

# PARK CITY MUNICIPAL'S FISCAL YEAR 2023 BUDGET



## **City Council Approved Budget: Volume II**

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**FY22 & 23 Budget Summaries**

**Goal Summaries**

**Budgeting for Outcomes: Bid Sheets**

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# BUDGET SUMMARIES

## Expenditure Summary by Fund and Major Object (FY 2022 Original Budget)

Description	Personnel FY 2022	Mat, Supplies, Services FY 2022	Capital FY 2022	Debt Service FY 2022	Contingency FY 2022	Sub - Total FY 2022	Interfund Transfer FY 2022	Ending Balance FY 2022	Total FY 2022
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$27,192,538	\$10,613,271	\$422,985	\$0	\$300,000	\$38,528,794	\$6,834,736	\$17,491,953	\$62,855,483
012 QUINNS RECREATION COMPLEX	\$996,071	\$379,800	\$1,000	\$0	\$0	\$1,376,871	\$0	\$-6,084,994	\$-4,708,123
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$35,773	\$0	\$0	\$35,773	\$0	\$0	\$35,773
022 DRUG CONFISCATIONS	\$0	\$0	\$26,189	\$0	\$0	\$26,189	\$0	\$0	\$26,189
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$148,794,725	\$0	\$0	\$148,794,725	\$4,174,626	\$16,947,931	\$169,917,282
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$3,921,944	\$0	\$0	\$3,921,944	\$0	\$330,150	\$4,252,094
051 WATER FUND	\$3,730,132	\$4,109,243	\$95,130,136	\$5,577,420	\$0	\$108,546,932	\$1,806,679	\$726,622	\$111,080,233
052 STORM WATER FUND	\$698,062	\$291,444	\$1,725,688	\$0	\$0	\$2,715,194	\$141,598	\$1,038,551	\$3,895,343
055 GOLF COURSE FUND	\$915,363	\$729,075	\$383,000	\$0	\$0	\$2,027,438	\$150,777	\$742,380	\$2,920,595
057 TRANSPORTATION & PARKING FUND	\$7,387,382	\$1,915,272	\$38,790,043	\$0	\$0	\$48,092,696	\$3,396,502	\$966,182	\$52,455,380
058 PARKING FUND	\$926,073	\$706,500	\$192,721	\$0	\$0	\$1,825,294	\$9,750	\$782,220	\$2,617,264
062 FLEET SERVICES FUND	\$1,073,522	\$1,853,155	\$0	\$0	\$0	\$2,926,677	\$0	\$1,195,482	\$4,122,159
064 SELF INSURANCE FUND	\$0	\$1,555,328	\$0	\$0	\$0	\$1,555,328	\$0	\$1,350,137	\$2,905,465
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$6,972,216	\$0	\$6,972,216	\$0	\$26,273,977	\$33,246,193
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$9,509,688	\$0	\$9,509,688	\$0	\$1,674,814	\$11,184,502
<b>Total Park City Municipal Corporation</b>	<b>\$42,919,144</b>	<b>\$22,153,088</b>	<b>\$289,424,203</b>	<b>\$22,059,324</b>	<b>\$300,000</b>	<b>\$376,855,759</b>	<b>\$16,514,668</b>	<b>\$63,435,405</b>	<b>\$456,805,833</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$682,300	\$0	\$0	\$0	\$682,300	\$3,092,532	\$1,538,319	\$5,313,151
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$700,000	\$1,251,470	\$2,406,470
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$2,606,144	\$0	\$0	\$2,606,144	\$2,787,590	\$703,605	\$6,097,339
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$427,971	\$0	\$0	\$427,971	\$0	\$1,163,361	\$1,591,332
<b>Total Park City Redevelopment Agency</b>	<b>\$0</b>	<b>\$1,137,300</b>	<b>\$3,034,115</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,171,415</b>	<b>\$6,580,122</b>	<b>\$4,656,755</b>	<b>\$15,408,292</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$451,314	\$451,314
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$451,314</b>	<b>\$451,314</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$42,919,144</b>	<b>\$23,290,388</b>	<b>\$292,458,319</b>	<b>\$22,059,324</b>	<b>\$300,000</b>	<b>\$381,027,175</b>	<b>\$23,094,790</b>	<b>\$68,543,474</b>	<b>\$472,665,439</b>

### Expenditure Summary by Fund and Major Object (FY 2023 Budget)

Description	Personnel FY 2023	Mat, Supplies, Services FY 2023	Capital FY 2023	Debt Service FY 2023	Contingency FY 2023	Sub - Total FY 2023	Interfund Transfer FY 2023	Ending Balance FY 2023	Total FY 2023
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$31,142,035	\$12,671,077	\$726,689	\$0	\$300,000	\$44,839,801	\$3,439,780	\$13,408,275	\$61,687,857
012 QUINNS RECREATION COMPLEX	\$1,142,784	\$406,029	\$1,000	\$0	\$0	\$1,549,813	\$0	\$-6,673,040	\$-5,123,227
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 DRUG CONFISCATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$20,500,712	\$0	\$0	\$20,500,712	\$4,177,076	\$10,659,751	\$35,337,539
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,851,062	\$0	\$0	\$1,851,062	\$0	\$64,688	\$1,915,750
051 WATER FUND	\$4,487,041	\$5,231,887	\$32,185,962	\$5,577,420	\$0	\$47,482,310	\$2,057,241	\$11,067,345	\$60,606,896
052 STORM WATER FUND	\$714,043	\$310,376	\$371,500	\$0	\$0	\$1,395,919	\$157,377	\$1,485,255	\$3,038,551
055 GOLF COURSE FUND	\$1,013,633	\$652,909	\$114,565	\$0	\$0	\$1,781,107	\$168,102	\$222,320	\$2,171,528
057 TRANSPORTATION & PARKING FUND	\$9,453,294	\$2,548,074	\$18,022,449	\$0	\$0	\$30,023,817	\$3,592,743	\$2,801,158	\$36,417,719
058 PARKING FUND	\$1,144,087	\$752,500	\$201,000	\$0	\$0	\$2,097,587	\$9,750	\$1,278,247	\$3,385,584
062 FLEET SERVICES FUND	\$1,154,672	\$1,845,050	\$6,205	\$0	\$0	\$3,005,927	\$0	\$934,955	\$3,940,882
064 SELF INSURANCE FUND	\$0	\$1,562,452	\$0	\$0	\$0	\$1,562,452	\$0	\$1,831,678	\$3,394,130
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$6,972,216	\$0	\$6,972,216	\$0	\$26,270,552	\$33,242,768
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$9,509,688	\$0	\$9,509,688	\$0	\$1,714,180	\$11,223,868
<b>Total Park City Municipal Corporation</b>	<b>\$50,251,589</b>	<b>\$25,980,354</b>	<b>\$73,981,144</b>	<b>\$22,059,324</b>	<b>\$300,000</b>	<b>\$172,572,411</b>	<b>\$13,602,070</b>	<b>\$65,065,364</b>	<b>\$251,239,846</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$682,623	\$0	\$0	\$0	\$682,623	\$3,092,532	\$2,015,164	\$5,790,319
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$700,000	\$1,372,789	\$2,527,789
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$295,000	\$0	\$0	\$295,000	\$2,791,715	\$709,422	\$3,796,137
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,863,361	\$1,863,361
<b>Total Park City Redevelopment Agency</b>	<b>\$0</b>	<b>\$1,137,623</b>	<b>\$295,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,432,623</b>	<b>\$6,584,247</b>	<b>\$5,960,736</b>	<b>\$13,977,606</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$451,314	\$451,314
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$451,314</b>	<b>\$451,314</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$50,251,589</b>	<b>\$27,117,977</b>	<b>\$74,276,144</b>	<b>\$22,059,324</b>	<b>\$300,000</b>	<b>\$174,005,035</b>	<b>\$20,186,317</b>	<b>\$71,477,414</b>	<b>\$265,668,766</b>



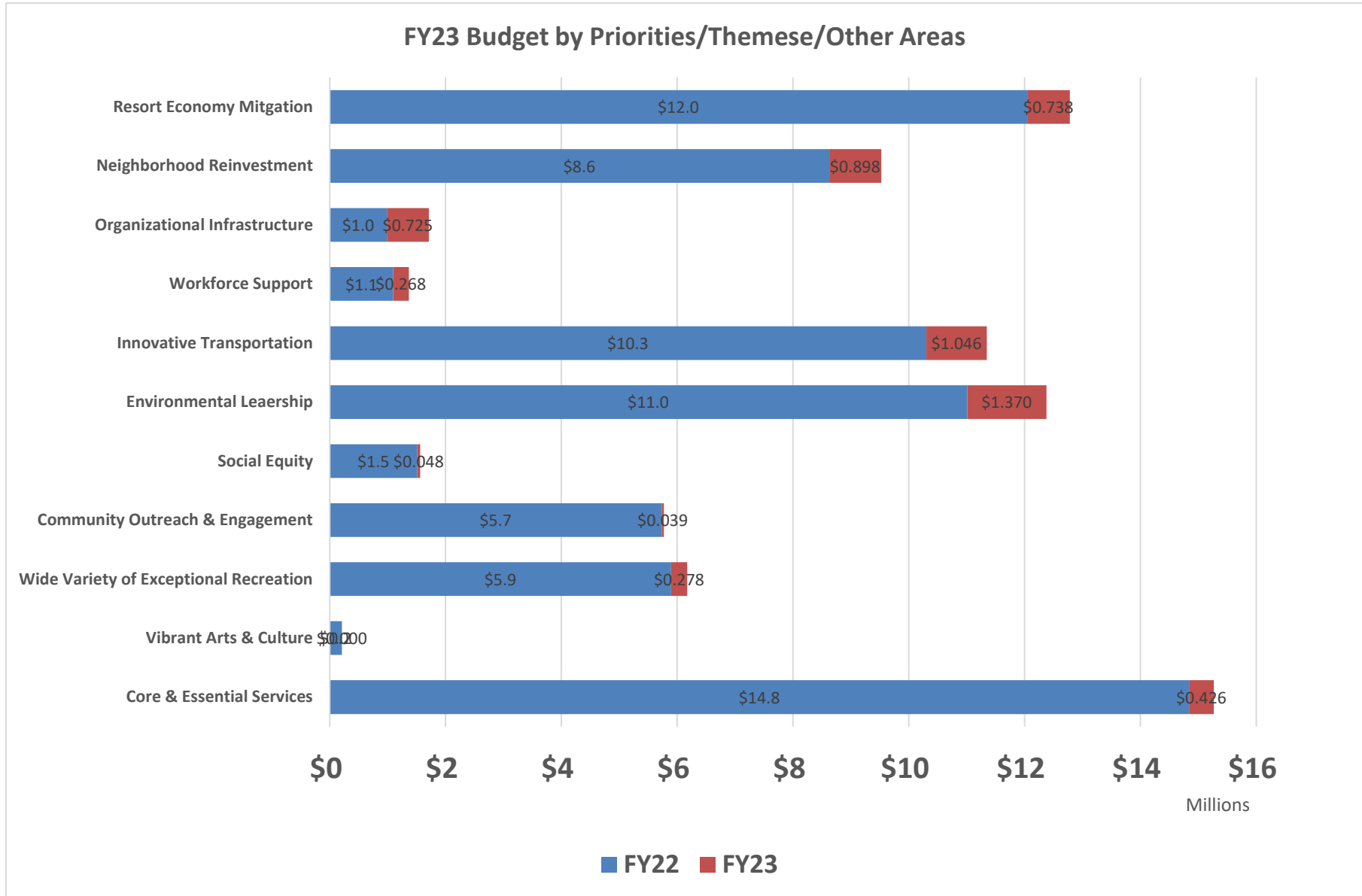
## Change in Fund Balance

Fund	Actuals FY 2021	Budget FY 2022	Adjusted FY 2022	\$ Var FY 2022	% Var FY 2022	Budget FY 2023	\$ Var FY 2023	% Var FY 2023
<b>Park City Municipal Corporation</b>								
011 GENERAL FUND	\$19,222,320	\$12,134,585	\$17,491,953	\$5,357,368	31%	\$13,408,275	(\$4,083,678)	-30%
012 QUINNS RECREATION COMPLEX	(\$5,621,751)	(\$6,139,275)	(\$6,084,994)	\$54,281	-1%	(\$6,673,040)	(\$588,046)	9%
021 POLICE SPECIAL REVENUE FUND	\$35,773	\$0	\$0	\$0	0%	\$0	\$0	0%
022 DRUG CONFISCATIONS	\$23,168	\$0	\$0	\$0	0%	\$0	\$0	0%
031 CAPITAL IMPROVEMENT FUND	\$66,506,424	\$27,326,315	\$16,947,931	(\$10,378,384)	-61%	\$10,659,751	(\$6,288,180)	-59%
038 EQUIPMENT REPLACEMENT CIP	\$2,666,494	\$313,515	\$330,150	\$16,635	5%	\$64,688	(\$265,462)	-410%
051 WATER FUND	\$11,227,874	\$1,087,844	\$726,622	(\$361,222)	-50%	\$11,067,345	\$10,340,723	93%
052 STORM WATER FUND	\$1,895,343	\$237,354	\$1,038,551	\$801,197	77%	\$1,485,255	\$446,704	30%
055 GOLF COURSE FUND	\$1,532,345	\$438,113	\$742,380	\$304,267	41%	\$222,320	(\$520,060)	-234%
057 TRANSPORTATION & PARKING FUND	\$18,471,244	\$6,622,049	\$966,182	(\$5,655,867)	-585%	\$2,801,158	\$1,834,976	66%
058 PARKING FUND	\$13,900	\$2,151,717	\$782,220	(\$1,369,497)	-175%	\$1,278,247	\$496,027	39%
062 FLEET SERVICES FUND	\$1,376,759	\$115,705	\$1,195,482	\$1,079,777	90%	\$934,955	(\$260,527)	-28%
064 SELF INSURANCE FUND	\$972,015	\$934,764	\$1,350,137	\$415,373	31%	\$1,831,678	\$481,541	26%
070 SALES TAX REV BOND - DEBT SVS FUND	\$26,283,977	\$26,113,690	\$26,273,977	\$160,287	1%	\$26,270,552	(\$3,425)	0%
071 DEBT SERVICE FUND	\$1,635,448	\$1,720,007	\$1,674,814	(\$45,193)	-3%	\$1,714,180	\$39,366	2%
<b>Total Park City Municipal Corporation</b>	<b>\$146,241,333</b>	<b>\$73,056,383</b>	<b>\$63,435,405</b>	<b>(\$9,620,978)</b>	<b>-15%</b>	<b>\$65,065,364</b>	<b>\$1,629,959</b>	<b>3%</b>
<b>Park City Redevelopment Agency</b>							<b>0</b>	
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$1,061,151	\$1,947,197	\$1,538,319	(\$408,878)	-27%	\$2,015,164	\$476,845	24%
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$1,130,151	\$933,449	\$1,251,470	\$318,021	25%	\$1,372,789	\$121,319	9%
033 REDEVELOPMENT AGENCY-LOWER PRK	\$3,004,807	\$467,447	\$703,605	\$236,158	34%	\$709,422	\$5,817	1%
034 REDEVELOPMENT AGENCY-MAIN ST	\$891,332	\$1,160,567	\$1,163,361	\$2,794	0%	\$1,863,361	\$700,000	38%
<b>Total Park City Redevelopment Agency</b>	<b>\$6,087,441</b>	<b>\$4,508,660</b>	<b>\$4,656,755</b>	<b>\$148,095</b>	<b>3%</b>	<b>\$5,960,736</b>	<b>\$1,303,981</b>	<b>22%</b>
<b>Municipal Building Authority</b>								
035 BUILDING AUTHORITY	\$451,314	\$449,191	\$451,314	\$2,123	0%	\$451,314	\$0	0%
<b>Total Municipal Building Authority</b>	<b>\$451,314</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$2,123</b>	<b>0%</b>	<b>\$451,314</b>	<b>\$0</b>	<b>0%</b>

## All Funds Combined

Revenue	Actual FY 2019	Actual FY 2020	Actual FY 2021	Actual FY 2022	Original FY 2022	Adjusted FY 2022	Original FY 2023	\$ Variance
<b>RESOURCES</b>								
Property Taxes	\$21,368,077	\$25,486,395	\$28,380,276	\$27,483,339	\$27,430,335	\$27,430,335	\$27,976,782	\$546,447
Sales Tax	\$29,273,042	\$30,409,928	\$33,614,011	\$40,505,253	\$32,326,725	\$45,056,487	\$41,341,803	(\$3,714,684)
Franchise Tax	\$3,230,881	\$3,161,759	\$3,253,431	\$2,973,733	\$3,261,596	\$3,261,596	\$3,297,706	\$36,110
Licenses	\$1,395,163	\$1,315,865	\$1,213,639	\$1,241,095	\$1,437,989	\$1,437,989	\$1,481,984	\$43,995
Planning Building & Engineering Fees	\$5,820,662	\$7,513,747	\$5,005,364	\$5,233,412	\$5,157,166	\$5,157,166	\$5,553,671	\$396,505
Special Event Fees	\$178,413	\$178,672	\$8,081	\$224,224	\$115,681	\$115,681	\$101,319	(\$14,362)
Federal Revenue	\$3,969,044	\$5,698,041	\$11,071,350	\$5,759,788	\$20,638,912	\$15,638,912	\$22,261,621	\$6,622,709
State Revenue	\$518,845	\$818,625	\$527,368	\$655,196	\$440,577	\$443,598	\$443,115	(\$483)
County/SP District Revenue	\$705,240	\$3,888,378	\$1,171,385	\$1,915,080	\$474,143	\$1,607,941	\$484,943	(\$1,122,998)
Water Charges for Services	\$20,092,203	\$19,944,310	\$22,597,344	\$20,196,372	\$21,819,145	\$21,819,145	\$22,392,268	\$573,123
Transit Charges for Services	\$7,425,047	\$5,286,336	\$2,455,909	\$4,066,606	\$6,080,819	\$7,580,819	\$83,243	(\$7,497,576)
Cemetery Charges for Services	\$18,816	\$22,922	\$19,787	\$26,731	\$80,182	\$80,182	\$70,098	(\$10,084)
Recreation	\$3,348,293	\$3,294,003	\$4,241,522	\$4,016,341	\$3,267,017	\$3,267,017	\$3,730,265	\$463,248
Ice	\$828,397	\$691,828	\$634,725	\$777,081	\$907,421	\$907,421	\$955,233	\$47,812
Other Service Revenue	\$45,786	\$59,527	\$54,964	\$46,129	\$56,768	\$56,768	\$56,768	\$0
Library Fees	\$20,198	\$14,357	\$13,483	\$15,482			\$13,691	\$13,691
Fines & Forfeitures	\$2,611,357	\$1,934,534	\$1,075,883	\$2,151,185	\$2,603,364	\$2,603,364	\$2,603,364	\$0
Misc. Revenues	\$4,078,297	\$8,426,163	\$3,620,970	\$832,931	\$15,946,624	\$48,853,068	\$2,025,086	(\$46,827,982)
Interfund Transactions (Admin)	\$6,821,583	\$6,898,975	\$6,495,085	\$6,172,810	\$6,882,441	\$7,279,141	\$7,814,395	\$535,254
Interfund Transactions (CIP/Debt)	\$73,024,818	\$17,718,703	\$13,194,041	\$12,365,340	\$12,365,348	\$15,815,649	\$12,371,923	(\$3,443,726)
Special Revenues & Resources	\$1,059,990	\$1,000,912	\$8,106,934	\$1,789,497	\$691,988	\$1,196,517	\$1,476,517	\$280,000
Bond Proceeds	\$85,387,786	\$10,768,465			\$40,190,000	\$110,276,554	\$40,589,496	(\$69,687,058)
Beginning Balance	\$83,191,254	\$117,332,085	\$130,306,234	\$152,780,088	\$58,704,025	\$152,780,088	\$68,543,474	(\$84,236,614)
<b>TOTAL</b>	<b>\$354,413,190</b>	<b>\$271,864,529</b>	<b>\$277,061,784</b>	<b>\$291,227,712</b>	<b>\$260,878,266</b>	<b>\$472,665,437</b>	<b>\$265,668,765</b>	

# GOAL SUMMARIES



**Description:**

<i>BLDG MAINT ADM</i>	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
<i>ECONOMY</i>	The Special Events Department within the Economy Team oversees the management of all permitted Special Events. In addition to negotiating city services contracts, and facility rental, SE permits includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated. Council's expectations for event mitigation, in particular for residents continues to increase dramatically
<i>POLICE</i>	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City, however, these events do increase traffic. Recently, additional traffic mitigation plans have been implemented during some large-scale special events, and this is increasing the staff requirement for special events.
<i>PARKS &amp; CEMETERY</i>	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
<i>STREET MAINTENANCE</i>	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
<i>TRANSPORTATION OPER</i>	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
<i>PARKING</i>	Provides for enhanced parking management, enforcement levels, event material set up and tear down, during Sundance Film Festival, Kimball Arts Festival, 4th of July, Miners Day, Halloween, Pedestrianized Main Street, Etc, as well as assist Special Events whenever possible.

**Council Goal:**

**023 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Varied &amp; Multi-Seasonal Event Offerings</i>	Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly
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reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Ice (minimal increase): It is anticipated that demand for Special Events in FY 18 will be similar to that which we experienced in FY 17.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>BLDG MAINT ADM</i>	Personnel	\$154,215			
	Materials	\$31,200	\$31,200	\$31,200	\$31,250
	<b>Total</b>	<b>\$185,415</b>	<b>\$31,200</b>	<b>\$31,200</b>	<b>\$31,250</b>
<i>ECONOMY</i>	Personnel	\$502,795	\$334,254	\$334,254	\$369,561
	Materials	\$338,377	\$206,877	\$206,877	\$222,877
	<b>Total</b>	<b>\$841,172</b>	<b>\$541,131</b>	<b>\$541,131</b>	<b>\$592,438</b>
<i>FIELDS</i>	Personnel	\$39,717	\$39,717	\$39,717	\$43,014
	Materials	\$5,137	\$5,137	\$5,137	\$5,137
	<b>Total</b>	<b>\$44,854</b>	<b>\$44,854</b>	<b>\$44,854</b>	<b>\$48,151</b>
<i>PARKING</i>	Personnel				\$45,852
	Materials				\$18,000
	<b>Total</b>				<b>\$63,852</b>
<i>PARKS &amp; CEMETERY</i>	Personnel	\$94,280	\$94,280	\$94,280	\$104,188
	Materials	\$87,973	\$87,973	\$87,973	\$88,952
	<b>Total</b>	<b>\$182,253</b>	<b>\$182,253</b>	<b>\$182,253</b>	<b>\$193,140</b>
<i>POLICE</i>	Personnel	\$1,535,617	\$1,404,266	\$1,337,410	\$1,416,793
	Materials	\$56,525	\$56,525	\$97,525	\$104,063
	<b>Total</b>	<b>\$1,592,142</b>	<b>\$1,460,791</b>	<b>\$1,434,935</b>	<b>\$1,520,855</b>
<i>STREET MAINTENANCE</i>	Personnel	\$156,889	\$156,889	\$318,509	\$375,338
	Materials	\$34,530	\$34,530	\$34,530	\$38,215
	<b>Total</b>	<b>\$191,419</b>	<b>\$191,419</b>	<b>\$353,038</b>	<b>\$413,553</b>
<i>SUNDANCE MITIGATION</i>	Materials	\$302,600	\$302,600	\$302,600	\$302,600
	<b>Total</b>	<b>\$302,600</b>	<b>\$302,600</b>	<b>\$302,600</b>	<b>\$302,600</b>
<i>TRANSPORTATION OPER</i>	Personnel	\$82,405	\$82,405	\$82,405	\$116,330
	Materials	\$41,798	\$39,798	\$39,798	\$352,355
	<b>Total</b>	<b>\$122,203</b>	<b>\$122,203</b>	<b>\$122,203</b>	<b>\$468,686</b>
<b>Grand Total</b>		<b>\$3,462,058</b>	<b>\$2,876,451</b>	<b>\$3,012,214</b>	<b>\$3,634,525</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	14.7
<i>Part Time</i>	3.6
<b>Total</b>	<b>18.3</b>

Level of Service

**Special Events Same Level of Service**

	Quartile	Score
Special Events	1	22.5

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<p><b>Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life</b></p>	<p><b>City is the sole provider but there are other public or private entities which could be contracted to provide this service</b></p>	<p><b>Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement</b></p>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>BLDG MAINT ADM</i>	The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
<i>ICE FACILITY</i>	Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
<i>PARKS &amp; CEMETERY</i>	Being in the Public Works Division, the Parks & Fields Department has a primary maintenance and assistance function in supporting Special Events. Working collaboratively with other agencies, departments and outside organizers has created efficiencies which allows for greater participant satisfaction and enhancing the overall experience that will propel us above the competing venues.
<i>TRANSPORTATION OPER</i>	Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.
<i>PARKING</i>	Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ICE FACILITY</i>	If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.
<i>FIELDS</i>	

<i>POLICE</i>	Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.
<i>PARKS &amp; CEMETERY</i>	The consequences of lowering the funding for this program include: Reduction in Park City being a "destination resort". There would also be a decrease in financial and cultural benefit to the community.
<i>TRANSPORTATION OPER</i>	Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.
<i>PARKING</i>	Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Special Events ICE FACILITY</i>	Number of special events hosted by the Sports Complex	0%		0%	
<i>Special Events-PARKS</i>	Percent of events properly staffed and prepared for.	0%		0%	
<i>Special Events-STREET MAINTENANCE</i>	Percentage electronic signs are operational per event.	0%		0%	
<i>Special Events-STREET MAINTENANCE</i>	Percentage of barricades set up completed within 2 hours of event(s).	0%		0%	
<i>Special Events-TRANSPORTATION OPER</i>	1) Cost per passenger				
<i>Special Events-TRANSPORTATION OPER</i>	2) Passengers per year				
<i>Special Events-ECONOMY</i>	Number of event days				
<i>Special Events ICE FACILITY</i>	Number of special events hosted by the Sports Complex	0%		0%	
<i>Special Events-ECONOMY</i>	Percent of event organizers "satisfied" or better with Special Events.	0%		0%	
<i>Special Events-ECONOMY</i>	Number of event complaints annually				
<i>Special Events-PARKS</i>	Percent of events properly staffed and prepared for.	0%		100%	
<i>Special Events-STREET MAINTENANCE</i>	Percentage electronic signs are operational per event.	0%		100%	
<i>Special Events-STREET MAINTENANCE</i>	Percentage of barricades set up completed within 2 hours of event(s).	0%		100%	
<i>Special Events-TRANSPORTATION OPER</i>	1) Cost per passenger				
<i>Special Events-TRANSPORTATION OPER</i>	2) Passengers per year				
<i>Special Events-TRANSPORTATION OPER</i>	1) Cost per passenger				



*Special Events-*  
*TRANSPORTATION OPER*

2) Passengers per year

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**Description:**

<i>CITY COUNCIL</i>	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
<i>CITY MANAGER</i>	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
<i>COMMUNITY ENGAGEMENT</i>	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
<i>ECONOMY</i>	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

**Council Goal:**

**009 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Community Engagement</i>	<p>An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government.</p> <p>Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.</p>
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST decrease in demand of 5% to 14%

Council is interested in enhancing our engagement with the community. This is a Top Priority of Council.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY COUNCIL</i>	Personnel	\$158,872	\$158,872	\$158,872	\$168,223
	Materials	\$37,525	\$37,525	\$37,525	\$37,525
	<b>Total</b>	<b>\$196,397</b>	<b>\$196,397</b>	<b>\$196,397</b>	<b>\$205,748</b>
<i>CITY MANAGER</i>	Personnel	\$314,449	\$314,449	\$315,540	\$352,771
	Materials	\$10,995	\$10,995	\$10,995	\$10,995
	<b>Total</b>	<b>\$325,444</b>	<b>\$325,444</b>	<b>\$326,535</b>	<b>\$363,766</b>
<i>COMMUNITY ENGAGEMENT</i>	Personnel	\$385,186	\$320,584	\$320,584	\$366,497
	Materials	\$148,000	\$85,000	\$75,000	\$85,000
	<b>Total</b>	<b>\$533,186</b>	<b>\$405,584</b>	<b>\$395,584</b>	<b>\$451,497</b>
<i>CONTINGENCY/COUNCIL</i>	Materials	\$50,000	\$50,000	\$50,000	\$50,000
	<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>
<i>CONTINGENCY/GENERAL</i>	Materials	\$100,000	\$100,000	\$100,000	\$100,000
	<b>Total</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>
<i>ECONOMY</i>	Personnel	\$100,081	\$78,362	\$78,362	\$87,749
	Materials	\$5,956	\$5,956	\$5,956	\$5,956
	<b>Total</b>	<b>\$106,037</b>	<b>\$84,318</b>	<b>\$84,318</b>	<b>\$93,705</b>
<i>GRANTS/HISTORICAL SOCIETY</i>	Materials	\$25,000	\$25,000	\$25,000	\$25,000
	<b>Total</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>
<i>SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</i>	Materials	\$8,500	\$8,500	\$8,500	\$8,500
	<b>Total</b>	<b>\$8,500</b>	<b>\$8,500</b>	<b>\$8,500</b>	<b>\$8,500</b>
<b>Grand Total</b>		<b>\$1,344,564</b>	<b>\$1,195,243</b>	<b>\$1,186,334</b>	<b>\$1,298,215</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	5.1
<i>Part Time</i>	.2
<b>Total</b>	<b>5.3</b>

Level of Service

**Community Outreach and Citizen Engagement**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Community Outreach and Citizen Engagement</i>	1	21.5

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves the ENTIRE Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>COMMUNITY ENGAGEMENT</i>	In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>CITY COUNCIL</i>	Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.
<i>CITY MANAGER</i>	Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%		0%	
<i>Community Outreach and Citizen Engagement-CITY MANAGER</i>	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	0%		0%	
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	# of PSA/Press Releases/Social Media Postings				

<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%		0%	
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	Percentage of NCS respondents that rated "opportunities to participate in community matters" as "good" or "excellent"	0%		0%	
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	# of PSA/Press Releases/Social Media Postings				
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	# of PSAs				
<i>Community Outreach and Citizen Engagement- ECONOMY</i>	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	0%		0%	
<i>Community Outreach and Citizen Engagement- ECONOMY</i>	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	0%		0%	

**Description:**

<i>BUDGET, DEBT &amp; GRANTS</i>	<p>Includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance:</p> <ul style="list-style-type: none"> <li>• Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.)</li> <li>• Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District)</li> <li>• Sundance Agreement Financial Modeling</li> <li>• Impact Fee Assessment</li> <li>• Economic State of the City</li> </ul>
<i>ECONOMY</i>	<p>Implementation of all aspects of the City’s Economic Development Strategic Plan. Success is balancing resident quality of life and visitor quality of experience via economic and redevelopment through a sustainable tourism lens. Includes planning, operations, programs, refining policy–related and property negotiation discussions; implementation of capital projects and operating programs.</p>

**Council Goal:**

**055 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Resilient and Sustainable Economy</i>	<p>The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism &amp; local quality of life; further population of the event calendar; and unique &amp; locally owned businesses.</p>
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing <b>NO</b> change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$22,403	\$22,403	\$22,403	\$24,560
	Materials	\$16,450	\$16,450	\$16,450	\$16,450
	<b>Total</b>	<b>\$38,853</b>	<b>\$38,853</b>	<b>\$38,853</b>	<b>\$41,010</b>
<i>ECONOMY</i>	Personnel	\$324,968	\$384,659	\$384,659	\$429,812
	Materials	\$999,210	\$284,210	\$284,210	\$284,210
	<b>Total</b>	<b>\$1,324,178</b>	<b>\$668,869</b>	<b>\$668,869</b>	<b>\$714,022</b>
<i>LOWER PARK AVENUE RDA</i>	Materials	\$44,300	\$44,300	\$44,300	\$3,137,155

Total	\$44,300	\$44,300	\$44,300	\$3,137,155
<b>Grand Total</b>	<b>\$1,407,331</b>	<b>\$752,023</b>	<b>\$752,023</b>	<b>\$3,892,187</b>

<b>FTEs</b>	<b>Budget FTEs</b>
	<b>FY 2023</b>
Full Time	3.
Part Time	
<b>Total</b>	<b>3.</b>

Level of Service

**Economic and Redevelopment**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Economic and Redevelopment</i>	2	17.5

**Section 3: Basic Program Attributes**

<b>Community Served</b> Program benefits/serves a <b>SIGNIFICANT</b> portion of the <b>Community</b> and adds to their quality of life	<b>Reliance on City</b> City is the sole provider but there are other public or private entities which could be contracted to provide this service	<b>Mandated</b> Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement
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**Section 4: Cost Savings / Innovation / Collaboration**

<i>ECONOMY</i>	By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ECONOMY</i>	1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.
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**Section 6: Performance Measures**

		<b>Actual</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
		<b>FY</b>	<b>FY</b>	<b>FY</b>	<b>FY</b>
		<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>
<i>Economic and Redevelopment-ECONOMY</i>	Average number of jobs created by Economic Development				



<i>Economic and Redevelopment-ECONOMY</i>	Percent of planned Economic Development High priority Strategies, actions steps and projects completed.	0%		0%	
<i>Economic and Redevelopment-ECONOMY</i>	Percent of National skier days that Park City Receives	0%		0%	
<i>Economic and Redevelopment-ECONOMY</i>	Percent of Utah skier days that Park City receives	0%		0%	
<i>Economic and Redevelopment-ECONOMY</i>	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.				
<i>Economic and Redevelopment-ECONOMY</i>	Percent of planned Economic Development Low and Medium priority Strategies, actions steps and projects completed.	0%		0%	
<i>Economic and Redevelopment-ECONOMY</i>	Average number of jobs created by Economic Development				

**Description:**

<i>BUDGET, DEBT &amp; GRANTS</i>	The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.
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**Council Goal:**

**085 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of grant administration capability.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of **1% to 4%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$13,871	\$13,871	\$13,871	\$15,677
	Total	\$13,871	\$13,871	\$13,871	\$15,677
<b>Grand Total</b>		<b>\$13,871</b>	<b>\$13,871</b>	<b>\$13,871</b>	<b>\$15,677</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	.1				
<i>Part Time</i>					
<b>Total</b>	<b>.1</b>				

Level of Service

**Grant Administration    Same Level of Service**

	Quartile	Score
Grant Administration	3	16.25

### Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.
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### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	Funding at a lower level would require that grant administration and reporting be handled at a individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Grant Administration- BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and PO checks sent)			14	
Grant Administration- BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Grants Coordination 'satisfactory' or above	0%		100%	

**Description:**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geodatabases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services.
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**Council Goal:**

**082 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Personnel	\$85,719	\$85,719	\$86,049	\$97,266
	Materials	\$58,875	\$58,875	\$58,875	\$58,825
	<b>Total</b>	<b>\$144,594</b>	<b>\$144,594</b>	<b>\$144,924</b>	<b>\$156,091</b>
<b>Grand Total</b>		<b>\$144,594</b>	<b>\$144,594</b>	<b>\$144,924</b>	<b>\$156,091</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.6
<i>Part Time</i>	
<b>Total</b>	<b>.6</b>

Level of Service

**GIS Same Level of Service**

Quartile Score

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a <b>SUBSTANTIAL</b> portion of the <b>Community</b> and adds to their quality of life	City provides program and program is currently being offered by other private businesses within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	GIS provides cost savings by decreasing redundancy and enabling improved workflow. Several departments are GIS enabled and the city is using the leading software platform. Regional GIS partners include SBWRD, Mountain Regional, Summit County, PCFD, and the AGRC, for data sharing, process improvement, and application development.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	The program cannot grow, or in some cases cannot be maintained without adequate support. Satisfaction with the GIS system and staff will decline. GIS could stagnate in terms of data enrichment, software tools and user interface. GIS requests being declined or other failures pose the greatest risk to the overall investment in the program.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>GIS-TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of users satisfied or very satisfied with GIS	0%		0%	

**Description:**

<i>PC MARC</i>	Currently we offer a wide variety of group fitness classes (yoga, spinning, TRX, weights etc.); We offer adult leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer first-aid/CPR classes year round.
<i>RECREATION PROGRAMS</i>	Currently we offer a wide range of adult programming that consist of various leagues, tournaments and classes

**Council Goal:**

**112 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

We have added several adult programs which include outdoor fitness classes, mt. biking, wellness programming, ect

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PC MARC</i>	Personnel	\$275,736	\$267,873	\$267,873	\$298,039
	Materials	\$54,975	\$52,475	\$52,475	\$67,917
	<b>Total</b>	<b>\$330,711</b>	<b>\$320,348</b>	<b>\$320,348</b>	<b>\$365,955</b>
<i>RECREATION PROGRAMS</i>	Personnel	\$509,434	\$496,330	\$496,330	\$555,382
	Materials	\$11,200	\$11,200	\$11,200	\$11,200
	<b>Total</b>	<b>\$520,634</b>	<b>\$507,530</b>	<b>\$507,530</b>	<b>\$566,582</b>
<b>Grand Total</b>		<b>\$851,345</b>	<b>\$827,878</b>	<b>\$827,878</b>	<b>\$932,538</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	5.2				
<i>Part Time</i>	5.				
<b>Total</b>	<b>10.2</b>				

Level of Service

**Recreation Adult Programs    Enhanced Level of Service**

	Quartile	Score
<i>Recreation Adult Programs</i>	4	14.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the **Community** and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

<i>PC MARC</i>	We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>PC MARC</i>	We would remain status quo and not be able to fully utilize the PC MARC as the community desires.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Recreation Adult Programs-REC PROGRAMS</i>	Participants who would recommend adult programs, services, or leagues to a friend.				
<i>Recreation Adult Programs-CITY RECREATION</i>	Percentage of survey respondents who rate adult programs/tournaments as "good" or better.				
<i>Recreation Adult Programs-REC PROGRAMS</i>	Increase the revenue in each adult program from one year to the next.				
<i>Recreation Adult Programs-REC PROGRAMS</i>	Participants who would recommend adult programs, services, or leagues to a friend.			90	



<i>Recreation Adult Programs-CITY RECREATION</i>	Percentage of survey respondents who rate adult programs/tournaments as "good" or better.			90	
<i>Recreation Adult Programs-REC PROGRAMS</i>	Increase the revenue in each adult program from one year to the next.			25	
<i>Recreation Adult Programs-REC PROGRAMS</i>	Participants who would recommend adult programs, services, or leagues to a friend.				
<i>Recreation Adult Programs-CITY RECREATION</i>	Percentage of survey respondents who rate adult programs/tournaments as "good" or better.				
<i>Recreation Adult Programs-REC PROGRAMS</i>	Increase the revenue in each adult program from one year to the next.				

**Description:**

<i>ECONOMY</i>	<p>Back country trail maintenance services are provided through a professional service agreement with Mountain Tr4ails Foundation. The 5 year agreement is due to expire in December 2020. The current budget allocation of \$25,000 anticipates services provided to the trail system of 2015. Since 2015, the following additions to open space and trails have been realized.</p> <ol style="list-style-type: none"> <li>1. 1500 acres of open space</li> <li>2. 23 additional miles of trails (single track/back country)</li> <li>3. Increase 17K of winter trails</li> <li>4. 20% increase in labor costs</li> <li>5. 15% increase in machine costs</li> <li>6. 2\$/mile trail construction cost.</li> </ol> <p>Staff anticipates SSC funding associated with MTF winter grooming to offset this request. Staff finds that funding associated with this service and a subsequent contract with MTF (in comparison with related services and budgets at Snyderville Basin Special Service District) saves PCMC over \$300,000 annually. Additionally funding is also off set with MTF adopt a trails programs and joint grant related projects.</p>
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**Council Goal:**

**045 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Abundant, Preserved and Publicly-Accessible Open Space</i>	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.
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**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>	Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
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<i>ECONOMY</i>	Personnel	\$55,139	\$40,645	\$18,077	\$20,146
	Materials	\$29,353	\$29,353	\$29,353	\$223
	Total	\$84,492	\$69,998	\$47,430	\$20,369
<i>SPEC. SRVC. CONTRT/TRAILS MANAGEMENT</i>	Materials	\$15,000	\$15,000	\$15,000	\$15,000
	Total	\$15,000	\$15,000	\$15,000	\$15,000
<b>Grand Total</b>		<b>\$99,492</b>	<b>\$84,998</b>	<b>\$62,430</b>	<b>\$35,369</b>

<b>FTEs</b>	<b>Budget FTEs</b>
	<b>FY 2023</b>
Full Time	.2
Part Time	.5
<b>Total</b>	<b>.7</b>

Level of Service

**Trails (Backcountry) Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
Trails (Backcountry)	4	14

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a <b>SIGNIFICANT</b> portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>ECONOMY</i>	Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ECONOMY</i>	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.
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**Section 6: Performance Measures**

Actual Actual Target Target

		FY 2021	FY 2022	FY 2023	FY 2024
<i>Trails (Backcountry)- ECONOMY</i>	Average daily use of trails in Round Valley (summer)				
<i>Trails (Backcountry)- ECONOMY</i>	Average daily use of trails in Round Valley (winter)				

**Description:**

<i>PC MARC</i>	The PC MARC is a 80,000 sq ft facility that has an indoor track, 4 indoor tennis courts, bouldering wall, weight & cardio are, group fitness studios, gymnasium, child care & pro shop. Outside it has 7 tennis courts, 4 pickleball courts a lap pool, hot tub and leisure pool.
<i>FIELDS</i>	The Recreation Department is responsible for all programs and scheduling that occur on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.
<i>RECREATION PROGRAMS</i>	The Recreation Department runs a wide range of youth & adult programs, leagues, tournaments and camps year round.
<i>PARKS &amp; CEMETERY</i>	The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users.

**Council Goal:**

**061 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

**Program experiencing NO change in demand**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>FIELDS</i>	Personnel	\$75,356	\$75,356	\$75,356	\$81,647
	Materials	\$22,790	\$22,790	\$22,790	\$22,790
	<b>Total</b>	<b>\$98,146</b>	<b>\$98,146</b>	<b>\$98,146</b>	<b>\$104,437</b>
<i>PARKS &amp; CEMETERY</i>	Personnel	\$582,326	\$554,261	\$554,261	\$610,016
	Materials	\$141,898	\$141,898	\$141,898	\$148,464
	<b>Total</b>	<b>\$724,224</b>	<b>\$696,158</b>	<b>\$696,158</b>	<b>\$758,480</b>

PC MARC	Personnel	\$47,235	\$47,235	\$47,235	\$53,208
	Materials	\$10,053	\$3,253	\$3,253	\$3,839
	Total	\$57,288	\$50,488	\$50,488	\$57,048
<b>Grand Total</b>		<b>\$879,658</b>	<b>\$844,793</b>	<b>\$844,793</b>	<b>\$919,965</b>

**FTEs Budget FTEs**  
**FY 2023**

Full Time	4.4
Part Time	3.9

**Total 8.3**

Level of Service

**Parks, Turf & Athletic Fields Same Level of Service**

	Quartile	Score
Parks, Turf & Athletic Fields	4	14

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a **SUBSTANTIAL** portion of the **Community** and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

PC MARC	Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.
PARKS & CEMETERY	Collaboration: Being in the Public Works Division, the Parks and Fields Departments has a primary maintenance and field set-up function in supporting various events and Western Summit County recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. The Parks / Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

### Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY	The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field.
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Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Parks, Turf &amp; Athletic Fields-PARKS &amp; CEMETERY</i>	Percentage of acres mowed as per mowing schedule	0%		0%	
<i>Parks, Turf &amp; Athletic Fields-PARKS &amp; CEMETERY</i>	Percent of mowing contracted versus in house	0%		0%	



**Description:**

<i>PARKS &amp; CEMETERY</i>	The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout town to ensure safe facilities. Items included in this program are: playgrounds, skate park, BMX park, field lighting, old town stairs, fencing, pavilions, benches, and picnic tables. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases.
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**Council Goal:**

**063 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>FIELDS</i>	Personnel	\$21,976	\$21,976	\$21,976	\$23,809
	Materials	\$1,185	\$1,185	\$1,185	\$1,185
	<b>Total</b>	<b>\$23,161</b>	<b>\$23,161</b>	<b>\$23,161</b>	<b>\$24,994</b>
<i>PARKS &amp; CEMETERY</i>	Personnel	\$104,704	\$101,897	\$101,897	\$111,812
	Materials	\$52,200	\$32,200	\$32,200	\$33,179
	<b>Total</b>	<b>\$156,903</b>	<b>\$134,097</b>	<b>\$134,097</b>	<b>\$144,991</b>
<b>Grand Total</b>		<b>\$180,064</b>	<b>\$157,258</b>	<b>\$157,258</b>	<b>\$169,985</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.
<i>Part Time</i>	.4
<b>Total</b>	<b>1.4</b>

Level of Service

**Park Amenities & Infrastructure Same Level of Service**

	Quartile	Score
<i>Park Amenities &amp; Infrastructure</i>	4	14

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

<i>PARKS &amp; CEMETERY</i>	Managing Risk: The Parks and Fields Departments save money through routine safety inspections; maintenance and repairs to park infrastructure minimize the safety risk to park users by reducing potential injury.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>PARKS &amp; CEMETERY</i>	The consequences of lowering the funding for this program include a reduction in preventative and critical maintenance, which may compromise the safety of the infrastructure. There would also be an increase in citizen and user group complaints due to established community expectations.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Park Amenities &amp; Infrastructure PARKS &amp; CEMETERY</i>	Percentage of playgrounds/BMX park/Skate park (i.e. park amenities) checked daily-summer months	0%		100%	

**Description:**

<i>PLANNING DEPT.</i>	The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since 2019. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, management of the Historic Preservation Board, etc.
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**Council Goal:**

**116 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Historic Preservation</i>	The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PLANNING DEPT.</i>	Personnel	\$239,983	\$195,645	\$196,581	\$220,909
	Materials	\$212,596	\$164,146	\$114,146	\$114,146
	<b>Total</b>	<b>\$452,579</b>	<b>\$359,791</b>	<b>\$310,727</b>	<b>\$335,055</b>
<b>Grand Total</b>		<b>\$452,579</b>	<b>\$359,791</b>	<b>\$310,727</b>	<b>\$335,055</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	1.8				
<i>Part Time</i>					
<b>Total</b>	<b>1.8</b>				

Level of Service

**Historic District Design Review    Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Historic District Design Review</i>	4	14

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the **Community** and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>PLANNING DEPT.</i>	The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>PLANNING DEPT.</i>	A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.
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**Section 6: Performance Measures**

**Description:**

<i>GOLF MAINTENANCE</i>	The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.
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**Council Goal:**

**098 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>GOLF MAINTENANCE</i>	Personnel	\$489,296	\$489,296	\$489,296	\$542,003
	Materials	\$231,730	\$231,730	\$231,730	\$393,791
	<b>Total</b>	<b>\$721,026</b>	<b>\$721,026</b>	<b>\$721,026</b>	<b>\$935,794</b>
<b>Grand Total</b>		<b>\$721,026</b>	<b>\$721,026</b>	<b>\$721,026</b>	<b>\$935,794</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.5
<i>Part Time</i>	7.
<b>Total</b>	<b>8.5</b>

Level of Service

**Golf Maintenance Same Level of Service**

	Quartile	Score
<i>Golf Maintenance</i>	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

<i>GOLF MAINTENANCE</i>	Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase 5 hybrid greens and 2 hybrid fairway mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>GOLF MAINTENANCE</i>	The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of scheduled restroom cleanings completed.	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of mowing completed per schedule	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of irrigation mainlines repaired within 72 hours.	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percentage of Trees Pruned per Season	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of scheduled restroom cleanings completed.	0%		0%	

<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of mowing completed per schedule	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of irrigation mainlines repaired within 72 hours.	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percentage of Trees Pruned per Season	0%		0%	

**Description:**

<i>RECREATION PROGRAMS</i>	The department currently offers a wide variety of youth recreation programs. These include such activities as aquatics, soccer league, variety of camps, clinics, enrichment classes, skateboarding, dirt jump clinics etc.
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**Council Goal:**

**109 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PC MARC</i>	Personnel	\$236,960	\$221,436	\$221,436	\$245,881
	Materials	\$83,214	\$80,714	\$80,714	\$104,559
	<b>Total</b>	<b>\$320,174</b>	<b>\$302,150</b>	<b>\$302,150</b>	<b>\$350,440</b>
<i>RECREATION PROGRAMS</i>	Personnel	\$361,755	\$348,651	\$348,651	\$390,588
	Materials	\$65,870	\$65,870	\$65,870	\$65,870
	<b>Total</b>	<b>\$427,625</b>	<b>\$414,521</b>	<b>\$414,521</b>	<b>\$456,458</b>
<b>Grand Total</b>		<b>\$747,799</b>	<b>\$716,671</b>	<b>\$716,671</b>	<b>\$806,898</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	3.4
<i>Part Time</i>	7.2
<b>Total</b>	<b>10.6</b>

Level of Service

**Recreation Youth Programs    Enhanced Level of Service**



	Quartile	Score
Recreation Youth Programs	4	13.75

### Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a <b>SIGNIFICANT</b> portion of the <b>Community</b> and adds to their quality of life	City provides program and program is currently being offered by other <b>private businesses</b> not within City limits	Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We collaborate closely with many community partners to provide cost effective programming. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.
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### Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	Programming would remain be reduced.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	0%		0%	
Recreation Youth Programs-CITY RECREATION	Percentage of survey respondents who rate the program/tournament as "good" or better annually	0%		0%	
Recreation Youth Programs-REC PROGRAMS	Percentage of youth programs registration that occurs on line annually	0%		0%	
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	0%		90%	
Recreation Youth Programs-CITY RECREATION	Percentage of survey respondents who rate the program/tournament as "good" or better annually	0%		90%	
Recreation Youth Programs-REC PROGRAMS	Percentage of youth programs registration that occurs on line annually	0%		50%	
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	0%		0%	

<i>Recreation Youth Programs-CITY RECREATION</i>	Percentage of survey respondents who rate the program/tournament as "good" or better annually	0%		0%	
<i>Recreation Youth Programs-REC PROGRAMS</i>	Percentage of youth programs registration that occurs on line annually	0%		0%	

**Description:**

*PC MARC* Currently the PC MARC is open 109.5 hours a week and provides a wide range of services to the community. The facility continues to increase revenue each year by adding programming and the sale of passes.. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickleball courts, game room and locker rooms.

**Council Goal:**

**113 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Wide Variety of Exceptional Recreation* Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PC MARC</i>	Personnel	\$374,800	\$369,558	\$369,558	\$404,831
	Materials	\$294,728	\$287,628	\$287,628	\$303,136
	<b>Total</b>	<b>\$669,528</b>	<b>\$657,186</b>	<b>\$657,186</b>	<b>\$707,967</b>
<b>Grand Total</b>		<b>\$669,528</b>	<b>\$657,186</b>	<b>\$657,186</b>	<b>\$707,967</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	3.				
<i>Part Time</i>	2.				
<b>Total</b>	<b>5.</b>				

Level of Service

**Rec Center Operations** Enhanced Level of Service

Quartile Score

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<b>Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life</b>	<b>City provides program and program is currently being offered by other private businesses within City limits</b>	<b>No Requirement or mandate exists</b>

**Section 4: Cost Savings / Innovation / Collaboration**

PC MARC We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC Operations would be reduced likely reducing the hours the facility is open.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Rec Center Operations-CITY RECREATION</i>	Total Recreation Cost Recovery	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants whose overall satisfaction with the PC Marc is good or better.	0%		0%	
<i>Rec Center Operation-CITY RECREATION</i>	Percent increase in revenue for pass sales.	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who rate fitness equipment as "good" or better	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who would recommend PC MARC to a friend.	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Total Recreation Cost Recovery	0%		70%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants whose overall satisfaction with the PC Marc is good or better.	0%		90%	
<i>Rec Center Operation-CITY RECREATION</i>	Percent increase in revenue for pass sales.	0%		10%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who rate fitness equipment as "good" or better	0%		90%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who would recommend PC MARC to a friend.	0%		90%	

<i>Rec Center Operations-CITY RECREATION</i>	Total Recreation Cost Recovery	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants whose overall satisfaction with the PC Marc is good or better.	0%		0%	
<i>Rec Center Operation-CITY RECREATION</i>	Percent increase in revenue for pass sales.	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who rate fitness equipment as "good" or better	0%		0%	

**Description:**

<i>PARKS &amp; CEMETERY</i>	This program includes flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs.
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**Council Goal:**

**075 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Arts &amp; Culture</i>	Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>FIELDS</i>	Personnel	\$1,039	\$1,039	\$1,039	\$1,123
	Materials	\$400	\$400	\$400	\$400
	<b>Total</b>	<b>\$1,439</b>	<b>\$1,439</b>	<b>\$1,439</b>	<b>\$1,523</b>
<i>PARKS &amp; CEMETERY</i>	Personnel	\$198,315	\$198,315	\$198,315	\$215,343
	Materials	\$139,732	\$139,732	\$139,732	\$141,100
	<b>Total</b>	<b>\$338,047</b>	<b>\$338,047</b>	<b>\$338,047</b>	<b>\$356,443</b>
<b>Grand Total</b>		<b>\$339,486</b>	<b>\$339,486</b>	<b>\$339,486</b>	<b>\$357,966</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.7
<i>Part Time</i>	
<b>Total</b>	<b>1.7</b>

Level of Service

**Flowers/Holiday Lighting/Beautification    Same Level of Service**

	Quartile	Score
<i>Flowers/Holiday Lighting/Beautification</i>	4	13

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a <b>SUBSTANTIAL</b> portion of the <b>Community and adds to their quality of life</b>	City provides program and program is currently being offered by other <b>private businesses not within City limits</b>	Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

<i>PARKS &amp; CEMETERY</i>	Innovation: The Parks/Fields Department has been able to reduce power consumption by 85% due to the conversion of LED lighting. Water Conservation: incorporate drought tolerant plant material along with upgrading many of our shrub/flower beds to drip systems.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>PARKS &amp; CEMETERY</i>	The consequences of lowering the funding for this program include: reduction in community beautification, less preventative maintenance, and reduced tree planting. There would also be increases in citizen complaints due to established community expectations.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Flowers/Holiday Lighting/Beautification- PARKS &amp; CEMETERY</i>	Number of hanging baskets and planters displayed during season				
<i>Flowers/Holiday Lighting/Beautification- PARKS &amp; CEMETERY</i>	Number of trees planted or replaced per season				

**Description:**

**TENNIS** Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The department also has four outdoor pickleball courts. The tennis department administers many special events during the year. We currently host several regional and local events. League play is very active with over 250 player's participating. Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handle all purchase orders, sponsorship, marketing and Pro Shop oversight.

**Council Goal:**

**117 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Wide Variety of Exceptional Recreation* Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<b>Expenditures</b>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>TENNIS</i>	Personnel	\$336,525	\$336,525	\$336,525	\$369,512
	Materials	\$68,933	\$68,933	\$68,933	\$68,933
	<b>Total</b>	<b>\$405,458</b>	<b>\$405,458</b>	<b>\$405,458</b>	<b>\$438,445</b>
<b>Grand Total</b>		<b>\$405,458</b>	<b>\$405,458</b>	<b>\$405,458</b>	<b>\$438,445</b>
<b>FTEs Budget FTEs FY 2023</b>					
<i>Full Time</i>	1.8				
<i>Part Time</i>	1.1				
<b>Total</b>	<b>2.9</b>				

Level of Service

**Tennis Operations Same Level of Service**



	Quartile	Score
Tennis Operations	4	13

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<b>Program benefits/serves SOME portion of the Community and adds to their quality of life</b>	<b>City provides program and program is currently being offered by other private businesses not within City limits</b>	<b>No Requirement or mandate exists</b>

**Section 4: Cost Savings / Innovation / Collaboration**

*TENNIS* We have started an internal adult tennis league which is more profitable for the facility than running the league through Utah Tennis.

**Section 5: Consequences of Funding Proposal at Lower Level**

*TENNIS* Lower level of service to the community and visitors. Less clinics and leagues.

**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Tennis Operations-TENNIS</i>	Percentage of tennis court hours booked during hours of operation	0%		0%	
<i>Tennis Operations-TENNIS</i>	Percent of participants who would recommend tennis facilities to a friend.	0%		0%	
<i>Tennis Operations-TENNIS</i>	Percentage of tennis court hours booked during hours of operation	0%		65%	
<i>Tennis Operations-TENNIS</i>	Percent of participants who would recommend tennis facilities to a friend.	0%		90%	
<i>Tennis Operations-TENNIS</i>	Percentage of tennis court hours booked during hours of operation	0%		0%	
<i>Tennis Operations-TENNIS</i>	Percent of participants who would recommend tennis facilities to a friend.	0%		0%	

**Description:**

<i>PC MARC</i>	The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. Currently staff is available 7 days a week for cemetery emergencies. We will begin selling cremation spots in the spring with the opening of the cremation garden.
<i>PARKS &amp; CEMETERY</i>	The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services. Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments.

**Council Goal:**

**106 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Citizen Wellbeing</i>	Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

Cemetery is completing a cremation garden which will open cremation spots for the community

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PARKS &amp; CEMETERY</i>	Personnel	\$70,755	\$70,755	\$70,755	\$78,894
	Materials	\$26,965	\$26,965	\$26,965	\$28,212
	<b>Total</b>	<b>\$97,720</b>	<b>\$97,720</b>	<b>\$97,720</b>	<b>\$107,105</b>
<i>PC MARC</i>	Personnel	\$21,657	\$21,657	\$21,657	\$24,257
	Materials	\$2,000	\$2,000	\$2,000	\$2,000
	<b>Total</b>	<b>\$23,657</b>	<b>\$23,657</b>	<b>\$23,657</b>	<b>\$26,257</b>
<b>Grand Total</b>		<b>\$121,376</b>	<b>\$121,376</b>	<b>\$121,376</b>	<b>\$133,362</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.8
<i>Part Time</i>	
<b>Total</b>	<b>.8</b>

Level of Service

**Cemetery Same Level of Service**

	Quartile	Score
<i>Cemetery</i>	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the **Community** and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

<i>PC MARC</i>	The construction of the Memorial Wall will allow residents to be memorialized in the cemetery without having to purchase a plot.
<i>PARKS &amp; CEMETERY</i>	Collaboration - Being in the Public Works Division, the Parks Department has a primarily maintenance and interment function in supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional cemetery will relieve some pressure on the Park City Cemetery.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>PC MARC</i>	See below
<i>PARKS &amp; CEMETERY</i>	The consequences of lowering the funding for this program include reductions in: turf & tree quality, preventative maintenance, and response time after the burial services. There would also be an increase in citizen complaints due to established community expectations. The paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri during regular business hours.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Cemetery-PARKS &amp; CEMETERY</i>	Percent of internments completed on time.	0%		100%	

**Description:**

**TENNIS** Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. All 11 tennis courts have now been lined for U10 tennis. Pickleball has 4 outdoor courts & we have lined 3 bubble courts for pickleball.

**Council Goal:**

**120 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Wide Variety of Exceptional Recreation* Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<b>Expenditures</b>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>TENNIS</i>	Personnel	\$484,221	\$484,221	\$484,221	\$491,364
	Materials	\$8,834	\$8,834	\$8,834	\$8,834
	<b>Total</b>	<b>\$493,055</b>	<b>\$493,055</b>	<b>\$493,055</b>	<b>\$500,198</b>
<b>Grand Total</b>		<b>\$493,055</b>	<b>\$493,055</b>	<b>\$493,055</b>	<b>\$500,198</b>
<b>FTEs Budget FTEs FY 2023</b>					
<i>Full Time</i>	.5				
<i>Part Time</i>	.2				
<b>Total</b>	<b>.7</b>				

Level of Service

**Tennis Programs Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Tennis Programs</i>	4	12.75

**Section 3: Basic Program Attributes**

<p><b>Community Served</b>                  Program benefits/serves SOME portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b>                  City provides program and program is currently being offered by other private businesses not within City limits</p>	<p><b>Mandated</b>                  No Requirement or mandate exists</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

*TENNIS* We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

**Section 5: Consequences of Funding Proposal at Lower Level**

*TENNIS* Reduced programing and lessons resulting in lower customer satisfaction with tennis.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Tennis Programs-TENNIS</i>	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	0%		0%	
<i>Tennis Programs-TENNIS</i>	Adult Survey: Percentage of patrons that rate the program "good" or better.	0%		0%	
<i>Tennis Programs-TENNIS</i>	Percentage of patrons who would recommend tennis programs/tournaments to a friend.	0%		0%	
<i>Tennis Programs-TENNIS</i>	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	0%		0%	
<i>Tennis Programs-TENNIS</i>	Adult Survey: Percentage of patrons that rate the program "good" or better.	0%		0%	
<i>Tennis Programs-TENNIS</i>	Percentage of patrons who would recommend tennis programs/tournaments to a friend.	0%		90%	
<i>Tennis Programs-TENNIS</i>	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	0%		0%	
<i>Tennis Programs-TENNIS</i>	Adult Survey: Percentage of patrons that rate the program "good" or better.	0%		0%	
<i>Tennis Programs-TENNIS</i>	Percentage of patrons who would recommend tennis programs/tournaments to a friend.	0%		0%	



**Description:**

<i>MCPOLIN BARN</i>	The McPolin Farm is a public facility owned and operated by Park City Municipal Corporation. The Farm serves the community by hosting educational programs and a variety of events for the community and facilitates access at no fee or a reasonable fee. The Farms aims to balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community, as well as preserve the historic and sentimental integrity of the Farm as open space and protect Farm from overuse. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.
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**Council Goal:**

**132 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Varied &amp; Multi-Seasonal Event Offerings</i>	The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share meaningful information with the citizenry on the property's historical background, purpose, public use, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm and possibly offer an additional event to the Park City community and tourists and continue with our goal of an inclusive community of diverse economic and cultural opportunities.
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program Experiencing a <b>NO</b> change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req	RT Rec	CM Rec	Council
		FY 2023	FY 2023	FY 2023	FY 2023
<i>MCPOLIN BARN</i>	Personnel	\$40,458	\$40,458	\$40,458	\$50,725
	Materials	\$16,200	\$16,200	\$16,200	\$16,200
	<b>Total</b>	<b>\$56,658</b>	<b>\$56,658</b>	<b>\$56,658</b>	<b>\$66,925</b>
<b>Grand Total</b>		<b>\$56,658</b>	<b>\$56,658</b>	<b>\$56,658</b>	<b>\$66,925</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>					

Part Time

**Total**

Level of Service

**McPolin Farm Same Level of Service**

	Quartile	Score
McPolin Farm	4	12.5

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

<i>MCPOLIN BARN</i>	The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers increases every few years. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>MCPOLIN BARN</i>	Not funding the current LOS would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met. Mission Statement: The McPolin Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
McPolin Farm-CITY MANAGER	Percent of events sold out.	0%		0%	
McPolin Farm-CITY MANAGER	Percent of events sold out.	0%		0%	



**Description:**

<i>ICE FACILITY</i>	<p>The goal of this program is to allow User Groups to facilitate progressive programming and sell underutilized ice for the enjoyment of locals and visitors.</p> <p>Local Clubs include Ice Miners (youth hockey), PC High School Hockey, Utah High School Hockey, Predators (women’s hockey), Park City Pioneers, Figure Skating Club of Park City, Park City Speed Skating Club, Park City Curling Club and National Ability Center (sled hockey).</p> <p>Private Rentals includes all other ice contracts some of which include one-time activities hosted by companies or individuals (both local and visiting) who wish to rent the ice privately. The most common private rental activities are curling, ice hockey and broomball. Third party hockey camps are another private rental which provides programming to the local (and visiting) hockey community.</p> <p>This program also includes the retail program that includes custom skate sales and as well as convenience items such as laces, tape, skating tights and skate guards.</p>
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**Council Goal:**

**141 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	
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**Section 1: Scope**

**Change in Demand**

**Explanation**

**Program Experiencing a NO change in demand**

**No change to this program for FY 23. We are expecting to return to pre-pandemic rental revenue in FY 23. Ice continues to be prioritized for ice arena programming and local clubs. Private rentals continue to be available, however the demand exceeds availa**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req	RT Rec	CM Rec	Council
		FY 2023	FY 2023	FY 2023	FY 2023
<i>ICE FACILITY</i>	Personnel	\$60,183	\$60,183	\$60,183	\$65,974
	Materials	\$22,757	\$22,757	\$22,757	\$22,757

	Total	\$82,940	\$82,940	\$82,940	\$88,731
	<b>Grand Total</b>	<b>\$82,940</b>	<b>\$82,940</b>	<b>\$82,940</b>	<b>\$88,731</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>	.5				
<i>Part Time</i>	.1				
<b>Total</b>	<b>.6</b>				

Level of Service

**Ice Rental Same Level of Service**

	Quartile	Score
<i>Ice Rental</i>	4	12.25

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves a **SOME** portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

<i>ICE FACILITY</i>	<p>The Program Coordinator works closely with all User Groups and private rentals to maintain an efficient ice schedule that mitigates underutilized ice.</p> <p>In FY 17 we adjusted the day in which the ice schedule is finalized in order to accommodate more private rental requests. The date changed from the 15th to the 20th.</p> <p>The Program Coordinator has been very motivated to promote private rentals during underutilized ice. He often acts as an instructor or an ice operator to ensure the rental happens.</p>
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ICE FACILITY</i>	<p>This program accounts for a significant amount of the facility's revenue and provides ice for all User Groups to host programming. User Group participants make up a considerable amount of the facility's usage. Limiting private rentals would limit desired access for locals and visitors who desire to use the facility for a private function. There is significant revenue off set for all ice rentals so funding this program at a lower level is not advisable.</p>
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**Section 6: Performance Measures**

**Actual Actual Target Target**

		FY 2021	FY 2022	FY 2023	FY 2024
<i>Ice Programs-ICE FACILITY</i>	Number of hours of ice rented by User Groups at other facilities (due to lack of availability in Park City)			92	
<i>Ice Programs-ICE FACILITY</i>	Percentage of User Group participants that are satisfied with the facility			92	

**Description:**

**PUBLIC ART** Public Art is a key component of the City. The mission set by the Public Art Advisory Board is to "Enrich and connect the community through visual art in public spaces." Most of the funding for public art comes through a capital project. This funding is for preservation and maintenance of the City's public art collection.

**Council Goal:**

**139 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Vibrant Arts & Culture*

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

Maintenance has become an issue recently as the City adds more and more public art.

**Section 2: Proposed Amount / FTEs**

<b>Expenditures</b>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>ECONOMY</i>	Personnel	\$44,696			
	Materials	\$500			
	<b>Total</b>	<b>\$45,196</b>			
<i>PUBLIC ART</i>	Materials	\$7,000	\$7,000	\$7,000	\$7,000
	<b>Total</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$7,000</b>
<b>Grand Total</b>		<b>\$52,196</b>	<b>\$7,000</b>	<b>\$7,000</b>	<b>\$7,000</b>

**FTEs Budget FTEs  
FY 2023**

<i>Full Time</i>	
<i>Part Time</i>	

**Total**

Level of Service

**Public Art Enhanced Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Public Art</i>	4	12

Section 3: Basic Program Attributes

**Community Served**

Program Benefits/Serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

*PUBLIC ART* City-owned public art would fall apart.

Section 6: Performance Measures

**Description:**

<i>BUSINESS IMPROVEMENT DISTRICT</i>	Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.
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**Council Goal:**

**115 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Resilient and Sustainable Economy</i>	Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.
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**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUSINESS IMPROVEMENT DISTRICT</i>	Materials	\$64,419	\$64,419	\$64,419	\$64,419
	Total	\$64,419	\$64,419	\$64,419	\$64,419
<i>ECONOMY</i>	Personnel	\$40,131			
	Materials	\$30,000			
	Total	\$70,131			
<b>Grand Total</b>		<b>\$134,550</b>	<b>\$64,419</b>	<b>\$64,419</b>	<b>\$64,419</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>					
<i>Part Time</i>					
<b>Total</b>					

Level of Service

**Business Improvement District    Same Level of Service**

	Quartile	Score
<i>Business Improvement District</i>	4	12

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

*BUSINESS  
IMPROVEMENT  
DISTRICT*

This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, it enhances the services of the Main Street area.

### Section 5: Consequences of Funding Proposal at Lower Level

*BUSINESS  
IMPROVEMENT  
DISTRICT*

The City is currently under contract with the HPCA for a certain level of service. The contract would need to be renegotiated for a lower level of service, but in theory the service could be reduced to zero.

### Section 6: Performance Measures

**Description:**

<i>PARKS &amp; CEMETERY</i>	The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Items included in this program are: sweeping and trash removal service along sidewalks, bike paths, City facilities, Parks and right-of-ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities. This program supports maintenance to City owned open space property.
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**Council Goal:**

**101 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>FIELDS</i>	Personnel	\$23,015	\$23,015	\$23,015	\$24,932
	Materials	\$4,257	\$4,257	\$4,257	\$4,257
	<b>Total</b>	<b>\$27,272</b>	<b>\$27,272</b>	<b>\$27,272</b>	<b>\$29,189</b>
<i>PARKS &amp; CEMETERY</i>	Personnel	\$97,565	\$94,758	\$94,758	\$104,057
	Materials	\$42,286	\$42,286	\$42,286	\$43,197
	<b>Total</b>	<b>\$139,850</b>	<b>\$137,044</b>	<b>\$137,044</b>	<b>\$147,255</b>
<b>Grand Total</b>		<b>\$167,122</b>	<b>\$164,315</b>	<b>\$164,315</b>	<b>\$176,444</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.9
<i>Part Time</i>	.4
<b>Total</b>	<b>1.3</b>



Level of Service

**Trash Clean-Up Same Level of Service**

	Quartile	Score
<i>Trash Clean-Up</i>	4	11.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

*PARKS & CEMETERY*

Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, environmental stewardship, and service levels. Recent examples include: expanded recycling program throughout town. Industry trends are to move toward a higher degree of recycling.

**Section 5: Consequences of Funding Proposal at Lower Level**

*FIELDS*

*PARKS & CEMETERY*

The consequences of lowering the funding for this program include: less preventative maintenance impacting the look, feel and cleanliness of Park City. A reduction in funding may also affect the overall recycling program.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Trash Clean-Up-PARKS &amp; CEMETERY</i>	Percentage of trash containers checked daily (during summer season)	0%		90%	

**Description:**

<p><i>MAIN STREET RDA</i></p>	<p>Annually, the City will allocate funding to be used towards retaining and growing existing businesses and attracting and promoting new organizations that will fulfill key priority goals of the City’s Biennial Strategic Plans and General Plan. Funding will be available for relocation and/or expansion of current businesses, and new business start-up costs only.</p>
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**Council Goal:**

**121 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Resilient and Sustainable Economy*

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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

The program is very limited right now. The \$20k can move the needle for one small company, but not for a larger company, nor for multiple companies in the same year. Last Grant we took to Council, they expressed a willingness to fund beyond the \$20k in

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>ECONOMIC DEVELOPMENT GRANT</i>	Materials	\$10,000	\$10,000	\$10,000	\$10,000
	Total	\$10,000	\$10,000	\$10,000	\$10,000
<i>ECONOMY</i>	Personnel	\$8,026			
	Materials	\$500			
	Total	\$8,526			
<i>LOWER PARK AVENUE RDA</i>	Materials	\$20,000	\$20,000	\$20,000	\$20,000
	Total	\$20,000	\$20,000	\$20,000	\$20,000
<i>MAIN STREET RDA</i>	Materials	\$20,000	\$20,000	\$20,000	\$20,000
	Total	\$20,000	\$20,000	\$20,000	\$20,000
<b>Grand Total</b>		<b>\$58,526</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>

**FTEs      Budget FTEs  
FY 2023**

<i>Full Time</i>	
<i>Part Time</i>	

**Total**

Level of Service

**Economic Development Grant    Enhanced Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Economic Development Grant</i>	4	11.5

**Section 3: Basic Program Attributes**

**Community Served**

**Program Benefits/Serves a SOME portion of the Community and adds to their quality of life**

**Reliance on City**

**City is the sole provider but there are other public or private entities which could be contracted to provide this service**

**Mandated**

**No Requirement or Mandate exists**

**Section 4: Cost Savings / Innovation / Collaboration**

<i>MAIN STREET RDA</i>	One of the Grant Criteria, per Utah State Code requires ability to achieve direct or indirect economic/tax benefit = to or greater than City's contribution.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>MAIN STREET RDA</i>	We would be able to keep the current grant program going but at a lower level, which would result in two possible or blended outcomes: 1) reduction in overall # grants awarded (fully fund the \$20k to one or two applicants) = less economic retention & diversification; or 2) reduced funding to each grant recipient (meaning split the monies between applicants) = less bang for the buck and less ability to actually move the needle = less Econ diversification.
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**Section 6: Performance Measures**

**Description:**

<i>ICE FACILITY</i>	<p>Skating &amp; Hockey Academy teach fundamental skills for ice skating and hockey. Academy programs are utilized as a feeder program to User Groups. Skating Academy offers seven different classes to accommodate all levels of skating as well as an introduction to synchronized skating. Hockey Academy offers Basic Hockey Skating and Learn to Play Hockey. Power skating and various camps and clinics are also important aspects of each program.</p> <p>The adult hockey league currently has three levels (Bronze, Silver and Open Gold). Leagues are offered year round and league size changes each season based on interest and available ice. PC Ice Arena has recently been the second largest leagues in the state.</p> <p>Public sessions help create interest for ice sports which feed our programs and User Groups. Public sessions also serve as an activity for visitors. Off-ice Strength &amp; Conditioning and Off-ice Ballet provide sport specific training for athlete development and injury prevention. Off-ice programs are particularly important for training of competitive athletes, given the limited amount of time for on ice training.</p> <p>A thoughtfully organized ice schedule is critical to meeting the needs of User Groups, athletes and recreational users, as best we can with limited ice availability.</p> <p>Many of the facility’s events are facilitated by User Groups including multiple hockey tournaments, figure skating shows, test sessions and competitions and speed skating races. The facility also hosts a holiday cross- ice hockey tournament, Try Hockey For Free, and other special programming to share this amenity with the community and attract new skaters. Following a successful pilot program in FY 22, the facility will continue to support three outdoor ice sheets at City Park on the tennis courts.</p>
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**Council Goal:**

**104 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	The rink strives to provide quality programming at an affordable cost to the participants.
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**Section 1: Scope**

**Change in Demand**

**Program Experiencing a NO change in demand**

**Explanation**

**Participation in Academy classes and the adult hockey leagues fluctuate season to season and maintain healthy levels year over year. Over the past few years, various factors contribute to declining revenue for public ice programs including increased ice r**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>ICE FACILITY</i>	Personnel	\$429,105	\$429,105	\$429,105	\$468,992
	Materials	\$115,693	\$114,193	\$114,193	\$114,193
	Total	\$544,798	\$543,298	\$543,298	\$583,185
<b>Grand Total</b>		<b>\$544,798</b>	<b>\$543,298</b>	<b>\$543,298</b>	<b>\$583,185</b>
<b>FTEs</b>		<b>Budget FTEs</b>			
		<b>FY 2023</b>			
<i>Full Time</i>	3.2				
<i>Part Time</i>	1.3				
<b>Total</b>	<b>4.5</b>				

Level of Service

**Ice Programs Same Level of Service**

	Quartile	Score
<i>Ice Programs</i>	4	11.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

<i>ICE FACILITY</i>	<p>Cost Saving: Full time staff are cross trained to be able to open and run the front desk and resurface the ice. Support during busy public sessions and events are often provided by full time staff. Full time staff can leave desk work to help during a rush or assist with a patron who needs more attention. During the week, this allows staff to provide great customer service without having an additional part time staff on the desk. The Front Desk is closed during more adult league games. Although this is not our desired level of service we continue to look for was to meet the needs of patrons during this time. Score keepers are now assisting patrons between games to leave or pick up skates (for sharpening). The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs.</p> <p>Collaboration: Staff has worked closely with user groups to create an efficient ice schedule for youth based user groups and rink run programs, maximizing ice utility in the afternoon and early evening. The efficiencies allow for adult based user groups and rink run programs such as the Adult Hockey Leagues to begin and end earlier in the evening, allowing for leagues to grow by adding games later into the evening.</p>
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In FY 15 off ice ballet classes moved to a new location at the PC MARC. Staff agreed that pre-registrations revenue would go to the Ice Arena and drop in revenue would go to the MARC. This allowed the Ice Arena to keep the program and provides a new revenue source for the MARC. The Ice Arena pays for the cost of the instructor. The collaboration allowed the program to support developing athletes for which the floors at the ice arena were not sufficient for their improving skills.

Innovation:

Staff continues to creatively increase participation and ice utilization in our programs. During the Late Fall session of Hockey Academy, part of the ice was underutilized during the class. Staff opened the available ice up a Cheap Skate, making the only afternoon public skating session and giving an opportunity for beginner skaters who needed ice for private lessons.

Staff continues to creatively increase participation and ice utilization in our programs. New facility software is providing a better customer experience for all patrons.

### Section 5: Consequences of Funding Proposal at Lower Level

<i>ICE FACILITY</i>	If funding levels are below what is currently provided, the Ice Arena may have to limit the capacity of programs and/or eliminate certain programs due to lack of staff resources. Funding at a lower level will result in lower-quality instruction and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development. A reduction in class offerings would impact revenues as well as result in slower growth for user groups (the youth hockey organization, figure skating club and speed skating club) that depend on rink run programs (Skating & Hockey Academy) to attract and develop skaters, stimulate interest in ice sports and create participants for their programs/clubs.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Ice Youth Programs-ICE FACILITY</i>	Percent of Participants satisfied with Off-Ice Training Classes	89%		92%	
<i>Ice Programs-ICE FACILITY</i>	Number of hours rented for private rentals (does not include user groups)			126	
<i>Ice Programs-ICE FACILITY</i>	Number of hours rented by User Groups			1313	
<i>Ice Programs-ICE FACILITY</i>	Percentage of patrons that are Park City Residents				
<i>Ice Programs-ICE FACILITY</i>	Percentage of patrons that reside within Snyderville Basin Special Recreation District	28			
<i>Ice Programs-ICE FACILITY</i>	Percent of Participants satisfied with Skating Academy			92	
<i>Ice Programs-ICE FACILITY</i>	Percentage of Participants satisfied with Hockey Academy			92	
<i>Ice Programs-ICE FACILITY</i>	Percentage of ice scheduled (based on 6 am - midnight/18 hour date)			90	
<i>Ice Programs-ICE FACILITY</i>	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	0%		0%	

<i>Ice Programs-ICE FACILITY</i>	Total number of teams/players in Adult Hockey Leagues.			60	
<i>Ice Programs-ICE FACILITY</i>	Cost Recovery of Adult Hockey Leagues	0%		100%	
<i>Ice Programs-ICE FACILITY</i>	Percentage of Adult hockey League participants who are satisfied or very satisfied with the league.	83%		92%	
<i>Ice Programs-ICE FACILITY</i>	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	84%		92%	
<i>Ice Programs-ICE FACILITY</i>	Percentage of patrons that are Park City Residents	11%		0%	
<i>Ice Programs-ICE FACILITY</i>	Percentage of overall time on ice maintenance	0%		0%	
<i>Ice Programs-ICE FACILITY</i>	Percentage of patrons satisfied with community ice events	0%		0%	

**Description:**

*GOLF PRO SHOP* This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

**Council Goal:**

**103 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Wide Variety of Exceptional Recreation* Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of **1% to 4%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>GOLF PRO SHOP</i>	Personnel	\$250,235	\$250,235	\$250,235	\$275,700
	Materials	\$146,140	\$146,140	\$146,140	\$167,912
	<b>Total</b>	<b>\$396,375</b>	<b>\$396,375</b>	<b>\$396,375</b>	<b>\$443,612</b>
<b>Grand Total</b>		<b>\$396,375</b>	<b>\$396,375</b>	<b>\$396,375</b>	<b>\$443,612</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.
<i>Part Time</i>	4.2
<b>Total</b>	<b>5.2</b>

Level of Service

**Golf Management Operations Same Level of Service**



	Quartile	Score
<i>Golf Management Operations</i>	4	11.25

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<b>Program benefits/serves SOME portion of the Community and adds to their quality of life</b>	<b>City provides program and program is currently being offered by other private businesses not within City limits</b>	<b>No Requirement or madate exists</b>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>GOLF PRO SHOP</i>	Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>GOLF PRO SHOP</i>	Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Golf Management Operations-GOLF OPERATIONS</i>	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	0%		0%	
<i>Golf Management Operations-GOLF OPERATIONS</i>	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	0%		0%	

**Description:**

*TENNIS* The PC MARC currently hosts several tournaments on the local and sectional level. Tournament happen for both youth & adult at various levels of play.

**Council Goal:**

**096 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Wide Variety of Exceptional Recreation* Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SUBSTANTIAL** increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TENNIS</i>	Personnel	\$36,589	\$36,589	\$36,589	\$39,854
	Materials	\$8,933	\$8,933	\$8,933	\$8,933
	<b>Total</b>	<b>\$45,522</b>	<b>\$45,522</b>	<b>\$45,522</b>	<b>\$48,787</b>
<b>Grand Total</b>		<b>\$45,522</b>	<b>\$45,522</b>	<b>\$45,522</b>	<b>\$48,787</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	.3				
<i>Part Time</i>					
<b>Total</b>	<b>.3</b>				

Level of Service

**Tennis Tournaments Same Level of Service**

	Quartile	Score
<i>Tennis Tournaments</i>	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*TENNIS* We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

**Section 5: Consequences of Funding Proposal at Lower Level**

*TENNIS* We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Tennis Tournaments- TENNIS</i>	Percent of participants who rate the tournament as "good" or better.	0%		0%	
<i>Tennis Tournaments- TENNIS</i>	Percent of participants who rate the tournament as "good" or better.	0%		90%	
<i>Tennis Tournaments- TENNIS</i>	Percent of participants who rate the tournament as "good" or better.	0%		0%	

**Description:**

**TENNIS** The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets. The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30. We provide 24 hour turn around on racquet stringing.

**Council Goal:**

**128 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Wide Variety of Exceptional Recreation* Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TENNIS</i>	Materials	\$86,250	\$86,250	\$86,250	\$86,250
	Total	\$86,250	\$86,250	\$86,250	\$86,250
<b>Grand Total</b>		<b>\$86,250</b>	<b>\$86,250</b>	<b>\$86,250</b>	<b>\$86,250</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>					
<i>Part Time</i>					
<b>Total</b>					

Level of Service

**Pro Shop Same Level of Service**

	Quartile	Score
<i>Pro Shop</i>	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves **SOME** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*TENNIS* In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

**Section 5: Consequences of Funding Proposal at Lower Level**

*TENNIS* The pro shop would be open fewer hours and will have less inventory on hand.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Pro Shop-TENNIS</i>	Average daily sales annually				
<i>Pro Shop-TENNIS</i>	Number of racquets strung annually.				
<i>Pro Shop-TENNIS</i>	Average daily sales annually			400	
<i>Pro Shop-TENNIS</i>	Number of racquets strung annually.			1200	
<i>Pro Shop-TENNIS</i>	Average daily sales annually				
<i>Pro Shop-TENNIS</i>	Number of racquets strung annually.				

**Description:**

<i>PC MARC</i>	We run ads in the Park Record and submit sports briefs along with recording commercials and submit PSA's to KPCW. We put out a Recreation Newsletter as needed to all patrons that have given us their email. We also update the website as needed and use social media to promote programs and facilities.
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**Council Goal:**

**129 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PC MARC</i>	Personnel	\$5,543	\$5,543	\$5,543	\$6,246
	Materials	\$18,530	\$18,530	\$18,530	\$24,395
	<b>Total</b>	<b>\$24,073</b>	<b>\$24,073</b>	<b>\$24,073</b>	<b>\$30,640</b>
<b>Grand Total</b>		<b>\$24,073</b>	<b>\$24,073</b>	<b>\$24,073</b>	<b>\$30,640</b>
<i>FTEs</i>		<b>Budget FTEs FY 2023</b>			
<i>Full Time</i>					
<i>Part Time</i>					
<b>Total</b>					

Level of Service

**Marketing Reduced Level of Service**

	Quartile	Score
<i>Marketing</i>	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*PC*  
*MARC* We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an \$8,635 savings.

**Section 5: Consequences of Funding Proposal at Lower Level**

*PC*  
*MARC* We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Marketing-CITY RECREATION</i>	Percentage of recipients who open Rec Newsletters annually.	0%		0%	
<i>Marketing-CITY RECREATION</i>	Number of Recreation Social Media followers.				
<i>Marketing-CITY RECREATION</i>	Percentage of recipients who open Rec Newsletters annually.	0%		45%	
<i>Marketing-CITY RECREATION</i>	Number of Recreation Social Media followers.			6000	
<i>Marketing-CITY RECREATION</i>	Percentage of recipients who open Rec Newsletters annually.	0%		0%	
<i>Marketing-CITY RECREATION</i>	Number of Recreation Social Media followers.				

**Description:**

*HISTORICAL INCENTIVE GRANT*

The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures. These funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City.

**Council Goal:**

**114 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Historic Preservation*

The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: \*siding \*exterior trim \*windows \*exterior doors \*foundation work \*cornice repair \*masonry repair \*porch repair \*structural stabilization \*retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to: \*interior remodeling \*interior paint \*additions \*signs \*repair of non-original features \*interior lighting/plumbing fixtures \* landscaping/concrete flatwork

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>HISTORICAL INCENTIVE GRANT</i>	Materials	\$127,136	\$127,136	\$127,136	\$127,136
	Total	\$127,136	\$127,136	\$127,136	\$127,136
<b>Grand Total</b>		<b>\$127,136</b>	<b>\$127,136</b>	<b>\$127,136</b>	<b>\$127,136</b>



<i>FTEs</i>	<b>Budget FTEs</b>
<b>FY 2023</b>	
<i>Full Time</i>	
<i>Part Time</i>	
<b>Total</b>	

Level of Service

**Historical Incentive Grant**    **Enhanced Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Historical Incentive Grant</i>	4	10

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

*HISTORICAL INCENTIVE GRANT*

Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

**Section 5: Consequences of Funding Proposal at Lower Level**

*HISTORICAL INCENTIVE GRANT*

Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

**Section 6: Performance Measures**

**Description:**

<i>PC MARC</i>	We are open Monday thru Friday from 8:30 to 2 p.m. and add evening hours in the winter. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less than 10:1. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.
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**Council Goal:**

**134 Authentic Local Culture**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PC MARC</i>	Personnel	\$7,795	\$7,795	\$7,795	\$8,716
	Materials	\$300	\$300	\$300	\$300
	<b>Total</b>	<b>\$8,095</b>	<b>\$8,095</b>	<b>\$8,095</b>	<b>\$9,016</b>
<b>Grand Total</b>		<b>\$8,095</b>	<b>\$8,095</b>	<b>\$8,095</b>	<b>\$9,016</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	.1				
<i>Part Time</i>					
<b>Total</b>	<b>.1</b>				

Level of Service

**Childcare Same Level of Service**

	Quartile	Score
<i>Childcare</i>	4	8.75

**Section 3: Basic Program Attributes**

**Community Served**  
 Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**  
 City provides program and program is currently being offered by other private businesses within City limits

**Mandated**  
 No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

PC  
 MARC Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC Hours would be reduced that we offer childcare.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Childcare-CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	0%		0%	
Childcare-CITY RECREATION	Percentage of respondents who rate the childcare service as "good" or better.	0%		0%	
Childcare-CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	0%		90%	
Childcare-CITY RECREATION	Percentage of respondents who rate the childcare service as "good" or better.	0%		90%	
Childcare-CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	0%		0%	
Childcare-CITY RECREATION	Percentage of respondents who rate the childcare service as "good" or better.	0%		0%	

**Description:**

<i>WATER OPERATIONS</i>	Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.
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**Council Goal:**

**001 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>High Quality &amp; Sustainable Water Resources</i>	Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

**Program Experiencing a MODEST increase in demand of 5% to 14%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req	RT Rec	CM Rec	Council
		FY 2023	FY 2023	FY 2023	FY 2023
<i>WATER OPERATIONS</i>	Personnel	\$1,688,155	\$1,688,155	\$1,688,155	\$1,969,120
	Materials	\$1,737,501	\$1,737,501	\$1,737,501	\$2,127,092
	Total	\$3,425,657	\$3,425,657	\$3,425,657	\$4,096,212

Grand Total \$3,425,657 \$3,425,657 \$3,425,657 \$4,096,212

FTEs Budget FTEs  
FY 2023

Full Time	11.9
Part Time	2.4
<b>Total</b>	<b>14.3</b>

Level of Service

**Water Quality Enhanced Level of Service**

	Quartile	Score
Water Quality	1	25.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

*WATER OPERATIONS*

Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Large cost savings will likely result from: looking at and comparing costs to produce, treat, and distribute water from each water source; prioritizing the use of those water sources; and analyzing how those sources interact and blend once in the system. The Water Research Foundation, EPA, Utah Division of Drinking Water, and neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

**Section 5: Consequences of Funding Proposal at Lower Level**

*WATER OPERATIONS*

A reduction of service would result directly in poorer water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely dip as well.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Water Quality-WATER OPERATIONS</i>	Compliance with State/EPA water quality requirements				

<i>Water Quality-WATER OPERATIONS</i>	Percent of citizens rating the quality of drinking water as "good" or "excellent."	0%		0%	
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**Description:**

<i>STREET MAINTENANCE</i>	This Program maintains City storm drain systems in order to minimize the addition of pollutants into stream water, and to minimize potential flooding.
<i>WATER OPERATIONS</i>	This Program is responsible for meeting the requirements of the Utah MS4 permit. The City has currently been designated, but has not yet applied for coverage under the permit.

**Council Goal:**

**003 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Water Conservation</i>	
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a **SUBSTANTIAL** increase in demand of 25% or more

Demand has increased substantially as previously the City had not been mandated by the State to undertake this Clean Water Act obligation.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>STORM WATER OPER</i>	Personnel	\$645,750	\$645,750	\$645,750	\$714,043
	Materials	\$292,944	\$292,944	\$292,944	\$443,003
	<b>Total</b>	<b>\$938,694</b>	<b>\$938,694</b>	<b>\$938,694</b>	<b>\$1,157,046</b>
<i>WATER OPERATIONS</i>	Personnel	\$(40,283)	\$(40,283)	\$(40,283)	\$(40,283)
	<b>Total</b>	<b>\$(40,283)</b>	<b>\$(40,283)</b>	<b>\$(40,283)</b>	<b>\$(40,283)</b>
<b>Grand Total</b>		<b>\$898,411</b>	<b>\$898,411</b>	<b>\$898,411</b>	<b>\$1,116,763</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	6.9
<i>Part Time</i>	
<b>Total</b>	<b>6.9</b>

Level of Service

**Storm Water Utility    Enhanced Level of Service**

**Quartile    Score**

Storm Water Utility 

1	25.5
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**Section 3: Basic Program Attributes**

<p style="text-align: center;"><b>Community Served</b></p> <p>Program Benefits/Serves the ENTIRE of the Community and adds to their quality of life</p>	<p style="text-align: center;"><b>Reliance on City</b></p> <p>City is the sole provider of the service and there are no other public or private entities that provide this type of service</p>	<p style="text-align: center;"><b>Mandated</b></p> <p>Program is required by Federal, State or County legislation</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE	N/A
WATER OPERATIONS	N/A

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>STREET MAINTENANCE</i>	Additional waste and dirt will enter the waterways that run through Park City. This will negatively impact aquatic wildlife and the natural environment.
<i>WATER OPERATIONS</i>	Park City is obligated to obtain a permit under the Clean Water Act to operate our storm water system. Funding at a lower level will increase the chances that we will not meet the terms of the permit opening the City up to substantial penalties under the Clean Water Act.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Storm Water-WATER OPERATIONS</i>	Annually submit the Utah Pollutant Discharge Elimination System Storm Water Program MS4 Report form to the state	No		No	
<i>Storm Water-WATER OPERATIONS</i>	Annually submit the Utah Pollutant Discharge Elimination System Storm Water Program MS4 Report form to the state	No		No	
<i>Storm Water-WATER OPERATIONS</i>	Annually submit the Utah Pollutant Discharge Elimination System Storm Water Program MS4 Report form to the state	No		No	



**Description:**

<b>WATER OPERATIONS</b>	Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.
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**Council Goal:**

**004 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>High Quality &amp; Sustainable Water Resources</i>	A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

**Program Experiencing a MODEST increase in demand of 5% to 14%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<b>WATER OPERATIONS</b>	Personnel	\$1,487,237	\$1,487,237	\$1,487,237	\$1,626,037
	Materials	\$2,962,141	\$2,962,141	\$2,962,141	\$3,351,497
	<b>Total</b>	<b>\$4,449,378</b>	<b>\$4,449,378</b>	<b>\$4,449,378</b>	<b>\$4,977,534</b>
<b>Grand Total</b>		<b>\$4,449,378</b>	<b>\$4,449,378</b>	<b>\$4,449,378</b>	<b>\$4,977,534</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	13.
<i>Part Time</i>	
<b>Total</b>	<b>13.</b>

Level of Service

**Distribution and Maintenance    Enhanced Level of Service**

	Quartile	Score
<i>Distribution and Maintenance</i>	1	25.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>WATER OPERATIONS</i>	The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also have been sharing resources with neighboring utilities on problem solving, and look to expand that into operator training this year.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>WATER OPERATIONS</i>	A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Distribution and Maintenance- WATER OPERATIONS</i>	Percent of mainlines valves and hydrants exercised annually.	0%		0%	
<i>Distribution and Maintenance- WATER OPERATIONS</i>	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	0%		0%	
<i>Distribution and Maintenance- WATER OPERATIONS</i>	Number of work related accidents per year.				
<i>Distribution and Maintenance- WATER OPERATIONS</i>	Annual lost work time hours directly related to work related accidents.				
<i>Distribution and Maintenance- WATER OPERATIONS</i>	Annually - Percentage of water operators certified in distribution and treatment.	0%		0%	

**Description:**

<b>WATER OPERATIONS</b>	Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.
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**Council Goal:**

**005 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>High Quality &amp; Sustainable Water Resources</i>	Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

**Program Experiencing a MODEST increase in demand of 5% to 14%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>WATER OPERATIONS</i>	Personnel	\$233,230	\$233,230	\$233,230	\$258,663
	Materials	\$163,321	\$163,321	\$163,321	\$463,859
	<b>Total</b>	<b>\$396,551</b>	<b>\$396,551</b>	<b>\$396,551</b>	<b>\$722,522</b>
<b>Grand Total</b>		<b>\$396,551</b>	<b>\$396,551</b>	<b>\$396,551</b>	<b>\$722,522</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	2.1
<i>Part Time</i>	

**Total 2.1**

Level of Service

**Service Orders Same Level of Service**

	Quartile	Score
Service Orders	1	25.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>WATER OPERATIONS</i>	In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>WATER OPERATIONS</i>	Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Service Orders-WATER OPERATIONS</i>	Percent of service orders resolved within 30 days.	0%		0%	
<i>Service Orders-WATER OPERATIONS</i>	Annual Percentage of leaks addressed within 38 days.	0%		0%	

**Description:**

*POLICE* Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

**Council Goal:**

**039 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Transportation: Congestion Reduction, Local and Regional* Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

**Section 1: Scope**

**Change in Demand** **Explanation**  
**Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>POLICE</i>	Personnel	\$1,801,627	\$1,490,628	\$1,423,772	\$1,506,412
	Materials	\$189,663	\$46,163	\$73,163	\$90,234
	<b>Total</b>	<b>\$1,991,290</b>	<b>\$1,536,791</b>	<b>\$1,496,935</b>	<b>\$1,596,645</b>
<b>Grand Total</b>		<b>\$1,991,290</b>	<b>\$1,536,791</b>	<b>\$1,496,935</b>	<b>\$1,596,645</b>
<b>FTEs Budget FTEs FY 2023</b>					
<i>Full Time</i>	7.9				
<i>Part Time</i>	3.2				
<b>Total</b>	<b>11.1</b>				

Level of Service

**Traffic Enforcement Enhanced Level of Service**

	Quartile	Score
<i>Traffic Enforcement</i>	1	24

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

*POLICE* Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

**Section 5: Consequences of Funding Proposal at Lower Level**

*POLICE* Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Traffic Enforcement-POLICE</i>	Total number of citations issued				
<i>Traffic Enforcement-POLICE</i>	Total number of traffic stops conducted				
<i>Traffic Enforcement-POLICE</i>	Total number of directed traffic enforcement incidents initiated				
<i>Traffic Enforcement-POLICE</i>	Total number of speed trailers deployed				
<i>Traffic Enforcement-POLICE</i>	Total number of school zone enforcement incidents initiated				

**Description:**

<i>TRANSPORTATION OPER</i>	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
<i>TRANSPORTATION PLANNING</i>	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

**Council Goal:**

**033 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of **15% to 24%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>TRANSPORTATION OPER</i>	Personnel	\$455,061	\$455,061	\$348,434	\$391,114
	Materials	\$336,237	\$54,250	\$54,250	\$364,116
	<b>Total</b>	<b>\$577,684</b>	<b>\$509,311</b>	<b>\$402,684</b>	<b>\$755,230</b>
<i>TRANSPORTATION PLANNING</i>	Personnel	\$513,233	\$513,233	\$555,240	\$608,321
	Materials	\$424,572	\$424,572	\$469,572	\$469,572
	<b>Total</b>	<b>\$937,805</b>	<b>\$937,805</b>	<b>\$1,024,812</b>	<b>\$1,077,893</b>
<b>Grand Total</b>		<b>\$1,515,489</b>	<b>\$1,447,116</b>	<b>\$1,427,496</b>	<b>\$1,833,123</b>

**FTEs      Budget FTEs**  
**FY 2023**

<i>Full Time</i>	7.5
<i>Part Time</i>	

**Total 7.5**

Level of Service

**Transportation Management Enhanced Level of Service**

	Quartile	Score
Transportation Management	1	23.5

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<p>Program benefits/serves a <b>SUBSTANTIAL</b> portion of the <b>Community</b> and adds to their quality of life</p>	<p>City provides program and program is currently being offered by another <b>governmental, non-profit or civic agency</b></p>	<p>Program is required by <b>Code, ordinance, resolution or policy OR</b> to fulfill franchise or contractual agreement</p>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>TRANSPORTATION OPER</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
<i>TRANSPORTATION PLANNING</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TRANSPORTATION OPER</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
<i>TRANSPORTATION PLANNING</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

**Section 6: Performance Measures**

Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
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<i>Transportation Management- TRANSPORTATION OPER</i>	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%		0%	
<i>Transportation Management- TRANSPORTATION OPER</i>	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%		0%	

**Description:**

<i>ENVIRONMENTAL SUSTAINABILITY</i>	These proposed budget increases are to get PC closer to our critical priorities of renewable electricity (\$35k for renewable filing) and carbon neutral (\$20k open space improvement, \$25kcity of trees, and \$25k for decarbonization)
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**Council Goal:**

**053 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Energy: Conservation, Renewable Energy, Carbon Reduction &amp; Green Building Incentives</i>	City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a **SUBSTANTIAL** increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>ENVIRONMENTAL SUSTAINABILITY</i>	Personnel	\$366,891	\$366,891	\$366,891	\$392,205
	Materials	\$140,450	\$130,450	\$130,450	\$142,200
	<b>Total</b>	<b>\$507,341</b>	<b>\$497,341</b>	<b>\$497,341</b>	<b>\$534,405</b>
<i>SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT</i>	Materials	\$50,000	\$50,000	\$50,000	\$50,000
	<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>
<b>Grand Total</b>		<b>\$557,341</b>	<b>\$547,341</b>	<b>\$547,341</b>	<b>\$584,405</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	2.
<i>Part Time</i>	.8
<b>Total</b>	<b>2.8</b>

Level of Service

**Carbon Reduction    Enhanced Level of Service**

	Quartile	Score
Carbon Reduction	1	22.75

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<p><b>Program benefits/serves the ENTIRE Community and adds to their quality of life</b></p>	<p><b>City provides program and program is currently being offered by another governmental, non-profit or civic agency</b></p>	<p><b>Recommended by national professional organization to meet published standards or as a best practice</b></p>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>COMMUNITY ENGAGEMENT</i>	Planned and implemented municipal carbon reduction projects have the potential to save \$275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by \$424k in DOE grant funding, to advance solar energy in Utah.
<i>ENVIRONMENTAL SUSTAINABILITY</i>	Our cost savings this past year have been significant. The largest expected savings in more than \$80k at the the mine bench from energy upgrades and closure of leaking lines

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>COMMUNITY ENGAGEMENT</i>	Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.
<i>ENVIRONMENTAL SUSTAINABILITY</i>	<p>Funding at lower levels:</p> <p>100Renewable: Staff will trim other programs to make this work. These dollars are required to participate in the program.</p> <p>OpenSpace: this will slow our progress of improving our open space’s sequestration, and will result in reduced or no grant funding from other partners.</p> <p>CityOfTrees: I will work with Exec to see how we can pull off the program with limited funding</p> <p>Decarb: Reduction may not allow city to overcome start-up costs of home energy rating score program.</p>

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Carbon Reduction- ENVIRONMENTAL SUSTAINABILITY</i>	City's carbon emission (in tons)				
<i>Carbon Reduction- ENVIRONMENTAL SUSTAINABILITY</i>	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2- equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year				
<i>Carbon Reduction- ENVIRONMENTAL SUSTAINABILITY</i>	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year				
<i>Carbon Reduction- ENVIRONMENTAL SUSTAINABILITY</i>	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07,'09, and '15; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year				

**Description:**

<i>WATER OPERATIONS</i>	Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.
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**Council Goal:**

**013 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>High Quality &amp; Sustainable Water Resources</i>	Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>WATER OPERATIONS</i>	Personnel	\$204,039	\$204,039	\$204,039	\$225,102
	Materials	\$398,438	\$398,438	\$398,438	\$398,438
	<b>Total</b>	<b>\$602,477</b>	<b>\$602,477</b>	<b>\$602,477</b>	<b>\$623,540</b>
<b>Grand Total</b>		<b>\$602,477</b>	<b>\$602,477</b>	<b>\$602,477</b>	<b>\$623,540</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	2.2
<i>Part Time</i>	
<b>Total</b>	<b>2.2</b>

Level of Service

**Water Billing**    **Enhanced Level of Service**

	Quartile	Score
<i>Water Billing</i>	1	22

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>WATER OPERATIONS</i>	Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>WATER OPERATIONS</i>	The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Water Billing-WATER OPERATIONS</i>	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	0%		0%	
<i>Water Billing-WATER OPERATIONS</i>	Annual Percentage of Cut Wire Service Orders completed within 38 days.	0%		0%	
<i>Water Billing-WATER OPERATIONS</i>	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	0%		0%	
<i>Water Billing-WATER OPERATIONS</i>	Annual Percentage of Cut Wire Service Orders completed within 38 days.	0%		0%	



**Description:**

<i>CITY ATTORNEY</i>	Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.
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**Council Goal:**

**072 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Conservation of Natural Resources</i>	1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY ATTORNEY</i>	Personnel	\$143,742	\$143,742	\$144,114	\$161,459
	Materials	\$4,906	\$4,906	\$4,906	\$4,906
	<b>Total</b>	<b>\$148,648</b>	<b>\$148,648</b>	<b>\$149,020</b>	<b>\$166,365</b>
<b>Grand Total</b>		<b>\$148,648</b>	<b>\$148,648</b>	<b>\$149,020</b>	<b>\$166,365</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.
<i>Part Time</i>	.1
<b>Total</b>	<b>1.1</b>

Level of Service



**Water Rights/Water Projects Same Level of Service**

	Quartile	Score
<i>Water Rights/Water Projects</i>	1	21.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

*CITY ATTORNEY* Higher quality of service and less expensive than outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

*CITY ATTORNEY* Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Water Rights/Water Projects-CITY ATTORNEY'S OFFICE</i>	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	No		No	
<i>Water Rights/Water Projects-CITY ATTORNEY'S OFFICE</i>	Percent of water meetings attended by attorney.	0%		0%	
<i>Water Rights/Water Projects-CITY ATTORNEY'S OFFICE</i>	Percent of Deputy City Attorney's time spent on water issues and projects.	0%		0%	

**Description:**

<i>WATER OPERATIONS</i>	Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.
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**Council Goal:**

**012 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Conservation of Natural Resources</i>	Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>WATER OPERATIONS</i>	Personnel	\$86,762	\$86,762	\$86,762	\$96,114
	Materials	\$65,910	\$65,910	\$65,910	\$366,577
	<b>Total</b>	<b>\$152,672</b>	<b>\$152,672</b>	<b>\$152,672</b>	<b>\$462,691</b>
<b>Grand Total</b>		<b>\$152,672</b>	<b>\$152,672</b>	<b>\$152,672</b>	<b>\$462,691</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.6
<i>Part Time</i>	
<b>Total</b>	<b>.6</b>

Level of Service

**Conservation Same Level of Service**

	Quartile	Score
Conservation	2	19.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>WATER OPERATIONS</i>	Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>WATER OPERATIONS</i>	Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2050 and continue to be a sustainable water system, we must continue to pursue water conservation.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Conservation-WATER OPERATIONS</i>	Number of water audits conducted annually.				
<i>Conservation-WATER OPERATIONS</i>	Water usage recorded in acre feet per year				

**Description:**

<i>CITY ATTORNEY</i>	Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.
<i>ENVIRONMENTAL SUSTAINABILITY</i>	This budget includes all items related to environmental regulatory work related to Legacy Mine soils.

**Council Goal:**

**016 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Environmental Health</i>	Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

**Program Experiencing a MODEST increase in demand of 5% to 14%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY ATTORNEY</i>	Personnel	\$94,590	\$94,590	\$94,842	\$105,668
	Materials	\$1,074	\$1,074	\$26,074	\$26,074
	<b>Total</b>	<b>\$95,664</b>	<b>\$95,664</b>	<b>\$120,916</b>	<b>\$131,742</b>
<i>ENVIRONMENTAL REGULATORY</i>	Personnel	\$176,447	\$176,447	\$176,447	\$198,659
	Materials	\$100,000	\$100,000	\$100,000	\$135,000
	<b>Total</b>	<b>\$276,447</b>	<b>\$276,447</b>	<b>\$276,447</b>	<b>\$333,659</b>
<i>ENVIRONMENTAL SUSTAINABILITY</i>	Personnel	\$32,036	\$32,036	\$32,036	\$36,069
	Materials	\$8,350	\$8,350	\$8,350	\$8,350

<i>WATER OPERATIONS</i>	Total	\$40,386	\$40,386	\$40,386	\$44,419
	Personnel	\$(16,255)	\$(16,255)	\$(16,255)	\$(12,775)
	Materials				\$307,836
	Total	\$(16,255)	\$(16,255)	\$(16,255)	\$295,061
<b>Grand Total</b>		<b>\$396,243</b>	<b>\$396,243</b>	<b>\$421,495</b>	<b>\$804,881</b>

<b>FTEs</b>	<b>Budget FTEs</b>
	<b>FY 2023</b>
<i>Full Time</i>	2.6
<i>Part Time</i>	.1
<b>Total</b>	<b>2.7</b>

Level of Service

**Environmental Regulatory/EPA**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Environmental Regulatory/EPA</i>	2	18.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

#### ENVIRONMENTAL SUSTAINABILITY

Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

### Section 5: Consequences of Funding Proposal at Lower Level

#### ENVIRONMENTAL SUSTAINABILITY

While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

### Section 6: Performance Measures

Actual    Actual    Target    Target

		FY 2021	FY 2022	FY 2023	FY 2024
<i>Environmental Regulatory/EPA-CITY ATTORNEY'S OFFICE</i>	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.				
<i>ENVIRONMENTAL REGULATORY/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Compliance with Prospector Drain AOC schedule.	No		No	
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Percent of monthly BioCell water sample testing completed.	0%		0%	
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance (Soil Ordinance)				
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.				
<i>ENVIRONMENTAL REGULATORY/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Compliance with Prospector Drain AOC schedule.	No		No	
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Percent of monthly BioCell water sample testing completed.	0%		0%	
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance (Soil Ordinance)				
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.				
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Continued progress on Prospector Drain EE/CA	No		No	
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	# of Phase I ESA's completed on all property transactions				

**Description:**

<i>COMMUNITY ENGAGEMENT</i>	Provides administrative, community outreach and policy support related to open space acquisition and administrative support for COSAC. The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.
<i>ECONOMY</i>	Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Open Space Management & Acquisition we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for open space purchases which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions). City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

**Council Goal:**

**015 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Open Space Acquisition</i>	Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>COMMUNITY ENGAGEMENT</i>	Personnel	\$15,977	\$18,951	\$18,951	\$23,244
	Total	\$15,977	\$18,951	\$18,951	\$23,244

<i>ECONOMY</i>	Personnel	\$99,582	\$38,011	\$15,443	\$17,211
	Materials	\$1,108	\$1,108	\$1,108	\$1,108
	Total	\$100,690	\$39,119	\$16,551	\$18,319
<b>Grand Total</b>		<b>\$116,666</b>	<b>\$58,070</b>	<b>\$35,502</b>	<b>\$41,563</b>

<b>FTEs</b>	<b>Budget FTEs</b>
	<b>FY 2023</b>
Full Time	.6
Part Time	.5
<b>Total</b>	<b>1.1</b>

Level of Service

**Open Space Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
Open Space	2	18.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a **SUBSTANTIAL** portion of the **Community** and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

<i>COMMUNITY ENGAGEMENT</i>	Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.
<i>ECONOMY</i>	Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

### Section 5: Consequences of Funding Proposal at Lower Level

<i>COMMUNITY ENGAGEMENT</i>	A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.
<i>ECONOMY</i>	Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also,



reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Open Space- ECONOMY</i>	Number of citations with Summit County weed ordinance.				
<i>Open Space- ECONOMY</i>	Number of acres of recreation open space per resident.				
<i>Open Space- ECONOMY</i>	Number of public inquiries per city noxious weed program on open space	0%		0%	
<i>Open Space- ECONOMY</i>	Total acres of City-owned open space.				

**Description:**

<i>ENGINEERING</i>	Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.
<i>PLANNING DEPT.</i>	<p>The Planning Department reviews planning applications for conformance with the GENERAL PLAN and the LAND MANAGEMENT CODE. This includes management of:</p> <ul style="list-style-type: none"> <li>Land Management Code updates, revisions, and amendments</li> <li>Planning Commission,</li> <li>Historic Preservation Board and Board of Adjustment</li> <li>National Register of Historic Districts</li> <li>Design Guidelines for the Historic District and Historic Sites</li> <li>Historic Sites Inventory</li> </ul> <p>The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.</p>
<i>BUILDING DEPT.</i>	<p>The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.</p>

**Council Goal:**

**071 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	<p>The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.</p>
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**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>BUILDING DEPT.</i>	Personnel	\$493,091	\$495,647	\$476,573	\$457,266
	Materials	\$9,325	\$9,325	\$9,325	\$9,325
	<b>Total</b>	<b>\$502,416</b>	<b>\$504,972</b>	<b>\$485,898</b>	<b>\$466,591</b>
<i>ENGINEERING</i>	Personnel	\$139,336	\$76,306	\$139,988	\$153,276
	Materials	\$37,349	\$35,939	\$35,939	\$35,939
	<b>Total</b>	<b>\$176,685</b>	<b>\$112,245</b>	<b>\$175,927</b>	<b>\$189,215</b>
<i>PLANNING DEPT.</i>	Personnel	\$411,799	\$308,342	\$309,806	\$371,207
	Materials	\$22,482	\$22,357	\$22,357	\$22,357
	<b>Total</b>	<b>\$433,713</b>	<b>\$330,699</b>	<b>\$332,163</b>	<b>\$393,564</b>
<b>Grand Total</b>		<b>\$1,112,814</b>	<b>\$947,916</b>	<b>\$993,988</b>	<b>\$1,049,370</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	7.1
<i>Part Time</i>	
<b>Total</b>	<b>7.1</b>

Level of Service

**Plan/Application Review**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Plan/Application Review</i>	3	17.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>ENGINEERING</i>	No budget request submitted for plan/application review program.
<i>PLANNING DEPT.</i>	All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.
<i>BUILDING DEPT.</i>	No budget requests for the plan/application review program.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ENGINEERING</i>	Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do a OTIS project, thus delaying a program which Council wanted completed sooner than later.
<i>PLANNING DEPT.</i>	Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Plan/Application Review-ENGINEERING</i>	Percent of ROW permits processed within 2 days.	0%		0%	
<i>Plan/ Application Review-ENGINEERING</i>	Percent of building plans reviewed within 3 weeks	0%		0%	
<i>Plan/ Application Review-ENGINEERING</i>	Percent of staff reports reviewed within 1 week.	0%		0%	
<i>Plan/Application Review-PLANNING DEPT.</i>	Overall reduction of turnaround time on Planning applications and review process.				
<i>Plan/Application Review-BUILDING DEPT.</i>	Percent of applications with a ten-day turnaround for first reviews.	0%		0%	
<i>Plan/Application Review-BUILDING</i>	Percent of plans examiners pursuing ongoing training each year	0%		0%	

**Description:**

<i>GOLF MAINTENANCE</i>	The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.
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**Council Goal:**

**098 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>GOLF MAINTENANCE</i>	Personnel	\$489,296	\$489,296	\$489,296	\$542,003
	Materials	\$231,730	\$231,730	\$231,730	\$393,791
	<b>Total</b>	<b>\$721,026</b>	<b>\$721,026</b>	<b>\$721,026</b>	<b>\$935,794</b>
<b>Grand Total</b>		<b>\$721,026</b>	<b>\$721,026</b>	<b>\$721,026</b>	<b>\$935,794</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.5
<i>Part Time</i>	7.
<b>Total</b>	<b>8.5</b>

Level of Service

**Golf Maintenance Same Level of Service**

	Quartile	Score
<i>Golf Maintenance</i>	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

<i>GOLF MAINTENANCE</i>	Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase 5 hybrid greens and 2 hybrid fairway mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>GOLF MAINTENANCE</i>	The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of scheduled restroom cleanings completed.	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of mowing completed per schedule	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of irrigation mainlines repaired within 72 hours.	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percentage of Trees Pruned per Season	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of scheduled restroom cleanings completed.	0%		0%	

<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of mowing completed per schedule	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of irrigation mainlines repaired within 72 hours.	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percentage of Trees Pruned per Season	0%		0%	

**Description:**

<i>PC MARC</i>	Currently the PC MARC is open 109.5 hours a week and provides a wide range of services to the community. The facility continues to increase revenue each year by adding programming and the sale of passes.. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickleball courts, game room and locker rooms.
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**Council Goal:**

**113 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PC MARC</i>	Personnel	\$374,800	\$369,558	\$369,558	\$404,831
	Materials	\$294,728	\$287,628	\$287,628	\$303,136
	<b>Total</b>	<b>\$669,528</b>	<b>\$657,186</b>	<b>\$657,186</b>	<b>\$707,967</b>
<b>Grand Total</b>		<b>\$669,528</b>	<b>\$657,186</b>	<b>\$657,186</b>	<b>\$707,967</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>	3.				
<i>Part Time</i>	2.				
<b>Total</b>	<b>5.</b>				

Level of Service

Rec Center Operations    Enhanced Level of Service

Quartile    Score



**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<b>Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life</b>	<b>City provides program and program is currently being offered by other private businesses within City limits</b>	<b>No Requirement or mandate exists</b>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>PC MARC</i>	We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>PC MARC</i>	Operations would be reduced likely reducing the hours the facility is open.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Rec Center Operations-CITY RECREATION</i>	Total Recreation Cost Recovery	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants whose overall satisfaction with the PC Marc is good or better.	0%		0%	
<i>Rec Center Operation-CITY RECREATION</i>	Percent increase in revenue for pass sales.	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who rate fitness equipment as "good" or better	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who would recommend PC MARC to a friend.	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Total Recreation Cost Recovery	0%		70%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants whose overall satisfaction with the PC Marc is good or better.	0%		90%	
<i>Rec Center Operation-CITY RECREATION</i>	Percent increase in revenue for pass sales.	0%		10%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who rate fitness equipment as "good" or better	0%		90%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who would recommend PC MARC to a friend.	0%		90%	

<i>Rec Center Operations-CITY RECREATION</i>	Total Recreation Cost Recovery	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants whose overall satisfaction with the PC Marc is good or better.	0%		0%	
<i>Rec Center Operation-CITY RECREATION</i>	Percent increase in revenue for pass sales.	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who rate fitness equipment as "good" or better	0%		0%	

**Description:**

*PLANNING DEPT.* The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, Affordable Housing, etc. Currently the Planning Department assesses the LMC on a on-going basis and rewrites sections to address issues as they arise.

**Council Goal:**

**126 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Safe Community* The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of **1% to 4%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>COMM DEVELOP ADMIN</i>	Materials	\$28,331	\$28,331	\$28,331	\$28,331
	Total	\$28,331	\$28,331	\$28,331	\$28,331
<i>PLANNING DEPT.</i>	Personnel	\$225,181	\$177,887	\$178,643	\$225,300
	Materials	\$20,367	\$20,367	\$20,367	\$20,367
	Total	\$245,548	\$198,254	\$199,010	\$245,667
<b>Grand Total</b>		<b>\$273,879</b>	<b>\$226,585</b>	<b>\$227,341</b>	<b>\$273,998</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	1.1
<i>Part Time</i>	
<b>Total</b>	<b>1.1</b>

Level of Service

**Code Amendments Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Code Amendments</i>	4	13

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

*PLANNING DEPT.* The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

**Section 5: Consequences of Funding Proposal at Lower Level**

*PLANNING DEPT.* The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

**Section 6: Performance Measures**

**Description:**

<i>ICE FACILITY</i>	<p>This program is the backbone for keeping the ice rink functioning and includes refrigeration, plumbing, HVAC and all of the other systems and equipment that are critical to the facility. It also includes all of the preventative maintenance to reduce the potential of a loss of ice and to maximize the efficiency of the operation and lifespan of equipment. This program also includes the supplies and resource for maintaining a clean and safe building. Within each component we strive for improve efficiency and reduce consumption of natural and financial resources.</p> <p>In FY 22, The City introduced three outdoor ice sheets at City Park. City Park CIP funded the capital expense for the rink kits. The outdoor ice is operated by the Ice department.</p>
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**Council Goal:**

**108 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	<p>Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.</p>
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

We anticipate an increase in operations as we expect the conditions of the pandemic to improve and consequently the increase in programing, hours of operations and visitor numbers.

Utilization of the facility has returned to pre-pandemic levels. Additi

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>ICE FACILITY</i>	Personnel	\$327,534	\$327,534	\$327,534	\$358,495
	Materials	\$184,540	\$179,190	\$179,190	\$197,819
	Total	\$512,074	\$506,724	\$506,724	\$556,314
<b>Grand Total</b>		<b>\$512,074</b>	<b>\$506,724</b>	<b>\$506,724</b>	<b>\$556,314</b>
<i>FTEs</i>	<b>Budget FTEs</b>				

**FY 2023**

<i>Full Time</i>	2.
<i>Part Time</i>	1.4
<b>Total</b>	<b>3.4</b>

Level of Service

**Operations Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Operations</i>	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

<i>ICE FACILITY</i>	Staff continues to seek operational savings, particular by means that also enhance efficiencies and lower the facility's carbon footprint. In 2018, an energy audit was completed that makes recommendations that increase efficiencies, reduces the consumption of natural resources and creates financial savings. Cost savings also include cross training of Ice Management Team staff to be able to operate the front desk and resurface ice.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ICE FACILITY</i>	Funding the option at a lower level will result in lower levels equipment and facility maintenance which can lead to degradation of the ice quality and building safety. Additionally, the facility would have to limit hours of operations to stay within the part time budget. Limiting the hours of operation, would limit prograding and ice rental which would limit revenues and the community's access to the facility. Additionally, funding at a lower level would provide even fewer resources to foster the City's net zero goal.
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**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Retail-ICE FACILITY</i>	Cost recovery for Retail	183		200	
<i>Operations-ICE FACILITY</i>	Gallons of water used annually (in thousands)				

<i>Operations-ICE FACILITY</i>	Value of employee wellness benefit				
<i>Operations-ICE FACILITY</i>	Metric tons of carbon used				
<i>Ice Programs-ICE FACILITY</i>	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	261749			
<i>Operations-ICE FACILITY</i>	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	0%		92%	
<i>Operations-ICE FACILITY</i>	Percentage of guests who rate the facility as being clean and safe.	0%		92%	
<i>Ice Programs ICE FACILITY</i>	Cost recovery percentage of the Ice Arena.	71%		0%	
<i>Operations-ICE FACILITY</i>	Kilowatt Hours (kwh) of electricity used at the facility		584000		
<i>Operations-ICE FACILITY</i>	Decatherms (DTH) of natural gas used at the facility		1198082		
<i>Operations-ICE FACILITY</i>	Gallons of propane used at the facility	0%		0%	
<i>Operations- ICE FACILITY</i>	Number of days closed due to unanticipated maintenance needs	0.5			
<i>Operations-ICE FACILITY</i>	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	0%		0%	
<i>Operations-ICE FACILITY</i>	Percentage of guests who rate the facility as being clean and safe.	0%		0%	

**Description:**

<i>PC MARC</i>	We run ads in the Park Record and submit sports briefs along with recording commercials and submit PSA's to KPCW. We put out a Recreation Newsletter as needed to all patrons that have given us their email. We also update the website as needed and use social media to promote programs and facilities.
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**Council Goal:**

**129 Environmental Leadership**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PC MARC</i>	Personnel	\$5,543	\$5,543	\$5,543	\$6,246
	Materials	\$18,530	\$18,530	\$18,530	\$24,395
	<b>Total</b>	<b>\$24,073</b>	<b>\$24,073</b>	<b>\$24,073</b>	<b>\$30,640</b>
<b>Grand Total</b>		<b>\$24,073</b>	<b>\$24,073</b>	<b>\$24,073</b>	<b>\$30,640</b>
<i>FTEs</i>		<b>Budget FTEs FY 2023</b>			
<i>Full Time</i>					
<i>Part Time</i>					
<b>Total</b>					

Level of Service

**Marketing Reduced Level of Service**

	Quartile	Score
<i>Marketing</i>	4	10.75



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*PC*  
*MARC* We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an \$8,635 savings.

**Section 5: Consequences of Funding Proposal at Lower Level**

*PC*  
*MARC* We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Marketing-CITY</i> <i>RECREATION</i>	Percentage of recipients who open Rec Newsletters annually.	0%		0%	
<i>Marketing-CITY</i> <i>RECREATION</i>	Number of Recreation Social Media followers.				
<i>Marketing-CITY</i> <i>RECREATION</i>	Percentage of recipients who open Rec Newsletters annually.	0%		45%	
<i>Marketing-CITY</i> <i>RECREATION</i>	Number of Recreation Social Media followers.			6000	
<i>Marketing-CITY</i> <i>RECREATION</i>	Percentage of recipients who open Rec Newsletters annually.	0%		0%	
<i>Marketing-CITY</i> <i>RECREATION</i>	Number of Recreation Social Media followers.				

**Description:**

<p>COMM DEVELOP ADMIN</p>	<p>Affordable housing has become a critical issue in Park City. The Housing Department strives to provide housing options to create a diverse population that maintains vibrancy and builds community.</p>
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**Council Goal:**

**007 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<p><i>Housing: Middle-Income, Attainable, and Affordable Housing</i></p>	<p>Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is or particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.</p>
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SUBSTANTIAL** increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>COMM DEVELOP ADMIN</i>	Personnel	\$415,221	\$415,221	\$568,600	\$634,797
	Materials	\$84,607	\$84,607	\$84,607	\$84,607
	<b>Total</b>	<b>\$499,828</b>	<b>\$499,828</b>	<b>\$653,207</b>	<b>\$719,404</b>
<i>SPEC. SRVC. CONTRT/HOUSING RESOURCE</i>	Materials	\$15,000	\$15,000	\$15,000	\$15,000
	<b>Total</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$15,000</b>
<b>Grand Total</b>		<b>\$514,828</b>	<b>\$514,828</b>	<b>\$668,207</b>	<b>\$734,404</b>

**FTEs      Budget FTEs**  
**FY 2023**

<i>Full Time</i>	3.6
<i>Part Time</i>	
<b>Total</b>	<b>3.6</b>

Level of Service

**Housing Enhanced Level of Service**

	Quartile	Score
Housing	1	23.75

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<p><b>Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life</b></p>	<p><b>City is the sole provider but there are other public or private entities which could be contracted to provide this service</b></p>	<p><b>Program is required by Federal, State or County legislation</b></p>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>COMMUNITY ENGAGEMENT</i>	<p>Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff are collaborating on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.</p>
<i>COMM DEVELOP ADMIN</i>	<p>Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff collaborate on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.</p>

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>COMMUNITY ENGAGEMENT</i>	<p>Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.</p>
<i>COMM DEVELOP ADMIN</i>	<p>Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue</p>

but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Housing-COMMUNITY DEVELOPMENT ADMIN</i>	Percent of deed-restricted affordable housing units compared to occupied/primary units	0%		0%	
<i>Housing-COMMUNITY DEVELOPMENT ADMIN</i>	Percent of deed restricted affordable housing units compared to total residential units.	0%		0%	
<i>Housing-COMMUNITY DEVELOPMENT ADMIN</i>	Number of units built to achieve Council's goal of 800 units by 2026 (starting in 2016)				

**Description:**

<i>TRANSPORTATION OPER</i>	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
<i>TRANSPORTATION PLANNING</i>	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

**Council Goal:**

**033 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>TRANSPORTATION OPER</i>	Personnel	\$455,061	\$455,061	\$348,434	\$391,114
	Materials	\$336,237	\$54,250	\$54,250	\$364,116
	<b>Total</b>	<b>\$577,684</b>	<b>\$509,311</b>	<b>\$402,684</b>	<b>\$755,230</b>
<i>TRANSPORTATION PLANNING</i>	Personnel	\$513,233	\$513,233	\$555,240	\$608,321
	Materials	\$424,572	\$424,572	\$469,572	\$469,572
	<b>Total</b>	<b>\$937,805</b>	<b>\$937,805</b>	<b>\$1,024,812</b>	<b>\$1,077,893</b>
<b>Grand Total</b>		<b>\$1,515,489</b>	<b>\$1,447,116</b>	<b>\$1,427,496</b>	<b>\$1,833,123</b>

**FTEs      Budget FTEs**  
**FY 2023**

<i>Full Time</i>	7.5
<i>Part Time</i>	

**Total 7.5**

Level of Service

**Transportation Management Enhanced Level of Service**

	Quartile	Score
Transportation Management	1	23.5

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<p>Program benefits/serves a <b>SUBSTANTIAL</b> portion of the <b>Community</b> and adds to their quality of life</p>	<p>City provides program and program is currently being offered by another <b>governmental, non-profit or civic agency</b></p>	<p>Program is required by <b>Code, ordinance, resolution or policy OR</b> to fulfill franchise or contractual agreement</p>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>TRANSPORTATION OPER</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
<i>TRANSPORTATION PLANNING</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TRANSPORTATION OPER</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
<i>TRANSPORTATION PLANNING</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

**Section 6: Performance Measures**

Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
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<i>Transportation Management- TRANSPORTATION OPER</i>	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%		0%	
<i>Transportation Management- TRANSPORTATION OPER</i>	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%		0%	

**Description:**

*FINANCE* This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

**Council Goal:**

**008 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Fiscally and Legally Sound* In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>FINANCE</i>	Personnel	\$319,266	\$319,266	\$319,266	\$361,624
	Materials	\$79,404	\$79,404	\$79,404	\$79,404
	<b>Total</b>	<b>\$398,670</b>	<b>\$398,670</b>	<b>\$398,670</b>	<b>\$441,028</b>
<b>Grand Total</b>		<b>\$398,670</b>	<b>\$398,670</b>	<b>\$398,670</b>	<b>\$441,028</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>	2.4				
<i>Part Time</i>					
<b>Total</b>	<b>2.4</b>				

Level of Service



**Accounting/Audit/Treasury Same Level of Service**

	Quartile	Score
Accounting/Audit/Treasury	1	23.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

*FINANCE* Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

**Section 5: Consequences of Funding Proposal at Lower Level**

*FINANCE* Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Accounting/Audit/Treasury-FINANCE	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	No		Yes	
Accounting/Audit/Treasury-FINANCE	Output: Number of journal entries prepared and posted				
Accounting/Audit/Treasury-FINANCE	Output: Number of journal entries prepared and posted for Finance			47250	
Accounting/Audit/Treasury-FINANCE	Output: Number of bank statement transactions reconciled.			13400	
Accounting/Audit/Treasury-FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.			300	
Accounting/Audit/Treasury-FINANCE	Output: Number of quarterly monitoring reports submitted to City Council.			4	
Accounting/Audit/Treasury-FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	0%		0%	



**Description:**

<i>BUDGET, DEBT &amp; GRANTS</i>	Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.
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**Council Goal:**

**024 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$64,015	\$64,015	\$64,015	\$71,591
	Materials	\$2,750	\$2,750	\$2,750	\$2,750
	<b>Total</b>	<b>\$66,765</b>	<b>\$66,765</b>	<b>\$66,765</b>	<b>\$74,341</b>
<b>Grand Total</b>		<b>\$66,765</b>	<b>\$66,765</b>	<b>\$66,765</b>	<b>\$74,341</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	1.2				
<i>Part Time</i>					
<b>Total</b>	<b>1.2</b>				

Level of Service

**Debt Management Same Level of Service**

	Quartile	Score
<i>Debt Management</i>	1	22.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>BUDGET, DEBT &amp; GRANTS</i>	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>BUDGET, DEBT &amp; GRANTS</i>	The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Debt Management-BUDGET, DEBT &amp; GRANTS</i>	GO Bond Rating (Moody's), 1= Aa2, 2= Aa1, 3= Aaa			3	
<i>Debt Management-BUDGET, DEBT &amp; GRANTS</i>	Percentage of bond issuances completed in time for project	0%		100%	
<i>Debt Management-BUDGET, DEBT &amp; GRANTS</i>	At least \$5 million kept in reserve to keep bond rating? (0 =No, 1 =Yes)	No		Yes	
<i>Debt Management-BUDGET, DEBT &amp; GRANTS</i>	GO Bond Rating (S & P) 2 = AA+			2	
<i>Debt Management-BUDGET, DEBT &amp; GRANTS</i>	GO Bond Rating (Fitch) 2= AA+			2	

**Description:**

<i>CITY COUNCIL</i>	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
<i>CITY MANAGER</i>	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
<i>COMMUNITY ENGAGEMENT</i>	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
<i>ECONOMY</i>	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

**Council Goal:**

**009 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Community Engagement</i>	<p>An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government.</p> <p>Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.</p>
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST decrease in demand of 5% to 14%

Council is interested in enhancing our engagement with the community. This is a Top Priority of Council.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY COUNCIL</i>	Personnel	\$158,872	\$158,872	\$158,872	\$168,223
	Materials	\$37,525	\$37,525	\$37,525	\$37,525
	<b>Total</b>	<b>\$196,397</b>	<b>\$196,397</b>	<b>\$196,397</b>	<b>\$205,748</b>
<i>CITY MANAGER</i>	Personnel	\$314,449	\$314,449	\$315,540	\$352,771
	Materials	\$10,995	\$10,995	\$10,995	\$10,995
	<b>Total</b>	<b>\$325,444</b>	<b>\$325,444</b>	<b>\$326,535</b>	<b>\$363,766</b>
<i>COMMUNITY ENGAGEMENT</i>	Personnel	\$385,186	\$320,584	\$320,584	\$366,497
	Materials	\$148,000	\$85,000	\$75,000	\$85,000
	<b>Total</b>	<b>\$533,186</b>	<b>\$405,584</b>	<b>\$395,584</b>	<b>\$451,497</b>
<i>CONTINGENCY/COUNCIL</i>	Materials	\$50,000	\$50,000	\$50,000	\$50,000
	<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>
<i>CONTINGENCY/GENERAL</i>	Materials	\$100,000	\$100,000	\$100,000	\$100,000
	<b>Total</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>
<i>ECONOMY</i>	Personnel	\$100,081	\$78,362	\$78,362	\$87,749
	Materials	\$5,956	\$5,956	\$5,956	\$5,956
	<b>Total</b>	<b>\$106,037</b>	<b>\$84,318</b>	<b>\$84,318</b>	<b>\$93,705</b>
<i>GRANTS/HISTORICAL SOCIETY</i>	Materials	\$25,000	\$25,000	\$25,000	\$25,000
	<b>Total</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>
<i>SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</i>	Materials	\$8,500	\$8,500	\$8,500	\$8,500
	<b>Total</b>	<b>\$8,500</b>	<b>\$8,500</b>	<b>\$8,500</b>	<b>\$8,500</b>
<b>Grand Total</b>		<b>\$1,344,564</b>	<b>\$1,195,243</b>	<b>\$1,186,334</b>	<b>\$1,298,215</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	5.1
<i>Part Time</i>	.2
<b>Total</b>	<b>5.3</b>

Level of Service

**Community Outreach and Citizen Engagement**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Community Outreach and Citizen Engagement</i>	1	21.5

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves the ENTIRE Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>COMMUNITY ENGAGEMENT</i>	In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>CITY COUNCIL</i>	Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.
<i>CITY MANAGER</i>	Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%		0%	
<i>Community Outreach and Citizen Engagement-CITY MANAGER</i>	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	0%		0%	
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	# of PSA/Press Releases/Social Media Postings				

<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%		0%	
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	Percentage of NCS respondents that rated "opportunities to participate in community matters" as "good" or "excellent"	0%		0%	
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	# of PSA/Press Releases/Social Media Postings				
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	# of PSAs				
<i>Community Outreach and Citizen Engagement- ECONOMY</i>	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	0%		0%	
<i>Community Outreach and Citizen Engagement- ECONOMY</i>	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	0%		0%	



**Description:**

<i>BUDGET, DEBT &amp; GRANTS</i>	Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.
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**Council Goal:**

**014 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.
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**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	Demand is increasing due to a number of new Capital projects being undertaken in the City.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$94,033	\$94,033	\$94,033	\$104,479
	Materials	\$850	\$850	\$850	\$850
	<b>Total</b>	<b>\$94,883</b>	<b>\$94,883</b>	<b>\$94,883</b>	<b>\$105,329</b>
<b>Grand Total</b>		<b>\$94,883</b>	<b>\$94,883</b>	<b>\$94,883</b>	<b>\$105,329</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.5
<i>Part Time</i>	
<b>Total</b>	<b>1.5</b>

Level of Service

**Capital Budgeting Same Level of Service**

	Quartile	Score
<i>Capital Budgeting</i>	2	20.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>BUDGET, DEBT &amp; GRANTS</i>	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>BUDGET, DEBT &amp; GRANTS</i>	By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Capital Budgeting- BUDGET, DEBT &amp; GRANTS</i>	Percent of months in which CIP budget monitoring was completed	0%		100%	
<i>Capital Budgeting- BUDGET, DEBT &amp; GRANTS</i>	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Capital Project Monitoring 'satisfactory' or above	0%		100%	
<i>Capital Budgeting- BUDGET, DEBT &amp; GRANTS</i>	Percentage of Internal Service Survey (ISS) respondents who rated the usefulness of Capital Project Monitoring 'satisfactory' or above	0%		100%	



**Description:**

**LIBRARY** Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City children, youth, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

**Council Goal:**

**021 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Diverse Community Participation* The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

**Section 1: Scope**

**Change in Demand**

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

Youth and Spanish service demands are experiencing a great deal of increase, which is good. Our outreach to the schools and to the Spanish-speaking population has been successful in bringing in more people. Our children's and youth' programs are full to b

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>LIBRARY</i>	Personnel	\$353,714	\$315,589	\$316,609	\$351,501
	Materials	\$71,427	\$71,427	\$71,427	\$71,800
	Total	\$425,141	\$387,016	\$388,036	\$423,300
	<b>Grand Total</b>	<b>\$425,141</b>	<b>\$387,016</b>	<b>\$388,036</b>	<b>\$423,300</b>

<i>FTEs</i>	<b>Budget FTEs</b>
	<b>FY 2023</b>
<i>Full Time</i>	3.
<i>Part Time</i>	1.4
<b>Total</b>	<b>4.4</b>

Level of Service

**Youth & Spanish Services**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Youth &amp; Spanish Services</i>	2	20.5

**Section 3: Basic Program Attributes**

**Community Served**

**Program benefits/serves the ENTIRE Community and adds to their quality of life**

**Reliance on City**

**City provides program and program is currently being offered by another governmental, non-profit or civic agency**

**Mandated**

**Recommended by national professional organization to meet published standards or as a best practice**

**Section 4: Cost Savings / Innovation / Collaboration**

*LIBRARY* Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

**Section 5: Consequences of Funding Proposal at Lower Level**

*LIBRARY* Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and dual emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Youth &amp; Spanish Services-LIBRARY</i>	Number of people served by Youth and Spanish programs and outreach.			24000	

*Youth & Spanish  
Services-LIBRARY*

Checkout Rate of Children's Collection-Circulation per item			2	
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**Description:**

<i>COMMUNITY ENGAGEMENT</i>	Address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation. In June 2011 the City Council adopted the Senior Services Strategic Plan.
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**Council Goal:**

**050 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Diverse Community Participation</i>	Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>FTEs</i>	<b>Budget FTEs</b>
	<b>FY 2023</b>
<i>Full Time</i>	
<i>Part Time</i>	
<b>Total</b>	

Level of Service

**Senior Services Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Senior Services</i>	2	20.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>COMMUNITY ENGAGEMENT</i>	Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.
<i>COMM DEVELOP ADMIN</i>	Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>COMMUNITY ENGAGEMENT</i>	The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.
<i>COMM DEVELOP ADMIN</i>	The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Senior Services- COMMUNITY ENGAGEMENT</i>	Percent of respondents who indicate that "knowing where to turn for information on services and benefits for seniors" is a problem.	0%		0%	
<i>Senior Services- COMMUNITY ENGAGEMENT</i>	1) Cost per passenger for Elderly/Seniors/Para-transit				
<i>Senior Services- COMMUNITY ENGAGEMENT</i>	2) Passengers per year for Elderly/Seniors/Para-transit				



**Description:**

<i>CITY MANAGER</i>	Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.
<i>CITY ATTORNEY</i>	Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

**Council Goal:**

**049 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transparent Government</i>	Open and Responsive Government is a high priority of the City Council and Mayor.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY ATTORNEY</i>	Personnel	\$375,151	\$375,151	\$376,087	\$419,892
	Materials	\$4,797	\$4,797	\$4,797	\$4,797
	<b>Total</b>	<b>\$379,948</b>	<b>\$379,948</b>	<b>\$380,884</b>	<b>\$424,689</b>
<i>CITY MANAGER</i>	Personnel	\$166,258	\$166,258	\$166,757	\$190,829
	Materials	\$9,797	\$9,797	\$9,797	\$9,797
	<b>Total</b>	<b>\$176,055</b>	<b>\$176,055</b>	<b>\$176,554</b>	<b>\$200,626</b>
<b>Grand Total</b>		<b>\$556,003</b>	<b>\$556,003</b>	<b>\$557,438</b>	<b>\$625,315</b>

**FTEs Budget FTEs  
FY 2023**

<i>Full Time</i>	2.7
<i>Part Time</i>	.2
<b>Total</b>	<b>2.9</b>

Level of Service

**Council & Board Support**    **Same Level of Service**

	Quartile	Score
<i>Council &amp; Board Support</i>	2	19.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the **Community** and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>CITY MANAGER</i>	Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>CITY MANAGER</i>	Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Council &amp; Board Support- CITY MANAGER</i>	Percent of NCS respondents whose overall confidence in Park City government is "good" or "excellent"	0%		0%	
<i>Council &amp; Board Support- CITY MANAGER</i>	Percent of employees satisfied with the City Manager's office.	0%		0%	
<i>Council &amp; Board Support- CITY ATTORNEY'S OFFICE</i>	Percent of staff reports reviewed within three days.	0%		0%	
<i>Council &amp; Board Support- CITY ATTORNEY'S OFFICE</i>	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.				



**Description:**

**LIBRARY** Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and wi-fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

**Council Goal:**

**022 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

**Arts & Culture** The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a **SUBSTANTIAL** increase in demand of 25% or more

**Explanation**

Personnel is the biggest need in the Technical Services Program. This department catalogs and prepares all new materials for the public and currently has a 3 month backlog. There is a deficit of 14,203 hours per year in staffing to handle an additional 16

**Section 2: Proposed Amount / FTEs**

<b>Expenditures</b>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<b>LIBRARY</b>	Personnel	\$315,323	\$315,323	\$316,577	\$351,949
	Materials	\$40,627	\$40,627	\$40,627	\$40,898
	<b>Total</b>	<b>\$355,950</b>	<b>\$355,950</b>	<b>\$357,204</b>	<b>\$392,847</b>
<b>Grand Total</b>		<b>\$355,950</b>	<b>\$355,950</b>	<b>\$357,204</b>	<b>\$392,847</b>
<b>FTEs</b>		<b>Budget FTEs FY 2023</b>			
<i>Full Time</i>	2.7				
<i>Part Time</i>	.7				
<b>Total</b>	<b>3.4</b>				

Level of Service

Technical Services    Enhanced Level of Service

	Quartile	Score
Technical Services	2	18.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

**LIBRARY** The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

**Section 5: Consequences of Funding Proposal at Lower Level**

**LIBRARY** Negative impacts of not being approved for the personnel requests include the library not being equipped to provide services in a timely and cost-effective fashion. Deliverables are suffering. The library cannot provide books and new materials into the community’s hands effectively. In addition, because our librarians and library assistants are taking on Clerk tasks their ability to produce work such as programs for kids, teens, Spanish-speakers, adult & seniors, computer trainings are inhibited and such jobs computers updates are not being managed, which does not provide 21st Century Service to the public. Inability for staff to attend conferences, meetings, and hold memberships at a professional level to keep up 21st Century Library standards

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Technical Services LIBRARY	Annual number of in-library wi-fi logins.			52000	
Technical Services-LIBRARY	Annual number of web hits.			200000	

**Description:**

**LIBRARY** The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

**Council Goal:**

**018 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

**Arts & Culture** Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

This department is seeing the same growth as others, but we need funding in the other programs to meet strong demand for programming, collections, personnel, software, and computers.

**Section 2: Proposed Amount / FTEs**

<b>Expenditures</b>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<b>LIBRARY</b>	Personnel	\$282,952	\$282,952	\$284,170	\$315,939
	Materials	\$48,208	\$48,208	\$48,208	\$48,530
	<b>Total</b>	<b>\$331,160</b>	<b>\$331,160</b>	<b>\$332,378</b>	<b>\$364,469</b>
<b>Grand Total</b>		<b>\$331,160</b>	<b>\$331,160</b>	<b>\$332,378</b>	<b>\$364,469</b>
<b>FTEs</b>		<b>Budget FTEs FY 2023</b>			
Full Time	2.6				
Part Time	.7				

**Total 3.3**

Level of Service

**Circulation Services Same Level of Service**

	Quartile	Score
Circulation Services	2	18.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

<b>LIBRARY</b>	Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<b>LIBRARY</b>	Less community impact without development and growth as a 21st Century Library.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Circulation Services-LIBRARY	Annual visits per capita.			22	
Circulation Services-LIBRARY	Circulation per capita (annual measure only)			14.5	
Circulation Services-LIBRARY	Electric content use (number of log-ins)			15000	
Circulation Services-LIBRARY	Number of Registered Users			9700	
Circulation Services-LIBRARY	Total number of Spanish materials in collection				





**Description:**

*POLICE* Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind. We also have dedicated a sworn and a civilian employee to specifically focus on community outreach.

**Council Goal:**

**056 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Safe Community* The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>POLICE</i>	Personnel	\$1,030,240	\$1,000,298	\$1,000,598	\$1,048,668
	Materials	\$65,750	\$65,750	\$65,750	\$78,825
	<b>Total</b>	<b>\$1,095,990</b>	<b>\$1,066,048</b>	<b>\$1,066,348</b>	<b>\$1,127,493</b>
<b>Grand Total</b>		<b>\$1,095,990</b>	<b>\$1,066,048</b>	<b>\$1,066,348</b>	<b>\$1,127,493</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	7.4				
<i>Part Time</i>					
<b>Total</b>	<b>7.4</b>				

Level of Service

**Community Support    Enhanced Level of Service**

	Quartile	Score
<i>Community Support</i>	2	18.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

*POLICE* Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

**Section 5: Consequences of Funding Proposal at Lower Level**

*POLICE* A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Community Support-POLICE</i>	100% of victims contacted within ten working days	0%		0%	
<i>Community Support-POLICE</i>	% of Operations Staff with viable Problem Oriented Policing projects	0%		0%	
<i>Community Support-POLICE</i>	Total number of Community meetings/contacts per year				
<i>Community Support- POLICE</i>	Number of events				
<i>Community Support- POLICE</i>	Number of hours spent on events				
<i>Community Support- POLICE</i>	Percent of respondents whose "overall feeling of safety in Park City" is "good" or "excellent" (National Citizens' Survey)	0%		0%	

<i>Community Support- POLICE</i>	Percent of respondents that feel "very safe" or "somewhat safe" in their neighborhood during the day (National Citizens' Survey)	0%		0%	
<i>Community Support- POLICE</i>	Percent of respondents that feel "very safe" or "somewhat safe" in Park City's downtown area during the day (National Citizens' Survey)	0%		0%	
<i>Community Support- POLICE</i>	Percent of respondents that rate Police Services as "good" or "excellent" (National Citizens' Survey)	0%		0%	
<i>Community Support- POLICE</i>	Percent of respondents that rate Crime Prevention as "good" or "excellent" (National Citizens' Survey)	0%		0%	

**Description:**

<i>SPEC. SRVC. CNTRT./UNSPECIFIED</i>	Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. According to City policy, up to one percent of the City’s total budget is awarded. Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in-kind services. Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol I. This program's budget is a percentage of the City's total budget and fluctuates accordingly. Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.
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**Council Goal:**

**060 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Resilient and Sustainable Economy</i>	Special service contracts are generally viewed as the City investing in and providing needed services to the local community.
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**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>SPEC. SRVC. CNTRT./UNSPECIFIED</i>	Materials	\$630,000	\$630,000	\$630,000	\$630,000
	Total	\$630,000	\$630,000	\$630,000	\$630,000
	<b>Grand Total</b>	<b>\$630,000</b>	<b>\$630,000</b>	<b>\$630,000</b>	<b>\$630,000</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>					
<i>Part Time</i>					

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**Total**

Level of Service

**Special Service Contracts**    **Same Level of Service**

	Quartile	Score
<i>Special Service Contracts</i>	3	17

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the **Community** and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>SPEC. SRVC. CNTRT./UNSPECIFIED</i>	Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that if these services were provided by the City and administered by city staff cost would be much higher.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>SPEC. SRVC. CNTRT./UNSPECIFIED</i>	The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization. Funding at a lower level would result in less funding awarded to applicants.
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**Section 6: Performance Measures**

**Description:**

**MENTAL HEALTH** The Summit County Mental Wellness Strategic Plan is the result of an eleven-month community initiative to identify and address issues of mental health & substance abuse. Recognizing that Utah has the highest rate of mental illness in the United States (23.4%) and that an immediate need exists within our community, both the Summit County Council and the Park City Council have recognized this as a key priority in their 2017 Goals. Through the use of community surveys, focus groups, and the creation of a community-based coalition centered on mental health & substance abuse; the following strategic plan is presented to the community as a means of enhancing the quality of life for all Summit County residents, regardless of mental health or substance abuse concerns.

**Council Goal:**

**140 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Mental Health*

**Section 1: Scope**

**Change in Demand**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Explanation**

The demand for this program is being directed by Council, which is based off of evidence of mental health issues increasing dramatically over the last several years.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>MENTAL HEALTH</i>	Materials	\$60,000	\$60,000	\$60,000	\$120,000
	Total	\$60,000	\$60,000	\$60,000	\$120,000
<b>Grand Total</b>		<b>\$60,000</b>	<b>\$60,000</b>	<b>\$60,000</b>	<b>\$120,000</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>					
<i>Part Time</i>					
<b>Total</b>					

Level of Service

**Mental Health** Enhanced Level of Service

	Quartile	Score
<i>Mental Health</i>	3	16

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*MENTAL HEALTH* Mental health is a regional issue and is owned by Summit County. The City is working together with the County and other regional partners to get this program running.

**Section 5: Consequences of Funding Proposal at Lower Level**

*MENTAL HEALTH* Summit County Mental Health Coordinator position would probably not continue to be funded.

**Section 6: Performance Measures**

**Description:**

<i>CITY MANAGER</i>	Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.
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**Council Goal:**

**099 Social Equity & Affordability**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Regional Collaboration</i>	Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>	Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023	
<i>CITY MANAGER</i>	Personnel	\$88,507	\$88,507	\$88,749	\$101,860
	Materials	\$9,673	\$9,673	\$9,673	\$9,673
	<b>Total</b>	<b>\$98,180</b>	<b>\$98,180</b>	<b>\$98,422</b>	<b>\$111,533</b>
	<b>Grand Total</b>	<b>\$98,180</b>	<b>\$98,180</b>	<b>\$98,422</b>	<b>\$111,533</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.4
<i>Part Time</i>	
<b>Total</b>	<b>.4</b>

Level of Service

**Legislative Liaison Same Level of Service**

	Quartile	Score
<i>Legislative Liaison</i>	3	15.5

**Section 3: Basic Program Attributes**



**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*CITY  
MANAGER*

This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

**Section 5: Consequences of Funding Proposal at Lower Level**

*CITY  
MANAGER*

A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

**Section 6: Performance Measures**

Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
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*Legislative Liaison-CITY  
MANAGER*

Number of legislative updates given to Council.

**Description:**

<i>CITY ATTORNEY</i>	Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits.
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**Council Goal:**

**036 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	1) Community policing engaged 2) Capable workforce
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY ATTORNEY</i>	Personnel	\$232,318	\$232,318	\$233,188	\$280,188
	Materials	\$30,969	\$30,969	\$30,969	\$30,969
	<b>Total</b>	<b>\$263,287</b>	<b>\$263,287</b>	<b>\$264,157</b>	<b>\$311,157</b>
<b>Grand Total</b>		<b>\$263,287</b>	<b>\$263,287</b>	<b>\$264,157</b>	<b>\$311,157</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.5
<i>Part Time</i>	.5
<b>Total</b>	<b>2.</b>

Level of Service

**Prosecution Same Level of Service**

	Quartile	Score
Prosecution	1	25.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY	Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.
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**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY	The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Prosecution-CITY ATTORNEY'S OFFICE	Filing and Disposition by Prosecutor (number of misdemeanor cases)				
Prosecution-CITY ATTORNEY'S OFFICE	Percent of requests for information/charges screening completed within 7 days.	0%		0%	

**Description:**

*POLICE* Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

**Council Goal:**

**039 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Transportation: Congestion Reduction, Local and Regional* Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

**Section 1: Scope**

**Change in Demand** **Explanation**  
**Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>POLICE</i>	Personnel	\$1,801,627	\$1,490,628	\$1,423,772	\$1,506,412
	Materials	\$189,663	\$46,163	\$73,163	\$90,234
	<b>Total</b>	<b>\$1,991,290</b>	<b>\$1,536,791</b>	<b>\$1,496,935</b>	<b>\$1,596,645</b>
<b>Grand Total</b>		<b>\$1,991,290</b>	<b>\$1,536,791</b>	<b>\$1,496,935</b>	<b>\$1,596,645</b>
<b>FTEs Budget FTEs FY 2023</b>					
<i>Full Time</i>	7.9				
<i>Part Time</i>	3.2				
<b>Total</b>	<b>11.1</b>				

Level of Service

**Traffic Enforcement Enhanced Level of Service**

	Quartile	Score
<i>Traffic Enforcement</i>	1	24

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

*POLICE* Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

**Section 5: Consequences of Funding Proposal at Lower Level**

*POLICE* Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Traffic Enforcement-POLICE</i>	Total number of citations issued				
<i>Traffic Enforcement-POLICE</i>	Total number of traffic stops conducted				
<i>Traffic Enforcement-POLICE</i>	Total number of directed traffic enforcement incidents initiated				
<i>Traffic Enforcement-POLICE</i>	Total number of speed trailers deployed				
<i>Traffic Enforcement-POLICE</i>	Total number of school zone enforcement incidents initiated				

**Description:**

*FINANCE* This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

**Council Goal:**

**008 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Fiscally and Legally Sound* In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing <b>NO</b> change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>FINANCE</i>	Personnel	\$319,266	\$319,266	\$319,266	\$361,624
	Materials	\$79,404	\$79,404	\$79,404	\$79,404
	<b>Total</b>	<b>\$398,670</b>	<b>\$398,670</b>	<b>\$398,670</b>	<b>\$441,028</b>
<b>Grand Total</b>		<b>\$398,670</b>	<b>\$398,670</b>	<b>\$398,670</b>	<b>\$441,028</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>	2.4				
<i>Part Time</i>					
<b>Total</b>	<b>2.4</b>				

Level of Service

**Accounting/Audit/Treasury Same Level of Service**

	Quartile	Score
Accounting/Audit/Treasury	1	23.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

*FINANCE* Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

**Section 5: Consequences of Funding Proposal at Lower Level**

*FINANCE* Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Accounting/Audit/Treasury-FINANCE	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	No		Yes	
Accounting/Audit/Treasury-FINANCE	Output: Number of journal entries prepared and posted				
Accounting/Audit/Treasury-FINANCE	Output: Number of journal entries prepared and posted for Finance			47250	
Accounting/Audit/Treasury-FINANCE	Output: Number of bank statement transactions reconciled.			13400	
Accounting/Audit/Treasury-FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.			300	
Accounting/Audit/Treasury-FINANCE	Output: Number of quarterly monitoring reports submitted to City Council.			4	
Accounting/Audit/Treasury-FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	0%		0%	





**Description:**

<i>CITY MANAGER</i>	Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager. Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager.
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**Council Goal:**

**010 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transparent Government</i>	Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY MANAGER</i>	Personnel	\$155,965	\$155,965	\$156,580	\$177,296
	Materials	\$3,793	\$3,793	\$3,793	\$3,793
	<b>Total</b>	<b>\$159,758</b>	<b>\$159,758</b>	<b>\$160,373</b>	<b>\$181,089</b>
<b>Grand Total</b>		<b>\$159,758</b>	<b>\$159,758</b>	<b>\$160,373</b>	<b>\$181,089</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	1.1				
<i>Part Time</i>					
<b>Total</b>	<b>1.1</b>				

Level of Service

**City Recorder    Enhanced Level of Service**

	Quartile	Score
<i>City Recorder</i>	1	23.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>CITY MANAGER</i>	There are no cost savings. Because good succession planning unusual in any organization, our efforts to ensure consistency in the high level of service provided by the Executive Team could be viewed as innovative.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>CITY MANAGER</i>	Our ability to prepare for succession will be severely limited.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>City Recorder-CITY MANAGER</i>	Epackets & website postings by EOD Monday and packets distributed by end of day Monday.	0%		0%	
<i>City Recorder-CITY MANAGER</i>	Two week turn around for Council minutes	0%		0%	

**Description:**

<i>STATE LIQUOR ENFORCEMENT</i>	State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have an alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts.
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**Council Goal:**

**011 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>STATE LIQUOR ENFORCEMENT</i>	Personnel	\$54,243	\$54,243	\$54,243	\$59,750
	Materials	\$10,000	\$10,000	\$10,000	\$10,000
	<b>Total</b>	<b>\$64,243</b>	<b>\$64,243</b>	<b>\$64,243</b>	<b>\$69,750</b>
<b>Grand Total</b>		<b>\$64,243</b>	<b>\$64,243</b>	<b>\$64,243</b>	<b>\$69,750</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	
<i>Part Time</i>	1.3
<b>Total</b>	<b>1.3</b>

Level of Service

State Liquor Enforcement Same Level of Service

Quartile Score

**Section 3: Basic Program Attributes**

<p><b>Community Served</b>                  Program benefits/serves the ENTIRE Community and adds to their quality of life</p>	<p><b>Reliance on City</b>                  City provides program and program is currently being offered by another governmental, non-profit or civic agency</p>	<p><b>Mandated</b>                  Program is required by Federal, State or County legislation</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

STATE LIQUOR ENFORCEMENT The annual grant is \$66,000 which is a cost the City does not incur.

**Section 5: Consequences of Funding Proposal at Lower Level**

STATE LIQUOR ENFORCEMENT These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
State Liquor Enforcement-STATE LIQUOR ENFORCEMENT	Total DUI arrests				

**Description:**

*POLICE* Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

**Council Goal:**

**030 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Safe Community* Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

Over the past several years we have had a drastic increase in our serious crimes, including homicides, juvenile drug cases, suspicious infant deaths, felonious thefts, and million dollar drug cases. This has all been in addition to the typical theft, dome

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>POLICE</i>	Personnel	\$2,694,108	\$2,604,284	\$2,604,284	\$2,681,147
	Materials	\$397,156	\$397,156	\$397,156	\$490,642
	<b>Total</b>	<b>\$3,085,764</b>	<b>\$3,001,440</b>	<b>\$3,001,440</b>	<b>\$3,171,789</b>
<b>Grand Total</b>		<b>\$3,085,764</b>	<b>\$3,001,440</b>	<b>\$3,001,440</b>	<b>\$3,171,789</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	15.4				
<i>Part Time</i>					
<b>Total</b>	<b>15.4</b>				

Level of Service

**Patrol Operations    Enhanced Level of Service**

	Quartile	Score
Patrol Operations	1	23.5

### Section 3: Basic Program Attributes

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

*POLICE* Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

### Section 5: Consequences of Funding Proposal at Lower Level

*POLICE* Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Patrol Operations- POLICE</i>	% of calls responded to within 15 minutes	0%		0%	
<i>Patrol Operations- POLICE</i>	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors				

**Description:**

<i>TRANSPORTATION OPER</i>	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
<i>TRANSPORTATION PLANNING</i>	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

**Council Goal:**

**033 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

**Program experiencing a SIGNIFICANT increase in demand of 15% to 24%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>TRANSPORTATION OPER</i>	Personnel	\$455,061	\$455,061	\$348,434	\$391,114
	Materials	\$336,237	\$54,250	\$54,250	\$364,116
	<b>Total</b>	<b>\$577,684</b>	<b>\$509,311</b>	<b>\$402,684</b>	<b>\$755,230</b>
<i>TRANSPORTATION PLANNING</i>	Personnel	\$513,233	\$513,233	\$555,240	\$608,321
	Materials	\$424,572	\$424,572	\$469,572	\$469,572
	<b>Total</b>	<b>\$937,805</b>	<b>\$937,805</b>	<b>\$1,024,812</b>	<b>\$1,077,893</b>
<b>Grand Total</b>		<b>\$1,515,489</b>	<b>\$1,447,116</b>	<b>\$1,427,496</b>	<b>\$1,833,123</b>

<b>FTEs</b>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	7.5
<i>Part Time</i>	

**Total 7.5**

Level of Service

**Transportation Management Enhanced Level of Service**

	Quartile	Score
Transportation Management	1	23.5

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<p>Program benefits/serves a <b>SUBSTANTIAL</b> portion of the <b>Community</b> and adds to their quality of life</p>	<p>City provides program and program is currently being offered by another <b>governmental, non-profit or civic agency</b></p>	<p>Program is required by <b>Code, ordinance, resolution or policy OR</b> to fulfill franchise or contractual agreement</p>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>TRANSPORTATION OPER</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
<i>TRANSPORTATION PLANNING</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TRANSPORTATION OPER</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
<i>TRANSPORTATION PLANNING</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

**Section 6: Performance Measures**

Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
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<i>Transportation Management- TRANSPORTATION OPER</i>	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%		0%	
<i>Transportation Management- TRANSPORTATION OPER</i>	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%		0%	

**Description:**

<i>BUILDING DEPT.</i>	This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.
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**Council Goal:**

**066 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUILDING DEPT.</i>	Personnel	\$479,991	\$481,875	\$511,309	\$514,519
	Materials	\$87,907	\$87,907	\$87,907	\$92,067
	<b>Total</b>	<b>\$567,898</b>	<b>\$569,782</b>	<b>\$599,216</b>	<b>\$606,586</b>
<b>Grand Total</b>		<b>\$567,898</b>	<b>\$569,782</b>	<b>\$599,216</b>	<b>\$606,586</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	4.1
<i>Part Time</i>	
<b>Total</b>	<b>4.1</b>

Level of Service

**Fire Safety    Enhanced Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Fire Safety</i>	1	22.75

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a <b>SUBSTANTIAL</b> portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Charter or other incorporation documents <b>OR</b> to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

<i>BUILDING DEPT.</i>	The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>BUILDING DEPT.</i>	Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.
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**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Fire Safety- BUILDING DEPT.</i>	Percent of fire inspectors pursuing ongoing training each year	0%		0%	
<i>Fire Safety- BUILDING DEPT.</i>	Percent of fire inspectors conducting outreach regarding code concerns or changes	0%		0%	
<i>Fire Safety- BUILDING DEPT.</i>	Percent of fire incidents that fire inspectors respond to within 24 hrs	0%		0%	

**Description:**

*TECHNICAL & CUSTOMER SERVICES*

www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive automatic email notifications for a variety of City topics.

**Council Goal:**

**069 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Citizen Engagement*

The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of **1% to 4%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Personnel	\$103,605	\$103,605	\$104,070	\$113,571
	Materials	\$93,834	\$80,334	\$93,834	\$93,834
	<b>Total</b>	<b>\$189,766</b>	<b>\$183,939</b>	<b>\$197,904</b>	<b>\$207,405</b>
<b>Grand Total</b>		<b>\$189,766</b>	<b>\$183,939</b>	<b>\$197,904</b>	<b>\$207,405</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.8
<i>Part Time</i>	.2
<b>Total</b>	<b>1.</b>

Level of Service

**Website Same Level of Service**

	Quartile	Score
Website	1	22.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Website-TECHNICAL &amp; CUSTOMER SERVICES</i>	Annual Website trainings offered to department liaisons				
<i>Website-TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of problem work-orders resolution with 4 hour response time	0%		0%	

**Description:**

<i>BUDGET, DEBT &amp; GRANTS</i>	Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.
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**Council Goal:**

**017 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the upmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$236,705	\$236,705	\$236,705	\$258,944
	Materials	\$23,800	\$23,800	\$23,800	\$23,800
	<b>Total</b>	<b>\$260,505</b>	<b>\$260,505</b>	<b>\$260,505</b>	<b>\$282,744</b>
<i>FINANCE</i>	Personnel	\$10,131	\$10,131	\$10,131	\$11,476
	Materials	\$2,992	\$2,992	\$2,992	\$2,992
	<b>Total</b>	<b>\$13,123</b>	<b>\$13,123</b>	<b>\$13,123</b>	<b>\$14,468</b>
<b>Grand Total</b>		<b>\$273,627</b>	<b>\$273,627</b>	<b>\$273,627</b>	<b>\$297,212</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				

Full Time	.9
Part Time	
<b>Total</b>	<b>.9</b>

Level of Service

**Budget Preparation, Coordination, and Monitoring**    **Same Level of Service**

	Quartile	Score
<i>Budget Preparation, Coordination, and Monitoring</i>	1	22.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>BUDGET, DEBT &amp; GRANTS</i>	Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>BUDGET, DEBT &amp; GRANTS</i>	In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT &amp; GRANTS</i>	GFOA Distinguished Budget Presentation Award received (0 =No, 1 =Yes)	No		Yes	
<i>Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT &amp; GRANTS</i>	Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter)			60	

<i>Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT &amp; GRANTS</i>	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Monitoring as "satisfactory" or above	0%		100%	
<i>Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT &amp; GRANTS</i>	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Preparation as "satisfactory" or above	0%		100%	



**Description:**

<i>BUDGET, DEBT &amp; GRANTS</i>	Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.
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**Council Goal:**

**024 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a **MINIMAL** increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$64,015	\$64,015	\$64,015	\$71,591
	Materials	\$2,750	\$2,750	\$2,750	\$2,750
	<b>Total</b>	<b>\$66,765</b>	<b>\$66,765</b>	<b>\$66,765</b>	<b>\$74,341</b>
<b>Grand Total</b>		<b>\$66,765</b>	<b>\$66,765</b>	<b>\$66,765</b>	<b>\$74,341</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.2
<i>Part Time</i>	
<b>Total</b>	<b>1.2</b>

Level of Service

**Debt Management Same Level of Service**

	Quartile	Score
<i>Debt Management</i>	1	22.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>BUDGET, DEBT &amp; GRANTS</i>	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>BUDGET, DEBT &amp; GRANTS</i>	The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Debt Management-BUDGET, DEBT &amp; GRANTS</i>	GO Bond Rating (Moody's), 1= Aa2, 2= Aa1, 3= Aaa			3	
<i>Debt Management-BUDGET, DEBT &amp; GRANTS</i>	Percentage of bond issuances completed in time for project	0%		100%	
<i>Debt Management-BUDGET, DEBT &amp; GRANTS</i>	At least \$5 million kept in reserve to keep bond rating? (0 =No, 1 =Yes)	No		Yes	
<i>Debt Management-BUDGET, DEBT &amp; GRANTS</i>	GO Bond Rating (S & P) 2 = AA+			2	
<i>Debt Management-BUDGET, DEBT &amp; GRANTS</i>	GO Bond Rating (Fitch) 2= AA+			2	

**Description:**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Network Support manages network infrastructure and security across multiple locations, providing phone, data, and wireless access services. Support includes datacenter operations and backup system support. This program also implements and supports technology projects.
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**Council Goal:**

**044 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

Technology expansion and adoption of new services tend to increase network demands. However, cybersecurity controls and expectations represent the most significant operational development.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Personnel	\$321,442	\$321,442	\$350,326	\$387,925
	Materials	\$144,469	\$110,869	\$144,469	\$144,419
	<b>Total</b>	<b>\$465,911</b>	<b>\$432,311</b>	<b>\$494,795</b>	<b>\$532,344</b>
<b>Grand Total</b>		<b>\$465,911</b>	<b>\$432,311</b>	<b>\$494,795</b>	<b>\$532,344</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	1.3				
<i>Part Time</i>					
<b>Total</b>	<b>1.3</b>				

Level of Service

**Network Support**    **Same Level of Service**

	Quartile	Score
Network Support	1	22.25

### Section 3: Basic Program Attributes

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a <b>SUBSTANTIAL</b> portion of the <b>Community</b> and adds to their quality of life	City provides program and program is currently being offered by other <b>private businesses</b> not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Network innovations include high-speed wireless links to the ice arena and water treatment plant. Security enhancements are being installed with redundant wireless connections to critical infrastructure. Fiber network and Wi-Fi expansion has also occurred at several facilities.
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### Section 5: Consequences of Funding Proposal at Lower Level

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Support reductions would reduce response times to support and project requests. Reductions will pose risks to proactively manage equipment, security, and updates. Network operations represents a critical component to the foundation of IT operations; should the level of funding be decreased into future years, there will be an increased level of risk, cost and downtime.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Network Support-TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of network available for use or log in	0%		0%	
<i>Network Support-TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of users satisfied or very satisfied with network support	0%		0%	

**Description:**

*ELECTIONS* This includes all materials necessary to conduct an election as well as costs for election judges.

**Council Goal:**

**002 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Transparent Government* Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

This is the off-year for elections, so the demand for this program is significantly less.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY MANAGER</i>	Personnel	\$11,746	\$11,746	\$11,806	\$13,210
	Materials	\$8,656	\$8,656	\$8,656	\$8,656
	<b>Total</b>	<b>\$20,402</b>	<b>\$20,402</b>	<b>\$20,462</b>	<b>\$21,866</b>
<i>ELECTIONS</i>	Materials	\$13,000	\$13,000	\$13,000	\$13,000
	<b>Total</b>	<b>\$13,000</b>	<b>\$13,000</b>	<b>\$13,000</b>	<b>\$13,000</b>
<b>Grand Total</b>		<b>\$33,402</b>	<b>\$33,402</b>	<b>\$33,462</b>	<b>\$34,866</b>

**FTEs Budget FTEs  
FY 2023**

<i>Full Time</i>	.1
<i>Part Time</i>	
<b>Total</b>	<b>.1</b>

Level of Service

**Elections Enhanced Level of Service**

	Quartile	Score
<i>Elections</i>	1	22

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

*ELECTIONS* Partnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

**Section 5: Consequences of Funding Proposal at Lower Level**

*ELECTIONS* Elections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Elections-CITY MANAGER</i>	Deadline was met for noticing the election.	No		No	
<i>Elections-CITY MANAGER</i>	Election results were delivered to the County within the specified timeline.	No		No	
<i>Elections-CITY MANAGER</i>	Deadline was met for noticing the election.	No		No	
<i>Elections-CITY MANAGER</i>	Election results were delivered to the County within the specified timeline.	No		No	

**Description:**

<i>EMERGENCY MANAGEMENT</i>	Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs
<i>EMERGENCY CONTINGENCY</i>	The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. In FY 16 this account was changed to remain at \$100,000 per year. In FY17 \$10,000 was used for the purchase of the Mobile Command Trailer (MCT) and the current balance is \$90,000. In FY21, this amount was changed to \$500,000 to assist with response and community recovery efforts associated with the City's response to COVID-19.

**Council Goal:**

**026 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen. Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

All three areas of responsibility, Emergency Management, Security and Safety have all seen an increased focus and demand for services over the past several years, stretching the Emergency Manager's ability to meet increasing requirements from government, i

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>EMERGENCY CONTINGENCY</i>	Materials	\$100,000	\$100,000	\$100,000	\$100,000
	Total	\$100,000	\$100,000	\$100,000	\$100,000
<i>EMERGENCY MANAGEMENT</i>	Personnel	\$150,094	\$150,094	\$284,681	\$314,320
	Materials	\$117,500	\$117,500	\$267,500	\$267,500

	Total	\$267,594	\$267,594	\$552,181	\$581,820
POLICE	Personnel	\$71,764	\$71,764	\$71,764	\$74,594
	Total	\$71,764	\$71,764	\$71,764	\$74,594
	<b>Grand Total</b>	<b>\$439,359</b>	<b>\$439,359</b>	<b>\$723,945</b>	<b>\$756,415</b>

<b>FTEs</b>	<b>Budget FTEs</b>
	<b>FY 2023</b>
Full Time	1.7
Part Time	
<b>Total</b>	<b>1.7</b>

Level of Service

**Emergency Management**    **Same Level of Service**

	Quartile	Score
Emergency Management	1	21.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

<b>EMERGENCY MANAGEMENT</b>	We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.
<b>EMERGENCY CONTINGENCY</b>	The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

### Section 5: Consequences of Funding Proposal at Lower Level

<b>EMERGENCY MANAGEMENT</b>	Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately
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respond to emergencies and disasters. At some levels we would lose some of our response capabilities all together..

*EMERGENCY  
CONTINGENCY*

Funding at a lower level will reduce our financial readiness for emergencies and disasters.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Emergency Management- EMERGENCY MANAGEMENT</i>	Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.)				
<i>Emergency Management- EMERGENCY MANAGEMENT</i>	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST				
<i>Emergency Management- EMERGENCY MANAGEMENT</i>	Number of Required NIMS & ICS courses completed by city staff			600	

**Description:**

<i>TRANSPORTATION OPER</i>	The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 5:53 am to 2:10 am 7 days a week.
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**Council Goal:**

**028 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TRANSPORTATION OPER</i>	Personnel	\$4,007,790	\$4,007,790	\$4,007,850	\$4,750,656
	Materials	\$1,813,041	\$1,813,041	\$1,813,041	\$2,194,282
	<b>Total</b>	<b>\$5,820,831</b>	<b>\$5,820,831</b>	<b>\$5,820,891</b>	<b>\$6,944,938</b>
<b>Grand Total</b>		<b>\$5,820,831</b>	<b>\$5,820,831</b>	<b>\$5,820,891</b>	<b>\$6,944,938</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	39.8
<i>Part Time</i>	3.9
<b>Total</b>	<b>43.7</b>

Level of Service

Winter Service    Enhanced Level of Service

	Quartile	Score
<i>Winter Service</i>	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>TRANSPORTATION OPER</i>	Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TRANSPORTATION OPER</i>	Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Winter Service-TRANSPORTATION OPER</i>	Total passengers during Winter Season				
<i>Winter Service-TRANSPORTATION OPER</i>	4) Passengers per route mile. - Winter Service				
<i>Winter Service-TRANSPORTATION OPER</i>	3) Cost per passenger - Winter Service				
<i>Winter Service-TRANSPORTATION OPER</i>	Total passengers during Winter Season				
<i>Winter Service-TRANSPORTATION OPER</i>	4) Passengers per route mile. - Winter Service				
<i>Winter Service-TRANSPORTATION OPER</i>	3) Cost per passenger - Winter Service				

**Description:**

<i>TRANSPORTATION OPER</i>	The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 6:45 am to 12:05 am, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.
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**Council Goal:**

**027 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TRANSPORTATION OPER</i>	Personnel	\$2,890,083	\$2,890,083	\$2,890,136	\$3,431,434
	Materials	\$1,071,223	\$902,490	\$902,490	\$1,258,617
	Total	\$3,867,144	\$3,792,573	\$3,792,626	\$4,690,050
<b>Grand Total</b>		<b>\$3,867,144</b>	<b>\$3,792,573</b>	<b>\$3,792,626</b>	<b>\$4,690,050</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	29.1				
<i>Part Time</i>	2.8				
<b>Total</b>	<b>31.9</b>				

Level of Service

Summer Service    Enhanced Level of Service

Quartile    Score

**Section 3: Basic Program Attributes**

<p><b>Community Served</b> Program benefits/serves the ENTIRE Community and adds to their quality of life</p>	<p><b>Reliance on City</b> City provides program and program is currently being offered by another governmental, non-profit or civic agency</p>	<p><b>Mandated</b> Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

<i>TRANSPORTATION OPER</i>	Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TRANSPORTATION OPER</i>	Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Summer Service-TRANSPORTATION OPER</i>	Total passengers during Summer Season				
<i>Summer Service-TRANSPORTATION OPER</i>	4) Passengers per route mile. - Summer Service				
<i>Summer Service-TRANSPORTATION OPER</i>	3) Cost per passenger - Summer Service				
<i>Summer Service-TRANSPORTATION OPER</i>	Total passengers during Summer Season				
<i>Summer Service-TRANSPORTATION OPER</i>	4) Passengers per route mile. - Summer Service				
<i>Summer Service-TRANSPORTATION OPER</i>	3) Cost per passenger - Summer Service				

**Description:**

*FINANCE* As administrators of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. The demand for business licenses increases year over year.

**Council Goal:**

**032 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Fiscally and Legally Sound* This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>FINANCE</i>	Personnel	\$132,211	\$132,211	\$132,211	\$149,582
	Materials	\$114,898	\$114,898	\$114,898	\$114,898
	Total	\$247,109	\$247,109	\$247,109	\$264,480
<b>Grand Total</b>		<b>\$247,109</b>	<b>\$247,109</b>	<b>\$247,109</b>	<b>\$264,480</b>
<b>FTEs Budget FTEs FY 2023</b>					
<i>Full Time</i>	1.3				
<i>Part Time</i>					
<b>Total</b>	<b>1.3</b>				

Level of Service

**Business Licenses Same Level of Service**

**Quartile Score**

**Section 3: Basic Program Attributes**

<p><b>Community Served</b>                  Program benefits/serves a <b>SUBSTANTIAL</b> portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b>                  City is the sole provider but there are other public or private entities which could be contracted to provide this service</p>	<p><b>Mandated</b>                  Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

*FINANCE* Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

**Section 5: Consequences of Funding Proposal at Lower Level**

*FINANCE* Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Business Licenses- FINANCE</i>	Output: Number of business licenses processed.			5100	

**Description:**

<i>CITY COUNCIL</i>	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
<i>CITY MANAGER</i>	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
<i>COMMUNITY ENGAGEMENT</i>	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
<i>ECONOMY</i>	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

**Council Goal:**

**009 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Community Engagement</i>	<p>An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government.</p> <p>Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.</p>
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST decrease in demand of 5% to 14%

Council is interested in enhancing our engagement with the community. This is a Top Priority of Council.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY COUNCIL</i>	Personnel	\$158,872	\$158,872	\$158,872	\$168,223
	Materials	\$37,525	\$37,525	\$37,525	\$37,525
	<b>Total</b>	<b>\$196,397</b>	<b>\$196,397</b>	<b>\$196,397</b>	<b>\$205,748</b>
<i>CITY MANAGER</i>	Personnel	\$314,449	\$314,449	\$315,540	\$352,771
	Materials	\$10,995	\$10,995	\$10,995	\$10,995
	<b>Total</b>	<b>\$325,444</b>	<b>\$325,444</b>	<b>\$326,535</b>	<b>\$363,766</b>
<i>COMMUNITY ENGAGEMENT</i>	Personnel	\$385,186	\$320,584	\$320,584	\$366,497
	Materials	\$148,000	\$85,000	\$75,000	\$85,000
	<b>Total</b>	<b>\$533,186</b>	<b>\$405,584</b>	<b>\$395,584</b>	<b>\$451,497</b>
<i>CONTINGENCY/COUNCIL</i>	Materials	\$50,000	\$50,000	\$50,000	\$50,000
	<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>
<i>CONTINGENCY/GENERAL</i>	Materials	\$100,000	\$100,000	\$100,000	\$100,000
	<b>Total</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>
<i>ECONOMY</i>	Personnel	\$100,081	\$78,362	\$78,362	\$87,749
	Materials	\$5,956	\$5,956	\$5,956	\$5,956
	<b>Total</b>	<b>\$106,037</b>	<b>\$84,318</b>	<b>\$84,318</b>	<b>\$93,705</b>
<i>GRANTS/HISTORICAL SOCIETY</i>	Materials	\$25,000	\$25,000	\$25,000	\$25,000
	<b>Total</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>
<i>SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</i>	Materials	\$8,500	\$8,500	\$8,500	\$8,500
	<b>Total</b>	<b>\$8,500</b>	<b>\$8,500</b>	<b>\$8,500</b>	<b>\$8,500</b>
<b>Grand Total</b>		<b>\$1,344,564</b>	<b>\$1,195,243</b>	<b>\$1,186,334</b>	<b>\$1,298,215</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	5.1
<i>Part Time</i>	.2
<b>Total</b>	<b>5.3</b>

Level of Service

**Community Outreach and Citizen Engagement**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Community Outreach and Citizen Engagement</i>	1	21.5

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves the ENTIRE Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>COMMUNITY ENGAGEMENT</i>	In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>CITY COUNCIL</i>	Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.
<i>CITY MANAGER</i>	Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT</i>	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%		0%	
<i>Community Outreach and Citizen Engagement-CITY MANAGER</i>	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	0%		0%	
<i>Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT</i>	# of PSA/Press Releases/Social Media Postings				

<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%		0%	
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	Percentage of NCS respondents that rated "opportunities to participate in community matters" as "good" or "excellent"	0%		0%	
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	# of PSA/Press Releases/Social Media Postings				
<i>Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT</i>	# of PSAs				
<i>Community Outreach and Citizen Engagement- ECONOMY</i>	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	0%		0%	
<i>Community Outreach and Citizen Engagement- ECONOMY</i>	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	0%		0%	

**Description:**

*FINANCE* The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

**Council Goal:**

**037 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Fiscally and Legally Sound* In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>FINANCE</i>	Personnel	\$399,385	\$399,385	\$399,385	\$440,869
	Materials	\$40,456	\$40,456	\$40,456	\$40,456
	Total	\$439,841	\$439,841	\$439,841	\$481,325
<b>Grand Total</b>		<b>\$439,841</b>	<b>\$439,841</b>	<b>\$439,841</b>	<b>\$481,325</b>
<b>FTEs</b>		<b>Budget FTEs</b>			
		<b>FY 2023</b>			
<i>Full Time</i>	3.5				
<i>Part Time</i>					
<b>Total</b>	<b>3.5</b>				

Level of Service

**Financial Services** Same Level of Service

**Quartile Score**

**Section 3: Basic Program Attributes**

<p><b>Community Served</b> Program benefits/serves the ENTIRE Community and adds to their quality of life</p>	<p><b>Reliance on City</b> City provides program and program is currently being offered by other private businesses not within City limits</p>	<p><b>Mandated</b> Program is required by Federal, State or County legislation</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

*FINANCE* Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

**Section 5: Consequences of Funding Proposal at Lower Level**

*FINANCE* Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Financial Services- FINANCE</i>	Output: Number of checks processed.				
<i>Financial Services- FINANCE</i>	Output: Number of payments recorded and deposited in the bank.				
<i>Financial Services- FINANCE</i>	Output: Number of paychecks/bonus checks and direct deposits processed.				
<i>Financial Services- FINANCE</i>	Output: Number of line items processed.				
<i>Financial Services- FINANCE</i>	Output: Number of electronic payments recorded and deposited in the bank.				
<i>Financial Services- FINANCE</i>	Output: Number of electronic payments processed.				
<i>Financial Services- FINANCE</i>	Output: Number of payments recorded and deposited at the front desk.			21000	
<i>Financial Services- FINANCE</i>	Output: Number of A/P invoices processed			14350	
<i>Financial Services- FINANCE</i>	Output: Number of paychecks/bonus checks and direct deposits processed			14700	
<i>Financial Services- FINANCE</i>	Output: Number of electronic payments processed at front desk			40000	



**Description:**

<p>COMM DEVELOP ADMIN ENGINEERING</p>	<p>Housing performs inspections of units that are becoming available for sale to ensure they meet the required standards for maximum re-sale value in accordance to the deed restrictions. This ensures that the units are maintained at a high level.</p>
<p>BUILDING DEPT.</p>	<p>Provide water meter inspections, public improvement inspections, inspections of utility and private work within the Right-of- Way (ROW) and other inspections deemed necessary to maintain the City ROWs in good condition.</p> <p>The purpose of the Department of Building and Fire Safety is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.</p>

**Council Goal:**

**051 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<p><i>Safe Community</i></p>	<p>The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.</p>
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>BUILDING DEPT.</i>	Personnel	\$1,069,834	\$1,075,336	\$1,110,407	\$1,093,570
	Materials	\$116,006	\$116,006	\$116,006	\$132,646
	<b>Total</b>	<b>\$1,185,840</b>	<b>\$1,191,342</b>	<b>\$1,226,413</b>	<b>\$1,226,216</b>
<i>COMM DEVELOP ADMIN</i>	Materials	\$3,451	\$3,451	\$3,451	\$3,451
	<b>Total</b>	<b>\$3,451</b>	<b>\$3,451</b>	<b>\$3,451</b>	<b>\$3,451</b>
<i>ENGINEERING</i>	Personnel	\$157,573	\$136,563	\$158,338	\$174,067
	Materials	\$45,103	\$37,511	\$37,511	\$37,511
	<b>Total</b>	<b>\$197,699</b>	<b>\$174,074</b>	<b>\$195,849</b>	<b>\$211,578</b>
<b>Grand Total</b>		<b>\$1,386,991</b>	<b>\$1,368,868</b>	<b>\$1,425,714</b>	<b>\$1,441,245</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	9.9
<i>Part Time</i>	
<b>Total</b>	<b>9.9</b>

Level of Service

**Inspections Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Inspections</i>	2	21

### Section 3: Basic Program Attributes

#### **Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

#### **Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

#### **Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

<i>ENGINEERING</i>	The cost for full time Public Improvement inspector is shifting 1/4 FTE cost from transit to engineering for FY15. For FY16, It is anticipated that 30% to 50% of the costs could be absorbed by a future Storm Water Utility.
<i>BUILDING DEPT.</i>	The Building Department is projected to collect revenue 64% above what was anticipated and budgeted. The Building Department's total budget increase requests are 9.7% in order to be sensitive to long term budgeting goals.  The current office assistant position is budgeted for part time. We are proposing the position be funded as an FTR. With the increase in the demand of GRAMA requests and the increased permitting workload it is clear the part time position is not enough to keep up with the current workload. We are receiving an average of 250 GRAMA requests per year. GRAMA requests can be very time consuming and are coming in so frequently that our current staff is spending approx. 50% of their time filling the GRAMA requests. The additional allocations would be used to focus on GRAMA request so the other Analyst and Permit Technician positions can focus on the remaining job duties.



The Building Department previously had 3 FTR positions at the front counter and decreased that to 2.5 when revenues decreased several years ago.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ENGINEERING BUILDING DEPT.</i>	<p>Engineering does not have resources currently to keep up with demand and our workload. Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function. If a City vehicle is unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections. The result would be that construction mitigation and collecting business licences would not take place as needed and fees would not be collected along with complaints would increase with longer turnaround times to compliance.</p>
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Inspections-ENGINEERING</i>	Percent of ROW permit inspections provided within two working days of contractor contract.	0%		0%	
<i>Inspections-ENGINEERING</i>	Percent of water meter inspections completed within two working days.	0%		0%	
<i>Inspections-ENGINEERING</i>	Percent of PIMPS completed within two weeks.	0%		0%	
<i>Inspections-BUILDING DEPT.</i>	Percent of inspections completed within 24 hrs of request	0%		0%	
<i>Inspections-BUILDING DEPT.</i>	Percent of week's discussions that are conducted to brainstorm building codes and enforcement methods	0%		0%	
<i>Inspections-BUILDING DEPT.</i>	Percent of inspectors pursuing ongoing training each year	0%		0%	

**Description:**

*ENGINEERING* Additional funds requested to 1.) provide required licensure training for professional staff and 2.) Hire consultants to assist in delivering the CIP program.

**Council Goal:**

**068 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Well-Maintained Assets and Infrastructure* Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>ENGINEERING</i>	Personnel	\$558,641	\$537,631	\$560,673	\$615,359
	Materials	\$112,845	\$111,270	\$66,270	\$71,270
	<b>Total</b>	<b>\$671,486</b>	<b>\$648,901</b>	<b>\$626,943</b>	<b>\$686,629</b>
<b>Grand Total</b>		<b>\$671,486</b>	<b>\$648,901</b>	<b>\$626,943</b>	<b>\$686,629</b>

**FTEs Budget FTEs  
FY 2023**

<i>Full Time</i>	3.7
<i>Part Time</i>	
<b>Total</b>	<b>3.7</b>

Level of Service

**Engineering Project Management Enhanced Level of Service**

	Quartile	Score
<i>Engineering Project Management</i>	2	20.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the **Community** and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Charter or other incorporation documents **OR** to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

<i>CITY ATTORNEY ENGINEERING</i>	Savings LEGAL
	The addition of AutoCAD Civil 3D software will allow Engineering Staff to perform design work and generate exhibits without the help of professional consultants. This will allow staff to prepare the necessary documents to bid small scale capital improvement projects in house. It will also allow Engineering Staff to better assist other departments by providing preliminary design and feasibility studys of desired roadways or utility alignments.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>CITY ATTORNEY ENGINEERING</i>	Consequences LEGAL
	Lower level funding for project management would require the department to either shift the project workload to other teams, reduce the number of projects anticipated, work on the projects at a slower pace, or simply not continue with all of the OTIS, CIP, Federally Funded or other projects.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Engineering Project Management-ENGINEERING</i>	Percent of construction projects "Substantially" completed within a construction season.	0%		0%	
<i>Engineering Project Management-ENGINEERING</i>	Percent of public's construction concerns addressed within two weeks.	0%		0%	

**Description:**

<i>BUDGET, DEBT &amp; GRANTS</i>	Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.
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**Council Goal:**

**014 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.
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**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a MINIMAL increase in demand of 1% to 4%	Demand is increasing due to a number of new Capital projects being undertaken in the City.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$94,033	\$94,033	\$94,033	\$104,479
	Materials	\$850	\$850	\$850	\$850
	<b>Total</b>	<b>\$94,883</b>	<b>\$94,883</b>	<b>\$94,883</b>	<b>\$105,329</b>
<b>Grand Total</b>		<b>\$94,883</b>	<b>\$94,883</b>	<b>\$94,883</b>	<b>\$105,329</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.5
<i>Part Time</i>	
<b>Total</b>	<b>1.5</b>

Level of Service

**Capital Budgeting**    **Same Level of Service**

	Quartile	Score
<i>Capital Budgeting</i>	2	20.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>BUDGET, DEBT &amp; GRANTS</i>	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>BUDGET, DEBT &amp; GRANTS</i>	By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Capital Budgeting- BUDGET, DEBT &amp; GRANTS</i>	Percent of months in which CIP budget monitoring was completed	0%		100%	
<i>Capital Budgeting- BUDGET, DEBT &amp; GRANTS</i>	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Capital Project Monitoring 'satisfactory' or above	0%		100%	
<i>Capital Budgeting- BUDGET, DEBT &amp; GRANTS</i>	Percentage of Internal Service Survey (ISS) respondents who rated the usefulness of Capital Project Monitoring 'satisfactory' or above	0%		100%	



**Description:**

<i>HUMAN RESOURCES</i>	Benefits programs include health, dental, retirement, disability and life insurance offerings. The financial and emotional stability for employees made possible by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.
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**Council Goal:**

**078 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>HUMAN RESOURCES</i>	Personnel	\$154,424	\$71,465	\$71,795	\$80,732
	Materials	\$70,355	\$16,330	\$16,330	\$16,330
	<b>Total</b>	<b>\$224,779</b>	<b>\$87,795</b>	<b>\$88,125</b>	<b>\$97,062</b>
<b>Grand Total</b>		<b>\$224,779</b>	<b>\$87,795</b>	<b>\$88,125</b>	<b>\$97,062</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.6
<i>Part Time</i>	
<b>Total</b>	<b>.6</b>

Level of Service

**Benefit Design/Administration    Same Level of Service**

	Quartile	Score
<i>Benefit Design/Administration</i>	2	20.75

**Section 3: Basic Program Attributes**

**Community Served**  
 Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**  
 City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**  
 Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

*HUMAN RESOURCES*

Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

**Section 5: Consequences of Funding Proposal at Lower Level**

*HUMAN RESOURCES*

Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Benefits Design/Administration-HUMAN RESOURCES</i>	Percent of increase to benefit dollar costs compared to national average.	0%		5%	
<i>Benefits Design/Administration-HUMAN RESOURCES</i>	Benefit-to-pay ratio for 40K salary.	0%		90%	
<i>Benefits Design/Administration-HUMAN RESOURCES</i>	Employer-to-Employee benefit ratio cost (compare to Wasatch Comp Group Data)	0%		26%	



**Description:**

<p><i>BLDG MAINT ADM</i></p>	<p>The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.</p>
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**Council Goal:**

**054 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<p><i>Well-Maintained Assets and Infrastructure</i></p>	<p>Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.</p>
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BLDG MAINT ADM</i>	Personnel	\$485,142	\$169,630	\$169,675	\$189,020
	Materials	\$46,825	\$28,825	\$46,825	\$46,875
	<b>Total</b>	<b>\$513,967</b>	<b>\$198,455</b>	<b>\$216,500</b>	<b>\$235,895</b>
<b>Grand Total</b>		<b>\$513,967</b>	<b>\$198,455</b>	<b>\$216,500</b>	<b>\$235,895</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	1.4				
<i>Part Time</i>					
<b>Total</b>	<b>1.4</b>				

Level of Service

**Inspections and Contract Supervision    Same Level of Service**

	Quartile	Score
<i>Inspections and Contract Supervision</i>	2	20.5

### Section 3: Basic Program Attributes

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a <b>SUBSTANTIAL</b> portion of the <b>Community</b> and adds to their quality of life	City provides program and program is currently being offered by other <b>private businesses not within City limits</b>	Program is required by <b>Federal, State or County legislation</b>

### Section 4: Cost Savings / Innovation / Collaboration

<i>BLDG MAINT ADM</i>	<p>“Collaboration”: Being in the Public Works Division, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. These require a tremendous amount of support by staff in coordinating the timing of installation &amp; repairs. “Innovation”: The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples: upgrade the Police and Marsac buildings to new fob access control cards.</p>
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### Section 5: Consequences of Funding Proposal at Lower Level

<i>BLDG MAINT ADM</i>	The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Inspections and Contract Supervision- BLDG MAINT ADM</i>	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	0%		0%	
<i>Inspections and Contract Supervision- BLDG MAINT ADM</i>	Percentage of alarm and fire protection systems inspected in City buildings yearly.	0%		0%	

**Description:**

**LIBRARY** Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City children, youth, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

**Council Goal:**

**021 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Diverse Community Participation* The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

**Section 1: Scope**

**Change in Demand**

**Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%**

**Explanation**

**Youth and Spanish service demands are experiencing a great deal of increase, which is good. Our outreach to the schools and to the Spanish-speaking population has been successful in bringing in more people. Our children's and youth' programs are full to b**

**Section 2: Proposed Amount / FTEs**

<b>Expenditures</b>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>LIBRARY</i>	Personnel	\$353,714	\$315,589	\$316,609	\$351,501
	Materials	\$71,427	\$71,427	\$71,427	\$71,800
	<b>Total</b>	<b>\$425,141</b>	<b>\$387,016</b>	<b>\$388,036</b>	<b>\$423,300</b>
<b>Grand Total</b>		<b>\$425,141</b>	<b>\$387,016</b>	<b>\$388,036</b>	<b>\$423,300</b>

<i>FTEs</i>	<b>Budget FTEs</b>
	<b>FY 2023</b>
<i>Full Time</i>	3.
<i>Part Time</i>	1.4
<b>Total</b>	<b>4.4</b>

Level of Service

**Youth & Spanish Services**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Youth &amp; Spanish Services</i>	2	20.5

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

*LIBRARY* Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

### Section 5: Consequences of Funding Proposal at Lower Level

*LIBRARY* Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and dual emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

### Section 6: Performance Measures

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Youth &amp; Spanish Services-LIBRARY</i>	Number of people served by Youth and Spanish programs and outreach.			24000	

*Youth & Spanish  
Services-LIBRARY*

Checkout Rate of Children's Collection-Circulation per item			2	
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**Description:**

<i>BUDGET, DEBT &amp; GRANTS</i>	Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff.
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**Council Goal:**

**035 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of understanding of City revenue and an ability to accurately forecast it. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a **MINIMAL** increase in demand of **1% to 4%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$29,099	\$29,099	\$29,099	\$32,331
	Materials	\$15,350	\$15,350	\$15,350	\$15,350
	<b>Total</b>	<b>\$44,449</b>	<b>\$44,449</b>	<b>\$44,449</b>	<b>\$47,681</b>
<b>Grand Total</b>		<b>\$44,449</b>	<b>\$44,449</b>	<b>\$44,449</b>	<b>\$47,681</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.2
<i>Part Time</i>	
<b>Total</b>	<b>.2</b>

Level of Service

Revenue/Resource Management    **Same Level of Service**

	Quartile	Score
Revenue/Resource Management	2	20.25

### Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

<i>BUDGET, DEBT &amp; GRANTS</i>	The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and compiled in-house. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.
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### Section 5: Consequences of Funding Proposal at Lower Level

<i>BUDGET, DEBT &amp; GRANTS</i>	In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Revenue/Resource Management-BUDGET, DEBT &amp; GRANTS</i>	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned			30	
<i>Revenue/Resource Management-BUDGET, DEBT &amp; GRANTS</i>	Percent of Internal Service Survey (ISS) respondents who rated the quality of Revenue Forecasting and Analysis as "satisfactory" or above	0%		100%	
<i>Revenue/Resource Management-BUDGET, DEBT &amp; GRANTS</i>	Percent of Internal Service Survey (ISS) respondents who rated the quality of Financial/Fee Analysis as "satisfactory" or above	0%		100%	





**Description:**

<i>COMMUNITY ENGAGEMENT</i>	Address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation. In June 2011 the City Council adopted the Senior Services Strategic Plan.
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**Council Goal:**

**050 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Diverse Community Participation</i>	Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>FTEs</i>	<b>Budget FTEs</b>
	<b>FY 2023</b>
<i>Full Time</i>	
<i>Part Time</i>	
<b>Total</b>	

Level of Service

**Senior Services Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Senior Services</i>	2	20.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>COMMUNITY ENGAGEMENT</i>	Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.
<i>COMM DEVELOP ADMIN</i>	Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>COMMUNITY ENGAGEMENT</i>	The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.
<i>COMM DEVELOP ADMIN</i>	The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Senior Services- COMMUNITY ENGAGEMENT</i>	Percent of respondents who indicate that "knowing where to turn for information on services and benefits for seniors" is a problem.	0%		0%	
<i>Senior Services- COMMUNITY ENGAGEMENT</i>	1) Cost per passenger for Elderly/Seniors/Para-transit				
<i>Senior Services- COMMUNITY ENGAGEMENT</i>	2) Passengers per year for Elderly/Seniors/Para-transit				

**Description:**

<i>FLEET SERVICES DEPT</i>	This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs. Includes fueling, preventative maintenance and repair services for a fleet of over 300 vehicles\equipment.
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**Council Goal:**

**057 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of **5% to 14%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>FLEET SERVICES DEPT</i>	Personnel	\$1,081,364	\$1,081,364	\$1,081,364	\$1,154,672
	Materials	\$1,853,155	\$1,851,255	\$1,851,255	\$1,851,255
	<b>Total</b>	<b>\$2,934,519</b>	<b>\$2,932,619</b>	<b>\$2,932,619</b>	<b>\$3,005,927</b>
<b>Grand Total</b>		<b>\$2,934,519</b>	<b>\$2,932,619</b>	<b>\$2,932,619</b>	<b>\$3,005,927</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	10.
<i>Part Time</i>	.1
<b>Total</b>	<b>10.1</b>

Level of Service

**Fleet Management & Maintenance**    **Same Level of Service**

	Quartile	Score
<i>Fleet Management &amp; Maintenance</i>	2	20

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

FLEET SERVICES DEPT

Over the past 6 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs.

Fleet growth in size and technical complexity now dictates the need to add an additional mechanic.

Fleet Services continually reviews fleet utilization to identify opportunities to consolidate and reduce fleet vehicles while still meeting user need. The Marsac Motor Pool has significantly reduced fleet size and costs.

**Section 5: Consequences of Funding Proposal at Lower Level**

FLEET SERVICES DEPT

Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and Council goals.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Fleet Management & Maintenance-FLEET SERVICES DEPT	Number of VEUs per mechanic (measured "vehicle equivalent units" to adjust for various equipment sizes).			40	
Fleet Management & Maintenance-FLEET SERVICES DEPT	Customer Satisfaction from Internal Service Survey: Percentage of ratings satisfactory or above.	0%		100%	
Fleet Management & Maintenance-FLEET SERVICES DEPT	Product Quality from Internal Service Survey: Percentage of ratings satisfactory or above.	0%		100%	
Fleet Management & Maintenance-FLEET SERVICES DEPT	Percentage of mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours)	0%		76%	



**Description:**

<i>CITY ATTORNEY</i>	Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.
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**Council Goal:**

**041 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	1) Fiscally and legally sound 2) Engaged and capable workforce
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY ATTORNEY</i>	Personnel	\$220,787	\$220,787	\$221,429	\$247,645
	Materials	\$28,583	\$28,583	\$28,583	\$28,583
	<b>Total</b>	<b>\$249,370</b>	<b>\$249,370</b>	<b>\$250,012</b>	<b>\$276,228</b>
<b>Grand Total</b>		<b>\$249,370</b>	<b>\$249,370</b>	<b>\$250,012</b>	<b>\$276,228</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.1
<i>Part Time</i>	.1
<b>Total</b>	<b>1.2</b>

Level of Service

**General Legal Support    Enhanced Level of Service**

	Quartile	Score
<i>General Legal Support</i>	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Proactive focus minimizes claims

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
General Legal Support-CITY ATTORNEY'S OFFICE	Percent of staff inquires addressed within 3 days.	0%		0%	

**Description:**

<p><i>BLDG MAINT ADM</i></p>	<p>The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors. Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green".</p>
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**Council Goal:**

**092 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<p><i>Well-Maintained Assets and Infrastructure</i></p>	<p>Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.</p>
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BLDG MAINT ADM</i>	Personnel	\$233,323	\$233,323	\$233,353	\$259,619
	Materials	\$463,700	\$463,700	\$463,700	\$463,750
	<b>Total</b>	<b>\$697,023</b>	<b>\$697,023</b>	<b>\$697,053</b>	<b>\$723,369</b>
<b>Grand Total</b>		<b>\$697,023</b>	<b>\$697,023</b>	<b>\$697,053</b>	<b>\$723,369</b>

**FTEs      Budget FTEs**  
**FY 2023**

<i>Full Time</i>	2.
<i>Part Time</i>	

**Total    2.**

Level of Service



**Janitorial Services Same Level of Service**

	Quartile	Score
<i>Janitorial Services</i>	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

*BLDG* "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.  
*MAINT*  
*ADM*

**Section 5: Consequences of Funding Proposal at Lower Level**

*BLDG* The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.  
*MAINT*  
*ADM*

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Janitorial Services-BLDG</i> <i>MAINT ADM</i>	Percentage of City buildings cleaned based on weekly schedule.	0%		0%	

**Description:**

**Council Goal:**

**047 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUILDING DEPT.</i>	Personnel	\$291,103	\$292,561	\$303,575	\$290,288
	Materials	\$67,112	\$67,112	\$67,112	\$67,112
	<b>Total</b>	<b>\$358,215</b>	<b>\$359,673</b>	<b>\$370,687</b>	<b>\$357,400</b>
	<b>Grand Total</b>	<b>\$358,215</b>	<b>\$359,673</b>	<b>\$370,687</b>	<b>\$357,400</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	2.4
<i>Part Time</i>	
<b>Total</b>	<b>2.4</b>

Level of Service

**Community Code Compliance    Enhanced Level of Service**

	Quartile	Score
<i>Community Code Compliance</i>	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the **Community** and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

*BUILDING DEPT.* Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

**Section 5: Consequences of Funding Proposal at Lower Level**

*BUILDING DEPT.* Concerns from the public on the well-being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Code Enforcement-BUILDING DEPT.</i>	Percent of investigations initiated within 24 hrs of complaint	0%		0%	
<i>Code Enforcement-BUILDING DEPT.</i>	Percent of complaints initiated by internal/proactive enforcement	0%		0%	
<i>Code Enforcement - BUILDING DEPT.</i>	Percent of code enforcement hours provided outside of regular business hours	0%		0%	
<i>Code Enforcement-BUILDING DEPT.</i>	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	0%		0%	

**Description:**

<i>CITY ATTORNEY</i>	Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.
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**Council Goal:**

**090 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Fiscally and legally sound
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY ATTORNEY</i>	Personnel	\$158,939	\$158,939	\$159,413	\$189,509
	Materials	\$2,280	\$2,280	\$2,280	\$2,280
	<b>Total</b>	<b>\$161,219</b>	<b>\$161,219</b>	<b>\$161,693</b>	<b>\$191,789</b>
<b>Grand Total</b>		<b>\$161,219</b>	<b>\$161,219</b>	<b>\$161,693</b>	<b>\$191,789</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.9
<i>Part Time</i>	.1
<b>Total</b>	<b>1.</b>

Level of Service

**Litigation Same Level of Service**

**Quartile Score**

Litigation 2 19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Internal costs are less than hiring outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Litigation-CITY ATTORNEY'S OFFICE	Percent of court deadlines met without extensions.	0%		0%	
Litigation-CITY ATTORNEY'S OFFICE	Time dedicated to resolve city claims is at least approximately 20%; including consultations with outside counsel.	No		No	

**Description:**

<i>HUMAN RESOURCES</i>	Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves being aware of changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.
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**Council Goal:**

**046 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>HUMAN RESOURCES</i>	Personnel	\$175,102	\$138,807	\$139,347	\$157,308
	Materials	\$22,570	\$20,695	\$20,695	\$20,695
	<b>Total</b>	<b>\$197,672</b>	<b>\$159,502</b>	<b>\$160,042</b>	<b>\$178,003</b>
<b>Grand Total</b>		<b>\$197,672</b>	<b>\$159,502</b>	<b>\$160,042</b>	<b>\$178,003</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.
<i>Part Time</i>	.1
<b>Total</b>	<b>1.1</b>

Level of Service

Local, State, and Federal Compliance    Same Level of Service

	Quartile	Score
Local, State, and Federal Compliance	2	19.75

### Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.
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### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Local, State, and Federal Compliance-HUMAN RESOURCES	# of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)				

**Description:**

<i>CITY COUNCIL</i>	Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah.
<i>CITY MANAGER</i>	Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.
<i>ENVIRONMENTAL SUSTAINABILITY</i>	The Regional Community Development Director represents the City on regional collaboration efforts.

**Council Goal:**

**029 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transparent Government</i>	City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. Municipalities are required to publish legal notices, which consist of agendas, public hearings, and publication of ordinance approvals. The budget request reflects actual expenditures for these notices.
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**Section 1: Scope**

**Change in Demand**  
**Program experiencing NO change in demand**

**Explanation**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY COUNCIL</i>	Personnel	\$158,872	\$158,872	\$158,872	\$168,223



	Materials	\$33,075	\$33,075	\$33,075	\$33,075
	Total	\$191,947	\$191,947	\$191,947	\$201,298
<i>CITY MANAGER</i>	Personnel	\$163,339	\$163,339	\$163,801	\$187,133
	Materials	\$23,083	\$23,083	\$23,083	\$23,083
	Total	\$186,422	\$186,422	\$186,884	\$210,216
<i>ENVIRONMENTAL SUSTAINABILITY</i>	Materials	\$144,100	\$144,100	\$144,100	\$144,100
	Total	\$144,100	\$144,100	\$144,100	\$144,100
	<b>Grand Total</b>	<b>\$522,470</b>	<b>\$522,470</b>	<b>\$522,931</b>	<b>\$555,613</b>

<b>FTEs</b>	<b>Budget FTEs</b>
	<b>FY 2023</b>
Full Time	1.2
Part Time	
<b>Total</b>	<b>1.2</b>

Level of Service

**Policy Creation & Implementation**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Policy Creation &amp; Implementation</i>	2	19.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

<i>CITY MANAGER</i>	Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>CITY COUNCIL</i>	Partnerships with Utah League of Cities and Towns provide Park City the services of a skilled team of professional to assist with creation of policies and also provide significant support at the state legislative level. Reduced funding could prevent the City from participating in this valuable partnership.
	Reduced funding for Legal Notices would lessen the City's ability to comply with legal requirements of the Utah State Code.
<i>CITY MANAGER</i>	Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled

	team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.
ENVIRONMENTAL SUSTAINABILITY	Reductions would remove the funding for the Regional Community Development position and would reduce the ability of the city to collaborate regionally.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Policy Creation &amp; Implementation-CITY COUNCIL</i>	Percent of Council saying that Policy framing is good or excellent.	0%		0%	
<i>Policy Creation and Implementation-CITY COUNCIL</i>	Percent of Council saying implementation is good or excellent.	0%		0%	
<i>Policy Creation &amp; Implementation-CITY COUNCIL</i>	Percent of Council saying that Policy framing is good or excellent.	0%		0%	
<i>Policy Creation and Implementation-CITY COUNCIL</i>	Percent of Council saying implementation is good or excellent.	0%		0%	

**Description:**

<i>CITY MANAGER</i>	Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.
<i>CITY ATTORNEY</i>	Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

**Council Goal:**

**049 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transparent Government</i>	Open and Responsive Government is a high priority of the City Council and Mayor.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY ATTORNEY</i>	Personnel	\$375,151	\$375,151	\$376,087	\$419,892
	Materials	\$4,797	\$4,797	\$4,797	\$4,797
	<b>Total</b>	<b>\$379,948</b>	<b>\$379,948</b>	<b>\$380,884</b>	<b>\$424,689</b>
<i>CITY MANAGER</i>	Personnel	\$166,258	\$166,258	\$166,757	\$190,829
	Materials	\$9,797	\$9,797	\$9,797	\$9,797
	<b>Total</b>	<b>\$176,055</b>	<b>\$176,055</b>	<b>\$176,554</b>	<b>\$200,626</b>
<b>Grand Total</b>		<b>\$556,003</b>	<b>\$556,003</b>	<b>\$557,438</b>	<b>\$625,315</b>

**FTEs Budget FTEs  
FY 2023**

<i>Full Time</i>	2.7
<i>Part Time</i>	.2
<b>Total</b>	<b>2.9</b>

Level of Service

**Council & Board Support**    **Same Level of Service**

	Quartile	Score
<i>Council &amp; Board Support</i>	2	19.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the **Community** and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>CITY MANAGER</i>	Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>CITY MANAGER</i>	Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Council &amp; Board Support- CITY MANAGER</i>	Percent of NCS respondents whose overall confidence in Park City government is "good" or "excellent"	0%		0%	
<i>Council &amp; Board Support- CITY MANAGER</i>	Percent of employees satisfied with the City Manager's office.	0%		0%	
<i>Council &amp; Board Support- CITY ATTORNEY'S OFFICE</i>	Percent of staff reports reviewed within three days.	0%		0%	
<i>Council &amp; Board Support- CITY ATTORNEY'S OFFICE</i>	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.				



**Description:**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 100 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.
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**Council Goal:**

**084 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Personnel	\$316,585	\$206,327	\$207,107	\$228,164
	Materials	\$583,807	\$133,807	\$563,807	\$563,757
	<b>Total</b>	<b>\$900,392</b>	<b>\$340,134</b>	<b>\$770,914</b>	<b>\$791,921</b>
<b>Grand Total</b>		<b>\$900,392</b>	<b>\$340,134</b>	<b>\$770,914</b>	<b>\$791,921</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	1.9
<i>Part Time</i>	
<b>Total</b>	<b>1.9</b>

Level of Service

**Systems Support Same Level of Service**

	Quartile	Score
<i>Systems Support</i>	2	19.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

*TECHNICAL & CUSTOMER SERVICES*

This past year includes significant RFP and project participation with library projects, parking systems, security camera upgrades, phone system upgrades, and police body-cameras server.

**Section 5: Consequences of Funding Proposal at Lower Level**

*TECHNICAL & CUSTOMER SERVICES*

System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Systems Support-TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of users satisfied or very satisfied with system support	0%		0%	
<i>Systems Support-TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of systems / servers available for use or log in	0%		0%	

**Description:**

<i>ABATEMENT</i>	Building Department Staff (inspectors and code enforcement) shall apply the provisions of the Dangerous Buildings and Abatement Code to provide a just, equitable and practicable method, to be cumulative with and in addition to any other remedy provided by the Building Code, Housing Code or other available law, whereby buildings or structures which from any cause endanger life, limb, health, morals, property, safety or welfare of the general public or their occupants may be required to be repaired, vacated or demolished.
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**Council Goal:**

**074 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	The Dangerous Building and Abatement Code allows building department staff to identify structures as dangerous and require repair to such conditions. The Code specifically states that the jurisdiction shall establish a special revolving fund to be designated as the repair and demolition fund. Payments shall be made out of said fund upon the demand to defray the costs and expenses which may be incurred by the jurisdiction in doing on causing to be done the necessary work of repair or demolition of dangerous buildings. The goal of this action is to maintain adequate life safety standards within Park City.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>ABATEMENT</i>	Materials	\$48,688	\$48,688	\$48,688	\$48,688
	Total	\$48,688	\$48,688	\$48,688	\$48,688
	<b>Grand Total</b>	<b>\$48,688</b>	<b>\$48,688</b>	<b>\$48,688</b>	<b>\$48,688</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>					
<i>Part Time</i>					
<b>Total</b>					

Level of Service



**Abatement Fund    Enhanced Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Abatement Fund</i>	2	19

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

*ABATEMENT* The revolving fund shall be utilized for abatement actions of dangerous buildings and all expenses will be replaced into the fund when the responsible party reimburses the jurisdiction on demand of payment or through a special assessment on the property taxes as coordinated through the Summit County Assessor.

**Section 5: Consequences of Funding Proposal at Lower Level**

*ABATEMENT* Consequences of funding the proposal at a lower level will prohibit staff from addressing identified dangerous conditions. Life safety standards would decrease as the ability to enforce against violations would be limited. Park City would also be in violation of the Abatement of Dangerous Building Code by not providing the fund as identified and required.

**Section 6: Performance Measures**

**Description:**

<i>CITY ATTORNEY</i>	The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment, degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provides response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Creates and maintains policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum.
<i>SELF INS &amp; SEC BOND</i>	Also includes Safety Programs and Security Maintenance accounts.

**Council Goal:**

**088 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
<b>Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%</b>	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>CITY ATTORNEY</i>	Personnel	\$68,368	\$68,368	\$68,578	\$81,602
	Materials	\$1,339	\$1,339	\$1,339	\$1,339
	<b>Total</b>	<b>\$69,707</b>	<b>\$69,707</b>	<b>\$69,917</b>	<b>\$82,941</b>
<i>SELF INS &amp; SEC BOND</i>	Materials	\$1,181,176	\$1,181,176	\$1,181,176	\$1,188,500
	<b>Total</b>	<b>\$1,181,176</b>	<b>\$1,181,176</b>	<b>\$1,181,176</b>	<b>\$1,188,500</b>
<i>WORKERS COMP</i>	Materials	\$280,952	\$280,952	\$280,952	\$280,952
	<b>Total</b>	<b>\$280,952</b>	<b>\$280,952</b>	<b>\$280,952</b>	<b>\$280,952</b>
<b>Grand Total</b>		<b>\$1,531,835</b>	<b>\$1,531,835</b>	<b>\$1,532,045</b>	<b>\$1,552,393</b>

<b>FTEs</b>	<b>Budget FTEs</b>
<b>FY 2023</b>	
<i>Full Time</i>	.4
<i>Part Time</i>	.1
<b>Total</b>	<b>.5</b>

Level of Service

**Risk Management**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Risk Management</i>	2	19

**Section 3: Basic Program Attributes**

**Community Served**  
 Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**  
 City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**  
 Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>CITY ATTORNEY</i>	Provide training to all departments to keep any claims to a minimum.
<i>SELF INS &amp; SEC BOND</i>	Safety and Security programs are a part of this program and often do joint interdepartmental innovation and collaboration while sharing costs.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>CITY ATTORNEY</i>	Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.
<i>SELF INS &amp; SEC BOND</i>	Mandatory safety programs and security measures may not meet requirements.

**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Risk Management-CITY ATTORNEY'S OFFICE</i>	Percent of incident claims investigated by staff.	0%		0%	
<i>Risk Management-CITY ATTORNEY'S OFFICE</i>	Percent of incident claims investigated by staff.	0%		0%	



**Description:**

<i>CAPITAL PARKING</i>	Capital funding goes towards maintenance and upkeep of parking facilities.
	The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1200 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. This scenario includes staffing the parking enforcement program with City employees.

**Council Goal:**

**076 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).
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**Section 1: Scope**

**Change in Demand**

**Program Experiencing a SUBSTANTIAL increase in demand of 25% or more**

**Explanation**

**With the implementation of the DLS program on Main st., enforcement is the key factor in ensuring consistency and success. Having available parking staff to work alongside Park City Police is essential to ensure proper function. Parking has also expanded**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>PARKING</i>	Personnel	\$991,803	\$991,803	\$1,036,498	\$1,181,010
	Materials	\$769,000	\$769,000	\$769,000	\$780,250
	<b>Total</b>	<b>\$1,760,803</b>	<b>\$1,760,803</b>	<b>\$1,805,498</b>	<b>\$1,961,260</b>
<i>TRANSPORTATION OPER</i>	Personnel		\$(55,820)	\$(55,820)	\$(52,755)

Materials	\$134,400	\$134,400	\$134,400	\$433,239
Total	\$78,580	\$78,580	\$78,580	\$380,484

**Grand Total \$1,839,383 \$1,839,383 \$1,884,078 \$2,341,744**

**FTEs Budget FTEs  
FY 2023**

Full Time	11.6
Part Time	1.

**Total 12.6**

Level of Service

**Parking Management Same Level of Service**

	Quartile	Score
Parking Management	2	19

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

#### TRANSPORTATION OPER

In 2013 Parking Services moved enforcement operations from one provided for by a third party contractor to a program staffed and managed by City employees. Objectives for this change were to improve level of customer service provided by Parking Services. Early indications are this objective shall be achieved.

Parking Services collaborates regularly with the Historic Park City Alliance to help ensure the business communities interests are incorporated into the city's parking management strategy.

#### PARKING

From 1998 to 2013 Staff utilized contract services to meet enforcement staffing needs. These contract employees were managed in a hybrid approach that housed them in a City building and placed them under the direct management of the City's Parking & Fleet Manager. In order to increase customer service the City brought the operation in-house to enhance customer service primarily by paying competitive wages with the retail industry. As a result customer complaints have diminished greatly.

As of 2019 Staff is confident additional resources requested will be needed to reach previous objectives as well as new Council goals which include the DLS program on Main st. This program is quite labor intensive and requires consistent enforcement collaboration with Police.

As of 2020, Parking Services has reduced operating costs by 20% through enhanced technology in the China Bridge parking garage. Park City Police have also been equipped with ticket writing software that feeds in to the parking management database which collects and retains better evidences to ensure fair and informed adjudicative processes are kept. Parking has also gone "virtual" with many parking permits and passes to save on material cost and waste as well as improve customer resources and experience.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TRANSPORTATION OPER</i>	Staff does not recommend reducing program funding at this time. However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.
<i>PARKING</i>	Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of appeals to citations (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Appeals processing time in days (Dept: Parking)				
<i>Parking Management-TRANSPORTATION OPER</i>	Percentage of Vehicles in compliance (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of first-time violations to total violations (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Citation collection rate (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of appeals to citations (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Appeals processing time in days (Dept: Parking)				
<i>Parking Management-TRANSPORTATION OPER</i>	Percentage of Vehicles in compliance (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of first-time violations to total violations (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Citation collection rate (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of appeals to citations (Dept: Parking)	0%		0.5%	
<i>Parking Management-TRANSPORTATION OPER</i>	Appeals processing time in days (Dept: Parking)			26	
<i>Parking Management-TRANSPORTATION OPER</i>	Percentage of Vehicles in compliance (Dept: Parking)	0%		0.91%	
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of first-time violations to total violations (Dept: Parking)	0%		0.55%	
<i>Parking Management-TRANSPORTATION OPER</i>	Citation collection rate (Dept: Parking)	0%		0.89%	





**Description:**

<i>CITY ATTORNEY</i>	Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.
<i>ENVIRONMENTAL SUSTAINABILITY</i>	This budget includes all items related to environmental regulatory work related to Legacy Mine soils.

**Council Goal:**

**016 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Environmental Health</i>	Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

**Program Experiencing a MODEST increase in demand of 5% to 14%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>CITY ATTORNEY</i>	Personnel	\$94,590	\$94,590	\$94,842	\$105,668
	Materials	\$1,074	\$1,074	\$26,074	\$26,074
	<b>Total</b>	<b>\$95,664</b>	<b>\$95,664</b>	<b>\$120,916</b>	<b>\$131,742</b>
<i>ENVIRONMENTAL REGULATORY</i>	Personnel	\$176,447	\$176,447	\$176,447	\$198,659
	Materials	\$100,000	\$100,000	\$100,000	\$135,000
	<b>Total</b>	<b>\$276,447</b>	<b>\$276,447</b>	<b>\$276,447</b>	<b>\$333,659</b>
<i>ENVIRONMENTAL SUSTAINABILITY</i>	Personnel	\$32,036	\$32,036	\$32,036	\$36,069
	Materials	\$8,350	\$8,350	\$8,350	\$8,350

<i>WATER OPERATIONS</i>	Total	\$40,386	\$40,386	\$40,386	\$44,419
	Personnel	\$(16,255)	\$(16,255)	\$(16,255)	\$(12,775)
	Materials				\$307,836
	Total	\$(16,255)	\$(16,255)	\$(16,255)	\$295,061
<b>Grand Total</b>		<b>\$396,243</b>	<b>\$396,243</b>	<b>\$421,495</b>	<b>\$804,881</b>

<b>FTEs</b>	<b>Budget FTEs</b>
	<b>FY 2023</b>
Full Time	2.6
Part Time	.1
<b>Total</b>	<b>2.7</b>

Level of Service

**Environmental Regulatory/EPA**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Environmental Regulatory/EPA</i>	2	18.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

#### ENVIRONMENTAL SUSTAINABILITY

Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

### Section 5: Consequences of Funding Proposal at Lower Level

#### ENVIRONMENTAL SUSTAINABILITY

While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

### Section 6: Performance Measures

Actual    Actual    Target    Target

		FY 2021	FY 2022	FY 2023	FY 2024
<i>Environmental Regulatory/EPA-CITY ATTORNEY'S OFFICE</i>	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.				
<i>ENVIRONMENTAL REGULATORY/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Compliance with Prospector Drain AOC schedule.	No		No	
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Percent of monthly BioCell water sample testing completed.	0%		0%	
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance (Soil Ordinance)				
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.				
<i>ENVIRONMENTAL REGULATORY/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Compliance with Prospector Drain AOC schedule.	No		No	
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Percent of monthly BioCell water sample testing completed.	0%		0%	
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance (Soil Ordinance)				
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.				
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	Continued progress on Prospector Drain EE/CA	No		No	
<i>Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY</i>	# of Phase I ESA's completed on all property transactions				

**Description:**

<i>CITY ATTORNEY</i>	The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.
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**Council Goal:**

**081 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Gold Medal Performance Organization*

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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY ATTORNEY</i>	Personnel	\$77,425	\$77,425	\$77,647	\$89,213
	Materials	\$785	\$785	\$785	\$785
	<b>Total</b>	<b>\$78,210</b>	<b>\$78,210</b>	<b>\$78,432</b>	<b>\$89,998</b>
<b>Grand Total</b>		<b>\$78,210</b>	<b>\$78,210</b>	<b>\$78,432</b>	<b>\$89,998</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.5
<i>Part Time</i>	.1
<b>Total</b>	<b>.6</b>

Level of Service

**Employment Review**    **Same Level of Service**

	Quartile	Score
<i>Employment Review</i>	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Internal resources are less expensive than outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Employment Review- CITY ATTORNEY'S OFFICE	Percent of employee contracts reviewed within three days.	0%		0%	
Employment Review- CITY ATTORNEY'S OFFICE	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	0%		0%	

**Description:**

<i>PLANNING DEPT.</i>	Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.). Coordinates with Sustainability, Engineering, Housing, Transportation, Economic Development and Executive on interdepartment projects and initiatives.
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**Council Goal:**

**079 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

**Program Experiencing a MODEST increase in demand of 5% to 14%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>COMM DEVELOP ADMIN</i>	Materials	\$75	\$75	\$75	\$75
	Total	\$75	\$75	\$75	\$75
<i>PLANNING DEPT.</i>	Personnel	\$181,709	\$152,150	\$152,852	\$178,877
	Materials	\$10,416	\$10,398	\$10,398	\$10,398
	Total	\$191,104	\$162,548	\$163,250	\$189,275
<b>Grand Total</b>		<b>\$191,179</b>	<b>\$162,623</b>	<b>\$163,325</b>	<b>\$189,350</b>

**FTEs      Budget FTEs  
                 FY 2023**

<i>Full Time</i>	1.4
<i>Part Time</i>	
<b>Total</b>	<b>1.4</b>

Level of Service

**Permitting / Current Planning Same Level of Service**

	Quartile	Score
Permitting / Current Planning	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

*PLANNING DEPT.* With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

**Section 5: Consequences of Funding Proposal at Lower Level**

*PLANNING DEPT.* A reduction in funding would result in a delay for approving these regulatory items.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Permitting / Current Planning-PLANNING DEPT.</i>	Number of Planning Applications received.				
<i>Permitting / Current Planning-PLANNING DEPT.</i>	Number of Building Permits received for review by Planning.				
<i>Permitting / Current Planning-PLANNING DEPT.</i>	Percentage (%) of Complete Application forms sent out to applicants within 72 hours of project assignment.				
<i>Permitting / Current Planning-PLANNING DEPT.</i>	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.				
<i>Permitting / Current Planning-PLANNING DEPT.</i>	Percentage (%) of Action Letters issued within 5 working days of final Action				
<i>Permitting / Current Planning-PLANNING DEPT.</i>	Percentage (%) of project comment letters issued within 5 working days of staff review/Commission meetings.				

**Description:**

<i>HUMAN RESOURCES</i>	The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.
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**Council Goal:**

**094 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Gold Medal Performance Organization</i>	Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>HUMAN RESOURCES</i>	Personnel	\$132,212	\$109,398	\$109,950	\$122,256
	Materials	\$57,690	\$46,690	\$46,690	\$46,690
	<b>Total</b>	<b>\$189,902</b>	<b>\$156,088</b>	<b>\$156,640</b>	<b>\$168,946</b>
<b>Grand Total</b>		<b>\$189,902</b>	<b>\$156,088</b>	<b>\$156,640</b>	<b>\$168,946</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	.9				
<i>Part Time</i>	.1				
<b>Total</b>	<b>1.</b>				

Level of Service

**Pay Plan Design/Administration    Same Level of Service**



	Quartile	Score
Pay Plan Design/Administration	2	18.75

### Section 3: Basic Program Attributes

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a <b>SIGNIFICANT</b> portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

<i>HUMAN RESOURCES</i>	For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.
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### Section 5: Consequences of Funding Proposal at Lower Level

<i>HUMAN RESOURCES</i>	Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Pay Plan Design/Administration-HUMAN RESOURCES</i>	Total number of job classifications.			153	
<i>Pay Plan Design/Administration-HUMAN RESOURCES</i>	Percent of applicant pool qualified for the posted position.	0%		25%	
<i>Pay Plan Design/Administration-HUMAN RESOURCES</i>	Percent of city-wide turnover.	0%		12%	

**Description:**

**LIBRARY** Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and wi-fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

**Council Goal:**

**022 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

**Arts & Culture** The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a **SUBSTANTIAL** increase in demand of 25% or more

**Explanation**

Personnel is the biggest need in the Technical Services Program. This department catalogs and prepares all new materials for the public and currently has a 3 month backlog. There is a deficit of 14,203 hours per year in staffing to handle an additional 16

**Section 2: Proposed Amount / FTEs**

<b>Expenditures</b>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<b>LIBRARY</b>	Personnel	\$315,323	\$315,323	\$316,577	\$351,949
	Materials	\$40,627	\$40,627	\$40,627	\$40,898
	<b>Total</b>	<b>\$355,950</b>	<b>\$355,950</b>	<b>\$357,204</b>	<b>\$392,847</b>
<b>Grand Total</b>		<b>\$355,950</b>	<b>\$355,950</b>	<b>\$357,204</b>	<b>\$392,847</b>
<b>FTEs</b>		<b>Budget FTEs FY 2023</b>			
<i>Full Time</i>	2.7				
<i>Part Time</i>	.7				
<b>Total</b>	<b>3.4</b>				

Level of Service

Technical Services    Enhanced Level of Service

	Quartile	Score
Technical Services	2	18.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

**LIBRARY** The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

**Section 5: Consequences of Funding Proposal at Lower Level**

**LIBRARY** Negative impacts of not being approved for the personnel requests include the library not being equipped to provide services in a timely and cost-effective fashion. Deliverables are suffering. The library cannot provide books and new materials into the community’s hands effectively. In addition, because our librarians and library assistants are taking on Clerk tasks their ability to produce work such as programs for kids, teens, Spanish-speakers, adult & seniors, computer trainings are inhibited and such jobs computers updates are not being managed, which does not provide 21st Century Service to the public. Inability for staff to attend conferences, meetings, and hold memberships at a professional level to keep up 21st Century Library standards

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Technical Services LIBRARY	Annual number of in-library wi-fi logins.			52000	
Technical Services-LIBRARY	Annual number of web hits.			200000	

**Description:**

<i>CITY MANAGER</i>	This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.
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**Council Goal:**

**019 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Gold Medal Performance Organization</i>	Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing **NO** change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY MANAGER</i>	Personnel	\$210,950	\$210,950	\$211,636	\$241,504
	Materials	\$33,303	\$33,303	\$28,303	\$28,303
	<b>Total</b>	<b>\$244,253</b>	<b>\$244,253</b>	<b>\$239,939</b>	<b>\$269,807</b>
<b>Grand Total</b>		<b>\$244,253</b>	<b>\$244,253</b>	<b>\$239,939</b>	<b>\$269,807</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.2
<i>Part Time</i>	.2
<b>Total</b>	<b>1.4</b>

Level of Service

**Staff Support**    **Reduced Level of Service**

**Quartile**    **Score**

Staff Support 

2	18.5
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**Section 3: Basic Program Attributes**

<p style="text-align: center;"><b>Community Served</b></p> <p>Program benefits/serves the ENTIRE Community and adds to their quality of life</p>	<p style="text-align: center;"><b>Reliance on City</b></p> <p>City is the sole provider of the service and there are no other public or private entities that provide this type of service</p>	<p style="text-align: center;"><b>Mandated</b></p> <p>Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

<i>CITY MANAGER</i>	While lower salaries are not a specific goal, it is likely that the people hired to eventually fill the roles of a retiring City Recorder will start at a salary lower than the people currently in those roles. The City benefits greatly from the experience of the current City Recorder and Executive supporting staff and they are paid accordingly.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>CITY MANAGER</i>	If there is no overlap between the current City Recorder and Senior City Recorder and their respective replacements, there will be a reduction in services levels for a period of at least one to two years. By the nature of being new, any new hires that do not have the opportunity to learn from the current City Recorder and Senior City Recorder will take significantly longer to learn the job. New people are just slower... and that slowness is exacerbated by having to learn everything without any training.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Staff Support-CITY MANAGER</i>	Percentage (%) of staff reports completed by Thursdays at 5 PM.	0%		0%	

**Description:**

**LIBRARY** The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

**Council Goal:**

**018 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

**Arts & Culture** Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

This department is seeing the same growth as others, but we need funding in the other programs to meet strong demand for programming, collections, personnel, software, and computers.

**Section 2: Proposed Amount / FTEs**

<b>Expenditures</b>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<b>LIBRARY</b>	Personnel	\$282,952	\$282,952	\$284,170	\$315,939
	Materials	\$48,208	\$48,208	\$48,208	\$48,530
	<b>Total</b>	<b>\$331,160</b>	<b>\$331,160</b>	<b>\$332,378</b>	<b>\$364,469</b>
<b>Grand Total</b>		<b>\$331,160</b>	<b>\$331,160</b>	<b>\$332,378</b>	<b>\$364,469</b>
<b>FTEs Budget FTEs FY 2023</b>					
<b>Full Time</b>	2.6				
<b>Part Time</b>	.7				

**Total 3.3**

Level of Service

**Circulation Services Same Level of Service**

	Quartile	Score
<i>Circulation Services</i>	2	18.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

<i>LIBRARY</i>	Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>LIBRARY</i>	Less community impact without development and growth as a 21st Century Library.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Circulation Services-LIBRARY</i>	Annual visits per capita.			22	
<i>Circulation Services-LIBRARY</i>	Circulation per capita (annual measure only)			14.5	
<i>Circulation Services-LIBRARY</i>	Electric content use (number of log-ins)			15000	
<i>Circulation Services-LIBRARY</i>	Number of Registered Users			9700	
<i>Circulation Services-LIBRARY</i>	Total number of Spanish materials in collection				

**Description:**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Software subscriptions and maintenance contracts represent a common trend in the IT industry to utilize services and minimize risks. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. Examples of covered subscriptions include enterprise software, and Office365.
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**Council Goal:**

**083 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%      Use of subscription softwares services or SaaS.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Personnel	\$55,050	\$55,050	\$55,290	\$60,804
	Materials	\$428,540	\$292,540	\$393,940	\$393,940
	<b>Total</b>	<b>\$483,590</b>	<b>\$347,590</b>	<b>\$449,230</b>	<b>\$454,744</b>
<b>Grand Total</b>		<b>\$483,590</b>	<b>\$347,590</b>	<b>\$449,230</b>	<b>\$454,744</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.4
<i>Part Time</i>	
<b>Total</b>	<b>.4</b>

Level of Service

**Software Maintenance/Upgrades      Same Level of Service**

	Quartile	Score
<i>Software Maintenance/Upgrades</i>	2	18.5



**Section 3: Basic Program Attributes**

<p><b>Community Served</b>                  Program benefits/serves SOME portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b>                  City provides program and program is currently being offered by other private businesses not within City limits</p>	<p><b>Mandated</b>                  Recommended by national professional organization to meet published standards or as a best practice</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Savings from reducing the level of support provided by vendors has been maximized in past years. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Reduced funding would increase risk and recovery time should a “downtime” event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Software Maintenance/Upgrades- TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of maintenance contracts on critical systems	0%		0%	
<i>Software Maintenance/Upgrades- TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	0%		0%	

**Description:**

*POLICE* Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind. We also have dedicated a sworn and a civilian employee to specifically focus on community outreach.

**Council Goal:**

**056 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Safe Community* The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>POLICE</i>	Personnel	\$1,030,240	\$1,000,298	\$1,000,598	\$1,048,668
	Materials	\$65,750	\$65,750	\$65,750	\$78,825
	<b>Total</b>	<b>\$1,095,990</b>	<b>\$1,066,048</b>	<b>\$1,066,348</b>	<b>\$1,127,493</b>
<b>Grand Total</b>		<b>\$1,095,990</b>	<b>\$1,066,048</b>	<b>\$1,066,348</b>	<b>\$1,127,493</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	7.4				
<i>Part Time</i>					
<b>Total</b>	<b>7.4</b>				

Level of Service

**Community Support    Enhanced Level of Service**

	Quartile	Score
<i>Community Support</i>	2	18.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

*POLICE* Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

**Section 5: Consequences of Funding Proposal at Lower Level**

*POLICE* A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Community Support-POLICE</i>	100% of victims contacted within ten working days	0%		0%	
<i>Community Support-POLICE</i>	% of Operations Staff with viable Problem Oriented Policing projects	0%		0%	
<i>Community Support-POLICE</i>	Total number of Community meetings/contacts per year				
<i>Community Support- POLICE</i>	Number of events				
<i>Community Support- POLICE</i>	Number of hours spent on events				
<i>Community Support- POLICE</i>	Percent of respondents whose "overall feeling of safety in Park City" is "good" or "excellent" (National Citizens' Survey)	0%		0%	

<i>Community Support- POLICE</i>	Percent of respondents that feel "very safe" or "somewhat safe" in their neighborhood during the day (National Citizens' Survey)	0%		0%	
<i>Community Support- POLICE</i>	Percent of respondents that feel "very safe" or "somewhat safe" in Park City's downtown area during the day (National Citizens' Survey)	0%		0%	
<i>Community Support- POLICE</i>	Percent of respondents that rate Police Services as "good" or "excellent" (National Citizens' Survey)	0%		0%	
<i>Community Support- POLICE</i>	Percent of respondents that rate Crime Prevention as "good" or "excellent" (National Citizens' Survey)	0%		0%	

**Description:**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. This program was created to accurately represent spending for communication services for organizational objectives.
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**Council Goal:**

**087 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%

As more services are reliant on internet access for both internal and external operations, IT has increased the bandwidth and enhanced network redundancy to support this demand.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Personnel	\$36,364	\$36,364	\$36,514	\$40,453
	Materials	\$91,400	\$91,400	\$91,400	\$91,400
	<b>Total</b>	<b>\$127,764</b>	<b>\$127,764</b>	<b>\$127,914</b>	<b>\$131,853</b>
<b>Grand Total</b>		<b>\$127,764</b>	<b>\$127,764</b>	<b>\$127,914</b>	<b>\$131,853</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.3
<i>Part Time</i>	
<b>Total</b>	<b>.3</b>

Level of Service

**IT Utilities Same Level of Service**

	Quartile	Score
<i>IT Utilities</i>	2	18

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a <b>SUBSTANTIAL</b> portion of the <b>Community</b> and adds to their quality of life	City provides program and program is currently being offered by other <b>private businesses</b> not within City limits	Program is required by Code, ordinance, resolution or policy <b>OR</b> to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Communication bills are reviewed regularly and services are cancelled or upgraded as necessary.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Reduced funding of communication utilities would result in reduced services levels. This includes: slower circuit performance; elimination of redundant failover backup links, reduced phone and internet services.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>IT Customer Service-TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	0%		0%	
<i>IT Customer Service-TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	0%		0%	
<i>IT Customer Service-TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of users satisfied or very satisfied with Front Desk	0%		0%	

**Description:**

<i>COMMUNITY ENGAGEMENT</i>	This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan. The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Enhanced Level for Service.
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**Council Goal:**

**067 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The \$6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>COMMUNITY ENGAGEMENT</i>	Personnel	\$198,030	\$207,493	\$207,493	\$236,863
	Total	\$198,030	\$207,493	\$207,493	\$236,863
<b>Grand Total</b>		<b>\$198,030</b>	<b>\$207,493</b>	<b>\$207,493</b>	<b>\$236,863</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	.6				
<i>Part Time</i>					
<b>Total</b>	<b>.6</b>				

Level of Service

**Emergency Communications    Same Level of Service**

	Quartile	Score
Emergency Communications	2	17.75

### Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

<i>COMMUNITY ENGAGEMENT</i>	Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communications staffing level. Emergency communications staff provide cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.
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### Section 5: Consequences of Funding Proposal at Lower Level

<i>COMMUNITY ENGAGEMENT</i>	With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Emergency Communications- COMMUNITY ENGAGEMENT</i>	Percent of households who have stocked supplies in preparation for an emergency within the last 12 months (National Citizen's Survey)- NCS data collected every 2 years	0%		0%	
<i>Emergency Communications- COMMUNITY ENGAGEMENT</i>	Percent of respondents who rate the City's emergency preparedness services as "good" or "excellent" (National Citizen's Survey)- NCS data collected every 2 years	0%		0%	
<i>Emergency Communications- COMMUNITY ENGAGEMENT</i>	Percent of households who have stocked supplies in preparation for an emergency within the last 12 months (National Citizen's Survey)- NCS data collected every 2 years	0%		0%	
<i>Emergency Communications-</i>	Percent of respondents who rate the City's emergency preparedness services as "good" or	0%		0%	



<i>COMMUNITY ENGAGEMENT</i>	"excellent" (National Citizen's Survey)- NCS data collected every 2 years				
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**Description:**

<p><i>BLDG MAINT ADM</i></p>	<p>The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.</p>
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**Council Goal:**

**064 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<p><i>Well-Maintained Assets and Infrastructure</i></p>	<p>Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.</p>
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**Section 1: Scope**

**Change in Demand**

**Explanation**

**Program Experiencing a MODEST increase in demand of 5% to 14%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>BLDG MAINT ADM</i>	Personnel	\$546,805	\$546,805	\$546,865	\$608,307
	Materials	\$209,825	\$146,825	\$209,825	\$209,875
	<b>Total</b>	<b>\$756,630</b>	<b>\$693,630</b>	<b>\$756,690</b>	<b>\$818,182</b>
<i>MARSAC-SWEDE CONDO HOA</i>	Materials	\$13,000	\$13,000	\$13,000	\$13,000
	<b>Total</b>	<b>\$13,000</b>	<b>\$13,000</b>	<b>\$13,000</b>	<b>\$13,000</b>
<b>Grand Total</b>		<b>\$769,630</b>	<b>\$706,630</b>	<b>\$769,690</b>	<b>\$831,182</b>

**FTEs      Budget FTEs  
            FY 2023**

<i>Full Time</i>	4.7
<i>Part Time</i>	
<b>Total</b>	<b>4.7</b>

Level of Service

**Building Repairs and Maintenance      Same Level of Service**

	Quartile	Score
<i>Building Repairs and Maintenance</i>	2	17.75

### Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a <b>SUBSTANTIAL</b> portion of the <b>Community</b> and adds to their quality of life	City provides program and program is currently being offered by other <b>private businesses not within City limits</b>	Program is required by Code, ordinance, resolution or policy <b>OR</b> to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

<i>BLDG MAINT ADM</i>	"Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Industry trends are to move towards "greener" technologies.
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### Section 5: Consequences of Funding Proposal at Lower Level

<i>BLDG MAINT ADM</i>	The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Building Repairs and Maintenance - BLDG MAINT ADM</i>	Percent of building repairs made within 30 days of receiving a complaint or request for service.	0%		0%	
<i>Building Repairs and Maintenance- BLDG MAINT ADM</i>	Percentage of all city buildings inspected weekly.	0%		0%	

**Description:**

<i>HUMAN RESOURCES</i>	Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.
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**Council Goal:**

**091 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Gold Medal Performance Organization</i>	A workforce that is engaged and working to provide the best services for the City.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing **NO** change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>HUMAN RESOURCES</i>	Personnel	\$204,481	\$165,075	\$165,993	\$182,130
	Materials	\$150,830	\$120,830	\$120,830	\$120,830
	<b>Total</b>	<b>\$355,311</b>	<b>\$285,905</b>	<b>\$286,823</b>	<b>\$302,960</b>
<b>Grand Total</b>		<b>\$355,311</b>	<b>\$285,905</b>	<b>\$286,823</b>	<b>\$302,960</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	.8
<i>Part Time</i>	.3
<b>Total</b>	<b>1.1</b>

Level of Service

**Recruitment Same Level of Service**

**Quartile Score**

**Section 3: Basic Program Attributes**

<p><b>Community Served</b>                  Program benefits/serves a <b>SIGNIFICANT</b> portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b>                  City provides program and program is currently being offered by other private businesses not within City limits</p>	<p><b>Mandated</b>                  Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

<i>HUMAN RESOURCES</i>	Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>HUMAN RESOURCES</i>	A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Recruitment-HUMAN RESOURCES</i>	Total number of recruitments- FTR			40	
<i>Recruitment-HUMAN RESOURCES</i>	Total number of recruitments-Other			65	
<i>Recruitment-HUMAN RESOURCES</i>	Average time to fill external positions.	0%		67%	

**Description:**

<i>ENGINEERING</i>	Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.
<i>PLANNING DEPT.</i>	<p>The Planning Department reviews planning applications for conformance with the GENERAL PLAN and the LAND MANAGEMENT CODE. This includes management of:</p> <ul style="list-style-type: none"> <li>Land Management Code updates, revisions, and amendments</li> <li>Planning Commission,</li> <li>Historic Preservation Board and Board of Adjustment</li> <li>National Register of Historic Districts</li> <li>Design Guidelines for the Historic District and Historic Sites</li> <li>Historic Sites Inventory</li> </ul> <p>The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.</p>
<i>BUILDING DEPT.</i>	<p>The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.</p>

**Council Goal:**

**071 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	<p>The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.</p>
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**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>BUILDING DEPT.</i>	Personnel	\$493,091	\$495,647	\$476,573	\$457,266
	Materials	\$9,325	\$9,325	\$9,325	\$9,325
	<b>Total</b>	<b>\$502,416</b>	<b>\$504,972</b>	<b>\$485,898</b>	<b>\$466,591</b>
<i>ENGINEERING</i>	Personnel	\$139,336	\$76,306	\$139,988	\$153,276
	Materials	\$37,349	\$35,939	\$35,939	\$35,939
	<b>Total</b>	<b>\$176,685</b>	<b>\$112,245</b>	<b>\$175,927</b>	<b>\$189,215</b>
<i>PLANNING DEPT.</i>	Personnel	\$411,799	\$308,342	\$309,806	\$371,207
	Materials	\$22,482	\$22,357	\$22,357	\$22,357
	<b>Total</b>	<b>\$433,713</b>	<b>\$330,699</b>	<b>\$332,163</b>	<b>\$393,564</b>
<b>Grand Total</b>		<b>\$1,112,814</b>	<b>\$947,916</b>	<b>\$993,988</b>	<b>\$1,049,370</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>	7.1				
<i>Part Time</i>					
<b>Total</b>	<b>7.1</b>				

Level of Service

**Plan/Application Review**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Plan/Application Review</i>	3	17.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>ENGINEERING</i>	No budget request submitted for plan/application review program.
<i>PLANNING DEPT.</i>	All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.
<i>BUILDING DEPT.</i>	No budget requests for the plan/application review program.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ENGINEERING</i>	Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do a OTIS project, thus delaying a program which Council wanted completed sooner than later.
<i>PLANNING DEPT.</i>	Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Plan/Application Review-ENGINEERING</i>	Percent of ROW permits processed within 2 days.	0%		0%	
<i>Plan/ Application Review-ENGINEERING</i>	Percent of building plans reviewed within 3 weeks	0%		0%	
<i>Plan/ Application Review-ENGINEERING</i>	Percent of staff reports reviewed within 1 week.	0%		0%	
<i>Plan/Application Review-PLANNING DEPT.</i>	Overall reduction of turnaround time on Planning applications and review process.				
<i>Plan/Application Review-BUILDING DEPT.</i>	Percent of applications with a ten-day turnaround for first reviews.	0%		0%	
<i>Plan/Application Review-BUILDING</i>	Percent of plans examiners pursuing ongoing training each year	0%		0%	



**Description:**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.
<i>COMMUNICATION CENTER</i>	The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

**Council Goal:**

**038 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transparent Government</i>	Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.
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**Section 1: Scope**

**Change in Demand**  
 Program experiencing NO change in demand

**Explanation**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req	RT Rec	CM Rec	Council
		FY 2023	FY 2023	FY 2023	FY 2023
<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Personnel	\$47,826	\$47,826	\$48,006	\$53,344

Materials	\$11,675	\$11,675	\$11,675	\$11,625
Total	\$59,501	\$59,501	\$59,681	\$64,969

**Grand Total**    **\$59,501**    **\$59,501**    **\$59,681**    **\$64,969**

<b>FTEs</b>	<b>Budget FTEs</b>
	<b>FY 2023</b>
Full Time	.3
Part Time	
<b>Total</b>	<b>.3</b>

Level of Service

**Records Management**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
Records Management	3	17

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

*TECHNICAL & CUSTOMER SERVICES*

New innovative and collaborative approaches were taken this year including: conversion of retention schedules into a database for ease of access and compliance verification; centralized GRAMA process for records tracking and reporting; creation of a new records room and relocation of library records.

**Section 5: Consequences of Funding Proposal at Lower Level**

*TECHNICAL & CUSTOMER SERVICES*

Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records function would diminish the high level of customer service now in place. It would also hinder our ability to meet our state and federal for reporting requirements.

**Section 6: Performance Measures**

<b>Actual</b>	<b>Actual</b>	<b>Target</b>	<b>Target</b>
<b>FY</b>	<b>FY</b>	<b>FY</b>	<b>FY</b>
<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>

<i>Records Management- TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of users satisfied or very satisfied with Records Management	0%		0%	
<i>Records Management- TECHNICAL &amp; CUSTOMER SERVICES</i>	Average time in hours to fulfill records request				
<i>Records Management- TECHNICAL &amp; CUSTOMER SERVICES</i>	Annual Records / GRAMA trainings held				
<i>Records Management- TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of Departments compliant in records / GRAMA maintenance	0%		0%	
<i>Records Management-POLICE</i>	100% of report requests met within ten days	0%		0%	
<i>Records Management-POLICE</i>	100% of state required forms submitted within the 10 day time frame required by state statute.	0%		0%	
<i>Records Management-POLICE</i>	100% of report requests met within ten days	0%		0%	
<i>Records Management-POLICE</i>	100% of state required forms submitted within the 10 day time frame required by state statute.	0%		0%	

**Description:**

*LIBRARY* Current Park City Library Cards are provided free of charge for those who reside in Summit County under the age of 19, or until the student isiving outside of the Park City limits. Continuation of this program is desired.

**Council Goal:**

**025 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Regional Collaboration* Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

**Section 1: Scope**

**Change in Demand** **Explanation**  
 Program Experiencing a **NO** change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req	RT Rec	CM Rec	Council
		FY 2023	FY 2023	FY 2023	FY 2023
<i>LIBRARY</i>	Personnel	\$17,797	\$17,797	\$17,869	\$19,919
	Materials	\$10,127	\$10,127	\$10,127	\$10,178
	<b>Total</b>	<b>\$27,924</b>	<b>\$27,924</b>	<b>\$27,996</b>	<b>\$30,097</b>
<b>Grand Total</b>		<b>\$27,924</b>	<b>\$27,924</b>	<b>\$27,996</b>	<b>\$30,097</b>

<i>FTEs</i>	Budget FTEs
	FY 2023
<i>Full Time</i>	.2
<i>Part Time</i>	.1
<b>Total</b>	<b>.3</b>

Level of Service

**Reciprocal Borrowing** Same Level of Service

	Quartile	Score
<i>Reciprocal Borrowing</i>	3	17

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

*LIBRARY* This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County no longer contributed funds after FY 2013.

**Section 5: Consequences of Funding Proposal at Lower Level**

*LIBRARY* Library would not be able to continue LOS and growth of free cards to the 324 kids ages 5-18 who reside in Summit County outside of the Park City limits.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Reciprocal Borrowing-LIBRARY</i>	Number of Reciprocal Borrowing Cards issued annually.			270	
<i>Reciprocal Borrowing-LIBRARY</i>	Number of checkouts by Reciprocal Borrowing Card holders annually.			12500	

**Description:**

<i>SELF INS &amp; SEC BOND</i>	There are two additional Programs managed by the Emergency Manager - those being Building Security and Safety. In conjunction with the Building Security Committee, the Security Program manages all of the city’s security cameras and systems, electronic access control (EAC), security audits, security upgrades to city buildings and security training for all city employees. The Citywide Safety Program includes management of all aspects of occupational safety, from staff training and awareness, program oversight, incident review, Safety Data Sheet management, workspace inspections, management of outside agency audits and inspections, etc.
<i>EMERGENCY MANAGEMENT</i>	As part of City's emergency operations center (EOC) management, this 'evergreen' fund is designed to add or upgrade aging equipment necessary to manage and support responses to a large-scale incident.

**Council Goal:**

**105 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	The Security Program had been charged with upgrading and centralizing all video and electronic access controls in fourteen City buildings, in addition to other security upgrades and training of all city employees on security measures. Park City has not had a citywide safety program across all departments. The new Safety Program will reach all employees and meet all federal and state requirements over a period of two to three years. These programs help meet the requirements of an “engaged and capable workforce,” along with being a “fiscally & legally sound” municipality.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

Due to the need to meet required OSHA standards, a higher level of safety education and tracking is required. On the security side, more buildings are being added to electronic access controls which increase security and accountability, along with an add

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>SELF INS &amp; SEC BOND</i>	Materials	\$93,000	\$93,000	\$93,000	\$93,000
	Total	\$93,000	\$93,000	\$93,000	\$93,000
<b>Grand Total</b>		<b>\$93,000</b>	<b>\$93,000</b>	<b>\$93,000</b>	<b>\$93,000</b>

<i>FTEs</i>	<b>Budget FTEs</b>
<b>FY 2023</b>	
<i>Full Time</i>	
<i>Part Time</i>	
<b>Total</b>	

Level of Service

**Safety and Security**    **Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Safety and Security</i>	3	17

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<b>Program benefits/serves SOME portion of the Community and adds to their quality of life</b>	<b>City provides program and program is currently being offered by other private businesses not within City limits</b>	<b>Program is required by Federal, State or County legislation</b>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>SELF INS &amp; SEC BOND</i>	Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY15 all increased. Workers Compensation increases were primarily due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>SELF INS &amp; SEC BOND</i>	The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.
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**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Safety and Security-EMERGENCY MANAGEMENT</i>	OSHA Compliance - Training	0%		0%	

<i>Safety and Security-EMERGENCY MANAGEMENT</i>	Workplace Audits				
<i>Safety and Security-EMERGENCY MANAGEMENT</i>	Digital Camera Placement	0%		0%	
<i>Safety and Security-EMERGENCY MANAGEMENT</i>	Electronic Access Control Buildings				



**Description:**

<i>BUDGET, DEBT &amp; GRANTS</i>	Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.
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**Council Goal:**

**118 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transparent Government</i>	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.
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**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$56,277	\$56,277	\$56,277	\$62,084
	Total	\$56,277	\$56,277	\$56,277	\$62,084
<b>Grand Total</b>		<b>\$56,277</b>	<b>\$56,277</b>	<b>\$56,277</b>	<b>\$62,084</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	.6				
<i>Part Time</i>					
<b>Total</b>	<b>.6</b>				

Level of Service

**Analysis Resource**    **Same Level of Service**

	Quartile	Score
<i>Analysis Resource</i>	3	16.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

<i>BUDGET, DEBT &amp; GRANTS</i>	Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>BUDGET, DEBT &amp; GRANTS</i>	The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Analysis Resource- BUDGET, DEBT &amp; GRANTS</i>	Percent of City Departments satisfied with analysis (based on Internal Service Survey)	0%		0%	
<i>Analysis Resource- BUDGET, DEBT &amp; GRANTS</i>	Percent of City departments satisfied with turnaround time (based on Internal Service Survey)	0%		0%	
<i>Analysis Resource- BUDGET, DEBT &amp; GRANTS</i>	Percent of Internal Service Survey (ISS) respondents who rated the quality of Policy Analysis as "satisfactory" or above	0%		100%	
<i>Analysis Resource- BUDGET, DEBT &amp; GRANTS</i>	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Budget Department as an Information Resource as "satisfactory" or above	0%		100%	

**Description:**

<i>CITY ATTORNEY</i>	Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.
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**Council Goal:**

**080 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Fiscally and legally sound
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of **5% to 14%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY ATTORNEY</i>	Personnel	\$77,425	\$77,425	\$77,647	\$89,213
	Materials	\$917	\$917	\$917	\$917
	<b>Total</b>	<b>\$78,342</b>	<b>\$78,342</b>	<b>\$78,564</b>	<b>\$90,130</b>
<b>Grand Total</b>		<b>\$78,342</b>	<b>\$78,342</b>	<b>\$78,564</b>	<b>\$90,130</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.5
<i>Part Time</i>	.1
<b>Total</b>	<b>.6</b>

Level of Service

**Contracts/Grants Same Level of Service**

	Quartile	Score
<i>Contracts/Grants</i>	3	16.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Advanced review minimizes future claims.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Contracts/Grants-CITY ATTORNEY'S OFFICE	Percent of contracts reviewed within 7 days.	0%		0%	

**Description:**

<i>BUDGET, DEBT &amp; GRANTS</i>	Guides the City’s strategic planning processes and creates framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives. Assists departments in creating and aligning their goals and objectives with City Council's Goals and Objectives.
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**Council Goal:**

**042 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transparent Government</i>	This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$38,072	\$38,072	\$38,072	\$41,636
	Total	\$38,072	\$38,072	\$38,072	\$41,636
<b>Grand Total</b>		<b>\$38,072</b>	<b>\$38,072</b>	<b>\$38,072</b>	<b>\$41,636</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.2
<i>Part Time</i>	
<b>Total</b>	<b>.2</b>

Level of Service

**Strategic Planning**    **Enhanced Level of Service**

	Quartile	Score
<i>Strategic Planning</i>	3	16.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

*BUDGET, DEBT & GRANTS*

This program saves money through aligning departmental activities with the goals of City Council, and provides insight into activities that might not be as important to City Council or its residents, and could be eliminated.

**Section 5: Consequences of Funding Proposal at Lower Level**

*BUDGET, DEBT & GRANTS*

A reduction of this program would result in less effective strategic planning. The 2030 Strategic Plan, Biennial Plans, Business Plans, and Council's Quarterly Goals Report would not get updated or would cease to exist.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Strategic Planning-BUDGET</i>	Percent of Internal Service Survey (ISS) respondents who rated the quality of Strategic Planning as "satisfactory" or above	0%		100%	
<i>Strategic Planning-BUDGET</i>	All Business Plans updated by Sept. 1 (0 =No, 1 =Yes)	No		No	
<i>Strategic Planning-BUDGET</i>	All Biennial Plans updated before Council Retreat (0 =No, 1 =Yes)	No		No	
<i>Strategic Planning-BUDGET</i>	# of Quarters where the Quarterly Goals Report is presented to Council	No		No	

**Description:**

**LIBRARY** Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

**Council Goal:**

**020 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Vibrant Arts & Culture* The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

**Section 1: Scope**

**Change in Demand**

Program Experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Explanation**

With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Libra

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req	RT Rec	CM Rec	Council
		FY 2023	FY 2023	FY 2023	FY 2023
<i>LIBRARY</i>	Personnel	\$209,922	\$171,797	\$172,553	\$191,537
	Materials	\$143,288	\$143,288	\$143,288	\$143,966
	Total	\$353,210	\$315,085	\$315,841	\$335,503
<b>Grand Total</b>		<b>\$353,210</b>	<b>\$315,085</b>	<b>\$315,841</b>	<b>\$335,503</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>	1.3				
<i>Part Time</i>	.1				
<b>Total</b>	<b>1.4</b>				

Level of Service

**Adult Services Same Level of Service**

	Quartile	Score
Adult Services	3	16.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

**LIBRARY** Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

**Section 5: Consequences of Funding Proposal at Lower Level**

**LIBRARY** If staff is unable to receive additional training, they will be unable to provide a high level of service to library users and unable to complete the visual media lab project. Without the additional funds for materials, including those needed for library expansion and 21st Century Development, the library will not be able to keep up with demand for materials and resources. In addition, the library will have to reduce electronic resources due to cost. At this time, it is impossible to re-allocate funds from print materials to technology because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 97% of books on CD, 95% of large print, 97% of DVDs, and 94% of Fiction that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Adult Services- LIBRARY	Number of people served by Adult programs and outreach annually.			5500	
Adult Services- LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita			22	



**Description:**

<i>BUDGET, DEBT &amp; GRANTS</i>	The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.
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**Council Goal:**

**085 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of grant administration capability.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of **1% to 4%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$13,871	\$13,871	\$13,871	\$15,677
	Total	\$13,871	\$13,871	\$13,871	\$15,677
<b>Grand Total</b>		<b>\$13,871</b>	<b>\$13,871</b>	<b>\$13,871</b>	<b>\$15,677</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	.1				
<i>Part Time</i>					
<b>Total</b>	<b>.1</b>				

Level of Service

**Grant Administration Same Level of Service**

	Quartile	Score
Grant Administration	3	16.25

### Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.
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### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS	Funding at a lower level would require that grant administration and reporting be handled at a individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Grant Administration- BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and PO checks sent)			14	
Grant Administration- BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Grants Coordination 'satisfactory' or above	0%		100%	

**Description:**

*POLICE* The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

**Council Goal:**

**089 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Safe Community* The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing <b>NO</b> change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>POLICE</i>	Personnel	\$286,673	\$286,673	\$286,673	\$294,194
	Materials	\$5,546	\$5,546	\$5,546	\$11,103
	<b>Total</b>	<b>\$292,219</b>	<b>\$292,219</b>	<b>\$292,219</b>	<b>\$305,297</b>
<b>Grand Total</b>		<b>\$292,219</b>	<b>\$292,219</b>	<b>\$292,219</b>	<b>\$305,297</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>	1.4				
<i>Part Time</i>					
<b>Total</b>	<b>1.4</b>				

Level of Service

**Youth Services Officer** Same Level of Service

Quartile Score

**Section 3: Basic Program Attributes**

<p><b>Community Served</b>                  Program benefits/serves a <b>SIGNIFICANT</b> portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b>                  City provides program and program is currently being offered by another governmental, non-profit or civic agency</p>	<p><b>Mandated</b>                  Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

*POLICE* The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

**Section 5: Consequences of Funding Proposal at Lower Level**

*POLICE* Funding at a lower level would not allow us to have a full time officer in this position.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Youth Services Officer- POLICE</i>	Total number of students processed for truancy				

**Description:**

<i>PLANNING DEPT.</i>	A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City. The Planning Department is expecting to begin the updating process to the General Plan document for completion in 2024. Growing development pressures in different areas of the City have created a need for neighborhood or small area planning to compliment the General Plan and to achieve community specific goals and objectives. In addition, necessary updates to the LMC ensure Council and community priorities are implemented.
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**Council Goal:**

**065 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Distinctive Sense of Place</i>	The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of **5% to 14%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PLANNING DEPT.</i>	Personnel	\$149,168	\$134,388	\$135,006	\$151,467
	Materials	\$187,260	\$123,069	\$123,069	\$123,069
	<b>Total</b>	<b>\$336,428</b>	<b>\$257,457</b>	<b>\$258,075</b>	<b>\$274,536</b>
<b>Grand Total</b>		<b>\$336,428</b>	<b>\$257,457</b>	<b>\$258,075</b>	<b>\$274,536</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.5
<i>Part Time</i>	
<b>Total</b>	<b>1.5</b>

Level of Service

**Long Range Planning**    **Same Level of Service**

	Quartile	Score
<i>Long Range Planning</i>	3	15.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the **Community** and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another **governmental, non-profit or civic agency**

**Mandated**

Program is required by Code, ordinance, resolution or policy **OR** to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

*PLANNING DEPT.* The Planning Department completed the Area Plan documents in-house, thus saving hundreds of thousands of dollars in consulting fees. The same is proposed for pending plans, including LOPA, BOPA, FBC, and PROSQUA.

**Section 5: Consequences of Funding Proposal at Lower Level**

*PLANNING DEPT.* A reduction in funding would delay the completion of the proposed Area Plans and cause the City to be in a position behind the development curve - hurting the future viability of the City as well as the character of the City.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Long Range Planning- PLANNING DEPT.</i>	Percentage of staff time dedicated to long-range planning each week.	0%		50%	

**Description:**

<i>CITY MANAGER</i>	Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.
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**Council Goal:**

**099 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Regional Collaboration</i>	Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY MANAGER</i>	Personnel	\$88,507	\$88,507	\$88,749	\$101,860
	Materials	\$9,673	\$9,673	\$9,673	\$9,673
	<b>Total</b>	<b>\$98,180</b>	<b>\$98,180</b>	<b>\$98,422</b>	<b>\$111,533</b>
<b>Grand Total</b>		<b>\$98,180</b>	<b>\$98,180</b>	<b>\$98,422</b>	<b>\$111,533</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.4
<i>Part Time</i>	
<b>Total</b>	<b>.4</b>

Level of Service

**Legislative Liaison Same Level of Service**

	Quartile	Score
<i>Legislative Liaison</i>	3	15.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*CITY  
MANAGER*

This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

**Section 5: Consequences of Funding Proposal at Lower Level**

*CITY  
MANAGER*

A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Legislative Liaison-CITY MANAGER</i>	Number of legislative updates given to Council.				



**Description:**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	IT helpdesk supports employees with a broad range of technologies to ensure operational business continuity. This portfolio includes system controls, software, computers, network, and phones. Equipment lifecycle management and IT projects are also essential parts of the program.
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**Council Goal:**

**070 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Responsive Customer Service</i>	With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.
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**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

Helpdesk statistics show reduction in demand, this is explained by the adoption of new security technologies that has minimized computer rebuilds; adoption of ADP; and changes to dispatch operations. However, 2018 represents a small respite of demand sinc

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Personnel	\$548,559	\$525,848	\$638,941	\$695,303
	Materials	\$34,150	\$34,150	\$34,150	\$33,850
	Total	\$582,709	\$559,998	\$673,091	\$729,153
<b>Grand Total</b>		<b>\$582,709</b>	<b>\$559,998</b>	<b>\$673,091</b>	<b>\$729,153</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	3.8
<i>Part Time</i>	.7
<b>Total</b>	<b>4.5</b>

Level of Service

**Support/Help Desk Same Level of Service**

**Quartile Score**

**Section 3: Basic Program Attributes**

<p><b>Community Served</b>                  Program benefits/serves SOME portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b>                  City provides program and program is currently being offered by another governmental, non-profit or civic agency</p>	<p><b>Mandated</b>                  Recommended by national professional organization to meet published standards or as a best practice</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Support staff has collaboratively worked to improve workflow processes for IT and other departments from project requests to training. Helpdesk has received excellent user satisfaction reviews from internal surveys.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TECHNICAL &amp; CUSTOMER SERVICES</i>	Service reductions would impact response times and reduce employee efficiencies. Capacity to meet demands for software upgrade and replacement computer timelines would be impacted for lower priority services.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Support/Help Desk-TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of users satisfied or very satisfied with Support / Helpdesk	0%		0%	
<i>Support/Help Desk-TECHNICAL &amp; CUSTOMER SERVICES</i>	Percent of problem resolution with 4 hour response time	0%		0%	

**Description:**

<i>DRUG EDUCATION</i>	Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens. The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education.
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**Council Goal:**

**102 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>DRUG EDUCATION</i>	Personnel	\$30,060	\$30,060	\$30,060	\$30,814
	Materials	\$5,000	\$5,000	\$5,000	\$5,000
	<b>Total</b>	<b>\$35,060</b>	<b>\$35,060</b>	<b>\$35,060</b>	<b>\$35,814</b>
<b>Grand Total</b>		<b>\$35,060</b>	<b>\$35,060</b>	<b>\$35,060</b>	<b>\$35,814</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.2
<i>Part Time</i>	
<b>Total</b>	<b>.2</b>

Level of Service

**DARE/Drug Education Same Level of Service**

	Quartile	Score
DARE/Drug Education	3	15.25

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a <b>SIGNIFICANT</b> portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

<i>DRUG EDUCATION</i>	Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>DRUG EDUCATION</i>	A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>DARE/Drug Education-DRUG EDUCATION</i>	Total number of students completing DARE program				

**Description:**

<i>BLDG MAINT ADM</i>	Items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.
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**Council Goal:**

**125 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BLDG MAINT ADM</i>	Personnel	\$16,465	\$16,465	\$16,480	\$18,472
	Materials	\$166,400	\$166,400	\$166,400	\$185,692
	<b>Total</b>	<b>\$182,865</b>	<b>\$182,865</b>	<b>\$182,880</b>	<b>\$204,164</b>
<b>Grand Total</b>		<b>\$182,865</b>	<b>\$182,865</b>	<b>\$182,880</b>	<b>\$204,164</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.1
<i>Part Time</i>	
<b>Total</b>	<b>.1</b>

Level of Service

**Utilities Same Level of Service**

	Quartile	Score
<i>Utilities</i>	3	15

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the **Community** and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

*BLDG MAINT ADM* "Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In addition, opportunities exist in futures with building components. "Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

**Section 5: Consequences of Funding Proposal at Lower Level**

*BLDG MAINT ADM* The consequences of lowering the funding for this program include: reduced comfort level in City facilities which may impact employee productivity.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Utilities-BLDG MAINT ADM</i>	Perf Meas for Utilities - Building Maint.				

**Description:**

<i>PLANNING DEPT.</i>	Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service greatly benefits Park City residents, contractors, architects, developers and other land-use professionals as well as providing general planning/information assistance for PCMC personnel.
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**Council Goal:**

**127 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Responsive Customer Service</i>	The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PLANNING DEPT.</i>	Personnel	\$285,660	\$256,101	\$257,325	\$289,104
	Materials	\$9,850	\$9,850	\$9,850	\$9,850
	<b>Total</b>	<b>\$295,210</b>	<b>\$265,951</b>	<b>\$267,175</b>	<b>\$298,954</b>
<b>Grand Total</b>		<b>\$295,210</b>	<b>\$265,951</b>	<b>\$267,175</b>	<b>\$298,954</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.4
<i>Part Time</i>	
<b>Total</b>	<b>1.4</b>

Level of Service

**Planning Customer Service Same Level of Service**

	Quartile	Score
<i>Planning Customer Service</i>	3	15

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

*PLANNING DEPT.* The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

**Section 5: Consequences of Funding Proposal at Lower Level**

*PLANNING DEPT.* A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Planning Customer Service- PLANNING</i>	Percent of POC inquiries addressed within 24 hours.	0%		0%	
<i>Planning Customer Service- PLANNING DEPT.</i>	Percent customer satisfaction on comment cards.	0%		0%	



**Description:**

<i>ICE FACILITY</i>	<p>The department has a number of initiatives to help promote Customer Engagement. When funding is available, staff participates in industry specific trainings and conferences as well as City wide trainings. Continued training and understanding of the industry allows us to maintain a knowledgeable and experienced staff.</p> <p>Employees solicit feedback formally through surveys and communications by patrons as well as informally by having a presence in the building, hosting meetings and BBQ's and participating in programs. Employees, and their families, are encouraged to participate in Ice Arena programming. This allows them to experience the facility and programs as a patron, engage with other patrons on a personal level and identify opportunities for new programs or ways to improve operations.</p>
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**Council Goal:**

**146 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Gold Medal Performance Organization</i>	
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**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a <b>NO</b> change in demand	

**Section 2: Proposed Amount / FTEs**

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	
<i>Part Time</i>	
<b>Total</b>	

Level of Service

**Customer Engagement Same Level of Service**

	Quartile	Score
<i>Customer Engagement</i>	3	15

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves a **SOME** portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*ICE FACILITY* The facility has a unique team structure for private instruction, requiring those who team privately to also teach Academy Classes. This ensures knowledgeable and experienced coaching staff.

**Section 5: Consequences of Funding Proposal at Lower Level**

*ICE FACILITY* Funding this program at a lower level will affect the quality of the customer experience.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Retail-ICE FACILITY</i>	Percent of respondents satisfied with Skate Service.	90%		92%	
<i>Operations-ICE FACILITY</i>	Number of City Employees using wellness benefit at Ice				
<i>Customer Engagement- ICE FACILITY</i>	Percentage of respondents satisfied with customer service	90%		90%	

**Description:**

<i>ICE FACILITY</i>	The goal of this program is to provide resources and training to promote an engaged staff. Objectives also include employee recognition and empowering employees with the appropriate tools and resources to succeed.
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**Council Goal:**

**142 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Gold Medal  
Performance  
Organization*

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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a NO change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>ICE FACILITY</i>	Materials	\$9,060	\$9,060	\$9,060	\$9,060
	Total	\$9,060	\$9,060	\$9,060	\$9,060
	<b>Grand Total</b>	<b>\$9,060</b>	<b>\$9,060</b>	<b>\$9,060</b>	<b>\$9,060</b>

**FTEs Budget FTEs  
FY 2023**

<i>Full Time</i>	
<i>Part Time</i>	

**Total**

Level of Service

**Valued & Engaged Staff Same Level of Service**

	Quartile	Score
<i>Valued &amp; Engaged Staff</i>	4	14.25

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

<i>ICE FACILITY</i>	In addition to sending staff to attend industry conferences and trainings, the General Manager is also working with regional ice arenas in the Salt Lake Valley to build relationships between facilities to promote idea sharing and cooperation. In FY 18, four members from the Ice Management Team traveled to the Los Angeles area on rink tour (designed after the “City Tour” model). Both full time operators are Certified Ice Technicians from Serving the American Rinks (a national agency providing support and training to the ice rink industry.)
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ICE FACILITY</i>	Funding this program at a lower level could result in lower employee satisfaction which could result in greater turnover and a difficult time filling positions. Such an outcome would likely result in a degradation of the facility and lower customer satisfaction.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Valued &amp; Engaged Staff-ICE FACILITY</i>	Percentage of employees satisfied with training and educational opportunities supported by facility	0%		0%	
<i>Valued &amp; Engaged Staff-ICE FACILITY</i>	Percentage of employees who feel they are being supported in achieving their personal and professional goals	0%		0%	
<i>Valued &amp; Engaged Staff-ICE FACILITY</i>	Percentage of staff who feel appreciated				
<i>Valued &amp; Engaged Staff-ICE FACILITY</i>	Percentage of employees that feel they have the appropriate tools and resources to succeed				

**Description:**

<i>SWEDE ALLEY PARKING STRUCT.</i>	Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway.
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**Council Goal:**

**111 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>SWEDE ALLEY PARKING STRUCT.</i>	Materials	\$45,600	\$45,600	\$45,600	\$45,600
	Total	\$45,600	\$45,600	\$45,600	\$45,600
<b>Grand Total</b>		<b>\$45,600</b>	<b>\$45,600</b>	<b>\$45,600</b>	<b>\$45,600</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	
<i>Part Time</i>	
<b>Total</b>	

Level of Service

**Swede Alley Parking Structure**    **Same Level of Service**

	Quartile	Score
<i>Swede Alley Parking Structure</i>	4	14.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

*SWEDE ALLEY  
PARKING  
STRUCT.*

“Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

**Section 5: Consequences of Funding Proposal at Lower Level**

*SWEDE ALLEY  
PARKING  
STRUCT.*

The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established community expectations.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Swede Alley Parking Structure-FLEET</i>	Percentage of structural surveys conducted every 3 years.				
<i>Swede Alley Parking Structure-FLEET</i>	Percentage of monthly inspections conducted on lighting systems				

**Description:**

<i>COMMUNICATION CENTER</i>	The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center. The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.
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**Council Goal:**

**031 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Safe Community</i>	In order for the Communications Center to meet its ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>COMMUNICATION CENTER</i>	Materials	\$695,000	\$695,000	\$695,000	\$695,000
	Total	\$695,000	\$695,000	\$695,000	\$695,000
<b>Grand Total</b>		<b>\$695,000</b>	<b>\$695,000</b>	<b>\$695,000</b>	<b>\$695,000</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				

Full Time	
Part Time	
<b>Total</b>	

Level of Service

**Dispatch Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
Dispatch	4	14

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>COMMUNICATION CENTER</i>	The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have been successful in getting Homeland Security Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>COMMUNICATION CENTER</i>	The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Dispatch-POLICE</i>	Average response time (minutes)				
<i>Dispatch-POLICE</i>	Average number of calls per day				
<i>Dispatch-POLICE</i>	100% of calls dispatched within fifteen minutes of receipt to officers.	0%		0%	
<i>Dispatch-POLICE</i>	Number of calls for service received annually by dispatch				



<i>Dispatch-POLICE</i>	Average number of calls per day				
<i>Dispatch-POLICE</i>	100% of calls dispatched within fifteen minutes of receipt to officers.	0%		0%	
<i>Dispatch-POLICE</i>	Number of calls for service received annually by dispatch				

**Description:**

<i>DENTAL SELF FUNDING</i>	The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.
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**Council Goal:**

**062 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Fiscally and Legally Sound</i>	This program provides a cheaper, more effective way of getting dental health insurance for employees. This allows the workforce to be more capable and engaged.
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**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a <b>NO</b> change in demand	Demand for Dental Care is relatively stable.

**Section 2: Proposed Amount / FTEs**

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	
<i>Part Time</i>	
<b>Total</b>	

Level of Service

**Dental Self-Funding    Enhanced Level of Service**

	Quartile	Score
<i>Dental Self-Funding</i>	4	14

**Section 3: Basic Program Attributes**

Community Served	Reliance on City	Mandated
Program Benefits/Serves only a <b>SMALL</b> portion of the Community, but still adds to their quality of life	City provides program and program is currently being offered by other	Program is required by Code, ordinance, resolution or policy OR to

private businesses not within City  
limits

fulfill franchise or contractual  
agreement

#### Section 4: Cost Savings / Innovation / Collaboration

*DENTAL SELF FUNDING* This program saves money over the previous method that was used for Dental coverage. Initially this program saves the city \$50,000

#### Section 5: Consequences of Funding Proposal at Lower Level

*DENTAL SELF FUNDING* If this program is funded at a lower level, there wouldn't be enough money to pay for dental claims and alternative solutions would need to be found for paying for dental coverage.

#### Section 6: Performance Measures

**Description:**

<i>GOLF MAINTENANCE</i>	The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.
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**Council Goal:**

**098 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>GOLF MAINTENANCE</i>	Personnel	\$489,296	\$489,296	\$489,296	\$542,003
	Materials	\$231,730	\$231,730	\$231,730	\$393,791
	<b>Total</b>	<b>\$721,026</b>	<b>\$721,026</b>	<b>\$721,026</b>	<b>\$935,794</b>
<b>Grand Total</b>		<b>\$721,026</b>	<b>\$721,026</b>	<b>\$721,026</b>	<b>\$935,794</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.5
<i>Part Time</i>	7.
<b>Total</b>	<b>8.5</b>

Level of Service

**Golf Maintenance Same Level of Service**

	Quartile	Score
<i>Golf Maintenance</i>	4	13.75

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<b>Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life</b>	<b>City is the sole provider but there are other public or private entities which could be contracted to provide this service</b>	<b>Recommended by national professional organization to meet published standards or as a best practice</b>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>GOLF MAINTENANCE</i>	Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase 5 hybrid greens and 2 hybrid fairway mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>GOLF MAINTENANCE</i>	The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of scheduled restroom cleanings completed.	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of mowing completed per schedule	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of irrigation mainlines repaired within 72 hours.	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percentage of Trees Pruned per Season	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of scheduled restroom cleanings completed.	0%		0%	

<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of mowing completed per schedule	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percent of irrigation mainlines repaired within 72 hours.	0%		0%	
<i>Golf Maintenance-GOLF MAINTENANCE</i>	Percentage of Trees Pruned per Season	0%		0%	

**Description:**

<i>RECREATION PROGRAMS</i>	The department currently offers a wide variety of youth recreation programs. These include such activities as aquatics, soccer league, variety of camps, clinics, enrichment classes, skateboarding, dirt jump clinics etc.
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**Council Goal:**

**109 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PC MARC</i>	Personnel	\$236,960	\$221,436	\$221,436	\$245,881
	Materials	\$83,214	\$80,714	\$80,714	\$104,559
	<b>Total</b>	<b>\$320,174</b>	<b>\$302,150</b>	<b>\$302,150</b>	<b>\$350,440</b>
<i>RECREATION PROGRAMS</i>	Personnel	\$361,755	\$348,651	\$348,651	\$390,588
	Materials	\$65,870	\$65,870	\$65,870	\$65,870
	<b>Total</b>	<b>\$427,625</b>	<b>\$414,521</b>	<b>\$414,521</b>	<b>\$456,458</b>
<b>Grand Total</b>		<b>\$747,799</b>	<b>\$716,671</b>	<b>\$716,671</b>	<b>\$806,898</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	3.4
<i>Part Time</i>	7.2
<b>Total</b>	<b>10.6</b>

Level of Service

Recreation Youth Programs    Enhanced Level of Service

	Quartile	Score
Recreation Youth Programs	4	13.75

### Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a <b>SIGNIFICANT</b> portion of the <b>Community</b> and adds to their quality of life	City provides program and program is currently being offered by other <b>private businesses</b> not within City limits	Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

PC MARC	We collaborate closely with many community partners to provide cost effective programing. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.
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### Section 5: Consequences of Funding Proposal at Lower Level

PC MARC	Programing would remain be reduced.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	0%		0%	
Recreation Youth Programs-CITY RECREATION	Percentage of survey respondents who rate the program/tournament as "good" or better annually	0%		0%	
Recreation Youth Programs-REC PROGRAMS	Percentage of youth programs registration that occurs on line annually	0%		0%	
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	0%		90%	
Recreation Youth Programs-CITY RECREATION	Percentage of survey respondents who rate the program/tournament as "good" or better annually	0%		90%	
Recreation Youth Programs-REC PROGRAMS	Percentage of youth programs registration that occurs on line annually	0%		50%	
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	0%		0%	



<i>Recreation Youth Programs-CITY RECREATION</i>	Percentage of survey respondents who rate the program/tournament as "good" or better annually	0%		0%	
<i>Recreation Youth Programs-REC PROGRAMS</i>	Percentage of youth programs registration that occurs on line annually	0%		0%	

**Description:**

<i>HUMAN RESOURCES</i>	Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs.
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**Council Goal:**

**093 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Gold Medal Performance Organization</i>	Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>HUMAN RESOURCES</i>	Personnel	\$138,109	\$137,525	\$178,398	\$184,644
	Materials	\$221,590	\$82,290	\$102,290	\$102,290
	<b>Total</b>	<b>\$359,115</b>	<b>\$219,815</b>	<b>\$280,688</b>	<b>\$286,934</b>
<b>Grand Total</b>		<b>\$359,115</b>	<b>\$219,815</b>	<b>\$280,688</b>	<b>\$286,934</b>

<i>FTEs</i>	<b>Budget FTEs FY 2023</b>
<i>Full Time</i>	.5
<i>Part Time</i>	
<b>Total</b>	<b>.5</b>

Level of Service

**Valuing Employees Same Level of Service**

	Quartile	Score
Valuing Employees	4	13.75

### Section 3: Basic Program Attributes

**Community Served**  
 Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**  
 City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**  
 Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

*HUMAN RESOURCES*

The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

### Section 5: Consequences of Funding Proposal at Lower Level

*HUMAN RESOURCES*

On holiday party increase: Event will no longer be held at a restaurant venue in town. We would have to either "cap" levels of attendance, decreases alcohol costs, or move the event to a City venue with cheaper catering.

Levels of service provided may be reduced over time.

### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Valuing Employees-HUMAN RESOURCES</i>	Education hours completed annually (hours eligible for tuition reimbursement)			176	
<i>Valuing Employees-HUMAN RESOURCES</i>	Employee training hours completed annually.			275	
<i>Valuing Employees-HUMAN RESOURCES</i>	Percent of employees who rated the performance review process as "good" or "excellent."	0%		95%	

**Description:**

*BUDGET, DEBT & GRANTS* The Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

**Council Goal:**

**122 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Gold Medal Performance Organization* Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>BUDGET, DEBT &amp; GRANTS</i>	Personnel	\$60,182	\$60,182	\$60,182	\$65,915
	Total	\$60,182	\$60,182	\$60,182	\$65,915
<b>Grand Total</b>		<b>\$60,182</b>	<b>\$60,182</b>	<b>\$60,182</b>	<b>\$65,915</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	.6				
<i>Part Time</i>					
<b>Total</b>	<b>.6</b>				

Level of Service

Performance Measures and Benchmarking    Same Level of Service

**Quartile Score**

<i>Performance Measures and Benchmarking</i>	4	13.5
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**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

**BUDGET, DEBT & GRANTS**

Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

**BUDGET, DEBT & GRANTS**

In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With fewer resources the department would need to cut these services first. The performance of City services could suffer as a result.

**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Performance Measures and Benchmarking-BUDGET</i>	Percent of BFO programs with corresponding performance measures	0%		100%	
<i>Performance Measures and Benchmarking-BUDGET, DEBT &amp; GRANTS</i>	Number of Communities participating in benchmarking group (CAST/ICMA)				
<i>Performance Measures and Benchmarking-BUDGET, DEBT &amp; GRANTS</i>	Percent of Internal Service Survey (ISS) respondents who rate the usefulness of the Performance Measurement program as "satisfactory" or above	0%		100%	
<i>Performance Measures and Benchmarking-BUDGET, DEBT &amp; GRANTS</i>	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Performance Measurement program as "satisfactory" or above	0%		100%	

**Description:**

*PC MARC* Currently the PC MARC is open 109.5 hours a week and provides a wide range of services to the community. The facility continues to increase revenue each year by adding programming and the sale of passes.. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickleball courts, game room and locker rooms.

**Council Goal:**

**113 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Wide Variety of Exceptional Recreation* Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PC MARC</i>	Personnel	\$374,800	\$369,558	\$369,558	\$404,831
	Materials	\$294,728	\$287,628	\$287,628	\$303,136
	<b>Total</b>	<b>\$669,528</b>	<b>\$657,186</b>	<b>\$657,186</b>	<b>\$707,967</b>
<b>Grand Total</b>		<b>\$669,528</b>	<b>\$657,186</b>	<b>\$657,186</b>	<b>\$707,967</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	3.				
<i>Part Time</i>	2.				
<b>Total</b>	<b>5.</b>				

Level of Service

**Rec Center Operations** Enhanced Level of Service

Quartile Score

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<b>Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life</b>	<b>City provides program and program is currently being offered by other private businesses within City limits</b>	<b>No Requirement or mandate exists</b>

**Section 4: Cost Savings / Innovation / Collaboration**

PC MARC	We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.
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**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC	Operations would be reduced likely reducing the hours the facility is open.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Rec Center Operations-CITY RECREATION</i>	Total Recreation Cost Recovery	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants whose overall satisfaction with the PC Marc is good or better.	0%		0%	
<i>Rec Center Operation-CITY RECREATION</i>	Percent increase in revenue for pass sales.	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who rate fitness equipment as "good" or better	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who would recommend PC MARC to a friend.	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Total Recreation Cost Recovery	0%		70%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants whose overall satisfaction with the PC Marc is good or better.	0%		90%	
<i>Rec Center Operation-CITY RECREATION</i>	Percent increase in revenue for pass sales.	0%		10%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who rate fitness equipment as "good" or better	0%		90%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who would recommend PC MARC to a friend.	0%		90%	

<i>Rec Center Operations-CITY RECREATION</i>	Total Recreation Cost Recovery	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants whose overall satisfaction with the PC Marc is good or better.	0%		0%	
<i>Rec Center Operation-CITY RECREATION</i>	Percent increase in revenue for pass sales.	0%		0%	
<i>Rec Center Operations-CITY RECREATION</i>	Percent of participants who rate fitness equipment as "good" or better	0%		0%	



**Description:**

<i>PLANNING DEPT.</i>	This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Special Events, water/landscape ordinance, small wireless facilities, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.
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**Council Goal:**

**130 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Distinctive Sense of Place</i>	The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. We anticipate these projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PLANNING DEPT.</i>	Personnel	\$91,646	\$65,043	\$65,343	\$78,394
	Materials	\$9,588	\$9,188	\$9,188	\$9,188
	<b>Total</b>	<b>\$101,234</b>	<b>\$74,231</b>	<b>\$74,531</b>	<b>\$87,582</b>
<b>Grand Total</b>		<b>\$101,234</b>	<b>\$74,231</b>	<b>\$74,531</b>	<b>\$87,582</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	.5				
<i>Part Time</i>					
<b>Total</b>	<b>.5</b>				

Level of Service

**Special Planning Projects - Inter-Dept    Same Level of Service**

	Quartile	Score
<i>Special Planning Projects - Inter-Dept</i>	4	12.75

### Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a <b>SIGNIFICANT</b> portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

<i>PLANNING DEPT.</i>	This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.
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### Section 5: Consequences of Funding Proposal at Lower Level

<i>PLANNING DEPT.</i>	A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Special Planning Projects - Inter-Dept-PLANNING DEPT.</i>	Number of projects that include heavy collaboration with other departments				

**Description:**

<i>LEADERSHIP</i>	The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events. 30 adult and 2 high school participants are accepted each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day CityTour, which is a program requirement.
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**Council Goal:**

**123 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Regional Collaboration</i>	Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.
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**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CITY MANAGER</i>	Personnel	\$68,192	\$68,192	\$68,513	\$82,761
	Total	\$68,192	\$68,192	\$68,513	\$82,761
<i>LEADERSHIP</i>	Personnel	\$70,070	\$70,070	\$70,070	\$70,070
	Materials	\$50,000	\$50,000	\$50,000	\$50,000
	Total	\$120,070	\$120,070	\$120,070	\$120,070
<b>Grand Total</b>		<b>\$188,262</b>	<b>\$188,262</b>	<b>\$188,583</b>	<b>\$202,831</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>	.8				

Part Time

**Total .8**

Level of Service

**Leadership Park City Enhanced Level of Service**

	Quartile	Score
Leadership Park City	4	11.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a **SMALL** portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

<b>LEADERSHIP</b>	The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<b>LEADERSHIP</b>	One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Leadership Park City-CITY MANAGER	Dollars raised through community donations.				
Leadership Park City-CITY MANAGER	Number of applications to program.				

<i>Leadership Park City-CITY MANAGER</i>	Dollars raised through community donations.				
<i>Leadership Park City-CITY MANAGER</i>	Number of applications to program.				

**Description:**

*GOLF PRO SHOP* The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

**Council Goal:**

**124 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Wide Variety of Exceptional Recreation* Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>GOLF PRO SHOP</i>	Personnel	\$42,418	\$42,418	\$42,418	\$47,807
	Materials	\$10,410	\$10,410	\$10,410	\$32,182
	<b>Total</b>	<b>\$52,828</b>	<b>\$52,828</b>	<b>\$52,828</b>	<b>\$79,989</b>
<b>Grand Total</b>		<b>\$52,828</b>	<b>\$52,828</b>	<b>\$52,828</b>	<b>\$79,989</b>
<b>FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2023</b>				
<i>Full Time</i>	.4				
<i>Part Time</i>	.2				
<b>Total</b>	<b>.6</b>				

Level of Service

**Golf Shop Programs Same Level of Service**

	Quartile	Score
<i>Golf Shop Programs</i>	4	11.25

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<b>Program benefits/serves SOME portion of the Community and adds to their quality of life</b>	<b>City provides program and program is currently being offered by other private businesses not within City limits</b>	<b>No Requirement or madate exists</b>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>GOLF PRO SHOP</i>	Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>GOLF PRO SHOP</i>	Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Golf Shop Programs-GOLF OPERATIONS</i>	Percentage of lessons above average to excellent	0%		0%	
<i>Golf Shop Programs-GOLF OPERATIONS</i>	Percentage of lessons above average to excellent	0%		0%	

**Description:**

*GOLF PRO SHOP* This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

**Council Goal:**

**103 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Wide Variety of Exceptional Recreation* Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>GOLF PRO SHOP</i>	Personnel	\$250,235	\$250,235	\$250,235	\$275,700
	Materials	\$146,140	\$146,140	\$146,140	\$167,912
	<b>Total</b>	<b>\$396,375</b>	<b>\$396,375</b>	<b>\$396,375</b>	<b>\$443,612</b>
<b>Grand Total</b>		<b>\$396,375</b>	<b>\$396,375</b>	<b>\$396,375</b>	<b>\$443,612</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	1.				
<i>Part Time</i>	4.2				
<b>Total</b>	<b>5.2</b>				

Level of Service

**Golf Management Operations Same Level of Service**



	Quartile	Score
<i>Golf Management Operations</i>	4	11.25

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<b>Program benefits/serves SOME portion of the Community and adds to their quality of life</b>	<b>City provides program and program is currently being offered by other private businesses not within City limits</b>	<b>No Requirement or madate exists</b>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>GOLF PRO SHOP</i>	Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>GOLF PRO SHOP</i>	Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Golf Management Operations-GOLF OPERATIONS</i>	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	0%		0%	
<i>Golf Management Operations-GOLF OPERATIONS</i>	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	0%		0%	

**Description:**

<i>ICE FACILITY</i>	<p>Skating &amp; Hockey Academy teach fundamental skills for ice skating and hockey. Academy programs are utilized as a feeder program to User Groups. Skating Academy offers seven different classes to accommodate all levels of skating as well as an introduction to synchronized skating. Hockey Academy offers Basic Hockey Skating and Learn to Play Hockey. Power skating and various camps and clinics are also important aspects of each program.</p> <p>The adult hockey league currently has three levels (Bronze, Silver and Open Gold). Leagues are offered year round and league size changes each season based on interest and available ice. PC Ice Arena has recently been the second largest leagues in the state.</p> <p>Public sessions help create interest for ice sports which feed our programs and User Groups. Public sessions also serve as an activity for visitors. Off-ice Strength &amp; Conditioning and Off-ice Ballet provide sport specific training for athlete development and injury prevention. Off-ice programs are particularly important for training of competitive athletes, given the limited amount of time for on ice training.</p> <p>A thoughtfully organized ice schedule is critical to meeting the needs of User Groups, athletes and recreational users, as best we can with limited ice availability.</p> <p>Many of the facility’s events are facilitated by User Groups including multiple hockey tournaments, figure skating shows, test sessions and competitions and speed skating races. The facility also hosts a holiday cross- ice hockey tournament, Try Hockey For Free, and other special programming to share this amenity with the community and attract new skaters. Following a successful pilot program in FY 22, the facility will continue to support three outdoor ice sheets at City Park on the tennis courts.</p>
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**Council Goal:**

**104 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	The rink strives to provide quality programming at an affordable cost to the participants.
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**Section 1: Scope**

**Change in Demand**

**Program Experiencing a NO change in demand**

**Explanation**

**Participation in Academy classes and the adult hockey leagues fluctuate season to season and maintain healthy levels year over year. Over the past few years, various factors contribute to declining revenue for public ice programs including increased ice r**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>ICE FACILITY</i>	Personnel	\$429,105	\$429,105	\$429,105	\$468,992
	Materials	\$115,693	\$114,193	\$114,193	\$114,193
	Total	\$544,798	\$543,298	\$543,298	\$583,185
<b>Grand Total</b>		<b>\$544,798</b>	<b>\$543,298</b>	<b>\$543,298</b>	<b>\$583,185</b>
<b>FTEs</b>		<b>Budget FTEs</b>			
		<b>FY 2023</b>			
<i>Full Time</i>	3.2				
<i>Part Time</i>	1.3				
<b>Total</b>	<b>4.5</b>				

Level of Service

**Ice Programs Same Level of Service**

	Quartile	Score
<i>Ice Programs</i>	4	11.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

<i>ICE FACILITY</i>	<p>Cost Saving: Full time staff are cross trained to be able to open and run the front desk and resurface the ice. Support during busy public sessions and events are often provided by full time staff. Full time staff can leave desk work to help during a rush or assist with a patron who needs more attention. During the week, this allows staff to provide great customer service without having an additional part time staff on the desk. The Front Desk is closed during more adult league games. Although this is not our desired level of service we continue to look for was to meet the needs of patrons during this time. Score keepers are now assisting patrons between games to leave or pick up skates (for sharpening). The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs.</p> <p>Collaboration: Staff has worked closely with user groups to create an efficient ice schedule for youth based user groups and rink run programs, maximizing ice utility in the afternoon and early evening. The efficiencies allow for adult based user groups and rink run programs such as the Adult Hockey Leagues to begin and end earlier in the evening, allowing for leagues to grow by adding games later into the evening.</p>
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In FY 15 off ice ballet classes moved to a new location at the PC MARC. Staff agreed that pre-registrations revenue would go to the Ice Arena and drop in revenue would go to the MARC. This allowed the Ice Arena to keep the program and provides a new revenue source for the MARC. The Ice Arena pays for the cost of the instructor. The collaboration allowed the program to support developing athletes for which the floors at the ice arena were not sufficient for their improving skills.

Innovation:

Staff continues to creatively increase participation and ice utilization in our programs. During the Late Fall session of Hockey Academy, part of the ice was underutilized during the class. Staff opened the available ice up a Cheap Skate, making the only afternoon public skating session and giving an opportunity for beginner skaters who needed ice for private lessons.

Staff continues to creatively increase participation and ice utilization in our programs. New facility software is providing a better customer experience for all patrons.

### Section 5: Consequences of Funding Proposal at Lower Level

<i>ICE FACILITY</i>	If funding levels are below what is currently provided, the Ice Arena may have to limit the capacity of programs and/or eliminate certain programs due to lack of staff resources. Funding at a lower level will result in lower-quality instruction and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development. A reduction in class offerings would impact revenues as well as result in slower growth for user groups (the youth hockey organization, figure skating club and speed skating club) that depend on rink run programs (Skating & Hockey Academy) to attract and develop skaters, stimulate interest in ice sports and create participants for their programs/clubs.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Ice Youth Programs-ICE FACILITY</i>	Percent of Participants satisfied with Off-Ice Training Classes	89%		92%	
<i>Ice Programs-ICE FACILITY</i>	Number of hours rented for private rentals (does not include user groups)			126	
<i>Ice Programs-ICE FACILITY</i>	Number of hours rented by User Groups			1313	
<i>Ice Programs-ICE FACILITY</i>	Percentage of patrons that are Park City Residents				
<i>Ice Programs-ICE FACILITY</i>	Percentage of patrons that reside within Snyderville Basin Special Recreation District	28			
<i>Ice Programs-ICE FACILITY</i>	Percent of Participants satisfied with Skating Academy			92	
<i>Ice Programs-ICE FACILITY</i>	Percentage of Participants satisfied with Hockey Academy			92	
<i>Ice Programs-ICE FACILITY</i>	Percentage of ice scheduled (based on 6 am - midnight/18 hour date)			90	
<i>Ice Programs-ICE FACILITY</i>	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	0%		0%	

<i>Ice Programs-ICE FACILITY</i>	Total number of teams/players in Adult Hockey Leagues.			60	
<i>Ice Programs-ICE FACILITY</i>	Cost Recovery of Adult Hockey Leagues	0%		100%	
<i>Ice Programs-ICE FACILITY</i>	Percentage of Adult hockey League participants who are satisfied or very satisfied with the league.	83%		92%	
<i>Ice Programs-ICE FACILITY</i>	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	84%		92%	
<i>Ice Programs-ICE FACILITY</i>	Percentage of patrons that are Park City Residents	11%		0%	
<i>Ice Programs-ICE FACILITY</i>	Percentage of overall time on ice maintenance	0%		0%	
<i>Ice Programs-ICE FACILITY</i>	Percentage of patrons satisfied with community ice events	0%		0%	

**Description:**

<i>HUMAN RESOURCES</i>	Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.
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**Council Goal:**

**107 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Gold Medal Performance Organization</i>	Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>HUMAN RESOURCES</i>	Personnel	\$83,626	\$75,330	\$75,648	\$85,194
	Materials	\$18,565	\$17,765	\$17,765	\$17,765
	<b>Total</b>	<b>\$102,191</b>	<b>\$93,095</b>	<b>\$93,413</b>	<b>\$102,959</b>
<b>Grand Total</b>		<b>\$102,191</b>	<b>\$93,095</b>	<b>\$93,413</b>	<b>\$102,959</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	.6				
<i>Part Time</i>	.1				
<b>Total</b>	<b>.7</b>				

Level of Service

**Performance Management    Same Level of Service**

	Quartile	Score
Performance Management	4	10.75

### Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves SOME portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES	Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.
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### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES	Changes to performance management would put the City at risk for exposure to legal and compliance issues.
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### Section 6: Performance Measures

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
Performance Management- HUMAN RESOURCES	Medical leave usage per 1000 hours.	0%		6%	
Performance Management- HUMAN RESOURCES	Percentage of staff in supervisory roles.	0%		35%	
Performance Management- HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	0%		25%	
Performance Management- HUMAN RESOURCES	Number of grievances filed annually.				

**Description:**

<i>GOLF PRO SHOP</i>	This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.
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**Council Goal:**

**131 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of **5% to 14%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>GOLF PRO SHOP</i>	Personnel	\$89,062	\$89,062	\$89,062	\$99,930
	Materials	\$173,200	\$173,200	\$173,200	\$195,632
	<b>Total</b>	<b>\$262,262</b>	<b>\$262,262</b>	<b>\$262,262</b>	<b>\$295,561</b>
<b>Grand Total</b>		<b>\$262,262</b>	<b>\$262,262</b>	<b>\$262,262</b>	<b>\$295,561</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.9
<i>Part Time</i>	.1
<b>Total</b>	<b>1.</b>

Level of Service

**Retail Operations Same Level of Service**

	Quartile	Score
<i>Retail Operations</i>	4	10.75



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*GOLF PRO SHOP* Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying.

**Section 5: Consequences of Funding Proposal at Lower Level**

*GOLF PRO SHOP* Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Retail Operations- GOLF OPERATIONS</i>	Achieve a return on investment of 25-40%. (Fiscal Year)	0%		0%	
<i>Retail Operations GOLF OPERATIONS</i>	Return on investment (End of Season)	0%		0%	
<i>Retail Operations- GOLF OPERATIONS</i>	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6) (seasonal)	0%		0%	
<i>Retail Operations- GOLF OPERATIONS</i>	Achieve a return on investment of 25-40%. (Fiscal Year)	0%		0%	
<i>Retail Operations GOLF OPERATIONS</i>	Return on investment (End of Season)	0%		0%	
<i>Retail Operations- GOLF OPERATIONS</i>	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6) (seasonal)	0%		0%	

**Description:**

<i>ICE FACILITY</i>	<p>This program is the backbone for keeping the ice rink functioning and includes refrigeration, plumbing, HVAC and all of the other systems and equipment that are critical to the facility. It also includes all of the preventative maintenance to reduce the potential of a loss of ice and to maximize the efficiency of the operation and lifespan of equipment. This program also includes the supplies and resource for maintaining a clean and safe building. Within each component we strive for improve efficiency and reduce consumption of natural and financial resources.</p> <p>In FY 22, The City introduced three outdoor ice sheets at City Park. City Park CIP funded the capital expense for the rink kits. The outdoor ice is operated by the Ice department.</p>
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**Council Goal:**

**108 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Wide Variety of Exceptional Recreation</i>	<p>Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.</p>
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of 1% to 4%

We anticipate an increase in operations as we expect the conditions of the pandemic to improve and consequently the increase in programing, hours of operations and visitor numbers.

Utilization of the facility has returned to pre-pandemic levels. Additi

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>ICE FACILITY</i>	Personnel	\$327,534	\$327,534	\$327,534	\$358,495
	Materials	\$184,540	\$179,190	\$179,190	\$197,819
	Total	\$512,074	\$506,724	\$506,724	\$556,314
<b>Grand Total</b>		<b>\$512,074</b>	<b>\$506,724</b>	<b>\$506,724</b>	<b>\$556,314</b>
<i>FTEs</i>	<b>Budget FTEs</b>				

**FY 2023**

<i>Full Time</i>	2.
<i>Part Time</i>	1.4
<b>Total</b>	<b>3.4</b>

Level of Service

**Operations Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
<i>Operations</i>	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

<i>ICE FACILITY</i>	Staff continues to seek operational savings, particular by means that also enhance efficiencies and lower the facility's carbon footprint. In 2018, an energy audit was completed that makes recommendations that increase efficiencies, reduces the consumption of natural resources and creates financial savings. Cost savings also include cross training of Ice Management Team staff to be able to operate the front desk and resurface ice.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ICE FACILITY</i>	Funding the option at a lower level will result in lower levels equipment and facility maintenance which can lead to degradation of the ice quality and building safety. Additionally, the facility would have to limit hours of operations to stay within the part time budget. Limiting the hours of operation, would limit proگرامing and ice rental which would limit revenues and the community's access to the facility. Additionally, funding at a lower level would provide even fewer resources to foster the City's net zero goal.
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**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Retail-ICE FACILITY</i>	Cost recovery for Retail	183		200	
<i>Operations-ICE FACILITY</i>	Gallons of water used annually (in thousands)				

<i>Operations-ICE FACILITY</i>	Value of employee wellness benefit				
<i>Operations-ICE FACILITY</i>	Metric tons of carbon used				
<i>Ice Programs-ICE FACILITY</i>	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	261749			
<i>Operations-ICE FACILITY</i>	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	0%		92%	
<i>Operations-ICE FACILITY</i>	Percentage of guests who rate the facility as being clean and safe.	0%		92%	
<i>Ice Programs ICE FACILITY</i>	Cost recovery percentage of the Ice Arena.	71%		0%	
<i>Operations-ICE FACILITY</i>	Kilowatt Hours (kwh) of electricity used at the facility		584000		
<i>Operations-ICE FACILITY</i>	Decatherms (DTH) of natural gas used at the facility		1198082		
<i>Operations-ICE FACILITY</i>	Gallons of propane used at the facility	0%		0%	
<i>Operations- ICE FACILITY</i>	Number of days closed due to unanticipated maintenance needs	0.5			
<i>Operations-ICE FACILITY</i>	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	0%		0%	
<i>Operations-ICE FACILITY</i>	Percentage of guests who rate the facility as being clean and safe.	0%		0%	

**Description:**

*GOLF PRO SHOP* This program will administer the Food and Beverage Concessions at the Golf Course.

**Council Goal:**

**119 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Wide Variety of  
Exceptional  
Recreation* Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a **MINIMAL** increase in demand of **1% to 4%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>GOLF PRO SHOP</i>	Personnel	\$44,352	\$44,352	\$44,352	\$48,193
	Materials	\$33,500	\$33,500	\$33,500	\$33,500
	<b>Total</b>	<b>\$77,852</b>	<b>\$77,852</b>	<b>\$77,852</b>	<b>\$81,693</b>
<b>Grand Total</b>		<b>\$77,852</b>	<b>\$77,852</b>	<b>\$77,852</b>	<b>\$81,693</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.1
<i>Part Time</i>	.2
<b>Total</b>	<b>1.3</b>

Level of Service

**Concessions Same Level of Service**

	Quartile	Score
<i>Concessions</i>	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*GOLF PRO SHOP* To minimize any food loss we primarily stock items that are prepackaged and have a long shelf life. Perishables are purchased day of and in small quantities. The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement as well as customer retention. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. This operation increased our net revenues in the 2014 golf season over \$21,000.00.

**Section 5: Consequences of Funding Proposal at Lower Level**

*GOLF PRO SHOP* Previously the food and beverage was contracted out and the golf course received \$600 per month (4 months, \$2,400.00 per season) from our concessionaire. We could go back to this practice but feel the level of service to our customers would not be up to our standards and the potential of losing company tournaments and the revenues generated from them would have a significant impact to our bottom line.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Concessions-GOLF OPERATIONS</i>	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	0%		0%	
<i>Concessions-GOLF OPERATIONS</i>	Net concessions profits				
<i>Concessions-GOLF OPERATIONS</i>	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	0%		0%	
<i>Concessions-GOLF OPERATIONS</i>	Net concessions profits				

**Description:**

<i>HUMAN RESOURCES</i>	Employee training and development take many forms to help staff realize employment goals, better perform at new/changing functions, and assist managers in managing staff. Also assists with compliance and other measures.
<i>LEAD TRAINING</i>	To take our communities confidently into the future, public leaders and executives must adopt a proactive approach to change both inside the public organization and outside in the community. They must invest the time and resources required for themselves and their leadership team to create and maintain a continuously improving, learning organization. The LEAD program helps tackle this issue and prepare leaders in the public sector.

**Council Goal:**

**086 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Gold Medal Performance Organization</i>	High Quality program for the Professional and Leadership Development of all City Staff would include local and national training as well as team and HR training.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a **MODEST** decrease in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>LEAD TRAINING</i>	Materials	\$10,000	\$10,000	\$10,000	\$10,000
	Total	\$10,000	\$10,000	\$10,000	\$10,000
<b>Grand Total</b>		<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>
<i>FTEs</i>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>					
<i>Part Time</i>					
<b>Total</b>					

Level of Service

**LEAD Enhanced Level of Service**

	Quartile	Score
LEAD	4	10

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

**Section 4: Cost Savings / Innovation / Collaboration**

*HUMAN RESOURCES*

Cost Savings/Collaboration: Majority of PC LEAD classes will be taught by employees that have already attended LEAD in Virginia which will create a cost savings by minimizing the attendees at LEAD.

**Section 5: Consequences of Funding Proposal at Lower Level**

*HUMAN RESOURCES*

Not meeting the City's needs of professional standards.

**Section 6: Performance Measures**



**Description:**

<b>VENTURE FUND</b>	In 1990 the Venture Fund was established to provide funding opportunities to realize opportunities not anticipated in the regular program budgets. The City Manager administers the money, awarding it for programs or projects within the municipal structure, based on the advantage of immediate action and subject to the likelihood of positive returns on the "investment".
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**Council Goal:**

**133 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Streamlined and flexible operating processes</i>	Open and Responsive Government is one that is able to be nimble. Should the City Manager need to wait one or two years until the next budget cycle to tackle a project, it is likely that an unanticipated opportunity will be gone by the time funding becomes available. The City should have the ability to have a modest fund to be more responsive.
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**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	
<i>Part Time</i>	
<b>Total</b>	

Level of Service

**Venture Fund Same Level of Service**

	Quartile	Score
<i>Venture Fund</i>	4	9.25

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*VENTURE FUND* Innovation results from the availability of the Venture Fund. Without the flexibility to take on unanticipated projects, government cannot be nimble.

**Section 5: Consequences of Funding Proposal at Lower Level**

*VENTURE FUND* A decrease in the funding in the Venture Fund would simply reduce our ability to respond to Council requests for mid-year items with costs associated.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Percent of budget used to fund unplanned Council directives-CITY MANAGER</i>	Number of Unplanned Council Directives funded.				
<i>Percent of Budget used to fund additional employee trainings-CITY MANAGER</i>	Number Additional Employee Trainings funded.				
<i>Percent of budget used to fund unplanned Council directives-CITY MANAGER</i>	Number of Unplanned Council Directives funded.				
<i>Percent of Budget used to fund additional employee trainings-CITY MANAGER</i>	Number Additional Employee Trainings funded.				

**Description:**

<i>HUMAN RESOURCES</i>	The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.
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**Council Goal:**

**135 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Gold Medal Performance Organization</i>	Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing <b>NO</b> change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>HUMAN RESOURCES</i>	Personnel	\$36,224	\$18,595	\$18,697	\$20,642
	Materials	\$20,000	\$20,000	\$20,000	\$20,000
	<b>Total</b>	<b>\$56,224</b>	<b>\$38,595</b>	<b>\$38,697</b>	<b>\$40,642</b>
<b>Grand Total</b>		<b>\$56,224</b>	<b>\$38,595</b>	<b>\$38,697</b>	<b>\$40,642</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	.2
<i>Part Time</i>	.1
<b>Total</b>	<b>.3</b>

Level of Service

**Short-Term Citywide Personnel**    **Same Level of Service**

Quartile    Score

**Section 3: Basic Program Attributes**

<p style="text-align: center;"><b>Community Served</b></p> <p>Program benefits/serves <b>SOME</b> portion of the Community and adds to their quality of life</p>	<p style="text-align: center;"><b>Reliance on City</b></p> <p>City provides program and program is currently being offered by other private businesses within City limits</p>	<p style="text-align: center;"><b>Mandated</b></p> <p>Recommended by national professional organization to meet published standards or as a best practice</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

<i>HUMAN RESOURCES</i>	<p>Cost savings are substantial, depending on varying situations. Savings are achieved by reducing overtime dollars as well as time and resources of experienced and higher paid employees; otherwise these employees would be using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.</p>
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>HUMAN RESOURCES</i>	<p>Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.</p>
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**Section 6: Performance Measures**

**Description:**

<i>SPECIAL MEETINGS</i>	This fund provides funding opportunities for local and regional meetings that benefit the community, but are not associated with other programs. It is also used for Employee Recognition Luncheons for City Staff and to provide reciprocal opportunities with other communities within the US and from other countries.
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**Council Goal:**

**136 Core or Essential Services**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Engaged, capable workforce</i>	Government is more responsive when it is well fed. When people are hungry, they are less likely to engage in a dialogue with the public. Also- Employee Recognition Lunches are an important for building culture within the municipal organization. We would not be able to support Council Visioning without food -- and a two day meeting with a hungry City Council might not be as fun. City Tour is the place where members of Council have the opportunity to get great ideas from other communities to bring back to Park City.
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	
<i>Part Time</i>	
<b>Total</b>	

Level of Service

**Special Meetings    Same Level of Service**

	Quartile	Score
<i>Special Meetings</i>	4	5.5

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

*SPECIAL MEETINGS* Staff has used the most cost effective catering available.

**Section 5: Consequences of Funding Proposal at Lower Level**

*SPECIAL MEETINGS* We would likely first reduce costs for meetings that are staff-only, such as Employee Recognition Lunches. Not funding this item would also reduce the City's ability to host other communities who visit from within the US and abroad.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Number of Luncheons-CITY MANAGER</i>	Number of City Manager Staff Recognition Luncheons held annually				
<i>Number of Luncheons-CITY MANAGER</i>	Number of City Manager Staff Recognition Luncheons held annually				

**Description:**

<i>TRANSPORTATION OPER</i>	Serves Park City's senior and disabled populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.
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**Council Goal:**

**048 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TRANSPORTATION OPER</i>	Personnel	\$158,679	\$158,679	\$158,686	\$208,195
	Materials	\$782,448	\$782,448	\$882,448	\$1,195,511
	<b>Total</b>	<b>\$941,127</b>	<b>\$941,127</b>	<b>\$1,041,134</b>	<b>\$1,403,707</b>
<b>Grand Total</b>		<b>\$941,127</b>	<b>\$941,127</b>	<b>\$1,041,134</b>	<b>\$1,403,707</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	2.6
<i>Part Time</i>	.2
<b>Total</b>	<b>2.8</b>

Level of Service

**Park City Mobility**    **Enhanced Level of Service**

	Quartile	Score
<i>Park City Mobility</i>	1	23.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

*TRANSPORTATION OPER* This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

**Section 5: Consequences of Funding Proposal at Lower Level**

*TRANSPORTATION OPER* The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Park City Mobility-TRANSPORTATION OPER</i>	Cost per passenger on Park City Mobility				
<i>Park City Mobility-TRANSPORTATION OPER</i>	Passenger per mile on Park City Mobility				
<i>Park City Mobility-TRANSPORTATION OPER</i>	Total annual passengers on Park City Mobility				
<i>Park City Mobility-TRANSPORTATION OPER</i>	Cost per passenger on Park City Mobility				
<i>Park City Mobility-TRANSPORTATION OPER</i>	Passenger per mile on Park City Mobility				
<i>Park City Mobility-TRANSPORTATION OPER</i>	Total annual passengers on Park City Mobility				



**Description:**

<i>TRANSPORTATION OPER</i>	This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
<i>TRANSPORTATION PLANNING</i>	This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

**Council Goal:**

**033 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TRANSPORTATION OPER</i>	Personnel	\$455,061	\$455,061	\$348,434	\$391,114
	Materials	\$336,237	\$54,250	\$54,250	\$364,116
	<b>Total</b>	<b>\$577,684</b>	<b>\$509,311</b>	<b>\$402,684</b>	<b>\$755,230</b>
<i>TRANSPORTATION PLANNING</i>	Personnel	\$513,233	\$513,233	\$555,240	\$608,321
	Materials	\$424,572	\$424,572	\$469,572	\$469,572
	<b>Total</b>	<b>\$937,805</b>	<b>\$937,805</b>	<b>\$1,024,812</b>	<b>\$1,077,893</b>
<b>Grand Total</b>		<b>\$1,515,489</b>	<b>\$1,447,116</b>	<b>\$1,427,496</b>	<b>\$1,833,123</b>

**FTEs      Budget FTEs**  
**FY 2023**

<i>Full Time</i>	7.5
<i>Part Time</i>	

**Total 7.5**

Level of Service

**Transportation Management Enhanced Level of Service**

	Quartile	Score
Transportation Management	1	23.5

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<p>Program benefits/serves a <b>SUBSTANTIAL</b> portion of the <b>Community</b> and adds to their quality of life</p>	<p>City provides program and program is currently being offered by another <b>governmental, non-profit or civic agency</b></p>	<p>Program is required by <b>Code, ordinance, resolution or policy OR</b> to fulfill franchise or contractual agreement</p>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>TRANSPORTATION OPER</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.
<i>TRANSPORTATION PLANNING</i>	The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TRANSPORTATION OPER</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.
<i>TRANSPORTATION PLANNING</i>	Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

**Section 6: Performance Measures**

Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
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<i>Transportation Management- TRANSPORTATION OPER</i>	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%		0%	
<i>Transportation Management- TRANSPORTATION OPER</i>	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%		0%	

**Description:**

<i>STREET LIGHTS/SIGN</i>	The Streets Department is responsible for the operation and maintenance of 836 City owned street lights and leases 128 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests. Challenges to this program are maintaining an aging lighting network, including fixtures, wiring, and coordinating repairs and maintenance with RMP.
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**Council Goal:**

**006 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD).
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a **MINIMAL** increase in demand of **1% to 4%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>STREET LIGHTS/SIGN</i>	Materials	\$191,800	\$191,800	\$191,800	\$191,800
	Total	\$191,800	\$191,800	\$191,800	\$191,800
<i>STREET MAINTENANCE</i>	Personnel	\$150,118	\$150,118	\$150,874	\$163,345
	Materials	\$41,299	\$41,299	\$41,299	\$49,352
	Total	\$191,417	\$191,417	\$192,173	\$212,697
<b>Grand Total</b>		<b>\$383,217</b>	<b>\$383,217</b>	<b>\$383,973</b>	<b>\$404,497</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				

Full Time	1.5
Part Time	.2
<b>Total</b>	<b>1.7</b>

Level of Service

**Street Lights & Signs Same Level of Service**

	Quartile	Score
Street Lights & Signs	1	23.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

<i>STREET LIGHTS/SIGN</i>	Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>STREET LIGHTS/SIGN</i>	The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Street Lights &amp; Signs- STREET MAINTENANCE</i>	Percentage of city street lights operating.	0%		98%	

<i>Street Lights &amp; Signs- STREET MAINTENANCE</i>	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	0%		100%	
<i>Street Lights &amp; Signs- STREET MAINTENANCE</i>	Percentage of traffic control devices repaired within 30 days.	0%		100%	
<i>Street Lights &amp; Signs- STREET MAINTENANCE</i>	Percentage of signs inspected per year.	0%		100%	
<i>Street Lights &amp; Signs- STREET MAINTENANCE</i>	Percentage of city street lights operating.	0%		98%	
<i>Street Lights &amp; Signs- STREET MAINTENANCE</i>	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	0%		100%	
<i>Street Lights &amp; Signs- STREET MAINTENANCE</i>	Percentage of traffic control devices repaired within 30 days.	0%		100%	
<i>Street Lights &amp; Signs- STREET MAINTENANCE</i>	Percentage of signs inspected per year.	0%		100%	

**Description:**

<i>BLDG MAINT ADM</i>	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
<i>ECONOMY</i>	The Special Events Department within the Economy Team oversees the management of all permitted Special Events. In addition to negotiating city services contracts, and facility rental, SE permits includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated. Council's expectations for event mitigation, in particular for residents continues to increase dramatically
<i>POLICE</i>	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City, however, these events do increase traffic. Recently, additional traffic mitigation plans have been implemented during some large-scale special events, and this is increasing the staff requirement for special events.
<i>PARKS &amp; CEMETERY</i>	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
<i>STREET MAINTENANCE</i>	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
<i>TRANSPORTATION OPER PARKING</i>	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
	Provides for enhanced parking management, enforcement levels, event material set up and tear down, during Sundance Film Festival, Kimball Arts Festival, 4th of July, Miners Day, Halloween, Pedestrianized Main Street, Etc, as well as assist Special Events whenever possible.

**Council Goal:**

**023 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Varied &amp; Multi-Seasonal Event Offerings</i>	Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of
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people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MODEST** increase in demand of 5% to 14%

**Ice (minimal increase):** It is anticipated that demand for Special Events in FY 18 will be similar to that which we experienced in FY 17.

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		<b>Dept Req FY 2023</b>	<b>RT Rec FY 2023</b>	<b>CM Rec FY 2023</b>	<b>Council FY 2023</b>
<i>BLDG MAINT ADM</i>	Personnel	\$154,215			
	Materials	\$31,200	\$31,200	\$31,200	\$31,250
	<b>Total</b>	<b>\$185,415</b>	<b>\$31,200</b>	<b>\$31,200</b>	<b>\$31,250</b>
<i>ECONOMY</i>	Personnel	\$502,795	\$334,254	\$334,254	\$369,561
	Materials	\$338,377	\$206,877	\$206,877	\$222,877
	<b>Total</b>	<b>\$841,172</b>	<b>\$541,131</b>	<b>\$541,131</b>	<b>\$592,438</b>
<i>FIELDS</i>	Personnel	\$39,717	\$39,717	\$39,717	\$43,014
	Materials	\$5,137	\$5,137	\$5,137	\$5,137
	<b>Total</b>	<b>\$44,854</b>	<b>\$44,854</b>	<b>\$44,854</b>	<b>\$48,151</b>
<i>PARKING</i>	Personnel				\$45,852
	Materials				\$18,000
	<b>Total</b>				<b>\$63,852</b>
<i>PARKS &amp; CEMETERY</i>	Personnel	\$94,280	\$94,280	\$94,280	\$104,188
	Materials	\$87,973	\$87,973	\$87,973	\$88,952
	<b>Total</b>	<b>\$182,253</b>	<b>\$182,253</b>	<b>\$182,253</b>	<b>\$193,140</b>
<i>POLICE</i>	Personnel	\$1,535,617	\$1,404,266	\$1,337,410	\$1,416,793
	Materials	\$56,525	\$56,525	\$97,525	\$104,063
	<b>Total</b>	<b>\$1,592,142</b>	<b>\$1,460,791</b>	<b>\$1,434,935</b>	<b>\$1,520,855</b>
<i>STREET MAINTENANCE</i>	Personnel	\$156,889	\$156,889	\$318,509	\$375,338
	Materials	\$34,530	\$34,530	\$34,530	\$38,215
	<b>Total</b>	<b>\$191,419</b>	<b>\$191,419</b>	<b>\$353,038</b>	<b>\$413,553</b>
<i>SUNDANCE MITIGATION</i>	Materials	\$302,600	\$302,600	\$302,600	\$302,600
	<b>Total</b>	<b>\$302,600</b>	<b>\$302,600</b>	<b>\$302,600</b>	<b>\$302,600</b>
<i>TRANSPORTATION OPER</i>	Personnel	\$82,405	\$82,405	\$82,405	\$116,330
	Materials	\$41,798	\$39,798	\$39,798	\$352,355
	<b>Total</b>	<b>\$122,203</b>	<b>\$122,203</b>	<b>\$122,203</b>	<b>\$468,686</b>
<b>Grand Total</b>		<b>\$3,462,058</b>	<b>\$2,876,451</b>	<b>\$3,012,214</b>	<b>\$3,634,525</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	14.7				
<i>Part Time</i>	3.6				
<b>Total</b>	<b>18.3</b>				

Level of Service



**Special Events Same Level of Service**

	Quartile	Score
<i>Special Events</i>	1	22.5

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
<p><b>Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life</b></p>	<p><b>City is the sole provider but there are other public or private entities which could be contracted to provide this service</b></p>	<p><b>Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement</b></p>

**Section 4: Cost Savings / Innovation / Collaboration**

<i>BLDG MAINT ADM</i>	The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
<i>ICE FACILITY</i>	Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
<i>PARKS &amp; CEMETERY</i>	Being in the Public Works Division, the Parks & Fields Department has a primary maintenance and assistance function in supporting Special Events. Working collaboratively with other agencies, departments and outside organizers has created efficiencies which allows for greater participant satisfaction and enhancing the overall experience that will propel us above the competing venues.
<i>TRANSPORTATION OPER</i>	Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.
<i>PARKING</i>	Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ICE FACILITY</i>	If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.
<i>FIELDS</i>	

<i>POLICE</i>	Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.
<i>PARKS &amp; CEMETERY</i>	The consequences of lowering the funding for this program include: Reduction in Park City being a "destination resort". There would also be a decrease in financial and cultural benefit to the community.
<i>TRANSPORTATION OPER</i>	Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.
<i>PARKING</i>	Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Special Events ICE FACILITY</i>	Number of special events hosted by the Sports Complex	0%		0%	
<i>Special Events-PARKS</i>	Percent of events properly staffed and prepared for.	0%		0%	
<i>Special Events-STREET MAINTENANCE</i>	Percentage electronic signs are operational per event.	0%		0%	
<i>Special Events-STREET MAINTENANCE</i>	Percentage of barricades set up completed within 2 hours of event(s).	0%		0%	
<i>Special Events-TRANSPORTATION OPER</i>	1) Cost per passenger				
<i>Special Events-TRANSPORTATION OPER</i>	2) Passengers per year				
<i>Special Events-ECONOMY</i>	Number of event days				
<i>Special Events ICE FACILITY</i>	Number of special events hosted by the Sports Complex	0%		0%	
<i>Special Events-ECONOMY</i>	Percent of event organizers "satisfied" or better with Special Events.	0%		0%	
<i>Special Events-ECONOMY</i>	Number of event complaints annually				
<i>Special Events-PARKS</i>	Percent of events properly staffed and prepared for.	0%		100%	
<i>Special Events-STREET MAINTENANCE</i>	Percentage electronic signs are operational per event.	0%		100%	
<i>Special Events-STREET MAINTENANCE</i>	Percentage of barricades set up completed within 2 hours of event(s).	0%		100%	
<i>Special Events-TRANSPORTATION OPER</i>	1) Cost per passenger				
<i>Special Events-TRANSPORTATION OPER</i>	2) Passengers per year				
<i>Special Events-TRANSPORTATION OPER</i>	1) Cost per passenger				

*Special Events-*  
*TRANSPORTATION OPER*

2) Passengers per year

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**Description:**

<i>TRANSPORTATION OPER</i>	The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 5:53 am to 2:10 am 7 days a week.
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**Council Goal:**

**028 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TRANSPORTATION OPER</i>	Personnel	\$4,007,790	\$4,007,790	\$4,007,850	\$4,750,656
	Materials	\$1,813,041	\$1,813,041	\$1,813,041	\$2,194,282
	<b>Total</b>	<b>\$5,820,831</b>	<b>\$5,820,831</b>	<b>\$5,820,891</b>	<b>\$6,944,938</b>
<b>Grand Total</b>		<b>\$5,820,831</b>	<b>\$5,820,831</b>	<b>\$5,820,891</b>	<b>\$6,944,938</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	39.8
<i>Part Time</i>	3.9
<b>Total</b>	<b>43.7</b>

Level of Service

Winter Service    Enhanced Level of Service

	Quartile	Score
<i>Winter Service</i>	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>TRANSPORTATION OPER</i>	Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TRANSPORTATION OPER</i>	Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Winter Service-TRANSPORTATION OPER</i>	Total passengers during Winter Season				
<i>Winter Service-TRANSPORTATION OPER</i>	4) Passengers per route mile. - Winter Service				
<i>Winter Service-TRANSPORTATION OPER</i>	3) Cost per passenger - Winter Service				
<i>Winter Service-TRANSPORTATION OPER</i>	Total passengers during Winter Season				
<i>Winter Service-TRANSPORTATION OPER</i>	4) Passengers per route mile. - Winter Service				
<i>Winter Service-TRANSPORTATION OPER</i>	3) Cost per passenger - Winter Service				

**Description:**

<i>TRANSPORTATION OPER</i>	The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 6:45 am to 12:05 am, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.
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**Council Goal:**

**027 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **SIGNIFICANT** increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>TRANSPORTATION OPER</i>	Personnel	\$2,890,083	\$2,890,083	\$2,890,136	\$3,431,434
	Materials	\$1,071,223	\$902,490	\$902,490	\$1,258,617
	Total	\$3,867,144	\$3,792,573	\$3,792,626	\$4,690,050
<b>Grand Total</b>		<b>\$3,867,144</b>	<b>\$3,792,573</b>	<b>\$3,792,626</b>	<b>\$4,690,050</b>
<b>FTEs</b>	<b>Budget FTEs FY 2023</b>				
<i>Full Time</i>	29.1				
<i>Part Time</i>	2.8				
<b>Total</b>	<b>31.9</b>				

Level of Service

Summer Service    Enhanced Level of Service

Quartile    Score

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>TRANSPORTATION OPER</i>	Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TRANSPORTATION OPER</i>	Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Summer Service-TRANSPORTATION OPER</i>	Total passengers during Summer Season				
<i>Summer Service-TRANSPORTATION OPER</i>	4) Passengers per route mile. - Summer Service				
<i>Summer Service-TRANSPORTATION OPER</i>	3) Cost per passenger - Summer Service				
<i>Summer Service-TRANSPORTATION OPER</i>	Total passengers during Summer Season				
<i>Summer Service-TRANSPORTATION OPER</i>	4) Passengers per route mile. - Summer Service				
<i>Summer Service-TRANSPORTATION OPER</i>	3) Cost per passenger - Summer Service				

**Description:**

<i>STREET MAINTENANCE</i>	Program includes snow plowing, hauling, blowing, and widening for 130 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the program are loss of on-site and remote snow storage, expanded service for sidewalks, new development, increase in special events and increasing community expectations. The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community. Funding for PC Heights
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**Council Goal:**

**043 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a **MINIMAL** increase in demand of **1% to 4%**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>CONTINGENCY/SNOW REMOVAL</i>	Materials	\$50,000	\$50,000	\$50,000	\$50,000
	Total	\$50,000	\$50,000	\$50,000	\$50,000
<i>STREET MAINTENANCE</i>	Personnel	\$892,091	\$892,091	\$896,759	\$973,400
	Materials	\$398,909	\$398,909	\$398,909	\$479,717
	Total	\$1,291,000	\$1,291,000	\$1,295,668	\$1,453,117
<b>Grand Total</b>		<b>\$1,341,000</b>	<b>\$1,341,000</b>	<b>\$1,345,668</b>	<b>\$1,503,117</b>

**FTEs      Budget FTEs  
FY 2023**

<i>Full Time</i>	8.8
<i>Part Time</i>	1.1



**Total 9.9**

Level of Service

**Winter Snow Operations Same Level of Service**

	Quartile	Score
Winter Snow Operations	2	20.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>STREET MAINTENANCE</i>	Cost Savings: The Streets Department continues expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>STREET MAINTENANCE</i>	The consequences of lowering the funding for this program include: Impacts to the health and Safety of our citizens and visitors, reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Proposed LOS: Maintain Current LOS.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Winter Snow Operations-STREET MAINTENANCE</i>	Percentage of roads plowed within 16 hours after a storm.	0%		100%	

**Description:**

<i>STREET MAINTENANCE</i>	Sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.
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**Council Goal:**

**059 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

**Program Experiencing a SUBSTANTIAL increase in demand of 25% or more**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>STREET MAINTENANCE</i>	Personnel	\$175,418	\$175,418	\$176,291	\$190,236
	Materials	\$97,889	\$97,889	\$97,889	\$115,907
	<b>Total</b>	<b>\$273,307</b>	<b>\$273,307</b>	<b>\$274,180</b>	<b>\$306,143</b>
<b>Grand Total</b>		<b>\$273,307</b>	<b>\$273,307</b>	<b>\$274,180</b>	<b>\$306,143</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	1.6
<i>Part Time</i>	.3
<b>Total</b>	<b>1.9</b>

Level of Service

**Clean-up and Storm Drain Same Level of Service**

	Quartile	Score
Clean-up and Storm Drain	2	20

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>STREET MAINTENANCE</i>	<p>Loss Prevention: The Street Department has been to protect property from possible loss through during spring the. Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. An example of this is the program revamp of the spring clean-up program to a once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program.</p> <p>Option: Same LOS.</p>
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>STREET MAINTENANCE</i>	<p>The consequences of lowering the funding for this program include: reduced preventative maintenance, potential flooding, impacts to downstream water quality, impacts on the look, feel and cleanliness of Park City, and possible effects on the solid waste contract for Main Street.</p> <p>Proposed LOS: Same LOS.</p>
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Clean-up and Control-STREET MAINTENANCE</i>	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	0%		100%	
<i>Clean-up and Control-STREET MAINTENANCE</i>	Percentage of flood control devices inspected weekly from April 15 to June 15.	0%		50%	
<i>Clean-up and Control-STREET MAINTENANCE</i>	Percentage of storm drain boxes cleaned annually.	0%		20%	

**Description:**

<i>CAPITAL PARKING</i>	Capital funding goes towards maintenance and upkeep of parking facilities.
	The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1200 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. This scenario includes staffing the parking enforcement program with City employees.

**Council Goal:**

**076 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Transportation: Congestion Reduction, Local and Regional</i>	Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).
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**Section 1: Scope**

**Change in Demand**

**Program Experiencing a SUBSTANTIAL increase in demand of 25% or more**

**Explanation**

**With the implementation of the DLS program on Main st., enforcement is the key factor in ensuring consistency and success. Having available parking staff to work alongside Park City Police is essential to ensure proper function. Parking has also expanded**

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>PARKING</i>	Personnel	\$991,803	\$991,803	\$1,036,498	\$1,181,010
	Materials	\$769,000	\$769,000	\$769,000	\$780,250
	<b>Total</b>	<b>\$1,760,803</b>	<b>\$1,760,803</b>	<b>\$1,805,498</b>	<b>\$1,961,260</b>
<i>TRANSPORTATION OPER</i>	Personnel		\$(55,820)	\$(55,820)	\$(52,755)

Materials	\$134,400	\$134,400	\$134,400	\$433,239
Total	\$78,580	\$78,580	\$78,580	\$380,484

**Grand Total \$1,839,383 \$1,839,383 \$1,884,078 \$2,341,744**

<b>FTEs</b>	<b>Budget FTEs</b>
	<b>FY 2023</b>
Full Time	11.6
Part Time	1.
<b>Total</b>	<b>12.6</b>

Level of Service

**Parking Management Same Level of Service**

	Quartile	Score
Parking Management	2	19

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SIGNIFICANT** portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<b>TRANSPORTATION OPER</b>	In 2013 Parking Services moved enforcement operations from one provided for by a third party contractor to a program staffed and managed by City employees. Objectives for this change were to improve level of customer service provided by Parking Services. Early indications are this objective shall be achieved.
<b>PARKING</b>	<p>Parking Services collaborates regularly with the Historic Park City Alliance to help ensure the business communities interests are incorporated into the city's parking management strategy.</p> <p>From 1998 to 2013 Staff utilized contract services to meet enforcement staffing needs. These contract employees were managed in a hybrid approach that housed them in a City building and placed them under the direct management of the City's Parking &amp; Fleet Manager. In order to increase customer service the City brought the operation in-house to enhance customer service primarily by paying competitive wages with the retail industry. As a result customer complaints have diminished greatly.</p> <p>As of 2019 Staff is confident additional resources requested will be needed to reach previous objectives as well as new Council goals which include the DLS program on Main st. This program is quite labor intensive and requires consistent enforcement collaboration with Police.</p> <p>As of 2020, Parking Services has reduced operating costs by 20% through enhanced technology in the China Bridge parking garage. Park City Police have also been equipped with ticket writing software that feeds in to the parking management database which collects and retains better evidences to ensure fair and informed adjudicative processes are kept. Parking has also gone "virtual" with many parking permits and passes to save on material cost and waste as well as improve customer resources and experience.</p>

**Section 5: Consequences of Funding Proposal at Lower Level**

<i>TRANSPORTATION OPER</i>	Staff does not recommend reducing program funding at this time. However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.
<i>PARKING</i>	Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

**Section 6: Performance Measures**

		<b>Actual FY 2021</b>	<b>Actual FY 2022</b>	<b>Target FY 2023</b>	<b>Target FY 2024</b>
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of appeals to citations (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Appeals processing time in days (Dept: Parking)				
<i>Parking Management-TRANSPORTATION OPER</i>	Percentage of Vehicles in compliance (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of first-time violations to total violations (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Citation collection rate (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of appeals to citations (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Appeals processing time in days (Dept: Parking)				
<i>Parking Management-TRANSPORTATION OPER</i>	Percentage of Vehicles in compliance (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of first-time violations to total violations (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Citation collection rate (Dept: Parking)	0%		0%	
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of appeals to citations (Dept: Parking)	0%		0.5%	
<i>Parking Management-TRANSPORTATION OPER</i>	Appeals processing time in days (Dept: Parking)			26	
<i>Parking Management-TRANSPORTATION OPER</i>	Percentage of Vehicles in compliance (Dept: Parking)	0%		0.91%	
<i>Parking Management-TRANSPORTATION OPER</i>	Ratio of first-time violations to total violations (Dept: Parking)	0%		0.55%	
<i>Parking Management-TRANSPORTATION OPER</i>	Citation collection rate (Dept: Parking)	0%		0.89%	

**Description:**

<i>STREET MAINTENANCE</i>	Streets Maintenance Team is responsible for maintaining 130 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.
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**Council Goal:**

**058 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community.
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**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>STREET MAINTENANCE</i>	Personnel	\$348,784	\$348,784	\$350,542	\$376,342
	Materials	\$291,960	\$291,960	\$291,960	\$312,981
	<b>Total</b>	<b>\$640,744</b>	<b>\$640,744</b>	<b>\$642,502</b>	<b>\$689,323</b>
<b>Grand Total</b>		<b>\$640,744</b>	<b>\$640,744</b>	<b>\$642,502</b>	<b>\$689,323</b>

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	3.2
<i>Part Time</i>	.3
<b>Total</b>	<b>3.5</b>

Level of Service

**Street & Sidewalk Maintenance**    **Same Level of Service**

	Quartile	Score
<i>Street &amp; Sidewalk Maintenance</i>	2	19

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>STREET MAINTENANCE</i>	Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete- 58 -28 pavement design for Park City pavements. Industry trends are to move toward asphalt recycling and the possible use of pervious pavements. Currently we are using 15% recycled asphalt in our new asphalt mix.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>STREET MAINTENANCE</i>	The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations. Proposed LOS: Same LOS
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Street &amp; Sidewalk Maintenance- STREET MAINTENANCE</i>	Percentage of potholes filled within 72 hours of receiving a complaint or service request.	0%		100%	
<i>Street &amp; Sidewalk Maintenance- STREET MAINTENANCE</i>	Tons of asphalt overlay applied to City streets.			5000	
<i>Street &amp; Sidewalk Maintenance- STREET MAINTENANCE</i>	Square yards of slurry seal applied to City Streets			70000	



Street & Sidewalk Maintenance-  
STREET MAINTENANCE

Tons of crack seal applied to City streets			30	
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**Description:**

<i>PARKS &amp; CEMETERY</i>	The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities. Items include snow plowing, blowing and widening from 14+ miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town Stairs. The Fields Department is responsible for the removal of snow from the artificial turf field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations.
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**Council Goal:**

**052 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Well-Maintained Assets and Infrastructure</i>	Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walkable & bike-able, supporting a world class resort destination.
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**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>FIELDS</i>	Personnel	\$69,044	\$69,044	\$69,044	\$74,797
	Materials	\$29,431	\$29,431	\$29,431	\$29,431
	<b>Total</b>	<b>\$98,475</b>	<b>\$98,475</b>	<b>\$98,475</b>	<b>\$104,228</b>
<i>PARKS &amp; CEMETERY</i>	Personnel	\$520,319	\$497,867	\$497,867	\$548,388
	Materials	\$121,229	\$111,230	\$111,230	\$113,661
	<b>Total</b>	<b>\$641,548</b>	<b>\$609,096</b>	<b>\$609,096</b>	<b>\$662,049</b>
<b>Grand Total</b>		<b>\$740,023</b>	<b>\$707,571</b>	<b>\$707,571</b>	<b>\$766,277</b>

**FTEs Budget FTEs  
FY 2023**

<i>Full Time</i>	3.7
<i>Part Time</i>	3.1

**Total 6.8**

Level of Service

**Parks & Sidewalk Snow Removal Same Level of Service**

	Quartile	Score
<i>Parks &amp; Sidewalk Snow Removal</i>	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>PARKS &amp; CEMETERY</i>	Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, service levels, and equipment availability while decreasing equipment downtime. Recent examples include the recent acquisition of additional snow blowing equipment. Industry trends are to move toward environmental deicers and specialized snow melting equipment.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>PARKS &amp; CEMETERY</i>	The consequences of lowering the funding for this program include: a reduction in citizen and visitor safety, a decrease in convenience for pedestrian travel, and an increase slip and fall accidents. There would also be an increase in citizen and business owner complaints due to established community expectations.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>City Facility Snow Removal-PARKS &amp; CEMETERY</i>	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	0%		0%	
<i>Parks &amp; Sidewalk Snow Removal- PARKS &amp; CEMETERY</i>	Percentage of sidewalks and stairs cleared of ice and snow within the next scheduled work shift (following the end of the storm)			100	

**Description:**

*ECONOMY* Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

**Council Goal:**

**040 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Abundant, Preserved and Publicly-Accessible Open Space* 1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of service in community outreach to mitigate construction impacts 4. Provide safe and effective infrastructure for alternative travel options.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
<i>ECONOMY</i>	Personnel	\$214,318	\$37,570	\$37,570	\$42,030
	Materials	\$851	\$851	\$851	\$851
	<b>Total</b>	<b>\$215,169</b>	<b>\$38,421</b>	<b>\$38,421</b>	<b>\$42,881</b>
<b>Grand Total</b>		<b>\$215,169</b>	<b>\$38,421</b>	<b>\$38,421</b>	<b>\$42,881</b>
<i>FTEs</i>		<b>Budget FTEs FY 2023</b>			
<i>Full Time</i>	1.6				
<i>Part Time</i>					
<b>Total</b>	<b>1.6</b>				

Level of Service

**Urban Trails and Walkability** Same Level of Service

	Quartile	Score
<i>Urban Trails and Walkability</i>	3	16

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a **SUBSTANTIAL** portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

*ECONOMY* 1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

**Section 5: Consequences of Funding Proposal at Lower Level**

*ECONOMY* Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Urban Trails and Walkability- ECONOMY</i>	Average daily users Poison Creek Pathway				
<i>Urban Trails and Walkability- ECONOMY</i>	Average daily users Comstock Pathway				
<i>Urban Trails and Walkability- ECONOMY</i>	Average daily users McLeod Creek Pathway				

**Description:**

STREET MAINTENANCE Remove graffiti in a timely manner.

**Council Goal:**

**110 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

*Well-Maintained Assets and Infrastructure* Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

**Section 1: Scope**

<b>Change in Demand</b>	<b>Explanation</b>
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>		Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
STREET MAINTENANCE	Personnel	\$5,672	\$5,672	\$5,703	\$6,202
	Materials	\$29,211	\$29,211	\$29,211	\$34,125
	<b>Total</b>	<b>\$34,883</b>	<b>\$34,883</b>	<b>\$34,914</b>	<b>\$40,327</b>
<b>Grand Total</b>		<b>\$34,883</b>	<b>\$34,883</b>	<b>\$34,914</b>	<b>\$40,327</b>

<i>FTEs</i>	Budget FTEs FY 2023
Full Time	.1
Part Time	
<b>Total</b>	<b>.1</b>

Level of Service

**Graffiti Removal Same Level of Service**

	Quartile	Score
Graffiti Removal	4	14.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>STREET MAINTENANCE</i>	Artistic painting of pedestrian tunnels by students. Use of environmental friendly graffiti removers.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>STREET MAINTENANCE</i>	1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity.
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**Section 6: Performance Measures**

		Actual FY 2021	Actual FY 2022	Target FY 2023	Target FY 2024
<i>Graffiti Removal-STREET MAINTENANCE</i>	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	0%		100%	

**Description:**

*ECONOMY* Back country trail maintenance services are provided through a professional service agreement with Mountain Tr4ails Foundation. The 5 year agreement is due to expire in December 2020. The current budget allocation of \$25,000 anticipates services provided to the trail system of 2015. Since 2015, the following additions to open space and trails have been realized.

1. 1500 acres of open space
2. 23 additional miles of trails (single track/back country)
3. Increase 17K of winter trails
4. 20% increase in labor costs
5. 15% increase in machine costs
6. 2\$/mile trail construction cost.

Staff anticipates SSC funding associated with MTF winter grooming to offset this request. Staff finds that funding associated with this service and a subsequent contract with MTF (in comparison with related services and budgets at Snyderville Basin Special Service District) saves PCMC over \$300,000 annually. Additionally funding is also off set with MTF adopt a trails programs and joint grant related projects.

**Council Goal:**

**045 Transportation Innovation**

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

<i>Abundant, Preserved and Publicly-Accessible Open Space</i>	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.
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**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

**Section 2: Proposed Amount / FTEs**

<i>Expenditures</i>	Dept Req FY 2023	RT Rec FY 2023	CM Rec FY 2023	Council FY 2023
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<i>ECONOMY</i>	Personnel	\$55,139	\$40,645	\$18,077	\$20,146
	Materials	\$29,353	\$29,353	\$29,353	\$223
	Total	\$84,492	\$69,998	\$47,430	\$20,369
<i>SPEC. SRVC. CONTRT/TRAILS MANAGEMENT</i>	Materials	\$15,000	\$15,000	\$15,000	\$15,000
	Total	\$15,000	\$15,000	\$15,000	\$15,000
<b>Grand Total</b>		<b>\$99,492</b>	<b>\$84,998</b>	<b>\$62,430</b>	<b>\$35,369</b>

<b>FTEs</b>	<b>Budget FTEs</b>
	<b>FY 2023</b>
Full Time	.2
Part Time	.5
<b>Total</b>	<b>.7</b>

Level of Service

**Trails (Backcountry) Same Level of Service**

	<b>Quartile</b>	<b>Score</b>
Trails (Backcountry)	4	14

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a <b>SIGNIFICANT</b> portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

<i>ECONOMY</i>	Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.
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**Section 5: Consequences of Funding Proposal at Lower Level**

<i>ECONOMY</i>	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.
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**Section 6: Performance Measures**

Actual    Actual    Target    Target

		FY 2021	FY 2022	FY 2023	FY 2024
<i>Trails (Backcountry)- ECONOMY</i>	Average daily use of trails in Round Valley (summer)				
<i>Trails (Backcountry)- ECONOMY</i>	Average daily use of trails in Round Valley (winter)				

Description:

Council Goal:

XXXX Transportation Innovation

Desired Outcome:

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Explanation

**Section 2: Proposed Amount / FTEs**

<i>FTEs</i>	Budget FTEs FY 2023
<i>Full Time</i>	
<i>Part Time</i>	
<b>Total</b>	

Level of Service

Other Budget Items

	Quartile	Score
<i>Other Budget Items</i>	4	

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**



# CAPITAL PROJECTS SUMMARY

## CP0001 Planning/Capital Analysis

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0001	Recommended	Briggs	\$53,177			Engaged & Effective Government & Citizenry

Description	Comments
Annual analysis of General Impact Fees to determine/justify formula, collection, use. Including GASB 34 planning and implementation.	Not rec due to other funding.

## CP0002 Information System Enhancement/Upgrades

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0002	Recommended	Robertson	\$2,578			Engaged & Effective Government & Citizenry

Description	Comments
Funding of computer expenditures and major upgrades as technology is available. Technological advancements that solve a City need are funded from here. Past examples include web page design and implementation, security systems, document imaging, telephony enhancements, etc.	

## CP0003 Old Town Stairs

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0003	Recommended	Twombly	\$584,253			Inclusive & Healthy Community

Description					Comments								
An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, drainage improvements and lighting. Like trails, the priority depends on factors such as adjacent development, available easements, community priority and location. Funding comes largely from RDAs so most funding is restricted for use in a particular area. Tread replacements are planned beginning with the oldest in closest proximity to Main Street. New sets proposed include 9th St. with three new blocks at \$300,000 (LPARDA);10th St. with 1 new block at \$100,000 (LPARDA);possible improvements to Crescent Tram pending resolution of the current parcel discussions (no identified funding); Reconstruct 3rd St, 4th St, 5th St, others as prioritized (Main St RDA). See also Project #722.													
FUTURE FUNDING		Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND			\$21,276										
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE			\$150,000		\$150,000								
<b>TOTAL</b>			<b>\$171,276</b>		<b>\$150,000</b>								

### CP0005 City Park Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0005	Recommended	Fisher	\$878,266	\$23,459		Preserving & Enhancing the Natural Environment

Description					Comments								
As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp & other recreation programs. The facility has some conceptual designs being done through the Recreation Facility Master Plan.													
FUTURE FUNDING		Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031400 CIP FUND * IMP FEE-OPEN SPACE					\$(50,000)								
033468 LOWER PARK RDA * CONT TO RDA DEBT			\$100,000		\$100,000		\$100,000						
<b>TOTAL</b>			<b>\$100,000</b>		<b>\$50,000</b>		<b>\$100,000</b>						

## CP0006 Pavement Management Implementation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0006	Recommended	Dayley	\$882,114	\$688,858		Thriving Mountain Town

Description	Comments
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This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing, rototilling, pavement overlays and utility adjustments.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031452 CIP Fund * CLASS "C" ROAD		\$410,000		\$410,000		\$410,000				\$410,000		
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$630,000		\$630,000		\$630,000				\$630,000		
<b>TOTAL</b>		<b>\$1,040,000</b>		<b>\$1,040,000</b>		<b>\$1,040,000</b>				<b>\$1,040,000</b>		

## CP0007 Tunnel Maintenance

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0007	Recommended	McAfee	\$2,404,409	\$673,165		Preserving & Enhancing the Natural Environment

Description	Comments
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Maintenance and inspection of the Judge and Spiro Mine tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening. Track replacement. Flow meter OM&R.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051481 Water Fund * WATER SERVICE FEES		\$274,750		\$281,619		\$292,884				\$304,599		
<b>TOTAL</b>		<b>\$274,750</b>		<b>\$281,619</b>		<b>\$292,884</b>				<b>\$304,599</b>		

## CP0009 Transit Rolling Stock Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0009	Recommended	Fjelsted	\$(155,287)	\$7,244		Thriving Mountain Town

Description	Comments
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This program provides for the replacement of the existing transit fleet . It is anticipated what the Federal Transit Administration will be providing 80 percent of the purchase cost.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057458 Transit Fund * FEDERAL GRANTS		\$11,890,000										
057479 Transit Fund * TRANSIT SALES TAX		\$2,578,523										
<b>TOTAL</b>		<b>\$14,468,523</b>										

## CP0010 Water Department Service Equipment

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0010	Recommended	McAfee	\$47,227	\$67,062	\$43,357	Preserving & Enhancing the Natural Environment

Description	Comments
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Replacement of vehicles and other water department service equipment that is on the timed depreciation schedule.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051481 Water Fund * WATER SERVICE FEES		\$80,000		\$80,000		\$83,200				\$86,528		
<b>TOTAL</b>		<b>\$80,000</b>		<b>\$80,000</b>		<b>\$83,200</b>				<b>\$86,528</b>		



## CP0013 Affordable Housing Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0013	Recommended	Glidden	\$(103,589)			Inclusive & Healthy Community

Description	Comments
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The Housing Advisory Task Force in 1994 recommended the establishment of ongoing revenue sources to fund a variety of affordable housing programs. The city has established the Housing Authority Fund (36-49048) and a Projects Fund (31-49058). Fund 36-49048 will be for the acquisition of units as opportunities become available, provision of employee mortgage assistance, and prior housing loan commitments. It will also provide assistance to developers in the production of units.

## CP0014 McPolin Farm

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0014	Recommended	Stockdale	\$2,280			Inclusive & Healthy Community

Description	Comments
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City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.

## CP0017 ADA Implementation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0017	Recommended	Robertson, J.	\$85,523			Engaged & Effective Government & Citizenry

Description					Comments								
Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed to continue the program to complete phase 2 and 3 improvements.													
FUTURE FUNDING		Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND					\$5,000		\$5,000						
<b>TOTAL</b>					\$5,000		\$5,000						

### CP0019 Library Development & Donations

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0019	Recommended	Juarez	\$( 709)	\$8,662		Inclusive & Healthy Community

Description					Comments								
Project 579 also includes a category 39124. Public Library development grant. This is a grant made to all public libraries in Utah by the State, based on population and assessed needs. The uses of this money are restricted by State statute, and must be outlined in the Library goals which are set by the Library Board and due to the State Library at the end of October each year.													
FUTURE FUNDING		Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031474 CIP Fund * STATE CONTRIBUTION		\$6,138	\$6,138										
<b>TOTAL</b>		\$6,138	\$6,138										

### CP0020 City-wide Signs Phase I

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0020	Recommended	Weidenhamer	\$19,088	\$8,068		Thriving Mountain Town

Description		Comments											
Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.													
FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$40,513											
<b>TOTAL</b>		<b>\$40,513</b>											

### CP0025 Bus Shelters Design and Capital Improve

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0025	Recommended	Collins				Thriving Mountain Town

Description		Comments											
Passenger amenities such as shelters, and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.													

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057479 Transit Fund * TRANSIT SALES TAX		\$17,053										
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		\$150,000										
<b>TOTAL</b>		<b>\$167,053</b>										

### CP0028 5 Year CIP Funding

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0028	Recommended	Briggs	\$5,073,395			Engaged & Effective Government & Citizenry

Description		Comments											
This account is for identified unfunded projects.													

## CP0036 Traffic Calming

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0036	Recommended	Robertson, J.	\$109,451	\$5,200		Thriving Mountain Town

Description	Comments
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Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$20,000		\$10,000		\$10,000						
<b>TOTAL</b>		<b>\$20,000</b>		<b>\$10,000</b>		<b>\$10,000</b>						

## CP0040 Water Dept Infrastructure Improvement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0040	Recommended	McAfee	\$904,509	\$501,948		Preserving & Enhancing the Natural Environment

Description	Comments
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General asset replacement for existing infrastructure including such assets as pipelines, pump stations, valve vaults, etc.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051481 Water Fund * WATER SERVICE FEES		\$2,395,250		\$3,454,863		\$3,496,538				\$1,776,879		
<b>TOTAL</b>		<b>\$2,395,250</b>		<b>\$3,454,863</b>		<b>\$3,496,538</b>				<b>\$1,776,879</b>		

## CP0041 Trails Master Plan Implementation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0041	Recommended	Twombly	\$53,589	\$18,869		Preserving & Enhancing the Natural Environment

Description		Comments											
Existing Funds will be utilized to construct the following trails and infrastructure: Prospector connection, April Mountain Plan, Historic trail signage and Daly Canyon connections. Additionally, Phase III trailheads at April Mountain and Meadows Dr. East. Requested funds for future FY include projects associated with continuation of trail connectivity as outlined in the Trails Master Plan and those identified in the PC Heights MPD, more specifically identified as Phase I and II of the Quinn's Park and Ride connections. Easements have been secured for these pathways. Staff will utilize local and state grants to off set costs associated with these connections.													
FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	
031400 CIP FUND * IMP FEE-OPEN SPACE	\$72,691	\$92,691		\$20,000		\$20,000							
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$295,000		\$50,000		\$50,000							
<b>TOTAL</b>	<b>\$72,691</b>	<b>\$387,691</b>		<b>\$70,000</b>		<b>\$70,000</b>							

### CP0046 Golf Course Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0046	Recommended	Fonnesbeck	\$5,910			Thriving Mountain Town

Description		Comments											
This fund encompasses all golf course related projects, constructing new tee boxes, cart path repairs, restroom upgrade, landscaping, pro-shop improvements, and other operational maintenance projects.													
FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	
055459 Golf Fund * GOLF FEES		\$12,000		\$12,000		\$12,000				\$12,000			
<b>TOTAL</b>		<b>\$12,000</b>		<b>\$12,000</b>		<b>\$12,000</b>				<b>\$12,000</b>			

### CP0074 Equipment Replacement - Rolling Stock

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0074	Recommended	Dayley	\$1,487,727	\$267,810	\$1,188,772	Engaged & Effective Government & Citizenry

Description	Comments
<p>This project funds the replacement of fleet vehicles based upon a predetermined schedule. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.</p> <p>A correction to the vehicle replacement fund is needed to get it back on track. The short fall can be attributed to the following:</p> <ul style="list-style-type: none"> <li>• Tier 4 final diesel engines cost \$50,000 more</li> <li>• Police vehicles need \$24,000 of equipment that was never budgeted.</li> <li>• Street plows require plow, salter and hydro's costing \$110,000 ea that was not budgeted for.</li> </ul> <p>As we begin moving toward an Electric Fleet we are seeing higher purchasing prices. This may yet further warrant increases.</p>	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		\$1,250,000		\$1,300,000		\$1,450,000				\$1,450,000		
<b>TOTAL</b>		<b>\$1,250,000</b>		<b>\$1,300,000</b>		<b>\$1,450,000</b>				<b>\$1,450,000</b>		

### CP0075 Equipment Replacement - Computer

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0075	Recommended	Robertson	\$513,070	\$165,900	\$166,451	Engaged & Effective Government & Citizenry

Description	Comments
<p>The computer replacement fund supports replacement of computer equipment and support infrastructure including network, servers, and climate control systems. However, replacement decisions are driven by technological advancements, software requirements, and obsolescence.</p> <p>2019+ Requests: Approximate \$15k for: This additional funding request supports organizational growth and technology changes to address future asset replacement cycles. This includes computer, server and network assets.</p>	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		\$320,600		\$446,062		\$320,600						
051481 Water Fund * WATER SERVICE FEES		\$21,232		\$21,232		\$21,232						
055459 Golf Fund * GOLF FEES		\$2,560		\$2,560		\$2,560						
057479 Transit Fund * TRANSIT SALES TAX		\$16,172		\$16,172		\$16,172						
<b>TOTAL</b>		<b>\$360,564</b>		<b>\$486,026</b>		<b>\$360,564</b>						

## CP0081 OTIS Water Pipeline Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0081	Recommended	McAfee	\$300,000			Preserving & Enhancing the Natural Environment

Description	Comments
Water Replacement as part of the OTIS road projects	

## CP0089 Public Art

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0089	Recommended	Everitt	\$289,768	\$5,000		Inclusive & Healthy Community

Description	Comments
This project is designed to fund public art as part of an "Arts Community Master Plan". Public Art will be funded following the Council adopted 1% allocation form each City construction project policy where applicable.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$50,000										
<b>TOTAL</b>		<b>\$50,000</b>										

## CP0090 Friends of the Farm

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0090	Recommended	Stockdale	\$21,895			Inclusive & Healthy Community

Description	Comments
Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.	

## CP0091 Golf Maintenance Equipment Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0091	Recommended	Robinson	\$337,800	\$13,985		Thriving Mountain Town

Description	Comments
This fund is used for golf course maintenance equipment replacement.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
055459 Golf Fund * GOLF FEES		\$98,000		\$98,000		\$98,000				\$98,000		
<b>TOTAL</b>		<b>\$98,000</b>		<b>\$98,000</b>		<b>\$98,000</b>				<b>\$98,000</b>		

## CP0092 Open Space Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0092	Recommended	Deters	\$129,884	\$221,853	\$6,774	Preserving & Enhancing the Natural Environment

Description	Comments
This fund provides for maintenance, improvements, and acquisition of Park City's Open Space.	



FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031466 CIP Fund * OTHER CONTRIBUTIONS		\$300,000		\$300,000		\$300,000						
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$100,000		\$100,000		\$100,000						
<b>TOTAL</b>		<b>\$400,000</b>		<b>\$400,000</b>		<b>\$400,000</b>						

### CP0100 Neighborhood Parks

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0100	Recommended	Twombly	\$259,767	\$2,315		Preserving & Enhancing the Natural Environment

Description	Comments
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This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospector, and Old Town.

### CP0108 Flagstaff Transit Transfer Fees

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0108	Recommended	Knotts	\$2,007,468		\$7,538	Thriving Mountain Town

Description	Comments
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Account for transit transfer fees dedicated to improvement enhancement of Park City transit system by designing and constructing transit priority improvements on SR 248. Reduction in greenhouse gas emissions by reducing idling and single occupancy vehicles.

### CP0115 Public Works Complex Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0115	Recommended	Knotts	\$(31,784)			Thriving Mountain Town

Description	Comments
This project can be closed. This project will provide for additional office space & furnishings required to house streets/transit/fleet personnel.	

### CP0118 Transit GIS/AVL System

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0118	Recommended	Collins	\$(17,465)			Thriving Mountain Town

Description	Comments
CAD/AVL systems to provide real time information to passengers and managers to better manage the transit system. Also provides funding for run cutting software, new signs and general intelligent systems infrastructure.	

### CP0128 Quinn's Ice/Fields Phase II

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0128	Recommended	Twombly	\$36,805			Preserving & Enhancing the Natural Environment

Description	Comments
Additional development of outdoor playing fields and support facilities	

### CP0137 Transit Expansion

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0137	Recommended	Fjelsted	\$(22,506)			Thriving Mountain Town

Description	Comments
These funds are dedicated to purchasing new busses for expanded transit service.	

## CP0141 Boothill Transmission Line

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0141	Recommended	McAfee	\$28,107			Preserving & Enhancing the Natural Environment

Description	Comments
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This project is complete and should be deleted.

## CP0142 Racquet Club Program Equipment Replaceme

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0142	Recommended	Fisher	\$218,998	\$48,003	\$15,383	Thriving Mountain Town

Description	Comments
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For ongoing replacement of fitness equipment.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$65,000		\$65,000		\$65,000						
<b>TOTAL</b>		<b>\$65,000</b>		<b>\$65,000</b>		<b>\$65,000</b>						

## CP0146 Asset Management/Replacement Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0146	Recommended	Dayley	\$438,096	\$200,283	\$3,637	Engaged & Effective Government & Citizenry

Description	Comments
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Money is dedicated to this account for asset replacement. The replacement/repair schedule was created in FY 07 for Building replacement. Plan was updated in FY 13 and will be updated again in FY18.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$552,709		\$704,760		\$1,105,418				\$750,000		
<b>TOTAL</b>		<b>\$552,709</b>		<b>\$704,760</b>		<b>\$1,105,418</b>				<b>\$750,000</b>		

## CP0150 Ice Facility Capital Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0150	Recommended	Angevine	\$761,262	\$172,871	\$54,467	Thriving Mountain Town

Description	Comments
For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$341,000		\$66,000		\$66,000				\$66,000		
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION		\$341,000		\$66,000		\$66,000				\$66,000		
<b>TOTAL</b>		<b>\$682,000</b>		<b>\$132,000</b>		<b>\$132,000</b>				<b>\$132,000</b>		

## CP0152 Parking Equipment Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0152	Recommended	Knotts	\$76,402			Thriving Mountain Town

Description	Comments
For replacement of parking meters on Main St., replacement of garage gates and pay equipment, replacement of sensors in garage and loops in surface lots. Replacement of parking vehicles, License plate recognition hardware/software, signage related to changes in the parking program, and handheld ticket writers. Funded by garage and meter fee revenues.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057479 Transit Fund * TRANSIT SALES TAX		\$125,000		\$125,000		\$125,000						
<b>TOTAL</b>		\$125,000		\$125,000		\$125,000						

### CP0157 OTIS Phase III(a)

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0157	Recommended	Robertson, J.	\$3,697,533	\$54,949		Engaged & Effective Government & Citizenry

Description	Comments
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OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads included in IIIa were McHenry Avenue (constructed in the summer of 2015) and Lowell Avenue (Construction for the summer of 2016). Tentative future projects will be 8th and 12th Streets in 2017 and 2018 and Rossi Hill Drive in 2019.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$150,000										
<b>TOTAL</b>		\$150,000										

### CP0160 Ice Facility Capital Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0160	Recommended	Angevine	\$(47,512)			Thriving Mountain Town

Description	Comments
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For various projects related to the Ice Facility as outlined in the Strategic Plan.

## CP0167 Skate Park Repairs

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0167	Recommended	Fisher	\$9,749	\$10,000		Preserving & Enhancing the Natural Environment

Description	Comments
Re-paint fence and re-caulk the concrete joints.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
033450 Lower Park RDA * BEGINNING BALANCE		\$5,000		\$5,000		\$5,000				\$30,000		
<b>TOTAL</b>		<b>\$5,000</b>		<b>\$5,000</b>		<b>\$5,000</b>				<b>\$30,000</b>		

## CP0171 Upgrade OH Door Rollers

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0171	Recommended	Dayley	\$39,267			Thriving Mountain Town

Description	Comments
Maintenance Equipment & Parts for Old Bus Barn Doors	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057479 Transit Fund * TRANSIT SALES TAX		\$6,000										
<b>TOTAL</b>		<b>\$6,000</b>										

## CP0177 China Bridge Improvements & Equipment

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0177	Recommended	Knotts	\$(10,950)			Thriving Mountain Town

Description	Comments
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Stairwell Old CB; Fire Sprinkler Upgrade OLD CB; Snow Chute

### CP0178 Rockport Water, Pipeline, and Storage

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0178	Recommended	McAfee	\$(2,566,268)	\$936,145	Preserving & Enhancing the Natural Environment

Description	Comments
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This project will construct upgrades to the Mt. Regional Water Pump Station at Rockport and a new pump station and intake that will be owned and operated by WBWCD, all to deliver Park City's reserved water from Rockport and Smith Morehouse reservoirs. Also included is the cost of water from WBWCD and replacement fund for the infrastructure.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051481 Water Fund * WATER SERVICE FEES		\$1,458,700		\$1,458,700		\$1,498,200				\$1,391,306		
<b>TOTAL</b>		<b>\$1,458,700</b>		<b>\$1,458,700</b>		<b>\$1,498,200</b>				<b>\$1,391,306</b>		

### CP0186 Energy Efficiency Study -City Facilities

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0186	Recommended	Cartin	\$22,305		Inclusive & Healthy Community

Description	Comments
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Data management for all municipal utilities. This tool will expedite carbon foot printing and better identify energy and cost saving opportunities.

## CP0191 Walkability Maintenance

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0191	Recommended	Dayley	\$22,096	\$62,526		Preserving & Enhancing the Natural Environment

Description	Comments
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This funding is provided for the purpose of ongoing maintenance of completed Walkability Projects.

We have added 24.33 miles of pathway. This funding will pay for the ongoing maintenance of these existing and new paths

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$71,825		\$71,825		\$78,825				\$78,825		
<b>TOTAL</b>		<b>\$71,825</b>		<b>\$71,825</b>		<b>\$78,825</b>				<b>\$78,825</b>		

## CP0203 China Bridge Event Parking

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0203	Recommended	Knotts	\$2,702,014			Thriving Mountain Town

Description	Comments
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This project will provide additional parking and event mitigations for Park City.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031489 CIP FUND * GARAGE REVENUE		\$340,000		\$340,000		\$340,000						
<b>TOTAL</b>		<b>\$340,000</b>		<b>\$340,000</b>		<b>\$340,000</b>						



## CP0217 Emergency Management Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0217	Recommended	Daniels	\$(13,604)	\$14,265		Engaged & Effective Government & Citizenry

Description	Comments
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This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, mobile command trailer (MCT) equipment, community outreach, mitigation projects and emergency information technology and communications. For FY19 & FY20 the \$10,000 for each year predominately improves, replaces and/or increases EOC equipment, MCT, mitigation, response, sheltering and technological capabilities along with required equipment for MCT.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND				\$15,000		\$15,000				\$15,000		
<b>TOTAL</b>				\$15,000		\$15,000				\$15,000		

## CP0226 Walkability Implementation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0226	Recommended	Everitt	\$14,454	\$30,076		Preserving & Enhancing the Natural Environment

Description	Comments
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This project funds varying projects related to the Walkability Community program. The projects to be completed with this funding will be as outlined by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget Process

This was cp0190 in the FY2009 budget

## CP0236 Triangle Property Environmental Remediat

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0236	Recommended	Robertson, J.				Preserving & Enhancing the Natural Environment

Description	Comments
Cost associated with the assessment and closure of the property through the Utah Voluntary Clean-up program.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND				\$99,779								
<b>TOTAL</b>				<b>\$99,779</b>								

## CP0240 Quinn's Water Treatment Plant

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0240	Recommended	McAfee	\$(305,185)			Preserving & Enhancing the Natural Environment

Description	Comments
Water treatment upgrades to the exiting WTP to provide additional barriers against total organic carbon, manganese, and other water quality upsets in the Weber River.	

## CP0244 Transit Contribution to County

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0244	Recommended	Fjelsted	\$(1,664,862)			Thriving Mountain Town

Description	Comments
Close this project. City contributions will be deducted from quarterly invoices moving forward.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057479 Transit Fund * TRANSIT SALES TAX		\$1,000,000										
<b>TOTAL</b>		<b>\$1,000,000</b>										

## CP0248 Middle Silver Creek Watershed

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0248	Recommended	Robertson, J.	\$234,297			Preserving & Enhancing the Natural Environment

Description	Comments
Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column	

## CP0250 Irrigation Controller Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0250	Recommended	Dayley	\$(4,506)			Preserving & Enhancing the Natural Environment

Description	Comments
The Parks Department has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 25 years old, as they were originally installed in the early 1990s. Over the past years we've continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 4-5 controllers a year for the next several years. To date we have replaced 23 out of the 38 controllers. Projected completion 2019.	

## CP0251 Electronic Record Archiving

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0251	Recommended	Robertson	\$(117,480)	\$44,199		Engaged & Effective Government & Citizenry

Description	Comments
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The City has utilized an existing low-cost electronics archive server for meeting storage and retention requirements. However, better integration is required for the existing system and improved search and sharing capabilities is also needed--potentially for public facing data. These funds would go towards a new product purchase or addressing upgrades to our existing platform.

## CP0256 Storm Water Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0256	Recommended	McAfee	\$749,506	\$30,440		Preserving & Enhancing the Natural Environment

Description	Comments
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This money would be to fix and repair any of our current storm water issues within the city.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
052530 STORM WATER FUND * STORM WATER SERVICE FEE		\$300,000		\$300,000		\$300,000				\$315,000		
<b>TOTAL</b>		<b>\$300,000</b>		<b>\$300,000</b>		<b>\$300,000</b>				<b>\$315,000</b>		

## CP0264 Security Projects

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0264	Recommended	Daniels	\$(51,421)	\$21,833		Engaged & Effective Government & Citizenry

Description	Comments
The Building Security Committee was established in 2008 and makes recommendations on security issues, training and equipment for all occupied city buildings. The two largest components are Closed Circuit Video Systems (CCVS) and Electronic Access Controls (electronic door locks), along with some smaller security upgrades including, alarms, fragment retentive film, lighting and training. In recent years we have expanded the use of some of these funds for exterior security measures for city buildings and special event venues. This is a multi-year project . Some funding for upgrades and/or replacements has been from the Asset Management Fund and individual departments. Emergency Management, Information Technology, Sustainability and Building Maintenance are partners in this project. We have made significant headway over the past 10 years. The majority of the work is expected to be completed by FY22.	

### CP0266 Prospector Drain - Regulatory Project

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0266	Robertson, J.	\$(6,975)			Preserving & Enhancing the Natural Environment

Description	Comments
Project is being done under an Administrative Order on Consent with the EPA to address the discharge of metals impacted water from the Prospector Drain and Biocell. Project involves first conducting an Engineering Evaluation and Cost Analysis, then selecting a remedial action and implementation. In addition, a Natural Resource Damage Assessment must be done that will determine compensatory restitution for damages to natural resources.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031473 CIP Fund * SALE OF ASSETS		\$856,712		\$856,712								
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$(3,463)		\$150,000		\$150,000						
<b>TOTAL</b>		<b>\$853,249</b>		<b>\$1,006,712</b>		<b>\$150,000</b>						

### CP0267 Soil Repository

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0267	Robertson, J.	\$4,013,136	\$23,448	\$31,519	Preserving & Enhancing the Natural Environment

Description	Comments
Should we successfully complete the current negotiations with the EPA on the Multi-Party agreement then Park City would likely need to financially participate in a portion of the construction of a soils repository. These would be a one-time cost. Ongoing costs for the repository would likely be incurred by United Park City Mines. Park City would likely not have a future role in the operation of the repository.	

## CP0269 Environmental Revolving Loan Fund

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0269	Recommended	Cartin	\$60,802	\$(1,920)		Preserving & Enhancing the Natural Environment

Description	Comments
Sustainability Staff is requesting \$100,000 in additional funds for the Environmental Revolving Loan Fund. With the hire of an Energy Project Manager through Rocky Mountain Power's demand side management program, Sustainability will be pursuing 3,000,000 kWh in energy savings over the next three years. This work will result in annual, ongoing savings of at least \$75,000 per year (\$225,000 per year by 2019). Increasing the Environmental Revolving Loan Fund by \$100,000, or to a total balance of \$278,000, will allow the Energy Project Manager to rapidly fund and deploy projects. The Environmental Revolving Loan Fund is repaid through energy savings. All but \$24,000 of the fund is currently invested in high return projects.	

## CP0270 Downtown Enhancements Phase II

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0270	Recommended	Weidenhamer	\$(343,299)	\$ 710		Thriving Mountain Town

Description	Comments
10 year improvement plan for pedestrian enhancements and public gathering spaces in the Main Street area. Pedestrian enhancements consist of replacing the curb, gutter, sidewalks, street lights, and the addition of storm drains, benches, trash and recycling bins... Gathering spaces include plazas and walkways.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$327,104		\$327,104		\$327,104				\$327,104		
<b>TOTAL</b>		<b>\$327,104</b>		<b>\$327,104</b>		<b>\$327,104</b>				<b>\$327,104</b>		

### CP0273 Landscape Water Checks

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0273	Recommended	McAfee	\$2,000			Preserving & Enhancing the Natural Environment

Description	Comments
sprinkler audits and improvement recommendations	

### CP0276 Water Quality Study

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0276	Recommended	McAfee	\$(11,359)	\$315,628		Preserving & Enhancing the Natural Environment

Description	Comments
This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051481 Water Fund * WATER SERVICE FEES		\$350,000		\$350,000		\$300,000				\$250,000		
<b>TOTAL</b>		<b>\$350,000</b>		<b>\$350,000</b>		<b>\$300,000</b>				<b>\$250,000</b>		

## CP0277 Rockport Capital Facilities Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0277	Recommended	McAfee	\$63,728	\$17,676		Preserving & Enhancing the Natural Environment

Description	Comments
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This is for asset replacement related to the diversion and pumping structures on the Rockport Reservoir

## CP0280 Aquatics Equipment Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0280	Recommended	Fisher	\$1,843			Preserving & Enhancing the Natural Environment

Description	Comments
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This fund is used to replace pool infrastructure such as boilers, pumps and filtration. We need to increase the annual contribution to \$25,000 yr. The current funding of \$15,000 per year has been insufficient to cover the costs.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$25,000		\$25,000		\$25,000						
<b>TOTAL</b>		<b>\$25,000</b>		<b>\$25,000</b>		<b>\$25,000</b>						

## CP0289 Ironhorse Transit Facility Asset Managem

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0289	Recommended	Collins	\$180,000			Thriving Mountain Town



Description	Comments
This CIP will fund ongoing Capital Renewal needs for the City's expanded Ironhorse Transit facility. This fund will provide for roof, parking garage, HVAC, lifts and equipment capital renewal. Summit County contributes its proportional share.	

## CP0292 Cemetery Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0292	Recommended	Fisher	\$13,399	\$4,024		Inclusive & Healthy Community

Description	Comments
City Council has approved moving forward with a cemetery master plan. The first phase is funded with existing budget which includes the development of a cremains garden around the gazebo. The second phase is to look at cemetery expansion up the hillside that could include expansion of full casket burial options.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND	\$48,000	\$95,014										
<b>TOTAL</b>	<b>\$48,000</b>	<b>\$95,014</b>										

## CP0294 Spriggs Barn

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0294	Recommended	Dayley	\$5,000			Inclusive & Healthy Community

Description	Comments
This option will provide funding to stabilize the Spriggs Barn from further dilapidation and begin a long rang plan for restoration.	

## CP0301 Scada and Telemetry System Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0301	Recommended	McAfee	\$10,000			Preserving & Enhancing the Natural Environment

Description	Comments
This project is to replace and upgrade the water system's SCADA (supervisory control and data acquisition) system. There are many limits to the current system including limited technical experts that understand the programming, limited ability to report, trend, and integrate water quality monitoring and trending. This upgrade will allow the system to be better integrated into the Quinns WTP system and the AMR system.	

## CP0303 Empire Tank Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0303	Recommended	McAfee	\$(1,807,165)			Preserving & Enhancing the Natural Environment

Description	Comments
As part of the drinking water solution for the Judge Tunnel Source, the Empire Tank will be converted into a raw water tank and as a result will need to be replaced to meet drinking water storage requirements. In addition to the projected water storage deficit in the Old Town area, the existing Woodside tank is approximately 50 years old. Both of these factors will be considered with the new tank construction.	

## CP0304 Quinn's Water Treatment Plant Asset Repl

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0304	Recommended	McAfee	\$911,924			Preserving & Enhancing the Natural Environment

Description										Comments			
With the addition of Quinns Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.													
FUTURE FUNDING		Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051481 Water Fund * WATER SERVICE FEES			\$220,500		\$231,525		\$238,471				\$245,625		
<b>TOTAL</b>			\$220,500		\$231,525		\$238,471				\$245,625		

### CP0306 Open Space Acquisition

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0306	Recommended	Briggs	\$(3,550,530)			Preserving & Enhancing the Natural Environment

Description										Comments			
City Council pledged \$15 million as part of the Additional Resort Sales Tax. Funds were allocated or planned in three phases as a mixture of cash and debt. Phases were to be adjusted as necessary to match actual land acquisition needs. Phase I, \$4.5 M. FY2014; Phase II, \$5.5 M. FY2015; Phase III, \$5 M. FY2017.													

### CP0308 Library Remodel

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0308	Recommended	Twombly	\$ 449			Inclusive & Healthy Community

Description	Comments
<p>The library renovation will start in June 2014 and completion is estimated in Spring 2015. The construction budget is \$6.82 M, and the total budget is \$9.32. The scope includes:</p> <ul style="list-style-type: none"> <li>• Interior renovation and expansion of the library into all of floors one and two;</li> <li>• Interior renovation of the 3rd floor for flexible community space and Park City Cooperative Preschool (PCCP) and Park City Film Series (PCFS). This community space is anticipated to be used in the short term to house senior center functions and support community activities during off hours, including pre and post function support to the Santy;</li> <li>• An added, single-story entry sequence to the library at the north façade;</li> <li>• A 2 story addition at the northwest corner providing added function, flexibility and consolidation of services; and</li> <li>• Modifications of the 1992 addition to expose the original historic structure on the south, west and north facades.</li> </ul>	

## CP0309 Woodside Phase I

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0309	Recommended	Glidden	\$(1,861,359)	\$2,212		Inclusive & Healthy Community

Description	Comments
<p>Park City is in need of housing that is structured to meet the changing needs of the community. Multi-generational housing can include smaller, multi-level units for singles and young couples, larger units for growing families and smaller single-level units with built-in fixtures that allow a person to age-in-place.</p> <p>Pursue an age-in-place and attainable housing project on city-owned land at the location of the current senior center, former Park Avenue fire station and adjacent land acquired from Knudson and Elliott Work Group. The current schedule allows for a charrette to identify goals, relative density and scope of the project in summer 2014 with a projected start of construction in spring 2016.</p>	

## CP0311 Senior Community Center

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0311	Recommended	Weidenhamer	\$991,390			Inclusive & Healthy Community

Description	Comments
Possible renovation to City facilities in LPARDA such as the Miner's Hospital to provide for senior and community needs.	

### CP0312 Fleet Management Software

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0312	Recommended	Dayley	\$307,964	\$12,876		Engaged & Effective Government & Citizenry

Description	Comments
Procurement and implementation of fleet management software to replace Lucity and Fuel Management equipment that has proven inadequate to provide Fleet Management with data and reporting necessary to meet stringent federal transit administration reporting requirements and analytical support required for sound fleet mgmt. Staff has worked closely with it on assessment of current system and all parties agree replacement is justified. This project has the potential to be partially federally funded.	

### CP0313 Transportation Plans and Studies

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0313	Recommended	Collins	\$368,082	\$49,785		Thriving Mountain Town

Description	Comments
This project is being used for planning evaluation for specific active transportation projects, intersection evaluation and the Long Range Transportation Master Plan, Park City Forward.	

### CP0316 Transit Facility Capital Renewal Account

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0316	Recommended	Collins	\$1,975,546	\$25,921		Thriving Mountain Town

Description		Comments										
This project will serve as a reserve account for capital assets owned and operated by park city transit. Annual contributions will ensure critical buildings will have a local funding source as they require renewal. Level of funds assume federal transit admin. grants are available when required. Funds will be used for Major capital items such as roofing, paint, siding, cameras, etc.												
FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057479 Transit Fund * TRANSIT SALES TAX		\$230,000		\$230,000		\$230,000				\$230,000		
<b>TOTAL</b>		<b>\$230,000</b>		<b>\$230,000</b>		<b>\$230,000</b>				<b>\$230,000</b>		

### CP0318 Bonanza Park/RMP Substation Mitigation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0318	Recommended	Everitt	\$1,012,753	\$(54,185)		Inclusive & Healthy Community

Description		Comments										
\$1.5 million was originally allocated by Council to provide mitigation and relocation costs related to the Rocky Mountain Power Bonanza Park Substation. Staff recommends these funds remain in the Bonanza Park project area to be used for mitigation, economic development and infrastructure improvements contingent on the completion and adoption of the Bonanza Park Area Plan.												

### CP0323 Dog Park Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0323	Recommended	Fisher	\$20,000			Inclusive & Healthy Community

Description		Comments										
Looking to create a more attractive dog park at the Park City Sports Complex. This project may include additional shade, terrain, variations and obstacle course as well as landscape enhancements.												

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031400 CIP FUND * IMP FEE-OPEN SPACE	\$15,000	\$20,000		\$5,000		\$5,000						
<b>TOTAL</b>	<b>\$15,000</b>	<b>\$20,000</b>		<b>\$5,000</b>		<b>\$5,000</b>						

## CP0324 Recreation Software

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0324	Recommended	Fisher	\$12,000			Thriving Mountain Town

Description	Comments
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The recreation department is looking to replace the current RecTrac software system that provides program registration, membership sales, facility and court booking, league scheduling and online services. The proposed system is for a cloud based software. This request is just for hardware as the software will have annual expenses that have been submitted to operating budget. This system is utilized by the PC MARC, the recreation and tennis departments. Other departments that use the software to a lesser degree special events and Parks departments. The services this software system provides are CORE City services. The current system is outdated, and the client/server system seems to be fading out industry-wide.

## CP0325 Network & Security Enhancements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0325	Recommended	Robertson	\$33,187			Engaged & Effective Government & Citizenry

Description	Comments
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Improved cybersecurity management and automation has become a necessity to support the City's growing network of remote, wired and wireless devices. As the diversity of threats continue to grow, the ability to identify, report and mitigate risks is now considered a best practice for security management. Furthermore, network dataflow is a hardware and software solution that provides a method to measure and manage network traffic. This information is used for troubleshooting issues, enhancing security, and understanding communications traffic. This solution helps us meet our compliance and cyber response initiatives.

## CP0326 Website Remodel

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0326	Recommended	Robertson	\$12,378			Engaged & Effective Government & Citizenry

Description	Comments
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The City website is in need of an upgrade. While visual enhancements will be a function of this project, the key changes will include improved mobile capabilities, content management and incorporation of new technologies. As of January 2014, IT has met with department website publishers to identify needs and wants with project kick-off in April/May.

## CP0329 Main Street Infrastructure Asset Managem

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0329	Recommended	Dayley	\$117,211	\$3,837		Thriving Mountain Town

Description	Comments
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This Funding is dedicated for replacement and maintenance to the Main Street Improvement program

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$100,000		\$100,000		\$599,310				\$100,000		
<b>TOTAL</b>		<b>\$100,000</b>		<b>\$100,000</b>		<b>\$599,310</b>				<b>\$100,000</b>		

## CP0330 Spiro/Judge Pre-treatment

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0330	Recommended	McAfee	\$(2,500)			Preserving & Enhancing the Natural Environment

Description	Comments
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This is for treatment of the Judge and Spiro mine tunnels to comply with the clean water act



## CP0332 Library Technology Equipment Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0332	Recommended	Robertson	\$17,222			Engaged & Effective Government & Citizenry

Description	Comments
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\*\*\*THIS REQUEST IS BEING COSIDERED FOR BEING COMBINED WITH THE COMPUTER REPLACEMENT CIP. In 2014, Council approved a Library facility remodel that included operational enhancements and public space for a digital media and technology lab. This CIP servers as a fund to replace aging technology not eligible under the Computer Replacement Fund.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND				\$123,104		\$24,387						
<b>TOTAL</b>				<b>\$123,104</b>		<b>\$24,387</b>						

## CP0333 Engineering Survey Monument Re-establish

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0333	Recommended	Robertson, J.	\$35,000			Engaged & Effective Government & Citizenry

Description	Comments
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Monument Re-establishment – this project sets a small amount of money aside to start re-establishing survey monuments that have been damaged or destroyed over the years. These monuments are located very two to three blocks and were set in the early 1980s. Without a County Surveyor to oversee the County monument system, the task falls to the Cities to maintain their own survey monument system.

Many of our survey monuments around town have been disturbed/destroyed. This CIP re-establishes the most critical monuments most notably those along Main Street.

## CP0334 Repair of Historic Wall/Foundation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0334	Recommended	Robertson, J.	\$113,254			Thriving Mountain Town

Description	Comments
The historic wall/foundation located just south of Hillside Avenue is located in the ROW and is showing signs of disrepair. This project is to have the wall structurally evaluated and to have the repairs completed.	

## CP0335 Engineering Small Projects Fund

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0335	Recommended	Robertson, J.				Thriving Mountain Town

Description	Comments
Small Project Funds – This project will address small projects around town which currently Hiding the transformer installed on 2nd street and energize the overhead light at the intersection of Manor and Empire and energize the lights on the 8th Street stairs between Woodside and Park, and bridge evaluations. The purpose of completing these projects is to keep our image polished.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$12,000										
<b>TOTAL</b>		<b>\$12,000</b>										

## CP0336 Prospector Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0336	Recommended	Robertson, J.	\$(177,652)	\$64,561		Thriving Mountain Town

Description	Comments
Prospector Avenue Reconstruction – Park City is slated to receive \$1,000,000 in Small Urban Fund Grant money in 2016. These funds require a 7% match but also have strict restrictions on how they are used. The CIP money requested is to allow our staff to complete the project in one season. Elements of the project include updated storm drains, sidewalks, bus pullouts, additional lighting, resurfacing of the road, bike lanes, etc.	

### CP0340 Fleet Shop Equipment Replacement

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0340	Recommended	Dayley	\$33,928	\$4,130	Engaged & Effective Government & Citizenry

Description	Comments
This project funds the acquisition and replacement of fleet shop necessary for vehicle servicing equipment such as computer diagnostic equipment, tire servicing equipment, and vehicle lifts/jacks that are not affixed to the building based upon a useful life calculations. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		\$15,000		\$15,000		\$15,000				\$15,000		
<b>TOTAL</b>		<b>\$15,000</b>		<b>\$15,000</b>		<b>\$15,000</b>				<b>\$15,000</b>		

### CP0341 Regional Interconnect

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0341	Recommended	McAfee	\$176,963		Preserving & Enhancing the Natural Environment

Description	Comments
This is one of 3 interconnects that are planned to connect park city's water system with Mountain Regional and Summit Water. This was a part of the Western Summit County Regional Water Supply Agreement we entered into in 2013.	

## CP0342 Meter Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0342	Recommended	McAfee	\$159,344	\$99,251		Preserving & Enhancing the Natural Environment

Description	Comments
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This is the meter and laterals asset management program

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051481 Water Fund * WATER SERVICE FEES		\$150,000		\$150,000		\$150,000				\$50,000		
<b>TOTAL</b>		<b>\$150,000</b>		<b>\$150,000</b>		<b>\$150,000</b>				<b>\$50,000</b>		

## CP0343 Park meadows Well

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0343	Recommended	McAfee	\$8,104			Preserving & Enhancing the Natural Environment

Description	Comments
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The park meadows well has been classified as ground water under the direct influence of surface water. This designation happened in 2014 and will require treatment. This is one of 8 critical water sources for the City.

## CP0344 PRV Improvements for Fire Flow Storage

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0344	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This project will replace aging PRV's and allow us to balance the surplus water storage in certain areas of the City with areas that have a storage deficit.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051543 WATER FUND * 2020 WATER REVENUE BONDS		\$805,000										
<b>TOTAL</b>		<b>\$805,000</b>										

### CP0347 Queen Esther Drive

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0347 Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This project is to correct a minor issue with high pipe velocities in the Solamere area.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051451 Water Fund * BOND PROCEEDS		\$669,143										
<b>TOTAL</b>		<b>\$669,143</b>										

### CP0351 Artificial Turf Replacement Quinn's

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0351 Recommended	Dayley				Thriving Mountain Town

Description	Comments
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Artificial turf field was installed in 2005 and has a life expectancy of 15-20 years. We are projecting replacement in 2023. We would like to move the replacement of this project to FY22

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$625,000										
<b>TOTAL</b>		<b>\$625,000</b>										

## CP0352 Parks Irrigation System Efficiency Imp

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0352	Recommended	Dayley	\$76,412	\$2,305		Preserving & Enhancing the Natural Environment

Description	Comments
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Fund irrigation system improvements to increase system efficiencies. Some of our irrigation systems are approaching 30 years old and in need of an upgrade. With new irrigation equipment or modifications, current systems could be updated to improve system efficiencies. The program would include:

- Perform a water audit using a certified third party auditor to test the distribution uniformity (DU) of the larger systems.
- Evaluate each park design and functionality; identify opportunities to modify existing park area to create a lower water use landscape.
- Use audit information to identify inefficiencies in each system and outline future projects.
- Create a program to systematically upgrade irrigation system and/or landscaping.

Following system upgrades, the park would be retested to verify efficiency increases. The program would be an on-going program investing 25,000 annually.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$30,000		\$30,000		\$30,000				\$30,000		
<b>TOTAL</b>		<b>\$30,000</b>		<b>\$30,000</b>		<b>\$30,000</b>				<b>\$30,000</b>		

## CP0353 Remote snow storage site improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0353	Recommended	Dayley	\$74,898			Thriving Mountain Town

Description	Comments
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Site improvements are necessary to ensure proper BMP's are established and create better usage of property.

## CP0354 Streets and Water Maintenance Building

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0354	Recommended	McAfee	\$100,269			Engaged & Effective Government & Citizenry

Description	Comments
Parks relocation to Iron Horse, Water Distribution relocation to Quinns WTP. Includes administration space at Iron Horse for Parks, Building Maintenance, and Streets. Quinns WTP includes administrative space for water distribution and a new material storage building similar in size and type of the existing storage building at Quinns WTP.	

## CP0358 Homestake Housing

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0358	Recommended	Glidden	\$70,213,674	\$15,840	\$8,800	Inclusive & Healthy Community

Description	Comments
Development of an 8 unit affordable housing community. The land is currently under negotiation. This request is dependent upon successful acquisition. The initial phase of the request is for \$184,000 in predevelopment funding. Total estimated development costs including soft costs and construction is \$2,288,400. It is expected that 90 percent of the CIP request will be reimbursed through proceeds of sale.	

## CP0361 Land Acquisition/Banking Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0361	Recommended	Glidden	\$( 1)			Inclusive & Healthy Community

Description	Comments
This request is for funding for feasibility and land acquisition for future development. Several potential sites have been identified. As the City begins an aggressive housing development program, it will be necessary to have a source of funding for future land acquisition to respond to new opportunities. Land acquisitions may be done in tandem with open space purchases.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$274,845										
<b>TOTAL</b>		<b>\$274,845</b>										

## CP0362 Woodside Phase II

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0362	Recommended	Glidden	\$36,208,970	\$6,584	\$ 168	Inclusive & Healthy Community

Description	Comments
This an acquisition/rehabilitation/resale program targeted to older neighborhoods in Park City that are being targeted for tear down/redevelopment and pushing prices beyond even middle income residents. This is designed as a pilot program to promote reinvestment by the private sector and develop new funding sources and mechanisms for homeownership. There is currently on property under negotiation.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031539 CIP FUND * 2019 SALES TAX BONDS		\$8,100,000		\$1,300,000								
<b>TOTAL</b>		<b>\$8,100,000</b>		<b>\$1,300,000</b>								

## CP0363 Traffic Management Cameras

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0363	Recommended	Knotts	\$(38,458)			Engaged & Effective Government & Citizenry

Description	Comments
Real time visual monitoring of developing traffic conditions will enable the City to respond more effectively to traffic events.	



## CP0364 Master Plan for Recreation Amenities

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0364	Recommended	Fisher	\$4,999			Thriving Mountain Town

Description	Comments
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We have completed the Mountain Recreation Action Plan but need to complete a master plan for the Park City Sports Complex as well as the PC MARC. Facilities have been identified but need to take a global look at existing spaces and facilities so we have a clearer picture of what goes where.

## CP0369 Paid Parking Infrastructure for Main St.

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0369	Recommended	Knotts	\$(477,716)			Thriving Mountain Town

Description	Comments
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Paid Parking Infrastructure for Main Street Area - Gates, technology, signage, other improvements

## CP0371 C1 - Quinns WTP to Boothill - Phase 1

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0371	Recommended	McAfee	\$(846,235)	\$625,358		Preserving & Enhancing the Natural Environment

Description	Comments
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This project will increase the water line size in a key area of our system between the Quinns WTP and the Boothill Tank. This will be required to deliver more water associated with at WTP expansion.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051481 Water Fund * WATER SERVICE FEES		\$1,110,000										
<b>TOTAL</b>		<b>\$1,110,000</b>										

## CP0372 Regionalization Fee

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0372	Recommended	McAfee	\$200,000	\$200,000		Preserving & Enhancing the Natural Environment

Description	Comments
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This is a contractual obligation associated with the Western Summit County Project

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051481 Water Fund * WATER SERVICE FEES		\$200,000		\$200,000		\$200,000				\$200,000		
<b>TOTAL</b>		<b>\$200,000</b>		<b>\$200,000</b>		<b>\$200,000</b>				<b>\$200,000</b>		

## CP0375 LED Streets Lights Phase I

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0375	Recommended	Dayley	\$6,917			Preserving & Enhancing the Natural Environment

Description	Comments
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Awarded as part of the innovation grant challenge.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031450 CIP Fund * BEGINNING BALANCE		\$50,000										
<b>TOTAL</b>		<b>\$50,000</b>										

## CP0378 Legal Software for Electronic Document M

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0378	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description					Comments								
During the past two years, legal staff has researched a few software storage companies to fit the needs of the department with eliminating hard files that can be effortlessly converted over to an efficient paperless system (electronically). The Legal Staff has decided to begin converting over with the Prosecution Program first and is anticipating moving in the same direction at a later time for all civil litigation files and project files.													
FUTURE FUNDING		Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND			\$35,000										
<b>TOTAL</b>			\$35,000										

### CP0382 Transit Onboard Security Cameras

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0382	Recommended	Collins	\$98,684			Engaged & Effective Government & Citizenry

Description					Comments		
Technology has changed and improvement are needed to an upgraded Security Camera system which will increase reliably and dependability of video the transit fleet.							

### CP0383 Transit Onboard Wi-Fi

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0383	Recommended	Collins	\$44,000			Engaged & Effective Government & Citizenry

Description					Comments		
Transit Onboard Wi-Fi to enhance transit user experience							

## CP0385 Park Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0385	Recommended	Robertson, J.	\$3,674,509	\$14,789		Thriving Mountain Town

Description	Comments
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Park Avenue utility infrastructure has deteriorated and is in need of replacement. By the time the utilities are replaced, the road will be non-existent and will need to be completely rebuilt. This project will take two summers to construct.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$747,100		\$2,250,000								
<b>TOTAL</b>		<b>\$747,100</b>		<b>\$2,250,000</b>								

## CP0386 Recreation Building in City Park

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0386	Recommended	Fisher	\$241,383			Thriving Mountain Town

Description	Comments
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As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities and a senior center. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp, seniors & other community needs. The facility has progressed to schematic design and the last direction from Council was for \$7.9 million project.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT										\$4,200,000		
<b>TOTAL</b>										<b>\$4,200,000</b>		

## CP0388 Parking Deck Coating Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0388	Recommended	Knotts	\$32,721			Thriving Mountain Town

Description	Comments
Replace Deck Coating Iron Horse Bus Garage	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057479 Transit Fund * TRANSIT SALES TAX		\$55,000		\$55,000								
<b>TOTAL</b>		<b>\$55,000</b>		<b>\$55,000</b>								

## CP0389 MIW Treatment

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0389	Recommended	McAfee	\$26,400,202	\$13,909,520	\$129,358	Preserving & Enhancing the Natural Environment

Description	Comments
Park City must comply with stream water quality permits enforced by the Utah Division of Water Quality for the Judge and Spiro Tunnel. Currently, these water sources do not meet permit limits and mechanical treatment must be studied, designed, tested, and constructed. This project will be ongoing until the year 2033.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051481 Water Fund * WATER SERVICE FEES		\$28,200,000		\$10,600,000								
<b>TOTAL</b>		<b>\$28,200,000</b>		<b>\$10,600,000</b>								

## CP0390 QJWTP Treatment Upgrades

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0390	Recommended	McAfee	\$624,005	\$106,920		Preserving & Enhancing the Natural Environment

Description	Comments
Quinns WTP needs to be upgraded to handle increased Total Organic Carbon, manganese, turbidity, and other water quality upsets in order to reliably provide water to the community.	

### CP0391 QJWTP Capacity Upgrades

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0391	Recommended	McAfee	\$( 710)			Engaged & Effective Government & Citizenry

Description	Comments
As water demand exceeds existing treatment capacity, Quinns WTP will need to be expanded.	

### CP0392 Distribution Zoning Meters

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0392	Recommended	McAfee	\$(8,358)			Preserving & Enhancing the Natural Environment

Description	Comments
This project will help us locate and correct water leaks in the City's distribution system.	

### CP0393 Energy Projects

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0393	Recommended	McAfee	\$478,766	\$24,257	\$6,050	Preserving & Enhancing the Natural Environment

Description	Comments
Council adopted a goals of net zero. This budget is to pay for projects that will move us towards that goal.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051531 WATER FUND * ENERGY SERVICE FEE		\$200,000		\$200,000		\$200,000				\$200,000		
<b>TOTAL</b>		\$200,000		\$200,000		\$200,000				\$200,000		

### CP0396 Park Ave SD

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0396	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
Storm water replacement in Park Avenue	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
052530 STORM WATER FUND * STORM WATER SERVICE FEE		\$750,000										
<b>TOTAL</b>		\$750,000										

### CP0397 Vehicle and Equipment Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0397	Recommended	McAfee	\$210,000			Engaged & Effective Government & Citizenry

Description	Comments
Replacement for storm water equipment and vehicles.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031499 CIP FUND * ADDITIONAL RESORT SALES TAX						\$160,000						
052530 STORM WATER FUND * STORM WATER SERVICE FEE		\$70,000		\$70,000						\$72,100		
<b>TOTAL</b>		\$70,000		\$70,000		\$160,000				\$72,100		

## CP0401 Downtown Projects Plazas

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0401	Recommended	Twombly	\$(716,807)			Thriving Mountain Town

Description	Comments
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This is for the Miner's and Brew Pub (Main Street) Plazas. It separates those 2 projects from the remainder of the Main Street Improvement projects.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$60,605										
<b>TOTAL</b>		<b>\$60,605</b>										

## CP0402 Additional Downtown Projects

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0402	Recommended	Twombly				Thriving Mountain Town

Description	Comments
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These are miscellaneous projects beyond the larger plazas (Cp0460) and the sidewalk projects (Cp0270). They include restrooms at China Bridge, the conversion of 4th and 5th Street, Schreuers Walkway, and Swede sidewalks.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		\$500,000		\$1,200,000								
<b>TOTAL</b>		<b>\$500,000</b>		<b>\$1,200,000</b>								



### CP0403 Kimball Junction Transit Center

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0403	Recommended	Knotts	\$(482,240)			Thriving Mountain Town

Description	Comments
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### CP0405 Golf Building

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0405	Recommended	McAfee	\$696,784	\$17,832		Engaged & Effective Government & Citizenry

Description	Comments
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### CP0406 Central Park

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0406	Recommended	Glidden	\$( 784)			Inclusive & Healthy Community

Description	Comments
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### CP0407 Bonanza Flats Open Space

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0407	Recommended	Briggs	\$(546,183)			Preserving & Enhancing the Natural Environment

Description	Comments
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Purchase of Bonanza Flats Property

### CP0411 SR 248/US 40 Park and Ride Lot

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0411	Recommended	Collins	\$11,972	\$115,670	Thriving Mountain Town

Description	Comments
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Plan, design, and construct an additional park and ride lot adjacent to SR 248 and/or US 40 as recommend by the City/County Blue Ribbon Commission on Remote Parking. This request is a request is to fund the development of 2 alternatives through preliminary engineering (30%) and environmental.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057458 Transit Fund * FEDERAL GRANTS						\$2,000,000						
057479 Transit Fund * TRANSIT SALES TAX				\$300,000								
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX						\$400,000						
<b>TOTAL</b>				\$300,000		\$2,400,000						

### CP0412 PC MARC Tennis Court Resurface

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0412	Recommended	Fisher	\$39,135	\$3,365	Thriving Mountain Town

Description	Comments
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The 4 indoor tennis courts at the PC MARC will need to be resurfaced in FY 2018 and the 11 outdoor courts in FY 22

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$30,000		\$30,000								
<b>TOTAL</b>		\$30,000		\$30,000								

## CP0415 Mobile Control

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0415	Recommended	Robertson	\$20,588	\$9,312		Engaged & Effective Government & Citizenry

Description	Comments
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This solution provided for enhanced mobile device controls for laptops, smartphones and similar devices to help ensure compliance requirements for FBI, PCI and overall security best practices. In addition, this enhancement adds controls for remote support and improved data handling on end devices.

## CP0416 Windows 10 Client Licenses

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0416	Recommended	Robertson	\$13,480			Engaged & Effective Government & Citizenry

Description	Comments
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Windows7 will be deprecated January 2020. As a result we will need to begin operating system upgrades when computers are serviced and when their service life is beyond this timeframe.

## CP0417 Swede Sidewalks

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0417	Recommended	Twombly	\$(50,000)			Thriving Mountain Town

Description	Comments
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Construct sidewalks in Swede Alley and other parking and pedestrian enhancements

## CP0418 JSSD Interconnection Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0418	Recommended	McAfee	\$146,686			Preserving & Enhancing the Natural Environment

Description	Comments
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## CP0419 VMS Signs

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0419	Recommended	Collins	\$21,152			Thriving Mountain Town

Description	Comments
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This project is Phase 2 of the City-wide installation of Variable Message Signs. The Phase 1 signs have been very effective in providing advanced and real time traveler information as well as event information and wayfinding. The goal of this project is to better management transportation system demand as well as reduce vehicle miles traveled by providing clear and concise wayfinding. These signs will also be utilized to provide real-time information and parking availability upon implementation of the City's Parking Management Program

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		\$60,000		\$60,000								
<b>TOTAL</b>		<b>\$60,000</b>		<b>\$60,000</b>								

## CP0420 Enhanced Bus Stops at Fresh Market and P

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0420	Recommended	Collins	\$94,340	\$26,485		Thriving Mountain Town

Description	Comments
The Park Avenue Condos and Fresh Market bus shelters are two locations with the greatest amount of ridership aside from the resorts and transit centers. It is a key point in making transfers for our express route to begin the summer of 2017. These stops have a high visibility not only to our riders but also to people passing by along the 224 corridor and can make the statement of how important transit is to our community. With the additional 4- 5 electric buses added to the system this year there will be 18 buses an hour at these stops not counting the additional 22 buses an hour during Sundance. These stops are far too small to handle this amount of bus and pedestrian traffic. The e bike share program will also play a pivotal role with how people move around this particular area as well. These particular two bus stops will be enhanced to include better access for the buses, passengers, pedestrians, and cyclists who use our transit system.	

### CP0426 Electric Bus Charger at Kimball Junction

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0426	Recommended	Fjelsted	\$(269,014)			Engaged & Effective Government & Citizenry

Description	Comments
This charging station is necessary to run the electric buses, and is being placed at this key location for immediate and future growth. This charging station will allow a bus to charge between 5-10 minutes.	

### CP0427 Main Street Bollards Phase I

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0427	Recommended	Twombly	\$11,718			Engaged & Effective Government & Citizenry

Description	Comments
Security Bollards installment on Lower Main St. Will provide Security and Public Safety during special events on lower Main St. This project installs protective barriers at all vehicle entry points onto lower Main Street in order to protect the public against inadvertent or intentional vehicle entry during special events. The project costs cover removable bollards, receptacles and installation	

## CP0428 Electric Bus Charging Station at Old Tow

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0428	Recommended	Knotts	\$(317,394)	\$3,552		Thriving Mountain Town

Description	Comments
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This charging station is necessary to run the electric buses, and is being placed at this key location for immediate and future growth. This charging station will allow a bus to charge between 5-10 minutes.

## CP0429 Arts and Culture District

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0429	Recommended	Everitt	\$6,242,055	\$101,594		Inclusive & Healthy Community

Description	Comments
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## CP0430 Treasure Hill & Armstrong

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0430	Recommended	Briggs	\$1,433,701	\$64,217		Inclusive & Healthy Community

Description	Comments
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Purchase of Treasure Hill Property as Open Space

## CP0431 Bubble Repair

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0431	Recommended	Fisher	\$(102,428)			Thriving Mountain Town

Description	Comments
The current bubble was purchased in 2007 and the mechanical system was installed in 1992. The mechanical system need to be overhauled as well as repairs made to the bubble structure to ensure its longevity.	

## CP0432 Office 2016 Licenses

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0432	Recommended	Robertson	\$106,708	\$14,400		Engaged & Effective Government & Citizenry

Description	Comments
TITLE: Office 2016 The City's current Office software suite's end-of-support will occur in 2020 and will not meet security and software standards. This request supports the purchase of the latest Office versions.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$116,488										
<b>TOTAL</b>		\$116,488										

## CP0434 GIS GeoEvent Server License

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0434	Recommended	Robertson	\$18,000			Engaged & Effective Government & Citizenry

Description	Comments
Allows GIS platform to consume real-time big data feeds such as transit AVL, Parking, UDOT, Waze, Blynscy, Twitter, for example, to create a single information map dashboard and facilitate analysis.	

## CP0435 GIS Satellite Imagery Multi-Spectral

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0435	Recommended	Robertson	\$6,000			Preserving & Enhancing the Natural Environment

Description	Comments
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In 2017, we obtained an 8-band image and classified land use and land cover to better estimate carbon sequestration on city property and city wide, to help quantify net-zero goal. A new image would allow comparison and change detection. It is also useful for wildfire risk analysis.

## CP0438 Remodel for Transit Driver Housing

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0438	Recommended	Fjelsted	\$359,451	\$(25,556)		Thriving Mountain Town

Description	Comments
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Remodel for Transit Driver Housing at old peace house location and any other units that can be converted into housing for bus drivers.

## CP0439 Bonanza Drive Multi-Modal and Street Imp

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0439	Recommended	Collins	\$29,000			Thriving Mountain Town

Description	Comments
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This project proposes to formulate and evaluate multi-modal alternatives along Bonanza from SR 248 to Deer Valley Drive specific to the repositioning of the median islands to accommodate a dedicated transit lane and improve transit, pedestrian, and bicycle improvements to increase safety, improve transit ontime performance and reliability, and create a better pedestrian experience including aesthetic improvements to reflect the Arts and Culture District vision



FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		\$300,000										
<b>TOTAL</b>		<b>\$300,000</b>										

### CP0440 Bike Share Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0440	Recommended	Knotts	\$84,939			Thriving Mountain Town

Description	Comments
This is for adding supporting infrastructure, access improvements and new stations to the highly successful regional e-bike share program. Funds requested are to provide a new station at the Quinn's Junction Park and Ride.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		\$60,000										
<b>TOTAL</b>		<b>\$60,000</b>										

### CP0441 Transportation Demand Management Program

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0441	Recommended	Collins	\$48,941	\$15,049		Thriving Mountain Town

Description	Comments
This project is an effort to expand on the City's internal Transportation Demand Management Program that currently consist of Guaranteed Ride Home Program, subsidized PC/SLC Connect passes, departmental e-bike subsidies, and peak alternative travel incentives. This project proposes to construct shower facilities in Marsac, secure weather protected bike storage, and potentially a mother's nursing room to promote alternative transportation travel	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		\$70,000		\$70,000		\$70,000				\$70,000		
<b>TOTAL</b>		<b>\$70,000</b>		<b>\$70,000</b>		<b>\$70,000</b>				<b>\$70,000</b>		

### CP0442 MIW Offsite Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals	
CP0442	Recommended	McAfee	\$9,494,153			Preserving & Enhancing the Natural Environment	
Description				Comments			

### CP0443 West Neck Tank

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals	
CP0443	Recommended	McAfee	\$1,398,914			Preserving & Enhancing the Natural Environment	
Description				Comments			

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
051481 Water Fund * WATER SERVICE FEES		\$1,250,000		\$1,250,000								
<b>TOTAL</b>		<b>\$1,250,000</b>		<b>\$1,250,000</b>								

### CP0444 SR 248 New Tunnel

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0444	Recommended	Collins	\$1,484,895	\$ 261		Preserving & Enhancing the Natural Environment

Description	Comments
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### CP0445 Add Uphill Marsac Gate Above Chambers Av

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0445	Recommended	Robertson, J.	\$50,000		Engaged & Effective Government & Citizenry

Description	Comments
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The existing gates on Marsac have been closed numerous times over the last few years. This request is to add another gate southbound just south of Chambers Street so cars can turn around onto Chambers street instead of driving 1/2 mile up to the existing gates. This project would also add a gate just north of Guardsman Connection so the Police no longer need to direct traffic when the gates are closed.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$50,000										
<b>TOTAL</b>		<b>\$50,000</b>										

### CP0446 Loader

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0446	Recommended	Dayley	\$300,000		Engaged & Effective Government & Citizenry

Description	Comments
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PC Heights has now reached 50% build out. With this milestone, the city is now obligated to provide maintenance. The maintenance program includes signs, pavement maintenance, and snow removal services.

A request for an additional winter time staff to operate the equipment is being requested as part of this budget as well.

Due to the amount of wind drifts and narrow streets we are selecting a Cat 950M loader equipped with a severe duty folding V blade to accomplish snow removal in the most efficient way possible.

The 950 loader is the best piece of equipment to plow Richardson Flat road and is capable of removing snow at the Richardson Flat Park and Ride.

The loader will also be utilized in other parts of town during snow plowing hauling and widening efforts.

## CP0447 EV Chargers

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0447	Recommended	Cartin	\$369,858	\$1,609		Preserving & Enhancing the Natural Environment

Description	Comments
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## CP0449 Roadside Trailhead Signage 2019

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0449	Recommended	Twombly	\$2,411			Preserving & Enhancing the Natural Environment

Description	Comments
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## CP0450 Prospector Square/Rail Trail 2019

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0450	Recommended	Twombly	\$31,000			Preserving & Enhancing the Natural Environment

Description	Comments
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## CP0451 Round Valley Trail 2019

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0451	Recommended	Twombly	\$10,000			Preserving & Enhancing the Natural Environment

Description	Comments
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**CP0453 Old Town Access and Circulation Plan**

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0453	Recommended	Collins	\$30,000		Thriving Mountain Town

Description	Comments
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Circulation improvements, curbspace management and traffic calming measures throughout Old Town.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
034450 Main St RDA * BEGINNING BALANCE		\$30,000										
057479 Transit Fund * TRANSIT SALES TAX				\$130,000								
<b>TOTAL</b>		<b>\$30,000</b>		<b>\$130,000</b>								

**CP0454 Prospector Sq. Rail Trail Connector**

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0454	Recommended	Robertson, J.	\$( 900)	\$ 900	Thriving Mountain Town

Description	Comments
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**CP0460 Bus lift**

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0460	Recommended	Dayley	\$50,000		Preserving & Enhancing the Natural Environment

Description	Comments
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Portable lift that raises busses for service and repairs

### CP0465 SR-248 Corridor and Safety Improvement

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0465	Recommended	Collins			Preserving & Enhancing the Natural Environment

Description	Comments
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FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057455 TRANSIT FUND * DOT						\$200,000						
<b>TOTAL</b>						<b>\$200,000</b>						

### CP0466 Scheduling Software

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0466	Recommended	Collins	\$1,500		Thriving Mountain Town

Description	Comments
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### CP0469 Deer Valley Drive Bicycle and Pedestrian

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0469	Recommended	Collins	\$(2,179)		Thriving Mountain Town

Description		Comments											
This project proposes to design and construct bicycle/pedestrian facilities along DVD from Bonanza Drive to Marsac Ave.													
FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	
057479 Transit Fund * TRANSIT SALES TAX		\$200,000											
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX				\$300,000									
<b>TOTAL</b>		<b>\$200,000</b>		<b>\$300,000</b>									

### CP0478 Pathways along Silver King, Three Kings and Thaynes

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0478	Recommended	Robertson, J.				Thriving Mountain Town

Description		Comments											
Through the NTMP program, requests have been submitted to add sidewalks along Three Kings, Silver King and Thaynes. This item has been discussed numerous times with the NTMP committee and has received unanimous support from the committee.													
FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027	
031474 CIP Fund * STATE CONTRIBUTION										\$960,000			
<b>TOTAL</b>										<b>\$960,000</b>			

### CP0483 LED Upgrade Quinn's Fields

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0483	Recommended	Fisher	\$(233,101)	\$333,101		Preserving & Enhancing the Natural Environment

Description		Comments										
Upgrading the field lighting at Quinns to LED fixtures. Staff met with Musco lighting to look at mitigating the light spill & switching to LED lights at PCSC. The new LED fixtures could be installed on the existing poles, the total number of fixtures needed would be reduced from 148 to 96, there would be a reduction of at least 50% in light spill & glare. The estimated cost for the lights with install is \$600,000. Budget has a \$50,000 contingency. This is for both fields at PCSC. Estimated reduction of energy & maintenance costs by 50 to 85% over typical 1500w HID equipment.												
FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$500,000										
<b>TOTAL</b>		<b>\$500,000</b>										

### CP0524 MARC Lifeguard Shack

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0524	Recommended	Shaw			Inclusive & Healthy Community

Description		Comments										
Summit County RAP Tax Grant award for \$5000 for an additional lifeguard shack adjacent to the PC MARC lap pool.												
FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031469 CIP FUND * RAP TAX		\$5,000										
<b>TOTAL</b>		<b>\$5,000</b>										

### CP0525 MARC Cement Pad/Patio

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0525	Recommended	Shaw	\$(30,000)	\$30,000	Inclusive & Healthy Community



Description					Comments								
Grant funds received to install a 50' x 60' cement pad/patio located on the northeast side of the PC MARC. This would connect with current cement walkways to allow for a diverse use of a concrete surface for facility users and serve as a multi-use playing surface with the adjacent neighborhood park.													
FUTURE FUNDING		Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031469 CIP FUND * RAP TAX			\$30,000										
<b>TOTAL</b>			<b>\$30,000</b>										

### CP0526 MARC Leisure Pool Water Feature

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0526	Recommended	Shaw				Inclusive & Healthy Community

Description					Comments								
Replacement of the aging and failing water feature currently in the leisure pool. The PC MARC leisure pool was built in 2003 and completed with the current ARC feature. Over the past 3 years, the ARC functionality as an interactive play feature has failed.													
FUTURE FUNDING		Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND			\$53,000										
<b>TOTAL</b>			<b>\$53,000</b>										

### CP0527 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0527	Recommended	Robertson, J.				Thriving Mountain Town

Description					Comments								
Project will reconstruct Homestake roadway and utilities. Project will install multiuse trail. Walkability funds will be used for this work.													

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031451 CIP Fund * BOND PROCEEDS		\$345,905		\$783,836								
031532 CIP FUND * 2017 SALES TAX BONDS		\$132,218		\$1,052,523								
<b>TOTAL</b>		<b>\$478,123</b>		<b>\$1,836,359</b>								

### CP0528 MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0528	Recommended	Robertson, J.				Thriving Mountain Town

Description	Comments
Proejct will extend Munchkin to Homestake and reconstruct both Woodbine and Munchkin. Project will also install a multi use trail. Walkability funds will be used for the trail work	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031451 CIP Fund * BOND PROCEEDS				\$238,282		\$620,953						
031475 CIP FUND * TRANSFER FROM GENERAL FUND						\$131,616						
031528 CIP FUND * 2015 SALES TAX BONDS				\$108,842		\$122,807						
031532 CIP FUND * 2017 SALES TAX BONDS						\$636,325						
<b>TOTAL</b>				<b>\$347,124</b>		<b>\$1,511,701</b>						

### CP0529 Downtown Active Transportation

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0529	Recommended	Twombly				Thriving Mountain Town

Description	Comments
Pedestrian and bicycle ("active transportation) improvements including: sidewalks, pathways, bicycle landes, bulb-outs, and other improvements in the Downtown area.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND		\$400,000										
<b>TOTAL</b>		<b>\$400,000</b>										

### CP0530 Splash Pad

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0530	Recommended	Shaw			Inclusive & Healthy Community

Description	Comments
Splash pad located at City Park adjacent to Miners Hospital.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031400 CIP FUND * IMP FEE-OPEN SPACE		\$275,000										
<b>TOTAL</b>		<b>\$275,000</b>										

### CP0531 Prospector Park Improvements

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0531	Recommended	Shaw			Inclusive & Healthy Community

Description	Comments
Increase and update the amenities in the neighborhood park.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031400 CIP FUND * IMP FEE-OPEN SPACE	\$198,489	\$363,489										
<b>TOTAL</b>	<b>\$198,489</b>	<b>\$363,489</b>										

## CP0535 Santy Chairs Replacement

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0535	Recommended	Twombly				Engaged & Effective Government & Citizenry

Description	Comments
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The Santy Auditorium seats are over 16 years old and are in need of replacement. The theater is mostly used by Park City Film Series, then less so by the City, other non-profits, and other rentals. However, The theater is used intensively during the Sundance Film Festival each year. The funding will be split equally between the City, Sundance and the Film Series.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031466 CIP Fund * OTHER CONTRIBUTIONS				\$27,000		\$27,000						
031475 CIP FUND * TRANSFER FROM GENERAL FUND				\$13,000		\$13,000						
<b>TOTAL</b>				<b>\$40,000</b>		<b>\$40,000</b>						

## CP0536 Arts and Culture Exterior Bus Stops

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0536	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
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Design and construction of two bus stops and active transportation amenities. One stop will be on the northbound side of Bonanza and the other westbound SR248

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057479 Transit Fund * TRANSIT SALES TAX				\$1,750,000								
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		\$330,000		\$420,000								
<b>TOTAL</b>		<b>\$330,000</b>		<b>\$2,170,000</b>								

## CP0537 Park City Base Area Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0537	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
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## CP0538 Deer Valley Drive Complete Streets and Transit Access Project

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0538	Recommended	Collins				Inclusive & Healthy Community

Description	Comments
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Improvements to advance transit only facilities (SR224/Deer Valley dr), transit priority access to the DV transit hub, improve the DV transit hub, improved sidewalks, pathways and bike lane connections.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057455 TRANSIT FUND * DOT										\$2,100,000		
057479 Transit Fund * TRANSIT SALES TAX										\$900,000		
057482 Transit Fund * REGIONAL TRANSIT REVENUE										\$300,000		
<b>TOTAL</b>										<b>\$3,300,000</b>		

## CP0539 Empire Ave, Park Ave, SR224 Intersection and Street Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0539	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
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Provide improved transit access through Empire/Park/SR224 intersection and Empire improvements. Cost estimate is approximate.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND										\$500,000		
057455 TRANSIT FUND * DOT										\$2,000,000		
057479 Transit Fund * TRANSIT SALES TAX						\$300,000						
<b>TOTAL</b>						<b>\$300,000</b>				<b>\$2,500,000</b>		

### CP0540 SNOW CREEK CROSSING - SR 248 TUNNEL IMP

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0540	Recommended	Collins				Thriving Mountain Town

Description	Comments
Park City Municipal is focused on developing a cohesive pedestrian network to improve safety, protect the natural environment, expand multimodal transportation choices and maintain a high quality of life for those who live, work and play in the community. Park City Municipal seeks funding to supplement a pedestrian and bicycle tunnel underneath SR248 at Snow Creek Drive. This project completes a gap in the highly utilized network, provides a safe crossing and enhances the connection to the Arts and Culture District.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057479 Transit Fund * TRANSIT SALES TAX						\$1,200,000						
057482 Transit Fund * REGIONAL TRANSIT REVENUE				\$300,000		\$2,700,000				\$2,000,000		
<b>TOTAL</b>				<b>\$300,000</b>		<b>\$3,900,000</b>				<b>\$2,000,000</b>		

### CP0541 SR248/ Bonanza Pedestrian Crossing Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0541	Recommended	Collins				Inclusive & Healthy Community

Description	Comments

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057479 Transit Fund * TRANSIT SALES TAX										\$300,000		
<b>TOTAL</b>										<b>\$300,000</b>		

### CP0543 Bonanza and Prospector Pedestrian Crossing Bridge or Tunnel

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0543	Recommended	Collins			Thriving Mountain Town

Description	Comments

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057479 Transit Fund * TRANSIT SALES TAX										\$300,000		
<b>TOTAL</b>										<b>\$300,000</b>		

### CP0544 Bonanza/Iron Horse/Rail Trail Intersection Pedestrian Improvements

Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0544	Recommended	Collins			Inclusive & Healthy Community

Description	Comments

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057479 Transit Fund * TRANSIT SALES TAX										\$300,000		
<b>TOTAL</b>										<b>\$300,000</b>		

## CP0545 Mobility as a Service Curb Side Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0545	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
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This project has two parts, development of curbside management practices for high turnover parking practices and management of the curb for transit like microtransit or more nimble vehicles.

Implement flexible curbside parking zones in high demand areas that prioritize efficient passenger and commercial loading. Evaluate and establish formal pick-up/ drop off zones to manage curbside loading in high demand areas. Project elements should include: variable management based on season, day of week, and/or time of day; business owner collaboration and engagement; ride hail and taxi company coordination; lodging shuttles; parking management coordination.

## CP0546 Old Town Complete Street Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0546	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
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FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
033450 Lower Park RDA * BEGINNING BALANCE						\$200,000				\$200,000		
034450 Main St RDA * BEGINNING BALANCE				\$200,000		\$200,000				\$200,000		
057479 Transit Fund * TRANSIT SALES TAX				\$100,000								
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX				\$200,000		\$200,000				\$200,000		
<b>TOTAL</b>				\$500,000		\$600,000				\$600,000		



## CP0547 Iron Horse Complete Street Improvements

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0547	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
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This project is seeking funds to develop Iron Horse as a Complete Street in accordance with the City's Complete Street Policy. This includes adding sidewalks and improving several crossings in the area that will facilitate safe pedestrian access to and from the surrounding destinations. Improvements include adding sidewalks and crosswalks, creating a crossing to connect to a new multi-use pathway connection, and creating safe business accesses and connecting pathways to the Rail Trail.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031475 CIP FUND * TRANSFER FROM GENERAL FUND										\$660,000		
057455 TRANSIT FUND * DOT										\$1,540,000		
057479 Transit Fund * TRANSIT SALES TAX						\$300,000						
<b>TOTAL</b>						<b>\$300,000</b>				<b>\$2,200,000</b>		

## CP0549 Electric Bus Charging Infrastructure

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0549	Recommended	Collins				Thriving Mountain Town

Description	Comments
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Electric chargers and supporting electric infrastructure are critical elements to ensuring the transit fleet is capable of becoming 100% electric net zero and can still meet transit routes and service demands.

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057458 Transit Fund * FEDERAL GRANTS		\$1,080,000										
057479 Transit Fund * TRANSIT SALES TAX		\$216,000										
<b>TOTAL</b>		<b>\$1,296,000</b>										

## CP0550 Active Transportation Master Plan

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0550	Recommended	Collins	\$(5,514)	\$5,514		Engaged & Effective Government & Citizenry

Description	Comments
The development of this plan will build on the City's Walkable and Bikeable Neighborhoods Study, Trails Master Plan and establish new projects and a path forward for active transportation within Park City.	

## CP0551 Short Range Transit Plan

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0551	Recommended	Collins	\$(64,043)	\$28,978	\$32,380	Engaged & Effective Government & Citizenry

Description	Comments

## CP0552 TDM Capital Improvement Projects

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0552	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
As part of the TDM program, the City will build a selection of low cost, quick to imple,emt capital improvement projects throughout the City that will cause modal shifts and support multimodal travel.	

FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX		\$280,000		\$180,000		\$180,000				\$180,000		
<b>TOTAL</b>		<b>\$280,000</b>		<b>\$180,000</b>		<b>\$180,000</b>				<b>\$180,000</b>		

## CP0553 Main St. Roadway Diet

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0553	Recommended	Robertson, J.				Thriving Mountain Town

Description	Comments
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FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031451 CIP Fund * BOND PROCEEDS	\$350,000	\$350,000										
034450 Main St RDA * BEGINNING BALANCE	\$(350,000)											
<b>TOTAL</b>		\$350,000										

## CP0554 Emerging Tech in Transit

	Priority	Manager	Available Balance	YTD Expenses	Encumbrances	Council Goals
CP0554	Recommended	Collins				Thriving Mountain Town

Description	Comments
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FUTURE FUNDING	Adjusted FY 2022	Total FY 2022	Adjusted FY 2023	Total FY 2023	Adjusted FY 2024	Total FY 2024	Adjusted FY 2025	Total FY 2025	Adjusted FY 2026	Total FY 2026	Adjusted FY 2027	Total FY 2027
031474 CIP Fund * STATE CONTRIBUTION	\$80,000	\$80,000										
057455 TRANSIT FUND * DOT		\$80,000										
057479 Transit Fund * TRANSIT SALES TAX	\$40,000	\$80,000										
<b>TOTAL</b>	\$120,000	\$240,000										

## GENERAL FUND – Budget Summary

### 011 GENERAL FUND – Revenue Summary

		<b>Actuals FY 2020</b>	<b>Actuals FY 2021</b>	<b>YTD FY 2022</b>	<b>Original FY 2022</b>	<b>Adjusted FY 2022</b>	<b>Budget FY 2023</b>
<u>Revenues</u>	Property Taxes	\$11,318,264	\$13,008,978	\$12,976,555	\$12,392,328	\$12,392,328	\$12,938,775
	Sales Tax	\$7,410,281	\$14,116,007	\$19,730,679	\$13,333,686	\$17,888,071	\$16,433,542
	Franchise Tax	\$3,161,759	\$3,253,431	\$3,322,404	\$3,261,596	\$3,261,596	\$3,297,706
	Licenses	\$368,301	\$305,854	\$335,232	\$484,692	\$484,692	\$500,088
	Planning Building & Engineering Fees	\$5,280,540	\$3,048,639	\$4,137,987	\$3,565,757	\$3,565,757	\$3,914,520
	Special Event Fees	\$138,297	\$8,081	\$217,029	\$115,681	\$115,681	\$101,319
	Federal Revenue	\$23,510	\$38,392	\$41,366	\$54,318	\$54,318	\$48,362
	State Revenue	\$63,016	\$57,285	\$70,614	\$76,471	\$76,471	\$68,086
	County/SP District Revenue	\$0	\$24,635	\$0	\$24,515	\$24,515	\$21,827
	Cemetery Charges for Services	\$22,922	\$19,787	\$27,621	\$80,182	\$80,182	\$70,098
	Recreation	\$1,798,650	\$2,318,635	\$2,713,257	\$1,936,634	\$1,936,634	\$2,359,858
	Ice	\$0	\$0	\$(6,058)	\$0	\$0	\$0
	Other Service Revenue	\$59,527	\$54,964	\$57,542	\$56,768	\$56,768	\$56,768
	Library Fees	\$14,357	\$13,483	\$16,811	\$0	\$0	\$13,691

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Misc. Revenues	\$1,120,851	\$378,988	\$222,807	\$235,330	\$235,330	\$205,733
	Interfund Transactions (Admin)	\$2,724,847	\$2,724,847	\$2,235,300	\$2,950,291	\$2,950,291	\$3,375,002
	Special Revenues & Resources	\$325,352	\$3,221,455	\$568,265	\$6,000	\$510,529	\$790,529
	<b>Total Revenues</b>	<b>\$33,830,473</b>	<b>\$42,593,461</b>	<b>\$46,667,410</b>	<b>\$38,574,249</b>	<b>\$43,633,163</b>	<b>\$44,195,904</b>
<u>Other</u>	Beginning Balance	\$13,995,937	\$12,987,123	\$19,222,320	\$14,053,298	\$19,222,320	\$17,491,953
	<b>Total Other</b>	<b>\$13,995,937</b>	<b>\$12,987,123</b>	<b>\$19,222,320</b>	<b>\$14,053,298</b>	<b>\$19,222,320</b>	<b>\$17,491,953</b>
	<b>Grand Total</b>	<b>\$47,826,410</b>	<b>\$55,580,584</b>	<b>\$65,889,730</b>	<b>\$52,627,547</b>	<b>\$62,855,483</b>	<b>\$61,687,857</b>

### 011 GENERAL FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>ot Available</u>	Available	\$0	\$0	\$159	\$0	\$0	\$0
	<b>Total ot Available</b>	<b>\$0</b>	<b>\$0</b>	<b>\$159</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Depts</u>	Personnel	\$22,540,913	\$22,501,381	\$25,417,199	\$26,421,544	\$27,191,054	\$31,142,035
	Mat, Suppls, Services	\$8,744,923	\$10,515,541	\$8,705,148	\$10,340,190	\$10,614,755	\$12,671,077
	Capital	\$293,810	\$287,752	\$305,489	\$346,443	\$422,985	\$726,689

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Contingency	\$362,218	\$172,741	\$24,600	\$300,000	\$300,000	\$300,000
	<b>Total Depts</b>	<b>\$31,941,863</b>	<b>\$33,477,416</b>	<b>\$34,452,436</b>	<b>\$37,408,177</b>	<b>\$38,528,794</b>	<b>\$44,839,801</b>
<u>Other</u>	Interfund Transfer	\$2,897,423	\$2,880,849	\$3,084,780	\$3,084,785	\$6,834,736	\$3,439,780
	Ending Balance	\$12,987,123	\$19,222,320	\$0	\$12,134,585	\$17,491,953	\$13,408,275
	<b>Total Other</b>	<b>\$15,884,546</b>	<b>\$22,103,169</b>	<b>\$3,084,780</b>	<b>\$15,219,370</b>	<b>\$24,326,689</b>	<b>\$16,848,055</b>
	<b>Grand Total</b>	<b>\$47,826,409</b>	<b>\$55,580,585</b>	<b>\$37,537,375</b>	<b>\$52,627,547</b>	<b>\$62,855,483</b>	<b>\$61,687,857</b>

### 011 GENERAL FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Property Taxes</u>	011-31111 PROP TAX GENERAL	\$11,089,329	\$11,310,139	\$11,589,385	\$11,506,091	\$11,506,091	\$11,874,858
	011-31121 DEL AND PRIOR YEAR	\$(96,801)	\$1,372,420	\$1,121,961	\$750,000	\$750,000	\$767,082
	011-31122 INTEREST DEL PRO TX	\$53,446	\$33,417	\$22,920	\$25,000	\$25,000	\$23,613
	011-31123 FEE-IN-LIEU	\$272,291	\$293,002	\$242,288	\$111,237	\$111,237	\$273,222
	<b>Total Property Taxes</b>	<b>\$11,318,264</b>	<b>\$13,008,978</b>	<b>\$12,976,555</b>	<b>\$12,392,328</b>	<b>\$12,392,328</b>	<b>\$12,938,775</b>
<u>Sales Tax</u>	011-31211 GENERAL SALES TAX	\$6,389,540	\$7,161,106	\$8,232,238	\$5,743,677	\$7,774,779	\$7,078,984
	011-31213 RESORT TAX	\$1,020,741	\$6,954,901	\$11,498,441	\$7,590,009	\$10,113,292	\$9,354,558

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total Sales Tax</b>	<b>\$7,410,281</b>	<b>\$14,116,007</b>	<b>\$19,730,679</b>	<b>\$13,333,686</b>	<b>\$17,888,071</b>	<b>\$16,433,542</b>
<u>Franchise Tax</u>	011-31311 FRAN TAX - ELEC	\$1,586,646	\$1,668,408	\$1,756,617	\$1,592,705	\$1,592,705	\$1,609,075
	011-31312 FRAN TAX - GAS	\$744,407	\$782,179	\$876,909	\$808,853	\$808,853	\$817,166
	011-31313 FRAN TAX - PHONE	\$175,578	\$148,203	\$120,945	\$232,142	\$232,142	\$234,527
	011-31314 FRAN TAX - CABLE TV	\$326,711	\$324,919	\$307,145	\$315,229	\$315,229	\$318,469
	011-31315 FRAN TAX - SEWERS	\$328,417	\$329,722	\$260,788	\$312,667	\$312,667	\$318,469
	<b>Total Franchise Tax</b>	<b>\$3,161,759</b>	<b>\$3,253,431</b>	<b>\$3,322,404</b>	<b>\$3,261,596</b>	<b>\$3,261,596</b>	<b>\$3,297,706</b>
<u>Licenses</u>	011-32122 HOMEOWNER'S REG	\$1,100	\$1,200	\$1,300	\$1,461	\$1,461	\$1,507
	011-32131 LIQUOR LICENSES	\$22,286	\$16,750	\$18,850	\$32,107	\$32,107	\$33,127
	011-32135 FESTIVAL FACILITATION FEE	\$188,106	\$166,193	\$179,810	\$222,052	\$222,052	\$229,106
	011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$15,209	\$7,430	\$8,911	\$26,770	\$26,770	\$27,620
	011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$99,333	\$38,041	\$48,470	\$110,239	\$110,239	\$113,740
	011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$42,267	\$76,240	\$77,892	\$92,063	\$92,063	\$94,988
	<b>Total Licenses</b>	<b>\$368,301</b>	<b>\$305,854</b>	<b>\$335,232</b>	<b>\$484,692</b>	<b>\$484,692</b>	<b>\$500,088</b>
<u>Planning Building &amp; Engineering Fees</u>	011-32210 CREDIT CARD SERVICE FEES	\$2,934	\$0	\$0	\$0	\$0	\$0

	Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
011-32212 PLANNING APPLICATION	\$260,500	\$96,470	\$304,926	\$195,865	\$195,865	\$242,191
011-32214 ANNEXATION FEE	\$0	\$0	\$10,000	\$2,053	\$2,053	\$2,539
011-32311 BUILDING PERMITS	\$2,721,151	\$1,533,352	\$2,052,316	\$1,626,083	\$1,626,083	\$1,763,379
011-32315 GRADING & EXCAVATING	\$14,666	\$20,165	\$23,957	\$14,404	\$14,404	\$17,811
011-32316 DEMOLITION PERMITS	\$2,235	\$0	\$0	\$18,389	\$18,389	\$22,738
011-32317 SIGN PERMITS	\$5,653	\$3,257	\$3,595	\$9,541	\$9,541	\$11,797
011-32319 ACE FEES	\$7,957	\$12,417	\$12,032	\$3,113	\$3,113	\$3,849
011-32320 FIRE FEE/ISSUANCE FEE	\$23,418	\$8,567	\$29,924	\$51,988	\$51,988	\$64,284
011-32321 PLAN CHECK FEES	\$1,691,726	\$954,877	\$1,312,224	\$1,098,626	\$1,098,626	\$1,111,169
011-32322 APPEALS - BUILDING	\$0	\$0	\$(19,120)	\$78	\$78	\$97
011-32323 SUB PERMIT VALUATION BASED FEES	\$470,809	\$327,711	\$382,988	\$465,736	\$465,736	\$575,892
011-32325 SOIL SAMPLE FEE	\$0	\$0	\$0	\$1	\$1	\$1
011-32326 BUSINESS LICENSE INSPECTION FEE	\$34,630	\$5,250	\$6,134	\$0	\$0	\$0
011-32391 MISC REIMBURSEABLES	\$0	\$0	\$10	\$0	\$0	\$0
011-32411 CONSTRUCTION INSPECTIONS	\$29,997	\$56,873	\$0	\$17,379	\$17,379	\$21,489
011-32414 ENGINEERING FEES	\$12,800	\$30,400	\$19,000	\$32,696	\$32,696	\$40,429
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$2,065	\$(700)	\$0	\$29,805	\$29,805	\$36,855



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$5,280,540</b>	<b>\$3,048,639</b>	<b>\$4,137,987</b>	<b>\$3,565,757</b>	<b>\$3,565,757</b>	<b>\$3,914,520</b>
<u>Special Event Fees</u>	011-32611 SPECIAL EVENTS	\$(1,000)	\$3,000	\$27,998	\$8,514	\$8,514	\$7,444
	011-32630 SPECIAL EVENTS APPLICATION FEES	\$10,171	\$512	\$4,962	\$0	\$0	\$0
	011-32631 SPECIAL EVENT FACILITY RENTAL	\$24,000	\$0	\$494	\$23,965	\$23,965	\$20,951
	011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$71,983	\$0	\$130,228	\$68,823	\$68,823	\$60,167
	011-32633 PUBLIC WORKS SPECIAL EVENT FEES	\$995	\$0	\$2,000	\$1,111	\$1,111	\$971
	011-32634 PARKS SPECIAL EVENT REVENUE	\$5,184	\$548	\$14,129	\$1,482	\$1,482	\$1,482
	011-32635 RECREATION SPECIAL EVENT FEES	\$20,898	\$1,890	\$20,758	\$0	\$0	\$0
	011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	\$515	\$0	\$83	\$342	\$342	\$299
	011-32637 BUILDING MAINTENANCE SPECIAL EVENT FEES	\$0	\$0	\$3,658	\$0	\$0	\$0
	011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$0	\$0	\$8,680	\$739	\$739	\$646
	011-32640 SPECIAL EVENT TRAIL FEES	\$5,552	\$2,132	\$4,040	\$10,705	\$10,705	\$9,359
	<b>Total Special Event Fees</b>	<b>\$138,297</b>	<b>\$8,081</b>	<b>\$217,029</b>	<b>\$115,681</b>	<b>\$115,681</b>	<b>\$101,319</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Federal Revenue</u>	011-33110 FEDERAL GRANTS	\$23,510	\$38,392	\$41,366	\$54,318	\$54,318	\$48,362
	<b>Total Federal Revenue</b>	<b>\$23,510</b>	<b>\$38,392</b>	<b>\$41,366</b>	<b>\$54,318</b>	<b>\$54,318</b>	<b>\$48,362</b>
<u>State Revenue</u>	011-33252 STATE CONTRIBUTION	\$6,990	\$0	\$4,500	\$12,144	\$12,144	\$10,812
	011-33272 STATE LIQUOR	\$56,026	\$57,285	\$66,114	\$64,327	\$64,327	\$57,274
	<b>Total State Revenue</b>	<b>\$63,016</b>	<b>\$57,285</b>	<b>\$70,614</b>	<b>\$76,471</b>	<b>\$76,471</b>	<b>\$68,086</b>
<u>County/SP District Revenue</u>	011-33311 COUNTY CONTRIBUTION	\$0	\$4,635	\$0	\$0	\$0	\$0
	011-33313 RESTAURANT TAX GRANT	\$0	\$20,000	\$0	\$24,515	\$24,515	\$21,827
	<b>Total County/SP District Revenue</b>	<b>\$0</b>	<b>\$24,635</b>	<b>\$0</b>	<b>\$24,515</b>	<b>\$24,515</b>	<b>\$21,827</b>
<u>Cemetery Charges for Services</u>	011-34411 CEMETERY BURIAL	\$11,140	\$11,325	\$22,323	\$16,970	\$16,970	\$14,836
	011-34412 CEMETERY LOTS	\$7,400	\$2,400	\$600	\$58,591	\$58,591	\$51,222
	011-34510 Police Charges	\$4,382	\$4,817	\$4,368	\$4,621	\$4,621	\$4,040
	011-34511 RESORT POLICE SERVICE	\$0	\$1,245	\$330	\$0	\$0	\$0
	<b>Total Cemetery Charges for Services</b>	<b>\$22,922</b>	<b>\$19,787</b>	<b>\$27,621</b>	<b>\$80,182</b>	<b>\$80,182</b>	<b>\$70,098</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Recreation</u>	011-34609 FACILITY RENTAL FEE	\$17,025	\$7,861	\$6,640	\$8,019	\$8,019	\$9,771
	011-34610 FACILITY USAGE FEE	\$567,349	\$570,141	\$842,403	\$628,960	\$628,960	\$766,410
	011-34611 CAMPS	\$238,607	\$279,702	\$324,053	\$211,286	\$211,286	\$257,460
	011-34612 CLASSES	\$44,036	\$53,729	\$49,825	\$36,825	\$36,825	\$44,872
	011-34613 CHILD CARE	\$4,233	\$(32)	\$893	\$4,993	\$4,993	\$6,084
	011-34622 LEAGUES ADULT	\$36,095	\$38,908	\$41,049	\$51,563	\$51,563	\$62,831
	011-34624 WESTERN SUMMIT YOUTH	\$380	\$17,105	\$16,934	\$19,672	\$19,672	\$23,971
	011-34626 FITNESS CENTER SENIOR PROGRAMS	\$11,389	\$5,614	\$13,288	\$19,078	\$19,078	\$23,247
	011-34629 TENNIS LEAGUE FEES	\$24,544	\$43,935	\$23,595	\$29,651	\$29,651	\$36,131
	011-34631 PARK RESERVATION	\$10,015	\$22,438	\$20,953	\$15,452	\$15,452	\$18,829
	011-34641 TENNIS COURT FEES	\$150,873	\$221,907	\$193,240	\$175,111	\$175,111	\$213,379
	011-34642 PICKLEBALL	\$27,269	\$49,745	\$71,706	\$17,783	\$17,783	\$21,669
	011-34643 Y. CAMPS/CLINICS	\$150	\$12,775	\$38,875	\$0	\$0	\$0
	011-34644 SWIM FEES	\$29,339	\$86,617	\$68,539	\$61,163	\$61,163	\$74,530
	011-34646 TOURNAMENT FEES	\$2,129	\$6,789	\$1,560	\$9,061	\$9,061	\$11,041
	011-34647 TENNIS LESSONS	\$541,980	\$732,245	\$807,687	\$544,317	\$544,317	\$663,269
	011-34648 AEROBICS	\$10,536	\$6,022	\$636	\$2,068	\$2,068	\$2,520
	011-34649 FEE REDUCTION DISCOUNTS	\$(13,162)	\$(17,850)	\$(1,363)	\$0	\$0	\$0
	011-34651 EQUIPMENT RENTAL	\$217	\$37,771	\$42,503	\$48,776	\$48,776	\$59,435
	011-34653 LOCKER RENTAL	\$303	\$422	\$2,130	\$985	\$985	\$1,200
011-34694 RETAIL SALES	\$92,018	\$132,718	\$131,284	\$41,487	\$41,487	\$50,554	

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	011-34696 VENDING COMMISSION	\$1,735	\$8,292	\$10,762	\$4,683	\$4,683	\$5,707
	011-34697 SPECIAL EVENT - MH	\$92	\$0	\$0	\$1,984	\$1,984	\$2,418
	011-34698 PARTY ROOM	\$1,497	\$1,780	\$6,066	\$3,717	\$3,717	\$4,530
	<b>Total Recreation</b>	<b>\$1,798,650</b>	<b>\$2,318,635</b>	<b>\$2,713,257</b>	<b>\$1,936,634</b>	<b>\$1,936,634</b>	<b>\$2,359,858</b>
<u>Ice</u>	011-34727 EMPLOYEE WELLNESS	\$0	\$0	\$(6,058)	\$0	\$0	\$0
	<b>Total Ice</b>	<b>\$0</b>	<b>\$0</b>	<b>\$(6,058)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Other Service Revenue</u>	011-34917 REIMBURSED COURT FEE	\$59,527	\$54,964	\$57,542	\$56,768	\$56,768	\$56,768
	<b>Total Other Service Revenue</b>	<b>\$59,527</b>	<b>\$54,964</b>	<b>\$57,542</b>	<b>\$56,768</b>	<b>\$56,768</b>	<b>\$56,768</b>
<u>Library Fees</u>	011-35211 LIBRARY FINES & FEE	\$14,357	\$13,483	\$16,811	\$0	\$0	\$13,691
	<b>Total Library Fees</b>	<b>\$14,357</b>	<b>\$13,483</b>	<b>\$16,811</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,691</b>
<u>Misc. Revenues</u>	011-36111 INTEREST EARNINGS	\$400,236	\$95,601	\$0	\$103,495	\$103,495	\$90,479
	011-36150 BUSINESS IMPROVEMENT DISTRICT	\$71,685	\$51,273	\$50,344	\$35,005	\$35,005	\$30,602
	011-36210 RENTAL INCOME	\$77,989	\$85,857	\$105,276	\$43,845	\$43,845	\$38,331
	011-36216 FIXED RENT - CARL WINTER'S	\$6,851	\$194	\$17,650	\$12,869	\$12,869	\$11,250

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	011-36220 AFFORDABLE HOUSING RENT	\$37,432	\$71,547	\$45,355	\$19,505	\$19,505	\$17,052
	011-36310 SALE OF ASSETS	\$13,892	\$0	\$0	\$2,473	\$2,473	\$2,162
	011-36321 SALE OF PUBLIC DOCUMENTS	\$6,286	\$2,358	\$1,870	\$1,464	\$1,464	\$1,280
	011-36911 OTHER MISCELLANEOUS	\$39,450	\$33,613	\$2,629	\$16,674	\$16,674	\$14,577
	011-36916 BONANZA PARK EAST RENT	\$331,249	\$4,439	\$0	\$0	\$0	\$0
	011-36917 BONANZA PARK EAST KAC RENT	\$135,960	\$34,240	\$0	\$0	\$0	\$0
	011-36922 CASH OVER/SHORT-RACQ CL	\$(178)	\$(132)	\$(317)	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$1,120,851</b>	<b>\$378,988</b>	<b>\$222,807</b>	<b>\$235,330</b>	<b>\$235,330</b>	<b>\$205,733</b>
<u>Interfund Transactions (Admin)</u>	011-38161 ADM CHG FR WATER	\$826,405	\$826,405	\$894,168	\$894,170	\$894,170	\$1,117,713
	011-38162 ADM CHG FR GOLF	\$106,045	\$106,045	\$114,744	\$114,740	\$114,740	\$131,951
	011-38163 ADM CHG FR TRANSP	\$977,397	\$977,397	\$1,118,184	\$1,118,181	\$1,118,181	\$1,285,908
	011-38165 ADM CHG FR STORM WATER	\$100,000	\$100,000	\$108,204	\$108,200	\$108,200	\$124,430
	011-38168 UTILITIES TRANSFER IN	\$715,000	\$715,000	\$0	\$715,000	\$715,000	\$715,000
	<b>Total Interfund Transactions (Admin)</b>	<b>\$2,724,847</b>	<b>\$2,724,847</b>	<b>\$2,235,300</b>	<b>\$2,950,291</b>	<b>\$2,950,291</b>	<b>\$3,375,002</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Special Revenues &amp; Resources</u>	011-39110 DONATIONS	\$7,935	\$3,500	\$1,000	\$0	\$0	\$0
	011-39111 CARES ACT FUNDS	\$250,198	\$3,183,055	\$0	\$0	\$0	\$0
	011-39112 ARPA FUNDS	\$0	\$0	\$504,529	\$0	\$504,529	\$504,529
	011-39140 SUMMIT LEADERSHIP	\$21,774	\$0	\$25,836	\$6,000	\$6,000	\$6,000
	011-39142 LEADERSHIP 101	\$2,395	\$0	\$0	\$0	\$0	\$0
	011-39143 LEADERSHIP FUNDRAISING	\$43,050	\$34,900	\$36,900	\$0	\$0	\$0
	<b>Total Special Revenues &amp; Resources</b>	<b>\$325,352</b>	<b>\$3,221,455</b>	<b>\$568,265</b>	<b>\$6,000</b>	<b>\$510,529</b>	<b>\$790,529</b>
<u>Beginning Balance</u>	011-39990 BEGINNING BALANCE	\$13,995,937	\$12,987,123	\$19,222,320	\$14,053,298	\$19,222,320	\$17,491,953
	<b>Total Beginning Balance</b>	<b>\$13,995,937</b>	<b>\$12,987,123</b>	<b>\$19,222,320</b>	<b>\$14,053,298</b>	<b>\$19,222,320</b>	<b>\$17,491,953</b>
<b>Grand Total</b>		<b>\$47,826,410</b>	<b>\$55,580,584</b>	<b>\$65,889,730</b>	<b>\$52,627,547</b>	<b>\$62,855,483</b>	<b>\$61,687,857</b>

#### 011 GENERAL FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40011 CITY COUNCIL</u>	Personnel	\$308,833	\$318,664	\$310,178	\$317,745	\$317,745	\$336,446
	Mat, Suppls, Services	\$67,656	\$80,575	\$124,516	\$70,600	\$70,600	\$70,600
	<b>Total 40011 CITY COUNCIL</b>	<b>\$376,489</b>	<b>\$399,238</b>	<b>\$434,695</b>	<b>\$388,345</b>	<b>\$388,345</b>	<b>\$407,046</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40021 CITY MANAGER</u>	Personnel	\$912,984	\$1,020,274	\$1,134,324	\$1,178,626	\$1,220,169	\$1,347,364
	Mat, Suppls, Services	\$192,233	\$154,124	\$236,009	\$94,300	\$94,300	\$94,300
	<b>Total 40021 CITY MANAGER</b>	<b>\$1,105,218</b>	<b>\$1,174,398</b>	<b>\$1,370,333</b>	<b>\$1,272,926</b>	<b>\$1,314,469</b>	<b>\$1,441,664</b>
<u>40023 ELECTIONS</u>	Mat, Suppls, Services	\$21,960	\$79	\$1,665	\$13,000	\$13,000	\$13,000
	<b>Total 40023 ELECTIONS</b>	<b>\$21,960</b>	<b>\$79</b>	<b>\$1,665</b>	<b>\$13,000</b>	<b>\$13,000</b>	<b>\$13,000</b>
<u>40031 CITY ATTORNEY</u>	Personnel	\$1,056,672	\$1,079,072	\$1,273,158	\$1,447,812	\$1,368,712	\$1,664,388
	Mat, Suppls, Services	\$95,968	\$43,335	\$39,363	\$65,050	\$71,050	\$90,050
	Capital	\$0	\$751	\$12,616	\$10,600	\$10,600	\$10,600
	<b>Total 40031 CITY ATTORNEY</b>	<b>\$1,152,640</b>	<b>\$1,123,158</b>	<b>\$1,325,137</b>	<b>\$1,523,462</b>	<b>\$1,450,362</b>	<b>\$1,765,038</b>
<u>40034 BUDGET, DEBT &amp; GRANTS</u>	Personnel	\$443,039	\$469,974	\$518,187	\$607,934	\$549,467	\$677,217
	Mat, Suppls, Services	\$58,354	\$13,762	\$52,420	\$59,200	\$59,200	\$59,200
	<b>Total 40034 BUDGET, DEBT &amp; GRANTS</b>	<b>\$501,393</b>	<b>\$483,736</b>	<b>\$570,607</b>	<b>\$667,134</b>	<b>\$608,667</b>	<b>\$736,417</b>
<u>40062 HUMAN RESOURCES</u>	Personnel	\$519,112	\$485,424	\$558,608	\$612,887	\$629,910	\$832,906
	Mat, Suppls, Services	\$203,418	\$115,026	\$332,703	\$174,750	\$224,750	\$344,750

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Capital	\$0	\$0	\$1,564	\$0	\$0	\$3,000
	<b>Total 40062 HUMAN RESOURCES</b>	<b>\$722,530</b>	<b>\$600,450</b>	<b>\$892,875</b>	<b>\$787,637</b>	<b>\$854,660</b>	<b>\$1,180,656</b>
<u>40072 FINANCE</u>	Personnel	\$662,726	\$666,611	\$807,020	\$785,178	\$796,822	\$963,551
	Mat, Suppls, Services	\$82,995	\$107,586	\$181,032	\$210,750	\$230,750	\$237,750
	<b>Total 40072 FINANCE</b>	<b>\$745,721</b>	<b>\$774,198</b>	<b>\$988,051</b>	<b>\$995,928</b>	<b>\$1,027,572</b>	<b>\$1,201,301</b>
<u>40082 TECHNICAL &amp; CUSTOMER SERVICES</u>	Personnel	\$1,018,070	\$1,015,217	\$1,100,095	\$1,224,552	\$1,145,838	\$1,676,831
	Mat, Suppls, Services	\$760,095	\$826,206	\$902,014	\$763,000	\$823,000	\$1,361,500
	Capital	\$9,829	\$56,264	\$31,117	\$28,900	\$28,900	\$28,900
	Interfund Transfer	\$1,000	\$1,750	\$1,752	\$1,750	\$1,250	\$1,250
	<b>Total 40082 TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>\$1,788,994</b>	<b>\$1,899,437</b>	<b>\$2,034,978</b>	<b>\$2,018,202</b>	<b>\$1,998,988</b>	<b>\$3,068,481</b>
<u>40091 BLDG MAINT ADM</u>	Personnel	\$725,976	\$644,115	\$724,660	\$828,808	\$740,833	\$1,075,418
	Mat, Suppls, Services	\$752,520	\$748,323	\$792,396	\$737,950	\$818,450	\$882,692
	Capital	\$27,361	\$0	\$0	\$0	\$0	\$36,000
	Interfund Transfer	\$14,000	\$18,500	\$18,492	\$18,500	\$18,750	\$18,750



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 40091 BLDG MAINT ADM</b>	<b>\$1,519,857</b>	<b>\$1,410,938</b>	<b>\$1,535,548</b>	<b>\$1,585,258</b>	<b>\$1,578,033</b>	<b>\$2,012,860</b>
<u>40092 PC MARC</u>	Personnel	\$970,123	\$887,190	\$966,941	\$914,582	\$968,263	\$1,041,177
	Mat, Suppls, Services	\$341,546	\$357,031	\$472,808	\$354,022	\$357,022	\$475,346
	Capital	\$10,852	\$2,083	\$17,933	\$8,300	\$8,300	\$22,700
	Interfund Transfer	\$7,500	\$5,500	\$5,496	\$5,500	\$8,100	\$8,100
	<b>Total 40092 PC MARC</b>	<b>\$1,330,020</b>	<b>\$1,251,804</b>	<b>\$1,463,178</b>	<b>\$1,282,404</b>	<b>\$1,341,685</b>	<b>\$1,547,323</b>
<u>40093 TENNIS</u>	Personnel	\$799,202	\$796,833	\$825,410	\$840,509	\$833,659	\$900,730
	Mat, Suppls, Services	\$113,228	\$140,925	\$133,811	\$151,050	\$148,050	\$172,950
	Capital	\$523	\$452	\$352	\$0	\$0	\$0
	<b>Total 40093 TENNIS</b>	<b>\$912,953</b>	<b>\$938,210</b>	<b>\$959,573</b>	<b>\$991,559</b>	<b>\$981,709</b>	<b>\$1,073,680</b>
<u>40094 MCPOLIN BARN</u>	Personnel	\$26,554	\$27,013	\$18,481	\$40,458	\$37,648	\$50,725
	Mat, Suppls, Services	\$13,759	\$16,318	\$16,342	\$15,200	\$15,200	\$15,200
	Capital	\$483	\$0	\$0	\$1,000	\$1,000	\$1,000
	<b>Total 40094 MCPOLIN BARN</b>	<b>\$40,797</b>	<b>\$43,331</b>	<b>\$34,823</b>	<b>\$56,658</b>	<b>\$53,848</b>	<b>\$66,925</b>
<u>40098 RECREATION PROGRAMS</u>	t Available	\$0	\$0	\$159	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Personnel	\$587,909	\$688,207	\$804,117	\$804,802	\$801,090	\$945,970
	Mat, Suppls, Services	\$49,357	\$49,844	\$35,516	\$76,070	\$76,070	\$77,070
	<b>Total 40098 RECREATION PROGRAMS</b>	<b>\$637,266</b>	<b>\$738,051</b>	<b>\$839,792</b>	<b>\$880,872</b>	<b>\$877,160</b>	<b>\$1,023,040</b>
<u>40100 COMMUNITY ENGAGEMENT</u>	Personnel	\$271,400	\$412,119	\$535,654	\$581,600	\$554,243	\$626,604
	Mat, Suppls, Services	\$68,756	\$41,842	\$58,276	\$58,200	\$58,200	\$83,000
	Capital	\$0	\$1,852	\$86	\$2,000	\$2,000	\$2,000
	<b>Total 40100 COMMUNITY ENGAGEMENT</b>	<b>\$340,156</b>	<b>\$455,814</b>	<b>\$594,016</b>	<b>\$641,800</b>	<b>\$614,443</b>	<b>\$711,604</b>
<u>40101 ECONOMY</u>	Personnel	\$821,265	\$808,221	\$1,068,435	\$1,127,380	\$1,085,924	\$966,508
	Mat, Suppls, Services	\$140,434	\$97,195	\$268,141	\$498,325	\$498,325	\$498,325
	Capital	\$638	\$7,785	\$54,211	\$30,030	\$30,030	\$16,900
	<b>Total 40101 ECONOMY</b>	<b>\$962,338</b>	<b>\$913,201</b>	<b>\$1,390,788</b>	<b>\$1,655,735</b>	<b>\$1,614,279</b>	<b>\$1,481,733</b>
<u>40102 ENVIRONMENTAL REGULATORY</u>	Personnel	\$0	\$0	\$5,099	\$0	\$215,492	\$198,659
	Mat, Suppls, Services	\$0	\$19,730	\$37,504	\$100,000	\$100,000	\$135,000
	<b>Total 40102 ENVIRONMENTAL REGULATORY</b>	<b>\$0</b>	<b>\$19,730</b>	<b>\$42,603</b>	<b>\$100,000</b>	<b>\$315,492</b>	<b>\$333,659</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40104 ENVIRONMENTAL SUSTAINABILITY</u>	Personnel	\$352,890	\$297,344	\$367,347	\$398,927	\$386,217	\$428,274
	Mat, Suppls, Services	\$262,340	\$51,174	\$136,558	\$257,900	\$266,150	\$294,650
	Capital	\$0	\$0	\$1,910	\$0	\$0	\$0
	<b>Total 40104 ENVIRONMENTAL SUSTAINABILITY</b>	<b>\$615,230</b>	<b>\$348,518</b>	<b>\$505,815</b>	<b>\$656,827</b>	<b>\$652,367</b>	<b>\$722,924</b>
<u>40111 INSURANCE &amp; SECURITY BONDS</u>	Interfund Transfer	\$777,096	\$823,716	\$924,684	\$924,685	\$924,685	\$980,030
	<b>Total 40111 INSURANCE &amp; SECURITY BONDS</b>	<b>\$777,096</b>	<b>\$823,716</b>	<b>\$924,684</b>	<b>\$924,685</b>	<b>\$924,685</b>	<b>\$980,030</b>
<u>40118 LEAD TRAINING</u>	Mat, Suppls, Services	\$15,282	\$2,341	\$1,045	\$10,000	\$10,000	\$10,000
	<b>Total 40118 LEAD TRAINING</b>	<b>\$15,282</b>	<b>\$2,341</b>	<b>\$1,045</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$10,000</b>
<u>40122 SPEC. SRVC. CNTRT/HIST SOC MUS</u>	Mat, Suppls, Services	\$0	\$65,000	\$20,000	\$0	\$0	\$0
	<b>Total 40122 SPEC. SRVC. CNTRT/HIST SOC MUS</b>	<b>\$0</b>	<b>\$65,000</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40126 TRANSFER TO SALES TAX BOND DSF</u>	Interfund Transfer	\$162,477	\$22,495	\$0	\$0	\$0	\$0
	<b>Total 40126 TRANSFER TO SALES TAX BOND DSF</b>	<b>\$162,477</b>	<b>\$22,495</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40135 SPEC. SRVC. CNTRT./UNSPECIFIED</u>	Mat, Suppls, Services	\$533,708	\$250,000	\$495,900	\$630,000	\$630,000	\$630,000

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED</b>	<b>\$533,708</b>	<b>\$250,000</b>	<b>\$495,900</b>	<b>\$630,000</b>	<b>\$630,000</b>	<b>\$630,000</b>
<u>40136 LEADERSHIP</u>	Personnel	\$70,453	\$70,292	\$68,051	\$70,070	\$70,070	\$70,070
	Mat, Suppls, Services	\$41,699	\$13,113	\$39,982	\$50,000	\$50,000	\$50,000
	<b>Total 40136 LEADERSHIP</b>	<b>\$112,153</b>	<b>\$83,405</b>	<b>\$108,032</b>	<b>\$120,070</b>	<b>\$120,070</b>	<b>\$120,070</b>
<u>40137 GRANTS/HISTORICAL SOCIETY</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000
	<b>Total 40137 GRANTS/HISTORICAL SOCIETY</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>
<u>40144 CARES ACT EXPENDITURES</u>	Mat, Suppls, Services	\$0	\$2,200,000	\$0	\$0	\$0	\$504,529
	<b>Total 40144 CARES ACT EXPENDITURES</b>	<b>\$0</b>	<b>\$2,200,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$504,529</b>
<u>40146 VACANCY FACTOR</u>	Personnel	\$0	\$0	\$0	\$(1,883,464 )	\$0	\$(2,356,547 )
	<b>Total 40146 VACANCY FACTOR</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$(1,883,464 )</b>	<b>\$0</b>	<b>\$(2,356,547 )</b>
<u>40148 EMERGENCY MANAGEMENT</u>	Personnel	\$109,772	\$109,389	\$115,628	\$187,216	\$141,782	\$314,320
	Mat, Suppls, Services	\$31,140	\$26,801	\$28,025	\$42,500	\$42,500	\$192,500
	Capital	\$41,780	\$37,785	\$17,928	\$75,000	\$75,000	\$75,000

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 40148 EMERGENCY MANAGEMENT</b>	<b>\$182,692</b>	<b>\$173,975</b>	<b>\$161,581</b>	<b>\$304,716</b>	<b>\$259,282</b>	<b>\$581,820</b>
<u>40149 ARTS &amp; CULTURE</u>	Personnel	\$174,249	\$29,403	\$65,137	\$148,156	\$152,722	\$159,015
	Mat, Suppls, Services	\$654,160	\$49,264	\$152,089	\$34,000	\$34,000	\$34,000
	<b>Total 40149 ARTS &amp; CULTURE</b>	<b>\$828,409</b>	<b>\$78,667</b>	<b>\$217,226</b>	<b>\$182,156</b>	<b>\$186,722</b>	<b>\$193,015</b>
<u>40150 TRAILS O&amp;M</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$100,000	\$101,484	\$147,000
	<b>Total 40150 TRAILS O&amp;M</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$101,484</b>	<b>\$628,935</b>
<u>40151 SOCIAL EQUITY</u>	Personnel	\$33,756	\$30,914	\$8,487	\$48,206	\$48,206	\$53,838
	Mat, Suppls, Services	\$28,074	\$37,581	\$4,746	\$106,479	\$106,479	\$106,479
	<b>Total 40151 SOCIAL EQUITY</b>	<b>\$61,830</b>	<b>\$68,496</b>	<b>\$13,233</b>	<b>\$154,685</b>	<b>\$154,685</b>	<b>\$160,317</b>
<u>40221 POLICE</u>	Personnel	\$5,500,634	\$5,501,740	\$6,043,809	\$5,940,440	\$6,205,823	\$7,021,808
	Mat, Suppls, Services	\$247,367	\$226,292	\$234,851	\$257,070	\$257,070	\$261,070
	Capital	\$110,890	\$104,537	\$85,026	\$115,570	\$137,347	\$252,546
	Interfund Transfer	\$80,250	\$130,500	\$130,500	\$130,500	\$261,250	\$261,250
	<b>Total 40221 POLICE</b>	<b>\$5,939,141</b>	<b>\$5,963,069</b>	<b>\$6,494,186</b>	<b>\$6,443,580</b>	<b>\$6,861,490</b>	<b>\$7,796,674</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40222 DRUG EDUCATION</u>	Personnel	\$28,514	\$28,811	\$31,813	\$28,053	\$28,913	\$30,814
	Mat, Suppls, Services	\$4,556	\$4,901	\$0	\$5,000	\$5,000	\$5,000
	<b>Total 40222 DRUG EDUCATION</b>	<b>\$33,070</b>	<b>\$33,712</b>	<b>\$31,813</b>	<b>\$33,053</b>	<b>\$33,913</b>	<b>\$35,814</b>
<u>40223 STATE LIQUOR ENFORCEMENT</u>	Personnel	\$77,250	\$49,082	\$25,001	\$54,243	\$54,243	\$59,750
	Mat, Suppls, Services	\$0	\$8,568	\$0	\$10,000	\$10,000	\$10,000
	<b>Total 40223 STATE LIQUOR ENFORCEMENT</b>	<b>\$77,250</b>	<b>\$57,650</b>	<b>\$25,001</b>	<b>\$64,243</b>	<b>\$64,243</b>	<b>\$69,750</b>
<u>40231 COMMUNICATION CENTER</u>	Mat, Suppls, Services	\$949,065	\$643,626	\$683,297	\$620,000	\$620,000	\$695,000
	<b>Total 40231 COMMUNICATION CENTER</b>	<b>\$949,065</b>	<b>\$643,626</b>	<b>\$683,297</b>	<b>\$620,000</b>	<b>\$620,000</b>	<b>\$695,000</b>
<u>40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$8,500	\$8,500	\$8,500
	<b>Total 40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,500</b>	<b>\$8,500</b>	<b>\$8,500</b>
<u>40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT</b>	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000
<u>40242 SPEC. SRVC. CONTRT/WASTE/RECYCLI NG MGMT</u>	Mat, Suppls, Services	\$0	\$50,000	\$40,000	\$50,000	\$50,000	\$50,000
	<b>Total 40242 SPEC. SRVC. CONTRT/WASTE/RECYCLI NG MGMT</b>	\$0	\$50,000	\$40,000	\$50,000	\$50,000	\$50,000
<u>40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000
	<b>Total 40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE</b>	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000
<u>40244 SPEC. SRVC CONTRT/LEGAL MEDIATION</u>	Mat, Suppls, Services	\$0	\$7,500	\$15,000	\$15,000	\$15,000	\$15,000
	<b>Total 40244 SPEC. SRVC CONTRT/LEGAL MEDIATION</b>	\$0	\$7,500	\$15,000	\$15,000	\$15,000	\$15,000
<u>40311 COMM DEVELOP ADMIN</u>	Personnel	\$517,545	\$273,217	\$238,906	\$415,221	\$409,343	\$634,797
	Mat, Suppls, Services	\$29,968	\$31,512	\$75,958	\$79,915	\$100,507	\$116,015
	Capital	\$0	\$0	\$0	\$450	\$450	\$450

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 40311 COMM DEVELOP ADMIN</b>	<b>\$547,514</b>	<b>\$304,729</b>	<b>\$314,864</b>	<b>\$495,586</b>	<b>\$510,300</b>	<b>\$751,261</b>
<u>40313 ENGINEERING</u>	Personnel	\$245,030	\$444,709	\$593,199	\$736,253	\$644,256	\$942,702
	Mat, Suppls, Services	\$279,689	\$118,018	\$158,772	\$128,925	\$131,425	\$144,520
	Capital	\$0	\$298	\$0	\$200	\$200	\$200
	<b>Total 40313 ENGINEERING</b>	<b>\$524,719</b>	<b>\$563,025</b>	<b>\$751,971</b>	<b>\$865,378</b>	<b>\$775,881</b>	<b>\$1,087,422</b>
<u>40342 PLANNING DEPT.</u>	Personnel	\$900,264	\$905,982	\$1,125,495	\$1,202,576	\$1,142,577	\$1,515,258
	Mat, Suppls, Services	\$95,765	\$121,474	\$115,789	\$139,993	\$139,993	\$305,375
	Capital	\$634	\$553	\$0	\$4,000	\$4,000	\$4,000
	<b>Total 40342 PLANNING DEPT.</b>	<b>\$996,663</b>	<b>\$1,028,009</b>	<b>\$1,241,284</b>	<b>\$1,346,569</b>	<b>\$1,286,570</b>	<b>\$1,824,633</b>
<u>40352 BUILDING DEPT.</u>	Personnel	\$1,533,385	\$1,513,544	\$1,729,289	\$2,222,271	\$1,971,749	\$2,355,643
	Mat, Suppls, Services	\$104,929	\$55,089	\$70,584	\$109,400	\$109,400	\$114,250
	Capital	\$41,337	\$1,858	\$4,175	\$12,100	\$12,100	\$152,100
	Interfund Transfer	\$12,250	\$14,000	\$14,004	\$14,000	\$34,800	\$34,800
	<b>Total 40352 BUILDING DEPT.</b>	<b>\$1,691,901</b>	<b>\$1,584,491</b>	<b>\$1,818,052</b>	<b>\$2,357,771</b>	<b>\$2,128,049</b>	<b>\$2,656,793</b>



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40412 PARKS &amp; CEMETERY</u>	Personnel	\$1,491,292	\$1,453,596	\$1,418,267	\$1,582,182	\$1,567,655	\$1,772,698
	Mat, Suppls, Services	\$384,993	\$415,651	\$403,094	\$448,738	\$448,738	\$453,971
	Capital	\$5,835	\$8,425	\$12,608	\$12,793	\$12,793	\$17,793
	Interfund Transfer	\$74,750	\$115,750	\$115,752	\$115,750	\$125,000	\$125,000
	<b>Total 40412 PARKS &amp; CEMETERY</b>	<b>\$1,956,869</b>	<b>\$1,993,422</b>	<b>\$1,949,721</b>	<b>\$2,159,463</b>	<b>\$2,154,186</b>	<b>\$2,369,462</b>
<u>40421 STREET MAINTENANCE</u>	Personnel	\$1,311,073	\$1,393,650	\$1,671,146	\$1,841,776	\$1,793,803	\$2,084,864
	Mat, Suppls, Services	\$403,947	\$428,134	\$488,940	\$621,297	\$621,297	\$621,297
	Capital	\$2,756	\$0	\$711	\$1,000	\$1,000	\$9,000
	Interfund Transfer	\$457,500	\$263,500	\$263,508	\$263,500	\$400,000	\$400,000
	<b>Total 40421 STREET MAINTENANCE</b>	<b>\$2,175,276</b>	<b>\$2,085,284</b>	<b>\$2,424,306</b>	<b>\$2,727,573</b>	<b>\$2,816,100</b>	<b>\$3,115,161</b>
<u>40423 STREET LIGHTS/SIGN</u>	Mat, Suppls, Services	\$61,750	\$118,411	\$96,315	\$118,800	\$121,800	\$136,800
	Capital	\$29,255	\$48,653	\$22,000	\$30,000	\$55,000	\$55,000
	<b>Total 40423 STREET LIGHTS/SIGN</b>	<b>\$91,005</b>	<b>\$167,064</b>	<b>\$118,316</b>	<b>\$148,800</b>	<b>\$176,800</b>	<b>\$191,800</b>
<u>40424 SWEDE ALLEY PARKING STRUCT.</u>	Mat, Suppls, Services	\$38,982	\$37,364	\$33,602	\$41,100	\$41,100	\$41,100

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Capital	\$1,754	\$0	\$0	\$4,500	\$4,500	\$4,500
	<b>Total 40424 SWEDE ALLEY PARKING STRUCT.</b>	<b>\$40,736</b>	<b>\$37,364</b>	<b>\$33,602</b>	<b>\$45,600</b>	<b>\$45,600</b>	<b>\$45,600</b>
<u>40551 LIBRARY</u>	Personnel	\$1,070,939	\$1,080,772	\$1,265,257	\$1,266,542	\$1,307,877	\$1,440,301
	Mat, Suppls, Services	\$271,150	\$258,942	\$279,303	\$291,263	\$313,502	\$330,446
	Capital	\$9,884	\$16,456	\$43,252	\$10,000	\$39,765	\$13,000
	<b>Total 40551 LIBRARY</b>	<b>\$1,351,973</b>	<b>\$1,356,170</b>	<b>\$1,587,812</b>	<b>\$1,567,805</b>	<b>\$1,661,144</b>	<b>\$1,783,747</b>
<u>40621 RDA - OPERATIONS</u>	Mat, Suppls, Services	\$0	\$1,262,266	\$1,275,166	\$1,300,000	\$1,300,000	\$1,300,000
	<b>Total 40621 RDA - OPERATIONS</b>	<b>\$0</b>	<b>\$1,262,266</b>	<b>\$1,275,166</b>	<b>\$1,300,000</b>	<b>\$1,300,000</b>	<b>\$1,300,000</b>
<u>40700 LUMP MERIT</u>	Personnel	\$0	\$0	\$0	\$850,000	\$0	\$850,000
	<b>Total 40700 LUMP MERIT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$850,000</b>	<b>\$0</b>	<b>\$850,000</b>
<u>40821 TRANS TO OTHER FUND</u>	Interfund Transfer	\$1,310,600	\$1,485,138	\$1,610,592	\$1,610,600	\$5,060,901	\$1,610,600
	<b>Total 40821 TRANS TO OTHER FUND</b>	<b>\$1,310,600</b>	<b>\$1,485,138</b>	<b>\$1,610,592</b>	<b>\$1,610,600</b>	<b>\$5,060,901</b>	<b>\$1,610,600</b>
<u>40981 CONTINGENCY/GENERAL</u>	Mat, Suppls, Services	\$59,000	\$0	\$7,825	\$100,000	\$100,000	\$100,000
	Contingency	\$10,000	\$0	\$0	\$100,000	\$100,000	\$100,000

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 40981 CONTINGENCY/GENERAL</b>	<b>\$69,000</b>	<b>\$0</b>	<b>\$7,825</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$200,000</b>
<u>40985 CONTINGENCY/SNOW REMOVAL</u>	Contingency	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000
	<b>Total 40985 CONTINGENCY/SNOW REMOVAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>
<u>40986 CONTINGENCY/COUNCIL</u>	Contingency	\$299,795	\$918	\$24,600	\$50,000	\$50,000	\$50,000
	<b>Total 40986 CONTINGENCY/COUNCIL</b>	<b>\$299,795</b>	<b>\$918</b>	<b>\$24,600</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>
<u>40990 EMERGENCY CONTINGENCY</u>	Contingency	\$52,422	\$171,824	\$0	\$100,000	\$100,000	\$100,000
	<b>Total 40990 EMERGENCY CONTINGENCY</b>	<b>\$52,422</b>	<b>\$171,824</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$12,987,12 3	\$19,222,32 0	\$0	\$12,134,58 5	\$17,491,95 3	\$13,408,27 5
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$12,987,12 3</b>	<b>\$19,222,32 0</b>	<b>\$0</b>	<b>\$12,134,58 5</b>	<b>\$17,491,95 3</b>	<b>\$13,408,27 5</b>
<u>42170 DESTINATION TOURISM</u>	Mat, Suppls, Services	\$64,743	\$25,044	\$17,678	\$0	\$0	\$0
	<b>Total 42170 DESTINATION TOURISM</b>	<b>\$64,743</b>	<b>\$25,044</b>	<b>\$17,678</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>42180 SUNDANCE MITIGATION</u>	Mat, Suppls, Services	\$309,234	\$310,829	\$0	\$302,600	\$302,600	\$302,600

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 42180 SUNDANCE MITIGATION</b>	\$309,234	\$310,829	\$0	\$302,600	\$302,600	\$302,600
<u>42181 ECONOMIC DEVELOPMENT GRANT</u>	Mat, Suppls, Services	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000
	<b>Total 42181 ECONOMIC DEVELOPMENT GRANT</b>	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000
<u>42182 PUBLIC ART</u>	Mat, Suppls, Services	\$2,800	\$500	\$0	\$7,000	\$7,000	\$7,000
	<b>Total 42182 PUBLIC ART</b>	\$2,800	\$500	\$0	\$7,000	\$7,000	\$7,000
<u>42183 MENTAL HEALTH</u>	Mat, Suppls, Services	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$120,000
	<b>Total 42183 MENTAL HEALTH</b>	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000	\$120,000
<u>42190 MARSAC-SWEDE CONDO HOA</u>	Mat, Suppls, Services	\$14,400	\$11,160	\$15,600	\$13,000	\$13,000	\$13,000
	<b>Total 42190 MARSAC- SWEDE CONDO HOA</b>	\$14,400	\$11,160	\$15,600	\$13,000	\$13,000	\$13,000
<u>42200 RDA OPERATING EXPENDITURE</u>	Mat, Suppls, Services	\$80	\$275	\$120	\$0	\$0	\$0
	<b>Total 42200 RDA OPERATING EXPENDITURE</b>	\$80	\$275	\$120	\$0	\$0	\$0
<u>42305 ABATEMENT</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$48,688	\$48,688	\$48,688
	<b>Total 42305 ABATEMENT</b>	\$0	\$0	\$0	\$48,688	\$48,688	\$48,688

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>42310 HISTORICAL INCENTIVE GRANT</u>	Mat, Suppls, Services	\$47,136	\$47,136	\$10,050	\$47,136	\$47,136	\$47,136
	<b>Total 42310 HISTORICAL INCENTIVE GRANT</b>	<b>\$47,136</b>	<b>\$47,136</b>	<b>\$10,050</b>	<b>\$47,136</b>	<b>\$47,136</b>	<b>\$47,136</b>
<u>43010 BUSINESS IMPROVEMENT DISTRICT</u>	Mat, Suppls, Services	\$71,685	\$50,673	\$50,344	\$64,419	\$64,419	\$64,419
	<b>Total 43010 BUSINESS IMPROVEMENT DISTRICT</b>	<b>\$71,685</b>	<b>\$50,673</b>	<b>\$50,344</b>	<b>\$64,419</b>	<b>\$64,419</b>	<b>\$64,419</b>
<u>43015 UTILITIES EXPENDITURE</u>	Mat, Suppls, Services	\$715,000	\$715,000	\$0	\$715,000	\$715,000	\$715,000
	<b>Total 43015 UTILITIES EXPENDITURE</b>	<b>\$715,000</b>	<b>\$715,000</b>	<b>\$0</b>	<b>\$715,000</b>	<b>\$715,000</b>	<b>\$715,000</b>
	<b>Grand Total</b>	<b>\$47,826,40</b>	<b>\$55,580,58</b>	<b>\$37,537,37</b>	<b>\$52,627,54</b>	<b>\$62,855,48</b>	<b>\$61,687,85</b>
		<b>9</b>	<b>5</b>	<b>5</b>	<b>7</b>	<b>3</b>	<b>7</b>

## QUINNS RECREATION COMPLEX – Budget Summary

### 012 QUINNS RECREATION COMPLEX – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	County/SP District Revenue	\$0	\$10,300	\$0	\$0	\$0	\$0
	Recreation	\$1,753	\$638	\$2,570	\$4,957	\$4,957	\$5,218
	Ice	\$691,828	\$634,725	\$867,251	\$907,421	\$907,421	\$955,233
	Misc. Revenues	\$3,651	\$127	\$354	\$1,250	\$1,250	\$1,316
	Special Revenues & Resources	\$3,500	\$5,000	\$0	\$0	\$0	\$0
	<b>Total Revenues</b>	<b>\$700,731</b>	<b>\$650,790</b>	<b>\$870,175</b>	<b>\$913,628</b>	<b>\$913,628</b>	<b>\$961,767</b>
<u>Other</u>	Beginning Balance	\$(4,803,352)	\$(5,138,717)	\$(5,621,751)	\$(5,727,889)	\$(5,621,751)	\$(6,084,994)
	<b>Total Other</b>	<b>\$(4,803,352)</b>	<b>\$(5,138,717)</b>	<b>\$(5,621,751)</b>	<b>\$(5,727,889)</b>	<b>\$(5,621,751)</b>	<b>\$(6,084,994)</b>
<b>Grand Total</b>		<b>\$(4,102,621)</b>	<b>\$(4,487,927)</b>	<b>\$(4,751,576)</b>	<b>\$(4,814,261)</b>	<b>\$(4,708,123)</b>	<b>\$(5,123,227)</b>

### 012 QUINNS RECREATION COMPLEX – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Personnel	\$764,304	\$826,807	\$979,414	\$944,214	\$996,071	\$1,142,784

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Mat, Suppls, Services	\$271,792	\$307,017	\$326,181	\$379,800	\$379,800	\$406,029
	Capital	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000
	<b>Total Depts</b>	<b>\$1,036,096</b>	<b>\$1,133,824</b>	<b>\$1,305,596</b>	<b>\$1,325,014</b>	<b>\$1,376,871</b>	<b>\$1,549,813</b>
<u>Other</u>	Ending Balance	\$(5,138,717)	\$(5,621,751)	\$0	\$(6,139,275)	\$(6,084,994)	\$(6,673,040)
	<b>Total Other</b>	<b>\$(5,138,717)</b>	<b>\$(5,621,751)</b>	<b>\$0</b>	<b>\$(6,139,275)</b>	<b>\$(6,084,994)</b>	<b>\$(6,673,040)</b>
	<b>Grand Total</b>	<b>\$(4,102,621)</b>	<b>\$(4,487,927)</b>	<b>\$1,305,596</b>	<b>\$(4,814,261)</b>	<b>\$(4,708,123)</b>	<b>\$(5,123,227)</b>

#### 012 QUINNS RECREATION COMPLEX – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>County/SP District Revenue</u>	012-33312 RECR, ARTS&PARK- RAP TAX GRANT	\$0	\$10,300	\$0	\$0	\$0	\$0
	<b>Total County/SP District Revenue</b>	<b>\$0</b>	<b>\$10,300</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Recreation</u>	012-34696 VENDING COMMISSION	\$1,753	\$638	\$2,570	\$4,957	\$4,957	\$5,218
	<b>Total Recreation</b>	<b>\$1,753</b>	<b>\$638</b>	<b>\$2,570</b>	<b>\$4,957</b>	<b>\$4,957</b>	<b>\$5,218</b>
<u>Ice</u>	012-34727 EMPLOYEE WELLNESS	\$(676)	\$(2,653)	\$(2,955)	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	012-34728 EQUIP/LOCKER/SKATE RENTAL	\$31,289	\$14,906	\$38,566	\$34,330	\$34,330	\$36,139
	012-34729 ROOM RENTAL	\$6,012	\$2,160	\$4,849	\$6,186	\$6,186	\$6,512
	012-34730 ICE RENTAL	\$62,912	\$67,444	\$96,886	\$236,817	\$236,817	\$249,294
	012-34731 LEAGUES	\$123,391	\$70,630	\$145,716	\$187,494	\$187,494	\$197,373
	012-34732 LEARN TO PLAY HOCKEY	\$10,981	\$14,858	\$24,067	\$33,165	\$33,165	\$34,913
	012-34733 DROP-IN HOCKEY	\$32,401	\$43,274	\$46,410	\$49,973	\$49,973	\$52,606
	012-34734 DROP-IN SPEEDSKATING	\$17,805	\$12,912	\$11,407	\$13,553	\$13,553	\$14,267
	012-34735 RETAIL SALES	\$23,698	\$24,914	\$30,837	\$42,606	\$42,606	\$44,851
	012-34736 SKATE SERVICES	\$9,182	\$10,213	\$13,726	\$14,303	\$14,303	\$15,057
	012-34737 ADVERTISING	\$10,340	\$6,502	\$10,800	\$35,362	\$35,362	\$37,225
	012-34738 SEASON PASSES	\$2,467	\$2,097	\$175	\$1,383	\$1,383	\$1,456
	012-34740 PRIVATE LESSONS	\$3,026	\$1,045	\$9,622	\$6,579	\$6,579	\$6,926
	012-34764 FREESTYLE	\$84,027	\$78,907	\$76,328	\$82,444	\$82,444	\$86,788
	012-34765 CLASSES	\$53,150	\$50,601	\$86,366	\$80,527	\$80,527	\$84,770
	012-34766 34766	\$0	\$0	\$621	\$0	\$0	\$0
	012-34769 DROP-IN PROGRAMS	\$35,712	\$48,774	\$50,512	\$79,619	\$79,619	\$83,814
	012-34770 FIELDS RENTAL	\$4,945	\$(9)	\$3,819	\$3,080	\$3,080	\$3,242
	012-34786 ICE RENTAL (SALES TAX EXEMPT)	\$181,168	\$188,150	\$219,500	\$0	\$0	\$0
	<b>Total Ice</b>	<b>\$691,828</b>	<b>\$634,725</b>	<b>\$867,251</b>	<b>\$907,421</b>	<b>\$907,421</b>	<b>\$955,233</b>
<u>Misc. Revenues</u>	012-36911 OTHER MISCELLANEOUS	\$3,713	\$0	\$0	\$1,250	\$1,250	\$1,316
	012-36921 CASH OVER/SHORT	\$(62)	\$127	\$354	\$0	\$0	\$0



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total Misc. Revenues</b>	<b>\$3,651</b>	<b>\$127</b>	<b>\$354</b>	<b>\$1,250</b>	<b>\$1,250</b>	<b>\$1,316</b>
<u>Special Revenues &amp; Resources</u>	012-39110 DONATIONS	\$3,500	\$5,000	\$0	\$0	\$0	\$0
	<b>Total Special Revenues &amp; Resources</b>	<b>\$3,500</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Beginning Balance</u>	012-39990 BEGINNING BALANCE	\$(4,803,352)	\$(5,138,717)	\$(5,621,751)	\$(5,727,889)	\$(5,621,751)	\$(6,084,994)
	<b>Total Beginning Balance</b>	<b>\$(4,803,352)</b>	<b>\$(5,138,717)</b>	<b>\$(5,621,751)</b>	<b>\$(5,727,889)</b>	<b>\$(5,621,751)</b>	<b>\$(6,084,994)</b>
	<b>Grand Total</b>	<b>\$(4,102,621)</b>	<b>\$(4,487,927)</b>	<b>\$(4,751,576)</b>	<b>\$(4,814,261)</b>	<b>\$(4,708,123)</b>	<b>\$(5,123,227)</b>

#### 012 QUINNS RECREATION COMPLEX – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40095 ICE FACILITY</u>	Personnel	\$650,213	\$656,874	\$779,138	\$714,068	\$767,850	\$893,461
	Mat, Suppls, Services	\$230,895	\$245,365	\$275,832	\$316,600	\$316,600	\$342,829
	Capital	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000
	<b>Total 40095 ICE FACILITY</b>	<b>\$881,107</b>	<b>\$902,239</b>	<b>\$1,054,970</b>	<b>\$1,031,668</b>	<b>\$1,085,450</b>	<b>\$1,237,290</b>
<u>40096 FIELDS</u>	Personnel	\$114,091	\$169,934	\$200,277	\$230,146	\$228,221	\$249,323

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Mat, Suppls, Services	\$40,898	\$61,652	\$50,349	\$63,200	\$63,200	\$63,200
	<b>Total 40096 FIELDS</b>	<b>\$154,989</b>	<b>\$231,586</b>	<b>\$250,626</b>	<b>\$293,346</b>	<b>\$291,421</b>	<b>\$312,523</b>
<u>40999 END BAL</u>	Ending Balance	\$(5,138,717)	\$(5,621,751)	\$0	\$(6,139,275)	\$(6,084,994)	\$(6,673,040)
<u>SUR(DEF)</u>	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$(5,138,717)</b>	<b>\$(5,621,751)</b>	<b>\$0</b>	<b>\$(6,139,275)</b>	<b>\$(6,084,994)</b>	<b>\$(6,673,040)</b>
	<b>Grand Total</b>	<b>\$(4,102,621)</b>	<b>\$(4,487,927)</b>	<b>\$1,305,596</b>	<b>\$(4,814,261)</b>	<b>\$(4,708,123)</b>	<b>\$(5,123,227)</b>

**POLICE SPECIAL REVENUE FUND – Budget Summary**

**021 POLICE SPECIAL REVENUE FUND – Revenue Summary**

		<b>Actuals FY 2020</b>	<b>Actuals FY 2021</b>	<b>YTD FY 2022</b>	<b>Original FY 2022</b>	<b>Adjusted FY 2022</b>	<b>Budget FY 2023</b>
<u>Other</u>	Beginning Balance	\$35,773	\$35,773	\$35,773	\$0	\$35,773	\$0
	<b>Total Other</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$0</b>	<b>\$35,773</b>	<b>\$0</b>
<b>Grand Total</b>		<b>\$35,773</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$0</b>	<b>\$35,773</b>	<b>\$0</b>

**021 POLICE SPECIAL REVENUE FUND – Expense Summary**

		<b>Actuals FY 2020</b>	<b>Actuals FY 2021</b>	<b>YTD FY 2022</b>	<b>Original FY 2022</b>	<b>Adjusted FY 2022</b>	<b>Budget FY 2023</b>
<u>Depts</u>	Capital	\$0	\$0	\$0	\$0	\$35,773	\$0
	<b>Total Depts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,773</b>	<b>\$0</b>
<u>Other</u>	Ending Balance	\$35,773	\$35,773	\$0	\$0	\$0	\$0
	<b>Total Other</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Grand Total</b>		<b>\$35,773</b>	<b>\$35,773</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,773</b>	<b>\$0</b>

**021 POLICE SPECIAL REVENUE FUND – Revenue by Type**

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Beginning Balance</u>	021-39990 BEGINNING BALANCE	\$35,773	\$35,773	\$35,773	\$0	\$35,773	\$0
	<b>Total Beginning Balance</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$0</b>	<b>\$35,773</b>	<b>\$0</b>
	<b>Grand Total</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$0</b>	<b>\$35,773</b>	<b>\$0</b>

021 POLICE SPECIAL REVENUE FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$35,773	\$35,773	\$0	\$0	\$0	\$0
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>41001 POLICE SPECIAL REVENUE FUND</u>	Capital	\$0	\$0	\$0	\$0	\$35,773	\$0
	<b>Total 41001 POLICE SPECIAL REVENUE FUND</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,773</b>	<b>\$0</b>
	<b>Grand Total</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,773</b>	<b>\$0</b>

## DRUG CONFISCATIONS – Budget Summary

### 022 DRUG CONFISCATIONS – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	State Revenue	\$0	\$0	\$3,021	\$0	\$3,021	\$0
	<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,021</b>	<b>\$0</b>	<b>\$3,021</b>	<b>\$0</b>
<u>Other</u>	Beginning Balance	\$23,168	\$23,168	\$23,168	\$0	\$23,168	\$0
	<b>Total Other</b>	<b>\$23,168</b>	<b>\$23,168</b>	<b>\$23,168</b>	<b>\$0</b>	<b>\$23,168</b>	<b>\$0</b>
<b>Grand Total</b>		<b>\$23,168</b>	<b>\$23,168</b>	<b>\$26,189</b>	<b>\$0</b>	<b>\$26,189</b>	<b>\$0</b>

### 022 DRUG CONFISCATIONS – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Capital	\$0	\$0	\$3,021	\$0	\$26,189	\$0
	<b>Total Depts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,021</b>	<b>\$0</b>	<b>\$26,189</b>	<b>\$0</b>
<u>Other</u>	Ending Balance	\$23,168	\$23,168	\$0	\$0	\$0	\$0
	<b>Total Other</b>	<b>\$23,168</b>	<b>\$23,168</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Grand Total</b>		<b>\$23,168</b>	<b>\$23,168</b>	<b>\$3,021</b>	<b>\$0</b>	<b>\$26,189</b>	<b>\$0</b>

022 DRUG CONFISCATIONS – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>State Revenue</u>	022-33271 EQUITABLE SHARING	\$0	\$0	\$3,021	\$0	\$3,021	\$0
	<b>Total State Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,021</b>	<b>\$0</b>	<b>\$3,021</b>	<b>\$0</b>
<u>Beginning Balance</u>	022-39990 BEGINNING BALANCE	\$23,168	\$23,168	\$23,168	\$0	\$23,168	\$0
	<b>Total Beginning Balance</b>	<b>\$23,168</b>	<b>\$23,168</b>	<b>\$23,168</b>	<b>\$0</b>	<b>\$23,168</b>	<b>\$0</b>
<b>Grand Total</b>		<b>\$23,168</b>	<b>\$23,168</b>	<b>\$26,189</b>	<b>\$0</b>	<b>\$26,189</b>	<b>\$0</b>

022 DRUG CONFISCATIONS – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$23,168	\$23,168	\$0	\$0	\$0	\$0
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$23,168</b>	<b>\$23,168</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>41001 POLICE SPECIAL REVENUE FUND</u>	Capital	\$0	\$0	\$3,021	\$0	\$26,189	\$0
	<b>Total 41001 POLICE SPECIAL REVENUE FUND</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,021</b>	<b>\$0</b>	<b>\$26,189</b>	<b>\$0</b>
<b>Grand Total</b>		<b>\$23,168</b>	<b>\$23,168</b>	<b>\$3,021</b>	<b>\$0</b>	<b>\$26,189</b>	<b>\$0</b>

LOWER PARK AVE RDA SPECIAL REVENUE FUND – Budget Summary

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Property Taxes	\$3,590,918	\$3,753,919	\$3,916,627	\$4,252,000	\$4,252,000	\$4,252,000
	Misc. Revenues	\$45,321	\$6,064	\$0	\$0	\$0	\$0
	<b>Total Revenues</b>	<b>\$3,636,239</b>	<b>\$3,759,984</b>	<b>\$3,916,627</b>	<b>\$4,252,000</b>	<b>\$4,252,000</b>	<b>\$4,252,000</b>
<u>Other</u>	Beginning Balance	\$1,604,087	\$1,044,819	\$1,061,151	\$1,480,029	\$1,061,151	\$1,538,319
	<b>Total Other</b>	<b>\$1,604,087</b>	<b>\$1,044,819</b>	<b>\$1,061,151</b>	<b>\$1,480,029</b>	<b>\$1,061,151</b>	<b>\$1,538,319</b>
<b>Grand Total</b>		<b>\$5,240,326</b>	<b>\$4,804,803</b>	<b>\$4,977,778</b>	<b>\$5,732,029</b>	<b>\$5,313,151</b>	<b>\$5,790,319</b>

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Personnel	\$23,545	\$4,230	\$0	\$0	\$0	\$0
	Mat, Suppls, Services	\$579,430	\$646,889	\$609,693	\$692,300	\$682,300	\$682,623
	<b>Total Depts</b>	<b>\$602,975</b>	<b>\$651,119</b>	<b>\$609,693</b>	<b>\$692,300</b>	<b>\$682,300</b>	<b>\$682,623</b>
<u>Other</u>	Interfund Transfer	\$3,592,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Ending Balance	\$1,044,819	\$1,061,151	\$0	\$1,947,197	\$1,538,319	\$2,015,164
	<b>Total Other</b>	<b>\$4,637,351</b>	<b>\$4,153,683</b>	<b>\$3,092,532</b>	<b>\$5,039,729</b>	<b>\$4,630,851</b>	<b>\$5,107,696</b>
	<b>Grand Total</b>	<b>\$5,240,326</b>	<b>\$4,804,802</b>	<b>\$3,702,225</b>	<b>\$5,732,029</b>	<b>\$5,313,151</b>	<b>\$5,790,319</b>

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Property Taxes</u>	023-31113 PROP TAX INCREMENT RDA	\$825,911	\$863,401	\$900,824	\$1,000,000	\$1,000,000	\$1,000,000
	023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$52,000	\$52,000	\$52,000
	023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$2,765,007	\$2,890,518	\$3,015,803	\$3,200,000	\$3,200,000	\$3,200,000
	<b>Total Property Taxes</b>	<b>\$3,590,918</b>	<b>\$3,753,919</b>	<b>\$3,916,627</b>	<b>\$4,252,000</b>	<b>\$4,252,000</b>	<b>\$4,252,000</b>
<u>Misc. Revenues</u>	023-36111 INTEREST EARNINGS	\$45,321	\$6,064	\$0	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$45,321</b>	<b>\$6,064</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Beginning Balance</u>	023-39990 BEGINNING BALANCE	\$1,604,087	\$1,044,819	\$1,061,151	\$1,480,029	\$1,061,151	\$1,538,319
	<b>Total Beginning Balance</b>	<b>\$1,604,087</b>	<b>\$1,044,819</b>	<b>\$1,061,151</b>	<b>\$1,480,029</b>	<b>\$1,061,151</b>	<b>\$1,538,319</b>
	<b>Grand Total</b>	<b>\$5,240,326</b>	<b>\$4,804,803</b>	<b>\$4,977,778</b>	<b>\$5,732,029</b>	<b>\$5,313,151</b>	<b>\$5,790,319</b>



023 LOWER PARK AVE RDA SPECIAL REVENUE FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40624 RDA MITIGATION</u>	Mat, Suppls, Services	\$541,725	\$574,884	\$591,168	\$568,000	\$568,000	\$568,000
	<b>Total 40624 RDA MITIGATION</b>	<b>\$541,725</b>	<b>\$574,884</b>	<b>\$591,168</b>	<b>\$568,000</b>	<b>\$568,000</b>	<b>\$568,000</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,044,819	\$1,061,151	\$0	\$1,947,197	\$1,538,319	\$2,015,164
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,044,819</b>	<b>\$1,061,151</b>	<b>\$0</b>	<b>\$1,947,197</b>	<b>\$1,538,319</b>	<b>\$2,015,164</b>
<u>42310 HISTORICAL INCENTIVE GRANT</u>	Mat, Suppls, Services	\$0	\$25,409	\$11,800	\$50,000	\$50,000	\$50,000
	<b>Total 42310 HISTORICAL INCENTIVE GRANT</b>	<b>\$0</b>	<b>\$25,409</b>	<b>\$11,800</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>
<u>43328 LOWER PARK AVENUE RDA</u>	Personnel	\$23,545	\$4,230	\$0	\$0	\$0	\$0
	Mat, Suppls, Services	\$37,705	\$46,596	\$6,724	\$74,300	\$64,300	\$64,623
	Interfund Transfer	\$3,592,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532
	<b>Total 43328 LOWER PARK AVENUE RDA</b>	<b>\$3,653,782</b>	<b>\$3,143,359</b>	<b>\$3,099,256</b>	<b>\$3,166,832</b>	<b>\$3,156,832</b>	<b>\$3,157,155</b>
	<b>Grand Total</b>	<b>\$5,240,326</b>	<b>\$4,804,802</b>	<b>\$3,702,225</b>	<b>\$5,732,029</b>	<b>\$5,313,151</b>	<b>\$5,790,319</b>

MAIN STREET RDA SPECIAL REVENUE FUND – Budget Summary

024 MAIN STREET RDA SPECIAL REVENUE FUND – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Property Taxes	\$1,295,828	\$1,316,304	\$1,307,368	\$1,276,319	\$1,276,319	\$1,276,319
	Misc. Revenues	\$20,737	\$7,200	\$0	\$0	\$0	\$0
	<b>Total Revenues</b>	<b>\$1,316,565</b>	<b>\$1,323,504</b>	<b>\$1,307,368</b>	<b>\$1,276,319</b>	<b>\$1,276,319</b>	<b>\$1,276,319</b>
<u>Other</u>	Beginning Balance	\$904,151	\$1,272,130	\$1,130,151	\$812,130	\$1,130,151	\$1,251,470
	<b>Total Other</b>	<b>\$904,151</b>	<b>\$1,272,130</b>	<b>\$1,130,151</b>	<b>\$812,130</b>	<b>\$1,130,151</b>	<b>\$1,251,470</b>
<b>Grand Total</b>		<b>\$2,220,716</b>	<b>\$2,595,634</b>	<b>\$2,437,519</b>	<b>\$2,088,449</b>	<b>\$2,406,470</b>	<b>\$2,527,789</b>

024 MAIN STREET RDA SPECIAL REVENUE FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Mat, Suppls, Services	\$258,586	\$265,483	\$259,455	\$455,000	\$455,000	\$455,000
	<b>Total Depts</b>	<b>\$258,586</b>	<b>\$265,483</b>	<b>\$259,455</b>	<b>\$455,000</b>	<b>\$455,000</b>	<b>\$455,000</b>
<u>Other</u>	Interfund Transfer	\$690,000	\$1,200,000	\$699,996	\$700,000	\$700,000	\$700,000
	Ending Balance	\$1,272,130	\$1,130,151	\$0	\$933,449	\$1,251,470	\$1,372,789

	Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<b>Total Other</b>	<b>\$1,962,130</b>	<b>\$2,330,151</b>	<b>\$699,996</b>	<b>\$1,633,449</b>	<b>\$1,951,470</b>	<b>\$2,072,789</b>
<b>Grand Total</b>	<b>\$2,220,716</b>	<b>\$2,595,634</b>	<b>\$959,451</b>	<b>\$2,088,449</b>	<b>\$2,406,470</b>	<b>\$2,527,789</b>

024 MAIN STREET RDA SPECIAL REVENUE FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Property Taxes</u>	024-31113 PROP TAX INCREMENT RDA	\$298,041	\$302,750	\$300,695	\$282,053	\$282,053	\$282,053
	024-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000
	024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$997,788	\$1,013,554	\$1,006,673	\$944,266	\$944,266	\$944,266
	<b>Total Property Taxes</b>	<b>\$1,295,828</b>	<b>\$1,316,304</b>	<b>\$1,307,368</b>	<b>\$1,276,319</b>	<b>\$1,276,319</b>	<b>\$1,276,319</b>
<u>Misc. Revenues</u>	024-36111 INTEREST EARNINGS	\$20,737	\$7,200	\$0	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$20,737</b>	<b>\$7,200</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Beginning Balance</u>	024-39990 BEGINNING BALANCE	\$904,151	\$1,272,130	\$1,130,151	\$812,130	\$1,130,151	\$1,251,470
	<b>Total Beginning Balance</b>	<b>\$904,151</b>	<b>\$1,272,130</b>	<b>\$1,130,151</b>	<b>\$812,130</b>	<b>\$1,130,151</b>	<b>\$1,251,470</b>
<b>Grand Total</b>		<b>\$2,220,716</b>	<b>\$2,595,634</b>	<b>\$2,437,519</b>	<b>\$2,088,449</b>	<b>\$2,406,470</b>	<b>\$2,527,789</b>

024 MAIN STREET RDA SPECIAL REVENUE FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40623 RDA MITIGATION - MAI</u>	Mat, Suppls, Services	\$226,363	\$239,580	\$239,455	\$405,000	\$405,000	\$405,000
	<b>Total 40623 RDA MITIGATION - MAI</b>	<b>\$226,363</b>	<b>\$239,580</b>	<b>\$239,455</b>	<b>\$405,000</b>	<b>\$405,000</b>	<b>\$405,000</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,272,130	\$1,130,151	\$0	\$933,449	\$1,251,470	\$1,372,789
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,272,130</b>	<b>\$1,130,151</b>	<b>\$0</b>	<b>\$933,449</b>	<b>\$1,251,470</b>	<b>\$1,372,789</b>
<u>42310 HISTORICAL INCENTIVE GRANT</u>	Mat, Suppls, Services	\$30,000	\$25,903	\$0	\$30,000	\$30,000	\$30,000
	<b>Total 42310 HISTORICAL INCENTIVE GRANT</b>	<b>\$30,000</b>	<b>\$25,903</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>
<u>43303 MAIN STREET RDA</u>	Mat, Suppls, Services	\$2,222	\$0	\$20,000	\$20,000	\$20,000	\$20,000
	Interfund Transfer	\$690,000	\$1,200,000	\$699,996	\$700,000	\$700,000	\$700,000
	<b>Total 43303 MAIN STREET RDA</b>	<b>\$692,222</b>	<b>\$1,200,000</b>	<b>\$719,996</b>	<b>\$720,000</b>	<b>\$720,000</b>	<b>\$720,000</b>
	<b>Grand Total</b>	<b>\$2,220,716</b>	<b>\$2,595,634</b>	<b>\$959,451</b>	<b>\$2,088,449</b>	<b>\$2,406,470</b>	<b>\$2,527,789</b>

CAPITAL IMPROVEMENT FUND – Budget Summary

031 CAPITAL IMPROVEMENT FUND – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Property Taxes	\$0	\$794,793	\$0	\$0	\$0	\$0
	Sales Tax	\$15,439,343	\$11,049,559	\$11,167,771	\$10,966,320	\$13,894,448	\$12,812,034
	Planning Building & Engineering Fees	\$456,053	\$386,843	\$285,385	\$407,471	\$407,471	\$419,695
	Federal Revenue	\$0	\$0	\$0	\$28,620	\$28,620	\$29,478
	State Revenue	\$755,610	\$400,083	\$581,561	\$364,106	\$364,106	\$375,029
	County/SP District Revenue	\$3,888,378	\$1,136,450	\$1,785,652	\$449,628	\$1,583,426	\$463,116
	Transit Charges for Services	\$0	\$0	\$0	\$3,500,000	\$3,500,000	\$0
	Misc. Revenues	\$5,481,743	\$1,958,745	\$40,377	\$14,867,587	\$47,699,031	\$893,355
	Interfund Transactions (CIP/Debt)	\$4,868,732	\$0	\$0	\$0	\$3,450,301	\$0
	Special Revenues & Resources	\$251,360	\$1,063,795	\$684,953	\$396,901	\$396,901	\$396,901
	Bond Proceeds	\$0	\$0	\$0	\$9,000,000	\$32,086,554	\$3,000,000
	<b>Total Revenues</b>	<b>\$31,141,218</b>	<b>\$16,790,267</b>	<b>\$14,545,698</b>	<b>\$39,980,633</b>	<b>\$103,410,858</b>	<b>\$18,389,608</b>
<u>Other</u>	Beginning Balance	\$47,522,284	\$59,750,463	\$66,506,424	\$8,076,937	\$66,506,424	\$16,947,931

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total Other</b>	\$47,522,284	\$59,750,463	\$66,506,424	\$8,076,937	\$66,506,424	\$16,947,931
	<b>Grand Total</b>	\$78,663,502	\$76,540,730	\$81,052,122	\$48,057,570	\$169,917,282	\$35,337,539

031 CAPITAL IMPROVEMENT FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Personnel	\$69,328	\$32,033	\$19,084	\$0	\$0	\$0
	Capital	\$15,161,592	\$6,413,019	\$4,178,114	\$16,556,629	\$148,794,725	\$20,500,712
	<b>Total Depts</b>	<b>\$15,230,920</b>	<b>\$6,445,052</b>	<b>\$4,197,198</b>	<b>\$16,556,629</b>	<b>\$148,794,725</b>	<b>\$20,500,712</b>
<u>Other</u>	Interfund Transfer	\$3,682,118	\$3,589,254	\$4,174,632	\$4,174,626	\$4,174,626	\$4,177,076
	Ending Balance	\$59,750,463	\$66,506,424	\$0	\$27,326,315	\$16,947,931	\$10,659,751
	<b>Total Other</b>	<b>\$63,432,581</b>	<b>\$70,095,678</b>	<b>\$4,174,632</b>	<b>\$31,500,941</b>	<b>\$21,122,557</b>	<b>\$14,836,827</b>
	<b>Grand Total</b>	<b>\$78,663,501</b>	<b>\$76,540,730</b>	<b>\$8,371,830</b>	<b>\$48,057,570</b>	<b>\$169,917,282</b>	<b>\$35,337,539</b>

031 CAPITAL IMPROVEMENT FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Property Taxes</u>	031-31124 FEE-IN-LIEU HOUSING	\$0	\$794,793	\$0	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total Property Taxes</b>	\$0	\$794,793	\$0	\$0	\$0	\$0
<u>Sales Tax</u>	031-31213 RESORT TAX	\$7,550,207	\$2,550,207	\$0	\$2,937,109	\$3,998,943	\$3,619,937
	031-31215 ADDITIONAL RESORT SALES TAX	\$5,196,467	\$5,757,601	\$6,968,525	\$5,767,485	\$7,129,332	\$6,404,558
	031-31216 TRANSIENT ROOM TAX	\$2,692,669	\$2,741,751	\$4,199,246	\$2,261,726	\$2,766,173	\$2,787,539
	<b>Total Sales Tax</b>	<b>\$15,439,343</b>	<b>\$11,049,559</b>	<b>\$11,167,771</b>	<b>\$10,966,320</b>	<b>\$13,894,448</b>	<b>\$12,812,034</b>
<u>Planning Building &amp; Engineering Fees</u>	031-32361 IMPACT FEES	\$456,053	\$386,843	\$285,385	\$407,471	\$407,471	\$419,695
	<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$456,053</b>	<b>\$386,843</b>	<b>\$285,385</b>	<b>\$407,471</b>	<b>\$407,471</b>	<b>\$419,695</b>
<u>Federal Revenue</u>	031-33110 FEDERAL GRANTS	\$0	\$0	\$0	\$28,620	\$28,620	\$29,478
	<b>Total Federal Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$28,620</b>	<b>\$28,620</b>	<b>\$29,478</b>
<u>State Revenue</u>	031-33252 STATE CONTRIBUTION	\$218,417	\$25,364	\$94,657	\$11,817	\$11,817	\$12,171
	031-33261 CLASS C ROAD	\$537,192	\$374,719	\$486,904	\$352,289	\$352,289	\$362,858
	<b>Total State Revenue</b>	<b>\$755,610</b>	<b>\$400,083</b>	<b>\$581,561</b>	<b>\$364,106</b>	<b>\$364,106</b>	<b>\$375,029</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>County/SP District Revenue</u>	031-33311 COUNTY CONTRIBUTION	\$3,757,378	\$758,206	\$160,544	\$39,188	\$39,188	\$40,363
	031-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$82,000	\$378,244	\$1,625,108	\$410,440	\$1,544,238	\$422,753
	031-33313 RESTAURANT TAX GRANT	\$49,000	\$0	\$0	\$0	\$0	\$0
	<b>Total County/SP District Revenue</b>	<b>\$3,888,378</b>	<b>\$1,136,450</b>	<b>\$1,785,652</b>	<b>\$449,628</b>	<b>\$1,583,426</b>	<b>\$463,116</b>
<u>Transit Charges for Services</u>	031-34230 REGIONAL TRANSIT REVENUE	\$0	\$0	\$0	\$3,500,000	\$3,500,000	\$0
	<b>Total Transit Charges for Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,500,000</b>	<b>\$3,500,000</b>	<b>\$0</b>
<u>Misc. Revenues</u>	031-36111 INTEREST EARNINGS	\$958,192	\$328,998	\$29,222	\$705,341	\$705,341	\$726,501
	031-36210 RENTAL INCOME	\$60	\$5,648	\$4,948	\$2,510	\$2,510	\$2,585
	031-36309 SALE OF PROPERTY-AFFORDABLE HOUSING	\$1,069,246	\$1,616,209	\$0	\$0	\$0	\$0
	031-36310 SALE OF ASSETS	\$3,186,004	\$2,665	\$433	\$14,000,000	\$46,831,444	\$0
	031-36325 GARAGE REVENUE	\$113,087	\$0	\$0	\$151,099	\$151,099	\$155,632
	031-36911 OTHER MISCELLANEOUS	\$155,152	\$5,225	\$5,774	\$8,637	\$8,637	\$8,637



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total Misc. Revenues</b>	<b>\$5,481,743</b>	<b>\$1,958,745</b>	<b>\$40,377</b>	<b>\$14,867,587</b>	<b>\$47,699,031</b>	<b>\$893,355</b>
<u>Interfund Transactions (CIP/Debt)</u>	031-38213 GEN FUND TRANS TO FUND 31 CIP	\$0	\$0	\$0	\$0	\$3,450,301	\$0
	031-38271 TRANS FROM DEBT SERVICE FUND	\$4,868,732	\$0	\$0	\$0	\$0	\$0
	<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$4,868,732</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,450,301</b>	<b>\$0</b>
<u>Special Revenues &amp; Resources</u>	031-39110 DONATIONS	\$111,310	\$0	\$0	\$0	\$0	\$0
	031-39126 OTHER CONTRIBUTIONS	\$135,382	\$1,018,846	\$676,373	\$396,901	\$396,901	\$396,901
	031-39129 LIBRARY FUNDRAISING DONATION	\$4,667	\$44,949	\$8,530	\$0	\$0	\$0
	031-39130 FRIENDS OF LIBRARY DONATION	\$0	\$0	\$50	\$0	\$0	\$0
	<b>Total Special Revenues &amp; Resources</b>	<b>\$251,360</b>	<b>\$1,063,795</b>	<b>\$684,953</b>	<b>\$396,901</b>	<b>\$396,901</b>	<b>\$396,901</b>
<u>Bond Proceeds</u>	031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$9,000,000	\$32,086,554	\$3,000,000
	<b>Total Bond Proceeds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,000,000</b>	<b>\$32,086,554</b>	<b>\$3,000,000</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Beginning Balance</u>	031-39990 BEGINNING BALANCE	\$47,522,284	\$59,750,463	\$66,506,424	\$8,076,937	\$66,506,424	\$16,947,931
	<b>Total Beginning Balance</b>	<b>\$47,522,284</b>	<b>\$59,750,463</b>	<b>\$66,506,424</b>	<b>\$8,076,937</b>	<b>\$66,506,424</b>	<b>\$16,947,931</b>
<b>Grand Total</b>		<b>\$78,663,502</b>	<b>\$76,540,730</b>	<b>\$81,052,122</b>	<b>\$48,057,570</b>	<b>\$169,917,282</b>	<b>\$35,337,539</b>

### 031 CAPITAL IMPROVEMENT FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40821 TRANS TO OTHER FUND</u>	Interfund Transfer	\$3,682,118	\$3,589,254	\$4,174,632	\$4,174,626	\$4,174,626	\$4,177,076
	<b>Total 40821 TRANS TO OTHER FUND</b>	<b>\$3,682,118</b>	<b>\$3,589,254</b>	<b>\$4,174,632</b>	<b>\$4,174,626</b>	<b>\$4,174,626</b>	<b>\$4,177,076</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$59,750,463	\$66,506,424	\$0	\$27,326,315	\$16,947,931	\$10,659,751
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$59,750,463</b>	<b>\$66,506,424</b>	<b>\$0</b>	<b>\$27,326,315</b>	<b>\$16,947,931</b>	<b>\$10,659,751</b>
<u>43300 FIVE YEAR CIP</u>	Capital	\$0	\$0	\$0	\$0	\$5,073,395	\$0
	<b>Total 43300 FIVE YEAR CIP</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,073,395</b>	<b>\$0</b>
<u>43301 ENGINEERING &amp; PLANNING</u>	Capital	\$0	\$23,000	\$0	\$15,000	\$68,177	\$0
	<b>Total 43301 ENGINEERING &amp; PLANNING</b>	<b>\$0</b>	<b>\$23,000</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$68,177</b>	<b>\$0</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43302 INFORMATION SYSTEMS ENHANCEMENT</u>	Capital	\$0	\$0	\$0	\$0	\$2,688	\$120,000
	<b>Total 43302 INFORMATION SYSTEMS ENHANCEMENT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,688</b>	<b>\$120,000</b>
<u>43308 CITY PARK</u>	Capital	\$0	\$5,514	\$20,459	\$140,235	\$150,000	\$(50,000)
	<b>Total 43308 CITY PARK</b>	<b>\$0</b>	<b>\$5,514</b>	<b>\$20,459</b>	<b>\$140,235</b>	<b>\$150,000</b>	<b>\$(50,000)</b>
<u>43311 PAVEMENT MANAGEMENT</u>	Capital	\$824,495	\$925,983	\$744,533	\$1,040,000	\$1,518,969	\$1,040,000
	<b>Total 43311 PAVEMENT MANAGEMENT</b>	<b>\$824,495</b>	<b>\$925,983</b>	<b>\$744,533</b>	<b>\$1,040,000</b>	<b>\$1,518,969</b>	<b>\$1,040,000</b>
<u>43320 AFFORDABLE HOUSING</u>	Capital	\$61,653	\$1,598	\$81,500	\$0	\$11,935,259	\$0
	<b>Total 43320 AFFORDABLE HOUSING</b>	<b>\$61,653</b>	<b>\$1,598</b>	<b>\$81,500</b>	<b>\$0</b>	<b>\$11,935,259</b>	<b>\$0</b>
<u>43324 MCPOLIN FARM PROPERTY MAINTENANCE</u>	Capital	\$0	\$0	\$0	\$0	\$2,280	\$0
	<b>Total 43324 MCPOLIN FARM PROPERTY MAINTENANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,280</b>	<b>\$0</b>
<u>43329 ADA IMPLEMENTATION</u>	Capital	\$0	\$0	\$0	\$5,000	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43329 ADA IMPLEMENTATION</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$0</b>
<u>43332 LIBRARY DONATION EXP</u>	Capital	\$10,851	\$13,978	\$13,781	\$0	\$68,529	\$0
	<b>Total 43332 LIBRARY DONATION EXP</b>	<b>\$10,851</b>	<b>\$13,978</b>	<b>\$13,781</b>	<b>\$0</b>	<b>\$68,529</b>	<b>\$0</b>
<u>43333 DIRECTIONAL SIGNAGE</u>	Capital	\$640	\$0	\$8,068	\$40,513	\$40,513	\$0
	<b>Total 43333 DIRECTIONAL SIGNAGE</b>	<b>\$640</b>	<b>\$0</b>	<b>\$8,068</b>	<b>\$40,513</b>	<b>\$40,513</b>	<b>\$0</b>
<u>43349 TRAFFIC CALMING</u>	Capital	\$489	\$19,466	\$40,699	\$20,000	\$84,806	\$150,000
	<b>Total 43349 TRAFFIC CALMING</b>	<b>\$489</b>	<b>\$19,466</b>	<b>\$40,699</b>	<b>\$20,000</b>	<b>\$84,806</b>	<b>\$150,000</b>
<u>43356 TRAILS MASTER PLAN IMPLEMENTATION</u>	Capital	\$171,997	\$109,818	\$146,395	\$548,543	\$969,357	\$70,000
	<b>Total 43356 TRAILS MASTER PLAN IMPLEMENTATION</b>	<b>\$171,997</b>	<b>\$109,818</b>	<b>\$146,395</b>	<b>\$548,543</b>	<b>\$969,357</b>	<b>\$70,000</b>
<u>43401 PUBLIC ART</u>	Capital	\$32,593	\$13,516	\$4,250	\$50,000	\$368,000	\$40,000
	<b>Total 43401 PUBLIC ART</b>	<b>\$32,593</b>	<b>\$13,516</b>	<b>\$4,250</b>	<b>\$50,000</b>	<b>\$368,000</b>	<b>\$40,000</b>
<u>43402 FRIENDS OF THE FARM</u>	Capital	\$1,478	\$0	\$0	\$0	\$21,895	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43402 FRIENDS OF THE FARM</b>	<b>\$1,478</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$21,895</b>	<b>\$0</b>
<u>43404 OPEN SPACE IMPROVEMENTS</u>	Personnel	\$45,010	\$8,471	\$0	\$0	\$0	\$0
	Capital	\$538,529	\$360,340	\$352,074	\$400,000	\$700,906	\$385,000
	<b>Total 43404 OPEN SPACE IMPROVEMENTS</b>	<b>\$583,538</b>	<b>\$368,811</b>	<b>\$352,074</b>	<b>\$400,000</b>	<b>\$700,906</b>	<b>\$385,000</b>
<u>43411 NEIGHBORHOOD PARKS</u>	Capital	\$0	\$0	\$2,315	\$165,000	\$340,874	\$0
	<b>Total 43411 NEIGHBORHOOD PARKS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,315</b>	<b>\$165,000</b>	<b>\$340,874</b>	<b>\$0</b>
<u>43456 QUINN'S ICE/FIELDS PHASE II</u>	Capital	\$0	\$0	\$0	\$0	\$36,805	\$0
	<b>Total 43456 QUINN'S ICE/FIELDS PHASE II</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$36,805</b>	<b>\$0</b>
<u>43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME</u>	Capital	\$12,910	\$(1,464)	\$50,724	\$65,000	\$432,383	\$65,000
	<b>Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME</b>	<b>\$12,910</b>	<b>\$(1,464)</b>	<b>\$50,724</b>	<b>\$65,000</b>	<b>\$432,383</b>	<b>\$65,000</b>
<u>43478 ASSET MGNT/REPLACEMENT PROGRAM</u>	Capital	\$1,009,006	\$852,680	\$397,805	\$552,709	\$713,351	\$704,760

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43478 ASSET MGNT/REPLACEMENT PROGRAM</b>	<b>\$1,009,006</b>	<b>\$852,680</b>	<b>\$397,805</b>	<b>\$552,709</b>	<b>\$713,351</b>	<b>\$704,760</b>
<u>43482 ICE FACILITY CAPITAL REPLACEMENT</u>	Capital	\$44,109	\$125,043	\$314,130	\$682,000	\$1,360,471	\$407,000
	<b>Total 43482 ICE FACILITY CAPITAL REPLACEMENT</b>	<b>\$44,109</b>	<b>\$125,043</b>	<b>\$314,130</b>	<b>\$682,000</b>	<b>\$1,360,471</b>	<b>\$407,000</b>
<u>43490 OTIS PHASE III(A)</u>	Capital	\$247	\$33,294	\$88,452	\$150,000	\$3,902,481	\$0
	<b>Total 43490 OTIS PHASE III(A)</b>	<b>\$247</b>	<b>\$33,294</b>	<b>\$88,452</b>	<b>\$150,000</b>	<b>\$3,902,481</b>	<b>\$0</b>
<u>43493 ICE FACILITY CAPITAL IMPROVEMENTS</u>	Capital	\$33	\$6,170	\$0	\$0	\$0	\$0
	<b>Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS</b>	<b>\$33</b>	<b>\$6,170</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43512 CHINA BRIDGE IMPROVEMENTS &amp; EQUIPMENT</u>	Capital	\$10,950	\$0	\$0	\$0	\$49,690	\$0
	<b>Total 43512 CHINA BRIDGE IMPROVEMENTS &amp; EQUIPMENT</b>	<b>\$10,950</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$49,690</b>	<b>\$0</b>
<u>43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI</u>	Capital	\$0	\$0	\$0	\$0	\$22,305	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI</b>	\$0	\$0	\$0	\$0	\$22,305	\$0
<u>43526 WALKABILITY IMPLEMENTATION</u>	Capital	\$72,212	\$139,893	\$156,617	\$0	\$167,318	\$0
	<b>Total 43526 WALKABILITY IMPLEMENTATION</b>	<b>\$72,212</b>	<b>\$139,893</b>	<b>\$156,617</b>	<b>\$0</b>	<b>\$167,318</b>	<b>\$0</b>
<u>43529 WALKABILITY MAINTENANCE</u>	Capital	\$31,661	\$32,913	\$62,526	\$71,825	\$147,272	\$71,825
	<b>Total 43529 WALKABILITY MAINTENANCE</b>	<b>\$31,661</b>	<b>\$32,913</b>	<b>\$62,526</b>	<b>\$71,825</b>	<b>\$147,272</b>	<b>\$71,825</b>
<u>43535 CHINA BRIDGE GARAGE EVENT PARKING</u>	Capital	\$224,005	\$0	\$0	\$100,000	\$1,534,121	\$125,000
	<b>Total 43535 CHINA BRIDGE GARAGE EVENT PARKING</b>	<b>\$224,005</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$1,534,121</b>	<b>\$125,000</b>
<u>43542 EMERGENCY MANAGEMENT PROGRAM START UP</u>	Capital	\$847	\$32,116	\$16,136	\$0	\$16,147	\$15,000
	<b>Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP</b>	<b>\$847</b>	<b>\$32,116</b>	<b>\$16,136</b>	<b>\$0</b>	<b>\$16,147</b>	<b>\$15,000</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43577 IRRIGATION CONTROL REPLACEMENT</u>	Capital	\$0	\$18,262	\$0	\$0	\$20,000	\$0
	<b>Total 43577 IRRIGATION CONTROL REPLACEMENT</b>	<b>\$0</b>	<b>\$18,262</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$0</b>
<u>43578 ELECTRONIC RECORD ARCHIVING</u>	Capital	\$93,478	\$74,803	\$44,199	\$0	\$117,480	\$0
	<b>Total 43578 ELECTRONIC RECORD ARCHIVING</b>	<b>\$93,478</b>	<b>\$74,803</b>	<b>\$44,199</b>	<b>\$0</b>	<b>\$117,480</b>	<b>\$0</b>
<u>43581 MIDDLE SILVER CREEK</u>	Capital	\$0	\$0	\$0	\$0	\$234,297	\$0
	<b>Total 43581 MIDDLE SILVER CREEK</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$234,297</b>	<b>\$0</b>
<u>43589 STORM WATER IMPROVEMENTS</u>	Capital	\$179,546	\$0	\$0	\$0	\$7,546	\$0
	<b>Total 43589 STORM WATER IMPROVEMENTS</b>	<b>\$179,546</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,546</b>	<b>\$0</b>
<u>43598 SECURITY PROJECTS</u>	Capital	\$15,707	\$42,256	\$33,140	\$0	\$60,706	\$0
	<b>Total 43598 SECURITY PROJECTS</b>	<b>\$15,707</b>	<b>\$42,256</b>	<b>\$33,140</b>	<b>\$0</b>	<b>\$60,706</b>	<b>\$0</b>
<u>43601 SOILS REPOSITORY</u>	Personnel	\$0	\$0	\$7,724	\$0	\$0	\$0
	Capital	\$4,995	\$131,045	\$24,727	\$0	\$4,068,104	\$0



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43601 SOILS REPOSITORY</b>	<b>\$4,995</b>	<b>\$131,045</b>	<b>\$32,451</b>	<b>\$0</b>	<b>\$4,068,104</b>	<b>\$0</b>
<u>43606 ENVIRONMENTAL REVOLVING LOAN FUND</u>	Capital	\$24,200	\$11,402	\$(1,920)	\$0	\$58,882	\$0
	<b>Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND</b>	<b>\$24,200</b>	<b>\$11,402</b>	<b>\$(1,920)</b>	<b>\$0</b>	<b>\$58,882</b>	<b>\$0</b>
<u>43607 DT ENHANCEMENT PHASE 2</u>	Personnel	\$2,778	\$2,618	\$404	\$0	\$0	\$0
	Capital	\$37,528	\$5,550	\$710	\$327,104	\$772,940	\$327,104
	<b>Total 43607 DT ENHANCEMENT PHASE 2</b>	<b>\$40,306</b>	<b>\$8,168</b>	<b>\$1,114</b>	<b>\$327,104</b>	<b>\$772,940</b>	<b>\$327,104</b>
<u>43628 CEMETERY IMPROVEMENTS</u>	Capital	\$0	\$2,577	\$50,802	\$70,014	\$187,437	\$0
	<b>Total 43628 CEMETERY IMPROVEMENTS</b>	<b>\$0</b>	<b>\$2,577</b>	<b>\$50,802</b>	<b>\$70,014</b>	<b>\$187,437</b>	<b>\$0</b>
<u>43629 AQUATICS EQUIPMENT REPLACEMENT</u>	Capital	\$56,242	\$11,469	\$19,930	\$25,000	\$438,531	\$25,000
	<b>Total 43629 AQUATICS EQUIPMENT REPLACEMENT</b>	<b>\$56,242</b>	<b>\$11,469</b>	<b>\$19,930</b>	<b>\$25,000</b>	<b>\$438,531</b>	<b>\$25,000</b>
<u>43631 SPRIGGS BARN</u>	Capital	\$0	\$0	\$0	\$0	\$5,000	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43631 SPRIGGS BARN</b>	\$0	\$0	\$0	\$0	\$5,000	\$0
<u>43643 OPEN SPACE ACQUISITION</u>	Capital	\$3,550,530	\$0	\$0	\$0	\$0	\$0
	<b>Total 43643 OPEN SPACE ACQUISITION</b>	<b>\$3,550,530</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43645 PROSPECTOR DRAIN</u>	Capital	\$13,886	\$3,887	\$0	\$853,249	\$853,249	\$1,006,712
	<b>Total 43645 PROSPECTOR DRAIN</b>	<b>\$13,886</b>	<b>\$3,887</b>	<b>\$0</b>	<b>\$853,249</b>	<b>\$853,249</b>	<b>\$1,006,712</b>
<u>43652 FLEET MGMT SOFTWARE</u>	Capital	\$29,880	\$20,785	\$5,404	\$0	\$53,321	\$0
	<b>Total 43652 FLEET MGMT SOFTWARE</b>	<b>\$29,880</b>	<b>\$20,785</b>	<b>\$5,404</b>	<b>\$0</b>	<b>\$53,321</b>	<b>\$0</b>
<u>43657 BON PARK/RMP SUBSTATION RELOC/MIT</u>	Capital	\$60,736	\$0	\$(54,185)	\$0	\$958,568	\$0
	<b>Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT</b>	<b>\$60,736</b>	<b>\$0</b>	<b>\$(54,185)</b>	<b>\$0</b>	<b>\$958,568</b>	<b>\$0</b>
<u>43661 DOG PARK IMPRVMT</u>	Capital	\$0	\$0	\$0	\$5,000	\$35,000	\$5,000
	<b>Total 43661 DOG PARK IMPRVMT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$35,000</b>	<b>\$5,000</b>
<u>43662 NETWORK/SECURITY ENHANCE</u>	Capital	\$0	\$0	\$0	\$0	\$33,187	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43662 NETWORK/SECURITY ENHANCE</b>	\$0	\$0	\$0	\$0	\$33,187	\$0
<u>43663 WEBSITE REMODEL</u>	Capital	\$0	\$0	\$0	\$0	\$12,378	\$0
	<b>Total 43663 WEBSITE REMODEL</b>	\$0	\$0	\$0	\$0	\$12,378	\$0
<u>43665 OLD TOWN STAIRS</u>	Capital	\$0	\$0	\$0	\$21,276	\$21,276	\$0
	<b>Total 43665 OLD TOWN STAIRS</b>	\$0	\$0	\$0	\$21,276	\$21,276	\$0
<u>43669 RECREATION SOFTWARE</u>	Capital	\$0	\$0	\$0	\$0	\$12,000	\$0
	<b>Total 43669 RECREATION SOFTWARE</b>	\$0	\$0	\$0	\$0	\$12,000	\$0
<u>43670 MS INFRASTRUCTURE MAINT</u>	Capital	\$38,202	\$71,943	\$10,615	\$100,000	\$121,047	\$100,000
	<b>Total 43670 MS INFRASTRUCTURE MAINT</b>	\$38,202	\$71,943	\$10,615	\$100,000	\$121,047	\$100,000
<u>43674 SURVEY MONUMENT RE- ESTABLISHMENT</u>	Capital	\$0	\$0	\$0	\$0	\$35,000	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43674 SURVEY MONUMENT RE- ESTABLISHMENT</b>	\$0	\$0	\$0	\$0	\$35,000	\$0
<u>43675 HISTORIC WALL/HILLSIDE AVE</u>	Capital	\$0	\$212,946	\$0	\$0	\$113,254	\$0
	<b>Total 43675 HISTORIC WALL/HILLSIDE AVE</b>	\$0	\$212,946	\$0	\$0	\$113,254	\$0
<u>43676 ENGINEERING SMALL PROJECTS</u>	Capital	\$5,404	\$0	\$0	\$12,000	\$12,000	\$0
	<b>Total 43676 ENGINEERING SMALL PROJECTS</b>	\$5,404	\$0	\$0	\$12,000	\$12,000	\$0
<u>43677 PROSPECTOR AVE RECONSTRUCTION</u>	Capital	\$55,910	\$310,252	\$83,073	\$0	\$114,886	\$0
	<b>Total 43677 PROSPECTOR AVE RECONSTRUCTION</b>	\$55,910	\$310,252	\$83,073	\$0	\$114,886	\$0
<u>43681 LIBRARY TECH EQUIP REPLACEMENT</u>	Capital	\$22,534	\$0	\$0	\$0	\$0	\$123,104
	<b>Total 43681 LIBRARY TECH EQUIP REPLACEMENT</b>	\$22,534	\$0	\$0	\$0	\$0	\$123,104
<u>43688 REGIONAL INTERCONNECT</u>	Capital	\$0	\$0	\$0	\$50,000	\$100,000	\$0
	<b>Total 43688 REGIONAL INTERCONNECT</b>	\$0	\$0	\$0	\$50,000	\$100,000	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43697 ARTIFICIAL TURF REPLACEMENT QUINN'S</u>	Capital	\$0	\$0	\$0	\$625,000	\$715,000	\$0
	<b>Total 43697 ARTIFICIAL TURF REPLACEMENT QUINN'S</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$625,000</b>	<b>\$715,000</b>	<b>\$0</b>
<u>43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO</u>	Capital	\$35,206	\$4,487	\$19,985	\$30,000	\$83,717	\$30,000
	<b>Total 43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO</b>	<b>\$35,206</b>	<b>\$4,487</b>	<b>\$19,985</b>	<b>\$30,000</b>	<b>\$83,717</b>	<b>\$30,000</b>
<u>43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS</u>	Capital	\$0	\$0	\$0	\$0	\$74,898	\$0
	<b>Total 43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$74,898</b>	<b>\$0</b>
<u>43700 STREETS AND WATER MAINTENANCE BUILDING</u>	Capital	\$1,656,803	\$540	\$0	\$0	\$100,269	\$0
	<b>Total 43700 STREETS AND WATER MAINTENANCE BUILDING</b>	<b>\$1,656,803</b>	<b>\$540</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,269</b>	<b>\$0</b>
<u>43706 HOMESTAKE HOUSING</u>	Capital	\$0	\$0	\$0	\$0	\$3,000,000	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43706 HOMESTAKE HOUSING</b>	\$0	\$0	\$0	\$0	\$3,000,000	\$0
<u>43709 LAND ACQUISITION/BANKING PROGRAM</u>	Capital	\$0	\$0	\$0	\$274,845	\$3,049,845	\$0
	<b>Total 43709 LAND ACQUISITION/BANKING PROGRAM</b>	\$0	\$0	\$0	\$274,845	\$3,049,845	\$0
<u>43713 MASTER PLAN RECREATION AMENITIES</u>	Capital	\$0	\$0	\$3,502	\$0	\$105,000	\$0
	<b>Total 43713 MASTER PLAN RECREATION AMENITIES</b>	\$0	\$0	\$3,502	\$0	\$105,000	\$0
<u>43727 LED STREET LIGHTS PHASE 1</u>	Capital	\$0	\$0	\$0	\$50,000	\$56,917	\$0
	<b>Total 43727 LED STREET LIGHTS PHASE 1</b>	\$0	\$0	\$0	\$50,000	\$56,917	\$0
<u>43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M</u>	Capital	\$0	\$0	\$0	\$35,000	\$35,000	\$0
	<b>Total 43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M</b>	\$0	\$0	\$0	\$35,000	\$35,000	\$0
<u>43742 PARK AVE. RECONSTRUCTION</u>	Capital	\$0	\$53,602	\$54,696	\$747,100	\$4,436,398	\$746,580

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43742 PARK AVE. RECONSTRUCTION</b>	\$0	\$53,602	\$54,696	\$747,100	\$4,436,398	\$746,580
<u>43758 GUARDRAIL ROYAL &amp; DEER VALLEY DRIVE</u>	Capital	\$61,025	\$0	\$0	\$0	\$1	\$0
	<b>Total 43758 GUARDRAIL ROYAL &amp; DEER VALLEY DRIVE</b>	\$61,025	\$0	\$0	\$0	\$1	\$0
<u>43759 DOWNTOWN PROJECTS PLAZAS</u>	Capital	\$15,675	\$0	\$0	\$60,605	\$839,902	\$0
	<b>Total 43759 DOWNTOWN PROJECTS PLAZAS</b>	\$15,675	\$0	\$0	\$60,605	\$839,902	\$0
<u>43760 ADDITIONAL DOWNTOWN PROJECTS</u>	Capital	\$0	\$0	\$0	\$500,000	\$500,000	\$1,200,000
	<b>Total 43760 ADDITIONAL DOWNTOWN PROJECTS</b>	\$0	\$0	\$0	\$500,000	\$500,000	\$1,200,000
<u>43771 PROSPECTOR AVENUE RECONSTRUCTION</u>	Capital	\$0	\$0	\$0	\$0	\$407,976	\$0
	<b>Total 43771 PROSPECTOR AVENUE RECONSTRUCTION</b>	\$0	\$0	\$0	\$0	\$407,976	\$0
<u>43782 PC MARC TENNIS COURT RESURFACE</u>	Capital	\$24,500	\$0	\$3,365	\$30,000	\$172,500	\$30,000

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43782 PC MARC TENNIS COURT RESURFACE</b>	<b>\$24,500</b>	<b>\$0</b>	<b>\$3,365</b>	<b>\$30,000</b>	<b>\$172,500</b>	<b>\$30,000</b>
<u>43804 BONANZA FLATS</u>	Capital	\$980,261	\$29,447	\$(600)	\$0	\$5,768,760	\$0
	<b>Total 43804 BONANZA FLATS</b>	<b>\$980,261</b>	<b>\$29,447</b>	<b>\$(600)</b>	<b>\$0</b>	<b>\$5,768,760</b>	<b>\$0</b>
<u>43807 ENHANCED BUS STOPS AT FRESH MARKET AND P</u>	Capital	\$0	\$0	\$0	\$0	\$250,000	\$0
	<b>Total 43807 ENHANCED BUS STOPS AT FRESH MARKET AND P</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$250,000</b>	<b>\$0</b>
<u>43817 ARTS &amp; CULTURE PROJECT</u>	Capital	\$512,834	\$2,170,707	\$221,383	\$0	\$326,233	\$450,000
	<b>Total 43817 ARTS &amp; CULTURE PROJECT</b>	<b>\$512,834</b>	<b>\$2,170,707</b>	<b>\$221,383</b>	<b>\$0</b>	<b>\$326,233</b>	<b>\$450,000</b>
<u>43818 CENTRAL PARK CITY CONDOS</u>	Capital	\$0	\$0	\$0	\$0	\$10,000	\$0
	<b>Total 43818 CENTRAL PARK CITY CONDOS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>
<u>43819 WOODSIDE PHASE I</u>	Personnel	\$7,861	\$7,855	\$1,213	\$0	\$0	\$0
	Capital	\$177,963	\$26,460	\$2,212	\$0	\$2,288,932	\$0



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43819 WOODSIDE PHASE I</b>	<b>\$185,825</b>	<b>\$34,315</b>	<b>\$3,425</b>	<b>\$0</b>	<b>\$2,288,932</b>	<b>\$0</b>
<u>43820 TREASURE HILL</u>	Capital	\$37,692	\$475,876	\$146,063	\$0	\$8,692,994	\$0
	<b>Total 43820 TREASURE HILL</b>	<b>\$37,692</b>	<b>\$475,876</b>	<b>\$146,063</b>	<b>\$0</b>	<b>\$8,692,994</b>	<b>\$0</b>
<u>43835 GIS: GEOEVENT SERVER LICENSE</u>	Capital	\$0	\$0	\$0	\$0	\$5,000	\$0
	<b>Total 43835 GIS: GEOEVENT SERVER LICENSE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>
<u>43838 OFFICE 2016 LICENSES</u>	Capital	\$0	\$0	\$14,400	\$116,488	\$232,976	\$0
	<b>Total 43838 OFFICE 2016 LICENSES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$14,400</b>	<b>\$116,488</b>	<b>\$232,976</b>	<b>\$0</b>
<u>43841 BUBBLE REPAIR</u>	Capital	\$25,490	\$0	\$0	\$0	\$102,428	\$0
	<b>Total 43841 BUBBLE REPAIR</b>	<b>\$25,490</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$102,428</b>	<b>\$0</b>
<u>43844 WOODSIDE PHASE II</u>	Personnel	\$13,679	\$13,090	\$9,743	\$0	\$0	\$0
	Capital	\$286,009	\$84,368	\$78,094	\$8,100,000	\$75,246,008	\$0
	<b>Total 43844 WOODSIDE PHASE II</b>	<b>\$299,688</b>	<b>\$97,458</b>	<b>\$87,837</b>	<b>\$8,100,000</b>	<b>\$75,246,008</b>	<b>\$0</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43845 GIS: SATELLITE IMAGERY MULTI- SPECTRAL</u>	Capital	\$0	\$0	\$0	\$0	\$6,000	\$0
	<b>Total 43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,000</b>	<b>\$0</b>
<u>43846 SR 248 NEW TUNNEL</u>	Capital	\$3,608,687	\$(36,384)	\$19,058	\$0	\$9,817	\$0
	<b>Total 43846 SR 248 NEW TUNNEL</b>	<b>\$3,608,687</b>	<b>\$(36,384)</b>	<b>\$19,058</b>	<b>\$0</b>	<b>\$9,817</b>	<b>\$0</b>
<u>43850 LOADER</u>	Capital	\$301,879	\$0	\$0	\$0	\$0	\$0
	<b>Total 43850 LOADER</b>	<b>\$301,879</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43851 EV CHARGERS</u>	Capital	\$163,040	\$(43,870)	\$5,167	\$0	\$371,467	\$0
	<b>Total 43851 EV CHARGERS</b>	<b>\$163,040</b>	<b>\$(43,870)</b>	<b>\$5,167</b>	<b>\$0</b>	<b>\$371,467</b>	<b>\$0</b>
<u>43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA</u>	Capital	\$237	\$1,942	\$0	\$0	\$2,179	\$0
	<b>Total 43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA</b>	<b>\$237</b>	<b>\$1,942</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,179</b>	<b>\$0</b>
<u>43854 ROADSIDE TRAILHEAD SIGNAGE</u>	Capital	\$10,991	\$0	\$0	\$0	\$2,411	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43854 ROADSIDE TRAILHEAD SIGNAGE</b>	<b>\$10,991</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,411</b>	<b>\$0</b>
<u>43855 PROSPECTOR SQUARE/RAIL TRAIL</u>	Capital	\$0	\$34,810	\$0	\$0	\$31,000	\$0
	<b>Total 43855 PROSPECTOR SQUARE/RAIL TRAIL</b>	<b>\$0</b>	<b>\$34,810</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,000</b>	<b>\$0</b>
<u>43856 ROUND VALLEY TRAIL</u>	Capital	\$3,575	\$0	\$0	\$0	\$10,000	\$0
	<b>Total 43856 ROUND VALLEY TRAIL</b>	<b>\$3,575</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$0</b>
<u>43857 FOOT TRAIL - PHASE 1</u>	Capital	\$20,000	\$0	\$0	\$0	\$0	\$0
	<b>Total 43857 FOOT TRAIL - PHASE 1</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43858 TRAIL COUNTERS GRANT PROJECT 2020</u>	Capital	\$2,245	\$0	\$0	\$0	\$0	\$0
	<b>Total 43858 TRAIL COUNTERS GRANT PROJECT 2020</b>	<b>\$2,245</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43859 PROSPECTOR SQ. RAIL TRAIL CONNECTOR</u>	Capital	\$0	\$0	\$900	\$0	\$900	\$40,000
	<b>Total 43859 PROSPECTOR SQ. RAIL TRAIL CONNECTOR</b>	<b>\$0</b>	<b>\$0</b>	<b>\$900</b>	<b>\$0</b>	<b>\$900</b>	<b>\$40,000</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43870 LED UPGRADE QUINN'S FIELDS</u>	Capital	\$0	\$0	\$593,685	\$0	\$0	\$0
	<b>Total 43870 LED UPGRADE QUINN'S FIELDS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$593,685</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43871 HOMESTAKE ROADWAY IMP &amp; MULTI-USE TRAIL</u>	Capital	\$0	\$0	\$37,209	\$478,123	\$478,123	\$1,836,359
	<b>Total 43871 HOMESTAKE ROADWAY IMP &amp; MULTI-USE TRAIL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$37,209</b>	<b>\$478,123</b>	<b>\$478,123</b>	<b>\$1,836,359</b>
<u>43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP</u>	Capital	\$0	\$0	\$159,942	\$0	\$268,107	\$4,320,365
	<b>Total 43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP</b>	<b>\$0</b>	<b>\$0</b>	<b>\$159,942</b>	<b>\$0</b>	<b>\$268,107</b>	<b>\$4,320,365</b>
<u>43874 MAIN ST. ROADWAY DIET</u>	Capital	\$0	\$0	\$0	\$0	\$350,000	\$0
	<b>Total 43874 MAIN ST. ROADWAY DIET</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$350,000</b>	<b>\$0</b>
<u>43875 MARC CEMENT PAD/PATIO</u>	Capital	\$0	\$0	\$30,000	\$0	\$30,000	\$0
	<b>Total 43875 MARC CEMENT PAD/PATIO</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$0</b>
<u>43876 MARC LEISURE POOL WATER FEATURE</u>	Capital	\$0	\$0	\$22,548	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43876 MARC LEISURE POOL WATER FEATURE</b>	\$0	\$0	\$22,548	\$0	\$0	\$0
<u>43878 SPLASH PAD</u>	Capital	\$0	\$0	\$0	\$0	\$275,000	\$0
	<b>Total 43878 SPLASH PAD</b>	\$0	\$0	\$0	\$0	\$275,000	\$0
<u>43879 PROSPECTOR PARK IMPROVEMENTS</u>	Capital	\$0	\$0	\$0	\$0	\$473,327	\$0
	<b>Total 43879 PROSPECTOR PARK IMPROVEMENTS</b>	\$0	\$0	\$0	\$0	\$473,327	\$0
<u>43880 MARC LIFEGUARD SHACK</u>	Capital	\$0	\$0	\$4,832	\$0	\$0	\$0
	<b>Total 43880 MARC LIFEGUARD SHACK</b>	\$0	\$0	\$4,832	\$0	\$0	\$0
<u>43881 UPPER MAIN ST INTERSECTION IMPROVEMENTS</u>	Capital	\$0	\$0	\$44,715	\$0	\$1,461,562	\$750,000
	<b>Total 43881 UPPER MAIN ST INTERSECTION IMPROVEMENTS</b>	\$0	\$0	\$44,715	\$0	\$1,461,562	\$750,000
<u>43882 WILDFIRE RISK AND MITIGATION MAPPING</u>	Capital	\$0	\$0	\$0	\$0	\$250,000	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43884 FORESTRY PLAN</u>	<b>Total 43882 WILDFIRE RISK AND MITIGATION MAPPING</b>	\$0	\$0	\$0	\$0	\$250,000	\$0
	Capital	\$0	\$0	\$0	\$0	\$100,000	\$0
	<b>Total 43884 FORESTRY PLAN</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$100,000</b>	<b>\$0</b>
<b>Grand Total</b>		<b>\$78,663,501</b>	<b>\$76,540,730</b>	<b>\$8,371,830</b>	<b>\$48,057,571</b>	<b>\$169,917,281</b>	<b>\$28,970,637</b>

## REDEVELOPMENT AGENCY-LOWER PRK – Budget Summary

### 033 REDEVELOPMENT AGENCY-LOWER PRK – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Misc. Revenues	\$44,230	\$281,233	\$0	\$0	\$0	\$0
	Interfund Transactions (CIP/Debt)	\$3,592,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532
	<b>Total Revenues</b>	<b>\$3,636,762</b>	<b>\$3,373,765</b>	<b>\$3,092,532</b>	<b>\$3,092,532</b>	<b>\$3,092,532</b>	<b>\$3,092,532</b>
<u>Other</u>	Beginning Balance	\$1,774,703	\$2,610,936	\$3,004,807	\$417,505	\$3,004,807	\$703,605
	<b>Total Other</b>	<b>\$1,774,703</b>	<b>\$2,610,936</b>	<b>\$3,004,807</b>	<b>\$417,505</b>	<b>\$3,004,807</b>	<b>\$703,605</b>
<b>Grand Total</b>		<b>\$5,411,465</b>	<b>\$5,984,701</b>	<b>\$6,097,339</b>	<b>\$3,510,037</b>	<b>\$6,097,339</b>	<b>\$3,796,137</b>

### 033 REDEVELOPMENT AGENCY-LOWER PRK – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Personnel	\$962	\$548	\$0	\$0	\$0	\$0
	Capital	\$29,851	\$199,006	\$42,989	\$255,000	\$2,606,144	\$295,000
	<b>Total Depts</b>	<b>\$30,814</b>	<b>\$199,554</b>	<b>\$42,989</b>	<b>\$255,000</b>	<b>\$2,606,144</b>	<b>\$295,000</b>
<u>Other</u>	Interfund Transfer	\$2,769,715	\$2,780,340	\$2,787,588	\$2,787,590	\$2,787,590	\$2,791,715

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Ending Balance	\$2,610,936	\$3,004,807	\$0	\$467,447	\$703,605	\$709,422
	<b>Total Other</b>	<b>\$5,380,651</b>	<b>\$5,785,147</b>	<b>\$2,787,588</b>	<b>\$3,255,037</b>	<b>\$3,491,195</b>	<b>\$3,501,137</b>
	<b>Grand Total</b>	<b>\$5,411,465</b>	<b>\$5,984,701</b>	<b>\$2,830,577</b>	<b>\$3,510,037</b>	<b>\$6,097,339</b>	<b>\$3,796,137</b>

### 033 REDEVELOPMENT AGENCY-LOWER PRK – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Misc. Revenues</u>	033-36111 INTEREST EARNINGS	\$44,230	\$13,067	\$0	\$0	\$0	\$0
	033-36310 SALE OF ASSETS	\$0	\$268,166	\$0	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$44,230</b>	<b>\$281,233</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Interfund Transactions (CIP/Debt)</u>	033-38275 TRANS FROM LPA RDA SRF	\$3,592,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532	\$3,092,532
	<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$3,592,532</b>	<b>\$3,092,532</b>	<b>\$3,092,532</b>	<b>\$3,092,532</b>	<b>\$3,092,532</b>	<b>\$3,092,532</b>
<u>Beginning Balance</u>	033-39990 BEGINNING BALANCE	\$1,774,703	\$2,610,936	\$3,004,807	\$417,505	\$3,004,807	\$703,605
	<b>Total Beginning Balance</b>	<b>\$1,774,703</b>	<b>\$2,610,936</b>	<b>\$3,004,807</b>	<b>\$417,505</b>	<b>\$3,004,807</b>	<b>\$703,605</b>
	<b>Grand Total</b>	<b>\$5,411,465</b>	<b>\$5,984,701</b>	<b>\$6,097,339</b>	<b>\$3,510,037</b>	<b>\$6,097,339</b>	<b>\$3,796,137</b>



033 REDEVELOPMENT AGENCY-LOWER PRK – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40821 TRANS TO OTHER FUND</u>	Interfund Transfer	\$2,769,715	\$2,780,340	\$2,787,588	\$2,787,590	\$2,787,590	\$2,791,715
	<b>Total 40821 TRANS TO OTHER FUND</b>	<b>\$2,769,715</b>	<b>\$2,780,340</b>	<b>\$2,787,588</b>	<b>\$2,787,590</b>	<b>\$2,787,590</b>	<b>\$2,791,715</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$2,610,936	\$3,004,807	\$0	\$467,447	\$703,605	\$709,422
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$2,610,936</b>	<b>\$3,004,807</b>	<b>\$0</b>	<b>\$467,447</b>	<b>\$703,605</b>	<b>\$709,422</b>
<u>43309 CITY PARK IMPROVEMENTS</u>	Capital	\$9,978	\$0	\$5,759	\$100,000	\$742,248	\$100,000
	<b>Total 43309 CITY PARK IMPROVEMENTS</b>	<b>\$9,978</b>	<b>\$0</b>	<b>\$5,759</b>	<b>\$100,000</b>	<b>\$742,248</b>	<b>\$100,000</b>
<u>43322 AFFORDABLE HOUSING</u>	Capital	\$(9,862)	\$2,427	\$0	\$0	\$25,886	\$0
	<b>Total 43322 AFFORDABLE HOUSING</b>	<b>\$(9,862)</b>	<b>\$2,427</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,886</b>	<b>\$0</b>
<u>43351 TRAFFIC CALMING</u>	Capital	\$0	\$0	\$8,570	\$0	\$39,845	\$0
	<b>Total 43351 TRAFFIC CALMING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,570</b>	<b>\$0</b>	<b>\$39,845</b>	<b>\$0</b>
<u>43502 SKATE PARK REPAIRS</u>	Capital	\$4,254	\$0	\$10,000	\$5,000	\$19,749	\$5,000
	<b>Total 43502 SKATE PARK REPAIRS</b>	<b>\$4,254</b>	<b>\$0</b>	<b>\$10,000</b>	<b>\$5,000</b>	<b>\$19,749</b>	<b>\$5,000</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43585 CITY-WIDE SIGNS PHASE 1</u>	Capital	\$0	\$0	\$0	\$0	\$7,156	\$0
	<b>Total 43585 CITY-WIDE SIGNS PHASE 1</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,156</b>	<b>\$0</b>
<u>43598 SECURITY PROJECTS</u>	Capital	\$0	\$0	\$0	\$0	\$40,000	\$40,000
	<b>Total 43598 SECURITY PROJECTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$40,000</b>	<b>\$40,000</b>
<u>43599 CRESCENT TRAMWAY TRAIL</u>	Capital	\$3,486	\$193,858	\$0	\$0	\$0	\$0
	<b>Total 43599 CRESCENT TRAMWAY TRAIL</b>	<b>\$3,486</b>	<b>\$193,858</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43646 LIBRARY REMODEL</u>	Capital	\$1,936	\$0	\$0	\$0	\$449	\$0
	<b>Total 43646 LIBRARY REMODEL</b>	<b>\$1,936</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$449</b>	<b>\$0</b>
<u>43647 WOODSIDE PHASE I</u>	Capital	\$3,656	\$1,114	\$0	\$0	\$932	\$0
	<b>Total 43647 WOODSIDE PHASE I</b>	<b>\$3,656</b>	<b>\$1,114</b>	<b>\$0</b>	<b>\$0</b>	<b>\$932</b>	<b>\$0</b>
<u>43649 SENIOR COMMUNITY CENTER</u>	Capital	\$8,610	\$0	\$0	\$0	\$991,390	\$0
	<b>Total 43649 SENIOR COMMUNITY CENTER</b>	<b>\$8,610</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$991,390</b>	<b>\$0</b>
<u>43679 OLD TOWN STAIRS</u>	Capital	\$0	\$0	\$13,660	\$150,000	\$450,000	\$150,000

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43679 OLD TOWN STAIRS</b>	\$0	\$0	\$13,660	\$150,000	\$450,000	\$150,000
<u>43696 1450-60 PARK AVENUE</u>	Capital	\$(2,570)	\$0	\$0	\$0	\$0	\$0
	<b>Total 43696 1450-60 PARK AVENUE</b>	<b>\$(2,570)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43711 WOODSIDE PHASE II</u>	Capital	\$0	\$0	\$0	\$0	\$2,208	\$0
	<b>Total 43711 WOODSIDE PHASE II</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,208</b>	<b>\$0</b>
<u>43730 PUBLIC ART</u>	Capital	\$0	\$0	\$5,000	\$0	\$42,749	\$0
	<b>Total 43730 PUBLIC ART</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>	<b>\$0</b>	<b>\$42,749</b>	<b>\$0</b>
<u>43743 RECREATION BLDG. CITY PARK</u>	Personnel	\$962	\$548	\$0	\$0	\$0	\$0
	Capital	\$10,365	\$1,607	\$0	\$0	\$241,383	\$0
	<b>Total 43743 RECREATION BLDG. CITY PARK</b>	<b>\$11,327</b>	<b>\$2,156</b>	<b>\$0</b>	<b>\$0</b>	<b>\$241,383</b>	<b>\$0</b>
<u>43769 CENTRAL PARK</u>	Capital	\$0	\$0	\$0	\$0	\$2,148	\$0
	<b>Total 43769 CENTRAL PARK</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,148</b>	<b>\$0</b>
	<b>Grand Total</b>	<b>\$5,411,465</b>	<b>\$5,984,701</b>	<b>\$2,830,577</b>	<b>\$3,510,037</b>	<b>\$6,097,339</b>	<b>\$3,796,137</b>

## REDEVELOPMENT AGENCY-MAIN ST – Budget Summary

### 034 REDEVELOPMENT AGENCY-MAIN ST – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Misc. Revenues	\$14,714	\$2,794	\$0	\$0	\$0	\$0
	Interfund Transactions (CIP/Debt)	\$690,000	\$1,200,000	\$699,996	\$700,000	\$700,000	\$700,000
	<b>Total Revenues</b>	<b>\$704,714</b>	<b>\$1,202,794</b>	<b>\$699,996</b>	<b>\$700,000</b>	<b>\$700,000</b>	<b>\$700,000</b>
<u>Other</u>	Beginning Balance	\$835,780	\$735,315	\$891,332	\$490,567	\$891,332	\$1,163,361
	<b>Total Other</b>	<b>\$835,780</b>	<b>\$735,315</b>	<b>\$891,332</b>	<b>\$490,567</b>	<b>\$891,332</b>	<b>\$1,163,361</b>
<b>Grand Total</b>		<b>\$1,540,494</b>	<b>\$1,938,109</b>	<b>\$1,591,328</b>	<b>\$1,190,567</b>	<b>\$1,591,332</b>	<b>\$1,863,361</b>

### 034 REDEVELOPMENT AGENCY-MAIN ST – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Capital	\$173	\$0	\$0	\$30,000	\$427,971	\$0
	<b>Total Depts</b>	<b>\$173</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$427,971</b>	<b>\$0</b>
<u>Other</u>	Interfund Transfer	\$805,006	\$1,046,777	\$0	\$0	\$0	\$0
	Ending Balance	\$735,315	\$891,332	\$0	\$1,160,567	\$1,163,361	\$1,863,361

	Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<b>Total Other</b>	\$1,540,321	\$1,938,109	\$0	\$1,160,567	\$1,163,361	\$1,863,361
<b>Grand Total</b>	\$1,540,494	\$1,938,109	\$0	\$1,190,567	\$1,591,332	\$1,863,361

034 REDEVELOPMENT AGENCY-MAIN ST – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Misc. Revenues</u>	034-36111 INTEREST EARNINGS	\$14,714	\$2,794	\$0	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$14,714</b>	<b>\$2,794</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Interfund Transactions (CIP/Debt)</u>	034-38277 TRANS FROM MAIN ST RDA SRF	\$690,000	\$1,200,000	\$699,996	\$700,000	\$700,000	\$700,000
	<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$690,000</b>	<b>\$1,200,000</b>	<b>\$699,996</b>	<b>\$700,000</b>	<b>\$700,000</b>	<b>\$700,000</b>
<u>Beginning Balance</u>	034-39990 BEGINNING BALANCE	\$835,780	\$735,315	\$891,332	\$490,567	\$891,332	\$1,163,361
	<b>Total Beginning Balance</b>	<b>\$835,780</b>	<b>\$735,315</b>	<b>\$891,332</b>	<b>\$490,567</b>	<b>\$891,332</b>	<b>\$1,163,361</b>
<b>Grand Total</b>		<b>\$1,540,494</b>	<b>\$1,938,109</b>	<b>\$1,591,328</b>	<b>\$1,190,567</b>	<b>\$1,591,332</b>	<b>\$1,863,361</b>

034 REDEVELOPMENT AGENCY-MAIN ST – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40821 TRANS TO OTHER FUND</u>	Interfund Transfer	\$805,006	\$1,046,777	\$0	\$0	\$0	\$0
	<b>Total 40821 TRANS TO OTHER FUND</b>	<b>\$805,006</b>	<b>\$1,046,777</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$735,315	\$891,332	\$0	\$1,160,567	\$1,163,361	\$1,863,361
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$735,315</b>	<b>\$891,332</b>	<b>\$0</b>	<b>\$1,160,567</b>	<b>\$1,163,361</b>	<b>\$1,863,361</b>
<u>43306 OLD TOWN STAIRS</u>	Capital	\$173	\$0	\$0	\$0	\$284,253	\$0
	<b>Total 43306 OLD TOWN STAIRS</b>	<b>\$173</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$284,253</b>	<b>\$0</b>
<u>43586 CITY-WIDE SIGNS PHASE 1</u>	Capital	\$0	\$0	\$0	\$0	\$20,000	\$0
	<b>Total 43586 CITY-WIDE SIGNS PHASE 1</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$20,000</b>	<b>\$0</b>
<u>43814 MAIN STREET BOLLARDS PHASE I</u>	Capital	\$0	\$0	\$0	\$0	\$11,718	\$0
	<b>Total 43814 MAIN STREET BOLLARDS PHASE I</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$11,718</b>	<b>\$0</b>
<u>43815 PAVEMENT MANAGEMENT IMPLEMENTATION</u>	Capital	\$0	\$0	\$0	\$0	\$52,000	\$0
	<b>Total 43815 PAVEMENT MANAGEMENT IMPLEMENTATION</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$52,000</b>	<b>\$0</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43848 OLD TOWN ACCESS &amp; CIRCULATION PLAN</u>	Capital	\$0	\$0	\$0	\$30,000	\$60,000	\$0
	<b>Total 43848 OLD TOWN ACCESS &amp; CIRCULATION PLAN</b>	\$0	\$0	\$0	\$30,000	\$60,000	\$0
	<b>Grand Total</b>	<b>\$1,540,494</b>	<b>\$1,938,109</b>	<b>\$0</b>	<b>\$1,190,567</b>	<b>\$1,591,332</b>	<b>\$1,863,361</b>

## BUILDING AUTHORITY – Budget Summary

### 035 BUILDING AUTHORITY – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Misc. Revenues	\$8,275	\$2,123	\$0	\$0	\$0	\$0
	<b>Total Revenues</b>	<b>\$8,275</b>	<b>\$2,123</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Other</u>	Beginning Balance	\$440,916	\$449,191	\$451,314	\$449,191	\$451,314	\$451,314
	<b>Total Other</b>	<b>\$440,916</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$451,314</b>
<b>Grand Total</b>		<b>\$449,191</b>	<b>\$451,314</b>	<b>\$451,314</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$451,314</b>

### 035 BUILDING AUTHORITY – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Other</u>	Ending Balance	\$449,191	\$451,314	\$0	\$449,191	\$451,314	\$451,314
	<b>Total Other</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$0</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$451,314</b>
<b>Grand Total</b>		<b>\$449,191</b>	<b>\$451,314</b>	<b>\$0</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$451,314</b>

### 035 BUILDING AUTHORITY – Revenue by Type



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Misc. Revenues</u>	035-36111 INTEREST EARNINGS	\$8,275	\$2,123	\$0	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$8,275</b>	<b>\$2,123</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Beginning Balance</u>	035-39990 BEGINNING BALANCE	\$440,916	\$449,191	\$451,314	\$449,191	\$451,314	\$451,314
	<b>Total Beginning Balance</b>	<b>\$440,916</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$451,314</b>
<b>Grand Total</b>		<b>\$449,191</b>	<b>\$451,314</b>	<b>\$451,314</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$451,314</b>

#### 035 BUILDING AUTHORITY – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$449,191	\$451,314	\$0	\$449,191	\$451,314	\$451,314
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$0</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$451,314</b>
<b>Grand Total</b>		<b>\$449,191</b>	<b>\$451,314</b>	<b>\$0</b>	<b>\$449,191</b>	<b>\$451,314</b>	<b>\$451,314</b>

## EQUIPMENT REPLACEMENT CIP – Budget Summary

### 038 EQUIPMENT REPLACEMENT CIP – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Misc. Revenues	\$179,548	\$31,635	\$8,645	\$0	\$0	\$0
	Interfund Transactions (CIP/Debt)	\$1,285,600	\$1,460,138	\$1,585,596	\$1,585,600	\$1,585,600	\$1,585,600
	<b>Total Revenues</b>	<b>\$1,465,148</b>	<b>\$1,491,773</b>	<b>\$1,594,241</b>	<b>\$1,585,600</b>	<b>\$1,585,600</b>	<b>\$1,585,600</b>
<u>Other</u>	Beginning Balance	\$1,912,090	\$1,431,240	\$2,666,494	\$313,515	\$2,666,494	\$330,150
	<b>Total Other</b>	<b>\$1,912,090</b>	<b>\$1,431,240</b>	<b>\$2,666,494</b>	<b>\$313,515</b>	<b>\$2,666,494</b>	<b>\$330,150</b>
<b>Grand Total</b>		<b>\$3,377,238</b>	<b>\$2,923,013</b>	<b>\$4,260,735</b>	<b>\$1,899,115</b>	<b>\$4,252,094</b>	<b>\$1,915,750</b>

### 038 EQUIPMENT REPLACEMENT CIP – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Capital	\$1,945,998	\$256,519	\$1,830,789	\$1,585,600	\$3,921,944	\$1,851,062
	<b>Total Depts</b>	<b>\$1,945,998</b>	<b>\$256,519</b>	<b>\$1,830,789</b>	<b>\$1,585,600</b>	<b>\$3,921,944</b>	<b>\$1,851,062</b>
<u>Other</u>	Ending Balance	\$1,431,240	\$2,666,494	\$0	\$313,515	\$330,150	\$64,688
	<b>Total Other</b>	<b>\$1,431,240</b>	<b>\$2,666,494</b>	<b>\$0</b>	<b>\$313,515</b>	<b>\$330,150</b>	<b>\$64,688</b>

	Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<b>Grand Total</b>	<b>\$3,377,238</b>	<b>\$2,923,013</b>	<b>\$1,830,789</b>	<b>\$1,899,115</b>	<b>\$4,252,094</b>	<b>\$1,915,750</b>

### 038 EQUIPMENT REPLACEMENT CIP – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Misc. Revenues</u>	038-36310 SALE OF ASSETS	\$179,548	\$31,635	\$8,645	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$179,548</b>	<b>\$31,635</b>	<b>\$8,645</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Interfund Transactions (CIP/Debt)</u>	038-38210 TRANS FR GEN FUND- EQUIP REPLAC	\$1,285,600	\$1,460,138	\$1,585,596	\$1,585,600	\$1,585,600	\$1,585,600
	<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$1,285,600</b>	<b>\$1,460,138</b>	<b>\$1,585,596</b>	<b>\$1,585,600</b>	<b>\$1,585,600</b>	<b>\$1,585,600</b>
<u>Beginning Balance</u>	038-39990 BEGINNING BALANCE	\$1,912,090	\$1,431,240	\$2,666,494	\$313,515	\$2,666,494	\$330,150
	<b>Total Beginning Balance</b>	<b>\$1,912,090</b>	<b>\$1,431,240</b>	<b>\$2,666,494</b>	<b>\$313,515</b>	<b>\$2,666,494</b>	<b>\$330,150</b>
<b>Grand Total</b>		<b>\$3,377,238</b>	<b>\$2,923,013</b>	<b>\$4,260,735</b>	<b>\$1,899,115</b>	<b>\$4,252,094</b>	<b>\$1,915,750</b>

### 038 EQUIPMENT REPLACEMENT CIP – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,431,240	\$2,666,494	\$0	\$313,515	\$330,150	\$64,688

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 40999 END BAL SUR(DEF)</b>	\$1,431,240	\$2,666,494	\$0	\$313,515	\$330,150	\$64,688
<u>43330 REPLACE ROLLING STOCK</u>	Capital	\$1,389,504	\$147,325	\$1,163,511	\$1,250,000	\$3,144,309	\$1,350,000
	<b>Total 43330 REPLACE ROLLING STOCK</b>	\$1,389,504	\$147,325	\$1,163,511	\$1,250,000	\$3,144,309	\$1,350,000
<u>43350 REPLACE COMPUTER</u>	Capital	\$477,047	\$97,574	\$656,758	\$320,600	\$724,577	\$471,062
	<b>Total 43350 REPLACE COMPUTER</b>	\$477,047	\$97,574	\$656,758	\$320,600	\$724,577	\$471,062
<u>43683 FLEET SHOP EQUIP REPLACEMENT</u>	Capital	\$79,447	\$11,620	\$10,520	\$15,000	\$38,058	\$15,000
	<b>Total 43683 FLEET SHOP EQUIP REPLACEMENT</b>	\$79,447	\$11,620	\$10,520	\$15,000	\$38,058	\$15,000
<u>43885 CITY AED REPLACEMENT &amp; MAINTENANCE FUND</u>	Capital	\$0	\$0	\$0	\$0	\$15,000	\$15,000
	<b>Total 43885 CITY AED REPLACEMENT &amp; MAINTENANCE FUND</b>	\$0	\$0	\$0	\$0	\$15,000	\$15,000
	<b>Grand Total</b>	<b>\$3,377,238</b>	<b>\$2,923,013</b>	<b>\$1,830,789</b>	<b>\$1,899,115</b>	<b>\$4,252,094</b>	<b>\$1,915,750</b>

## WATER FUND – Budget Summary

### 051 WATER FUND – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Planning Building & Engineering Fees	\$1,777,154	\$1,569,883	\$1,260,513	\$1,183,938	\$1,183,938	\$1,219,456
	Federal Revenue	\$0	\$0	\$0	\$456,274	\$456,274	\$469,962
	Water Charges for Services	\$18,506,793	\$21,116,912	\$17,932,696	\$19,819,145	\$19,819,145	\$20,392,268
	Misc. Revenues	\$337,078	\$274,762	\$174,322	\$203,002	\$203,002	\$209,092
	Special Revenues & Resources	\$0	\$2,144,477	\$0	\$0	\$0	\$0
	Bond Proceeds	\$0	\$0	\$0	\$31,190,000	\$78,190,000	\$37,589,496
	<b>Total Revenues</b>	<b>\$20,621,025</b>	<b>\$25,106,033</b>	<b>\$19,367,530</b>	<b>\$52,852,359</b>	<b>\$99,852,359</b>	<b>\$59,880,274</b>
<u>Other</u>	Beginning Balance	\$8,601,446	\$11,194,924	\$11,227,874	\$861,624	\$11,227,874	\$726,622
	<b>Total Other</b>	<b>\$8,601,446</b>	<b>\$11,194,924</b>	<b>\$11,227,874</b>	<b>\$861,624</b>	<b>\$11,227,874</b>	<b>\$726,622</b>
<b>Grand Total</b>		<b>\$29,222,471</b>	<b>\$36,300,957</b>	<b>\$30,595,404</b>	<b>\$53,713,983</b>	<b>\$111,080,233</b>	<b>\$60,606,896</b>

### 051 WATER FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Personnel	\$3,204,546	\$2,837,432	\$3,572,458	\$3,709,472	\$3,730,132	\$4,487,041
	Mat, Suppls, Services	\$7,425,346	\$7,230,911	\$4,394,929	\$4,109,243	\$4,109,243	\$5,231,887
	Capital	\$3,905,707	\$10,810,108	\$34,752,533	\$37,422,575	\$95,130,136	\$32,100,962
	Debt Service	\$1,730,446	\$2,417,548	\$5,582,503	\$5,577,420	\$5,577,420	\$5,577,420
	<b>Total Depts</b>	<b>\$16,266,044</b>	<b>\$23,295,998</b>	<b>\$48,302,422</b>	<b>\$50,818,710</b>	<b>\$108,546,932</b>	<b>\$47,397,310</b>
<u>Other</u>	Interfund Transfer	\$1,761,502	\$1,777,085	\$1,092,432	\$1,807,429	\$1,806,679	\$2,057,241
	Ending Balance	\$11,194,924	\$11,227,874	\$0	\$1,087,844	\$726,622	\$11,067,345
	<b>Total Other</b>	<b>\$12,956,426</b>	<b>\$13,004,959</b>	<b>\$1,092,432</b>	<b>\$2,895,273</b>	<b>\$2,533,301</b>	<b>\$13,124,586</b>
<b>Grand Total</b>		<b>\$29,222,470</b>	<b>\$36,300,957</b>	<b>\$49,394,854</b>	<b>\$53,713,983</b>	<b>\$111,080,233</b>	<b>\$60,521,896</b>

051 WATER FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Planning Building &amp; Engineering Fees</u>	051-32363 WATER IMPACT FEES	\$1,777,154	\$1,569,883	\$1,260,513	\$1,183,938	\$1,183,938	\$1,219,456
	<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$1,777,154</b>	<b>\$1,569,883</b>	<b>\$1,260,513</b>	<b>\$1,183,938</b>	<b>\$1,183,938</b>	<b>\$1,219,456</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Federal Revenue</u>	051-33110 FEDERAL GRANTS	\$0	\$0	\$0	\$456,274	\$456,274	\$469,962
	<b>Total Federal Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$456,274</b>	<b>\$456,274</b>	<b>\$469,962</b>
<u>Water Charges for Services</u>	051-34111 WATER SERVICE FEES	\$17,713,704	\$20,285,069	\$16,678,584	\$19,044,152	\$19,044,152	\$19,615,476
	051-34112 LATE FEES WATER BIL	\$10,802	\$14,158	\$7,368	\$3,215	\$3,215	\$3,311
	051-34113 WATER METER RENTAL	\$0	\$0	\$0	\$25	\$25	\$26
	051-34114 REGIONAL WATER SERVICE FEES	\$0	\$0	\$962,373	\$0	\$0	\$0
	051-34115 WATER SERVICE FEES - SNOWMAKING	\$0	\$0	\$169,288	\$0	\$0	\$0
	051-34121 SALE OF METERS	\$64,690	\$98,978	\$111,971	\$53,776	\$53,776	\$55,389
	051-34123 RECONNECTION FEES	\$2,578	\$3,707	\$3,112	\$2,977	\$2,977	\$3,066
	051-34125 WATER GENERAL FUND	\$715,000	\$715,000	\$0	\$715,000	\$715,000	\$715,000
	051-34150 PCMC INTERNAL WATER BILLING REVENUE	\$19	\$0	\$0	\$0	\$0	\$0
	<b>Total Water Charges for Services</b>	<b>\$18,506,793</b>	<b>\$21,116,912</b>	<b>\$17,932,696</b>	<b>\$19,819,145</b>	<b>\$19,819,145</b>	<b>\$20,392,268</b>
<u>Misc. Revenues</u>	051-36111 INTEREST EARNINGS	\$15,750	\$55,707	\$0	\$12,076	\$12,076	\$12,438
	051-36112 INT EARN SPEC ACCTS	\$124,105	\$212,085	\$171,634	\$69,666	\$69,666	\$71,756
	051-36310 SALE OF ASSETS	\$5,452	\$6,650	\$0	\$6,172	\$6,172	\$6,357

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	051-36911 OTHER MISCELLANEOUS	\$31,640	\$320	\$2,689	\$40,385	\$40,385	\$41,597
	051-36915 BUILD AMERICA BOND SUBSIDY	\$160,132	\$0	\$0	\$74,703	\$74,703	\$76,944
	<b>Total Misc. Revenues</b>	<b>\$337,078</b>	<b>\$274,762</b>	<b>\$174,322</b>	<b>\$203,002</b>	<b>\$203,002</b>	<b>\$209,092</b>
<u>Special Revenues &amp; Resources</u>	051-39110 DONATIONS	\$0	\$2,144,477	\$0	\$0	\$0	\$0
	<b>Total Special Revenues &amp; Resources</b>	<b>\$0</b>	<b>\$2,144,477</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Bond Proceeds</u>	051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$31,190,000	\$78,190,000	\$37,589,496
	<b>Total Bond Proceeds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$31,190,000</b>	<b>\$78,190,000</b>	<b>\$37,589,496</b>
<u>Beginning Balance</u>	051-39990 BEGINNING BALANCE	\$8,601,446	\$11,194,924	\$11,227,874	\$861,624	\$11,227,874	\$726,622
	<b>Total Beginning Balance</b>	<b>\$8,601,446</b>	<b>\$11,194,924</b>	<b>\$11,227,874</b>	<b>\$861,624</b>	<b>\$11,227,874</b>	<b>\$726,622</b>
<b>Grand Total</b>		<b>\$29,222,471</b>	<b>\$36,300,957</b>	<b>\$30,595,404</b>	<b>\$53,713,983</b>	<b>\$111,080,233</b>	<b>\$60,606,896</b>

#### 051 WATER FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40451 WATER OPERATIONS</u>	Personnel	\$3,096,304	\$3,026,512	\$3,540,083	\$3,709,472	\$3,730,132	\$4,487,041



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Mat, Suppls, Services	\$3,884,950	\$4,034,006	\$4,394,929	\$4,109,243	\$4,109,243	\$5,231,887
	Capital	\$7,449	\$11,742	\$27,891	\$38,000	\$38,000	\$276,000
	Interfund Transfer	\$1,600,405	\$1,604,405	\$957,168	\$1,672,170	\$1,671,420	\$1,894,963
	<b>Total 40451 WATER OPERATIONS</b>	<b>\$8,589,108</b>	<b>\$8,676,665</b>	<b>\$8,920,071</b>	<b>\$9,528,885</b>	<b>\$9,548,795</b>	<b>\$11,889,891</b>
<u>40452 WATER INSURANCE</u>	Interfund Transfer	\$161,097	\$172,680	\$135,264	\$135,259	\$135,259	\$162,278
	<b>Total 40452 WATER INSURANCE</b>	<b>\$161,097</b>	<b>\$172,680</b>	<b>\$135,264</b>	<b>\$135,259</b>	<b>\$135,259</b>	<b>\$162,278</b>
<u>40484 DEPRECIATION</u>	Mat, Suppls, Services	\$3,540,396	\$3,196,905	\$0	\$0	\$0	\$0
	<b>Total 40484 DEPRECIATION</b>	<b>\$3,540,396</b>	<b>\$3,196,905</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40575 PENSION EXPENSE GASB 68</u>	Personnel	\$51,856	\$(233,124)	\$0	\$0	\$0	\$0
	<b>Total 40575 PENSION EXPENSE GASB 68</b>	<b>\$51,856</b>	<b>\$(233,124)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40740 2009A WATER BONDS-DEQ</u>	Debt Service	\$2,500	\$2,500	\$127,500	\$127,500	\$127,500	\$127,500
	<b>Total 40740 2009A WATER BONDS-DEQ</b>	<b>\$2,500</b>	<b>\$2,500</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>
<u>40741 2009B WATER REV &amp; REFUNDING BONDS</u>	Debt Service	\$250	\$0	\$0	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 40741 2009B WATER REV &amp; REFUNDING BONDS</b>	\$250	\$0	\$0	\$0	\$0	\$0
<u>40742 2009C WATER REVENUE BONDS</u>	Debt Service	\$490,859	\$0	\$0	\$0	\$0	\$0
	<b>Total 40742 2009C WATER REVENUE BONDS</b>	\$490,859	\$0	\$0	\$0	\$0	\$0
<u>40743 2010 WATER REVENUE BONDS</u>	Debt Service	\$153,090	\$0	\$0	\$0	\$0	\$0
	<b>Total 40743 2010 WATER REVENUE BONDS</b>	\$153,090	\$0	\$0	\$0	\$0	\$0
<u>40744 2012 WATER BONDS</u>	Debt Service	\$59,338	\$50,997	\$18,515	\$363,650	\$363,650	\$363,650
	<b>Total 40744 2012 WATER BONDS</b>	\$59,338	\$50,997	\$18,515	\$363,650	\$363,650	\$363,650
<u>40745 2012B WATER REVENUE BONDS</u>	Debt Service	\$118,318	\$118,389	\$56,976	\$126,813	\$126,813	\$126,813
	<b>Total 40745 2012B WATER REVENUE BONDS</b>	\$118,318	\$118,389	\$56,976	\$126,813	\$126,813	\$126,813
<u>40746 2013A WATER BONDS</u>	Debt Service	\$31,478	\$26,795	\$269,075	\$270,250	\$270,250	\$270,250
	<b>Total 40746 2013A WATER BONDS</b>	\$31,478	\$26,795	\$269,075	\$270,250	\$270,250	\$270,250

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40748 2014 WATER REVENUE BONDS</u>	Debt Service	\$117,393	\$117,464	\$128,541	\$136,238	\$136,238	\$136,238
	<b>Total 40748 2014 WATER REVENUE BONDS</b>	<b>\$117,393</b>	<b>\$117,464</b>	<b>\$128,541</b>	<b>\$136,238</b>	<b>\$136,238</b>	<b>\$136,238</b>
<u>40750 2020 WATER REVENUE BONDS</u>	Debt Service	\$685,613	\$1,959,492	\$4,450,569	\$4,552,969	\$4,552,969	\$4,552,969
	<b>Total 40750 2020 WATER REVENUE BONDS</b>	<b>\$685,613</b>	<b>\$1,959,492</b>	<b>\$4,450,569</b>	<b>\$4,552,969</b>	<b>\$4,552,969</b>	<b>\$4,552,969</b>
<u>40755 2021 WATER REVENUE BONDS</u>	Debt Service	\$0	\$0	\$559,368	\$0	\$0	\$0
	<b>Total 40755 2021 WATER REVENUE BONDS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$559,368</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40820 CONTRACTS PAYABLE</u>	Debt Service	\$29,345	\$57,386	\$(28,041)	\$0	\$0	\$0
	<b>Total 40820 CONTRACTS PAYABLE</b>	<b>\$29,345</b>	<b>\$57,386</b>	<b>\$(28,041)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40825 RIGHT TO USE ASSET</u>	Debt Service	\$42,262	\$84,525	\$0	\$0	\$0	\$0
	<b>Total 40825 RIGHT TO USE ASSET</b>	<b>\$42,262</b>	<b>\$84,525</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT</u>	Capital	\$(23,238,930)	\$(41,546,785)	\$0	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT</b>	<b>\$(23,238,930)</b>	<b>\$(41,546,785)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$11,194,924	\$11,227,874	\$0	\$1,087,844	\$726,622	\$11,067,345
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$11,194,924</b>	<b>\$11,227,874</b>	<b>\$0</b>	<b>\$1,087,844</b>	<b>\$726,622</b>	<b>\$11,067,345</b>
<u>43312 TUNNEL IMPROVEMENTS</u>	Personnel	\$294	\$603	\$0	\$0	\$0	\$0
	Capital	\$305,508	\$3,815,094	\$843,815	\$274,750	\$3,389,402	\$2,781,619
	<b>Total 43312 TUNNEL IMPROVEMENTS</b>	<b>\$305,802</b>	<b>\$3,815,696</b>	<b>\$843,815</b>	<b>\$274,750</b>	<b>\$3,389,402</b>	<b>\$2,781,619</b>
<u>43317 WATER EQUIPMENT</u>	Capital	\$0	\$92,699	\$70,761	\$80,000	\$157,647	\$200,000
	<b>Total 43317 WATER EQUIPMENT</b>	<b>\$0</b>	<b>\$92,699</b>	<b>\$70,761</b>	<b>\$80,000</b>	<b>\$157,647</b>	<b>\$200,000</b>
<u>43340 MOTOR CHANGE OUT &amp; REBUILD</u>	Capital	\$42,424	\$0	\$0	\$0	\$0	\$0
	<b>Total 43340 MOTOR CHANGE OUT &amp; REBUILD</b>	<b>\$42,424</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43417 OTIS WATER PIPELINE REPLACEMENT</u>	Capital	\$50,796	\$0	\$0	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43417 OTIS WATER PIPELINE REPLACEMENT</b>	\$50,796	\$0	\$0	\$0	\$0	\$0
<u>43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS</u>	Personnel	\$56,091	\$43,440	\$32,374	\$0	\$0	\$0
	Capital	\$782,328	\$171,827	\$1,501,302	\$2,395,250	\$3,729,540	\$3,954,863
	<b>Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS</b>	<b>\$838,419</b>	<b>\$215,267</b>	<b>\$1,533,677</b>	<b>\$2,395,250</b>	<b>\$3,729,540</b>	<b>\$3,954,863</b>
<u>43513 ROCKPORT WATER, PIPELINE AND STORAGE</u>	Capital	\$1,271,787	\$4,516,081	\$1,019,887	\$1,458,700	\$4,250,672	\$1,274,570
	<b>Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE</b>	<b>\$1,271,787</b>	<b>\$4,516,081</b>	<b>\$1,019,887</b>	<b>\$1,458,700</b>	<b>\$4,250,672</b>	<b>\$1,274,570</b>
<u>43571 QUINNS WATER TREATMENT PLANT</u>	Capital	\$186,378	\$(186,378)	\$0	\$0	\$305,185	\$0
	<b>Total 43571 QUINNS WATER TREATMENT PLANT</b>	<b>\$186,378</b>	<b>\$(186,378)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$305,185</b>	<b>\$0</b>
<u>43612 SMART IRRIGATION CONTROLLERS</u>	Capital	\$0	\$0	\$0	\$0	\$4,353	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43612 SMART IRRIGATION CONTROLLERS</b>	\$0	\$0	\$0	\$0	\$4,353	\$0
<u>43613 WATER QUALITY STUDY</u>	Capital	\$86,076	\$0	\$315,628	\$350,000	\$415,628	\$350,000
	<b>Total 43613 WATER QUALITY STUDY</b>	<b>\$86,076</b>	<b>\$0</b>	<b>\$315,628</b>	<b>\$350,000</b>	<b>\$415,628</b>	<b>\$350,000</b>
<u>43614 ROCKPORT CAPITAL FACILITIES REPL</u>	Capital	\$125,828	\$54,866	\$17,676	\$0	\$0	\$0
	<b>Total 43614 ROCKPORT CAPITAL FACILITIES REPL</b>	<b>\$125,828</b>	<b>\$54,866</b>	<b>\$17,676</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43640 EMPIRE TANK REPLACEMENT</u>	Capital	\$49,872	\$50,853	\$0	\$0	\$1,807,165	\$0
	<b>Total 43640 EMPIRE TANK REPLACEMENT</b>	<b>\$49,872</b>	<b>\$50,853</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,807,165</b>	<b>\$0</b>
<u>43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC</u>	Capital	\$214,491	\$39,303	\$199,909	\$220,500	\$911,924	\$231,525
	<b>Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC</b>	<b>\$214,491</b>	<b>\$39,303</b>	<b>\$199,909</b>	<b>\$220,500</b>	<b>\$911,924</b>	<b>\$231,525</b>
<u>43651 FLEET MGMT SOFTWARE</u>	Capital	\$0	\$0	\$0	\$0	\$17,307	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43651 FLEET MGMT SOFTWARE</b>	\$0	\$0	\$0	\$0	\$17,307	\$0
<u>43672 SPIRO/JUDGE PRE-TREATMENT</u>	Capital	\$0	\$0	\$0	\$0	\$2,500	\$0
	<b>Total 43672 SPIRO/JUDGE PRE- TREATMENT</b>	\$0	\$0	\$0	\$0	\$2,500	\$0
<u>43684 EQUIP REPLACEMENT - COMPUTER</u>	Capital	\$14,971	\$20,665	\$12,711	\$21,232	\$75,153	\$138,232
	<b>Total 43684 EQUIP REPLACEMENT - COMPUTER</b>	\$14,971	\$20,665	\$12,711	\$21,232	\$75,153	\$138,232
<u>43688 REGIONAL INTERCONNECT</u>	Capital	\$(172,939)	\$514,075	\$0	\$0	\$186,244	\$0
	<b>Total 43688 REGIONAL INTERCONNECT</b>	\$(172,939)	\$514,075	\$0	\$0	\$186,244	\$0
<u>43689 METER REPLACEMENT</u>	Capital	\$199,450	\$230,820	\$101,141	\$150,000	\$299,488	\$150,000
	<b>Total 43689 METER REPLACEMENT</b>	\$199,450	\$230,820	\$101,141	\$150,000	\$299,488	\$150,000
<u>43690 PARK MEADOWS WELL</u>	Capital	\$454	\$0	\$0	\$0	\$2,678,908	\$0
	<b>Total 43690 PARK MEADOWS WELL</b>	\$454	\$0	\$0	\$0	\$2,678,908	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43691 PRV IMPROVEMENTS FOR FIRE FLOW STORAGE A</u>	Capital	\$0	\$0	\$0	\$805,000	\$805,000	\$0
	<b>Total 43691 PRV IMPROVEMENTS FOR FIRE FLOW STORAGE A</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$805,000</b>	<b>\$805,000</b>	<b>\$0</b>
<u>43701 STREETS AND WATER MAINTENANCE BUILDING</u>	Capital	\$3,769	\$0	\$0	\$0	\$0	\$0
	<b>Total 43701 STREETS AND WATER MAINTENANCE BUILDING</b>	<b>\$3,769</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1</u>	Capital	\$3,232,172	\$4,142,695	\$844,051	\$1,110,000	\$2,385,750	\$0
	<b>Total 43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1</b>	<b>\$3,232,172</b>	<b>\$4,142,695</b>	<b>\$844,051</b>	<b>\$1,110,000</b>	<b>\$2,385,750</b>	<b>\$0</b>
<u>43724 REGIONALIZATION FEE</u>	Capital	\$0	\$0	\$200,000	\$200,000	\$400,000	\$200,000
	<b>Total 43724 REGIONALIZATION FEE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$400,000</b>	<b>\$200,000</b>
<u>43747 MIW TREATMENT</u>	Capital	\$12,012,858	\$36,420,185	\$29,388,850	\$28,200,000	\$66,419,228	\$20,094,153



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43747 MIW TREATMENT</b>	<b>\$12,012,858</b>	<b>\$36,420,185</b>	<b>\$29,388,850</b>	<b>\$28,200,000</b>	<b>\$66,419,228</b>	<b>\$20,094,153</b>
<u>43748 QJWTP TREATMENT UPGRADES</u>	Capital	\$3,823,255	\$2,465,955	\$106,920	\$0	\$2,839,109	\$0
	<b>Total 43748 QJWTP TREATMENT UPGRADES</b>	<b>\$3,823,255</b>	<b>\$2,465,955</b>	<b>\$106,920</b>	<b>\$0</b>	<b>\$2,839,109</b>	<b>\$0</b>
<u>43749 QJWTP CAPACITY UPGRADES</u>	Capital	\$556,045	\$0	\$0	\$0	\$710	\$0
	<b>Total 43749 QJWTP CAPACITY UPGRADES</b>	<b>\$556,045</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$710</b>	<b>\$0</b>
<u>43750 DISTRIBUTION ZONING METERS</u>	Capital	\$112,260	\$0	\$4,697	\$0	\$13,055	\$0
	<b>Total 43750 DISTRIBUTION ZONING METERS</b>	<b>\$112,260</b>	<b>\$0</b>	<b>\$4,697</b>	<b>\$0</b>	<b>\$13,055</b>	<b>\$0</b>
<u>43751 ENERGY PROJECTS</u>	Capital	\$141,416	\$72,251	\$97,294	\$200,000	\$518,944	\$200,000
	<b>Total 43751 ENERGY PROJECTS</b>	<b>\$141,416</b>	<b>\$72,251</b>	<b>\$97,294</b>	<b>\$200,000</b>	<b>\$518,944</b>	<b>\$200,000</b>
<u>43752 QWTP ENERGY PROJECTS</u>	Capital	\$(36,778)	\$0	\$0	\$0	\$0	\$0
	<b>Total 43752 QWTP ENERGY PROJECTS</b>	<b>\$(36,778)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43766 GOLF BUILDING</u>	Capital	\$2,957,321	\$48,689	\$0	\$0	\$0	\$0
	<b>Total 43766 GOLF BUILDING</b>	<b>\$2,957,321</b>	<b>\$48,689</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43794 MOBILE MANAGEMENT SERVER</u>	Capital	\$0	\$0	\$0	\$0	\$13,000	\$0
	<b>Total 43794 MOBILE MANAGEMENT SERVER</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,000</b>	<b>\$0</b>
<u>43799 WINDOWS 10 CLIENT LICENSES</u>	Capital	\$0	\$0	\$0	\$0	\$1,480	\$0
	<b>Total 43799 WINDOWS 10 CLIENT LICENSES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,480</b>	<b>\$0</b>
<u>43805 JSSD INTERCONNECTION IMPROVEMENTS</u>	Capital	\$1,089,327	\$(124,530)	\$0	\$0	\$146,686	\$0
	<b>Total 43805 JSSD INTERCONNECTION IMPROVEMENTS</b>	<b>\$1,089,327</b>	<b>\$(124,530)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$146,686</b>	<b>\$0</b>
<u>43822 QUEEN ESTHER DRIVE</u>	Capital	\$0	\$0	\$0	\$669,143	\$669,143	\$0
	<b>Total 43822 QUEEN ESTHER DRIVE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$669,143</b>	<b>\$669,143</b>	<b>\$0</b>
<u>43826 WEST NECK TANK</u>	Capital	\$73,624	\$0	\$0	\$1,250,000	\$2,648,914	\$1,250,000

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43827 MIW OFFSITE IMPROVEMENTS</u>	<b>Total 43826 WEST NECK TANK</b>	\$73,624	\$0	\$0	\$1,250,000	\$2,648,914	\$1,250,000
	Capital	\$14,496	\$0	\$0	\$0	\$0	\$0
	<b>Total 43827 MIW OFFSITE IMPROVEMENTS</b>	\$14,496	\$0	\$0	\$0	\$0	\$0
<b>Grand Total</b>		\$29,222,470	\$36,300,957	\$49,394,854	\$53,713,984	\$111,080,232	\$59,521,896

## STORM WATER FUND – Budget Summary

### 052 STORM WATER FUND – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Water Charges for Services	\$1,437,517	\$1,480,432	\$1,604,802	\$2,000,000	\$2,000,000	\$2,000,000
	Misc. Revenues	\$21,372	\$5,930	\$0	\$0	\$0	\$0
	Special Revenues & Resources	\$0	\$403,356	\$0	\$0	\$0	\$0
	<b>Total Revenues</b>	<b>\$1,458,889</b>	<b>\$1,889,718</b>	<b>\$1,604,802</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>
<u>Other</u>	Beginning Balance	\$717,233	\$1,057,579	\$1,895,343	\$453,808	\$1,895,343	\$1,038,551
	<b>Total Other</b>	<b>\$717,233</b>	<b>\$1,057,579</b>	<b>\$1,895,343</b>	<b>\$453,808</b>	<b>\$1,895,343</b>	<b>\$1,038,551</b>
<b>Grand Total</b>		<b>\$2,176,122</b>	<b>\$2,947,297</b>	<b>\$3,500,145</b>	<b>\$2,453,808</b>	<b>\$3,895,343</b>	<b>\$3,038,551</b>

### 052 STORM WATER FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Personnel	\$662,375	\$584,096	\$762,333	\$668,062	\$698,062	\$714,043
	Mat, Suppls, Services	\$326,132	\$339,383	\$106,587	\$291,444	\$291,444	\$310,376
	Capital	\$2,492	\$700	\$31,912	\$1,121,500	\$1,725,688	\$371,500

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total Depts</b>	\$990,999	\$924,178	\$900,832	\$2,081,006	\$2,715,194	\$1,395,919
<u>Other</u>	Interfund Transfer	\$127,543	\$127,775	\$135,456	\$135,448	\$141,598	\$157,377
	Ending Balance	\$1,057,579	\$1,895,343	\$0	\$237,354	\$1,038,551	\$1,485,255
	<b>Total Other</b>	<b>\$1,185,122</b>	<b>\$2,023,118</b>	<b>\$135,456</b>	<b>\$372,802</b>	<b>\$1,180,149</b>	<b>\$1,642,632</b>
	<b>Grand Total</b>	<b>\$2,176,121</b>	<b>\$2,947,296</b>	<b>\$1,036,288</b>	<b>\$2,453,808</b>	<b>\$3,895,343</b>	<b>\$3,038,551</b>

#### 052 STORM WATER FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Water Charges for Services</u>	052-34175 STORM WATER FEES	\$1,436,696	\$1,479,615	\$1,604,317	\$2,000,000	\$2,000,000	\$2,000,000
	052-34176 LATE FEES STORM WATER	\$821	\$817	\$485	\$0	\$0	\$0
	<b>Total Water Charges for Services</b>	<b>\$1,437,517</b>	<b>\$1,480,432</b>	<b>\$1,604,802</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>
<u>Misc. Revenues</u>	052-36111 INTEREST EARNINGS	\$21,372	\$5,930	\$0	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$21,372</b>	<b>\$5,930</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Special Revenues &amp; Resources</u>	052-39126 OTHER CONTRIBUTIONS	\$0	\$403,356	\$0	\$0	\$0	\$0
	<b>Total Special Revenues &amp; Resources</b>	<b>\$0</b>	<b>\$403,356</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Beginning Balance</u>	052-39990 BEGINNING BALANCE	\$717,233	\$1,057,579	\$1,895,343	\$453,808	\$1,895,343	\$1,038,551
	<b>Total Beginning Balance</b>	<b>\$717,233</b>	<b>\$1,057,579</b>	<b>\$1,895,343</b>	<b>\$453,808</b>	<b>\$1,895,343</b>	<b>\$1,038,551</b>
<b>Grand Total</b>		<b>\$2,176,122</b>	<b>\$2,947,297</b>	<b>\$3,500,145</b>	<b>\$2,453,808</b>	<b>\$3,895,343</b>	<b>\$3,038,551</b>

#### 052 STORM WATER FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40455 STORM WATER OPER</u>	Personnel	\$837,955	\$646,693	\$762,333	\$668,062	\$698,062	\$714,043
	Mat, Suppls, Services	\$168,153	\$174,463	\$106,587	\$291,444	\$291,444	\$310,376
	Capital	\$0	\$0	\$1,472	\$1,500	\$1,500	\$1,500
	Interfund Transfer	\$127,543	\$127,775	\$135,456	\$135,448	\$141,598	\$157,377
	<b>Total 40455 STORM WATER OPER</b>	<b>\$1,133,651</b>	<b>\$948,931</b>	<b>\$1,005,848</b>	<b>\$1,096,454</b>	<b>\$1,132,604</b>	<b>\$1,183,296</b>
<u>40484 DEPRECIATION</u>	Mat, Suppls, Services	\$157,979	\$164,920	\$0	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 40484 DEPRECIATION</b>	<b>\$157,979</b>	<b>\$164,920</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40575 PENSION EXPENSE GASB 68</u>	Personnel	\$(175,580)	\$(62,597)	\$0	\$0	\$0	\$0
	<b>Total 40575 PENSION EXPENSE GASB 68</b>	<b>\$(175,580)</b>	<b>\$(62,597)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40900 CAPITAL ASSET- PERIOD 13 ADJUSTMENT</u>	Capital	\$(158,516)	\$(250,529)	\$0	\$0	\$0	\$0
	<b>Total 40900 CAPITAL ASSET- PERIOD 13 ADJUSTMENT</b>	<b>\$(158,516)</b>	<b>\$(250,529)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,057,579	\$1,895,343	\$0	\$237,354	\$1,038,551	\$1,485,255
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,057,579</b>	<b>\$1,895,343</b>	<b>\$0</b>	<b>\$237,354</b>	<b>\$1,038,551</b>	<b>\$1,485,255</b>
<u>43754 PARK AVE SD</u>	Capital	\$0	\$0	\$0	\$750,000	\$750,000	\$0
	<b>Total 43754 PARK AVE SD</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>	<b>\$750,000</b>	<b>\$0</b>
<u>43755 VEHICLE &amp; EQUIP REPLACEMENT</u>	Capital	\$0	\$0	\$0	\$70,000	\$210,000	\$70,000
	<b>Total 43755 VEHICLE &amp; EQUIP REPLACEMENT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,000</b>	<b>\$210,000</b>	<b>\$70,000</b>
<u>43772 STORM WATER IMPROVEMENTS</u>	Capital	\$158,516	\$238,146	\$30,440	\$300,000	\$737,188	\$300,000
	<b>Total 43772 STORM WATER IMPROVEMENTS</b>	<b>\$158,516</b>	<b>\$238,146</b>	<b>\$30,440</b>	<b>\$300,000</b>	<b>\$737,188</b>	<b>\$300,000</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43774 EQUIPMENT REPLACEMENT - COMPUTER</u>	Capital	\$2,492	\$0	\$0	\$0	\$0	\$0
	<b>Total 43774 EQUIPMENT REPLACEMENT - COMPUTER</b>	<b>\$2,492</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43795 MOBILE MANAGEMENT SERVER</u>	Capital	\$0	\$0	\$0	\$0	\$6,500	\$0
	<b>Total 43795 MOBILE MANAGEMENT SERVER</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,500</b>	<b>\$0</b>
<u>43800 WINDOWS 10 CLIENT LICENSES</u>	Capital	\$0	\$0	\$0	\$0	\$5,500	\$0
	<b>Total 43800 WINDOWS 10 CLIENT LICENSES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,500</b>	<b>\$0</b>
<u>45410 BUS LIFT</u>	Capital	\$0	\$13,083	\$0	\$0	\$15,000	\$0
	<b>Total 45410 BUS LIFT</b>	<b>\$0</b>	<b>\$13,083</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>	<b>\$0</b>
	<b>Grand Total</b>	<b>\$2,176,121</b>	<b>\$2,947,296</b>	<b>\$1,036,288</b>	<b>\$2,453,808</b>	<b>\$3,895,343</b>	<b>\$3,038,551</b>



## GOLF COURSE FUND – Budget Summary

### 055 GOLF COURSE FUND – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Recreation	\$1,493,600	\$1,922,248	\$1,892,345	\$1,325,426	\$1,325,426	\$1,365,189
	Misc. Revenues	\$46,636	\$53,812	\$47,214	\$37,824	\$37,824	\$38,959
	Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$24,996	\$25,000	\$25,000	\$25,000
	<b>Total Revenues</b>	<b>\$1,565,237</b>	<b>\$2,001,060</b>	<b>\$1,964,555</b>	<b>\$1,388,250</b>	<b>\$1,388,250</b>	<b>\$1,429,148</b>
<u>Other</u>	Beginning Balance	\$1,234,194	\$1,195,758	\$1,532,345	\$740,043	\$1,532,345	\$742,380
	<b>Total Other</b>	<b>\$1,234,194</b>	<b>\$1,195,758</b>	<b>\$1,532,345</b>	<b>\$740,043</b>	<b>\$1,532,345</b>	<b>\$742,380</b>
<b>Grand Total</b>		<b>\$2,799,431</b>	<b>\$3,196,818</b>	<b>\$3,496,900</b>	<b>\$2,128,293</b>	<b>\$2,920,595</b>	<b>\$2,171,528</b>

### 055 GOLF COURSE FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Personnel	\$760,815	\$805,972	\$808,382	\$915,363	\$915,363	\$1,013,633
	Mat, Suppls, Services	\$617,287	\$710,228	\$694,584	\$517,875	\$729,075	\$652,909
	Capital	\$89,759	\$13,583	\$18,609	\$114,565	\$383,000	\$114,565

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Debt Service	\$723	\$176	\$0	\$0	\$0	\$0
	<b>Total Depts</b>	<b>\$1,468,583</b>	<b>\$1,529,960</b>	<b>\$1,521,575</b>	<b>\$1,547,803</b>	<b>\$2,027,438</b>	<b>\$1,781,107</b>
<u>Other</u>	Interfund Transfer	\$135,090	\$134,513	\$142,380	\$142,377	\$150,777	\$168,102
	Ending Balance	\$1,195,758	\$1,532,345	\$0	\$438,113	\$742,380	\$222,320
	<b>Total Other</b>	<b>\$1,330,848</b>	<b>\$1,666,858</b>	<b>\$142,380</b>	<b>\$580,490</b>	<b>\$893,157</b>	<b>\$390,422</b>
	<b>Grand Total</b>	<b>\$2,799,431</b>	<b>\$3,196,818</b>	<b>\$1,663,955</b>	<b>\$2,128,293</b>	<b>\$2,920,595</b>	<b>\$2,171,528</b>

#### 055 GOLF COURSE FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Recreation</u>	055-34611 CAMPS	\$(174)	\$20,955	\$21,188	\$0	\$0	\$0
	055-34622 LEAGUES ADULT	\$2,800	\$8,880	\$4,770	\$0	\$0	\$0
	055-34661 GOLF FEES	\$901,711	\$1,119,293	\$1,073,544	\$778,955	\$778,955	\$802,324
	055-34662 CART FEES	\$249,795	\$320,298	\$306,220	\$212,643	\$212,643	\$219,022
	055-34663 PASS FEES	\$66,830	\$68,367	\$67,641	\$44,041	\$44,041	\$45,362
	055-34664 DRIVING RANGE FEES	\$14,186	\$67,360	\$73,384	\$47,254	\$47,254	\$48,671
	055-34665 PRO-SHOP RETAIL SALE	\$193,664	\$234,905	\$244,474	\$179,034	\$179,034	\$184,405
	055-34666 GOLF LESSONS	\$10,155	\$34,864	\$28,857	\$30,704	\$30,704	\$31,626
	055-34667 GOLF LESSON CLINICS	\$268	\$77	\$1,274	\$1,756	\$1,756	\$1,809

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	055-34668 TOURNAMENT ADMIN.	\$4,393	\$378	\$830	\$1,872	\$1,872	\$1,928
	055-34671 BEVERAGE CART RETAIL SALES	\$22,117	\$22,587	\$31,168	\$18,750	\$18,750	\$19,313
	055-34672 BEVERAGE CART BEER SALES	\$23,138	\$20,312	\$30,813	\$10,417	\$10,417	\$10,729
	055-34674 BEVERAGE CART TIPS	\$4,719	\$3,973	\$8,185	\$0	\$0	\$0
	<b>Total Recreation</b>	<b>\$1,493,600</b>	<b>\$1,922,248</b>	<b>\$1,892,345</b>	<b>\$1,325,426</b>	<b>\$1,325,426</b>	<b>\$1,365,189</b>
<u>Misc. Revenues</u>	055-36111 INTEREST EARNINGS	\$16,950	\$5,281	\$0	\$844	\$844	\$869
	055-36210 RENTAL INCOME	\$29,612	\$47,118	\$47,207	\$21,355	\$21,355	\$21,996
	055-36310 SALE OF ASSETS	\$0	\$1,330	\$0	\$0	\$0	\$0
	055-36911 OTHER MISCELLANEOUS	\$0	\$0	\$0	\$15,625	\$15,625	\$16,094
	055-36921 CASH OVER/SHORT	\$74	\$83	\$7	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$46,636</b>	<b>\$53,812</b>	<b>\$47,214</b>	<b>\$37,824</b>	<b>\$37,824</b>	<b>\$38,959</b>
<u>Interfund Transactions (CIP/Debt)</u>	055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$24,996	\$25,000	\$25,000	\$25,000
	<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$24,996</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>
<u>Beginning Balance</u>	055-39990 BEGINNING BALANCE	\$1,234,194	\$1,195,758	\$1,532,345	\$740,043	\$1,532,345	\$742,380

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total Beginning Balance</b>	\$1,234,194	\$1,195,758	\$1,532,345	\$740,043	\$1,532,345	\$742,380
	<b>Grand Total</b>	<b>\$2,799,431</b>	<b>\$3,196,818</b>	<b>\$3,496,900</b>	<b>\$2,128,293</b>	<b>\$2,920,595</b>	<b>\$2,171,528</b>

055 GOLF COURSE FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40484 DEPRECIATION</u>	Mat, Suppls, Services	\$212,864	\$214,432	\$0	\$0	\$0	\$0
	<b>Total 40484 DEPRECIATION</b>	<b>\$212,864</b>	<b>\$214,432</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40564 GOLF MAINTENANCE</u>	Personnel	\$428,958	\$409,158	\$409,349	\$489,296	\$489,296	\$542,003
	Mat, Suppls, Services	\$162,985	\$170,843	\$156,136	\$194,625	\$194,625	\$290,659
	Capital	\$0	\$0	\$0	\$1,005	\$1,005	\$1,005
	Interfund Transfer	\$82,067	\$81,490	\$85,008	\$85,007	\$93,407	\$102,127
	<b>Total 40564 GOLF MAINTENANCE</b>	<b>\$674,010</b>	<b>\$661,490</b>	<b>\$650,493</b>	<b>\$769,933</b>	<b>\$778,333</b>	<b>\$935,794</b>
<u>40571 GOLF PRO SHOP</u>	Personnel	\$341,257	\$405,414	\$399,033	\$426,067	\$426,067	\$471,630
	Mat, Suppls, Services	\$241,438	\$324,954	\$538,447	\$323,250	\$534,450	\$362,250
	Capital	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000
	Debt Service	\$723	\$176	\$0	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Interfund Transfer	\$53,023	\$53,023	\$57,372	\$57,370	\$57,370	\$65,975
	<b>Total 40571 GOLF PRO SHOP</b>	<b>\$636,441</b>	<b>\$783,567</b>	<b>\$994,853</b>	<b>\$807,687</b>	<b>\$1,018,887</b>	<b>\$900,855</b>
<u>40575 PENSION EXPENSE</u>	Personnel	\$(9,400)	\$(8,600)	\$0	\$0	\$0	\$0
<u>GASB 68</u>	<b>Total 40575 PENSION EXPENSE GASB 68</b>	<b>\$(9,400)</b>	<b>\$(8,600)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40900 CAPITAL ASSET- PERIOD 13 ADJUSTMENT</u>	Capital	\$(120,920)	\$(37,732)	\$0	\$0	\$0	\$0
	<b>Total 40900 CAPITAL ASSET- PERIOD 13 ADJUSTMENT</b>	<b>\$(120,920)</b>	<b>\$(37,732)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,195,758	\$1,532,345	\$0	\$438,113	\$742,380	\$222,320
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,195,758</b>	<b>\$1,532,345</b>	<b>\$0</b>	<b>\$438,113</b>	<b>\$742,380</b>	<b>\$222,320</b>
<u>43367 GOLF COURSE IMPROVEMENTS</u>	Capital	\$92,885	\$0	\$0	\$12,000	\$25,000	\$12,000
	<b>Total 43367 GOLF COURSE IMPROVEMENTS</b>	<b>\$92,885</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,000</b>	<b>\$25,000</b>	<b>\$12,000</b>
<u>43403 GOLF EQUIPMENT REPLACEMENT</u>	Capital	\$93,771	\$40,682	\$18,609	\$98,000	\$351,785	\$98,000
	<b>Total 43403 GOLF EQUIPMENT REPLACEMENT</b>	<b>\$93,771</b>	<b>\$40,682</b>	<b>\$18,609</b>	<b>\$98,000</b>	<b>\$351,785</b>	<b>\$98,000</b>
<u>43685 EQUIP REPLACEMENT - COMPUTER</u>	Capital	\$24,023	\$10,634	\$0	\$2,560	\$2,560	\$2,560

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43685 EQUIP REPLACEMENT - COMPUTER</b>	\$24,023	\$10,634	\$0	\$2,560	\$2,560	\$2,560
<u>43796 MOBILE MANAGEMENT SERVER</u>	Capital	\$0	\$0	\$0	\$0	\$650	\$0
	<b>Total 43796 MOBILE MANAGEMENT SERVER</b>	\$0	\$0	\$0	\$0	\$650	\$0
<u>43801 WINDOWS 10 CLIENT LICENSES</u>	Capital	\$0	\$0	\$0	\$0	\$1,000	\$0
	<b>Total 43801 WINDOWS 10 CLIENT LICENSES</b>	\$0	\$0	\$0	\$0	\$1,000	\$0
	<b>Grand Total</b>	<b>\$2,799,431</b>	<b>\$3,196,818</b>	<b>\$1,663,955</b>	<b>\$2,128,293</b>	<b>\$2,920,595</b>	<b>\$2,171,528</b>

## TRANSPORTATION & PARKING FUND – Budget Summary

### 057 TRANSPORTATION & PARKING FUND – Revenue Summary

		<b>Actuals FY 2020</b>	<b>Actuals FY 2021</b>	<b>YTD FY 2022</b>	<b>Original FY 2022</b>	<b>Adjusted FY 2022</b>	<b>Budget FY 2023</b>
<u>Revenues</u>	Sales Tax	\$7,560,305	\$8,448,444	\$12,181,836	\$8,026,719	\$13,273,968	\$12,096,227
	Licenses	\$947,565	\$907,785	\$916,432	\$953,297	\$953,297	\$981,896
	Federal Revenue	\$5,674,532	\$11,032,958	\$5,718,423	\$20,099,700	\$15,099,700	\$21,713,819
	State Revenue	\$0	\$70,000	\$0	\$0	\$0	\$0
	County/SP District Revenue	\$0	\$0	\$129,427	\$0	\$0	\$0
	Transit Charges for Services	\$5,286,336	\$2,455,909	\$4,066,593	\$2,580,819	\$4,080,819	\$83,243
	Fines & Forfeitures	\$2,348	\$0	\$0	\$0	\$0	\$0
	Misc. Revenues	\$165,301	\$193,252	\$50,494	\$287,265	\$287,265	\$287,265
	Special Revenues & Resources	\$420,700	\$1,268,851	\$565,447	\$289,087	\$289,087	\$289,087
	<b>Total Revenues</b>	<b>\$20,057,085</b>	<b>\$24,377,199</b>	<b>\$23,628,652</b>	<b>\$32,236,887</b>	<b>\$33,984,136</b>	<b>\$35,451,537</b>
<u>Other</u>	Beginning Balance	\$13,034,167	\$11,187,402	\$18,471,244	\$6,035,444	\$18,471,244	\$966,182
	<b>Total Other</b>	<b>\$13,034,167</b>	<b>\$11,187,402</b>	<b>\$18,471,244</b>	<b>\$6,035,444</b>	<b>\$18,471,244</b>	<b>\$966,182</b>
	<b>Grand Total</b>	<b>\$33,091,252</b>	<b>\$35,564,601</b>	<b>\$42,099,896</b>	<b>\$38,272,331</b>	<b>\$52,455,380</b>	<b>\$36,417,719</b>

057 TRANSPORTATION & PARKING FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Personnel	\$10,107,952	\$7,502,976	\$7,047,249	\$7,241,515	\$7,387,382	\$9,453,294
	Mat, Suppls, Services	\$5,854,647	\$5,552,637	\$1,093,025	\$1,915,272	\$1,915,272	\$2,548,074
	Capital	\$2,661,234	\$994,243	\$907,504	\$19,186,993	\$38,731,043	\$18,022,449
	<b>Total Depts</b>	<b>\$18,623,833</b>	<b>\$14,049,856</b>	<b>\$9,047,778</b>	<b>\$28,343,780</b>	<b>\$48,033,696</b>	<b>\$30,023,817</b>
<u>Other</u>	Interfund Transfer	\$3,280,017	\$3,043,501	\$3,306,504	\$3,306,502	\$3,396,502	\$3,592,743
	Ending Balance	\$11,187,402	\$18,471,244	\$0	\$6,622,049	\$966,182	\$2,801,158
	<b>Total Other</b>	<b>\$14,467,419</b>	<b>\$21,514,745</b>	<b>\$3,306,504</b>	<b>\$9,928,551</b>	<b>\$4,362,684</b>	<b>\$6,393,901</b>
<b>Grand Total</b>		<b>\$33,091,252</b>	<b>\$35,564,601</b>	<b>\$12,354,282</b>	<b>\$38,272,331</b>	<b>\$52,396,380</b>	<b>\$36,417,719</b>

057 TRANSPORTATION & PARKING FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Sales Tax</u>	057-31212 TRANSIT SALES TAX	\$4,703,322	\$5,280,075	\$6,325,409	\$5,220,151	\$6,452,759	\$5,796,765
	057-31214 RESORT TAX TRANSPOR	\$2,856,983	\$3,168,369	\$3,832,814	\$2,806,568	\$3,821,209	\$3,459,047
	057-31217 ADDITIONAL MASS TRANSIT TAX	\$0	\$0	\$2,023,613	\$0	\$3,000,000	\$2,840,415



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total Sales Tax</b>	<b>\$7,560,305</b>	<b>\$8,448,444</b>	<b>\$12,181,836</b>	<b>\$8,026,719</b>	<b>\$13,273,968</b>	<b>\$12,096,227</b>
<u>Licenses</u>	057-32111 BUSINESS LICENSES	\$814,444	\$775,741	\$782,643	\$827,757	\$827,757	\$852,590
	057-32161 NIGHT RENT LIC FEE	\$133,120	\$132,045	\$133,789	\$125,540	\$125,540	\$129,306
	<b>Total Licenses</b>	<b>\$947,565</b>	<b>\$907,785</b>	<b>\$916,432</b>	<b>\$953,297</b>	<b>\$953,297</b>	<b>\$981,896</b>
<u>Federal Revenue</u>	057-33110 FEDERAL GRANTS	\$5,674,532	\$11,032,958	\$5,718,423	\$20,099,700	\$15,099,700	\$21,713,819
	<b>Total Federal Revenue</b>	<b>\$5,674,532</b>	<b>\$11,032,958</b>	<b>\$5,718,423</b>	<b>\$20,099,700</b>	<b>\$15,099,700</b>	<b>\$21,713,819</b>
<u>State Revenue</u>	057-33252 STATE CONTRIBUTION	\$0	\$70,000	\$0	\$0	\$0	\$0
	<b>Total State Revenue</b>	<b>\$0</b>	<b>\$70,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>County/SP District Revenue</u>	057-33311 COUNTY CONTRIBUTION	\$0	\$0	\$129,427	\$0	\$0	\$0
	<b>Total County/SP District Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$129,427</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Transit Charges for Services</u>	057-34211 FARE REVENUE	\$18,495	\$1,735	\$2,045	\$31,403	\$31,403	\$32,345
	057-34221 BUS ADVERTISING	\$17,100	\$2,220	\$10,825	\$49,416	\$49,416	\$50,898

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	057-34230 REGIONAL TRANSIT REVENUE	\$5,250,741	\$2,451,954	\$4,053,723	\$2,500,000	\$4,000,000	\$0
	<b>Total Transit Charges for Services</b>	<b>\$5,286,336</b>	<b>\$2,455,909</b>	<b>\$4,066,593</b>	<b>\$2,580,819</b>	<b>\$4,080,819</b>	<b>\$83,243</b>
<u>Fines &amp; Forfeitures</u>	057-35307 IN CAR METERS	\$(183)	\$0	\$0	\$0	\$0	\$0
	057-35309 TOKEN/VALIDATION REVENUE	\$(11)	\$0	\$0	\$0	\$0	\$0
	057-35310 METER REVENUE	\$2,541	\$0	\$0	\$0	\$0	\$0
	<b>Total Fines &amp; Forfeitures</b>	<b>\$2,348</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Misc. Revenues</u>	057-36111 INTEREST EARNINGS	\$47,960	\$42,607	\$0	\$140,941	\$140,941	\$140,941
	057-36210 RENTAL INCOME	\$111,457	\$124,313	\$50,494	\$101,355	\$101,355	\$101,355
	057-36310 SALE OF ASSETS	\$4,246	\$24,399	\$0	\$41,000	\$41,000	\$41,000
	057-36911 OTHER MISCELLANEOUS	\$1,639	\$1,933	\$0	\$3,969	\$3,969	\$3,969
	057-36921 CASH OVER/SHORT	\$(1)	\$0	\$0	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$165,301</b>	<b>\$193,252</b>	<b>\$50,494</b>	<b>\$287,265</b>	<b>\$287,265</b>	<b>\$287,265</b>
<u>Special Revenues &amp; Resources</u>	057-39110 DONATIONS	\$288,796	\$305,496	\$(26,851)	\$85,092	\$85,092	\$85,092
	057-39126 OTHER CONTRIBUTIONS	\$131,904	\$963,355	\$592,298	\$203,995	\$203,995	\$203,995

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Beginning Balance</u>	<b>Total Special Revenues &amp; Resources</b>	<b>\$420,700</b>	<b>\$1,268,851</b>	<b>\$565,447</b>	<b>\$289,087</b>	<b>\$289,087</b>	<b>\$289,087</b>
	057-39990 BEGINNING BALANCE	\$13,034,167	\$11,187,402	\$18,471,244	\$6,035,444	\$18,471,244	\$966,182
	<b>Total Beginning Balance</b>	<b>\$13,034,167</b>	<b>\$11,187,402</b>	<b>\$18,471,244</b>	<b>\$6,035,444</b>	<b>\$18,471,244</b>	<b>\$966,182</b>
<b>Grand Total</b>		<b>\$33,091,252</b>	<b>\$35,564,601</b>	<b>\$42,099,896</b>	<b>\$38,272,331</b>	<b>\$52,455,380</b>	<b>\$36,417,719</b>

#### 057 TRANSPORTATION & PARKING FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40481</u> <u>TRANSPORTATION OPER</u>	Personnel	\$9,519,409	\$7,594,709	\$6,593,018	\$6,925,764	\$6,934,580	\$8,844,973
	Mat, Suppls, Services	\$2,239,372	\$2,092,057	\$943,274	\$1,477,800	\$1,477,800	\$2,065,417
	Capital	\$135,282	\$129,117	\$134,412	\$137,737	\$137,737	\$139,961
	Interfund Transfer	\$3,280,017	\$3,043,501	\$3,306,504	\$3,306,502	\$3,396,502	\$3,592,743
	<b>Total 40481 TRANSPORTATION OPER</b>	<b>\$15,174,081</b>	<b>\$12,859,383</b>	<b>\$10,977,208</b>	<b>\$11,847,803</b>	<b>\$11,946,619</b>	<b>\$14,643,095</b>
<u>40484 DEPRECIATION</u>	Mat, Suppls, Services	\$3,169,813	\$3,111,665	\$0	\$0	\$0	\$0
	<b>Total 40484 DEPRECIATION</b>	<b>\$3,169,813</b>	<b>\$3,111,665</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40485</u> <u>TRANSPORTATION</u> <u>PLANNING</u>	Personnel	\$483,867	\$313,302	\$412,783	\$315,751	\$452,802	\$608,321
	Mat, Suppls, Services	\$445,462	\$348,915	\$149,751	\$424,572	\$424,572	\$469,572
	Capital	\$0	\$0	\$0	\$330,000	\$0	\$0
	<b>Total 40485 TRANSPORTATION PLANNING</b>	<b>\$929,329</b>	<b>\$662,218</b>	<b>\$562,534</b>	<b>\$1,070,323</b>	<b>\$877,374</b>	<b>\$1,077,893</b>
<u>40500 PARKING</u>	Personnel	\$(1,118)	\$0	\$0	\$0	\$0	\$0
	<b>Total 40500 PARKING</b>	<b>\$(1,118)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40575 PENSION</u> <u>EXPENSE GASB 68</u>	Personnel	\$86,870	\$(423,362)	\$0	\$0	\$0	\$0
	<b>Total 40575 PENSION EXPENSE GASB 68</b>	<b>\$86,870</b>	<b>\$(423,362)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40900 CAPITAL ASSET-</u> <u>PERIOD 13</u> <u>ADJUSTMENT</u>	Capital	\$(657,358)	\$(937,997)	\$0	\$0	\$0	\$0
	<b>Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT</b>	<b>\$(657,358)</b>	<b>\$(937,997)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40999 END BAL</u> <u>SUR(DEF)</u>	Ending Balance	\$11,187,402	\$18,471,244	\$0	\$6,622,049	\$966,182	\$2,801,158
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$11,187,402</b>	<b>\$18,471,244</b>	<b>\$0</b>	<b>\$6,622,049</b>	<b>\$966,182</b>	<b>\$2,801,158</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43304 INFORMATION SYSTEMS ENHANCE/UPGRADES</u>	Capital	\$35,000	\$0	\$0	\$0	\$110	\$0
	<b>Total 43304 INFORMATION SYSTEMS ENHANCE/UPGRADES</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$110</b>	<b>\$0</b>
<u>43316 TRANSIT COACHES</u>	Capital	\$27,137	\$384,495	\$19,405	\$14,212,837	\$17,730,887	\$0
	<b>Total 43316 TRANSIT COACHES</b>	<b>\$27,137</b>	<b>\$384,495</b>	<b>\$19,405</b>	<b>\$14,212,837</b>	<b>\$17,730,887</b>	<b>\$0</b>
<u>43339 BUS SHELTERS</u>	Capital	\$83,396	\$24,076	\$10,005	\$167,053	\$118,105	\$700,000
	<b>Total 43339 BUS SHELTERS</b>	<b>\$83,396</b>	<b>\$24,076</b>	<b>\$10,005</b>	<b>\$167,053</b>	<b>\$118,105</b>	<b>\$700,000</b>
<u>43435 FLAGSTAFF TRANSFER FEE</u>	Capital	\$110,761	\$0	\$7,538	\$0	\$3,958,592	\$0
	<b>Total 43435 FLAGSTAFF TRANSFER FEE</b>	<b>\$110,761</b>	<b>\$0</b>	<b>\$7,538</b>	<b>\$0</b>	<b>\$3,958,592</b>	<b>\$0</b>
<u>43446 TRANSIT GIS/AVL SYSTEM</u>	Capital	\$0	\$0	\$0	\$0	\$617,465	\$0
	<b>Total 43446 TRANSIT GIS/AVL SYSTEM</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$617,465</b>	<b>\$0</b>
<u>43466 TRANSIT EXPANSION</u>	Capital	\$0	\$175,528	\$0	\$0	\$22,507	\$0
	<b>Total 43466 TRANSIT EXPANSION</b>	<b>\$0</b>	<b>\$175,528</b>	<b>\$0</b>	<b>\$0</b>	<b>\$22,507</b>	<b>\$0</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43506 UPGRADE OH DOOR ROLLERS</u>	Capital	\$0	\$0	\$0	\$6,000	\$39,267	\$0
	<b>Total 43506 UPGRADE OH DOOR ROLLERS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$6,000</b>	<b>\$39,267</b>	<b>\$0</b>
<u>43575 CITY TRANSIT CONTRIBUTION TO COUNTY</u>	Capital	\$2,141,961	\$659,324	\$0	\$1,192,194	\$2,072,668	\$0
	<b>Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY</b>	<b>\$2,141,961</b>	<b>\$659,324</b>	<b>\$0</b>	<b>\$1,192,194</b>	<b>\$2,072,668</b>	<b>\$0</b>
<u>43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN</u>	Capital	\$0	\$2,685	\$109,995	\$0	\$0	\$0
	<b>Total 43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN</b>	<b>\$0</b>	<b>\$2,685</b>	<b>\$109,995</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43623 IRONHORSE SEASONAL HOUSING</u>	Mat, Suppls, Services	\$0	\$0	\$0	\$12,900	\$12,900	\$13,085
	<b>Total 43623 IRONHORSE SEASONAL HOUSING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,900</b>	<b>\$12,900</b>	<b>\$13,085</b>
<u>43650 FLEET MGMT SOFTWARE</u>	Capital	\$25,260	\$13,703	\$12,452	\$0	\$250,212	\$0
	<b>Total 43650 FLEET MGMT SOFTWARE</b>	<b>\$25,260</b>	<b>\$13,703</b>	<b>\$12,452</b>	<b>\$0</b>	<b>\$250,212</b>	<b>\$0</b>
<u>43653 TRANS PLANS &amp; STUDIES</u>	Personnel	\$55	\$0	\$0	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Capital	\$76,156	\$40,923	\$55,530	\$0	\$417,867	\$0
	<b>Total 43653 TRANS PLANS &amp; STUDIES</b>	<b>\$76,211</b>	<b>\$40,923</b>	<b>\$55,530</b>	<b>\$0</b>	<b>\$417,867</b>	<b>\$0</b>
<u>43655 TRANSIT FAC CAP RENEWAL</u>	Capital	\$0	\$2,770	\$64,635	\$230,000	\$2,181,467	\$230,000
	<b>Total 43655 TRANSIT FAC CAP RENEWAL</b>	<b>\$0</b>	<b>\$2,770</b>	<b>\$64,635</b>	<b>\$230,000</b>	<b>\$2,181,467</b>	<b>\$230,000</b>
<u>43686 EQUIP REPLACEMENT - COMPUTER</u>	Capital	\$19,110	\$14,739	\$12,153	\$16,172	\$64,236	\$16,172
	<b>Total 43686 EQUIP REPLACEMENT - COMPUTER</b>	<b>\$19,110</b>	<b>\$14,739</b>	<b>\$12,153</b>	<b>\$16,172</b>	<b>\$64,236</b>	<b>\$16,172</b>
<u>43712 TRAFFIC MANAGEMENT CAMERAS</u>	Capital	\$0	\$0	\$0	\$0	\$38,458	\$0
	<b>Total 43712 TRAFFIC MANAGEMENT CAMERAS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$38,458</b>	<b>\$0</b>
<u>43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR</u>	Capital	\$0	\$0	\$0	\$0	\$477,716	\$0
	<b>Total 43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$477,716</b>	<b>\$0</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43739 TRANSIT ONBOARD SECURITY CAMERAS</u>	Capital	\$0	\$1,316	\$0	\$0	\$50,000	\$0
	<b>Total 43739 TRANSIT ONBOARD SECURITY CAMERAS</b>	<b>\$0</b>	<b>\$1,316</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$0</b>
<u>43746 PARK. DECK COATING IRON HORSE BUS GARAGE</u>	Capital	\$0	\$0	\$0	\$55,000	\$128,279	\$0
	<b>Total 43746 PARK. DECK COATING IRON HORSE BUS GARAGE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$55,000</b>	<b>\$128,279</b>	<b>\$0</b>
<u>43761 KIMBALL JUNCTION TRANSIT CENTER</u>	Capital	\$0	\$0	\$0	\$0	\$482,240	\$0
	<b>Total 43761 KIMBALL JUNCTION TRANSIT CENTER</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$482,240</b>	<b>\$0</b>
<u>43781 SR 248/US 40 PARK AND RIDE LOT</u>	Personnel	\$0	\$0	\$38,621	\$0	\$0	\$0
	Capital	\$46,004	\$277,358	\$161,792	\$1,800,000	\$4,641,308	\$300,000
	<b>Total 43781 SR 248/US 40 PARK AND RIDE LOT</b>	<b>\$46,004</b>	<b>\$277,358</b>	<b>\$200,412</b>	<b>\$1,800,000</b>	<b>\$4,641,308</b>	<b>\$300,000</b>
<u>43797 MOBILE MANAGEMENT SERVER</u>	Capital	\$0	\$0	\$9,312	\$0	\$9,750	\$0



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43797 MOBILE MANAGEMENT SERVER</b>	\$0	\$0	\$9,312	\$0	\$9,750	\$0
<u>43802 WINDOWS 10 CLIENT LICENSES</u>	Capital	\$0	\$0	\$0	\$0	\$5,500	\$0
	<b>Total 43802 WINDOWS 10 CLIENT LICENSES</b>	\$0	\$0	\$0	\$0	\$5,500	\$0
<u>43806 VMS SIGNS</u>	Capital	\$20,751	\$33,097	\$0	\$60,000	\$5,751	\$0
	<b>Total 43806 VMS SIGNS</b>	\$20,751	\$33,097	\$0	\$60,000	\$5,751	\$0
<u>43807 ENHANCED BUS STOPS AT FRESH MARKET AND P</u>	Capital	\$6,643	\$19,131	\$103,806	\$0	\$2,096,088	\$0
	<b>Total 43807 ENHANCED BUS STOPS AT FRESH MARKET AND P</b>	\$6,643	\$19,131	\$103,806	\$0	\$2,096,088	\$0
<u>43812 ELECTRIC BUS CHARGER AT KIMBALL JUNCTION</u>	Capital	\$0	\$0	\$0	\$0	\$269,014	\$0
	<b>Total 43812 ELECTRIC BUS CHARGER AT KIMBALL JUNCTION</b>	\$0	\$0	\$0	\$0	\$269,014	\$0
<u>43813 ELECTIC BUS CHARGING STATION AT OLD TOWN</u>	Personnel	\$13,520	\$13,091	\$2,019	\$0	\$0	\$0
	Capital	\$29,979	\$28,858	\$3,552	\$0	\$317,393	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43813 ELECTIC BUS CHARGING STATION AT OLD TOWN</b>	<b>\$43,499</b>	<b>\$41,948</b>	<b>\$5,571</b>	<b>\$0</b>	<b>\$317,393</b>	<b>\$0</b>
<u>43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT &amp; WEL</u>	Capital	\$31,042	\$45,499	\$28,650	\$70,000	\$74,744	\$70,000
	<b>Total 43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT &amp; WEL</b>	<b>\$31,042</b>	<b>\$45,499</b>	<b>\$28,650</b>	<b>\$70,000</b>	<b>\$74,744</b>	<b>\$70,000</b>
<u>43829 PHASE 2 BIKE SHARE IMPROVEMENTS</u>	Capital	\$140,061	\$0	\$0	\$60,000	\$100,061	\$0
	<b>Total 43829 PHASE 2 BIKE SHARE IMPROVEMENTS</b>	<b>\$140,061</b>	<b>\$0</b>	<b>\$0</b>	<b>\$60,000</b>	<b>\$100,061</b>	<b>\$0</b>
<u>43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP</u>	Capital	\$0	\$0	\$0	\$300,000	\$300,000	\$0
	<b>Total 43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$300,000</b>	<b>\$300,000</b>	<b>\$0</b>
<u>43832 REMODEL FOR TRANSIT DRIVER HOUSING</u>	Personnel	\$5,348	\$5,236	\$808	\$0	\$0	\$0
	Capital	\$365,139	\$62,872	\$9,829	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43832 REMODEL FOR TRANSIT DRIVER HOUSING</b>	<b>\$370,487</b>	<b>\$68,108</b>	<b>\$10,637</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43836 GIS: GEOEVENT SERVER LICENSE</u>	Capital	\$0	\$0	\$0	\$0	\$13,000	\$0
	<b>Total 43836 GIS: GEOEVENT SERVER LICENSE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,000</b>	<b>\$0</b>
<u>43840 OFFICE 2016 LICENSES</u>	Capital	\$0	\$0	\$0	\$0	\$4,620	\$0
	<b>Total 43840 OFFICE 2016 LICENSES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,620</b>	<b>\$0</b>
<u>43847 SR 248 BRT</u>	Capital	\$0	\$0	\$88,751	\$0	\$0	\$5,348,554
	<b>Total 43847 SR 248 BRT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$88,751</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,348,554</b>
<u>43848 OLD TOWN ACCESS &amp; CIRCULATION PLAN</u>	Capital	\$24,911	\$0	\$0	\$0	\$0	\$0
	<b>Total 43848 OLD TOWN ACCESS &amp; CIRCULATION PLAN</b>	<b>\$24,911</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA</u>	Capital	\$0	\$0	\$0	\$200,000	\$0	\$300,000

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA</b>	\$0	\$0	\$0	\$200,000	\$0	\$300,000
<u>43853 TRAFFIC DEMAND MANAGEMENT</u>	Capital	\$0	\$0	\$0	\$0	\$140,000	\$180,000
	<b>Total 43853 TRAFFIC DEMAND MANAGEMENT</b>	\$0	\$0	\$0	\$0	\$140,000	\$180,000
<u>43863 SCHEDULING SOFTWARE</u>	Capital	\$0	\$16,750	\$45,750	\$0	\$70,000	\$0
	<b>Total 43863 SCHEDULING SOFTWARE</b>	\$0	\$16,750	\$45,750	\$0	\$70,000	\$0
<u>43864 ELECTRIC BUS CHARGING INFRASTRUCTURE</u>	Capital	\$0	\$0	\$0	\$0	\$1,296,000	\$0
	<b>Total 43864 ELECTRIC BUS CHARGING INFRASTRUCTURE</b>	\$0	\$0	\$0	\$0	\$1,296,000	\$0
<u>43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP</u>	Capital	\$0	\$0	\$0	\$350,000	\$0	\$0
	<b>Total 43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP</b>	\$0	\$0	\$0	\$350,000	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>43877 ARTS AND CULTURE EXTERIOR BUS STOPS</u>	Capital	\$0	\$0	\$0	\$0	\$330,000	\$2,700,000
	<b>Total 43877 ARTS AND CULTURE EXTERIOR BUS STOPS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$330,000</b>	<b>\$2,700,000</b>
<u>43883 REPLACE VEHICLE WASH</u>	Capital	\$0	\$0	\$0	\$0	\$175,000	\$175,000
	<b>Total 43883 REPLACE VEHICLE WASH</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$175,000</b>	<b>\$175,000</b>
<u>45409 ACTIVE TRANSPORTATION MASTER PLAN</u>	Capital	\$0	\$0	\$29,938	\$0	\$95,000	\$65,000
	<b>Total 45409 ACTIVE TRANSPORTATION MASTER PLAN</b>	<b>\$0</b>	<b>\$0</b>	<b>\$29,938</b>	<b>\$0</b>	<b>\$95,000</b>	<b>\$65,000</b>
	<b>Grand Total</b>	<b>\$33,091,252</b>	<b>\$35,564,601</b>	<b>\$12,354,282</b>	<b>\$38,272,331</b>	<b>\$52,396,379</b>	<b>\$28,619,957</b>

## PARKING FUND – Budget Summary

### 058 PARKING FUND – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Special Event Fees	\$40,374	\$0	\$7,195	\$0	\$0	\$0
	Fines & Forfeitures	\$1,932,187	\$1,075,883	\$2,369,145	\$2,603,364	\$2,603,364	\$2,603,364
	Misc. Revenues	\$(24)	\$1	\$(40)	\$0	\$0	\$0
	<b>Total Revenues</b>	<b>\$1,972,537</b>	<b>\$1,075,884</b>	<b>\$2,376,300</b>	<b>\$2,603,364</b>	<b>\$2,603,364</b>	<b>\$2,603,364</b>
<u>Other</u>	Beginning Balance	\$(385,246)	\$118,216	\$13,900	\$1,282,502	\$13,900	\$782,220
	<b>Total Other</b>	<b>\$(385,246)</b>	<b>\$118,216</b>	<b>\$13,900</b>	<b>\$1,282,502</b>	<b>\$13,900</b>	<b>\$782,220</b>
<b>Grand Total</b>		<b>\$1,587,291</b>	<b>\$1,194,100</b>	<b>\$2,390,200</b>	<b>\$3,885,866</b>	<b>\$2,617,264</b>	<b>\$3,385,584</b>

### 058 PARKING FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Personnel	\$868,378	\$762,135	\$811,201	\$886,149	\$926,073	\$1,144,087
	Mat, Suppls, Services	\$592,697	\$365,586	\$485,316	\$706,500	\$706,500	\$752,500
	Capital	\$0	\$35,979	\$26,961	\$125,000	\$105,000	\$146,000

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total Depts</b>	<b>\$1,461,075</b>	<b>\$1,163,700</b>	<b>\$1,323,478</b>	<b>\$1,717,649</b>	<b>\$1,737,573</b>	<b>\$2,042,587</b>
<u>Other</u>	Interfund Transfer	\$8,000	\$16,500	\$16,500	\$16,500	\$9,750	\$9,750
	Ending Balance	\$118,216	\$13,900	\$0	\$2,151,717	\$782,220	\$1,278,247
	<b>Total Other</b>	<b>\$126,216</b>	<b>\$30,400</b>	<b>\$16,500</b>	<b>\$2,168,217</b>	<b>\$791,970</b>	<b>\$1,287,997</b>
	<b>Grand Total</b>	<b>\$1,587,291</b>	<b>\$1,194,100</b>	<b>\$1,339,978</b>	<b>\$3,885,866</b>	<b>\$2,529,543</b>	<b>\$3,330,584</b>

#### 058 PARKING FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Special Event Fees</u>	058-32639 SPECIAL EVENT PARKING FEES	\$40,374	\$0	\$7,195	\$0	\$0	\$0
	<b>Total Special Event Fees</b>	<b>\$40,374</b>	<b>\$0</b>	<b>\$7,195</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Fines &amp; Forfeitures</u>	058-35300 CITY FINES	\$18,598	\$(15,450)	\$43,090	\$208,703	\$208,703	\$208,703
	058-35301 PARKING PERMITS	\$325,838	\$38,459	\$79,736	\$(195,858)	\$(195,858)	\$(195,858)
	058-35305 PARKING LOT RENTAL	\$115	\$0	\$0	\$0	\$0	\$0
	058-35307 IN CAR METERS	\$(118)	\$0	\$0	\$0	\$0	\$0
	058-35309 TOKEN/VALIDATION REVENUE	\$(60)	\$0	\$0	\$519	\$519	\$519
	058-35310 METER REVENUE	\$1,587,813	\$1,052,874	\$2,246,319	\$2,590,000	\$2,590,000	\$2,590,000

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Misc. Revenues</u>	<b>Total Fines &amp; Forfeitures</b>	\$1,932,187	\$1,075,883	\$2,369,145	\$2,603,364	\$2,603,364	\$2,603,364
	058-36921 CASH OVER/SHORT	\$(24)	\$1	\$(40)	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$(24)</b>	<b>\$1</b>	<b>\$(40)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Beginning Balance</u>	058-39990 BEGINNING BALANCE	\$(385,246)	\$118,216	\$13,900	\$1,282,502	\$13,900	\$782,220
	<b>Total Beginning Balance</b>	<b>\$(385,246)</b>	<b>\$118,216</b>	<b>\$13,900</b>	<b>\$1,282,502</b>	<b>\$13,900</b>	<b>\$782,220</b>
<b>Grand Total</b>		<b>\$1,587,291</b>	<b>\$1,194,100</b>	<b>\$2,390,200</b>	<b>\$3,885,866</b>	<b>\$2,617,264</b>	<b>\$3,385,584</b>

#### 058 PARKING FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40500 PARKING</u>	Personnel	\$868,378	\$762,135	\$811,201	\$886,149	\$926,073	\$1,144,087
	Mat, Suppls, Services	\$592,697	\$365,586	\$485,316	\$706,500	\$706,500	\$752,500
	Capital	\$0	\$979	\$0	\$0	\$0	\$36,000
	Interfund Transfer	\$8,000	\$16,500	\$16,500	\$16,500	\$9,750	\$9,750
	<b>Total 40500 PARKING</b>	<b>\$1,469,075</b>	<b>\$1,145,200</b>	<b>\$1,313,017</b>	<b>\$1,609,149</b>	<b>\$1,642,323</b>	<b>\$1,942,337</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$118,216	\$13,900	\$0	\$2,151,717	\$782,220	\$1,278,247



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$118,216</b>	<b>\$13,900</b>	<b>\$0</b>	<b>\$2,151,717</b>	<b>\$782,220</b>	<b>\$1,278,247</b>
<u>43484 PARKING METER REPLACEMENT</u>	Capital	\$0	\$0	\$26,961	\$125,000	\$70,000	\$70,000
	<b>Total 43484 PARKING METER REPLACEMENT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$26,961</b>	<b>\$125,000</b>	<b>\$70,000</b>	<b>\$70,000</b>
<u>45410 BUS LIFT</u>	Capital	\$0	\$35,000	\$0	\$0	\$35,000	\$0
	<b>Total 45410 BUS LIFT</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$35,000</b>	<b>\$0</b>
	<b>Grand Total</b>	<b>\$1,587,291</b>	<b>\$1,194,100</b>	<b>\$1,339,978</b>	<b>\$3,885,866</b>	<b>\$2,529,543</b>	<b>\$3,290,584</b>

## FLEET SERVICES FUND – Budget Summary

### 062 FLEET SERVICES FUND – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Interfund Transactions (Admin)	\$2,725,000	\$2,348,700	\$2,354,050	\$2,348,700	\$2,745,400	\$2,745,400
	<b>Total Revenues</b>	<b>\$2,725,000</b>	<b>\$2,348,700</b>	<b>\$2,354,050</b>	<b>\$2,348,700</b>	<b>\$2,745,400</b>	<b>\$2,745,400</b>
<u>Other</u>	Beginning Balance	\$1,210,535	\$1,138,620	\$1,376,759	\$638,176	\$1,376,759	\$1,195,482
	<b>Total Other</b>	<b>\$1,210,535</b>	<b>\$1,138,620</b>	<b>\$1,376,759</b>	<b>\$638,176</b>	<b>\$1,376,759</b>	<b>\$1,195,482</b>
<b>Grand Total</b>		<b>\$3,935,535</b>	<b>\$3,487,320</b>	<b>\$3,730,809</b>	<b>\$2,986,876</b>	<b>\$4,122,159</b>	<b>\$3,940,882</b>

### 062 FLEET SERVICES FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Personnel	\$1,016,050	\$707,950	\$969,704	\$1,018,016	\$1,073,522	\$1,154,672
	Mat, Suppls, Services	\$1,781,981	\$1,402,611	\$1,808,853	\$1,853,155	\$1,853,155	\$1,845,050
	Capital	\$(1,115)	\$0	\$0	\$0	\$0	\$6,205
	<b>Total Depts</b>	<b>\$2,796,916</b>	<b>\$2,110,561</b>	<b>\$2,778,556</b>	<b>\$2,871,171</b>	<b>\$2,926,677</b>	<b>\$3,005,927</b>
<u>Other</u>	Ending Balance	\$1,138,620	\$1,376,759	\$0	\$115,705	\$1,195,482	\$934,955

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	<b>Total Other</b>	\$1,138,620	\$1,376,759	\$0	\$115,705	\$1,195,482	\$934,955
	<b>Grand Total</b>	\$3,935,536	\$3,487,320	\$2,778,556	\$2,986,876	\$4,122,159	\$3,940,882

062 FLEET SERVICES FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Interfund Transactions (Admin)</u>	062-38110 CENTRAL GARAGE CHG	\$1,860,000	\$1,681,000	\$1,680,996	\$1,681,000	\$1,827,000	\$1,827,000
	062-38111 FUEL SALES	\$865,000	\$667,700	\$667,704	\$667,700	\$918,400	\$918,400
	062-38115 CAR RELOCATION	\$0	\$0	\$5,350	\$0	\$0	\$0
	<b>Total Interfund Transactions (Admin)</b>	<b>\$2,725,000</b>	<b>\$2,348,700</b>	<b>\$2,354,050</b>	<b>\$2,348,700</b>	<b>\$2,745,400</b>	<b>\$2,745,400</b>
<u>Beginning Balance</u>	062-39990 BEGINNING BALANCE	\$1,210,535	\$1,138,620	\$1,376,759	\$638,176	\$1,376,759	\$1,195,482
	<b>Total Beginning Balance</b>	<b>\$1,210,535</b>	<b>\$1,138,620</b>	<b>\$1,376,759</b>	<b>\$638,176</b>	<b>\$1,376,759</b>	<b>\$1,195,482</b>
	<b>Grand Total</b>	<b>\$3,935,535</b>	<b>\$3,487,320</b>	<b>\$3,730,809</b>	<b>\$2,986,876</b>	<b>\$4,122,159</b>	<b>\$3,940,882</b>

062 FLEET SERVICES FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40471 FLEET SERVICES DEPT</u>	Personnel	\$1,008,908	\$945,570	\$969,704	\$1,018,016	\$1,073,522	\$1,154,672

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Mat, Suppls, Services	\$1,781,981	\$1,402,611	\$1,808,853	\$1,853,155	\$1,853,155	\$1,845,050
	Capital	\$(1,115)	\$0	\$0	\$0	\$0	\$6,205
	<b>Total 40471 FLEET SERVICES DEPT</b>	<b>\$2,789,774</b>	<b>\$2,348,181</b>	<b>\$2,778,556</b>	<b>\$2,871,171</b>	<b>\$2,926,677</b>	<b>\$3,005,927</b>
<u>40575 PENSION EXPENSE GASB 68</u>	Personnel	\$7,142	\$(237,620)	\$0	\$0	\$0	\$0
	<b>Total 40575 PENSION EXPENSE GASB 68</b>	<b>\$7,142</b>	<b>\$(237,620)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,138,620	\$1,376,759	\$0	\$115,705	\$1,195,482	\$934,955
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,138,620</b>	<b>\$1,376,759</b>	<b>\$0</b>	<b>\$115,705</b>	<b>\$1,195,482</b>	<b>\$934,955</b>
	<b>Grand Total</b>	<b>\$3,935,536</b>	<b>\$3,487,320</b>	<b>\$2,778,556</b>	<b>\$2,986,876</b>	<b>\$4,122,159</b>	<b>\$3,940,882</b>

## SELF INSURANCE FUND – Budget Summary

### 064 SELF INSURANCE FUND – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Misc. Revenues	\$275,000	\$275,000	\$275,004	\$275,000	\$350,000	\$350,000
	Interfund Transactions (Admin)	\$1,286,651	\$1,399,043	\$1,583,460	\$1,583,450	\$1,583,450	\$1,693,993
	<b>Total Revenues</b>	<b>\$1,561,651</b>	<b>\$1,674,043</b>	<b>\$1,858,464</b>	<b>\$1,858,450</b>	<b>\$1,933,450</b>	<b>\$2,043,993</b>
<u>Other</u>	Beginning Balance	\$1,348,568	\$1,431,831	\$972,015	\$522,814	\$972,015	\$1,350,137
	<b>Total Other</b>	<b>\$1,348,568</b>	<b>\$1,431,831</b>	<b>\$972,015</b>	<b>\$522,814</b>	<b>\$972,015</b>	<b>\$1,350,137</b>
<b>Grand Total</b>		<b>\$2,910,219</b>	<b>\$3,105,874</b>	<b>\$2,830,479</b>	<b>\$2,381,264</b>	<b>\$2,905,465</b>	<b>\$3,394,130</b>

### 064 SELF INSURANCE FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Mat, Suppls, Services	\$1,478,388	\$2,133,859	\$1,594,912	\$1,446,500	\$1,555,328	\$1,562,452
	<b>Total Depts</b>	<b>\$1,478,388</b>	<b>\$2,133,859</b>	<b>\$1,594,912</b>	<b>\$1,446,500</b>	<b>\$1,555,328</b>	<b>\$1,562,452</b>
<u>Other</u>	Ending Balance	\$1,431,831	\$972,015	\$0	\$934,764	\$1,350,137	\$1,831,678
	<b>Total Other</b>	<b>\$1,431,831</b>	<b>\$972,015</b>	<b>\$0</b>	<b>\$934,764</b>	<b>\$1,350,137</b>	<b>\$1,831,678</b>

	Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<b>Grand Total</b>	<b>\$2,910,219</b>	<b>\$3,105,874</b>	<b>\$1,594,912</b>	<b>\$2,381,264</b>	<b>\$2,905,465</b>	<b>\$3,394,130</b>

### 064 SELF INSURANCE FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Misc. Revenues</u>	064-36991 FEE FOR WORKER'S COMP SELF-INS	\$275,000	\$275,000	\$275,004	\$275,000	\$350,000	\$350,000
	<b>Total Misc. Revenues</b>	<b>\$275,000</b>	<b>\$275,000</b>	<b>\$275,004</b>	<b>\$275,000</b>	<b>\$350,000</b>	<b>\$350,000</b>
<u>Interfund Transactions (Admin)</u>	064-38141 INS - GENERAL FUND	\$777,096	\$823,716	\$924,684	\$924,685	\$924,685	\$980,030
	064-38142 INS - GOLF	\$9,045	\$8,868	\$8,040	\$8,037	\$8,037	\$8,152
	064-38143 INS - WATER FUND	\$161,097	\$172,680	\$135,264	\$135,259	\$135,259	\$162,278
	064-38144 INS - TRANSPORTATION	\$331,620	\$386,104	\$508,320	\$508,321	\$508,321	\$536,835
	064-38146 38146	\$7,793	\$7,675	\$7,152	\$7,148	\$7,148	\$6,697
	<b>Total Interfund Transactions (Admin)</b>	<b>\$1,286,651</b>	<b>\$1,399,043</b>	<b>\$1,583,460</b>	<b>\$1,583,450</b>	<b>\$1,583,450</b>	<b>\$1,693,993</b>
	<u>Beginning Balance</u>	064-39990 BEGINNING BALANCE	\$1,348,568	\$1,431,831	\$972,015	\$522,814	\$972,015
	<b>Total Beginning Balance</b>	<b>\$1,348,568</b>	<b>\$1,431,831</b>	<b>\$972,015</b>	<b>\$522,814</b>	<b>\$972,015</b>	<b>\$1,350,137</b>
<b>Grand Total</b>		<b>\$2,910,219</b>	<b>\$3,105,874</b>	<b>\$2,830,479</b>	<b>\$2,381,264</b>	<b>\$2,905,465</b>	<b>\$3,394,130</b>

### 064 SELF INSURANCE FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40132 SELF INS &amp; SEC BOND</u>	Mat, Suppls, Services	\$1,154,523	\$1,809,210	\$1,125,011	\$1,171,500	\$1,274,376	\$1,281,500
	<b>Total 40132 SELF INS &amp; SEC BOND</b>	<b>\$1,154,523</b>	<b>\$1,809,210</b>	<b>\$1,125,011</b>	<b>\$1,171,500</b>	<b>\$1,274,376</b>	<b>\$1,281,500</b>
<u>40139 WORKERS COMP</u>	Mat, Suppls, Services	\$(20,806)	\$60,922	\$171,328	\$275,000	\$280,952	\$280,952
	<b>Total 40139 WORKERS COMP</b>	<b>\$(20,806)</b>	<b>\$60,922</b>	<b>\$171,328</b>	<b>\$275,000</b>	<b>\$280,952</b>	<b>\$280,952</b>
<u>40141 DENTAL SELF FUNDING</u>	Mat, Suppls, Services	\$344,671	\$263,727	\$298,574	\$0	\$0	\$0
	<b>Total 40141 DENTAL SELF FUNDING</b>	<b>\$344,671</b>	<b>\$263,727</b>	<b>\$298,574</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,431,831	\$972,015	\$0	\$934,764	\$1,350,137	\$1,831,678
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,431,831</b>	<b>\$972,015</b>	<b>\$0</b>	<b>\$934,764</b>	<b>\$1,350,137</b>	<b>\$1,831,678</b>
	<b>Grand Total</b>	<b>\$2,910,219</b>	<b>\$3,105,874</b>	<b>\$1,594,912</b>	<b>\$2,381,264</b>	<b>\$2,905,465</b>	<b>\$3,394,130</b>

SALES TAX REV BOND - DEBT SVS FUND – Budget Summary

070 SALES TAX REV BOND - DEBT SVS FUND – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Misc. Revenues	\$614,894	\$148,094	\$120,998	\$0	\$0	\$0
	Interfund Transactions (Admin)	\$162,477	\$22,495	\$0	\$0	\$0	\$0
	Interfund Transactions (CIP/Debt)	\$7,256,839	\$7,416,371	\$6,962,220	\$6,962,216	\$6,962,216	\$6,968,791
	<b>Total Revenues</b>	<b>\$8,034,210</b>	<b>\$7,586,960</b>	<b>\$7,083,218</b>	<b>\$6,962,216</b>	<b>\$6,962,216</b>	<b>\$6,968,791</b>
<u>Other</u>	Beginning Balance	\$25,749,908	\$26,139,189	\$26,283,977	\$26,123,690	\$26,283,977	\$26,273,977
	<b>Total Other</b>	<b>\$25,749,908</b>	<b>\$26,139,189</b>	<b>\$26,283,977</b>	<b>\$26,123,690</b>	<b>\$26,283,977</b>	<b>\$26,273,977</b>
<b>Grand Total</b>		<b>\$33,784,118</b>	<b>\$33,726,149</b>	<b>\$33,367,195</b>	<b>\$33,085,906</b>	<b>\$33,246,193</b>	<b>\$33,242,768</b>

070 SALES TAX REV BOND - DEBT SVS FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Debt Service	\$7,427,890	\$7,442,172	\$6,962,915	\$6,972,216	\$6,972,216	\$6,972,216
	<b>Total Depts</b>	<b>\$7,427,890</b>	<b>\$7,442,172</b>	<b>\$6,962,915</b>	<b>\$6,972,216</b>	<b>\$6,972,216</b>	<b>\$6,972,216</b>
<u>Other</u>	Interfund Transfer	\$217,039	\$0	\$0	\$0	\$0	\$0



		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Ending Balance	\$26,139,189	\$26,283,977	\$0	\$26,113,690	\$26,273,977	\$26,270,552
	<b>Total Other</b>	<b>\$26,356,228</b>	<b>\$26,283,977</b>	<b>\$0</b>	<b>\$26,113,690</b>	<b>\$26,273,977</b>	<b>\$26,270,552</b>
	<b>Grand Total</b>	<b>\$33,784,118</b>	<b>\$33,726,149</b>	<b>\$6,962,915</b>	<b>\$33,085,906</b>	<b>\$33,246,193</b>	<b>\$33,242,768</b>

070 SALES TAX REV BOND - DEBT SVS FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Misc. Revenues</u>	070-36112 INT EARN SPEC ACCTS	\$614,894	\$148,094	\$120,998	\$0	\$0	\$0
	<b>Total Misc. Revenues</b>	<b>\$614,894</b>	<b>\$148,094</b>	<b>\$120,998</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Interfund Transactions (Admin)</u>	070-38131 CITY CONT. GENERAL	\$162,477	\$22,495	\$0	\$0	\$0	\$0
	<b>Total Interfund Transactions (Admin)</b>	<b>\$162,477</b>	<b>\$22,495</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>Interfund Transactions (CIP/Debt)</u>	070-38231 TRANSFER FROM CIP	\$3,682,118	\$3,589,254	\$4,174,632	\$4,174,626	\$4,174,626	\$4,177,076
	070-38234 TRANSFER IN FROM MAIN ST. RDA	\$805,006	\$1,046,777	\$0	\$0	\$0	\$0
	070-38236 TRANSFER FROM LPA RDA-FUND 33	\$2,769,715	\$2,780,340	\$2,787,588	\$2,787,590	\$2,787,590	\$2,791,715

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Beginning Balance</u>	<b>Total Interfund Transactions (CIP/Debt)</b>	\$7,256,839	\$7,416,371	\$6,962,220	\$6,962,216	\$6,962,216	\$6,968,791
	070-39990 BEGINNING BALANCE	\$25,749,908	\$26,139,189	\$26,283,977	\$26,123,690	\$26,283,977	\$26,273,977
	<b>Total Beginning Balance</b>	<b>\$25,749,908</b>	<b>\$26,139,189</b>	<b>\$26,283,977</b>	<b>\$26,123,690</b>	<b>\$26,283,977</b>	<b>\$26,273,977</b>
<b>Grand Total</b>		<b>\$33,784,118</b>	<b>\$33,726,149</b>	<b>\$33,367,195</b>	<b>\$33,085,906</b>	<b>\$33,246,193</b>	<b>\$33,242,768</b>

070 SALES TAX REV BOND - DEBT SVS FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40730 2017 SALES TAX REV BONDS</u>	Debt Service	\$2,772,103	\$2,773,674	\$2,772,403	\$2,774,528	\$2,774,528	\$2,774,528
	Interfund Transfer	\$202,191	\$0	\$0	\$0	\$0	\$0
	<b>Total 40730 2017 SALES TAX REV BONDS</b>	<b>\$2,974,294</b>	<b>\$2,773,674</b>	<b>\$2,772,403</b>	<b>\$2,774,528</b>	<b>\$2,774,528</b>	<b>\$2,774,528</b>
<u>40731 2019 SALES TAX REV BONDS</u>	Debt Service	\$2,398,500	\$2,409,196	\$2,416,125	\$2,418,250	\$2,418,250	\$2,418,250
	<b>Total 40731 2019 SALES TAX REV BONDS</b>	<b>\$2,398,500</b>	<b>\$2,409,196</b>	<b>\$2,416,125</b>	<b>\$2,418,250</b>	<b>\$2,418,250</b>	<b>\$2,418,250</b>
<u>40795 2014A SALES TAX REV &amp; REF BONDS</u>	Debt Service	\$1,088,600	\$1,087,671	\$0	\$0	\$0	\$0
	<b>Total 40795 2014A SALES TAX REV &amp; REF BONDS</b>	<b>\$1,088,600</b>	<b>\$1,087,671</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40796 2014B SALES TAX REV BONDS</u>	Debt Service	\$166,213	\$166,284	\$772,388	\$774,913	\$774,913	\$774,913
	<b>Total 40796 2014B SALES TAX REV BONDS</b>	<b>\$166,213</b>	<b>\$166,284</b>	<b>\$772,388</b>	<b>\$774,913</b>	<b>\$774,913</b>	<b>\$774,913</b>
<u>40798 2015 SALES TAX REV BONDS</u>	Debt Service	\$1,002,475	\$1,005,346	\$1,002,000	\$1,004,525	\$1,004,525	\$1,004,525
	Interfund Transfer	\$14,848	\$0	\$0	\$0	\$0	\$0
	<b>Total 40798 2015 SALES TAX REV BONDS</b>	<b>\$1,017,323</b>	<b>\$1,005,346</b>	<b>\$1,002,000</b>	<b>\$1,004,525</b>	<b>\$1,004,525</b>	<b>\$1,004,525</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$26,139,189	\$26,283,977	\$0	\$26,113,690	\$26,273,977	\$26,270,552
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$26,139,189</b>	<b>\$26,283,977</b>	<b>\$0</b>	<b>\$26,113,690</b>	<b>\$26,273,977</b>	<b>\$26,270,552</b>
	<b>Grand Total</b>	<b>\$33,784,118</b>	<b>\$33,726,149</b>	<b>\$6,962,915</b>	<b>\$33,085,906</b>	<b>\$33,246,193</b>	<b>\$33,242,768</b>

## DEBT SERVICE FUND – Budget Summary

### 071 DEBT SERVICE FUND – Revenue Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Revenues</u>	Property Taxes	\$9,281,384	\$9,506,281	\$9,497,688	\$9,509,688	\$9,509,688	\$9,509,688
	Misc. Revenues	\$46,837	\$1,210	\$1,852	\$39,366	\$39,366	\$39,366
	Bond Proceeds	\$10,768,465	\$0	\$0	\$0	\$0	\$0
	<b>Total Revenues</b>	<b>\$20,096,686</b>	<b>\$9,507,491</b>	<b>\$9,499,540</b>	<b>\$9,549,054</b>	<b>\$9,549,054</b>	<b>\$9,549,054</b>
<u>Other</u>	Beginning Balance	\$1,575,743	\$1,641,274	\$1,635,448	\$1,680,641	\$1,635,448	\$1,674,814
	<b>Total Other</b>	<b>\$1,575,743</b>	<b>\$1,641,274</b>	<b>\$1,635,448</b>	<b>\$1,680,641</b>	<b>\$1,635,448</b>	<b>\$1,674,814</b>
<b>Grand Total</b>		<b>\$21,672,429</b>	<b>\$11,148,765</b>	<b>\$11,134,988</b>	<b>\$11,229,695</b>	<b>\$11,184,502</b>	<b>\$11,223,868</b>

### 071 DEBT SERVICE FUND – Expense Summary

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Depts</u>	Debt Service	\$15,379,463	\$9,513,316	\$9,501,188	\$9,509,688	\$9,509,688	\$9,509,688
	<b>Total Depts</b>	<b>\$15,379,463</b>	<b>\$9,513,316</b>	<b>\$9,501,188</b>	<b>\$9,509,688</b>	<b>\$9,509,688</b>	<b>\$9,509,688</b>
<u>Other</u>	Interfund Transfer	\$4,651,693	\$0	\$0	\$0	\$0	\$0

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
	Ending Balance	\$1,641,274	\$1,635,448	\$0	\$1,720,007	\$1,674,814	\$1,714,180
	<b>Total Other</b>	<b>\$6,292,967</b>	<b>\$1,635,448</b>	<b>\$0</b>	<b>\$1,720,007</b>	<b>\$1,674,814</b>	<b>\$1,714,180</b>
	<b>Grand Total</b>	<b>\$21,672,430</b>	<b>\$11,148,764</b>	<b>\$9,501,188</b>	<b>\$11,229,695</b>	<b>\$11,184,502</b>	<b>\$11,223,868</b>

071 DEBT SERVICE FUND – Revenue by Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Property Taxes</u>	071-31112 PROP TAX DEBT SERV	\$9,269,384	\$9,494,281	\$9,485,688	\$9,497,688	\$9,497,688	\$9,497,688
	071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
	<b>Total Property Taxes</b>	<b>\$9,281,384</b>	<b>\$9,506,281</b>	<b>\$9,497,688</b>	<b>\$9,509,688</b>	<b>\$9,509,688</b>	<b>\$9,509,688</b>
<u>Misc. Revenues</u>	071-36112 INT EARN SPEC ACCTS	\$3,651	\$1,210	\$1,852	\$0	\$0	\$0
	071-36915 BUILD AMERICA BOND SUBSIDY	\$43,186	\$0	\$0	\$39,366	\$39,366	\$39,366
	<b>Total Misc. Revenues</b>	<b>\$46,837</b>	<b>\$1,210</b>	<b>\$1,852</b>	<b>\$39,366</b>	<b>\$39,366</b>	<b>\$39,366</b>
<u>Bond Proceeds</u>	071-39219 REFUNDING BONDS ISSUED	\$5,470,000	\$0	\$0	\$0	\$0	\$0
	071-39220 BOND PROCEEDS	\$4,000,000	\$0	\$0	\$0	\$0	\$0
	071-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$1,298,465	\$0	\$0	\$0	\$0	\$0
	<b>Total Bond Proceeds</b>	<b>\$10,768,465</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>Beginning Balance</u>	071-39990 BEGINNING BALANCE	\$1,575,743	\$1,641,274	\$1,635,448	\$1,680,641	\$1,635,448	\$1,674,814
	<b>Total Beginning Balance</b>	<b>\$1,575,743</b>	<b>\$1,641,274</b>	<b>\$1,635,448</b>	<b>\$1,680,641</b>	<b>\$1,635,448</b>	<b>\$1,674,814</b>
<b>Grand Total</b>		<b>\$21,672,429</b>	<b>\$11,148,765</b>	<b>\$11,134,988</b>	<b>\$11,229,695</b>	<b>\$11,184,502</b>	<b>\$11,223,868</b>

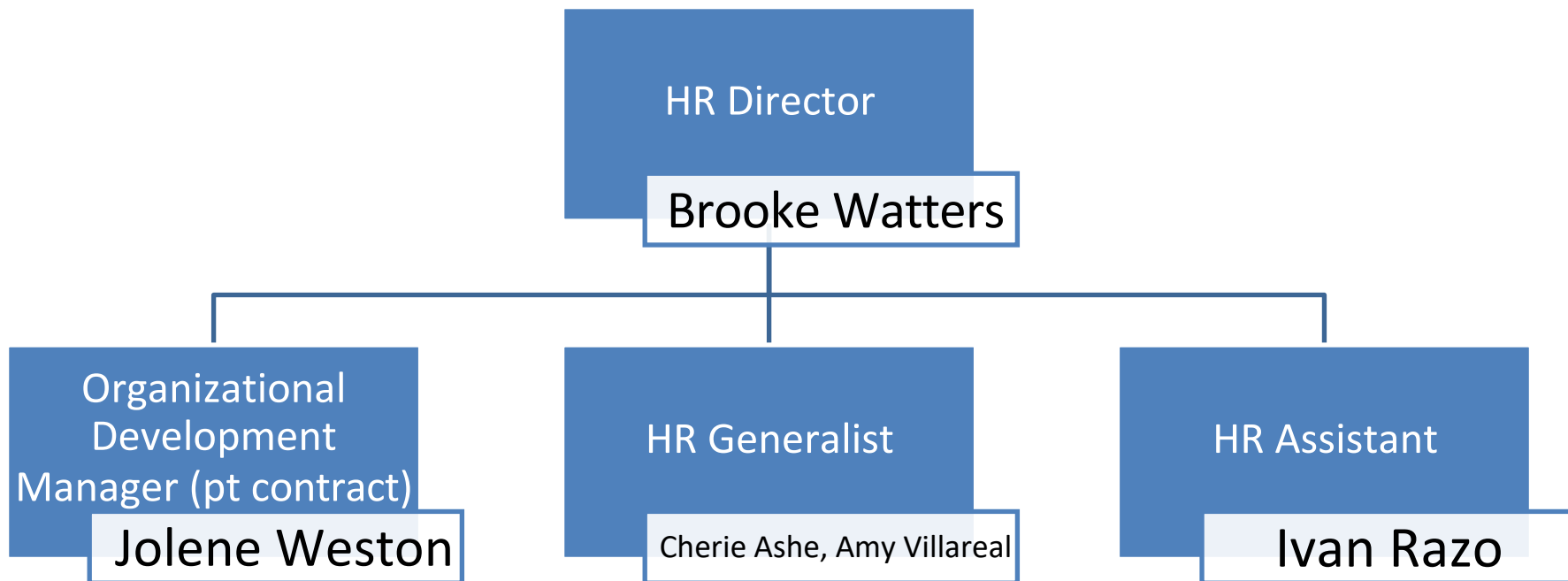
071 DEBT SERVICE FUND – Expenditures by Department and Type

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40780 GO BONDS-2009 SERIES</u>	Debt Service	\$4,755,756	\$0	\$0	\$0	\$0	\$0
	<b>Total 40780 GO BONDS- 2009 SERIES</b>	<b>\$4,755,756</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40788 GO BONDS- 2010B SERIES</u>	Debt Service	\$2,798,647	\$0	\$0	\$0	\$0	\$0
	<b>Total 40788 GO BONDS- 2010B SERIES</b>	<b>\$2,798,647</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<u>40793 GO BONDS- 2013A SERIES</u>	Debt Service	\$585,163	\$586,134	\$590,725	\$592,850	\$592,850	\$592,850
	<b>Total 40793 GO BONDS- 2013A SERIES</b>	<b>\$585,163</b>	<b>\$586,134</b>	<b>\$590,725</b>	<b>\$592,850</b>	<b>\$592,850</b>	<b>\$592,850</b>
<u>40797 2014 GO REFUNDING BONDS</u>	Debt Service	\$250	\$0	\$0	\$0	\$0	\$0
	<b>Total 40797 2014 GO REFUNDING BONDS</b>	<b>\$250</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

		Actuals FY 2020	Actuals FY 2021	YTD FY 2022	Original FY 2022	Adjusted FY 2022	Budget FY 2023
<u>40799 2017 GO BONDS OPEN SPACE</u>	Debt Service	\$2,246,100	\$2,229,421	\$2,214,725	\$2,217,350	\$2,217,350	\$2,217,350
	<b>Total 40799 2017 GO BONDS OPEN SPACE</b>	<b>\$2,246,100</b>	<b>\$2,229,421</b>	<b>\$2,214,725</b>	<b>\$2,217,350</b>	<b>\$2,217,350</b>	<b>\$2,217,350</b>
<u>40800 GO BONDS - 2019 SERIES</u>	Debt Service	\$4,875,521	\$4,877,721	\$4,887,525	\$4,890,150	\$4,890,150	\$4,890,150
	<b>Total 40800 GO BONDS - 2019 SERIES</b>	<b>\$4,875,521</b>	<b>\$4,877,721</b>	<b>\$4,887,525</b>	<b>\$4,890,150</b>	<b>\$4,890,150</b>	<b>\$4,890,150</b>
<u>40801 GO BONDS - 2020 SERIES</u>	Debt Service	\$118,027	\$1,820,040	\$1,808,213	\$1,809,338	\$1,809,338	\$1,809,338
	Interfund Transfer	\$4,651,693	\$0	\$0	\$0	\$0	\$0
	<b>Total 40801 GO BONDS - 2020 SERIES</b>	<b>\$4,769,720</b>	<b>\$1,820,040</b>	<b>\$1,808,213</b>	<b>\$1,809,338</b>	<b>\$1,809,338</b>	<b>\$1,809,338</b>
<u>40999 END BAL SUR(DEF)</u>	Ending Balance	\$1,641,274	\$1,635,448	\$0	\$1,720,007	\$1,674,814	\$1,714,180
	<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,641,274</b>	<b>\$1,635,448</b>	<b>\$0</b>	<b>\$1,720,007</b>	<b>\$1,674,814</b>	<b>\$1,714,180</b>
	<b>Grand Total</b>	<b>\$21,672,430</b>	<b>\$11,148,764</b>	<b>\$9,501,188</b>	<b>\$11,229,695</b>	<b>\$11,184,502</b>	<b>\$11,223,868</b>

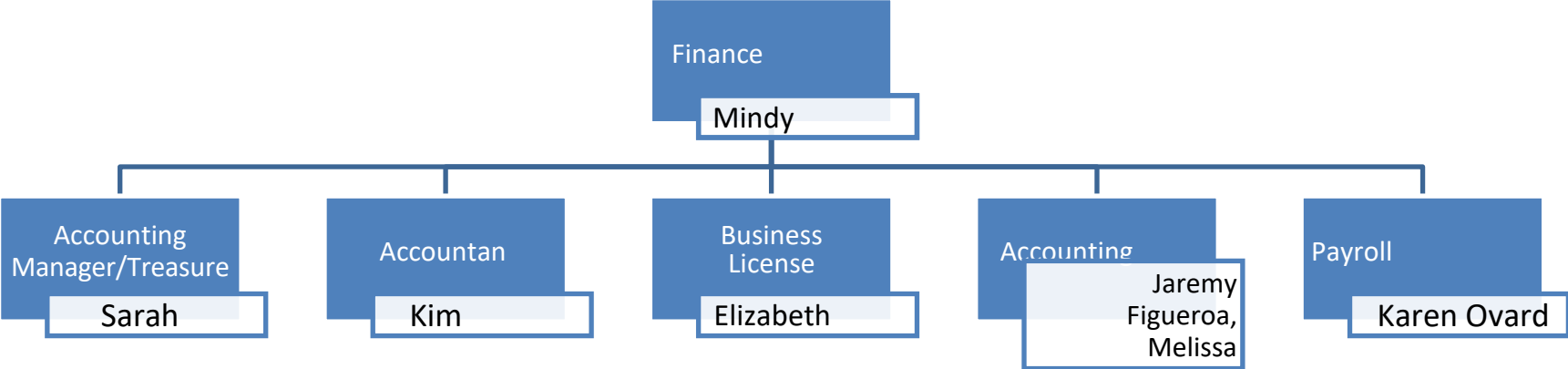
## ORGANIZATIONAL CHARTS

# HR Department

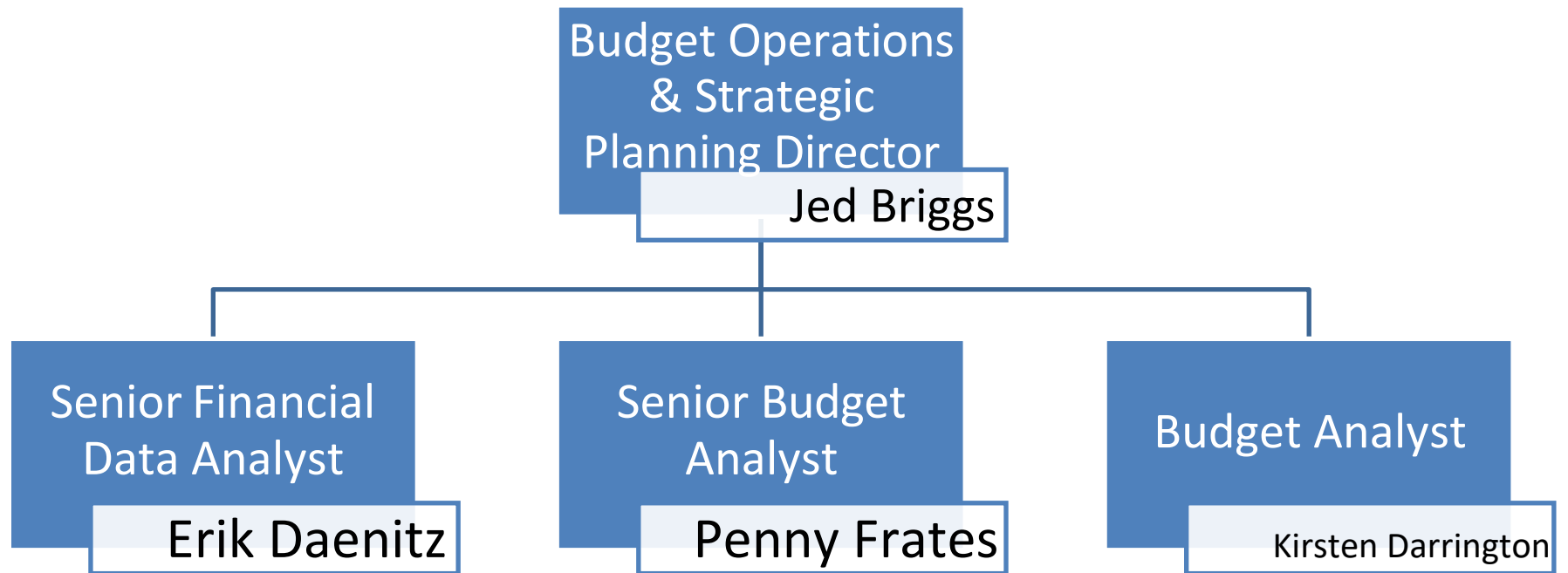




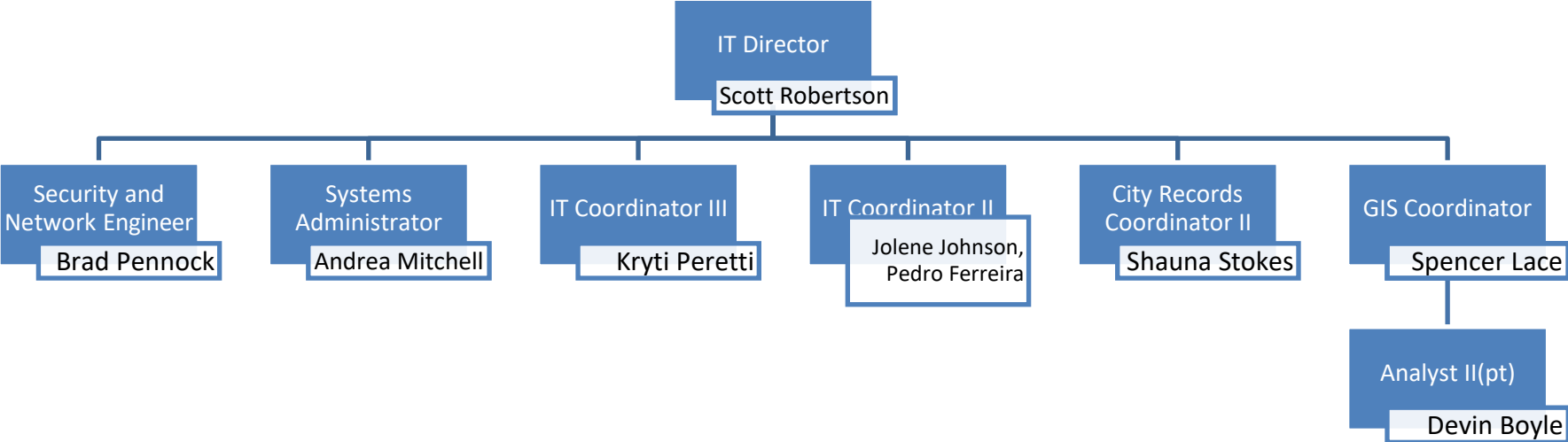
# Finance Department



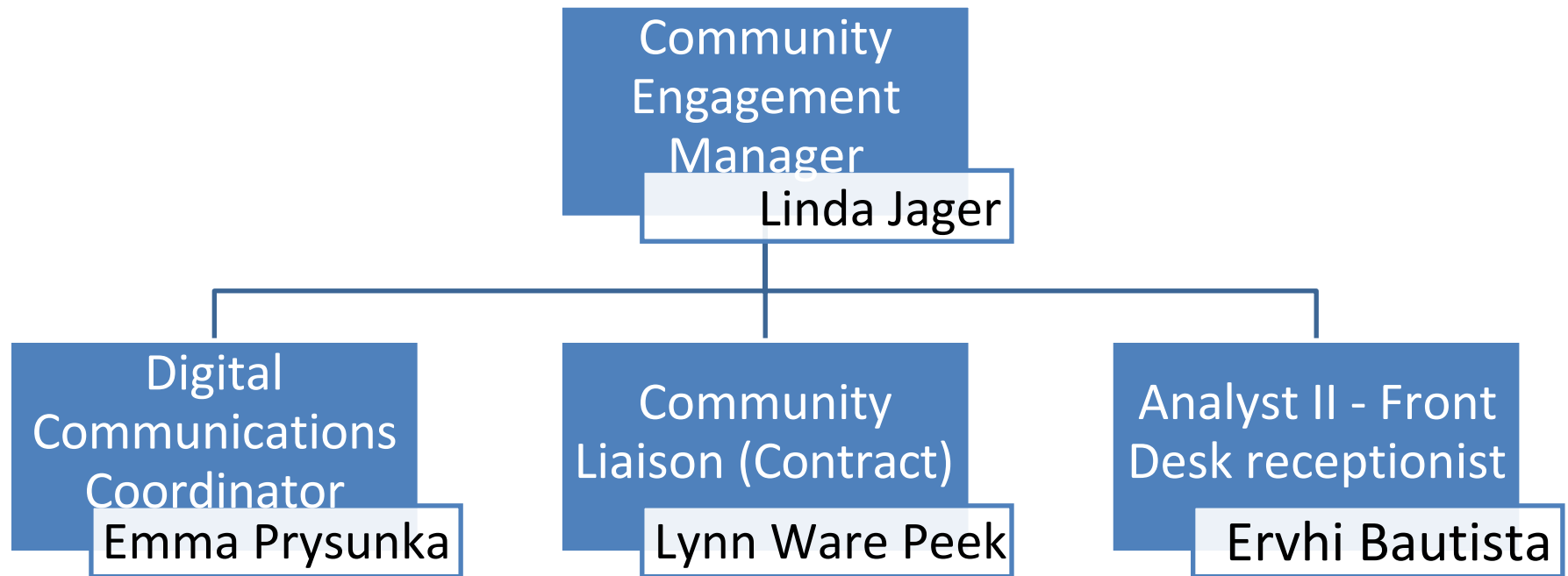
# Budget Department



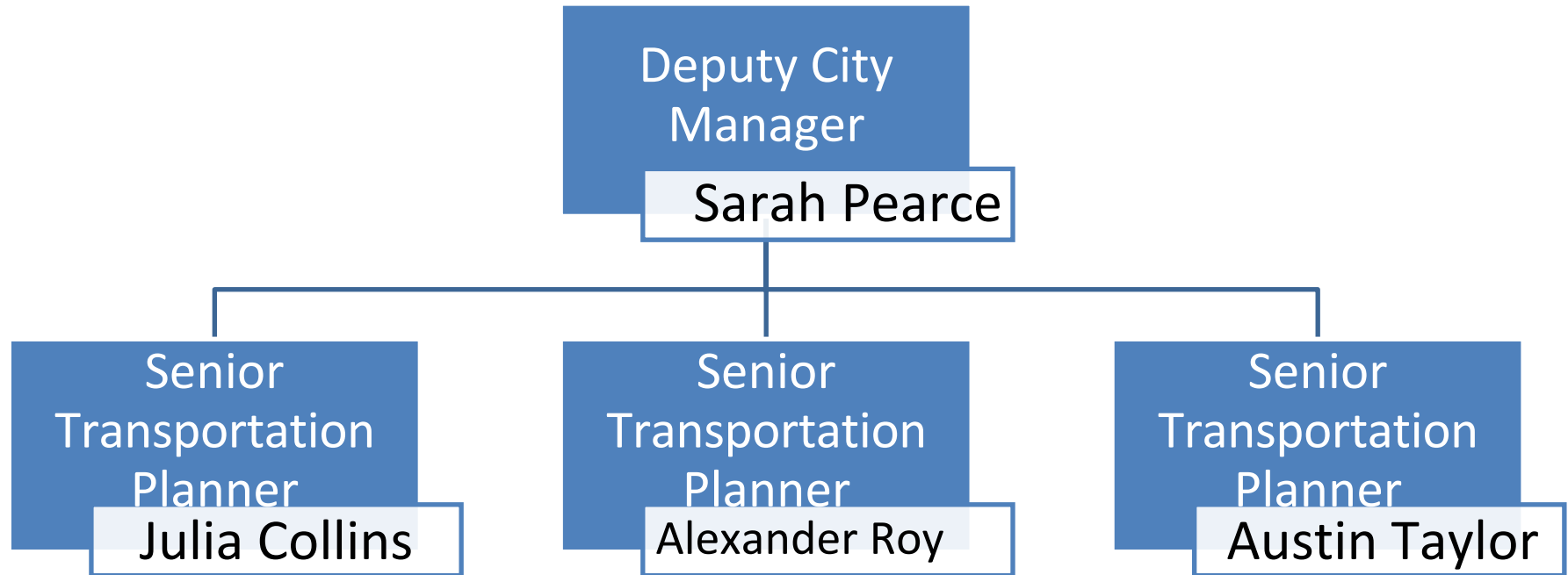
# IT Department



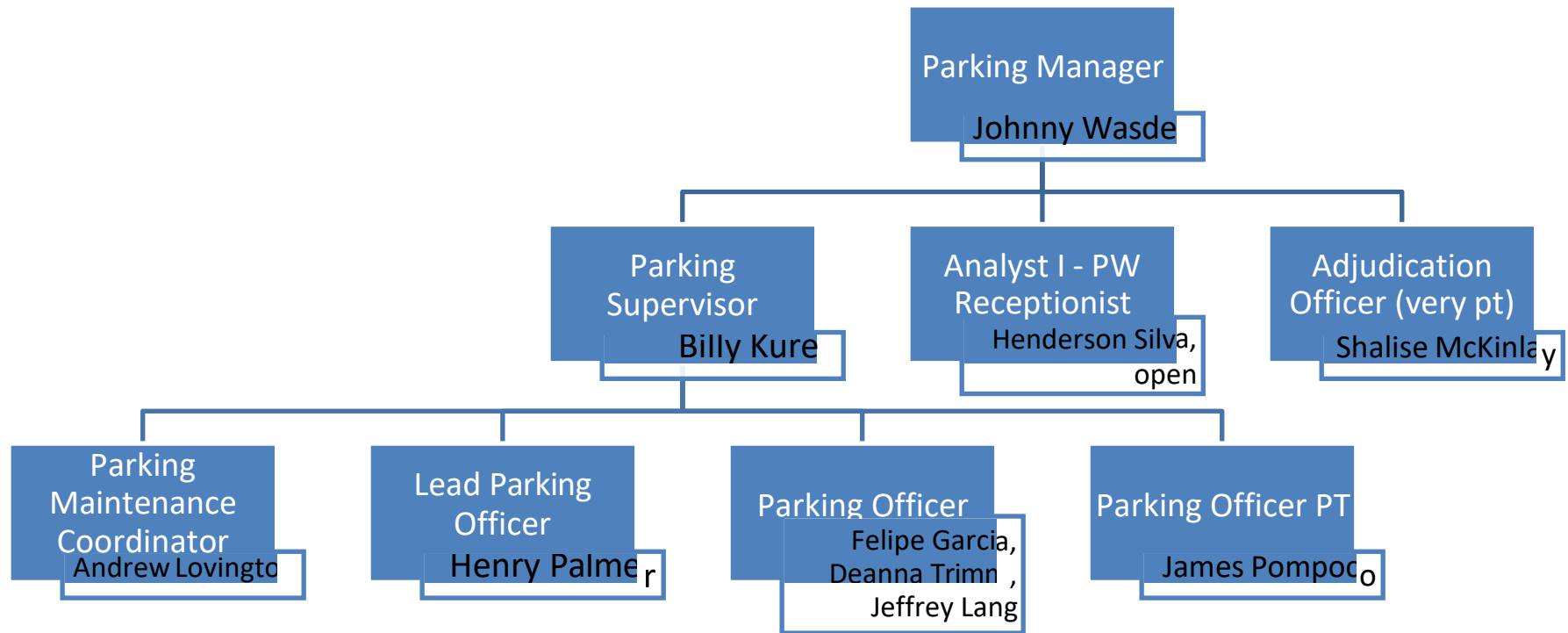
# Community Department



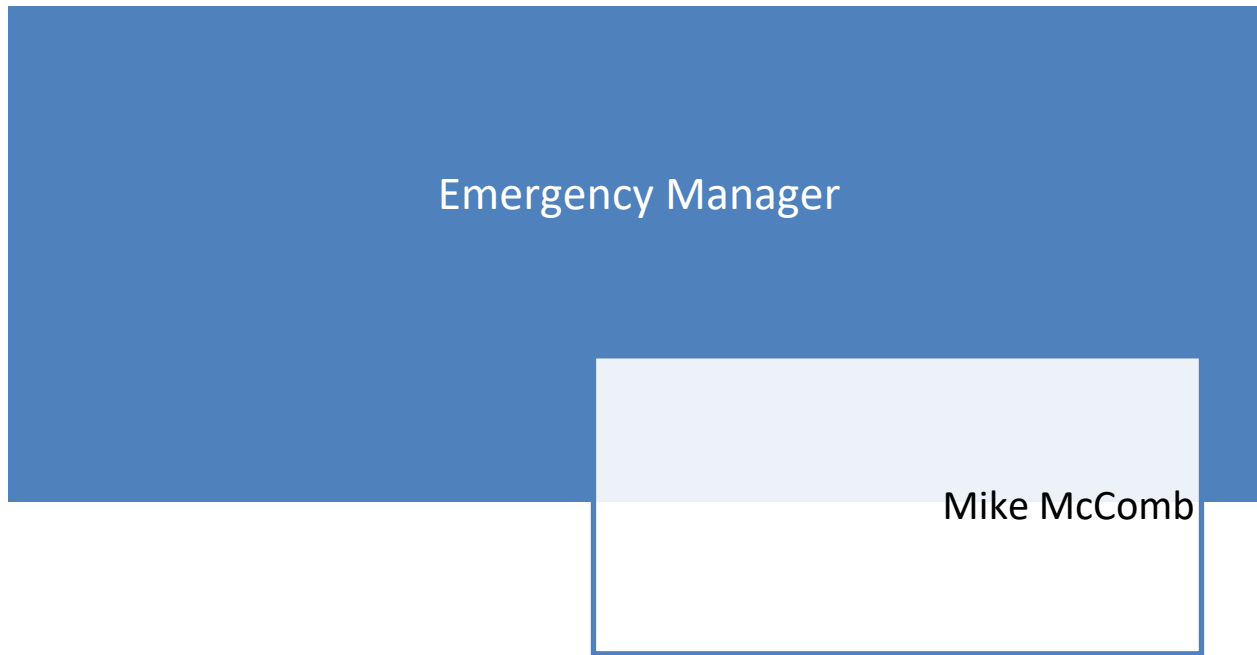
# Transportation Planning Department



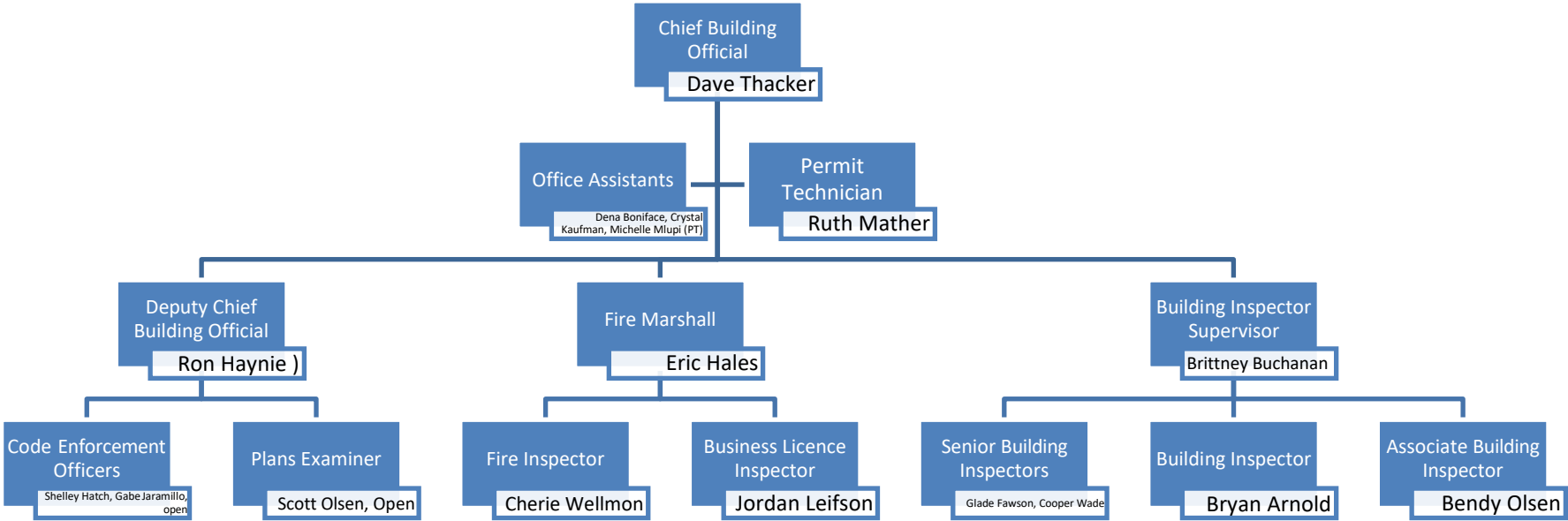
# Parking Department



# Emergency Management Department

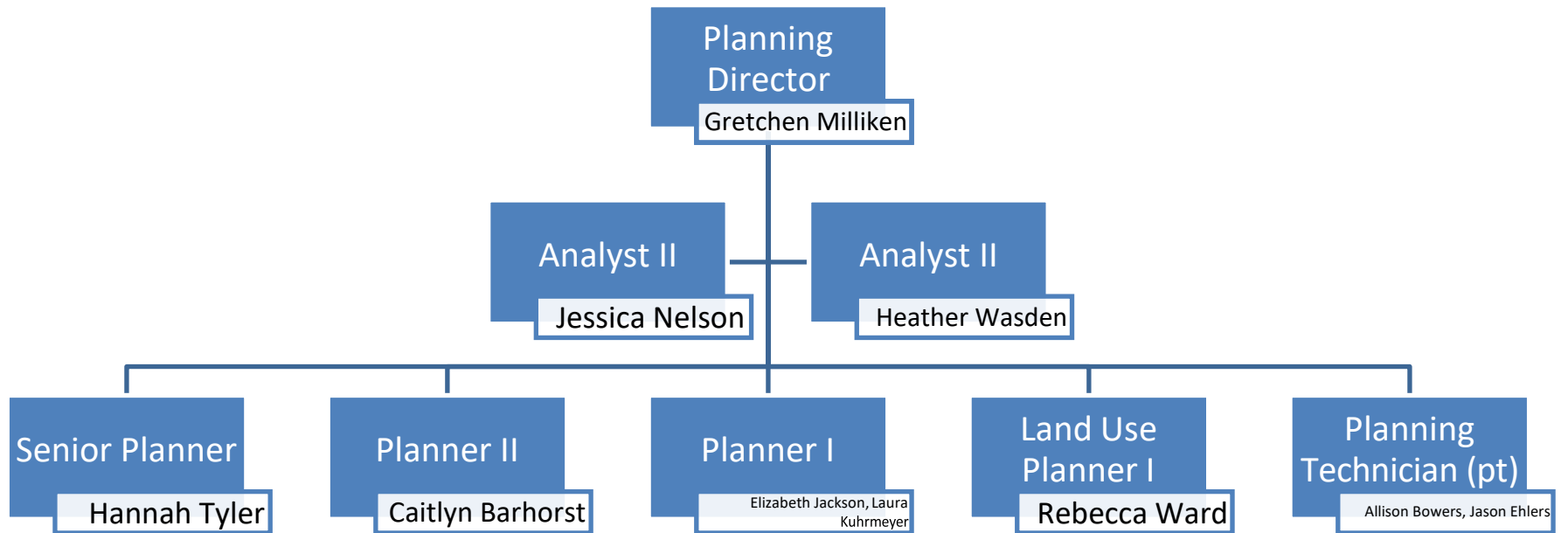


# Building Department

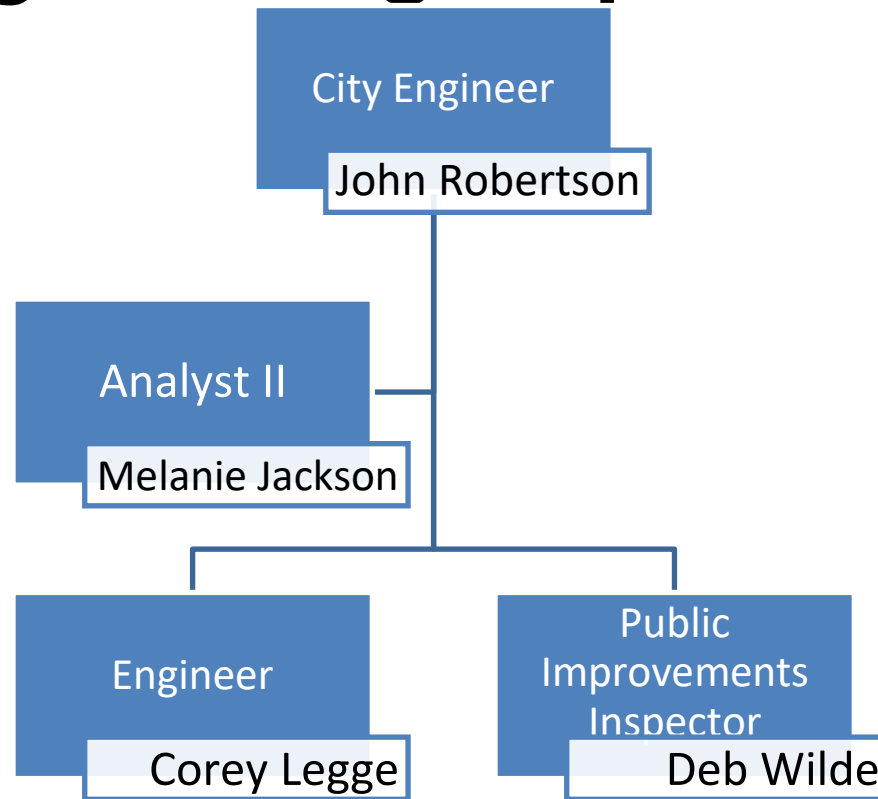




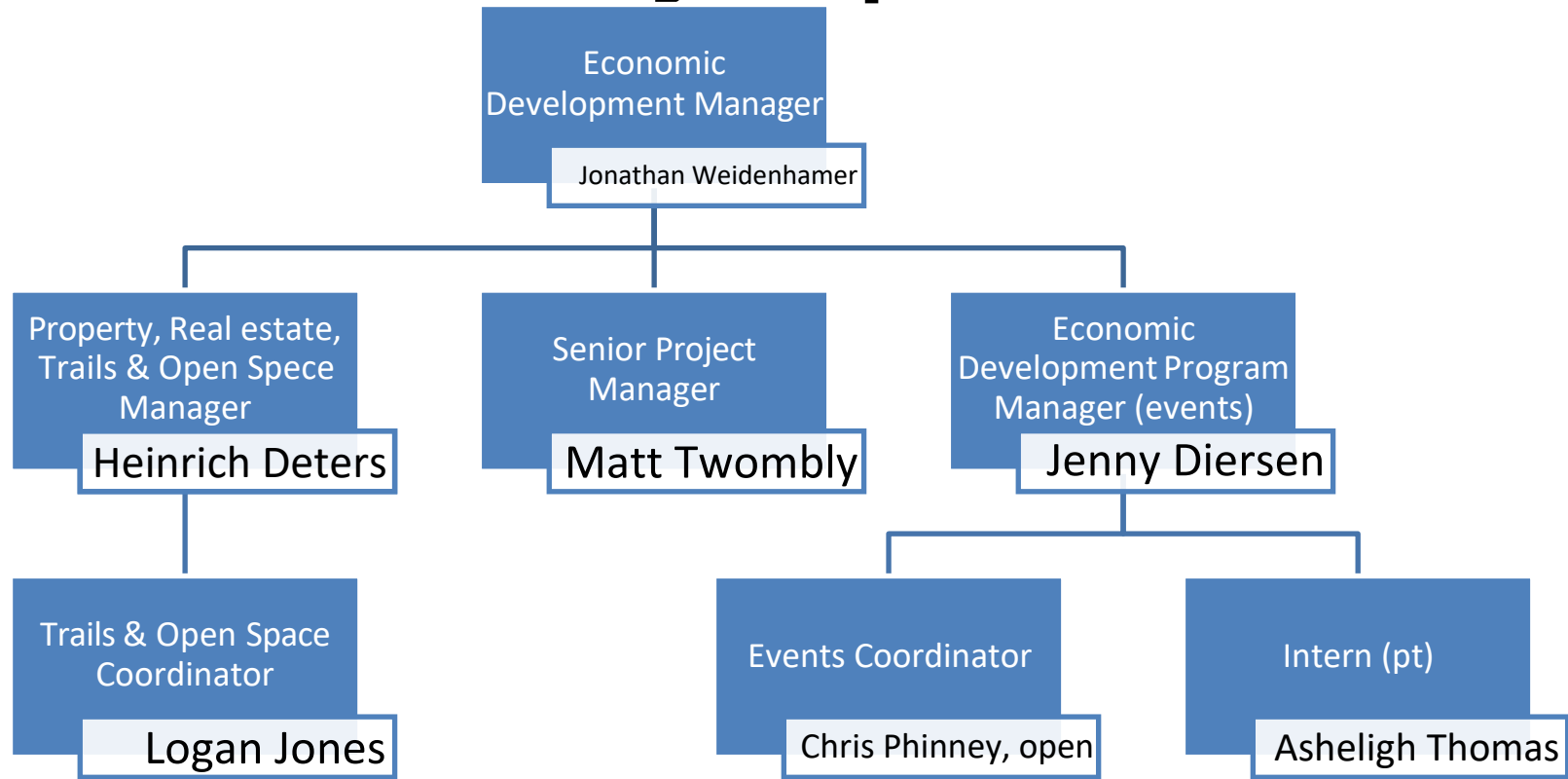
# Planning Department



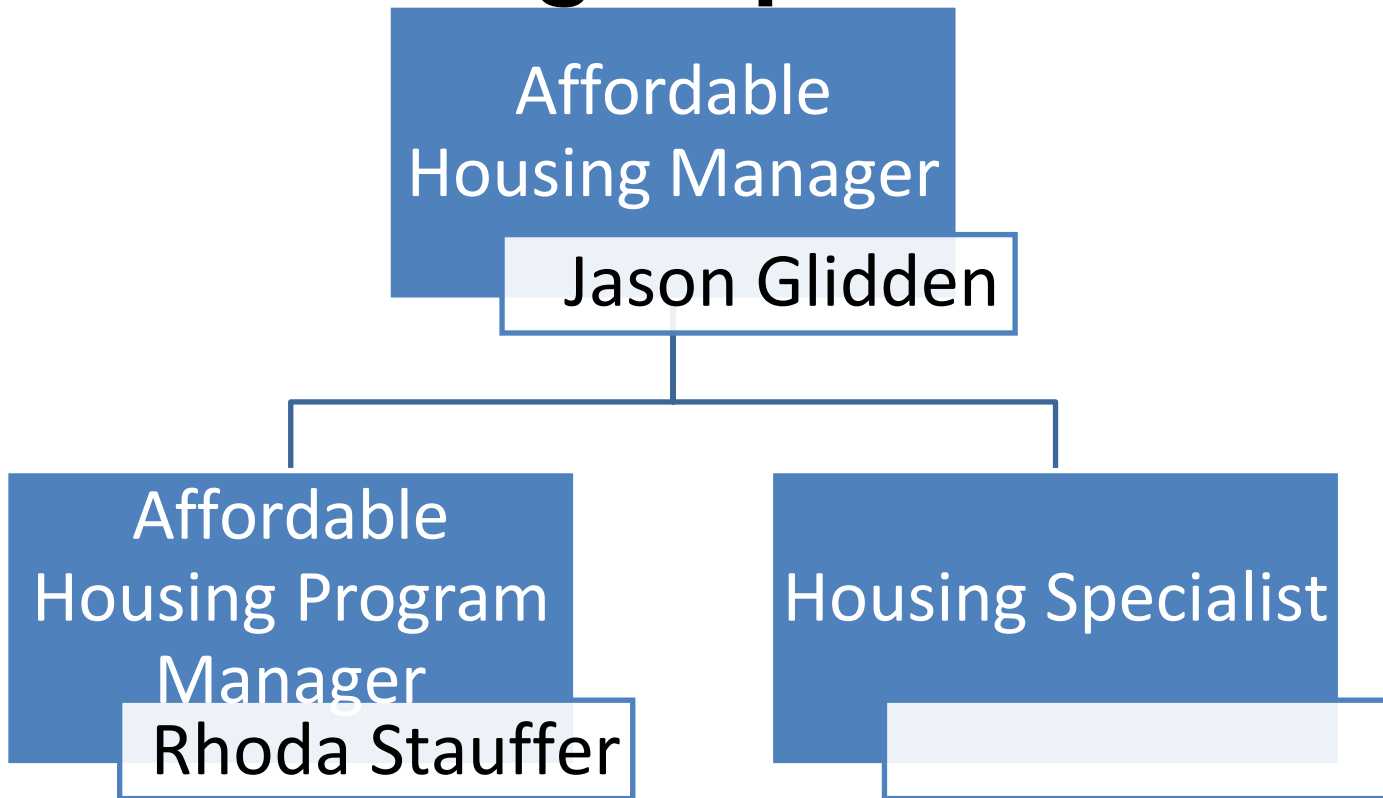
# Engineering Department



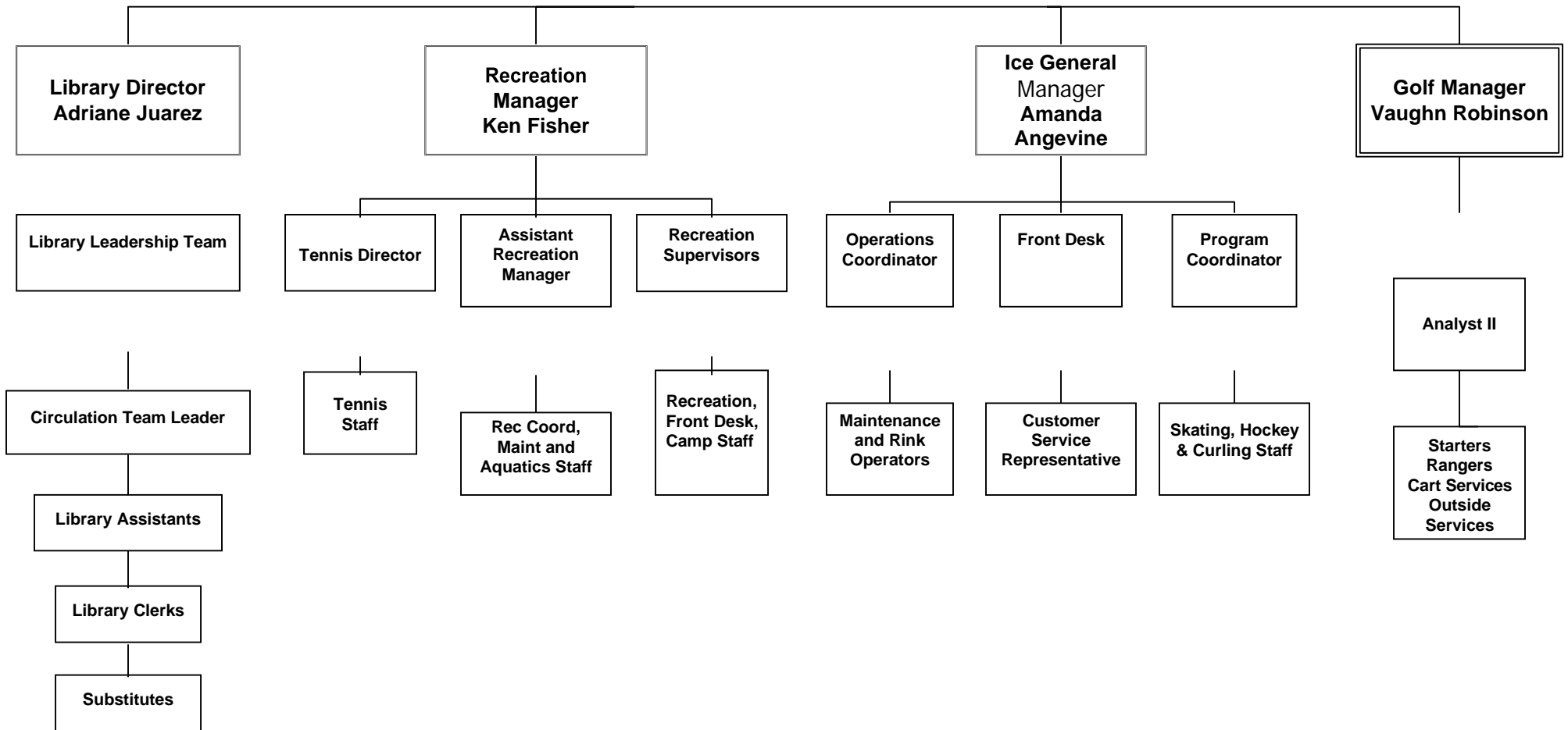
# Economy Department



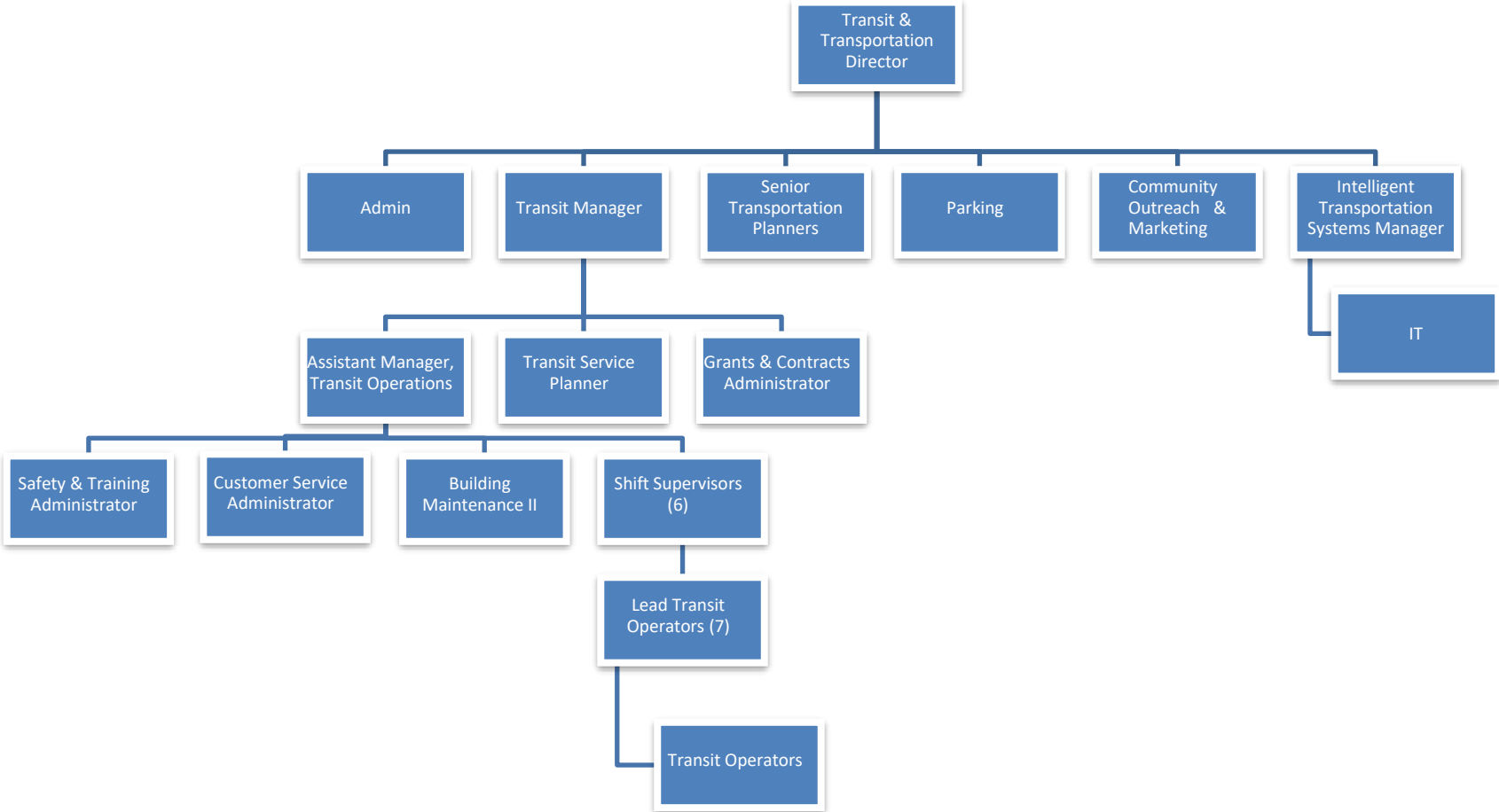
# Housing Department



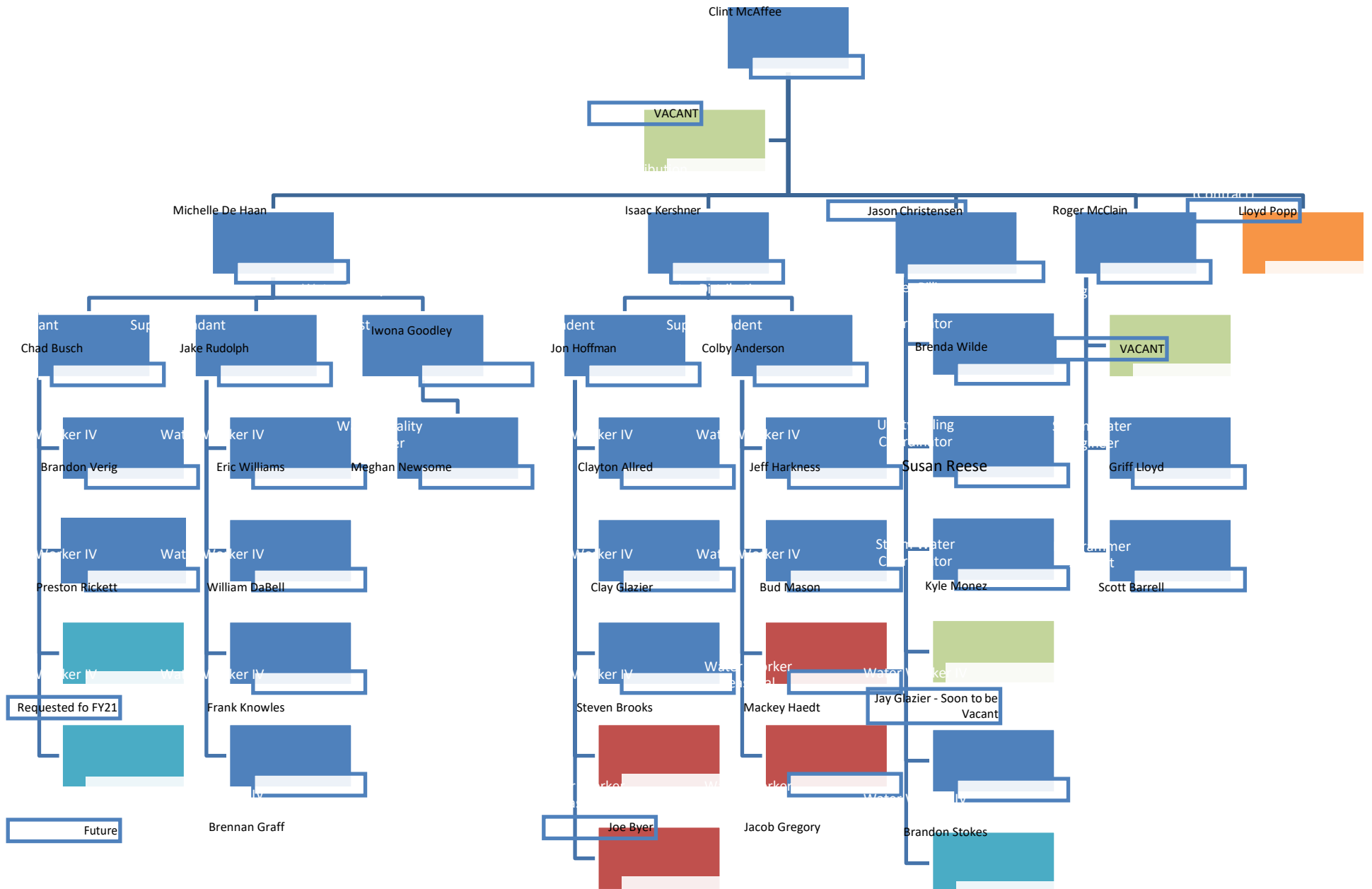
# Library & Recreation



# Transportation



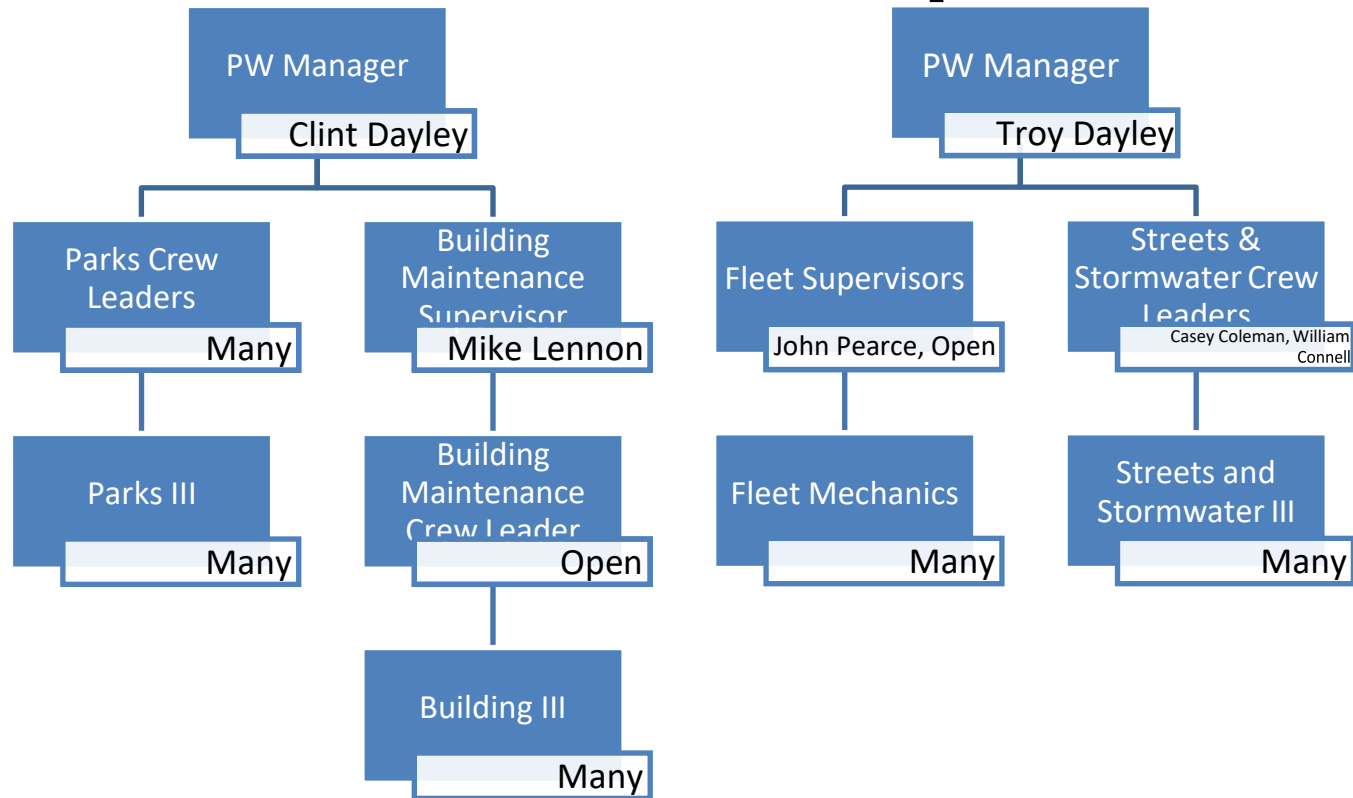
# Public Utilities Department – Jun 2020







# Public Works Department



# Public Safety Department

