

# PARK CITY MUNICIPAL'S FISCAL YEAR 2022 BUDGET



## City Council Adopted Budget

### Volume II



SOCIAL EQUITY &  
AFFORDABILITY

ENVIRONMENTAL  
LEADERSHIP

TRANSPORTATION  
INNOVATION

AUTHENTIC  
LOCAL CULTURE

# PARK CITY MUNICIPAL'S FISCAL YEAR 2022 BUDGET



## **City Council Adopted Budget**

### **Final Budget Volume II**

- **Adjusted Budget Fiscal Year 2021**
- **Annual Budget Fiscal Year 2022**

**Prepared by:**

**Matthew Dias—City Manager**

**Jed Briggs—Budget & Strategic Planning Director**

**Erik Daenitz— Assistant Budget Director**

**Penny Frates—Senior Budget Analyst**

Authentic Local Culture	Score	
	FY 2022	Page Number
Special Events	19.50	11
Permitting / Current Planning	18.75	15
Economic and Redevelopment	17.50	18
Plan/Application Review	17.25	21
Long Range Planning	15.75	24
Graffiti Removal	14.25	27
Parks, Turf & Athletic Fields	14.00	30
Park Amenities & Infrastructure	14.00	33
Historic District Design Review	14.00	36
Tennis Tournaments	13.75	38
Concessions	13.75	40
McPolin Farm	13.50	42
Flowers/Holiday		
Lighting/Beautification	13.00	44
Code Amendments	13.00	46
Recreation Youth Programs	12.75	49
Special Planning Projects - Inter-Dept	12.75	52
Recreation Adult Programs	12.25	54
Rec Center Operations	12.25	57
Ice Rental	12.25	60
Business Improvement District	12.00	63
Tennis Operations	12.00	64
Tennis Programs	11.75	66
Economic Development Grant	11.50	68
Golf Management Operations	11.25	69
Ice Programs	11.25	71
Golf Shop Programs	11.25	75
Operations	10.75	77
Pro Shop	10.75	80
Marketing	10.75	82
Retail Operations	10.75	84
Historical Incentive Grant	10.00	87

<b>Environmental Leadership</b>	<b>Score FY 2022</b>	<b>Page Number</b>
Water Quality	25.50	90
Distribution and Maintenance	25.50	92
Service Orders	25.50	95
Carbon Reduction	22.75	97
Water Billing	22.00	100
Project Management	21.50	102
Water Rights/Water Projects	21.25	103
Conservation	19.25	105
Open Space	18.75	107
Environmental Regulatory/EPA	18.75	110

<b>Social Equity &amp; Affordability</b>	<b>Score FY 2022</b>	<b>Page Number</b>
Housing	23.75	114
Youth & Spanish Services	20.50	117
Special Service Contracts	17.00	120
Mental Health	17.00	121
Youth Services Officer	16.00	122
DARE/Drug Education	15.25	124
Childcare	8.75	126

Core or Essential Services	Score FY 2022	Page Number
Storm Water Utility	28.50	131
Prosecution	25.25	133
Elections	25.00	135
Accounting/Audit/Treasury	23.50	138
City Recorder	23.50	141
State Liquor Enforcement	23.50	144
Patrol Operations	23.50	146
Street Lights & Signs	23.25	148
Budget Preparation, Coordination, and Monitoring	22.50	151
Website	22.50	154
Debt Management	22.25	156
Clean-up and Storm Drain	22.00	159
Emergency Management	21.75	161
Fire Safety	21.75	164
Community Outreach and Citizen Engagement	21.50	166
Dispatch	21.50	170
Financial Services	21.00	173
Inspections	21.00	176
Capital Budgeting	20.75	179
Engineering Project Management	20.75	182
Inspections and Contract Supervision	20.50	185
Revenue/Resource Management	20.25	188
Winter Snow Operations	20.25	191
Fleet Management & Maintenance	20.00	194
General Legal Support	19.75	197
Local, State, and Federal Compliance	19.75	199
Community Code Compliance	19.75	201
Litigation	19.75	204
Policy Creation & Implementation	19.50	206
Council & Board Support	19.50	208
Network Support	19.25	211
Parks & Sidewalk Snow Removal	18.75	214
Benefit Design/Administration	18.75	217

Core or Essential Services	Score FY 2022	Page Number
Employment Review	18.75	220
Janitorial Services	18.75	222
Circulation Services	18.50	224
Staff Support	18.50	227
Technical Services	18.50	229
Community Support	18.25	232
IT Utilities	18.00	235
Building Repairs and Maintenance	17.75	238
Emergency Communications	17.75	241
Systems Support	17.25	244
Reciprocal Borrowing	17.00	237
Records Management	17.00	250
Safety and Security	17.00	253
Contracts/Grants	16.75	255
Adult Services	16.50	257
Strategic Planning	16.50	260
Software Maintenance/Upgrades	16.50	263
Grant Administration	16.25	265
Legislative Liaison	15.50	267
Community Engagement	15.00	269
Utilities	15.00	271
Planning Customer Service	15.00	273
GIS	14.75	275
Swede Alley Parking Structure	14.25	277
Golf Maintenance	13.75	279
Analysis Resource	13.75	282
Support/Help Desk	13.50	285
Performance Measures and Benchmarking	13.50	288
Cemetery	12.75	291
Valued & Engaged Staff	12.25	294
LEAD	12.00	296
Recruitment	11.75	297

Pay Plan Design/Administration	11.75	299
Trash Clean-Up	11.50	301
Leadership Park City	11.50	303
Performance Management	10.75	305
Short-Term Citywide Personnel	6.50	308

	Score	Page
Transportation Innovation	FY 2022	Number
Traffic Enforcement	22.00	303
Summer Service	21.75	313
Winter Service	21.75	316
Park City Mobility	21.75	318
Transportation Management	21.50	320
Parking Management	19.00	323
Urban Trails and Walkability	16.00	326
Trails (Backcountry)	14.00	328

<b>Budget Summaries</b>	<b>Page</b>
Expenditure Summary by Fund & Major Object	331
Revenues - All Funds Combined	334
Change in Fund Balance	335

<b>Capital Improvements</b>	<b>Page</b>
Project Summary	336

<b>Fund Summaries</b>	<b>Page</b>
011-General Fund	419
012-Quinn's Recreation Complex	440
021-Police Special Revenue Fund	445
022-Criminal Forfeiture Account	447
023-Lower Park Ave RDA Special	450
024-Main Street RDA Special Revenue Fund	454
031-Capital Improvement Fund	457
033-Redevelopment Agency Lower Park	476
034-Redevelopment Agency Main Street	481
035-Building Authority	485
038-Equipment Replacement CIP	487
051-Water Fund	491
052-Storm Water Fund	503
055-Golf Course Fund	507
057-Transportation & Parking	513
062-Fleet Services Fund	526
064-Self-Insurance Fund	529
070-Sales Tax Revenue Bond	532
071-Debt Service Fund	537
058-Parking Fund	542

<b>Supplemental</b>	<b>Page</b>
Organizational Charts	547
Fund-Department Relationship	569
Glossary	571



## Authentic Local Culture

Program	City					
	Score FY 2022	Quartile FY 2022	Dept Req FY 2022	Results	Manager	City Council
				Team Rec FY 2022	Rec FY 2022	Rec FY 2022
Special Events	19.50	2	2,599,434	2,564,750	2,599,434	2,615,877
Permitting / Current Planning	18.75	2	185,244	178,852	185,244	186,416
Economic and Redevelopment Plan/Application Review	17.50	2	800,450	795,235	800,450	805,513
Long Range Planning	17.25	3	870,247	870,247	870,247	875,752
Graffiti Removal	15.75	3	279,051	279,051	279,051	280,816
Arts & Culture	14.25	4	25,474	25,474	25,474	25,635
Parks, Turf & Athletic Fields	14.25	4	148,156	148,156	148,156	149,094
Park Amenities & Infrastructure	14.00	4	746,255	746,255	746,255	750,975
Historic District Design Review	14.00	4	151,065	151,065	151,065	152,020
Public Art	14.00	4	229,698	229,698	229,698	231,151
Tennis Tournaments	14.00	4	7,000	7,000	7,000	7,044
Concessions	13.75	4	45,522	45,522	45,522	45,810
McPolin Farm	13.75	4	79,065	79,065	79,065	79,565
Flowers/Holiday Lighting/Beautification	13.50	4	49,078	49,078	49,078	49,389
Code Amendments	13.00	4	330,839	330,839	330,839	332,932
Recreation Youth Programs	13.00	4	175,841	175,841	175,841	176,954
Special Planning Projects - Inter-Dept	12.75	4	710,577	710,577	710,577	715,072
Recreation Adult Programs	12.75	4	59,978	58,809	59,978	60,357
Rec Center Operations	12.25	4	739,832	739,832	739,832	744,512
Ice Rental	12.25	4	548,420	548,420	548,420	551,889
Business Improvement District	12.25	4	70,330	70,330	70,330	70,774
Tennis Operations	12.00	4	64,419	64,419	64,419	64,827
Tennis Programs	12.00	4	383,966	382,866	383,966	386,395
Economic Development Grant	11.75	4	481,463	481,463	481,463	484,508
Golf Management Operations	11.50	4	50,000	50,000	50,000	50,316
Ice Programs	11.25	4	390,742	390,742	390,742	393,214
Golf Shop Programs	11.25	4	444,230	444,230	444,230	447,041
Operations	11.25	4	54,676	54,676	54,676	55,022
	10.75	4	462,830	462,830	462,830	465,757

Program	Score FY 2022	Quartile FY 2022	Dept Req FY 2022	Results	City	City Council
				Team Rec FY 2022	Manager Rec FY 2022	Rec FY 2022
Pro Shop	10.75	4	63,750	63,750	63,750	64,153
Marketing	10.75	4	24,782	24,782	24,782	24,939
Retail Operations	10.75	4	232,473	232,473	232,473	233,944
Historical Incentive Grant	10.00	4	127,136	127,136	127,136	127,940
<b>Total Authentic Local Culture</b>			<b>11,632,021</b>	<b>11,583,461</b>	<b>11,632,021</b>	<b>11,705,604</b>

**Description:**

BLDG MAINT ADM	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
ECONOMY	The Special Events Department within the Economy Team oversees the management of all permitted Special Events. In addition to negotiating city services contracts, and facility rental, SE permits includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated. Council's expectations for event mitigation, in particular for residents continues to increase dramatically
POLICE	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City, however, these events do increase traffic. Recently, additional traffic mitigation plans have been implemented during some large-scale special events, and this is increasing the staff requirement for special events.
PARKS & CEMETERY	<b>Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal.</b> Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
STREET MAINTENANCE	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
TRANSPORTATION OPER	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
PARKING	Provides for enhanced parking management, enforcement levels, event material set up and tear down, during Sundance Film Festival, Kimball Arts Festival, 4th of July, Miners Day, Halloween, Pedestrianized Main Street, Etc, as well as assist Special Events whenever possible.

**Council Goal:**

023 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Varied & Multi-Seasonal Event Offerings	Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes <b>Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic</b> congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.
---	--

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

Ice (minimal increase): It is anticipated that demand for Special Events in FY 18 will be similar to that which we experienced in FY 17.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
<b>BLDG MAINT ADM</b>			
Materials	30,154	27,500	27,500
<b>Total BLDG MAINT ADM</b>	<b>30,154</b>	<b>27,500</b>	<b>27,500</b>
<b>FIELDS</b>			
Personnel	39,717	39,717	39,717
Materials	5,137	5,137	5,137
<b>Total FIELDS</b>	<b>44,854</b>	<b>44,854</b>	<b>44,854</b>
<b>ECONOMY</b>			
Personnel	302,218	359,600	368,713
Materials	206,877	206,877	206,877
<b>Total ECONOMY</b>	<b>509,095</b>	<b>566,477</b>	<b>575,590</b>
<b>POLICE</b>			
Personnel	1,237,810	1,190,406	1,190,406
Materials	55,000	50,000	50,000
<b>Total POLICE</b>	<b>1,292,810</b>	<b>1,240,406</b>	<b>1,240,406</b>
<b>PARKS &amp; CEMETERY</b>			
Personnel	88,712	88,712	88,712
Materials	85,542	85,542	85,542
<b>Total PARKS &amp; CEMETERY</b>	<b>174,254</b>	<b>174,254</b>	<b>174,254</b>
<b>STREET MAINTENANCE</b>			
Personnel	148,362	162,540	162,540
Materials	27,415	27,415	27,415
<b>Total STREET MAINTENANCE</b>	<b>175,777</b>	<b>189,955</b>	<b>189,955</b>
<b>TRANSPORTATION OPER</b>			
Personnel	52,520	5,472	30,701
Materials	13,232	13,232	13,574

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total TRANSPORTATION OPER	65,752	18,704	44,275
SUNDANCE MITIGATION			
Materials	302,600	302,600	302,600
Total SUNDANCE MITIGATION	302,600	302,600	302,600
TOTAL	2,595,296	2,564,750	2,599,434

FTEs	Budget FTEs
	FY 2022
Full Time	14.7
Part Time	3.6
TOTAL	18.3

**Level of Service**

Special Events Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Special Events	2	19.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**BLDG MAINT ADM** The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.

**TRANSPORTATION OPER** Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.

**PARKING** Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

**Section 5: Consequences of Funding Proposal at Lower Level**

**FIELDS**

**POLICE** Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.

**TRANSPORTATION OPER** Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.

**PARKING** Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
	-				
Special Events-PARKS	Percent of events properly staffed and prepared for.	0%	0%	%	%
Special Events-STREET MAINTENANCE	Percentage electronic signs are operational per event.	100%	0%	%	%
Special Events-STREET MAINTENANCE	Percentage of barricades set up completed within 2 hours of event(s).	1001%	0%	%	%
Special Events-TRANSPORTATION OPER	1) Cost per passenger	0	0		
Special Events-TRANSPORTATION OPER	2) Passengers per year	0	0		
Special Events-ECONOMY	Number of event days	0	0		
Special Events ICE FACILITY	Number of special events hosted by the Sports Complex	0%	0%	%	%
Special Events-ECONOMY	Percent of event organizers "satisfied" or better with Special Events.	0%	0%	%	%
Special Events-ECONOMY	Number of event complaints annually	0	0		

**Description:**

PLANNING DEPT. Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.).

**Council Goal:**

079 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
AFFORDABLE HOUSING			
Materials	75	75	75
Total AFFORDABLE HOUSING	75	75	75
PLANNING DEPT.			
Personnel	146,034	168,361	174,753
Materials	10,416	10,416	10,416

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total PLANNING DEPT.	156,450	178,777	185,169
<b>TOTAL</b>	<b>156,525</b>	<b>178,852</b>	<b>185,244</b>

FTEs	Budget FTEs
	FY 2022
Full Time	1.4
Part Time	
<b>TOTAL</b>	<b>1.4</b>

**Level of Service**

Permitting / Current Planning Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Permitting / Current Planning	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.



## Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would result in a delay for approving these regulatory items.

## Section 6: Performance Measures

	Description
Permitting / Current Planning-PLANNING DEPT.	Number of Planning Applications received.
Permitting / Current Planning-PLANNING DEPT.	Number of Building Permits received for review by Planning.
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Complete Application forms sent out to applicants within 72 hours of project assignment.
Permitting / Current Planning-PLANNING DEPT.	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Action Letters issued within 5 working days of final Action
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of project comment letters issued within 5 working days of staff review/Commission meetings.

**Description:**

BUDGET, DEBT & GRANTS Includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance: • **Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.)** • **Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District)** • **Sundance Agreement Financial Modeling** • **Impact Fee Assessment** • **Economic State of the City**

ECONOMY **Implementation of all aspects of the City’s Economic Development Strategic Plan. Success is balancing resident quality of life and visitor quality of experience via economic and redevelopment through a sustainable tourism lens. Includes planning, operations, programs, refining policy–related and property negotiation discussions; implementation of capital projects and operating programs.**

**Council Goal:**

055 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BUDGET, DEBT & GRANTS			
Personnel	108,496	116,299	116,299
Materials	1,450	1,450	1,450
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>109,946</b>	<b>117,749</b>	<b>117,749</b>

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
ECONOMY			
Personnel	277,560	306,243	311,458
Materials	359,710	259,210	259,210
Total ECONOMY	637,270	565,453	570,668
LOWER PARK AVENUE RDA			
Materials	54,300	54,300	54,300
Total LOWER PARK AVENUE RDA	54,300	54,300	54,300
TOTAL	801,516	737,501	742,716

FTEs	Budget FTEs
	FY 2022
Full Time	3.0
Part Time	
TOTAL	3.0

### Level of Service

Economic and Redevelopment Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Economic and Redevelopment	2	17.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

ECONOMY By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

## Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY 1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Economic and Redevelopment-ECONOMY	Average number of jobs created by Economic Development	0	0		
Economic and Redevelopment-ECONOMY	Percent of planned Economic Development High priority Strategies, actions steps and projects completed.	0%	0%	%	%
Economic and Redevelopment-ECONOMY	Percent of National skier days that Park City Receives	0%	0%	%	%
Economic and Redevelopment-ECONOMY	Percent of Utah skier days that Park City receives	0%	0%	%	%
Economic and Redevelopment-ECONOMY	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.	0	0		
Economic and Redevelopment-ECONOMY	Percent of planned Economic Development Low and Medium priority Strategies, actions steps and projects completed.	0%	0%	%	%

**Description:**

- ENGINEERING Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.
- PLANNING DEPT. The Planning Department handles all land use applications for the City/Planning Commission including, but not limited to: Conditional Use Permits, Steep Slope Permits, Master Planned Developments, Subdivisions/Plats/Records of Survey, Sign Permits, etc. The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.
- BUILDING DEPT. The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

071 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

## Section 2: Proposed Amount / FTEs

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
ENGINEERING			
Personnel	72,171	84,950	84,950
Materials	7,915	7,915	7,915
Total ENGINEERING	80,086	92,865	92,865
PLANNING DEPT.			
Personnel	248,776	277,192	270,003
Materials	22,482	22,482	22,482
Total PLANNING DEPT.	271,258	299,674	292,485
BUILDING DEPT.			
Personnel	474,858	475,572	475,572
Materials	9,325	9,325	9,325
Total BUILDING DEPT.	484,183	484,897	484,897
TOTAL	835,527	877,435	870,247

FTEs	Budget FTEs
	FY 2022
Full Time	7.1
Part Time	
TOTAL	7.1

### Level of Service

Plan/Application Review Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Plan/Application Review	3	17.25

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING No budget request submitted for plan/application review program.

PLANNING DEPT. All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.

## Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do a OTIS project, thus delaying a program which Council wanted completed sooner than later.

PLANNING DEPT. Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Plan/Application Review-BUILDING DEPT.	Percent of applications with a ten-day turnaround for first reviews.	0%	0%	%	%
Plan/Application Review-ENGINEERING	Percent of ROW permits processed within 2 days.	0%	0%	%	%
Plan/Application Review-BUILDING	Percent of plans examiners pursuing ongoing training each year	0%	0%	%	%
Plan/ Application Review-ENGINEERING	Percent of building plans reviewed within 3 weeks	0%	0%	%	%
Plan/ Application Review-ENGINEERING	Percent of staff reports reviewed within 1 week.	0%	0%	%	%
Plan/Application Review-PLANNING DEPT.	Overall reduction of turnaround time on Planning applications and review process.	0	0		

**Description:**

PLANNING DEPT. A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City. The Planning Department is currently finalizing the General Plan process and document. Upon completion, we will begin the Lower Park Avenue Redevelopment Plan, the Bonanza Park Plan (Phase II) and Form Based Code, and then begin the Prospector Square Area Plan. This planning process will be throughout the 2 year budget period. In addition, we will begin the LMC rewrite in FY2015.

**Council Goal:**

065 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Distinctive Sense of Place The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
PLANNING DEPT.			
Personnel	155,997	161,071	193,457
Materials	85,594	85,594	85,594



Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total PLANNING DEPT.	241,591	246,665	279,051
<b>TOTAL</b>	<b>241,591</b>	<b>246,665</b>	<b>279,051</b>

FTEs	Budget FTEs
	FY 2022
Full Time	1.5
Part Time	
<b>TOTAL</b>	<b>1.5</b>

**Level of Service**

Long Range Planning Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Long Range Planning	3	15.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT.

The Planning Department completed the Area Plan documents in-house, thus saving hundreds of thousands of dollars in consulting fees. The same is proposed for pending plans, including LOPA, BOPA, FBC, and PROSQUA.

## Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would delay the completion of the proposed Area Plans and cause the City to be in a position behind the development curve - hurting the future viability of the City as well as the character of the City.

## Section 6: Performance Measures

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
	-				
Long Range Planning-PLANNING DEPT.	Percentage of staff time dedicated to long-range planning each week.	0%	0%	%	%

**Description:**

STREET MAINTENANCE Remove graffiti in a timely manner.

**Council Goal:**

110 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure      Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request	Rationale
	FY 2021	FY 2021
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
STREET MAINTENANCE			
Personnel	5,749	5,749	5,749
Materials	19,725	19,725	19,725

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total STREET MAINTENANCE	25,474	25,474	25,474
TOTAL	25,474	25,474	25,474

FTEs	Budget FTEs
	FY 2022
Not Available	
Full Time	0.1
Part Time	
TOTAL	0.1

**Level of Service**

Graffiti Removal Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Graffiti Removal	4	14.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE Artistic painting of pedestrian tunnels by students. Use of environmental friendly graffiti removers.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE 1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Graffiti Removal-STREET MAINTENANCE	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	100%	0%	%	%

**Description:**

- PC MARC            The PC MARC is a 80,000 sq ft facility that has an indoor track, 4 indoor tennis courts, bouldering wall, weight & cardio are, group fitness studios, gymnasium, child care & pro shop. Outside it has 7 tennis courts, 4 pickleball courts a lap pool, hot tub and leisure pool.
  
- FIELDS             The Recreation Department is responsible for all programs and scheduling that occur on all the playing fields in Park City, both for **recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals** and acts as a "field broker" for scheduling private tournaments on City fields.
  
- RECREATION PROGRAMS    The Recreation Department runs a wide range of youth & adult programs, leagues, tournaments and camps year round.
  
- PARKS & CEMETERY        The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users.

**Council Goal:**

061 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation      Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

**Section 1: Scope**

Change in Demand                      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
PC MARC			
Personnel	37,984	37,984	37,984

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Materials	10,233	10,233	10,233
Total PC MARC	48,217	48,217	48,217
FIELDS			
Personnel	75,356	75,356	75,356
Materials	22,790	22,790	22,790
Total FIELDS	98,146	98,146	98,146
PARKS & CEMETERY			
Personnel	574,088	530,338	530,338
Materials	69,554	69,554	69,554
Total PARKS & CEMETERY	643,642	599,892	599,892
TOTAL	790,005	746,255	746,255

FTEs	Budget FTEs
	FY 2022
Full Time	4.4
Part Time	3.9
TOTAL	8.3

### Level of Service

Parks, Turf & Athletic Fields Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Parks, Turf & Athletic Fields	4	14.00

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

PC MARC Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.

PARKS & CEMETERY Collaboration: Being in the **Public Works Division, the Parks and Fields Departments has a primary maintenance and field set-up function** in supporting various events and Western Summit County recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. The Parks / Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field.

**Section 6: Performance Measures**

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
	-				
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percentage of acres mowed as per mowing schedule	0%	0%	%	%
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percent of mowing contracted versus in house	0%	0%	%	%



**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout town to ensure safe facilities. Items included in this program are: playgrounds, skate park, BMX park, field lighting, old town stairs, fencing, pavilions, benches, and picnic tables. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases.

**Council Goal:**

063 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
FIELDS			
Personnel	21,976	21,976	21,976
Materials	1,185	1,185	1,185
<b>Total FIELDS</b>	<b>23,161</b>	<b>23,161</b>	<b>23,161</b>
PARKS & CEMETERY			

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Personnel	102,510	98,135	98,135
Materials	29,769	29,769	29,769
Total PARKS & CEMETERY	132,280	127,904	127,904
<b>TOTAL</b>	<b>155,440</b>	<b>151,065</b>	<b>151,065</b>

FTEs	Budget FTEs
	FY 2022
Full Time	1.0
Part Time	0.4
<b>TOTAL</b>	<b>1.4</b>

**Level of Service**

Park Amenities & Infrastructure Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Park Amenities & Infrastructure	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Park Amenities & Infrastructure PARKS & CEMETERY	Percentage of playgrounds/BMX park/Skate park (i.e. park amenities) checked daily-summer months	90%	0%	%	%

**Description:**

PLANNING DEPT. The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This **review process is carried out in a two-part process that involves a pre-application and a complete application meeting.** In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since April 2009. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, etc.

**Council Goal:**

116Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Historic Preservation The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
PLANNING DEPT.			
Personnel	200,254	215,477	218,984
Materials	44,221	14,221	14,221
Total PLANNING DEPT.	244,475	229,698	233,205
TOTAL	244,475	229,698	233,205

FTEs	Budget FTEs
	FY 2022
Full Time	1.8
Part Time	
<b>TOTAL</b>	<b>1.8</b>

**Level of Service**

Historic District Design Review Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Historic District Design Review	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

**Section 6: Performance Measures**

**Description:**

TENNIS The PC MARC currently hosts several tournaments on the local and sectional level. Tournament happen for both youth & adult at various levels of play.

**Council Goal:**

096 Authentic Local Culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
TENNIS			
Personnel	36,589	36,589	36,589
Materials	8,933	8,933	8,933
Total TENNIS	45,522	45,522	45,522
TOTAL	45,522	45,522	45,522

FTEs	Budget FTEs
	FY 2022
Full Time	0.3
Part Time	
<b>TOTAL</b>	<b>0.3</b>

**Level of Service**

Tennis Tournaments Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Tennis Tournaments	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS If the funding of tournaments was reduced we would have to reduce the number of events that we host.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Tennis Tournaments-TENNIS	Percent of participants who rate the tournament as "good" or better.	92%	0%	%	%

**Description:**

GOLF PRO SHOP This program will administer the Food and Beverage Concessions at the Golf Course.

**Council Goal:**

119 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of  
Exceptional  
Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The **golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.**

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
GOLF PRO SHOP			
Personnel	45,565	45,565	45,565
Materials	33,500	33,500	33,500
Total GOLF PRO SHOP	79,065	79,065	79,065
TOTAL	79,065	79,065	79,065



FTEs	Budget FTEs
	FY 2022
Full Time	1.1
Part Time	0.2
<b>TOTAL</b>	<b>1.3</b>

**Level of Service**

Concessions Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Concessions	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP To minimize any food loss we primarily stock items that are prepackaged and have a long shelf life. Perishables are purchased day of and in small quantities. The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement as well as customer retention. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. This operation increased our net revenues in the 2014 golf season over \$21,000.00.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP Previously the food and beverage was contracted out and the golf course received \$600 per month (4 months, \$2,400.00 per season) from our concessionaire. We could go back to this practice but feel the level of service to our customers would not be up to our standards and the potential of losing company tournaments and the revenues generated from them would have a significant impact to our bottom line.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
	-				
Concessions-GOLF OPERATIONS	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	98%	0%	%	%
Concessions-GOLF OPERATIONS	Net concessions profits	17039	0		

**Description:**

MCPOLIN BARN The McPolin Farm is a public facility owned and operated by Park City Municipal Corporation. The Farm serves the community by hosting educational programs and a variety of events for the community and facilitates access at no fee or a reasonable fee. The Farms aims to balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community, as well as preserve the historic and sentimental integrity of the Farm as open space and protect Farm from overuse. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

**Council Goal:**

132 Authentic Local Culture

**Desired Outcome:**

Varied & Multi-Seasonal Event Offerings

**Criteria for Meeting Desired Outcome**

The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of **the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City.** PCMC must manage, operate and protect this historical landmark, as well as share **meaningful information with the citizenry on the property's historical background, purpose, public use, policy and future improvements.** Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm and possibly offer an additional event to the Park City community and tourists and continue with our goal of an inclusive community of diverse economic and cultural opportunities.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a NO change in demand

**Explanation**

**Section 2: Proposed Amount / FTEs**

FTEs	
Full Time	
Part Time	.37
<b>TOTAL</b>	

**Level of Service**

McPolin Farm Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

MCPOLIN BARN The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers increases every few years. The increase in cost did affect events at the Farm this year. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility. Events scheduled for 2016-17 will be 100% cost recovery from event revenue.

## Section 5: Consequences of Funding Proposal at Lower Level

MCPOLIN BARN Reducing funding would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met.

## Section 6: Performance Measures

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
McPolin Farm-CITY MANAGER	- Percent of events sold out.	0%	0%	%	%

**Description:**

PARKS & CEMETERY This program includes flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs.

**Council Goal:**

075 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Arts & Culture Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
<b>FIELDS</b>			
Personnel	1,039	1,039	1,039
Materials	400	400	400
<b>Total FIELDS</b>	<b>1,439</b>	<b>1,439</b>	<b>1,439</b>
<b>PARKS &amp; CEMETERY</b>			
Personnel	196,960	196,960	196,960
Materials	132,441	132,440	132,440
<b>Total PARKS &amp; CEMETERY</b>	<b>329,401</b>	<b>329,400</b>	<b>329,400</b>

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TOTAL	330,840	330,839	330,839

FTEs	Budget FTEs
	FY 2022
Full Time	1.7
Part Time	
TOTAL	1.7

**Level of Service**

Flowers/Holiday Lighting/Beautification Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Flowers/Holiday Lighting/Beautification	4	13.00

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

City provides program and program is currently being offered by other private businesses not within City limits

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual
	-	FY 2020
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of hanging baskets and planters displayed during season	150
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of trees planted or replaced per season	20

**Description:**

PLANNING DEPT. The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, etc. Currently the Planning Department assesses the LMC on a **bi-annual basis and rewrites sections to address issues as they arise.**

**Council Goal:**

126 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
AFFORDABLE HOUSING			
Materials	28,050	28,050	28,050
Total AFFORDABLE HOUSING	28,050	28,050	28,050
PLANNING DEPT.			
Personnel	144,399	159,622	144,399
Materials	3,392	3,392	3,392

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total PLANNING DEPT.	147,791	163,014	147,791
<b>TOTAL</b>	<b>175,841</b>	<b>191,064</b>	<b>175,841</b>

FTEs	Budget FTEs
	FY 2022
Full Time	1.1
Part Time	
<b>TOTAL</b>	<b>1.1</b>

**Level of Service**

Code Amendments Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Code Amendments	4	13.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

**Mandated**

City provides program and program is currently resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

## Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

## Section 6: Performance Measures



**Description:**

RECREATION PROGRAMS      The department currently offers a wide variety of youth recreation programs. These include such activities as soccer league, variety of camps, clinics, enrichment classes, skateboarding, dirt jump clinics etc.

**Council Goal:**

109 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
PC MARC			
Personnel	235,007	235,007	235,007
Materials	79,754	79,754	79,754
<b>Total PC MARC</b>	<b>314,761</b>	<b>314,761</b>	<b>314,761</b>
RECREATION PROGRAMS			
Personnel	296,791	330,546	330,546
Materials	65,270	65,270	65,270

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total RECREATION PROGRAMS	362,061	395,816	395,816
<b>TOTAL</b>	<b>676,821</b>	<b>710,577</b>	<b>710,577</b>

FTEs	Budget FTEs
	FY 2022
Full Time	3.4
Part Time	7.2
<b>TOTAL</b>	<b>10.6</b>

### Level of Service

Recreation Youth Programs Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Recreation Youth Programs	4	12.75

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

PC We collaborate closely with many community partners to provide cost effective programming. For example our adventure camp partners with MARC UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

## Section 5: Consequences of Funding Proposal at Lower Level

PC MARC Programming would remain be reduced.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	96.2%	0%	%	%
Recreation Youth Programs-CITY RECREATION	Percentage of survey respondents who rate the program/tournament as "good" or better annually	95.9%	0%	%	%
Recreation Youth Programs-REC PROGRAMS	Percentage of youth programs registration that occurs on line annually	59%	0%	%	%

**Description:**

PLANNING DEPT. This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Treasure Hill, the Movie Studio analysis and research, water/landscape ordinance, the proposed Recreation Field analysis, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

**Council Goal:**

130Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Distinctive Sense of Place The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. We anticipate these projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
PLANNING DEPT.			
Personnel	51,072	56,146	57,315
Materials	2,663	2,663	2,663
Total PLANNING DEPT.	53,735	58,809	59,978
TOTAL	53,735	58,809	59,978

FTEs	Budget FTEs
	FY 2022
Full Time	0.5
Part Time	
<b>TOTAL</b>	<b>0.5</b>

**Level of Service**

Special Planning Projects - Inter-Dept Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Special Planning Projects - Inter-Dept	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT.

This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT.

A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

**Section 6: Performance Measures**

	Description
Special Planning Projects - Inter-Dept-PLANNING DEPT.	Number of projects that include heavy collaboration with other departments

**Description:**

PC MARC Currently we offer over 85 group fitness classes a week in a wide variety of class types (yoga, spinning, TRX, weights etc.); We offer adult leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer dog obedience classes year round.

RECREATION PROGRAMS Currently we offer a wide range of adult programming that consist of various leagues, tournaments and classes

**Council Goal:**

112Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

We have added several adult programs which include outdoor fitness classes, mt. biking, wellness programming, karate, ballet ect

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
PC MARC			
Personnel	227,018	227,018	227,018
Materials	50,825	50,825	50,825
Total PC MARC	277,843	277,843	277,843
RECREATION PROGRAMS			

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Personnel	417,433	451,188	451,188
Materials	10,800	10,800	10,800
Total RECREATION PROGRAMS	428,233	461,988	461,988
TOTAL	706,076	739,832	739,832

FTEs	Budget FTEs
	FY 2022
Full Time	5.2
Part Time	5.0
TOTAL	10.2

**Level of Service**

Recreation Adult Programs Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Recreation Adult Programs	4	12.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PC We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC We would remain status quo and not be able to fully utilize the PC MARC as the community desires.

## Section 6: Performance Measures

	Description	Actual FY 2020
	-	
Recreation Adult Programs-REC PROGRAMS	Participants who would recommend adult programs, services, or leagues to a friend.	98.23
Recreation Adult Programs-CITY RECREATION	Percentage of survey respondents who rate adult programs/tournaments as "good" or better.	98.56
Recreation Adult Programs-REC PROGRAMS	Increase the revenue in each adult program from one year to the next.	483



**Description:**

PC Currently the facility is open 109.5 hours a week and provides a wide range of services to the community. The facility continues to increase revenue each year by adding programming and the sale of passes.. This includes the management and operation of the PC MARC. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickleball courts, game room and locker rooms.

**Council Goal:**

113 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
PC MARC			
Personnel	329,540	329,540	329,540
Materials	228,508	218,880	218,880
Total PC MARC	558,048	548,420	548,420
TOTAL	558,048	548,420	548,420

FTEs	Budget FTEs
	FY 2022
Full Time	3.0
Part Time	2.0
<b>TOTAL</b>	<b>4.9</b>

**Level of Service**

Rec Center Operations Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Rec Center Operations	4	12.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

PC We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.  
 MARC

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC Operations would be reduced likely reducing the hours the facility is open.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Rec Center Operations-CITY RECREATION	Total Recreation Cost Recovery	64.16%	0%	%	%
Rec Center Operations-CITY RECREATION	Percent of participants whose overall satisfaction with the PC Marc is good or better.	97.11%	0%	%	%
Rec Center Operation-CITY RECREATION	Percent increase in revenue for pass sales.	-15.7%	0%	%	%

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Rec Center Operations- CITY RECREATION	Percent of participants who rate fitness equipment as "good" or better	96.21%	0%	%	%
Rec Center Operations- CITY RECREATION	Percent of participants who would recommend PC MARC to a friend.	86%	0%	%	%

**Description:**

ICE FACILITY The goal of this program is to allow User Groups to facilitate progressive programming and sell underutilized ice for the enjoyment of locals and visitors. Local Clubs include Ice Miners (youth hockey), PC High School Hockey, Utah High School Hockey, Predators (women’s hockey), Park City Pioneers, Figure Skating Club of Park City, Park City Speed Skating Club, Park City Curling Club and National Ability Center (sled hockey). Private Rentals includes all other ice contracts some of which include one-time activities hosted by companies or individuals (both local and visiting) who wish to rent the ice privately. The most common private rental activities are curling, ice hockey and broomball. Third party hockey camps are another private rental which provides programming to the local (and visiting) hockey community. This program also includes the retail program that includes custom skate sales and as well as convenience items such as laces, tape, skating tights and skate guards.

**Council Goal:**

141 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

In light of the pandemic we continue to see that user groups very interested in renting ice. Additionally, private ice rental requests have increased. The duration of the Mandatory Mask Order will have a big impact on the level of demand for private rentals and the demand through the fiscal year is very much unknown with various governing bodies undecided on the upcoming seasons. Currently the interest is there but if we see change to youth sports we could see a reduction in interest (as a result of Health Orders and governing bodies for youth sports) or an increase based on residents traveling less and looking for available activities. FY 22 Update: While User Groups continued most of FY 21, other private rentals were suspended. As pandemic improves, private rentals are expected to resume with increased demand.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
ICE FACILITY			
Personnel	52,157	52,157	52,157

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
Materials	22,757	18,173	18,173
Total ICE FACILITY	74,914	70,330	70,330
TOTAL	74,914	70,330	70,330
FTEs	Budget FTEs FY 2022		
Full Time	0.5		
Part Time	0.1		
TOTAL	0.6		

**Level of Service**

Ice Rental Same Level of Service

	Quartile FY 2022	Score FY 2022
Ice Rental	4	12.25

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY The Program Coordinator works closely with all User Groups and private rentals to maintain an efficient ice schedule that mitigates underutilized ice.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY **This program accounts for a significant amount of the facility's revenue and provides ice for all User Groups to host programming.** User Group participants make up a considerable amount of **the facility's usage. Limiting private rentals would limit desired access for locals and visitors** who desire to use the facility for a private function. There is significant revenue off set for all ice rentals so funding this program at a lower level is not advisable.FY 21 had requested an increase in the program Ice Rental to provide curling instruction (which comes with a high

revenue off set) ad to re-class for the Program Coordinator (to Program Supervisor) to promote internal equity and retention for the full time position.FY 22

**Section 6: Performance Measures**

	Description	Actual FY 2020
	-	
Ice Programs-ICE FACILITY	Number of hours of ice rented by User Groups at other facilities (due to lack of availability in Park City)	75
Ice Programs-ICE FACILITY	Percentage of User Group participants that are satisfied with the facility	95

**Description:**

BUSINESS IMPROVEMENT DISTRICT Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.

**Council Goal:**

115 Authentic Local Culture

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Resilient and Sustainable Economy Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

**Level of Service**

Business Improvement District Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BUSINESS IMPROVEMENT DISTRICT This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, it enhances the services of the Main Street area.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUSINESS IMPROVEMENT DISTRICT The City is currently under contract with the HPCA for a certain level of service. The contract would need to be renegotiated for a lower level of service, but in theory the service could be reduced to zero.

**Section 6: Performance Measures**

**Description:**

TENNIS Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The department also has four outdoor pickleball courts. The tennis department administers many special events during the year. We currently host several regional and local events. League play is very active with over 250 player's participating. Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handle all purchase orders, sponsorship, marketing and Pro Shop oversight.

**Council Goal:**

117 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
TENNIS			
Personnel	303,033	313,933	315,033
Materials	68,933	68,933	68,933
Total TENNIS	371,966	382,866	383,966
TOTAL	371,966	382,866	383,966



FTEs	Budget FTEs
	FY 2022
Full Time	1.8
Part Time	1.1
<b>TOTAL</b>	<b>2.9</b>

**Level of Service**

Tennis Operations Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Tennis Operations	4	12.00

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS There is an opportunity for cost savings by having city staff (more than recreation) install and remove the tennis bubble.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS Lower level of service to the community and visitors. Less clinics and leagues.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Tennis Operations-TENNIS	Percentage of tennis court hours booked during hours of operation	56%	0%	%	%
Tennis Operations-TENNIS	Percent of participants who would recommend tennis facilities to a friend.	86%	0%	%	%

**Description:**

TENNIS Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. We offer over 300 hours of free tennis lessons to Holy Cross Ministries. All 11 tennis courts have now been lined for U10 tennis. Pickleball has 4 outdoor courts & we have lined 3 indoor courts for pickleball.

**Council Goal:**

120 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TENNIS			
Personnel	495,471	454,129	475,029
Materials	9,434	6,434	6,434
Total TENNIS	504,905	460,563	481,463
TOTAL	504,905	460,563	481,463

FTEs	Budget FTEs
	FY 2022
Full Time	0.5
Part Time	0.2
<b>TOTAL</b>	<b>0.7</b>

**Level of Service**

Tennis Programs Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Tennis Programs	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS Reduced programing and lessons resulting in lower customer satisfaction with tennis.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
	-				
Tennis Programs-TENNIS	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	0%	0%	%	%
Tennis Programs-TENNIS	Adult Survey: Percentage of patrons that rate the program "good" or better.	0%	0%	%	%
Tennis Programs-TENNIS	Percentage of patrons who would recommend tennis programs/tournaments to a friend.	89%	0%	%	%

Description:

MAIN STREET RDA Annually, the City will allocate funding to be used towards retaining and growing existing businesses and attracting and promoting new organizations that will fulfill key priority goals of the City's Biennial Strategic Plans and General Plan. Funding will be available for relocation and/or expansion of current businesses, and new business start-up costs only.

Council Goal:

121 Authentic Local Culture

Desired Outcome:

Resilient and Sustainable Economy

Criteria for Meeting Desired Outcome

Section 1: Scope

Change in Demand

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

The program is very limited right now. The \$20k can move the needle for one small company, but not for a larger company, nor for multiple companies in the same year. Last grant we took to Council, they expressed a willingness to fund beyond the \$20k in one FY if "the right fit came in". I seek enough funds to either give 3 x \$20k grants or one or two bigger grants.

Section 2: Proposed Amount / FTEs

Level of Service

Economic Development Grant Enhanced Level of Service

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

No Requirement or Mandate exists

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

**Description:**

GOLF PRO SHOP This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

**Council Goal:**

103 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The **golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.**

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
GOLF PRO SHOP			
Personnel	266,987	251,409	251,409
Materials	151,475	151,475	151,475
Total GOLF PRO SHOP	418,462	402,884	402,884
<b>TOTAL</b>	<b>418,462</b>	<b>402,884</b>	<b>402,884</b>

FTEs	Budget FTEs
	FY 2022
Full Time	1.0
Part Time	4.2
<b>TOTAL</b>	<b>5.2</b>

### Level of Service

Golf Management Operations Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Golf Management Operations	4	11.25

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

No Requirement or madate exists

## Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses.

## Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
	-				
Golf Management Operations-GOLF OPERATIONS	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	-2.7%	0%	%	%

**Description:**

ICE FACILITY Skating & Hockey Academy teach fundamental skills for ice skating and hockey. Academy programs are utilized as a feeder program to User Groups. Skating Academy offers seven different classes to accommodate all levels of skating as well as an introduction to synchronized skating. Hockey Academy offers Basic Hockey Skating and Learn to Play Hockey. Power skating and various camps and clinics are also important aspects of each program. The adult hockey league currently has three levels (Bronze, Silver and Open Gold). Leagues are offered year round and league size changes each season based on interest and available ice. PC Ice Arena has recently been the second largest leagues in the state. Public sessions help create interest for ice sports which feed our programs and User Groups. Public sessions also serve as an activity for visitors. Off-ice Strength & Conditioning and Off-ice Ballet provide sport specific training for athlete development and injury prevention. Off-ice programs are particularly important for training of competitive athletes, given the limited amount of time for on ice training. A thoughtfully organized ice schedule is critical to meeting the needs of User Groups, athletes and recreational users, as best we can with limited ice availability. Many of the facility's events are facilitated by User Groups including multiple hockey tournaments, figure skating shows, test sessions and competitions and speed skating races. The facility also hosts a holiday cross- ice hockey tournament, Try Hockey For Free, Skate with Santa and other special programming to share this amenity with the community and attract new skaters. Beginning in FY 22, the facility hopes to provide three outdoor ice sheets at City Park on the tennis courts.

**Council Goal:**

104 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation The rink strives to provide quality programming at an affordable cost to the participants.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a NO change in demand Participation in Academy classes and the adult hockey leagues fluctuate season to season and maintain healthy levels year over year. Over the past few years, various factors contribute to declining revenue for public ice programs including increased ice rental resulting in a fewer number of public sessions. We do not anticipate an increase in demand from FY 18 to FY 19/20 at this time.

	Request FY 2021	Rationale FY 2021
Ice Programs	Requesting additional funding for reclassification of Program Coordinator to Program Supervisor as well as additional funding for several part time positions. Requesting \$2k for department supplies and \$2k for marketing.	
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
ICE FACILITY			
Personnel	379,185	359,255	359,255
Materials	114,193	84,975	84,975
Total ICE FACILITY	493,378	444,230	444,230
<b>TOTAL</b>	<b>493,378</b>	<b>444,230</b>	<b>444,230</b>

FTEs	Budget FTEs
	FY 2022
Full Time	3.2
Part Time	1.3
<b>TOTAL</b>	<b>4.4</b>

### Level of Service

Ice Programs      Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Ice Programs	4	11.25

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves SOME portion of the Community City provides program and program is currently being offered by and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

No Requirement or mandate exists

## Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Cost Saving: Full time staff are cross trained to be able to open and run the front desk and resurface the ice. Support during busy public sessions and events are often provided by full time staff. Full time staff can leave desk work to help during a rush or assist with a patron who needs more attention. During the week, this allows staff to provide great customer service without having an additional part time staff on the desk. The Front Desk is closed during early morning Freestyle sessions and evening adult league games. Although this is not our desired level of service, it reduces part time hours when activity at the front desk would be minimal. Collaboration: Staff has worked closely



with user groups to create an efficient ice schedule for youth based user groups and rink run programs, maximizing ice utility in the afternoon and early evening. The efficiencies allow for adult based user groups and rink run programs such as the Adult Hockey Leagues to begin and end earlier in the evening, allowing for leagues to grow by adding games later into the evening. Since FY 15 off ice ballet classes moved to a new location at the PC MARC. Staff agreed that pre-registrations revenue would go to the Ice Arena and drop in revenue would go to the MARC. This allowed the Ice Arena to keep the program and provides a new revenue source for the MARC. The Ice Arena pays for the cost of the instructor. The collaboration allowed the program to support developing athletes for which the floors at the ice arena were not sufficient for their improving skills. Innovation: Staff continues to creatively increase participation and ice utilization in our programs. In FY 20 the Thursday Learn to Play Hockey and Basic Skating Classes shared the Ice with the Ice Miner's Mite program. This provided an additional hour of ice for the Ice Miner organization to program. FY 21: New innovations came out of reduced class sizes due to the pandemic. Higher level Skating Academy classes were offered during Figure Skating Club ice which was not being well utilized. This showcased The Club and promoted progression to the students. Additional beginner levels were then added during regular Academy ice.

## Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding levels are below what is currently provided, the Ice Arena may have to limit the capacity of programs and/or eliminate certain programs due to lack of staff resources. **Funding at a lower level will result in lower-quality instruction and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development.** A reduction in class offerings would impact revenues as well as result in slower growth for user groups (the youth hockey organization, figure skating club and speed skating club) that depend on rink run programs (Skating & Hockey Academy) to attract and develop skaters, stimulate interest in ice sports and create participants for their **programs/clubs. Specific to FY 21's budget requests, funding at a lower level would impact the ability to attract and retain staff** and to provide instruction for scheduled Hockey Academy programs and off-ice classes. Decreasing these programs would impact customer satisfaction, the sustainability of User Groups and negatively effect revenues. If additional funding for department supplies is not fulfilled it will be a challenge to continue to provide safe, quality equipment for hockey programming and curling rentals. If the requested marketing increase is not funded we will not expand marketing to additional publications and will not add swag to outreach events.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Ice Youth Programs-ICE FACILITY	Percent of Participants satisfied with Off-Ice Training Classes	85%	0%	%	%
Ice Programs-ICE FACILITY	Number of hours rented for private rentals (does not include user groups)	97	0		
Ice Programs-ICE FACILITY	Number of hours rented by User Groups	1058	0		
Ice Programs-ICE FACILITY	Percentage of patrons that are Park City Residents	13	0		
Ice Programs-ICE FACILITY	Percentage of patrons that reside within Snyderville Basin Special Recreation District	30	0		
Ice Programs-ICE FACILITY	Percent of Participants satisfied with Skating Academy	94	0		
Ice Programs-ICE FACILITY	Percentage of Participants satisfied with Hockey Academy	91	0		
Ice Programs-ICE FACILITY	Percentage of ice scheduled (based on 6 am - midnight/18 hour date)	81	0		

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Ice Programs-ICE FACILITY	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	97%	0%	%	%
Ice Programs-ICE FACILITY	Total number of teams/players in Adult Hockey Leagues.	38	0		
Ice Programs-ICE FACILITY	Cost Recovery of Adult Hockey Leagues	96%	0%	%	%
Ice Programs-ICE FACILITY	Percentage of Adult hockey League participants who are satisfied or very satisfied with the league.	81%	0%	%	%
Ice Programs-ICE FACILITY	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	89%	0%	%	%
Ice Programs- ICE FACILITY	Percentage of patrons that are Park City Residents	13%	0%	%	%
Ice Programs- ICE FACILITY	Percentage of overall time on ice maintenance	2%	0%	%	%
Ice Programs- ICE FACILITY	Percentage of patrons satisfied with community ice events	0%	0%	%	%

**Description:**

GOLF PRO SHOP The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

**Council Goal:**

124 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
GOLF PRO SHOP			
Personnel	43,573	43,573	43,573
Materials	23,245	23,245	23,245
Total GOLF PRO SHOP	66,817	66,817	66,817
TOTAL	66,817	66,817	66,817

FTEs	Budget FTEs FY 2022
Full Time	0.4
Part Time	0.2
<b>TOTAL</b>	<b>0.6</b>

**Level of Service**

Golf Shop Programs Same Level of Service

	Quartile FY 2022	Score FY 2022
Golf Shop Programs	4	11.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Golf Shop Programs-GOLF OPERATIONS	Percentage of lessons above average to excellent	95%	0%	%	%

**Description:**

ICE FACILITY This program is the backbone for keeping the ice rink functioning and includes refrigeration, plumbing, HVAC and all of the other systems and equipment that are critical to the facility. It also includes all of the preventative maintenance to reduce the potential of a loss of ice and to maximize the efficiency of the operation and lifespan of equipment. This program also includes the supplies and resource for maintaining a clean and safe building. Within each component we strive for improve efficiency and reduce consumption of natural and financial resources.

**Council Goal:**

108Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4% We anticipate an increase in operations as we expect the conditions of the pandemic to improve and consequently the increase in programing, hours of operations and visitor numbers.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
ICE FACILITY			
Personnel	268,753	268,753	268,753
Materials	208,437	194,077	194,077
Total ICE FACILITY	477,190	462,830	462,830
TOTAL	477,190	462,830	462,830

FTEs	Budget FTEs
	FY 2022
Full Time	2.0
Part Time	1.4
<b>TOTAL</b>	<b>3.4</b>

**Level of Service**

Operations Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Operations	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE **Staff continues to seek operational savings, particular by means that also enhance efficiencies and lower the facility's carbon footprint.** In 2020 we installed a control system that will assist in tracking and enhancing performance of HVAC, refrigeration and dehumidification systems. Although the facility may see some cost savings for utilities and labor if usage in FY 21 is significantly less as a result of the pandemic, we are experiencing higher costs in some areas including additional labor and cleaning supplies.

FACILITY

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE Consequences of funding at a lower level include decreased satisfaction with the cleanliness and safety of the facility. Continuing with the supplemental cleaning contract will support operations (cleaning) staff to continue with the increased level of cleanliness as we return to more normal programing, visitor numbers and hours of the operation. Funding for Equipment Rental is particularly important for FY 22 in

FACILITY

anticipation of removing, repainting, and rebuilding the ice. Fans, heaters and other equipment are rented to facilitate this work, helping to mitigate the duration of the closure.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Retail-ICE FACILITY	Cost recovery for Retail	151	0		
Operations-ICE FACILITY	Gallons of water used annually (in thousands)	0	0		
Operations-ICE FACILITY	Value of employee wellness benefit	21139	0		
Operations-ICE FACILITY	Metric tons of carbon used	0	0		
Ice Programs-ICE FACILITY	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	180665	0		
Operations-ICE FACILITY	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	95%	0%	%	%
Operations-ICE FACILITY	Percentage of guests who rate the facility as being clean and safe.	98%	0%	%	%
Ice Programs ICE FACILITY	Cost recovery percentage of the Ice Arena.	80%	0%	%	%
Operations-ICE FACILITY	Kilowatt Hours (kwh) of electricity used at the facility	0	0		
Operations-ICE FACILITY	Decatherms (DTH) of natural gas used at the facility	0	0		
Operations-ICE FACILITY	Gallons of propane used at the facility	0%	0%	%	%
Operations- ICE FACILITY	Number of days closed due to unanticipated maintenance needs	0	0		

**Description:**

TENNIS The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets. The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30. We provide 24 hour turn around on racquet stringing.

**Council Goal:**

128 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TENNIS			
Materials	63,750	63,750	63,750
Total TENNIS	63,750	63,750	63,750
TOTAL	63,750	63,750	63,750



Level of Service

Pro Shop Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Pro Shop	4	10.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS The pro shop would be open fewer hours

**Section 6: Performance Measures**

	Description	Actual
	-	FY 2020
Pro Shop-TENNIS	Average daily sales annually	711.24
Pro Shop-TENNIS	Number of racquets strung annually.	2644

**Description:**

PC Currently we publish the Play Magazine annually, partner with Ice on Summer & Winter guide advertisements and run 2 ads a year in the Park  
 MARC Record. We also record commercials and submit PSA's to KPCW and Sports Briefs to the Park Record. We put out a Recreation Newsletter as  
 needed to all patrons that have given us their email. The department publishes the Play Magazine annually, runs advertising in local media and  
 promotes programs and facilities through other avenues. We also update the website as needed (at least weekly) and use social media to  
 promote programs and facilities.

**Council Goal:**

129 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
PC MARC			
Personnel	4,452	4,452	4,452
Materials	20,330	20,330	20,330
Total PC MARC	24,782	24,782	24,782
TOTAL	24,782	24,782	24,782

FTEs	Budget FTEs
	FY 2022
Full Time	0.0
Part Time	
<b>TOTAL</b>	<b>0.0</b>

**Level of Service**

Marketing                      Reduced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Marketing	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

PC     We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers  
MARC in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an \$8,635 savings.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC     We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which  
MARC through surveys is one of the top ways residents learn about programs.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Marketing-CITY RECREATION	Percentage of recipients who open Rec Newsletters annually.	46%	0%	%	%
Marketing-CITY RECREATION	Number of Recreation Social Media followers.	8167	0		

**Description:**

GOLF PRO SHOP This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

**Council Goal:**

131 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The **golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.**

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
GOLF PRO SHOP			
Personnel	94,192	90,059	90,059
Materials	142,414	142,414	142,414
Total GOLF PRO SHOP	236,606	232,473	232,473
TOTAL	236,606	232,473	232,473

FTEs	Budget FTEs
	FY 2022
Full Time	0.9
Part Time	0.1
<b>TOTAL</b>	<b>1.0</b>

### Level of Service

Retail Operations Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Retail Operations	4	10.75

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

### Mandated

No Requirement or madate exists

## Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying.

## Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Retail Operations-GOLF OPERATIONS	Achieve a return on investment of 25-40%. (Fiscal Year)	0%	0%	%	%
Retail Operations GOLF OPERATIONS	Return on investment (End of Season)	202688%	0%	%	%
Retail Operations-GOLF OPERATIONS	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6) (seasonal)	0%	0%	%	%

**Description:**

HISTORICAL INCENTIVE GRANT The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures. These funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City.

**Council Goal:**

114 Authentic Local Culture

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Historic Preservation The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: \*siding \*exterior trim \*windows \*exterior doors \*foundation work \*cornice repair \*masonry repair \*porch repair \*structural stabilization \*retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to: \*interior remodeling \*interior paint \*additions \*signs \*repair of non-original features \*interior lighting/plumbing fixtures \* landscaping/concrete flatwork

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
HISTORICAL INCENTIVE GRANT			
Materials	127,136	127,136	127,136
Total HISTORICAL INCENTIVE GRANT	127,136	127,136	127,136
TOTAL	127,136	127,136	127,136

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022

**Level of Service**

Historical Incentive Grant                      Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022

Historical Incentive Grant                      4      10.00

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves SOME portion of the Community and adds to their quality of life  
 City is the sole provider but there are other public or private entities which could be contracted to provide this service  
 Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

HISTORICAL INCENTIVE GRANT      Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

**Section 5: Consequences of Funding Proposal at Lower Level**

HISTORICAL INCENTIVE GRANT      Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

**Section 6: Performance Measures**



## Environmental Leadership

Program	Score FY 2022	Quartile FY 2022	Dept Req FY 2022	Results		City	
				Team Rec	Manager	City Council	City Council
				FY 2022	Rec	Rec	Rec
Water Quality	25.50	1	2,840,971	2,710,149	2,840,971	2,858,943	
Distribution and Maintenance	25.50	1	3,814,812	3,434,557	3,814,812	3,838,944	
Service Orders	25.50	1	343,543	312,500	343,543	345,716	
Carbon Reduction	22.75	1	465,148	460,758	465,148	468,090	
Water Billing	22.00	1	503,187	450,000	503,187	506,370	
Project Management	21.50	1	342,186	342,186	342,186	344,350	
Water Rights/Water Projects	21.25	1	214,814	214,814	214,814	216,173	
Conservation	19.25	2	143,002	143,002	143,002	143,906	
Open Space	18.75	2	102,459	95,888	102,459	103,107	
Environmental Regulatory/EPA	18.75	2	404,694	404,694	404,694	407,254	
Bonanza Flat Operations	15.75	3	20,000	20,000	20,000	20,127	
<b>Total Environmental Leadership</b>			<b>9,194,815</b>	<b>8,588,546</b>	<b>9,194,815</b>	<b>9,252,980</b>	

**Description:**

WATER OPERATIONS

**Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.**

**Council Goal:**

001 Environmental Leadership

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

High Quality & Sustainable Water Resources

Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
WATER OPERATIONS			
Personnel	1,539,558	1,539,558	1,539,558
Materials	1,301,414	1,150,591	1,150,591
Total WATER OPERATIONS	2,840,971	2,690,149	2,690,149
TOTAL	2,840,971	2,690,149	2,690,149

FTEs	Budget FTEs FY 2022
Full Time	11.9
Part Time	2.4
<b>TOTAL</b>	<b>14.3</b>

**Level of Service**

Water Quality      Enhanced Level of Service

	Quartile FY 2022	Score FY 2022
Water Quality	1	25.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community City and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS

Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Looking at and comparing costs to produce, treat, and distribute water from each source, prioritizing the use of those sources, and analyzing how those sources interact and blend once in the system will quite likely result in large cost savings. The Water Research Foundation, EPA, Utah Division of Drinking Water, as well as neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS

A reduction of service would result directly in poorer water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely dip as well.

**Section 6: Performance Measures**

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
	-				
Water Quality-WATER OPERATIONS	Compliance with State/EPA water quality requirements	0	0		
Water Quality-WATER OPERATIONS	Percent of citizens rating the quality of drinking water as "good" or "excellent."	0%	0%	%	%

**Description:**

WATER OPERATIONS Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.

**Council Goal:**

004 Environmental Leadership

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources

A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
WATER OPERATIONS			
Personnel	1,307,607	1,203,907	1,203,907
Materials	2,294,406	2,070,650	2,070,650
Total WATER OPERATIONS	3,602,012	3,274,557	3,274,557
TOTAL	3,602,012	3,274,557	3,274,557

FTEs	Budget FTEs
	FY 2022
Full Time	13.0
Part Time	
<b>TOTAL</b>	<b>13.0</b>

### Level of Service

Distribution and Maintenance Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Distribution and Maintenance	1	25.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community City is the sole provider but there are other public or private entities which could be contracted to provide this service

### Reliance on City

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

**WATER OPERATIONS** The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also have been sharing resources with neighboring utilities on problem solving, and look to expand that into operator training this year.

## Section 5: Consequences of Funding Proposal at Lower Level

**WATER OPERATIONS** A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Distribution and Maintenance-WATER OPERATIONS	Percent of mainlines valves and hydrants exercised annually.	0%	0%	%	%
Distribution and Maintenance-WATER OPERATIONS	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	0%	0%	%	%
Distribution and Maintenance-WATER OPERATIONS	Number of work related accidents per year.	0	0		
Distribution and Maintenance-WATER OPERATIONS	Annual lost work time hours directly related to work related accidents.	0	0		
Distribution and Maintenance-WATER OPERATIONS	Annually - Percentage of water operators certified in distribution and treatment.	0%	0%	%	%

**Description:**

WATER OPERATIONS Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

**Council Goal:**

005 Environmental Leadership

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
WATER OPERATIONS			
Personnel	219,841	165,566	165,566
Materials	123,702	114,986	114,986
Total WATER OPERATIONS	343,543	280,552	280,552
TOTAL	343,543	280,552	280,552

FTEs	Budget FTEs
	FY 2022
Full Time	2.1
Part Time	
<b>TOTAL</b>	<b>2.1</b>

**Level of Service**

Service Orders Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Service Orders	1	25.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS

In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS

Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Service Orders-WATER OPERATIONS	Percent of service orders resolved within 30 days.	0%	0%	%	%
Service Orders-WATER OPERATIONS	Annual Percentage of leaks addressed within 38 days.	0%	0%	%	%



**Description:**

ENVIRONMENTAL SUSTAINABILITY      These proposed budget increases are to get PC closer to our critical priorities of renewable electricity (\$35k for renewable filing) and carbon neutral (\$20k open space improvement, \$25kcity of trees, and \$25k for decarbonization)

**Council Goal:**

053 Environmental Leadership

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Energy: Conservation, Renewable Energy, Carbon Reduction & Green Building Incentives      City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
ENVIRONMENTAL SUSTAINABILITY			
Personnel	330,363	330,308	334,698
Materials	130,450	80,450	80,450
<b>Total ENVIRONMENTAL SUSTAINABILITY</b>	<b>460,813</b>	<b>410,758</b>	<b>415,148</b>
SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT			
Materials	50,000	50,000	50,000

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT	50,000	50,000	50,000
<b>TOTAL</b>	<b>510,813</b>	<b>460,758</b>	<b>465,148</b>

FTEs	Budget FTEs
	FY 2022
Full Time	2.0
Part Time	0.8
<b>TOTAL</b>	<b>2.8</b>

**Level of Service**

Carbon Reduction Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Carbon Reduction	1	22.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

ENVIRONMENTAL SUSTAINABILITY

Our cost savings this past year have been significant. The largest expected savings in more than \$80k at the the mine bench from energy upgrades and closure of leaking lines

**Section 5: Consequences of Funding Proposal at Lower Level**

ENVIRONMENTAL SUSTAINABILITY

Funding at lower levels: 100Renewable: Staff will trim other programs to make this work. These dollars are required to participate in the program. OpenSpace: this will slow our progress of improving our open space's sequestration, and will result in reduced or no grant funding from other partners. CityOfTrees: I will work with Exec to see how we can pull off the program with limited funding. Decarb: Reduction may not allow city to overcome start-up costs of home energy rating score program.

**Section 6: Performance Measures**

	Description
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	City's carbon emission (in tons)
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07,'09, and '15; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year

**Description:**

WATER OPERATIONS Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.

**Council Goal:**

013 Environmental Leadership

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
WATER OPERATIONS			
Personnel	198,916	143,919	143,919
Materials	304,271	287,399	287,399
Total WATER OPERATIONS	503,187	431,318	431,318
TOTAL	503,187	431,318	431,318

FTEs	Budget FTEs FY 2022
Full Time	2.2
Part Time	
<b>TOTAL</b>	<b>2.2</b>

**Level of Service**

Water Billing      Enhanced Level of Service

	Quartile FY 2022	Score FY 2022
Water Billing	1	22.00

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves the ENTIRE Community and adds to their quality of life      City provides program and program is currently being offered by other private businesses not within City limits      Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS      Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS      The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
	-				
Water Billing-WATER OPERATIONS	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	0%	0%	%	%
Water Billing-WATER OPERATIONS	Annual Percentage of Cut Wire Service Orders completed within 38 days.	0%	0%	%	%

**Description:**

WATER OPERATIONS Project Management - Coordination and direction of engineering and financial resources in order to complete various capital projects. Construction Management - Coordination, direction, and inspection of resources used to complete capital project construction. Strategic Planning - Organizing present efforts on the basis of projections to ensure optimal performance of the water system into the future. Design - Coordination and direction of engineering resources to complete design of capital projects.

**Council Goal:**

034 Environmental Leadership

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

High Quality & Sustainable Water Resources Good project management is essential to providing a well thought out, long lasting water system that not only works to meet today's needs, but will keep up with growth and adapt to other less tangible changes.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

**Section 2: Proposed Amount / FTEs**

FTEs	Budget FTEs FY 2022
Full Time	1.8
Part Time	
<b>TOTAL</b>	<b>1.8</b>

**Level of Service**

Project Management Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS By bringing in more staff over the last few years to manage projects in-house, we have reduced the cost of contracting engineering services with outside consultants. Operations and Projects have fostered a closer partnership, which results in better end products and well-rounded staff. Working more closely with Engineering, Planning, and other departments has increased efficiency as resources are shared and permitting and similar processes are streamlined.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS A water system is only operable if it is planned, built and replaced as needed. Reductions to the project management program would result in poor project execution and expense of capital, assets that are less "operator friendly" and compatible with the existing system, and the high likelihood of future water shortages and quality issues.

**Description:**

CITY ATTORNEY Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including **negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes**; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.

**Council Goal:**

072 Environmental Leadership

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Conservation of Natural Resources 1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

**Section 1: Scope**

Change in Demand                      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
CITY ATTORNEY			
Personnel	124,340	209,908	209,908
Materials	4,906	4,906	4,906
Total CITY ATTORNEY	129,246	214,814	214,814
<b>TOTAL</b>	<b>129,246</b>	<b>214,814</b>	<b>214,814</b>

FTEs	Budget FTEs
	FY 2022
Full Time	1.0
Part Time	0.1
<b>TOTAL</b>	<b>1.1</b>

**Level of Service**

Water Rights/Water Projects Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Water Rights/Water Projects	1	21.25

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves the ENTIRE Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Higher quality of service and less expensive than outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY

Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	No	No	No	No
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of water meetings attended by attorney.	0%	0%	%	%
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of Deputy City Attorney's time spent on water issues and projects.	0%	0%	%	%



**Description:**

WATER OPERATIONS **Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.**

**Council Goal:**

012 Environmental Leadership

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Conservation of Natural Resources Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
WATER OPERATIONS			
Personnel	86,010	86,010	86,010
Materials	58,448	56,992	56,992
Total WATER OPERATIONS	144,457	143,002	143,002
TOTAL	144,457	143,002	143,002

FTEs	Budget FTEs
	FY 2022
Full Time	0.6
Part Time	
<b>TOTAL</b>	<b>0.6</b>

**Level of Service**

Conservation Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Conservation	2	19.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2050 and continue to be a sustainable water system, we must continue to pursue water conservation.

**Section 6: Performance Measures**

	Description
	-
Conservation-WATER OPERATIONS	Number of water audits conducted annually.
Conservation-WATER OPERATIONS	Water usage recorded in acre feet per year

**Description:**

COMMUNITY ENGAGEMENT Provides administrative, community outreach and policy support related to open space acquisition and administrative support for **COSAC. The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased** outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.

ECONOMY Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, **BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage,** and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Open Space Management & Acquisition we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for open space purchases which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions). City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

**Council Goal:**

015 Environmental Leadership

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Open Space Acquisition Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
COMMUNITY ENGAGEMENT			
Personnel	12,003	5,432	12,003

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total COMMUNITY ENGAGEMENT	12,003	5,432	12,003
ECONOMY			
Personnel	89,348	89,348	89,348
Materials	1,108	1,108	1,108
Total ECONOMY	90,456	90,456	90,456
TOTAL	102,459	95,888	102,459

FTEs	Budget FTEs
	FY 2022
Full Time	0.6
Part Time	0.5
TOTAL	1.1

**Level of Service**

Open Space      Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Open Space	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY ENGAGEMENT

**Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern.** There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.

ECONOMY Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY ENGAGEMENT A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.

ECONOMY Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Open Space-ECONOMY	Number of citations with Summit County weed ordinance.	0	0		
Open Space-ECONOMY	Number of acres of recreation open space per resident.	0	0		
Open Space-ECONOMY	Number of public inquiries per city noxious weed program on open space	0%	0%	%	%
Open Space-ECONOMY	Total acres of City-owned open space.	0	0		

**Description:**

- CITY ATTORNEY      Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the **City with negotiating multi-party agreements related to contaminated soil in and around Park City**; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.
  
- ENVIRONMENTAL      This budget includes all items related to environmental regulatory work related to Legacy Mine soils.  
SUSTAINABILITY
  
- DENTAL SELF          The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an  
FUNDING                insurance policy. This method saves the city money over purchasing insurance.

**Council Goal:**

016 Environmental Leadership

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Environmental      Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the  
Health                watershed and doing it right. This budget supports those goals.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
CITY ATTORNEY			
Personnel	200,569	221,961	221,961

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Materials	1,074	1,074	1,074
Total CITY ATTORNEY	201,643	223,035	223,035
ENVIRONMENTAL REGULATORY			
Materials	100,000	100,000	100,000
Total ENVIRONMENTAL REGULATORY	100,000	100,000	100,000
ENVIRONMENTAL SUSTAINABILITY			
Personnel	157,030	198,151	198,151
Materials	8,350	8,350	8,350
Total ENVIRONMENTAL SUSTAINABILITY	165,380	206,501	206,501
TOTAL	467,023	529,537	529,537

FTEs	Budget FTEs FY 2022
Full Time	2.6
Part Time	0.1
TOTAL	2.7

**Level of Service**

Environmental Regulatory/EPA Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Environmental Regulatory/EPA	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

ENVIRONMENTAL  
SUSTAINABILITY

Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

## Section 5: Consequences of Funding Proposal at Lower Level

ENVIRONMENTAL  
SUSTAINABILITY

While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
ENVIRONMENTAL REGULATORY/EPA-ENVIRONMENTAL SUSTAINABILITY	Compliance with Prospector Drain AOC schedule.	No	No	No	No
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Percent of monthly BioCell water sample testing completed.	0%	0%	%	%
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance (Soil Ordinance)	0	0		
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	0	0		
Environmental Regulatory/EPA-CITY ATTORNEY'S OFFICE	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.	0	0		
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Continued progress on Prospector Drain EE/CA	No	No	No	No
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	# of Phase I ESA's completed on all property transactions	0	0		



## Social Equity & Affordability

Program	Score FY 2022	Quartile FY 2022	Dept Req FY 2022	Results Team Rec FY 2022	City	
					Manager Rec FY 2022	City Council Rec FY 2022
Housing	23.75	1	475,277	475,277	475,277	478,283
Youth & Spanish Services	20.50	2	403,221	403,221	403,221	405,772
Social Equity	19.50	2	167,890	167,890	167,890	168,952
Special Service Contracts	17.00	3	630,000	630,000	630,000	633,985
Mental Health	17.00	3	60,000	60,000	60,000	60,380
Youth Services Officer	16.00	3	223,436	223,436	223,436	224,849
DARE/Drug Education	15.25	3	33,054	33,054	33,054	33,263
Childcare	8.75	4	7,828	7,828	7,828	7,877
<b>Total Social Equity &amp; Affordability</b>			<b>2,000,705</b>	<b>2,000,705</b>	<b>2,000,705</b>	<b>2,013,361</b>

**Description:**

COMMUNITY ENGAGEMENT The Affordable Housing program provides land and property acquisition, disposition and development services. Staff develops, analyzes, supervises and implements affordable housing policies, plans and programs. Prepares housing needs assessments and housing standards and guidelines. Provides analysis and recommendations on MPD and annexation applications of compliance with affordable housing guidelines. Manages City's employee housing and maintains quality of assets.

**Council Goal:**

007 Social Equity & Affordability

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Housing: Middle-Income, Attainable, and Affordable Housing Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is or particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
SPEC. SRVC. CONTRT/HOUSING RESOURCE			
Materials	15,000	15,000	15,000
Total SPEC. SRVC. CONTRT/HOUSING RESOURCE	15,000	15,000	15,000
AFFORDABLE HOUSING			
Personnel	383,958	411,207	411,207

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Materials	49,070	49,070	49,070
Total AFFORDABLE HOUSING	433,028	460,277	460,277
TOTAL	448,028	475,277	475,277

FTEs	Budget FTEs
	FY 2022
Full Time	3.6
Part Time	
TOTAL	3.6

**Level of Service**

Housing      Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Housing	1	23.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the City and adds to their quality of life

**Reliance on City**

the City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

**COMMUNITY ENGAGEMENT**

Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor’s Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff are collaborating on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing

program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.

## Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY  
ENGAGEMENT

Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed-restricted affordable housing units compared to occupied/primary units	0%	0%	%	%
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed restricted affordable housing units compared to total residential units.	0%	0%	%	%
Housing-COMMUNITY DEVELOPMENT ADMIN	Number of units built to achieve Council's goal of 800 units by 2026 (starting in 2016)	0	0		

**Description:**

LIBRARY Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City children, youth, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

**Council Goal:**

021 Social Equity & Affordability

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Diverse Community Participation The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

Youth and Spanish service demands are experiencing a great deal of increase, which is good. Our outreach to the schools and to the Spanish-speaking population has been successful in bringing in more people. Our children's and youth' programs are full to brimming with parents asking for more all the time.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
LIBRARY			
Personnel	287,707	339,454	339,454

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Materials	62,865	61,903	61,903
Total LIBRARY	350,572	401,357	401,357
TOTAL	350,572	401,357	401,357

FTEs	Budget FTEs
	FY 2022
Full Time	3.0
Part Time	1.4
TOTAL	4.5

### Level of Service

Youth & Spanish Services Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Youth & Spanish Services	2	20.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other **nonprofits to co-host**

programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Without additional funds to keep pace with youth and Spanish services, the Library will not have the best resources available to engage these populations in our community. Success in education and library skills are basics for youth and teens to become successful citizens. Without additional funds we will fall short of Council goals to increase social equity and to serve the Spanish-speaking population. Negative impacts of not being approved for the personnel requests include the library not being equipped to provide services in a timely and cost-effective fashion. Deliverables will suffer. The library cannot provide books and new materials into the community's hands effectively. In addition, because our staff is manually checking in books in the back room we are unable to develop and provide services for kids, teens, Spanish-speakers, which does not provide 21st Century Service to the public. Inability for staff to attend conferences, meetings, and hold memberships at a professional level to keep up 21st Century Library standards. We are falling short on staying update library software and electronic resources as those expenses increase.

**Section 6: Performance Measures**

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
	-				
Youth & Spanish Services-LIBRARY	Number of people served by Youth and Spanish programs and outreach.	0	0		
Youth & Spanish Services-LIBRARY	Checkout Rate of Children's Collection-Circulation per item	0	0		

**Description:**

SPEC. SRVC. CNTRT./UNSPECIFIED Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services **consistent with the needs and goals of the City. According to City policy, up to one percent of the City's total budget** is awarded. Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in-kind services. Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol I. This program's budget is a percentage of the City's total budget and fluctuates accordingly. Per Council policy, up to 1% of the operating budget annually is dedicated for **contracting with not-for-profit organizations to provide service for community benefit.**

**Council Goal:**

060 Social Equity & Affordability

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Resilient and Sustainable Economy Special service contracts are generally viewed as the City investing in and providing needed services to the local community.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

**Section 2: Proposed Amount / FTEs**

**Level of Service**

Special Service Contracts Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

SPEC. SRVC. CNTRT./UNSPECIFIED **Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that if these services were provided by the City and administered by city staff cost would be much higher.**

**Section 5: Consequences of Funding Proposal at Lower Level**

SPEC. SRVC. CNTRT./UNSPECIFIED The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization. Funding at a lower level would result in less funding awarded to applicants.

**Section 6: Performance Measures**



**Description:**

MENTAL HEALTH The Summit County Mental Wellness Strategic Plan is the result of an eleven-month community initiative to identify and address issues of mental health & substance abuse. Recognizing that Utah has the highest rate of mental illness in the United States (23.4%) and that an immediate need exists within our community, both the Summit County Council and the Park City Council have recognized this as a key priority in their 2017 Goals. Through the use of community surveys, focus groups, and the creation of a community-based coalition centered on mental health & substance abuse; the following strategic plan is presented to the community as a means of enhancing the quality of life for all Summit County residents, regardless of mental health or substance abuse concerns.

**Council Goal:**

140 Social Equity & Affordability

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Mental Health

**Section 1: Scope**

Change in Demand

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

The demand for this program is being directed by Council, which is based off of evidence of mental health issues increasing dramatically over the last several years.

**Section 2: Proposed Amount / FTEs**

Level of Service

Mental Health

Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program Benefits/Serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

**Description:**

POLICE The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

**Council Goal:**

089 Social Equity & Affordability

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City.  
 Community The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
POLICE			
Personnel	232,295	223,436	223,436
Total POLICE	232,295	223,436	223,436
TOTAL	232,295	223,436	223,436

FTEs	Budget FTEs
	FY 2022
Full Time	1.4
Part Time	
<b>TOTAL</b>	<b>1.4</b>

### Level of Service

Youth Services Officer Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Youth Services Officer	3	16.00

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

POLICE The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

## Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would not allow us to have a full time officer in this position.

## Section 6: Performance Measures

	Description
	-
Youth Services Officer-POLICE	Total number of students processed for truancy

**Description:**

DRUG EDUCATION Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens. The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education.

**Council Goal:**

102 Social Equity & Affordability

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
DRUG EDUCATION			
Personnel	28,054	28,054	28,054
Materials	5,000	5,000	5,000
Total DRUG EDUCATION	33,054	33,054	33,054
TOTAL	33,054	33,054	33,054

FTEs	Budget FTEs FY 2022
Full Time	0.2
Part Time	
<b>TOTAL</b>	<b>0.2</b>

**Level of Service**

DARE/Drug Education Same Level of Service

	Quartile FY 2022	Score FY 2022
DARE/Drug Education	3	15.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

DRUG EDUCATION      Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

**Section 5: Consequences of Funding Proposal at Lower Level**

DRUG EDUCATION      A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education

**Section 6: Performance Measures**

	Description
DARE/Drug Education-DRUG EDUCATION	Total number of students completing DARE program

**Description:**

PC We are open Monday thru Friday from 8:30 to 2 p.m. and add evening hours in the winter. The facility follows the state licensing requirements  
 MARC as all staff have regular training and ratio of kids to staff is less than 10:1. Users of this service pay an hourly rate and must remain **on-site** using the facility. Children ages 1 to 6 may use the facility.

**Council Goal:**

134 Social Equity & Affordability

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
PC MARC			
Personnel	7,528	7,528	7,528
Materials	300	300	300
Total PC MARC	7,828	7,828	7,828
TOTAL	7,828	7,828	7,828

FTEs	Budget FTEs
	FY 2022
Full Time	0.1
Part Time	
<b>TOTAL</b>	<b>0.1</b>

**Level of Service**

Childcare Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Childcare	4	8.75

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

PC Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARCHours would be reduced that we offer childcare.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Childcare-CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	98%	0%	%	%
Childcare-CITY RECREATION	Percentage of respondents who rate the childcare service as "good" or better.	96.4%	0%	%	%

## Core or Essential Services

Program	Score FY 2022	Quartile FY 2022	Dept Req FY 2022	Results Team Rec FY 2022	City	
					Manager Rec FY 2022	City Council Rec FY 2022
Storm Water Utility	28.50	1	1,027,387	876,637	1,027,387	1,033,886
Prosecution	25.25	1	257,146	257,146	257,146	258,773
Elections	25.00	1	32,043	32,043	42,043	42,246
Accounting/Audit/Treasury	23.50	1	370,656	370,656	370,656	373,001
City Recorder	23.50	1	141,590	141,590	141,590	142,486
State Liquor Enforcement	23.50	1	64,243	64,243	64,243	64,649
Patrol Operations	23.50	1	2,561,436	2,561,436	2,561,436	2,577,640
Street Lights & Signs	23.25	1	335,492	335,492	335,492	337,614
Budget Preparation, Coordination, and Monitoring	22.50	1	147,340	147,340	147,340	148,272
Website	22.50	1	184,263	184,263	184,263	185,428
Debt Management	22.25	1	152,604	152,604	152,604	153,570
Clean-up and Storm Drain	22.00	1	248,568	248,568	248,568	250,140
Emergency Management	21.75	1	482,570	482,570	482,570	485,623
Fire Safety	21.75	1	503,514	503,514	503,514	506,700
Community Outreach and Citizen Engagement	21.50	1	1,309,773	1,282,746	1,309,773	1,318,058
Dispatch	21.50	1	620,000	620,000	620,000	623,922
Business Licenses	21.50	1	117,939	117,939	117,939	118,685
Financial Services	21.00	2	384,926	348,413	384,926	387,361
Inspections	21.00	2	1,245,946	1,245,946	1,245,946	1,253,828
Capital Budgeting	20.75	2	171,200	171,200	171,200	172,283
Engineering Project Management	20.75	2	547,702	412,281	547,702	551,167
Inspections and Contract Supervision	20.50	2	177,392	177,392	177,392	178,514
Revenue/Resource Management	20.25	2	39,669	39,669	39,669	39,920
Winter Snow Operations	20.25	2	1,265,976	1,218,897	1,265,976	1,273,984
Fleet Management & Maintenance	20.00	2	2,865,023	2,865,023	2,865,023	2,883,147
General Legal Support	19.75	2	217,924	85,065	217,924	219,303
Local, State, and Federal Compliance	19.75	2	160,193	160,193	160,193	161,206
Community Code Compliance	19.75	2	284,473	284,473	284,473	286,273
Litigation	19.75	2	153,154	124,714	153,154	154,123



Program	City					
	Score	Quartile	Dept Req	Results	Manager	City Council
	FY 2022	FY 2022	FY 2022	Team Rec FY 2022	Rec FY 2022	Rec FY 2022
Policy Creation & Implementation	19.50	2	554,270	554,270	554,270	557,776
Council & Board Support	19.50	2	532,852	518,632	532,852	536,223
Network Support	19.25	2	308,618	286,461	308,618	310,570
Street & Sidewalk Maintenance	19.00	2	611,367	495,248	611,367	615,234
Abatement Fund	19.00	2	48,688	48,688	48,688	48,996
Risk Management	19.00	2	1,422,631	1,422,631	1,422,631	1,431,630
Parks & Sidewalk Snow Removal	18.75	2	657,884	657,884	657,884	662,046
Benefit Design/Administration	18.75	2	76,935	76,935	76,935	76,935
Employment Review	18.75	2	84,572	84,572	84,572	85,107
Janitorial Services	18.75	2	580,539	580,539	580,539	584,211
Circulation Services	18.50	2	321,276	321,276	321,276	323,309
Staff Support	18.50	2	223,288	223,288	223,288	224,700
Technical Services	18.50	2	338,197	338,197	338,197	340,336
Community Support	18.25	2	936,543	936,543	936,543	942,467
IT Utilities	18.00	2	127,847	127,847	127,847	128,656
Building Repairs and Maintenance	17.75	2	626,119	626,119	626,119	630,080
Emergency Communications	17.75	2	85,234	85,234	85,234	85,773
Systems Support	17.25	3	340,351	325,127	340,351	342,504
Reciprocal Borrowing	17.00	3	25,038	25,038	25,038	25,196
Records Management	17.00	3	55,865	55,865	55,865	56,218
Safety and Security	17.00	3	43,000	43,000	43,000	43,272
Contracts/Grants	16.75	3	84,704	84,704	84,704	85,240
Adult Services	16.50	3	276,551	276,551	276,551	278,301
Strategic Planning	16.50	3	32,834	32,834	32,834	33,041
Software Maintenance/Upgrades	16.50	3	324,649	280,965	324,649	326,703
Grant Administration	16.25	3	11,185	11,185	11,185	11,256
Legislative Liaison	15.50	3	92,447	92,447	92,447	93,032
Community Engagement	15.00	3	181,128	181,128	181,128	182,274
Utilities	15.00	3	180,325	180,325	180,325	181,465
Planning Customer Service	15.00	3	169,631	167,293	169,631	170,704

Program	Score FY 2022	Quartile FY 2022	Dept Req FY 2022	Results	City	City Council
				Team Rec FY 2022	Manager Rec FY 2022	City Council Rec FY 2022
GIS	14.75	4	137,332	137,332	137,332	138,201
Swede Alley Parking Structure	14.25	4	45,600	45,600	45,600	45,888
Golf Maintenance	13.75	4	682,619	678,329	682,619	686,937
Analysis Resource	13.75	4	76,079	76,079	76,079	76,560
Support/Help Desk	13.50	4	517,326	414,038	517,326	520,598
Performance Measures and Benchmarking	13.50	4	67,289	67,289	67,289	67,714
Cemetery	12.75	4	108,305	106,090	108,305	108,990
Valued & Engaged Staff	12.25	4	2,440	2,440	2,440	2,455
LEAD	12.00	4	10,000	10,000	10,000	10,063
Recruitment	11.75	4	105,642	100,737	105,642	106,310
Valuing Employees	11.75	4	208,274	205,005	208,274	209,592
Pay Plan Design/Administration	11.75	4	98,942	98,942	98,942	99,567
Trash Clean-Up	11.50	4	155,802	155,802	155,802	156,788
Leadership Park City	11.50	4	199,921	176,906	199,921	201,185
Performance Management	10.75	4	95,032	95,032	95,032	95,633
Short-Term Citywide Personnel	6.50	4	38,666	38,666	38,666	38,911
<b>Total Core or Essential Services</b>			<b>27,973,979</b>	<b>27,061,167</b>	<b>27,983,979</b>	<b>28,160,452</b>

**Description:**

STREET MAINTENANCE This Program maintains City storm drain systems in order to minimize the addition of pollutants into stream water, and to minimize potential flooding.

WATER OPERATIONS This Program is responsible for meeting the requirements of the Utah MS4 permit. The City has currently been designated, but has not yet applied for coverage under the permit.

**Council Goal:**

003 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Water Conservation

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Demand has increased substantially as previously the City had not been mandated by the State to undertake this Clean Water Act obligation.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
STORM WATER OPER			
Personnel	611,297	758,480	758,480
Materials	292,944	292,944	292,944
Total STORM WATER OPER	904,241	1,051,424	1,051,424
TOTAL	904,241	1,051,424	1,051,424

FTEs	Budget FTEs
	FY 2022
Full Time	6.9
Part Time	
<b>TOTAL</b>	<b>6.9</b>

**Level of Service**

Storm Water Utility Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Storm Water Utility	1	28.50

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves the ENTIRE of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE N/A

WATER OPERATIONS N/A

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE Additional waste and dirt will enter the waterways that run through Park City. This will negatively impact aquatic wildlife and the natural environment.

WATER OPERATIONS Park City is obligated to obtain a permit under the Clean Water Act to operate our storm water system. Funding at a lower level will increase the chances that we will not meet the terms of the permit opening the City up to substantial penalties under the Clean Water Act.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Storm Water-WATER OPERATIONS	Annually submit the Utah Pollutant Discharge Elimination System Storm Water Program MS4 Report form to the state	No	No	No	No

**Description:**

CITY ATTORNEY Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits.

**Council Goal:**

036 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound 1) Community policing engaged 2) Capable workforce

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
CITY ATTORNEY			
Personnel	215,481	226,177	226,177
Materials	30,969	30,969	30,969
Total CITY ATTORNEY	246,450	257,146	257,146
TOTAL	246,450	257,146	257,146

FTEs	Budget FTEs
	FY 2022
Full Time	1.5
Part Time	0.5
<b>TOTAL</b>	<b>2.0</b>

### Level of Service

Prosecution Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Prosecution	1	25.25

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY **Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.**

## Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Prosecution-CITY ATTORNEY'S OFFICE	Filing and Disposition by Prosecutor (number of misdemeanor cases)	0	0		
Prosecution-CITY ATTORNEY'S OFFICE	Percent of requests for information/charges screening completed within 7 days.	0%	0%	%	%

**Description:**

ELECTIONS This includes all materials necessary to conduct an election as well as costs for election judges.

**Council Goal:**

002 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

This is the off-year for elections, so the demand for this program is significantly less.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
CITY MANAGER			
Personnel	10,387	10,387	10,387
Materials	11,600	8,656	8,656
<b>Total CITY MANAGER</b>	<b>21,987</b>	<b>19,043</b>	<b>19,043</b>
ELECTIONS			
Materials	13,000	13,000	13,000
<b>Total ELECTIONS</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TOTAL	34,987	32,043	32,043

FTEs	Budget FTEs
	FY 2022
Full Time	0.1
Part Time	
TOTAL	0.1

**Level of Service**

Elections      Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Elections	1	25.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

ELECTIONS Partnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

**Section 5: Consequences of Funding Proposal at Lower Level**



ELECTIONS Elections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

**Section 6: Performance Measures**

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
	-				
Elections-CITY MANAGER	Deadline was met for noticing the election.	No	No	No	No
Elections-CITY MANAGER	Election results were delivered to the County within the specified timeline.	No	No	No	No

**Description:**

FINANCE This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

**Council Goal:**

008 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
FINANCE			
Personnel	298,882	303,139	303,139
Materials	70,717	67,517	67,517
Total FINANCE	369,599	370,656	370,656
TOTAL	369,599	370,656	370,656

FTEs	Budget FTEs
	FY 2022
Full Time	2.4
Part Time	
<b>TOTAL</b>	<b>2.4</b>

**Level of Service**

Accounting/Audit/Treasury Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Accounting/Audit/Treasury	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

FINANCE Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

**Section 5: Consequences of Funding Proposal at Lower Level**

FINANCE Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Accounting/Audit/Treasury-FINANCE	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	No	No	No
Accounting/Audit/Treasury-FINANCE	Output: Number of journal entries prepared and posted	0	0		
Accounting/Audit/Treasury-FINANCE	Output: Number of journal entries prepared and posted for Finance	47247	0		
Accounting/Audit/Treasury-FINANCE	Output: Number of bank statement transactions reconciled.	13403	0		
Accounting/Audit/Treasury-FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.	300	0		
Accounting/Audit/Treasury-FINANCE	Output: Number of quarterly monitoring reports submitted to City Council.	4	0		
Accounting/Audit/Treasury-FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	0%	0%	%	%

**Description:**

CITY MANAGER Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager. Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager.

**Council Goal:**

010 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
CITY MANAGER			
Personnel	135,496	137,797	137,797
Materials	4,029	3,793	3,793

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total CITY MANAGER	139,525	141,590	141,590
TOTAL	139,525	141,590	141,590

FTEs	Budget FTEs
	FY 2022
Full Time	1.1
Part Time	
TOTAL	1.1

**Level of Service**

City Recorder    Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
City Recorder	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Reliance on City**

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
	-				
City Recorder-CITY MANAGER	Epackets & website postings by EOD Monday and packets distributed by end of day Monday.	0%	0%	%	%
City Recorder-CITY MANAGER	Two week turn around for Council minutes	0%	0%	%	%

**Description:**

STATE LIQUOR ENFORCEMENT State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have an alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts.

**Council Goal:**

011 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

**Section 1: Scope**

Change in Demand Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
STATE LIQUOR ENFORCEMENT			
Personnel	54,243	54,243	54,243
Materials	10,000	10,000	10,000
Total STATE LIQUOR ENFORCEMENT	64,243	64,243	64,243
TOTAL	64,243	64,243	64,243



FTEs	Budget FTEs
	FY 2022
Full Time	
Part Time	1.3
<b>TOTAL</b>	<b>1.3</b>

**Level of Service**

State Liquor Enforcement Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
State Liquor Enforcement	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves the ENTIRE Community and adds to their quality of life

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

STATE LIQUOR ENFORCEMENT The annual grant is \$66,000 which is a cost the City does not incur.

**Section 5: Consequences of Funding Proposal at Lower Level**

STATE LIQUOR ENFORCEMENT

These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

**Section 6: Performance Measures**

	Description
	-
State Liquor Enforcement-STATE LIQUOR ENFORCEMENT	Total DUI arrests

**Description:**

POLICE Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

**Council Goal:**

030 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

Over the past several years we have had a drastic increase in our serious crimes, including homicides, juvenile drug cases, suspicious infant deaths, felonious thefts, and million dollar drug cases. This has all been in addition to the typical theft, domestic violence, intoxication, and other incidents police handle regularly. We had also had an increase in special event staffing as best practices have changed due to increased home-grown terrorism throughout the nation and other threats.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
POLICE			
Personnel	2,292,446	2,304,088	2,304,088
Materials	322,888	257,348	257,348
Total POLICE	2,615,334	2,561,436	2,561,436
TOTAL	2,615,334	2,561,436	2,561,436

FTEs	Budget FTEs
	FY 2022
Full Time	15.4
Part Time	
<b>TOTAL</b>	<b>15.4</b>

**Level of Service**

Patrol Operations Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Patrol Operations	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

POLICE Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

**Section 5: Consequences of Funding Proposal at Lower Level**

POLICE Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Patrol Operations-POLICE	% of calls responded to within 15 minutes	0%	0%	%	%
Patrol Operations-POLICE	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors	0	0		

**Description:**

**STREET LIGHTS/SIGN** The Streets Department is responsible for the operation and maintenance of 836 City owned street lights and leases 128 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests. Challenges to this program are maintaining an aging lighting network, including fixtures, wiring, and coordinating repairs and maintenance with RMP.

**Council Goal:**

Transportation Innovation

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Well-Maintained Assets and Infrastructure** Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD).

**Section 1: Scope**

Change in Demand Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
<b>STREET MAINTENANCE</b>			
Personnel	141,763	155,940	155,940
Materials	25,752	25,752	25,752
<b>Total STREET MAINTENANCE</b>	<b>167,515</b>	<b>181,692</b>	<b>181,692</b>
<b>STREET LIGHTS/SIGN</b>			

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Materials	181,300	153,800	153,800
Total STREET LIGHTS/SIGN	181,300	153,800	153,800
TOTAL	348,815	335,492	335,492

FTEs	Budget FTEs
	FY 2022
Full Time	1.5
Part Time	0.2

**Level of Service**

Street Lights & Signs Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Street Lights & Signs	1	23.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

STREET LIGHTS/SIGN Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET LIGHTS/SIGN The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Street Lights & Signs-STREET MAINTENANCE	Percentage of city street lights operating.	190%	0%	%	%
Street Lights & Signs-STREET MAINTENANCE	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	196%	0%	%	%
Street Lights & Signs-STREET MAINTENANCE	Percentage of traffic control devices repaired within 30 days.	200%	0%	%	%
Street Lights & Signs-STREET MAINTENANCE	Percentage of signs inspected per year.	200%	0%	%	%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and **distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing;** and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

**Council Goal:**

017 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the upmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BUDGET, DEBT & GRANTS			
Personnel	218,480	110,651	110,651
Materials	23,800	23,800	23,800
Total BUDGET, DEBT & GRANTS	242,280	134,451	134,451
FINANCE			

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Personnel	9,836	10,163	10,163
Materials	2,727	2,727	2,727
Total FINANCE	12,563	12,889	12,889
TOTAL	254,842	147,340	147,340

FTEs	Budget FTEs
	FY 2022
Full Time	0.9
Part Time	
TOTAL	0.9

### Level of Service

Budget Preparation, Coordination, and Monitoring Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Budget Preparation, Coordination, and Monitoring	1	22.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.



## Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	GFOA Distinguished Budget Presentation Award received (0 =No, 1 =Yes)	No	No	No	No
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter)	0	0		
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Monitoring as "satisfactory" or above	0%	0%	%	%
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Preparation as "satisfactory" or above	0%	0%	%	%

**Description:**

TECHNICAL & CUSTOMER SERVICES

www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive automatic email notifications for a variety of City topics.

**Council Goal:**

069 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Citizen Engagement The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TECHNICAL & CUSTOMER SERVICES			
Personnel	101,467	103,929	103,929
Materials	80,334	80,334	80,334
Total TECHNICAL & CUSTOMER SERVICES	181,801	184,263	184,263
<b>TOTAL</b>	<b>181,801</b>	<b>184,263</b>	<b>184,263</b>

FTEs	Budget FTEs
	FY 2022
Full Time	0.8
Part Time	0.2
<b>TOTAL</b>	<b>1.0</b>

**Level of Service**

Website Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Website	1	22.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
	-				
Website-TECHNICAL & CUSTOMER SERVICES	Annual Website trainings offered to department liaisons	0	0		
Website-TECHNICAL & CUSTOMER SERVICES	Percent of problem work-orders resolution with 4 hour response time	0%	0%	%	%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

**Council Goal:**

024 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BUDGET, DEBT & GRANTS			
Personnel	142,051	149,854	149,854
Materials	2,750	2,750	2,750
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>144,801</b>	<b>152,604</b>	<b>152,604</b>

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TOTAL	144,801	152,604	152,604

FTEs	Budget FTEs
	FY 2022
Full Time	1.2
Part Time	
TOTAL	1.2

**Level of Service**

Debt Management Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Debt Management	1	22.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Moody's), 1= Aa2, 2= Aa1, 3= Aaa	0	0		
Debt Management-BUDGET, DEBT & GRANTS	Percentage of bond issuances completed in time for project	0%	0%	%	%
Debt Management-BUDGET, DEBT & GRANTS	At least \$5 million kept in reserve to keep bond rating? (0 =No, 1 =Yes)	No	No	No	No
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (S & P) 2 = AA+	0	0		
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Fitch) 2= AA+	0	0		

**Description:**

STREET MAINTENANCE Sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

**Council Goal:**

059 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
STREET MAINTENANCE			
Personnel	164,195	185,461	185,461
Materials	63,107	63,107	63,107
Total STREET MAINTENANCE	227,302	248,568	248,568
TOTAL	227,302	248,568	248,568

FTEs	Budget FTEs
	FY 2022
Full Time	1.6
Part Time	0.3
<b>TOTAL</b>	<b>1.9</b>

**Level of Service**

Clean-up and Storm Drain Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Clean-up and Storm Drain	1	22.00

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves the ENTIRE Community and adds to their quality of life  
 City provides program and program is currently being offered by other private businesses not within City limits  
 Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Clean-up and Control-STREET MAINTENANCE	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	100%	0%	%	%
Clean-up and Control-STREET MAINTENANCE	Percentage of flood control devices inspected weekly from April 15 to June 15.	50%	0%	%	%
Clean-up and Control-STREET MAINTENANCE	Percentage of storm drain boxes cleaned annually.	20%	0%	%	%



**Description:**

EMERGENCY MANAGEMENT      Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs

EMERGENCY CONTINGENCY      The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. In FY 16 this account was changed to remain at \$100,000 per year. In FY17 \$10,000 was used for the purchase of the Mobile Command Trailer (MCT) and the current balance is \$90,000. In FY21, this amount was changed to \$500,000 to assist with response and community recovery efforts associated with the City's response to COVID-19.

**Council Goal:**

026 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe      Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen.  
 Community      Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%      All three areas of responsibility, Emergency Management, Security and Safety have all seen an increased focus and demand for services over the past several years, stretching the Emergency Manager's ability to meet increasing requirements from government, insurers, special events, international security concerns and preparing the community.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
EMERGENCY MANAGEMENT			

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Personnel	187,216	203,566	203,566
Materials	117,500	117,500	117,500
Total EMERGENCY MANAGEMENT	304,716	321,066	321,066
POLICE			
Personnel	70,364	61,504	61,504
Total POLICE	70,364	61,504	61,504
EMERGENCY CONTINGENCY			
Materials	500,000	500,000	500,000
Total EMERGENCY CONTINGENCY	500,000	500,000	500,000
TOTAL	875,080	882,570	882,570

FTEs	Budget FTEs
	FY 2022
Full Time	1.7
Part Time	
TOTAL	1.7

### Level of Service

Emergency Management Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Emergency Management	1	21.75

## Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

EMERGENCY MANAGEMENT We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.

EMERGENCY CONTINGENCY The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

**Section 5: Consequences of Funding Proposal at Lower Level**

EMERGENCY MANAGEMENT Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend **educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain** service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities all together..

EMERGENCY CONTINGENCY Funding at a lower level will reduce our financial readiness for emergencies and disasters.

**Section 6: Performance Measures**

	Description
Emergency Management-EMERGENCY MANAGEMENT	Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.)
Emergency Management-EMERGENCY MANAGEMENT	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST
Emergency Management-EMERGENCY MANAGEMENT	Number of Required NIMS & ICS courses completed by city staff

**Description:**

BUILDING DEPT. This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.

**Council Goal:**

066 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BUILDING DEPT.			
Personnel	466,629	467,074	467,074
Materials	36,440	36,440	36,440
Total BUILDING DEPT.	503,069	503,514	503,514
TOTAL	503,069	503,514	503,514

FTEs	Budget FTEs
	FY 2022
Full Time	4.1
Part Time	
<b>TOTAL</b>	<b>4.1</b>

### Level of Service

Fire Safety                      Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Fire Safety	1	21.75

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

## Section 4: Cost Savings / Innovation / Collaboration

**BUILDING DEPT.** The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

## Section 5: Consequences of Funding Proposal at Lower Level

**BUILDING DEPT.** Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Fire Safety-BUILDING DEPT.	Percent of fire inspectors pursuing ongoing training each year	0%	0%	%	%
Fire Safety-BUILDING DEPT.	Percent of fire inspectors conducting outreach regarding code concerns or changes	0%	0%	%	%
Fire Safety-BUILDING DEPT.	Percent of fire incidents that fire inspectors respond to within 24 hrs	0%	0%	%	%

**Description:**

- CITY COUNCIL Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
- CITY MANAGER Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
- COMMUNITY ENGAGEMENT This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through **technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The** community engagement program will also enhance the quality of citizen engagement.
- ECONOMY Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

**Council Goal:**

009 Core or Essential Services

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Community Engagement An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MODEST decrease in demand of 5% to 14%	Council is interested in enhancing our engagement with the community. This is a Top Priority of Council.

## Section 2: Proposed Amount / FTEs

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
CITY COUNCIL			
Personnel	158,872	158,872	158,872
Materials	37,525	37,525	37,525
Total CITY COUNCIL	196,397	196,397	196,397
CITY MANAGER			
Personnel	299,244	345,169	345,169
Materials	11,545	10,995	10,995
Total CITY MANAGER	310,789	356,164	356,164
COMMUNITY ENGAGEMENT			
Personnel	343,884	424,486	343,884
Materials	60,200	60,200	60,200
Total COMMUNITY ENGAGEMENT	404,084	484,686	404,084
ECONOMY			
Personnel	87,390	116,043	123,672
Materials	105,956	5,956	5,956
Total ECONOMY	193,346	121,999	129,628
GRANTS/HISTORICAL SOCIETY			
Materials	25,000	25,000	25,000
Total GRANTS/HISTORICAL SOCIETY	25,000	25,000	25,000
SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR			
Materials	8,500	8,500	8,500
Total SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR	8,500	8,500	8,500
CONTINGENCY/GENERAL			
Materials	100,000	100,000	100,000
Total CONTINGENCY/GENERAL	100,000	100,000	100,000
CONTINGENCY/COUNCIL			
Materials	50,000	50,000	50,000
Total CONTINGENCY/COUNCIL	50,000	50,000	50,000
<b>TOTAL</b>	<b>1,288,117</b>	<b>1,342,746</b>	<b>1,269,773</b>

FTEs	Budget FTEs
	FY 2022
Full Time	5.1
Part Time	0.2
<b>TOTAL</b>	<b>5.2</b>

### Level of Service

Community Outreach and Citizen Engagement Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Community Outreach and Citizen Engagement	1	21.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

### COMMUNITY ENGAGEMENT

In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

## Section 5: Consequences of Funding Proposal at Lower Level

**CITY COUNCIL** Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the



state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.

CITY MANAGER Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and **buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.**

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Community Outreach and Citizen Engagement-ECONOMY	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	0%	0%	%	%
Community Outreach and Citizen Engagement-ECONOMY	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	0%	0%	%	%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%	0%	%	%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percentage of NCS respondents that rated "opportunities to participate in community matters" as "good" or "excellent"	0%	0%	%	%
Community Outreach and Citizen Engagement-CITY MANAGER	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	0%	0%	%	%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	# of PSA/Press Releases/Social Media Postings	0	0		
Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT	# of PSAs	0	0		

**Description:**

COMMUNICATION CENTER The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center. The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.

**Council Goal:**

031 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community In order for the Communications Center to meet its ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
COMMUNICATION CENTER			

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Materials	620,000	620,000	620,000
Total COMMUNICATION CENTER	620,000	620,000	620,000
TOTAL	620,000	620,000	620,000

**Level of Service**

Dispatch Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Dispatch	1	21.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community City and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNICATION CENTER The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have been successful in getting Homeland Security Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNICATION CENTER The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Dispatch-POLICE	Average response time (minutes)	0	0		
Dispatch-POLICE	Average number of calls per day	0	0		
Dispatch-POLICE	100% of calls dispatched within fifteen minutes of receipt to officers.	0%	0%	%	%
Dispatch-POLICE	Number of calls for service received annually by dispatch	0	0		

**Description:**

FINANCE The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

**Council Goal:**

037 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
FINANCE			
Personnel	353,693	320,995	320,995
Materials	27,418	27,418	27,418
Total FINANCE	381,111	348,413	348,413
TOTAL	381,111	348,413	348,413

FTEs	Budget FTEs
	FY 2022
Full Time	3.5
Part Time	
<b>TOTAL</b>	<b>3.5</b>

### Level of Service

Financial Services Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Financial Services	2	21.00

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

## Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

## Section 6: Performance Measures

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
	-				
Financial Services-FINANCE	Output: Number of checks processed.	0	0		
Financial Services-FINANCE	Output: Number of payments recorded and deposited in the bank.	0	0		
Financial Services-FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed.	0	0		
Financial Services- FINANCE	Output: Number of line items processed.	0	0		
Financial Services- FINANCE	Output: Number of electronic payments recorded and deposited in the bank.	0	0		
Financial Services- FINANCE	Output: Number of electronic payments processed.	0	0		
Financial Services- FINANCE	Output: Number of payments recorded and deposited at the front desk.	21473	0		
Financial Services- FINANCE	Output: Number of A/P invoices processed	13549	0		
Financial Services- FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed	14699	0		
Financial Services- FINANCE	Output: Number of electronic payments processed at front desk	37514	0		

**Description:**

AFFORDABLE HOUSING Housing performs inspections of units that are becoming available for sale to ensure they meet the required standards for maximum re-sale value in accordance to the deed restrictions. This ensures that the units are maintained at a high level.

ENGINEERING Provide **water meter inspections, public improvement inspections, inspections of utility and private work within the Right-of- Way (ROW)** and other inspections deemed necessary to maintain the City ROWs in good condition.

BUILDING DEPT. The purpose of the Department of Building and Fire Safety is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

051 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**



Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
AFFORDABLE HOUSING			
Materials	3,170	3,170	3,170
Total AFFORDABLE HOUSING	3,170	3,170	3,170
ENGINEERING			
Personnel	133,308	152,476	152,476
Materials	45,103	45,103	45,103
Total ENGINEERING	178,411	197,579	197,579
BUILDING DEPT.			
Personnel	987,399	994,712	994,712
Materials	55,490	55,490	55,490
Total BUILDING DEPT.	1,042,889	1,050,202	1,050,202
TOTAL	1,224,471	1,250,951	1,250,951

FTEs	Budget FTEs
	FY 2022
Full Time	9.9
Part Time	
TOTAL	9.9

**Level of Service**

Inspections      Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Inspections	2	21.00

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SUBSTANTIAL portion City provides program and program is currently of the Community and adds to their quality of life being offered by other private businesses not within City limits

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ENGINEERING No budget requests related to the Engineering Inspections Program.

**Section 5: Consequences of Funding Proposal at Lower Level**

ENGINEERING No budget requests related to the Engineering Inspections Program.

BUILDING DEPT. Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not **funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function.** If a City vehicle is unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections. The result would be that construction mitigation and collecting buisness lic. would not take place as needed and fees would not be collected along with complaints would increase with longer turn around times to compliance.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Inspections-ENGINEERING	Percent of ROW permit inspections provided within two working days of contractor contract.	0%	0%	%	%
Inspections-ENGINEERING	Percent of water meter inspections completed within two working days.	0%	0%	%	%
Inspections-BUILDING DEPT.	Percent of inspections completed within 24 hrs of request	0%	0%	%	%
Inspections-BUILDING DEPT.	Percent of week's discussions that are conducted to brainstorm building codes and enforcement methods	0%	0%	%	%
Inspections-BUILDING DEPT.	Percent of inspectors pursuing ongoing training each year	0%	0%	%	%
Inspections-ENGINEERING	Percent of PIMPS completed within two weeks.	0%	0%	%	%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

**Council Goal:**

014 Core or Essential Services

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4% Demand is increasing due to a number of new Capital projects being undertaken in the City.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BUDGET, DEBT & GRANTS			
Personnel	154,743	170,350	170,350
Materials	850	850	850

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total BUDGET, DEBT & GRANTS	155,593	171,200	171,200
<b>TOTAL</b>	<b>155,593</b>	<b>171,200</b>	<b>171,200</b>

FTEs	Budget FTEs
FY 2022	
Full Time	1.5
Part Time	
<b>TOTAL</b>	<b>1.5</b>

**Level of Service**

Capital Budgeting Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Capital Budgeting	2	20.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Capital Budgeting-BUDGET, DEBT & GRANTS	Percent of months in which CIP budget monitoring was completed	0%	0%	%	%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Capital Project Monitoring 'satisfactory' or above	0%	0%	%	%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the usefulness of Capital Project Monitoring 'satisfactory' or above	0%	0%	%	%

**Description:**

CITY Scope LEGAL  
ATTORNEY

ENGINEERING Additional funds requested to 1.) provide required licensure training for professional staff and 2.) Hire consultants to assist in delivering the CIP program.

**Council Goal:**

068 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure **Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.**

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
ENGINEERING			
Personnel	439,649	346,549	346,549
Materials	76,107	65,732	65,732
Total ENGINEERING	515,756	412,281	412,281

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TOTAL	515,756	412,281	412,281

FTEs	Budget FTEs
	FY 2022
Full Time	3.7
Part Time	
TOTAL	3.7

### Level of Service

Engineering Project Management Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Engineering Project Management	2	20.75

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

## Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING The addition of AutoCAD Civil 3D software will allow Engineering Staff to perform design work and generate exhibits without the help of professional consultants. This will allow staff to prepare the necessary documents to bid small scale capital improvement projects in house. It will also allow Engineering Staff to better assist other departments by providing preliminary design and feasibility studies of desired roadways or utility alignments.

## Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING Lower level funding for project management would require the department to either shift the project workload to other teams, reduce the number of projects anticipated, work on the projects at a slower pace, or simply not continue with all of the OTIS, CIP, Federally Funded or other projects.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Engineering Project Management-ENGINEERING	Percent of construction projects "Substantially" completed within a construction season.	0%	0%	%	%
Engineering Project Management-ENGINEERING	Percent of public's construction concerns addressed within two weeks.	0%	0%	%	%



**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

**Council Goal:**

054 Core or Essential Services

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BLDG MAINT ADM			
Personnel	134,203	152,267	152,267
Materials	25,125	25,125	25,125
<b>Total BLDG MAINT ADM</b>	<b>159,328</b>	<b>177,392</b>	<b>177,392</b>
<b>TOTAL</b>	<b>159,328</b>	<b>177,392</b>	<b>177,392</b>

FTEs	Budget FTEs
	FY 2022
Full Time	1.4
Part Time	
<b>TOTAL</b>	<b>1.4</b>

### Level of Service

Inspections and Contract Supervision Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Inspections and Contract Supervision	2	20.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

BLDG  
MAINT  
ADM

**"Collaboration":** Being in the Public Works Division, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. These require a tremendous amount of support by staff in coordinating the timing of installation & repairs. **"Innovation":** The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples: upgrade the Police and Marsac buildings to new fob access control cards.

## Section 5: Consequences of Funding Proposal at Lower Level

BLDG  
MAINT  
ADM

The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	0%	0%	%	%
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of alarm and fire protection systems inspected in City buildings yearly.	0%	0%	%	%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff.

**Council Goal:**

035 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of understanding of City revenue and an ability to accurately forecast it. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BUDGET, DEBT & GRANTS			
Personnel	24,319	24,319	24,319
Materials	15,350	15,350	15,350
Total BUDGET, DEBT & GRANTS	39,669	39,669	39,669
<b>TOTAL</b>	<b>39,669</b>	<b>39,669</b>	<b>39,669</b>

FTEs	Budget FTEs
	FY 2022
Full Time	0.2
Part Time	
TOTAL	0.2

### Level of Service

Revenue/Resource Management Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Revenue/Resource Management	2	20.25

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS

The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and **compiled in-house**. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

## Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS

In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall

management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned	0	0		
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Revenue Forecasting and Analysis as "satisfactory" or above	0%	0%	%	%
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Financial/Fee Analysis as "satisfactory" or above	0%	0%	%	%

**Description:**

STREET MAINTENANCE Program includes snow plowing, hauling, blowing, and widening for 130 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the program are loss of on-site and remote snow storage, expanded service for sidewalks, new development, increase in special events and increasing community expectations. The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community. Funding for PC Heights

**Council Goal:**

043 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
STREET MAINTENANCE			
Personnel	855,093	925,980	925,980
Materials	242,917	242,917	242,917
<b>Total STREET MAINTENANCE</b>	<b>1,098,010</b>	<b>1,168,897</b>	<b>1,168,897</b>
CONTINGENCY/SNOW REMOVAL			
Materials	50,000	50,000	50,000

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total CONTINGENCY/SNOW REMOVAL	50,000	50,000	50,000
<b>TOTAL</b>	<b>1,148,010</b>	<b>1,218,897</b>	<b>1,218,897</b>

FTEs	Budget FTEs
	FY 2022
Full Time	8.8
Part Time	1.1
<b>TOTAL</b>	<b>9.9</b>

**Level of Service**

Winter Snow Operations

Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Winter Snow Operations	2	20.25

Winter Snow Operations

2

20.25

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves the ENTIRE Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**STREET MAINTENANCE**

Cost Savings: The Streets Department continues expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: additional snow blowing equipment and 4X4 plow trucks. Funding for PC Heights has now reached 50% build out. With this milestone, the city is now obligated to provide maintenance. The maintenance program includes **signs, pavement maintenance and snow removal services.** For several years we anticipated that when PC Height's comes on line, it will trigger an additional plow operator for each of the four crews. These four crews are required to provide 24/7 coverage. In 2014, Park City and Summit County entered into a service agreement that provided winter plowing service to Richardson Flat Road. This agreement will terminate at the end of this winter season. We anticipate, as the Richardson Flat Park and ride becomes utilized more the need for higher winter service levels will be required to and from the parking lot. The streets snow removal has not increased in crew size in over 25 years. (Except for a short time during the 2002 Olympics) Adding an additional plow operator to the crews will provide the necessary resources to plow PC Heights and assume winter maintenance responsibility of Richardson Flat Road. With the additional plow operator on each crew, it is expected that many of our service level III streets that are now fully developed and occupied will become Priority II streets, thus an overall increase in winter service as a resultAdmin I personnel request. The attached



document demonstrates deficiencies in the Streets, Parks, Golf, and Building Maintenance. As these departments are combined working out of one newly renovated facility, administrative support will be essential. Transit funded snow operations transferWith the completion of the Iron Horse bus parking structure, Transit funded the snow removal on the parking deck including equipment rental and staff. As Richardson Flat Park and Ride lot became utilized, Transit funded all snow removal services that included loader rental and staff, most recently absorbed into this program is the temporary plowing if the Yard Lot. Kent Cashel wanted to maintain control of the program funding at the time. Then when Blake Foncesbeck took over Transit we continued with the same process. Now that Transit is undergoing a re-org, now might be the ideal time to clean this process up. This request transfers funding for the snow removal from the Transportation Department to the Street Maintenance fund. 1.5 FTE Seasonal Streets III (Grade 12, 1ST 14) \$88,500?Skid Steer Rental \$900 per month \$5,400.000 Large Loader Rental \$ 4,000 per month \$24,000

**Section 5: Consequences of Funding Proposal at Lower Level**

**STREET MAINTENANCE** The consequences of lowering the funding for this program include: Impacts to the health and Safety of our citizens and visitors, reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Ability to access the Richardson Flats Park and Ride LotThe city will be unable to ensure municipal code is met. 14-4-3 Snow Removal Standards"Regular and adequate snow removal service" shall mean that snow shall be cleared from the roadway to a width of twenty feet (20') within a period of eight hours from the end of each snow storm which deposits an accumulation of four inches (4") of snow or more. It shall be unlawful to permit an accumulation of more than four inches (4") of snow to remain on a private street for more than eight (8) hours from the end of each storm.

**Section 6: Performance Measures**

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
	-				
Winter Snow Operations-STREET MAINTENANCE	Percentage of roads plowed within 16 hours after a storm.	100%	0%	%	%

**Description:**

FLEET SERVICES DEPT This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs. Includes fueling, preventative maintenance and repair services for a fleet of over 300 vehicles\equipment.

**Council Goal:**

057 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
FLEET SERVICES DEPT			
Personnel	1,005,923	1,011,868	1,011,868
Materials	1,853,155	1,853,155	1,853,155
Total FLEET SERVICES DEPT	2,859,078	2,865,023	2,865,023
TOTAL	2,859,078	2,865,023	2,865,023

FTEs	Budget FTEs
	FY 2022
Full Time	10.0
Part Time	0.1
<b>TOTAL</b>	<b>10.1</b>

### Level of Service

Fleet Management & Maintenance Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Fleet Management & Maintenance	2	20.00

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

FLEET SERVICES DEPT

Over the past 6 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs. Fleet growth in size and technical complexity now dictates the need to add an additional mechanic. Fleet Services continually reviews fleet utilization to identify opportunities to consolidate and reduce fleet vehicles while still meeting user need. The Marsac Motor Pool has significantly reduced fleet size and costs.

## Section 5: Consequences of Funding Proposal at Lower Level

FLEET SERVICES DEPT Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and Council goals.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Fleet Management & Maintenance-FLEET SERVICES DEPT	Number of VEUs per mechanic (measured "vehicle equivalent units" to adjust for various equipment sizes).	45	0		
Fleet Management & Maintenance-FLEET SERVICES DEPT	Customer Satisfaction from Internal Service Survey: Percentage of ratings satisfactory or above.	0%	0%	%	%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Product Quality from Internal Service Survey: Percentage of ratings satisfactory or above.	0%	0%	%	%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Percentage of mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours)	85%	0%	%	%

**Description:**

CITY ATTORNEY Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.

**Council Goal:**

041 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound 1) Fiscally and legally sound 2) Engaged and capable workforce

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
CITY ATTORNEY			
Personnel	181,165	74,682	74,682
Materials	28,583	10,383	10,383
Total CITY ATTORNEY	209,748	85,065	85,065
TOTAL	209,748	85,065	85,065

FTEs	Budget FTEs
	FY 2022
Full Time	1.1
Part Time	0.1
<b>TOTAL</b>	<b>1.2</b>

### Level of Service

General Legal Support Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
General Legal Support	2	19.75

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Proactive focus minimizes claims

## Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
General Legal Support-CITY ATTORNEY'S OFFICE	Percent of staff inquiries addressed within 3 days.	0%	0%	%	%

**Description:**

HUMAN RESOURCES Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves being aware of changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.

**Council Goal:**

046 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
HUMAN RESOURCES			
Personnel	133,883	140,423	140,423
Materials	19,770	19,770	19,770
Total HUMAN RESOURCES	153,653	160,193	160,193
TOTAL	153,653	160,193	160,193

FTEs	Budget FTEs
	FY 2022
Full Time	1.0
Part Time	0.1
<b>TOTAL</b>	<b>1.1</b>

### Level of Service

Local, State, and Federal Compliance Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Local, State, and Federal Compliance	2	19.75

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

## Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

## Section 6: Performance Measures

	Description
Local, State, and Federal Compliance-HUMAN RESOURCES	# of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)



**Description:**

**Council Goal:**

047 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BUILDING DEPT.			
Personnel	263,782	264,228	264,228
Materials	20,245	20,245	20,245
Total BUILDING DEPT.	284,027	284,473	284,473
<b>TOTAL</b>	<b>284,027</b>	<b>284,473</b>	<b>284,473</b>

FTEs	Budget FTEs
	FY 2022
Full Time	2.4
Part Time	
<b>TOTAL</b>	<b>2.4</b>

### Level of Service

Community Code Compliance Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Community Code Compliance	2	19.75

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

### Reliance on City

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

**BUILDING DEPT.** Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

## Section 5: Consequences of Funding Proposal at Lower Level

**BUILDING DEPT.** Concerns from the public on the well being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Code Enforcement-BUILDING DEPT.	Percent of investigations initiated within 24 hrs of complaint	0%	0%	%	%
Code Enforcement-BUILDING DEPT.	Percent of complaints initiated by internal/proactive enforcement	0%	0%	%	%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement hours provided outside of regular business hours	0%	0%	%	%
Code Enforcement-BUILDING DEPT.	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	0%	0%	%	%

**Description:**

CITY ATTORNEY Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

**Council Goal:**

090 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Fiscally and legally sound

**Section 1: Scope**

Change in Demand Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
CITY ATTORNEY			
Personnel	134,522	122,434	122,434
Materials	2,280	2,280	2,280
Total CITY ATTORNEY	136,802	124,714	124,714
TOTAL	136,802	124,714	124,714

FTEs	Budget FTEs
	FY 2022
Full Time	0.9
Part Time	0.1
<b>TOTAL</b>	<b>0.9</b>

**Level of Service**

Litigation Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Litigation	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Internal costs are less than hiring outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Litigation-CITY ATTORNEY'S OFFICE	Percent of court deadlines met without extensions.	0%	0%	%	%
Litigation-CITY ATTORNEY'S OFFICE	Time dedicated to resolve city claims is at least approximately 20%: including consultations with outside counsel.	No	No	No	No

**Description:**

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah.
CITY MANAGER	Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.
ENVIRONMENTAL SUSTAINABILITY	The Regional Community Development Director represents the City on regional collaboration efforts.

**Council Goal:**

029 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government	City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. Municipalities are required to publish legal notices, which consist of agendas, public hearings, and publication of ordinance approvals. The budget request reflects actual expenditures for these notices.
------------------------	---

**Section 1: Scope**

Change in Demand                      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
CITY COUNCIL			

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Personnel	158,872	158,872	158,872
Materials	33,075	33,075	33,075
Total CITY COUNCIL	191,947	191,947	191,947
CITY MANAGER			
Personnel	149,215	195,140	195,140
Materials	23,144	23,083	23,083
Total CITY MANAGER	172,359	218,223	218,223
ENVIRONMENTAL SUSTAINABILITY			
Materials	144,100	144,100	144,100
Total ENVIRONMENTAL SUSTAINABILITY	144,100	144,100	144,100
TOTAL	508,407	554,270	554,270

FTEs	Budget FTEs
	FY 2022
Full Time	1.2
Part Time	
TOTAL	1.2

### Level of Service

Policy Creation & Implementation Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Policy Creation & Implementation	2	19.50

## Section 3: Basic Program Attributes

**Description:**

CITY MANAGER Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.

CITY ATTORNEY Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

**Council Goal:**

049 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government Open and Responsive Government is a high priority of the City Council and Mayor.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
CITY MANAGER			
Personnel	152,112	176,225	176,225
Materials	11,659	9,797	9,797
Total CITY MANAGER	163,771	186,022	186,022
CITY ATTORNEY			



Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Personnel	333,857	327,813	327,813
Materials	4,797	4,797	4,797
Total CITY ATTORNEY	338,654	332,610	332,610
TOTAL	502,425	518,632	518,632

FTEs	Budget FTEs
	FY 2022
Full Time	2.7
Part Time	0.2
TOTAL	2.9

**Level of Service**

Council & Board Support Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Council & Board Support	2	19.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

## Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as **reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.**

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Council & Board Support-CITY MANAGER	Percent of NCS respondents whose overall confidence in Park City government is "good" or "excellent"	0%	0%	%	%
Council & Board Support-CITY MANAGER	Percent of employees satisfied with the City Manager's office.	0%	0%	%	%
Council & Board Support-CITY ATTORNEY'S OFFICE	Percent of staff reports reviewed within three days.	0%	0%	%	%
Council & Board Support-CITY ATTORNEY'S OFFICE	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.	0	0		

**Description:**

TECHNICAL & CUSTOMER SERVICES Network Support manages network infrastructure and security across multiple locations, providing phone, data, and wireless access services. Support includes datacenter operations and backup system support. This program also implements and supports technology projects.

**Council Goal:**

044 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14% Technology expansion and adoption of new services tend to increase network demands. However, cybersecurity controls and expectations represent the most significant operational development.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TECHNICAL & CUSTOMER SERVICES			
Personnel	191,533	200,767	200,767
Materials	110,694	85,694	85,694
Total TECHNICAL & CUSTOMER SERVICES	302,227	286,461	286,461
TOTAL	302,227	286,461	286,461

FTEs	Budget FTEs
	FY 2022
Full Time	1.3
Part Time	
<b>TOTAL</b>	<b>1.3</b>

**Level of Service**

Network Support Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Network Support	2	19.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion City provides program and program is currently of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

Significant security, infrastructure and fiber upgrades have helped safeguard our network and data as demonstrated through a recent security assessment.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Network Support reductions would reduce response times to support and service/project requests. Reductions will pose risks to proactively manage security, updates and backup of network equipment. Backup safeguards may not be available, and advanced project capabilities will be hindered. Network operations represents a critical component to the foundation of IT support. With reduced funding, IT and the organization will be disadvantaged and unlikely to meet growing demands. Furthermore, we will have

an increased level of risk and cost associated with downtime. Should the level of funding remain unchanged into future years, issues will continue to hinder other project expectations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of network available for use or log in	0%	0%	%	%
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with network support	0%	0%	%	%

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities. Items include snow plowing, blowing and widening from 14+ miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town Stairs. The Fields Department is responsible for the removal of snow from the artificial turf field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations.

**Council Goal:**

052 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walkable & bike-able, supporting a world class resort destination.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
FIELDS			
Personnel	69,044	69,044	69,044
Materials	29,431	29,431	29,431
Total FIELDS	98,475	98,475	98,475
PARKS & CEMETERY			

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Personnel	508,784	473,784	473,784
Materials	85,626	85,626	85,626
Total PARKS & CEMETERY	594,409	559,409	559,409
TOTAL	692,884	657,884	657,884

FTEs	Budget FTEs
	FY 2022
Full Time	3.7
Part Time	3.1
TOTAL	6.9

**Level of Service**

Parks & Sidewalk Snow Removal Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Parks & Sidewalk Snow Removal	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
City Facility Snow Removal-PARKS & CEMETERY	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	0%	0%	%	%
Parks & Sidewalk Snow Removal-PARKS & CEMETERY	Percentage of sidewalks and stairs cleared of ice and snow within the next scheduled work shift (following the end of the storm)	90	0		



**Description:**

HUMAN RESOURCES Benefits programs include health, dental, retirement, disability and life insurance offerings. The financial and emotional stability for employees made possible by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.

**Council Goal:**

078 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
HUMAN RESOURCES			
Personnel	66,380	71,285	71,285
Materials	10,555	10,555	10,555
<b>Total HUMAN RESOURCES</b>	<b>76,935</b>	<b>81,840</b>	<b>81,840</b>

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TOTAL	76,935	81,840	81,840

FTEs	Budget FTEs
	FY 2022
Full Time	0.6
Part Time	
TOTAL	0.6

**Level of Service**

Benefit Design/Administration Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Benefit Design/Administration	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

**HUMAN RESOURCES**

Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated **with turnover at 2-3 times** the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

## Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Benefits Design/Administration-HUMAN RESOURCES	Percent of increase to benefit dollar costs compared to national average.	0%	0%	%	%
Benefits Design/Administration-HUMAN RESOURCES	Benefit-to-pay ratio for 40K salary.	80%	0%	%	%
Benefits Design/Administration-HUMAN RESOURCES	Employer-to-Employee benefit ratio cost (compare to Wasatch Comp Group Data)	0%	0%	%	%

**Description:**

CITY ATTORNEY The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

**Council Goal:**

081 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
CITY ATTORNEY			
Personnel	100,915	122,307	122,307
Materials	785	785	785
Total CITY ATTORNEY	101,700	123,092	123,092
TOTAL	101,700	123,092	123,092

FTEs	Budget FTEs FY 2022
Full Time	0.5
Part Time	0.1
<b>TOTAL</b>	<b>0.5</b>

**Level of Service**

Employment Review Same Level of Service

	Quartile FY 2022	Score FY 2022
Employment Review	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Internal resources are less expensive than outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

**Section 6: Performance Measures**

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
	-				
Employment Review-CITY ATTORNEY'S OFFICE	Percent of employee contracts reviewed within three days.	0%	0%	%	%
Employment Review-CITY ATTORNEY'S OFFICE	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	0%	0%	%	%

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors. Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green".

**Council Goal:**

092 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
BLDG MAINT ADM			
Personnel	176,798	206,904	206,904
Materials	401,846	379,500	379,500
Total BLDG MAINT ADM	578,644	586,404	586,404

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TOTAL	578,644	586,404	586,404

FTEs	Budget FTEs
	FY 2022
Full Time	2.0
Part Time	
TOTAL	2.0

**Level of Service**

Janitorial Services Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Janitorial Services	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Janitorial Services-BLDG MAINT ADM	Percentage of City buildings cleaned based on weekly schedule.	0%	0%	%	%

**Description:**

LIBRARY The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

**Council Goal:**

018 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Arts & Culture Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14% This department is seeing the same growth as others, but we need funding in the other programs to meet strong demand for programming, collections, personnel, software, and computers.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
LIBRARY			
Personnel	255,864	279,667	279,667
Materials	41,249	41,609	41,609



Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total LIBRARY	297,113	321,276	321,276
TOTAL	297,113	321,276	321,276

FTEs	Budget FTEs
	FY 2022
Full Time	2.6
Part Time	0.7
TOTAL	3.3

**Level of Service**

Circulation Services Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Circulation Services	2	18.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the

Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Less community impact without development and growth as a 21st Century Library. Reduced level of customer engagement.

**Section 6: Performance Measures**

	Description
	-
Circulation Services-LIBRARY	Annual visits per capita.
Circulation Services-LIBRARY	Circulation per capita (annual measure only)
Circulation Services- LIBRARY	Electric content use (number of log-ins)
Circulation Services- LIBRARY	Number of Registered Users
Circulation Services- LIBRARY	Total number of Spanish materials in collection

**Description:**

CITY MANAGER This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.

**Council Goal:**

019 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
CITY MANAGER			
Personnel	191,697	194,985	194,985
Materials	88,303	28,303	28,303
Total CITY MANAGER	280,000	223,288	223,288
TOTAL	280,000	223,288	223,288

FTEs	Budget FTEs
	FY 2022
Full Time	1.2
Part Time	0.2
<b>TOTAL</b>	<b>1.4</b>

**Level of Service**

Staff Support      Reduced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Staff Support	2	18.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Staff Support-CITY MANAGER	Percentage (%) of staff reports completed by Thursdays at 5 PM.	0%	0%	%	%

**Description:**

LIBRARY Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as **books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface,** library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and wi-fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

**Council Goal:**

022 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	Personnel is the biggest need in the Technical Services Program. This department catalogs and prepares all new materials for the public and currently has a 3 month backlog. There is a deficit of 14,203 hours per year in staffing to handle an additional 16,789 items coming into the Library each year. Returned books are not getting back to the shelf in the desired 1-3 day period, which makes finding and helping the community difficult as we respond to their information needs. With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Library Services. We have no funding for phones currently. All library departments depend on software to provide service, and costs for those resources are continually rising. Collection use went up by 13,377 and, in addition, there are a large number of titles that need replacing due to increased usage.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
LIBRARY			
Personnel	275,463	299,267	299,267
Materials	38,791	38,930	38,930
Total LIBRARY	314,254	338,197	338,197
TOTAL	314,254	338,197	338,197

FTEs	Budget FTEs
	FY 2022
Full Time	2.7
Part Time	0.7
TOTAL	3.4

**Level of Service**

Technical Services Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Technical Services	2	18.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Negative impacts of not being approved for the sorter maintenance requests include the library not being equipped to provide services in a timely and cost-effective fashion. Deliverables will suffer. The library cannot provide books and new materials into the **community's hands** effectively. In addition, because staff is stuck in a back room checking in books such jobs computers updates and the provision state of the art databases are not being managed, which does not provide 21st Century Service to the public. Inability for staff to attend conferences, meetings, and hold memberships at a professional level to keep up 21st Century Library standards. Unable to update library software as those expenses increase.

**Section 6: Performance Measures**

	Description
	-
Technical Services LIBRARY	Annual number of in-library wi-fi logins.
Technical Services-LIBRARY	Annual number of web hits.

**Description:**

POLICE Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind. We also have dedicated a sworn and a civilian employee to specifically focus on community outreach.

**Council Goal:**

056 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
POLICE			
Personnel	1,359,923	910,843	910,843
Materials	34,600	1,700	1,700
<b>Total POLICE</b>	<b>1,394,523</b>	<b>912,543</b>	<b>912,543</b>



Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TOTAL	1,394,523	912,543	912,543

FTEs	Budget FTEs
	FY 2022
Full Time	7.4
Part Time	
TOTAL	7.4

### Level of Service

Community Support Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Community Support	2	18.25

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

POLICE Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

## Section 5: Consequences of Funding Proposal at Lower Level

POLICE A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Community Support-POLICE	100% of victims contacted within ten working days	0%	0%	%	%
Community Support-POLICE	% of Operations Staff with viable Problem Oriented Policing projects	0%	0%	%	%
Community Support-POLICE	Total number of Community meetings/contacts per year	0	0		
Community Support-POLICE	Number of events	0	0		
Community Support-POLICE	Number of hours spent on events	0	0		
Community Support-POLICE	Percent of respondents whose "overall feeling of safety in Park City" is "good" or "excellent" (National Citizens' Survey)	0%	0%	%	%
Community Support-POLICE	Percent of respondents that feel "very safe" or "somewhat safe" in their neighborhood during the day (National Citizens' Survey)	0%	0%	%	%
Community Support-POLICE	Percent of respondents that feel "very safe" or "somewhat safe" in Park City's downtown area during the day (National Citizens' Survey)	0%	0%	%	%
Community Support-POLICE	Percent of respondents that rate Police Services as "good" or "excellent" (National Citizens' Survey)	0%	0%	%	%
Community Support-POLICE	Percent of respondents that rate Crime Prevention as "good" or "excellent" (National Citizens' Survey)	0%	0%	%	%

**Description:**

TECHNICAL & CUSTOMER SERVICES Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. This program was created to accurately represent spending for communication services for organizational objectives.

**Council Goal:**

087 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, **directing walk-in traffic, and** managing the PCMC Website is beneficial to citizens, visitors and employees.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14% As more services are reliant on internet access for both internal and external operations, IT has increased the bandwidth and enhanced network redundancy to support this demand.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TECHNICAL & CUSTOMER SERVICES			
Personnel	34,191	36,447	36,447
Materials	91,400	91,400	91,400
Total TECHNICAL & CUSTOMER SERVICES	125,591	127,847	127,847
TOTAL	125,591	127,847	127,847

FTEs	Budget FTEs
	FY 2022
Full Time	0.3
Part Time	
<b>TOTAL</b>	<b>0.3</b>

**Level of Service**

IT Utilities      Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
IT Utilities	2	18.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion City provides program and program is currently of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Mandated**

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES IT has reviewed this program and made savings adjustments in both FY2015 & FY2016 totaling \$15k.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES Communication services are a critical component to organizational operations, reducing this program would have consequences but impacts would need to be addressed on a case-by-case basis.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	0%	%	%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	0%	%	%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Front Desk	0%	0%	%	%

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

**Council Goal:**

064 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BLDG MAINT ADM			
Personnel	411,815	484,070	484,070
Materials	143,125	143,125	143,125
<b>Total BLDG MAINT ADM</b>	<b>554,940</b>	<b>627,195</b>	<b>627,195</b>
MARSAC-SWEDE CONDO HOA			
Materials	13,000	13,000	13,000

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total MARSAC-SWEDE CONDO HOA	13,000	13,000	13,000
<b>TOTAL</b>	<b>567,940</b>	<b>640,195</b>	<b>640,195</b>

FTEs	Budget FTEs
	FY 2022
Full Time	4.7
Part Time	
<b>TOTAL</b>	<b>4.7</b>

### Level of Service

Building Repairs and Maintenance Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Building Repairs and Maintenance	2	17.75

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

### Reliance on City

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Mandated

## Section 4: Cost Savings / Innovation / Collaboration

BLDG  
MAINT  
ADM

"Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Industry trends are to move towards "greener" technologies.

## Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Building Repairs and Maintenance - BLDG MAINT ADM	Percent of building repairs made within 30 days of receiving a complaint or request for service.	0%	0%	%	%
Building Repairs and Maintenance- BLDG MAINT ADM	Percentage of all city buildings inspected weekly.	0%	0%	%	%



**Description:**

COMMUNITY ENGAGEMENT This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan. The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing **communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach.** Enhanced Level for Service.

**Council Goal:**

067 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The \$6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
COMMUNITY ENGAGEMENT			
Personnel	101,186	81,473	101,186
Total COMMUNITY ENGAGEMENT	101,186	81,473	101,186
TOTAL	101,186	81,473	101,186

FTEs	Budget FTEs
	FY 2022
Full Time	0.6
Part Time	
<b>TOTAL</b>	<b>0.6</b>

### Level of Service

Emergency Communications Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Emergency Communications	2	17.75

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

### COMMUNITY ENGAGEMENT

Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communications staffing level. Emergency communications staff provide cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.

## Section 5: Consequences of Funding Proposal at Lower Level

### COMMUNITY ENGAGEMENT

With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Emergency Communications- COMMUNITY ENGAGEMENT	Percent of households who have stocked supplies in preparation for an emergency within the last 12 months (National Citizen's Survey)- NCS data collected every 2 years	0%	0%	%	%
Emergency Communications- COMMUNITY ENGAGEMENT	Percent of respondents who rate the City's emergency preparedness services as "good" or "excellent" (National Citizen's Survey)- NCS data collected every 2 years	0%	0%	%	%

**Description:**

TECHNICAL & CUSTOMER SERVICES      System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 100 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.

**Council Goal:**

084 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure      In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TECHNICAL & CUSTOMER SERVICES			
Personnel	197,455	206,719	206,719
Materials	133,632	133,632	133,632
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>331,087</b>	<b>340,351</b>	<b>340,351</b>

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TOTAL	331,087	340,351	340,351

FTEs	Budget FTEs
	FY 2022
Full Time	1.9
Part Time	
TOTAL	1.9

**Level of Service**

Systems Support Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Systems Support	3	17.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

This past year, upgrades to data storage and backup-recovery systems have significantly improved management and recovery times. In addition, these changes have enhanced database and application performance for most users.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL &  
CUSTOMER SERVICES

System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with system support	0%	0%	%	%
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of systems / servers available for use or log in	0%	0%	%	%

**Description:**

LIBRARY Current Park City Library Cards are provided free of charge for those who reside in Summit County under the age of 19, or until the student isiving outside of the Park City limits. Continuation of this program is desired.

**Council Goal:**

025 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Regional Collaboration Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

**Section 1: Scope**

Change in Demand                      Explanation

Program Experiencing a NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
LIBRARY			
Personnel	15,740	17,810	17,810
Materials	7,105	7,228	7,228
Total LIBRARY	22,845	25,038	25,038
TOTAL	22,845	25,038	25,038

FTEs	Budget FTEs
	FY 2022
Full Time	0.2
Part Time	0.1
<b>TOTAL</b>	<b>0.2</b>

**Level of Service**

Reciprocal Borrowing Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Reciprocal Borrowing	3	17.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County no longer contributed funds after FY 2013. This scenario adds resources to be more efficient with resources and able to purchase materials and provide services for this program.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Library would not be able to continue our current level of service and free cards to the children who reside in Summit County outside of the Park City limits.



## Section 6: Performance Measures

	Description
	-
Reciprocal Borrowing-LIBRARY	Number of Reciprocal Borrowing Cards issued annually.
Reciprocal Borrowing-LIBRARY	Number of checkouts by Reciprocal Borrowing Card holders annually.

**Description:**

TECHNICAL & CUSTOMER SERVICES      Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.

COMMUNICATION CENTER      The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

**Council Goal:**

038 Core or Essential Services

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transparent Government      Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TECHNICAL & CUSTOMER SERVICES			
Personnel	44,365	50,937	50,937

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Materials	11,500	11,500	11,500
Total TECHNICAL & CUSTOMER SERVICES	55,865	62,437	62,437
TOTAL	55,865	62,437	62,437

FTEs	Budget FTEs
	FY 2022
Full Time	0.3
Part Time	
TOTAL	0.3

### Level of Service

Records Management Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Records Management	3	17.00

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SUBSTANTIAL portion of the City Community and adds to their quality of life

### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

Increased efficiency is achieved through the elimination and need of paper processes. Stored electronic files also enhance the experience of the citizen and the user through a searchable interface. Growth in electronic data and increases in storage

requirements will continue, and investments will be required to further efficiency gains. Also, current staffing provides excellent customer service and meets the needs of records processing.

## Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL &  
CUSTOMER  
SERVICES

Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records Division would diminish the high level of customer service now in place. It would also hinder our ability to meet our obligations under state and federal for reporting requirements.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Records Management	0%	0%	%	%
Records Management-TECHNICAL & CUSTOMER SERVICES	Average time in hours to fulfill records request	0	0		
Records Management-TECHNICAL & CUSTOMER SERVICES	Annual Records / GRAMA trainings held	0	0		
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of Departments compliant in records / GRAMA maintenance	0%	0%	%	%
Records Management-POLICE	100% of report requests met within ten days	0%	0%	%	%
Records Management-POLICE	100% of state required forms submitted within the 10 day time frame required by state statute.	0%	0%	%	%

**Description:**

SELF INS & SEC BOND There are two additional Programs managed by the Emergency Manager - those being Building Security and Safety. In conjunction with the Building Security Committee, the Security Program manages all of the city's security cameras and systems, electronic access control (EAC), security audits, security upgrades to city buildings and security training for all city employees. The Citywide Safety Program includes management of all aspects of occupational safety, from staff training and awareness, program oversight, incident review, Safety Data Sheet management, workspace inspections, management of outside agency audits and inspections, etc.

EMERGENCY MANAGEMENT As part of City's emergency operations center (EOC) management, this 'evergreen' fund is designed to add or upgrade aging equipment necessary to manage and support responses to a large-scale incident.

**Council Goal:**

105 Core or Essential Services

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The Security Program had been charged with upgrading and centralizing all video and electronic access controls in fourteen City buildings, in addition to other security upgrades and training of all city employees on security measures. Park City has not had a citywide safety program across all departments. The new Safety Program will reach all employees and meet all federal and state requirements over a period of two to three years. These programs help meet the requirements of an "engaged and capable workforce," along with being a "fiscally & legally sound" municipality.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

Due to the need to meet required OSHA standards, a higher level of safety education and tracking is required. On the security side, more buildings are being added to electronic access controls which increase security and accountability, along with an addition of cameras for security and investigations.

**Section 2: Proposed Amount / FTEs**

**Level of Service**

Safety and Security Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

SELF INS & SEC BOND Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY14 all increased. Workers Compensation increased 10% of which 9% of the increase was due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.

**Section 5: Consequences of Funding Proposal at Lower Level**

SELF INS & SEC BOND The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.

**Section 6: Performance Measures**

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
Safety and Security-EMERGENCY MANAGEMENT	OSHA Compliance - Training	0%	0%	%	%
Safety and Security-EMERGENCY MANAGEMENT	Workplace Audits	0	0		
Safety and Security-EMERGENCY MANAGEMENT	Digital Camera Placement	0%	0%	%	%
Safety and Security-EMERGENCY MANAGEMENT	Electronic Access Control Buildings	0	0		

**Description:**

CITY ATTORNEY Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

**Council Goal:**

080 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Fiscally and legally sound

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
CITY ATTORNEY			
Personnel	67,435	88,827	88,827
Materials	917	917	917
Total CITY ATTORNEY	68,352	89,744	89,744
TOTAL	68,352	89,744	89,744

FTEs	Budget FTEs
	FY 2022
Full Time	0.5
Part Time	0.1
<b>TOTAL</b>	<b>0.5</b>

**Level of Service**

Contracts/Grants Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Contracts/Grants	3	16.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Advanced review minimizes future claims.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Contracts/Grants-CITY ATTORNEY'S OFFICE	Percent of contracts reviewed within 7 days.	0%	0%	%	%



**Description:**

LIBRARY Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

**Council Goal:**

020 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Vibrant Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Library Services. We have no funding for phones currently. All library departments depend on software to provide service, and costs for those resources are continually rising. Collection use went up by 13,377 and, in addition, there are a large number of titles that need replacing due to increased usage. Programming demand has increased and bringing authors and other presenters has become expensive. The YouCreate Lab has needs for new technology and while maintaining current resources.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
LIBRARY			
Personnel	152,584	154,653	154,653
Materials	123,558	121,898	121,898

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total LIBRARY	276,142	276,551	276,551
TOTAL	276,142	276,551	276,551

FTEs	Budget FTEs
	FY 2022
Full Time	1.3
Part Time	0.1
TOTAL	1.4

**Level of Service**

Adult Services Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Adult Services	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the **community free access to fee-based databases through** partnership with Utah State Library.

## Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Negative impacts of not being approved for the sorter maintenance costs include the library not being equipped to provide services in a timely and cost-effective fashion. Deliverables will suffer. The library cannot provide books and new materials into the **community's hands effectively**. In addition, because our personnel are stuck checking in and out books in a back room we will not be able to support the programs that are needed. Adult & senior computer trainings are inhibited and such jobs computers updates are not being managed, which does not provide 21st Century service to the public. Inability for staff to attend conferences, meetings, and hold memberships at a professional level to keep up 21st Century Library standards. Unable to update library software as those expenses increase. Collection use has increased and there are a large number of titles that need replacing due to increased usage.

## Section 6: Performance Measures

	Description
	-
Adult Services-LIBRARY	Number of people served by Adult programs and outreach annually.
Adult Services-LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita

**Description:**

BUDGET, DEBT & GRANTS Guides the City's strategic planning processes and creates framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives. Assists departments in creating and aligning their goals and objectives with City Council's Goals and Objectives.

**Council Goal:**

042 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BUDGET, DEBT & GRANTS			
Personnel	32,834	32,834	32,834
Total BUDGET, DEBT & GRANTS	32,834	32,834	32,834
TOTAL	32,834	32,834	32,834

FTEs	Budget FTEs
	FY 2022
Full Time	0.2
Part Time	
<b>TOTAL</b>	<b>0.2</b>

### Level of Service

Strategic Planning Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Strategic Planning	3	16.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS

This program saves money through aligning departmental activities with the goals of City Council, and provides insight into activities that might not be as important to City Council or its residents, and could be eliminated.

## Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS

A reduction of this program would result in less effective strategic planning. The 2030 Strategic Plan, Biennial Plans, Business Plans, and Council's Quarterly Goals Report would not get updated or would cease to exist.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Strategic Planning-BUDGET	Percent of Internal Service Survey (ISS) respondents who rated the quality of Strategic Planning as "satisfactory" or above	0%	0%	%	%
Strategic Planning-BUDGET	All Business Plans updated by Sept. 1 (0 =No, 1 =Yes)	No	No	No	No
Strategic Planning-BUDGET	All Biennial Plans updated before Council Retreat (0 =No, 1 =Yes)	No	No	No	No
Strategic Planning-BUDGET	# of Quarters where the Quarterly Goals Report is presented to Council	No	No	No	No

**Description:**

TECHNICAL & CUSTOMER SERVICES      Software subscriptions and maintenance contracts represent a common trend in the IT industry to utilize services and minimize risks. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. Examples of covered subscriptions include enterprise software, and Office365.

**Council Goal:**

083 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure      Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14% Use of subscription softwares services or SaaS.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TECHNICAL & CUSTOMER SERVICES			
Personnel	52,109	54,425	54,425
Materials	272,540	226,540	226,540
Total TECHNICAL & CUSTOMER SERVICES	324,649	280,965	280,965
TOTAL	324,649	280,965	280,965

FTEs	Budget FTEs
	FY 2022
Full Time	0.4
Part Time	
<b>TOTAL</b>	<b>0.4</b>

**Level of Service**

Software Maintenance/Upgrades Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Software Maintenance/Upgrades	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

Savings from reducing the level of support provided by vendors has been maximized in past years. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Reduced funding would increase risk and recovery time should a "downtime" event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of maintenance contracts on critical systems	0%	0%	%	%
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	0%	0%	%	%



**Description:**

BUDGET, DEBT & GRANTS The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

**Council Goal:**

085 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BUDGET, DEBT & GRANTS			
Personnel	11,185	11,185	11,185
Total BUDGET, DEBT & GRANTS	11,185	11,185	11,185
<b>TOTAL</b>	<b>11,185</b>	<b>11,185</b>	<b>11,185</b>

FTEs	Budget FTEs
	FY 2022
Full Time	0.1
Part Time	
<b>TOTAL</b>	<b>0.1</b>

**Level of Service**

Grant Administration Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Grant Administration	3	16.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS Funding at a lower level would require that grant administration and reporting be handled at a individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Grant Administration-BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and PO checks sent)	0	0		
Grant Administration-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Grants Coordination 'satisfactory' or above	0%	0%	%	%

**Description:**

CITY MANAGER Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

**Council Goal:**

099 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Regional Collaboration Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
CITY MANAGER			
Personnel	82,117	82,774	82,774
Materials	9,822	9,673	9,673
Total CITY MANAGER	91,939	92,447	92,447
TOTAL	91,939	92,447	92,447

FTEs	Budget FTEs
	FY 2022
Full Time	0.4
Part Time	
<b>TOTAL</b>	<b>0.4</b>

**Level of Service**

Legislative Liaison Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Legislative Liaison	3	15.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description
Legislative Liaison-CITY MANAGER	Number of legislative updates given to Council.

**Description:**

**LIBRARY** Community Engagement enlivens the library with programs and services that take the library beyond being “just a building” – to being a place where people come year after year based on the amenities, programs, resources, collaborations, and community-building that is integrated into our services. This program develops, plans, and presents creative, educational, and entertaining special events for a diverse population that encourages lifetime literacy and the development of 21st century skills; serves to work with the City Events Department; schedules and manages library rooms; facilitates large event bookings, procurement, and planning; conducts library marketing, advertising, graphic design, media relations, social media, newsletter, and website management; coordinates library special exhibits and applies for funding for exhibits and programs; applies for grants and identifies other sources of funding; manages community relations; pursues, procures, and maintains community partnerships; coordinates library outreach efforts; collects library usage statistics; creates and maintains library statistics dashboard; and manages rotating exhibits within the library, including implementation or oversight of jurying, curating, and contracting. This providing service to the public **that are essential in today’s Library Community Center as we work to create dynamic service models** to keep up with the many innovations that libraries are experiencing, allowing us to keep libraries relevant and to serve the public in dynamic ways. The Community Engagement program oversees all aspects of building tenant contracts.

**Council Goal:**

073 Core or Essential Services

**Desired Outcome:**

Community Engagement

**Criteria for Meeting Desired Outcome**

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

The community continues to have high expectations and usage in room reservations, and in need of information about resources offered at the Library. With technology continually changing, community marketing/training campaigns become more and more essential so that people know how to access the resources in the 21st Century Library. In addition, we are not keeping up with the tech needs in the rooms.

**Section 2: Proposed Amount / FTEs**

FTEs	Budget FTEs FY 2022
Full Time	1.8
Part Time	
<b>TOTAL</b>	<b>1.8</b>

**Level of Service**

Community Engagement Enhanced Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY

Community engagement partnerships are utilized to develop collaborative partnerships with organizations that will be willing to offer programs and community interest events in the library facility. Private room use comes with a fee in the library that will offset this program with charges for such things as corporate events, private receptions, weddings, etc.

## **Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY

If the library is unable to receive funding for Community Engagement we will not be able to keep up with the demand for rooms and bookings, or get the word out about what amenities and programs the library is offering. The space needs to be enlivened through events such as literary festivals that will serve our community and make us part of the broader vision for what libraries offer. We will be unable to invigorate the library in the necessary way to make the library a 21st Century Library Community Center. We will be unable to pursue critical grants and exhibits that will bring recognition to Park City and provide rich cultural experiences to our community and visitors. The needs of diverse communities will fall by the wayside as we will not have the time or resources to keep up with Spanish translations, closed captioning, or other electronic resources that help hearing or sight impaired community members. The community rooms will not serve the expressed needs of the community with the technology and audio visual resources needed for presentations and events.

## **Section 6: Performance Measures**

**Description:**

BLDG MAINT ADM Items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.

**Council Goal:**

125 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
BLDG MAINT ADM			
Personnel	15,625	15,625	15,625
Materials	164,700	164,700	164,700
Total BLDG MAINT ADM	180,325	180,325	180,325
<b>TOTAL</b>	<b>180,325</b>	<b>180,325</b>	<b>180,325</b>

FTEs	Budget FTEs
	FY 2022
Full Time	0.1
Part Time	
<b>TOTAL</b>	<b>0.1</b>

**Level of Service**

Utilities Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Utilities	3	15.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In addition, opportunities exist in futures with building components. "Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: reduced comfort level in City facilities which may impact employee productivity.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Utilities-BLDG MAINT ADM	Perf Meas for Utilities - Building Maint.	0	0		



**Description:**

PLANNING DEPT. Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service is primarily focused on non-PCMC residents, but also carries over to general planning/information assistance for PCMC personnel.

**Council Goal:**

127 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Responsive Customer Service The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
PLANNING DEPT.			
Personnel	151,919	162,068	164,406
Materials	5,225	5,225	5,225
Total PLANNING DEPT.	157,144	167,293	169,631
TOTAL	157,144	167,293	169,631

FTEs	Budget FTEs
	FY 2022
Full Time	1.4
Part Time	
<b>TOTAL</b>	<b>1.4</b>

### Level of Service

Planning Customer Service Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Planning Customer Service	3	15.00

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

## Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
	-				
Planning Customer Service-PLANNING	Percent of POC inquiries addressed within 24 hours.	0%	0%	%	%
Planning Customer Service-PLANNING DEPT.	Percent customer satisfaction on comment cards.	0%	0%	%	%

**Description:**

TECHNICAL & CUSTOMER SERVICES      The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geodatabases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services.

**Council Goal:**

082 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure      The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TECHNICAL & CUSTOMER SERVICES			
Personnel	78,805	85,632	85,632
Materials	58,700	51,700	51,700
Total TECHNICAL & CUSTOMER SERVICES	137,505	137,332	137,332
TOTAL	137,505	137,332	137,332

FTEs	Budget FTEs
	FY 2022
Full Time	0.6
Part Time	
<b>TOTAL</b>	<b>0.6</b>

**Level of Service**

GIS Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
GIS	4	14.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

Less implementation of GIS simply means less of a benefit for departments that use GIS. If the user base stops growing there will be fewer chances for creating efficiency and automation, and if users do grow without adequate support then satisfaction with the GIS will suffer. If not funded the GIS will stagnate in terms of data sources, software tools and user interface.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Less implementation of GIS simply means less of a benefit for departments that use GIS. If the user base stops growing there will be fewer chances for creating efficiency and automation, and if users do grow without adequate support then satisfaction with the GIS will suffer. If not funded the GIS will stagnate in terms of data sources, software tools and user interface.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
GIS-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with GIS	0%	0%	%	%

**Description:**

SWEDE ALLEY PARKING STRUCT. Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway.

**Council Goal:**

111 Core or Essential Services

**Desired Outcome:**

Well-Maintained Assets and Infrastructure

**Criteria for Meeting Desired Outcome**

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

**Section 2: Proposed Amount / FTEs**

FTEs
Full Time
Part Time
TOTAL

**Level of Service**

Swede Alley Parking Structure Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

SWEDE ALLEY PARKING STRUCT. "Collaboration/ Innovation": Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and service function in supporting our parking structures.

**Section 5: Consequences of Funding Proposal at Lower Level**

SWEDE ALLEY PARKING STRUCT. The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established community expectations.

**Section 6: Performance Measures**

	Description
	-
Swede Alley Parking Structure-FLEET	Percentage of structural surveys conducted every 3 years.
Swede Alley Parking Structure-FLEET	Percentage of monthly inspections conducted on lighting systems

**Description:**

GOLF MAINTENANCE The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

**Council Goal:**

098 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
GOLF MAINTENANCE			
Personnel	486,989	486,989	486,989
Materials	195,630	195,630	195,630
Total GOLF MAINTENANCE	682,619	682,619	682,619
TOTAL	682,619	682,619	682,619

FTEs	Budget FTEs
	FY 2022
Full Time	1.5
Part Time	7.0
<b>TOTAL</b>	<b>8.5</b>

**Level of Service**

Golf Maintenance Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Golf Maintenance	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Golf Maintenance-GOLF MAINTENANCE	Percent of scheduled restroom cleanings completed.	100%	0%	%	%
Golf Maintenance-GOLF MAINTENANCE	Percent of mowing completed per schedule	98%	0%	%	%
Golf Maintenance-GOLF MAINTENANCE	Percent of irrigation mainlines repaired within 72 hours.	100%	0%	%	%
Golf Maintenance-GOLF MAINTENANCE	Percentage of Trees Pruned per Season	0%	0%	%	%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

**Council Goal:**

118Core or Essential Services

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transparent Government Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BUDGET, DEBT & GRANTS			
Personnel	71,918	76,079	76,079
Total BUDGET, DEBT & GRANTS	71,918	76,079	76,079
TOTAL	71,918	76,079	76,079

FTEs	Budget FTEs
	FY 2022
Full Time	0.6
Part Time	
<b>TOTAL</b>	<b>0.6</b>

**Level of Service**

Analysis Resource Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Analysis Resource	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City Departments satisfied with analysis (based on Internal Service Survey)	0%	0%	%	%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City departments satisfied with turnaround time (based on Internal Service Survey)	0%	0%	%	%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Policy Analysis as "satisfactory" or above	0%	0%	%	%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Budget Department as an Information Resource as "satisfactory" or above	0%	0%	%	%

**Description:**

TECHNICAL & CUSTOMER SERVICES IT helpdesk supports employees with a broad range of technologies to ensure operational business continuity. This portfolio includes system controls, software, computers, network, and phones. Equipment lifecycle management and IT projects are also essential parts of the program.

**Council Goal:**

070 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Responsive Customer Service With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14% Helpdesk statistics show reduction in demand, this is explained by the adoption of new security technologies that has minimized computer rebuilds; adoption of ADP; and changes to dispatch operations. However, 2018 represents a small respite of demand since 2014 while other demand growth indicators are strong.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TECHNICAL & CUSTOMER SERVICES			
Personnel	481,290	489,226	489,226
Materials	33,100	28,100	28,100
Total TECHNICAL & CUSTOMER SERVICES	514,390	517,326	517,326
TOTAL	514,390	517,326	517,326

FTEs	Budget FTEs
	FY 2022
Full Time	3.8
Part Time	0.7
<b>TOTAL</b>	<b>4.4</b>

### Level of Service

Support/Help Desk Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Support/Help Desk	4	13.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

### TECHNICAL & CUSTOMER SERVICES

Support improvements could be achieved through technology upgrades. For example, automation of frequent administrative tasks such as delivery of software, reimaging of computers, and making user data and settings more portable. These upgrades could save significant time for staff and users and possibly allow greater accessibility of user data. Increased time for support staff means more time for training which would result in more productivity for city staff. Increased availability for project assistance will also result in improvement of project outcomes.

## Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL &  
CUSTOMER  
SERVICES

Service reductions would impact user support capacity and response times. With reduced funding, the organization will be disadvantaged and unlikely to meet growing demands. Training would be reduced along with capacity to meet demands for software upgrade timelines and replacement computer timelines.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Support / Helpdesk	0%	0%	%	%
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of problem resolution with 4 hour response time	0%	0%	%	%

**Description:**

BUDGET, DEBT & GRANTS The Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

**Council Goal:**

122 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
BUDGET, DEBT & GRANTS			
Personnel	54,283	67,289	67,289
Total BUDGET, DEBT & GRANTS	54,283	67,289	67,289
<b>TOTAL</b>	<b>54,283</b>	<b>67,289</b>	<b>67,289</b>



FTEs	Budget FTEs
	FY 2022
Full Time	0.6
Part Time	
TOTAL	0.6

### Level of Service

Performance Measures and Benchmarking Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Performance Measures and Benchmarking	4	13.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

## Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With fewer resources the department would need to cut these services first. The performance of City services could suffer as a result.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Performance Measures and Benchmarking-BUDGET	Percent of BFO programs with corresponding performance measures	0%	0%	%	%
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Number of Communities participating in benchmarking group (CAST/ICMA)	0	0		
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rate the usefulness of the Performance Measurement program as "satisfactory" or above	0%	0%	%	%
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Performance Measurement program as "satisfactory" or above	0%	0%	%	%

**Description:**

PC MARC      The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. Currently staff is available 7 days a week for cemetery emergencies. We have begun selling plaques for the Memorial Wall.

PARKS & CEMETERY      The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services. Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments.

**Council Goal:**

106 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Citizen Wellbeing      Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
PC MARC			
Personnel	19,949	19,949	19,949
Total PC MARC	19,949	19,949	19,949
PARKS & CEMETERY			
Personnel	67,179	67,179	67,179

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Materials	21,177	21,177	21,177
Total PARKS & CEMETERY	88,357	88,356	88,356
TOTAL	108,306	108,305	108,305

FTEs	Budget FTEs
	FY 2022
Full Time	0.8
Part Time	
TOTAL	0.8

**Level of Service**

Cemetery Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Cemetery	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PC MARC The construction of the Memorial Wall will allow residents to be memorialized in the cemetery without having to purchase a plot.

PARKS & CEMETERY **Collaboration - Being in the Public Works Division, the Parks Department has a primarily maintenance and interment function in supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional cemetery will relieve some pressure on the Park City Cemetery.**

## Section 5: Consequences of Funding Proposal at Lower Level

PC MARC See below

PARKS & CEMETERY The consequences of lowering the funding for this program include reductions in: turf & tree quality, preventative maintenance, and response time after the burial services. There would also be an increase in citizen complaints due to established community expectations. The paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri during regular business hours.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Cemetery-PARKS & CEMETERY	Percent of internments completed on time.	0%	0%	%	%

**Description:**

ICE FACILITY The goal of this program is to provide resources and training to promote an engaged staff. Objectives also include employee recognition and empowering employees with the appropriate tools and resources to succeed.

**Council Goal:**

142 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
ICE FACILITY			
Materials	3,460	2,440	2,440
Total ICE FACILITY	3,460	2,440	2,440
TOTAL	3,460	2,440	2,440

Level of Service

Valued & Engaged Staff Same Level of Service

Level of Service

	Quartile	Score
	FY 2022	FY 2022
Valued & Engaged Staff	4	12.25

**Section 3: Basic Program Attributes**

Community Served

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY In addition to sending staff to attend industry conferences and trainings (when funding is available), the General Manager is also working with regional ice arenas in the Salt Lake Valley to build relationships between facilities to promote idea sharing and cooperation.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY Funding this program at a lower level could result in lower employee satisfaction which could result in greater turnover and a difficult time filling positions. Such an outcome would likely result in a degradation of the facility and lower customer satisfaction.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Valued & Engaged Staff-ICE FACILITY	Percentage of employees satisfied with training and educational opportunities supported by facility	100%	0%	%	%
Valued & Engaged Staff-ICE FACILITY	Percentage of employees who feel they are being supported in achieving their personal and professional goals	100%	0%	%	%
Valued & Engaged Staff-ICE FACILITY	Percentage of staff who feel appreciated	100	0		
Valued & Engaged Staff-ICE FACILITY	Percentage of employees that feel they have the appropriate tools and resources to succeed	100	0		

**Description:**

HUMAN RESOURCES Employee training and development take many forms to help staff realize employment goals, better perform at new/changing functions, and assist managers in managing staff. Also assists with compliance and other measures.

LEAD TRAINING To take our communities confidently into the future, public leaders and executives must adopt a proactive approach to change both inside the public organization and outside in the community. They must invest the time and resources required for themselves and their leadership team to create and maintain a continuously improving, learning organization. The LEAD program helps tackle this issue and prepare leaders in the public sector.

**Council Goal:**

086 Core or Essential Services

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Gold Medal Performance Organization High Quality program for the Professional and Leadership Development of all City Staff would include local and national training as well as team and HR training.

**Section 1: Scope**

**Change in Demand**

Program Experiencing a MODEST decrease in demand of 5% to 14%

**Explanation**

**Section 2: Proposed Amount / FTEs**

**Level of Service**

LEAD Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES Cost Savings/Collaboration: Majority of PC LEAD classes will be taught by employees that have already attended LEAD in Virginia which will create a cost savings by minimizing the attendees at LEAD.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Not meeting the City's needs of professional standards.

**Section 6: Performance Measures**



**Description:**

HUMAN RESOURCES Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

091 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization A workforce that is engaged and working to provide the best services for the City.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
HUMAN RESOURCES			
Personnel	83,007	87,912	87,912
Materials	17,730	17,730	17,730
Total HUMAN RESOURCES	100,737	105,642	105,642
TOTAL	100,737	105,642	105,642

FTEs	Budget FTEs
	FY 2022
Full Time	0.8
Part Time	0.3
<b>TOTAL</b>	<b>1.1</b>

**Level of Service**

Recruitment Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Recruitment	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES

A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Recruitment-HUMAN RESOURCES	Total number of recruitments- FTR	0	0		
Recruitment-HUMAN RESOURCES	Total number of recruitments-Other	0	0		
Recruitment-HUMAN RESOURCES	Average time to fill external positions.	0%	0%	%	%

**Description:**

HUMAN RESOURCES The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

094 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

**Section 1: Scope**

Change in Demand                      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
HUMAN RESOURCES			
Personnel	85,277	93,452	93,452
Materials	5,490	5,490	5,490
Total HUMAN RESOURCES	90,767	98,942	98,942
TOTAL	90,767	98,942	98,942

FTEs	Budget FTEs
	FY 2022
Full Time	0.9
Part Time	0.1
<b>TOTAL</b>	<b>1.0</b>

**Level of Service**

Pay Plan Design/Administration Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Pay Plan Design/Administration	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**HUMAN RESOURCES** For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

**Section 5: Consequences of Funding Proposal at Lower Level**

**HUMAN RESOURCES** **Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.**

**Section 6: Performance Measures**

	Description	Actual FY 2020	Actual FY 2021	Target FY 2022	Target FY 2023
	-				
Pay Plan Design/Administration-HUMAN RESOURCES	Total number of job classifications.	0	0		
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of applicant pool qualified for the posted position.	0%	0%	%	%
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of city-wide turnover.	0%	0%	%	%

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Items included in this program are: sweeping and trash removal service along sidewalks, bike paths, City facilities, Parks and right-of-ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities. This program supports maintenance to City owned open space property.

**Council Goal:**

101 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
FIELDS			
Personnel	23,015	23,015	23,015
Materials	4,257	4,257	4,257
<b>Total FIELDS</b>	<b>27,272</b>	<b>27,272</b>	<b>27,272</b>
PARKS & CEMETERY			
Personnel	95,482	91,107	91,107
Materials	37,424	37,424	37,424

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Total PARKS & CEMETERY	132,906	128,531	128,531
<b>TOTAL</b>	<b>160,178</b>	<b>155,802</b>	<b>155,802</b>

FTEs	Budget FTEs
	FY 2022
Full Time	0.9
Part Time	0.4
<b>TOTAL</b>	<b>1.3</b>

**Level of Service**

Trash Clean-Up Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Trash Clean-Up	4	11.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement limits

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

FIELDS

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2020	FY 2021	FY 2022	FY 2023
Trash Clean-Up-PARKS & CEMETERY	Percentage of trash containers checked daily (during summer season)	90%	0%	%	%

**Description:**

LEADERSHIP The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events. 30 adult and 2 high school participants are accepted each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day CityTour, which is a program requirement.

**Council Goal:**

123 Core or Essential Services

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Regional Collaboration

Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

FTEs	Budget FTEs FY 2022
Full Time	0.8
Part Time	
<b>TOTAL</b>	<b>0.8</b>

**Level of Service**

Leadership Park City Same Level of Service



**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life  
 City provides program and program is currently being offered by another governmental, non-profit or civic agency  
 No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

LEADERSHIP

The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

**Section 5: Consequences of Funding Proposal at Lower Level**

LEADERSHIP

One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.

**Section 6: Performance Measures**

	Description
Leadership Park City-CITY MANAGER	-
Leadership Park City-CITY MANAGER	Dollars raised through community donations.
Leadership Park City-CITY MANAGER	Number of applications to program.



**Description:**

HUMAN RESOURCES Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.

**Council Goal:**

107 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
HUMAN RESOURCES			
Personnel	71,862	76,767	76,767
Materials	18,265	18,265	18,265
Total HUMAN RESOURCES	90,127	95,032	95,032
TOTAL	90,127	95,032	95,032

FTEs	Budget FTEs
	FY 2022
Full Time	0.6
Part Time	0.1
<b>TOTAL</b>	<b>0.7</b>

**Level of Service**

Performance Management Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Performance Management	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Changes to performance management would put the City at risk for exposure to legal and compliance issues.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Performance Management-HUMAN RESOURCES	Medical leave usage per 1000 hours.	0%	0%	%	%
Performance Management-HUMAN RESOURCES	Percentage of staff in supervisory roles.	0%	0%	%	%
Performance Management-HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	0%	0%	%	%
Performance Management-HUMAN RESOURCES	Number of grievances filed annually.	1	0		

**Description:**

HUMAN RESOURCES The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.

**Council Goal:**

135 Core or Essential Services

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
HUMAN RESOURCES			
Personnel	18,666	18,666	18,666
Materials	20,000	20,000	20,000
Total HUMAN RESOURCES	38,666	38,666	38,666
TOTAL	38,666	38,666	38,666

FTEs	Budget FTEs
	FY 2022
Full Time	0.2
Part Time	0.1
<b>TOTAL</b>	<b>0.3</b>

**Level of Service**

Short-Term Citywide Personnel Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Short-Term Citywide Personnel	4	6.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

Cost savings are substantial, depending on varying situations. Savings are achieved by reducing overtime dollars as well as time and resources of experienced and higher paid employees; otherwise these employees would be using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES

Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

**Section 6: Performance Measures**

## Transportation Innovation

Program	Score FY 2022	Quartile FY 2022	Dept Req FY 2022	Results	City	
				Team Rec FY 2022	Manager Rec FY 2022	City Council Rec FY 2022
Traffic Enforcement	22.00	1	1,231,639	1,293,249	1,293,249	1,301,430
Summer Service	21.75	1	4,336,464	3,307,288	3,339,365	3,360,482
Winter Service	21.75	1	5,732,188	4,320,563	4,355,207	4,382,748
Park City Mobility	21.75	1	166,488	95,919	121,663	122,431
Transportation Management	21.50	1	1,373,849	1,345,797	1,423,785	1,432,787
Parking Management	19.00	2	1,505,062	1,593,032	1,593,032	1,603,109
Urban Trails and Walkability	16.00	3	181,839	181,839	181,839	182,989
Trails (Backcountry)	14.00	4	66,398	118,096	118,096	118,843
<b>Total Transportation Innovation</b>			<b>14,593,928</b>	<b>12,255,784</b>	<b>12,426,236</b>	<b>12,504,819</b>

**Description:**

POLICE Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

**Council Goal:**

039 Transportation Innovation

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional

Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
POLICE			
Personnel	1,249,000	1,253,657	1,253,657
Materials	39,952	39,592	39,592
Total POLICE	1,288,952	1,293,249	1,293,249
TOTAL	1,288,952	1,293,249	1,293,249

FTEs	Budget FTEs
	FY 2022
Full Time	7.9
Part Time	3.2
<b>TOTAL</b>	<b>11.0</b>

**Level of Service**

Traffic Enforcement Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Traffic Enforcement	1	22.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

**Section 5: Consequences of Funding Proposal at Lower Level**

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

**Section 6: Performance Measures**

	Description
Traffic Enforcement-POLICE	Total number of citations issued
Traffic Enforcement-POLICE	Total number of traffic stops conducted
Traffic Enforcement-POLICE	Total number of directed traffic enforcement incidents initiated
Traffic Enforcement-POLICE	Total number of speed trailers deployed
Traffic Enforcement-POLICE	Total number of school zone enforcement incidents initiated



**Description:**

TRANSPORTATION OPER The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 6:45 am to 12:05 am, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

**Council Goal:**

027 Transportation Innovation

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TRANSPORTATION OPER			
Personnel	3,587,191	2,666,265	2,691,502
Materials	749,273	641,023	647,863
Total TRANSPORTATION OPER	4,336,464	3,307,288	3,339,365
TOTAL	4,336,464	3,307,288	3,339,365

FTEs	Budget FTEs FY 2022
Full Time	29.1
Part Time	2.8
<b>TOTAL</b>	<b>31.9</b>

**Level of Service**

Summer Service Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Summer Service	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

**Section 6: Performance Measures**

	Description
Summer Service-TRANSPORTATION OPER	Total passengers during Summer Season
Summer Service-TRANSPORTATION OPER	4) Passengers per route mile. - Summer Service
Summer Service-TRANSPORTATION OPER	3) Cost per passenger - Summer Service

**Description:**

TRANSPORTATION OPER     The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 5:53 am to 2:10 am 7 days a week.

**Council Goal:**

028 Transportation Innovation

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional     The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TRANSPORTATION OPER			
Personnel	4,998,766	3,730,641	3,755,880
Materials	733,422	589,922	599,327
Total TRANSPORTATION OPER	5,732,188	4,320,563	4,355,207
TOTAL	5,732,188	4,320,563	4,355,207

FTEs	Budget FTEs FY 2022
Full Time	39.8
Part Time	3.9
<b>TOTAL</b>	<b>43.7</b>

**Level of Service**

Winter Service      Enhanced Level of Service

	Quartile FY 2022	Score FY 2022
Winter Service	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER      Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER      Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

**Section 6: Performance Measures**

	Description
	-
Winter Service-TRANSPORTATION OPER	Total passengers during Winter Season
Winter Service-TRANSPORTATION OPER	4) Passengers per route mile. - Winter Service
Winter Service-TRANSPORTATION OPER	3) Cost per passenger - Winter Service

**Description:**

TRANSPORTATION OPER Serves Park City's senior and disabled populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.

**Council Goal:**

048 Transportation Innovation

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
TRANSPORTATION OPER			
Personnel	148,465	77,896	103,127
Materials	18,023	18,023	18,536
Total TRANSPORTATION OPER	166,488	95,919	121,663
<b>TOTAL</b>	<b>166,488</b>	<b>95,919</b>	<b>121,663</b>

FTEs	Budget FTEs FY 2022
Full Time	2.6
Part Time	0.2
<b>TOTAL</b>	<b>2.8</b>

**Level of Service**

Park City Mobility      Enhanced Level of Service

	Quartile FY 2022	Score FY 2022
Park City Mobility	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves a SIGNIFICANT portion of the City Community and adds to their quality of life

provides program and program is currently being offered by another governmental, non-profit or civic agency

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER      This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER      The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the Americans with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

**Section 6: Performance Measures**

	Description
	-
Park City Mobility-TRANSPORTATION OPER	Cost per passenger on Park City Mobility
Park City Mobility-TRANSPORTATION OPER	Passenger per mile on Park City Mobility
Park City Mobility-TRANSPORTATION OPER	Total annual passengers on Park City Mobility

**Description:**

- TRANSPORTATION OPER     This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.
  
- TRANSPORTATION PLANNING     This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to **ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto).** The program provides for long and short term **planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).**

**Council Goal:**

033 Transportation Innovation

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation Local and Regional System through planning and implementation of primary corridor strategic plans.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
TRANSPORTATION OPER			
Personnel	143,428	143,428	168,662
Materials	400,850	336,237	336,237
<b>Total TRANSPORTATION OPER</b>	<b>544,278</b>	<b>479,665</b>	<b>504,899</b>
TRANSPORTATION PLANNING			
Personnel	441,560	441,560	494,314



Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
Materials	498,572	424,572	424,572
Total TRANSPORTATION PLANNING	940,132	866,132	918,886
TOTAL	1,484,410	1,345,797	1,423,785

FTEs	Budget FTEs
	FY 2022
Full Time	7.5
Part Time	
TOTAL	7.5

**Level of Service**

Transportation Management Enhanced Level of Service

	Quartile	Score
	FY 2022	FY 2022
Transportation Management	1	21.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER The program collaborates with Summit County, and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, Bonanza Dr.) are constructed and operated in a manner that promotes a balanced multi-modal and effective transportation system.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend reductions in funding for this program.

TRANSPORTATION  
PLANNING

Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Transportation Management-TRANSPORTATION OPER	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%	0%	%	%

**Description:**

CAPITAL Capital funding goes towards maintenance and upkeep of parking facilities.

PARKING The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1200 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. This scenario includes staffing the parking enforcement program with City employees.

**Council Goal:**

076 Transportation Innovation

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

With the implementation of the DLS program on Main st., enforcement is the key factor in ensuring consistency and success. Having available parking staff to work alongside Park City Police is essential to ensure proper function. Parking has also expanded residential parking zones in Fall of 2019 with another zone expected to be implemented in 2020. This places further demand on regular enforcement to ensure continuity and success of programs. Staff anticipates continued increases in parking demand throughout 2021.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
PARKING			

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
Personnel	918,898	1,006,619	1,006,619
Materials	792,900	706,500	706,500
Total PARKING	1,711,798	1,713,119	1,713,119
TOTAL	1,711,798	1,713,119	1,713,119

FTEs	Budget FTEs FY 2022
Full Time	11.6
Part Time	1.0
TOTAL	12.5

**Level of Service**

Parking Management Same Level of Service

	Quartile FY 2022	Score FY 2022
Parking Management	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKING Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Parking Management-TRANSPORTATION OPER	Ratio of appeals to citations (Dept: Parking)	0%	0%	%	%
Parking Management-TRANSPORTATION OPER	Appeals processing time in days (Dept: Parking)	0	0		
Parking Management-TRANSPORTATION OPER	Percentage of Vehicles in compliance (Dept: Parking)	0%	0%	%	%
Parking Management-TRANSPORTATION OPER	Ratio of first-time violations to total violations (Dept: Parking)	0%	0%	%	%
Parking Management-TRANSPORTATION OPER	Citation collection rate (Dept: Parking)	0%	0%	%	%

**Description:**

ECONOMY Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

**Council Goal:**

040 Transportation Innovation

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Abundant, Preserved and Publicly-Accessible Open Space service in community outreach to mitigate construction impacts 1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of alternative travel options. 4. Provide safe and effective infrastructure for alternative travel options.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2022	RT Rec FY 2022	CM REC FY 2022
ECONOMY			
Personnel	180,988	180,988	180,988
Materials	851	851	851
Total ECONOMY	181,839	181,839	181,839
TOTAL	181,839	181,839	181,839

FTEs	Budget FTEs
	FY 2022
Full Time	1.6
Part Time	
<b>TOTAL</b>	<b>1.6</b>

**Level of Service**

Urban Trails and Walkability Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Urban Trails and Walkability	3	16.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ECONOMY 1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

**Section 5: Consequences of Funding Proposal at Lower Level**

ECONOMY Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2020	FY 2021	FY 2022	FY 2023
Urban Trails and Walkability-ECONOMY	Average daily users Poison Creek Pathway	0	0		
Urban Trails and Walkability-ECONOMY	Average daily users Comstock Pathway	0	0		
Urban Trails and Walkability-ECONOMY	Average daily users McLeod Creek Pathway	0	0		

**Description:**

ECONOMY Back country trail maintenance services are provided through a professional service agreement with Mountain Tr4ails Foundation. The 5 year agreement is due to expire in December 2020. The current budget allocation of \$25,000 anticipates services provided to the trail system of 2015. Since 2015, the following additions to open space and trails have been realized. 1. 1500 acres of open space 2. 23 additional miles of trails (single track/back country) 3. Increase 17K of winter trails 4. 20% increase in labor costs 5. 15% increase in machine costs 6. 2\$/mile trail construction cost. Staff anticipates SSC funding associated with MTF winter grooming to offset this request. Staff finds that funding associated with this service and a subsequent contract with MTF (in comparison with related services and budgets at Snyderville Basin Special Service District) saves PCMC over \$300,000 annually. Additionally funding is also off set with MTF adopt a trails programs and joint grant related projects.

**Council Goal:**

045 Transportation Innovation

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Abundant, Preserved and Publicly-Accessible Open Space Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

**Section 1: Scope**

Change in Demand Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
ECONOMY			
Personnel	50,163	50,163	50,163
Materials	52,933	52,933	52,933
Total ECONOMY	103,096	103,096	103,096



Expenditures	Dept Req	RT Rec	CM REC
	FY 2022	FY 2022	FY 2022
SPEC. SRVC. CONTRT/TRAILS MANAGEMENT			
Materials	15,000	15,000	15,000
Total SPEC. SRVC. CONTRT/TRAILS MANAGEMENT	15,000	15,000	15,000
<b>TOTAL</b>	<b>118,096</b>	<b>118,096</b>	<b>118,096</b>

FTEs	Budget FTEs
	FY 2022
Full Time	0.2
Part Time	0.5
<b>TOTAL</b>	<b>0.7</b>

**Level of Service**

Trails (Backcountry) Same Level of Service

	Quartile	Score
	FY 2022	FY 2022
Trails (Backcountry)	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ECONOMY Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

## Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

## Section 6: Performance Measures

	Description
	-
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (summer)
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (winter)

**Expenditure Summary by Fund and Major Object (FY 2021 Original Budget)**

Description	Personnel FY 2021	Mat, Supplies, Services FY 2021	Capital FY 2021	Debt Service FY 2021	Contingency FY 2021	Sub - Total FY 2021	Interfund Transfer FY 2021	Ending Balance FY 2021	Total FY 2021
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$23,607,514	\$8,106,143	\$307,620	\$0	\$700,000	\$32,721,277	\$2,834,061	\$7,504,960	\$43,060,298
012 QUINNS RECREATION COMPLEX	\$902,829	\$348,835	\$1,000	\$0	\$0	\$1,252,664	\$0	<b>-\$6,033,938</b>	<b>-\$4,781,273</b>
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 DRUG CONFISCATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$37,534,575	\$0	\$0	\$37,534,575	\$3,580,329	\$3,128,714	\$44,243,618
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,460,138	\$0	\$0	\$1,460,138	\$0	\$7,429	\$1,467,567
051 WATER FUND	\$3,258,424	\$3,589,138	\$40,896,197	\$1,028,266	\$0	\$48,772,625	\$1,773,085	\$4,484,094	\$55,029,804
052 STORM WATER FUND	\$607,137	\$290,025	\$1,221,500	\$0	\$0	\$2,118,662	\$127,425	\$58,813	\$2,304,900
055 GOLF COURSE FUND	\$899,687	\$486,435	\$114,565	\$24,283	\$0	\$1,524,970	\$134,913	\$26,248	\$1,686,131
057 TRANSPORTATION & PARKING FUND	\$8,902,923	\$2,268,672	\$8,281,094	\$0	\$0	\$19,452,689	\$3,334,501	\$2,187,998	\$24,975,188
058 PARKING FUND	\$849,924	\$707,900	\$125,000	\$0	\$0	\$1,682,824	\$8,000	\$2,338,730	\$4,029,554
062 FLEET SERVICES FUND	\$995,989	\$1,853,155	\$0	\$0	\$0	\$2,849,144	\$0	\$864,661	\$3,713,805
064 SELF INSURANCE FUND	\$0	\$1,733,060	\$0	\$0	\$0	\$1,733,060	\$0	\$493,142	\$2,226,202
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$5,040,066	\$0	\$5,040,066	\$0	\$27,906,245	\$32,946,311
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$7,699,000	\$0	\$7,699,000	\$0	\$2,581,847	\$10,280,847
<b>Total Park City Municipal Corporation</b>	<b>\$40,024,428</b>	<b>\$19,383,363</b>	<b>\$89,942,289</b>	<b>\$13,791,615</b>	<b>\$700,000</b>	<b>\$163,841,695</b>	<b>\$11,792,314</b>	<b>\$45,548,943</b>	<b>\$221,182,953</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$31,958	\$692,300	\$0	\$0	\$0	\$724,258	\$3,092,532	\$2,689,797	\$6,506,587
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$700,000	\$994,151	\$2,149,151
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$255,000	\$0	\$0	\$255,000	\$2,782,840	\$340,776	\$3,378,616
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$0	\$0	\$0	\$0	\$1,046,777	\$5,853	\$1,052,630
<b>Total Park City Redevelopment Agency</b>	<b>\$31,958</b>	<b>\$1,147,300</b>	<b>\$255,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,434,259</b>	<b>\$7,622,149</b>	<b>\$4,030,577</b>	<b>\$13,086,985</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$440,916	\$440,916
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$440,916</b>	<b>\$440,916</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$40,056,387</b>	<b>\$20,530,663</b>	<b>\$90,197,289</b>	<b>\$13,791,615</b>	<b>\$700,000</b>	<b>\$165,275,954</b>	<b>\$19,414,463</b>	<b>\$50,020,436</b>	<b>\$234,710,853</b>

**Expenditure Summary by Fund and Major Object (FY 2021 Adjusted Budget)**

Description	Personnel FY 2021	Mat, Supplies, Services FY 2021	Capital FY 2021	Debt Service FY 2021	Contingency FY 2021	Sub - Total FY 2021	Interfund Transfer FY 2021	Ending Balance FY 2021	Total FY 2021
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$23,810,858	\$11,948,355	\$335,320	\$0	\$700,000	\$36,794,534	\$2,880,849	\$14,053,298	\$53,728,681
012 QUINNS RECREATION COMPLEX	\$860,060	\$355,485	\$1,000	\$0	\$0	\$1,216,545	\$0	\$-5,727,889	\$-4,511,343
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$35,773	\$0	\$0	\$35,773	\$0	\$0	\$35,773
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$23,168	\$0	\$0	\$23,168	\$0	\$0	\$23,168
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$86,741,120	\$0	\$0	\$86,741,120	\$3,589,254	\$8,076,937	\$98,407,311
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$2,577,863	\$0	\$0	\$2,577,863	\$0	\$313,515	\$2,891,378
051 WATER FUND	\$3,258,424	\$3,589,138	\$75,214,366	\$5,567,426	\$0	\$87,629,353	\$1,777,085	\$861,624	\$90,268,063
052 STORM WATER FUND	\$607,137	\$290,025	\$1,578,834	\$0	\$0	\$2,475,996	\$127,775	\$453,808	\$3,057,579
055 GOLF COURSE FUND	\$899,687	\$486,435	\$313,682	\$24,283	\$0	\$1,724,087	\$134,513	\$740,043	\$2,598,643
057 TRANSPORTATION & PARKING FUND	\$8,909,323	\$2,268,672	\$18,855,935	\$0	\$0	\$30,033,931	\$3,043,501	\$6,035,444	\$39,112,876
058 PARKING FUND	\$849,924	\$707,900	\$250,000	\$0	\$0	\$1,807,824	\$16,500	\$1,282,502	\$3,106,826
062 FLEET SERVICES FUND	\$995,989	\$1,853,155	\$0	\$0	\$0	\$2,849,144	\$0	\$638,176	\$3,487,320
064 SELF INSURANCE FUND	\$0	\$2,583,060	\$0	\$0	\$0	\$2,583,060	\$0	\$522,814	\$3,105,874
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$7,454,365	\$0	\$7,454,365	\$0	\$26,123,690	\$33,578,055
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$9,522,280	\$0	\$9,522,280	\$0	\$1,680,641	\$11,202,921
<b>Total Park City Municipal Corporation</b>	<b>\$40,191,403</b>	<b>\$24,082,225</b>	<b>\$185,927,060</b>	<b>\$22,568,354</b>	<b>\$700,000</b>	<b>\$273,469,043</b>	<b>\$11,569,477</b>	<b>\$55,054,603</b>	<b>\$340,093,124</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$31,958	\$692,300	\$0	\$0	\$0	\$724,258	\$3,092,532	\$1,480,029	\$5,296,819
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$1,200,000	\$812,130	\$2,467,130
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$2,505,623	\$0	\$0	\$2,505,623	\$2,780,340	\$417,505	\$5,703,468
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$397,971	\$0	\$0	\$397,971	\$1,046,777	\$490,567	\$1,935,315
<b>Total Park City Redevelopment Agency</b>	<b>\$31,958</b>	<b>\$1,147,300</b>	<b>\$2,903,594</b>	<b>\$0</b>	<b>\$0</b>	<b>\$4,082,853</b>	<b>\$8,119,649</b>	<b>\$3,200,231</b>	<b>\$15,402,733</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$449,191	\$449,191
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$449,191</b>	<b>\$449,191</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$40,223,362</b>	<b>\$25,229,526</b>	<b>\$188,830,655</b>	<b>\$22,568,354</b>	<b>\$700,000</b>	<b>\$277,551,896</b>	<b>\$19,689,126</b>	<b>\$58,704,025</b>	<b>\$355,945,048</b>

**Expenditure Summary by Fund and Major Object (FY 2022 Budget)**

Description	Personnel FY 2022	Mat, Supplies, Services FY 2022	Capital FY 2022	Debt Service FY 2022	Contingency FY 2022	Sub - Total FY 2022	Interfund Transfer FY 2022	Ending Balance FY 2022	Total FY 2022
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$26,421,544	\$10,340,190	\$346,443	\$0	\$300,000	\$37,408,177	\$3,084,785	\$12,134,585	\$52,627,547
012 QUINNS RECREATION COMPLEX	\$944,214	\$379,800	\$1,000	\$0	\$0	\$1,325,014	\$0	\$-6,139,275	\$-4,814,261
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$16,556,629	\$0	\$0	\$16,556,629	\$4,174,626	\$27,326,315	\$48,057,570
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,585,600	\$0	\$0	\$1,585,600	\$0	\$313,515	\$1,899,115
051 WATER FUND	\$3,709,472	\$4,109,243	\$37,422,575	\$5,577,420	\$0	\$50,818,710	\$1,807,429	\$1,087,844	\$53,713,983
052 STORM WATER FUND	\$668,062	\$291,444	\$1,121,500	\$0	\$0	\$2,081,006	\$135,448	\$237,354	\$2,453,808
055 GOLF COURSE FUND	\$915,363	\$517,875	\$114,565	\$0	\$0	\$1,547,803	\$142,377	\$438,113	\$2,128,293
057 TRANSPORTATION & PARKING FUND	\$7,241,515	\$1,915,272	\$19,186,993	\$0	\$0	\$28,343,780	\$3,306,502	\$6,622,049	\$38,272,331
058 PARKING FUND	\$886,149	\$706,500	\$125,000	\$0	\$0	\$1,717,649	\$16,500	\$2,151,717	\$3,885,866
062 FLEET SERVICES FUND	\$1,018,016	\$1,853,155	\$0	\$0	\$0	\$2,871,171	\$0	\$115,705	\$2,986,876
064 SELF INSURANCE FUND	\$0	\$1,446,500	\$0	\$0	\$0	\$1,446,500	\$0	\$934,764	\$2,381,264
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$6,972,216	\$0	\$6,972,216	\$0	\$26,113,690	\$33,085,906
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$9,509,688	\$0	\$9,509,688	\$0	\$1,720,007	\$11,229,695
<b>Total Park City Municipal Corporation</b>	<b>\$41,804,336</b>	<b>\$21,559,979</b>	<b>\$76,460,306</b>	<b>\$22,059,324</b>	<b>\$300,000</b>	<b>\$162,183,945</b>	<b>\$12,667,667</b>	<b>\$73,056,383</b>	<b>\$247,907,995</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$692,300	\$0	\$0	\$0	\$692,300	\$3,092,532	\$1,947,197	\$5,732,029
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$700,000	\$933,449	\$2,088,449
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$255,000	\$0	\$0	\$255,000	\$2,787,590	\$467,447	\$3,510,037
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$30,000	\$0	\$0	\$30,000	\$0	\$1,160,567	\$1,190,567
<b>Total Park City Redevelopment Agency</b>	<b>\$0</b>	<b>\$1,147,300</b>	<b>\$285,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,432,300</b>	<b>\$6,580,122</b>	<b>\$4,508,660</b>	<b>\$12,521,082</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$449,191	\$449,191
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$449,191</b>	<b>\$449,191</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$41,804,336</b>	<b>\$22,707,279</b>	<b>\$76,745,306</b>	<b>\$22,059,324</b>	<b>\$300,000</b>	<b>\$163,616,245</b>	<b>\$19,247,789</b>	<b>\$78,014,234</b>	<b>\$260,878,268</b>

**All Funds Combined**

Description	Personnel FY 2022	Mat, Supplies, Services FY 2022	Capital FY 2022	Debt Service FY 2022	Contingency FY 2022	Sub - Total FY 2022	Interfund Transfer FY 2022	Ending Balance FY 2022	Total FY 2022
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$26,421,544	\$10,340,190	\$346,443	\$0	\$300,000	\$37,408,177	\$3,084,785	\$12,134,585	\$52,627,547
012 QUINNS RECREATION COMPLEX	\$944,214	\$379,800	\$1,000	\$0	\$0	\$1,325,014	\$0	\$-6,139,275	\$-4,814,261
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$16,556,629	\$0	\$0	\$16,556,629	\$4,174,626	\$27,326,315	\$48,057,570
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,585,600	\$0	\$0	\$1,585,600	\$0	\$313,515	\$1,899,115
051 WATER FUND	\$3,709,472	\$4,109,243	\$37,422,575	\$5,577,420	\$0	\$50,818,710	\$1,807,429	\$1,087,844	\$53,713,983
052 STORM WATER FUND	\$668,062	\$291,444	\$1,121,500	\$0	\$0	\$2,081,006	\$135,448	\$237,354	\$2,453,808
055 GOLF COURSE FUND	\$915,363	\$517,875	\$114,565	\$0	\$0	\$1,547,803	\$142,377	\$438,113	\$2,128,293
057 TRANSPORTATION & PARKING FUND	\$7,241,515	\$1,915,272	\$19,186,993	\$0	\$0	\$28,343,780	\$3,306,502	\$6,622,049	\$38,272,331
058 PARKING FUND	\$886,149	\$706,500	\$125,000	\$0	\$0	\$1,717,649	\$16,500	\$2,151,717	\$3,885,866
062 FLEET SERVICES FUND	\$1,018,016	\$1,853,155	\$0	\$0	\$0	\$2,871,171	\$0	\$115,705	\$2,986,876
064 SELF INSURANCE FUND	\$0	\$1,446,500	\$0	\$0	\$0	\$1,446,500	\$0	\$934,764	\$2,381,264
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$6,972,216	\$0	\$6,972,216	\$0	\$26,113,690	\$33,085,906
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$9,509,688	\$0	\$9,509,688	\$0	\$1,720,007	\$11,229,695
<b>Total Park City Municipal Corporation</b>	<b>\$41,804,336</b>	<b>\$21,559,979</b>	<b>\$76,460,306</b>	<b>\$22,059,324</b>	<b>\$300,000</b>	<b>\$162,183,945</b>	<b>\$12,667,667</b>	<b>\$73,056,383</b>	<b>\$247,907,995</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$692,300	\$0	\$0	\$0	\$692,300	\$3,092,532	\$1,947,197	\$5,732,029
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$700,000	\$933,449	\$2,088,449
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$255,000	\$0	\$0	\$255,000	\$2,787,590	\$467,447	\$3,510,037
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$30,000	\$0	\$0	\$30,000	\$0	\$1,160,567	\$1,190,567
<b>Total Park City Redevelopment Agency</b>	<b>\$0</b>	<b>\$1,147,300</b>	<b>\$285,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,432,300</b>	<b>\$6,580,122</b>	<b>\$4,508,660</b>	<b>\$12,521,082</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$449,191	\$449,191
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$449,191</b>	<b>\$449,191</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>TOTAL</b>	<b>\$41,804,336</b>	<b>\$22,707,279</b>	<b>\$76,745,306</b>	<b>\$22,059,324</b>	<b>\$300,000</b>	<b>\$163,616,245</b>	<b>\$19,247,789</b>	<b>\$78,014,234</b>	<b>\$260,878,268</b>

## Change in Fund Balance

Fund	Actuals FY 2018	Actuals FY 2019	Actuals FY 2020	Budget FY 2021	Adjusted FY 2021	Change over FY20 Actuals	Change over FY21 Budget	% Inc (red) FY 2021	Budget FY 2022	Increase (red) FY 2022	% Inc (red) FY 2022
<b>Park City Municipal Corporation</b>											
011 GENERAL FUND	\$12,266,079	\$13,995,937	\$12,987,123	\$7,504,960	\$14,053,298	\$1,066,175	\$7,504,960	8%	\$12,134,585	\$-1,918,713	-14%
012 QUINNS RECREATION COMPLEX	\$-4,450,108	\$-4,803,352	\$-5,138,717	\$-6,033,938	\$-5,727,889	\$-589,172	\$-6,033,938	11%	\$-6,139,275	\$-411,386	7%
021 POLICE SPECIAL REVENUE FUND	\$34,404	\$35,773	\$35,773	\$0	\$0	\$-35,773	\$0	-100%	\$0	\$0	
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$23,168	\$23,168	\$23,168	\$0	\$0	\$-23,168	\$0	-100%	\$0	\$0	
031 CAPITAL IMPROVEMENT FUND	\$40,859,511	\$47,522,284	\$59,750,463	\$3,128,714	\$8,076,937	\$-51,673,526	\$3,128,714	-86%	\$27,326,315	\$19,249,378	238%
038 EQUIPMENT REPLACEMENT CIP	\$1,990,746	\$1,912,090	\$1,431,240	\$7,429	\$313,515	\$-1,117,725	\$7,429	-78%	\$313,515		
051 WATER FUND	\$2,415,273	\$8,601,446	\$11,194,924	\$4,484,094	\$861,624	\$-10,333,300	\$4,484,094	-92%	\$1,087,844	\$226,220	26%
052 STORM WATER FUND	\$598,027	\$717,233	\$1,057,579	\$58,813	\$453,808	\$-603,771	\$58,813	-57%	\$237,354	\$-216,454	-48%
055 GOLF COURSE FUND	\$1,210,441	\$1,234,194	\$1,195,758	\$26,248	\$740,043	\$-455,715	\$26,248	-38%	\$438,113	\$-301,930	-41%
057 TRANSPORTATION & PARKING FUND	\$13,647,186	\$13,034,167	\$11,187,402	\$2,187,998	\$6,035,444	\$-5,151,958	\$2,187,998	-46%	\$6,622,049	\$586,605	10%
058 PARKING FUND	\$0	\$0	\$503,462	\$2,338,730	\$1,282,502	\$779,040	\$2,338,730	155%	\$2,151,717	\$869,215	68%
062 FLEET SERVICES FUND	\$1,207,403	\$1,210,535	\$1,138,620	\$864,661	\$638,176	\$-500,444	\$864,661	-44%	\$115,705	\$-522,471	-82%
064 SELF INSURANCE FUND	\$1,163,647	\$1,348,568	\$1,431,831	\$493,142	\$522,814	\$-909,017	\$493,142	-63%	\$934,764	\$411,950	79%
070 SALES TAX REV BOND - DEBT SVS FUND	\$7,396,945	\$25,749,908	\$26,139,189	\$27,906,245	\$26,123,690	\$-15,499	\$27,906,245	0%	\$26,113,690	\$-10,000	0%
071 DEBT SERVICE FUND	\$710,461	\$1,575,743	\$1,641,274	\$2,581,847	\$1,680,641	\$39,367	\$2,581,847	2%	\$1,720,007	\$39,366	2%
<b>Total Park City Municipal Corporation</b>	<b>\$79,073,183</b>	<b>\$112,157,694</b>	<b>\$124,579,089</b>	<b>\$45,548,943</b>	<b>\$55,054,603</b>	<b>\$-69,524,486</b>	<b>\$45,548,943</b>	<b>-529%</b>	<b>\$73,056,383</b>	<b>\$18,001,780</b>	<b>246%</b>
<b>Park City Redevelopment Agency</b>											
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$857,555	\$1,604,087	\$1,044,819	\$2,689,797	\$1,480,029	\$435,210	\$2,689,797	42%	\$1,947,197	\$467,168	32%
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$730,611	\$904,151	\$1,272,130	\$994,151	\$812,130	\$-460,000	\$994,151	-36%	\$933,449	\$121,319	15%
033 REDEVELOPMENT AGENCY- LOWER PRK	\$1,026,025	\$1,774,703	\$2,610,936	\$340,776	\$417,505	\$-2,193,431	\$340,776	-84%	\$467,447	\$49,942	12%
034 REDEVELOPMENT AGENCY- MAIN ST	\$1,073,963	\$835,780	\$735,315	\$5,853	\$490,567	\$-244,748	\$5,853	-33%	\$1,160,567	\$670,000	137%
<b>Total Park City Redevelopment Agency</b>	<b>\$3,688,154</b>	<b>\$5,118,721</b>	<b>\$5,663,200</b>	<b>\$4,030,577</b>	<b>\$3,200,231</b>	<b>\$-2,462,969</b>	<b>\$4,030,577</b>	<b>-112%</b>	<b>\$4,508,660</b>	<b>\$1,308,429</b>	<b>195%</b>
<b>Municipal Building Authority</b>											
035 BUILDING AUTHORITY	\$429,917	\$440,916	\$449,191	\$440,916	\$449,191		\$440,916		\$449,191		
<b>Total Municipal Building Authority</b>	<b>\$429,917</b>	<b>\$440,916</b>	<b>\$449,191</b>	<b>\$440,916</b>	<b>\$449,191</b>		<b>\$440,916</b>		<b>\$449,191</b>		

## CP0002 Information System Enhancement/Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0002	Recommended	Robertson	96,696			Engaged & Effective Government & Citizenry

Description	Comments
Funding of computer expenditures and major upgrades as technology is available. Technological advancements that solve a City need are funded from here. Past examples include web page design and implementation, security systems, document imaging, telephony enhancements, etc.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-20,580	-20,580										
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
051481 Water Fund * WATER SERVICE FEES												
057471 TRANSIT FUND * RESORT TAX - TRANS	-23,538	-73,538										
<b>TOTAL</b>	<b>-44,118</b>	<b>-94,118</b>										

## CP0003 Old Town Stairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0003	Recommended	Twombly	434,253			Inclusive & Healthy Community

Description	Comments
An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, drainage improvements and lighting. Like trails, the priority depends on factors such as adjacent development, available easements, community priority and location. Funding comes largely from RDAs so most funding is restricted for use in a particular area. Tread replacements are planned beginning with the oldest in closest proximity to Main Street. New sets proposed include 9th St. with three new blocks at \$300,000 (LPARDA); 10th St. with 1 new block at \$100,000 (LPARDA); possible improvements to Crescent Tram pending resolution of the current parcel discussions (no identified funding); Reconstruct 3rd St, 4th St, 5th St, others as prioritized (Main St RDA). See also Project #722.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND				21,276								
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE		150,000		150,000		150,000						
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												



Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
TOTAL		150,000		171,276		150,000						

## CP0005 City Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0005	Recommended	Fisher	1,422,211	5,514		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp & other recreation programs. The facility has some conceptual designs being done through the Recreation Facility Master Plan.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031400 CIP FUND * IMP FEE-OPEN SPACE	-770,486	-620,486	-9,765	140,235	-150,000	-50,000	-150,000					
031402 CIP FUND * IMP FEE-STREETS												
031451 CIP Fund * BOND PROCEEDS												
031460 CIP Fund * IMPACT FEES												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
033450 Lower Park RDA * BEGINNING BALANCE												
033468 LOWER PARK RDA * CONT TO RDA DEBT		100,000		100,000		100,000		100,000				
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035477 MBA * TRANSFER FROM DEBT SERVICE												
TOTAL	-770,486	-520,486	-9,765	240,235	-150,000	50,000	-150,000	100,000				

## CP0006 Pavement Management Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0006	Recommended	Dayley	530,971	925,983		Thriving Mountain Town

Description	Comments
-------------	----------

This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing, rototilling, pavement overlays and utility adjustments.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031452 CIP Fund * CLASS "C" ROAD		410,000		410,000		410,000		410,000		410,000	410,000	820,000
031454 CIP Fund * DONATIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		590,000		630,000		630,000		630,000		630,000	700,000	1,400,000
034450 Main St RDA * BEGINNING BALANCE												
<b>TOTAL</b>		<b>1,000,000</b>		<b>1,040,000</b>		<b>1,040,000</b>		<b>1,040,000</b>		<b>1,040,000</b>	<b>1,110,000</b>	<b>2,220,000</b>

### CP0007 Tunnel Maintenance

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal	
CP0007	Recommended	McAffee	240,102	3,363,440	50	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Maintenance and inspection of the Judge and Spiro Mine tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening. Track replacement. Flow meter OM&R.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES				274,750		281,619		292,884		304,599	319,829	639,658
051543 WATER FUND * 2020 WATER REVENUE BONDS		268,049										
<b>TOTAL</b>		<b>268,049</b>		<b>274,750</b>		<b>281,619</b>		<b>292,884</b>		<b>304,599</b>	<b>319,829</b>	<b>639,658</b>

### CP0009 Transit Rolling Stock Replacement

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0009	Recommended	Fjelsted	64,628	384,495	Thriving Mountain Town

Description	Comments
-------------	----------

This program provides for the replacement of the existing transit fleet. It is anticipated what the Federal Transit Administration will be providing 80

Description	Comments
-------------	----------

percent of the purchase cost.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS			-1,310,835	11,939,165								
057479 Transit Fund * TRANSIT SALES TAX			1,638,505	2,273,672								
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-2,713	-2,713	-914,833									
<b>TOTAL</b>	<b>-2,713</b>	<b>-2,713</b>	<b>-587,163</b>	<b>14,212,837</b>								

### CP0010 Water Department Service Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0010	Recommended	McAffee	77,647	92,699		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Replacement of vehicles and other water department service equipment that is on the timed depreciation schedule.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES				80,000		80,000		83,200		86,528	89,989	179,978
051543 WATER FUND * 2020 WATER REVENUE BONDS		80,000										
<b>TOTAL</b>		<b>80,000</b>		<b>80,000</b>		<b>80,000</b>		<b>83,200</b>		<b>86,528</b>	<b>89,989</b>	<b>179,978</b>

### CP0014 McPolin Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0014	Recommended	Stockdale	2,280			Inclusive & Healthy Community

Description	Comments
-------------	----------

City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
035477 MBA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>												

## CP0017 ADA Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0017	Recommended	Robertson, J.	80,523			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed to continue the program to complete phase 2 and 3 improvements.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		5,000		5,000		5,000		5,000				
<b>TOTAL</b>		5,000		5,000		5,000		5,000				

## CP0019 Library Development & Donations

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0019	Recommended	Juarez	-2,678	11,333		Inclusive & Healthy Community

Description	Comments
-------------	----------

Project 579 also includes a category 39124. Public Library development grant. This is a grant made to all public libraries in Utah by the State, based on population and assessed needs. The uses of this money are restricted by State statute, and must be outlined in the Library goals which are set by the Library Board and due to the State Library at the end of October each year.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031458 CIP Fund * FEDERAL GRANTS												
031463 CIP FUND * LIBRARY UNSERV												
031464 CIP FUND * LIBRARY FUNDRAISERS	100	100										
031466 CIP Fund * OTHER CONTRIBUTIONS												
031474 CIP Fund * STATE CONTRIBUTION	11,593	13,176										
<b>TOTAL</b>	<b>11,693</b>	<b>13,276</b>										

### CP0020 City-wide Signs Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0020	Recommended	Weidenhamer	27,156			Thriving Mountain Town

Description	Comments
Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND				40,513								
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>				<b>40,513</b>								

### CP0025 Bus Shelters Design and Capital Improve

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0025	Recommended	Collins	125,924	24,076		Thriving Mountain Town

Description	Comments
Passenger amenities such as shelters, and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031451 CIP Fund * BOND PROCEEDS												
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
057450 Transit Fund * BEGINNING BALANCE			-17,053									
057455 TRANSIT FUND * DOT												
057458 Transit Fund * FEDERAL GRANTS												
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND												
057479 Transit Fund * TRANSIT SALES TAX			17,053	17,053								
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-125,924	-125,924	-150,000									
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	125,924	125,924	150,000	150,000								
<b>TOTAL</b>				167,053								

### CP0028 5 Year CIP Funding

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0028	Recommended	Briggs	5,073,395			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This account is for identified unfunded projects.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031450 CIP Fund * BEGINNING BALANCE												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
051481 Water Fund * WATER SERVICE FEES												
057467 Transit Fund * OTHER MISCELLANEOUS												
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

## CP0036 Traffic Calming

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0036	Recommended	Robertson, J.	104,651	19,466		Thriving Mountain Town

Description	Comments
-------------	----------

Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND				20,000		10,000		10,000				
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033470 Lower Park RDA * RENTAL INCOME												
<b>TOTAL</b>				<b>20,000</b>		<b>10,000</b>		<b>10,000</b>				

## CP0040 Water Dept Infrastructure Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0040	Recommended	McAffee	448,532	171,827		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

General asset replacement for existing infrastructure including such assets as pipelines, pump stations, valve vaults, etc.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026	
051451 Water Fund * BOND PROCEEDS													
051481 Water Fund * WATER SERVICE FEES			-592,000	2,200,000	2,395,250	2,400,000	3,454,863	2,400,000	3,496,538	650,000	1,776,879	1,183,223	2,366,446
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS													
051526 WATER FUND * 2014 WATER REVENUE BONDS													
051527 WATER FUND * 2015 WATER REVENUE BOND													
051543 WATER FUND * 2020 WATER REVENUE BONDS													
<b>TOTAL</b>			<b>-592,000</b>	<b>2,200,000</b>	<b>2,395,250</b>	<b>2,400,000</b>	<b>3,454,863</b>	<b>2,400,000</b>	<b>3,496,538</b>	<b>650,000</b>	<b>1,776,879</b>	<b>1,183,223</b>	<b>2,366,446</b>

## CP0041 Trails Master Plan Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0041	Recommended	Twombly	-22,517	88,355		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Existing Funds will be utilized to construct the following trails and infrastructure: Prospector connection, April Mountain Plan, Historic trail signage and Daly Canyon connections. Additionally, Phase III trailheads at April Mountain and Meadows Dr. East. Requested funds for future FY include projects associated with continuation of trail connectivity as outlined in the Trails Master Plan and those identified in the PC Heights MPD, more specifically identified as Phase I and II of the Quinn's Park and Ride connections. Easements have been secured for these pathways. Staff will utilize local and state grants to off set costs associated with these connections.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031400 CIP FUND * IMP FEE-OPEN SPACE		20,000	53,543	73,543	4,000	24,000		20,000				
031451 CIP Fund * BOND PROCEEDS			425,000	425,000	425,000	425,000						
031467 CIP Fund * OTHER MISCELLANEOUS												
031469 CIP FUND * RAP TAX	46,737	46,737										
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		50,000		50,000		50,000		50,000				
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>	<b>46,737</b>	<b>116,737</b>	<b>478,543</b>	<b>548,543</b>	<b>429,000</b>	<b>499,000</b>		<b>70,000</b>				

## CP0046 Golf Course Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0046	Recommended	Fonnesbeck	-6,090			Thriving Mountain Town

Description	Comments
-------------	----------

This fund encompasses all golf course related projects, constructing new tee boxes, cart path repairs, restroom upgrade, landscaping, pro-shop improvements, and other operational maintenance projects.



Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
055458 Golf Fund * FEDERAL GRANTS												
055459 Golf Fund * GOLF FEES		12,000		12,000		12,000		12,000		12,000		
055467 Golf Fund * OTHER MISCELLANEOUS												
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
<b>TOTAL</b>		<b>12,000</b>		<b>12,000</b>		<b>12,000</b>		<b>12,000</b>		<b>12,000</b>		

### CP0074 Equipment Replacement - Rolling Stock

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0074	Recommended	Dayley	1,894,309	147,325		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project funds the replacement of fleet vehicles based upon a predetermined schedule. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life. A correction to the vehicle replacement fund is needed to get it back on track. **The short fall can be attributed to the following:**• Tier 4 final diesel engines cost \$50,000 more• Police vehicles need \$24,000 of equipment that was never budgeted.• Street plows require plow, salter and hydro's costing \$110,000 ea that was not budgeted for. As we begin moving toward an Electric Fleet we are seeing higher purchasing prices. This may yet further warrant increases.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		1,250,000		1,250,000		1,300,000		1,450,000		1,450,000	1,500,000	3,000,000
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
<b>TOTAL</b>		<b>1,250,000</b>		<b>1,250,000</b>		<b>1,300,000</b>		<b>1,450,000</b>		<b>1,450,000</b>	<b>1,500,000</b>	<b>3,000,000</b>

### CP0075 Equipment Replacement - Computer

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0075	Recommended	Robertson	484,858	141,248	2,364	Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Description	Comments
-------------	----------

The computer replacement fund supports replacement of computer equipment and support infrastructure including network, servers, and climate control systems. However, replacement decisions are driven by technological advancements, software requirements, and obsolescence. 2019+ Requests: Approximate \$15k for: This additional funding request supports organizational growth and technology changes to address future asset replacement cycles. This includes computer, server and network assets.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		195,138		320,600		446,062		320,600				
051481 Water Fund * WATER SERVICE FEES		21,232		21,232		21,232		21,232				
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES		2,560		2,560		2,560		2,560				
057479 Transit Fund * TRANSIT SALES TAX		16,172		16,172		16,172		16,172				
<b>TOTAL</b>		<b>235,102</b>		<b>360,564</b>		<b>486,026</b>		<b>360,564</b>				

### CP0089 Public Art

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0089	Recommended	Everitt	294,768	13,516	Inclusive & Healthy Community

Description	Comments
-------------	----------

This project is designed to fund public art as part of an "Arts Community Master Plan". Public Art will be funded following the Council adopted 1% allocation form each City construction project policy where applicable.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND			50,000	50,000								
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE												
<b>TOTAL</b>			<b>50,000</b>	<b>50,000</b>								

### CP0090 Friends of the Farm

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
----------	---------	-------------------	-------------	--------------	--------------

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0090	Recommended	Stockdale	21,895			Inclusive & Healthy Community

Description	Comments
-------------	----------

Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031466 CIP Fund * OTHER CONTRIBUTIONS												
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

### CP0091 Golf Maintenance Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0091	Recommended	Robinson	253,785	40,682		Thriving Mountain Town

Description	Comments
-------------	----------

This fund is used for golf course maintenance equipment replacement.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
055459 Golf Fund * GOLF FEES		98,000		98,000		98,000		98,000		98,000		
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
<b>TOTAL</b>		98,000		98,000		98,000		98,000		98,000		

### CP0092 Open Space Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0092	Recommended	Deters	98,081	296,598		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This fund provides for maintenance, improvements, and acquisition of Park City's Open Space.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031450 CIP Fund * BEGINNING BALANCE												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS	12,026	324,052		300,000		300,000		300,000				
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND			100,000	100,000	100,000	100,000	100,000	100,000				
<b>TOTAL</b>	<b>12,026</b>	<b>324,052</b>	<b>100,000</b>	<b>400,000</b>	<b>100,000</b>	<b>400,000</b>	<b>100,000</b>	<b>400,000</b>				

## CP0100 Neighborhood Parks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0100	Recommended	Twombly	262,082			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospector, and Old Town.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031400 CIP FUND * IMP FEE-OPEN SPACE												
031451 CIP Fund * BOND PROCEEDS												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>												

## CP0108 Flagstaff Transit Transfer Fees

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0108	Recommended	Knotts	2,015,006			Thriving Mountain Town

Description	Comments
-------------	----------

Account for transit transfer fees dedicated to improvement enhancement of Park City transit system by designing and constructing transit priority improvements on SR 248. Reduction in greenhouse gas emissions by reducing idling and single occupancy vehicles.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057466 Transit Fund * OTHER CONTRIBUTIONS												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0118 Transit GIS/AVL System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0118	Recommended	Collins	-17,465			Thriving Mountain Town

Description	Comments
CAD/AVL systems to provide real time information to passengers and managers to better manage the transit system. Also provides funding for run cutting software, new signs and general intelligent systems infrastructure.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057458 Transit Fund * FEDERAL GRANTS		400,000										
057466 Transit Fund * OTHER CONTRIBUTIONS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>		400,000										

## CP0128 Quinn's Ice/Fields Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0128	Recommended	Twombly	36,805			Preserving & Enhancing the Natural Environment

Description	Comments
Additional development of outdoor playing fields and support facilities	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031400 CIP FUND * IMP FEE-OPEN SPACE												

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
<b>TOTAL</b>												

### CP0142 Racquet Club Program Equipment Replaceme

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0142	Recommended	Fisher	217,383	-1,464		Thriving Mountain Town

Description	Comments
For ongoing replacement of fitness equipment.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031454 CIP Fund * DONATIONS												
031469 CIP FUND * RAP TAX												
031470 CIP FUND * RENTAL INCOME												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		65,000		65,000		65,000		65,000				
<b>TOTAL</b>		65,000		65,000		65,000		65,000				

### CP0146 Asset Management/Replacement Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0146	Recommended	Dayley	155,589	786,397		Engaged & Effective Government & Citizenry

Description	Comments
Money is dedicated to this account for asset replacement. The replacement/repair schedule was created in FY 07 for Building replacement. Plan was updated in FY 13 and will be updated again in FY18.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND				552,709		704,760		1,105,418	697,291	750,000	700,000	1,400,000
<b>TOTAL</b>				<b>552,709</b>		<b>704,760</b>		<b>1,105,418</b>	<b>697,291</b>	<b>750,000</b>	<b>700,000</b>	<b>1,400,000</b>

## CP0150 Ice Facility Capital Replacement

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0150	Recommended	Angevine	888,601	125,043	Thriving Mountain Town

Description	Comments
For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031469 CIP FUND * RAP TAX	306,807	306,807										
031475 CIP FUND * TRANSFER FROM GENERAL FUND		50,000	291,000	341,000	16,000	66,000	16,000	66,000	66,000	66,000	66,000	132,000
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION		50,000	291,000	341,000	16,000	66,000	16,000	66,000	66,000	66,000	66,000	132,000
<b>TOTAL</b>	<b>306,807</b>	<b>406,807</b>	<b>582,000</b>	<b>682,000</b>	<b>32,000</b>	<b>132,000</b>	<b>32,000</b>	<b>132,000</b>	<b>132,000</b>	<b>132,000</b>	<b>132,000</b>	<b>264,000</b>

## CP0152 Parking Equipment Replacement

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0152	Recommended	Knotts	250,712		Thriving Mountain Town

Description	Comments
For replacement of parking meters on Main St., replacement of garage gates and pay equipment, replacement of sensors in garage and loops in surface lots. Replacement of parking vehicles, License plate recognition hardware/software, signage related to changes in the parking program, and handheld ticket writers. Funded by garage and meter fee revenues.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031489 CIP FUND * GARAGE REVENUE												

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057479 Transit Fund * TRANSIT SALES TAX												
057489 TRANSIT FUND * GARAGE REVENUE	-49,310	-49,310					125,000					
058489 PARKING FUND * GARAGE REVENUE		125,000		125,000		125,000		125,000				
<b>TOTAL</b>	<b>-49,310</b>	<b>75,690</b>		<b>125,000</b>		<b>125,000</b>	<b>125,000</b>	<b>125,000</b>				

### CP0157 OTIS Phase III(a)

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0157	Robertson, J.	1,804,361	33,294		Engaged & Effective Government & Citizenry

Description	Comments
OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads included in IIIa were McHenry Avenue (constructed in the summer of 2015) and Lowell Avenue (Construction for the summer of 2016). Tentative future projects will be 8th and 12th Streets in 2017 and 2018 and Rossi Hill Drive in 2019.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031451 CIP Fund * BOND PROCEEDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		1,948,120	150,000	150,000	-2,250,000							
031528 CIP FUND * 2015 SALES TAX BONDS												
<b>TOTAL</b>		<b>1,948,120</b>	<b>150,000</b>	<b>150,000</b>	<b>-2,250,000</b>							

### CP0167 Skate Park Repairs

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0167	Fisher	14,749			Preserving & Enhancing the Natural Environment

Description	Comments
Re-paint fence and re-caulk the concrete joints.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
033450 Lower Park RDA * BEGINNING BALANCE		5,000		5,000		5,000		5,000		30,000		



Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
TOTAL		5,000		5,000		5,000		5,000		30,000		

### CP0171 Upgrade OH Door Rollers

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0171	Recommended	Dayley	33,267		Thriving Mountain Town

Description	Comments
Maintenance Equipment & Parts for Old Bus Barn Doors	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057479 Transit Fund * TRANSIT SALES TAX		6,000		6,000								
TOTAL		6,000		6,000								

### CP0178 Rockport Water, Pipeline, and Storage

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0178	Recommended	McAffee	248,353	1,330,051	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project will construct upgrades to the Mt. Regional Water Pump Station at Rockport and a new pump station and intake that will be owned and operated by WBWCD, all to deliver Park City's reserved water from Rockport and Smith Morehouse reservoirs. Also included is the cost of water from WBWCD and replacement fund for the infrastructure.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		1,307,554		1,458,700		1,458,700		1,498,200		1,391,306	1,460,871	2,921,742
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051543 WATER FUND * 2020 WATER REVENUE BONDS		151,146										
TOTAL		1,458,700		1,458,700		1,458,700		1,498,200		1,391,306	1,460,871	2,921,742

## CP0186 Energy Efficiency Study -City Facilities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0186	Recommended	Cartin	22,305			Inclusive & Healthy Community

Description	Comments
Data management for all municipal utilities. This tool will expedite carbon foot printing and better identify energy and cost saving opportunities.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031466 CIP Fund * OTHER CONTRIBUTIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND			-8,206									
<b>TOTAL</b>			<b>-8,206</b>									

## CP0191 Walkability Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0191	Recommended	Dayley	44,122	32,913		Preserving & Enhancing the Natural Environment

Description	Comments
This funding is provided for the purpose of ongoing maintenance of completed Walkability Projects. We have added 24.33 miles of pathway. This funding will pay for the ongoing maintenance of these existing and new paths	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND		50,500	21,325	71,825	21,325	71,825	21,325	78,825	21,325	78,825	82,500	165,000
<b>TOTAL</b>		<b>50,500</b>	<b>21,325</b>	<b>71,825</b>	<b>21,325</b>	<b>71,825</b>	<b>21,325</b>	<b>78,825</b>	<b>21,325</b>	<b>78,825</b>	<b>82,500</b>	<b>165,000</b>

## CP0203 China Bridge Event Parking

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
--	----------	---------	-------------------	-------------	--------------	--------------

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0203	Recommended	Knotts	348,824			Thriving Mountain Town

Description	Comments
-------------	----------

This project will provide additional parking and event mitigations for Park City.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031489 CIP FUND * GARAGE REVENUE	100,000	440,000	-240,000	100,000	-240,000	100,000	-240,000	100,000	100,000	100,000	100,000	100,000
057489 TRANSIT FUND * GARAGE REVENUE												
XXXXXX Unspecified												
<b>TOTAL</b>	<b>100,000</b>	<b>440,000</b>	<b>-240,000</b>	<b>100,000</b>	<b>-240,000</b>	<b>100,000</b>	<b>-240,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>

## CP0217 Emergency Management Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0217	Recommended	Daniels	15,834	31,943		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, mobile command trailer (MCT) equipment, community outreach, mitigation projects and emergency information technology and communications. For FY19 & FY20 the \$10,000 for each year predominately improves, replaces and/or increases EOC equipment, MCT, mitigation, response, sheltering and technological capabilities along with required equipment for MCT.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-15,000		-15,000			15,000		15,000		15,000		
031478 CIP Fund * TRANSFER FROM CIP												
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT												
<b>TOTAL</b>	<b>-15,000</b>		<b>-15,000</b>			<b>15,000</b>		<b>15,000</b>		<b>15,000</b>		

## CP0226 Walkability Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
--	----------	---------	-------------------	-------------	--------------	--------------

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0226	Recommended	Everitt	4,390,585	77,316		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project funds varying projects related to the Walkability Community program. The projects to be completed with this funding will be as outlined by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget Process. This was cp0190 in the FY2009 budget.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031451 CIP Fund * BOND PROCEEDS	-4,423,371	-4,423,371										
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
033450 Lower Park RDA * BEGINNING BALANCE												
<b>TOTAL</b>	<b>-4,423,371</b>	<b>-4,423,371</b>										

### CP0236 Triangle Property Environmental Remediat

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0236	Recommended	Robertson, J.	99,779			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Cost associated with the assessment and closure of the property through the Utah Voluntary Clean-up program.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND		-99,779				99,779						
<b>TOTAL</b>		<b>-99,779</b>				<b>99,779</b>						

## CP0244 Transit Contribution to County

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0244	Recommended	Fjelsted	-2,324,186	659,324		Thriving Mountain Town

Description	Comments
Close this project. City contributions will be deducted from quarterly invoices moving forward.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057479 Transit Fund * TRANSIT SALES TAX	659,324	659,324	1,192,194	1,192,194								
<b>TOTAL</b>	<b>659,324</b>	<b>659,324</b>	<b>1,192,194</b>	<b>1,192,194</b>								

## CP0248 Middle Silver Creek Watershed

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0248	Recommended	Robertson, J.	234,297			Preserving & Enhancing the Natural Environment

Description	Comments
Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0250 Irrigation Controller Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0250	Recommended	Dayley	13,756			Preserving & Enhancing the Natural Environment

Description	Comments
The Parks Department has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 25 years old, as they were originally installed in the early 1990s. Over the past years we've	

Description										Comments			
continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 4-5 controllers a year for the next several years. To date we have replaced 23 out of the 38 controllers. Projected completion 2019.													
Future Funding		Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
<b>TOTAL</b>													

## CP0256 Storm Water Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0256	Recommended	McAffee	534,424	112,854		Preserving & Enhancing the Natural Environment

Description										Comments			
This money would be to fix and repair any of our current storm water issues within the city.													
Future Funding		Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			50,000										
031528 CIP FUND * 2015 SALES TAX BONDS													
052530 STORM WATER FUND * STORM WATER SERVICE FEE			400,000	300,000	300,000		300,000		300,000		315,000	330,750	661,500
<b>TOTAL</b>			<b>450,000</b>	<b>300,000</b>	<b>300,000</b>		<b>300,000</b>		<b>300,000</b>		<b>315,000</b>	<b>330,750</b>	<b>661,500</b>

## CP0264 Security Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0264	Recommended	Daniels	97,167	12,668		Engaged & Effective Government & Citizenry

Description										Comments			
The Building Security Committee was established in 2008 and makes recommendations on security issues, training and equipment for all occupied city buildings. The two largest components are Closed Circuit Video Systems (CCVS) and Electronic Access Controls (electronic door locks), along with													

Description	Comments
-------------	----------

some smaller security upgrades including, alarms, fragment retentive film, lighting and training. In recent years we have expanded the use of some of these funds for exterior security measures for city buildings and special event venues. This is a multi-year project . Some funding for upgrades and/or replacements has been from the Asset Management Fund and individual departments. Emergency Management, Information Technology, Sustainability and Building Maintenance are partners in this project. We have made significant headway over the past 10 years. The majority of the work is expected to be completed by FY22.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-97,167	-97,167										
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>	<b>-97,167</b>	<b>-97,167</b>										

### CP0265 Crescent Tramway Trail

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0265	Recommended	Robertson, J.	193,858			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This request is to secure funds specifically for the improvement of the Crescent Tramway Trail creating an identifiable, safe, and connected pedestrian trail. The Crescent Tramway easement follows the historic rout of a narrow-gauge railroad which was first used in the late 1800s to carry ore from the Crescent Mine to the Park City Smelting Company. The trail begins near the corner of Park Ave and Heber Ave and winds up the foothills. It passes Woodside Ave, Norfolk Ave, and Lowell Ave, before it reaches a plethora of trails within the recreational open space areas. the tram route closed in 1898 after the smelter burned to the ground, and the railroad tracks were pulled up around 1901. The tramway has since been used as a pedestrian path, hiking trail, and bike route. Past development along the Crescent Tramway Trail has made it difficult to follow the pedestrian easement and it is even unrecognizable as a pedestrian trail in areas.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

### CP0266 Prospector Drain - Regulatory Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0266	Recommended	Robertson, J.	-3,463	375		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Project is being done under an Administrative Order on Consent with the EPA to address the discharge of metals impacted water from the Prospector Drain and Biocell. Project involves first conducting an Engineering Evaluation and Cost Analysis, then selecting a remedial action and implementation. In addition, a Natural Resource Damage Assessment must be done that will determine compensatory restitution for damages to natural resources.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031473 CIP Fund * SALE OF ASSETS	-856,712			856,712	856,712	856,712						
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-150,000		-153,463	-3,463	150,000	150,000	150,000	150,000				
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>	<b>-1,006,712</b>		<b>-153,463</b>	<b>853,249</b>	<b>1,006,712</b>	<b>1,006,712</b>	<b>150,000</b>	<b>150,000</b>				

### CP0267 Soil Repository

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0267	Recommended	Robertson, J.	4,103,208	95,941	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Should we successfully complete the current negotiations with the EPA on the Multi-Party agreement then Park City would likely need to financially participate in a portion of the construction of a soils repository. These would be a one-time cost. Ongoing costs for the repository would likely be incurred by United Park City Mines. Park City would likely not have a future role in the operation of the repository.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0269 Environmental Revolving Loan Fund

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0269	Recommended	Cartin	58,882	11,402	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------



Description	Comments
-------------	----------

Sustainability Staff is requesting \$100,000 in additional funds for the Environmental Revolving Loan Fund. With the hire of an Energy Project Manager through Rocky Mountain Power's demand side management program, Sustainability will be pursuing 3,000,000 kWh in energy savings over the next three years. This work will result in annual, ongoing savings of at least \$75,000 per year (\$225,000 per year by 2019). Increasing the Environmental Revolving Loan Fund by \$100,000, or to a total balance of \$278,000, will allow the Energy Project Manager to rapidly fund and deploy projects. The Environmental Revolving Loan Fund is repaid through energy savings. All but \$24,000 of the fund is currently invested in high return projects.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031450 CIP Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0270 Downtown Enhancements Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0270	Recommended	Weidenhamer	1,170,398	5,154		Thriving Mountain Town

Description	Comments
-------------	----------

10 year improvement plan for pedestrian enhancements and public gathering spaces in the Main Street area. Pedestrian enhancements consist of replacing the curb, gutter, sidewalks, street lights, and the addition of storm drains, benches, trash and recycling bins... Gathering spaces include plazas and walkways.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031474 CIP Fund * STATE CONTRIBUTION												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			327,104	327,104	327,104	327,104	327,104	327,104	327,104	327,104	327,104	654,208
031528 CIP FUND * 2015 SALES TAX BONDS												
031532 CIP FUND * 2017 SALES TAX BONDS		-1,483,392	-1,483,392									
XXXXXX Unspecified												
<b>TOTAL</b>		-1,483,392	-1,483,392	327,104	327,104	327,104	327,104	327,104	327,104	327,104	327,104	654,208

### CP0276 Water Quality Study

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0276	Recommended	McAfee	54,269			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051481 Water Fund * WATER SERVICE FEES		50,000	300,000	350,000	300,000	350,000	50,000	300,000	250,000	250,000	250,000	500,000
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>		50,000	300,000	350,000	300,000	350,000	50,000	300,000	250,000	250,000	250,000	500,000

### CP0280 Aquatics Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0280	Recommended	Fisher	-23,157	11,469		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This fund is used to replace pool infrastructure such as boilers, pumps and filtration. We need to increase the annual contribution to \$25,000 yr. The current funding of \$15,000 per year has been insufficient to cover the costs.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND	10,000	25,000	10,000	25,000	10,000	25,000	10,000	25,000				
<b>TOTAL</b>	10,000	25,000	10,000	25,000	10,000	25,000	10,000	25,000				

### CP0289 Ironhorse Transit Facility Asset Managem

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0289	Recommended	Collins	1,651,083			Thriving Mountain Town

Description	Comments
-------------	----------

This CIP will fund ongoing Capital Renewal needs for the City's expanded Ironhorse Transit facility. This fund will provide for roof, parking garage, HVAC, lifts and equipment capital renewal. Summit County contributes its proportional share.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051467 Water Fund * OTHER MISCELLANEOUS												
057479 Transit Fund * TRANSIT SALES TAX	-1,322,534	-1,184,887	-137,647		-137,647		-137,647					
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-328,549	-286,196	-42,353		-42,353		-42,353					
<b>TOTAL</b>	<b>-1,651,083</b>	<b>-1,471,083</b>	<b>-180,000</b>		<b>-180,000</b>		<b>-180,000</b>					

## CP0292 Cemetery Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0292	Recommended	Fisher	-2,577	2,577		Inclusive & Healthy Community

Description	Comments
City Council has approved moving forward with a cemetery master plan. The first phase is funded with existing budget which includes the development of a cremains garden around the gazebo. The second phase is to look at cemetery expansion up the hillside that could include expansion of full casket burial options.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND	20,000	20,000	43,000	70,014								
<b>TOTAL</b>	<b>20,000</b>	<b>20,000</b>	<b>43,000</b>	<b>70,014</b>								

## CP0294 Spriggs Barn

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0294	Recommended	Dayley	5,000			Inclusive & Healthy Community

Description	Comments
This option will provide funding to stabilize the Spriggs Barn from further dilapidation and begin a long rang plan for restoration.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0304 Quinn's Water Treatment Plant Asset Repl

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0304	Recommended	McAffee	691,424	39,303		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

With the addition of Quinns Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES				220,500		231,525		238,471		245,625	252,994	505,988
051543 WATER FUND * 2020 WATER REVENUE BONDS		210,000										
<b>TOTAL</b>		<b>210,000</b>		<b>220,500</b>		<b>231,525</b>		<b>238,471</b>		<b>245,625</b>	<b>252,994</b>	<b>505,988</b>

## CP0311 Senior Community Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0311	Recommended	Weidenhamer	991,390			Inclusive & Healthy Community

Description	Comments
-------------	----------

Possible renovation to City facilities in LPARDA such as the Miner's Hospital to provide for senior and community needs.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0312 Fleet Management Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0312	Recommended	Dayley	320,840	34,488		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Procurement and implementation of fleet management software to replace Lucity and Fuel Management equipment that has proven inadequate to provide Fleet Management with data and reporting necessary to meet stringent federal transit administration reporting requirements and analytical support required for sound fleet mgmt. Staff has worked closely with it on assessment of current system and all parties agree replacement is justified. This project has the potential to be partially federally funded.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

### CP0313 Transportation Plans and Studies

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0313	Recommended	Collins	374,902	11,569		Thriving Mountain Town

Description	Comments
-------------	----------

This project is being used for planning evaluation for specific active transportation projects, intersection evaluation and the Long Range Transportation Master Plan, Park City Forward.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX			-65,000	72,318								
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>			-65,000	72,318								

### CP0316 Transit Facility Capital Renewal Account

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0316	Recommended	Collins	345,038	2,770		Thriving Mountain Town

Description	Comments
-------------	----------

This project will serve as a reserve account for capital assets owned and operated by park city transit. Annual contributions will ensure critical buildings will have a local funding source as they require renewal. Level of funds assume federal transit admin. grants are available when required. Funds will be used for Major capital items such as roofing, paint, siding, cameras, etc.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057479 Transit Fund * TRANSIT SALES TAX	1,606,429	1,656,429	180,000	230,000	180,000	230,000	180,000	230,000	230,000	230,000		230,000
<b>TOTAL</b>	<b>1,606,429</b>	<b>1,656,429</b>	<b>180,000</b>	<b>230,000</b>	<b>180,000</b>	<b>230,000</b>	<b>180,000</b>	<b>230,000</b>	<b>230,000</b>	<b>230,000</b>		<b>230,000</b>

### CP0318 Bonanza Park/RMP Substation Mitigation

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0318	Recommended	Everitt	958,568		Inclusive & Healthy Community

Description	Comments
-------------	----------

\$1.5 million was originally allocated by Council to provide mitigation and relocation costs related to the Rocky Mountain Power Bonanza Park Substation. Staff recommends these funds remain in the Bonanza Park project area to be used for mitigation, economic development and infrastructure improvements contingent on the completion and adoption of the Bonanza Park Area Plan.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031532 CIP FUND * 2017 SALES TAX BONDS												
031533 CIP FUND * TRANSIENT ROOM TAX												
<b>TOTAL</b>												

### CP0323 Dog Park Improvements

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0323	Recommended	Fisher	60,307		Inclusive & Healthy Community

Description	Comments
-------------	----------

Looking to create a more attractive dog park at the Park City Sports Complex. This project may include additional shade, terrain, variations and obstacle course as well as landscape enhancements.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031400 CIP FUND * IMP FEE-OPEN SPACE	-45,307	-40,307		5,000		5,000		5,000				
<b>TOTAL</b>	<b>-45,307</b>	<b>-40,307</b>		<b>5,000</b>		<b>5,000</b>		<b>5,000</b>				

## CP0324 Recreation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0324	Recommended	Fisher	12,000			Thriving Mountain Town

Description	Comments
-------------	----------

The recreation department is looking to replace the current RecTrac software system that provides program registration, membership sales, facility and court booking, league scheduling and online services. The proposed system is for a cloud based software. This request is just for hardware as the software will have annual expenses that have been submitted to operating budget. This system is utilized by the PC MARC, the recreation and tennis departments. Other departments that use the software to a lesser degree special events and Parks departments. The services this software system provides are CORE City services. The current system is outdated, and the client/server system seems to be fading out industry-wide.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0325 Network & Security Enhancements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0325	Recommended	Robertson	33,187			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Improved cybersecurity management and automation has become a necessity to support the City's growing network of remote, wired and wireless devices. As the diversity of threats continue to grow, the ability to identify, report and mitigate risks is now considered a best practice for security management. Furthermore, network dataflow is a hardware and software solution that provides a method to measure and manage network traffic. This information is used for troubleshooting issues, enhancing security, and understanding communications traffic. This solution helps us meet our compliance and cyber response initiatives.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031487 CIP FUND * RESTAURANT TAX												
051467 Water Fund * OTHER MISCELLANEOUS												
<b>TOTAL</b>												

## CP0326 Website Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0326	Recommended	Robertson	12,378			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

The City website is in need of an upgrade. While visual enhancements will be a function of this project, the key changes will include improved mobile capabilities, content management and incorporation of new technologies. As of January 2014, IT has met with department website publishers to identify needs and wants with project kick-off in April/May.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0329 Main Street Infrastructure Asset Managem

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0329	Recommended	Dayley	41,841	51,149		Thriving Mountain Town

Description	Comments
-------------	----------

This Funding is dedicated for replacement and maintenance to the Main Street Improvement program

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		-399,310		100,000		100,000		599,310		100,000	100,000	200,000
<b>TOTAL</b>		-399,310		100,000		100,000		599,310		100,000	100,000	200,000



## CP0330 Spiro/Judge Pre-treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0330	Recommended	McAffee	-2,500			Preserving & Enhancing the Natural Environment

Description	Comments
This is for treatment of the Judge and Spiro mine tunnels to comply with the clean water act	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051481 Water Fund * WATER SERVICE FEES												
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>												

## CP0332 Library Technology Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0332	Recommended	Robertson	17,222			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

\*\*\*THIS REQUEST IS BEING COSIDERED FOR BEING COMBINED WITH THE COMPUTER REPLACMENT CIP. In 2014, Council approved a Library facility remodel that included operational enhancements and public space for a digital media and technology lab. This CIP servers as a fund to replace aging technology not eligible under the Computer Replacement Fund.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-24,387		-24,387			123,104		24,387				
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-24,387</b>		<b>-24,387</b>			<b>123,104</b>		<b>24,387</b>				

## CP0333 Engineering Survey Monument Re-establish

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0333	Recommended	Robertson, J.	35,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Monument Re-establishment – this project sets a small amount of money aside to start re-establishing survey monuments that have been damaged or destroyed over the years. These monuments are located very two to three blocks and were set in the early 1980s. Without a County Surveyor to oversee the County monument system, the task falls to the Cities to maintain their own survey monument system. Many of our survey monuments around town have been disturbed/destroyed. This CIP re-establishes the most critical monuments most notably those along Main Street.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

### CP0334 Repair of Historic Wall/Foundation

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0334	Recommended	Robertson, J.	113,254	212,946	Thriving Mountain Town

Description	Comments
-------------	----------

The historic wall/foundation located just south of Hillside Avenue is located in the ROW and is showing signs of disrepair. This project is to have the wall structurally evaluated and to have the repairs completed.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

### CP0335 Engineering Small Projects Fund

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0335	Recommended	Robertson, J.	0		Thriving Mountain Town

Description	Comments
-------------	----------

Small Project Funds – This project will address small projects around town which currently Hiding the transformer installed on 2nd street and energize the overhead light at the intersection of Manor and Empire and energize the lights on the 8th Street stairs between Woodside and Park, and bridge evaluations. The purpose of completing these projects is to keep our image polished.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND				12,000								
<b>TOTAL</b>				12,000								

## CP0336 Prospector Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0336	Recommended	Robertson, J.	376,180	271,664		Thriving Mountain Town

Description	Comments
-------------	----------

Prospector Avenue Reconstruction – Park City is slated to receive \$1,000,000 in Small Urban Fund Grant money in 2016. These funds require a 7% match but also have strict restrictions on how they are used. The CIP money requested is to allow our staff to complete the project in one season. Elements of the project include updated storm drains, sidewalks, bus pullouts, additional lighting, resurfacing of the road, bike lanes, etc.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031402 CIP FUND * IMP FEE-STREETS												
031452 CIP Fund * CLASS "C" ROAD												
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031482 CIP FUND * REGIONAL TRANSIT REVENUE	-407,976	-407,976										
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057479 Transit Fund * TRANSIT SALES TAX	-42,707	-42,707										
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>	<b>-450,683</b>	<b>-450,683</b>										

## CP0340 Fleet Shop Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0340	Recommended	Dayley	23,058	11,620		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project funds the acquisition and replacement of fleet shop necessary for vehicle servicing equipment such as computer diagnostic equipment, tire servicing equipment, and vehicle lifts/jacks that are not affixed to the building based upon a useful life calculations. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT XXXXXX Unspecified		15,000		15,000		15,000		15,000		15,000		30,000
<b>TOTAL</b>		15,000		15,000		15,000		15,000		15,000		30,000

## CP0341 Regional Innterconnect

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0341	Recommended	McAffee	160,933	530,105	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is one of 3 interconnects that are planned to connect park city's water system with Mountain Regional and Summit Water. This was a part of the Western Summit County Regional Water Supply Agreement we entered into in 2013.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051451 Water Fund * BOND PROCEEDS												
051466 Water Fund * OTHER CONTRIBUTIONS												
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>												

## CP0342 Meter Replacement

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0342	Recommended	McAffee	126,620	212,795	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is the meter and laterals asset management program

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051481 Water Fund * WATER SERVICE FEES				150,000		150,000		150,000		50,000	150,000	300,000
051543 WATER FUND * 2020 WATER REVENUE BONDS		150,000										
<b>TOTAL</b>		150,000		150,000		150,000		150,000		50,000	150,000	300,000

## CP0343 Park meadows Well

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0343	Recommended	McAfee	8,104			Preserving & Enhancing the Natural Environment

Description	Comments
The park meadows well has been classified as ground water under the direct influence of surface water. This designation happened in 2014 and will require treatment. This is one of 8 critical water sources for the City.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>												

## CP0344 PRV Improvements for Fire Flow Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0344	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
This project will replace aging PRV's and allow us to balance the surplus water storage in certain areas of the City with areas that have a storage deficit.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051451 Water Fund * BOND PROCEEDS												
051543 WATER FUND * 2020 WATER REVENUE BONDS				805,000								
<b>TOTAL</b>				805,000								

## CP0347 Queen Esther Drive

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0347	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
This project is to correct a minor issue with high pipe velocities in the Solamere area.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051451 Water Fund * BOND PROCEEDS				669,143								
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>				669,143								

## CP0351 Artificial Turf Replacement Quinn's

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0351	Recommended	Dayley				Thriving Mountain Town

Description	Comments
Artificial turf field was installed in 2005 and has a life expectancy of 15-20 years. We are projecting replacement in 2023. We would like to move the replacement of this project to FY22	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND			625,000	625,000	-600,000							
<b>TOTAL</b>			625,000	625,000	-600,000							

## CP0352 Parks Irrigation System Efficiency Imp

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0352	Recommended	Dayley	59,319	-1,115		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Fund irrigation system improvements to increase system efficiencies. Some of our irrigation systems are approaching 30 years old and in need of an upgrade. With new irrigation equipment or modifications, current systems could be updated to improve system efficiencies. The program would include: • Perform a water audit using a certified third party auditor to test the distribution uniformity (DU) of the larger systems. • Evaluate each park design and functionality; identify opportunities to modify existing park area to create a lower water use landscape. • Use audit information to identify inefficiencies in each system and outline future projects. • Create a program to systematically upgrade irrigation system and/or landscaping. Following system upgrades, the park would be retested to verify efficiency increases. The program would be an on-going program investing 25,000 annually.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000	5,000	30,000	5,000	30,000	5,000	30,000	5,000	30,000	30,000	60,000
<b>TOTAL</b>		<b>25,000</b>	<b>5,000</b>	<b>30,000</b>	<b>5,000</b>	<b>30,000</b>	<b>5,000</b>	<b>30,000</b>	<b>5,000</b>	<b>30,000</b>	<b>30,000</b>	<b>60,000</b>

### CP0353 Remote snow storage site improvements

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0353	Recommended	Dayley	74,898		Thriving Mountain Town

Description	Comments
-------------	----------

Site improvements are necessary to ensure proper BMP's are established and create better usage of property.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0354 Streets and Water Maintenance Building

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0354	Recommended	McAfee	100,269	540	Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Parks relocation to Iron Horse, Water Distribution relocation to Quinns WTP. Includes administration space at Iron Horse for Parks, Building Maintenance, and Streets. Quinns WTP includes administrative space for water distribution and a new material storage building similar in size and type of the existing storage building at Quinns WTP.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051467 Water Fund * OTHER MISCELLANEOUS												
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
057450 Transit Fund * BEGINNING BALANCE												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0361 Land Acquisition/Banking Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0361	Recommended	Glidden	-1			Inclusive & Healthy Community

Description	Comments
-------------	----------

This request is for funding for feasibility and land acquisition for future development. Several potential sites have been identified. As the City begins an aggressive housing development program, it will be necessary to have a source of funding for future land acquisition to respond to new opportunities. Land acquisitions may be done in tandem with open space purchases.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX				274,845								
033450 Lower Park RDA * BEGINNING BALANCE												
XXXXXX Unspecified												
<b>TOTAL</b>				274,845								

## CP0362 Woodside Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0362	Recommended	Glidden	22,331,529	53,516		Inclusive & Healthy Community

Description	Comments
-------------	----------

This an acquisition/rehabilitation/resale program targeted to older neighborhoods in Park City that are being targeted for tear down/redevelopment and pushing prices beyond even middle income residents. This is designed as a pilot program to promote reinvestment by the private sector and



Description	Comments
-------------	----------

develop new funding sources and mechanisms for homeownership. There is currently on property under negotiation.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031473 CIP Fund * SALE OF ASSETS		195,000										
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031539 CIP FUND * 2019 SALES TAX BONDS		8,600,000		8,100,000		1,300,000						
031540 CIP FUND * SALE OF ASSETS 2017 STR												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
<b>TOTAL</b>		<b>8,795,000</b>		<b>8,100,000</b>		<b>1,300,000</b>						

### CP0363 Traffic Management Cameras

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0363	Recommended	Knotts	38,458			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Real time visual monitoring of developing traffic conditions will enable the City to respond more effectively to traffic events.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057450 Transit Fund * BEGINNING BALANCE	-76,916	-76,916										
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>	<b>-76,916</b>	<b>-76,916</b>										

### CP0364 Master Plan for Recreation Amenities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0364	Recommended	Fisher	65,538			Thriving Mountain Town

Description	Comments
-------------	----------

We have completed the Mountain Recreation Action Plan but need to complete a master plan for the Park City Sports Complex as well as the PC MARC. Facilities have been identified but need to take a global look at existing spaces and facilities so we have a clearer picture of what goes where.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031400 CIP FUND * IMP FEE-OPEN SPACE	-60,538	-60,538										
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>	<b>-60,538</b>	<b>-60,538</b>										

### CP0371 C1 - Quinns WTP to Boothill - Phase 1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0371	Recommended	McAffee	-550,018	2,621,836		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is project will increase the water line size in a key area of our system between the Quinns WTP and the Boothill Tank. This will be required to deliver more water associated with at WTP expansion.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051481 Water Fund * WATER SERVICE FEES				1,110,000								
051543 WATER FUND * 2020 WATER REVENUE BONDS		1,850,000										
<b>TOTAL</b>		<b>1,850,000</b>		<b>1,110,000</b>								

### CP0372 Regionalization Fee

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0372	Recommended	McAffee	200,000			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is a contractual obligation associated with the Western Summit County Project

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051481 Water Fund * WATER SERVICE FEES				200,000		200,000		200,000		200,000	200,000	400,000
051543 WATER FUND * 2020 WATER REVENUE BONDS		200,000										
<b>TOTAL</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>	<b>200,000</b>	<b>400,000</b>

## CP0375 LED Streets Lights Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0375	Recommended	Dayley	6,917			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Awarded as part of the innovation grant challenge.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031450 CIP Fund * BEGINNING BALANCE			50,000	50,000								
<b>TOTAL</b>			50,000	50,000								

## CP0378 Legal Software for Electronic Document M

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0378	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

During the past two years, legal staff has researched a few software storage companies to fit the needs of the department with eliminating hard files that can be effortlessly converted over to an efficient paperless system (electronically). The Legal Staff has decided to begin converting over with the Prosecution Program first and is anticipating moving in the same direction at a later time for all civil litigation files and project files.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND				35,000								
XXXXXX Unspecified												
<b>TOTAL</b>				35,000								

## CP0381 Transit and Transportation Land Acq

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0381	Recommended	Fjelsted	3,003,545			Thriving Mountain Town

Description	Comments
-------------	----------

Description	Comments
-------------	----------

This fund will be used to purchase land for critical transportation projects. With the developing SR224 and SR248 bus rapid transit projects, additional land and right of way will need to be acquired. The state and county both have revolving loan funds and grant funds for right of way and land preservation. This fund may also be used to leverage those programs to secure land for transportation projects.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057450 Transit Fund * BEGINNING BALANCE	-3,003,545	-3,003,545										
057479 Transit Fund * TRANSIT SALES TAX	3,003,545	3,003,545										
<b>TOTAL</b>												

### CP0382 Transit Onboard Security Cameras

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0382	Recommended	Collins	98,684	1,316		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Technology has changed and improvement are needed to an upgraded Security Camera system which will increase reliability and dependability of video the transit fleet.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

### CP0383 Transit Onboard Wi-Fi

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0383	Recommended	Collins	44,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Transit Onboard Wi-Fi to enhance transit user experience

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

### CP0385 Park Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0385	Recommended	Robertson, J.	3,694,025	48,875		Thriving Mountain Town

Description	Comments
Park Avenue utility infrastructure has deteriorated and is in need of replacement. By the time the utilities are replaced, the road will be non-existent and will need to be completely rebuilt. This project will take two summers to construct.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		1,662,900		747,100	2,250,000	2,250,000						
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX					260,000	260,000						
<b>TOTAL</b>		1,662,900		747,100	2,510,000	2,510,000						

### CP0386 Recreation Building in City Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0386	Recommended	Fisher	241,744	1,607		Thriving Mountain Town

Description	Comments
As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities and a senior center. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp, seniors & other community needs. The facility has progressed to schematic design and the last direction from Council was for \$7.9 million project.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031400 CIP FUND * IMP FEE-OPEN SPACE												
031401 CIP FUND * IMP FEE-PUBLIC SAFETY												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033475 LOWER PARK RDA * TRANSFER FROM GENERAL FUND												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT										4,200,000		
<b>TOTAL</b>										<b>4,200,000</b>		

## CP0389 MIW Treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0389	Recommended	McAfee	14,785,820	27,789,378	3,334,067	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Park City must comply with stream water quality permits enforced by the Utah Division of Water Quality for the Judge and Spiro Tunnel. Currently, these water sources do not meet permit limits and mechanical treatment must be studied, designed, tested, and constructed. This project will be ongoing until the year 2033.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051481 Water Fund * WATER SERVICE FEES		29,762,816		28,200,00		10,600,00						
				0		0						
051543 WATER FUND * 2020 WATER REVENUE BONDS		5,950,000										
XXXXXX Unspecified												
<b>TOTAL</b>		<b>35,712,816</b>		<b>28,200,00</b>		<b>10,600,00</b>						
				0		0						

## CP0390 QJWTP Treatment Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0390	Recommended	McAfee	1,692,284	1,504,597		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Quinns WTP needs to be upgraded to handle increased Total Organic Carbon, manganese, turbidity, and other water quality upsets in order to reliably provide water to the community.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051481 Water Fund * WATER SERVICE FEES												
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>												

### CP0393 Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0393	Recommended	McAffee	356,930	24,395		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Council adopted a goals of net zero. This budget is to pay for projects that will move us towards that goal.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE		200,000		200,000		200,000		200,000		200,000	200,000	400,000
051543 WATER FUND * 2020 WATER REVENUE BONDS												
XXXXXX Unspecified												
<b>TOTAL</b>		200,000		200,000		200,000		200,000		200,000	200,000	400,000

### CP0396 Park Ave SD

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0396	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Storm water replacement in Park Avenue

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
052530 STORM WATER FUND * STORM WATER SERVICE FEE		750,000	750,000	750,000								
XXXXXX Unspecified												

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
TOTAL		750,000	750,000	750,000								

### CP0397 Vehicle and Equipment Replacement

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0397	Recommended	McAffee	140,000		Engaged & Effective Government & Citizenry

Description	Comments
Replacement for storm water equipment and vehicles.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031499 CIP FUND * ADDITIONAL RESORT SALES TAX								160,000				
052530 STORM WATER FUND * STORM WATER SERVICE FEE		70,000		70,000		70,000				72,100	74,263	148,526
XXXXXX Unspecified												
TOTAL		70,000		70,000		70,000		160,000		72,100	74,263	148,526

### CP0400 Guardrail Royal Street and DVD

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0400	Recommended	Robertson, J.	0		Thriving Mountain Town

Description	Comments
A recent slide off accident on the road bend nearest to Snow Park highlighted the concern that the road was not designed correctly. Additionally, a request has been made to install guardrail along the first bend in Royal Street above The Trees Condominiums	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND			-38,531	0								
TOTAL			-38,531	0								



## CP0401 Downtown Projects Plazas

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0401	Recommended	Twombly	783,067			Thriving Mountain Town

Description	Comments
This is for the Miner's and Brew Pub (Main Street) Plazas. It separates those 2 projects from the remainder of the Main Street Improvement projects.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031499 CIP FUND * ADDITIONAL RESORT SALES TAX				60,605								
031532 CIP FUND * 2017 SALES TAX BONDS	-421,836	-421,836										
<b>TOTAL</b>	<b>-421,836</b>	<b>-421,836</b>		<b>60,605</b>								

## CP0402 Additional Downtown Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0402	Recommended	Twombly				Thriving Mountain Town

Description	Comments
These are miscellaneous projects beyond the larger plazas (Cp0460) and the sidewalk projects (Cp0270). They include restrooms at China Bridge, the conversion of 4th and 5th Street, Schreuers Walkway, and Swede sidewalks.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031499 CIP FUND * ADDITIONAL RESORT SALES TAX				500,000		1,200,000						
<b>TOTAL</b>				<b>500,000</b>		<b>1,200,000</b>						

## CP0405 Golf Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0405	Recommended	McAffee	724,105	38,841	359	Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
051481 Water Fund * WATER SERVICE FEES												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

### CP0410 SR 248/Richardson Flat Intersection Impr

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0410	Recommended	Collins	250,000		Thriving Mountain Town

Description	Comments
The proposed project is to evaluate both a signalized and unsignalized intersection improvements at the SR 248/Richardson Flat intersection. These improvements are critical for transit and private vehicles to safely and expeditiously access the Richardson Flat Park and Ride lot. Signal infrastructure is already in place however prior to installation of the signal at least one other alternative should be developed and evaluated.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057455 TRANSIT FUND * DOT	-100,000	-100,000										
057479 Transit Fund * TRANSIT SALES TAX	-150,000	-150,000										
<b>TOTAL</b>	<b>-250,000</b>	<b>-250,000</b>										

### CP0411 SR 248/US 40 Park and Ride Lot

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0411	Recommended	Collins	623,455	254,476	Thriving Mountain Town

Description	Comments
Plan, design, and construct an additional park and ride lot adjacent to SR 248 and/or US 40 as recommend by the City/County Blue Ribbon Commission on Remote Parking. This request is a request is to fund the development of 2 alternatives through preliminary engineering (30%) and environmental.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031482 CIP FUND * REGIONAL TRANSIT REVENUE												

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057458 Transit Fund * FEDERAL GRANTS	-718,948	3,850,932			600,000	600,000						
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX	20,099	365,186			300,000	300,000						
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-697,172	-128,283										
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	224,241	224,241	1,800,000	1,800,000								
<b>TOTAL</b>	<b>-1,171,780</b>	<b>4,312,076</b>	<b>1,800,000</b>	<b>1,800,000</b>	<b>900,000</b>	<b>900,000</b>						

## CP0412 PC MARC Tennis Court Resurface

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0412	Recommended	Fisher	42,500			Thriving Mountain Town

Description	Comments
-------------	----------

The 4 indoor tennis courts at the PC MARC will need to be resurfaced in FY 2018 and the 11 outdoor courts in FY 22

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		30,000		30,000		30,000						
<b>TOTAL</b>		<b>30,000</b>		<b>30,000</b>		<b>30,000</b>						

## CP0415 Mobile Control

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0415	Recommended	Robertson	65,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This solution provided for enhanced mobile device controls for laptops, smartphones and similar devices to help ensure compliance requirements for FBI, PCI and overall security best practices. In addition, this enhancement adds controls for remote support and improved data handling on end devices.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-35,100	-35,100										

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051481 Water Fund * WATER SERVICE FEES												
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES												
057479 Transit Fund * TRANSIT SALES TAX												
XXXXXX Unspecified												
<b>TOTAL</b>	-35,100	-35,100										

### CP0416 Windows 10 Client Licenses

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0416	Recommended	Robertson	13,480			Engaged & Effective Government & Citizenry

Description	Comments
Windows7 will be deprecated January 2020. As a result we will need to begin operating system upgrades when computers are serviced and when their service life is beyond this timeframe.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES												
057479 Transit Fund * TRANSIT SALES TAX												
XXXXXX Unspecified												
<b>TOTAL</b>												

### CP0418 JSSD Interconnection Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0418	Recommended	McAffee	22,155			Preserving & Enhancing the Natural Environment

Description	Comments

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051481 Water Fund * WATER SERVICE FEES												
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>												

## CP0419 VMS Signs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0419	Recommended	Collins	21,152	33,097		Thriving Mountain Town

Description	Comments
-------------	----------

This project is Phase 2 of the City-wide installation of Variable Message Signs. The Phase 1 signs have been very effective in providing advanced and real time traveler information as well as event information and wayfinding. The goal of this project is to better management transportation system demand as well as reduce vehicle miles traveled by providing clear and concise wayfinding. These signs will also be utilized to provide real-time information and parkign availability upon implementation of the City's Parking Management Program

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057479 Transit Fund * TRANSIT SALES TAX		60,000	-45,000									
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX			60,000	60,000	60,000	60,000						
<b>TOTAL</b>		60,000	15,000	60,000	60,000	60,000						

## CP0420 Enhanced Bus Stops at Fresh Market and P

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0420	Recommended	Collins	8,830	15,126		Thriving Mountain Town

Description	Comments
-------------	----------

The Park Avenue Condos and Fresh Market bus shelters are two locations with the greatest amount of ridership aside from the resorts and transit centers. It is a key point in making transfers for our express route to begin the summer of 2017. These stops have a high visibility not only to our riders but also to people passing by along the 224 corridor and can make the statement of how important transit is to our community. With the additional 4- 5 electric buses added to the system this year there will be 18 buses an hour at these stops not counting the additional 22 buses an hour during Sundance. These stops are far too small to handle this amount of bus and pedestrian traffic. The e bike share program will also play a pivotal role with how people move around this particular area as well. These particular two bus stops will be enhanced to include better access for the buses,

Description										Comments			
passengers, pedestrians, and cyclists who use our transit system.													
Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026	
031451 CIP Fund * BOND PROCEEDS			250,000	250,000									
031482 CIP FUND * REGIONAL TRANSIT REVENUE													
057451 Transit Fund * BOND PROCEEDS	-244,000												
057458 Transit Fund * FEDERAL GRANTS	24,825	1,099,973											
057479 Transit Fund * TRANSIT SALES TAX		116,000											
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-350,000												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	350,000	350,000											
<b>TOTAL</b>	<b>-219,175</b>	<b>1,565,973</b>	<b>250,000</b>	<b>250,000</b>									

### CP0427 Main Street Bollards Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0427	Recommended	Twombly	11,718			Engaged & Effective Government & Citizenry

Description										Comments			
Security Bollards installment on Lower Main St. Will provide Security and Public Safety during special events on lower Main St. This project installs protective barriers at all vehicle entry points onto lower Main Street in order to protect the public against inadvertent or intentional vehicle entry during special events. The project costs cover removable bollards, receptacles and installation													
Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026	
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT													
034450 Main St RDA * BEGINNING BALANCE													
<b>TOTAL</b>													

### CP0429 Arts and Culture District

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0429	Recommended	Everitt	7,125,703	1,384,728		Inclusive & Healthy Community

Description										Comments			
Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026	
031532 CIP FUND * 2017 SALES TAX BONDS													
031533 CIP FUND * TRANSIENT ROOM TAX													
		24,045											
031536 CIP FUND * SALE OF PROPERTY													
		652,000											
XXXXXX Unspecified													
<b>TOTAL</b>		676,045											

### CP0430 Treasure Hill & Armstrong

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0430	Recommended	Briggs	1,173,212	463,583		Inclusive & Healthy Community

Description										Comments			
Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026	
Purchase of Treasure Hill Property as Open Space													
031473 CIP Fund * SALE OF ASSETS													
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
	-668,000	-668,000											
031532 CIP FUND * 2017 SALES TAX BONDS													
031538 CIP FUND * 2019 GO BONDS													
031539 CIP FUND * 2019 SALES TAX BONDS													
031542 CIP FUND * 2020 GO BONDS													
	1,005,000	1,005,000											
XXXXXX Unspecified													
<b>TOTAL</b>	337,000	337,000											

### CP0432 Office 2016 Licenses

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0432	Recommended	Robertson	121,108			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

TITLE: Office 2016 The City's current Office software suite's end-of-support will occur in 2020 and will not meet security and software standards. This request supports the purchase of the latest Office versions.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
012100 QUINNS FUND * ADMINISTRATION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND				116,488								
051467 Water Fund * OTHER MISCELLANEOUS												
057479 Transit Fund * TRANSIT SALES TAX												
XXXXXX Unspecified												
<b>TOTAL</b>				116,488								

### CP0434 GIS GeoEvent Server License

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0434	Recommended	Robertson	18,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Allows GIS platform to consume real-time big data feeds such as transit AVL, Parking, UDOT, Waze, Blyncsy, Twitter, for example, to create a single information map dashboard and facilitate analysis.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
057479 Transit Fund * TRANSIT SALES TAX												
XXXXXX Unspecified												
<b>TOTAL</b>												

### CP0435 GIS Satellite Imagery Multi-Spectral

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0435	Recommended	Robertson	6,000			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

In 2017, we obtained an 8-band image and classified land use and land cover to better estimate carbon sequestration on city property and city wide,



Description	Comments
-------------	----------

to help quantify net-zero goal. A new image would allow comparison and change detection. It is also useful for wildfire risk analysis.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND XXXXXX Unspecified	-6,000	-6,000										
<b>TOTAL</b>	<b>-6,000</b>	<b>-6,000</b>										

### CP0438 Remodel for Transit Driver Housing

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0438	Recommended	Fjelsted	333,895		Thriving Mountain Town

Description	Comments
-------------	----------

Remodel for Transit Driver Housing at old peace house location and any other units that can be converted into housing for bus drivers.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057479 Transit Fund * TRANSIT SALES TAX	-283,895	-283,895										
<b>TOTAL</b>	<b>-283,895</b>	<b>-283,895</b>										

### CP0439 Bonanza Drive Multi-Modal and Street Imp

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0439	Recommended	Collins	29,000		Thriving Mountain Town

Description	Comments
-------------	----------

This project proposes to formulate and evaluate multi-modal alternatives along Bonanza from SR 248 to Deer Valley Drive specific to the repositing of the median islands to accomodate a dedicated transit lane and improve transit, pedestrian, and bicycle improvements to increase safety, improve transit ontime performance and reliability, and create a better better pedestrian experience including aesthetic improvements to reflect the Arts and Culture District vision

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031482 CIP FUND * REGIONAL TRANSIT REVENUE	-29,000	-29,000										
057471 TRANSIT FUND * RESORT TAX - TRANS												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX			300,000	300,000								
<b>TOTAL</b>	<b>-29,000</b>	<b>-29,000</b>	<b>300,000</b>	<b>300,000</b>								

### CP0440 Bike Share Improvements

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0440	Recommended	Knotts	84,939		Thriving Mountain Town

Description	Comments
-------------	----------

This is for adding supporting infrastructure, access improvements and new stations to the highly successful regional e-bike share program. Funds requested are to provide a new station at the Quinn's Junction Park and Ride.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057455 TRANSIT FUND * DOT	-100,000	-100,000										
057471 TRANSIT FUND * RESORT TAX - TRANS	-25,000	-25,000										
057479 Transit Fund * TRANSIT SALES TAX	25,000	25,000										
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX			60,000	60,000								
<b>TOTAL</b>	<b>-100,000</b>	<b>-100,000</b>	<b>60,000</b>	<b>60,000</b>								

### CP0441 Transportation Demand Management Program

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0441	Recommended	Collins	91,482	13,940	Thriving Mountain Town

Description	Comments
-------------	----------

This project is an effort to expand on the City's internal Transportation Demand Management Program that currently consist of Guaranteed Ride Home Program, subsidized PC/SLC Connect passes, departmental e-bike subsidies, and peak alternative travel incentives. This project proposes to construct shower facilities in Marsac, secure weather protected bike storage, and potentially a mother's nursing room to promote alternative transportation travel

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057450 Transit Fund * BEGINNING BALANCE	-6,499	-6,499	-6,499									
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND	-9,470	-9,470	-9,470									
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-46,877	-46,877	-46,877									
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	46,877	46,877	70,000	70,000	70,000	70,000	70,000	70,000	70,000	70,000		70,000
<b>TOTAL</b>	<b>-15,969</b>	<b>-15,969</b>	<b>7,154</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>		<b>70,000</b>

### CP0442 MIW Offsite Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal						
CP0442	Recommended	McAffee	6,494,153			Preserving & Enhancing the Natural Environment						

Description										Comments			
-------------	--	--	--	--	--	--	--	--	--	----------	--	--	--

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

### CP0443 West Neck Tank

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal						
CP0443	Recommended	McAffee	1,398,914			Preserving & Enhancing the Natural Environment						

Description										Comments			
-------------	--	--	--	--	--	--	--	--	--	----------	--	--	--

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
051480 Water Fund * WATER IMPACT FEES		549,637										
051481 Water Fund * WATER SERVICE FEES				1,250,000		1,250,000						
051543 WATER FUND * 2020 WATER REVENUE BONDS		700,363										
<b>TOTAL</b>		<b>1,250,000</b>		<b>1,250,000</b>		<b>1,250,000</b>						

## CP0444 SR 248 New Tunnel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0444	Recommended	Collins	1,488,278	-342,249	3,985	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031482 CIP FUND * REGIONAL TRANSIT REVENUE	-1,170,971	-1,170,971										
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX												
<b>TOTAL</b>	<b>-1,170,971</b>	<b>-1,170,971</b>										

## CP0445 Add Uphill Marsac Gate Above Chambers Av

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0445	Recommended	Robertson, J.	50,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

The existing gates on Marsac have been closed numerous times over the last few years. This request is to add another gate southbound just south of Chambers Street so cars can turn around onto Chambers street instead of drivind 1/2 mile up to the existing gates. this project would also add a gate just north of Guardsman Connection so the Police no longer need to direct traffic when the gates are closed.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND				50,000								
<b>TOTAL</b>				<b>50,000</b>								

## CP0446 Loader

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0446	Recommended	Dayley	300,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

PC Heights has now reached 50% build out. With this milestone, the city is now obligated to provide maintenance. The maintenance program includes signs, pavement maintenance, and snow removal services. A request for an additional winter time staff to operate the equipment is being requested as part of this budget as well. Due to the amount of wind drifts and narrow streets we are selecting a Cat 950M loader equipped with a severe duty folding V blade to accomplish snow removal in the most efficient way possible. The 950 loader is the best piece of equipment to plow Richardson Flat road and is capable of removing snow at the Richardson Flat Park and Ride. The loader will also be utilized in other parts of town during snow plowing hauling and widening efforts.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0447 EV Chargers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0447	Recommended	Cartin	372,295	-115,276		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031466 CIP Fund * OTHER CONTRIBUTIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-76,022	-76,022										
<b>TOTAL</b>	<b>-76,022</b>	<b>-76,022</b>										

### CP0449 Roadside Trailhead Signage 2019

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0449	Not Recommended	Twombly	2,411			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

### CP0450 Prospector Square/Rail Trail 2019

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal						
CP0450	Not Recommended	Twombly	31,000			Preserving & Enhancing the Natural Environment						

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

### CP0451 Round Valley Trail 2019

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal						
CP0451	Not Recommended	Twombly	10,000			Preserving & Enhancing the Natural Environment						

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

## CP0452 9,000 ft. Trail Phase 1 2019

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0452	Not Recommended	Twombly				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

## CP0453 Old Town Access and Circulation Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0453	Recommended	Collins	30,000			Thriving Mountain Town

Description	Comments
-------------	----------

Circulation improvements, curbspace management and traffic calming measures throughout Old Town.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
033450 Lower Park RDA * BEGINNING BALANCE												
034450 Main St RDA * BEGINNING BALANCE				30,000								
057450 Transit Fund * BEGINNING BALANCE			-130,000									
057479 Transit Fund * TRANSIT SALES TAX					130,000	130,000						
<b>TOTAL</b>			-130,000	30,000	130,000	130,000						

## CP0454 Prospector Sq. Rail Trail Connector

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0454	Recommended	Robertson, J.				Thriving Mountain Town

Description										Comments			
Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026	
031451 CIP Fund * BOND PROCEEDS	40,000	40,000											
<b>TOTAL</b>	<b>40,000</b>	<b>40,000</b>											

### CP0455 Olympic Park Pathway Connector

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0455	Recommended	Robertson, J.			Thriving Mountain Town

Description										Comments			
Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026	
031451 CIP Fund * BOND PROCEEDS	113,000	113,000											
<b>TOTAL</b>	<b>113,000</b>	<b>113,000</b>											

### CP0456 PC Heights Pathway

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0456	Recommended	Robertson, J.			Thriving Mountain Town

Description										Comments			
Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026	
031451 CIP Fund * BOND PROCEEDS	65,000	65,000											
<b>TOTAL</b>	<b>65,000</b>	<b>65,000</b>											



## CP0460 Bus lift

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0460	Not Recommended	Dayley	50,000			Preserving & Enhancing the Natural Environment

Description	Comments
Portable lift that raises busses for service and repairs	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
052530 STORM WATER FUND * STORM WATER SERVICE FEE		15,000										
057489 TRANSIT FUND * GARAGE REVENUE		35,000										
058489 PARKING FUND * GARAGE REVENUE												
<b>TOTAL</b>		<b>50,000</b>										

## CP0465 SR-248 Corridor and Safety Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0465	Recommended	Collins				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031458 CIP Fund * FEDERAL GRANTS												
031482 CIP FUND * REGIONAL TRANSIT REVENUE		-3,500,000										
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION							1,000,000	1,000,000				
057455 TRANSIT FUND * DOT							200,000	200,000				
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX	5,191,000	5,191,000										
<b>TOTAL</b>	<b>1,691,000</b>	<b>5,191,000</b>					<b>1,200,000</b>	<b>1,200,000</b>				

## CP0466 Scheduling Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0466	Recommended	Collins				Thriving Mountain Town

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057471 TRANSIT FUND * RESORT TAX - TRANS	-50,000											
057479 Transit Fund * TRANSIT SALES TAX	70,000	70,000										
<b>TOTAL</b>	<b>20,000</b>	<b>70,000</b>										

## CP0469 Deer Valley Drive Bicycle and Pedestrian

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0469	Recommended	Collins	-2,179	1,602	340	Thriving Mountain Town

Description	Comments
-------------	----------

This project proposes to design and construct bicycle/pedestrian facilities along DVD from Bonanza Drive to Marsac Ave.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031451 CIP Fund * BOND PROCEEDS	-200,000											
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX			200,000	200,000								
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX					300,000	300,000						
<b>TOTAL</b>	<b>-200,000</b>		<b>200,000</b>	<b>200,000</b>	<b>300,000</b>	<b>300,000</b>						

## CP0478 Pathways along Silver King, Three Kings and Thaynes

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0478	Not Recommended	Robertson, J.				Thriving Mountain Town

Description	Comments
-------------	----------

Through the NTMP program, requests have been submitted to add sidewalks along Three Kings, Silver King and Thaynes. This item has been discussed numerous times with the NTMP committee and has received unanimous support from the committee.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031474 CIP Fund * STATE CONTRIBUTION							960,000	960,000				
031475 CIP FUND * TRANSFER FROM GENERAL FUND			-40,000		-362,787		420,000	420,000				
057458 Transit Fund * FEDERAL GRANTS												
<b>TOTAL</b>			<b>-40,000</b>		<b>-362,787</b>		<b>1,380,000</b>	<b>1,380,000</b>				

## CP0479 Replacement Compressors

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0479	Recommended	Angevine				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Replace the current compressors with more efficient units.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND					-115,000							
<b>TOTAL</b>					<b>-115,000</b>							

## CP0480 Replacement Chiller

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0480	Recommended	Angevine				Thriving Mountain Town

Description										Comments			
Replace facility's chiller at the end of its lifespan													
Future Funding		Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND						-157,000							
TOTAL						-157,000							

### CP0481 Dehumidifier/ Complete Air Handling Unit

CP0481	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal							
	Recommended	Angevine				Preserving & Enhancing the Natural Environment							

Description										Comments			
Replacement of facility's dehumidifier. The dehumidifier is approaching the end of its life. Replacement prior to a critical failure is essential to maintaining ice and continuing programing.													
Future Funding		Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND		-140,000											
TOTAL		-140,000											

### CP0482 Flooring

CP0482	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal							
	Recommended	Angevine				Thriving Mountain Town							

Description										Comments			
Replace skate resilient flooring throughout facility.													
Future Funding		Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND		-200,000											
TOTAL		-200,000											

## CP0483 LED Upgrade Quinn's Fields

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0483	Not Recommended	Fisher	100,000			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Upgrading the field lighting at Quinns to LED fixtures. Staff met with Musco lighting to look at mitigating the light spill & switching to LED lights at PCSC. The new LED fixtures could be installed on the existing poles, the total number of fixtures needed would be reduced from 148 to 96, there would be a reduction of at least 50% in light spill & glare. The estimated cost for the lights with install is \$600,000. Budget has a \$50,000 contingency. This is for both fields at PCSC. Estimated reduction of energy & maintenance costs by 50 to 85% over typical 1500w HID equipment.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND		100,000		500,000								
XXXXXX Unspecified												
<b>TOTAL</b>		100,000		500,000								

## CP0524 MARC Lifeguard Shack

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0524	Recommended	Shaw				Inclusive & Healthy Community

Description	Comments
-------------	----------

Summit County RAP Tax Grant award for \$5000 for an additional lifeguard shack adjacent to the PC MARC lap pool.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031469 CIP FUND * RAP TAX			5,000	5,000								
<b>TOTAL</b>			5,000	5,000								

## CP0525 MARC Cement Pad/Patio

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0525	Recommended	Shaw				Inclusive & Healthy Community

Description	Comments
-------------	----------

Grant funds received to install a 50' x 60' cement pad/patio located on the northeast side of the PC MARC. This would connect with current cement walkways to allow for a diverse use of a concrete surface for facility users and serve as a multi-use playing surface with the adjacent neighborhood park.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031469 CIP FUND * RAP TAX			30,000	30,000								
<b>TOTAL</b>			<b>30,000</b>	<b>30,000</b>								

### CP0526 MARC Leisure Pool Water Feature

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0526	Recommended	Shaw			Inclusive & Healthy Community

Description	Comments
-------------	----------

Replacement of the aging and failing water feature currently in the leisure pool. The PC MARC leisure pool was built in 2003 and completed with the current ARC feature. Over the past 3 years, the ARC functionality as an interactive play feature has failed.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND			53,000	53,000								
<b>TOTAL</b>			<b>53,000</b>	<b>53,000</b>								

### CP0527 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0527	Recommended	Robertson, J.			Thriving Mountain Town

Description	Comments
-------------	----------

Project will reconstruct Homestake roadway and utilities. Project will install multiuse trail. Walkability funds will be used for this work.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031451 CIP Fund * BOND PROCEEDS			345,905	345,905	783,836	783,836						
031532 CIP FUND * 2017 SALES TAX BONDS			132,218	132,218	1,052,523	1,052,523						
<b>TOTAL</b>			<b>478,123</b>	<b>478,123</b>	<b>1,836,359</b>	<b>1,836,359</b>						

### CP0528 MUNCHKIN EXTN/MULTI TRAIL & WOODBINE IMP

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0528	Recommended	Robertson, J.			Thriving Mountain Town

Description	Comments
Proejct will extend Munchkin to Homestake and reconstruct both Woodbine and Munchkin. Project will also install a multi use trail. Walkability funds will be used for the trail work	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031451 CIP Fund * BOND PROCEEDS					238,282	238,282	620,953	620,953				
031475 CIP FUND * TRANSFER FROM GENERAL FUND							131,616	131,616				
031528 CIP FUND * 2015 SALES TAX BONDS					108,842	108,842	122,807	122,807				
031532 CIP FUND * 2017 SALES TAX BONDS							636,325	636,325				
<b>TOTAL</b>					<b>347,124</b>	<b>347,124</b>	<b>1,511,701</b>	<b>1,511,701</b>				

### CP0529 Downtown Active Transportation

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0529	Recommended	Twombly			Thriving Mountain Town

Description	Comments
Pedestrian and bicycle ("active transportation) improvements including: sidewalks, pathways, bicycle landes, bulb-outs, and other improvements in the Downtown area.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND			400,000	400,000								
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
TOTAL			400,000	400,000								

### CP0530 Splash Pad

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0530	Recommended	Shaw			Inclusive & Healthy Community

Description	Comments
Splash pad located at City Park adjacent to Miners Hospital.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031400 CIP FUND * IMP FEE-OPEN SPACE			275,000	275,000								
031460 CIP Fund * IMPACT FEES												
TOTAL			275,000	275,000								

### CP0531 Prospector Park Improvements

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0531	Recommended	Shaw			Inclusive & Healthy Community

Description	Comments
Increase and update the amenities in the neighborhood park.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031400 CIP FUND * IMP FEE-OPEN SPACE			165,000	165,000								
TOTAL			165,000	165,000								



## CP0535 Santy Chairs Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0535	Recommended	Twombly				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

The Santy Auditorium seats are over 16 years old and are in need of replacement. The theater is mostly used by Park City Film Series, then less so by the City, other non-profits, and other rentals. However, The theater is used intensively during the Sundance Film Festival each year. The funding will be split equally between the City, Sundance and the Film Series.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS					27,000	27,000	27,000	27,000				
031475 CIP FUND * TRANSFER FROM GENERAL FUND					13,000	13,000	13,000	13,000				
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>					<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>				

## CP0536 Arts and Culture Exterior Bus Stops

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0536	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Design and construction of two bus stops and active transportation amenities. One stop will be on the northbound side of Bonanza and the other westbound SR248

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX					1,750,000	1,750,000						
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX			330,000	330,000	420,000	420,000						
<b>TOTAL</b>			<b>330,000</b>	<b>330,000</b>	<b>2,170,000</b>	<b>2,170,000</b>						

## CP0537 Park City Base Area Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0537	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
033450 Lower Park RDA * BEGINNING BALANCE												3,000,000
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												<b>3,000,000</b>

## CP0538 Deer Valley Drive Complete Streets and Transit Access Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0538	Recommended	Collins				Inclusive & Healthy Community

Description	Comments
-------------	----------

Improvements to advance transit only facilities (SR224/Deer Valley dr), transit priority access to the DV transit hub, improve the DV transit hub, improved sidewalks, pathways and bike lane connections.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
057455 TRANSIT FUND * DOT								2,100,000		2,100,000		
057479 Transit Fund * TRANSIT SALES TAX								900,000		900,000		
057482 Transit Fund * REGIONAL TRANSIT REVENUE								300,000		300,000		
<b>TOTAL</b>								<b>3,300,000</b>		<b>3,300,000</b>		

## CP0539 Empire Ave, Park Ave, SR224 Intersection and Street Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0539	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
Provide improved transit access through Empire/Park/SR224 intersection and Empire improvements. Cost estimate is approximate.	

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND									500,000	500,000		
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
057455 TRANSIT FUND * DOT									2,000,000	2,000,000		
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX							300,000	300,000				
<b>TOTAL</b>							<b>300,000</b>	<b>300,000</b>	<b>2,500,000</b>	<b>2,500,000</b>		

## CP0540 SNOW CREEK CROSSING - SR 248 TUNNEL IMP

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0540	Recommended	Collins				Thriving Mountain Town

Description	Comments
-------------	----------

Park City Municipal is focused on developing a cohesive pedestrian network to improve safety, protect the natural environment, expand multimodal transportation choices and maintain a high quality of life for those who live, work and play in the community. Park City Municipal seeks funding to supplement a pedestrian and bicycle tunnel underneath SR248 at Snow Creek Drive. This project completes a gap in the highly utilized network, provides a safe crossing and enhances the connection to the Arts and Culture District.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031451 CIP Fund * BOND PROCEEDS												
031474 CIP Fund * STATE CONTRIBUTION												
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
057455 TRANSIT FUND * DOT												
057479 Transit Fund * TRANSIT SALES TAX							1,200,000	1,200,000				
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX			350,000	350,000			2,700,000	2,700,000	2,000,000	2,000,000		

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
TOTAL			350,000	350,000			3,900,000	3,900,000	2,000,000	2,000,000		

### CP0541 SR248/ Bonanza Pedestrian Crossing Improvements

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0541	Recommended	Collins			Inclusive & Healthy Community

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												800,000
057455 TRANSIT FUND * DOT												800,000
057479 Transit Fund * TRANSIT SALES TAX									300,000	300,000		4,000,000
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
XXXXXX Unspecified												
TOTAL									300,000	300,000		5,600,000

### CP0543 Bonanza and Prospector Pedestrian Crossing Bridge or Tunnel

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0543	Not Recommended	Collins			Thriving Mountain Town

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												2,200,000
057455 TRANSIT FUND * DOT												800,000
057479 Transit Fund * TRANSIT SALES TAX									300,000	300,000		2,000,000

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX												
XXXXXX Unspecified												
<b>TOTAL</b>									300,000	300,000		5,000,000

### CP0544 Bonanza/Iron Horse/Rail Trail Intersection Pedestrian Improvements

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0544	Recommended	Collins			Inclusive & Healthy Community

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
057455 TRANSIT FUND * DOT												2,200,000
057479 Transit Fund * TRANSIT SALES TAX									300,000	300,000		2,000,000
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX												
XXXXXX Unspecified												
<b>TOTAL</b>									300,000	300,000		4,200,000

### CP0545 Mobility as a Service Curb Side Improvements

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0545	Recommended	Collins			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project has two parts, development of curbside management practices for high turnover parking practices and management of the curb for transit like microtransit or more nimble vehicles. Implement flexible curbside parking zones in high demand areas that prioritize efficient passenger and commercial loading. Evaluate and establish formal pick-up/ drop off zones to manage curbside loading in high demand areas. Project elements should include: variable management based on season, day of week, and/or time of day; business owner collaboration and engagement; ride hail and taxi company coordination; lodging shuttles; parking management coordination.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												300,000
034450 Main St RDA * BEGINNING BALANCE												750,000
057479 Transit Fund * TRANSIT SALES TAX												750,000
XXXXXX Unspecified												
<b>TOTAL</b>												<b>1,800,000</b>

### CP0546 Old Town Complete Street Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0546	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
033450 Lower Park RDA * BEGINNING BALANCE							200,000	200,000	200,000	200,000		
034450 Main St RDA * BEGINNING BALANCE					200,000	200,000	200,000	200,000	200,000	200,000		
057450 Transit Fund * BEGINNING BALANCE												
057479 Transit Fund * TRANSIT SALES TAX					100,000	100,000						
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX					200,000	200,000	200,000	200,000	200,000	200,000		
XXXXXX Unspecified												
<b>TOTAL</b>					<b>500,000</b>	<b>500,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>	<b>600,000</b>		

### CP0547 Iron Horse Complete Street Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0547	Recommended	Collins				Engaged & Effective Government & Citizenry

Description										Comments			
This project is seeking funds to develop Iron Horse as a Complete Street in accordance with the City's Complete Street Policy. This includes adding sidewalks and improving several crossings in the area that will facilitate safe pedestrian access to and from the surrounding destinations. Improvements include adding sidewalks and crosswalks, creating a crossing to connect to a new multi-use pathway connection, and creating safe business accesses and connecting pathways to the Rail Trail.													
Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026	
031474 CIP Fund * STATE CONTRIBUTION													
031475 CIP FUND * TRANSFER FROM GENERAL FUND									660,000	660,000			
057455 TRANSIT FUND * DOT									1,540,000	1,540,000			
057479 Transit Fund * TRANSIT SALES TAX							300,000	300,000					
XXXXXX Unspecified													
<b>TOTAL</b>							<b>300,000</b>	<b>300,000</b>	<b>2,200,000</b>	<b>2,200,000</b>			

### CP0549 Electric Bus Charging Infrastructure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0549	Recommended	Collins				Thriving Mountain Town

Description										Comments			
Electric chargers and supporting electric infrastructure are critical elements to ensuring the transit fleet is capable of becoming 100% electric net zero and can still meet transit routes and service demands.													
Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026	
057458 Transit Fund * FEDERAL GRANTS			1,080,000	1,080,000									
057479 Transit Fund * TRANSIT SALES TAX			216,000	216,000									
<b>TOTAL</b>			<b>1,296,000</b>	<b>1,296,000</b>									

### CP0550 Active Transportation Master Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0550	Recommended	Collins				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Description	Comments
-------------	----------

The development of this plan will build on the City's Walkable and Bikeable Neighborhoods Study, Trails Master Plan and establish new projects and a path forward for active transportation within Park City.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057455 TRANSIT FUND * DOT	70,000	70,000										
057479 Transit Fund * TRANSIT SALES TAX	25,000	25,000										
<b>TOTAL</b>	<b>95,000</b>	<b>95,000</b>										

### CP0551 Short Range Transit Plan

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0551	Recommended	Collins			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
057458 Transit Fund * FEDERAL GRANTS	144,000	144,000										
057479 Transit Fund * TRANSIT SALES TAX	36,000	36,000										
<b>TOTAL</b>	<b>180,000</b>	<b>180,000</b>										

### CP0552 TDM Capital Improvement Projects

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0552	Recommended	Collins			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

As part of the TDM program, the City will build a selection of low cost, quick to imple,emt capital improvement projects throughout the City that will cause modal shifts and support multimodal travel.

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
----------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------



Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
057483 TRANSIT FUND * THIRD QUARTER COUNTY TAX			280,000	280,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
<b>TOTAL</b>			<b>280,000</b>	<b>280,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>	<b>180,000</b>		<b>180,000</b>

### CP0553 Main St. Roadway Diet

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0553	Not Recommended	Robertson, J.			Thriving Mountain Town

Description	Comments

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031451 CIP Fund * BOND PROCEEDS												
034450 Main St RDA * BEGINNING BALANCE			350,000	350,000								
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>			<b>350,000</b>	<b>350,000</b>								

### CP0554 Emerging Tech in Transit

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0554	Not Recommended	Collins			Thriving Mountain Town

Description	Comments

Future Funding	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	Adjust FY 2026	Total FY 2026
031474 CIP Fund * STATE CONTRIBUTION			80,000	80,000								
057455 TRANSIT FUND * DOT												
057479 Transit Fund * TRANSIT SALES TAX			40,000	40,000								
<b>TOTAL</b>			<b>120,000</b>	<b>120,000</b>								

## GENERAL FUND - Budget Summary

### 011 GENERAL FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Property Taxes	\$11,299,738	\$11,318,264	\$12,654,192	\$12,654,192	10,412,892	\$12,712,892	\$12,392,328
Sales Tax	\$12,127,622	\$7,410,281	\$13,531,612	\$13,531,612	9,347,918	\$12,847,918	\$13,333,686
Franchise Tax	\$3,230,881	\$3,161,759	\$2,887,069	\$2,887,069	3,229,380	\$3,229,380	\$3,261,596
Licenses	\$444,304	\$368,301	\$305,404	\$305,404	323,501	\$323,501	\$484,692
Planning Building & Engineering Fees	\$3,314,742	\$5,280,540	\$3,030,168	\$3,030,168	2,107,887	\$3,007,887	\$3,565,757
Special Event Fees	\$142,857	\$138,297	\$8,081	\$8,081	127,595	\$127,595	\$115,681
Federal Revenue	\$77,185	\$23,510	\$38,392	\$38,392	56,953	\$56,953	\$54,318
State Revenue	\$91,130	\$63,016	\$58,490	\$58,490	80,182	\$80,182	\$76,471
County/SP District Revenue	\$5,987	\$0	\$24,635	\$24,635	25,705	\$25,705	\$24,515
Cemetery Charges for Services	\$18,816	\$22,922	\$18,237	\$18,237	95,465	\$95,465	\$80,182
Recreation	\$1,938,588	\$1,798,650	\$2,057,643	\$2,057,643	1,415,701	\$1,415,701	\$1,936,634
Other Service Revenue	\$45,786	\$59,527	\$49,054	\$49,054	151,702	\$151,702	\$56,768
Library Fees	\$20,198	\$14,357	\$11,695	\$11,695	18,645	\$18,645	\$0
Misc. Revenues	\$1,431,187	\$1,120,851	\$241,588	\$241,588	717,185	\$717,185	\$235,330
Interfund Transactions (Admin)	\$2,673,664	\$2,724,847	\$1,842,357	\$1,842,357	2,724,847	\$2,724,847	\$2,950,291

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Special Revenues & Resources	\$79,902	\$325,352	\$3,221,455	\$3,221,455	6,000	\$3,206,000	\$6,000
Total Revenues	\$36,942,586	\$33,830,473	\$39,980,072	\$39,980,072	30,841,558	\$40,741,558	\$38,574,249
Other							
Beginning Balance	\$12,266,079	\$13,995,937	\$0	\$0	\$12,218,740	\$12,987,123	\$14,053,298
Total Other	\$12,266,079	\$13,995,937	\$0	\$0	\$12,218,740	\$12,987,123	\$14,053,298
TOTAL	\$49,208,665	\$47,826,410	\$39,980,072	\$39,980,072	43,060,298	\$53,728,681	\$52,627,547

## 011 GENERAL FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Personnel	\$21,994,584	\$22,540,913	\$22,028,474	\$22,028,474	23,607,514	\$23,810,858	\$26,421,544
Mat, Suppls, Services	\$7,893,976	\$8,744,923	\$9,134,442	\$9,134,442	8,106,143	\$11,948,355	\$10,340,190
Capital	\$317,023	\$293,810	\$268,531	\$268,531	307,620	\$335,320	\$346,443
Contingency	\$67,018	\$362,218	\$172,741	\$172,741	700,000	\$700,000	\$300,000
Total Depts	\$30,272,600	\$31,941,863	\$31,604,188	\$31,604,188	32,721,277	\$36,794,534	\$37,408,177
Other							
Interfund Transfer	\$4,940,128	\$2,897,423	\$2,399,074	\$2,399,074	2,834,061	\$2,880,849	\$3,084,785

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Ending Balance	\$13,995,937	\$12,987,123	\$0	\$0	7,504,960	\$14,053,298	\$12,134,585
Total Other	\$18,936,065	\$15,884,546	\$2,399,074	\$2,399,074	10,339,021	\$16,934,147	\$15,219,370
TOTAL	\$49,208,665	\$47,826,409	\$34,003,262	\$34,003,262	43,060,298	\$53,728,681	\$52,627,547

## 011 GENERAL FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Property Taxes							
011-31111 PROP TAX GENERAL	\$10,344,417	\$11,089,329	\$11,132,547	\$11,132,547	9,687,892	\$11,687,892	\$11,506,091
011-31121 DEL AND PRIOR YEAR	\$680,856	\$-96,801	\$1,284,882	\$1,284,882	700,000	\$1,000,000	\$750,000
011-31122 INTEREST DEL PRO TX	\$18,427	\$53,446	\$30,462	\$30,462	25,000	\$25,000	\$25,000
011-31123 FEE-IN-LIEU	\$256,038	\$272,291	\$206,301	\$206,301	0	\$0	\$111,237
Total Property Taxes	\$11,299,738	\$11,318,264	\$12,654,192	\$12,654,192	10,412,892	\$12,712,892	\$12,392,328
Sales Tax							
011-31211 GENERAL SALES TAX	\$6,403,710	\$6,389,540	\$5,743,654	\$5,743,654	4,777,068	\$6,527,068	\$5,743,677
011-31213 RESORT TAX	\$5,723,912	\$1,020,741	\$7,787,958	\$7,787,958	4,570,850	\$6,320,850	\$7,590,009
Total Sales Tax	\$12,127,622	\$7,410,281	\$13,531,612	\$13,531,612	9,347,918	\$12,847,918	\$13,333,686
Franchise Tax							

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
011-31311 FRAN TAX - ELEC	\$1,688,847	\$1,586,646	\$1,548,711	\$1,548,711	1,576,974	\$1,576,974	\$1,592,705
011-31312 FRAN TAX - GAS	\$722,664	\$744,407	\$709,239	\$709,239	800,863	\$800,863	\$808,853
011-31313 FRAN TAX - PHONE	\$193,552	\$175,578	\$111,159	\$111,159	229,849	\$229,849	\$232,142
011-31314 FRAN TAX - CABLE TV	\$309,568	\$326,711	\$272,031	\$272,031	312,115	\$312,115	\$315,229
011-31315 FRAN TAX - SEWERS	\$316,249	\$328,417	\$245,929	\$245,929	309,579	\$309,579	\$312,667
<b>Total Franchise Tax</b>	<b>\$3,230,881</b>	<b>\$3,161,759</b>	<b>\$2,887,069</b>	<b>\$2,887,069</b>	<b>3,229,380</b>	<b>\$3,229,380</b>	<b>\$3,261,596</b>
<b>Licenses</b>							
011-32122 HOMEOWNER'S REG	\$1,050	\$1,100	\$1,200	\$1,200	0	\$0	\$1,461
011-32131 LIQUOR LICENSES	\$25,000	\$22,286	\$16,750	\$16,750	21,494	\$21,494	\$32,107
011-32135 FESTIVAL FACILITATION FEE	\$195,286	\$188,106	\$166,167	\$166,167	148,654	\$148,654	\$222,052
011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$27,964	\$15,209	\$7,430	\$7,430	17,921	\$17,921	\$26,770
011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$122,585	\$99,333	\$37,766	\$37,766	73,800	\$73,800	\$110,239
011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$72,418	\$42,267	\$76,091	\$76,091	61,632	\$61,632	\$92,063
<b>Total Licenses</b>	<b>\$444,304</b>	<b>\$368,301</b>	<b>\$305,404</b>	<b>\$305,404</b>	<b>323,501</b>	<b>\$323,501</b>	<b>\$484,692</b>
<b>Planning Building &amp; Engineering Fees</b>							
011-32210 CREDIT CARD SERVICE FEES	\$0	\$2,934	\$0	\$0	0	\$0	\$0
011-32212 PLANNING APPLICATION	\$142,920	\$260,500	\$96,470	\$96,470	130,503	\$130,503	\$195,865
011-32214 ANNEXATION FEE	\$0	\$0	\$0	\$0	0	\$0	\$2,053
011-32311 BUILDING PERMITS	\$1,614,871	\$2,721,151	\$1,524,041	\$1,524,041	950,182	\$1,450,182	\$1,626,083
011-32315 GRADING & EXCAVATING	\$13,579	\$14,666	\$19,843	\$19,843	9,598	\$9,598	\$14,404
011-32316 DEMOLITION PERMITS	\$11,124	\$2,235	\$0	\$0	12,252	\$12,252	\$18,389

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
011-32317 SIGN PERMITS	\$6,704	\$5,653	\$3,139	\$3,139	6,357	\$6,357	\$9,541
011-32319 ACE FEES	\$2,900	\$7,957	\$12,417	\$12,417	2,074	\$2,074	\$3,113
011-32320 FIRE FEE/ISSUANCE FEE	\$25,429	\$23,418	\$8,407	\$8,407	34,639	\$34,639	\$51,988
011-32321 PLAN CHECK FEES	\$1,024,561	\$1,691,726	\$947,788	\$947,788	598,744	\$998,744	\$1,098,626
011-32322 APPEALS - BUILDING	\$0	\$0	\$0	\$0	0	\$0	\$78
011-32323 SUB PERMIT VALUATION BASED FEES	\$347,889	\$470,809	\$326,514	\$326,514	310,315	\$310,315	\$465,736
011-32325 SOIL SAMPLE FEE	\$0	\$0	\$0	\$0	0	\$0	\$1
011-32326 BUSINESS LICENSE INSPECTION FEE	\$0	\$34,630	\$5,175	\$5,175	0	\$0	\$0
011-32411 CONSTRUCTION INSPECTIONS	\$75,470	\$29,997	\$56,873	\$56,873	11,579	\$11,579	\$17,379
011-32414 ENGINEERING FEES	\$23,600	\$12,800	\$30,200	\$30,200	21,785	\$21,785	\$32,696
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$25,695	\$2,065	\$-700	\$-700	19,859	\$19,859	\$29,805
<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$3,314,742</b>	<b>\$5,280,540</b>	<b>\$3,030,168</b>	<b>\$3,030,168</b>	<b>2,107,887</b>	<b>\$3,007,887</b>	<b>\$3,565,757</b>
<b>Special Event Fees</b>							
011-32611 SPECIAL EVENTS	\$11,455	\$-1,000	\$3,000	\$3,000	0	\$0	\$8,514
011-32630 SPECIAL EVENTS APPLICATION FEES	\$8,560	\$10,171	\$512	\$512	0	\$0	\$0
011-32631 SPECIAL EVENT FACILITY RENTAL	\$24,950	\$24,000	\$0	\$0	28,533	\$28,533	\$23,965
011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$53,996	\$71,983	\$0	\$0	81,941	\$81,941	\$68,823
011-32633 PUBLIC WORKS SPECIAL EVENT FEES	\$21,896	\$995	\$0	\$0	1,322	\$1,322	\$1,111
011-32634 PARKS SPECIAL EVENT REVENUE	\$8,999	\$5,184	\$548	\$548	1,765	\$1,765	\$1,482
011-32635 RECREATION SPECIAL EVENT FEES	\$0	\$20,898	\$1,890	\$1,890	0	\$0	\$0
011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	\$9,490	\$515	\$0	\$0	408	\$408	\$342

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$0	\$0	\$0	\$0	880	\$880	\$739
011-32640 SPECIAL EVENT TRAIL FEES	\$3,513	\$5,552	\$2,132	\$2,132	12,746	\$12,746	\$10,705
<b>Total Special Event Fees</b>	<b>\$142,857</b>	<b>\$138,297</b>	<b>\$8,081</b>	<b>\$8,081</b>	<b>127,595</b>	<b>\$127,595</b>	<b>\$115,681</b>
<b>Federal Revenue</b>							
011-33110 FEDERAL GRANTS	\$77,185	\$23,510	\$38,392	\$38,392	56,953	\$56,953	\$54,318
<b>Total Federal Revenue</b>	<b>\$77,185</b>	<b>\$23,510</b>	<b>\$38,392</b>	<b>\$38,392</b>	<b>56,953</b>	<b>\$56,953</b>	<b>\$54,318</b>
<b>State Revenue</b>							
011-33252 STATE CONTRIBUTION	\$25,267	\$6,990	\$1,205	\$1,205	12,733	\$12,733	\$12,144
011-33272 STATE LIQUOR	\$65,853	\$56,026	\$57,285	\$57,285	67,449	\$67,449	\$64,327
011-33274 POLICE FORFEITED FOUND PROPERTY	\$10	\$0	\$0	\$0	0	\$0	\$0
<b>Total State Revenue</b>	<b>\$91,130</b>	<b>\$63,016</b>	<b>\$58,490</b>	<b>\$58,490</b>	<b>80,182</b>	<b>\$80,182</b>	<b>\$76,471</b>
<b>County/SP District Revenue</b>							
011-33311 COUNTY CONTRIBUTION	\$987	\$0	\$4,635	\$4,635	0	\$0	\$0
011-33313 RESTAURANT TAX GRANT	\$5,000	\$0	\$20,000	\$20,000	25,705	\$25,705	\$24,515
<b>Total County/SP District Revenue</b>	<b>\$5,987</b>	<b>\$0</b>	<b>\$24,635</b>	<b>\$24,635</b>	<b>25,705</b>	<b>\$25,705</b>	<b>\$24,515</b>
<b>Cemetery Charges for Services</b>							
011-34411 CEMETERY BURIAL	\$10,110	\$11,140	\$11,255	\$11,255	20,205	\$20,205	\$16,970
011-34412 CEMETERY LOTS	\$6,750	\$7,400	\$1,500	\$1,500	69,759	\$69,759	\$58,591
011-34510 Police Charges	\$1,956	\$4,382	\$4,567	\$4,567	5,501	\$5,501	\$4,621
011-34511 POLICE FINGERPRINTING	\$0	\$0	\$915	\$915	0	\$0	\$0
<b>Total Cemetery Charges for Services</b>	<b>\$18,816</b>	<b>\$22,922</b>	<b>\$18,237</b>	<b>\$18,237</b>	<b>95,465</b>	<b>\$95,465</b>	<b>\$80,182</b>

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Recreation							
011-34609 FACILITY RENTAL FEE	\$11,449	\$17,025	\$7,746	\$7,746	5,862	\$5,862	\$8,019
011-34610 FACILITY USAGE FEE	\$656,430	\$567,349	\$468,641	\$468,641	459,776	\$459,776	\$628,960
011-34611 CAMPS	\$220,079	\$238,607	\$259,193	\$259,193	154,453	\$154,453	\$211,286
011-34612 CLASSES	\$47,505	\$44,036	\$47,016	\$47,016	26,919	\$26,919	\$36,825
011-34613 CHILD CARE	\$3,305	\$4,233	\$-32	\$-32	3,650	\$3,650	\$4,993
011-34622 LEAGUES ADULT	\$48,244	\$36,095	\$37,978	\$37,978	37,693	\$37,693	\$51,563
011-34624 WESTERN SUMMIT YOUTH	\$17,518	\$380	\$17,105	\$17,105	14,380	\$14,380	\$19,672
011-34626 FITNESS CENTER SENIOR PROGRAMS	\$20,345	\$11,389	\$5,189	\$5,189	13,946	\$13,946	\$19,078
011-34629 TENNIS LEAGUE FEES	\$27,227	\$24,544	\$40,453	\$40,453	21,675	\$21,675	\$29,651
011-34631 PARK RESERVATION	\$12,475	\$10,015	\$18,813	\$18,813	11,296	\$11,296	\$15,452
011-34641 TENNIS COURT FEES	\$180,700	\$150,873	\$204,338	\$204,338	128,008	\$128,008	\$175,111
011-34642 PICKLEBALL	\$15,730	\$27,269	\$44,988	\$44,988	12,999	\$12,999	\$17,783
011-34643 PICKLEBALL INSTRUCTION	\$0	\$150	\$11,737	\$11,737	0	\$0	\$0
011-34644 SWIM FEES	\$49,954	\$29,339	\$71,724	\$71,724	44,711	\$44,711	\$61,163
011-34646 TOURNAMENT FEES	\$8,500	\$2,129	\$4,200	\$4,200	6,624	\$6,624	\$9,061
011-34647 TENNIS LESSONS	\$458,930	\$541,980	\$683,783	\$683,783	397,902	\$397,902	\$544,317
011-34648 AEROBICS	\$4,296	\$10,536	\$5,568	\$5,568	1,512	\$1,512	\$2,068
011-34649 FEE REDUCTION DISCOUNTS	\$-1,557	\$-13,162	\$-16,240	\$-16,240	0	\$0	\$0
011-34651 EQUIPMENT RENTAL	\$49,632	\$217	\$23,701	\$23,701	35,656	\$35,656	\$48,776
011-34653 LOCKER RENTAL	\$829	\$303	\$331	\$331	720	\$720	\$985



Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
011-34694 RETAIL SALES	\$102,459	\$92,018	\$112,967	\$112,967	30,328	\$30,328	\$41,487
011-34696 VENDING COMMISSION	\$2,711	\$1,735	\$8,018	\$8,018	3,423	\$3,423	\$4,683
011-34697 SPECIAL EVENT - MH	\$355	\$92	\$0	\$0	1,450	\$1,450	\$1,984
011-34698 PARTY ROOM	\$1,473	\$1,497	\$426	\$426	2,718	\$2,718	\$3,717
<b>Total Recreation</b>	<b>\$1,938,588</b>	<b>\$1,798,650</b>	<b>\$2,057,643</b>	<b>\$2,057,643</b>	<b>1,415,701</b>	<b>\$1,415,701</b>	<b>\$1,936,634</b>
<b>Other Service Revenue</b>							
011-34917 REIMBURSED COURT FEE	\$45,786	\$59,527	\$49,054	\$49,054	151,702	\$151,702	\$56,768
<b>Total Other Service Revenue</b>	<b>\$45,786</b>	<b>\$59,527</b>	<b>\$49,054</b>	<b>\$49,054</b>	<b>151,702</b>	<b>\$151,702</b>	<b>\$56,768</b>
<b>Library Fees</b>							
011-35211 LIBRARY FINES & FEE	\$20,198	\$14,357	\$11,695	\$11,695	18,645	\$18,645	\$0
<b>Total Library Fees</b>	<b>\$20,198</b>	<b>\$14,357</b>	<b>\$11,695</b>	<b>\$11,695</b>	<b>18,645</b>	<b>\$18,645</b>	<b>\$0</b>
<b>Misc. Revenues</b>							
011-36111 INTEREST EARNINGS	\$489,400	\$400,236	\$0	\$0	123,222	\$123,222	\$103,495
011-36150 BUSINESS IMPROVEMENT DISTRICT	\$81,891	\$71,685	\$51,273	\$51,273	41,677	\$41,677	\$35,005
011-36210 RENTAL INCOME	\$150,774	\$77,989	\$85,857	\$85,857	52,202	\$52,202	\$43,845
011-36216 FIXED RENT - CARL WINTER'S	\$21,929	\$6,851	\$0	\$0	15,322	\$15,322	\$12,869
011-36220 AFFORDABLE HOUSING RENT	\$51,820	\$37,432	\$53,019	\$53,019	23,223	\$23,223	\$19,505
011-36310 SALE OF ASSETS	\$0	\$13,892	\$0	\$0	2,944	\$2,944	\$2,473
011-36321 SALE OF PUBLIC DOCUMENTS	\$1,599	\$6,286	\$2,347	\$2,347	1,743	\$1,743	\$1,464
011-36911 OTHER MISCELLANEOUS	\$52,252	\$39,450	\$10,617	\$10,617	19,852	\$19,852	\$16,674
011-36916 BONANZA PARK EAST RENT	\$360,351	\$331,249	\$4,439	\$4,439	437,000	\$437,000	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
011-36917 BONANZA PARK EAST KAC RENT	\$220,935	\$135,960	\$34,240	\$34,240	0	\$0	\$0
011-36921 CASH OVER/SHORT	\$-109	\$-1	\$-2	\$-2	0	\$0	\$0
011-36922 CASH OVER/SHORT-RACQ CL	\$346	\$-178	\$-201	\$-201	0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$1,431,187</b>	<b>\$1,120,851</b>	<b>\$241,588</b>	<b>\$241,588</b>	<b>717,185</b>	<b>\$717,185</b>	<b>\$235,330</b>
<b>Interfund Transactions (Admin)</b>							
011-38161 ADM CHG FR WATER	\$800,221	\$826,405	\$757,537	\$757,537	826,405	\$826,405	\$894,170
011-38162 ADM CHG FR GOLF	\$106,046	\$106,045	\$97,207	\$97,207	106,045	\$106,045	\$114,740
011-38163 ADM CHG FR TRANSP	\$977,397	\$977,397	\$895,950	\$895,950	977,397	\$977,397	\$1,118,181
011-38165 ADM CHG FR STORM WATER	\$75,000	\$100,000	\$91,663	\$91,663	100,000	\$100,000	\$108,200
011-38168 UTILITIES TRANSFER IN	\$715,000	\$715,000	\$0	\$0	715,000	\$715,000	\$715,000
<b>Total Interfund Transactions (Admin)</b>	<b>\$2,673,664</b>	<b>\$2,724,847</b>	<b>\$1,842,357</b>	<b>\$1,842,357</b>	<b>2,724,847</b>	<b>\$2,724,847</b>	<b>\$2,950,291</b>
<b>Special Revenues &amp; Resources</b>							
011-39110 DONATIONS	\$951	\$7,935	\$3,500	\$3,500	0	\$0	\$0
011-39111 CARES ACT FUNDS	\$0	\$250,198	\$3,183,055	\$3,183,055	0	\$3,200,000	\$0
011-39140 SUMMIT LEADERSHIP	\$12,793	\$21,774	\$0	\$0	6,000	\$6,000	\$6,000
011-39142 LEADERSHIP 101	\$16,775	\$2,395	\$0	\$0	0	\$0	\$0
011-39143 LEADERSHIP FUNDRAISING	\$49,383	\$43,050	\$34,900	\$34,900	0	\$0	\$0
<b>Total Special Revenues &amp; Resources</b>	<b>\$79,902</b>	<b>\$325,352</b>	<b>\$3,221,455</b>	<b>\$3,221,455</b>	<b>6,000</b>	<b>\$3,206,000</b>	<b>\$6,000</b>
<b>Beginning Balance</b>							
011-39990 BEGINNING BALANCE	\$12,266,079	\$13,995,937	\$0	\$0	\$12,218,740	\$12,987,123	\$14,053,298
<b>Total Beginning Balance</b>	<b>\$12,266,079</b>	<b>\$13,995,937</b>	<b>\$0</b>	<b>\$0</b>	<b>\$12,218,740</b>	<b>\$12,987,123</b>	<b>\$14,053,298</b>

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
TOTAL	\$49,208,665	\$47,826,410	\$39,980,072	\$39,980,072	43,060,298	\$53,728,681	\$52,627,547

**011 GENERAL FUND**

**Expenditures by Department & Type**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40011 CITY COUNCIL							
Personnel	\$305,684	\$308,833	\$318,664	\$318,664	317,745	\$317,745	\$317,745
Mat, Suppls, Services	\$61,496	\$67,656	\$74,403	\$74,403	70,600	\$70,600	\$70,600
Total 40011 CITY COUNCIL	\$367,179	\$376,489	\$393,067	\$393,067	388,345	\$388,345	\$388,345
40021 CITY MANAGER							
Personnel	\$697,678	\$912,984	\$996,872	\$996,872	1,094,310	\$1,036,548	\$1,178,626
Mat, Suppls, Services	\$157,925	\$192,233	\$140,760	\$140,760	94,300	\$144,300	\$94,300
Total 40021 CITY MANAGER	\$855,603	\$1,105,218	\$1,137,631	\$1,137,631	1,188,610	\$1,180,848	\$1,272,926
40023 ELECTIONS							
Mat, Suppls, Services	\$0	\$21,960	\$79	\$79	13,000	\$13,000	\$13,000
Total 40023 ELECTIONS	\$0	\$21,960	\$79	\$79	13,000	\$13,000	\$13,000
40031 CITY ATTORNEY							
Personnel	\$986,841	\$1,056,672	\$1,056,623	\$1,056,623	1,080,992	\$1,101,562	\$1,447,812

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Mat, Suppls, Services	\$47,400	\$95,968	\$39,977	\$39,977	55,350	\$55,350	\$65,050
Capital	\$858	\$0	\$562	\$562	2,100	\$2,100	\$10,600
<b>Total 40031 CITY ATTORNEY</b>	<b>\$1,035,098</b>	<b>\$1,152,640</b>	<b>\$1,097,161</b>	<b>\$1,097,161</b>	<b>1,138,442</b>	<b>\$1,159,012</b>	<b>\$1,523,462</b>
<b>40034 BUDGET, DEBT &amp; GRANTS</b>							
Personnel	\$454,748	\$443,039	\$461,192	\$461,192	695,035	\$611,045	\$607,934
Mat, Suppls, Services	\$31,914	\$58,354	\$13,245	\$13,245	44,200	\$44,200	\$59,200
<b>Total 40034 BUDGET, DEBT &amp; GRANTS</b>	<b>\$486,663</b>	<b>\$501,393</b>	<b>\$474,438</b>	<b>\$474,438</b>	<b>739,235</b>	<b>\$655,245</b>	<b>\$667,134</b>
<b>40062 HUMAN RESOURCES</b>							
Personnel	\$576,057	\$519,112	\$483,010	\$483,010	589,458	\$535,739	\$612,887
Mat, Suppls, Services	\$232,918	\$203,418	\$100,128	\$100,128	174,750	\$174,750	\$174,750
<b>Total 40062 HUMAN RESOURCES</b>	<b>\$808,975</b>	<b>\$722,530</b>	<b>\$583,138</b>	<b>\$583,138</b>	<b>764,208</b>	<b>\$710,489</b>	<b>\$787,637</b>
<b>40072 FINANCE</b>							
Personnel	\$795,555	\$662,726	\$653,523	\$653,523	708,407	\$685,790	\$785,178
Mat, Suppls, Services	\$73,689	\$82,995	\$99,426	\$99,426	106,149	\$106,149	\$210,750
<b>Total 40072 FINANCE</b>	<b>\$869,244</b>	<b>\$745,721</b>	<b>\$752,949</b>	<b>\$752,949</b>	<b>814,556</b>	<b>\$791,939</b>	<b>\$995,928</b>
<b>40082 TECHNICAL &amp; CUSTOMER SERVICES</b>							
Personnel	\$992,632	\$1,018,070	\$993,280	\$993,280	1,062,024	\$1,032,185	\$1,224,552
Mat, Suppls, Services	\$767,836	\$760,095	\$801,288	\$801,288	680,000	\$795,000	\$763,000
Capital	\$59,037	\$9,829	\$55,894	\$55,894	28,900	\$28,900	\$28,900
Interfund Transfer	\$2,000	\$1,000	\$3,000	\$3,000	1,000	\$1,750	\$1,750
<b>Total 40082 TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>\$1,821,506</b>	<b>\$1,788,994</b>	<b>\$1,853,462</b>	<b>\$1,853,462</b>	<b>1,771,924</b>	<b>\$1,857,835</b>	<b>\$2,018,202</b>

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>40091 BLDG MAINT ADM</b>							
Personnel	\$645,428	\$725,976	\$630,995	\$630,995	721,195	\$656,296	\$828,808
Mat, Suppls, Services	\$816,039	\$752,520	\$653,207	\$653,207	721,950	\$750,700	\$737,950
Capital	\$0	\$27,361	\$0	\$0	0	\$0	\$0
Interfund Transfer	\$20,000	\$14,000	\$23,000	\$23,000	14,000	\$18,500	\$18,500
<b>Total 40091 BLDG MAINT ADM</b>	<b>\$1,481,467</b>	<b>\$1,519,857</b>	<b>\$1,307,202</b>	<b>\$1,307,202</b>	<b>1,457,145</b>	<b>\$1,425,496</b>	<b>\$1,585,258</b>
<b>40092 PC MARC</b>							
Personnel	\$1,059,388	\$970,123	\$846,971	\$846,971	859,669	\$867,523	\$914,582
Mat, Suppls, Services	\$403,746	\$341,546	\$317,755	\$317,755	362,022	\$362,022	\$354,022
Capital	\$6,656	\$10,852	\$1,757	\$1,757	8,300	\$8,300	\$8,300
Interfund Transfer	\$9,000	\$7,500	\$6,500	\$6,500	7,500	\$5,500	\$5,500
<b>Total 40092 PC MARC</b>	<b>\$1,478,790</b>	<b>\$1,330,020</b>	<b>\$1,172,983</b>	<b>\$1,172,983</b>	<b>1,237,491</b>	<b>\$1,243,345</b>	<b>\$1,282,404</b>
<b>40093 TENNIS</b>							
Personnel	\$715,859	\$799,202	\$777,853	\$777,853	786,900	\$799,531	\$840,509
Mat, Suppls, Services	\$107,205	\$113,228	\$124,997	\$124,997	133,050	\$136,550	\$151,050
Capital	\$0	\$523	\$452	\$452	0	\$0	\$0
<b>Total 40093 TENNIS</b>	<b>\$823,064</b>	<b>\$912,953</b>	<b>\$903,302</b>	<b>\$903,302</b>	<b>919,950</b>	<b>\$936,081</b>	<b>\$991,559</b>
<b>40094 MCPOLIN BARN</b>							
Personnel	\$23,032	\$26,554	\$26,429	\$26,429	32,148	\$30,290	\$40,458
Mat, Suppls, Services	\$16,614	\$13,759	\$10,580	\$10,580	15,200	\$15,200	\$15,200
Capital	\$2,500	\$483	\$0	\$0	1,000	\$1,000	\$1,000

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 40094 MCPOLIN BARN	\$42,146	\$40,797	\$37,009	\$37,009	48,348	\$46,490	\$56,658
40098 RECREATION PROGRAMS							
Personnel	\$609,097	\$587,909	\$661,435	\$661,435	698,934	\$676,257	\$804,802
Mat, Suppls, Services	\$70,912	\$49,357	\$39,424	\$39,424	76,070	\$76,070	\$76,070
Capital	\$15,250	\$0	\$0	\$0	0	\$0	\$0
Total 40098 RECREATION PROGRAMS	\$695,259	\$637,266	\$700,859	\$700,859	775,004	\$752,327	\$880,872
40100 COMMUNITY ENGAGEMENT							
Personnel	\$219,390	\$271,400	\$401,964	\$401,964	300,726	\$304,786	\$581,600
Mat, Suppls, Services	\$74,233	\$68,756	\$39,335	\$39,335	58,200	\$68,200	\$58,200
Capital	\$3,688	\$0	\$1,852	\$1,852	2,000	\$2,000	\$2,000
Total 40100 COMMUNITY ENGAGEMENT	\$297,311	\$340,156	\$443,151	\$443,151	360,926	\$374,986	\$641,800
40101 ECONOMY							
Personnel	\$848,993	\$821,265	\$791,136	\$791,136	939,302	\$857,009	\$1,127,380
Mat, Suppls, Services	\$107,026	\$140,434	\$48,415	\$48,415	144,905	\$121,325	\$498,325
Capital	\$1,178	\$638	\$6,796	\$6,796	900	\$900	\$30,030
Total 40101 ECONOMY	\$957,197	\$962,338	\$846,347	\$846,347	1,085,107	\$979,234	\$1,655,735
40102 ENVIRONMENTAL REGULATORY							
Mat, Suppls, Services	\$0	\$0	\$15,288	\$15,288	100,000	\$100,000	\$100,000
Total 40102 ENVIRONMENTAL REGULATORY	\$0	\$0	\$15,288	\$15,288	100,000	\$100,000	\$100,000
40104 ENVIRONMENTAL SUSTAINABILITY							
Personnel	\$509,710	\$352,890	\$290,924	\$290,924	486,876	\$358,747	\$398,927

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Mat, Suppls, Services	\$48,610	\$262,340	\$36,821	\$36,821	177,900	\$177,900	\$257,900
Total 40104 ENVIRONMENTAL SUSTAINABILITY	\$558,320	\$615,230	\$327,746	\$327,746	664,776	\$536,647	\$656,827
40111 INSURANCE & SECURITY BONDS							
Interfund Transfer	\$599,683	\$777,096	\$755,073	\$755,073	823,716	\$823,716	\$924,685
Total 40111 INSURANCE & SECURITY BONDS	\$599,683	\$777,096	\$755,073	\$755,073	823,716	\$823,716	\$924,685
40118 LEAD TRAINING							
Mat, Suppls, Services	\$31,714	\$15,282	\$1,966	\$1,966	10,000	\$10,000	\$10,000
Total 40118 LEAD TRAINING	\$31,714	\$15,282	\$1,966	\$1,966	10,000	\$10,000	\$10,000
40122 SPEC. SRVC. CNTRT/HIST SOC MUS							
Mat, Suppls, Services	\$0	\$0	\$62,500	\$62,500	40,000	\$40,000	\$0
Total 40122 SPEC. SRVC. CNTRT/HIST SOC MUS	\$0	\$0	\$62,500	\$62,500	40,000	\$40,000	\$0
40126 TRANS TO SALES TAX BOND DSF							
Interfund Transfer	\$161,703	\$162,477	\$20,625	\$20,625	22,495	\$22,495	\$0
Total 40126 TRANS TO SALES TAX BOND DSF	\$161,703	\$162,477	\$20,625	\$20,625	22,495	\$22,495	\$0
40135 SPEC. SRVC. CNTRT./UNSPECIFIED							
Mat, Suppls, Services	\$556,045	\$533,708	\$250,000	\$250,000	630,000	\$630,000	\$630,000
Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED	\$556,045	\$533,708	\$250,000	\$250,000	630,000	\$630,000	\$630,000
40136 LEADERSHIP							
Personnel	\$70,361	\$70,453	\$68,166	\$68,166	70,070	\$70,070	\$70,070
Mat, Suppls, Services	\$52,175	\$41,699	\$9,964	\$9,964	50,000	\$50,000	\$50,000
Total 40136 LEADERSHIP	\$122,536	\$112,153	\$78,129	\$78,129	120,070	\$120,070	\$120,070

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>40137 GRANTS/HISTORICAL SOCIETY</b>							
Mat, Suppls, Services	\$0	\$0	\$0	\$0	25,000	\$25,000	\$25,000
<b>Total 40137 GRANTS/HISTORICAL SOCIETY</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>
<b>40144 CARES ACT EXPENDITURES</b>							
Mat, Suppls, Services	\$0	\$0	\$2,200,000	\$2,200,000	0	\$2,200,000	\$0
<b>Total 40144 CARES ACT EXPENDITURES</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,200,000</b>	<b>\$2,200,000</b>	<b>0</b>	<b>\$2,200,000</b>	<b>\$0</b>
<b>40146 VACANCY FACTOR</b>							
Personnel	\$0	\$0	\$0	\$0	-1,799,892	\$0	<del>\$-1,883,464</del>
<b>Total 40146 VACANCY FACTOR</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-1,799,892</b>	<b>\$0</b>	<b><del>\$-1,883,464</del></b>
<b>40148 EMERGENCY MANAGEMENT</b>							
Personnel	\$104,515	\$109,772	\$106,503	\$106,503	132,501	\$114,057	\$187,216
Mat, Suppls, Services	\$34,705	\$31,140	\$25,420	\$25,420	42,500	\$42,500	\$42,500
Capital	\$12,352	\$41,780	\$37,785	\$37,785	75,000	\$75,000	\$75,000
<b>Total 40148 EMERGENCY MANAGEMENT</b>	<b>\$151,572</b>	<b>\$182,692</b>	<b>\$169,709</b>	<b>\$169,709</b>	<b>250,001</b>	<b>\$231,557</b>	<b>\$304,716</b>
<b>40149 ARTS &amp; CULTURE</b>							
Personnel	\$19,551	\$174,249	\$28,841	\$28,841	148,156	\$148,394	\$148,156
Mat, Suppls, Services	\$404,873	\$654,160	\$48,525	\$48,525	34,000	\$34,000	\$34,000
<b>Total 40149 ARTS &amp; CULTURE</b>	<b>\$424,424</b>	<b>\$828,409</b>	<b>\$77,366</b>	<b>\$77,366</b>	<b>182,156</b>	<b>\$182,394</b>	<b>\$182,156</b>
<b>40150 TRAILS O&amp;M</b>							
Mat, Suppls, Services	\$0	\$0	\$0	\$0	20,000	\$100,000	\$100,000
<b>Total 40150 TRAILS O&amp;M</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>20,000</b>	<b>\$100,000</b>	<b>\$100,000</b>



	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>40151 SOCIAL EQUITY</b>							
Personnel	\$0	\$33,756	\$30,124	\$30,124	41,969	\$41,969	\$48,206
Mat, Suppls, Services	\$81,111	\$28,074	\$37,500	\$37,500	106,479	\$106,479	\$106,479
<b>Total 40151 SOCIAL EQUITY</b>	<b>\$81,111</b>	<b>\$61,830</b>	<b>\$67,624</b>	<b>\$67,624</b>	<b>148,448</b>	<b>\$148,448</b>	<b>\$154,685</b>
<b>40221 POLICE</b>							
Personnel	\$5,261,747	\$5,500,634	\$5,421,287	\$5,421,287	5,800,769	\$5,640,794	\$5,940,440
Mat, Suppls, Services	\$234,255	\$247,367	\$194,290	\$194,290	235,070	\$248,613	\$257,070
Capital	\$165,334	\$110,890	\$97,763	\$97,763	115,570	\$115,570	\$115,570
Interfund Transfer	\$204,000	\$80,250	\$49,000	\$49,000	80,250	\$130,500	\$130,500
<b>Total 40221 POLICE</b>	<b>\$5,865,336</b>	<b>\$5,939,141</b>	<b>\$5,762,341</b>	<b>\$5,762,341</b>	<b>6,231,659</b>	<b>\$6,135,477</b>	<b>\$6,443,580</b>
<b>40222 DRUG EDUCATION</b>							
Personnel	\$28,438	\$28,514	\$28,274	\$28,274	28,054	\$28,595	\$28,053
Mat, Suppls, Services	\$4,906	\$4,556	\$4,901	\$4,901	5,000	\$5,000	\$5,000
<b>Total 40222 DRUG EDUCATION</b>	<b>\$33,344</b>	<b>\$33,070</b>	<b>\$33,175</b>	<b>\$33,175</b>	<b>33,054</b>	<b>\$33,595</b>	<b>\$33,053</b>
<b>40223 STATE LIQUOR ENFORCEMENT</b>							
Personnel	\$77,541	\$77,250	\$31,904	\$31,904	54,243	\$44,243	\$54,243
Mat, Suppls, Services	\$0	\$0	\$0	\$0	10,000	\$10,000	\$10,000
<b>Total 40223 STATE LIQUOR ENFORCEMENT</b>	<b>\$77,541</b>	<b>\$77,250</b>	<b>\$31,904</b>	<b>\$31,904</b>	<b>64,243</b>	<b>\$54,243</b>	<b>\$64,243</b>
<b>40231 COMMUNICATION CENTER</b>							
Mat, Suppls, Services	\$327,507	\$949,065	\$643,503	\$643,503	620,000	\$620,000	\$620,000
<b>Total 40231 COMMUNICATION CENTER</b>	<b>\$327,507</b>	<b>\$949,065</b>	<b>\$643,503</b>	<b>\$643,503</b>	<b>620,000</b>	<b>\$620,000</b>	<b>\$620,000</b>

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR							
Mat, Suppls, Services	\$0	\$0	\$0	\$0	8,500	\$8,500	\$8,500
Total 40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR	\$0	\$0	\$0	\$0	8,500	\$8,500	\$8,500
40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT							
Mat, Suppls, Services	\$0	\$0	\$0	\$0	15,000	\$0	\$15,000
Total 40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT	\$0	\$0	\$0	\$0	15,000	\$0	\$15,000
40242 SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT							
Mat, Suppls, Services	\$0	\$0	\$40,000	\$40,000	50,000	\$50,000	\$50,000
Total 40242 SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT	\$0	\$0	\$40,000	\$40,000	50,000	\$50,000	\$50,000
40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE							
Mat, Suppls, Services	\$0	\$0	\$0	\$0	15,000	\$15,000	\$15,000
Total 40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE	\$0	\$0	\$0	\$0	15,000	\$15,000	\$15,000
40244 SPEC. SRVC CONTRT/LEGAL MEDIATION							
Mat, Suppls, Services	\$0	\$0	\$7,500	\$7,500	15,000	\$15,000	\$15,000
Total 40244 SPEC. SRVC CONTRT/LEGAL MEDIATION	\$0	\$0	\$7,500	\$7,500	15,000	\$15,000	\$15,000
40311 AFFORDABLE HOUSING							
Personnel	\$427,738	\$517,545	\$267,803	\$267,803	263,532	\$298,424	\$415,221
Mat, Suppls, Services	\$26,134	\$29,968	\$18,474	\$18,474	29,915	\$29,915	\$79,915
Capital	\$0	\$0	\$0	\$0	450	\$450	\$450
Total 40311 AFFORDABLE HOUSING	\$453,872	\$547,514	\$286,277	\$286,277	293,897	\$328,789	\$495,586
40313 ENGINEERING							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Personnel	\$334,008	\$245,030	\$436,376	\$436,376	495,349	\$456,834	\$736,253
Mat, Suppls, Services	\$241,938	\$279,689	\$96,130	\$96,130	104,800	\$154,800	\$128,925
Capital	\$0	\$0	\$298	\$298	200	\$200	\$200
<b>Total 40313 ENGINEERING</b>	<b>\$575,946</b>	<b>\$524,719</b>	<b>\$532,804</b>	<b>\$532,804</b>	<b>600,349</b>	<b>\$611,834</b>	<b>\$865,378</b>
<b>40342 PLANNING DEPT.</b>							
Personnel	\$935,613	\$900,264	\$886,839	\$886,839	1,095,867	\$981,431	\$1,202,576
Mat, Suppls, Services	\$140,319	\$95,765	\$107,805	\$107,805	139,993	\$139,993	\$139,993
Capital	\$1,806	\$634	\$553	\$553	4,000	\$4,000	\$4,000
<b>Total 40342 PLANNING DEPT.</b>	<b>\$1,077,738</b>	<b>\$996,663</b>	<b>\$995,197</b>	<b>\$995,197</b>	<b>1,239,860</b>	<b>\$1,125,424</b>	<b>\$1,346,569</b>
<b>40352 BUILDING DEPT.</b>							
Personnel	\$1,477,500	\$1,533,385	\$1,486,863	\$1,486,863	2,192,668	\$1,917,426	\$2,222,271
Mat, Suppls, Services	\$92,486	\$104,929	\$50,061	\$50,061	109,400	\$109,400	\$109,400
Capital	\$8,258	\$41,337	\$1,489	\$1,489	12,100	\$12,100	\$12,100
Interfund Transfer	\$15,000	\$12,250	\$11,000	\$11,000	12,250	\$14,000	\$14,000
<b>Total 40352 BUILDING DEPT.</b>	<b>\$1,593,244</b>	<b>\$1,691,901</b>	<b>\$1,549,414</b>	<b>\$1,549,414</b>	<b>2,326,418</b>	<b>\$2,052,926</b>	<b>\$2,357,771</b>
<b>40412 PARKS &amp; CEMETERY</b>							
Personnel	\$1,407,506	\$1,491,292	\$1,421,957	\$1,421,957	1,546,578	\$1,518,258	\$1,582,182
Mat, Suppls, Services	\$481,201	\$384,993	\$395,136	\$395,136	419,665	\$419,665	\$448,738
Capital	\$0	\$5,835	\$0	\$0	11,600	\$11,600	\$12,793
Interfund Transfer	\$95,000	\$74,750	\$88,000	\$88,000	74,750	\$115,750	\$115,750
<b>Total 40412 PARKS &amp; CEMETERY</b>	<b>\$1,983,707</b>	<b>\$1,956,869</b>	<b>\$1,905,093</b>	<b>\$1,905,093</b>	<b>2,052,593</b>	<b>\$2,065,273</b>	<b>\$2,159,463</b>

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>40421 STREET MAINTENANCE</b>							
Personnel	\$1,377,086	\$1,311,073	\$1,367,219	\$1,367,219	1,650,431	\$1,579,486	\$1,841,776
Mat, Suppls, Services	\$562,601	\$403,947	\$397,068	\$397,068	519,301	\$519,301	\$621,297
Capital	\$988	\$2,756	\$0	\$0	1,000	\$1,000	\$1,000
Interfund Transfer	\$378,000	\$457,500	\$214,000	\$214,000	457,500	\$263,500	\$263,500
<b>Total 40421 STREET MAINTENANCE</b>	<b>\$2,318,675</b>	<b>\$2,175,276</b>	<b>\$1,978,287</b>	<b>\$1,978,287</b>	<b>2,628,232</b>	<b>\$2,363,287</b>	<b>\$2,727,573</b>
<b>40423 STREET LIGHTS/SIGN</b>							
Mat, Suppls, Services	\$88,544	\$61,750	\$103,200	\$103,200	123,800	\$153,800	\$118,800
Capital	\$23,490	\$29,255	\$47,981	\$47,981	30,000	\$48,000	\$30,000
<b>Total 40423 STREET LIGHTS/SIGN</b>	<b>\$112,034</b>	<b>\$91,005</b>	<b>\$151,181</b>	<b>\$151,181</b>	<b>153,800</b>	<b>\$201,800</b>	<b>\$148,800</b>
<b>40424 SWEDE ALLEY PARKING STRUCT.</b>							
Mat, Suppls, Services	\$34,669	\$38,982	\$29,858	\$29,858	41,100	\$41,100	\$41,100
Capital	\$4,872	\$1,754	\$0	\$0	4,500	\$4,500	\$4,500
<b>Total 40424 SWEDE ALLEY PARKING STRUCT.</b>	<b>\$39,541</b>	<b>\$40,736</b>	<b>\$29,858</b>	<b>\$29,858</b>	<b>45,600</b>	<b>\$45,600</b>	<b>\$45,600</b>
<b>40551 LIBRARY</b>							
Personnel	\$1,032,888	\$1,070,939	\$1,055,447	\$1,055,447	1,113,496	\$1,099,822	\$1,266,542
Mat, Suppls, Services	\$285,057	\$271,150	\$229,436	\$229,436	266,130	\$266,130	\$291,263
Capital	\$10,756	\$9,884	\$15,348	\$15,348	10,000	\$19,700	\$10,000
<b>Total 40551 LIBRARY</b>	<b>\$1,328,702</b>	<b>\$1,351,973</b>	<b>\$1,300,231</b>	<b>\$1,300,231</b>	<b>1,389,626</b>	<b>\$1,385,652</b>	<b>\$1,567,805</b>
<b>40621 RDA - OPERATIONS</b>							
Mat, Suppls, Services	\$0	\$0	\$1,256,842	\$1,256,842	0	\$1,300,000	\$1,300,000

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 40621 RDA - OPERATIONS	\$0	\$0	\$1,256,842	\$1,256,842	0	\$1,300,000	\$1,300,000
40700 LUMP MERIT							
Personnel	\$0	\$0	\$0	\$0	400,000	\$0	\$850,000
Total 40700 LUMP MERIT	\$0	\$0	\$0	\$0	400,000	\$0	\$850,000
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$3,455,742	\$1,310,600	\$1,228,876	\$1,228,876	1,340,600	\$1,485,138	\$1,610,600
Total 40821 TRANS TO OTHER FUND	\$3,455,742	\$1,310,600	\$1,228,876	\$1,228,876	1,340,600	\$1,485,138	\$1,610,600
40981 CONTINGENCY/GENERAL							
Mat, Suppls, Services	\$0	\$59,000	\$0	\$0	100,000	\$100,000	\$100,000
Contingency	\$15,324	\$10,000	\$0	\$0	100,000	\$100,000	\$100,000
Total 40981 CONTINGENCY/GENERAL	\$15,324	\$69,000	\$0	\$0	200,000	\$200,000	\$200,000
40985 CONTINGENCY/SNOW REMOVAL							
Contingency	\$0	\$0	\$0	\$0	50,000	\$50,000	\$50,000
Total 40985 CONTINGENCY/SNOW REMOVAL	\$0	\$0	\$0	\$0	50,000	\$50,000	\$50,000
40986 CONTINGENCY/COUNCIL							
Contingency	\$51,694	\$299,795	\$918	\$918	50,000	\$50,000	\$50,000
Total 40986 CONTINGENCY/COUNCIL	\$51,694	\$299,795	\$918	\$918	50,000	\$50,000	\$50,000
40990 EMERGENCY CONTINGENCY							
Contingency	\$0	\$52,422	\$171,824	\$171,824	500,000	\$500,000	\$100,000
Total 40990 EMERGENCY CONTINGENCY	\$0	\$52,422	\$171,824	\$171,824	500,000	\$500,000	\$100,000
40999 END BAL SUR(DEF)							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Ending Balance	\$13,995,937	\$12,987,123	\$0	\$0	7,504,960	\$14,053,298	\$12,134,585
Total 40999 END BAL SUR(DEF)	\$13,995,937	\$12,987,123	\$0	\$0	7,504,960	\$14,053,298	\$12,134,585
42170 DESTINATION TOURISM							
Mat, Suppls, Services	\$65,131	\$64,743	\$25,044	\$25,044	25,000	\$25,000	\$0
Total 42170 DESTINATION TOURISM	\$65,131	\$64,743	\$25,044	\$25,044	25,000	\$25,000	\$0
42180 SUNDANCE MITIGATION							
Mat, Suppls, Services	\$309,019	\$309,234	\$310,829	\$310,829	302,600	\$302,600	\$302,600
Total 42180 SUNDANCE MITIGATION	\$309,019	\$309,234	\$310,829	\$310,829	302,600	\$302,600	\$302,600
42181 ECONOMIC DEVELOPMENT GRANT							
Mat, Suppls, Services	\$0	\$0	\$0	\$0	10,000	\$10,000	\$10,000
Total 42181 ECONOMIC DEVELOPMENT GRANT	\$0	\$0	\$0	\$0	10,000	\$10,000	\$10,000
42182 PUBLIC ART							
Mat, Suppls, Services	\$1,915	\$2,800	\$500	\$500	7,000	\$7,000	\$7,000
Total 42182 PUBLIC ART	\$1,915	\$2,800	\$500	\$500	7,000	\$7,000	\$7,000
42183 MENTAL HEALTH							
Mat, Suppls, Services	\$0	\$60,000	\$60,000	\$60,000	60,000	\$60,000	\$60,000
Total 42183 MENTAL HEALTH	\$0	\$60,000	\$60,000	\$60,000	60,000	\$60,000	\$60,000
42190 MARSAC-SWEDE CONDO HOA							
Mat, Suppls, Services	\$14,400	\$14,400	\$11,160	\$11,160	13,000	\$13,000	\$13,000
Total 42190 MARSAC-SWEDE CONDO HOA	\$14,400	\$14,400	\$11,160	\$11,160	13,000	\$13,000	\$13,000
42200 RDA OPERATING EXPENDITURE							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Mat, Suppls, Services	\$36	\$80	\$275	\$275	0	\$0	\$0
Total 42200 RDA OPERATING EXPENDITURE	\$36	\$80	\$275	\$275	0	\$0	\$0
42305 ABATEMENT							
Mat, Suppls, Services	\$9,023	\$0	\$0	\$0	48,688	\$48,688	\$48,688
Total 42305 ABATEMENT	\$9,023	\$0	\$0	\$0	48,688	\$48,688	\$48,688
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$0	\$47,136	\$33,111	\$33,111	47,136	\$47,136	\$47,136
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$47,136	\$33,111	\$33,111	47,136	\$47,136	\$47,136
43010 BUSINESS IMPROVEMENT DISTRICT							
Mat, Suppls, Services	\$81,648	\$71,685	\$-71,685	\$-71,685	64,419	\$64,419	\$64,419
Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$81,648	\$71,685	\$-71,685	\$-71,685	64,419	\$64,419	\$64,419
43015 UTILITIES EXPENDITURE							
Mat, Suppls, Services	\$715,000	\$715,000	\$0	\$0	715,000	\$715,000	\$715,000
Total 43015 UTILITIES EXPENDITURE	\$715,000	\$715,000	\$0	\$0	715,000	\$715,000	\$715,000
TOTAL	\$49,208,666	\$47,826,410	\$34,003,263	\$34,003,263	43,060,298	\$53,728,681	\$52,627,547

# QUINNS RECREATION COMPLEX - Budget Summary

## 012 QUINNS RECREATION COMPLEX

### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
County/SP District Revenue	\$0	\$0	\$10,300	\$10,300	0	\$10,300	\$0
Recreation	\$6,142	\$1,753	\$533	\$533	3,359	\$3,359	\$4,957
Ice	\$828,397	\$691,828	\$563,123	\$563,123	612,867	\$612,867	\$907,421
Misc. Revenues	\$-58	\$3,651	\$114	\$114	847	\$847	\$1,250
Special Revenues & Resources	\$0	\$3,500	\$5,000	\$5,000	0	\$0	\$0
<b>Total Revenues</b>	<b>\$834,482</b>	<b>\$700,731</b>	<b>\$579,070</b>	<b>\$579,070</b>	<b>617,073</b>	<b>\$627,373</b>	<b>\$913,628</b>
Other							
Beginning Balance	\$-4,450,108	\$-4,803,352	\$0	\$0	-5,398,347	\$-5,138,717	\$-5,727,889
<b>Total Other</b>	<b>\$-4,450,108</b>	<b>\$-4,803,352</b>	<b>\$0</b>	<b>\$0</b>	<b>-5,398,347</b>	<b>\$-5,138,717</b>	<b>\$-5,727,889</b>
<b>TOTAL</b>	<b>\$-3,615,626</b>	<b>\$-4,102,621</b>	<b>\$579,070</b>	<b>\$579,070</b>	<b>-4,781,274</b>	<b>\$-4,511,344</b>	<b>\$-4,814,261</b>



## 012 QUINNS RECREATION COMPLEX

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Personnel	\$861,341	\$764,304	\$807,776	\$807,776	902,829	\$860,060	\$944,214
Mat, Suppls, Services	\$326,385	\$271,792	\$262,625	\$262,625	348,835	\$355,485	\$379,800
Capital	\$0	\$0	\$0	\$0	1,000	\$1,000	\$1,000
Total Depts	\$1,187,726	\$1,036,096	\$1,070,401	\$1,070,401	1,252,664	\$1,216,545	\$1,325,014
Other							
Ending Balance	\$-4,803,352	\$-5,138,717	\$0	\$0	\$-6,033,938	\$-5,727,889	\$-6,139,275
Total Other	\$-4,803,352	\$-5,138,717	\$0	\$0	\$-6,033,938	\$-5,727,889	\$-6,139,275
TOTAL	\$-3,615,626	\$-4,102,621	\$1,070,401	\$1,070,401	-4,781,274	\$-4,511,344	\$-4,814,261

## 012 QUINNS RECREATION COMPLEX

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
County/SP District Revenue							
012-33312 RECR, ARTS & PARK - RAP TAX GRANT	\$0	\$0	\$10,300	\$10,300	0	\$10,300	\$0
Total County/SP District Revenue	\$0	\$0	\$10,300	\$10,300	0	\$10,300	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Recreation							
012-34696 VENDING COMMISSION	\$6,142	\$1,753	\$533	\$533	3,359	\$3,359	\$4,957
Total Recreation	\$6,142	\$1,753	\$533	\$533	3,359	\$3,359	\$4,957
Ice							
012-34727 EMPLOYEE WELLNESS	\$-10,848	\$-676	\$-2,653	\$-2,653	0	\$0	\$0
012-34728 EQUIP/LOCKER/SKATE RENTAL	\$50,076	\$31,289	\$13,775	\$13,775	23,266	\$23,266	\$34,330
012-34729 ROOM RENTAL	\$7,043	\$6,012	\$1,465	\$1,465	4,193	\$4,193	\$6,186
012-34730 ICE RENTAL	\$73,981	\$62,912	\$46,913	\$46,913	160,489	\$160,489	\$236,817
012-34731 LEAGUES	\$169,334	\$123,391	\$70,448	\$70,448	127,063	\$127,063	\$187,494
012-34732 LEARN TO PLAY HOCKEY	\$18,808	\$10,981	\$14,770	\$14,770	22,476	\$22,476	\$33,165
012-34733 DROP-IN HOCKEY	\$40,596	\$32,401	\$28,650	\$28,650	33,866	\$33,866	\$49,973
012-34734 DROP-IN SPEEDSKATING	\$17,707	\$17,805	\$10,824	\$10,824	9,185	\$9,185	\$13,553
012-34735 RETAIL SALES	\$29,952	\$23,698	\$24,323	\$24,323	28,874	\$28,874	\$42,606
012-34736 SKATE SERVICES	\$11,199	\$9,182	\$9,228	\$9,228	9,693	\$9,693	\$14,303
012-34737 ADVERTISING	\$11,592	\$10,340	\$6,502	\$6,502	23,964	\$23,964	\$35,362
012-34738 SEASON PASSES	\$1,531	\$2,467	\$2,097	\$2,097	938	\$938	\$1,383
012-34740 PRIVATE LESSONS	\$6,301	\$3,026	\$1,045	\$1,045	4,459	\$4,459	\$6,579
012-34764 FREESTYLE	\$75,010	\$84,027	\$71,218	\$71,218	55,872	\$55,872	\$82,444
012-34765 CLASSES	\$62,885	\$53,150	\$45,234	\$45,234	54,572	\$54,572	\$80,527
012-34769 DROP-IN PROGRAMS	\$53,618	\$35,712	\$46,845	\$46,845	53,957	\$53,957	\$79,619
012-34770 FIELDS RENTAL	\$1,377	\$4,945	\$-9	\$-9	0	\$0	\$3,080

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
012-34786 ICE RENTAL (SALES TAX EXEMPT)	\$208,236	\$181,168	\$172,450	\$172,450	0	\$0	\$0
Total Ice	\$828,397	\$691,828	\$563,123	\$563,123	612,867	\$612,867	\$907,421
Misc. Revenues							
012-36911 OTHER MISCELLANEOUS	\$0	\$3,713	\$0	\$0	847	\$847	\$1,250
012-36921 CASH OVER/SHORT	\$-58	\$-62	\$114	\$114	0	\$0	\$0
Total Misc. Revenues	\$-58	\$3,651	\$114	\$114	847	\$847	\$1,250
Special Revenues & Resources							
012-39110 DONATIONS	\$0	\$3,500	\$5,000	\$5,000	0	\$0	\$0
Total Special Revenues & Resources	\$0	\$3,500	\$5,000	\$5,000	0	\$0	\$0
Beginning Balance							
012-39990 BEGINNING BALANCE	\$-4,450,108	\$-4,803,352	\$0	\$0	-5,398,347	\$-5,138,717	\$-5,727,889
Total Beginning Balance	\$-4,450,108	\$-4,803,352	\$0	\$0	-5,398,347	\$-5,138,717	\$-5,727,889
TOTAL	\$-3,615,626	\$-4,102,621	\$579,070	\$579,070	-4,781,274	\$-4,511,344	\$-4,814,261

## 012 QUINNS RECREATION COMPLEX

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40095 ICE FACILITY							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Personnel	\$653,078	\$650,213	\$642,370	\$642,370	672,683	\$667,841	\$714,068
Mat, Suppls, Services	\$269,046	\$230,895	\$203,142	\$203,142	285,635	\$292,285	\$316,600
Capital	\$0	\$0	\$0	\$0	1,000	\$1,000	\$1,000
Total 40095 ICE FACILITY	\$922,124	\$881,107	\$845,512	\$845,512	959,318	\$961,126	\$1,031,668
40096 FIELDS							
Personnel	\$208,263	\$114,091	\$165,407	\$165,407	230,146	\$192,219	\$230,146
Mat, Suppls, Services	\$57,339	\$40,898	\$59,483	\$59,483	63,200	\$63,200	\$63,200
Total 40096 FIELDS	\$265,602	\$154,989	\$224,890	\$224,890	293,346	\$255,419	\$293,346
40999 END BAL SUR(DEF)							
Ending Balance	\$-4,803,352	\$-5,138,717	\$0	\$0	\$-6,033,938	\$-5,727,889	\$-6,139,275
Total 40999 END BAL SUR(DEF)	\$-4,803,352	\$-5,138,717	\$0	\$0	\$-6,033,938	\$-5,727,889	\$-6,139,275
TOTAL	\$-3,615,626	\$-4,102,621	\$1,070,401	\$1,070,401	-4,781,274	\$-4,511,344	\$-4,814,261

## POLICE SPECIAL REVENUE FUND - Budget Summary

### 021 POLICE SPECIAL REVENUE FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
State Revenue	\$1,369	\$0	\$0	\$0	0	\$0	\$0
Total Revenues	\$1,369	\$0	\$0	\$0	0	\$0	\$0
Other							
Beginning Balance	\$34,404	\$35,773	\$0	\$0	0	\$35,773	\$0
Total Other	\$34,404	\$35,773	\$0	\$0	0	\$35,773	\$0
<b>TOTAL</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$35,773</b>	<b>\$0</b>

### 021 POLICE SPECIAL REVENUE FUND

#### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Capital	\$0	\$0	\$0	\$0	0	\$35,773	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total Depts	\$0	\$0	\$0	\$0	0	\$35,773	\$0
Other							
Ending Balance	\$35,773	\$35,773	\$0	\$0	0	\$0	\$0
Total Other	\$35,773	\$35,773	\$0	\$0	0	\$0	\$0
TOTAL	\$35,773	\$35,773	\$0	\$0	0	\$35,773	\$0

## 021 POLICE SPECIAL REVENUE FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
State Revenue							
021-33269 TOBACCO COMPLIANCE	\$1,369	\$0	\$0	\$0	0	\$0	\$0
Total State Revenue	\$1,369	\$0	\$0	\$0	0	\$0	\$0
Beginning Balance							
021-39990 BEGINNING BALANCE	\$34,404	\$35,773	\$0	\$0	0	\$35,773	\$0
Total Beginning Balance	\$34,404	\$35,773	\$0	\$0	0	\$35,773	\$0
TOTAL	\$35,773	\$35,773	\$0	\$0	0	\$35,773	\$0

## 021 POLICE SPECIAL REVENUE FUND

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40999 END BAL SUR(DEF)							
Ending Balance	\$35,773	\$35,773	\$0	\$0	0	\$0	\$0
Total 40999 END BAL SUR(DEF)	\$35,773	\$35,773	\$0	\$0	0	\$0	\$0
41001 POLICE SPECIAL REVENUE FUND							
Capital	\$0	\$0	\$0	\$0	0	\$35,773	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	0	\$35,773	\$0
<b>TOTAL</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$35,773</b>	<b>\$0</b>

## CRIMINAL FORFEITURE RESTRICTED ACCOUNT - Budget Summary

### 022 CRIMINAL FORFEITURE

### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
State Revenue	\$56,556	\$0	\$0	\$0	0	\$0	\$0
Total Revenues	\$56,556	\$0	\$0	\$0	0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Other							
Beginning Balance	\$23,168	\$23,168	\$0	\$0	0	\$23,168	\$0
Total Other	\$23,168	\$23,168	\$0	\$0	0	\$23,168	\$0
<b>TOTAL</b>	<b>\$79,724</b>	<b>\$23,168</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$23,168</b>	<b>\$0</b>

**022 CRIMINAL FORFEITURE**

**Expense Summary**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Capital	\$56,556	\$0	\$0	\$0	0	\$23,168	\$0
Total Depts	\$56,556	\$0	\$0	\$0	0	\$23,168	\$0
Other							
Ending Balance	\$23,168	\$23,168	\$0	\$0	0	\$0	\$0
Total Other	\$23,168	\$23,168	\$0	\$0	0	\$0	\$0
<b>TOTAL</b>	<b>\$79,724</b>	<b>\$23,168</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$23,168</b>	<b>\$0</b>



022

CRIMINAL

FORFEITURE

**Revenue by Type**

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
State Revenue							
022-33271 EQUITABLE SHARING	\$56,556	\$0	\$0	\$0	0	\$0	\$0
Total State Revenue	\$56,556	\$0	\$0	\$0	0	\$0	\$0
Beginning Balance							
022-39990 BEGINNING BALANCE	\$23,168	\$23,168	\$0	\$0	0	\$23,168	\$0
Total Beginning Balance	\$23,168	\$23,168	\$0	\$0	0	\$23,168	\$0
TOTAL	\$79,724	\$23,168	\$0	\$0	0	\$23,168	\$0

022

CRIMINAL

FORFEITURE

**Expenditures by Department & Type**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40999 END BAL SUR(DEF)							
Ending Balance	\$23,168	\$23,168	\$0	\$0	0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 40999 END BAL SUR(DEF)	\$23,168	\$23,168	\$0	\$0	0	\$0	\$0
<b>41001 POLICE SPECIAL REVENUE FUND</b>							
Capital	\$56,556	\$0	\$0	\$0	0	\$23,168	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$56,556	\$0	\$0	\$0	0	\$23,168	\$0
<b>TOTAL</b>	<b>\$79,724</b>	<b>\$23,168</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$23,168</b>	<b>\$0</b>

## RK AVE RDA SPECIAL REVENUE FUND - Budget Summary

### 023 LOWER PARK AVE RDA SPECIAL

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>Revenues</b>							
Property Taxes	\$2,890,222	\$3,590,918	\$3,731,417	\$3,731,417	\$4,252,000	\$4,252,000	\$4,252,000
Misc. Revenues	\$41,006	\$45,321	\$0	\$0	0	\$0	\$0
Total Revenues	\$2,931,228	\$3,636,239	\$3,731,417	\$3,731,417	\$4,252,000	\$4,252,000	\$4,252,000
<b>Other</b>							
Beginning Balance	\$857,555	\$1,604,087	\$0	\$0	\$2,254,587	\$1,044,819	\$1,480,029

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total Other	\$857,555	\$1,604,087	\$0	\$0	\$2,254,587	\$1,044,819	\$1,480,029
<b>TOTAL</b>	<b>\$3,788,783</b>	<b>\$5,240,326</b>	<b>\$3,731,417</b>	<b>\$3,731,417</b>	<b>\$6,506,587</b>	<b>\$5,296,819</b>	<b>\$5,732,029</b>

**023 LOWER PARK AVE RDA SPECIAL**

**Expense Summary**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Personnel	\$23,703	\$23,545	\$4,230	\$4,230	31,958	\$31,958	\$0
Mat, Suppls, Services	\$613,868	\$579,430	\$611,002	\$611,002	692,300	\$692,300	\$692,300
<b>Total Depts</b>	<b>\$637,571</b>	<b>\$602,975</b>	<b>\$615,232</b>	<b>\$615,232</b>	<b>724,258</b>	<b>\$724,258</b>	<b>\$692,300</b>
Other							
Interfund Transfer	\$1,547,125	\$3,592,532	\$2,834,821	\$2,834,821	3,092,532	\$3,092,532	\$3,092,532
Ending Balance	\$1,604,087	\$1,044,819	\$0	\$0	\$2,689,797	\$1,480,029	\$1,947,197
Total Other	\$3,151,212	\$4,637,351	\$2,834,821	\$2,834,821	5,782,329	\$4,572,561	\$5,039,729
<b>TOTAL</b>	<b>\$3,788,783</b>	<b>\$5,240,326</b>	<b>\$3,450,053</b>	<b>\$3,450,053</b>	<b>\$6,506,587</b>	<b>\$5,296,819</b>	<b>\$5,732,029</b>

## 023 LOWER PARK AVE RDA SPECIAL

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Property Taxes							
023-31113 PROP TAX INCREMENT RDA	\$664,751	\$825,911	\$858,226	\$858,226	1,000,000	\$1,000,000	\$1,000,000
023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	52,000	\$52,000	\$52,000
023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$2,225,471	\$2,765,007	\$2,873,191	\$2,873,191	3,200,000	\$3,200,000	\$3,200,000
<b>Total Property Taxes</b>	<b>\$2,890,222</b>	<b>\$3,590,918</b>	<b>\$3,731,417</b>	<b>\$3,731,417</b>	<b>4,252,000</b>	<b>\$4,252,000</b>	<b>\$4,252,000</b>
Misc. Revenues							
023-36111 INTEREST EARNINGS	\$41,006	\$45,321	\$0	\$0	0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$41,006</b>	<b>\$45,321</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>
Beginning Balance							
023-39990 BEGINNING BALANCE	\$857,555	\$1,604,087	\$0	\$0	\$2,254,587	\$1,044,819	\$1,480,029
<b>Total Beginning Balance</b>	<b>\$857,555</b>	<b>\$1,604,087</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,254,587</b>	<b>\$1,044,819</b>	<b>\$1,480,029</b>
<b>TOTAL</b>	<b>\$3,788,783</b>	<b>\$5,240,326</b>	<b>\$3,731,417</b>	<b>\$3,731,417</b>	<b>6,506,587</b>	<b>\$5,296,819</b>	<b>\$5,732,029</b>

## 023 LOWER PARK AVE RDA SPECIAL

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>40624 RDA MITIGATION</b>							
Mat, Suppls, Services	\$509,724	\$541,725	\$574,884	\$574,884	568,000	\$568,000	\$568,000
<b>Total 40624 RDA MITIGATION</b>	<b>\$509,724</b>	<b>\$541,725</b>	<b>\$574,884</b>	<b>\$574,884</b>	<b>568,000</b>	<b>\$568,000</b>	<b>\$568,000</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$1,604,087	\$1,044,819	\$0	\$0	\$2,689,797	\$1,480,029	\$1,947,197
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,604,087</b>	<b>\$1,044,819</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,689,797</b>	<b>\$1,480,029</b>	<b>\$1,947,197</b>
<b>42310 HISTORICAL INCENTIVE GRANT</b>							
Mat, Suppls, Services	\$0	\$0	\$10,409	\$10,409	50,000	\$50,000	\$50,000
<b>Total 42310 HISTORICAL INCENTIVE GRANT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,409</b>	<b>\$10,409</b>	<b>50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>
<b>43328 LOWER PARK AVENUE RDA</b>							
Personnel	\$23,703	\$23,545	\$4,230	\$4,230	31,958	\$31,958	\$0
Mat, Suppls, Services	\$104,144	\$37,705	\$25,709	\$25,709	74,300	\$74,300	\$74,300
Interfund Transfer	\$1,547,125	\$3,592,532	\$2,834,821	\$2,834,821	3,092,532	\$3,092,532	\$3,092,532
<b>Total 43328 LOWER PARK AVENUE RDA</b>	<b>\$1,674,972</b>	<b>\$3,653,782</b>	<b>\$2,864,761</b>	<b>\$2,864,761</b>	<b>3,198,790</b>	<b>\$3,198,790</b>	<b>\$3,166,832</b>
<b>TOTAL</b>	<b>\$3,788,783</b>	<b>\$5,240,326</b>	<b>\$3,450,053</b>	<b>\$3,450,053</b>	<b>6,506,587</b>	<b>\$5,296,819</b>	<b>\$5,732,029</b>

## MAIN STREET RDA SPECIAL REVENUE FUND - Budget Summary

### 024 MAIN STREET RDA SPECIAL

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Property Taxes	\$1,141,744	\$1,295,828	\$1,301,595	\$1,301,595	1,195,000	\$1,195,000	\$1,276,319
Misc. Revenues	\$24,803	\$20,737	\$0	\$0	0	\$0	\$0
<b>Total Revenues</b>	<b>\$1,166,547</b>	<b>\$1,316,565</b>	<b>\$1,301,595</b>	<b>\$1,301,595</b>	<b>1,195,000</b>	<b>\$1,195,000</b>	<b>\$1,276,319</b>
Other							
Beginning Balance	\$730,611	\$904,151	\$0	\$0	954,151	\$1,272,130	\$812,130
<b>Total Other</b>	<b>\$730,611</b>	<b>\$904,151</b>	<b>\$0</b>	<b>\$0</b>	<b>954,151</b>	<b>\$1,272,130</b>	<b>\$812,130</b>
<b>TOTAL</b>	<b>\$1,897,158</b>	<b>\$2,220,716</b>	<b>\$1,301,595</b>	<b>\$1,301,595</b>	<b>2,149,151</b>	<b>\$2,467,130</b>	<b>\$2,088,449</b>

### 024 MAIN STREET RDA SPECIAL

#### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Mat, Suppls, Services	\$241,007	\$258,586	\$250,483	\$250,483	455,000	\$455,000	\$455,000

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total Depts	\$241,007	\$258,586	\$250,483	\$250,483	455,000	\$455,000	\$455,000
Other							
Interfund Transfer	\$752,000	\$690,000	\$641,663	\$641,663	700,000	\$1,200,000	\$700,000
Ending Balance	\$904,151	\$1,272,130	\$0	\$0	994,151	\$812,130	\$933,449
Total Other	\$1,656,151	\$1,962,130	\$641,663	\$641,663	1,694,151	\$2,012,130	\$1,633,449
TOTAL	\$1,897,158	\$2,220,716	\$892,146	\$892,146	2,149,151	\$2,467,130	\$2,088,449

## 024 MAIN STREET RDA SPECIAL

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Property Taxes							
024-31113 PROP TAX INCREMENT RDA	\$262,601	\$298,041	\$299,367	\$299,367	265,000	\$265,000	\$282,053
024-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	50,000	\$50,000	\$50,000
024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$879,143	\$997,788	\$1,002,228	\$1,002,228	880,000	\$880,000	\$944,266
Total Property Taxes	\$1,141,744	\$1,295,828	\$1,301,595	\$1,301,595	1,195,000	\$1,195,000	\$1,276,319
Misc. Revenues							
024-36111 INTEREST EARNINGS	\$24,803	\$20,737	\$0	\$0	0	\$0	\$0
Total Misc. Revenues	\$24,803	\$20,737	\$0	\$0	0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Beginning Balance							
024-39990 BEGINNING BALANCE	\$730,611	\$904,151	\$0	\$0	954,151	\$1,272,130	\$812,130
Total Beginning Balance	\$730,611	\$904,151	\$0	\$0	954,151	\$1,272,130	\$812,130
<b>TOTAL</b>	<b>\$1,897,158</b>	<b>\$2,220,716</b>	<b>\$1,301,595</b>	<b>\$1,301,595</b>	<b>2,149,151</b>	<b>\$2,467,130</b>	<b>\$2,088,449</b>

## 024 MAIN STREET RDA SPECIAL

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40623 RDA MITIGATION - MAI							
Mat, Suppls, Services	\$240,086	\$226,363	\$239,580	\$239,580	405,000	\$405,000	\$405,000
Total 40623 RDA MITIGATION - MAI	\$240,086	\$226,363	\$239,580	\$239,580	405,000	\$405,000	\$405,000
40999 END BAL SUR(DEF)							
Ending Balance	\$904,151	\$1,272,130	\$0	\$0	994,151	\$812,130	\$933,449
Total 40999 END BAL SUR(DEF)	\$904,151	\$1,272,130	\$0	\$0	994,151	\$812,130	\$933,449
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$0	\$30,000	\$10,903	\$10,903	30,000	\$30,000	\$30,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$30,000	\$10,903	\$10,903	30,000	\$30,000	\$30,000
43303 MAIN STREET RDA							



	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Mat, Suppls, Services	\$921	\$2,222	\$0	\$0	20,000	\$20,000	\$20,000
Interfund Transfer	\$752,000	\$690,000	\$641,663	\$641,663	700,000	\$1,200,000	\$700,000
Total 43303 MAIN STREET RDA	\$752,921	\$692,222	\$641,663	\$641,663	720,000	\$1,220,000	\$720,000
TOTAL	\$1,897,158	\$2,220,716	\$892,146	\$892,146	2,149,151	\$2,467,130	\$2,088,449

## CAPITAL IMPROVEMENT FUND - Budget Summary

### 031 CAPITAL IMPROVEMENT FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Property Taxes	\$0	\$0	\$794,793	\$794,793	0	\$0	\$0
Sales Tax	\$11,017,088	\$15,439,343	\$7,040,413	\$7,040,413	8,699,216	\$8,699,216	\$10,966,320
Planning Building & Engineering Fees	\$620,441	\$456,053	\$386,843	\$386,843	355,000	\$355,000	\$407,471
Federal Revenue	\$0	\$0	\$0	\$0	0	\$0	\$28,620
State Revenue	\$369,790	\$755,610	\$400,083	\$400,083	421,005	\$421,005	\$364,106
County/SP District Revenue	\$639,252	\$3,888,378	\$1,093,166	\$1,093,166	2,030,000	\$2,030,000	\$449,628
Transit Charges for Services	\$0	\$0	\$0	\$0	3,500,000	\$3,500,000	\$3,500,000

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Misc. Revenues	\$1,519,612	\$5,481,743	\$1,658,317	\$1,658,317	14,420,502	\$14,420,502	\$14,867,587
Interfund Transactions (CIP/Debt)	\$64,444,555	\$4,868,732	\$0	\$0	0	\$0	\$0
Special Revenues & Resources	\$292,445	\$251,360	\$754,039	\$754,039	231,125	\$231,125	\$396,901
Bond Proceeds	\$0	\$0	\$0	\$0	9,000,000	\$9,000,000	\$9,000,000
Total Revenues	\$78,903,184	\$31,141,218	\$12,127,655	\$12,127,655	38,656,848	\$38,656,848	\$39,980,633
Other							
Beginning Balance	\$40,859,511	\$47,522,284	\$0	\$0	5,586,770	\$59,750,463	\$8,076,937
Total Other	\$40,859,511	\$47,522,284	\$0	\$0	5,586,770	\$59,750,463	\$8,076,937
<b>TOTAL</b>	<b>\$119,762,695</b>	<b>\$78,663,502</b>	<b>\$12,127,655</b>	<b>\$12,127,655</b>	<b>44,243,618</b>	<b>\$98,407,311</b>	<b>\$48,057,570</b>

### 031 CAPITAL IMPROVEMENT FUND

#### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Personnel	\$63,633	\$69,328	\$31,919	\$31,919	0	\$0	\$0
Capital	\$68,507,716	\$15,161,592	\$5,758,137	\$5,758,137	37,534,575	\$86,741,120	\$16,556,629
Total Depts	\$68,571,349	\$15,230,920	\$5,790,057	\$5,790,057	37,534,575	\$86,741,120	\$16,556,629
Other							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Interfund Transfer	\$3,669,062	\$3,682,118	\$3,281,960	\$3,281,960	3,580,329	\$3,589,254	\$4,174,626
Ending Balance	\$47,522,284	\$59,750,463	\$0	\$0	3,128,714	\$8,076,937	\$27,326,315
Total Other	\$51,191,346	\$63,432,581	\$3,281,960	\$3,281,960	6,709,043	\$11,666,191	\$31,500,941
TOTAL	\$119,762,695	\$78,663,501	\$9,072,017	\$9,072,017	44,243,618	\$98,407,311	\$48,057,570

### 031 CAPITAL IMPROVEMENT FUND

#### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Property Taxes							
031-31124 FEE-IN-LIEU HOUSING	\$0	\$0	\$794,793	\$794,793	0	\$0	\$0
Total Property Taxes	\$0	\$0	\$794,793	\$794,793	0	\$0	\$0
Sales Tax							
031-31213 RESORT TAX	\$3,000,000	\$7,550,207	\$0	\$0	2,550,207	\$2,550,207	\$2,937,109
031-31215 ADDITIONAL RESORT SALES TAX	\$5,284,004	\$5,196,467	\$4,718,339	\$4,718,339	3,969,681	\$3,969,681	\$5,767,485
031-31216 TRANSIENT ROOM TAX	\$2,733,084	\$2,692,669	\$2,322,075	\$2,322,075	2,179,328	\$2,179,328	\$2,261,726
Total Sales Tax	\$11,017,088	\$15,439,343	\$7,040,413	\$7,040,413	8,699,216	\$8,699,216	\$10,966,320
Planning Building & Engineering Fees							
031-32361 IMPACT FEES	\$620,441	\$456,053	\$386,843	\$386,843	355,000	\$355,000	\$407,471

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total Planning Building & Engineering Fees	\$620,441	\$456,053	\$386,843	\$386,843	355,000	\$355,000	\$407,471
Federal Revenue							
031-33110 FEDERAL GRANTS	\$0	\$0	\$0	\$0	0	\$0	\$28,620
Total Federal Revenue	\$0	\$0	\$0	\$0	0	\$0	\$28,620
State Revenue							
031-33252 STATE CONTRIBUTION	\$11,850	\$218,417	\$25,364	\$25,364	0	\$0	\$11,817
031-33261 CLASS C ROAD	\$357,940	\$537,192	\$374,719	\$374,719	421,005	\$421,005	\$352,289
Total State Revenue	\$369,790	\$755,610	\$400,083	\$400,083	421,005	\$421,005	\$364,106
County/SP District Revenue							
031-33311 COUNTY CONTRIBUTION	\$533,000	\$3,757,378	\$714,922	\$714,922	2,030,000	\$2,030,000	\$39,188
031-33312 RECR, ARTS & PARK - RAP TAX GRANT	\$106,252	\$82,000	\$378,244	\$378,244	0	\$0	\$410,440
031-33313 RESTAURANT TAX GRANT	\$0	\$49,000	\$0	\$0	0	\$0	\$0
Total County/SP District Revenue	\$639,252	\$3,888,378	\$1,093,166	\$1,093,166	2,030,000	\$2,030,000	\$449,628
Transit Charges for Services							
031-34230 REGIONAL TRANSIT REVENUE	\$0	\$0	\$0	\$0	3,500,000	\$3,500,000	\$3,500,000
Total Transit Charges for Services	\$0	\$0	\$0	\$0	3,500,000	\$3,500,000	\$3,500,000
Misc. Revenues							
031-36111 INTEREST EARNINGS	\$1,215,237	\$958,192	\$31,442	\$31,442	325,365	\$325,365	\$705,341
031-36210 RENTAL INCOME	\$3,500	\$60	\$5,648	\$5,648	86,500	\$86,500	\$2,510
031-36309 SALE OF PROPERTY-AFFORDABLE HOUSING	\$166,791	\$1,069,246	\$1,616,209	\$1,616,209	0	\$0	\$0
031-36310 SALE OF ASSETS	\$0	\$3,186,004	\$0	\$0	\$14,000,000	\$14,000,000	\$14,000,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
031-36325 GARAGE REVENUE	\$129,171	\$113,087	\$0	\$0	0	\$0	\$151,099
031-36911 OTHER MISCELLANEOUS	\$4,912	\$155,152	\$5,018	\$5,018	8,637	\$8,637	\$8,637
Total Misc. Revenues	\$1,519,612	\$5,481,743	\$1,658,317	\$1,658,317	14,420,502	\$14,420,502	\$14,867,587
Interfund Transactions (CIP/Debt)							
031-38213 GEN FUND TRANS TO FUND 31 CIP	\$2,357,042	\$0	\$0	\$0	0	\$0	\$0
031-38271 TRANS FROM DEBT SERVICE FUND	\$62,087,513	\$4,868,732	\$0	\$0	0	\$0	\$0
Total Interfund Transactions (CIP/Debt)	\$64,444,555	\$4,868,732	\$0	\$0	0	\$0	\$0
Special Revenues & Resources							
031-39110 DONATIONS	\$0	\$111,310	\$0	\$0	0	\$0	\$0
031-39126 OTHER CONTRIBUTIONS	\$282,588	\$135,382	\$709,091	\$709,091	231,125	\$231,125	\$396,901
031-39129 LIBRARY FUNDRAISING DONATION	\$9,857	\$4,667	\$44,949	\$44,949	0	\$0	\$0
Total Special Revenues & Resources	\$292,445	\$251,360	\$754,039	\$754,039	231,125	\$231,125	\$396,901
Bond Proceeds							
031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	9,000,000	\$9,000,000	\$9,000,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	9,000,000	\$9,000,000	\$9,000,000
Beginning Balance							
031-39990 BEGINNING BALANCE	\$40,859,511	\$47,522,284	\$0	\$0	5,586,770	\$59,750,463	\$8,076,937
Total Beginning Balance	\$40,859,511	\$47,522,284	\$0	\$0	5,586,770	\$59,750,463	\$8,076,937
TOTAL	\$119,762,695	\$78,663,502	\$12,127,655	\$12,127,655	44,243,618	\$98,407,311	\$48,057,570

## 031 CAPITAL IMPROVEMENT FUND

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>40821 TRANS TO OTHER FUND</b>							
Interfund Transfer	\$3,669,062	\$3,682,118	\$3,281,960	\$3,281,960	3,580,329	\$3,589,254	\$4,174,626
<b>Total 40821 TRANS TO OTHER FUND</b>	<b>\$3,669,062</b>	<b>\$3,682,118</b>	<b>\$3,281,960</b>	<b>\$3,281,960</b>	<b>3,580,329</b>	<b>\$3,589,254</b>	<b>\$4,174,626</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$47,522,284	\$59,750,463	\$0	\$0	3,128,714	\$8,076,937	\$27,326,315
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$47,522,284</b>	<b>\$59,750,463</b>	<b>\$0</b>	<b>\$0</b>	<b>3,128,714</b>	<b>\$8,076,937</b>	<b>\$27,326,315</b>
<b>43300 FIVE YEAR CIP</b>							
Capital	\$0	\$0	\$0	\$0	0	\$5,073,395	\$0
<b>Total 43300 FIVE YEAR CIP</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$5,073,395</b>	<b>\$0</b>
<b>43301 ENGINEERING &amp; PLANNING</b>							
Capital	\$0	\$0	\$23,000	\$23,000	0	\$76,177	\$15,000
<b>Total 43301 ENGINEERING &amp; PLANNING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$23,000</b>	<b>\$23,000</b>	<b>0</b>	<b>\$76,177</b>	<b>\$15,000</b>
<b>43302 INFORMATION SYSTEMS ENHANCEMENT</b>							
Capital	\$87	\$0	\$0	\$0	0	\$2,688	\$0
<b>Total 43302 INFORMATION SYSTEMS ENHANCEMENT</b>	<b>\$87</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$2,688</b>	<b>\$0</b>
<b>43308 CITY PARK</b>							
Capital	\$2,447	\$0	\$5,514	\$5,514	150,000	\$15,279	\$140,235

	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
Total 43308 CITY PARK	\$2,447	\$0	\$5,514	\$5,514	150,000	\$15,279	\$140,235
43311 PAVEMENT MANAGEMENT							
Capital	\$761,060	\$824,495	\$925,983	\$925,983	1,000,000	\$1,404,952	\$1,040,000
Total 43311 PAVEMENT MANAGEMENT	\$761,060	\$824,495	\$925,983	\$925,983	1,000,000	\$1,404,952	\$1,040,000
43320 AFFORDABLE HOUSING							
Capital	\$287,294	\$61,653	\$1,598	\$1,598	0	\$740,827	\$0
Total 43320 AFFORDABLE HOUSING	\$287,294	\$61,653	\$1,598	\$1,598	0	\$740,827	\$0
43324 MCPOLIN FARM PROPERTY MAINTENANCE							
Capital	\$0	\$0	\$0	\$0	0	\$2,280	\$0
Total 43324 MCPOLIN FARM PROPERTY MAINTENANCE	\$0	\$0	\$0	\$0	0	\$2,280	\$0
43329 ADA IMPLEMENTATION							
Capital	\$0	\$0	\$0	\$0	5,000	\$80,523	\$5,000
Total 43329 ADA IMPLEMENTATION	\$0	\$0	\$0	\$0	5,000	\$80,523	\$5,000
43332 LIBRARY DONATION EXP							
Capital	\$12,839	\$10,851	\$11,233	\$11,233	0	\$44,689	\$0
Total 43332 LIBRARY DONATION EXP	\$12,839	\$10,851	\$11,233	\$11,233	0	\$44,689	\$0
43333 DIRECTIONAL SIGNAGE							
Capital	\$7,842	\$640	\$0	\$0	0	\$0	\$40,513
Total 43333 DIRECTIONAL SIGNAGE	\$7,842	\$640	\$0	\$0	0	\$0	\$40,513
43349 TRAFFIC CALMING							
Capital	\$11,667	\$489	\$19,466	\$19,466	0	\$84,272	\$20,000

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 43349 TRAFFIC CALMING	\$11,667	\$489	\$19,466	\$19,466	0	\$84,272	\$20,000
43356 TRAILS MASTER PLAN IMPLEMENTATION							
Capital	\$57,504	\$171,997	\$89,188	\$89,188	70,000	\$132,942	\$548,543
Total 43356 TRAILS MASTER PLAN IMPLEMENTATION	\$57,504	\$171,997	\$89,188	\$89,188	70,000	\$132,942	\$548,543
43401 PUBLIC ART							
Capital	\$47,023	\$32,593	\$13,516	\$13,516	0	\$318,000	\$50,000
Total 43401 PUBLIC ART	\$47,023	\$32,593	\$13,516	\$13,516	0	\$318,000	\$50,000
43402 FRIENDS OF THE FARM							
Capital	\$640	\$1,478	\$0	\$0	0	\$21,895	\$0
Total 43402 FRIENDS OF THE FARM	\$640	\$1,478	\$0	\$0	0	\$21,895	\$0
43404 OPEN SPACE IMPROVEMENTS							
Personnel	\$37,950	\$45,010	\$8,471	\$8,471	0	\$0	\$0
Capital	\$371,657	\$538,529	\$296,598	\$296,598	300,000	\$624,958	\$400,000
Total 43404 OPEN SPACE IMPROVEMENTS	\$409,607	\$583,538	\$305,069	\$305,069	300,000	\$624,958	\$400,000
43411 NEIGHBORHOOD PARKS							
Capital	\$0	\$0	\$0	\$0	0	\$265,874	\$165,000
Total 43411 NEIGHBORHOOD PARKS	\$0	\$0	\$0	\$0	0	\$265,874	\$165,000
43456 QUINN'S ICE/FIELDS PHASE II							
Capital	\$98,342	\$0	\$0	\$0	0	\$36,805	\$0
Total 43456 QUINN'S ICE/FIELDS PHASE II	\$98,342	\$0	\$0	\$0	0	\$36,805	\$0
43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME							



	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Capital	\$62,724	\$12,910	\$-1,464	\$-1,464	65,000	\$215,919	\$65,000
Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEMENT	\$62,724	\$12,910	\$-1,464	\$-1,464	65,000	\$215,919	\$65,000
43478 ASSET MGNT/REPLACEMENT PROGRAM							
Capital	\$564,629	\$1,009,006	\$786,397	\$786,397	0	\$941,986	\$552,709
Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$564,629	\$1,009,006	\$786,397	\$786,397	0	\$941,986	\$552,709
43482 ICE FACILITY CAPITAL REPLACEMENT							
Capital	\$-20,120	\$44,109	\$125,043	\$125,043	100,000	\$1,013,643	\$682,000
Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$-20,120	\$44,109	\$125,043	\$125,043	100,000	\$1,013,643	\$682,000
43490 OTIS PHASE III(A)							
Capital	\$532,416	\$247	\$33,294	\$33,294	1,948,120	\$3,785,775	\$150,000
Total 43490 OTIS PHASE III(A)	\$532,416	\$247	\$33,294	\$33,294	1,948,120	\$3,785,775	\$150,000
43493 ICE FACILITY CAPITAL IMPROVEMENTS							
Capital	\$11,220	\$33	\$6,170	\$6,170	0	\$0	\$0
Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS	\$11,220	\$33	\$6,170	\$6,170	0	\$0	\$0
43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT							
Capital	\$0	\$10,950	\$0	\$0	0	\$38,740	\$0
Total 43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT	\$0	\$10,950	\$0	\$0	0	\$38,740	\$0
43521 ENERGY EFFICIENCY STUDY ON CITY FACILITIES							
Capital	\$0	\$0	\$0	\$0	0	\$22,305	\$0
Total 43521 ENERGY EFFICIENCY STUDY ON CITY FACILITIES	\$0	\$0	\$0	\$0	0	\$22,305	\$0
43526 WALKABILITY IMPLEMENTATION							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Personnel	\$1,030	\$0	\$0	\$0	0	\$0	\$0
Capital	\$0	\$72,212	\$77,316	\$77,316	0	\$44,530	\$0
Total 43526 WALKABILITY IMPLEMENTATION	\$1,030	\$72,212	\$77,316	\$77,316	0	\$44,530	\$0
43529 WALKABILITY MAINTENANCE							
Capital	\$37,626	\$31,661	\$32,913	\$32,913	50,500	\$77,035	\$71,825
Total 43529 WALKABILITY MAINTENANCE	\$37,626	\$31,661	\$32,913	\$32,913	50,500	\$77,035	\$71,825
43535 CHINA BRIDGE GARAGE EVENT PARKING							
Capital	\$0	\$224,005	\$0	\$0	340,000	\$1,194,121	\$100,000
Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$0	\$224,005	\$0	\$0	340,000	\$1,194,121	\$100,000
43542 EMERGENCY MANAGEMENT PROGRAM START UP							
Capital	\$3,384	\$847	\$31,943	\$31,943	15,000	\$32,777	\$0
Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$3,384	\$847	\$31,943	\$31,943	15,000	\$32,777	\$0
43577 IRRIGATION CONTROL REPLACEMENT							
Capital	\$21,940	\$0	\$0	\$0	0	\$33,756	\$0
Total 43577 IRRIGATION CONTROL REPLACEMENT	\$21,940	\$0	\$0	\$0	0	\$33,756	\$0
43578 ELECTRONIC RECORD ARCHIVING							
Capital	\$0	\$93,478	\$74,803	\$74,803	0	\$1,523	\$0
Total 43578 ELECTRONIC RECORD ARCHIVING	\$0	\$93,478	\$74,803	\$74,803	0	\$1,523	\$0
43581 MIDDLE SILVER CREEK							
Capital	\$0	\$0	\$0	\$0	0	\$234,297	\$0
Total 43581 MIDDLE SILVER CREEK	\$0	\$0	\$0	\$0	0	\$234,297	\$0

	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
43589 STORM WATER IMPROVEMENTS							
Capital	\$-4,999	\$179,546	\$0	\$0	50,000	\$50,304	\$0
Total 43589 STORM WATER IMPROVEMENTS	\$-4,999	\$179,546	\$0	\$0	50,000	\$50,304	\$0
43598 SECURITY PROJECTS							
Capital	\$11,387	\$15,707	\$12,668	\$12,668	0	\$12,668	\$0
Total 43598 SECURITY PROJECTS	\$11,387	\$15,707	\$12,668	\$12,668	0	\$12,668	\$0
43601 SOILS REPOSITORY							
Capital	\$0	\$4,995	\$95,941	\$95,941	0	\$4,199,149	\$0
Total 43601 SOILS REPOSITORY	\$0	\$4,995	\$95,941	\$95,941	0	\$4,199,149	\$0
43606 ENVIRONMENTAL REVOLVING LOAN FUND							
Capital	\$0	\$24,200	\$11,402	\$11,402	0	\$70,284	\$0
Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	\$0	\$24,200	\$11,402	\$11,402	0	\$70,284	\$0
43607 DT ENHANCEMENT PHASE 2							
Personnel	\$9,432	\$2,778	\$2,605	\$2,605	0	\$0	\$0
Capital	\$447,548	\$37,528	\$5,375	\$5,375	0	\$152,130	\$327,104
Total 43607 DT ENHANCEMENT PHASE 2	\$456,981	\$40,306	\$7,980	\$7,980	0	\$152,130	\$327,104
43626 APP DEVELOPMENT							
Capital	\$30,820	\$0	\$0	\$0	0	\$0	\$0
Total 43626 APP DEVELOPMENT	\$30,820	\$0	\$0	\$0	0	\$0	\$0
43628 CEMETERY IMPROVEMENTS							
Capital	\$700	\$0	\$2,577	\$2,577	0	\$20,000	\$70,014

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 43628 CEMETERY IMPROVEMENTS	\$700	\$0	\$2,577	\$2,577	0	\$20,000	\$70,014
43629 AQUATICS EQUIPMENT REPLACEMENT							
Capital	\$10,120	\$56,242	\$11,469	\$11,469	15,000	\$25,000	\$25,000
Total 43629 AQUATICS EQUIPMENT REPLACEMENT	\$10,120	\$56,242	\$11,469	\$11,469	15,000	\$25,000	\$25,000
43631 SPRIGGS BARN							
Capital	\$0	\$0	\$0	\$0	0	\$5,000	\$0
Total 43631 SPRIGGS BARN	\$0	\$0	\$0	\$0	0	\$5,000	\$0
43643 OPEN SPACE ACQUISITION							
Capital	\$0	\$3,550,530	\$0	\$0	0	\$0	\$0
Total 43643 OPEN SPACE ACQUISITION	\$0	\$3,550,530	\$0	\$0	0	\$0	\$0
43645 PROSPECTOR DRAIN							
Capital	\$48,179	\$13,886	\$375	\$375	1,006,712	\$0	\$853,249
Total 43645 PROSPECTOR DRAIN	\$48,179	\$13,886	\$375	\$375	1,006,712	\$0	\$853,249
43652 FLEET MGMT SOFTWARE							
Capital	\$0	\$29,880	\$20,785	\$20,785	0	\$74,106	\$0
Total 43652 FLEET MGMT SOFTWARE	\$0	\$29,880	\$20,785	\$20,785	0	\$74,106	\$0
43657 BON PARK/RMP SUBSTATION RELOC/MIT							
Capital	\$139,541	\$60,736	\$0	\$0	0	\$958,568	\$0
Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	\$139,541	\$60,736	\$0	\$0	0	\$958,568	\$0
43661 DOG PARK IMPRVMT							
Capital	\$0	\$0	\$0	\$0	5,000	\$15,000	\$5,000

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 43661 DOG PARK IMPRVMT	\$0	\$0	\$0	\$0	5,000	\$15,000	\$5,000
43662 NETWORK/SECURITY ENHANCE							
Capital	\$80,541	\$0	\$0	\$0	0	\$33,187	\$0
Total 43662 NETWORK/SECURITY ENHANCE	\$80,541	\$0	\$0	\$0	0	\$33,187	\$0
43663 WEBSITE REMODEL							
Capital	\$0	\$0	\$0	\$0	0	\$12,378	\$0
Total 43663 WEBSITE REMODEL	\$0	\$0	\$0	\$0	0	\$12,378	\$0
43665 OLD TOWN STAIRS							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$21,276
Total 43665 OLD TOWN STAIRS	\$0	\$0	\$0	\$0	0	\$0	\$21,276
43669 RECREATION SOFTWARE							
Capital	\$0	\$0	\$0	\$0	0	\$12,000	\$0
Total 43669 RECREATION SOFTWARE	\$0	\$0	\$0	\$0	0	\$12,000	\$0
43670 MS INFRASTRUCTURE MAINT							
Capital	\$43,217	\$38,202	\$51,149	\$51,149	-399,310	\$92,990	\$100,000
Total 43670 MS INFRASTRUCTURE MAINT	\$43,217	\$38,202	\$51,149	\$51,149	-399,310	\$92,990	\$100,000
43674 SURVEY MONUMENT RE-ESTABLISHMENT							
Capital	\$0	\$0	\$0	\$0	0	\$35,000	\$0
Total 43674 SURVEY MONUMENT RE-ESTABLISHMENT	\$0	\$0	\$0	\$0	0	\$35,000	\$0
43675 HISTORIC WALL/HILLSIDE AVE							
Capital	\$0	\$0	\$212,946	\$212,946	0	\$326,200	\$0

	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
Total 43675 HISTORIC WALL/HILLSIDE AVE	\$0	\$0	\$212,946	\$212,946	0	\$326,200	\$0
43676 ENGINEERING SMALL PROJECTS							
Capital	\$849	\$5,404	\$0	\$0	0	\$0	\$12,000
Total 43676 ENGINEERING SMALL PROJECTS	\$849	\$5,404	\$0	\$0	0	\$0	\$12,000
43677 PROSPECTOR AVE RECONSTRUCTION							
Personnel	\$770	\$0	\$0	\$0	0	\$0	\$0
Capital	\$-4,686	\$55,910	\$271,664	\$271,664	0	\$605,138	\$0
Total 43677 PROSPECTOR AVE RECONSTRUCTION	\$-3,916	\$55,910	\$271,664	\$271,664	0	\$605,138	\$0
43681 LIBRARY TECH EQUIP REPLACE							
Capital	\$12,256	\$22,534	\$0	\$0	24,387	\$0	\$0
Total 43681 LIBRARY TECH EQUIP REPLACE	\$12,256	\$22,534	\$0	\$0	24,387	\$0	\$0
43688 REGIONAL INTERCONNECT							
Capital	\$0	\$0	\$0	\$0	0	\$50,000	\$50,000
Total 43688 REGIONAL INTERCONNECT	\$0	\$0	\$0	\$0	0	\$50,000	\$50,000
43697 ARTIFICIAL TURF REPLACEMENT QUINN'S							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$625,000
Total 43697 ARTIFICIAL TURF REPLACEMENT QUINN'S	\$0	\$0	\$0	\$0	0	\$0	\$625,000
43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO							
Capital	\$4,680	\$35,206	\$-1,115	\$-1,115	25,000	\$58,204	\$30,000
Total 43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO	\$4,680	\$35,206	\$-1,115	\$-1,115	25,000	\$58,204	\$30,000
43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Capital	\$0	\$0	\$0	\$0	0	\$74,898	\$0
Total 43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS	\$0	\$0	\$0	\$0	0	\$74,898	\$0
43700 STREETS AND WATER MAINTENANCE BUILDING							
Capital	\$77,261	\$1,656,803	\$540	\$540	0	\$100,809	\$0
Total 43700 STREETS AND WATER MAINTENANCE BUILDING	\$77,261	\$1,656,803	\$540	\$540	0	\$100,809	\$0
43709 LAND ACQUISITION/BANKING PROGRAM							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$274,845
Total 43709 LAND ACQUISITION/BANKING PROGRAM	\$0	\$0	\$0	\$0	0	\$0	\$274,845
43713 MASTER PLAN RECREATION AMENITIES							
Capital	\$6,048	\$0	\$0	\$0	0	\$5,000	\$0
Total 43713 MASTER PLAN RECREATION AMENITIES	\$6,048	\$0	\$0	\$0	0	\$5,000	\$0
43720 VIDEO STORAGE ARRAY							
Capital	\$60,000	\$0	\$0	\$0	0	\$0	\$0
Total 43720 VIDEO STORAGE ARRAY	\$60,000	\$0	\$0	\$0	0	\$0	\$0
43727 LED STREET LIGHTS PHASE 1							
Capital	\$0	\$0	\$0	\$0	0	\$6,917	\$50,000
Total 43727 LED STREET LIGHTS PHASE 1	\$0	\$0	\$0	\$0	0	\$6,917	\$50,000
43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$35,000
Total 43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M	\$0	\$0	\$0	\$0	0	\$0	\$35,000
43742 PARK AVE. RECONSTRUCTION							

	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
Capital	\$0	\$0	\$48,875	\$48,875	1,662,900	\$3,742,900	\$747,100
Total 43742 PARK AVE. RECONSTRUCTION	\$0	\$0	\$48,875	\$48,875	1,662,900	\$3,742,900	\$747,100
43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE							
Capital	\$119	\$61,025	\$0	\$0	0	\$0	\$0
Total 43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE	\$119	\$61,025	\$0	\$0	0	\$0	\$0
43759 DOWNTOWN PROJECTS PLAZAS							
Capital	\$400	\$15,675	\$0	\$0	0	\$62,490	\$60,605
Total 43759 DOWNTOWN PROJECTS PLAZAS	\$400	\$15,675	\$0	\$0	0	\$62,490	\$60,605
43760 ADDITIONAL DOWNTOWN PROJECTS							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$500,000
Total 43760 ADDITIONAL DOWNTOWN PROJECTS	\$0	\$0	\$0	\$0	0	\$0	\$500,000
43771 PROSPECTOR AVENUE RECONSTRUCTION							
Capital	\$407,976	\$0	\$0	\$0	0	\$0	\$0
Total 43771 PROSPECTOR AVENUE RECONSTRUCTION	\$407,976	\$0	\$0	\$0	0	\$0	\$0
43782 PC MARC TENNIS COURT RESURFACE							
Capital	\$0	\$24,500	\$0	\$0	30,000	\$42,500	\$30,000
Total 43782 PC MARC TENNIS COURT RESURFACE	\$0	\$24,500	\$0	\$0	30,000	\$42,500	\$30,000
43804 BONANZA FLATS							
Capital	\$206,857	\$980,261	\$29,274	\$29,274	0	\$3,355,318	\$0
Total 43804 BONANZA FLATS	\$206,857	\$980,261	\$29,274	\$29,274	0	\$3,355,318	\$0
43817 ARTS & CULTURE PROJECT							



	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
Capital	\$0	\$512,834	\$1,908,137	\$1,908,137	676,045	\$8,514,357	\$0
Total 43817 ARTS & CULTURE PROJECT	\$0	\$512,834	\$1,908,137	\$1,908,137	676,045	\$8,514,357	\$0
43818 CENTRAL PARK CITY CONDOS							
Capital	\$0	\$0	\$0	\$0	0	\$20,455	\$0
Total 43818 CENTRAL PARK CITY CONDOS	\$0	\$0	\$0	\$0	0	\$20,455	\$0
43819 WOODSIDE PHASE I							
Personnel	\$9,537	\$7,861	\$7,818	\$7,818	0	\$0	\$0
Capital	\$3,959,452	\$177,963	\$25,936	\$25,936	0	\$452,820	\$0
Total 43819 WOODSIDE PHASE I	\$3,968,988	\$185,825	\$33,754	\$33,754	0	\$452,820	\$0
43820 TREASURE HILL							
Capital	\$58,001,033	\$37,692	\$463,583	\$463,583	0	\$9,880,679	\$0
Total 43820 TREASURE HILL	\$58,001,033	\$37,692	\$463,583	\$463,583	0	\$9,880,679	\$0
43835 GIS: GEOEVENT SERVER LICENSE							
Capital	\$0	\$0	\$0	\$0	0	\$5,000	\$0
Total 43835 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	\$0	0	\$5,000	\$0
43838 OFFICE 2016 LICENSES							
Capital	\$992	\$0	\$0	\$0	0	\$116,488	\$116,488
Total 43838 OFFICE 2016 LICENSES	\$992	\$0	\$0	\$0	0	\$116,488	\$116,488
43841 BUBBLE REPAIR							
Capital	\$106,938	\$25,490	\$0	\$0	0	\$0	\$0
Total 43841 BUBBLE REPAIR	\$106,938	\$25,490	\$0	\$0	0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
43844 WOODSIDE PHASE II							
Personnel	\$4,914	\$13,679	\$13,026	\$13,026	0	\$0	\$0
Capital	\$1,988,264	\$286,009	\$81,499	\$81,499	26,795,000	\$36,313,180	\$8,100,000
Total 43844 WOODSIDE PHASE II	\$1,993,179	\$299,688	\$94,525	\$94,525	26,795,000	\$36,313,180	\$8,100,000
43846 OLD TOWN COMPLETE STREET IMPROVEMENTS							
Capital	\$0	\$3,608,687	\$-39,506	\$-39,506	0	\$-20,957	\$0
Total 43846 OLD TOWN COMPLETE STREET IMPROVEMENTS	\$0	\$3,608,687	\$-39,506	\$-39,506	0	\$-20,957	\$0
43850 LOADER							
Capital	\$0	\$301,879	\$0	\$0	0	\$300,000	\$0
Total 43850 LOADER	\$0	\$301,879	\$0	\$0	0	\$300,000	\$0
43851 EV CHARGERS							
Capital	\$0	\$163,040	\$-44,698	\$-44,698	0	\$180,997	\$0
Total 43851 EV CHARGERS	\$0	\$163,040	\$-44,698	\$-44,698	0	\$180,997	\$0
43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA							
Capital	\$0	\$237	\$1,942	\$1,942	200,000	\$0	\$0
Total 43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA	\$0	\$237	\$1,942	\$1,942	200,000	\$0	\$0
43854 ROADSIDE TRAILHEAD SIGNAGE							
Capital	\$0	\$10,991	\$0	\$0	0	\$0	\$0
Total 43854 ROADSIDE TRAILHEAD SIGNAGE	\$0	\$10,991	\$0	\$0	0	\$0	\$0
43855 PROSPECTOR SQUARE/RAIL TRAIL							
Capital	\$0	\$0	\$34,810	\$34,810	0	\$0	\$0

	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
Total 43855 PROSPECTOR SQUARE/RAIL TRAIL	\$0	\$0	\$34,810	\$34,810	0	\$0	\$0
43856 ROUND VALLEY TRAIL							
Capital	\$0	\$3,575	\$0	\$0	0	\$0	\$0
Total 43856 ROUND VALLEY TRAIL	\$0	\$3,575	\$0	\$0	0	\$0	\$0
43857 FOOT TRAIL - PHASE 1							
Capital	\$0	\$20,000	\$0	\$0	0	\$0	\$0
Total 43857 FOOT TRAIL - PHASE 1	\$0	\$20,000	\$0	\$0	0	\$0	\$0
43858 TRAIL COUNTERS GRANT PROJECT 2020							
Capital	\$0	\$2,245	\$0	\$0	0	\$0	\$0
Total 43858 TRAIL COUNTERS GRANT PROJECT 2020	\$0	\$2,245	\$0	\$0	0	\$0	\$0
43859 PROSPECTOR SQ. RAIL TRAIL CONNECTOR							
Capital	\$0	\$0	\$0	\$0	0	\$40,000	\$0
Total 43859 PROSPECTOR SQ. RAIL TRAIL CONNECTOR	\$0	\$0	\$0	\$0	0	\$40,000	\$0
43860 OLYMPIC PARK PATHWAY CONNECTOR							
Capital	\$0	\$0	\$0	\$0	0	\$113,000	\$0
Total 43860 OLYMPIC PARK PATHWAY CONNECTOR	\$0	\$0	\$0	\$0	0	\$113,000	\$0
43861 PC HEIGHTS PATHWAY BOARDWALK							
Capital	\$0	\$0	\$0	\$0	0	\$65,000	\$0
Total 43861 PC HEIGHTS PATHWAY BOARDWALK	\$0	\$0	\$0	\$0	0	\$65,000	\$0
43871 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$478,123

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 43871 HOMESTAKE ROADWAY IMP & MULTI-USE TRAIL	\$0	\$0	\$0	\$0	0	\$0	\$478,123
<b>TOTAL</b>	<b>\$119,762,696</b>	<b>\$78,663,502</b>	<b>\$9,072,017</b>	<b>\$9,072,017</b>	<b>40,843,398</b>	<b>\$98,407,310</b>	<b>\$48,057,571</b>

## REDEVELOPMENT AGENCY-LOWER PRK - Budget Summary

### 033 REDEVELOPMENT AGENCY-

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Misc. Revenues	\$36,452	\$44,230	\$268,166	\$268,166	0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$1,547,125	\$3,592,532	\$2,834,821	\$2,834,821	3,092,532	\$3,092,532	\$3,092,532
<b>Total Revenues</b>	<b>\$1,583,577</b>	<b>\$3,636,762</b>	<b>\$3,102,987</b>	<b>\$3,102,987</b>	<b>3,092,532</b>	<b>\$3,092,532</b>	<b>\$3,092,532</b>
Other							
Beginning Balance	\$1,026,025	\$1,774,703	\$0	\$0	286,084	\$2,610,936	\$417,505
<b>Total Other</b>	<b>\$1,026,025</b>	<b>\$1,774,703</b>	<b>\$0</b>	<b>\$0</b>	<b>286,084</b>	<b>\$2,610,936</b>	<b>\$417,505</b>
<b>TOTAL</b>	<b>\$2,609,602</b>	<b>\$5,411,465</b>	<b>\$3,102,987</b>	<b>\$3,102,987</b>	<b>3,378,616</b>	<b>\$5,703,468</b>	<b>\$3,510,037</b>

**033 REDEVELOPMENT AGENCY-**

**Expense Summary**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Personnel	\$14,627	\$962	\$548	\$548	0	\$0	\$0
Capital	\$112,057	\$29,851	\$199,006	\$199,006	255,000	\$2,505,623	\$255,000
Total Depts	\$126,684	\$30,814	\$199,554	\$199,554	255,000	\$2,505,623	\$255,000
Other							
Interfund Transfer	\$708,215	\$2,769,715	\$2,550,933	\$2,550,933	2,782,840	\$2,780,340	\$2,787,590
Ending Balance	\$1,774,703	\$2,610,936	\$0	\$0	340,776	\$417,505	\$467,447
Total Other	\$2,482,918	\$5,380,651	\$2,550,933	\$2,550,933	3,123,616	\$3,197,845	\$3,255,037
TOTAL	\$2,609,602	\$5,411,465	\$2,750,487	\$2,750,487	3,378,616	\$5,703,468	\$3,510,037

**033 REDEVELOPMENT AGENCY-**

**Revenue by Type**

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Misc. Revenues							

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
033-36111 INTEREST EARNINGS	\$36,452	\$44,230	\$0	\$0	0	\$0	\$0
033-36310 SALE OF ASSETS	\$0	\$0	\$268,166	\$268,166	0	\$0	\$0
Total Misc. Revenues	\$36,452	\$44,230	\$268,166	\$268,166	0	\$0	\$0
Interfund Transactions (CIP/Debt)							
033-38275 TRANS FROM LPA RDA SRF	\$1,547,125	\$3,592,532	\$2,834,821	\$2,834,821	3,092,532	\$3,092,532	\$3,092,532
Total Interfund Transactions (CIP/Debt)	\$1,547,125	\$3,592,532	\$2,834,821	\$2,834,821	3,092,532	\$3,092,532	\$3,092,532
Beginning Balance							
033-39990 BEGINNING BALANCE	\$1,026,025	\$1,774,703	\$0	\$0	286,084	\$2,610,936	\$417,505
Total Beginning Balance	\$1,026,025	\$1,774,703	\$0	\$0	286,084	\$2,610,936	\$417,505
<b>TOTAL</b>	<b>\$2,609,602</b>	<b>\$5,411,465</b>	<b>\$3,102,987</b>	<b>\$3,102,987</b>	<b>3,378,616</b>	<b>\$5,703,468</b>	<b>\$3,510,037</b>

**033 REDEVELOPMENT AGENCY-**

**Expenditures by Department & Type**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$708,215	\$2,769,715	\$2,550,933	\$2,550,933	2,782,840	\$2,780,340	\$2,787,590
Total 40821 TRANS TO OTHER FUND	\$708,215	\$2,769,715	\$2,550,933	\$2,550,933	2,782,840	\$2,780,340	\$2,787,590
40999 END BAL SUR(DEF)							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Ending Balance	\$1,774,703	\$2,610,936	\$0	\$0	340,776	\$417,505	\$467,447
Total 40999 END BAL SUR(DEF)	\$1,774,703	\$2,610,936	\$0	\$0	340,776	\$417,505	\$467,447
43309 CITY PARK IMPROVEMENTS							
Capital	\$1,715	\$9,978	\$0	\$0	100,000	\$642,248	\$100,000
Total 43309 CITY PARK IMPROVEMENTS	\$1,715	\$9,978	\$0	\$0	100,000	\$642,248	\$100,000
43322 AFFORDABLE HOUSING							
Capital	\$9,064	\$-9,862	\$2,427	\$2,427	0	\$25,886	\$0
Total 43322 AFFORDABLE HOUSING	\$9,064	\$-9,862	\$2,427	\$2,427	0	\$25,886	\$0
43351 TRAFFIC CALMING							
Capital	\$0	\$0	\$0	\$0	0	\$39,845	\$0
Total 43351 TRAFFIC CALMING	\$0	\$0	\$0	\$0	0	\$39,845	\$0
43502 SKATE PARK REPAIRS							
Capital	\$0	\$4,254	\$0	\$0	5,000	\$14,749	\$5,000
Total 43502 SKATE PARK REPAIRS	\$0	\$4,254	\$0	\$0	5,000	\$14,749	\$5,000
43585 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$0	\$0	\$0	0	\$7,156	\$0
Total 43585 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	\$0	0	\$7,156	\$0
43599 CRESCENT TRAMWAY TRAIL							
Capital	\$0	\$3,486	\$193,858	\$193,858	0	\$193,858	\$0
Total 43599 CRESCENT TRAMWAY TRAIL	\$0	\$3,486	\$193,858	\$193,858	0	\$193,858	\$0
43646 LIBRARY REMODEL							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Capital	\$21,388	\$1,936	\$0	\$0	0	\$449	\$0
Total 43646 LIBRARY REMODEL	\$21,388	\$1,936	\$0	\$0	0	\$449	\$0
43647 WOODSIDE PHASE I							
Capital	\$2,148	\$3,656	\$1,114	\$1,114	0	\$182	\$0
Total 43647 WOODSIDE PHASE I	\$2,148	\$3,656	\$1,114	\$1,114	0	\$182	\$0
43649 SENIOR COMMUNITY CENTER							
Capital	\$0	\$8,610	\$0	\$0	0	\$991,390	\$0
Total 43649 SENIOR COMMUNITY CENTER	\$0	\$8,610	\$0	\$0	0	\$991,390	\$0
43679 OLD TOWN STAIRS							
Capital	\$0	\$0	\$0	\$0	150,000	\$300,000	\$150,000
Total 43679 OLD TOWN STAIRS	\$0	\$0	\$0	\$0	150,000	\$300,000	\$150,000
43696 1450-60 PARK AVENUE							
Personnel	\$6,163	\$0	\$0	\$0	0	\$0	\$0
Capital	\$12,709	\$-2,570	\$0	\$0	0	\$0	\$0
Total 43696 1450-60 PARK AVENUE	\$18,872	\$-2,570	\$0	\$0	0	\$0	\$0
43711 WOODSIDE PHASE II							
Personnel	\$5,135	\$0	\$0	\$0	0	\$0	\$0
Capital	\$6,044	\$0	\$0	\$0	0	\$2,208	\$0
Total 43711 WOODSIDE PHASE II	\$11,179	\$0	\$0	\$0	0	\$2,208	\$0
43730 PUBLIC ART							
Capital	\$40,000	\$0	\$0	\$0	0	\$42,749	\$0



	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 43730 PUBLIC ART	\$40,000	\$0	\$0	\$0	0	\$42,749	\$0
43743 RECREATION BLDG. CITY PARK							
Personnel	\$2,302	\$962	\$548	\$548	0	\$0	\$0
Capital	\$17,100	\$10,365	\$1,607	\$1,607	0	\$243,539	\$0
Total 43743 RECREATION BLDG. CITY PARK	\$19,402	\$11,327	\$2,156	\$2,156	0	\$243,539	\$0
43769 CENTRAL PARK							
Personnel	\$1,027	\$0	\$0	\$0	0	\$0	\$0
Capital	\$1,889	\$0	\$0	\$0	0	\$1,364	\$0
Total 43769 CENTRAL PARK	\$2,916	\$0	\$0	\$0	0	\$1,364	\$0
<b>TOTAL</b>	<b>\$2,609,602</b>	<b>\$5,411,465</b>	<b>\$2,750,487</b>	<b>\$2,750,487</b>	<b>3,378,616</b>	<b>\$5,703,468</b>	<b>\$3,510,037</b>

## REDEVELOPMENT AGENCY-MAIN ST - Budget Summary

### 034 REDEVELOPMENT AGENCY-MAIN

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Misc. Revenues	\$23,200	\$14,714	\$0	\$0	0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Interfund Transactions (CIP/Debt)	\$752,000	\$690,000	\$641,663	\$641,663	700,000	\$1,200,000	\$700,000
Total Revenues	\$775,200	\$704,714	\$641,663	\$641,663	700,000	\$1,200,000	\$700,000
Other							
Beginning Balance	\$1,073,963	\$835,780	\$0	\$0	352,630	\$735,315	\$490,567
Total Other	\$1,073,963	\$835,780	\$0	\$0	352,630	\$735,315	\$490,567
TOTAL	\$1,849,163	\$1,540,494	\$641,663	\$641,663	1,052,630	\$1,935,315	\$1,190,567

### 034 REDEVELOPMENT AGENCY-MAIN

#### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Capital	\$208,223	\$173	\$0	\$0	0	\$397,971	\$30,000
Total Depts	\$208,223	\$173	\$0	\$0	0	\$397,971	\$30,000
Other							
Interfund Transfer	\$805,161	\$805,006	\$959,541	\$959,541	1,046,777	\$1,046,777	\$0
Ending Balance	\$835,780	\$735,315	\$0	\$0	5,853	\$490,567	\$1,160,567
Total Other	\$1,640,941	\$1,540,321	\$959,541	\$959,541	1,052,630	\$1,537,344	\$1,160,567
TOTAL	\$1,849,164	\$1,540,494	\$959,541	\$959,541	1,052,630	\$1,935,315	\$1,190,567

## 034 REDEVELOPMENT AGENCY-MAIN

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Misc. Revenues							
034-36111 INTEREST EARNINGS	\$23,200	\$14,714	\$0	\$0	0	\$0	\$0
Total Misc. Revenues	\$23,200	\$14,714	\$0	\$0	0	\$0	\$0
Interfund Transactions (CIP/Debt)							
034-38277 TRANS FROM MAIN ST RDA SRF	\$752,000	\$690,000	\$641,663	\$641,663	700,000	\$1,200,000	\$700,000
Total Interfund Transactions (CIP/Debt)	\$752,000	\$690,000	\$641,663	\$641,663	700,000	\$1,200,000	\$700,000
Beginning Balance							
034-39990 BEGINNING BALANCE	\$1,073,963	\$835,780	\$0	\$0	352,630	\$735,315	\$490,567
Total Beginning Balance	\$1,073,963	\$835,780	\$0	\$0	352,630	\$735,315	\$490,567
<b>TOTAL</b>	<b>\$1,849,163</b>	<b>\$1,540,494</b>	<b>\$641,663</b>	<b>\$641,663</b>	<b>1,052,630</b>	<b>\$1,935,315</b>	<b>\$1,190,567</b>

## 034 REDEVELOPMENT AGENCY-MAIN

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>40821 TRANS TO OTHER FUND</b>							
Interfund Transfer	\$805,161	\$805,006	\$959,541	\$959,541	1,046,777	\$1,046,777	\$0
<b>Total 40821 TRANS TO OTHER FUND</b>	<b>\$805,161</b>	<b>\$805,006</b>	<b>\$959,541</b>	<b>\$959,541</b>	<b>1,046,777</b>	<b>\$1,046,777</b>	<b>\$0</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$835,780	\$735,315	\$0	\$0	5,853	\$490,567	\$1,160,567
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$835,780</b>	<b>\$735,315</b>	<b>\$0</b>	<b>\$0</b>	<b>5,853</b>	<b>\$490,567</b>	<b>\$1,160,567</b>
<b>43306 OLD TOWN STAIRS</b>							
Capital	\$203,477	\$173	\$0	\$0	0	\$284,253	\$0
<b>Total 43306 OLD TOWN STAIRS</b>	<b>\$203,477</b>	<b>\$173</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$284,253</b>	<b>\$0</b>
<b>43586 CITY-WIDE SIGNS PHASE 1</b>							
Capital	\$0	\$0	\$0	\$0	0	\$20,000	\$0
<b>Total 43586 CITY-WIDE SIGNS PHASE 1</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$20,000</b>	<b>\$0</b>
<b>43814 MAIN STREET BOLLARDS PHASE I</b>							
Capital	\$4,746	\$0	\$0	\$0	0	\$11,718	\$0
<b>Total 43814 MAIN STREET BOLLARDS PHASE I</b>	<b>\$4,746</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$11,718</b>	<b>\$0</b>
<b>43815 PAVEMENT MANAGEMENT IMPLEMENTATION</b>							
Capital	\$0	\$0	\$0	\$0	0	\$52,000	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 43815 PAVEMENT MANAGEMENT IMPLEMENTATION	\$0	\$0	\$0	\$0	0	\$52,000	\$0
43848 OLD TOWN ACCESS & CIRCULATION PLAN							
Capital	\$0	\$0	\$0	\$0	0	\$30,000	\$30,000
Total 43848 OLD TOWN ACCESS & CIRCULATION PLAN	\$0	\$0	\$0	\$0	0	\$30,000	\$30,000
<b>TOTAL</b>	<b>\$1,849,164</b>	<b>\$1,540,494</b>	<b>\$959,541</b>	<b>\$959,541</b>	<b>1,052,630</b>	<b>\$1,935,315</b>	<b>\$1,190,567</b>

## BUILDING AUTHORITY - Budget Summary

### 035 BUILDING AUTHORITY

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Misc. Revenues	\$10,999	\$8,275	\$0	\$0	0	\$0	\$0
Total Revenues	\$10,999	\$8,275	\$0	\$0	0	\$0	\$0
Other							
Beginning Balance	\$429,917	\$440,916	\$0	\$0	440,916	\$449,191	\$449,191
Total Other	\$429,917	\$440,916	\$0	\$0	440,916	\$449,191	\$449,191
<b>TOTAL</b>	<b>\$440,916</b>	<b>\$449,191</b>	<b>\$0</b>	<b>\$0</b>	<b>440,916</b>	<b>\$449,191</b>	<b>\$449,191</b>

## 035 BUILDING AUTHORITY

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Other							
Ending Balance	\$440,916	\$449,191	\$0	\$0	440,916	\$449,191	\$449,191
Total Other	\$440,916	\$449,191	\$0	\$0	440,916	\$449,191	\$449,191
TOTAL	\$440,916	\$449,191	\$0	\$0	440,916	\$449,191	\$449,191

## 035 BUILDING AUTHORITY

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Misc. Revenues							
035-36111 INTEREST EARNINGS	\$10,999	\$8,275	\$0	\$0	0	\$0	\$0
Total Misc. Revenues	\$10,999	\$8,275	\$0	\$0	0	\$0	\$0
Beginning Balance							
035-39990 BEGINNING BALANCE	\$429,917	\$440,916	\$0	\$0	440,916	\$449,191	\$449,191
Total Beginning Balance	\$429,917	\$440,916	\$0	\$0	440,916	\$449,191	\$449,191

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
TOTAL	\$440,916	\$449,191	\$0	\$0	440,916	\$449,191	\$449,191

**035 BUILDING AUTHORITY**

**Expenditures by Department & Type**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted Budget	
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40999 END BAL SUR(DEF)							
Ending Balance	\$440,916	\$449,191	\$0	\$0	440,916	\$449,191	\$449,191
Total 40999 END BAL SUR(DEF)	\$440,916	\$449,191	\$0	\$0	440,916	\$449,191	\$449,191
TOTAL	\$440,916	\$449,191	\$0	\$0	440,916	\$449,191	\$449,191

EQUIPMENT REPLACEMENT CIP - Budget Summary

**038 EQUIPMENT REPLACEMENT CIP**

**Revenue Summary**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Misc. Revenues	\$74,891	\$179,548	\$10,165	\$10,165	0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$1,073,700	\$1,285,600	\$1,205,963	\$1,205,963	1,315,600	\$1,460,138	\$1,585,600
Total Revenues	\$1,148,591	\$1,465,148	\$1,216,128	\$1,216,128	1,315,600	\$1,460,138	\$1,585,600
Other							
Beginning Balance	\$1,990,746	\$1,912,090	\$0	\$0	151,967	\$1,431,240	\$313,515
Total Other	\$1,990,746	\$1,912,090	\$0	\$0	151,967	\$1,431,240	\$313,515
TOTAL	\$3,139,337	\$3,377,238	\$1,216,128	\$1,216,128	1,467,567	\$2,891,378	\$1,899,115

### 038 EQUIPMENT REPLACEMENT CIP

#### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Capital	\$1,227,248	\$1,945,998	\$256,519	\$256,519	1,460,138	\$2,577,863	\$1,585,600
Total Depts	\$1,227,248	\$1,945,998	\$256,519	\$256,519	1,460,138	\$2,577,863	\$1,585,600
Other							
Ending Balance	\$1,912,090	\$1,431,240	\$0	\$0	7,429	\$313,515	\$313,515
Total Other	\$1,912,090	\$1,431,240	\$0	\$0	7,429	\$313,515	\$313,515
TOTAL	\$3,139,338	\$3,377,238	\$256,519	\$256,519	1,467,567	\$2,891,378	\$1,899,115



## 038 EQUIPMENT REPLACEMENT CIP

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Misc. Revenues							
038-36310 SALE OF ASSETS	\$74,891	\$179,548	\$10,165	\$10,165	0	\$0	\$0
Total Misc. Revenues	\$74,891	\$179,548	\$10,165	\$10,165	0	\$0	\$0
Interfund Transactions (CIP/Debt)							
038-38210 TRANS FR GEN FUND-EQUIP REPLAC	\$1,073,700	\$1,285,600	\$1,205,963	\$1,205,963	1,315,600	\$1,460,138	\$1,585,600
Total Interfund Transactions (CIP/Debt)	\$1,073,700	\$1,285,600	\$1,205,963	\$1,205,963	1,315,600	\$1,460,138	\$1,585,600
Beginning Balance							
038-39990 BEGINNING BALANCE	\$1,990,746	\$1,912,090	\$0	\$0	151,967	\$1,431,240	\$313,515
Total Beginning Balance	\$1,990,746	\$1,912,090	\$0	\$0	151,967	\$1,431,240	\$313,515
<b>TOTAL</b>	<b>\$3,139,337</b>	<b>\$3,377,238</b>	<b>\$1,216,128</b>	<b>\$1,216,128</b>	<b>1,467,567</b>	<b>\$2,891,378</b>	<b>\$1,899,115</b>

## 038 EQUIPMENT REPLACEMENT CIP

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40999 END BAL SUR(DEF)							
Ending Balance	\$1,912,090	\$1,431,240	\$0	\$0	7,429	\$313,515	\$313,515
Total 40999 END BAL SUR(DEF)	\$1,912,090	\$1,431,240	\$0	\$0	7,429	\$313,515	\$313,515
43330 REPLACE ROLLING STOCK							
Capital	\$1,048,754	\$1,389,504	\$147,325	\$147,325	1,250,000	\$2,041,634	\$1,250,000
Total 43330 REPLACE ROLLING STOCK	\$1,048,754	\$1,389,504	\$147,325	\$147,325	1,250,000	\$2,041,634	\$1,250,000
43350 REPLACE COMPUTER							
Capital	\$178,494	\$477,047	\$97,574	\$97,574	195,138	\$501,551	\$320,600
Total 43350 REPLACE COMPUTER	\$178,494	\$477,047	\$97,574	\$97,574	195,138	\$501,551	\$320,600
43683 FLEET SHOP EQUIP REPLACEMENT							
Capital	\$0	\$79,447	\$11,620	\$11,620	15,000	\$34,678	\$15,000
Total 43683 FLEET SHOP EQUIP REPLACEMENT	\$0	\$79,447	\$11,620	\$11,620	15,000	\$34,678	\$15,000
<b>TOTAL</b>	<b>\$3,139,338</b>	<b>\$3,377,238</b>	<b>\$256,519</b>	<b>\$256,519</b>	<b>1,467,567</b>	<b>\$2,891,378</b>	<b>\$1,899,115</b>

## WATER FUND - Budget Summary

### 051 WATER FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Planning Building & Engineering Fees	\$1,885,478	\$1,777,154	\$1,569,883	\$1,569,883	1,183,938	\$1,183,938	\$1,183,938
Federal Revenue	\$0	\$0	\$0	\$0	0	\$0	\$456,274
Water Charges for Services	\$18,520,159	\$18,506,793	\$18,546,674	\$18,546,674	19,889,201	\$19,889,201	\$19,819,145
Misc. Revenues	\$-105,425	\$337,078	\$206,488	\$206,488	0	\$0	\$203,002
Special Revenues & Resources	\$203,305	\$0	\$0	\$0	0	\$0	\$0
Bond Proceeds	\$0	\$0	\$0	\$0	0	\$58,000,000	\$31,190,000
<b>Total Revenues</b>	<b>\$20,503,517</b>	<b>\$20,621,025</b>	<b>\$20,323,045</b>	<b>\$20,323,045</b>	<b>21,073,139</b>	<b>\$79,073,139</b>	<b>\$52,852,359</b>
Other							
Beginning Balance	\$2,415,273	\$8,601,446	\$0	\$0	\$33,956,665	\$11,194,924	\$861,624
<b>Total Other</b>	<b>\$2,415,273</b>	<b>\$8,601,446</b>	<b>\$0</b>	<b>\$0</b>	<b>\$33,956,665</b>	<b>\$11,194,924</b>	<b>\$861,624</b>
<b>TOTAL</b>	<b>\$22,918,790</b>	<b>\$29,222,471</b>	<b>\$20,323,045</b>	<b>\$20,323,045</b>	<b>55,029,804</b>	<b>\$90,268,063</b>	<b>\$53,713,983</b>

## 051 WATER FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Personnel	\$2,950,635	\$3,204,546	\$3,018,651	\$3,018,651	3,258,424	\$3,258,424	\$3,709,472
Mat, Suppls, Services	\$7,178,509	\$7,425,346	\$3,814,267	\$3,814,267	3,589,138	\$3,589,138	\$4,109,243
Capital	\$1,469,696	\$3,905,707	\$41,166,110	\$41,166,110	40,896,797	\$75,214,366	\$37,422,575
Debt Service	\$997,342	\$1,730,446	\$3,881,901	\$3,881,901	1,028,266	\$5,567,426	\$5,577,420
<b>Total Depts</b>	<b>\$12,596,182</b>	<b>\$16,266,044</b>	<b>\$51,880,928</b>	<b>\$51,880,928</b>	<b>48,772,625</b>	<b>\$87,629,353</b>	<b>\$50,818,710</b>
Other							
Interfund Transfer	\$1,721,162	\$1,761,502	\$959,827	\$959,827	1,773,085	\$1,777,085	\$1,807,429
Ending Balance	\$8,601,446	\$11,194,924	\$0	\$0	4,484,094	\$861,624	\$1,087,844
<b>Total Other</b>	<b>\$10,322,608</b>	<b>\$12,956,426</b>	<b>\$959,827</b>	<b>\$959,827</b>	<b>6,257,179</b>	<b>\$2,638,709</b>	<b>\$2,895,273</b>
<b>TOTAL</b>	<b>\$22,918,790</b>	<b>\$29,222,470</b>	<b>\$52,840,755</b>	<b>\$52,840,755</b>	<b>55,029,804</b>	<b>\$90,268,063</b>	<b>\$53,713,983</b>

## 051 WATER FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Planning Building & Engineering Fees							
051-32363 WATER IMPACT FEES	\$1,885,478	\$1,777,154	\$1,569,883	\$1,569,883	1,183,938	\$1,183,938	\$1,183,938
Total Planning Building & Engineering Fees	\$1,885,478	\$1,777,154	\$1,569,883	\$1,569,883	1,183,938	\$1,183,938	\$1,183,938
Federal Revenue							
051-33110 FEDERAL GRANTS	\$0	\$0	\$0	\$0	0	\$0	\$456,274
Total Federal Revenue	\$0	\$0	\$0	\$0	0	\$0	\$456,274
Water Charges for Services							
051-34111 WATER SERVICE FEES	\$17,686,848	\$17,713,704	\$18,431,703	\$18,431,703	19,117,448	\$19,117,448	\$19,044,152
051-34112 LATE FEES WATER BIL	\$14,762	\$10,802	\$13,538	\$13,538	0	\$0	\$3,215
051-34113 WATER METER RENTAL	\$300	\$0	\$0	\$0	0	\$0	\$25
051-34121 SALE OF METERS	\$100,649	\$64,690	\$98,978	\$98,978	53,776	\$53,776	\$53,776
051-34123 RECONNECTION FEES	\$2,600	\$2,578	\$2,610	\$2,610	2,977	\$2,977	\$2,977
051-34125 WATER GENERAL FUND	\$715,000	\$715,000	\$0	\$0	715,000	\$715,000	\$715,000
051-34150 PCMC INTERNAL WATER BILLING REVENUE	\$0	\$19	\$-155	\$-155	0	\$0	\$0
Total Water Charges for Services	\$18,520,159	\$18,506,793	\$18,546,674	\$18,546,674	19,889,201	\$19,889,201	\$19,819,145
Misc. Revenues							
051-36111 INTEREST EARNINGS	\$218,248	\$15,750	\$571	\$571	0	\$0	\$12,076

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
051-36112 INT EARN SPEC ACCTS	\$149,541	\$124,105	\$205,597	\$205,597	0	\$0	\$69,666
051-36310 SALE OF ASSETS	\$-726,800	\$5,452	\$0	\$0	0	\$0	\$6,172
051-36911 OTHER MISCELLANEOUS	\$86,600	\$31,640	\$320	\$320	0	\$0	\$40,385
051-36915 BUILD AMERICA BOND SUBSIDY	\$166,986	\$160,132	\$0	\$0	0	\$0	\$74,703
Total Misc. Revenues	\$-105,425	\$337,078	\$206,488	\$206,488	0	\$0	\$203,002
Special Revenues & Resources							
051-39126 OTHER CONTRIBUTIONS	\$203,305	\$0	\$0	\$0	0	\$0	\$0
Total Special Revenues & Resources	\$203,305	\$0	\$0	\$0	0	\$0	\$0
Bond Proceeds							
051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	0	\$58,000,000	\$31,190,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	0	\$58,000,000	\$31,190,000
Beginning Balance							
051-39990 BEGINNING BALANCE	\$2,415,273	\$8,601,446	\$0	\$0	\$33,956,665	\$11,194,924	\$861,624
Total Beginning Balance	\$2,415,273	\$8,601,446	\$0	\$0	\$33,956,665	\$11,194,924	\$861,624
TOTAL	\$22,918,790	\$29,222,471	\$20,323,045	\$20,323,045	55,029,804	\$90,268,063	\$53,713,983

## 051 WATER FUND

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>40451 WATER OPERATIONS</b>							
Personnel	\$2,854,242	\$3,096,304	\$2,976,308	\$2,976,308	3,258,424	\$3,258,424	\$3,709,472
Mat, Suppls, Services	\$3,683,622	\$3,884,950	\$3,814,267	\$3,814,267	3,589,138	\$3,589,138	\$4,109,243
Capital	\$23,441	\$7,449	\$10,695	\$10,695	38,000	\$38,000	\$38,000
Interfund Transfer	\$1,579,221	\$1,600,405	\$801,537	\$801,537	1,600,405	\$1,604,405	\$1,672,170
<b>Total 40451 WATER OPERATIONS</b>	<b>\$8,140,525</b>	<b>\$8,589,108</b>	<b>\$7,602,807</b>	<b>\$7,602,807</b>	<b>8,485,967</b>	<b>\$8,489,967</b>	<b>\$9,528,885</b>
<b>40452 WATER INSURANCE</b>							
Interfund Transfer	\$141,941	\$161,097	\$158,290	\$158,290	172,680	\$172,680	\$135,259
<b>Total 40452 WATER INSURANCE</b>	<b>\$141,941</b>	<b>\$161,097</b>	<b>\$158,290</b>	<b>\$158,290</b>	<b>172,680</b>	<b>\$172,680</b>	<b>\$135,259</b>
<b>40484 DEPRECIATION</b>							
Mat, Suppls, Services	\$3,494,887	\$3,540,396	\$0	\$0	0	\$0	\$0
<b>Total 40484 DEPRECIATION</b>	<b>\$3,494,887</b>	<b>\$3,540,396</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>
<b>40575 PENSION EXPENSE GASB 68</b>							
Personnel	\$48,932	\$51,856	\$0	\$0	0	\$0	\$0
<b>Total 40575 PENSION EXPENSE GASB 68</b>	<b>\$48,932</b>	<b>\$51,856</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>
<b>40740 2009A WATER BONDS-DEQ</b>							
Debt Service	\$2,500	\$2,500	\$127,500	\$127,500	127,500	\$127,500	\$127,500

	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
Total 40740 2009A WATER BONDS-DEQ	\$2,500	\$2,500	\$127,500	\$127,500	127,500	\$127,500	\$127,500
40741 2009B WATER REV & REFUNDING BONDS							
Debt Service	\$-58,532	\$250	\$0	\$0	0	\$0	\$0
Total 40741 2009B WATER REV & REFUNDING BONDS	\$-58,532	\$250	\$0	\$0	0	\$0	\$0
40742 2009C WATER REVENUE BONDS							
Debt Service	\$510,902	\$490,859	\$0	\$0	2,500	\$0	\$0
Total 40742 2009C WATER REVENUE BONDS	\$510,902	\$490,859	\$0	\$0	2,500	\$0	\$0
40743 2010 WATER REVENUE BONDS							
Debt Service	\$203,266	\$153,090	\$0	\$0	2,765	\$0	\$0
Total 40743 2010 WATER REVENUE BONDS	\$203,266	\$153,090	\$0	\$0	2,765	\$0	\$0
40744 2012 WATER BONDS							
Debt Service	\$67,321	\$59,338	\$34,336	\$34,336	362,350	\$362,350	\$363,650
Total 40744 2012 WATER BONDS	\$67,321	\$59,338	\$34,336	\$34,336	362,350	\$362,350	\$363,650
40745 2012B WATER REVENUE BONDS							
Debt Service	\$118,332	\$118,318	\$59,298	\$59,298	126,813	\$126,813	\$126,813
Total 40745 2012B WATER REVENUE BONDS	\$118,332	\$118,318	\$59,298	\$59,298	126,813	\$126,813	\$126,813
40746 2013A WATER BONDS							
Debt Service	\$36,147	\$31,478	\$256,071	\$256,071	270,100	\$270,100	\$270,250
Total 40746 2013A WATER BONDS	\$36,147	\$31,478	\$256,071	\$256,071	270,100	\$270,100	\$270,250
40748 2014 WATER REVENUE BONDS							
Debt Service	\$117,407	\$117,393	\$63,718	\$63,718	136,238	\$136,238	\$136,238



	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 40748 2014 WATER REVENUE BONDS	\$117,407	\$117,393	\$63,718	\$63,718	136,238	\$136,238	\$136,238
40750 2020 WATER REVENUE BONDS							
Debt Service	\$0	\$685,613	\$3,199,067	\$3,199,067	0	\$4,544,425	\$4,552,969
Total 40750 2020 WATER REVENUE BONDS	\$0	\$685,613	\$3,199,067	\$3,199,067	0	\$4,544,425	\$4,552,969
40820 CONTRACTS PAYABLE							
Debt Service	\$0	\$29,345	\$57,386	\$57,386	0	\$0	\$0
Total 40820 CONTRACTS PAYABLE	\$0	\$29,345	\$57,386	\$57,386	0	\$0	\$0
40825 RIGHT TO USE ASSET							
Debt Service	\$0	\$42,262	\$84,525	\$84,525	0	\$0	\$0
Total 40825 RIGHT TO USE ASSET	\$0	\$42,262	\$84,525	\$84,525	0	\$0	\$0
40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT							
Capital	<del>\$-8,428,343</del>	<del>\$-23,238,930</del>	\$0	\$0	0	\$0	\$0
Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	<del>\$-8,428,343</del>	<del>\$-23,238,930</del>	\$0	\$0	0	\$0	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$8,601,446	\$11,194,924	\$0	\$0	4,484,094	\$861,624	\$1,087,844
Total 40999 END BAL SUR(DEF)	\$8,601,446	\$11,194,924	\$0	\$0	4,484,094	\$861,624	\$1,087,844
43312 TUNNEL IMPROVEMENTS							
Personnel	\$1,613	\$294	\$603	\$603	0	\$0	\$0
Capital	\$191,304	\$305,508	\$3,363,490	\$3,363,490	268,049	\$3,849,696	\$274,750
Total 43312 TUNNEL IMPROVEMENTS	\$192,917	\$305,802	\$3,364,093	\$3,364,093	268,049	\$3,849,696	\$274,750
43317 WATER EQUIPMENT							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Capital	\$229,536	\$0	\$92,699	\$92,699	80,000	\$250,346	\$80,000
Total 43317 WATER EQUIPMENT	\$229,536	\$0	\$92,699	\$92,699	80,000	\$250,346	\$80,000
43340 MOTOR CHANGE OUT & REBUILD							
Capital	\$18,735	\$42,424	\$0	\$0	0	\$0	\$0
Total 43340 MOTOR CHANGE OUT & REBUILD	\$18,735	\$42,424	\$0	\$0	0	\$0	\$0
43417 OTIS WATER PIPELINE REPLACEMENT							
Capital	\$0	\$50,796	\$0	\$0	0	\$0	\$0
Total 43417 OTIS WATER PIPELINE REPLACEMENT	\$0	\$50,796	\$0	\$0	0	\$0	\$0
43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS							
Personnel	\$43,063	\$56,091	\$41,739	\$41,739	0	\$0	\$0
Capital	\$531,766	\$782,328	\$171,827	\$171,827	-592,000	\$631,115	\$2,395,250
Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	\$574,828	\$838,419	\$213,566	\$213,566	-592,000	\$631,115	\$2,395,250
43513 ROCKPORT WATER, PIPELINE AND STORAGE							
Capital	\$1,172,183	\$1,271,787	\$1,511,465	\$1,511,465	1,458,700	\$1,977,204	\$1,458,700
Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$1,172,183	\$1,271,787	\$1,511,465	\$1,511,465	1,458,700	\$1,977,204	\$1,458,700
43571 QUINNS WATER TREATMENT PLANT							
Capital	\$0	\$186,378	\$-186,378	\$-186,378	0	\$0	\$0
Total 43571 QUINNS WATER TREATMENT PLANT	\$0	\$186,378	\$-186,378	\$-186,378	0	\$0	\$0
43612 SMART IRRIGATION CONTROLLERS							
Capital	\$0	\$0	\$0	\$0	0	\$4,353	\$0
Total 43612 SMART IRRIGATION CONTROLLERS	\$0	\$0	\$0	\$0	0	\$4,353	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
43613 WATER QUALITY STUDY							
Personnel	\$2,557	\$0	\$0	\$0	0	\$0	\$0
Capital	\$18,994	\$86,076	\$0	\$0	50,000	\$54,269	\$350,000
Total 43613 WATER QUALITY STUDY	\$21,551	\$86,076	\$0	\$0	50,000	\$54,269	\$350,000
43614 ROCKPORT CAPITAL FACILITIES REPL							
Capital	\$125,828	\$125,828	\$51,147	\$51,147	0	\$0	\$0
Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$125,828	\$125,828	\$51,147	\$51,147	0	\$0	\$0
43640 EMPIRE TANK REPLACEMENT							
Capital	\$23,298	\$49,872	\$50,853	\$50,853	0	\$0	\$0
Total 43640 EMPIRE TANK REPLACEMENT	\$23,298	\$49,872	\$50,853	\$50,853	0	\$0	\$0
43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC							
Capital	\$168,340	\$214,491	\$39,303	\$39,303	210,000	\$940,728	\$220,500
Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	\$168,340	\$214,491	\$39,303	\$39,303	210,000	\$940,728	\$220,500
43651 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	\$0	0	\$17,307	\$0
Total 43651 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	0	\$17,307	\$0
43672 SPIRO/JUDGE PRE-TREATMENT							
Capital	\$2,500	\$0	\$0	\$0	0	\$0	\$0
Total 43672 SPIRO/JUDGE PRE-TREATMENT	\$2,500	\$0	\$0	\$0	0	\$0	\$0
43684 EQUIP REPLACEMENT - COMPUTER							
Capital	\$0	\$14,971	\$20,665	\$20,665	21,232	\$74,585	\$21,232

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 43684 EQUIP REPLACEMENT - COMPUTER	\$0	\$14,971	\$20,665	\$20,665	21,232	\$74,585	\$21,232
43688 REGIONAL INTERCONNECT							
Capital	\$22,121	\$-172,939	\$514,075	\$514,075	0	\$700,154	\$0
Total 43688 REGIONAL INTERCONNECT	\$22,121	\$-172,939	\$514,075	\$514,075	0	\$700,154	\$0
43689 METER REPLACEMENT							
Capital	\$273,817	\$199,450	\$212,795	\$212,795	150,000	\$530,308	\$150,000
Total 43689 METER REPLACEMENT	\$273,817	\$199,450	\$212,795	\$212,795	150,000	\$530,308	\$150,000
43690 PARK MEADOWS WELL							
Capital	\$55,849	\$454	\$0	\$0	0	\$2,678,908	\$0
Total 43690 PARK MEADOWS WELL	\$55,849	\$454	\$0	\$0	0	\$2,678,908	\$0
43691 PRV IMPROVEMENTS FOR FIRE FLOW STORAGE A							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$805,000
Total 43691 PRV IMPROVEMENTS FOR FIRE FLOW STORAGE A	\$0	\$0	\$0	\$0	0	\$0	\$805,000
43701 STREETS AND WATER MAINTENANCE BUILDING							
Capital	\$33,631	\$3,769	\$0	\$0	0	\$0	\$0
Total 43701 STREETS AND WATER MAINTENANCE BUILDING	\$33,631	\$3,769	\$0	\$0	0	\$0	\$0
43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1							
Capital	\$130,784	\$3,232,172	\$2,621,836	\$2,621,836	1,850,000	\$3,927,043	\$1,110,000
Total 43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1	\$130,784	\$3,232,172	\$2,621,836	\$2,621,836	1,850,000	\$3,927,043	\$1,110,000
43724 REGIONALIZATION FEE							
Capital	\$0	\$0	\$0	\$0	200,000	\$400,000	\$200,000

	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
Total 43724 REGIONALIZATION FEE	\$0	\$0	\$0	\$0	200,000	\$400,000	\$200,000
43747 MIW TREATMENT							
Personnel	\$230	\$0	\$0	\$0	0	\$0	\$0
Capital	\$4,173,195	\$12,012,858	\$31,123,445	\$31,123,445	\$35,712,816	\$51,859,265	\$28,200,000
Total 43747 MIW TREATMENT	\$4,173,424	\$12,012,858	\$31,123,445	\$31,123,445	\$35,712,816	\$51,859,265	\$28,200,000
43748 QJWTP TREATMENT UPGRADES							
Capital	\$254,535	\$3,823,255	\$1,504,597	\$1,504,597	0	\$3,196,880	\$0
Total 43748 QJWTP TREATMENT UPGRADES	\$254,535	\$3,823,255	\$1,504,597	\$1,504,597	0	\$3,196,880	\$0
43749 QJWTP CAPACITY UPGRADES							
Capital	\$0	\$556,045	\$0	\$0	0	\$0	\$0
Total 43749 QJWTP CAPACITY UPGRADES	\$0	\$556,045	\$0	\$0	0	\$0	\$0
43750 DISTRIBUTION ZONING METERS							
Capital	\$75,930	\$112,260	\$0	\$0	0	\$0	\$0
Total 43750 DISTRIBUTION ZONING METERS	\$75,930	\$112,260	\$0	\$0	0	\$0	\$0
43751 ENERGY PROJECTS							
Capital	\$101,060	\$141,416	\$24,395	\$24,395	200,000	\$391,195	\$200,000
Total 43751 ENERGY PROJECTS	\$101,060	\$141,416	\$24,395	\$24,395	200,000	\$391,195	\$200,000
43752 QWTP ENERGY PROJECTS							
Capital	\$2,428	\$-36,778	\$0	\$0	0	\$0	\$0
Total 43752 QWTP ENERGY PROJECTS	\$2,428	\$-36,778	\$0	\$0	0	\$0	\$0
43766 GOLF BUILDING							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Capital	\$1,661,433	\$2,957,321	\$39,200	\$39,200	0	\$763,305	\$0
Total 43766 GOLF BUILDING	\$1,661,433	\$2,957,321	\$39,200	\$39,200	0	\$763,305	\$0
43794 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	\$0	0	\$13,000	\$0
Total 43794 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	0	\$13,000	\$0
43799 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	\$0	0	\$1,480	\$0
Total 43799 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	0	\$1,480	\$0
43805 JSSD INTERCONNECTION IMPROVEMENTS							
Capital	\$488,518	\$1,089,327	\$0	\$0	0	\$22,155	\$0
Total 43805 JSSD INTERCONNECTION IMPROVEMENTS	\$488,518	\$1,089,327	\$0	\$0	0	\$22,155	\$0
43822 QUEEN ESTHER DRIVE							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$669,143
Total 43822 QUEEN ESTHER DRIVE	\$0	\$0	\$0	\$0	0	\$0	\$669,143
43826 WEST NECK TANK							
Capital	\$27,462	\$73,624	\$0	\$0	1,250,000	\$1,398,914	\$1,250,000
Total 43826 WEST NECK TANK	\$27,462	\$73,624	\$0	\$0	1,250,000	\$1,398,914	\$1,250,000
43827 MIW OFFSITE IMPROVEMENTS							
Capital	\$91,351	\$14,496	\$0	\$0	0	\$1,494,153	\$0
Total 43827 MIW OFFSITE IMPROVEMENTS	\$91,351	\$14,496	\$0	\$0	0	\$1,494,153	\$0
<b>TOTAL</b>	<b>\$22,918,790</b>	<b>\$29,222,470</b>	<b>\$52,840,755</b>	<b>\$52,840,755</b>	<b>55,029,804</b>	<b>\$90,268,062</b>	<b>\$53,713,984</b>

## STORM WATER FUND - Budget Summary

### 052 STORM WATER FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Water Charges for Services	\$1,572,044	\$1,437,517	\$1,334,060	\$1,334,060	2,000,000	\$2,000,000	\$2,000,000
Misc. Revenues	\$19,863	\$21,372	\$0	\$0	0	\$0	\$0
<b>Total Revenues</b>	<b>\$1,591,907</b>	<b>\$1,458,889</b>	<b>\$1,334,060</b>	<b>\$1,334,060</b>	<b>2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>
Other							
Beginning Balance	\$598,027	\$717,233	\$0	\$0	304,900	\$1,057,579	\$453,808
<b>Total Other</b>	<b>\$598,027</b>	<b>\$717,233</b>	<b>\$0</b>	<b>\$0</b>	<b>304,900</b>	<b>\$1,057,579</b>	<b>\$453,808</b>
<b>TOTAL</b>	<b>\$2,189,934</b>	<b>\$2,176,122</b>	<b>\$1,334,060</b>	<b>\$1,334,060</b>	<b>2,304,900</b>	<b>\$3,057,579</b>	<b>\$2,453,808</b>

### 052 STORM WATER FUND

#### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Personnel	\$1,071,048	\$662,375	\$646,537	\$646,537	607,137	\$607,137	\$668,062

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Mat, Suppls, Services	\$311,226	\$326,132	\$156,138	\$156,138	290,025	\$290,025	\$291,444
Capital	\$-4,281	\$2,492	\$251,229	\$251,229	1,221,500	\$1,578,834	\$1,121,500
Total Depts	\$1,377,992	\$990,999	\$1,053,904	\$1,053,904	2,118,662	\$2,475,996	\$2,081,006
Other							
Interfund Transfer	\$94,709	\$127,543	\$108,703	\$108,703	127,425	\$127,775	\$135,448
Ending Balance	\$717,233	\$1,057,579	\$0	\$0	58,813	\$453,808	\$237,354
Total Other	\$811,942	\$1,185,122	\$108,703	\$108,703	186,238	\$581,583	\$372,802
TOTAL	\$2,189,934	\$2,176,121	\$1,162,607	\$1,162,607	2,304,900	\$3,057,579	\$2,453,808

## 052 STORM WATER FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Water Charges for Services							
052-34175 STORM WATER FEES	\$1,570,988	\$1,436,696	\$1,333,303	\$1,333,303	2,000,000	\$2,000,000	\$2,000,000
052-34176 LATE FEES STORM WATER	\$1,056	\$821	\$756	\$756	0	\$0	\$0
Total Water Charges for Services	\$1,572,044	\$1,437,517	\$1,334,060	\$1,334,060	2,000,000	\$2,000,000	\$2,000,000
Misc. Revenues							
052-36111 INTEREST EARNINGS	\$19,863	\$21,372	\$0	\$0	0	\$0	\$0



Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total Misc. Revenues	\$19,863	\$21,372	\$0	\$0	0	\$0	\$0
Beginning Balance							
052-39990 BEGINNING BALANCE	\$598,027	\$717,233	\$0	\$0	304,900	\$1,057,579	\$453,808
Total Beginning Balance	\$598,027	\$717,233	\$0	\$0	304,900	\$1,057,579	\$453,808
TOTAL	\$2,189,934	\$2,176,122	\$1,334,060	\$1,334,060	2,304,900	\$3,057,579	\$2,453,808

## 052 STORM WATER FUND

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40455 STORM WATER OPER							
Personnel	\$877,024	\$837,955	\$646,537	\$646,537	607,137	\$607,137	\$668,062
Mat, Suppls, Services	\$155,387	\$168,153	\$156,138	\$156,138	290,025	\$290,025	\$291,444
Capital	\$6,414	\$0	\$0	\$0	1,500	\$1,500	\$1,500
Interfund Transfer	\$94,709	\$127,543	\$108,703	\$108,703	127,425	\$127,775	\$135,448
Total 40455 STORM WATER OPER	\$1,133,533	\$1,133,651	\$911,379	\$911,379	1,026,087	\$1,026,437	\$1,096,454
40484 DEPRECIATION							
Mat, Suppls, Services	\$155,839	\$157,979	\$0	\$0	0	\$0	\$0
Total 40484 DEPRECIATION	\$155,839	\$157,979	\$0	\$0	0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40575 PENSION EXPENSE GASB 68							
Personnel	\$194,024	\$-175,580	\$0	\$0	0	\$0	\$0
Total 40575 PENSION EXPENSE GASB 68	\$194,024	\$-175,580	\$0	\$0	0	\$0	\$0
40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT							
Capital	\$-10,695	\$-158,516	\$0	\$0	0	\$0	\$0
Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	\$-10,695	\$-158,516	\$0	\$0	0	\$0	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$717,233	\$1,057,579	\$0	\$0	58,813	\$453,808	\$237,354
Total 40999 END BAL SUR(DEF)	\$717,233	\$1,057,579	\$0	\$0	58,813	\$453,808	\$237,354
43754 PARK AVE SD							
Capital	\$0	\$0	\$0	\$0	750,000	\$750,000	\$750,000
Total 43754 PARK AVE SD	\$0	\$0	\$0	\$0	750,000	\$750,000	\$750,000
43755 VEHICLE & EQUIP REPLACEMENT							
Capital	\$0	\$0	\$0	\$0	70,000	\$140,000	\$70,000
Total 43755 VEHICLE & EQUIP REPLACEMENT	\$0	\$0	\$0	\$0	70,000	\$140,000	\$70,000
43772 STORM WATER IMPROVEMENTS							
Capital	\$0	\$158,516	\$238,146	\$238,146	400,000	\$675,334	\$300,000
Total 43772 STORM WATER IMPROVEMENTS	\$0	\$158,516	\$238,146	\$238,146	400,000	\$675,334	\$300,000
43774 EQUIPMENT REPLACEMENT - COMPUTER							
Capital	\$0	\$2,492	\$0	\$0	0	\$0	\$0
Total 43774 EQUIPMENT REPLACEMENT - COMPUTER	\$0	\$2,492	\$0	\$0	0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
43795 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	\$0	0	\$6,500	\$0
Total 43795 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	0	\$6,500	\$0
43800 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	\$0	0	\$5,500	\$0
Total 43800 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	0	\$5,500	\$0
45410 BUS LIFT							
Capital	\$0	\$0	\$13,083	\$13,083	0	\$0	\$0
Total 45410 BUS LIFT	\$0	\$0	\$13,083	\$13,083	0	\$0	\$0
<b>TOTAL</b>	<b>\$2,189,934</b>	<b>\$2,176,122</b>	<b>\$1,162,608</b>	<b>\$1,162,608</b>	<b>2,304,900</b>	<b>\$3,057,579</b>	<b>\$2,453,808</b>

## GOLF COURSE FUND - Budget Summary

### 055 GOLF COURSE FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
County/SP District Revenue	\$60,000	\$0	\$0	\$0	0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Recreation	\$1,403,562	\$1,493,600	\$1,551,624	\$1,551,624	1,337,137	\$1,337,137	\$1,325,426
Misc. Revenues	\$50,188	\$46,636	\$47,171	\$47,171	40,748	\$40,748	\$37,824
Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$22,913	\$22,913	25,000	\$25,000	\$25,000
Total Revenues	\$1,538,750	\$1,565,237	\$1,621,707	\$1,621,707	1,402,885	\$1,402,885	\$1,388,250
Other							
Beginning Balance	\$1,210,441	\$1,234,194	\$0	\$0	283,246	\$1,195,758	\$740,043
Total Other	\$1,210,441	\$1,234,194	\$0	\$0	283,246	\$1,195,758	\$740,043
TOTAL	\$2,749,191	\$2,799,431	\$1,621,707	\$1,621,707	1,686,131	\$2,598,643	\$2,128,293

## 055 GOLF COURSE FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Personnel	\$713,110	\$760,815	\$779,679	\$779,679	899,687	\$899,687	\$915,363
Mat, Suppls, Services	\$675,281	\$617,287	\$440,202	\$440,202	486,435	\$486,435	\$517,875
Capital	\$-6,710	\$89,759	\$51,315	\$51,315	114,565	\$313,682	\$114,565
Debt Service	\$1,271	\$723	\$0	\$0	24,283	\$24,283	\$0
Total Depts	\$1,382,952	\$1,468,583	\$1,271,196	\$1,271,196	1,524,970	\$1,724,087	\$1,547,803

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Other							
Interfund Transfer	\$132,046	\$135,090	\$135,836	\$135,836	134,913	\$134,513	\$142,377
Ending Balance	\$1,234,194	\$1,195,758	\$0	\$0	26,248	\$740,043	\$438,113
Total Other	\$1,366,240	\$1,330,848	\$135,836	\$135,836	161,161	\$874,556	\$580,490
TOTAL	\$2,749,192	\$2,799,431	\$1,407,032	\$1,407,032	1,686,131	\$2,598,643	\$2,128,293

## 055 GOLF COURSE FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
County/SP District Revenue							
055-33312 RECR, ARTS & PARK - RAP TAX GRANT	\$60,000	\$0	\$0	\$0	0	\$0	\$0
Total County/SP District Revenue	\$60,000	\$0	\$0	\$0	0	\$0	\$0
Recreation							
055-34611 CAMPS	\$4,700	\$-174	\$18,975	\$18,975	0	\$0	\$0
055-34622 LEAGUES ADULT	\$4,120	\$2,800	\$7,240	\$7,240	0	\$0	\$0
055-34661 GOLF FEES	\$793,443	\$901,711	\$905,906	\$905,906	775,758	\$775,758	\$778,955
055-34662 CART FEES	\$235,699	\$249,795	\$259,620	\$259,620	210,365	\$210,365	\$212,643
055-34663 PASS FEES	\$62,569	\$66,830	\$58,128	\$58,128	46,584	\$46,584	\$44,041

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
055-34664 DRIVING RANGE FEES	\$39,572	\$14,186	\$51,763	\$51,763	48,382	\$48,382	\$47,254
055-34665 PRO-SHOP RETAIL SALE	\$183,060	\$193,664	\$192,189	\$192,189	184,035	\$184,035	\$179,034
055-34666 GOLF LESSONS	\$11,794	\$10,155	\$25,554	\$25,554	32,708	\$32,708	\$30,704
055-34667 GOLF LESSON CLINICS	\$640	\$268	\$75	\$75	2,092	\$2,092	\$1,756
055-34668 TOURNAMENT ADMIN.	\$12,232	\$4,393	\$170	\$170	2,213	\$2,213	\$1,872
055-34671 BEVERAGE CART RETAIL SALES	\$26,254	\$22,117	\$15,734	\$15,734	22,500	\$22,500	\$18,750
055-34672 BEVERAGE CART BEER SALES	\$24,256	\$23,138	\$14,073	\$14,073	12,500	\$12,500	\$10,417
055-34674 BEVERAGE CART TIPS	\$5,224	\$4,719	\$2,197	\$2,197	0	\$0	\$0
<b>Total Recreation</b>	<b>\$1,403,562</b>	<b>\$1,493,600</b>	<b>\$1,551,624</b>	<b>\$1,551,624</b>	<b>1,337,137</b>	<b>\$1,337,137</b>	<b>\$1,325,426</b>
<b>Misc. Revenues</b>							
055-36111 INTEREST EARNINGS	\$20,452	\$16,950	\$0	\$0	1,013	\$1,013	\$844
055-36210 RENTAL INCOME	\$29,603	\$29,612	\$47,118	\$47,118	20,985	\$20,985	\$21,355
055-36911 OTHER MISCELLANEOUS	\$40	\$0	\$0	\$0	18,750	\$18,750	\$15,625
055-36921 CASH OVER/SHORT	\$93	\$74	\$53	\$53	0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$50,188</b>	<b>\$46,636</b>	<b>\$47,171</b>	<b>\$47,171</b>	<b>40,748</b>	<b>\$40,748</b>	<b>\$37,824</b>
<b>Interfund Transactions (CIP/Debt)</b>							
055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$22,913	\$22,913	25,000	\$25,000	\$25,000
<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$22,913</b>	<b>\$22,913</b>	<b>25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>
<b>Beginning Balance</b>							
055-39990 BEGINNING BALANCE	\$1,210,441	\$1,234,194	\$0	\$0	283,246	\$1,195,758	\$740,043
<b>Total Beginning Balance</b>	<b>\$1,210,441</b>	<b>\$1,234,194</b>	<b>\$0</b>	<b>\$0</b>	<b>283,246</b>	<b>\$1,195,758</b>	<b>\$740,043</b>

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
TOTAL	\$2,749,191	\$2,799,431	\$1,621,707	\$1,621,707	1,686,131	\$2,598,643	\$2,128,293

**055 GOLF COURSE FUND**

**Expenditures by Department & Type**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40484 DEPRECIATION							
Mat, Suppls, Services	\$222,469	\$212,864	\$0	\$0	0	\$0	\$0
Total 40484 DEPRECIATION	\$222,469	\$212,864	\$0	\$0	0	\$0	\$0
40564 GOLF MAINTENANCE							
Personnel	\$424,805	\$428,958	\$391,271	\$391,271	474,057	\$474,057	\$489,296
Mat, Suppls, Services	\$192,118	\$162,985	\$163,882	\$163,882	190,335	\$190,335	\$194,625
Capital	\$0	\$0	\$0	\$0	1,005	\$1,005	\$1,005
Interfund Transfer	\$79,023	\$82,067	\$87,227	\$87,227	81,890	\$81,490	\$85,007
Total 40564 GOLF MAINTENANCE	\$695,947	\$674,010	\$642,380	\$642,380	747,287	\$746,887	\$769,933
40571 GOLF PRO SHOP							
Personnel	\$349,486	\$341,257	\$388,407	\$388,407	425,631	\$425,631	\$426,067
Mat, Suppls, Services	\$260,693	\$241,438	\$276,320	\$276,320	296,100	\$296,100	\$323,250
Capital	\$0	\$0	\$0	\$0	1,000	\$1,000	\$1,000

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Debt Service	\$1,271	\$723	\$0	\$0	24,283	\$24,283	\$0
Interfund Transfer	\$53,023	\$53,023	\$48,609	\$48,609	53,023	\$53,023	\$57,370
Total 40571 GOLF PRO SHOP	\$664,474	\$636,441	\$713,337	\$713,337	800,037	\$800,037	\$807,687
40575 PENSION EXPENSE GASB 68							
Personnel	\$-61,181	\$-9,400	\$0	\$0	0	\$0	\$0
Total 40575 PENSION EXPENSE GASB 68	\$-61,181	\$-9,400	\$0	\$0	0	\$0	\$0
40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT							
Capital	\$-14,906	\$-120,920	\$0	\$0	0	\$0	\$0
Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	\$-14,906	\$-120,920	\$0	\$0	0	\$0	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$1,234,194	\$1,195,758	\$0	\$0	26,248	\$740,043	\$438,113
Total 40999 END BAL SUR(DEF)	\$1,234,194	\$1,195,758	\$0	\$0	26,248	\$740,043	\$438,113
43367 GOLF COURSE IMPROVEMENTS							
Capital	\$-10,652	\$92,885	\$0	\$0	12,000	\$13,000	\$12,000
Total 43367 GOLF COURSE IMPROVEMENTS	\$-10,652	\$92,885	\$0	\$0	12,000	\$13,000	\$12,000
43403 GOLF EQUIPMENT REPLACEMENT							
Capital	\$16,222	\$93,771	\$40,682	\$40,682	98,000	\$294,467	\$98,000
Total 43403 GOLF EQUIPMENT REPLACEMENT	\$16,222	\$93,771	\$40,682	\$40,682	98,000	\$294,467	\$98,000
43685 EQUIP REPLACEMENT - COMPUTER							
Capital	\$2,625	\$24,023	\$10,634	\$10,634	2,560	\$2,560	\$2,560
Total 43685 EQUIP REPLACEMENT - COMPUTER	\$2,625	\$24,023	\$10,634	\$10,634	2,560	\$2,560	\$2,560



	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
43796 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	\$0	0	\$650	\$0
Total 43796 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	0	\$650	\$0
43801 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	\$0	0	\$1,000	\$0
Total 43801 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	0	\$1,000	\$0
<b>TOTAL</b>	<b>\$2,749,192</b>	<b>\$2,799,431</b>	<b>\$1,407,032</b>	<b>\$1,407,032</b>	<b>1,686,131</b>	<b>\$2,598,643</b>	<b>\$2,128,293</b>

## TRANSPORTATION & PARKING FUND - Budget Summary

### 057 TRANSPORTATION & PARKING

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Sales Tax	\$6,128,331	\$7,560,305	\$6,901,243	\$6,901,243	5,442,492	\$6,442,492	\$8,026,719
Licenses	\$950,859	\$947,565	\$907,690	\$907,690	656,289	\$656,289	\$953,297
Special Event Fees	\$35,556	\$0	\$0	\$0	0	\$0	\$0
Federal Revenue	\$3,891,860	\$5,674,532	\$5,140,559	\$5,140,559	3,585,800	\$19,070,280	\$20,099,700

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
State Revenue	\$0	\$0	\$70,000	\$70,000	0	\$0	\$0
Transit Charges for Services	\$7,425,047	\$5,286,336	\$828,747	\$828,747	5,866,000	\$1,066,000	\$2,580,819
Fines & Forfeitures	\$2,611,357	\$2,348	\$0	\$0	0	\$0	\$0
Misc. Revenues	\$284,084	\$165,301	\$163,644	\$163,644	288,410	\$288,410	\$287,265
Special Revenues & Resources	\$484,339	\$420,700	\$733,518	\$733,518	402,002	\$402,002	\$289,087
<b>Total Revenues</b>	<b>\$21,811,433</b>	<b>\$20,057,085</b>	<b>\$14,745,400</b>	<b>\$14,745,400</b>	<b>16,240,993</b>	<b>\$27,925,473</b>	<b>\$32,236,887</b>
Other							
Beginning Balance	\$13,647,186	\$13,034,167	\$0	\$0	8,734,195	\$11,187,402	\$6,035,444
<b>Total Other</b>	<b>\$13,647,186</b>	<b>\$13,034,167</b>	<b>\$0</b>	<b>\$0</b>	<b>8,734,195</b>	<b>\$11,187,402</b>	<b>\$6,035,444</b>
<b>TOTAL</b>	<b>\$35,458,619</b>	<b>\$33,091,252</b>	<b>\$14,745,400</b>	<b>\$14,745,400</b>	<b>24,975,188</b>	<b>\$39,112,875</b>	<b>\$38,272,331</b>

## 057 TRANSPORTATION & PARKING

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Personnel	\$10,365,571	\$10,107,952	\$7,825,586	\$7,825,586	8,902,923	\$8,909,323	\$7,241,515
Mat, Suppls, Services	\$6,251,760	\$5,854,647	\$1,637,211	\$1,637,211	2,268,672	\$2,268,672	\$1,915,272
Capital	\$2,417,840	\$2,661,234	\$1,824,982	\$1,824,982	8,281,094	\$18,855,935	\$19,186,993

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total Depts	\$19,035,172	\$18,623,833	\$11,287,779	\$11,287,779	19,452,689	\$30,033,931	\$28,343,780
Other							
Interfund Transfer	\$3,389,280	\$3,280,017	\$2,522,375	\$2,522,375	3,334,501	\$3,043,501	\$3,306,502
Ending Balance	\$13,034,167	\$11,187,402	\$0	\$0	2,187,998	\$6,035,444	\$6,622,049
Total Other	\$16,423,447	\$14,467,419	\$2,522,375	\$2,522,375	5,522,499	\$9,078,945	\$9,928,551
TOTAL	\$35,458,619	\$33,091,252	\$13,810,154	\$13,810,154	24,975,188	\$39,112,876	\$38,272,331

## 057 TRANSPORTATION & PARKING

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Sales Tax							
057-31212 TRANSIT SALES TAX	\$3,220,361	\$4,703,322	\$4,305,257	\$4,305,257	3,382,656	\$4,382,656	\$5,220,151
057-31214 RESORT TAX TRANSPOR	\$2,907,971	\$2,856,983	\$2,595,986	\$2,595,986	2,059,836	\$2,059,836	\$2,806,568
Total Sales Tax	\$6,128,331	\$7,560,305	\$6,901,243	\$6,901,243	5,442,492	\$6,442,492	\$8,026,719
Licenses							
057-32111 BUSINESS LICENSES	\$818,991	\$814,444	\$775,712	\$775,712	575,652	\$575,652	\$827,757
057-32161 NIGHT RENT LIC FEE	\$131,867	\$133,120	\$131,977	\$131,977	80,637	\$80,637	\$125,540
Total Licenses	\$950,859	\$947,565	\$907,690	\$907,690	656,289	\$656,289	\$953,297

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Special Event Fees							
057-32639 SPECIAL EVENT PARKING FEES	\$35,556	\$0	\$0	\$0	0	\$0	\$0
Total Special Event Fees	\$35,556	\$0	\$0	\$0	0	\$0	\$0
Federal Revenue							
057-33110 FEDERAL GRANTS	\$3,891,860	\$5,674,532	\$5,140,559	\$5,140,559	3,585,800	\$19,070,280	\$20,099,700
Total Federal Revenue	\$3,891,860	\$5,674,532	\$5,140,559	\$5,140,559	3,585,800	\$19,070,280	\$20,099,700
State Revenue							
057-33252 STATE CONTRIBUTION	\$0	\$0	\$70,000	\$70,000	0	\$0	\$0
Total State Revenue	\$0	\$0	\$70,000	\$70,000	0	\$0	\$0
Transit Charges for Services							
057-34211 FARE REVENUE	\$31,886	\$18,495	\$1,735	\$1,735	26,000	\$26,000	\$31,403
057-34221 BUS ADVERTISING	\$32,800	\$17,100	\$2,220	\$2,220	40,000	\$40,000	\$49,416
057-34230 REGIONAL TRANSIT REVENUE	\$7,360,362	\$5,250,741	\$824,792	\$824,792	5,800,000	\$1,000,000	\$2,500,000
Total Transit Charges for Services	\$7,425,047	\$5,286,336	\$828,747	\$828,747	5,866,000	\$1,066,000	\$2,580,819
Fines & Forfeitures							
057-35300 CITY FINES	\$123,013	\$0	\$0	\$0	0	\$0	\$0
057-35301 PARKING PERMITS	\$202,944	\$0	\$0	\$0	0	\$0	\$0
057-35307 IN CAR METERS	\$1,800	\$-183	\$0	\$0	0	\$0	\$0
057-35309 TOKEN/VALIDATION REVENUE	\$-10	\$-11	\$0	\$0	0	\$0	\$0
057-35310 METER REVENUE	\$2,283,609	\$2,541	\$0	\$0	0	\$0	\$0
Total Fines & Forfeitures	\$2,611,357	\$2,348	\$0	\$0	0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Misc. Revenues							
057-36111 INTEREST EARNINGS	\$182,264	\$47,960	\$0	\$0	126,433	\$126,433	\$140,941
057-36210 RENTAL INCOME	\$91,253	\$111,457	\$124,313	\$124,313	52,000	\$52,000	\$101,355
057-36310 SALE OF ASSETS	\$10,679	\$4,246	\$37,430	\$37,430	41,000	\$41,000	\$41,000
057-36911 OTHER MISCELLANEOUS	\$259	\$1,639	\$1,902	\$1,902	68,977	\$68,977	\$3,969
057-36921 CASH OVER/SHORT	\$-370	\$-1	\$0	\$0	0	\$0	\$0
Total Misc. Revenues	\$284,084	\$165,301	\$163,644	\$163,644	288,410	\$288,410	\$287,265
Special Revenues & Resources							
057-39110 DONATIONS	\$208,254	\$288,796	\$76,374	\$76,374	200,000	\$200,000	\$85,092
057-39126 OTHER CONTRIBUTIONS	\$276,085	\$131,904	\$657,144	\$657,144	202,002	\$202,002	\$203,995
Total Special Revenues & Resources	\$484,339	\$420,700	\$733,518	\$733,518	402,002	\$402,002	\$289,087
Beginning Balance							
057-39990 BEGINNING BALANCE	\$13,647,186	\$13,034,167	\$0	\$0	8,734,195	\$11,187,402	\$6,035,444
Total Beginning Balance	\$13,647,186	\$13,034,167	\$0	\$0	8,734,195	\$11,187,402	\$6,035,444
TOTAL	\$35,458,619	\$33,091,252	\$14,745,400	\$14,745,400	24,975,189	\$39,112,876	\$38,272,331

## 057 TRANSPORTATION & PARKING

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>40481 TRANSPORTATION OPER</b>							
Personnel	\$9,074,951	\$9,519,409	\$7,504,892	\$7,504,892	8,596,552	\$8,602,952	\$6,925,764
Mat, Suppls, Services	\$2,072,670	\$2,239,372	\$1,349,607	\$1,349,607	1,757,200	\$1,757,200	\$1,477,800
Capital	\$207,948	\$135,282	\$126,756	\$126,756	157,600	\$157,600	\$137,737
Interfund Transfer	\$3,383,280	\$3,280,017	\$2,522,375	\$2,522,375	3,334,501	\$3,043,501	\$3,306,502
<b>Total 40481 TRANSPORTATION OPER</b>	<b>\$14,738,849</b>	<b>\$15,174,081</b>	<b>\$11,503,629</b>	<b>\$11,503,629</b>	<b>13,845,853</b>	<b>\$13,561,253</b>	<b>\$11,847,803</b>
<b>40484 DEPRECIATION</b>							
Mat, Suppls, Services	\$2,889,259	\$3,169,813	\$0	\$0	0	\$0	\$0
<b>Total 40484 DEPRECIATION</b>	<b>\$2,889,259</b>	<b>\$3,169,813</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>
<b>40485 TRANSPORTATION PLANNING</b>							
Personnel	\$410,096	\$483,867	\$302,456	\$302,456	306,371	\$306,371	\$315,751
Mat, Suppls, Services	\$490,218	\$445,462	\$287,605	\$287,605	498,572	\$498,572	\$424,572
Capital	\$0	\$0	\$0	\$0	0	\$0	\$330,000
<b>Total 40485 TRANSPORTATION PLANNING</b>	<b>\$900,314</b>	<b>\$929,329</b>	<b>\$590,060</b>	<b>\$590,060</b>	<b>804,943</b>	<b>\$804,943</b>	<b>\$1,070,323</b>
<b>40500 PARKING</b>							
Personnel	\$913,215	\$-1,118	\$0	\$0	0	\$0	\$0
Mat, Suppls, Services	\$799,612	\$0	\$0	\$0	0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Interfund Transfer	\$6,000	\$0	\$0	\$0	0	\$0	\$0
Total 40500 PARKING	\$1,718,827	\$-1,118	\$0	\$0	0	\$0	\$0
40575 PENSION EXPENSE GASB 68							
Personnel	\$-50,482	\$86,870	\$0	\$0	0	\$0	\$0
Total 40575 PENSION EXPENSE GASB 68	\$-50,482	\$86,870	\$0	\$0	0	\$0	\$0
40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT							
Capital	\$-5,363,225	\$-657,358	\$0	\$0	0	\$0	\$0
Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	\$-5,363,225	\$-657,358	\$0	\$0	0	\$0	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$13,034,167	\$11,187,402	\$0	\$0	2,187,998	\$6,035,444	\$6,622,049
Total 40999 END BAL SUR(DEF)	\$13,034,167	\$11,187,402	\$0	\$0	2,187,998	\$6,035,444	\$6,622,049
43304 INFORMATION SYSTEMS ENHANCE/UPGRADES							
Capital	\$20,018	\$35,000	\$0	\$0	-50,000	\$-110	\$0
Total 43304 INFORMATION SYSTEMS ENHANCE/UPGRADES	\$20,018	\$35,000	\$0	\$0	-50,000	\$-110	\$0
43316 TRANSIT COACHES							
Capital	\$5,161,480	\$27,137	\$384,495	\$384,495	0	\$381,287	\$14,212,837
Total 43316 TRANSIT COACHES	\$5,161,480	\$27,137	\$384,495	\$384,495	0	\$381,287	\$14,212,837
43339 BUS SHELTERS							
Capital	\$0	\$83,396	\$24,076	\$24,076	0	\$0	\$167,053
Total 43339 BUS SHELTERS	\$0	\$83,396	\$24,076	\$24,076	0	\$0	\$167,053
43435 FLAGSTAFF TRANSFER FEE							

	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
Capital	\$947,904	\$110,761	\$0	\$0	0	\$2,015,006	\$0
Total 43435 FLAGSTAFF TRANSFER FEE	\$947,904	\$110,761	\$0	\$0	0	\$2,015,006	\$0
43446 TRANSIT GIS/AVL SYSTEM							
Capital	\$0	\$0	\$0	\$0	400,000	\$500,000	\$0
Total 43446 TRANSIT GIS/AVL SYSTEM	\$0	\$0	\$0	\$0	400,000	\$500,000	\$0
43466 TRANSIT EXPANSION							
Capital	\$0	\$0	\$175,528	\$175,528	0	\$153,022	\$0
Total 43466 TRANSIT EXPANSION	\$0	\$0	\$175,528	\$175,528	0	\$153,022	\$0
43484 PARKING METER REPLACEMENT							
Capital	\$350,690	\$0	\$0	\$0	0	\$0	\$0
Total 43484 PARKING METER REPLACEMENT	\$350,690	\$0	\$0	\$0	0	\$0	\$0
43506 UPGRADE OH DOOR ROLLERS							
Capital	\$13,251	\$0	\$0	\$0	6,000	\$33,267	\$6,000
Total 43506 UPGRADE OH DOOR ROLLERS	\$13,251	\$0	\$0	\$0	6,000	\$33,267	\$6,000
43575 CITY TRANSIT CONTRIBUTION TO COUNTY							
Capital	\$0	\$2,141,961	\$659,324	\$659,324	0	\$659,324	\$1,192,194
Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	\$0	\$2,141,961	\$659,324	\$659,324	0	\$659,324	\$1,192,194
43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN							
Capital	\$0	\$0	\$0	\$0	0	\$180,000	\$0
Total 43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN	\$0	\$0	\$0	\$0	0	\$180,000	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN							



	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Capital	\$19,000	\$0	\$0	\$0	0	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$19,000	\$0	\$0	\$0	0	\$0	\$0
43623 IRONHORSE SEASONAL HOUSING							
Mat, Suppls, Services	\$0	\$0	\$0	\$0	12,900	\$12,900	\$12,900
Total 43623 IRONHORSE SEASONAL HOUSING	\$0	\$0	\$0	\$0	12,900	\$12,900	\$12,900
43625 IRONHORSE TRANSIT FAC ASSET MGMT							
Capital	\$184,773	\$0	\$0	\$0	180,000	\$0	\$0
Total 43625 IRONHORSE TRANSIT FAC ASSET MGMT	\$184,773	\$0	\$0	\$0	180,000	\$0	\$0
43650 FLEET MANAGEMENT SOFTWARE							
Capital	\$0	\$25,260	\$13,703	\$13,703	0	\$263,915	\$0
Total 43650 FLEET MANAGEMENT SOFTWARE	\$0	\$25,260	\$13,703	\$13,703	0	\$263,915	\$0
43653 TRANS PLANS & STUDIES							
Personnel	\$289	\$55	\$0	\$0	0	\$0	\$0
Capital	\$216,669	\$76,156	\$11,569	\$11,569	137,318	\$458,789	\$0
Total 43653 TRANS PLANS & STUDIES	\$216,958	\$76,211	\$11,569	\$11,569	137,318	\$458,789	\$0
43655 TRANSIT FAC CAP RENEWAL							
Capital	\$0	\$0	\$2,770	\$2,770	50,000	\$1,954,236	\$230,000
Total 43655 TRANSIT FAC CAP RENEWAL	\$0	\$0	\$2,770	\$2,770	50,000	\$1,954,236	\$230,000
43686 EQUIP REPLACEMENT - COMPUTER							
Capital	\$2,632	\$19,110	\$14,739	\$14,739	16,172	\$62,804	\$16,172
Total 43686 EQUIP REPLACEMENT - COMPUTER	\$2,632	\$19,110	\$14,739	\$14,739	16,172	\$62,804	\$16,172

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
43712 TRAFFIC MANAGEMENT CAMERAS							
Capital	\$145,987	\$0	\$0	\$0	0	\$0	\$0
Total 43712 TRAFFIC MANAGEMENT CAMERAS	\$145,987	\$0	\$0	\$0	0	\$0	\$0
43731 CHINA BRIDGE EVENT PARKING							
Capital	\$123,316	\$0	\$0	\$0	0	\$0	\$0
Total 43731 CHINA BRIDGE EVENT PARKING	\$123,316	\$0	\$0	\$0	0	\$0	\$0
43739 TRANSIT ONBOARD SECURITY CAMERAS							
Capital	\$67,227	\$0	\$1,316	\$1,316	0	\$100,000	\$0
Total 43739 TRANSIT ONBOARD SECURITY CAMERAS	\$67,227	\$0	\$1,316	\$1,316	0	\$100,000	\$0
43740 TRANSIT ONBOARD WI-FI							
Capital	\$0	\$0	\$0	\$0	0	\$44,000	\$0
Total 43740 TRANSIT ONBOARD WI-FI	\$0	\$0	\$0	\$0	0	\$44,000	\$0
43746 PARK. DECK COATING IRON HORSE BUS GARAGE							
Capital	\$0	\$0	\$0	\$0	55,000	\$161,000	\$55,000
Total 43746 PARK. DECK COATING IRON HORSE BUS GARAGE	\$0	\$0	\$0	\$0	55,000	\$161,000	\$55,000
43761 KIMBALL JUNCTION TRANSIT CENTER							
Capital	\$6,517	\$0	\$0	\$0	0	\$0	\$0
Total 43761 KIMBALL JUNCTION TRANSIT CENTER	\$6,517	\$0	\$0	\$0	0	\$0	\$0
43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT							
Capital	\$3,201	\$0	\$0	\$0	0	\$0	\$0
Total 43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT	\$3,201	\$0	\$0	\$0	0	\$0	\$0

	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
43781 SR 248/US 40 PARK AND RIDE LOT							
Capital	\$49,954	\$46,004	\$254,476	\$254,476	5,483,856	\$4,621,118	\$1,800,000
Total 43781 SR 248/US 40 PARK AND RIDE LOT	\$49,954	\$46,004	\$254,476	\$254,476	5,483,856	\$4,621,118	\$1,800,000
43797 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	\$0	0	\$9,750	\$0
Total 43797 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	0	\$9,750	\$0
43802 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	\$0	0	\$5,500	\$0
Total 43802 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	0	\$5,500	\$0
43806 VMS SIGNS							
Capital	\$0	\$20,751	\$33,097	\$33,097	60,000	\$60,000	\$60,000
Total 43806 VMS SIGNS	\$0	\$20,751	\$33,097	\$33,097	60,000	\$60,000	\$60,000
43807 ENHANCED BUS STOPS AT FRESH MARKET AND P							
Capital	\$0	\$6,643	\$15,126	\$15,126	1,785,148	\$1,589,930	\$0
Total 43807 ENHANCED BUS STOPS AT FRESH MARKET AND P	\$0	\$6,643	\$15,126	\$15,126	1,785,148	\$1,589,930	\$0
43813 ELECTIC BUS CHARGING STATION AT OLD TOWN							
Personnel	\$9,556	\$13,520	\$13,027	\$13,027	0	\$0	\$0
Capital	\$22,048	\$29,979	\$27,984	\$27,984	0	\$0	\$0
Total 43813 ELECTIC BUS CHARGING STATION AT OLD TOWN	\$31,604	\$43,499	\$41,010	\$41,010	0	\$0	\$0
43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL							
Capital	\$16,451	\$31,042	\$16,002	\$16,002	0	\$46,877	\$70,000

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL	\$16,451	\$31,042	\$16,002	\$16,002	0	\$46,877	\$70,000
43829 PHASE 2 BIKE SHARE IMPROVEMENTS							
Capital	\$0	\$140,061	\$0	\$0	0	\$25,000	\$60,000
Total 43829 PHASE 2 BIKE SHARE IMPROVEMENTS	\$0	\$140,061	\$0	\$0	0	\$25,000	\$60,000
43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$300,000
Total 43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	\$0	\$0	\$0	\$0	0	\$0	\$300,000
43832 REMODEL FOR TRANSIT DRIVER HOUSING							
Personnel	\$7,947	\$5,348	\$5,211	\$5,211	0	\$0	\$0
Capital	\$221,999	\$365,139	\$62,522	\$62,522	0	\$0	\$0
Total 43832 REMODEL FOR TRANSIT DRIVER HOUSING	\$229,947	\$370,487	\$67,733	\$67,733	0	\$0	\$0
43836 GIS: GEOEVENT SERVER LICENSE							
Capital	\$0	\$0	\$0	\$0	0	\$13,000	\$0
Total 43836 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	\$0	0	\$13,000	\$0
43840 OFFICE 2016 LICENSES							
Capital	\$0	\$0	\$0	\$0	0	\$4,620	\$0
Total 43840 OFFICE 2016 LICENSES	\$0	\$0	\$0	\$0	0	\$4,620	\$0
43847 SR 248 BRT							
Capital	\$0	\$0	\$0	\$0	0	\$5,191,000	\$0
Total 43847 SR 248 BRT	\$0	\$0	\$0	\$0	0	\$5,191,000	\$0
43848 OLD TOWN ACCESS & CIRCULATION PLAN							

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Capital	\$0	\$24,911	\$0	\$0	0	\$0	\$0
Total 43848 OLD TOWN ACCESS & CIRCULATION PLAN	\$0	\$24,911	\$0	\$0	0	\$0	\$0
43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$200,000
Total 43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA	\$0	\$0	\$0	\$0	0	\$0	\$200,000
43863 SCHEDULING SOFTWARE							
Capital	\$0	\$0	\$1,500	\$1,500	0	\$70,000	\$0
Total 43863 SCHEDULING SOFTWARE	\$0	\$0	\$1,500	\$1,500	0	\$70,000	\$0
43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$350,000
Total 43873 SNOW CREEK CROSSING SR - 248 TUNNEL IMP	\$0	\$0	\$0	\$0	0	\$0	\$350,000
45409 ACTIVE TRANSPORTATION MASTER PLAN							
Capital	\$0	\$0	\$0	\$0	0	\$95,000	\$0
Total 45409 ACTIVE TRANSPORTATION MASTER PLAN	\$0	\$0	\$0	\$0	0	\$95,000	\$0
TOTAL	\$35,458,619	\$33,091,253	\$13,810,155	\$13,810,155	24,975,189	\$39,112,876	\$38,272,331

## FLEET SERVICES FUND - Budget Summary

### 062 FLEET SERVICES FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Interfund Transactions (Admin)	\$2,949,000	\$2,725,000	\$1,770,000	\$1,770,000	2,725,000	\$2,348,700	\$2,348,700
<b>Total Revenues</b>	<b>\$2,949,000</b>	<b>\$2,725,000</b>	<b>\$1,770,000</b>	<b>\$1,770,000</b>	<b>2,725,000</b>	<b>\$2,348,700</b>	<b>\$2,348,700</b>
Other							
Beginning Balance	\$1,207,403	\$1,210,535	\$0	\$0	988,805	\$1,138,620	\$638,176
<b>Total Other</b>	<b>\$1,207,403</b>	<b>\$1,210,535</b>	<b>\$0</b>	<b>\$0</b>	<b>988,805</b>	<b>\$1,138,620</b>	<b>\$638,176</b>
<b>TOTAL</b>	<b>\$4,156,403</b>	<b>\$3,935,535</b>	<b>\$1,770,000</b>	<b>\$1,770,000</b>	<b>3,713,805</b>	<b>\$3,487,320</b>	<b>\$2,986,876</b>

### 062 FLEET SERVICES FUND

#### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Personnel	\$1,105,619	\$1,016,050	\$933,263	\$933,263	995,989	\$995,989	\$1,018,016

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Mat, Suppls, Services	\$1,826,941	\$1,781,981	\$1,310,439	\$1,310,439	1,853,155	\$1,853,155	\$1,853,155
Capital	\$13,309	\$-1,115	\$0	\$0	0	\$0	\$0
Total Depts	\$2,945,868	\$2,796,916	\$2,243,702	\$2,243,702	2,849,144	\$2,849,144	\$2,871,171
Other							
Ending Balance	\$1,210,535	\$1,138,620	\$0	\$0	864,661	\$638,176	\$115,705
Total Other	\$1,210,535	\$1,138,620	\$0	\$0	864,661	\$638,176	\$115,705
TOTAL	\$4,156,403	\$3,935,536	\$2,243,702	\$2,243,702	3,713,805	\$3,487,320	\$2,986,876

## 062 FLEET SERVICES FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Interfund Transactions (Admin)							
062-38110 CENTRAL GARAGE CHG	\$1,871,000	\$1,860,000	\$1,372,500	\$1,372,500	1,860,000	\$1,681,000	\$1,681,000
062-38111 FUEL SALES	\$1,078,000	\$865,000	\$397,500	\$397,500	865,000	\$667,700	\$667,700
Total Interfund Transactions (Admin)	\$2,949,000	\$2,725,000	\$1,770,000	\$1,770,000	2,725,000	\$2,348,700	\$2,348,700
Beginning Balance							
062-39990 BEGINNING BALANCE	\$1,207,403	\$1,210,535	\$0	\$0	988,805	\$1,138,620	\$638,176
Total Beginning Balance	\$1,207,403	\$1,210,535	\$0	\$0	988,805	\$1,138,620	\$638,176

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
TOTAL	\$4,156,403	\$3,935,535	\$1,770,000	\$1,770,000	3,713,805	\$3,487,320	\$2,986,876

**062 FLEET SERVICES FUND**

**Expenditures by Department & Type**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40471 FLEET SERVICES DEPT							
Personnel	\$1,029,555	\$1,008,908	\$933,263	\$933,263	995,989	\$995,989	\$1,018,016
Mat, Suppls, Services	\$1,826,941	\$1,781,981	\$1,310,439	\$1,310,439	1,853,155	\$1,853,155	\$1,853,155
Capital	\$13,309	\$-1,115	\$0	\$0	0	\$0	\$0
Total 40471 FLEET SERVICES DEPT	\$2,869,804	\$2,789,774	\$2,243,702	\$2,243,702	2,849,144	\$2,849,144	\$2,871,171
40575 PENSION EXPENSE GASB 68							
Personnel	\$76,064	\$7,142	\$0	\$0	0	\$0	\$0
Total 40575 PENSION EXPENSE GASB 68	\$76,064	\$7,142	\$0	\$0	0	\$0	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$1,210,535	\$1,138,620	\$0	\$0	864,661	\$638,176	\$115,705
Total 40999 END BAL SUR(DEF)	\$1,210,535	\$1,138,620	\$0	\$0	864,661	\$638,176	\$115,705
TOTAL	\$4,156,403	\$3,935,536	\$2,243,702	\$2,243,702	3,713,805	\$3,487,320	\$2,986,876



## SELF INSURANCE FUND - Budget Summary

### 064 SELF INSURANCE FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>Revenues</b>							
Misc. Revenues	\$275,000	\$275,000	\$252,087	\$252,087	0	\$275,000	\$275,000
Interfund Transactions (Admin)	\$1,037,216	\$1,286,651	\$1,282,457	\$1,282,457	1,399,043	\$1,399,043	\$1,583,450
<b>Total Revenues</b>	<b>\$1,312,216</b>	<b>\$1,561,651</b>	<b>\$1,534,544</b>	<b>\$1,534,544</b>	<b>1,399,043</b>	<b>\$1,674,043</b>	<b>\$1,858,450</b>
<b>Other</b>							
Beginning Balance	\$1,163,647	\$1,348,568	\$0	\$0	827,159	\$1,431,831	\$522,814
<b>Total Other</b>	<b>\$1,163,647</b>	<b>\$1,348,568</b>	<b>\$0</b>	<b>\$0</b>	<b>827,159</b>	<b>\$1,431,831</b>	<b>\$522,814</b>
<b>TOTAL</b>	<b>\$2,475,863</b>	<b>\$2,910,219</b>	<b>\$1,534,544</b>	<b>\$1,534,544</b>	<b>2,226,202</b>	<b>\$3,105,874</b>	<b>\$2,381,264</b>

## 064 SELF INSURANCE FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Mat, Suppls, Services	\$1,127,295	\$1,478,388	\$2,193,743	\$2,193,743	1,733,060	\$2,583,060	\$1,446,500
Total Depts	\$1,127,295	\$1,478,388	\$2,193,743	\$2,193,743	1,733,060	\$2,583,060	\$1,446,500
Other							
Ending Balance	\$1,348,568	\$1,431,831	\$0	\$0	493,142	\$522,814	\$934,764
Total Other	\$1,348,568	\$1,431,831	\$0	\$0	493,142	\$522,814	\$934,764
TOTAL	\$2,475,863	\$2,910,219	\$2,193,743	\$2,193,743	2,226,202	\$3,105,874	\$2,381,264

## 064 SELF INSURANCE FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Misc. Revenues							
064-36991 FEE FOR WORKER'S COMP SELF-INS	\$275,000	\$275,000	\$252,087	\$252,087	0	\$275,000	\$275,000
Total Misc. Revenues	\$275,000	\$275,000	\$252,087	\$252,087	0	\$275,000	\$275,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Interfund Transactions (Admin)							
064-38141 INS - GENERAL FUND	\$599,683	\$777,096	\$755,073	\$755,073	823,716	\$823,716	\$924,685
064-38142 INS - GOLF	\$0	\$9,045	\$8,129	\$8,129	8,868	\$8,868	\$8,037
064-38143 INS - WATER FUND	\$141,941	\$161,097	\$158,290	\$158,290	172,680	\$172,680	\$135,259
064-38144 INS - TRANSPORTATION	\$288,883	\$331,620	\$353,925	\$353,925	386,104	\$386,104	\$508,321
064-38146 38146	\$6,709	\$7,793	\$7,040	\$7,040	7,675	\$7,675	\$7,148
Total Interfund Transactions (Admin)	\$1,037,216	\$1,286,651	\$1,282,457	\$1,282,457	1,399,043	\$1,399,043	\$1,583,450
Beginning Balance							
064-39990 BEGINNING BALANCE	\$1,163,647	\$1,348,568	\$0	\$0	827,159	\$1,431,831	\$522,814
Total Beginning Balance	\$1,163,647	\$1,348,568	\$0	\$0	827,159	\$1,431,831	\$522,814
<b>TOTAL</b>	<b>\$2,475,863</b>	<b>\$2,910,219</b>	<b>\$1,534,544</b>	<b>\$1,534,544</b>	<b>2,226,202</b>	<b>\$3,105,874</b>	<b>\$2,381,264</b>

## 064 SELF INSURANCE FUND

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40132 SELF INS & SEC BOND							
Mat, Suppls, Services	\$822,595	\$1,154,523	\$1,768,621	\$1,768,621	1,121,500	\$1,971,500	\$1,171,500
Total 40132 SELF INS & SEC BOND	\$822,595	\$1,154,523	\$1,768,621	\$1,768,621	1,121,500	\$1,971,500	\$1,171,500

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40139 WORKERS COMP							
Mat, Suppls, Services	\$34,011	\$-20,806	\$161,395	\$161,395	275,000	\$275,000	\$275,000
Total 40139 WORKERS COMP	\$34,011	\$-20,806	\$161,395	\$161,395	275,000	\$275,000	\$275,000
40141 DENTAL SELF FUNDING							
Mat, Suppls, Services	\$270,690	\$344,671	\$263,727	\$263,727	336,560	\$336,560	\$0
Total 40141 DENTAL SELF FUNDING	\$270,690	\$344,671	\$263,727	\$263,727	336,560	\$336,560	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$1,348,568	\$1,431,831	\$0	\$0	493,142	\$522,814	\$934,764
Total 40999 END BAL SUR(DEF)	\$1,348,568	\$1,431,831	\$0	\$0	493,142	\$522,814	\$934,764
TOTAL	\$2,475,863	\$2,910,219	\$2,193,743	\$2,193,743	2,226,202	\$3,105,874	\$2,381,264

## SALES TAX REV BOND - DEBT SVS FUND - Budget Summary

### 070 SALES TAX REV BOND - DEBT SVS

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Misc. Revenues	\$341,062	\$614,894	\$137,987	\$137,987	0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Interfund Transactions (Admin)	\$161,703	\$162,477	\$20,625	\$20,625	22,495	\$22,495	\$0
Interfund Transactions (CIP/Debt)	\$5,182,438	\$7,256,839	\$6,792,434	\$6,792,434	7,409,946	\$7,416,371	\$6,962,216
Bond Proceeds	\$30,270,522	\$0	\$0	\$0	0	\$0	\$0
Total Revenues	\$35,955,725	\$8,034,210	\$6,951,046	\$6,951,046	7,432,441	\$7,438,866	\$6,962,216
Other							
Beginning Balance	\$7,396,945	\$25,749,908	\$0	\$0	\$25,513,870	\$26,139,189	\$26,123,690
Total Other	\$7,396,945	\$25,749,908	\$0	\$0	\$25,513,870	\$26,139,189	\$26,123,690
TOTAL	\$43,352,670	\$33,784,118	\$6,951,046	\$6,951,046	\$32,946,311	\$33,578,055	\$33,085,906

## 070 SALES TAX REV BOND - DEBT SVS

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Debt Service	\$5,609,398	\$7,427,890	\$2,640,552	\$2,640,552	5,040,066	\$7,454,365	\$6,972,216
Total Depts	\$5,609,398	\$7,427,890	\$2,640,552	\$2,640,552	5,040,066	\$7,454,365	\$6,972,216
Other							
Interfund Transfer	\$11,993,364	\$217,039	\$0	\$0	0	\$0	\$0
Ending Balance	\$25,749,908	\$26,139,189	\$0	\$0	\$27,906,245	\$26,123,690	\$26,113,690

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total Other	\$37,743,272	\$26,356,228	\$0	\$0	\$27,906,245	\$26,123,690	\$26,113,690
<b>TOTAL</b>	<b>\$43,352,670</b>	<b>\$33,784,118</b>	<b>\$2,640,552</b>	<b>\$2,640,552</b>	<b>\$32,946,311</b>	<b>\$33,578,055</b>	<b>\$33,085,906</b>

## 070 SALES TAX REV BOND - DEBT SVS

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Misc. Revenues							
070-36112 INT EARN SPEC ACCTS	\$341,062	\$614,894	\$137,987	\$137,987	0	\$0	\$0
Total Misc. Revenues	\$341,062	\$614,894	\$137,987	\$137,987	0	\$0	\$0
Interfund Transactions (Admin)							
070-38131 CITY CONT. GENERAL	\$161,703	\$162,477	\$20,625	\$20,625	22,495	\$22,495	\$0
Total Interfund Transactions (Admin)	\$161,703	\$162,477	\$20,625	\$20,625	22,495	\$22,495	\$0
Interfund Transactions (CIP/Debt)							
070-38231 TRANSFER FROM CIP	\$3,669,062	\$3,682,118	\$3,281,960	\$3,281,960	3,580,329	\$3,589,254	\$4,174,626
070-38234 TRANSFER IN FROM MAIN ST. RDA	\$805,161	\$805,006	\$959,541	\$959,541	1,046,777	\$1,046,777	\$0
070-38236 TRANSFER FROM LPA RDA-FUND 33	\$708,215	\$2,769,715	\$2,550,933	\$2,550,933	2,782,840	\$2,780,340	\$2,787,590
Total Interfund Transactions (CIP/Debt)	\$5,182,438	\$7,256,839	\$6,792,434	\$6,792,434	7,409,946	\$7,416,371	\$6,962,216
Bond Proceeds							

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
070-39220 BOND PROCEEDS	\$26,775,000	\$0	\$0	\$0	0	\$0	\$0
070-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$3,495,522	\$0	\$0	\$0	0	\$0	\$0
Total Bond Proceeds	\$30,270,522	\$0	\$0	\$0	0	\$0	\$0
Beginning Balance							
070-39990 BEGINNING BALANCE	\$7,396,945	\$25,749,908	\$0	\$0	\$25,513,870	\$26,139,189	\$26,123,690
Total Beginning Balance	\$7,396,945	\$25,749,908	\$0	\$0	\$25,513,870	\$26,139,189	\$26,123,690
<b>TOTAL</b>	<b>\$43,352,670</b>	<b>\$33,784,118</b>	<b>\$6,951,046</b>	<b>\$6,951,046</b>	<b>\$32,946,311</b>	<b>\$33,578,055</b>	<b>\$33,085,906</b>

**070 SALES TAX REV BOND - DEBT SVS**

**Expenditures by Department & Type**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
40730 2017 SALES TAX REV BONDS							
Debt Service	\$2,771,617	\$2,772,103	\$510,748	\$510,748	2,775,853	\$2,775,852	\$2,774,528
Interfund Transfer	\$3,660,563	\$202,191	\$0	\$0	0	\$0	\$0
Total 40730 2017 SALES TAX REV BONDS	\$6,432,180	\$2,974,294	\$510,748	\$510,748	2,775,853	\$2,775,852	\$2,774,528
40731 2019 SALES TAX REV BONDS							
Debt Service	\$582,749	\$2,398,500	\$1,885,071	\$1,885,071	0	\$2,411,375	\$2,418,250
Interfund Transfer	\$7,906,516	\$0	\$0	\$0	0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 40731 2019 SALES TAX REV BONDS	\$8,489,265	\$2,398,500	\$1,885,071	\$1,885,071	0	\$2,411,375	\$2,418,250
40795 2014A SALES TAX REV & REF BONDS							
Debt Service	\$1,088,015	\$1,088,600	\$12,021	\$12,021	1,089,300	\$1,089,300	\$0
Total 40795 2014A SALES TAX REV & REF BONDS	\$1,088,015	\$1,088,600	\$12,021	\$12,021	1,089,300	\$1,089,300	\$0
40796 2014B SALES TAX REV BONDS							
Debt Service	\$166,227	\$166,213	\$83,828	\$83,828	167,913	\$169,913	\$774,913
Total 40796 2014B SALES TAX REV BONDS	\$166,227	\$166,213	\$83,828	\$83,828	167,913	\$169,913	\$774,913
40798 2015 SALES TAX REV BONDS							
Debt Service	\$1,000,790	\$1,002,475	\$148,884	\$148,884	1,007,000	\$1,007,925	\$1,004,525
Interfund Transfer	\$426,285	\$14,848	\$0	\$0	0	\$0	\$0
Total 40798 2015 SALES TAX REV BONDS	\$1,427,075	\$1,017,323	\$148,884	\$148,884	1,007,000	\$1,007,925	\$1,004,525
40999 END BAL SUR(DEF)							
Ending Balance	\$25,749,908	\$26,139,189	\$0	\$0	\$27,906,245	\$26,123,690	\$26,113,690
Total 40999 END BAL SUR(DEF)	\$25,749,908	\$26,139,189	\$0	\$0	\$27,906,245	\$26,123,690	\$26,113,690
TOTAL	\$43,352,670	\$33,784,118	\$2,640,552	\$2,640,552	\$32,946,311	\$33,578,055	\$33,085,906



## DEBT SERVICE FUND - Budget Summary

### 071 DEBT SERVICE FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Revenues							
Property Taxes	\$6,036,374	\$9,281,384	\$9,506,281	\$9,506,281	9,518,281	\$9,522,281	\$9,509,688
Misc. Revenues	\$51,431	\$46,837	\$1,162	\$1,162	39,366	\$39,366	\$39,366
Bond Proceeds	\$55,117,264	\$10,768,465	\$0	\$0	0	\$0	\$0
Total Revenues	\$61,205,069	\$20,096,686	\$9,507,443	\$9,507,443	9,557,647	\$9,561,647	\$9,549,054
Other							
Beginning Balance	\$710,461	\$1,575,743	\$0	\$0	723,200	\$1,641,274	\$1,680,641
Total Other	\$710,461	\$1,575,743	\$0	\$0	723,200	\$1,641,274	\$1,680,641
<b>TOTAL</b>	<b>\$61,915,530</b>	<b>\$21,672,429</b>	<b>\$9,507,443</b>	<b>\$9,507,443</b>	<b>10,280,847</b>	<b>\$11,202,921</b>	<b>\$11,229,695</b>

## 071 DEBT SERVICE FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Debt Service	\$10,245,637	\$15,379,463	\$9,512,316	\$9,512,316	7,699,000	\$9,522,280	\$9,509,688
Total Depts	\$10,245,637	\$15,379,463	\$9,512,316	\$9,512,316	7,699,000	\$9,522,280	\$9,509,688
Other							
Interfund Transfer	\$50,094,149	\$4,651,693	\$0	\$0	0	\$0	\$0
Ending Balance	\$1,575,743	\$1,641,274	\$0	\$0	2,581,847	\$1,680,641	\$1,720,007
Total Other	\$51,669,892	\$6,292,967	\$0	\$0	2,581,847	\$1,680,641	\$1,720,007
<b>TOTAL</b>	<b>\$61,915,530</b>	<b>\$21,672,430</b>	<b>\$9,512,316</b>	<b>\$9,512,316</b>	<b>10,280,847</b>	<b>\$11,202,921</b>	<b>\$11,229,695</b>

## 071 DEBT SERVICE FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Property Taxes							
071-31112 PROP TAX DEBT SERV	\$6,024,374	\$9,269,384	\$9,494,281	\$9,494,281	9,506,281	\$9,510,281	\$9,497,688

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	12,000	\$12,000	\$12,000
Total Property Taxes	\$6,036,374	\$9,281,384	\$9,506,281	\$9,506,281	9,518,281	\$9,522,281	\$9,509,688
Misc. Revenues							
071-36112 INT EARN SPEC ACCTS	\$2,575	\$3,651	\$1,162	\$1,162	0	\$0	\$0
071-36915 BUILD AMERICA BOND SUBSIDY	\$48,857	\$43,186	\$0	\$0	39,366	\$39,366	\$39,366
Total Misc. Revenues	\$51,431	\$46,837	\$1,162	\$1,162	39,366	\$39,366	\$39,366
Bond Proceeds							
071-39219 REFUNDING BONDS ISSUED	\$4,290,000	\$5,470,000	\$0	\$0	0	\$0	\$0
071-39220 BOND PROCEEDS	\$44,000,000	\$4,000,000	\$0	\$0	0	\$0	\$0
071-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$6,827,264	\$1,298,465	\$0	\$0	0	\$0	\$0
Total Bond Proceeds	\$55,117,264	\$10,768,465	\$0	\$0	0	\$0	\$0
Beginning Balance							
071-39990 BEGINNING BALANCE	\$710,461	\$1,575,743	\$0	\$0	723,200	\$1,641,274	\$1,680,641
Total Beginning Balance	\$710,461	\$1,575,743	\$0	\$0	723,200	\$1,641,274	\$1,680,641
TOTAL	\$61,915,530	\$21,672,429	\$9,507,443	\$9,507,443	10,280,847	\$11,202,921	\$11,229,695

## 071 DEBT SERVICE FUND

### Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>40779 GO BONDS-2008 SERIES</b>							
Debt Service	\$4,842,458	\$0	\$0	\$0	0	\$0	\$0
Total 40779 GO BONDS-2008 SERIES	\$4,842,458	\$0	\$0	\$0	0	\$0	\$0
<b>40780 GO BONDS-2009 SERIES</b>							
Debt Service	\$1,021,340	\$4,755,756	\$0	\$0	0	\$0	\$0
Total 40780 GO BONDS-2009 SERIES	\$1,021,340	\$4,755,756	\$0	\$0	0	\$0	\$0
<b>40788 GO BONDS-2010B SERIES</b>							
Debt Service	\$549,900	\$2,798,647	\$0	\$0	0	\$0	\$0
Total 40788 GO BONDS-2010B SERIES	\$549,900	\$2,798,647	\$0	\$0	0	\$0	\$0
<b>40793 GO BONDS-2013A SERIES</b>							
Debt Service	\$578,978	\$585,163	\$586,134	\$586,134	588,000	\$588,312	\$592,850
Total 40793 GO BONDS-2013A SERIES	\$578,978	\$585,163	\$586,134	\$586,134	588,000	\$588,312	\$592,850
<b>40794 GO BONDS-2013B SERIES</b>							
Debt Service	\$265	\$0	\$0	\$0	0	\$0	\$0
Total 40794 GO BONDS-2013B SERIES	\$265	\$0	\$0	\$0	0	\$0	\$0
<b>40797 2014 GO REFUNDING BONDS</b>							
Debt Service	\$740,265	\$250	\$0	\$0	0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total 40797 2014 GO REFUNDING BONDS	\$740,265	\$250	\$0	\$0	0	\$0	\$0
40799 2017 GO BONDS OPEN SPACE							
Debt Service	\$2,242,050	\$2,246,100	\$2,228,921	\$2,228,921	2,232,000	\$2,231,600	\$2,217,350
Total 40799 2017 GO BONDS OPEN SPACE	\$2,242,050	\$2,246,100	\$2,228,921	\$2,228,921	2,232,000	\$2,231,600	\$2,217,350
40800 GO BONDS - 2019 SERIES							
Debt Service	\$270,383	\$4,875,521	\$4,877,221	\$4,877,221	4,879,000	\$4,879,900	\$4,890,150
Interfund Transfer	\$50,094,149	\$0	\$0	\$0	0	\$0	\$0
Total 40800 GO BONDS - 2019 SERIES	\$50,364,532	\$4,875,521	\$4,877,221	\$4,877,221	4,879,000	\$4,879,900	\$4,890,150
40801 GO BONDS - 2020 SERIES							
Debt Service	\$0	\$118,027	\$1,820,040	\$1,820,040	0	\$1,822,468	\$1,809,338
Interfund Transfer	\$0	\$4,651,693	\$0	\$0	0	\$0	\$0
Total 40801 GO BONDS - 2020 SERIES	\$0	\$4,769,720	\$1,820,040	\$1,820,040	0	\$1,822,468	\$1,809,338
40999 END BAL SUR(DEF)							
Ending Balance	\$1,575,743	\$1,641,274	\$0	\$0	2,581,847	\$1,680,641	\$1,720,007
Total 40999 END BAL SUR(DEF)	\$1,575,743	\$1,641,274	\$0	\$0	2,581,847	\$1,680,641	\$1,720,007
TOTAL	\$61,915,530	\$21,672,430	\$9,512,317	\$9,512,317	10,280,847	\$11,202,921	\$11,229,695

# PARKING FUND - Budget Summary

## 058 PARKING FUND

### Revenue Summary

	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
Revenues							
Special Event Fees	\$0	\$40,374	\$0	\$0	0	\$0	\$0
Fines & Forfeitures	\$0	\$1,932,187	\$856,485	\$856,485	2,603,364	\$2,603,364	\$2,603,364
Misc. Revenues	\$0	\$-24	\$0	\$0	0	\$0	\$0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$1,972,537</b>	<b>\$856,485</b>	<b>\$856,485</b>	<b>2,603,364</b>	<b>\$2,603,364</b>	<b>\$2,603,364</b>
Other							
Beginning Balance	\$0	\$0	\$0	\$0	1,426,190	\$503,462	\$1,282,502
<b>Total Other</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>1,426,190</b>	<b>\$503,462</b>	<b>\$1,282,502</b>
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,972,537</b>	<b>\$856,485</b>	<b>\$856,485</b>	<b>4,029,554</b>	<b>\$3,106,826</b>	<b>\$3,885,866</b>

## 058 PARKING FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Depts							
Personnel	\$0	\$868,378	\$747,032	\$747,032	849,924	\$849,924	\$886,149
Mat, Suppls, Services	\$0	\$592,697	\$296,423	\$296,423	707,900	\$707,900	\$706,500
Capital	\$0	\$0	\$35,979	\$35,979	125,000	\$250,000	\$125,000
Total Depts	\$0	\$1,461,075	\$1,079,434	\$1,079,434	1,682,824	\$1,807,824	\$1,717,649
Other							
Interfund Transfer	\$0	\$8,000	\$18,500	\$18,500	8,000	\$16,500	\$16,500
Ending Balance	\$0	\$503,462	\$0	\$0	2,338,730	\$1,282,502	\$2,151,717
Total Other	\$0	\$511,462	\$18,500	\$18,500	2,346,730	\$1,299,002	\$2,168,217
TOTAL	\$0	\$1,972,537	\$1,097,934	\$1,097,934	4,029,554	\$3,106,826	\$3,885,866

## 058 PARKING FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Special Event Fees							
058-32639 SPECIAL EVENT PARKING FEES	\$0	\$40,374	\$0	\$0	0	\$0	\$0
Total Special Event Fees	\$0	\$40,374	\$0	\$0	0	\$0	\$0
Fines & Forfeitures							
058-35300 CITY FINES	\$0	\$18,598	\$17,432	\$17,432	208,703	\$208,703	\$208,703
058-35301 PARKING PERMITS	\$0	\$325,838	\$34,901	\$34,901	-195,858	\$-195,858	\$-195,858
058-35305 PARKING LOT RENTAL	\$0	\$115	\$0	\$0	0	\$0	\$0
058-35307 IN CAR METERS	\$0	\$-118	\$0	\$0	0	\$0	\$0
058-35309 TOKEN/VALIDATION REVENUE	\$0	\$-60	\$0	\$0	519	\$519	\$519
058-35310 METER REVENUE	\$0	\$1,587,813	\$804,152	\$804,152	2,590,000	\$2,590,000	\$2,590,000
Total Fines & Forfeitures	\$0	\$1,932,187	\$856,485	\$856,485	2,603,364	\$2,603,364	\$2,603,364
Misc. Revenues							
058-36921 CASH OVER/SHORT	\$0	\$-24	\$0	\$0	0	\$0	\$0
Total Misc. Revenues	\$0	\$-24	\$0	\$0	0	\$0	\$0
Beginning Balance							
058-39990 BEGINNING BALANCE	\$0	\$0	\$0	\$0	1,426,190	\$503,462	\$1,282,502



Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
Total Beginning Balance	\$0	\$0	\$0	\$0	1,426,190	\$503,462	\$1,282,502
<b>TOTAL</b>	<b>\$0</b>	<b>\$1,972,537</b>	<b>\$856,485</b>	<b>\$856,485</b>	<b>4,029,554</b>	<b>\$3,106,826</b>	<b>\$3,885,866</b>

**058 PARKING FUND**

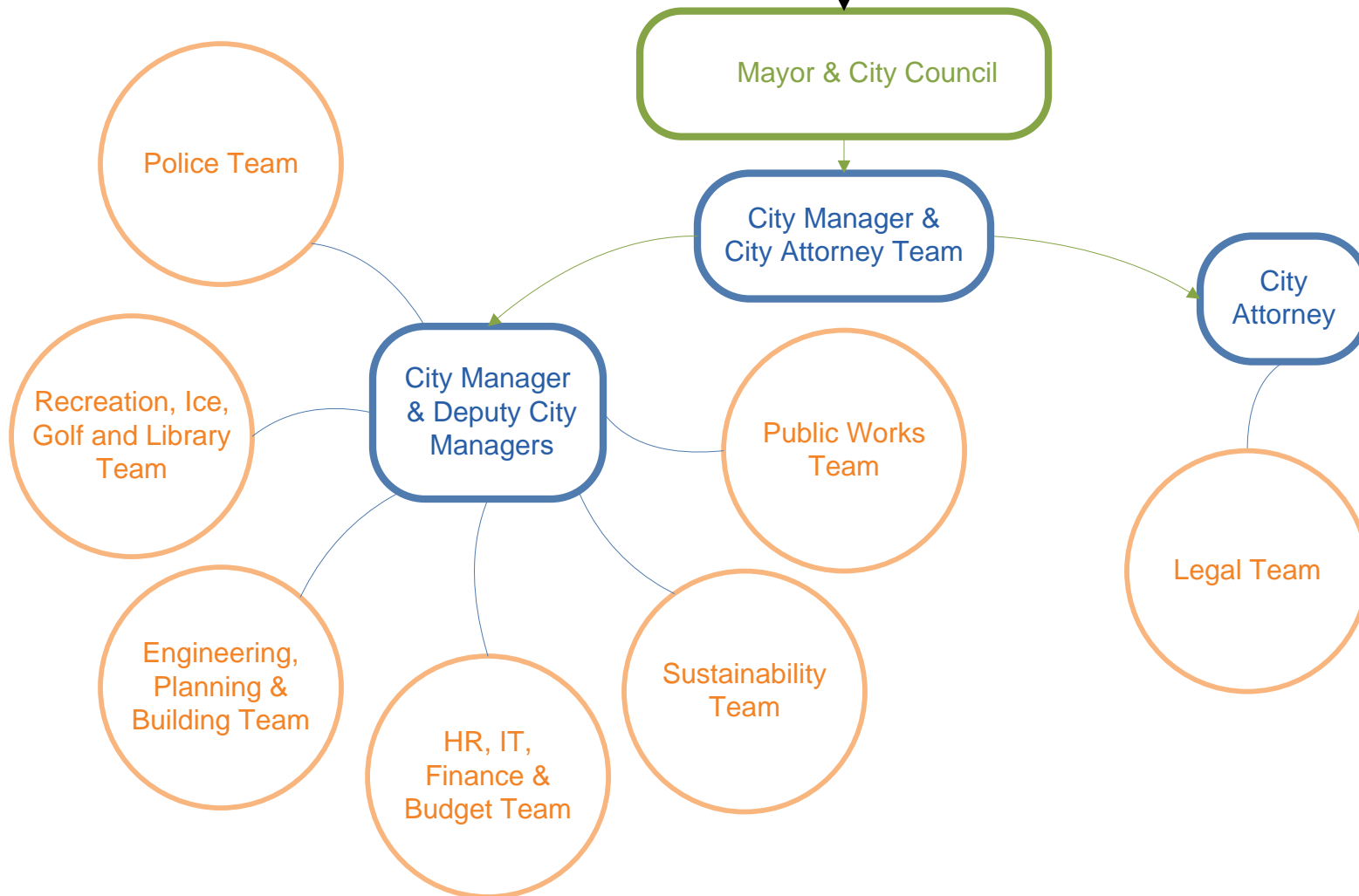
**Expenditures by Department & Type**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget
	FY 2019	FY 2020	FY 2021	FY 2021	FY 2021	FY 2021	FY 2022
<b>40500 PARKING</b>							
Personnel	\$0	\$868,378	\$747,032	\$747,032	849,924	\$849,924	\$886,149
Mat, Suppls, Services	\$0	\$592,697	\$296,423	\$296,423	707,900	\$707,900	\$706,500
Capital	\$0	\$0	\$979	\$979	0	\$0	\$0
Interfund Transfer	\$0	\$8,000	\$18,500	\$18,500	8,000	\$16,500	\$16,500
<b>Total 40500 PARKING</b>	<b>\$0</b>	<b>\$1,469,075</b>	<b>\$1,062,934</b>	<b>\$1,062,934</b>	<b>1,565,824</b>	<b>\$1,574,324</b>	<b>\$1,609,149</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$0	\$503,462	\$0	\$0	2,338,730	\$1,282,502	\$2,151,717
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$0</b>	<b>\$503,462</b>	<b>\$0</b>	<b>\$0</b>	<b>2,338,730</b>	<b>\$1,282,502</b>	<b>\$2,151,717</b>
<b>43484 PARKING METER REPLACEMENT</b>							
Capital	\$0	\$0	\$0	\$0	125,000	\$250,000	\$125,000
<b>Total 43484 PARKING METER REPLACEMENT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>125,000</b>	<b>\$250,000</b>	<b>\$125,000</b>

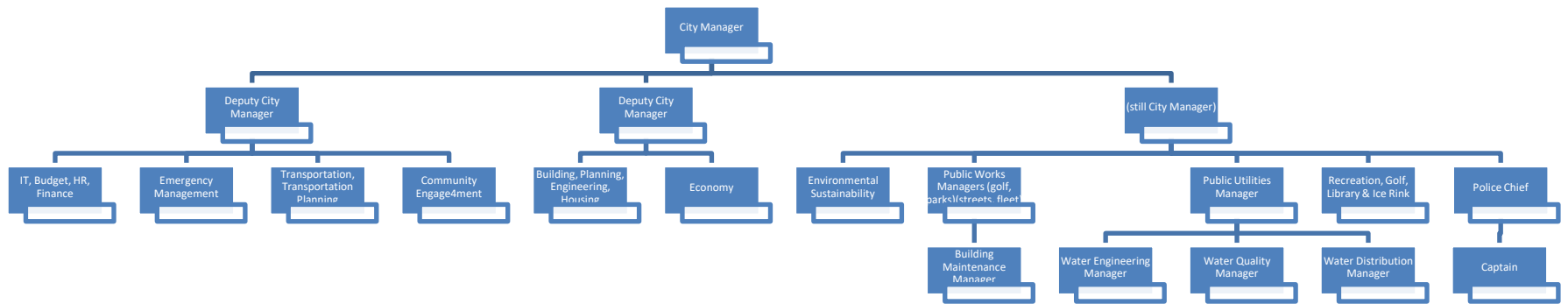
	Actuals FY 2019	Actuals FY 2020	Actuals FY 2021	YTD FY 2021	Original FY 2021	Adjusted FY 2021	Budget FY 2022
45410 BUS LIFT							
Capital	\$0	\$0	\$35,000	\$35,000	0	\$0	\$0
Total 45410 BUS LIFT	\$0	\$0	\$35,000	\$35,000	0	\$0	\$0
TOTAL	\$0	\$1,972,537	\$1,097,934	\$1,097,934	4,029,554	\$3,106,826	\$3,885,866



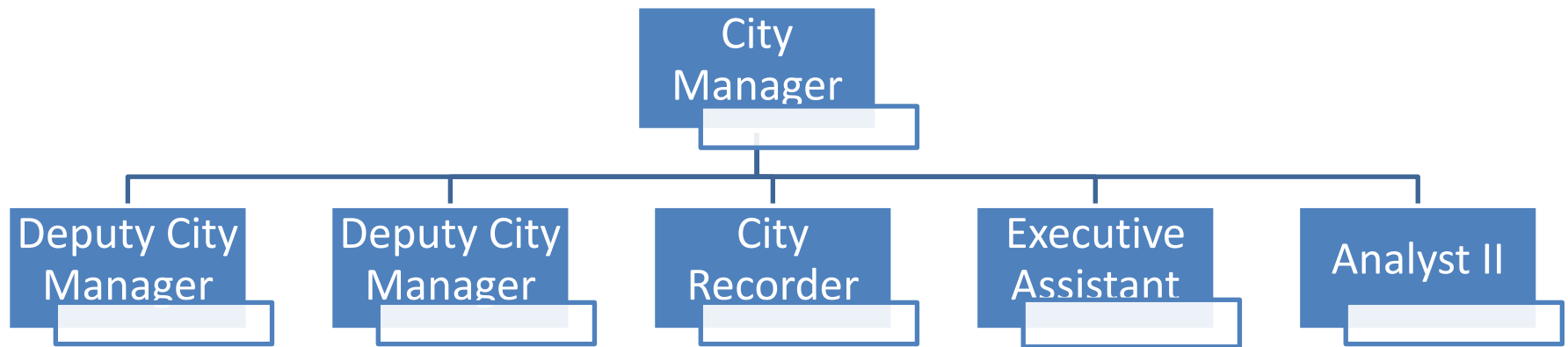
## Park City Residents



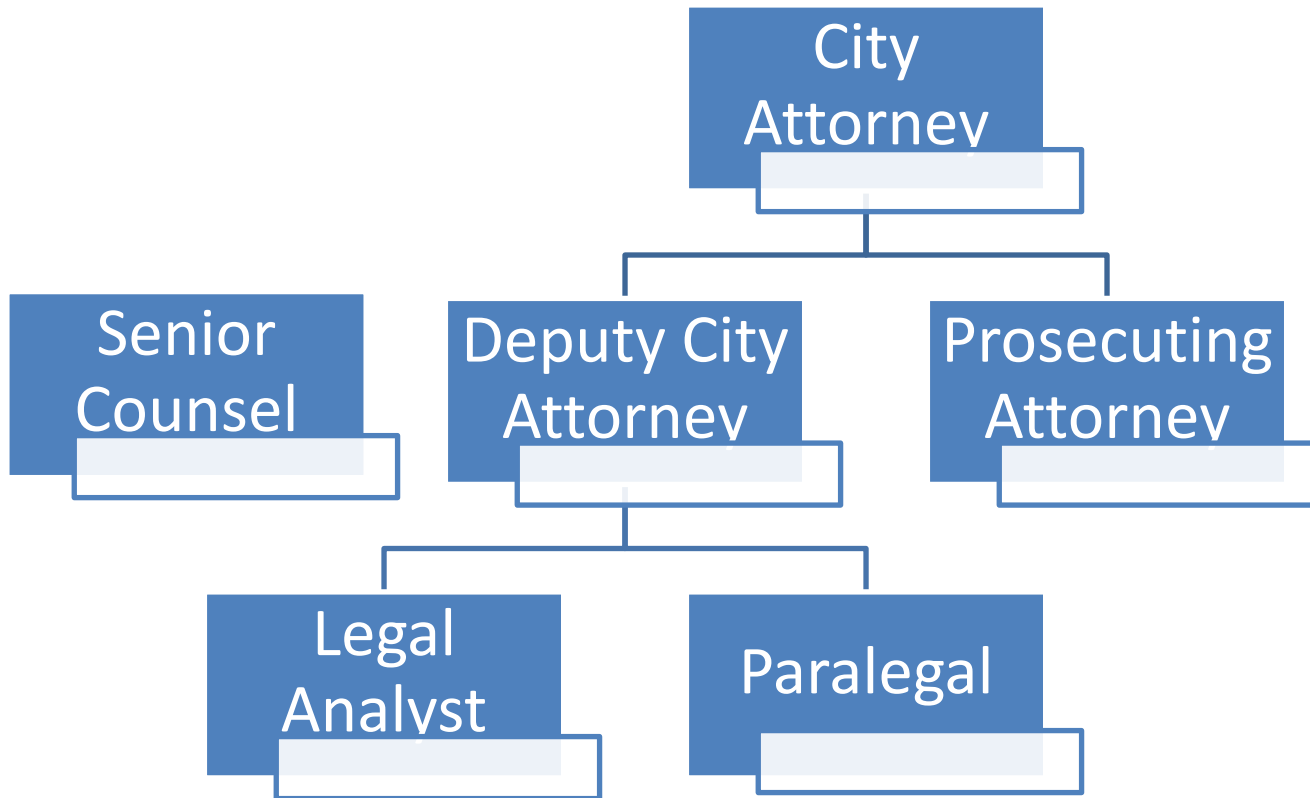
# Citywide Org Chart



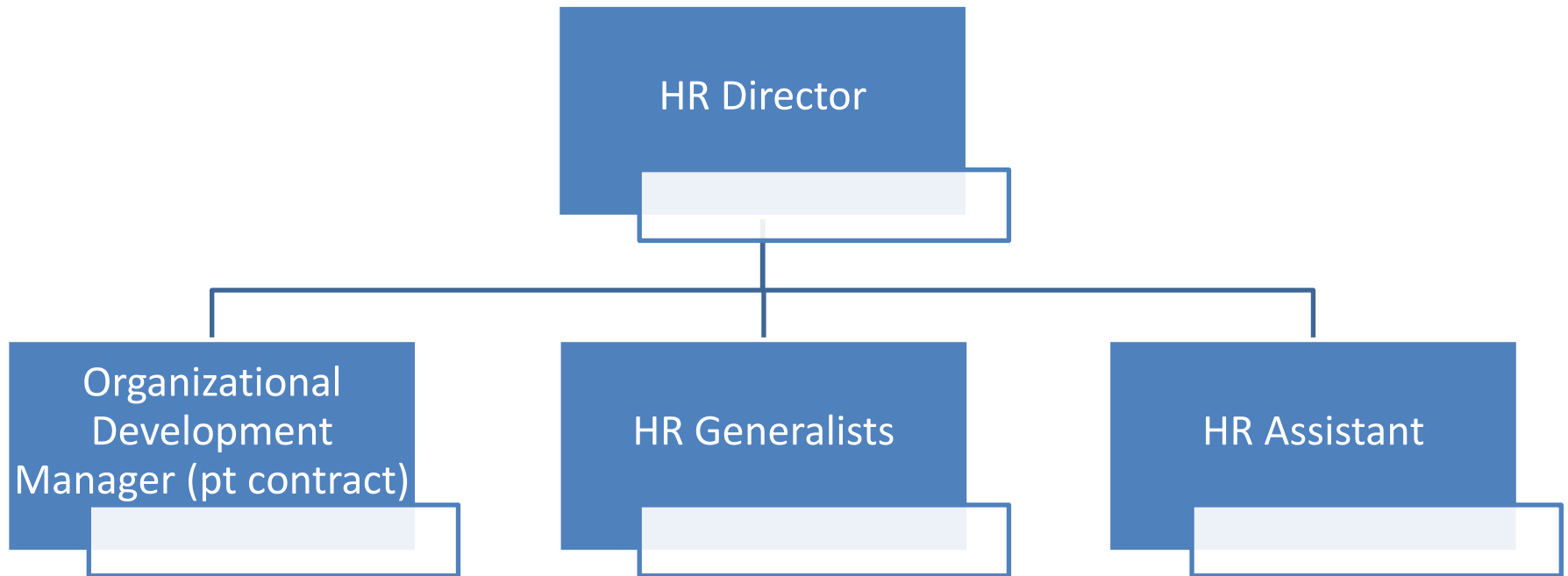
# Executive Department



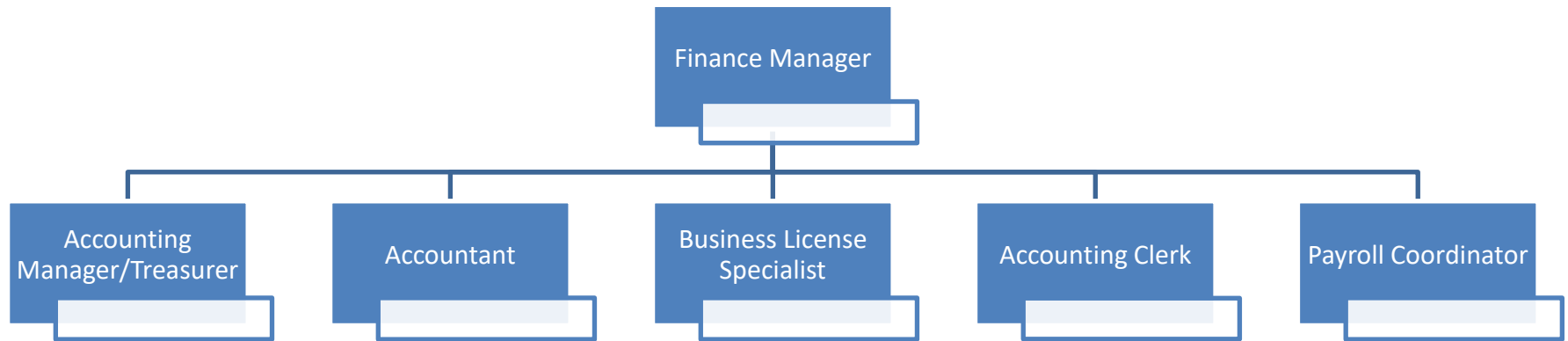
# Legal Department



# HR Department

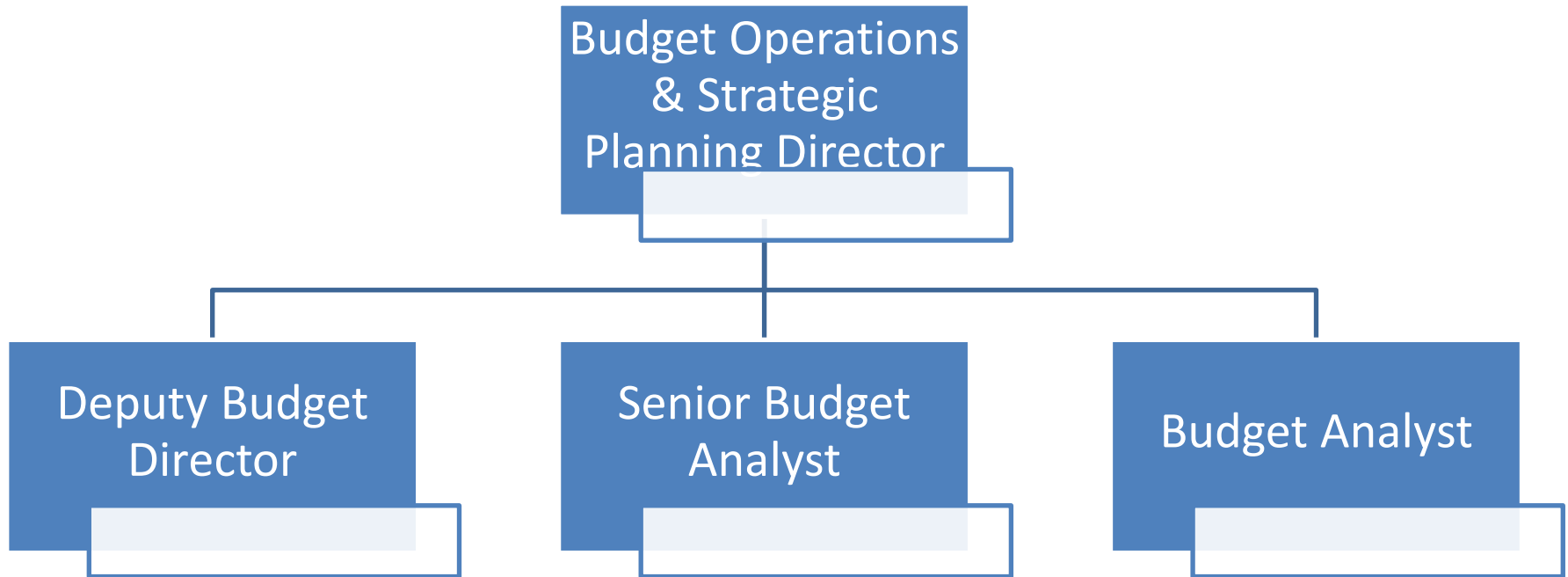


# Finance Department

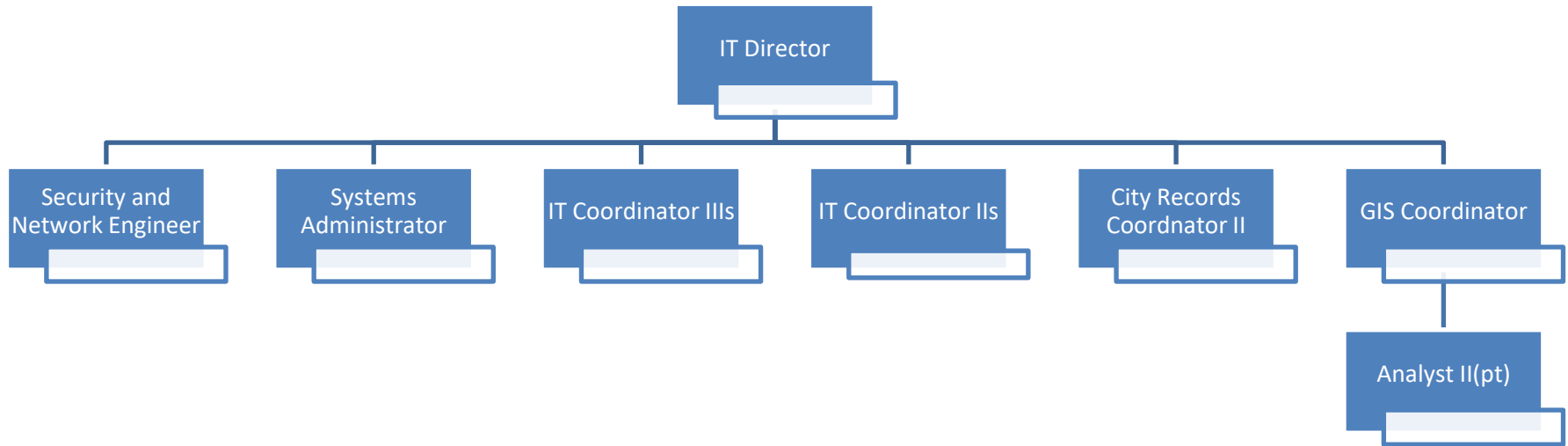




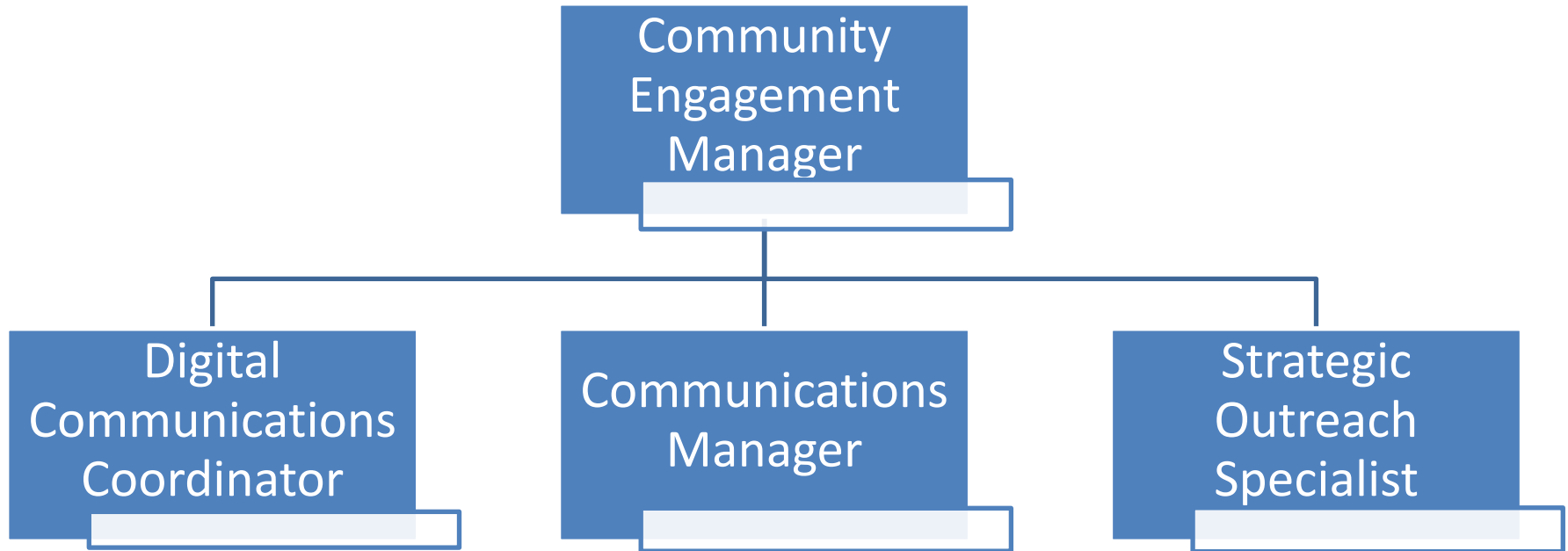
# Budget Department



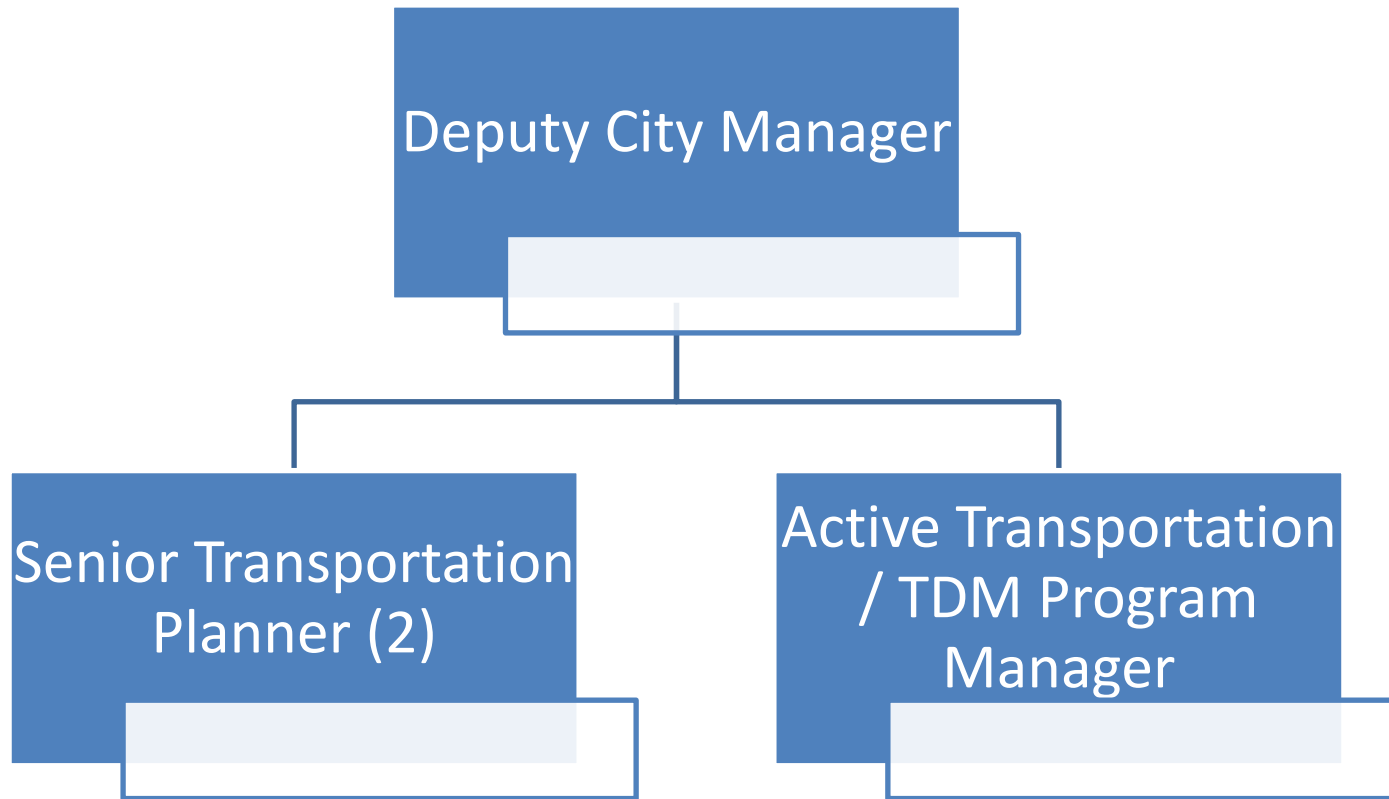
# IT Department



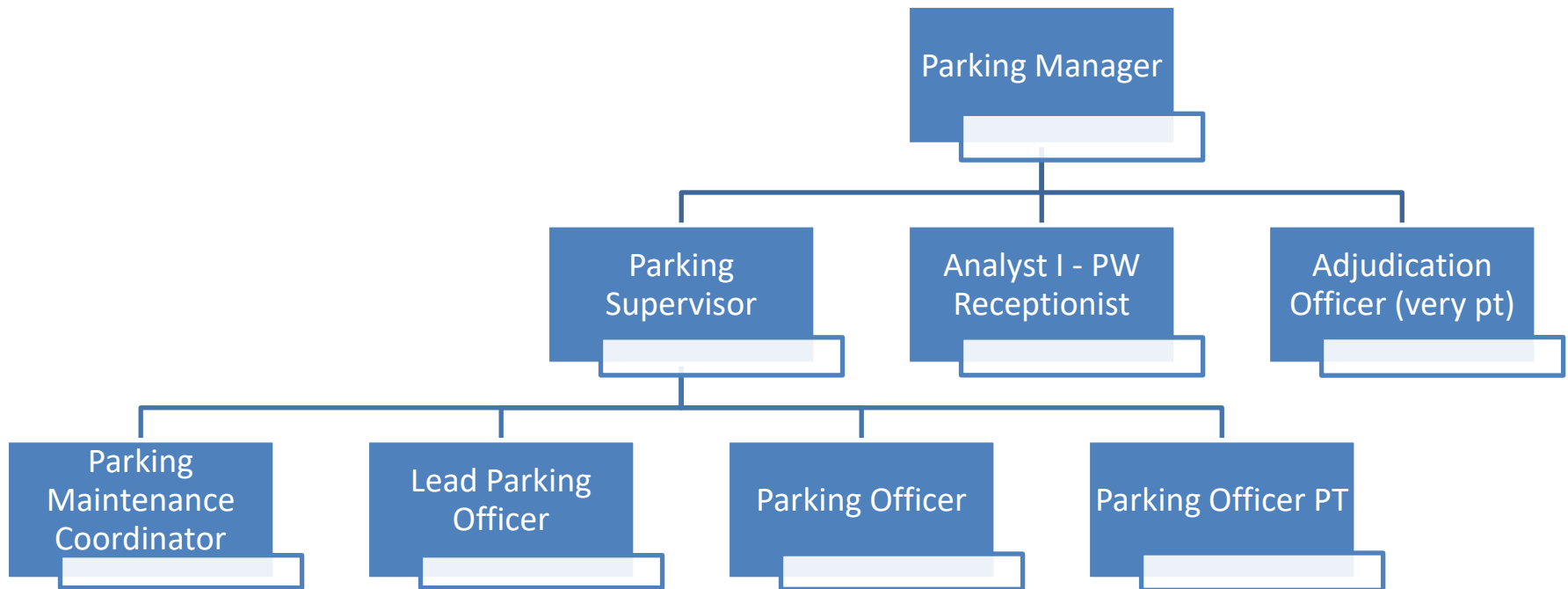
# Community Department



# Transportation Planning Department



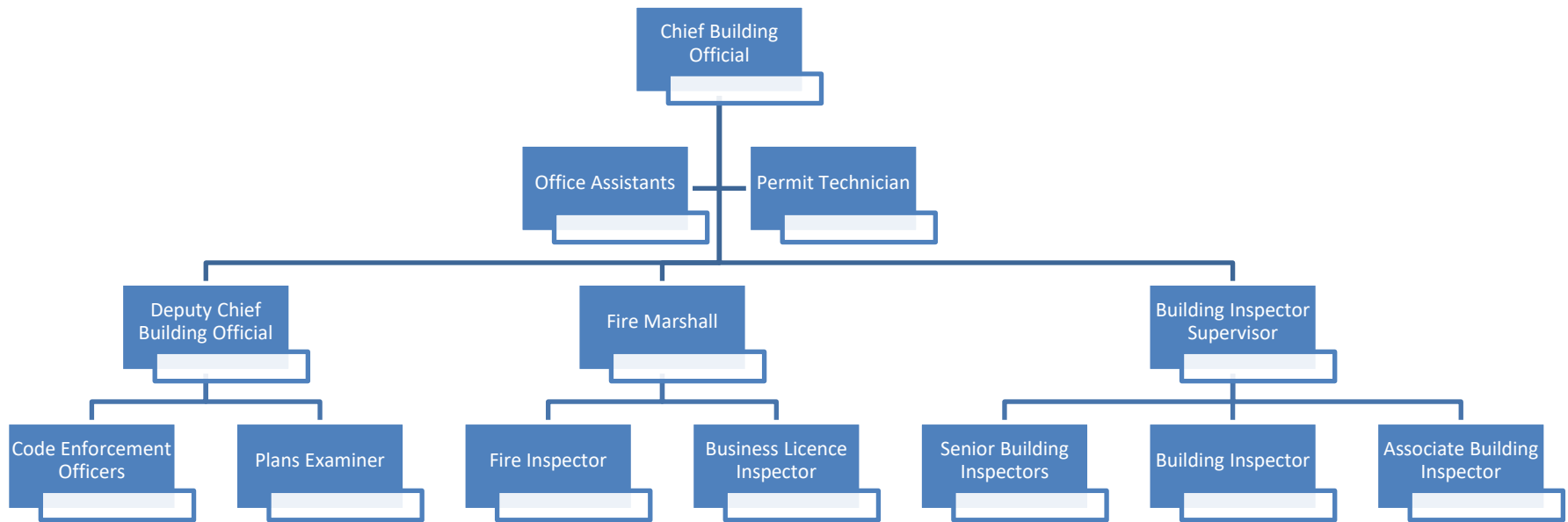
# Parking Department



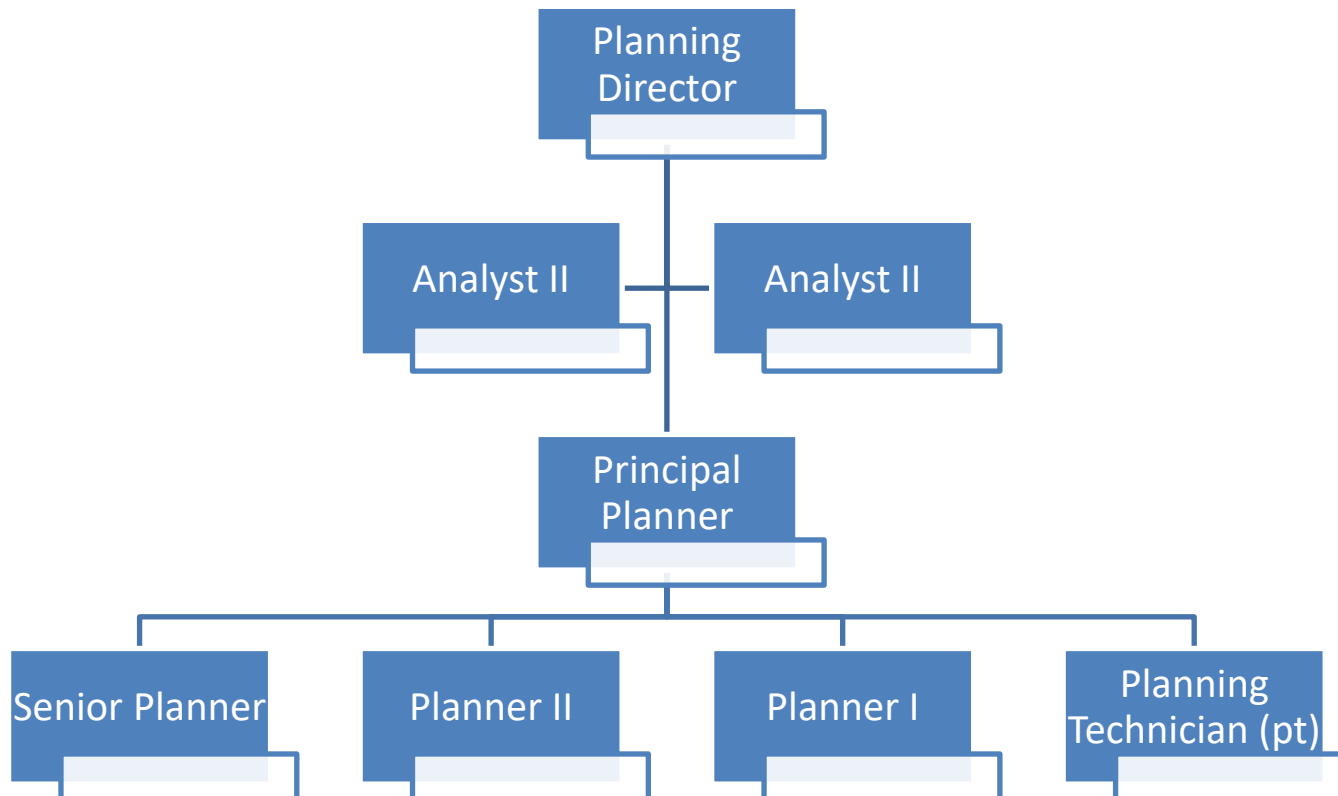
# Emergency Management Department



# Building Department

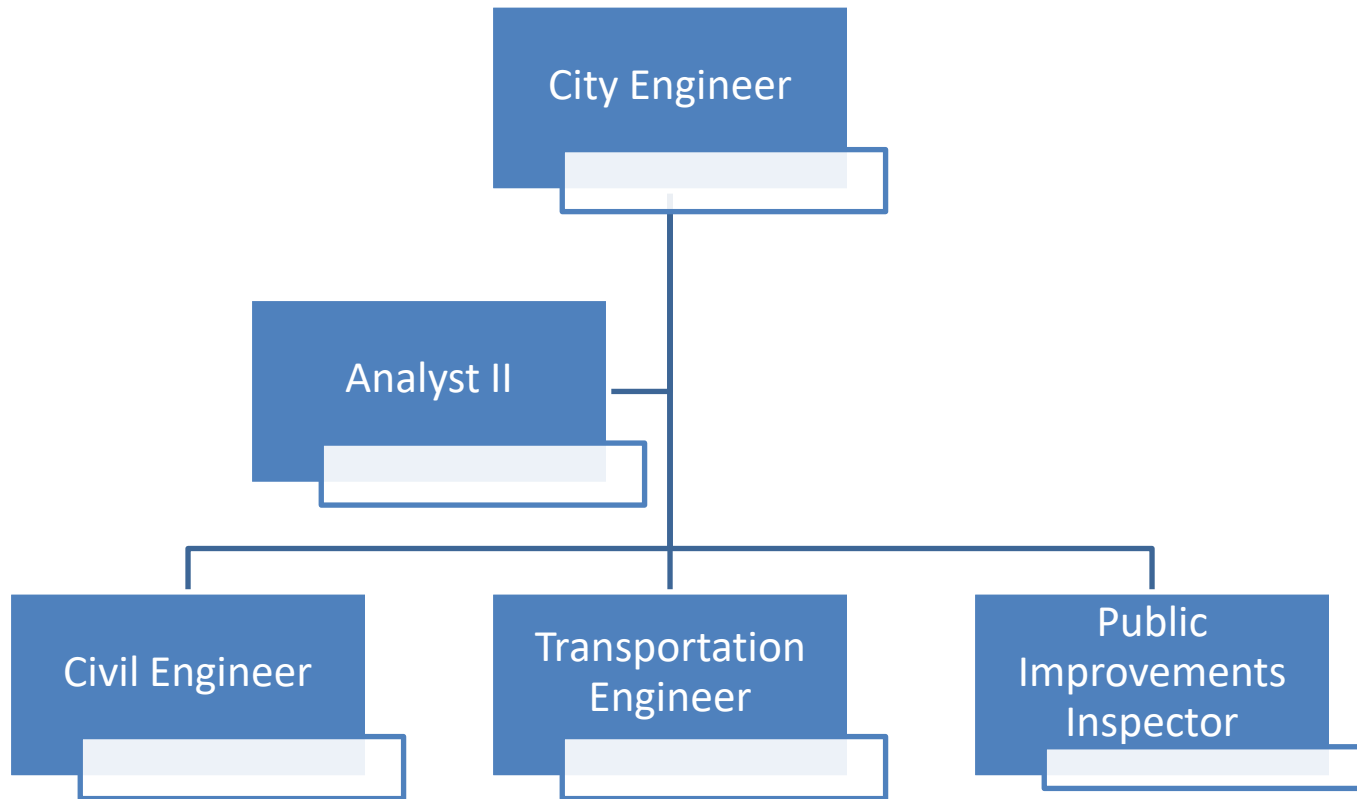


# Planning Department

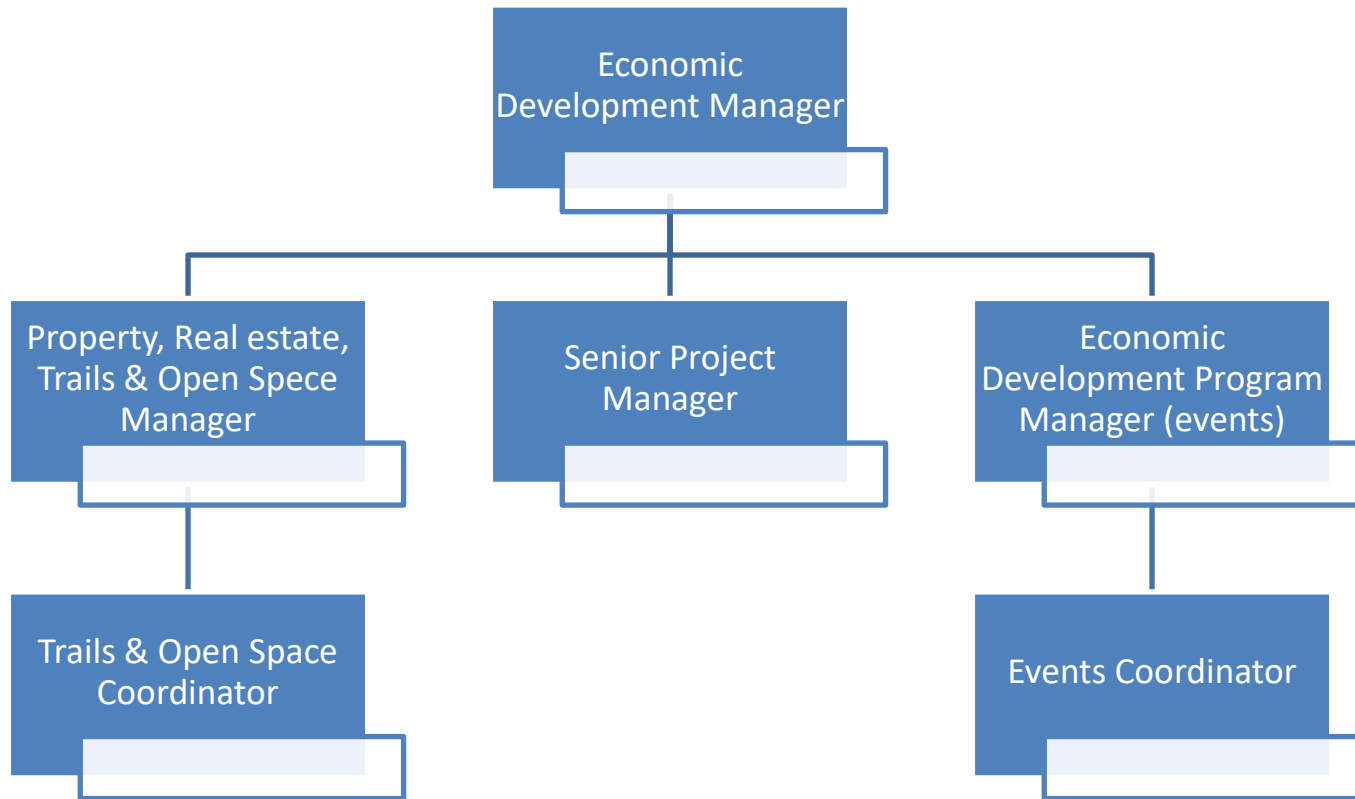




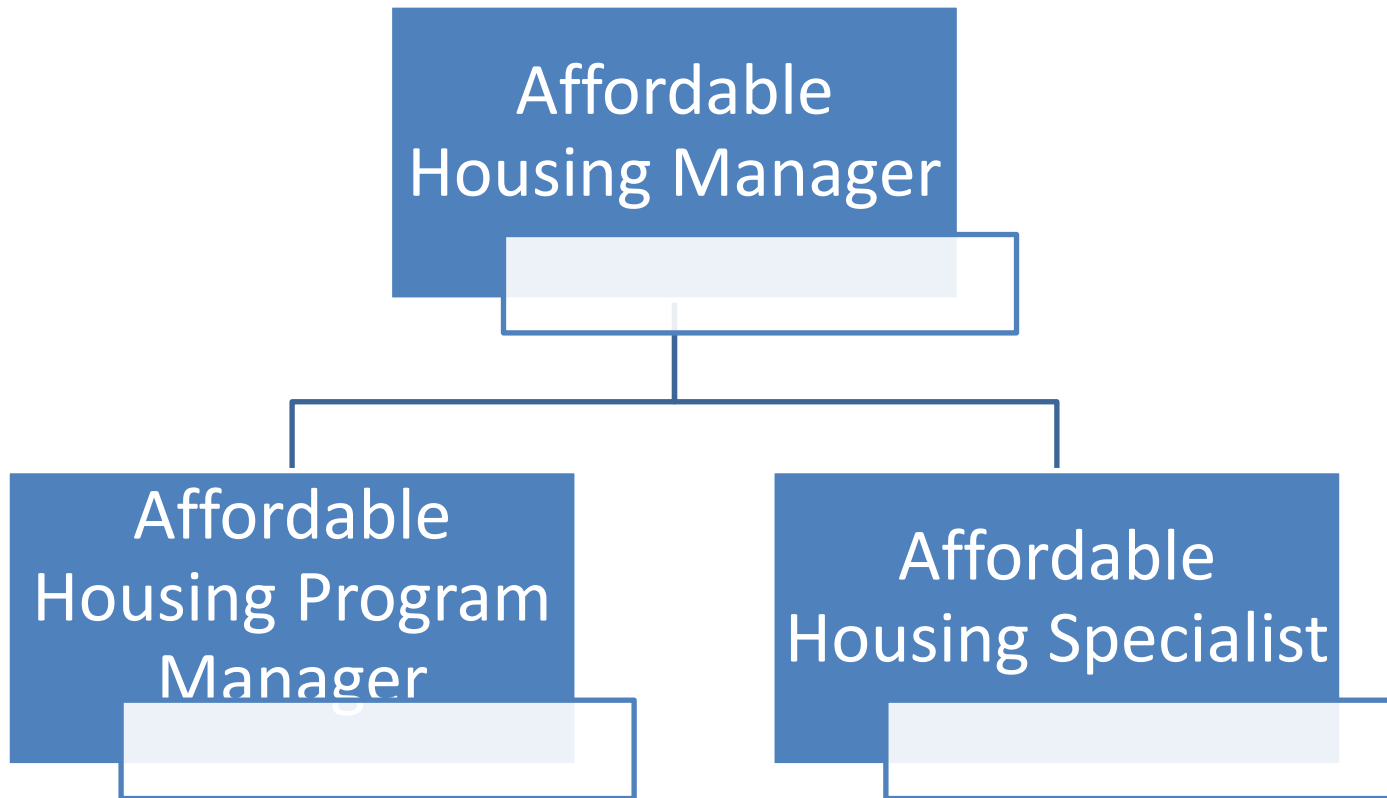
# Engineering Department



# Economy Department

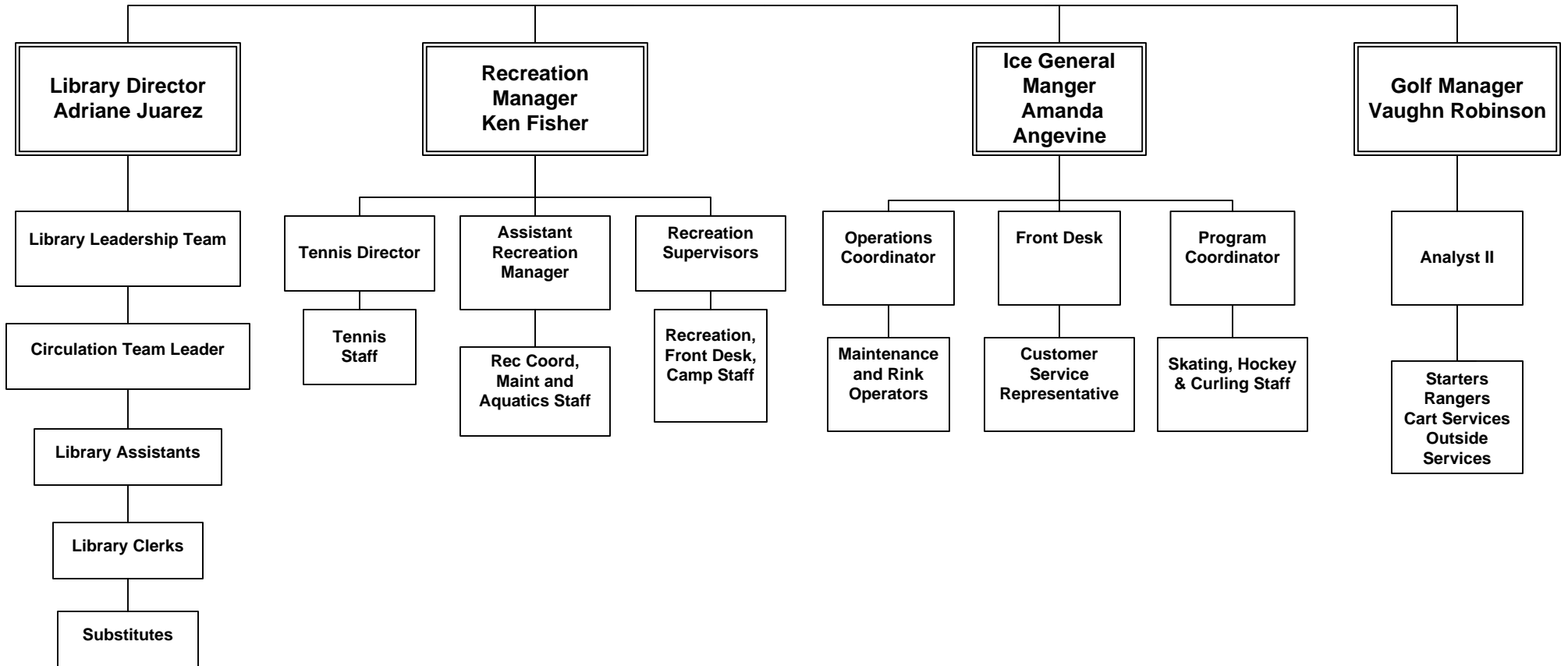


# Housing Department

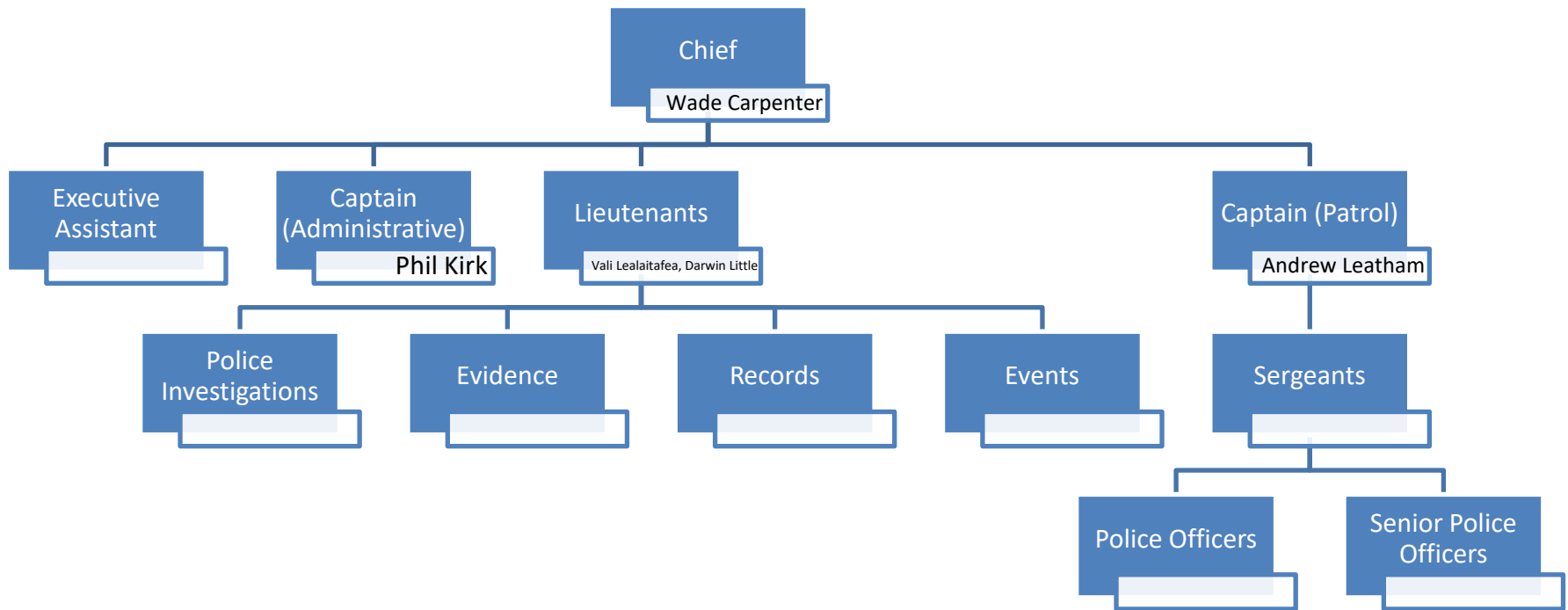


# Library & Recreation

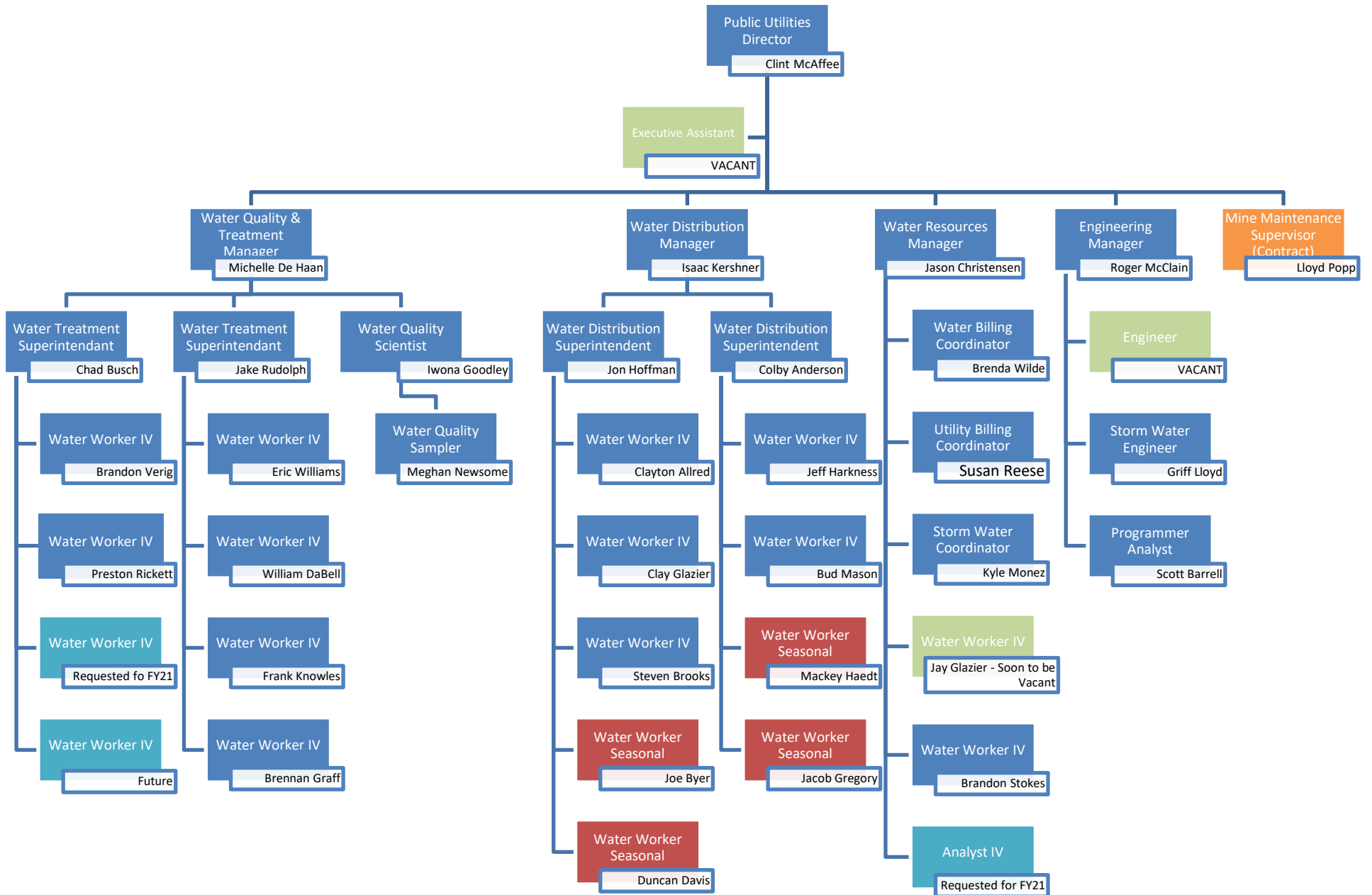
## Self-managed Team

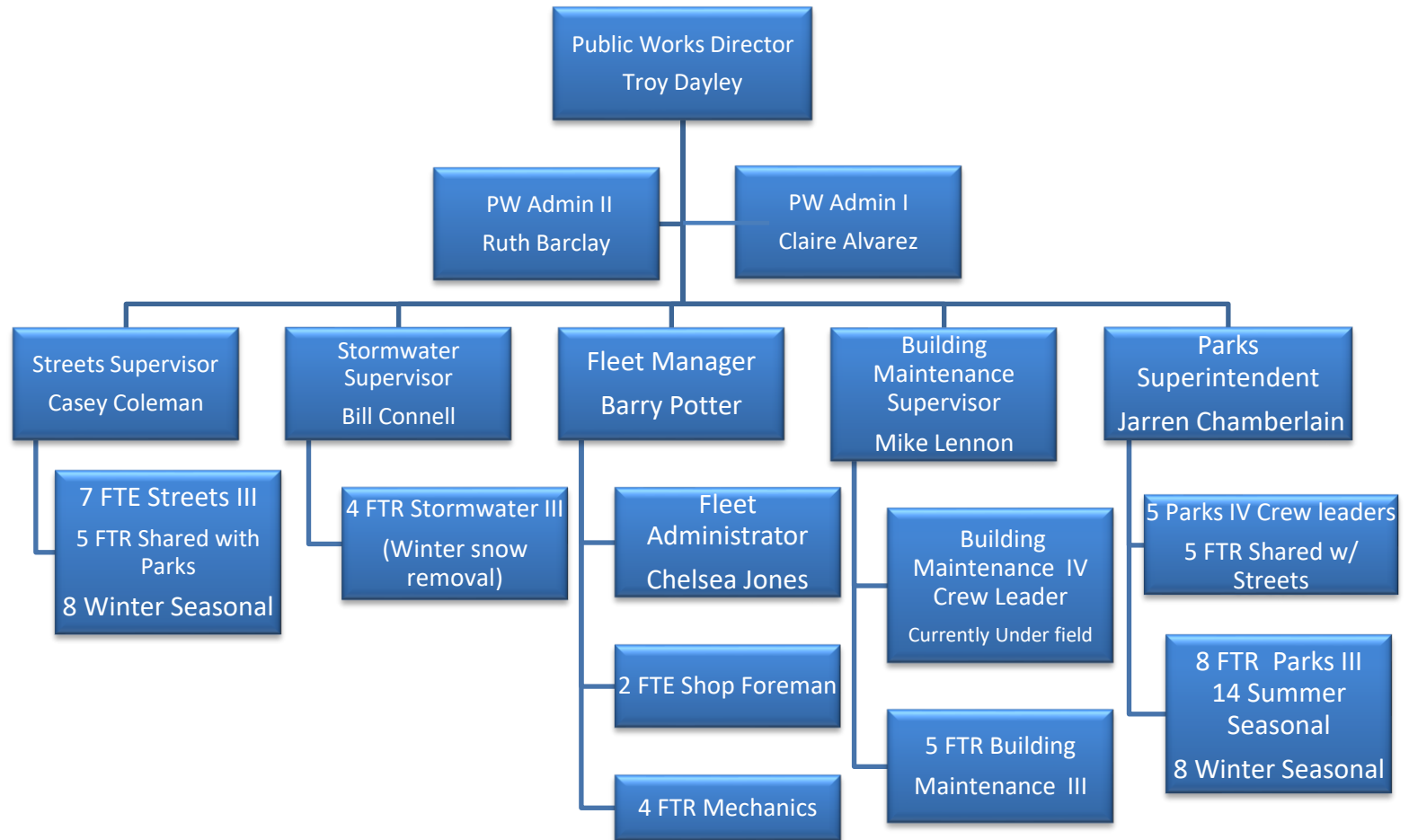


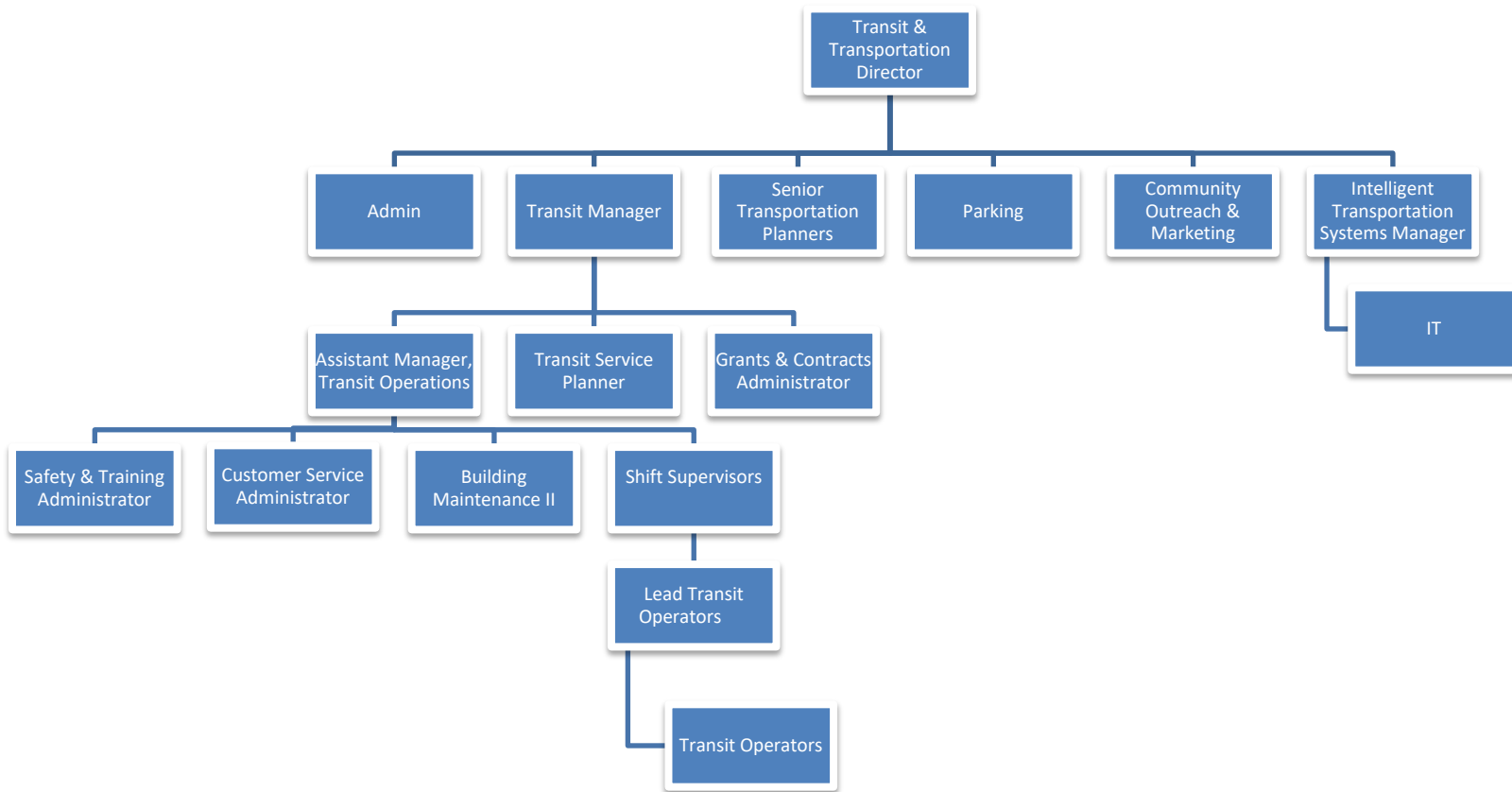
# Public Safety Department



# Public Utilities Department – Jun 2020





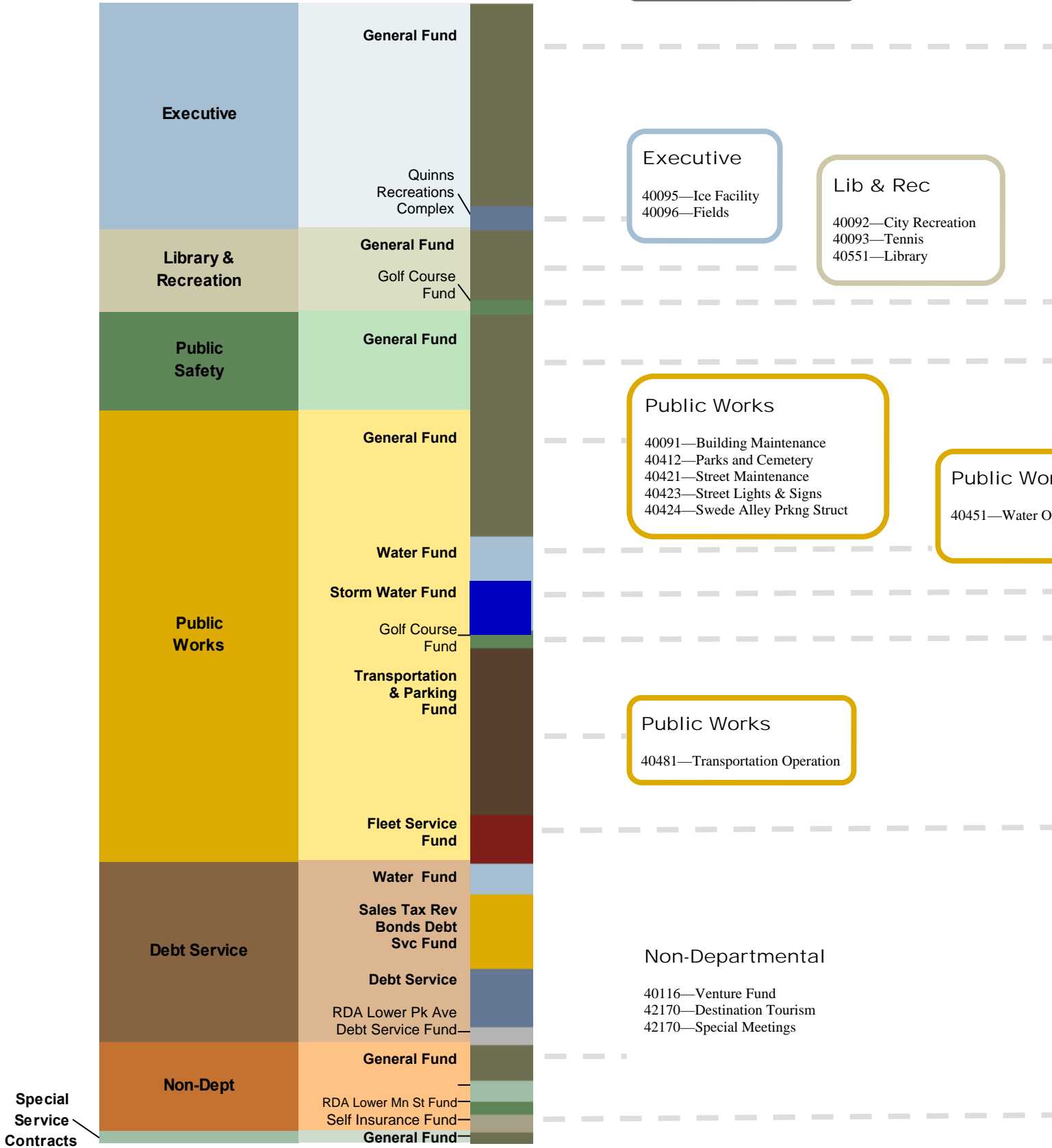




**Budget Groups**

**Funds**

**Departments**



# Fund-Department Matrix

Relationship between funds and departments through budget groups

## Executive

40352—Building Dept  
 40034—Budget, Debt & Grants  
 40011—City Council  
 40021—City Manager  
 40311—Community Develop Admin  
 40313—Engineering  
 40072—Finance  
 40062—Human Recourses  
 40023—Elections  
 40031—Legal  
 40082—IT & Customer Service  
 40342—Planning  
 40100—Community Affairs  
 40101—Economy  
 40102—Environmental & Sustain.

## Lib & Rec

40571—Golf Pro Shop

## Public Safety

40221—Police  
 40222—Drug Education  
 40223—State Liquor Enforcement  
 40231—Communication Center

## Public Works

40455—Storm Water Ops

## Public Works

40564—Golf Maintenance

## Public Works

40471—Fleet Services Dept

## Non-Departmental

40132—Self Insurance & Security Bond

## Fund Legend

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 033 - Redevelopment Agency Lower Park
- 034 - Redevelopment Agency Main St.
- 051 - Water Fund
- 052 - Storm Water Fund
- 055 - Golf Fund
- 057 - Transportation Fund
- 062 - Fleet Services Fund
- 064 - Self-Insurance Fund
- 070 - Sales Tax Rev Bonds Debt Service Fund
- 071 - Debt Service Fund

### Other Funds

- 021 - Police Special Revenue Fund
- 022 - Criminal Forfeiture Restricted Account
- 023 - Lower Park Ave. RDA Special Revenue
- 024 - Main St. RDA Special Revenue Fund
- 031 - Capital Projects Fund
- 035 - Municipal Building Authority Fund
- 038 - Equipment Replacement Fund

RDA = Redevelopment Agency  
 DSF = Debt Service Fund  
 MBA = Municipal Building Authority

**2020Adj / 20Adj** - The adjusted FY 2020 budget.

**2020 Org / 20Org** - The adopted original FY 2020 budget.

**Accrual** - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

**ADA** - Americans with Disabilities Act.

**Appropriation** - Resources that are set apart by official action for a particular use or purpose.

**Appropriated Budget** - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

**ASD** - Administrative Services Department.

**Assessed value** - The value to which the property tax rate is applied in order to determine the tax liability of the property.

**BA** - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

**Beg. Balance** - Beginning Balance.

**Bonded Debt** - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

**Bonded Delinquency** - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

**BORC** - Budget Option Review Committee.

**Budget officer** - City Manager.

**Budgetary Control** - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

**Capital investment** - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

**Capital / Capital Outlay** - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

**CCLC** - City Council Liaison Committee.

**CD** - Community Development Department.

**Centrally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

**Charg. For Serv.** - Charges For Services.

**CIP** - Capital Improvement Project(s)/Program.

**Collection %** - The rate of collection of property taxes in a given year and on a five year average.

**Contingencies / Contingency / Cont.** - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

**Cost allocation plan** - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

**Cost Recovery** - The extent that fees are used to recover associated costs of a function.

**Cost-effectiveness** - A cost benefit type of evaluation of an activity.

**CTAC** - Citizens Technical Advisory Committee.

**Current level** - A basic level of service equal to the current (FY2000-01) level of service.

**D.A.R.E.** - Drug Abuse Resistance Education program.

**Debt** - Accumulated amount owed by the City in the future.

**Debt Service** - The annual payments (principal & interest) made by the city against it's outstanding Debt.

**Direct debt** - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

**Direct costs** - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

**Disadvantaged Business Enterprise (DBE)** - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

**Emergency personnel** - Police officers and water workers.

**ESC** - Employee Steering Committee.

**ESL** - English as a second language.

**Essential services** - Services that must be provided by the City.

**Excise Tax Revenue Bonds** - Debt secured only by a specific tax (Class "C" Road Funds).

**Expenditures** - Payments for goods or services that decrease the net financial resources available for future purchases.

**Fair market value** - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

**Fiduciary Funds** - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

**FTA** - Federal Transit Administration.

**FTE** - Full-time equivalent, which is 2,080 hours per year.

**GFOA** - Government Finance Officers Association of the United States and Canada.

**GG** - General government, meaning the City Manager.

**GO - General Obligation Bonds** - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

**Golden Triangle** - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

**Governmental Fund** - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

**GRAMA** - Utah's record management law.

**Historical incentive grant** - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

**HMBA** - Historic Main Street Business Alliance.

**HMO's** - Health Maintenance Organization.

**Housing allowance** - A program for encouraging employees to live within the Park City area (Golden Triangle).

**Housing Authority** - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

**ICMA** - International City Managers Association.

**Impact Fees** - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

**Independent contractors** - A contractor who is not an employee of the City.

**Indirect costs** - Support costs associated with doing business as a City.

**Interfund transactions** - Financial transactions between funds.

**KPCW** - Local non-profit radio station.

**Locally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

**LS** - Leisure Services.

**MS&S / M&S** - Materials, Services, and Supplies - an expenditure classification.

**Magnesium chloride** - A chemical used for de-icing roads.

**Management Team** - City Manager and Department heads.

**Materials, Supplies & Services** - An expenditure classification.

**Modified Accrual** - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

**ND** - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

**NDG** - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

**New growth** - Increase in the City's property tax base that has resulted from new construction.

**Non-appropriated Budget** - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

**No Tax Increase** - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

**OEA** - Outside temporary employment agency.

**Options** - Incremental increases or decreases in current levels.

**Osguthorpe property** - A key property within the City's entry way that was acquired for City use.

**Other Rev.** - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

**OTIS** - Old Town Improvement Study

**PAC - Personnel Advisory Committee** - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

**Pavement management** - A comprehensive plan for the routine maintenance of City streets.

**PCMC** - Park City Municipal Corporation

**Pocket plazas** - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

**Primary residential property** - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

**Program and Resource Analysis** - a study that analyzed the services and programs Park City has to offer.

**Proprietary Funds** - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**PS** - Public Safety Department

**PW** - Public Works Department.

**Racquet Club** - A recreation facility owned and operated by the City.

**RDA - Redevelopment Agency** - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.

**Recession plan** - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

**Resort city sales tax** - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

**School fields master plan** - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

**Sensitive Lands** - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

**SID - Special Improvement District** - A mechanism used to finance and charge to benefitting proprietaries the costs of specific improvements.

**SLAC** - Service Level Analysis Committee.

**SLOC** - Salt Lake Olympic Committee.

**Special event** - A large event with a major impact on the city.

**Special Revenue Funds** - Funds that account for the proceeds of specific revenue sources (other than expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

**Supplemental retirement** - A retirement program provided by the City in addition to the State operated retirement system.

**Third-class city** - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

**Trails master plan** - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

**Truth in Taxation** - Utah State's legislation regulating property taxes.

**UDOT** - Utah Department of Transportation.

**Utah Money Management Act** - Utah State Legislation directing how city funds can be invested.

**Utah Interlocal Finance Authority** - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

**Utelite** - A material used on roads during the winter to help reduce slippery conditions.

**VMS** - Vehicle Maintenance System.

**Wellness Program** - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.