

## City Council Adopted Budget

### Volume II

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## Park City Vision 2020

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### Strategic Pillars



*A 'living laboratory' that creates original thinking and solutions*

# PARK CITY MUNICIPAL'S FISCAL YEAR 2021 BUDGET



## City Council Adopted Budget

- **Adjusted Budget Fiscal Year 2020**
- **Annual Budget Fiscal Year 2021**

## Volume II

Prepared by:

**Matthew Dias—City Manager**

**Jed Briggs—Budget Operations & Strategic Planning Manager**

**Erik Daenitz—Financial Analyst**

**Penny Frates—Budget Analyst**

**Josh Miller- Capital Budget, Debts, and Grants Analyst**

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## Engaged & Effective Citizenry

Program	Departments	SCORE	QUARTILE	DEPT REQ	RT REC	CM REC	REV	TOT REC COST
		FY 2021	FY 2021	FY 2021	FY 2021	FY 2021	FY 2021	FY 2021
Storm Water Utility	STORM WATER OPERATIONS	28.50	1	\$1,131,643	\$1,002,708	\$1,002,708	\$0	\$982,300
Prosecution	CITY ATTORNEY'S OFFICE	25.25	1	\$241,289	\$237,562	\$236,919	(\$75,851)	\$153,829
Elections	EXECUTIVE	25.00	1	\$44,903	\$34,903	\$34,903	\$0	\$34,987
City Recorder	EXECUTIVE	23.50	1	\$148,092	\$138,741	\$138,741	(\$14,762)	\$124,839
Accounting/Audit/Treasury	FINANCE	23.50	1	\$360,495	\$356,900	\$356,900	(\$118,936)	\$239,786
Street Lights & Signs	STREET MAINTENANCE	23.25	1	\$373,076	\$352,391	\$352,391	\$0	\$348,345
Website	INFORMATION TECHNOLOGY (IT)	22.50	1	\$186,115	\$175,594	\$175,548	(\$19,409)	\$156,432
Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	22.50	1	\$162,297	\$138,211	\$138,211	(\$46,736)	\$95,655
Debt Management	BUDGET, DEBT & GRANTS	22.25	1	\$36,135	\$38,747	\$38,747	(\$13,626)	\$129,017
Clean-up and Storm Drain	STREET MAINTENANCE	22.00	1	\$281,624	\$277,328	\$277,328	\$0	\$288,017
Traffic Enforcement	POLICE	22.00	1	\$1,400,297	\$1,151,507	\$1,140,125	(\$75,851)	\$1,163,092
Business Licenses	FINANCE	21.50	1	\$123,480	\$113,978	\$113,978	(\$67,520)	\$47,416
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	21.50	1	\$894,130	\$886,230	\$886,230	(\$149,026)	\$941,653
Financial Services	FINANCE	21.00	2	\$386,836	\$326,281	\$326,281	(\$174,080)	\$154,411
Capital Budgeting	BUDGET, DEBT & GRANTS	20.75	2	\$39,321	\$39,738	\$39,738	(\$23,796)	\$128,385
Engineering Project Management	ENGINEERING	20.75	2	\$389,134	\$356,512	\$354,493	(\$68,250)	\$288,081
Revenue/Resource Management	BUDGET, DEBT & GRANTS	20.25	2	\$20,213	\$33,131	\$33,131	(\$9,208)	\$30,460
Fleet Management & Maintenance	FLEET SERVICES DEPT	20.00	2	\$3,060,177	\$2,855,574	\$2,855,574	\$0	\$2,849,144
Litigation	CITY ATTORNEY'S OFFICE	19.75	2	\$103,788	\$111,226	\$111,149	(\$72,616)	\$30,572
Local, State, and Federal Compliance	HUMAN RESOURCES	19.75	2	\$171,511	\$153,414	\$153,414	(\$61,009)	\$93,161
Code Enforcement	BUILDING	19.75	2	\$290,222	\$286,822	\$283,924	(\$34,150)	\$251,815
Council & Board Support	EXECUTIVE & LEGAL	19.50	2	\$460,857	\$539,281	\$539,178	(\$37,274)	\$421,421
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & ENVIRONMENTAL SUSTAINABILITY	19.50	2	\$460,189	\$430,615	\$430,615	(\$20,247)	\$488,099
Network Support	INFORMATION TECHNOLOGY (IT)	19.25	2	\$326,157	\$271,287	\$271,186	(\$57,342)	\$214,026
Street & Sidewalk Maintenance	STREET MAINTENANCE	19.00	2	\$560,950	\$530,756	\$530,756	\$0	\$544,516
Risk Management	EXECUTIVE & LEGAL	19.00	2	\$1,305,701	\$1,313,889	\$1,313,812	(\$1,278,858)	\$135,248
Parks & Sidewalk Snow Removal	PARKS & FIELDS	18.75	2	\$713,877	\$686,765	\$685,609	\$0	\$677,295
Employment Review	CITY ATTORNEY'S OFFICE	18.75	2	\$69,425	\$76,321	\$76,244	(\$26,516)	\$41,581
Janitorial Services	BUILDING MAINTENANCE	18.75	2	\$554,984	\$554,484	\$554,484	\$0	\$554,754

Program	Departments	SCORE	QUARTILE	DEPT REQ	RT REC	CM REC	REV	TOT REC COST
		FY 2021	FY 2021	FY 2021	FY 2021	FY 2021	FY 2021	FY 2021
Benefit Design/Administration	HUMAN RESOURCES	18.75	2	\$79,848	\$77,248	\$77,248	(\$31,756)	\$45,954
Circulation Services	LIBRARY	18.50	2	\$296,281	\$285,402	\$285,402	(\$5,400)	\$282,145
Staff Support	EXECUTIVE	18.50	2	\$240,477	\$206,672	\$206,672	(\$77,773)	\$129,858
Technical Services	LIBRARY	18.50	2	\$313,365	\$302,568	\$302,568	(\$3,600)	\$301,091
Community Support	POLICE	18.25	2	\$932,203	\$917,469	\$908,129	(\$17,086)	\$899,365
IT Utilities	INFORMATION TECHNOLOGY (IT)	18.00	2	\$125,509	\$125,521	\$125,503	(\$27,916)	\$97,675
Building Repairs and Maintenance	BUILDING MAINTENANCE	17.75	2	\$572,319	\$540,019	\$540,019	(\$79,907)	\$462,356
Emergency Communications	COMMUNITY ENGAGEMENT	17.75	2	\$80,887	\$80,887	\$80,887	(\$9,386)	\$72,018
Systems Support	INFORMATION TECHNOLOGY (IT)	17.25	3	\$416,266	\$325,100	\$324,994	(\$63,535)	\$261,692
Reciprocal Borrowing	LIBRARY	17.00	3	\$23,058	\$22,000	\$22,000	\$0	\$22,170
Records Management	IT & POLICE	17.00	3	\$75,381	\$55,997	\$55,973	\$0	\$55,965
Contracts/Grants	CITY ATTORNEY'S OFFICE	16.75	3	\$83,621	\$93,368	\$93,291	(\$27,155)	\$41,075
Adult Services	LIBRARY	16.50	3	\$289,167	\$270,092	\$270,092	(\$5,400)	\$266,670
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	16.50	3	\$335,220	\$272,583	\$272,559	(\$48,996)	\$223,693
Strategic Planning	BUDGET, DEBT & GRANTS	16.50	3	\$30,577	\$30,577	\$30,577	\$0	\$32,834
Grant Administration	BUDGET, DEBT & GRANTS	16.25	3	\$6,842	\$5,551	\$5,551	(\$4,037)	\$7,148
Legislative Liaison	EXECUTIVE	15.50	3	\$114,278	\$91,945	\$91,945	(\$9,394)	\$121,391
Planning Customer Service	PLANNING	15.00	3	\$160,007	\$156,292	\$156,035	(\$7,800)	\$149,344
Utilities	BUILDING MAINTENANCE	15.00	3	\$211,984	\$211,984	\$211,984	\$0	\$183,189
GIS	INFORMATION TECHNOLOGY (IT)	14.75	4	\$132,890	\$130,733	\$130,670	(\$36,976)	\$93,628
Analysis Resource	BUDGET, DEBT & GRANTS	13.75	4	\$53,942	\$50,589	\$50,589	(\$19,089)	\$51,884
Golf Maintenance	GOLF MAINTENANCE & PARKS	13.75	4	\$778,841	\$756,141	\$756,141	\$0	\$747,287
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	13.50	4	\$77,064	\$74,877	\$74,877	(\$27,156)	\$24,822
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	13.50	4	\$537,528	\$414,216	\$414,031	(\$40,828)	\$373,810
Cemetery	PARKS & CEMETERY AND CITY REC	12.75	4	\$125,099	\$110,871	\$110,584	\$0	\$108,573
Valued & Engaged Staff	ICE FACILITY	12.25	4	\$2,350	\$1,795	\$1,795	\$0	\$1,795
Valuing Employees	HUMAN RESOURCES	11.75	4	\$226,014	\$204,474	\$204,474	(\$87,696)	\$117,954
Recruitment	HUMAN RESOURCES	11.75	4	\$123,270	\$101,493	\$101,493	(\$47,231)	\$54,875
Pay Plan Design/Administration	HUMAN RESOURCES	11.75	4	\$104,168	\$91,118	\$91,118	(\$35,448)	\$56,274
Trash Clean-Up	PARKS & FIELDS	11.50	4	\$177,011	\$160,503	\$160,117	\$0	\$158,201
Performance Management	HUMAN RESOURCES	10.75	4	\$104,910	\$90,147	\$90,147	(\$40,400)	\$50,192
Short-Term Citywide Personnel	HUMAN RESOURCES	6.50	4	\$47,363	\$38,963	\$38,963	(\$26,590)	\$12,515
<b>TOTAL</b>				<b>\$21,174,658</b>	<b>\$19,768,091</b>	<b>\$19,738,745</b>	<b>(\$3,225,618)</b>	<b>\$17,115,780</b>

**Description:**

STREET MAINTENANCE WATER OPERATIONS This Program maintains City storm drain systems in order to minimize the addition of pollutants into stream water, and to minimize potential flooding. This Program is responsible for meeting the requirements of the Utah MS4 permit. The City has currently been designated, but has not yet applied for coverage under the permit.

**Council Goal:**

003 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Water Conservation

**Section 1: Scope**

Change in Demand

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

Demand has increased substantially as previously the City had not been mandated by the State to undertake this Clean Water Act obligation.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
STORM WATER OPER				
Personnel	710,368	619,237	619,237	607,137
Materials	417,293	401,818	401,818	399,200
Total STORM WATER OPER	1,127,661	1,021,055	1,021,055	1,006,337
TOTAL	1,127,661	1,021,055	1,021,055	1,006,337

FTEs	Budget FTEs FY 2021
Full Time	5.9
Part Time	
TOTAL	5.9

Level of Service  
Storm Water Utility Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program Benefits/Serves the ENTIRE of the Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE N/A  
 WATER OPERATIONS N/A

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE Additional waste and dirt will enter the waterways that run through Park City. This will negatively impact aquatic wildlife and the natural environment.  
 WATER OPERATIONS Park City is obligated to obtain a permit under the Clean Water Act to operate our storm water system. Funding at a lower level will increase the chances that we will not meet the terms of the permit opening the City up to substantial penalties under the Clean Water Act.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Storm Water-WATER OPERATIONS	Annually submit the Utah Pollutant Discharge Elimination System Storm Water Program MS4 Report form to the state	No	No	No	No

**Description:**

CITY ATTORNEY Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits.

**Council Goal:**

036 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound 1) Community policing engaged 2) Capable workforce

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
CITY ATTORNEY					
Personnel	210,320	206,593	205,950	-75,851	122,860
Materials	30,969	30,969	30,969		30,969
Total CITY ATTORNEY	241,289	237,562	236,919	-75,851	153,829
TOTAL	241,289	237,562	236,919	-75,851	153,829

FTEs	Budget FTEs FY 2021
Full Time	1.5
Part Time	0.5
TOTAL	1.9

Level of Service

Prosecution Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Prosecution-CITY ATTORNEY'S OFFICE	Filing and Disposition by Prosecutor (number of misdemeanor cases)	697	0		
Prosecution-CITY ATTORNEY'S OFFICE	Percent of requests for information/charges screening completed within 7 days.	100%	0%	%	%

**Description:**

ELECTIONS This includes all materials necessary to conduct an election as well as costs for election judges.

**Council Goal:**

002 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

This is the off-year for elections, so the demand for this program is significantly less.

	Request FY 2021	Rationale FY 2021
Elections	No new requests.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>CITY MANAGER</b>				
Personnel	10,303	10,303	10,303	10,387
Materials	21,600	11,600	11,600	11,600
<b>Total CITY MANAGER</b>	<b>31,903</b>	<b>21,903</b>	<b>21,903</b>	<b>21,987</b>
<b>ELECTIONS</b>				
Materials	13,000	13,000	13,000	13,000
<b>Total ELECTIONS</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>
<b>TOTAL</b>	<b>44,903</b>	<b>34,903</b>	<b>34,903</b>	<b>34,987</b>

FTEs	Budget FTEs FY 2021
Full Time	0.1
Part Time	
<b>TOTAL</b>	<b>0.1</b>

Level of Service

Elections Enhanced Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Elections-CITY MANAGER	Deadline was met for noticing the election.	No	No	No	No
Elections-CITY MANAGER	Election results were delivered to the County within the specified timeline.	No	No	No	No



**Description:**

CITY MANAGER Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager. Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager.

**Council Goal:**

010 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
CITY MANAGER					
Personnel	134,712	134,712	134,712	-14,762	120,810
Materials	13,379	4,029	4,029		4,029
Total CITY MANAGER	148,092	138,741	138,741	-14,762	124,839
<b>TOTAL</b>	<b>148,092</b>	<b>138,741</b>	<b>138,741</b>	<b>-14,762</b>	<b>124,839</b>

FTEs	Budget FTEs FY 2021
Full Time	1.0
Part Time	
<b>TOTAL</b>	<b>1.0</b>

Level of Service

City Recorder Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
City Recorder-CITY MANAGER	Epackets & website postings by EOD Monday and packets distributed by end of day Monday.	100%	0%	%	%
City Recorder-CITY MANAGER	Two week turn around for Council minutes	80%	0%	%	%

**Description:**

FINANCE This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

**Council Goal:**

008 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2021	Rationale FY 2021
Accounting/Audit/Treasury	Accounting Clerk Re-class of an existing PT position to a FT position. Offset of \$31,226.98	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
FINANCE					
Personnel	293,917	290,783	290,783	-118,936	173,669
Materials	66,829	66,117	66,117		66,117
Total FINANCE	360,746	356,900	356,900	-118,936	239,786
<b>TOTAL</b>	<b>360,746</b>	<b>356,900</b>	<b>356,900</b>	<b>-118,936</b>	<b>239,786</b>

FTEs	Budget FTEs FY 2021
Full Time	2.2
Part Time	0.0
<b>TOTAL</b>	<b>2.2</b>

Level of Service  
 Accounting/Audit/Treasury Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

FINANCE Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

### Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Accounting/Audit/Treasury-FINANCE	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	No	No	No
Accounting/Audit/Treasury-FINANCE	Output: Number of journal entries prepared and posted	0	0		
Accounting/Audit/Treasury-FINANCE	Output: Number of bank statement transactions reconciled.	14596	0		
Accounting/Audit/Treasury-FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.	0	0		
Accounting/Audit/Treasury-FINANCE	Output: Number of quarterly monitoring reports submitted to City Council.	100	0		
Accounting/Audit/Treasury-FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	0%	0%	%	%

**Description:**

STREET LIGHTS/SIGN The Streets Department is responsible for the operation and maintenance of 836 City owned street lights and leases 128 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests. Challenges to this program are maintaining an aging lighting network, including fixtures, wiring, and coordinating repairs and maintenance with RMP.

**Council Goal:**

006 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD).

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>STREET MAINTENANCE</b>				
Personnel	142,681	140,751	140,751	141,801
Materials	49,350	49,040	49,040	52,745
<b>Total STREET MAINTENANCE</b>	<b>192,031</b>	<b>189,791</b>	<b>189,791</b>	<b>194,545</b>
<b>STREET LIGHTS/SIGN</b>				
Materials	190,100	162,600	162,600	153,800
<b>Total STREET LIGHTS/SIGN</b>	<b>190,100</b>	<b>162,600</b>	<b>162,600</b>	<b>153,800</b>
<b>TOTAL</b>	<b>382,131</b>	<b>352,391</b>	<b>352,391</b>	<b>348,345</b>

FTEs	Budget FTEs FY 2021
Full Time	1.3
Part Time	0.2
<b>TOTAL</b>	<b>1.5</b>

Level of Service  
Street Lights & Signs Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

**STREET LIGHTS/SIGN** Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.

### Section 5: Consequences of Funding Proposal at Lower Level

**STREET LIGHTS/SIGN** The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Street Lights & Signs-STREET MAINTENANCE	Percentage of city street lights operating.	98%	0%	%	%
Street Lights & Signs-STREET MAINTENANCE	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	98%	0%	%	%
Street Lights & Signs-STREET MAINTENANCE	Percentage of traffic control devices repaired within 30 days.	100%	0%	%	%
Street Lights & Signs-STREET MAINTENANCE	Percentage of signs inspected per year.	100%	0%	%	%

**Description:**

TECHNICAL & CUSTOMER SERVICES

www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive automatic email notifications for a variety of City topics.

**Council Goal:**

069 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Citizen Engagement The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
TECHNICAL & CUSTOMER SERVICES					
Personnel	102,120	95,260	95,214	-19,409	76,098
Materials	89,934	80,334	80,334		80,334
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>192,054</b>	<b>175,594</b>	<b>175,548</b>	<b>-19,409</b>	<b>156,432</b>
<b>TOTAL</b>	<b>192,054</b>	<b>175,594</b>	<b>175,548</b>	<b>-19,409</b>	<b>156,432</b>

FTEs	Budget FTEs FY 2021
Full Time	0.7
Part Time	0.2
<b>TOTAL</b>	<b>0.9</b>

Level of Service

Website Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Website-TECHNICAL & CUSTOMER SERVICES	Annual Website trainings offered to department liaisons	0	0		
Website-TECHNICAL & CUSTOMER SERVICES	Percent of problem work-orders resolution with 4 hour response time	0%	0%	%	%



**Description:**

**BUDGET, DEBT & GRANTS** Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

**Council Goal:**

017 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the upmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>BUDGET, DEBT &amp; GRANTS</b>					
Personnel	102,054	102,054	102,054	-44,399	61,785
Materials	47,762	23,800	23,800		23,800
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>149,816</b>	<b>125,854</b>	<b>125,854</b>	<b>-44,399</b>	<b>85,585</b>
<b>FINANCE</b>					
Personnel	9,630	9,630	9,630	-2,337	7,344
Materials	3,151	2,727	2,727		2,727
<b>Total FINANCE</b>	<b>12,781</b>	<b>12,357</b>	<b>12,357</b>	<b>-2,337</b>	<b>10,070</b>
<b>TOTAL</b>	<b>162,597</b>	<b>138,211</b>	<b>138,211</b>	<b>-46,736</b>	<b>95,655</b>

FTEs	Budget FTEs FY 2021
Full Time	0.9
Part Time	
<b>TOTAL</b>	<b>0.9</b>

Level of Service

Budget Preparation, Coordination, and Monitoring Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	GFOA Distinguished Budget Presentation Award received (0 =No, 1 =Yes)	Yes	No	No	No
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter)	20	0		
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Monitoring as "satisfactory" or above	85%	0%	%	%
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Preparation as "satisfactory" or above	93%	0%	%	%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

**Council Goal:**

024 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
BUDGET, DEBT & GRANTS					
Personnel	35,997	35,997	35,997	-13,626	126,267
Materials	4,750	2,750	2,750		2,750
Total BUDGET, DEBT & GRANTS	40,747	38,747	38,747	-13,626	129,017
TOTAL	40,747	38,747	38,747	-13,626	129,017

FTEs	Budget FTEs FY 2021
Full Time	0.3
Part Time	
TOTAL	0.3

Level of Service  
Debt Management Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration****Section 5: Consequences of Funding Proposal at Lower Level****Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Moody's), 1= Aa2, 2= Aa1, 3= Aaa	3	0		
Debt Management-BUDGET, DEBT & GRANTS	Percentage of bond issuances completed in time for project	100%	0%	%	%
Debt Management-BUDGET, DEBT & GRANTS	At least \$5 million kept in reserve to keep bond rating? (0 =No, 1 =Yes)	Yes	No	No	No
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (S & P) 2 = AA+	2	0		
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Fitch) 2= AA+	2	0		

**Description:**

STREET MAINTENANCE Sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

**Council Goal:**

059 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
STREET MAINTENANCE				
Personnel	166,235	163,339	163,339	164,520
Materials	115,389	113,989	113,989	123,497
Total STREET MAINTENANCE	281,624	277,328	277,328	288,017
TOTAL	281,624	277,328	277,328	288,017

FTEs	Budget FTEs FY 2021
Full Time	1.3
Part Time	0.3
TOTAL	1.6

Level of Service

Clean-up and Storm Drain Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Loss Prevention: The Street Department has been to protect property from possible loss through during spring the. Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. An example of this is the program revamp of the spring clean-up program to a once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program.Option: Same LOS.

## Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: reduced preventative maintenance, potential flooding, impacts to downstream water quality, impacts on the look, feel and cleanliness of Park City, and possible effects on the solid waste contract for Main Street. Proposed LOS: Same LOS.

## Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Clean-up and Control-STREET MAINTENANCE	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	100%	0%	%	%
Clean-up and Control-STREET MAINTENANCE	Percentage of flood control devices inspected weekly from April 15 to June 15.	100%	0%	%	%
Clean-up and Control-STREET MAINTENANCE	Percentage of storm drain boxes cleaned annually.	20%	0%	%	%

**Description:**

POLICE Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

**Council Goal:**

039 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2021	Rationale FY 2021
Traffic Enforcement	1. Part-time Seasonal and Contract Officers 2. Special Event Officer Pay Increase 3. Senior Police Officer--Investigations 4. Senior Police Officer--Patrol/Traffic	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>POLICE</b>					
Personnel	1,330,595	1,092,487	1,081,105	-75,851	1,115,717
Materials	69,702	59,020	59,020		47,375
Total POLICE	1,400,297	1,151,507	1,140,125	-75,851	1,163,092
<b>TOTAL</b>	1,400,297	1,151,507	1,140,125	-75,851	1,163,092

FTEs	Budget FTEs FY 2021
Full Time	7.8
Part Time	1.7
<b>TOTAL</b>	9.5

Level of Service  
Traffic Enforcement Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

### Section 5: Consequences of Funding Proposal at Lower Level

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

### Section 6: Performance Measures

	Description	Actual FY 2019
Traffic Enforcement-POLICE	Total number of citations issued	1044
Traffic Enforcement-POLICE	Total number of traffic stops conducted	3066
Traffic Enforcement-POLICE	Total number of directed traffic enforcement incidents initiated	0
Traffic Enforcement-POLICE	Total number of speed trailers deployed	19
Traffic Enforcement-POLICE	Total number of school zone enforcement incidents initiated	260



**Description:**

FINANCE As administrators of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. The demand for business licenses increases year over year.

**Council Goal:**

032 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

**Section 1: Scope**

Change in Demand Explanation  
 Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2021	Rationale FY 2021
Business Licenses	Accounting Clerk Re-class of an existing PT position to a FT position. Offset of \$31,226.98	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>FINANCE</b>					
Personnel	113,492	104,091	104,091	-66,520	38,528
Materials	9,988	9,888	9,888	-1000	-11,606
<b>Total FINANCE</b>	<b>123,480</b>	<b>113,978</b>	<b>113,978</b>	<b>-67,520</b>	<b>47,416</b>
<b>TOTAL</b>	<b>123,480</b>	<b>113,978</b>	<b>113,978</b>	<b>--67,520</b>	<b>47,416</b>

FTEs	Budget FTEs FY 2021
Full Time	1.1
Part Time	0.0
<b>TOTAL</b>	<b>1.2</b>

Level of Service  
 Business Licenses Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

### Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Business Licenses-FINANCE	Output: Number of business licenses processed.	5019	0		

**Description:**

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
CITY MANAGER	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
COMMUNITY ENGAGEMENT	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
ECONOMY	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

**Council Goal:**

009 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Community Engagement An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST decrease in demand of 5% Council is interested in enhancing our engagement with the community. This is a Top to 14% Priority of Council.

	Request FY 2021	Rationale FY 2021
Community Outreach and Citizen Engagement	Com Eng: Resident Outreach	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>CITY COUNCIL</b>					
Personnel	158,452	158,452	158,452	-37,257	121,616
Materials	41,225	37,525	37,525		37,525
<b>Total CITY COUNCIL</b>	<b>199,677</b>	<b>195,977</b>	<b>195,977</b>	<b>-37,257</b>	<b>159,141</b>
<b>CITY MANAGER</b>					
Personnel	213,996	213,996	213,996	-37,257	254,934
Materials	35,354	11,545	11,545		11,545
<b>Total CITY MANAGER</b>	<b>249,351</b>	<b>225,541</b>	<b>225,541</b>	<b>-37,257</b>	<b>266,479</b>
<b>COMMUNITY ENGAGEMENT</b>					

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
Personnel	212,175	212,175	212,175	-37,257	176,657
Materials	86,445	60,200	60,200		60,200
<b>Total COMMUNITY ENGAGEMENT</b>	<b>298,620</b>	<b>272,375</b>	<b>272,375</b>	<b>-37,257</b>	<b>236,857</b>
<b>ECONOMY</b>					
Personnel	86,380	86,380	86,380	-37,257	49,720
Materials	5,956	5,956	5,956		5,956
<b>Total ECONOMY</b>	<b>92,336</b>	<b>92,336</b>	<b>92,336</b>	<b>-37,257</b>	<b>55,676</b>
<b>CONTINGENCY/GENERAL</b>					
Materials	100,000	100,000	100,000		100,000
<b>Total CONTINGENCY/GENERAL</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>		<b>100,000</b>
<b>TOTAL</b>	<b>939,984</b>	<b>886,230</b>	<b>886,230</b>	<b>-149,026</b>	<b>818,153</b>

FTEs	Budget FTEs FY 2021
Full Time	4.0
Part Time	
<b>TOTAL</b>	<b>4.0</b>

**Level of Service**

Community Outreach and Citizen Engagement Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**COMMUNITY ENGAGEMENT**

In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

**Section 5: Consequences of Funding Proposal at Lower Level**

**CITY COUNCIL**

Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.

**CITY MANAGER**

Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.

## Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Community Outreach and Citizen Engagement-ECONOMY	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	0%	0%	%	%
Community Outreach and Citizen Engagement-ECONOMY	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	0%	0%	%	%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%	0%	%	%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percentage of NCS respondents that rated "opportunities to participate in community matters" as "good" or "excellent"	0%	0%	%	%
Community Outreach and Citizen Engagement-CITY MANAGER	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	100%	0%	%	%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	# of PSA/Press Releases/Social Media Postings	0	0		
Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT	# of PSAs	0	0		

**Description:**

FINANCE The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

**Council Goal:**

037 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2021	Rationale FY 2021
Financial Services	Accounting Clerk Re-class of an existing PT position to a FT position. Offset of \$31,226.98	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
FINANCE					
Personnel	349,003	298,863	298,863	-174,080	126,993
Materials	37,833	27,418	27,418		27,418
Total FINANCE	386,836	326,281	326,281	-174,080	154,411
<b>TOTAL</b>	<b>386,836</b>	<b>326,281</b>	<b>326,281</b>	<b>-174,080</b>	<b>154,411</b>

FTEs	Budget FTEs FY 2021
Full Time	2.6
Part Time	0.2
<b>TOTAL</b>	<b>2.9</b>

Level of Service  
 Financial Services Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

### Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Financial Services-FINANCE	Output: Number of checks processed.	0	0		
Financial Services-FINANCE	Output: Number of payments recorded and deposited in the bank.	0	0		
Financial Services-FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed.	0	0		
Financial Services- FINANCE	Output: Number of line items processed.	0	0		
Financial Services- FINANCE	Output: Number of electronic payments recorded and deposited in the bank.	0	0		
Financial Services- FINANCE	Output: Number of physical checks processed.	0	0		
Financial Services- FINANCE	Output: Number of electronic payments processed.	0	0		
Financial Services- FINANCE	Output: Number of payments recorded and deposited at the front desk.	0	0		
Financial Services- FINANCE	Output: Number of A/P invoices processed	14349	0		
Financial Services- FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed	12908	0		
Financial Services- FINANCE	Output: Number of electronic payments processed at front desk	42172	0		
Financial Services- FINANCE	Output: Number of physical checks processed at front desk	20904	0		

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

**Council Goal:**

014 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4% Demand is increasing due to a number of new Capital projects being undertaken in the City.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
BUDGET, DEBT & GRANTS					
Personnel	38,888	38,888	38,888	-23,796	127,535
Materials	850	850	850		850
Total BUDGET, DEBT & GRANTS	39,738	39,738	39,738	-23,796	128,385
TOTAL	39,738	39,738	39,738	-23,796	128,385

FTEs	Budget FTEs FY 2021
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service  
Capital Budgeting Same Level of Service



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Capital Budgeting-BUDGET, DEBT & GRANTS	Percent of months in which CIP budget monitoring was completed	100%	0%	%	%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Capital Project Monitoring 'satisfactory' or above	84%	0%	%	%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the usefulness of Capital Project Monitoring 'satisfactory' or above	84%	0%	%	%

**Description:**

CITY ATTORNEY  
ENGINEERING

Scope LEGAL  
Additional funds requested to 1.) provide training to staff and 2.) purchase a yearly license to AutoCAD Civil 3D. The price of this software is \$2155.00 per year.

**Council Goal:**

068 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>ENGINEERING</b>					
Personnel	302,030	302,030	300,011	-68,250	233,599
Materials	87,104	54,482	54,482		54,482
Total ENGINEERING	389,134	356,512	354,493	-68,250	288,081
TOTAL	389,134	356,512	354,493	-68,250	288,081

FTEs	Budget FTEs FY 2021
Full Time	2.5
Part Time	
TOTAL	2.5

Level of Service

Engineering Project Management Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Engineering Project Management- ENGINEERING	Percent of construction projects "Substantially" completed within a construction season.	100%	0%	%	%
Engineering Project Management- ENGINEERING	Percent of public's construction concerns addressed within two weeks.	95%	0%	%	%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff.

**Council Goal:**

035 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of understanding of City revenue and an ability to accurately forecast it. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>BUDGET, DEBT &amp; GRANTS</b>					
Personnel	17,781	17,781	17,781	-9,208	15,110
Materials	15,350	15,350	15,350		15,350
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>33,131</b>	<b>33,131</b>	<b>33,131</b>	<b>-9,208</b>	<b>30,460</b>
<b>TOTAL</b>	<b>33,131</b>	<b>33,131</b>	<b>33,131</b>	<b>-9,208</b>	<b>30,460</b>

FTEs	Budget FTEs FY 2021
Full Time	0.2
Part Time	
<b>TOTAL</b>	<b>0.2</b>

Level of Service

Revenue/Resource Management Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Revenue/Resource Management- BUDGET, DEBT & GRANTS	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned	10	0		
Revenue/Resource Management- BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Revenue Forecasting and Analysis as "satisfactory" or above	88%	0%	%	%
Revenue/Resource Management- BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Financial/Fee Analysis as "satisfactory" or above	83%	0%	%	%

**Description:**

FLEET SERVICES DEPT

This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs. Includes fueling, preventative maintenance and repair services for a fleet of over 300 vehicles\equipment. The fleet has continued to grow in number and technical complexity. We are requesting an additional Mechanic II as part of our budget to maintain same level of service

**Council Goal:**

057 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2021	Rationale FY 2021
Fleet Management & Maintenance	Additional Mechanic II position.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>FLEET SERVICES DEPT</b>				
Personnel	1,105,278	1,002,419	1,002,419	995,989
Materials	1,954,899	1,853,155	1,853,155	1,853,155
<b>Total FLEET SERVICES DEPT</b>	<b>3,060,177</b>	<b>2,855,574</b>	<b>2,855,574</b>	<b>2,849,144</b>
<b>TOTAL</b>	<b>3,060,177</b>	<b>2,855,574</b>	<b>2,855,574</b>	<b>2,849,144</b>

FTEs	Budget FTEs FY 2021
Full Time	9.9
Part Time	
<b>TOTAL</b>	<b>9.9</b>

Level of Service

Fleet Management & Maintenance Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

FLEET SERVICES DEPT Over the past 6 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs. Fleet growth in size and technical complexity now dictates the need to add an additional mechanic. Fleet Services continually reviews fleet utilization to identify opportunities to consolidate and reduce fleet vehicles while still meeting user need. The Marsac Motor Pool has significantly reduced fleet size and costs.

### Section 5: Consequences of Funding Proposal at Lower Level

FLEET SERVICES DEPT Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and Council goals.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Fleet Management & Maintenance-FLEET SERVICES DEPT	Number of VEUs per mechanic (measured "vehicle equivalent units" to adjust for various equipment sizes).	41	0		
Fleet Management & Maintenance-FLEET SERVICES DEPT	Customer Satisfaction from Internal Service Survey: Percentage of ratings satisfactory or above.	95%	0%	%	%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Product Quality from Internal Service Survey: Percentage of ratings satisfactory or above.	82%	0%	%	%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Percentage of mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours)	76%	0%	%	%

**Description:**

CITY ATTORNEY

Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

**Council Goal:**

090 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Fiscally and legally sound

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
CITY ATTORNEY					
Personnel	100,936	108,946	108,869	-72,616	28,292
Materials	2,852	2,280	2,280		2,280
Total CITY ATTORNEY	103,788	111,226	111,149	-72,616	30,572
TOTAL	103,788	111,226	111,149	-72,616	30,572

FTEs	Budget FTEs FY 2021
Full Time	0.6
Part Time	0.1
TOTAL	0.6

Level of Service

Litigation Same Level of Service



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Internal costs are less than hiring outside counsel

### Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Litigation-CITY ATTORNEY'S OFFICE	Percent of court deadlines met without extensions.	1%	0%	%	%
Litigation-CITY ATTORNEY'S OFFICE	Time dedicated to resolve city claims is at least approximately 20%; including consultations with outside counsel.	No	No	No	No

**Description:**

HUMAN RESOURCES Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves being aware of changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.

**Council Goal:**

046 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
HUMAN RESOURCES					
Personnel	141,056	133,644	133,644	-61,009	73,391
Materials	30,455	19,770	19,770		19,770
Total HUMAN RESOURCES	171,511	153,414	153,414	-61,009	93,161
TOTAL	171,511	153,414	153,414	-61,009	93,161

FTEs	Budget FTEs FY 2021
Full Time	0.9
Part Time	0.1
TOTAL	1.0

Level of Service

Local, State, and Federal Compliance Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

#### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

#### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

#### Section 6: Performance Measures

	Description
Local, State, and Federal Compliance-HUMAN RESOURCES	# of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)

**Description:**

CITY ATTORNEY Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.

**Council Goal:**

041 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound 1) Fiscally and legally sound 2) Engaged and capable workforce

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
CITY ATTORNEY					
Personnel	69,527	80,575	80,498	-17,321	46,573
Materials	39,861	10,383	10,383		10,383
Total CITY ATTORNEY	109,388	90,958	90,881	-17,321	56,956
TOTAL	109,388	90,958	90,881	-17,321	56,956

FTEs	Budget FTEs FY 2021
Full Time	0.4
Part Time	0.1
TOTAL	0.4

Level of Service

General Legal Support Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

#### Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Proactive focus minimizes claims

#### Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
General Legal Support-CITY ATTORNEY'S OFFICE	Percent of staff inquires addressed within 3 days.	90%	0%	%	%

**Description:**

CITY MANAGER

Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.

CITY ATTORNEY

Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

**Council Goal:**

049 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government Open and Responsive Government is a high priority of the City Council and Mayor.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2021	Rationale FY 2021
Council & Board Support	Legal: Special Counsel Position	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>CITY MANAGER</b>					
Personnel	106,108	106,108	106,108	-18,637	107,252
Materials	32,589	11,659	11,659		11,659
<b>Total CITY MANAGER</b>	<b>138,698</b>	<b>117,767</b>	<b>117,767</b>	<b>-18,637</b>	<b>118,911</b>
<b>CITY ATTORNEY</b>					
Personnel	315,823	416,717	416,614	-18,637	297,713
Materials	6,337	4,797	4,797		4,797
<b>Total CITY ATTORNEY</b>	<b>322,160</b>	<b>421,514</b>	<b>421,411</b>	<b>-18,637</b>	<b>302,510</b>
<b>TOTAL</b>	<b>460,857</b>	<b>539,281</b>	<b>539,178</b>	<b>-37,274</b>	<b>421,421</b>

FTEs	Budget FTEs FY 2021
Full Time	2.1
Part Time	0.1
<b>TOTAL</b>	<b>2.2</b>

Level of Service

Council & Board Support Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

### Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Council & Board Support-CITY MANAGER	Percent of NCS respondents whose overall confidence in Park City government is "good" or "excellent"	61%	0%	%	%
Council & Board Support-CITY MANAGER	Percent of employees satisfied with the City Manager's office.	92%	0%	%	%
Council & Board Support-CITY ATTORNEY'S OFFICE	Percent of staff reports reviewed within three days.	95%	0%	%	%
Council & Board Support-CITY ATTORNEY'S OFFICE	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.	1	0		

**Description:**

**CITY COUNCIL** Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah.

**CITY MANAGER** Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.

**ENVIRONMENTAL SUSTAINABILITY** The Regional Community Development Director represents the City on regional collaboration efforts.

**Council Goal:**

029 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

**Transparent Government** City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. Municipalities are required to publish legal notices, which consist of agendas, public hearings, and publication of ordinance approvals. The budget request reflects actual expenditures for these notices.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>CITY COUNCIL</b>					
Personnel	158,452	158,452	158,452	-10,124	148,749
Materials	41,225	33,075	33,075		33,075
<b>Total CITY COUNCIL</b>	<b>199,677</b>	<b>191,527</b>	<b>191,527</b>	<b>-10,124</b>	<b>181,824</b>
<b>CITY MANAGER</b>					
Personnel	71,844	71,844	71,844	-10,124	139,032
Materials	23,144	23,144	23,144		23,144
<b>Total CITY MANAGER</b>	<b>94,988</b>	<b>94,988</b>	<b>94,988</b>	<b>-10,124</b>	<b>162,176</b>
<b>ENVIRONMENTAL SUSTAINABILITY</b>					
Materials	146,100	144,100	144,100		144,100
<b>Total ENVIRONMENTAL SUSTAINABILITY</b>	<b>146,100</b>	<b>144,100</b>	<b>144,100</b>		<b>144,100</b>
<b>TOTAL</b>	<b>440,765</b>	<b>430,615</b>	<b>430,615</b>	<b>-20,247</b>	<b>488,099</b>

FTEs	Budget FTEs FY 2021
Full Time	0.4
Part Time	
<b>TOTAL</b>	<b>0.4</b>



Level of Service  
 Policy Creation & Implementation Same Level of Service

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves the ENTIRE Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY COUNCIL	Partnerships with Utah League of Cities and Towns provide Park City the services of a skilled team of professional to assist with creation of policies and also provide significant support at the state legislative level. Reduced funding could prevent the City from participating in this valuable partnership. Reduced funding for Legal Notices would lessen the City's ability to comply with legal requirements of the Utah State Code.
CITY MANAGER	Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.
ENVIRONMENTAL SUSTAINABILITY	Reductions would remove the funding for the Regional Community Development position and would reduce the ability of the city to collaborate regionally.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Policy Creation & Implementation-CITY COUNCIL	Percent of Council saying that Policy framing is good or excellent.	0%	0%	%	%
Policy Creation and Implementation-CITY COUNCIL	Percent of Council saying implementation is good or excellent.	0%	0%	%	%

**Description:**

TECHNICAL & CUSTOMER SERVICES Network Support manages network infrastructure and security across multiple locations providing phone, data, and wireless access services. This includes support of datacenter operations and backup system support. This program also implements and supports technology projects.

**Council Goal:**

044 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
TECHNICAL & CUSTOMER SERVICES					
Personnel	191,263	185,393	185,292	-57,342	128,232
Materials	134,894	85,894	85,894		85,794
Total TECHNICAL & CUSTOMER SERVICES	326,157	271,287	271,186	-57,342	214,026
TOTAL	326,157	271,287	271,186	-57,342	214,026

FTEs	Budget FTEs FY 2021
Full Time	1.2
Part Time	
TOTAL	1.2

Level of Service

Network Support Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion City provides program and program is currently of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Mandated

## Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Network innovations include high-speed wireless links to the ice arena and water treatment plant. Security enhancements are being installed with redundant wireless connections to critical infrastructure. Fiber network and Wi-Fi expansion has also occurred at several facilities.

## Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Support reductions would reduce response times to support and project requests. Reductions will pose risks to proactively manage equipment, security, and updates. Network operations represents a critical component to the foundation of IT operations; should the level of funding be decreased into future years, there will be an increased level of risk, cost and downtime.

## Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of network available for use or log in	0%	0%	%	%
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with network support	0%	0%	%	%

**Description:**

**STREET MAINTENANCE** Streets Maintenance Team is responsible for maintaining 130 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

**Council Goal:**

058 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Well-Maintained Assets and Infrastructure** Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>STREET MAINTENANCE</b>				
Personnel	333,069	330,173	330,173	332,676
Materials	227,881	200,583	200,583	211,840
<b>Total STREET MAINTENANCE</b>	<b>560,950</b>	<b>530,756</b>	<b>530,756</b>	<b>544,516</b>
<b>TOTAL</b>	<b>560,950</b>	<b>530,756</b>	<b>530,756</b>	<b>544,516</b>

FTEs	Budget FTEs FY 2021
Full Time	2.9
Part Time	0.3
<b>TOTAL</b>	<b>3.2</b>

Level of Service

Street & Sidewalk Maintenance Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE

Reliance on City

City provides program and program is currently being

Mandated

Program is required by Code, ordinance, resolution or

Community Served

Reliance on City

Mandated

Community and adds to their quality of life offered by other private businesses not within City limits policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete- 58 -28 pavement design for Park City pavements. Industry trends are to move toward asphalt recycling and the possible use of pervious pavements. Currently we are using 15% recycled asphalt in our new asphalt mix.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations. Proposed LOS: Same LOS

Section 6: Performance Measures

Table with 6 columns: Description, Actual FY 2019, Actual FY 2020, Target FY 2021, Target FY 2022. Rows include metrics like 'Percentage of potholes filled within 72 hours of receiving a complaint or service request' and 'Tons of asphalt overlay applied to City streets'.

**Description:**

CITY ATTORNEY

The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment, degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provides response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Creates and maintains policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum. Also includes Safety Programs and Security Maintenance accounts.

SELF INS & SEC BOND

**Council Goal:**

088 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>CITY ATTORNEY</b>					
Personnel	59,497	59,050	58,973		59,267
Materials	1,900	1,339	1,339		1,339
<b>Total CITY ATTORNEY</b>	<b>61,397</b>	<b>60,389</b>	<b>60,312</b>		<b>60,606</b>
<b>SELF INS &amp; SEC BOND</b>					
Materials	978,500	978,500	978,500	-1,391,368	-312,868
<b>Total SELF INS &amp; SEC BOND</b>	<b>978,500</b>	<b>978,500</b>	<b>978,500</b>	<b>-1,391,368</b>	<b>-312,868</b>
<b>WORKERS COMP</b>					
Materials	275,000	275,000	275,000		275,000
<b>Total WORKERS COMP</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>		<b>275,000</b>
<b>TOTAL</b>	<b>1,314,897</b>	<b>1,313,889</b>	<b>1,313,812</b>	<b>-1,391,368</b>	<b>22,738</b>

FTEs	Budget FTEs FY 2021
Full Time	0.4
Part Time	0.1
<b>TOTAL</b>	<b>0.4</b>

Level of Service  
Risk Management Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Provide training to all departments to keep any claims to a minimum.  
 SELF INS & SEC Safety and Security programs are a part of this program and often do joint interdepartmental innovation and collaboration while  
 BOND sharing costs.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or  
 reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.  
 SELF INS & SEC Mandatory safety programs and security measures may not meet requirements.  
 BOND

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Risk Management-CITY ATTORNEY'S OFFICE	Percent of incident claims investigated by staff.	1%	0%	%	%

**Description:**

PARKS & CEMETERY

The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities. Items include snow plowing, blowing and widening from 14+ miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town Stairs. The Fields Department is responsible for the removal of snow from the artificial turf field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations.

**Council Goal:**

052 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walkable & bike-able, supporting a world class resort destination.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2021	Rationale FY 2021
Parks & Sidewalk Snow Removal	1) Parks III seasonal position, (0.27 FTE) to provide snow removal service (hand shoveling) to 3 new sections of stairs the City is planning on building.2) Expand sidewalk plow service to 3 new sections of sidewalks, Snow Creek Dr., Parking Lots F & G in Prospector, total of 1,900 linear feet.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>FIELDS</b>				
Personnel	76,605	69,697	68,540	69,044
Materials	28,279	29,279	29,279	29,431
<b>Total FIELDS</b>	<b>104,884</b>	<b>98,976</b>	<b>97,819</b>	<b>98,475</b>
<b>PARKS &amp; CEMETERY</b>				
Personnel	606,582	490,958	490,958	487,273
Materials	98,362	96,832	96,832	91,547
<b>Total PARKS &amp; CEMETERY</b>	<b>704,943</b>	<b>587,790</b>	<b>587,790</b>	<b>578,820</b>
<b>TOTAL</b>	<b>809,827</b>	<b>686,765</b>	<b>685,609</b>	<b>677,295</b>

FTEs	Budget FTEs FY 2021
Full Time	3.6
Part Time	3.1
<b>TOTAL</b>	<b>6.8</b>



Level of Service  
 Parks & Sidewalk Snow Removal Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
City Facility Snow Removal-PARKS & CEMETERY	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	0%	0%	%	%
Parks & Sidewalk Snow Removal-PARKS & CEMETERY	Percentage of sidewalks and stairs cleared of ice and snow within the next scheduled work shift (following the end of the storm)	90	0		

**Description:**

CITY ATTORNEY

The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

**Council Goal:**

081 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
CITY ATTORNEY					
Personnel	67,526	75,536	75,459	-26,516	40,796
Materials	1,899	785	785		785
Total CITY ATTORNEY	69,425	76,321	76,244	-26,516	41,581
TOTAL	69,425	76,321	76,244	-26,516	41,581

FTEs	Budget FTEs FY 2021
Full Time	0.4
Part Time	0.1
TOTAL	0.4

Level of Service

Employment Review Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

#### Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Internal resources are less expensive than outside counsel

#### Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Employment Review-CITY ATTORNEY'S OFFICE	Percent of employee contracts reviewed within three days.	95%	0%	%	%
Employment Review-CITY ATTORNEY'S OFFICE	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	95%	0%	%	%

**Description:**

BLDG MAINT ADM

The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors. Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green".

**Council Goal:**

092 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
BLDG MAINT ADM				
Personnel	170,984	170,984	170,984	172,454
Materials	384,000	383,500	383,500	382,300
Total BLDG MAINT ADM	554,984	554,484	554,484	554,754
<b>TOTAL</b>	<b>554,984</b>	<b>554,484</b>	<b>554,484</b>	<b>554,754</b>

FTEs	Budget FTEs FY 2021
Full Time	1.8
Part Time	
<b>TOTAL</b>	<b>1.8</b>

Level of Service

Janitorial Services Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

### Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Janitorial Services-BLDG MAINT ADM	Percentage of City buildings cleaned based on weekly schedule.	0%	0%	%	%

**Description:**

HUMAN RESOURCES

Benefits programs include health, dental, retirement, disability and life insurance offerings. The financial and emotional stability for employees made possible by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.

**Council Goal:**

078 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2021	Rationale FY 2021
Benefit Design/Administration	Educational Assistance Program	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
HUMAN RESOURCES					
Personnel	66,693	66,693	66,693	-31,756	35,399
Materials	13,155	10,555	10,555		10,555
<b>Total HUMAN RESOURCES</b>	<b>79,848</b>	<b>77,248</b>	<b>77,248</b>	<b>-31,756</b>	<b>45,954</b>
<b>TOTAL</b>	<b>79,848</b>	<b>77,248</b>	<b>77,248</b>	<b>-31,756</b>	<b>45,954</b>

FTEs	Budget FTEs FY 2021
Full Time	0.6
Part Time	
<b>TOTAL</b>	<b>0.6</b>

Level of Service  
Benefit Design/Administration Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Benefits Design/Administration-HUMAN RESOURCES	Percent of increase to benefit dollar costs compared to national average.	1%	0%	%	%
Benefits Design/Administration-HUMAN RESOURCES	Benefit-to-pay ratio for 40K salary.	98.68%	0%	%	%
Benefits Design/Administration-HUMAN RESOURCES	Employer-to-Employee benefit ratio cost (compare to Wasatch Comp Group Data)	26.62%	0%	%	%

**Description:**

LIBRARY The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

**Council Goal:**

018 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Arts & Culture Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

**Section 1: Scope**

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

This department is seeing the same growth as others, but we need funding in the other programs to meet strong demand for programming, collections, personnel, software, and computers.

	Request FY 2021	Rationale FY 2021
Circulation Services	Cover increased costs for postage, printing, software, wifi, and the new sorter.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
LIBRARY					
Personnel	246,009	246,009	246,009		247,715
Materials	50,272	39,393	39,393	-5,400	34,237
Total LIBRARY	296,281	285,402	285,402	-5,400	282,145
<b>TOTAL</b>	<b>296,281</b>	<b>285,402</b>	<b>285,402</b>	<b>-5,400</b>	<b>282,145</b>

FTEs	Budget FTEs FY 2021
Full Time	2.4
Part Time	0.7
<b>TOTAL</b>	<b>3.1</b>

Level of Service

Circulation Services Same Level of Service



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

### Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Less community impact without development and growth as a 21st Century Library.

### Section 6: Performance Measures

	Description	Actual FY 2019
Circulation Services-LIBRARY	Annual visits per capita.	21.5
Circulation Services-LIBRARY	Circulation per capita (annual measure only)	13.5
Circulation Services- LIBRARY	Electric content use (number of log-ins)	0
Circulation Services- LIBRARY	Number of Registered Users	0
Circulation Services- LIBRARY	Total number of Spanish materials in collection	0

**Description:**

CITY MANAGER This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.

**Council Goal:**

019 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2021	Rationale FY 2021
Staff Support	Requesting increase in general memberships, meetings/conf travel, dept supplies, software licensing, misc contract services, and cellular.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>CITY MANAGER</b>					
Personnel	184,171	184,171	184,171	-77,773	107,357
Materials	56,306	22,501	22,501		22,501
Total CITY MANAGER	240,477	206,672	206,672	-77,773	129,858
<b>TOTAL</b>	<b>240,477</b>	<b>206,672</b>	<b>206,672</b>	<b>-77,773</b>	<b>129,858</b>

FTEs	Budget FTEs FY 2021
Full Time	1.1
Part Time	
<b>TOTAL</b>	<b>1.1</b>

Level of Service

Staff Support Reduced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

#### Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Staff Support-CITY MANAGER	Percentage (%) of staff reports completed by Thursdays at 5 PM.	50%	0%	%	%

**Description:**

LIBRARY Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and wi-fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

**Council Goal:**

022 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	Personnel is the biggest need in the Technical Services Program. This department catalogs and prepares all new materials for the public and currently has a 3 month backlog. There is a deficit of 14,203 hours per year in staffing to handle an additional 16,789 items coming into the Library each year. Returned books are not getting back to the shelf in the desired 1-3 day period, which makes finding and helping the community difficult as we respond to their information needs. With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Library Services. We have no funding for phones currently. All library departments depend on software to provide service, and costs for those resources are continually rising. Collection use went up by 13,377 and, in addition, there are a large number of titles that need replacing due to increased usage.

	Request FY 2021	Rationale FY 2021
Technical Services	Cover increased costs for postage, printing, software, wifi, and the new sorter.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
LIBRARY					
Personnel	265,912	265,912	265,912		267,667
Materials	47,453	36,656	36,656	-3,729	33,295
Total LIBRARY	313,365	302,568	302,568	-3,729	300,962
<b>TOTAL</b>	<b>313,365</b>	<b>302,568</b>	<b>302,568</b>	<b>-3,729</b>	<b>300,962</b>

FTEs	Budget FTEs FY 2021
Full Time	2.5
Part Time	0.7
<b>TOTAL</b>	<b>3.1</b>

Level of Service  
Technical Services Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

LIBRARY The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

### Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Negative impacts of not being approved for the personnel requests include the library not being equipped to provide services in a timely and cost-effective fashion. Deliverables are suffering. The library cannot provide books and new materials into the community's hands effectively. In addition, because our librarians and library assistants are taking on Clerk tasks their ability to produce work such as programs for kids, teens, Spanish-speakers, adult & seniors, computer trainings are inhibited and such jobs computers updates are not being managed, which does not provide 21st Century Service to the public. Inability for staff to attend conferences, meetings, and hold memberships at a professional level to keep up 21st Century Library standards

### Section 6: Performance Measures

	Description
Technical Services LIBRARY	Annual number of in-library wi-fi logins.
Technical Services-LIBRARY	Annual number of web hits.

**Description:**

POLICE

Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind. We also have dedicated a sworn and a civilian employee to specifically focus on community outreach.

**Council Goal:**

056 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

**Section 1: Scope**

Change in Demand      Explanation  
 Program experiencing NO change in demand

	Request FY 2021	Rationale FY 2021
Community Support	1. Part-time Seasonal and Contract Officers 2. Special Events Officer Pay Increase 3. Senior Police Officer--Investigations 4. Senior Police Officer--Patrol/Traffic	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>POLICE</b>					
Personnel	910,103	895,369	886,029	-17,086	889,640
Materials	22,100	22,100	22,100		9,725
Total POLICE	932,203	917,469	908,129	-17,086	899,365
<b>TOTAL</b>	<b>932,203</b>	<b>917,469</b>	<b>908,129</b>	<b>-17,086</b>	<b>899,365</b>

FTEs	Budget FTEs FY 2021
Full Time	7.3
Part Time	
<b>TOTAL</b>	<b>7.3</b>

Level of Service  
 Community Support Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

POLICE Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

### Section 5: Consequences of Funding Proposal at Lower Level

POLICE A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Community Support-POLICE	100% of victims contacted within ten working days	0%	0%	%	%
Community Support-POLICE	% of Operations Staff with viable Problem Oriented Policing projects	0%	0%	%	%
Community Support-POLICE	Total number of Community meetings/contacts per year	209	0		
Community Support-POLICE	Number of events	38	0		
Community Support-POLICE	Number of hours spent on events	6300	0		
Community Support-POLICE	Percent of respondents whose "overall feeling of safety in Park City" is "good" or "excellent" (National Citizens' Survey)	94%	0%	%	%
Community Support-POLICE	Percent of respondents that feel "very safe" or "somewhat safe" in their neighborhood during the day (National Citizens' Survey)	95%	0%	%	%
Community Support-POLICE	Percent of respondents that feel "very safe" or "somewhat safe" in Park City's downtown area during the day (National Citizens' Survey)	97%	0%	%	%
Community Support-POLICE	Percent of respondents that rate Police Services as "good" or "excellent" (National Citizens' Survey)	84%	0%	%	%
Community Support-POLICE	Percent of respondents that rate Crime Prevention as "good" or "excellent" (National Citizens' Survey)	83%	0%	%	%

**Description:**

TECHNICAL & CUSTOMER SERVICES

Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. This program was created to accurately represent spending for communication services for organizational objectives.

**Council Goal:**

087 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

As more services are reliant on internet access for both internal and external operations, IT has increased the bandwidth and enhanced network redundancy to support this demand.

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
TECHNICAL & CUSTOMER SERVICES					
Personnel	34,109	34,121	34,103	-27,916	6,275
Materials	91,400	91,400	91,400		91,400
Total TECHNICAL & CUSTOMER SERVICES	125,509	125,521	125,503	-27,916	97,675
TOTAL	125,509	125,521	125,503	-27,916	97,675

FTEs	Budget FTEs FY 2021
Full Time	0.3
Part Time	
TOTAL	0.3

Level of Service

IT Utilities Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Mandated



#### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Communication bills are reviewed regularly and services are cancelled or upgraded as necessary.

#### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduced funding of communication utilities would result in reduced services levels. This includes: slower circuit performance; elimination of redundant failover backup links, reduced phone and internet services.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	0%	%	%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	0%	%	%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Front Desk	0%	0%	%	%

**Description:**

BLDG MAINT ADM

The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

**Council Goal:**

064 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>BLDG MAINT ADM</b>					
Personnel	397,894	397,894	397,894	-79,907	321,431
Materials	161,425	129,125	129,125		127,925
<b>Total BLDG MAINT ADM</b>	<b>559,319</b>	<b>527,019</b>	<b>527,019</b>	<b>-79,907</b>	<b>449,356</b>
<b>MARSAC-SWEDE CONDO HOA</b>					
Materials	13,000	13,000	13,000		13,000
<b>Total MARSAC-SWEDE CONDO HOA</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>		<b>13,000</b>
<b>TOTAL</b>	<b>572,319</b>	<b>540,019</b>	<b>540,019</b>	<b>-79,907</b>	<b>462,356</b>

FTEs	Budget FTEs FY 2021
Full Time	4.1
Part Time	
<b>TOTAL</b>	<b>4.1</b>

**Level of Service**

Building Repairs and Maintenance Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

#### Mandated

### Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Industry trends are to move towards "greener" technologies.

### Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Building Repairs and Maintenance - BLDG MAINT ADM	Percent of building repairs made within 30 days of receiving a complaint or request for service.	0%	0%	%	%
Building Repairs and Maintenance- BLDG MAINT ADM	Percentage of all city buildings inspected weekly.	0%	0%	%	%

**Description:**

COMMUNITY ENGAGEMENT

This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan. The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Enhanced Level for Service.

**Council Goal:**

067 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The \$6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
COMMUNITY ENGAGEMENT					
Personnel	80,887	80,887	80,887	-9,386	72,018
Total COMMUNITY ENGAGEMENT	80,887	80,887	80,887	-9,386	72,018
<b>TOTAL</b>	<b>80,887</b>	<b>80,887</b>	<b>80,887</b>	<b>-9,386</b>	<b>72,018</b>

FTEs	Budget FTEs FY 2021
Full Time	0.6
Part Time	
<b>TOTAL</b>	<b>0.6</b>

Level of Service

Emergency Communications Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

#### COMMUNITY ENGAGEMENT

Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communications staffing level. Emergency communications staff provide cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.

### Section 5: Consequences of Funding Proposal at Lower Level

#### COMMUNITY ENGAGEMENT

With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Emergency Communications-COMMUNITY ENGAGEMENT	Percent of households who have stocked supplies in preparation for an emergency within the last 12 months (National Citizen's Survey)- NCS data collected every 2 years	0%	0%	%	%
Emergency Communications-COMMUNITY ENGAGEMENT	Percent of respondents who rate the City's emergency preparedness services as "good" or "excellent" (National Citizen's Survey)- NCS data collected every 2 years	0%	0%	%	%

**Description:**

TECHNICAL & CUSTOMER SERVICES

System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 100 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.

**Council Goal:**

084 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
TECHNICAL & CUSTOMER SERVICES					
Personnel	197,134	191,268	191,162	-63,535	127,960
Materials	219,132	133,832	133,832		133,732
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>416,266</b>	<b>325,100</b>	<b>324,994</b>	<b>-63,535</b>	<b>261,692</b>
<b>TOTAL</b>	<b>416,266</b>	<b>325,100</b>	<b>324,994</b>	<b>-63,535</b>	<b>261,692</b>

FTEs	Budget FTEs FY 2021
Full Time	1.3
Part Time	
<b>TOTAL</b>	<b>1.3</b>

Level of Service

Systems Support Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES This past year includes significant RFP and project participation with library projects, parking systems, security camera upgrades, phone system upgrades, and police body-cameras server.

### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with system support	0%	0%	%	%
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of systems / servers available for use or log in	0%	0%	%	%

**Description:**

LIBRARY Current Park City Library Cards are provided free of charge for those who reside in Summit County under the age of 19, or until the student isiving outside of the Park City limits. Continuation of this program is desired.

**Council Goal:**

025 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Regional Collaboration Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

**Section 1: Scope**

Change in Demand Explanation  
 Program Experiencing a NO change in demand

	Request FY 2021	Rationale FY 2021
Reciprocal Borrowing	Cover increased costs for postage, printing, software, books and e-books, training, and the new sorter.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
LIBRARY				
Personnel	14,964	14,964	14,964	15,065
Materials	8,094	7,036	7,036	7,105
Total LIBRARY	23,058	22,000	22,000	22,170
<b>TOTAL</b>	<b>23,058</b>	<b>22,000</b>	<b>22,000</b>	<b>22,170</b>

FTEs	Budget FTEs FY 2021
Full Time	0.2
Part Time	0.1
<b>TOTAL</b>	<b>0.2</b>

Level of Service  
 Reciprocal Borrowing Same Level of Service



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

LIBRARY This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County no longer contributed funds after FY 2013.

### Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Library would not be able to continue LOS and growth of free cards to the 324 kids ages 5-18 who reside in Summit County outside of the Park City limits.

### Section 6: Performance Measures

	Description	Actual FY 2019
	-	
Reciprocal Borrowing-LIBRARY	Number of Reciprocal Borrowing Cards issued annually.	270
Reciprocal Borrowing-LIBRARY	Number of checkouts by Reciprocal Borrowing Card holders annually.	12515

**Description:**

**TECHNICAL & CUSTOMER SERVICES** Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.

**COMMUNICATION CENTER** The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

**Council Goal:**

038 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Transparent Government** Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

**Section 1: Scope**

Change in Demand      Explanation  
 Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>TECHNICAL &amp; CUSTOMER SERVICES</b>				
Personnel	44,281	44,297	44,273	44,365
Materials	31,100	11,700	11,700	11,600
Total TECHNICAL & CUSTOMER SERVICES	75,381	55,997	55,973	55,965
<b>TOTAL</b>	<b>75,381</b>	<b>55,997</b>	<b>55,973</b>	<b>55,965</b>

FTEs	Budget FTEs FY 2021
Full Time	0.3
Part Time	
<b>TOTAL</b>	<b>0.3</b>

Level of Service  
 Records Management Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the City Community and adds to their quality of life

#### Reliance on City

is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

New innovative and collaborative approaches were taken this year including: conversion of retention schedules into a database for ease of access and compliance verification; centralized GRAMA process for records tracking and reporting; creation of a new records room and relocation of library records.

### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records function would diminish the high level of customer service now in place. It would also hinder our ability to meet our state and federal for reporting requirements.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Records Management	0%	0%	%	%
Records Management-TECHNICAL & CUSTOMER SERVICES	Average time in hours to fulfill records request	0	0		
Records Management-TECHNICAL & CUSTOMER SERVICES	Annual Records / GRAMA trainings held	0	0		
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of Departments compliant in records / GRAMA maintenance	0%	0%	%	%
Records Management-POLICE	100% of report requests met within ten days	0%	0%	%	%
Records Management-POLICE	100% of state required forms submitted within the 10 day time frame required by state statute.	0%	0%	%	%

**Description:**

CITY ATTORNEY

Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

**Council Goal:**

080 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Fiscally and legally sound

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
CITY ATTORNEY					
Personnel	81,403	92,451	92,374	-27,155	40,158
Materials	2,218	917	917		917
Total CITY ATTORNEY	83,621	93,368	93,291	-27,155	41,075
<b>TOTAL</b>	<b>83,621</b>	<b>93,368</b>	<b>93,291</b>	<b>-27,155</b>	<b>41,075</b>

FTEs	Budget FTEs FY 2021
Full Time	0.4
Part Time	0.1
<b>TOTAL</b>	<b>0.4</b>

Level of Service

Contracts/Grants Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

### Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Advanced review minimizes future claims.

### Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Contracts/Grants-CITY ATTORNEY'S OFFICE	Percent of contracts reviewed within 7 days.	95%	0%	%	%

**Description:**

LIBRARY Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

**Council Goal:**

020 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Vibrant Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District) 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

**Section 1: Scope**

Change in Demand

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Library Services. We have no funding for phones currently. All library departments depend on software to provide service, and costs for those resources are continually rising. Collection use went up by 13,377 and, in addition, there are a large number of titles that need replacing due to increased usage. Programming demand has increased and bringing authors and other presenters has become expensive. The YouCreate Lab has needs for new technology and while maintaining current resources.

	Request FY 2021	Rationale FY 2021
Adult Services	Cover increased costs for postage, printing, software, books and e-books, training, and the new sorter.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>LIBRARY</b>					
Personnel	150,818	150,818	150,818		151,877
Materials	138,349	119,273	119,273	-5,594	114,600
<b>Total LIBRARY</b>	<b>289,167</b>	<b>270,092</b>	<b>270,092</b>	<b>-5,594</b>	<b>266,476</b>
<b>TOTAL</b>	<b>289,167</b>	<b>270,092</b>	<b>270,092</b>	<b>-5,594</b>	<b>266,476</b>

FTEs	Budget FTEs FY 2021
Full Time	1.3
Part Time	0.1
<b>TOTAL</b>	<b>1.4</b>

Level of Service

Adult Services Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

### Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY If staff is unable to receive additional training, they will be unable to provide a high level of service to library users and unable to complete the visual media lab project. Without the additional funds for materials, including those needed for library expansion and 21st Century Development, the library will not be able to keep up with demand for materials and resources. In addition, the library will have to reduce electronic resources due to cost. At this time, it is impossible to re-allocate funds from print materials to technology because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 97% of books on CD, 95% of large print, 97% of DVDs, and 94% of Fiction that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

### Section 6: Performance Measures

	Description	Actual FY 2019
	-	
Adult Services-LIBRARY	Number of people served by Adult programs and outreach annually.	5198
Adult Services-LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita	22

**Description:**

TECHNICAL & CUSTOMER SERVICES

Software and hardware maintenance contracts represent a significant way to minimize risk and downtime of equipment and software. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. This program covers the following software and equipment: (1) Enterprise software (financial, time-keeping, office productivity suites, virtualization, work-order systems), (2) Antivirus & security, (3) Network & phone, (4) Server & storage systems, (5) Cloud based services, (6) Data room cooling and power.

**Council Goal:**

083 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14% Use of security tools and collaboration softwares.

	Request FY 2021	Rationale FY 2021
Software Maintenance/Upgrades	Additional Resources for Cloud Software	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>TECHNICAL &amp; CUSTOMER SERVICES</b>				
Personnel	51,966	46,043	46,019	46,149
Materials	283,254	226,540	226,540	226,540
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>335,220</b>	<b>272,583</b>	<b>272,559</b>	<b>272,689</b>
<b>TOTAL</b>	<b>335,220</b>	<b>272,583</b>	<b>272,559</b>	<b>272,689</b>

FTEs	Budget FTEs FY 2021
Full Time	0.4
Part Time	
<b>TOTAL</b>	<b>0.4</b>

Level of Service

Software Maintenance/Upgrades Same Level of Service



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

Savings from reducing the level of support provided by vendors has been maximized in past years. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduced funding would increase risk and recovery time should a "downtime" event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of maintenance contracts on critical systems	0%	0%	%	%
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	0%	0%	%	%

**Description:**

BUDGET, DEBT & GRANTS Guides the City’s strategic planning processes and creates framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives. Assists departments in creating and aligning their goals and objectives with City Council's Goals and Objectives.

**Council Goal:**

042 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
BUDGET, DEBT & GRANTS				
Personnel	30,577	30,577	30,577	32,834
Total BUDGET, DEBT & GRANTS	30,577	30,577	30,577	32,834
TOTAL	30,577	30,577	30,577	32,834

FTEs	Budget FTEs FY 2021
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service  
Strategic Planning Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration****Section 5: Consequences of Funding Proposal at Lower Level****Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Strategic Planning- BUDGET	Percent of Internal Service Survey (ISS) respondents who rated the quality of Strategic Planning as "satisfactory" or above	85%	0%	%	%
Strategic Planning- BUDGET	All Business Plans updated by Sept. 1 (0 =No, 1 =Yes)	No	No	No	No
Strategic Planning- BUDGET	All Biennial Plans updated before Council Retreat (0 =No, 1 =Yes)	No	No	No	No
Strategic Planning- BUDGET	# of Quarters where the Quarterly Goals Report is presented to Council	No	No	No	No

**Description:**

BUDGET, DEBT & GRANTS

The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

**Council Goal:**

085 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
BUDGET, DEBT & GRANTS					
Personnel	5,551	5,551	5,551	-4,037	7,148
Total BUDGET, DEBT & GRANTS	5,551	5,551	5,551	-4,037	7,148
TOTAL	5,551	5,551	5,551	-4,037	7,148

FTEs	Budget FTEs FY 2021
Full Time	0.1
Part Time	
TOTAL	0.1

Level of Service

Grant Administration Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

City provides program and program is currently offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Grant Administration-BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and PO checks sent)	10	0		
Grant Administration-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Grants Coordination 'satisfactory' or above	86%	0%	%	%

**Description:**

CITY MANAGER

Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

**Council Goal:**

099 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Regional Collaboration Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
CITY MANAGER					
Personnel	82,123	82,123	82,123	-9,394	111,569
Materials	32,154	9,822	9,822		9,822
Total CITY MANAGER	114,278	91,945	91,945	-9,394	121,391
TOTAL	114,278	91,945	91,945	-9,394	121,391

FTEs	Budget FTEs FY 2021
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service

Legislative Liaison Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual FY 2019
Legislative Liaison-CITY MANAGER	Number of legislative updates given to Council.	5

**Description:**

PLANNING DEPT.

Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service is primarily focused on non-PCMC residents, but also carries over to general planning/information assistance for PCMC personnel.

**Council Goal:**

127 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Responsive Customer Service The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
PLANNING DEPT.					
Personnel	151,067	151,067	150,810		151,919
Materials	8,940	5,225	5,225	-7,800	-2,575
<b>Total PLANNING DEPT.</b>	<b>160,007</b>	<b>156,292</b>	<b>156,035</b>	<b>-7,800</b>	<b>-2,575</b>
<b>TOTAL</b>	<b>160,007</b>	<b>156,292</b>	<b>156,035</b>	<b>-7,800</b>	<b>149,344</b>

FTEs	Budget FTEs FY 2021
Full Time	1.3
Part Time	
<b>TOTAL</b>	<b>1.3</b>

Level of Service

Planning Customer Service Same Level of Service



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Planning Customer Service-PLANNING	Percent of POC inquiries addressed within 24 hours.	90%	0%	%	%
Planning Customer Service-PLANNING DEPT.	Percent customer satisfaction on comment cards.	90%	0%	%	%

**Description:**

BLDG MAINT ADM

Items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.

**Council Goal:**

125 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
BLDG MAINT ADM				
Personnel	15,584	15,584	15,584	15,689
Materials	196,400	196,400	196,400	167,500
Total BLDG MAINT ADM	211,984	211,984	211,984	183,189
TOTAL	211,984	211,984	211,984	183,189

FTEs	Budget FTEs FY 2021
Full Time	0.1
Part Time	
TOTAL	0.1

Level of Service

Utilities Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

#### Section 4: Cost Savings / Innovation / Collaboration

BLDG "Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In  
MAINT addition, opportunities exist in futures with building components. "Collaboration & Innovation": Being in the Operations Division of Public  
ADM Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working  
collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

#### Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT The consequences of lowering the funding for this program include: reduced comfort level in City facilities which may impact employee  
ADM productivity.

#### Section 6: Performance Measures

	Description -	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Utilities-BLDG MAINT ADM	Perf Meas for Utilities - Building Maint.	0	0		

**Description:**

TECHNICAL & CUSTOMER SERVICES

The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geodatabases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services.

**Council Goal:**

082 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
TECHNICAL & CUSTOMER SERVICES					
Personnel	78,790	78,833	78,770	-36,976	41,828
Materials	54,100	51,900	51,900		51,800
Total TECHNICAL & CUSTOMER SERVICES	132,890	130,733	130,670	-36,976	93,628
TOTAL	132,890	130,733	130,670	-36,976	93,628

FTEs	Budget FTEs FY 2021
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service

GIS Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

#### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES GIS provides cost savings by decreasing redundancy and enabling improved workflow. Several departments are GIS enabled and the city is using the leading software platform. Regional GIS partners include SBWRD, Mountain Regional, Summit County, PCFD, and the AGRC, for data sharing, process improvement, and application development.

#### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES The program cannot grow, or in some cases cannot be maintained without adequate support. Satisfaction with the GIS system and staff will decline. GIS could stagnate in terms of data enrichment, software tools and user interface. GIS requests being declined or other failures pose the greatest risk to the overall investment in the program.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
GIS-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with GIS	0%	0%	%	%

**Description:**

BUDGET, DEBT & GRANTS

Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

**Council Goal:**

118 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
BUDGET, DEBT & GRANTS					
Personnel	50,589	50,589	50,589	-19,089	51,884
Total BUDGET, DEBT & GRANTS	50,589	50,589	50,589	-19,089	51,884
TOTAL	50,589	50,589	50,589	-19,089	51,884

FTEs	Budget FTEs FY 2021
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service

Analysis Resource Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City Departments satisfied with analysis (based on Internal Service Survey)	0%	0%	%	%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City departments satisfied with turnaround time (based on Internal Service Survey)	0%	0%	%	%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Policy Analysis as "satisfactory" or above	80%	0%	%	%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Budget Department as an Information Resource as "satisfactory" or above	82%	0%	%	%

**Description:**

GOLF MAINTENANCE

The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

**Council Goal:**

098 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
GOLF MAINTENANCE				
Personnel	477,434	477,434	477,434	474,057
Materials	301,407	278,707	278,707	273,230
Total GOLF MAINTENANCE	778,841	756,141	756,141	747,287
<b>TOTAL</b>	<b>778,841</b>	<b>756,141</b>	<b>756,141</b>	<b>747,287</b>

FTEs	Budget FTEs FY 2021
Full Time	1.5
Part Time	7.0
<b>TOTAL</b>	<b>8.5</b>

Level of Service  
Golf Maintenance Same Level of Service



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Golf Maintenance-GOLF MAINTENANCE	Percent of scheduled restroom cleanings completed.	100%	0%	%	%
Golf Maintenance-GOLF MAINTENANCE	Percent of mowing completed per schedule	100%	0%	%	%
Golf Maintenance-GOLF MAINTENANCE	Percent of irrigation mainlines repaired within 72 hours.	100%	0%	%	%
Golf Maintenance-GOLF MAINTENANCE	Percentage of Trees Pruned per Season	40%	0%	%	%

**Description:**

BUDGET, DEBT & GRANTS

The Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

**Council Goal:**

122 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
BUDGET, DEBT & GRANTS					
Personnel	74,877	74,877	74,877	-27,156	24,822
Total BUDGET, DEBT & GRANTS	74,877	74,877	74,877	-27,156	24,822
TOTAL	74,877	74,877	74,877	-27,156	24,822

FTEs	Budget FTEs FY 2021
Full Time	0.7
Part Time	
TOTAL	0.7

Level of Service

Performance Measures and Benchmarking Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or Mandate exists

## Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER	Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.
CITY ATTORNEY	Proactive focus minimizes claims
BUDGET, DEBT & GRANTS	Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.
HUMAN RESOURCES	Cost savings are substantial, depending on varying situations. Savings are achieved by reducing overtime dollars as well as time and resources of experienced and higher paid employees; otherwise these employees would be using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.
FINANCE	Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.
TECHNICAL & CUSTOMER SERVICES	The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.
BLDG MAINT ADM	"Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In addition, opportunities exist in futures with building components. "Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.
PC MARC	We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an \$8,635 savings.
TENNIS	We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.
MCPOLIN BARN	The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers increases every few years. The increase in cost did affect events at the Farm this year. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility.
ICE FACILITY	The facility has a unique team structure for private instruction, requiring those who team privately to also teach Academy Classes. This ensures knowledgeable and experienced coaching staff.
COMMUNITY ENGAGEMENT	Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.
ECONOMY	Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.
ENVIRONMENTAL SUSTAINABILITY	Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.
SELF INS & SEC BOND	Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY14 all increased. Workers Compensation increased 10% of which 9% of the increase was due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.
SPEC. SRVC. CNTRT./UNSPECIFIED LEADERSHIP	Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that if these services were provided by the City and administered by city staff cost would be much higher.
EMERGENCY MANAGEMENT	The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.
POLICE	We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.
COMMUNICATION CENTER	The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.
COMM DEVELOP ADMIN	The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have been successful in getting Homeland Security Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.
	Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff collaborate on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013

	recognizing the city's leadership and innovation in addressing local housing needs.
ENGINEERING	The cost for full time Public Improvement inspector is shifting 1/4 FTE cost from transit to engineering for FY15. For FY16, It is anticipated that 30% to 50% of the costs could be absorbed by a future Storm Water Utility.
PLANNING DEPT.	The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.
BUILDING DEPT.	The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.
PARKS & CEMETERY	Collaboration - Being in the Public Works Division, the Parks Department has a primarily maintenance and interment function in supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional cemetery will relieve some pressure on the Park City Cemetery.
STREET MAINTENANCE	N/A
STREET LIGHTS/SIGN	Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.
WATER OPERATIONS	N/A
FLEET SERVICES DEPT	Over the past 6 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs. Fleet growth in size and technical complexity now dictates the need to add an additional mechanic. Fleet Services continually reviews fleet utilization to identify opportunities to consolidate and reduce fleet vehicles while still meeting user need. The Marsac Motor Pool has significantly reduced fleet size and costs.
TRANSPORTATION OPER	Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.
PARKING	Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.
LIBRARY	Community engagement partnerships are utilized to develop collaborative partnerships with organizations that will be willing to offer programs and community interest events in the library facility. Private room use comes with a fee in the library that will offset this program with charges for such things as corporate events, private receptions, weddings, etc.
GOLF PRO SHOP	The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. We believe that this operation will increase our net revenues.
EMERGENCY CONTINGENCY	The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.
HISTORICAL INCENTIVE GRANT	Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

## Section 5: Consequences of Funding Proposal at Lower Level

CITY COUNCIL	Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.
CITY MANAGER	Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.
CITY ATTORNEY	Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.
BUDGET, DEBT & GRANTS	In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.
HUMAN RESOURCES	Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

FINANCE	Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.
TECHNICAL & CUSTOMER SERVICES	Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.
BLDG MAINT ADM	The consequences of lowering the funding for this program include: reduced comfort level in City facilities which may impact employee productivity.
PC MARC	We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.
TENNIS	We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.
MCPOLIN BARN	Not funding the current LOS would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met. Mission Statement: The Park City Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.
ICE FACILITY	Funding this program at a lower level will affect the quality of the customer experience.
COMMUNITY ENGAGEMENT	A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.
ECONOMY	Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.
ENVIRONMENTAL SUSTAINABILITY	Funding at a lower level will increase reliance on outside consultants who could differ in data collection entry into national and international coimate standards. Staff will be stretched thin to help departments identify and implement needed changes to meet the city's goals.
SELF INS & SEC BOND	The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.
SPEC. SRVC. CNTRT./UNSPECIFIED	The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization. Funding at a lower level would result in less funding awarded to applicants.
LEADERSHIP	One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.
EMERGENCY MANAGEMENT	Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities all together..
POLICE	Funding at a lower level would not allow us to have a full time officer in this position.
COMMUNICATION CENTER	The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.
COMM DEVELOP ADMIN	Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.
ENGINEERING	Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do a OTIS project, thus delaying a program which Council wanted completed sooner than later.
PLANNING DEPT.	A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.
BUILDING DEPT.	Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.
PARKS & CEMETERY	The consequences of lowering the funding for this program include reductions in: turf & tree quality, preventative maintenance, and response time after the burial services. There would also be an increase in citizen complaints due to established community expectations. The paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri during regular business hours.
STREET MAINTENANCE	Additional waste and dirt will enter the waterways that run through Park City. This will negatively impact aquatic wildlife and the natural environment.

STREET LIGHTS/SIGN	The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.
WATER OPERATIONS	Park City is obligated to obtain a permit under the Clean Water Act to operate our storm water system. Funding at a lower level will increase the chances that we will not meet the terms of the permit opening the City up to substantial penalties under the Clean Water Act.
FLEET SERVICES DEPT	Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and Council goals.
TRANSPORTATION OPER	Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.
PARKING	Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.
LIBRARY	If the library is unable to receive funding for Community Engagement we will not be able to keep up with the demand for rooms and bookings, or get the word out about what amenities and programs the library is offering. The space needs to be enlivened through events such as literary festivals that will serve our community and make us part of the broader vision for what libraries offer. We will be unable to invigorate the library in the necessary way to make the library a 21st Century Library Community Center. We will be unable to pursue critical grants and exhibits that will bring recognition to Park City and provide rich cultural experiences to our community and visitors.
GOLF PRO SHOP	In our last contract the golf course received \$600 per month from our concessionaire. We can continue with this practice but feel our level of service to our customers would not be up to our standards.
EMERGENCY CONTINGENCY	Funding at a lower level will reduce our financial readiness for emergencies and disasters.
HISTORICAL INCENTIVE GRANT	Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

## Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Golf Maintenance-GOLF MAINTENANCE	Percent of scheduled restroom cleanings completed.	100%	0%	%	%
Plan/Application Review-BUILDING DEPT.	Percent of applications with a ten-day turnaround for first reviews.	0%	0%	%	%
Plan/Application Review-ENGINEERING	Percent of ROW permits processed within 2 days.	100%	0%	%	%
Special Events-PARKS	Percent of events properly staffed and prepared for.	0%	0%	%	%
Economic and Redevelopment-ECONOMY	Average number of jobs created by Economic Development	0	0		
ENVIRONMENTAL REGULATORY/EPA-ENVIRONMENTAL SUSTAINABILITY	Compliance with Prospector Drain AOC schedule.	No	No	No	No
Golf Maintenance-GOLF MAINTENANCE	Percent of mowing completed per schedule	100%	0%	%	%
Policy Creation & Implementation-CITY COUNCIL	Percent of Council saying that Policy framing is good or excellent.	0%	0%	%	%
Community Outreach and Citizen Engagement-ECONOMY	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	0%	0%	%	%
Utilities-BLDG MAINT ADM	Perf Meas for Utilities - Building Maint.	0	0		
Retail-ICE FACILITY	Percent of respondents satisfied with Skate Service.	86%	0%	%	%
Litigation-CITY ATTORNEY'S OFFICE	Percent of court deadlines met without extensions.	1%	0%	%	%
Risk Management-CITY ATTORNEY'S OFFICE	Percent of incident claims investigated by staff.	1%	0%	%	%
Circulation Services-LIBRARY	Annual visits per capita.	21.5	0		
Park City Mobility-TRANSPORTATION OPER	Cost per passenger on Park City Mobility	0	0		
Park City Mobility-TRANSPORTATION OPER	Passenger per mile on Park City Mobility	0	0		
Transportation Management-TRANSPORTATION OPER	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%	0%	%	%
Distribution and Maintenance-WATER OPERATIONS	Percent of mainlines valves and hydrants exercised annually.	12%	0%	%	%
Planning Customer Service-PLANNING	Percent of POC inquiries addressed within 24 hours.	90%	0%	%	%
Reciprocal Borrowing-LIBRARY	Number of Reciprocal Borrowing Cards issued annually.	270	0		
Emergency Management-EMERGENCY	Number of Community Preparedness outreach items (print, radio, newspaper,	126	0		

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
MANAGEMENT	web, presentations etc.)				
Emergency Management-EMERGENCY MANAGEMENT	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST	0	0		
Emergency Management-EMERGENCY MANAGEMENT	Number of Required NIMS & ICS courses completed by city staff	621	0		
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Percent of monthly BioCell water sample testing completed.	0%	0%	%	%
Inspections-ENGINEERING	Percent of ROW permit inspections provided within two working days of contractor contract.	100%	0%	%	%
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance (Soil Ordinance)	0	0		
Benefits Design/Administration-HUMAN RESOURCES	Percent of increase to benefit dollar costs compared to national average.	1%	0%	%	%
Benefits Design/Administration-HUMAN RESOURCES	Benefit-to-pay ratio for 40K salary.	98.68%	0%	%	%
Benefits Design/Administration-HUMAN RESOURCES	Employer-to-Employee benefit ratio cost (compare to Wasatch Comp Group Data)	26.62%	0%	%	%
Recruitment-HUMAN RESOURCES	Total number of recruitments- FTR	42	0		
Recruitment-HUMAN RESOURCES	Total number of recruitments-Other	134	0		
Recruitment-HUMAN RESOURCES	Average time to fill external positions.	157%	0%	%	%
Performance Management-HUMAN RESOURCES	Medical leave usage per 1000 hours.	17%	0%	%	%
Valuing Employees-HUMAN RESOURCES	Education hours completed annually (hours eligible for tuition reimbursement)	112	0		
Valuing Employees-HUMAN RESOURCES	Employee training hours completed annually.	292	0		
Pay Plan Design/Administration-HUMAN RESOURCES	Total number of job classifications.	153	0		
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of applicant pool qualified for the posted position.	25%	0%	%	%
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed-restricted affordable housing units compared to occupied/primary units	16%	0%	%	%
Reciprocal Borrowing-LIBRARY	Number of checkouts by Reciprocal Borrowing Card holders annually.	12515	0		
Plan/Application Review-BUILDING	Percent of plans examiners pursuing ongoing training each year	0%	0%	%	%
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Records Management	0%	0%	%	%
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Support / Helpdesk	0%	0%	%	%
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with system support	0%	0%	%	%
Website-TECHNICAL & CUSTOMER SERVICES	Annual Website trainings offered to department liaisons	0	0		
Safety and Security-EMERGENCY MANAGEMENT	OSHA Compliance - Training	0%	0%	%	%
Safety and Security-EMERGENCY MANAGEMENT	Workplace Audits	0	0		
Safety and Security-EMERGENCY MANAGEMENT	Digital Camera Placement	0%	0%	%	%
Safety and Security-EMERGENCY MANAGEMENT	Electronic Access Control Buildings	0	0		
Fleet Management & Maintenance-FLEET SERVICES DEPT	Number of VEUs per mechanic (measured "vehicle equivalent units" to adjust for various equipment sizes).	41	0		
Adult Services-LIBRARY	Number of people served by Adult programs and outreach annually.	5198	0		
Youth & Spanish Services-LIBRARY	Number of people served by Youth and Spanish programs and outreach.	23441	0		
Economic and Redevelopment-ECONOMY	Percent of planned Economic Development High priority Strategies, actions steps and projects completed.	0%	0%	%	%
Economic and Redevelopment-ECONOMY	Percent of National skier days that Park City Receives	0%	0%	%	%
Strategic Planning-BUDGET	Percent of Internal Service Survey (ISS) respondents who rated the quality of Strategic Planning as "satisfactory" or above	85%	0%	%	%
Performance Management-HUMAN RESOURCES	Percentage of staff in supervisory roles.	41%	0%	%	%
Performance Management-HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	57.5%	0%	%	%

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Performance Management-HUMAN RESOURCES	Number of grievances filed annually.	3	0		
Accounting/Audit/Treasury-FINANCE	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	No	No	No
Strategic Planning-BUDGET	All Business Plans updated by Sept. 1 (0 =No, 1 =Yes)	No	No	No	No
Strategic Planning-BUDGET	All Biennial Plans updated before Council Retreat (0 =No, 1 =Yes)	No	No	No	No
Strategic Planning-BUDGET	# of Quarters where the Quarterly Goals Report is presented to Council	No	No	No	No
Concessions-GOLF OPERATIONS	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	0%	0%	%	%
Concessions-GOLF OPERATIONS	Net concessions profits	0	0		
Ice Youth Programs-ICE FACILITY	Percent of Participants satisfied with Off-Ice Training Classes	88%	0%	%	%
Storm Water-WATER OPERATIONS	Annually submit the Utah Pollutant Discharge Elimination System Storm Water Program MS4 Report form to the state	No	No	No	No
Number of Luncheons-CITY MANAGER	Number of City Manager Staff Recognition Luncheons held annually	0	0		
Percent of budget used to fund unplanned Council directives-CITY MANAGER	Number of Unplanned Council Directives funded.	0	0		
Plan/ Application Review-ENGINEERING	Percent of building plans reviewed within 3 weeks	95%	0%	%	%
City Recorder-CITY MANAGER	Epackets & website postings by EOD Monday and packets distributed by end of day Monday.	100%	0%	%	%
Percent of Budget used to fund additional employee trainings-CITY MANAGER	Number Additional Employee Trainings funded.	0	0		
Legislative Liaison-CITY MANAGER	Number of legislative updates given to Council.	5	0		
Policy Creation and Implementation-CITY COUNCIL	Percent of Council saying implementation is good or excellent.	0%	0%	%	%
Council & Board Support-CITY MANAGER	Percent of NCS respondents whose overall confidence in Park City government is "good" or "excellent"	61%	0%	%	%
Council & Board Support-CITY MANAGER	Percent of employees satisfied with the City Manager's office.	92%	0%	%	%
Performance Measures and Benchmarking-BUDGET	Percent of BFO programs with corresponding performance measures	87%	0%	%	%
Recreation Adult Programs-REC PROGRAMS	Participants who would recommend adult programs, services, or leagues to a friend.	195.36	0		
Rec Center Operations-CITY RECREATION	Total Recreation Cost Recovery	134.4%	0%	%	%
Rec Center Operations-CITY RECREATION	Percent of participants whose overall satisfaction with the PC Marc is good or better.	198%	0%	%	%
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	198.5%	0%	%	%
Rec Center Operation-CITY RECREATION	Percent increase in revenue for pass sales.	-4.6%	0%	%	%
Emergency Communications-COMMUNITY ENGAGEMENT	Percent of households who have stocked supplies in preparation for an emergency within the last 12 months (National Citizen's Survey)- NCS data collected every 2 years	0%	0%	%	%
Community Outreach and Citizen Engagement-ECONOMY	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	0%	0%	%	%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%	0%	%	%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percentage of NCS respondents that rated "opportunities to participate in community matters" as "good" or "excellent"	0%	0%	%	%
Senior Services-COMMUNITY ENGAGEMENT	Percent of respondents who indicate that "knowing where to turn for information on services and benefits for seniors" is a problem.	0%	0%	%	%
Open Space-ECONOMY	Number of citations with Summit County weed ordinance.	0	0		
Open Space-ECONOMY	Number of acres of recreation open space per resident.	0	0		
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (summer)	0	0		
Urban Trails and Walkability-ECONOMY	Average daily users Poison Creek Pathway	0	0		
Urban Trails and Walkability-ECONOMY	Average daily users Comstock Pathway	0	0		
Urban Trails and Walkability-ECONOMY	Average daily users McLeod Creek Pathway	0	0		
Engineering Project Management-ENGINEERING	Percent of construction projects "Substantially" completed within a construction season.	100%	0%	%	%
Plan/ Application Review-ENGINEERING	Percent of staff reports reviewed within 1 week.	90%	0%	%	%



	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Inspections-ENGINEERING	Percent of water meter inspections completed within two working days.	90%	0%	%	%
City Recorder-CITY MANAGER	Two week turn around for Council minutes	80%	0%	%	%
Elections-CITY MANAGER	Deadline was met for noticing the election.	No	No	No	No
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	City's carbon emission (in tons)	0	0		
Emergency Communications-COMMUNITY ENGAGEMENT	Percent of respondents who rate the City's emergency preparedness services as "good" or "excellent" (National Citizen's Survey)- NCS data collected every 2 years	0%	0%	%	%
Leadership Park City-CITY MANAGER	Dollars raised through community donations.	50000	0		
Open Space-ECONOMY	Number of public inquiries per city noxious weed program on open space	0%	0%	%	%
Open Space-ECONOMY	Total acres of City-owned open space.	0	0		
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (winter)	0	0		
Elections-CITY MANAGER	Election results were delivered to the County within the specified timeline.	No	No	No	No
Golf Maintenance-GOLF MAINTENANCE	Percent of irrigation mainlines repaired within 72 hours.	100%	0%	%	%
Engineering Project Management-ENGINEERING	Percent of public's construction concerns addressed within two weeks.	95%	0%	%	%
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of city-wide turnover.	13.36%	0%	%	%
Retail-ICE FACILITY	Cost recovery for Retail	1.3	0		
Leadership Park City-CITY MANAGER	Number of applications to program.	216	0		
General Legal Support-CITY ATTORNEY'S OFFICE	Percent of staff inquires addressed within 3 days.	90%	0%	%	%
McPolin Farm-CITY MANAGER	Percent of events sold out.	75%	0%	%	%
Planning Customer Service-PLANNING DEPT.	Percent customer satisfaction on comment cards.	90%	0%	%	%
GIS-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with GIS	0%	0%	%	%
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of problem resolution with 4 hour response time	0%	0%	%	%
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of systems / servers available for use or log in	0%	0%	%	%
Website-TECHNICAL & CUSTOMER SERVICES	Percent of problem work-orders resolution with 4 hour response time	0%	0%	%	%
Tennis Tournaments-TENNIS	Percent of participants who rate the tournament as "good" or better.	0%	0%	%	%
Park City Mobility-TRANSPORTATION OPER	Total annual passengers on Park City Mobility	0	0		
Summer Service-TRANSPORTATION OPER	Total passengers during Summer Season	0	0		
Winter Service-TRANSPORTATION OPER	Total passengers during Winter Season	0	0		
Conservation-WATER OPERATIONS	Number of water audits conducted annually.	1	0		
Service Orders-WATER OPERATIONS	Percent of service orders resolved within 30 days.	98%	0%	%	%
Ice Programs-ICE FACILITY	Number of hours rented for private rentals (does not include user groups)	538	0		
Ice Programs-ICE FACILITY	Number of hours rented by User Groups	1539	0		
Ice Programs-ICE FACILITY	Number of hours of ice rented by User Groups at other facilities (due to lack of availability in Park City)	280	0		
Operations-ICE FACILITY	Gallons of water used annually (in thousands)	2036	0		
Ice Programs-ICE FACILITY	Percentage of patrons that are Park City Residents	10	0		
Ice Programs-ICE FACILITY	Percentage of patrons that reside within Snyderville Basin Special Recreation District	23	0		
Operations-ICE FACILITY	Value of employee wellness benefit	20434	0		
Valued & Engaged Staff-ICE FACILITY	Percentage of employees satisfied with training and educational opportunities supported by facility	100%	0%	%	%
Valued & Engaged Staff-ICE FACILITY	Percentage of employees who feel they are being supported in achieving their personal and professional goals	92%	0%	%	%
Valued & Engaged Staff-ICE FACILITY	Percentage of staff who feel appreciated	100	0		
Valued & Engaged Staff-ICE FACILITY	Percentage of employees that feel they have the appropriate tools and resources to succeed	100	0		
Operations-ICE FACILITY	Number of City Employees using wellness benefit at Ice	44	0		
Building Repairs and Maintenance - BLDG MAINT ADM	Percent of building repairs made within 30 days of receiving a complaint or request for service.	0%	0%	%	%
Ice Programs-ICE FACILITY	Percent of Participants satisfied with Skating Academy	90	0		

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Ice Programs-ICE FACILITY	Percentage of Participants satisfied with Hockey Academy	87	0		
Ice Programs-ICE FACILITY	Percentage of ice scheduled (based on 6 am - midnight/18 hour date)	97	0		
Ice Programs-ICE FACILITY	Percentage of User Group participants that are satisfied with the facility	80	0		
Operations-ICE FACILITY	Metric tons of carbon used	0	0		
Valuing Employees-HUMAN RESOURCES	Percent of employees who rated the performance review process as "good" or "excellent."	80%	0%	%	%
Local, State, and Federal Compliance-HUMAN RESOURCES	# of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)	0	0		
Retail Operations-GOLF OPERATIONS	Achieve a return on investment of 25-40%. (Fiscal Year)	0%	0%	%	%
Retail Operations GOLF OPERATIONS	Return on investment (End of Season)	0%	0%	%	%
Retail Operations-GOLF OPERATIONS	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6) (seasonal)	0%	0%	%	%
Golf Management Operations-GOLF OPERATIONS	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	0%	0%	%	%
Building Repairs and Maintenance-BLDG MAINT ADM	Percentage of all city buildings inspected weekly.	0%	0%	%	%
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of network available for use or log in	0%	0%	%	%
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with network support	0%	0%	%	%
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of maintenance contracts on critical systems	0%	0%	%	%
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	0%	0%	%	%
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	0%	0%	%	%
Records Management-TECHNICAL & CUSTOMER SERVICES	Average time in hours to fulfill records request	0	0		
Records Management-TECHNICAL & CUSTOMER SERVICES	Annual Records / GRAMA trainings held	0	0		
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of Departments compliant in records / GRAMA maintenance	0%	0%	%	%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	0%	%	%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	0%	%	%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Front Desk	0%	0%	%	%
Council & Board Support-CITY ATTORNEY'S OFFICE	Percent of staff reports reviewed within three days.	95%	0%	%	%
Contracts/Grants-CITY ATTORNEY'S OFFICE	Percent of contracts reviewed within 7 days.	95%	0%	%	%
Employment Review-CITY ATTORNEY'S OFFICE	Percent of employee contracts reviewed within three days.	95%	0%	%	%
Employment Review-CITY ATTORNEY'S OFFICE	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	95%	0%	%	%
Prosecution-CITY ATTORNEY'S OFFICE	Filing and Disposition by Prosecutor (number of misdemeanor cases)	697	0		
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of alarm and fire protection systems inspected in City buildings yearly.	0%	0%	%	%
Prosecution-CITY ATTORNEY'S OFFICE	Percent of requests for information/charges screening completed within 7 days.	100%	0%	%	%
Litigation-CITY ATTORNEY'S OFFICE	Time dedicated to resolve city claims is at least approximately 20%; including consultations with outside counsel.	No	No	No	No
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	Yes	No	No	No
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of water meetings attended by attorney.	90%	0%	%	%
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of Deputy City Attorney's time spent on water issues and projects.	15%	0%	%	%
Adult Services-LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita	22	0		
Circulation Services-LIBRARY	Circulation per capita (annual measure only)	13.5	0		
Youth & Spanish Services-LIBRARY	Checkout Rate of Children's Collection-Circulation per item	2	0		

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
City Facility Snow Removal-PARKS & CEMETERY	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	0%	0%	%	%
Trash Clean-Up-PARKS & CEMETERY	Percentage of trash containers checked daily (during summer season)	90%	0%	%	%
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of hanging baskets and planters displayed during season	150	0		
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of trees planted or replaced per season	12	0		
Park Amenities & Infrastructure PARKS & CEMETERY	Percentage of playgrounds/BMX park/Skate park (i.e. park amenities) checked daily-summer months	95%	0%	%	%
Janitorial Services-BLDG MAINT ADM	Percentage of City buildings cleaned based on weekly schedule.	0%	0%	%	%
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percentage of acres mowed as per mowing schedule	0%	0%	%	%
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percent of mowing contracted versus in house	0%	0%	%	%
Cemetery-PARKS & CEMETERY	Percent of internments completed on time.	0%	0%	%	%
Staff Support-CITY MANAGER	Percentage (%) of staff reports completed by Thursdays at 5 PM.	50%	0%	%	%
Permitting / Current Planning-PLANNING DEPT.	Number of Planning Applications received.	500	0		
Permitting / Current Planning-PLANNING DEPT.	Number of Building Permits received for review by Planning.	1350	0		
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Complete Application forms sent out to applicants within 72 hours of project assignment.	25	0		
Permitting / Current Planning-PLANNING DEPT.	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.	75	0		
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Action Letters issued within 5 working days of final Action	90	0		
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of project comment letters issued within 5 working days of staff review/Commission meetings.	85	0		
Community Support-POLICE	100% of victims contacted within ten working days	0%	0%	%	%
Patrol Operations-POLICE	% of calls responded to within 15 minutes	0%	0%	%	%
Traffic Enforcement-POLICE	Total number of citations issued	1044	0		
Recreation Adult Programs-CITY RECREATION	Percentage of survey respondents who rate adult programs/tournaments as "good" or better.	196.82	0		
Recreation Youth Programs-CITY RECREATION	Percentage of survey respondents who rate the program/tournament as "good" or better annually	193.66%	0%	%	%
Inspections-BUILDING DEPT.	Percent of inspections completed within 24 hrs of request	0%	0%	%	%
Clean-up and Control-STREET MAINTENANCE	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	100%	0%	%	%
Inspections-BUILDING DEPT.	Percent of week's discussions that are conducted to brainstorm building codes and enforcement methods	0%	0%	%	%
Clean-up and Control-STREET MAINTENANCE	Percentage of flood control devices inspected weekly from April 15 to June 15.	100%	0%	%	%
Clean-up and Control-STREET MAINTENANCE	Percentage of storm drain boxes cleaned annually.	20%	0%	%	%
Special Events-STREET MAINTENANCE	Percentage electronic signs are operational per event.	100%	0%	%	%
Special Events-STREET MAINTENANCE	Percentage of barricades set up completed within 2 hours of event(s).	100%	0%	%	%
Graffiti Removal-STREET MAINTENANCE	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	100%	0%	%	%
Winter Snow Operations-STREET MAINTENANCE	Percentage of roads plowed within 16 hours after a storm.	98%	0%	%	%
Street & Sidewalk Maintenance-STREET MAINTENANCE	Percentage of potholes filled within 72 hours of receiving a complaint or service request.	90%	0%	%	%
Code Enforcement-BUILDING DEPT.	Percent of investigations initiated within 24 hrs of complaint	0%	0%	%	%
Street Lights & Signs-STREET MAINTENANCE	Percentage of city street lights operating.	98%	0%	%	%
Street Lights & Signs-STREET MAINTENANCE	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	98%	0%	%	%
Street Lights & Signs-STREET MAINTENANCE	Percentage of traffic control devices repaired within 30 days.	100%	0%	%	%
Street Lights & Signs-STREET MAINTENANCE	Percentage of signs inspected per year.	100%	0%	%	%
Swede Alley Parking Structure-FLEET	Percentage of structural surveys conducted every 3 years.	0	0		

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Swede Alley Parking Structure-FLEET	Percentage of monthly inspections conducted on lighting systems	0	0		
Code Enforcement-BUILDING DEPT.	Percent of complaints initiated by internal/proactive enforcement	0%	0%	%	%
Winter Service-TRANSPORTATION OPER	4) Passengers per route mile. - Winter Service	0	0		
Summer Service-TRANSPORTATION OPER	4) Passengers per route mile. - Summer Service	0	0		
Winter Service-TRANSPORTATION OPER	3) Cost per passenger - Winter Service	0	0		
Summer Service-TRANSPORTATION OPER	3) Cost per passenger - Summer Service	0	0		
Code Enforcement - BUILDING DEPT.	Percent of code enforcement hours provided outside of regular business hours	0%	0%	%	%
Code Enforcement-BUILDING DEPT.	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	0%	0%	%	%
Senior Services-COMMUNITY ENGAGEMENT	1) Cost per passenger for Elderly/Seniors/Para-transit	0	0		
Senior Services-COMMUNITY ENGAGEMENT	2) Passengers per year for Elderly/Seniors/Para-transit	0	0		
Special Events-TRANSPORTATION OPER	1) Cost per passenger	0	0		
Special Events-TRANSPORTATION OPER	2) Passengers per year	0	0		
Parking Management- TRANSPORTATION OPER	Ratio of appeals to citations (Dept: Parking)	0.05%	0%	%	%
Parking Management- TRANSPORTATION OPER	Appeals processing time in days (Dept: Parking)	25	0		
Inspections-BUILDING DEPT.	Percent of inspectors pursuing ongoing training each year	0%	0%	%	%
Parking Management- TRANSPORTATION OPER	Percentage of Vehicles in compliance (Dept: Parking)	0.91%	0%	%	%
Parking Management- TRANSPORTATION OPER	Ratio of first-time violations to total violations (Dept: Parking)	0.55%	0%	%	%
Parking Management- TRANSPORTATION OPER	Citation collection rate (Dept: Parking)	0.89%	0%	%	%
Service Orders-WATER OPERATIONS	Annual Percentage of leaks addressed within 38 days.	100%	0%	%	%
Distribution and Maintenance-WATER OPERATIONS	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	100%	0%	%	%
Fire Safety-BUILDING DEPT.	Percent of fire inspectors pursuing ongoing training each year	0%	0%	%	%
Water Billing-WATER OPERATIONS	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	40%	0%	%	%
Water Billing-WATER OPERATIONS	Annual Percentage of Cut Wire Service Orders completed within 38 days.	80%	0%	%	%
Distribution and Maintenance-WATER OPERATIONS	Number of work related accidents per year.	0.001	0		
Distribution and Maintenance-WATER OPERATIONS	Annual lost work time hours directly related to work related accidents.	0.001	0		
Distribution and Maintenance-WATER OPERATIONS	Annually - Percentage of water operators certified in distribution and treatment.	100%	0%	%	%
Water Quality-WATER OPERATIONS	Compliance with State/EPA water quality requirements	100	0		
Fire Safety-BUILDING DEPT.	Percent of fire inspectors conducting outreach regarding code concerns or changes	0%	0%	%	%
Grant Administration-BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and PO checks sent)	10	0		
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	GFOA Distinguished Budget Presentation Award received (0 =No, 1 =Yes)	Yes	No	No	No
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter)	20	0		
Fire Safety-BUILDING DEPT.	Percent of fire incidents that fire inspectors respond to within 24 hrs	0%	0%	%	%
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Moody's), 1= Aa2, 2= Aa1, 3= Aaa	3	0		
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City Departments satisfied with analysis (based on Internal Service Survey)	0%	0%	%	%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City departments satisfied with turnaround time (based on Internal Service Survey)	0%	0%	%	%
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Number of Communities participating in benchmarking group (CAST/ICMA)	0	0		

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rate the usefulness of the Performance Measurement program as "satisfactory" or above	86%	0%	%	%
Community Outreach and Citizen Engagement-CITY MANAGER	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	100%	0%	%	%
Traffic Enforcement-POLICE	Total number of traffic stops conducted	3066	0		
Traffic Enforcement-POLICE	Total number of directed traffic enforcement incidents initiated	0	0		
Traffic Enforcement-POLICE	Total number of speed trailers deployed	19	0		
State Liquor Enforcement-STATE LIQUOR ENFORCEMENT	Total DUI arrests	85	0		
Traffic Enforcement-POLICE	Total number of school zone enforcement incidents initiated	260	0		
Youth Services Officer-POLICE	Total number of students processed for truancy	52	0		
DARE/Drug Education-DRUG EDUCATION	Total number of students completing DARE program	85	0		
Community Support-POLICE	% of Operations Staff with viable Problem Oriented Policing projects	0%	0%	%	%
Community Support-POLICE	Total number of Community meetings/contacts per year	209	0		
Patrol Operations-POLICE	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors	0	0		
Tennis Operations-TENNIS	Percentage of tennis court hours booked during hours of operation	127.84%	0%	%	%
Recreation Adult Programs-REC PROGRAMS	Increase the revenue in each adult program from one year to the next.	-8.5	0		
Recreation Youth Programs-REC PROGRAMS	Percentage of youth programs registration that occurs on line annually	152%	0%	%	%
Special Events-ECONOMY	Number of event days	0	0		
Economic and Redevelopment-ECONOMY	Percent of Utah skier days that Park City receives	0%	0%	%	%
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed restricted affordable housing units compared to total residential units.	6%	0%	%	%
Ice Programs-ICE FACILITY	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	86945	0		
Records Management-POLICE	100% of report requests met within ten days	0%	0%	%	%
Special Events ICE FACILITY	Number of special events hosted by the Sports Complex	0%	0%	%	%
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year	0	0		
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year	0	0		
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07,'09, and '15; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year	0	0		
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	0	0		
Records Management-POLICE	100% of state required forms submitted within the 10 day time frame required by state statute.	0%	0%	%	%
Economic and Redevelopment-ECONOMY	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.	0	0		
Housing-COMMUNITY DEVELOPMENT ADMIN	Number of units built to achieve Council's goal of 800 units by 2026 (starting in 2016)	62	0		
Dispatch-POLICE	Average response time (minutes)	7.17	0		
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	# of PSA/Press Releases/Social Media Postings	0	0		
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Monitoring as "satisfactory" or above	85%	0%	%	%
Debt Management-BUDGET, DEBT & GRANTS	Percentage of bond issuances completed in time for project	100%	0%	%	%
Debt Management-BUDGET, DEBT & GRANTS	At least \$5 million kept in reserve to keep bond rating? (0 =No, 1 =Yes)	Yes	No	No	No
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Policy Analysis as "satisfactory" or above	80%	0%	%	%
Dispatch-POLICE	Average number of calls per day	0	0		
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (S & P) 2 = AA+	2	0		

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Fitch) 2= AA+	2	0		
Capital Budgeting-BUDGET, DEBT & GRANTS	Percent of months in which CIP budget monitoring was completed	100%	0%	%	%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Capital Project Monitoring 'satisfactory' or above	84%	0%	%	%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the usefulness of Capital Project Monitoring 'satisfactory' or above	84%	0%	%	%
Dispatch-POLICE	100% of calls dispatched within fifteen minutes of receipt to officers.	0%	0%	%	%
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned	10	0		
Ice Programs-ICE FACILITY	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	0%	0%	%	%
Dispatch-POLICE	Number of calls for service received annually by dispatch	0	0		
Council & Board Support-CITY ATTORNEY'S OFFICE	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.	1	0		
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Budget Department as an Information Resource as "satisfactory" or above	82%	0%	%	%
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Preparation as "satisfactory" or above	93%	0%	%	%
Grant Administration-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Grants Coordination 'satisfactory' or above	86%	0%	%	%
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Performance Measurement program as "satisfactory" or above	88%	0%	%	%
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Revenue Forecasting and Analysis as "satisfactory" or above	88%	0%	%	%
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Financial/Fee Analysis as "satisfactory" or above	83%	0%	%	%
Golf Shop Programs-GOLF OPERATIONS	Percentage of lessons above average to excellent	0%	0%	%	%
Ice Programs-ICE FACILITY	Total number of teams/players in Adult Hockey Leagues.	54	0		
Ice Programs-ICE FACILITY	Cost Recovery of Adult Hockey Leagues	153%	0%	%	%
Ice Programs-ICE FACILITY	Percentage of Adult hockey League participants who are satisfied or very satisfied with the league.	79%	0%	%	%
Ice Programs-ICE FACILITY	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	88%	0%	%	%
Operations-ICE FACILITY	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	96%	0%	%	%
Operations-ICE FACILITY	Percentage of guests who rate the facility as being clean and safe.	98%	0%	%	%
Environmental Regulatory/EPA-CITY ATTORNEY'S OFFICE	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.	1	0		
Ice Programs ICE FACILITY	Cost recovery percentage of the Ice Arena.	90.56%	0%	%	%
Special Events-ECONOMY	Percent of event organizers "satisfied" or better with Special Events.	0%	0%	%	%
Special Events-ECONOMY	Number of event complaints annually	0	0		
Economic and Redevelopment ECONOMY	Percent of planned Economic Development Low and Medium priority Strategies, actions steps and projects completed.	0%	0%	%	%
Technical Services LIBRARY	Annual number of in-library wi-fi logins.	0	0		
Technical Services-LIBRARY	Annual number of web hits.	0	0		
Inspections-ENGINEERING	Percent of PIMPS completed within two weeks.	100%	0%	%	%
Long Range Planning-PLANNING DEPT.	Percentage of staff time dedicated to long-range planning each week.	85%	0%	%	%
Plan/Application Review-PLANNING DEPT.	Overall reduction of turnaround time on Planning applications and review process.	40	0		
Special Planning Projects - Inter-Dept-PLANNING DEPT.	Number of projects that include heavy collaboration with other departments	25	0		
Childcare-CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	92%	0%	%	%
Childcare-CITY RECREATION	Percentage of respondents who rate the childcare service as "good" or better.	92%	0%	%	%
Marketing-CITY RECREATION	Percentage of recipients who open Rec Newsletters annually.	42%	0%	%	%
Marketing-CITY RECREATION	Number of Recreation Social Media followers.	6985	0		
Street & Sidewalk Maintenance-STREET MAINTENANCE	Tons of asphalt overlay applied to City streets.	4223	0		

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Street & Sidewalk Maintenance-STREET MAINTENANCE	Square yards of slurry seal applied to City Streets	86435	0		
Street & Sidewalk Maintenance-STREET MAINTENANCE	Tons of crack seal applied to City streets	33	0		
Pro Shop-TENNIS	Average daily sales annually	744	0		
Pro Shop-TENNIS	Number of racquets strung annually.	2342	0		
Tennis Programs-TENNIS	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	82%	0%	%	%
Tennis Programs-TENNIS	Adult Survey: Percentage of patrons that rate the program "good" or better.	94%	0%	%	%
Tennis Programs-TENNIS	Percentage of patrons who would recommend tennis programs/tournaments to a friend.	147.78%	0%	%	%
Tennis Operations-TENNIS	Percent of participants who would recommend tennis facilities to a friend.	195.43%	0%	%	%
Financial Services-FINANCE	Output: Number of checks processed.	0	0		
Accounting/Audit/Treasury-FINANCE	Output: Number of journal entries prepared and posted	0	0		
Accounting/Audit/Treasury-FINANCE	Output: Number of bank statement transactions reconciled.	14596	0		
Business Licenses-FINANCE	Output: Number of business licenses processed.	5019	0		
Financial Services-FINANCE	Output: Number of payments recorded and deposited in the bank.	0	0		
Accounting/Audit/Treasury-FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.	0	0		
Financial Services-FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed.	0	0		
Accounting/Audit/Treasury-FINANCE	Output: Number of quarterly monitoring reports submitted to City Council.	100	0		
Accounting/Audit/Treasury-FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	0%	0%	%	%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Customer Satisfaction from Internal Service Survey: Percentage of ratings satisfactory or above.	95%	0%	%	%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Product Quality from Internal Service Survey: Percentage of ratings satisfactory or above.	82%	0%	%	%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Percentage of mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours)	76%	0%	%	%
Water Quality-WATER OPERATIONS	Percent of citizens rating the quality of drinking water as "good" or "excellent."	68%	0%	%	%
Conservation-WATER OPERATIONS	Water usage recorded in acre feet per year	5833	0		
Golf Maintenance-GOLF MAINTENANCE	Percentage of Trees Pruned per Season	40%	0%	%	%
Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT	# of PSAs	0	0		
Rec Center Operations- CITY RECREATION	Percent of participants who rate fitness equipment as "good" or better	180%	0%	%	%
Rec Center Operations- CITY RECREATION	Percent of participants who would recommend PC MARC to a friend.	99%	0%	%	%
Community Support- POLICE	Number of events	38	0		
Community Support- POLICE	Number of hours spent on events	6300	0		
Community Support- POLICE	Percent of respondents whose "overall feeling of safety in Park City" is "good" or "excellent" (National Citizens' Survey)	94%	0%	%	%
Community Support- POLICE	Percent of respondents that feel "very safe" or "somewhat safe" in their neighborhood during the day (National Citizens' Survey)	95%	0%	%	%
Community Support- POLICE	Percent of respondents that feel "very safe" or "somewhat safe" in Park City's downtown area during the day (National Citizens' Survey)	97%	0%	%	%
Community Support- POLICE	Percent of respondents that rate Police Services as "good" or "excellent" (National Citizens' Survey)	84%	0%	%	%
Community Support- POLICE	Percent of respondents that rate Crime Prevention as "good" or "excellent" (National Citizens' Survey)	83%	0%	%	%
Financial Services- FINANCE	Output: Number of line items processed.	0	0		
Financial Services- FINANCE	Output: Number of electronic payments recorded and deposited in the bank.	0	0		
Financial Services- FINANCE	Output: Number of physical checks processed.	0	0		
Financial Services- FINANCE	Output: Number of electronic payments processed.	0	0		
Financial Services- FINANCE	Output: Number of payments recorded and deposited at the front desk.	0	0		
Parks & Sidewalk Snow Removal-PARKS & CEMETERY	Percentage of sidewalks and stairs cleared of ice and snow within the next scheduled work shift (following the end of the storm)	90	0		
Operations-ICE FACILITY	Kilowatt Hours (kwh) of electricity used at the facility	708720	0		
Operations-ICE FACILITY	Decatherms (DTH) of natural gas used at the facility	3939.5	0		
Operations-ICE FACILITY	Gallons of propane used at the facility	20%	0%	%	%
Environmental Regulatory/EPA-	Continued progress on Prospector Drain EE/CA	No	No	No	No

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
ENVIRONMENTAL SUSTAINABILITY					
Environmental Regulatory/EPA- ENVIRONMENTAL SUSTAINABILITY	# of Phase I ESA's completed on all property transactions	0	0		
Operations- ICE FACILITY	Number of days closed due to unanticipated maintenance needs	1	0		
Customer Engagement- ICE FACILITY	Percentage of respondents satisfied with customer service	95%	0%	%	%
Ice Programs- ICE FACILITY	Percentage of patrons that are Park City Residents	10%	0%	%	%
Ice Programs- ICE FACILITY	Percentage of overall time on ice maintenance	3%	0%	%	%
Ice Programs- ICE FACILITY	Percentage of patrons satisfied with community ice events	0%	0%	%	%
Financial Services- FINANCE	Output: Number of A/P invoices processed	14349	0		
Financial Services- FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed	12908	0		
Financial Services- FINANCE	Output: Number of electronic payments processed at front desk	42172	0		
Financial Services- FINANCE	Output: Number of physical checks processed at front desk	20904	0		
Circulation Services- LIBRARY	Electric content use (number of log-ins)	0	0		
Circulation Services- LIBRARY	Number of Registered Users	0	0		
Circulation Services- LIBRARY	Total number of Spanish materials in collection	0	0		



**Description:**

TECHNICAL & CUSTOMER SERVICES

Support addresses customer technology issues to ensure smooth operations of all business functions. Support staff trains users in software applications; supports and troubleshoots computers, user accounts, workflows, network and phone issues. Other equipment supported includes cell phones and tablet devices. Support staff replaces aged computers; and deploys software and upgrades to computers. Secondary assignments to fulfill project requests are common.

**Council Goal:**

070 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Responsive Customer Service With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

Helpdesk statistics show reduction in demand, this is explained by the adoption of new security technologies that has minimized computer rebuilds; adoption of ADP; and changes to dispatch operations. However, 2018 represents a small respite of demand since 2014 while other demand growth indicators are strong.

	Request FY 2021	Rationale FY 2021
Support/Help Desk	IT Coordinator II	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
TECHNICAL & CUSTOMER SERVICES					
Personnel	483,628	384,916	384,731	-40,828	345,110
Materials	53,900	29,300	29,300		28,700
Total TECHNICAL & CUSTOMER SERVICES	537,528	414,216	414,031	-40,828	373,810
<b>TOTAL</b>	537,528	414,216	414,031	-40,828	373,810

FTEs	Budget FTEs FY 2021
Full Time	2.9
Part Time	0.7
<b>TOTAL</b>	3.6

Level of Service  
Support/Help Desk Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

Support staff has collaboratively worked to improve workflow processes for IT and other departments from project requests to training. Helpdesk has received excellent user satisfaction reviews from internal surveys.

### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Service reductions would impact response times and reduce employee efficiencies. Capacity to meet demands for software upgrade and replacement computer timelines would be impacted for lower priority services.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Support / Helpdesk	0%	0%	%	%
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of problem resolution with 4 hour response time	0%	0%	%	%

**Description:**

PC MARC            The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. Currently staff is available 7 days a week for cemetery emergencies. We have begun selling plaques for the Memorial Wall.

PARKS & CEMETERY    The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services. Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments.

**Council Goal:**

106 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Citizen Wellbeing    Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
PC MARC					
Personnel	20,786	19,724	19,436		19,587
Total PC MARC	20,786	19,724	19,436		19,587
PARKS & CEMETERY					
Personnel	65,755	65,755	65,755		66,286
Materials	38,558	25,392	25,392		22,700
Total PARKS & CEMETERY	104,313	91,147	91,147		88,986
<b>TOTAL</b>	<b>125,099</b>	<b>110,871</b>	<b>110,584</b>		<b>108,573</b>

FTEs	Budget FTEs FY 2021
Full Time	0.8
Part Time	
<b>TOTAL</b>	<b>0.8</b>

Level of Service  
Cemetery            Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

PC MARC      The construction of the Memorial Wall will allow residents to be memorialized in the cemetery without having to purchase a plot.  
 PARKS &      Collaboration - Being in the Public Works Division, the Parks Department has a primarily maintenance and interment function in  
 CEMETERY    supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional  
                  cemetery will relieve some pressure on the Park City Cemetery.

### Section 5: Consequences of Funding Proposal at Lower Level

PC MARC      See below  
 PARKS &      The consequences of lowering the funding for this program include reductions in: turf & tree quality, preventative maintenance, and  
 CEMETERY    response time after the burial services. There would also be an increase in citizen complaints due to established community expectations.  
                  The paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri  
                  during regular business hours.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Cemetery-PARKS & CEMETERY	Percent of internments completed on time.	0%	0%	%	%

**Description:**

ICE FACILITY

The goal of this program is to provide resources and training to promote an engaged staff. Objectives also include employee recognition and empowering employees with the appropriate tools and resources to succeed.

**Council Goal:**

142 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a NO change in demand

	Request FY 2021	Rationale FY 2021
Valued & Engaged Staff	No requested increase.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
ICE FACILITY				
Materials	2,350	1,795	1,795	1,795
Total ICE FACILITY	2,350	1,795	1,795	1,795
<b>TOTAL</b>	<b>2,350</b>	<b>1,795</b>	<b>1,795</b>	<b>1,795</b>

Level of Service

Valued & Engaged Staff Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or Mandate exists

## Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY In addition to sending staff to attend industry conferences and trainings, the General Manager is also working with regional ice arenas in the Salt Lake Valley to build relationships between facilities to promote idea sharing and cooperation. In FY 18, four members from the Ice Management Team traveled to the Los Angeles area on rink tour (designed after the "City Tour" model). Both full time operators are Certified Ice Technicians from Serving the American Rinks (a national agency providing support and training to the ice rink industry.)

## Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding this program at a lower level could result in lower employee satisfaction which could result in greater turnover and a difficult time filling positions. Such an outcome would likely result in a degradation of the facility and lower customer satisfaction.

## Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Valued & Engaged Staff-ICE FACILITY	Percentage of employees satisfied with training and educational opportunities supported by facility	100%	0%	%	%
Valued & Engaged Staff-ICE FACILITY	Percentage of employees who feel they are being supported in achieving their personal and professional goals	92%	0%	%	%
Valued & Engaged Staff-ICE FACILITY	Percentage of staff who feel appreciated	100	0		
Valued & Engaged Staff-ICE FACILITY	Percentage of employees that feel they have the appropriate tools and resources to succeed	100	0		

**Description:**

HUMAN RESOURCES

Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs.

**Council Goal:**

093 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2021	Rationale FY 2021
Valuing Employees	Increase in service awards dinner	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>HUMAN RESOURCES</b>					
Personnel	124,684	124,684	124,684	-87,696	38,164
Materials	101,330	79,790	79,790		79,790
<b>Total HUMAN RESOURCES</b>	<b>226,014</b>	<b>204,474</b>	<b>204,474</b>	<b>-87,696</b>	<b>117,954</b>
<b>TOTAL</b>	<b>226,014</b>	<b>204,474</b>	<b>204,474</b>	<b>-87,696</b>	<b>117,954</b>

FTEs	Budget FTEs FY 2021
Full Time	0.4
Part Time	
<b>TOTAL</b>	<b>0.4</b>

Level of Service  
Valuing Employees Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

On holiday party increase: Event will no longer be held at a restaurant venue in town. We would have to either "cap" levels of attendance, decreases alcohol costs, or move the event to a City venue with cheaper catering. Levels of service provided may be reduced over time.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Valuing Employees-HUMAN RESOURCES	Education hours completed annually (hours eligible for tuition reimbursement)	112	0		
Valuing Employees-HUMAN RESOURCES	Employee training hours completed annually.	292	0		
Valuing Employees-HUMAN RESOURCES	Percent of employees who rated the performance review process as "good" or "excellent."	80%	0%	%	%



**Description:**

HUMAN RESOURCES

Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

091 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization A workforce that is engaged and working to provide the best services for the City.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2021	Rationale FY 2021
Recruitment	Increase in recruitment costs	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>HUMAN RESOURCES</b>					
Personnel	102,540	83,763	83,763	-47,231	37,145
Materials	20,730	17,730	17,730		17,730
<b>Total HUMAN RESOURCES</b>	<b>123,270</b>	<b>101,493</b>	<b>101,493</b>	<b>-47,231</b>	<b>54,875</b>
<b>TOTAL</b>	<b>123,270</b>	<b>101,493</b>	<b>101,493</b>	<b>-47,231</b>	<b>54,875</b>

FTEs	Budget FTEs FY 2021
Full Time	0.7
Part Time	0.3
<b>TOTAL</b>	<b>1.0</b>

Level of Service

Recruitment Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

City provides program and program is currently offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Recruitment-HUMAN RESOURCES	Total number of recruitments- FTR	42	0		
Recruitment-HUMAN RESOURCES	Total number of recruitments-Other	134	0		
Recruitment-HUMAN RESOURCES	Average time to fill external positions.	157%	0%	%	%

**Description:**

HUMAN RESOURCES

The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

094 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
HUMAN RESOURCES					
Personnel	96,498	85,628	85,628	-35,448	50,784
Materials	7,670	5,490	5,490		5,490
<b>Total HUMAN RESOURCES</b>	<b>104,168</b>	<b>91,118</b>	<b>91,118</b>	<b>-35,448</b>	<b>56,274</b>
<b>TOTAL</b>	<b>104,168</b>	<b>91,118</b>	<b>91,118</b>	<b>-35,448</b>	<b>56,274</b>

FTEs	Budget FTEs FY 2021
Full Time	0.7
Part Time	0.1
<b>TOTAL</b>	<b>0.9</b>

Level of Service

Pay Plan Design/Administration Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

#### Mandated

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Pay Plan Design/Administration-HUMAN RESOURCES	Total number of job classifications.	153	0		
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of applicant pool qualified for the posted position.	25%	0%	%	%
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of city-wide turnover.	13.36%	0%	%	%

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Items included in this program are: sweeping and trash removal service along sidewalks, bike paths, City facilities, Parks and right-of-ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities. This program supports maintenance to City owned open space property.

**Council Goal:**

101 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>FIELDS</b>				
Personnel	25,535	23,232	22,847	23,015
Materials	4,598	4,193	4,193	4,257
<b>Total FIELDS</b>	<b>30,133</b>	<b>27,425</b>	<b>27,040</b>	<b>27,272</b>
<b>PARKS &amp; CEMETERY</b>				
Personnel	108,261	93,808	93,808	93,630
Materials	50,610	39,269	39,269	37,299
<b>Total PARKS &amp; CEMETERY</b>	<b>158,871</b>	<b>133,077</b>	<b>133,077</b>	<b>130,929</b>
<b>TOTAL</b>	<b>189,004</b>	<b>160,503</b>	<b>160,117</b>	<b>158,201</b>

FTEs	Budget FTEs FY 2021
Full Time	0.9
Part Time	0.4
<b>TOTAL</b>	<b>1.3</b>

Level of Service

Trash Clean-Up Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Trash Clean-Up-PARKS & CEMETERY	Percentage of trash containers checked daily (during summer season)	90%	0%	%	%

**Description:**

HUMAN RESOURCES

Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.

**Council Goal:**

107 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
HUMAN RESOURCES					
Personnel	75,835	71,882	71,882	-40,400	31,927
Materials	29,075	18,265	18,265		18,265
Total HUMAN RESOURCES	104,910	90,147	90,147	-40,400	50,192
TOTAL	104,910	90,147	90,147	-40,400	50,192

FTEs	Budget FTEs FY 2021
Full Time	0.5
Part Time	0.1
TOTAL	0.6

Level of Service

Performance Management Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Changes to performance management would put the City at risk for exposure to legal and compliance issues.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Performance Management-HUMAN RESOURCES	Medical leave usage per 1000 hours.	17%	0%	%	%
Performance Management-HUMAN RESOURCES	Percentage of staff in supervisory roles.	41%	0%	%	%
Performance Management-HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	57.5%	0%	%	%
Performance Management-HUMAN RESOURCES	Number of grievances filed annually.	3	0		



**Description:**

HUMAN RESOURCES

The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.

**Council Goal:**

135 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
HUMAN RESOURCES					
Personnel	27,363	18,963	18,963	-26,590	-7,485
Materials	20,000	20,000	20,000		20,000
Total HUMAN RESOURCES	47,363	38,963	38,963	-26,590	12,515
TOTAL	47,363	38,963	38,963	-26,590	12,515

FTEs	Budget FTEs FY 2021
Full Time	0.2
Part Time	0.1
TOTAL	0.3

Level of Service

Short-Term Citywide Personnel Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

#### HUMAN RESOURCES

Cost savings are substantial, depending on varying situations. Savings are achieved by reducing overtime dollars as well as time and resources of experienced and higher paid employees; otherwise these employees would be using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

### Section 5: Consequences of Funding Proposal at Lower Level

#### HUMAN RESOURCES

Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

### Section 6: Performance Measures

## Inclusive & Healthy Community

Program	Departments -	SCORE FY 2021	QUARTILE FY 2021	DEPT REQ FY 2021	RT REC FY 2021	CM REC FY 2021	REV FY 2021	TOT REC COST FY 2021
Housing	COMM. DEV. ADMIN.	23.75	1	\$413,552	\$362,729	\$362,729	\$0	\$302,602
Patrol Operations	POLICE	23.50	1	\$2,748,959	\$2,681,759	\$2,662,173	\$0	\$2,607,324
State Liquor Enforcement	POLICE	23.50	1	\$65,717	\$10,000	\$10,000	\$0	\$64,243
Fire Safety	BUILDING	21.75	1	\$508,027	\$507,027	\$502,656	(\$36,200)	\$468,543
Emergency Management	EMERGENCY MANAGEMENT & POLICE	21.75	1	\$330,443	\$310,586	\$310,499	(\$5,695)	307,328
Dispatch	POLICE	21.50	1	\$620,000	\$620,000	\$620,000	(\$34,172)	\$585,828
Inspections	BUILDING & ENGINEERING	21.00	2	\$1,276,025	\$1,267,350	\$1,238,086	(\$478,123)	\$747,167
Inspections and Contract Supervision	BUILDING MAINTENANCE	20.50	2	\$160,617	\$159,767	\$159,767	(\$21,510)	\$138,128
Youth & Spanish Services	LIBRARY	20.50	2	\$334,168	\$321,338	\$321,338	(\$3,600)	\$319,672
Code Enforcement	BUILDING	19.75	2	\$290,222	\$286,822	\$283,924	(\$34,150)	\$251,815
Permitting / Current Planning	PLANNING	18.75	2	\$184,885	\$184,885	\$184,319	(\$35,134)	\$121,391
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	17.25	3	\$844,631	\$829,423	\$823,130	(\$184,030)	\$644,836
Youth Services Officer	POLICE	16.00	3	\$233,357	\$152,321	\$150,703	\$0	\$226,617
Urban Trails and Walkability	ECONOMY	16.00	3	\$178,220	\$177,920	\$177,920	\$0	\$179,255
Long Range Planning	PLANNING	15.75	3	\$244,411	\$240,056	\$239,782	\$0	\$240,816
DARE/Drug Education	POLICE	15.25	3	\$32,922	\$5,000	\$5,000	\$0	\$33,054
Graffiti Removal	STREET MAINTENANCE	14.25	4	\$40,616	\$39,974	\$39,974	\$0	\$41,901
Trails (Backcountry)	ECONOMY	14.00	4	\$168,972	\$51,222	\$51,222	\$0	\$66,398
Historic District Design Review	PLANNING	14.00	4	\$223,984	\$212,400	\$212,073	\$0	\$213,442
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	13.00	4	\$378,082	\$318,053	\$318,033	\$0	\$316,515
Code Amendments	PLANNING	13.00	4	\$217,806	\$216,561	\$216,331	\$0	\$150,066
Special Planning Projects - Inter-Dept	PLANNING	12.75	4	\$54,326	\$53,509	\$53,382	\$0	\$53,735
Historical Incentive Grant	PLANNING	10.00	4	\$127,136	\$47,136	\$47,136	\$0	\$127,136
Childcare	CITY RECREATION & TENNIS	8.75	4	\$7,732	\$7,732	\$7,588	(\$4,550)	\$3,097

**Description:**

COMMUNITY ENGAGEMENT The Affordable Housing program provides land and property acquisition, disposition and development services. Staff develops, analyzes, supervises and implements affordable housing policies, plans and programs. Prepares housing needs assessments and housing standards and guidelines. Provides analysis and recommendations on MPD and annexation applications of compliance with affordable housing guidelines. Manages City's employee housing and maintains quality of assets.

**Council Goal:**

007 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Housing: Middle-Income, Attainable, and Affordable Housing Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is or particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2021	Rationale FY 2021
Housing	New Housing Specialist Position / Increase for Public Notices	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
COMM DEVELOP ADMIN				
Personnel	381,438	338,659	338,659	263,532
Materials	32,114	24,070	24,070	39,070
Total COMM DEVELOP ADMIN	413,552	362,729	362,729	302,602
<b>TOTAL</b>	413,552	362,729	362,729	302,602

FTEs	Budget FTEs FY 2021
Full Time	2.4
Part Time	
<b>TOTAL</b>	2.4

Level of Service

Housing Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

COMM  
DEVELOP  
ADMIN

Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff collaborate on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.

### Section 5: Consequences of Funding Proposal at Lower Level

COMM  
DEVELOP  
ADMIN

Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed-restricted affordable housing units compared to occupied/primary units	16%	0%	%	%
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed restricted affordable housing units compared to total residential units.	6%	0%	%	%
Housing-COMMUNITY DEVELOPMENT ADMIN	Number of units built to achieve Council's goal of 800 units by 2026 (starting in 2016)	62	0		

**Description:**

POLICE Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

**Council Goal:**

030 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	Over the past several years we have had a drastic increase in our serious crimes, including homicides, juvenile drug cases, suspicious infant deaths, felonious thefts, and million dollar drug cases. This has all been in addition to the typical theft, domestic violence, intoxication, and other incidents police handle regularly. We had also had an increase in special event staffing as best practices have changed due to increased home-grown terrorism throughout the nation and other threats.

	Request FY 2021	Rationale FY 2021
Patrol Operations	1. Part-time Seasonal and Contract Officers 2. Special Event Officer Pay Increase 3. Senior Police Officer--Investigations 4. Senior Police Officer--Patrol/Traffic	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>POLICE</b>				
Personnel	2,312,191	2,276,009	2,256,423	2,290,957
Materials	436,768	405,750	405,750	316,367
<b>Total POLICE</b>	<b>2,748,959</b>	<b>2,681,759</b>	<b>2,662,173</b>	<b>2,607,324</b>
<b>TOTAL</b>	<b>2,748,959</b>	<b>2,681,759</b>	<b>2,662,173</b>	<b>2,607,324</b>

FTEs	Budget FTEs FY 2021
Full Time	15.2
Part Time	
<b>TOTAL</b>	<b>15.2</b>

Level of Service

Patrol Operations Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

POLICE Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

### Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Patrol Operations-POLICE	% of calls responded to within 15 minutes	0%	0%	%	%
Patrol Operations-POLICE	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors	0	0		

**Description:**

STATE LIQUOR ENFORCEMENT State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have an alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts.

**Council Goal:**

011 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
STATE LIQUOR ENFORCEMENT					
Materials	65,717	10,000	10,000		64,243
Total STATE LIQUOR ENFORCEMENT	65,717	10,000	10,000		64,243
TOTAL	65,717	10,000	10,000		64,243

FTEs	Budget FTEs FY 2021
Full Time	
Part Time	1.3
TOTAL	1.3

Level of Service

State Liquor Enforcement Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation



**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual
	-	FY 2019
State Liquor Enforcement-STATE LIQUOR ENFORCEMENT	Total DUI arrests	85

**Description:**

BUILDING DEPT.

This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.

**Council Goal:**

066 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
BUILDING DEPT.					
Personnel	467,587	467,587	463,216		465,853
Materials	40,440	39,440	39,440	-36,200	3,240
Total BUILDING DEPT.	508,027	507,027	502,656	-36,200	468,543
TOTAL	508,027	507,027	502,656	-36,200	468,543

FTEs	Budget FTEs FY 2021
Full Time	4.1
Part Time	
TOTAL	4.1

Level of Service

Fire Safety Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

### Section 4: Cost Savings / Innovation / Collaboration

**BUILDING DEPT.** The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

### Section 5: Consequences of Funding Proposal at Lower Level

**BUILDING DEPT.** Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Fire Safety-BUILDING DEPT.	Percent of fire inspectors pursuing ongoing training each year	0%	0%	%	%
Fire Safety-BUILDING DEPT.	Percent of fire inspectors conducting outreach regarding code concerns or changes	0%	0%	%	%
Fire Safety-BUILDING DEPT.	Percent of fire incidents that fire inspectors respond to within 24 hrs	0%	0%	%	%

**Description:**

**EMERGENCY MANAGEMENT** Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs

**EMERGENCY CONTINGENCY** The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. In FY 16 this account was changed to remain at \$100,000 per year. In FY17 \$10,000 was used for the purchase of the Mobile Command Trailer (MCT) and the current balance is \$90,000.

**Council Goal:**

026 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Safe Community** Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen. Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	All three areas of responsibility, Emergency Management, Security and Safety have all seen an increased focus and demand for services over the past several years, stretching the Emergency Manager's ability to meet increasing requirements from government, insurers, special events, international security concerns and preparing the community.

	Request FY 2021	Rationale FY 2021
Emergency Management	Emer. Mgmt. part time Associate	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>EMERGENCY MANAGEMENT</b>					
Personnel	152,031	132,173	132,173	-1,897	130,605
Materials	127,500	117,500	117,500		117,500
<b>Total EMERGENCY MANAGEMENT</b>	<b>279,531</b>	<b>249,673</b>	<b>249,673</b>	<b>-1,897</b>	<b>248,105</b>
<b>POLICE</b>					
Personnel	60,913	60,913	60,825	-1,897	59,223
<b>Total POLICE</b>	<b>60,913</b>	<b>60,913</b>	<b>60,825</b>	<b>-1,897</b>	<b>59,223</b>
<b>TOTAL</b>	<b>340,443</b>	<b>310,586</b>	<b>310,499</b>	<b>-3,793</b>	<b>307,328</b>

FTEs	Budget FTEs FY 2021
Full Time	1.4
Part Time	
<b>TOTAL</b>	<b>1.4</b>

Level of Service  
Emergency Management Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

EMERGENCY MANAGEMENT

We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.

EMERGENCY CONTINGENCY

The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

**Section 5: Consequences of Funding Proposal at Lower Level**

EMERGENCY MANAGEMENT

Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities all together..

EMERGENCY CONTINGENCY

Funding at a lower level will reduce our financial readiness for emergencies and disasters.

**Section 6: Performance Measures**

	Description	Actual FY 2019
Emergency Management-EMERGENCY MANAGEMENT	Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.)	126
Emergency Management-EMERGENCY MANAGEMENT	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST	0
Emergency Management-EMERGENCY MANAGEMENT	Number of Required NIMS & ICS courses completed by city staff	621

**Description:**

**COMMUNICATION CENTER** The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center. The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.

**Council Goal:**

031 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Safe Community** In order for the Communications Center to meet its ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
COMMUNICATION CENTER					
Materials	620,000	620,000	620,000	-34,172	585,828
Total COMMUNICATION CENTER	620,000	620,000	620,000	-34,172	585,828
TOTAL	620,000	620,000	620,000	-34,172	585,828

Level of Service

Dispatch Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

#### Section 4: Cost Savings / Innovation / Collaboration

COMMUNICATION CENTER The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have been successful in getting Homeland Security Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.

#### Section 5: Consequences of Funding Proposal at Lower Level

COMMUNICATION CENTER The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Dispatch-POLICE	Average response time (minutes)	7.17	0		
Dispatch-POLICE	Average number of calls per day	0	0		
Dispatch-POLICE	100% of calls dispatched within fifteen minutes of receipt to officers.	0%	0%	%	%
Dispatch-POLICE	Number of calls for service received annually by dispatch	0	0		

**Description:**

COMM DEVELOP ADMIN	Housing performs inspections of units that are becoming available for sale to ensure they meet the required standards for maximum re-sale value in accordance to the deed restrictions. This ensures that the units are maintained at a high level.
ENGINEERING	Provide water meter inspections, public improvement inspections, inspections of utility and private work within the Right-of- Way (ROW) and other inspections deemed necessary to maintain the City ROWs in good condition.
BUILDING DEPT.	The purpose of the Department of Building and Fire Safety is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

051 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community	The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.
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**Section 1: Scope**

Change in Demand Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
COMM DEVELOP ADMIN					
Materials	3,570	3,170	3,170		3,170
<b>Total COMM DEVELOP ADMIN</b>	<b>3,570</b>	<b>3,170</b>	<b>3,170</b>		<b>3,170</b>
ENGINEERING					
Personnel	128,291	128,291	125,373	-60,282	65,994
Materials	45,628	43,853	43,853	-11,579	32,274
<b>Total ENGINEERING</b>	<b>173,919</b>	<b>172,144</b>	<b>169,226</b>	<b>-71,861</b>	<b>98,268</b>
BUILDING DEPT.					
Personnel	1,005,344	1,005,344	978,999	-60,282	926,420
Materials	98,940	67,490	67,490	-1,151,850	-1,086,560
<b>Total BUILDING DEPT.</b>	<b>1,104,284</b>	<b>1,072,834</b>	<b>1,046,489</b>	<b>-1,212,131</b>	<b>-160,140</b>
<b>TOTAL</b>	<b>1,281,773</b>	<b>1,248,148</b>	<b>1,218,885</b>	<b>-1,283,992</b>	<b>-58,702</b>



FTEs	Budget FTEs FY 2021
Full Time	9.7
Part Time	
<b>TOTAL</b>	<b>9.7</b>

Level of Service

Inspections      Enhanced Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ENGINEERING The cost for full time Public Improvement inspector is shifting 1/4 FTE cost from transit to engineering for FY15. For FY16, It is anticipated that 30% to 50% of the costs could be absorbed by a future Storm Water Utility.

**Section 5: Consequences of Funding Proposal at Lower Level**

ENGINEERING Engineering does not have resources currently to keep up with demand and our workload.

BUILDING DEPT. Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function. If a City vehicle is unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections. The result would be that construction mitigation and collecting business licences would not take place as needed and fees would not be collected along with complaints would increase with longer turnaround times to compliance.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Inspections-ENGINEERING	Percent of ROW permit inspections provided within two working days of contractor contract.	100%	0%	%	%
Inspections-ENGINEERING	Percent of water meter inspections completed within two working days.	90%	0%	%	%
Inspections-BUILDING DEPT.	Percent of inspections completed within 24 hrs of request	0%	0%	%	%
Inspections-BUILDING DEPT.	Percent of week's discussions that are conducted to brainstorm building codes and enforcement methods	0%	0%	%	%
Inspections-BUILDING DEPT.	Percent of inspectors pursuing ongoing training each year	0%	0%	%	%
Inspections-ENGINEERING	Percent of PIMPS completed within two weeks.	100%	0%	%	%

**Description:**

BLDG MAINT ADM

The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

**Council Goal:**

054 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
BLDG MAINT ADM					
Personnel	130,642	130,642	130,642	-21,510	110,203
Materials	29,975	29,125	29,125		27,925
Total BLDG MAINT ADM	160,617	159,767	159,767	-21,510	138,128
<b>TOTAL</b>	<b>160,617</b>	<b>159,767</b>	<b>159,767</b>	<b>-21,510</b>	<b>138,128</b>

FTEs	Budget FTEs FY 2021
Full Time	1.3
Part Time	
<b>TOTAL</b>	<b>1.3</b>

**Level of Service**

Inspections and Contract Supervision Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Collaboration": Being in the Public Works Division, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. These require a tremendous amount of support by staff in coordinating the timing of installation & repairs. "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples: upgrade the Police and Marsac buildings to new fob access control cards.

### Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	0%	0%	%	%
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of alarm and fire protection systems inspected in City buildings yearly.	0%	0%	%	%

**Description:**

LIBRARY Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City children, youth, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

**Council Goal:**

021 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Diverse Community Participation The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

Youth and Spanish service demands are experiencing a great deal of increase, which is good. Our outreach to the schools and to the Spanish-speaking population has been successful in bringing in more people. Our children's and youth' programs are full to brimming with parents asking for more all the time.

	Request FY 2021	Rationale FY 2021
Youth & Spanish Services	Cover increased costs for postage, printing, software, books and e-books, training, and the new sorter.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
LIBRARY					
Personnel	269,411	269,411	269,411		270,839
Materials	64,757	51,927	51,927	-3,729	48,704
Total LIBRARY	334,168	321,338	321,338	-3,729	319,543
<b>TOTAL</b>	<b>334,168</b>	<b>321,338</b>	<b>321,338</b>	<b>-3,729</b>	<b>319,543</b>

FTEs	Budget FTEs FY 2021
Full Time	2.5
Part Time	1.4
<b>TOTAL</b>	<b>4.0</b>

Level of Service

Youth & Spanish Services Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and dual emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Youth & Spanish Services-LIBRARY	Number of people served by Youth and Spanish programs and outreach.	23441	0		
Youth & Spanish Services-LIBRARY	Checkout Rate of Children's Collection-Circulation per item	2	0		

**Description:**

**Council Goal:**

047 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>BUILDING DEPT.</b>					
Personnel	266,577	266,577	263,679		265,720
Materials	23,645	20,245	20,245	-34,150	-13,905
<b>Total BUILDING DEPT.</b>	<b>290,222</b>	<b>286,822</b>	<b>283,924</b>	<b>-34,150</b>	<b>251,815</b>
<b>TOTAL</b>	<b>290,222</b>	<b>286,822</b>	<b>283,924</b>	<b>-34,150</b>	<b>251,815</b>

FTEs	Budget FTEs FY 2021
Full Time	2.4
Part Time	
<b>TOTAL</b>	<b>2.4</b>

Level of Service

Code Enforcement Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Mandated

#### Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT. Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

#### Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT. Concerns from the public on the well-being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Code Enforcement-BUILDING DEPT.	Percent of investigations initiated within 24 hrs of complaint	0%	0%	%	%
Code Enforcement-BUILDING DEPT.	Percent of complaints initiated by internal/proactive enforcement	0%	0%	%	%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement hours provided outside of regular business hours	0%	0%	%	%
Code Enforcement-BUILDING DEPT.	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	0%	0%	%	%

**Description:**

PLANNING DEPT.

Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.).

**Council Goal:**

079 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
COMM DEVELOP ADMIN					
Materials	75	75	75		75
Total COMM DEVELOP ADMIN	75	75	75		75
PLANNING DEPT.					
Personnel	145,591	145,591	145,026	-25,874	120,160
Materials	10,416	10,416	10,416	-9,260	1,156
Total PLANNING DEPT.	156,007	156,007	155,442	-35,134	121,391
TOTAL	156,082	156,082	155,517	-35,134	121,391

FTEs	Budget FTEs FY 2021
Full Time	1.4
Part Time	
TOTAL	1.4

Level of Service

Permitting / Current Planning Same Level of Service



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would result in a delay for approving these regulatory items.

### Section 6: Performance Measures

	Description	Actual FY 2019
Permitting / Current Planning-PLANNING DEPT.	Number of Planning Applications received.	500
Permitting / Current Planning-PLANNING DEPT.	Number of Building Permits received for review by Planning.	1350
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Complete Application forms sent out to applicants within 72 hours of project assignment.	25
Permitting / Current Planning-PLANNING DEPT.	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.	75
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Action Letters issued within 5 working days of final Action	90
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of project comment letters issued within 5 working days of staff review/Commission meetings.	85

**Description:**

ENGINEERING	Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.
PLANNING DEPT.	The Planning Department handles all land use applications for the City/Planning Commission including, but not limited to: Conditional Use Permits, Steep Slope Permits, Master Planned Developments, Subdivisions/Plats/Records of Survey, Sign Permits, etc. The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.
BUILDING DEPT.	The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

071 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Safe Community** The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>ENGINEERING</b>					
Personnel	67,467	67,467	66,815		67,224
Materials	14,045	6,665	6,665	-21,785	-15,120
<b>Total ENGINEERING</b>	<b>81,512</b>	<b>74,132</b>	<b>73,480</b>	<b>-21,785</b>	<b>52,104</b>
<b>PLANNING DEPT.</b>					
Personnel	247,821	247,821	247,029		248,776
Materials	26,870	22,482	22,482	-99,877	-77,395
<b>Total PLANNING DEPT.</b>	<b>274,691</b>	<b>270,303</b>	<b>269,511</b>	<b>-99,877</b>	<b>171,381</b>
<b>BUILDING DEPT.</b>					
Personnel	475,662	475,662	470,815		474,393
Materials	16,775	9,325	9,325	-62,368	-53,043
<b>Total BUILDING DEPT.</b>	<b>492,437</b>	<b>484,987</b>	<b>480,140</b>	<b>-184,030</b>	<b>-421,350</b>
<b>TOTAL</b>	<b>848,641</b>	<b>829,423</b>	<b>823,130</b>	<b>-184,030</b>	<b>644,835</b>

FTEs	Budget FTEs FY 2021
Full Time	6.9
Part Time	
<b>TOTAL</b>	<b>6.9</b>

Level of Service

Plan/Application Review Enhanced Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.

**Section 5: Consequences of Funding Proposal at Lower Level**

ENGINEERING Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do a OTIS project, thus delaying a program which Council wanted completed sooner than later.

PLANNING DEPT. Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Plan/Application Review-BUILDING DEPT.	Percent of applications with a ten-day turnaround for first reviews.	0%	0%	%	%
Plan/Application Review-ENGINEERING	Percent of ROW permits processed within 2 days.	100%	0%	%	%
Plan/Application Review-BUILDING	Percent of plans examiners pursuing ongoing training each year	0%	0%	%	%
Plan/ Application Review-ENGINEERING	Percent of building plans reviewed within 3 weeks	95%	0%	%	%
Plan/ Application Review-ENGINEERING	Percent of staff reports reviewed within 1 week.	90%	0%	%	%
Plan/Application Review-PLANNING DEPT.	Overall reduction of turnaround time on Planning applications and review process.	40	0		

**Description:**

POLICE

The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

**Council Goal:**

089 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
POLICE				
Personnel	224,687	143,651	142,033	223,207
Materials	8,670	8,670	8,670	3,411
<b>Total POLICE</b>	<b>233,357</b>	<b>152,321</b>	<b>150,703</b>	<b>226,617</b>
<b>TOTAL</b>	<b>233,357</b>	<b>152,321</b>	<b>150,703</b>	<b>226,617</b>

FTEs	Budget FTEs FY 2021
Full Time	1.4
Part Time	
<b>TOTAL</b>	<b>1.4</b>

Level of Service  
Youth Services Officer Same Level of Service

**Section 3: Basic Program Attributes**

Community Served	Reliance on City	Mandated
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

#### Section 4: Cost Savings / Innovation / Collaboration

POLICE The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

#### Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would not allow us to have a full time officer in this position.

#### Section 6: Performance Measures

	Description	Actual FY 2019
Youth Services Officer-POLICE	Total number of students processed for truancy	52

**Description:**

ECONOMY Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

**Council Goal:**

040 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Abundant, Preserved and Publicly-Accessible Open Space service in community outreach to mitigate construction impacts 4. Provide safe and effective infrastructure for alternative travel options.

1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
ECONOMY				
Personnel	177,069	177,069	177,069	178,404
Materials	1,151	851	851	851
Total ECONOMY	178,220	177,920	177,920	179,255
TOTAL	178,220	177,920	177,920	179,255

FTEs	Budget FTEs FY 2021
Full Time	1.6
Part Time	
TOTAL	1.6

Level of Service

Urban Trails and Walkability Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

#### Section 4: Cost Savings / Innovation / Collaboration

ECONOMY 1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

#### Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Urban Trails and Walkability-ECONOMY	Average daily users Poison Creek Pathway	0	0		
Urban Trails and Walkability-ECONOMY	Average daily users Comstock Pathway	0	0		
Urban Trails and Walkability-ECONOMY	Average daily users McLeod Creek Pathway	0	0		

**Description:**

PLANNING DEPT.

A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City. The Planning Department is currently finalizing the General Plan process and document. Upon completion, we will begin the Lower Park Avenue Redevelopment Plan, the Bonanza Park Plan (Phase II) and Form Based Code, and then begin the Prospector Square Area Plan. This planning process will be throughout the 2 year budget period. In addition, we will begin the LMC rewrite in FY2015.

**Council Goal:**

065 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Distinctive Sense of Place The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
PLANNING DEPT.				
Personnel	154,462	154,462	154,188	155,222
Materials	89,949	85,594	85,594	85,594
Total PLANNING DEPT.	244,411	240,056	239,782	240,816
TOTAL	244,411	240,056	239,782	240,816

FTEs	Budget FTEs FY 2021
Full Time	1.2
Part Time	
TOTAL	1.2

Level of Service

Long Range Planning Same Level of Service



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The Planning Department completed the Area Plan documents in-house, thus saving hundreds of thousands of dollars in consulting fees. The same is proposed for pending plans, including LOPA, BOPA, FBC, and PROSQUA.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would delay the completion of the proposed Area Plans and cause the City to be in a position behind the development curve - hurting the future viability of the City as well as the character of the City.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Long Range Planning-PLANNING DEPT.	Percentage of staff time dedicated to long-range planning each week.	85%	0%	%	%

**Description:**

DRUG EDUCATION

Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens. The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education.

**Council Goal:**

102 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
DRUG EDUCATION				
Materials	32,922	5,000	5,000	33,054
<b>Total DRUG EDUCATION</b>	<b>32,922</b>	<b>5,000</b>	<b>5,000</b>	<b>33,054</b>
<b>TOTAL</b>	<b>32,922</b>	<b>5,000</b>	<b>5,000</b>	<b>33,054</b>

FTEs	Budget FTEs FY 2021
Full Time	0.2
Part Time	
<b>TOTAL</b>	<b>0.2</b>

Level of Service

DARE/Drug Education Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2019
DARE/Drug Education-DRUG EDUCATION	Total number of students completing DARE program	85

**Description:**

STREET MAINTENANCE Remove graffiti in a timely manner.

**Council Goal:**

110 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
STREET MAINTENANCE				
Personnel	5,655	5,655	5,655	5,706
Materials	34,961	34,319	34,319	36,195
Total STREET MAINTENANCE	40,616	39,974	39,974	41,901
TOTAL	40,616	39,974	39,974	41,901

FTEs	Budget FTEs FY 2021
Full Time	0.1
Part Time	
TOTAL	0.1

Level of Service  
Graffiti Removal Same Level of Service

**Section 3: Basic Program Attributes**

Community Served Reliance on City Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life City provides program and program is currently being offered by other private businesses within City limits Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

#### Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Artistic painting of pedestrian tunnels by students. Use of environmental friendly graffiti removers.

#### Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE 1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Graffiti Removal-STREET MAINTENANCE	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	100%	0%	%	%

**Description:**

ECONOMY Back country trail maintenance services are provided through a professional service agreement with Mountain Tr4ails Foundation. The 5 year agreement is due to expire in December 2020. The current budget allocation of \$25,000 anticipates services provided to the trail system of 2015. Since 2015, the following additions to open space and trails have been realized. 1. 1500 acres of open space 2. 23 additional miles of trails (single track/back country) 3. Increase 17K of winter trails 4. 20% increase in labor costs 5. 15% increase in machine costs 6. 2\$/mile trail construction cost. Staff anticipates SSC funding associated with MTF winter grooming to offset this request. Staff finds that funding associated with this service and a subsequent contract with MTF (in comparison with related services and budgets at Snyderville Basin Special Service District) saves PCMC over \$300,000 annually. Additionally funding is also off set with MTF adopt a trails programs and joint grant related projects.

**Council Goal:**

045 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Abundant, Preserved and Publicly-Accessible Open Space Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	

	Request FY 2021	Rationale FY 2021
Trails (Backcountry)	Trails: Park Rangers	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
ECONOMY				
Personnel	94,959	27,419	27,419	27,595
Materials	74,013	23,803	23,803	38,803
Total ECONOMY	168,972	51,222	51,222	66,398
TOTAL	168,972	51,222	51,222	66,398

FTEs	Budget FTEs FY 2021
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service  
Trails (Backcountry) Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

City provides program and program is currently within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

ECONOMY Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

### Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

### Section 6: Performance Measures

	Description
	-
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (summer)
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (winter)

**Description:**

PLANNING DEPT.

The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since April 2009. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, etc.

**Council Goal:**

116 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Historic Preservation The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
PLANNING DEPT.				
Personnel	198,179	198,179	197,852	199,221
Materials	25,805	14,221	14,221	14,221
Total PLANNING DEPT.	223,984	212,400	212,073	213,442
TOTAL	223,984	212,400	212,073	213,442

FTEs	Budget FTEs FY 2021
Full Time	1.6
Part Time	
TOTAL	1.6

Level of Service

Historic District Design Review Same Level of Service



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

City provides program and program is currently offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

### Section 6: Performance Measures

**Description:**

PARKS & CEMETERY This program includes flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs.

**Council Goal:**

075 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Arts & Culture Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2021	Rationale FY 2021
Flowers/Holiday Lighting/Beautification	Re-class one of our seasonal Parks-III positions to a full time regular- secession planning for our landscape gardener position. This request is asking for funding to cover the benefits of a full time regular position.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>FIELDS</b>				
Personnel	1,050	1,050	1,031	1,039
Materials	2,380	400	400	400
<b>Total FIELDS</b>	<b>3,430</b>	<b>1,450</b>	<b>1,431</b>	<b>1,439</b>
<b>PARKS &amp; CEMETERY</b>				
Personnel	226,501	179,842	179,842	181,272
Materials	151,581	136,760	136,760	133,804
<b>Total PARKS &amp; CEMETERY</b>	<b>378,082</b>	<b>316,602</b>	<b>316,602</b>	<b>315,076</b>
<b>TOTAL</b>	<b>381,512</b>	<b>318,053</b>	<b>318,033</b>	<b>316,515</b>

FTEs	Budget FTEs FY 2021
Full Time	1.7
Part Time	
<b>TOTAL</b>	<b>1.7</b>

Level of Service

Flowers/Holiday Lighting/Beautification Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2019
	-	
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of hanging baskets and planters displayed during season	150
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of trees planted or replaced per season	12

**Description:**

PLANNING DEPT. The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, etc. Currently the Planning Department assesses the LMC on a bi-annual basis and rewrites sections to address issues as they arise.

**Council Goal:**

126 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
COMM DEVELOP ADMIN				
Materials	3,450	3,050	3,050	3,050
Total COMM DEVELOP ADMIN	3,450	3,050	3,050	3,050
PLANNING DEPT.				
Personnel	142,913	142,913	142,683	143,624
Materials	4,797	3,392	3,392	3,392
Total PLANNING DEPT.	147,710	146,305	146,075	147,016
TOTAL	151,160	149,355	149,125	150,066

FTEs	Budget FTEs FY 2021
Full Time	1.5
Part Time	
TOTAL	1.5

Level of Service  
Code Amendments Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

City provides program and program is currently offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

### Section 6: Performance Measures

**Description:**

PLANNING DEPT.

This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Treasure Hill, the Movie Studio analysis and research, water/landscape ordinance, the proposed Recreation Field analysis, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

**Council Goal:**

130 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Distinctive Sense of Place The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. We anticipate these projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
PLANNING DEPT.				
Personnel	50,846	50,846	50,719	51,072
Materials	3,480	2,663	2,663	2,663
<b>Total PLANNING DEPT.</b>	<b>54,326</b>	<b>53,509</b>	<b>53,382</b>	<b>53,735</b>
<b>TOTAL</b>	<b>54,326</b>	<b>53,509</b>	<b>53,382</b>	<b>53,735</b>

FTEs	Budget FTEs FY 2021
Full Time	0.4
Part Time	
<b>TOTAL</b>	<b>0.4</b>

Level of Service

Special Planning Projects - Inter-Dept Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.

This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.

A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

### Section 6: Performance Measures

	Description	Actual FY 2019
Special Planning Projects - Inter-Dept-PLANNING DEPT.	Number of projects that include heavy collaboration with other departments	25

**Description:**

**HISTORICAL INCENTIVE GRANT** The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures. These funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City.

**Council Goal:**

114 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Historic Preservation** The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: \*siding \*exterior trim \*windows \*exterior doors \*foundation work \*cornice repair \*masonry repair \*porch repair \*structural stabilization \*retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to: \*interior remodeling \*interior paint \*additions \*signs \*repair of non-original features \*interior lighting/plumbing fixtures \* landscaping/concrete flatwork

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
HISTORICAL INCENTIVE GRANT				
Materials	127,136	47,136	47,136	127,136
Total HISTORICAL INCENTIVE GRANT	127,136	47,136	47,136	127,136
TOTAL	127,136	47,136	47,136	127,136

Level of Service

Historical Incentive Grant Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Recommended by national professional organization to meet published standards or as a best practice



#### **Section 4: Cost Savings / Innovation / Collaboration**

HISTORICAL INCENTIVE GRANT Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

#### **Section 5: Consequences of Funding Proposal at Lower Level**

HISTORICAL INCENTIVE GRANT Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

#### **Section 6: Performance Measures**

**Description:**

PC MARC We are open Monday thru Friday from 8:30 to 2 p.m. and add evening hours in the winter. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less than 10:1. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.

**Council Goal:**

134 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
PC MARC					
Personnel	7,432	7,432	7,288		7,347
Materials	300	300	300	-15,144	-14,844
Total PC MARC	7,732	7,732	7,588	-15,144	-7,497
TOTAL	7,732	7,732	7,588	-15,144	-7,497

FTEs	Budget FTEs FY 2021
Full Time	0.1
Part Time	
TOTAL	0.1

Level of Service

Childcare Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

PC Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain  
 MARC the facility. If the front desk is busy they are a resource for them & vice versa.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC Hours would be reduced that we offer childcare.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Childcare-CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	92%	0%	%	%
Childcare-CITY RECREATION	Percentage of respondents who rate the childcare service as "good" or better.	92%	0%	%	%

## Thriving Mountain Town

Program	Departments -	SCORE	QUARTILE	DEPT REQ	RT REC	CM REC	REV	TOT REC COST
		FY 2021	FY 2021	FY 2021	FY 2021	FY 2021	FY 2021	FY 2021
Traffic Enforcement	POLICE	22.00	1	\$1,400,297	\$1,151,507	\$1,140,125	(\$75,851)	\$1,163,092
Park City Mobility	TRANSPORTATION OPERATIONS	21.75	1	\$947,349	\$920,509	\$920,509	\$0	\$811,509
Summer Service	TRANSPORTATION OPERATIONS	21.75	1	\$5,622,038	\$5,294,818	\$5,294,818	\$0	\$5,028,523
Winter Service	TRANSPORTATION OPERATIONS	21.75	1	\$7,575,486	\$7,119,973	\$7,119,972	\$0	\$6,762,937
Transportation Management	TRANSPORTATION OPERATIONS	21.50	1	\$1,925,954	\$1,635,682	\$1,635,497	\$0	\$1,465,786
Winter Snow Operations	STREET MAINTENANCE	20.25	2	\$1,371,982	\$1,318,513	\$1,318,513	\$0	\$1,371,127
Special Events	9 CITY DEPARTMENTS	19.50	2	\$2,806,828	\$2,646,883	\$2,637,907	(\$234,733)	\$2,450,914
Parking Management	PARKING & TRANSIT	19.00	2	\$1,994,776	\$1,954,776	\$1,954,776	\$0	\$2,012,491
Economic and Redevelopment	ECONOMY & BUDGET	17.50	2	\$2,514,214	\$328,882	\$328,882	\$0	\$417,428
Park Amenities & Infrastructure	PARKS & FIELDS	14.00	4	\$171,420	\$153,032	\$152,666	\$0	\$150,597
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	14.00	4	\$837,057	\$776,195	\$774,945	\$0	\$756,075
Tennis Tournaments	CITY RECREATION & TENNIS	13.75	4	\$38,863	\$25,936	\$25,936	\$0	\$25,936
Concessions	GOLF OPERATIONS	13.75	4	\$74,896	\$74,896	\$74,896	\$0	\$73,903
Recreation Youth Programs	CITY RECREATION & TENNIS	12.75	4	\$765,727	\$674,077	\$673,762	(\$7,200)	\$662,239
Rec Center Operations	CITY RECREATION & TENNIS	12.25	4	\$620,179	\$543,679	\$540,796	(\$43,400)	\$495,770
Recreation Adult Programs	CITY RECREATION	12.25	4	\$735,645	\$705,483	\$704,045	(\$85,350)	\$618,304
Ice Rental	ICE FACILITY	12.25	4	\$43,333	\$34,045	\$34,005	(\$310,000)	(\$276,489)
Tennis Operations	CITY RECREATION & TENNIS	12.00	4	\$357,489	\$311,721	\$311,721	\$0	\$313,737

Program	Departments -	SCORE FY 2021	QUARTILE FY 2021	DEPT REQ FY 2021	RT REC FY 2021	CM REC FY 2021	REV FY 2021	TOT REC COST FY 2021
Tennis Programs	CITY RECREATION & TENNIS	11.75	4	\$559,512	\$507,846	\$507,846	\$0	\$509,442
Ice Programs	ICE FACILITY	11.25	4	\$558,486	\$449,175	\$448,405	(\$464,000)	(\$17,177)
Golf Management Operations	GOLF OPERATIONS	11.25	4	\$409,385	\$409,385	\$409,385	\$0	\$404,974
Golf Shop Programs	GOLF OPERATIONS	11.25	4	\$72,559	\$72,559	\$72,559	\$0	\$67,771
Marketing	CITY RECREATION & TENNIS	10.75	4	\$26,255	\$26,255	\$26,255	(\$35,500)	(\$10,718)
Pro Shop	CITY RECREATION & TENNIS	10.75	4	\$107,235	\$70,835	\$70,835	\$0	\$70,835
Retail Operations	GOLF OPERATIONS	10.75	4	\$253,585	\$253,585	\$253,585	\$0	\$253,389
Operations	ICE FACILITY	10.75	4	\$597,317	\$471,493	\$471,154	(\$115,000)	\$362,190
<b>TOTAL</b>				<b>\$32,387,867</b>	<b>\$27,931,740</b>	<b>\$27,903,795</b>	<b>(\$1,371,034)</b>	<b>\$25,944,585</b>

**Description:**

POLICE Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

**Council Goal:**

039 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2021	Rationale FY 2021
Traffic Enforcement	1. Part-time Seasonal and Contract Officers 2. Special Event Officer Pay Increase 3. Senior Police Officer--Investigations 4. Senior Police Officer--Patrol/Traffic	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>POLICE</b>					
Personnel	1,330,595	1,092,487	1,081,105	-75,851	1,115,717
Materials	69,702	59,020	59,020		47,375
<b>Total POLICE</b>	<b>1,400,297</b>	<b>1,151,507</b>	<b>1,140,125</b>	<b>-75,851</b>	<b>1,163,092</b>
<b>TOTAL</b>	<b>1,400,297</b>	<b>1,151,507</b>	<b>1,140,125</b>	<b>-75,851</b>	<b>1,163,092</b>

FTEs	Budget FTEs FY 2021
Full Time	7.8
Part Time	1.7
<b>TOTAL</b>	<b>9.5</b>

Level of Service  
Traffic Enforcement Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

### Section 5: Consequences of Funding Proposal at Lower Level

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

### Section 6: Performance Measures

	Description	Actual FY 2019
Traffic Enforcement-POLICE	Total number of citations issued	1044
Traffic Enforcement-POLICE	Total number of traffic stops conducted	3066
Traffic Enforcement-POLICE	Total number of directed traffic enforcement incidents initiated	0
Traffic Enforcement-POLICE	Total number of speed trailers deployed	19
Traffic Enforcement-POLICE	Total number of school zone enforcement incidents initiated	260

**Description:**

TRANSPORTATION Serves Park City's senior and disabled populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.

**Council Goal:**

048 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2021	Rationale FY 2021
Park City Mobility	Requesting an additional \$11,000 total to line item 02711-000-100 PRINTING - ADMINISTRATION. Forecasting additional printing needs, to achieve Title VI LEP plan transit will print Rider Guides information in English and Spanish	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
TRANSPORTATION OPER				
Personnel	250,522	224,181	224,181	144,860
Materials	696,828	696,328	696,328	666,650
Total TRANSPORTATION OPER	947,349	920,509	920,509	811,509
<b>TOTAL</b>	<b>947,349</b>	<b>920,509</b>	<b>920,509</b>	<b>811,509</b>

FTEs	Budget FTEs FY 2021
Full Time	3.0
Part Time	0.6
<b>TOTAL</b>	<b>3.6</b>

Level of Service

Park City Mobility Enhanced Level of Service



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

### Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the Americans with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

### Section 6: Performance Measures

	Description
	-
Park City Mobility-TRANSPORTATION OPER	Cost per passenger on Park City Mobility
Park City Mobility-TRANSPORTATION OPER	Passenger per mile on Park City Mobility
Park City Mobility-TRANSPORTATION OPER	Total annual passengers on Park City Mobility

**Description:**

TRANSPORTATION The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 6:45 am to 12:05 am, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

**Council Goal:**

027 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2021	Rationale FY 2021
Summer Service	Printing / Dispatcher/Supervisor Reclass	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
TRANSPORTATION OPER				
Personnel	4,068,020	3,746,801	3,746,800	3,550,763
Materials	1,554,017	1,548,017	1,548,017	1,477,760
Total TRANSPORTATION OPER	5,622,038	5,294,818	5,294,818	5,028,523
<b>TOTAL</b>	<b>5,622,038</b>	<b>5,294,818</b>	<b>5,294,818</b>	<b>5,028,523</b>

FTEs	Budget FTEs FY 2021
Full Time	36.9
Part Time	8.0
<b>TOTAL</b>	<b>44.9</b>

Level of Service

Summer Service Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

**Section 6: Performance Measures**

	Description
	-
Summer Service-TRANSPORTATION OPER	Total passengers during Summer Season
Summer Service-TRANSPORTATION OPER	4) Passengers per route mile. - Summer Service
Summer Service-TRANSPORTATION OPER	3) Cost per passenger - Summer Service

**Description:**

TRANSPORTATION The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 5:53 am to 2:10 am 7 days a week.

**Council Goal:**

028 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2021	Rationale FY 2021
Winter Service	Printing / Dispatcher/Supervisor Reclass	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
TRANSPORTATION OPER				
Personnel	5,641,810	5,189,796	5,189,795	4,944,671
Materials	1,933,677	1,930,177	1,930,177	1,818,266
Total TRANSPORTATION OPER	7,575,486	7,119,973	7,119,972	6,762,937
<b>TOTAL</b>	<b>7,575,486</b>	<b>7,119,973</b>	<b>7,119,972</b>	<b>6,762,937</b>

FTEs	Budget FTEs FY 2021
Full Time	50.6
Part Time	11.0
<b>TOTAL</b>	<b>61.7</b>

Level of Service

Winter Service Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE

Reliance on City

City provides program and program is currently being

Mandated

Program is required by Code, ordinance, resolution

Community Served

Reliance on City

Mandated

Community and adds to their quality of life offered by another governmental, non-profit or civic agency

or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

**Section 6: Performance Measures**

	Description
Winter Service-TRANSPORTATION OPER	Total passengers during Winter Season
Winter Service-TRANSPORTATION OPER	4) Passengers per route mile. - Winter Service
Winter Service-TRANSPORTATION OPER	3) Cost per passenger - Winter Service

**Description:**

**TRANSPORTATION OPER** This program provides transit service throughout Park City and Summit County year-round. It ensures mobility choices for residents, employees, visitors and others. This ensures the Park City transit network is operated in a manner that creates an effective and efficient system.

**TRANSPORTATION PLANNING** This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

**Council Goal:**

033 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation Local and Regional System through planning and implementation of primary corridor strategic plans.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2021	Rationale FY 2021
Transportation Management	Transit: Professional Consulting / Building II Position Transp. Planning: Associate Position	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>TRANSPORTATION OPER</b>				
Personnel	473,258	298,066	297,881	28,197
Materials	1,012,083	502,083	502,083	632,645
<b>Total TRANSPORTATION OPER</b>	<b>1,485,341</b>	<b>800,149</b>	<b>799,963</b>	<b>660,842</b>
<b>TRANSPORTATION PLANNING</b>				
Personnel	440,613	312,795	312,795	306,371
Materials	550,250	522,738	522,738	498,572
<b>Total TRANSPORTATION PLANNING</b>	<b>990,863</b>	<b>835,533</b>	<b>835,533</b>	<b>804,943</b>
<b>TOTAL</b>	<b>2,476,204</b>	<b>1,635,682</b>	<b>1,635,497</b>	<b>1,465,786</b>

FTEs	Budget FTEs FY 2021
Full Time	4.5
Part Time	
<b>TOTAL</b>	<b>4.5</b>

Level of Service

Transportation Management Enhanced Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER The program collaborates with Summit County, and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, Bonanza Dr.) are constructed and operated in a manner that promotes a balanced multi-modal and effective transportation system.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend reductions in funding for this program.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Transportation Management-TRANSPORTATION OPER	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%	0%	%	%

**Description:**

STREET MAINTENANCE Program includes snow plowing, hauling, blowing, and widening for 130 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the program are loss of on-site and remote snow storage, expanded service for sidewalks, new development, increase in special events and increasing community expectations. The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community. Funding for PC Heights

**Council Goal:**

043 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2021	Rationale FY 2021
Winter Snow Operations	This request is revenue neutral. Movement of funding to better represent actual spending.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>STREET MAINTENANCE</b>				
Personnel	860,486	850,834	850,834	857,370
Materials	511,496	467,679	467,679	513,757
<b>Total STREET MAINTENANCE</b>	<b>1,371,982</b>	<b>1,318,513</b>	<b>1,318,513</b>	<b>1,371,127</b>
<b>TOTAL</b>	<b>1,371,982</b>	<b>1,318,513</b>	<b>1,318,513</b>	<b>1,371,127</b>

FTEs	Budget FTEs FY 2021
Full Time	7.8
Part Time	1.1
<b>TOTAL</b>	<b>8.9</b>

Level of Service

Winter Snow Operations Enhanced Level of Service

**Section 3: Basic Program Attributes**



### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

**STREET MAINTENANCE** Cost Savings: The Streets Department continues expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment.

## Section 5: Consequences of Funding Proposal at Lower Level

**STREET MAINTENANCE** The consequences of lowering the funding for this program include: Impacts to the health and Safety of our citizens and visitors, reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Proposed LOS: Maintain Current LOS.

## Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Winter Snow Operations-STREET MAINTENANCE	Percentage of roads plowed within 16 hours after a storm.	98%	0%	%	%

**Description:**

**BLDG MAINT ADM** The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.

**ECONOMY** The Special Events Department within the Economy Team oversees the management of all permitted Special Events. In addition to negotiating city services contracts, and facility rental, SE permits includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated. Council's expectations for event mitigation, in particular for residents continues to increase dramatically

**POLICE** Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City, however, these events do increase traffic. Recently, additional traffic mitigation plans have been implemented during some large-scale special events, and this is increasing the staff requirement for special events.

**PARKS & CEMETERY** Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.

**STREET MAINTENANCE** Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.

**TRANSPORTATION OPER** Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).

**PARKING** Provides for enhanced parking management, enforcement levels, event material set up and tear down, during Sundance Film Festival, Kimball Arts Festival, 4th of July, Miners Day, Halloween, Pedestrianized Main Street, Etc, as well as assist Special Events whenever possible.

**Council Goal:**

023 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

**Varied & Multi-Seasonal Event Offerings** Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

Ice (minimal increase): It is anticipated that demand for Special Events in FY 18 will be similar to that which we experienced in FY 17.

	Request FY 2021	Rationale FY 2021
Special Events	Police Positions Special Event Admin Analyst	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>BLDG MAINT ADM</b>					
Materials	31,500	31,500	31,500		30,300
<b>Total BLDG MAINT ADM</b>	<b>31,500</b>	<b>31,500</b>	<b>31,500</b>		<b>30,300</b>
<b>FIELDS</b>					
Personnel	43,555	40,101	39,423	-	39,243

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
Materials	8,293	5,073	5,073		5,137
<b>Total FIELDS</b>	<b>51,848</b>	<b>45,174</b>	<b>44,496</b>	<b>-16,373</b>	<b>44,380</b>
<b>ECONOMY</b>					
Personnel	299,998	299,998	299,998	-16,373	285,741
Materials	178,642	106,877	106,877	-45,811	61,066
<b>Total ECONOMY</b>	<b>478,640</b>	<b>406,875</b>	<b>406,875</b>	<b>-112,184</b>	<b>346,807</b>
<b>POLICE</b>					
Personnel	1,240,080	1,011,018	1,002,720	-32,747	1,094,446
Materials	70,200	60,200	60,200	-61,883	-1,683
<b>Total POLICE</b>	<b>1,310,280</b>	<b>1,071,218</b>	<b>1,062,920</b>	<b>-89,110</b>	<b>1,092,763</b>
<b>PARKS &amp; CEMETERY</b>					
Personnel	120,797	120,797	120,797	-40,933	80,731
Materials	84,605	82,075	82,075	-1,765	78,204
<b>Total PARKS &amp; CEMETERY</b>	<b>205,402</b>	<b>202,872</b>	<b>202,872</b>	<b>-42,698</b>	<b>158,935</b>
<b>STREET MAINTENANCE</b>					
Personnel	149,177	147,247	147,247	-40,933	107,426
Materials	40,709	38,491	38,491		39,768
<b>Total STREET MAINTENANCE</b>	<b>189,886</b>	<b>185,738</b>	<b>185,738</b>	<b>-40,933</b>	<b>147,193</b>
<b>TRANSPORTATION OPER</b>					
Personnel	143,814	126,253	126,253		49,796
Materials	275,653	274,653	274,653		278,140
<b>Total TRANSPORTATION OPER</b>	<b>419,467</b>	<b>400,907</b>	<b>400,907</b>		<b>327,936</b>
<b>SUNDANCE MITIGATION</b>					
Materials	320,000	302,600	302,600		302,600
<b>Total SUNDANCE MITIGATION</b>	<b>320,000</b>	<b>302,600</b>	<b>302,600</b>		<b>302,600</b>
<b>TOTAL</b>	<b>3,007,023</b>	<b>2,646,883</b>	<b>2,637,907</b>	<b>-350,299</b>	<b>2,335,348</b>

FTEs	Budget FTEs FY 2021
Full Time	14.3
Part Time	2.4
<b>TOTAL</b>	<b>16.7</b>

Level of Service

Special Events Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

- BLDG MAINT ADM** The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
- ICE FACILITY** Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
- TRANSPORTATION OPER** Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing

real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.

**PARKING**

Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

**Section 5: Consequences of Funding Proposal at Lower Level**

**ICE FACILITY**

If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.

**POLICE**

Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.

**TRANSPORTATION OPER**

Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.

**PARKING**

Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Special Events-PARKS	Percent of events properly staffed and prepared for.	0%	0%	%	%
Special Events-STREET MAINTENANCE	Percentage electronic signs are operational per event.	100%	0%	%	%
Special Events-STREET MAINTENANCE	Percentage of barricades set up completed within 2 hours of event(s).	100%	0%	%	%
Special Events-TRANSPORTATION OPER1)	Cost per passenger	0	0		
Special Events-TRANSPORTATION OPER2)	Passengers per year	0	0		
Special Events-ECONOMY	Number of event days	0	0		
Special Events ICE FACILITY	Number of special events hosted by the Sports Complex	0%	0%	%	%
Special Events-ECONOMY	Percent of event organizers "satisfied" or better with Special Events.	0%	0%	%	%
Special Events-ECONOMY	Number of event complaints annually	0	0		

**Description:**

**CAPITAL** Capital funding goes towards maintenance and upkeep of parking facilities.  
**PARKING** The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1200 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. This scenario includes staffing the parking enforcement program with City employees.

**Council Goal:**

076 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Transportation: Congestion Reduction, Local and Regional Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	With the implementation of the DLS program on Main st., enforcement is the key factor in ensuring consistency and success. Having available parking staff to work alongside Park City Police is essential to ensure proper function. Parking has also expanded residential parking zones in Fall of 2019 with another zone expected to be implemented in 2020. This places further demand on regular enforcement to ensure continuity and success of programs. Staff anticipates continued increases in parking demand throughout 2021.

	Request FY 2021	Rationale FY 2021
Parking Management	2 Full Time Additional Parking Enforcement Officers	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>TRANSPORTATION OPER</b>				
Materials	378,803	378,803	378,803	375,840
<b>Total TRANSPORTATION OPER</b>	<b>378,803</b>	<b>378,803</b>	<b>378,803</b>	<b>375,840</b>
<b>PARKING</b>				
Personnel	989,980	913,400	913,400	920,750
Materials	747,900	707,900	707,900	715,900
<b>Total PARKING</b>	<b>1,737,880</b>	<b>1,621,300</b>	<b>1,621,300</b>	<b>1,636,650</b>
<b>TOTAL</b>	<b>2,116,683</b>	<b>2,000,103</b>	<b>2,000,103</b>	<b>2,012,491</b>

FTEs	Budget FTEs FY 2021
Full Time	10.1
Part Time	1.0
<b>TOTAL</b>	<b>11.0</b>

Level of Service  
 Parking Management Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKING Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Parking Management-TRANSPORTATION OPER	Ratio of appeals to citations (Dept: Parking)	0.05%	0%	%	%
Parking Management-TRANSPORTATION OPER	Appeals processing time in days (Dept: Parking)	25	0		
Parking Management-TRANSPORTATION OPER	Percentage of Vehicles in compliance (Dept: Parking)	0.91%	0%	%	%
Parking Management-TRANSPORTATION OPER	Ratio of first-time violations to total violations (Dept: Parking)	0.55%	0%	%	%
Parking Management-TRANSPORTATION OPER	Citation collection rate (Dept: Parking)	0.89%	0%	%	%

**Description:**

**BUDGET, DEBT & GRANTS** Includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance:• Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.)• Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District)• Sundance Agreement Financial Modeling• Impact Fee Assessment• Economic State of the City

**ECONOMY** Implementation of all aspects of the City’s Economic Development Strategic Plan including immediate and long range goals for economic and redevelopment through planning, operations, programs, refining policy–related and property negotiation discussions; implementation of capital projects and programs. Create harmonious balance between residents' quality of life, and the tourism industry success and impact. Create harmonious balance between residents' quality of life and the tourism industry success and impact.

**Council Goal:**

055 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Resilient and Sustainable Economy The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2021	Rationale FY 2021
Economic and Redevelopment	Economic Development: Sustainable Tourism	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>BUDGET, DEBT &amp; GRANTS</b>					
Personnel	19,345	19,345	19,345		106,338
Materials	2,050	1,450	1,450		1,450
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>21,395</b>	<b>20,795</b>	<b>20,795</b>		<b>107,788</b>
<b>ECONOMY</b>					
Personnel	275,877	275,877	275,877		277,431
Materials	158,260	7,210	7,210		7,210
<b>Total ECONOMY</b>	<b>434,136</b>	<b>283,087</b>	<b>283,087</b>		<b>284,641</b>
<b>DESTINATION TOURISM</b>					
Materials	75,000	25,000	25,000		25,000
<b>Total DESTINATION TOURISM</b>	<b>75,000</b>	<b>25,000</b>	<b>25,000</b>		<b>25,000</b>
<b>TOTAL</b>	<b>530,532</b>	<b>328,882</b>	<b>328,882</b>		<b>417,428</b>

FTEs	Budget FTEs FY 2021
Full Time	2.5
Part Time	
<b>TOTAL</b>	<b>2.5</b>

Level of Service  
 Economic and Redevelopment Same Level of Service

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ECONOMY By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

**Section 5: Consequences of Funding Proposal at Lower Level**

ECONOMY 1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Economic and Redevelopment-ECONOMY	Average number of jobs created by Economic Development	0	0		
Economic and Redevelopment-ECONOMY	Percent of planned Economic Development High priority Strategies, actions steps and projects completed.	0%	0%	%	%
Economic and Redevelopment-ECONOMY	Percent of National skier days that Park City Receives	0%	0%	%	%
Economic and Redevelopment-ECONOMY	Percent of Utah skier days that Park City receives	0%	0%	%	%
Economic and Redevelopment-ECONOMY	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.	0	0		
Economic and Redevelopment-ECONOMY	Percent of planned Economic Development Low and Medium priority Strategies, actions steps and projects completed.	0%	0%	%	%



**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout town to ensure safe facilities. Items included in this program are: playgrounds, skate park, BMX park, field lighting, old town stairs, fencing, pavilions, benches, and picnic tables. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases.

**Council Goal:**

063 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2021	Rationale FY 2021
Park Amenities & Infrastructure	Maintenance funding for new Boardwalk - 360 ft. near Richardson Flats Road.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>FIELDS</b>				
Personnel	24,485	22,182	21,816	21,976
Materials	2,990	1,185	1,185	1,185
<b>Total FIELDS</b>	<b>27,475</b>	<b>23,367</b>	<b>23,001</b>	<b>23,161</b>
<b>PARKS &amp; CEMETERY</b>				
Personnel	109,192	99,405	99,405	99,282
Materials	44,601	30,260	30,260	28,155
<b>Total PARKS &amp; CEMETERY</b>	<b>153,793</b>	<b>129,665</b>	<b>129,665</b>	<b>127,437</b>
<b>TOTAL</b>	<b>181,268</b>	<b>153,032</b>	<b>152,666</b>	<b>150,597</b>

FTEs	Budget FTEs FY 2021
Full Time	1.0
Part Time	0.4
<b>TOTAL</b>	<b>1.4</b>

Level of Service  
Park Amenities & Infrastructure Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Park Amenities & Infrastructure PARKS & CEMETERY	Percentage of playgrounds/BMX park/Skate park (i.e. park amenities) checked daily-summer months	95%	0%	%	%

**Description:**

PC MARC The PC MARC is a 80,000 sq ft facility that has an indoor track, 4 indoor tennis courts, bouldering wall, weight & cardio are, group fitness studios, gymnasium, child care & pro shop. Outside it has 7 tennis courts, 4 pickleball courts a lap pool, hot tub and leisure pool.

FIELDS The Recreation Department is responsible for all programs and scheduling that occur on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

RECREATION PROGRAMS The Recreation Department runs a wide range of youth & adult programs, leagues, tournaments and camps year round.

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users.

**Council Goal:**

061 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>PC MARC</b>					
Personnel	39,866	37,742	37,742		37,984
Materials	10,383	10,383	10,383		10,233
<b>Total PC MARC</b>	<b>50,249</b>	<b>48,125</b>	<b>48,125</b>		<b>48,217</b>
<b>FIELDS</b>					
Personnel	84,120	76,060	74,810		75,356
Materials	31,660	22,670	22,670		22,790
<b>Total FIELDS</b>	<b>115,780</b>	<b>98,730</b>	<b>97,480</b>		<b>98,146</b>
<b>PARKS &amp; CEMETERY</b>					
Personnel	604,999	502,462	502,462		497,170
Materials	152,174	126,878	126,878		112,542
<b>Total PARKS &amp; CEMETERY</b>	<b>757,173</b>	<b>629,340</b>	<b>629,340</b>		<b>609,712</b>
<b>TOTAL</b>	<b>923,202</b>	<b>776,195</b>	<b>774,945</b>		<b>756,075</b>

FTEs	Budget FTEs FY 2021
Full Time	3.9
Part Time	3.9
<b>TOTAL</b>	<b>7.8</b>

Level of Service

Level of Service  
 Parks, Turf & Athletic Fields Same Level of Service

**Section 3: Basic Program Attributes**

<p><b>Community Served</b></p> <p>Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b></p> <p>City is the sole provider but there are other public or private entities which could be contracted to provide this service</p>	<p><b>Mandated</b></p> <p>Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

PC MARC      Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.

PARKS & CEMETERY      Collaboration: Being in the Public Works Division, the Parks and Fields Departments has a primary maintenance and field set-up function in supporting various events and Western Summit County recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. The Parks / Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY      The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percentage of acres mowed as per mowing schedule	0%	0%	%	%
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percent of mowing contracted versus in house	0%	0%	%	%

**Description:**

TENNIS The PC MARC currently hosts several tournaments on the local and sectional level. Tournament happen for both youth & adult at various levels of play.

**Council Goal:**

096 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
TENNIS					
Personnel	17,003	17,003	17,003		17,003
Materials	21,860	8,933	8,933		8,933
Total TENNIS	38,863	25,936	25,936		25,936
TOTAL	38,863	25,936	25,936		25,936

Level of Service

Tennis Tournaments Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

## Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Tennis Tournaments-TENNIS	Percent of participants who rate the tournament as "good" or better.	0%	0%	%	%

**Description:**

GOLF PRO SHOP

This program will administer the Food and Beverage Concessions at the Golf Course.

**Council Goal:**

119 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of  
Exceptional  
Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
GOLF PRO SHOP					
Personnel	41,896	41,896	41,896		40,903
Materials	33,000	33,000	33,000	-35,000	-2,000
Total GOLF PRO SHOP	74,896	74,896	74,896	-35,000	38,903
TOTAL	74,896	74,896	74,896	-35,000	38,903

FTEs	Budget FTEs FY 2021
Full Time	1.0
Part Time	0.2
TOTAL	1.3

Level of Service

Concessions Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

#### Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. We believe that this operation will increase our net revenues.

#### Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP In our last contract the golf course received \$600 per month from our concessionaire. We can continue with this practice but feel our level of service to our customers would not be up to our standards.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Concessions-GOLF OPERATIONS	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	0%	0%	%	%
Concessions-GOLF OPERATIONS	Net concessions profits	0	0		



**Description:**

RECREATION PROGRAMS      The department currently offers a wide variety of youth recreation programs. These include such activities as soccer league, variety of camps, clinics, enrichment classes, skateboarding, dirt jump clinics etc.

**Council Goal:**

109 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community Exceptional Recreation response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2021	Rationale FY 2021
Recreation Youth Programs	Archery Equipment / Part time position Budget	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
PC MARC					
Personnel	281,550	234,745	234,509		235,007
Materials	90,854	90,854	90,854		59,996
<b>Total PC MARC</b>	<b>372,404</b>	<b>325,599</b>	<b>325,363</b>		<b>295,003</b>
RECREATION PROGRAMS					
Personnel	279,703	283,207	283,129		309,1668
Materials	116,120	65,270	65,270	-7,200	58,070
<b>Total RECREATION PROGRAMS</b>	<b>395,823</b>	<b>348,477</b>	<b>348,399</b>	<b>-7,200</b>	<b>367,236</b>
<b>TOTAL</b>	<b>768,227</b>	<b>674,077</b>	<b>673,762</b>	<b>-7,200</b>	<b>662,239</b>

FTEs	Budget FTEs FY 2021
Full Time	2.9
Part Time	6.9
<b>TOTAL</b>	<b>9.9</b>

Level of Service

Recreation Youth Programs Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

City provides program and program is currently offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

PC We collaborate closely with many community partners to provide cost effective programing. For example our adventure camp partners with UOP, MARC White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

### Section 5: Consequences of Funding Proposal at Lower Level

PC MARC Programming would remain be reduced.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	198.5%	0%	%	%
Recreation Youth Programs-CITY RECREATION	Percentage of survey respondents who rate the program/tournament as "good" or better annually	193.66%	0%	%	%
Recreation Youth Programs-REC PROGRAMS	Percentage of youth programs registration that occurs on line annually	152%	0%	%	%

**Description:**

PC MARC Currently the facility is open 109.5 hours a week and provides a wide range of services to the community. The amount of facility passes sold each year continues to grow along with the revenue associated with the passes. This includes the management and operation of the PC MARC. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickleball courts, game room and locker rooms.

**Council Goal:**

113 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2021	Rationale FY 2021
Rec Center Operations	First Aid, CPR, AED Program Supplies Annual Fees for Civic Rec Part Time Budget	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
PC MARC					
Personnel	356,379	329,999	327,116		329,540
Materials	263,800	213,680	213,680	-43,400	166,230
Total PC MARC	620,179	543,679	540,796	-43,400	495,770
<b>TOTAL</b>	620,179	543,679	540,796	-43,400	495,770

FTEs	Budget FTEs FY 2021
Full Time	3.0
Part Time	2.0
<b>TOTAL</b>	4.9

Level of Service

Rec Center Operations Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

PC We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.  
MARC

### Section 5: Consequences of Funding Proposal at Lower Level

PC MARC Operations would be reduced likely reducing the hours the facility is open.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Rec Center Operations-CITY RECREATION	Total Recreation Cost Recovery	134.4%	0%	%	%
Rec Center Operations-CITY RECREATION	Percent of participants whose overall satisfaction with the PC Marc is good or better.	198%	0%	%	%
Rec Center Operation-CITY RECREATION	Percent increase in revenue for pass sales.	-4.6%	0%	%	%
Rec Center Operations- CITY RECREATION	Percent of participants who rate fitness equipment as "good" or better	180%	0%	%	%
Rec Center Operations- CITY RECREATION	Percent of participants who would recommend PC MARC to a friend.	99%	0%	%	%

**Description:**

PC MARC Currently we offer over 85 group fitness classes a week in a wide variety of class types (yoga, spinning, TRX, weights etc.); We offer adult leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer dog obedience classes year round.

RECREATION PROGRAMS Currently we offer a wide range of adult programming that consist of various leagues, tournaments and classes

**Council Goal:**

112 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	We have added several adult programs which include outdoor fitness classes, mt. biking, wellness programming, karate, ballet ect

	Request FY 2021	Rationale FY 2021
Recreation Adult Programs	Volleyball Officials / Part Time Budget	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>PC MARC</b>					
Personnel	260,398	226,145	224,785		225,752
Materials	57,275	57,275	57,275	-41,033	16,242
<b>Total PC MARC</b>	<b>317,673</b>	<b>283,420</b>	<b>282,060</b>	<b>-41,033</b>	<b>241,994</b>
<b>RECREATION PROGRAMS</b>					
Personnel	417,973	411,263	411,185		409,827
Materials	10,800	10,800	10,800	-44,317	-33,517
<b>Total RECREATION PROGRAMS</b>	<b>428,773</b>	<b>422,063</b>	<b>421,985</b>	<b>-44,317</b>	<b>376,310</b>
<b>TOTAL</b>	<b>746,445</b>	<b>705,483</b>	<b>704,045</b>	<b>-85,350</b>	<b>618,304</b>

FTEs	Budget FTEs FY 2021
Full Time	4.7
Part Time	5.0
<b>TOTAL</b>	<b>9.6</b>

Level of Service

Recreation Adult Programs Enhanced Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

City provides program and program is currently offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

PC We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.

### Section 5: Consequences of Funding Proposal at Lower Level

PC MARC We would remain status quo and not be able to fully utilize the PC MARC as the community desires.

### Section 6: Performance Measures

	Description	Actual FY 2019
	-	
Recreation Adult Programs-REC PROGRAMS	Participants who would recommend adult programs, services, or leagues to a friend.	195.36
Recreation Adult Programs-CITY RECREATION	Percentage of survey respondents who rate adult programs/tournaments as "good" or better.	196.82
Recreation Adult Programs-REC PROGRAMS	Increase the revenue in each adult program from one year to the next.	-8.5

**Description:**

ICE FACILITY The goal of this program is to allow User Groups to facilitate progressive programming and sell underutilized ice for the enjoyment of locals and visitors. Local Clubs include Ice Miners (youth hockey), PC High School Hockey, Utah High School Hockey, Predators (women’s hockey), Park City Pioneers, Figure Skating Club of Park City, Park City Speed Skating Club, Park City Curling Club and National Ability Center (sled hockey).Private Rentals includes all other ice contracts some of which include one-time activities hosted by companies or individuals (both local and visiting) who wish to rent the ice privately. The most common private rental activities are curling, ice hockey and broomball. Third party hockey camps are another private rental which provides programming to the local (and visiting) hockey community. This program also includes the retail program that includes custom skate sales and as well as convenience items such as laces, tape, skating tights and skate guards.

**Council Goal:**

141 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

**Section 1: Scope**

Change in Demand

Program Experiencing a NO change in demand

Explanation

In light of the pandemic we continue to see that user groups very interested in renting ice. Additionally, private ice rental requests have increased. The duration of the Mandatory Mask Order will have a big impact on the level of demand for private rentals and the demand through the fiscal year is very much unknown with various governing bodies undecided on the upcoming seasons. Currently the interest is there but if we see change to youth sports we could see a reduction in interest (as a result of Health Orders and governing bodies for youth sports) or an increase based on residents traveling less and looking for available activities.

	Request FY 2021	Rationale FY 2021
Ice Rental	Re-class of Program Coordinator to a Program Supervisor and funding for part time curling instruction.	
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
ICE FACILITY					
Personnel	33,548	24,660	24,620		24,746
Materials	9,785	9,385	9,385	-310,000	-300,415
Total ICE FACILITY	43,333	34,045	34,005	-310,000	-276,489
TOTAL	43,333	34,045	34,005	-176,315	-276,489

FTEs	Budget FTEs FY 2021
Full Time	0.3
Part Time	0.1
TOTAL	0.4

Level of Service

Ice Rental Same Level of Service

### Section 3: Basic Program Attributes

<p><b>Community Served</b></p> <p>Program Benefits/Serves a SOME portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b></p> <p>City is the sole provider of the service and there are no other public or private entities that provide this type of service</p>	<p><b>Mandated</b></p> <p>No Requirement or Mandate exists</p>
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### Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY The Program Coordinator works closely with all User Groups and private rentals to maintain an efficient ice schedule that mitigates underutilized ice. In FY 17 we adjusted the day in which the ice schedule is finalized in order to accommodate more private rental requests. The date changed from the 15th to the 20th. The Program Coordinator has been very motivated to promote private rentals during underutilized ice. He often acts as an instructor or an ice operator to ensure the rental happens.

### Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY This program accounts for a significant amount of the facility's revenue and provides ice for all User Groups to host programming. User Group participants make up a considerable amount of the facility's usage. Limiting private rentals would limit desired access for locals and visitors who desire to use the facility for a private function. There is significant revenue off set for all ice rentals so funding this program at a lower level is not advisable.

### Section 6: Performance Measures

	Description	Actual FY 2019
Ice Programs-ICE FACILITY	Number of hours of ice rented by User Groups at other facilities (due to lack of availability in Park City)	280
Ice Programs-ICE FACILITY	Percentage of User Group participants that are satisfied with the facility	80



**Description:**

TENNIS Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The department also has four outdoor pickleball courts. The tennis department administers many special events during the year. We currently host several regional and local events. League play is very active with over 250 player's participating. Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handle all purchase orders, sponsorship, marketing and Pro Shop oversight.

**Council Goal:**

117 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Recreation Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2021	Rationale FY 2021
Tennis Operations	Tennis Coordinator Reclass	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>TENNIS</b>					
Personnel	316,261	257,788	257,788		259,804
Materials	53,933	53,933	53,933		53,933
Total TENNIS	370,194	311,721	311,721		509,442
<b>TOTAL</b>	<b>370,194</b>	<b>311,721</b>	<b>311,721</b>		<b>509,442</b>

FTEs	Budget FTEs FY 2021
Full Time	1.3
Part Time	1.1
<b>TOTAL</b>	<b>2.4</b>

Level of Service

Tennis Operations Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

TENNIS We have started an internal adult tennis league which is more profitable for the facility than running the league through Utah Tennis.

### Section 5: Consequences of Funding Proposal at Lower Level

TENNIS Lower level of service to the community and visitors. Less clinics and leagues.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Tennis Operations-TENNIS	Percentage of tennis court hours booked during hours of operation	127.84%	0%	%	%
Tennis Operations-TENNIS	Percent of participants who would recommend tennis facilities to a friend.	195.43%	0%	%	%

**Description:**

TENNIS Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. We offer over 300 hours of free tennis lessons to Holy Cross Ministries. All 11 tennis courts have now been lined for U10 tennis. Pickleball has 4 outdoor courts & we have lined 3 indoor courts for pickleball.

**Council Goal:**

120 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
TENNIS					
Personnel	501,412	501,412	501,412		503,008
Materials	58,100	6,434	6,434		6,434
Total TENNIS	559,512	507,846	507,846		509,442
TOTAL	559,512	507,846	507,846		509,442

**Level of Service**

Tennis Programs Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves SOME portion of the Community and adds to their quality of life City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

## Section 5: Consequences of Funding Proposal at Lower Level

TENNIS Reduced programming and lessons resulting in lower customer satisfaction with tennis.

## Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Tennis Programs-TENNIS	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	82%	0%	%	%
Tennis Programs-TENNIS	Adult Survey: Percentage of patrons that rate the program "good" or better.	94%	0%	%	%
Tennis Programs-TENNIS	Percentage of patrons who would recommend tennis programs/tournaments to a friend.	147.78%	0%	%	%

**Description:**

ICE FACILITY Skating & Hockey Academy teach fundamental skills for ice skating and hockey. Academy programs are utilized as a feeder program to User Groups. Skating Academy offers seven different classes to accommodate all levels of skating as well as an introduction to synchronized skating. Hockey Academy offers Basic Hockey Skating and Learn to Play Hockey. Power skating and various camps and clinics are also important aspects of each program. The adult hockey league currently has three levels (Bronze, Silver and Open Gold). Leagues are offered year round and league size changes each season based on interest and available ice. PC Ice Arena has recently been the second largest leagues in the state. Public sessions help create interest for ice sports which feed our programs and User Groups. Public sessions also serve as an activity for visitors. Off-ice Strength & Conditioning and Off-ice Ballet provide sport specific training for athlete development and injury prevention. Off-ice programs are particularly important for training of competitive athletes, given the limited amount of time for on ice training. A thoughtfully organized ice schedule is critical to meeting the needs of User Groups, athletes and recreational users, as best we can with limited ice availability. Many of the facility's events are facilitated by User Groups including multiple hockey tournaments, figure skating shows, test sessions and competitions and speed skating races. The facility also hosts a holiday cross- ice hockey tournament, Try Hockey For Free, Skate with Santa and other special programming to share this amenity with the community and attract new skaters.

**Council Goal:**

104 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation The rink strives to provide quality programming at an affordable cost to the participants.

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a NO change in demand	Participation in Academy classes and the adult hockey leagues fluctuate season to season and maintain healthy levels year over year. Over the past few years, various factors contribute to declining revenue for public ice programs including increased ice rental resulting in a fewer number of public sessions. We do not anticipate an increase in demand from FY 18 to FY 19/20 at this time.

	Request FY 2021	Rationale FY 2021
Ice Programs	Requesting additional funding for reclassification of Program Coordinator to Program Supervisor as well as additional funding for several part time positions. Requesting \$2k for department supplies and \$2k for marketing.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
ICE FACILITY					
Personnel	457,676	377,687	376,917		375,335
Materials	100,810	71,488	71,488	-464,000	-392,512
Total ICE FACILITY	558,486	449,175	448,405	-464,000	-17,177
<b>TOTAL</b>	558,486	449,175	448,405	-464,000	-17,177

FTEs	Budget FTEs FY 2021
Full Time	3.7
Part Time	1.0
<b>TOTAL</b>	4.7

Level of Service  
Ice Programs Same Level of Service

### Section 3: Basic Program Attributes

<p><b>Community Served</b></p> <p>Program benefits/serves SOME portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b></p> <p>City provides program and other private businesses not within City limits</p>	<p><b>Mandated</b></p> <p>No Requirement or mandate exists</p>
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### Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Cost Saving: Full time staff are cross trained to be able to open and run the front desk and resurface the ice. Support during busy public sessions and events are often provided by full time staff. Full time staff can leave desk work to help during a rush or assist with a patron who needs more attention. During the week, this allows staff to provide great customer service without having an additional part time staff on the desk. The Front Desk is closed during more adult league games. Although this is not our desired level of service we continue to look for was to meet the needs of patrons during this time. Score keepers are now assisting patrons between games to leave or pick up skates (for sharpening). The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs. Collaboration: Staff has worked closely with user groups to create an efficient ice schedule for youth based user groups and rink run programs, maximizing ice utility in the afternoon and early evening. The efficiencies allow for adult based user groups and rink run programs such as the Adult Hockey Leagues to begin and end earlier in the evening, allowing for leagues to grow by adding games later into the evening. In FY 15 off ice ballet classes moved to a new location at the PC MARC. Staff agreed that pre-registrations revenue would go to the Ice Arena and drop in revenue would go to the MARC. This allowed the Ice Arena to keep the program and provides a new revenue source for the MARC. The Ice Arena pays for the cost of the instructor. The collaboration allowed the program to support developing athletes for which the floors at the ice arena were not sufficient for their improving skills. Innovation: Staff continues to creatively increase participation and ice utilization in our programs. During the Late Fall session of Hockey Academy, part of the ice was underutilized during the class. Staff opened the available ice up a Cheap Skate, making the only afternoon public skating session and giving an opportunity for beginner skaters who needed ice for private lessons. Staff continues to creatively increase participation and ice utilization in our programs. New facility software is providing a better customer experience for all patrons.

### Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding levels are below what is currently provided, the Ice Arena may have to limit the capacity of programs and/or eliminate certain programs due to lack of staff resources. Funding at a lower level will result in lower-quality instruction and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development. A reduction in class offerings would impact revenues as well as result in slower growth for user groups (the youth hockey organization, figure skating club and speed skating club) that depend on rink run programs (Skating & Hockey Academy) to attract and develop skaters, stimulate interest in ice sports and create participants for their programs/clubs.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Ice Youth Programs-ICE FACILITY	Percent of Participants satisfied with Off-Ice Training Classes	88%	0%	%	%
Ice Programs-ICE FACILITY	Number of hours rented for private rentals (does not include user groups)	538	0		
Ice Programs-ICE FACILITY	Number of hours rented by User Groups	1539	0		
Ice Programs-ICE FACILITY	Percentage of patrons that are Park City Residents	10	0		
Ice Programs-ICE FACILITY	Percentage of patrons that reside within Snyderville Basin Special Recreation District	23	0		
Ice Programs-ICE FACILITY	Percent of Participants satisfied with Skating Academy	90	0		
Ice Programs-ICE FACILITY	Percentage of Participants satisfied with Hockey Academy	87	0		

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Ice Programs-ICE FACILITY	Percentage of ice scheduled (based on 6 am - midnight/18 hour date)	97	0		
Ice Programs-ICE FACILITY	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	0%	0%	%	%
Ice Programs-ICE FACILITY	Total number of teams/players in Adult Hockey Leagues.	54	0		
Ice Programs-ICE FACILITY	Cost Recovery of Adult Hockey Leagues	153%	0%	%	%
Ice Programs-ICE FACILITY	Percentage of Adult hockey League participants who are satisfied or very satisfied with the league.	79%	0%	%	%
Ice Programs-ICE FACILITY	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	88%	0%	%	%
Ice Programs- ICE FACILITY	Percentage of patrons that are Park City Residents	10%	0%	%	%
Ice Programs- ICE FACILITY	Percentage of overall time on ice maintenance	3%	0%	%	%
Ice Programs- ICE FACILITY	Percentage of patrons satisfied with community ice events	0%	0%	%	%

**Description:**

GOLF PRO SHOP This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

**Council Goal:**

103 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
GOLF PRO SHOP				
Personnel	264,366	264,366	264,366	264,002
Materials	145,019	145,019	145,019	140,972
Total GOLF PRO SHOP	409,385	409,385	409,385	404,974
TOTAL	409,385	409,385	409,385	404,974

FTEs	Budget FTEs FY 2021
Full Time	1.0
Part Time	4.6
TOTAL	5.6

Level of Service

Golf Management Operations Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or madate exists



#### Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses. For SHOP the upcoming season the golf course has also gone through a re organization that will lower personnel expenses.

#### Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be SHOP jeopardized.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Golf Management Operations-GOLF OPERATIONS	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	0%	0%	%	%

**Description:**

GOLF PRO SHOP

The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

**Council Goal:**

124 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
GOLF PRO SHOP					
Personnel	28,520	28,520	28,520		27,779
Materials	44,039	44,039	44,039	-37,013	2,979
Total GOLF PRO SHOP	72,559	72,559	72,559	-37,013	30,758
TOTAL	72,559	72,559	72,559	-37,013	30,758

FTEs	Budget FTEs FY 2021
Full Time	0.3
Part Time	
TOTAL	0.3

Level of Service

Golf Shop Programs Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum. Instructors are currently re-developing adult clinics to have a beginner and an advanced level which also will have different price structures.

### Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Golf Shop Programs-GOLF OPERATIONS	Percentage of lessons above average to excellent	0%	0%	%	%

**Description:**

PC MARC Currently we publish the Play Magazine annually, partner with Ice on Summer & Winter guide advertisements and run 2 ads a year in the Park Record. We also record commercials and submit PSA's to KPCW and Sports Briefs to the Park Record. We put out a Recreation Newsletter as needed to all patrons that have given us their email. The department publishes the Play Magazine annually, runs advertising in local media and promotes programs and facilities through other avenues. We also update the website as needed (at least weekly) and use social media to promote programs and facilities.

**Council Goal:**

129 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
PC MARC					
Personnel	4,425	4,425	4,425		2,952
Materials	21,830	21,830	21,830	-35,500	-13,670
Total PC MARC	26,255	26,255	26,255	-35,500	-10,718
TOTAL	26,255	26,255	26,255	-35,500	-10,718

Level of Service

Marketing Reduced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

PC We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers MARC in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an \$8,635 savings.

## Section 5: Consequences of Funding Proposal at Lower Level

PC We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which  
MARC through surveys is one of the top ways residents learn about programs.

## Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Marketing-CITY RECREATION	Percentage of recipients who open Rec Newsletters annually.	42%	0%	%	%
Marketing-CITY RECREATION	Number of Recreation Social Media followers.	6985	0		

**Description:**

TENNIS The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets. The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30. We provide 24 hour turn around on racquet stringing.

**Council Goal:**

128 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
TENNIS					
Personnel	7,085	7,085	7,085		7,085
Materials	100,150	63,750	63,750		33,422
Total TENNIS	107,235	70,835	70,835		70,835
TOTAL	107,235	70,835	70,835		70,835

Level of Service

Pro Shop Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS The pro shop would be open fewer hours and will have less inventory on hand.

## Section 6: Performance Measures

	Description	Actual FY 2019
Pro Shop-TENNIS	Average daily sales annually	744
Pro Shop-TENNIS	Number of racquets strung annually.	2342

**Description:**

GOLF PRO SHOP

This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

**Council Goal:**

131 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
GOLF PRO SHOP					
Personnel	93,143	93,143	93,143		92,948
Materials	160,442	160,442	160,442	-184,035	-23,593
Total GOLF PRO SHOP	253,585	253,585	253,585	-184,035	69,354
TOTAL	253,585	253,585	253,585	-184,035	69,354

FTEs	Budget FTEs FY 2021
Full Time	1.0
Part Time	
TOTAL	1.0

Level of Service

Retail Operations Same Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or madate exists



#### Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying. This year we will be celebrating our 50th anniversary and bringing merchandise specific to this which will capture a new sales audience.

#### Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Retail Operations-GOLF OPERATIONS	Achieve a return on investment of 25-40%. (Fiscal Year)	0%	0%	%	%
Retail Operations GOLF OPERATIONS	Return on investment (End of Season)	0%	0%	%	%
Retail Operations-GOLF OPERATIONS	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6) (seasonal)	0%	0%	%	%

**Description:**

ICE FACILITY This program is the backbone for keeping the ice rink functioning and includes refrigeration, plumbing, HVAC and all of the other systems and equipment that are critical to the facility. It also includes all of the preventative maintenance to reduce the potential of a loss of ice and to maximize the efficiency of the operation and lifespan of equipment. This program also includes the supplies and resource for maintaining a clean and safe building. Within each component we strive for improve efficiency and reduce consumption of natural and financial resources.

**Council Goal:**

108 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	Demands have increased for the Ice Operation program as the facility ages another year with very high utilization. However, we continue to pursue efficiencies that extend the life of equipment and decrease the use of expensive resources. The facility was originally underbuilt and is running beyond the capacity of the plant. At 10 years, components of the plant are requiring additional maintenance and monitoring which increases the demand on the operations staff. Pre-pandemic we anticipated increased demand for the Operations Program. In light of the pandemic it is difficult to know if the decreased demand will outweigh the increases we were anticipated. As of July we know the summer adult hockey leagues will not be happening which will short at least three days a week in operations. The rest of the year is still very much unknown. Pre-pandemic, Rink Operators were working approx. one additional hour a week due to higher ice utilization.

	Request FY 2021	Rationale FY 2021
Operations	An increase for part time Rink Operators to improve recruitment and retention as well as increases to Misc. Contract Services for cleaning support and dedicated internet. Additional funding for paper products and skate sharpening supplies.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
ICE FACILITY					
Personnel	357,002	268,126	267,787		268,753
Materials	240,315	203,367	203,367	-71,196	137,241
Total ICE FACILITY	597,317	471,493	471,154	-71,196	405,994
<b>TOTAL</b>	597,317	471,493	471,154	-71,196	405,994

FTEs	Budget FTEs FY 2021
Full Time	2.3
Part Time	1.1
<b>TOTAL</b>	3.4

Level of Service  
Operations Same Level of Service

**Section 3: Basic Program Attributes**

<p><b>Community Served</b></p> <p>Program benefits/serves SOME portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b></p> <p>City provides program and program is currently being offered by other private businesses not within City limits</p>	<p><b>Mandated</b></p> <p>No Requirement or mandate exists</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY Staff continues to seek operational savings, particular by means that also enhance efficiencies and lower the facility’s carbon footprint. In 2018, an energy audit was completed that makes recommendations that increase efficiencies, reduces the consumption of natural resources and creates financial savings. Cost savings also include cross training of Ice Management Team staff to be able to operate the front desk and resurface ice.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY Funding the option at a lower level will result in lower levels equipment and facility maintenance which can lead to degradation of the ice quality and building safety. Additionally, the facility would have to limit hours of operations to stay within the part time budget. Limiting the hours of operation, would limit programing and ice rental which would limit revenues and the community's access to the facility. Additionally, funding at a lower level would provide even fewer resources to foster the City’s net zero goal.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Retail-ICE FACILITY	Cost recovery for Retail	1.3	0		
Operations-ICE FACILITY	Gallons of water used annually (in thousands)	2036	0		
Operations-ICE FACILITY	Value of employee wellness benefit	20434	0		
Operations-ICE FACILITY	Metric tons of carbon used	0	0		
Ice Programs-ICE FACILITY	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	86945	0		
Operations-ICE FACILITY	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	96%	0%	%	%
Operations-ICE FACILITY	Percentage of guests who rate the facility as being clean and safe.	98%	0%	%	%
Ice Programs ICE FACILITY	Cost recovery percentage of the Ice Arena.	90.56%	0%	%	%
Operations-ICE FACILITY	Kilowatt Hours (kwh) of electricity used at the facility	708720	0		
Operations-ICE FACILITY	Decatherms (DTH) of natural gas used at the facility	3939.5	0		
Operations-ICE FACILITY	Gallons of propane used at the facility	20%	0%	%	%
Operations- ICE FACILITY	Number of days closed due to unanticipated maintenance needs	1	0		

## Preserving & Enhancing the Natural Environment

Program	Departments -	SCORE	QUARTILE	DEPT REQ	RT REC	CM REC	REV	TOT REC COST
		FY 2021	FY 2021	FY 2021	FY 2021	FY 2021	FY 2021	FY 2021
Water Quality	WATER OPERATIONS	25.50	1	\$3,132,201	\$3,051,260	\$3,051,260	\$0	\$2,931,167
Service Orders	WATER OPERATIONS	25.50	1	\$584,050	\$546,859	\$546,859	\$0	\$541,552
Distribution and Maintenance	WATER OPERATIONS	25.50	1	\$3,811,396	\$3,551,415	\$3,551,414	\$0	\$3,427,445
Carbon Reduction	ENVIRONMENTAL SUSTAINABILITY	22.75	1	\$614,642	\$353,583	\$353,583	\$0	\$405,296
Water Billing	WATER OPERATIONS	22.00	1	\$426,744	\$356,562	\$356,562	\$0	\$352,258
Water Rights/Water Projects	CITY ATTORNEY'S OFFICE	21.25	1	\$126,889	\$128,495	\$128,418	(\$116,577)	\$12,362
Conservation	WATER OPERATIONS	19.25	2	\$405,801	\$400,416	\$400,416	\$0	\$394,933
Open Space	ECONOMY	18.75	2	\$74,030	\$72,830	\$72,830	\$0	\$73,297
Environmental Regulatory/EPA	3 CITY DEPARTMENTS	18.75	2	\$589,036	\$583,112	\$583,035	(\$29,719)	\$576,583
<b>TOTAL</b>				<b>\$9,764,789</b>	<b>\$9,044,532</b>	<b>\$9,044,377</b>	<b>(\$146,296)</b>	<b>\$8,714,893</b>

**Description:**

**WATER OPERATIONS** Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.

**Council Goal:**

001 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

**High Quality & Sustainable Water Resources** Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>WATER OPERATIONS</b>				
Personnel	1,547,353	1,525,024	1,525,024	1,528,849
Materials	1,584,848	1,526,236	1,526,236	1,402,318
<b>Total WATER OPERATIONS</b>	<b>3,132,201</b>	<b>3,051,260</b>	<b>3,051,260</b>	<b>2,931,167</b>
<b>TOTAL</b>	<b>3,132,201</b>	<b>3,051,260</b>	<b>3,051,260</b>	<b>2,931,167</b>

FTEs	Budget FTEs FY 2021
Full Time	11.9
Part Time	2.4
<b>TOTAL</b>	<b>14.3</b>

**Level of Service**

Water Quality    Enhanced Level of Service

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

#### Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Large cost savings will likely result from: looking at and comparing costs to produce, treat, and distribute water from each water source; prioritizing the use of those water sources; and analyzing how those sources interact and blend once in the system. The Water Research Foundation, EPA, Utah Division of Drinking Water, and neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

#### Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A reduction of service would result directly in poorer water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely dip as well.

#### Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Water Quality-WATER OPERATIONS	Compliance with State/EPA water quality requirements	100	0		
Water Quality-WATER OPERATIONS	Percent of citizens rating the quality of drinking water as "good" or "excellent."	68%	0%	%	%

**Description:**

WATER OPERATIONS Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

**Council Goal:**

005 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
WATER OPERATIONS				
Personnel	190,183	167,854	167,854	163,530
Materials	393,867	379,005	379,005	378,021
Total WATER OPERATIONS	584,050	546,859	546,859	541,552
TOTAL	584,050	546,859	546,859	541,552

FTEs	Budget FTEs FY 2021
Full Time	1.6
Part Time	
TOTAL	1.6

Level of Service

Service Orders Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
	-				
Service Orders-WATER OPERATIONS	Percent of service orders resolved within 30 days.	98%	0%	%	%
Service Orders-WATER OPERATIONS	Annual Percentage of leaks addressed within 38 days.	100%	0%	%	%



**Description:**

WATER OPERATIONS Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.

**Council Goal:**

004 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>WATER OPERATIONS</b>				
Personnel	1,210,277	1,085,088	1,085,088	1,086,602
Materials	2,601,119	2,466,327	2,466,327	2,340,844
<b>Total WATER OPERATIONS</b>	<b>3,811,396</b>	<b>3,551,415</b>	<b>3,551,414</b>	<b>3,427,445</b>
<b>TOTAL</b>	<b>3,811,396</b>	<b>3,551,415</b>	<b>3,551,414</b>	<b>3,427,445</b>

FTEs	Budget FTEs FY 2021
Full Time	9.2
Part Time	
<b>TOTAL</b>	<b>9.2</b>

Level of Service

Distribution and Maintenance Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also have been sharing resources with neighboring utilities on problem solving, and look to expand that into operator training this year.

## Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

## Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Distribution and Maintenance-WATER OPERATIONS	Percent of mainlines valves and hydrants exercised annually.	12%	0%	%	%
Distribution and Maintenance-WATER OPERATIONS	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	100%	0%	%	%
Distribution and Maintenance-WATER OPERATIONS	Number of work related accidents per year.	0.001	0		
Distribution and Maintenance-WATER OPERATIONS	Annual lost work time hours directly related to work related accidents.	0.001	0		
Distribution and Maintenance-WATER OPERATIONS	Annually - Percentage of water operators certified in distribution and treatment.	100%	0%	%	%

**Description:**

ENVIRONMENTAL SUSTAINABILITY Environmental Sustainability is responsible for municipal and citywide carbon mitigation and climate adaptation. The complexity of projects and tight timeline will stretch staff thin to accomplish the goals and be a resource. This proposed full-time position and intern-level role aids in project delivery and engagement for city staff and community-wide.

**Council Goal:**

053 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Energy: Conservation, Renewable Energy, Carbon Reduction & Green Building Incentives

City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2021	Rationale FY 2021
Carbon Reduction	Additional Environmental Project Manager (\$125k) and intern funding (\$12k)	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>ENVIRONMENTAL SUSTAINABILITY</b>				
Personnel	493,478	328,133	328,133	329,846
Materials	121,164	25,450	25,450	25,450
<b>Total ENVIRONMENTAL SUSTAINABILITY</b>	<b>614,642</b>	<b>353,583</b>	<b>353,583</b>	<b>355,296</b>
<b>TOTAL</b>	<b>614,642</b>	<b>353,583</b>	<b>353,583</b>	<b>355,296</b>

FTEs	Budget FTEs FY 2021
Full Time	2.0
Part Time	0.8
<b>TOTAL</b>	<b>2.8</b>

Level of Service

Carbon Reduction Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT Planned and implemented municipal carbon reduction projects have the potential to save \$275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by \$424k in DOE grant funding, to advance solar energy in Utah.

## Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

ENVIRONMENTAL SUSTAINABILITY Funding at a lower level will increase reliance on outside consultants who could differ in data collection entry into national and international climate standards. Staff will be stretched thin to help departments identify and implement needed changes to meet the city's goals.

## Section 6: Performance Measures

	Description
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	City's carbon emission (in tons)
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07,'09, and '15; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year

**Description:**

WATER OPERATIONS Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.

**Council Goal:**

013 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
WATER OPERATIONS				
Personnel	145,613	145,613	145,613	141,309
Materials	281,131	210,949	210,949	210,949
Total WATER OPERATIONS	426,744	356,562	356,562	352,258
TOTAL	426,744	356,562	356,562	352,258

FTEs	Budget FTEs FY 2021
Full Time	1.7
Part Time	
TOTAL	1.7

Level of Service

Water Billing Enhanced Level of Service

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Water Billing-WATER OPERATIONS	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	40%	0%	%	%
Water Billing-WATER OPERATIONS	Annual Percentage of Cut Wire Service Orders completed within 38 days.	80%	0%	%	%

**Description:**

CITY ATTORNEY Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.

**Council Goal:**

072 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Conservation of Natural Resources 1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
CITY ATTORNEY					
Personnel	124,036	123,589	123,512	-116,577	7,456
Materials	4,906	4,906	4,906		4,906
Total CITY ATTORNEY	128,942	128,495	128,418	-116,577	12,362
TOTAL	128,942	128,495	128,418	-116,577	12,362

FTEs	Budget FTEs FY 2021
Full Time	0.6
Part Time	0.1
TOTAL	0.7

Level of Service  
Water Rights/Water Projects Same Level of Service

**Section 3: Basic Program Attributes**

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Higher quality of service and less expensive than outside counsel

## Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

## Section 6: Performance Measures

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	Yes	No	No	No
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of water meetings attended by attorney.	90%	0%	%	%
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of Deputy City Attorney's time spent on water issues and projects.	15%	0%	%	%



**Description:**

WATER OPERATIONS Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

**Council Goal:**

012 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Conservation of Natural Resources Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>WATER OPERATIONS</b>				
Personnel	90,426	90,426	90,426	85,066
Materials	315,376	309,991	309,991	309,868
<b>Total WATER OPERATIONS</b>	<b>405,801</b>	<b>400,416</b>	<b>400,416</b>	<b>394,933</b>
<b>TOTAL</b>	<b>405,801</b>	<b>400,416</b>	<b>400,416</b>	<b>394,933</b>

FTEs	Budget FTEs FY 2021
Full Time	0.6
Part Time	
<b>TOTAL</b>	<b>0.6</b>

Level of Service

Conservation Same Level of Service

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

### Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2050 and continue to be a sustainable water system, we must continue to pursue water conservation.

### Section 6: Performance Measures

	Description	Actual FY 2019
Conservation-WATER OPERATIONS	Number of water audits conducted annually.	1
Conservation-WATER OPERATIONS	Water usage recorded in acre feet per year	5833

**Description:**

**COMMUNITY ENGAGEMENT** Provides administrative, community outreach and policy support related to open space acquisition and administrative support for COSAC. The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.

**ECONOMY** Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Open Space Management & Acquisition we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for open space purchases which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions). City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

**Council Goal:**

015 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Open Space Acquisition Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.

**Section 1: Scope**

Change in Demand Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Tot Rec Cost FY 2021
<b>COMMUNITY ENGAGEMENT</b>				
Personnel	5,362	5,362	5,362	5,409
<b>Total COMMUNITY ENGAGEMENT</b>	<b>5,362</b>	<b>5,362</b>	<b>5,362</b>	<b>5,409</b>
<b>ECONOMY</b>				
Personnel	66,360	66,360	66,360	66,780
Materials	2,308	1,108	1,108	1,108
<b>Total ECONOMY</b>	<b>68,668</b>	<b>67,468</b>	<b>67,468</b>	<b>67,888</b>
<b>TOTAL</b>	<b>74,030</b>	<b>72,830</b>	<b>72,830</b>	<b>73,297</b>

FTEs	Budget FTEs FY 2021
Full Time	0.6
Part Time	
<b>TOTAL</b>	<b>0.6</b>

Level of Service

Open Space Same Level of Service

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.
ECONOMY Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.
ECONOMY Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

Section 6: Performance Measures

Table with 6 columns: Description, Actual FY 2019, Actual FY 2020, Target FY 2021, Target FY 2022. Rows include metrics like 'Number of citations with Summit County weed ordinance', 'Number of acres of recreation open space per resident', 'Number of public inquiries per city noxious weed program on open space', and 'Total acres of City-owned open space'.

**Description:**

**CITY ATTORNEY** Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.

**ENVIRONMENTAL SUSTAINABILITY** This budget includes all items related to environmental regulatory work related to Legacy Mine soils.

**DENTAL SELF FUNDING** The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

**Council Goal:**

016 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Environmental Health** Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

**Section 1: Scope**

Change in Demand Explanation  
 Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2021	Rationale FY 2021
Environmental Regulatory/EPA	Legal: Special Counsel Position	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2021	RT Rec FY 2021	CM REC FY 2021	Revenue FY 2021	Tot Rec Cost FY 2021
<b>CITY ATTORNEY</b>					
Personnel	83,378	82,930	82,853	-14,859	67,994
Materials	1,901	1,074	1,074		1,074
<b>Total CITY ATTORNEY</b>	<b>85,279</b>	<b>84,004</b>	<b>83,927</b>	<b>-14,859</b>	<b>69,068</b>
<b>ENVIRONMENTAL SUSTAINABILITY</b>					
Personnel	156,056	156,056	156,056	-14,860	141,196
Materials	85,000	80,350	80,350		80,350
<b>Total ENVIRONMENTAL SUSTAINABILITY</b>	<b>241,056</b>	<b>236,406</b>	<b>236,406</b>	<b>-14,860</b>	<b>221,546</b>
<b>WATER OPERATIONS</b>					
Materials	259,284	259,284	262,702		285,969
<b>Total WATER OPERATIONS</b>	<b>259,284</b>	<b>259,284</b>	<b>262,702</b>		<b>285,969</b>
<b>TOTAL</b>	<b>585,618</b>	<b>579,694</b>	<b>583,035</b>	<b>-29,719</b>	<b>576,583</b>

FTEs	Budget FTEs FY 2021
Full Time	1.7
Part Time	0.1
<b>TOTAL</b>	<b>1.8</b>

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

ENVIRONMENTAL SUSTAINABILITY      Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

**Section 5: Consequences of Funding Proposal at Lower Level**

ENVIRONMENTAL SUSTAINABILITY      While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

**Section 6: Performance Measures**

	Description	Actual FY 2019	Actual FY 2020	Target FY 2021	Target FY 2022
ENVIRONMENTAL REGULATORY/EPA-ENVIRONMENTAL SUSTAINABILITY	Compliance with Prospector Drain AOC schedule.	No	No	No	No
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Percent of monthly BioCell water sample testing completed.	0%	0%	%	%
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance (Soil Ordinance)	0	0		
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	0	0		
Environmental Regulatory/EPA-CITY ATTORNEY'S OFFICE	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.	1	0		
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Continued progress on Prospector Drain EE/CA	No	No	No	No
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	# of Phase I ESA's completed on all property transactions	0	0		

### Expenditure Summary by Fund and Major Object (FY 2020 Budget)

Description	Personnel FY 2020	Mat, Supplies, Services FY 2020	Capital FY 2020	Debt Service FY 2020	Contingency FY 2020	Sub - Total FY 2020	Interfund Transfer FY 2020	Ending Balance FY 2020	Total FY 2020
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$24,084,699	\$8,484,722	\$440,978	\$0	\$340,000	\$33,353,399	\$5,110,042	\$13,512,236	\$51,975,677
012 QUINNS RECREATION COMPLEX	\$951,277	\$392,815	\$6,000	\$0	\$0	\$1,350,092	\$0	\$-5,342,981	\$-3,992,889
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$34,404	\$34,404
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23,168	\$23,168
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$17,230,583	\$0	\$0	\$17,230,583	\$3,349,368	\$27,015,904	\$47,595,855
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,285,600	\$0	\$0	\$1,285,600	\$0	\$-152,825	\$1,132,775
051 WATER FUND	\$3,438,529	\$3,767,138	\$36,026,046	\$4,524,604	\$100,000	\$47,856,317	\$1,720,745	\$14,469,098	\$64,046,160
052 STORM WATER FUND	\$754,352	\$308,000	\$471,500	\$0	\$0	\$1,533,852	\$104,000	\$308,600	\$1,946,452
055 GOLF COURSE FUND	\$1,017,297	\$447,810	\$126,565	\$32,377	\$0	\$1,624,049	\$142,911	\$929,634	\$2,696,595
057 TRANSPORTATION & PARKING FUND	\$10,973,389	\$3,290,094	\$4,398,407	\$0	\$0	\$18,661,890	\$3,028,741	\$6,201,041	\$27,891,672
062 FLEET SERVICES FUND	\$1,004,655	\$1,551,530	\$10,000	\$0	\$0	\$2,566,185	\$0	\$1,175,945	\$3,742,130
064 SELF INSURANCE FUND	\$0	\$1,633,060	\$0	\$0	\$0	\$1,633,060	\$0	\$579,494	\$2,212,554
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$5,037,565	\$0	\$5,037,565	\$0	\$7,368,947	\$12,406,512
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$5,307,335	\$0	\$5,307,335	\$0	\$796,243	\$6,103,578
<b>Total Park City Municipal Corporation</b>	<b>\$42,224,199</b>	<b>\$19,875,169</b>	<b>\$59,995,679</b>	<b>\$14,901,881</b>	<b>\$440,000</b>	<b>\$137,439,929</b>	<b>\$13,455,807</b>	<b>\$66,918,908</b>	<b>\$217,814,644</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$32,668	\$676,300	\$0	\$0	\$0	\$708,968	\$1,641,125	\$976,881	\$3,326,974
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$752,000	\$770,611	\$1,977,611
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$105,000	\$0	\$0	\$105,000	\$706,715	\$2,830,686	\$3,642,401
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$0	\$0	\$0	\$0	\$805,006	\$391,429	\$1,196,435
<b>Total Park City Redevelopment Agency</b>	<b>\$32,668</b>	<b>\$1,131,300</b>	<b>\$105,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,268,968</b>	<b>\$3,904,846</b>	<b>\$4,969,607</b>	<b>\$10,143,421</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$429,917	\$429,917
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$429,917</b>	<b>\$429,917</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$42,256,867</b>	<b>\$21,006,469</b>	<b>\$60,100,679</b>	<b>\$14,901,881</b>	<b>\$440,000</b>	<b>\$138,708,897</b>	<b>\$17,360,653</b>	<b>\$72,318,432</b>	<b>\$228,387,982</b>

**Expenditure Summary Major Object (FY2021 Budget)**

Fund	Personnel FY 2021	MSS FY 2021	Capital FY 2021	Debt FY 2021	Contingency FY 2021	Subtotal FY 2021	Interfund Transfer FY 2021	Ending Balance FY 2021	Total FY 2021
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	23,607,514	8,106,143	307,620		700,000	\$ 32,721,277	2,834,061	7,504,960	\$ 43,060,298
012 QUINNS RECREATION COMPLEX	902,829	\$ 348,835	\$ 1,000			\$ 1,252,664		\$ (6,033,938)	\$ (4,781,274)
021 POLICE SPECIAL REVENUE FUND						\$ -			\$ -
022 DRUG CONFISCATIONS						\$ -			\$ -
031 CAPITAL IMPROVEMENT FUND			37,534,575			\$ 37,534,575	3,580,329	3,128,714	\$ 44,243,618
038 EQUIPMENT REPLACEMENT CIP			1,460,138			\$ 1,460,138		\$ 7,429	\$ 1,467,567
051 WATER FUND	3,258,424	\$ 3,589,138	40,896,797	1,028,266		\$ 48,772,625	1,773,085	4,484,094	\$ 55,029,804
052 STORM WATER FUND	\$ 607,137	\$ 290,025	\$ 1,221,500			\$ 2,118,662	127,425	58,813	\$ 2,304,900
055 GOLF COURSE FUND	\$ 899,687	\$ 486,435	\$ 114,565	\$ 24,283		\$ 1,524,970	134,913	26,248	\$ 1,686,131
057 TRANSPORTATION & PARKING FUND	8,902,923	2,268,672	8,281,094			\$ 19,452,689	3,334,501	2,187,998	\$ 24,975,188
058 PARKING FUND	\$ 849,924	\$ 707,900	\$ 125,000			\$ 1,682,824	8,000	2,338,730	\$ 4,029,554
062 FLEET SERVICES FUND	995,989	\$ 1,853,155				\$ 2,849,144		864,661	\$ 3,713,805
064 SELF INSURANCE FUND		1,733,060				\$ 1,733,060		493,142	\$ 2,226,202
070 SALES TAX REV BOND - DEBT SVS FUND				5,040,066		\$ 5,040,066		27,906,245	\$ 32,946,311
071 DEBT SERVICE FUND				\$ 7,699,000		\$ 7,699,000		2,581,847	\$ 10,280,847
<b>Total Park City Municipal Corporation</b>	<b>\$40,024,428</b>	<b>\$19,383,363</b>	<b>\$89,942,289</b>	<b>\$13,791,615</b>	<b>\$ 700,000</b>	<b>\$ 163,841,695</b>	<b>\$ 11,792,314</b>	<b>\$45,548,943</b>	<b>\$ 221,182,952</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	31,958	\$ 692,300				\$ 724,258	3,092,532	2,689,797	\$ 6,506,587
024 MAIN STREET RDA SPECIAL REVENUE FUND		\$ 455,000				\$ 455,000	\$ 700,000	\$ 994,151	\$ 2,149,151
033 REDEVELOPMENT AGENCY-LOWER PRK			255,000			\$ 255,000	2,782,840	340,776	\$ 3,378,616
034 REDEVELOPMENT AGENCY-MAIN ST						\$ -	1,046,777	\$ 5,853	\$ 1,052,630
<b>Total Park City Redevelopment Agency</b>	<b>\$ 31,958</b>	<b>\$ 1,147,300</b>	<b>\$ 255,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,434,258</b>	<b>\$ 7,622,149</b>	<b>\$ 4,030,577</b>	<b>\$ 13,086,984</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY						\$ -		\$ 440,916	\$ 440,916
<b>Total Municipal Building Authority</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 440,916</b>	<b>\$ 440,916</b>
<b>Total</b>	<b>\$40,056,387</b>	<b>\$20,530,663</b>	<b>\$90,197,289</b>	<b>\$13,791,615</b>	<b>\$ 700,000</b>	<b>\$ 165,275,953</b>	<b>\$ 19,414,463</b>	<b>\$50,020,436</b>	<b>\$ 234,710,852</b>



## Change in Fund Balance

Fund	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	Adjusted FY 2019	Increase (red) FY 2019	% Inc (red) FY 2019	Budget FY 2020	Increase (red) FY 2020	% Inc (red) FY 2020
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$11,558,783	\$12,266,079	\$0	\$13,255,941	\$989,862	8%	\$13,512,236	\$256,295	2%
012 QUINNS RECREATION COMPLEX	\$-4,129,592	\$-4,450,108	\$0	\$-4,864,889	\$-414,781	9%	\$-5,342,981	\$-478,092	10%
021 POLICE SPECIAL REVENUE FUND	\$33,604	\$34,404	\$0	\$34,404			\$34,404		
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$26,071	\$23,168	\$0	\$23,168			\$23,168		
031 CAPITAL IMPROVEMENT FUND	\$31,142,544	\$40,859,511	\$0	\$9,485,283	\$-31,374,228	-77%	\$27,015,904	\$17,530,621	185%
038 EQUIPMENT REPLACEMENT CIP	\$1,352,711	\$1,990,746	\$0	\$59,075	\$-1,931,671	-97%	\$-152,825	\$-211,900	-359%
051 WATER FUND	\$5,905,357	\$2,415,273	\$0	\$4,809,008	\$2,393,735	99%	\$14,469,098	\$9,660,090	201%
052 STORM WATER FUND	\$8,426,046	\$598,027	\$0	\$696,452	\$98,425	16%	\$308,600	\$-387,852	-56%
055 GOLF COURSE FUND	\$1,246,003	\$1,210,441	\$0	\$1,100,648	\$-109,793	-9%	\$929,634	\$-171,014	-16%
057 TRANSPORTATION & PARKING FUND	\$19,262,807	\$13,647,186	\$0	\$2,900,914	\$-10,746,272	-79%	\$6,201,041	\$3,300,127	114%
062 FLEET SERVICES FUND	\$1,196,395	\$1,207,403	\$0	\$1,177,130	\$-30,273	-3%	\$1,175,945	\$-1,185	0%
064 SELF INSURANCE FUND	\$793,923	\$1,163,647	\$0	\$895,821	\$-267,826	-23%	\$579,494	\$-316,327	-35%
070 SALES TAX REV BOND - DEBT SVS FUND	\$2,403,929	\$7,396,945	\$0	\$7,382,946	\$-13,999	0%	\$7,368,947	\$-13,999	0%
071 DEBT SERVICE FUND	\$643,716	\$710,461	\$0	\$755,397	\$44,936	6%	\$796,243	\$40,846	5%
<b>Total Park City Municipal Corporation</b>	<b>\$79,862,297</b>	<b>\$79,073,183</b>	<b>\$0</b>	<b>\$37,711,298</b>	<b>\$-41,361,885</b>	<b>-148%</b>	<b>\$66,918,908</b>	<b>\$29,207,610</b>	<b>51%</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$322,354	\$857,555	\$0	\$913,182	\$55,627	6%	\$976,881	\$63,699	7%
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$460,052	\$730,611	\$0	\$735,611	\$5,000	1%	\$770,611	\$35,000	5%
033 REDEVELOPMENT AGENCY-LOWER PRK	\$738,741	\$1,026,025	\$0	\$2,001,276	\$975,251	95%	\$2,830,686	\$829,410	41%
034 REDEVELOPMENT AGENCY-MAIN ST	\$1,209,001	\$1,073,963	\$0	\$444,435	\$-629,528	-59%	\$391,429	\$-53,006	-12%
<b>Total Park City Redevelopment Agency</b>	<b>\$2,730,148</b>	<b>\$3,688,154</b>	<b>\$0</b>	<b>\$4,094,504</b>	<b>\$406,350</b>	<b>44%</b>	<b>\$4,969,607</b>	<b>\$875,103</b>	<b>41%</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$424,783	\$429,917	\$0	\$429,917			\$429,917		
<b>Total Municipal Building Authority</b>	<b>\$424,783</b>	<b>\$429,917</b>	<b>\$0</b>	<b>\$429,917</b>			<b>\$429,917</b>		

## All Funds Combined

Revenue	Actual FY 2017	Actual FY 2018	Actual FY 2019	Adjusted FY 2019	Collection % FY 2019	Original FY 2020
<b>RESOURCES</b>						
Property Taxes	\$18,467,398	\$21,149,343	\$20,827,191	\$20,606,331	101%	\$20,154,664
Sales Tax	\$23,107,148	\$26,024,963	\$16,095,301	\$29,737,100	54%	\$30,699,780
Franchise Tax	\$3,194,392	\$3,147,847	\$2,411,496	\$3,205,000	75%	\$3,262,000
Licenses	\$1,105,797	\$1,387,755	\$1,364,830	\$1,093,959	125%	\$1,147,288
Planning Building & Engineering Fees	\$3,549,703	\$4,606,175	\$4,948,979	\$3,910,000	127%	\$3,502,000
Special Event Fees	\$103,168	\$60,697	\$108,931	\$381,000	29%	\$264,000
Federal Revenue	\$16,021,442	\$2,733,886	\$6,250	\$13,897,000	0%	\$6,329,051
State Revenue	\$612,935	\$520,528	\$455,841	\$425,000	107%	\$428,000
County/SP District Revenue	\$687,316	\$2,537,580	\$171,252	\$1,701,000	10%	\$1,602,000
Water Charges for Services	\$18,173,294	\$19,159,083	\$15,667,264	\$19,821,984	79%	\$20,559,129
Transit Charges for Services	\$3,206,611	\$6,247,276	\$5,574,318	\$7,286,031	77%	\$8,088,612
Cemetery Charges for Services	\$31,018	\$29,186	\$12,873	\$382,000	3%	\$138,000
Recreation	\$3,372,897	\$3,557,947	\$2,327,456	\$3,636,596	64%	\$3,669,596
Ice	\$818,339	\$833,126	\$657,575	\$838,000	78%	\$865,000
Other Service Revenue	\$69,426	\$57,470	\$35,142	\$88,881	40%	\$120,292
Library Fines & Fees	\$32,249	\$27,946	\$15,265	\$18,000	85%	\$18,000
Fines & Forfeitures	\$1,077,415	\$2,240,548	\$2,172,534	\$2,893,282	75%	\$3,055,080
Misc. Revenues	\$4,552,033	\$8,809,064	\$1,905,021	\$8,880,213	21%	\$21,887,289
Interfund Transactions (Admin)	\$5,816,802	\$6,187,564	\$4,769,787	\$6,434,040	74%	\$6,442,873
Interfund Transactions (CIP/Debt)	\$33,704,809	\$41,562,627	\$8,751,363	\$10,613,630	82%	\$10,917,779
Special Revenues & Resources	\$12,410,768	\$1,719,697	\$729,085	\$1,493,486	49%	\$1,001,828
Bond Proceeds	\$27,863,698	\$35,227,871	\$85,387,786	\$102,200,608	84%	\$42,000,000
Beginning Balance	\$81,763,532	\$74,767,615	\$83,191,254	\$83,191,254	100%	\$42,235,719
<b>TOTAL</b>	<b>\$259,742,190</b>	<b>\$262,595,797</b>	<b>\$257,586,794</b>	<b>\$322,734,395</b>	<b>1,539</b>	<b>\$228,387,980</b>

## CP0001 Planng/Capital Analysis

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0001	Recommended	Briggs	76,177			Engaged & Effective Government & Citizenry

Description	Comments
Annual analysis of General Impact Fees to determine/justify formula, collection, use. Including GASB 34 planning and implementation.	Not rec due to other funding.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031400 CIP FUND * IMP FEE-OPEN SPACE												
031401 CIP FUND * IMP FEE-PUBLIC SAFETY												
031402 CIP FUND * IMP FEE-STREETS												
031460 CIP Fund * IMPACT FEES												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0002 Information System Enhancement/Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0002	Recommended	Robertson	104,066		27,630	Engaged & Effective Government & Citizenry

Description	Comments
Funding of computer expenditures and major upgrades as technology is available. Technological advancements that solve a City need are funded from here. Past examples include web page design and implementation, security systems, document imaging, telephony enhancements, etc.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
051481 Water Fund * WATER SERVICE FEES												
057471 TRANSIT FUND * RESORT TAX - TRANS				-50,000	-50,000							
<b>TOTAL</b>				-50,000	-50,000							

## CP0003 Old Town Stairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0003	Recommended	Twombly	905,529	173		Inclusive & Healthy Community

Description	Comments
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An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, drainage improvements and lighting. Like trails, the priority depends on factors such as adjacent development, available easements, community priority and location. Funding comes largely from RDAs so most funding is restricted for use in a particular area. Tread replacements are planned beginning with the oldest in closest proximity to Main Street. New sets proposed include 9th St. with three new blocks at \$300,000 (LPARDA); 10th St. with 1 new block at \$100,000 (LPARDA); possible improvements to Crescent Tram pending resolution of the current parcel discussions (no identified funding); Reconstruct 3rd St, 4th St, 5th St, others as prioritized (Main St RDA). See also Project #722.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-21,276	-21,276			21,276	21,276						
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE	-450,000	-450,000	150,000	150,000	150,000	150,000	150,000	150,000				
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>	<b>-471,276</b>	<b>-471,276</b>	<b>150,000</b>	<b>150,000</b>	<b>171,276</b>	<b>171,276</b>	<b>150,000</b>	<b>150,000</b>				

## CP0005 City Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0005	Recommended	Fisher	1,177,437	9,978		Preserving & Enhancing the Natural Environment

Description	Comments
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As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp & other recreation programs. The facility has some conceptual designs being done through the Recreation Facility Master Plan.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031400 CIP FUND * IMP FEE-OPEN SPACE		150,000		150,000		150,000		100,000		150,000		
031402 CIP FUND * IMP FEE-STREETS												
031451 CIP Fund * BOND PROCEEDS												

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031460 CIP Fund * IMPACT FEES												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
033450 Lower Park RDA * BEGINNING BALANCE												
033468 LOWER PARK RDA * CONT TO RDA DEBT		100,000		100,000		100,000		100,000		100,000		
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035477 MBA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>		<b>250,000</b>		<b>250,000</b>		<b>250,000</b>		<b>200,000</b>		<b>250,000</b>		

### CP0006 Pavement Management Implementation

CP0006	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
	Recommended	Dayley	456,954	824,495		Thriving Mountain Town

Description	Comments
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This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing, rototilling, pavement overlays and utility adjustments.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031452 CIP Fund * CLASS "C" ROAD		410,000		410,000		410,000		410,000		410,000	410,000	410,000
031454 CIP Fund * DONATIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		590,000		590,000		630,000	30,000	630,000	30,000	630,000	630,000	630,000
034450 Main St RDA * BEGINNING BALANCE												
<b>TOTAL</b>		<b>1,000,000</b>		<b>1,000,000</b>		<b>1,040,000</b>	<b>30,000</b>	<b>1,040,000</b>	<b>30,000</b>	<b>1,040,000</b>	<b>1,040,000</b>	<b>1,040,000</b>

### CP0007 Tunnel Maintenance

CP0007	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
	Recommended	McAffee	5,096,985	261,720		Preserving & Enhancing the Natural Environment

Description										Comments			
Maintenance and inspection of the Judge and Spiro Mine tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening. Track replacement. Flow meter OM&R.													
Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	
051451 Water Fund * BOND PROCEEDS													
051481 Water Fund * WATER SERVICE FEES	-1,450,000	3,550,000	-268,049			274,750		281,619		292,884	304,599	304,599	
051543 WATER FUND * 2020 WATER REVENUE BONDS			268,049	268,049									
<b>TOTAL</b>	<b>-1,450,000</b>	<b>3,550,000</b>		<b>268,049</b>		<b>274,750</b>		<b>281,619</b>		<b>292,884</b>	<b>304,599</b>	<b>304,599</b>	

### CP0009 Transit Rolling Stock Replacement

CP0009	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
	Recommended	Fjelsted	3,929,400	27,137		Thriving Mountain Town

Description										Comments			
This program provides for the replacement of the existing transit fleet . It is anticipated what the Federal Transit Administration will be providing 80 percent of the purchase cost.													
Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	
057450 Transit Fund * BEGINNING BALANCE													
057458 Transit Fund * FEDERAL GRANTS	-1,565,543	-101,543	-4,169,702		13,250,00	13,250,00	0	0					
057479 Transit Fund * TRANSIT SALES TAX	-711,650	-345,650	-1,689,225		635,167	635,167							
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-1,268,207	-908,207	-985,200		914,833	914,833							
<b>TOTAL</b>	<b>-3,545,400</b>	<b>-1,355,400</b>	<b>-6,844,127</b>		<b>14,800,00</b>	<b>14,800,00</b>	<b>0</b>	<b>0</b>					

### CP0010 Water Department Service Equipment

CP0010	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
	Recommended	McAfee	170,346			Preserving & Enhancing the Natural Environment

Description										Comments			
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Description	Comments
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Replacement of vehicles and other water department service equipment that is on the timed depreciation schedule.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		80,000	-80,000			80,000		80,000		83,200	86,528	86,528
051543 WATER FUND * 2020 WATER REVENUE BONDS			80,000	80,000								
<b>TOTAL</b>		<b>80,000</b>		<b>80,000</b>		<b>80,000</b>		<b>80,000</b>		<b>83,200</b>	<b>86,528</b>	<b>86,528</b>

## CP0013 Affordable Housing Program

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0013	Recommended	Glidden	-233,355	51,791	Inclusive & Healthy Community

Description	Comments
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The Housing Advisory Task Force in 1994 recommended the establishment of ongoing revenue sources to fund a variety of affordable housing programs. The city has established the Housing Authority Fund (36-49048) and a Projects Fund (31-49058). Fund 36-49048 will be for the acquisition of units as opportunities become available, provision of employee mortgage assistance, and prior housing loan commitments. It will also provide assistance to developers in the production of units.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031457 CIP Fund * FEDERAL CDBG GRANT												
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031478 CIP Fund * TRANSFER FROM CIP												
031486 CIP FUND * FEE IN LIEU												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033473 Lower Park RDA * SALE OF ASSETS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035465 MBA * LOAN PROCEEDS												
036450 PC HOUSING AUTH * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0014 McPolin Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0014	Recommended	Stockdale	2,280			Inclusive & Healthy Community

Description	Comments
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City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
035477 MBA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>												

## CP0017 ADA Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0017	Recommended	Robertson, J.	75,523			Engaged & Effective Government & Citizenry

Description	Comments
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Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed to continue the program to complete phase 2 and 3 improvements.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		5,000		5,000		5,000		5,000		5,000		
<b>TOTAL</b>		5,000		5,000		5,000		5,000		5,000		



## CP0019 Library Development & Donations

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0019	Recommended	Juarez	-3,334	10,851		Inclusive & Healthy Community

Description	Comments
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Project 579 also includes a category 39124. Public Library development grant. This is a grant made to all public libraries in Utah by the State, based on population and assessed needs. The uses of this money are restricted by State statute, and must be outlined in the Library goals which are set by the Library Board and due to the State Library at the end of October each year.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031458 CIP Fund * FEDERAL GRANTS												
031463 CIP FUND * LIBRARY UNSERV												
031464 CIP FUND * LIBRARY FUNDRAISERS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031474 CIP Fund * STATE CONTRIBUTION	5,500	5,500	1,583	1,583								
<b>TOTAL</b>	<b>5,500</b>	<b>5,500</b>	<b>1,583</b>	<b>1,583</b>								

## CP0020 City-wide Signs Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0020	Recommended	Weidenhamer	142,669	640		Thriving Mountain Town

Description	Comments
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Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-40,513	-40,513			40,513	40,513						
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
057479 Transit Fund * TRANSIT SALES TAX	-75,000	-75,000										
<b>TOTAL</b>	<b>-115,513</b>	<b>-115,513</b>			<b>40,513</b>	<b>40,513</b>						

## CP0025 Bus Shelters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0025	Recommended	Collins	291,604	83,396		Thriving Mountain Town

Description	Comments
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Passenger amenities such as shelters, and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031451 CIP Fund * BOND PROCEEDS												
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
057450 Transit Fund * BEGINNING BALANCE	-17,053	57,947			17,053	17,053						
057455 TRANSIT FUND * DOT												
057458 Transit Fund * FEDERAL GRANTS	-150,000											
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND												
057479 Transit Fund * TRANSIT SALES TAX	25,448	25,448										
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-150,000				150,000	150,000						
<b>TOTAL</b>	<b>-291,605</b>	<b>83,395</b>			<b>167,053</b>	<b>167,053</b>						

## CP0028 5 Year CIP Funding

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0028	Recommended	Briggs	5,073,395			Engaged & Effective Government & Citizenry

Description	Comments
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This account is for identified unfunded projects.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031450 CIP Fund * BEGINNING BALANCE												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
051481 Water Fund * WATER SERVICE FEES												
057467 Transit Fund * OTHER MISCELLANEOUS												
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

**CP0036 Traffic Calming**

CP0036	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
	Recommended	Robertson, J.	124,117	489		Thriving Mountain Town

Description	Comments
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Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		10,000	-10,000		10,000	20,000		10,000		10,000		
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033470 Lower Park RDA * RENTAL INCOME												
<b>TOTAL</b>		10,000	-10,000		10,000	20,000		10,000		10,000		

**CP0040 Water Dept Infrastructure Improvement**

CP0040	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
	Recommended	McAfee	1,742,904	743,720		Preserving & Enhancing the Natural Environment

Description	Comments
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General asset replacement for existing infrastructure including such assets as pipelines, pump stations, valve vaults, etc.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES	-428,372	471,628	-1,537,000	-592,000	-797,000	195,250	13,000	1,054,863	13,000	1,096,538	1,126,879	1,126,879
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>	<b>-428,372</b>	<b>471,628</b>	<b>-1,537,000</b>	<b>-592,000</b>	<b>-797,000</b>	<b>195,250</b>	<b>13,000</b>	<b>1,054,863</b>	<b>13,000</b>	<b>1,096,538</b>	<b>1,126,879</b>	<b>1,126,879</b>

### CP0041 Trails Master Plan Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0041	Recommended	Twombly	3,876	163,960		Preserving & Enhancing the Natural Environment

Description	Comments
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Existing Funds will be utilized to construct the following trails and infrastructure: Prospector connection, April Mountain Plan, Historic trail signage and Daly Canyon connections. Additionally, Phase III trailheads at April Mountain and Meadows Dr. East. Requested funds for future FY include projects associated with continuation of trail connectivity as outlined in the Trails Master Plan and those identified in the PC Heights MPD, more specifically identified as Phase I and II of the Quinn's Park and Ride connections. Easements have been secured for these pathways. Staff will utilize local and state grants to off set costs associated with these connections.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031400 CIP FUND * IMP FEE-OPEN SPACE		20,000		20,000		20,000		20,000		20,000		
031467 CIP Fund * OTHER MISCELLANEOUS												
031469 CIP FUND * RAP TAX												
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		50,000		50,000		50,000		50,000		50,000		
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>		<b>70,000</b>		<b>70,000</b>		<b>70,000</b>		<b>70,000</b>		<b>70,000</b>		

## CP0042 Property Improvements Gilmore O.S.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0042	Recommended	Twombly				Not Available

Description	Comments
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The City's property acquisitions often require improvements for the City's intended uses. Improvements typically include structural studies, restoration, environmental remediation, removal of debris, basic cleanup, landscaping, and signs.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0046 Golf Course Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0046	Recommended	Fonnesbeck	-18,090	92,885		Thriving Mountain Town

Description	Comments
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This fund encompasses all golf course related projects, constructing new tee boxes, cart path repairs, restroom upgrade, landscaping, pro-shop improvements, and other operational maintenance projects.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
055458 Golf Fund * FEDERAL GRANTS												
055459 Golf Fund * GOLF FEES		24,000		12,000		12,000		12,000		12,000	12,000	12,000
055467 Golf Fund * OTHER MISCELLANEOUS												
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
<b>TOTAL</b>		24,000		12,000		12,000		12,000		12,000	12,000	12,000

## CP0047 Downtown Enhancements/Design

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0047	Recommended	Gustafson	0			Thriving Mountain Town

Description	Comments
Close Out Project	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031467 CIP Fund * OTHER MISCELLANEOUS												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
034467 Main St RDA * OTHER MISCELLANEOUS												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
057471 TRANSIT FUND * RESORT TAX - TRANS												
<b>TOTAL</b>												

## CP0061 Economic Development

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0061	Recommended	Weidenhamer	66,268			Thriving Mountain Town

Description	Comments
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The project was created to provide "seed money" towards public/private partnership ideas. These expenditures are a result of the beginning stages of economic development plan.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-66,268	-66,268			66,268	66,268						
033450 Lower Park RDA * BEGINNING BALANCE												
034450 Main St RDA * BEGINNING BALANCE												
034467 Main St RDA * OTHER MISCELLANEOUS												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>	<b>-66,268</b>	<b>-66,268</b>			<b>66,268</b>	<b>66,268</b>						

## CP0070 Meter Reading Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0070	Recommended	McAffee	4,036			Engaged & Effective Government & Citizenry

Description	Comments
This project will provide funding to upgrade meters to enable remote radio reading of water meters. This process will improve the efficiency and effectiveness of water billing.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES	-4,036	-4,036										
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
<b>TOTAL</b>	<b>-4,036</b>	<b>-4,036</b>										

## CP0074 Equipment Replacement - Rolling Stock

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0074	Recommended	Dayley	792,914	1,388,224		Engaged & Effective Government & Citizenry

Description	Comments
This project funds the replacement of fleet vehicles based upon a predetermined schedule. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life. A correction to the vehicle replacement fund is needed to get it back on track. The short fall can be attributed to the following: • Tier 4 final diesel engines cost \$50,000 more • Police vehicles need \$24,000 of equipment that was never budgeted. • Street plows require plow, salter and hydro's costing \$110,000 ea that was not budgeted for. As we begin moving toward an Electric Fleet we are seeing higher purchasing prices. This may yet further warrant increases.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		950,000	200,000	1,250,000	200,000	1,250,000	250,000	1,300,000	350,000	1,450,000	1,450,000	1,450,000
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
<b>TOTAL</b>		<b>950,000</b>	<b>200,000</b>	<b>1,250,000</b>	<b>200,000</b>	<b>1,250,000</b>	<b>250,000</b>	<b>1,300,000</b>	<b>350,000</b>	<b>1,450,000</b>	<b>1,450,000</b>	<b>1,450,000</b>

## CP0075 Equipment Replacement - Computer

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0075	Recommended	Robertson	418,625	380,572	129,321	Engaged & Effective Government & Citizenry

Description	Comments
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The computer replacement fund supports replacement of computer equipment and support infrastructure including network, servers, and climate control systems. However, replacement decisions are driven by technological advancements, software requirements, and obsolescence. 2019+ Requests: Approximate \$15k for: This additional funding request supports organizational growth and technology changes to address future asset replacement cycles. This includes computer, server and network assets.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		320,600	-125,462	195,138		320,600	125,462	446,062		320,600		
051481 Water Fund * WATER SERVICE FEES		21,232		21,232		21,232		21,232		21,232		
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES		2,560		2,560		2,560		2,560		2,560		
057479 Transit Fund * TRANSIT SALES TAX		16,172		16,172		16,172		16,172		16,172		
<b>TOTAL</b>		<b>360,564</b>	<b>-125,462</b>	<b>235,102</b>		<b>360,564</b>	<b>125,462</b>	<b>486,026</b>		<b>360,564</b>		

## CP0081 OTIS Water Pipeline Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0081	Recommended	McAfee	262,804	50,796		Preserving & Enhancing the Natural Environment

Description	Comments
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Water Replacement as part of the OTIS road projects

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	-262,804	17,726	-300,000		-300,000							
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												



Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
TOTAL	-262,804	17,726	-300,000		-300,000							

## CP0089 Public Art

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0089 Recommended	Everitt	288,411	32,593		Inclusive & Healthy Community

Description	Comments
This project is designed to fund public art as part of an "Arts Community Master Plan". Public Art will be funded following the Council adopted 1% allocation form each City construction project policy where applicable.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE												
TOTAL												

## CP0090 Friends of the Farm

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0090 Recommended	Stockdale	21,895	1,478		Inclusive & Healthy Community

Description	Comments
Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031466 CIP Fund * OTHER CONTRIBUTIONS												
031487 CIP FUND * RESTAURANT TAX												
TOTAL												

## CP0091 Golf Maintenance Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0091	Recommended	Dayley	199,280	90,958		Thriving Mountain Town

Description	Comments
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This fund is used for golf course maintenance equipment replacement.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
055459 Golf Fund * GOLF FEES		98,000		98,000		98,000		98,000		98,000		98,000
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
<b>TOTAL</b>		<b>98,000</b>		<b>98,000</b>		<b>98,000</b>		<b>98,000</b>		<b>98,000</b>		<b>98,000</b>

## CP0092 Open Space Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0092	Recommended	Dayley	77,221	387,723		Preserving & Enhancing the Natural Environment

Description	Comments
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This fund provides for maintenance, improvements, and acquisition of Park City's Open Space.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031450 CIP Fund * BEGINNING BALANCE												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS		300,000		300,000		300,000		300,000		300,000		
031474 CIP Fund * STATE CONTRIBUTION	221,863	221,863										
<b>TOTAL</b>	<b>221,863</b>	<b>521,863</b>		<b>300,000</b>		<b>300,000</b>		<b>300,000</b>		<b>300,000</b>		

## CP0100 Neighborhood Parks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0100	Recommended	Twombly	262,082			Preserving & Enhancing the Natural Environment

Description	Comments
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This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospector, and Old Town.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031400 CIP FUND * IMP FEE-OPEN SPACE												
031451 CIP Fund * BOND PROCEEDS												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>												

### CP0107 Retaining Wall at 41 Sampson Ave

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0107	Recommended	Robertson, J.				Thriving Mountain Town

Description	Comments
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City contribution of retaining wall at 41 Sampson Avenue (Donnelly House)CLOSE OUT PROJECT

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

### CP0108 Flagstaff Transit Transfer Fees

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0108	Recommended	Knotts	2,015,006	110,761		Thriving Mountain Town

Description	Comments
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Account for transit transfer fees dedicated to improvement enhancement of Park City transit system by designing and constructing transit priority improvements on SR 248. Reduction in greenhouse gas emissions by reducing idling and single occupancy vehicles.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057466 Transit Fund * OTHER CONTRIBUTIONS												
XXXXXX Unspecified												
<b>TOTAL</b>												

### CP0115 Public Works Complex Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0115	Recommended	Knotts	0			Thriving Mountain Town

Description	Comments
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This project can be closed. This project will provide for additional office space & furnishings required to house streets/transit/fleet personnel.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057450 Transit Fund * BEGINNING BALANCE	-31,784	-31,784										
057466 Transit Fund * OTHER CONTRIBUTIONS												
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>	<b>-31,784</b>	<b>-31,784</b>										

### CP0118 Transit GIS/AVL System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0118	Recommended	Collins	236,006			Thriving Mountain Town

Description	Comments
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CAD/AVL systems to provide real time information to passengers and managers to better manage the transit system. Also provides funding for run cutting software, new signs and general intelligent systems infrastructure.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS	117,465	117,465	400,000	400,000								
057466 Transit Fund * OTHER CONTRIBUTIONS												
057479 Transit Fund * TRANSIT SALES TAX	-71,124	26,876										
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-182,347	-84,347										
<b>TOTAL</b>	<b>-136,006</b>	<b>59,994</b>	<b>400,000</b>	<b>400,000</b>								

## CP0128 Quinn's Ice/Fields Phase II

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0128	Recommended	Twombly	36,805		Preserving & Enhancing the Natural Environment

Description	Comments
Additional development of outdoor playing fields and support facilities	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031400 CIP FUND * IMP FEE-OPEN SPACE												
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
<b>TOTAL</b>												

## CP0136 County Vehicle Replacement Fund

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0136	Recommended	Knotts	0		Thriving Mountain Town

Description	Comments
Holding account for Regional Transit Revenue dedicated to vehicle replacement of county owned equipment.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												

## CP0137 Transit Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0137	Recommended	Fjelsted	1,347,781		153,022	Thriving Mountain Town

Description	Comments
These funds are dedicated to purchasing new busses for expanded transit service.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS	-1,083,438	-1,083,438										
057479 Transit Fund * TRANSIT SALES TAX	-118,356	-118,356										
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-145,987	-145,987										
<b>TOTAL</b>	<b>-1,347,781</b>	<b>-1,347,781</b>										

## CP0140 Emergency Power

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0140	Recommended	McAffee	0			Preserving & Enhancing the Natural Environment

Description	Comments
Complete study to develop recommendations for emergency backup power needs for the water system.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	-150,000											
<b>TOTAL</b>	<b>-150,000</b>											

## CP0141 Boothill Transmission Line

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0141	Recommended	McAffee	28,107			Preserving & Enhancing the Natural Environment

Description	Comments
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This project is complete and should be deleted.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051451 Water Fund * BOND PROCEEDS												
051458 Water Fund * FEDERAL GRANTS												
051466 Water Fund * OTHER CONTRIBUTIONS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051488 Water Fund * BOND PROCEEDS (CIB)												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS	-18,246	-18,246										
051497 Water Fund * NEW GROWTH	-9,861	-9,861										
<b>TOTAL</b>	<b>-28,107</b>	<b>-28,107</b>										

## CP0142 Racquet Club Program Equipment Replaceme

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0142	Recommended	Fisher	150,919	12,910		Thriving Mountain Town

Description	Comments
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For ongoing replacement of fitness equipment.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031454 CIP Fund * DONATIONS												
031469 CIP FUND * RAP TAX												
031470 CIP FUND * RENTAL INCOME												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		65,000		65,000		65,000		65,000		65,000		
<b>TOTAL</b>		<b>65,000</b>		<b>65,000</b>		<b>65,000</b>		<b>65,000</b>		<b>65,000</b>		

## CP0146 Asset Management/Replacement Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0146	Recommended	Dayley	1,299,815	744,679	58,549	Engaged & Effective Government & Citizenry

Description	Comments
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Money is dedicated to this account for asset replacement. The replacement/repair schedule was created in FY 07 for Building replacement. Plan was updated in FY 13 and will be updated again in FY18.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-152,051	400,658	-552,709			552,709	152,051	704,760	552,709	1,105,418	52,709	52,709
<b>TOTAL</b>	<b>-152,051</b>	<b>400,658</b>	<b>-552,709</b>			<b>552,709</b>	<b>152,051</b>	<b>704,760</b>	<b>552,709</b>	<b>1,105,418</b>	<b>52,709</b>	<b>52,709</b>

## CP0150 Ice Facility Capital Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0150	Recommended	Angevine	535,199	-14,253		Thriving Mountain Town

Description	Comments
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For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	130,000	180,000		50,000		50,000		50,000		50,000		
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION		50,000		50,000		50,000		50,000		50,000		
<b>TOTAL</b>	<b>130,000</b>	<b>230,000</b>		<b>100,000</b>		<b>100,000</b>		<b>100,000</b>		<b>100,000</b>		



## CP0152 Parking Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0152	Recommended	Knotts	125,712			Thriving Mountain Town

Description	Comments
For replacement of parking meters on Main St., replacement of garage gates and pay equipment, replacement of sensors in garage and loops in surface lots. Replacement of parking vehicles, License plate recognition hardware/software, signage related to changes in the parking program, and handheld ticket writers. Funded by garage and meter fee revenues.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031489 CIP FUND * GARAGE REVENUE												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057489 TRANSIT FUND * GARAGE REVENUE										-125,000		
058489 PARKING FUND * GARAGE REVENUE		125,000		125,000		125,000		125,000		125,000		
<b>TOTAL</b>		<b>125,000</b>		<b>125,000</b>		<b>125,000</b>		<b>125,000</b>				

## CP0157 OTIS Phase III(a)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0157	Recommended	Robertson, J.	1,251,655	247		Engaged & Effective Government & Citizenry

Description	Comments
OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads included in IIIa were McHenry Avenue (constructed in the summer of 2015) and Lowell Avenue (Construction for the summer of 2016). Tentative future projects will be 8th and 12th Streets in 2017 and 2018 and Rossi Hill Drive in 2019.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031451 CIP Fund * BOND PROCEEDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	586,000	586,000	1,948,120	1,948,120				2,250,000				
031528 CIP FUND * 2015 SALES TAX BONDS												
<b>TOTAL</b>	<b>586,000</b>	<b>586,000</b>	<b>1,948,120</b>	<b>1,948,120</b>				<b>2,250,000</b>				

## CP0160 Ice Facility Capital Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0160	Recommended	Angevine	-52,562	33		Thriving Mountain Town

Description	Comments
For various projects related to the Ice Facility as outlined in the Strategic Plan.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

## CP0163 Quinn's Fields Phase III

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0163	Not Recommended	Twombly				Preserving & Enhancing the Natural Environment

Description	Comments
Construction of remaining 3 planned playing fields, sports lighting for 2 fields, scoreboards for all fields, parking spaces for 167 vehicles, parking lot lights, trails, sidewalks, and supporting irrigation system, utilities, landscaping and seeding.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031400 CIP FUND * IMP FEE-OPEN SPACE												
031466 CIP Fund * OTHER CONTRIBUTIONS												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0167 Skate Park Repairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0167	Recommended	Fisher	39,749	4,254		Preserving & Enhancing the Natural Environment

Description	Comments
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Re-paint fence and re-caulk the concrete joints.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
033450 Lower Park RDA * BEGINNING BALANCE	-30,000	-25,000		5,000		5,000		5,000		5,000	30,000	30,000
<b>TOTAL</b>	<b>-30,000</b>	<b>-25,000</b>		<b>5,000</b>		<b>5,000</b>		<b>5,000</b>		<b>5,000</b>	<b>30,000</b>	<b>30,000</b>

### CP0171 Upgrade OH Door Rollers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0171	Recommended	Dayley	27,267			Thriving Mountain Town

Description	Comments
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Maintenance Equipment & Parts for Old Bus Barn Doors

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057479 Transit Fund * TRANSIT SALES TAX		6,000		6,000		6,000						
<b>TOTAL</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>						

### CP0177 China Bridge Improvements & Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0177	Recommended	Knotts	-10,950	10,950		Thriving Mountain Town

Description	Comments
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Stairwell Old CB; Fire Sprinkler Upgrade OLD CB; Snow Chute

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0178 Rockport Water, Pipeline, and Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0178	Recommended	McAffee	113,272	1,261,549		Preserving & Enhancing the Natural Environment

Description	Comments
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This project will construct upgrades to the Mt. Regional Water Pump Station at Rockport and a new pump station and intake that will be owned and operated by WBWCD, all to deliver Park City's reserved water from Rockport and Smith Morehouse reservoirs. Also included is the cost of water from WBWCD and replacement fund for the infrastructure.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES	167,816	1,475,370		1,307,554	151,146	1,458,700	151,146	1,458,700	151,146	1,498,200	1,391,306	1,391,306
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>	<b>167,816</b>	<b>1,475,370</b>	<b>151,146</b>	<b>1,458,700</b>	<b>151,146</b>	<b>1,458,700</b>	<b>151,146</b>	<b>1,458,700</b>	<b>151,146</b>	<b>1,498,200</b>	<b>1,391,306</b>	<b>1,391,306</b>

## CP0180 Corrosion Study of System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0180	Recommended	McAffee	0			Not Available

Description	Comments
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this project can be deleted

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

## CP0181 Spiro Building Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0181	Recommended	McAfee	80,665			Preserving & Enhancing the Natural Environment

Description	Comments
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General upkeep of the Spiro WTP. This will continue until this facility is rebuilt in about 2021.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	-80,665	-80,665										
<b>TOTAL</b>	<b>-80,665</b>	<b>-80,665</b>										

## CP0186 Energy Efficiency Study -City Facilities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0186	Recommended	Cartin	30,511			Inclusive & Healthy Community

Description	Comments
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Data management for all municipal utilities. This tool will expedite carbon foot printing and better identify energy and cost saving opportunities.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031466 CIP Fund * OTHER CONTRIBUTIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-8,206	-8,206			8,206	8,206						
<b>TOTAL</b>	<b>-8,206</b>	<b>-8,206</b>			<b>8,206</b>	<b>8,206</b>						

## CP0191 Walkability Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0191	Recommended	Dayley	26,535	31,661		Preserving & Enhancing the Natural Environment

Description	Comments
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Description	Comments
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This funding is provided for the purpose of ongoing maintenance of completed Walkability Projects. We have added 24.33 miles of pathway. This funding will pay for the ongoing maintenance of these existing and new paths

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND		40,500	10,000	50,500	10,000	50,500	10,000	50,500	17,000	57,500	57,500	57,500
<b>TOTAL</b>		<b>40,500</b>	<b>10,000</b>	<b>50,500</b>	<b>10,000</b>	<b>50,500</b>	<b>10,000</b>	<b>50,500</b>	<b>17,000</b>	<b>57,500</b>	<b>57,500</b>	<b>57,500</b>

### CP0196 Downtown Projects - Phase III

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0196	Recommended	Weidenhamer	0		Thriving Mountain Town

Description	Comments
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Pedestrian connections and enhancements in the downtown corridor

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031528 CIP FUND * 2015 SALES TAX BONDS												
<b>TOTAL</b>												

### CP0203 China Bridge Event Parking

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0203	Recommended	Knotts	808,065	161,359	Thriving Mountain Town

Description	Comments
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This project will provide additional parking and event mitigations for Park City.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031489 CIP FUND * GARAGE REVENUE		340,000		340,000		340,000		340,000		340,000		
057489 TRANSIT FUND * GARAGE REVENUE												

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
XXXXXX Unspecified												
<b>TOTAL</b>		340,000		340,000		340,000		340,000		340,000		

### CP0216 Park & Ride (Access Road & Amenities)

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0216	Recommended	Knotts			Thriving Mountain Town

Description	Comments
This project will provide funding to construct an access road from Wasatch County to the new park and ride at Richardson Flats. Intersection improvements at SR-248 are necessary for safe and efficient operations of Park and Ride and Park City Heights.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS												
<b>TOTAL</b>												

### CP0217 Emergency Management Program

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0217	Recommended	Daniels	32,777	847	Engaged & Effective Government & Citizenry

Description	Comments
This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, mobile command trailer (MCT) equipment, community outreach, mitigation projects and emergency information technology and communications. For FY19 & FY20 the \$10,000 for each year predominately improves, replaces and/or increases EOC equipment, MCT, mitigation, response, sheltering and technological capabilities along with required equipment for MCT.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND			15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
031478 CIP Fund * TRANSFER FROM CIP												
038476 EQUIP RPLCMNT FUND * TRANSFER FROM												

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
GENERAL FUND - EQUIPMENT												
TOTAL			15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000

## CP0226 Walkability Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0226	Recommended	Everitt	4,711,643	72,212		Preserving & Enhancing the Natural Environment

Description	Comments
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This project funds varying projects related to the Walkability Community program. The projects to be completed with this funding will be as outlined by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget Process. This was cp0190 in the FY2009 budget.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031451 CIP Fund * BOND PROCEEDS	-243,742	-243,742										
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
033450 Lower Park RDA * BEGINNING BALANCE												
TOTAL	-243,742	-243,742										

## CP0227 Park City Water Infrastructure Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0227	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This is complete and should be deleted.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
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051451 Water Fund \* BOND PROCEEDS



Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051492 WATER FUND * 2009A Water Bonds												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
<b>TOTAL</b>												

**CP0229 Dredge Prospector Pond**

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0229	Recommended	Dayley			Preserving & Enhancing the Natural Environment

Description	Comments
This fund would pay for the dredging of the Prospector Pond. (Project delayed for Storm Water Master Plan)	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND										200,000		
<b>TOTAL</b>										200,000		

**CP0236 Triangle Property Environmental Remediat**

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0236	Recommended	Robertson, J.	99,779		Preserving & Enhancing the Natural Environment

Description	Comments
Cost associated with the assessment and closure of the property through the Utah Voluntary Clean-up program.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND			-99,779	-99,779			99,779	99,779				
<b>TOTAL</b>			-99,779	-99,779			99,779	99,779				

## CP0238 Quinn's Junction Transmission Lines

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0238	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This is complete and should be deleted

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051451 Water Fund * BOND PROCEEDS												
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
<b>TOTAL</b>												

## CP0239 PC Heights Capacity Upgrade (tank)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0239	Recommended	McAffee				Inclusive & Healthy Community

Description	Comments
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This is to pay for an upsize of the Park City Heights Tank per the Water Agreement

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES		650,000										
051481 Water Fund * WATER SERVICE FEES												
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>		650,000										

## CP0240 Quinn's Water Treatment Plant

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0240	Recommended	McAfee	43,651			Preserving & Enhancing the Natural Environment

Description	Comments
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Water treatment upgrades to the exiting WTP to provide additional barriers against total organic carbon, manganese, and other water quality upsets in the Weber River.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031528 CIP FUND * 2015 SALES TAX BONDS												
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES	-43,651	-43,651										
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH	-305,185	-305,185										
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>	<b>-348,836</b>	<b>-348,836</b>										

## CP0244 Transit Contribution to County

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0244	Recommended	Fjelsted	217,099			Thriving Mountain Town

Description	Comments
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Close this project. City contributions will be deducted from quarterly invoices moving forward.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057479 Transit Fund * TRANSIT SALES TAX	260,000	260,000										
<b>TOTAL</b>	<b>260,000</b>	<b>260,000</b>										

## CP0248 Middle Silver Creek Watershed

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0248	Recommended	Robertson, J.	234,297		Preserving & Enhancing the Natural Environment

Description	Comments
Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0250 Irrigation Controller Replacement

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0250	Recommended	Dayley	-33,756		Preserving & Enhancing the Natural Environment

Description	Comments
The Parks Department has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 25 years old, as they were originally installed in the early 1990s. Over the past years we've continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 4-5 controllers a year for the next several years. To date we have replaced 23 out of the 38 controllers. Projected completion 2019.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	33,756	33,756										
<b>TOTAL</b>	<b>33,756</b>	<b>33,756</b>										

## CP0251 Electronic Record Archiving

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0251	Recommended	Robertson	1,523	93,478		Engaged & Effective Government & Citizenry

Description	Comments
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The City has utilized an existing low-cost electronics archive server for meeting storage and retention requirements. However, better integration is required for the existing system and improved search and sharing capabilities is also needed--potentially for public facing data. These funds would go towards a new product purchase or addressing upgrades to our existing platform.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0252 Park City Heights

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0252	Recommended	Robinson				Inclusive & Healthy Community

Description	Comments
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Predevelopment expenses for PC Hts including consultants (wholly our cost) engineering, traffic and design studies (split with Boyer)

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031450 CIP Fund * BEGINNING BALANCE												
031451 CIP Fund * BOND PROCEEDS												
031473 CIP Fund * SALE OF ASSETS												
<b>TOTAL</b>												

## CP0256 Storm Water Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0256	Recommended	McAffee	532,608	23,546		Preserving & Enhancing the Natural Environment

Description	Comments
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This money would be to fix and repair any of our current storm water issues within the city.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		50,000		50,000								
031528 CIP FUND * 2015 SALES TAX BONDS												
052530 STORM WATER FUND * STORM WATER SERVICE FEE		400,000		400,000		300,000		300,000		300,000	315,000	315,000
<b>TOTAL</b>		<b>450,000</b>		<b>450,000</b>		<b>300,000</b>		<b>300,000</b>		<b>300,000</b>	<b>315,000</b>	<b>315,000</b>

### CP0258 Park Meadows Ponds Control Structure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0258	Recommended	Robertson, J.				Preserving & Enhancing the Natural Environment

Description	Comments
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The existing control structure uses planks that are occasionally removed causing downstream flood. This would replace the wood planks with a lockable gate.CLOSE OUT PROJECT

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0260 Monitor and Lucky John Drainage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0260	Recommended	Robertson, J.				Preserving & Enhancing the Natural Environment

Description	Comments
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Correct the drainage issue around the Lucky John and Monitor intersection.CLOSE OUT PROJECT

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031450 CIP Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0263 Lower Park Avenue RDA

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal						
CP0263	Recommended	Weidenhamer				Inclusive & Healthy Community						

Description	Comments
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The project entails planning, design, demolition, reconstruction of historic buildings, construction of new buildings, and possible land acquisition in the Lower Park, Woodside, platted Norfolk and Empire Avenues North of 13th Street within the Lower Park Avenue RDA. PM I includes new community center and reconstruction of 2 historic houses at Fire Station area.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0264 Security Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal						
CP0264	Recommended	Daniels	109,835	15,707		Engaged & Effective Government & Citizenry						

Description	Comments
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The Building Security Committee was established in 2008 and makes recommendations on security issues, training and equipment for all occupied city buildings. The two largest components are Closed Circuit Video Systems (CCVS) and Electronic Access Controls (electronic door locks), along with some smaller security upgrades including, alarms, fragment retentive film, lighting and training. In recent years we have expanded the use of some of these funds for exterior security measures for city buildings and special event venues. This is a multi-year project. Some funding for upgrades and/or replacements has been from the Asset Management Fund and individual departments. Emergency Management, Information Technology, Sustainability and Building Maintenance are partners in this project. We have made significant headway over the past 10 years. The majority of the work is expected to be completed by FY22.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
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031475 CIP FUND \* TRANSFER FROM GENERAL FUND

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0265 Crescent Tramway Trail

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0265	Recommended	Robertson, J.	96,929	3,486	Preserving & Enhancing the Natural Environment

Description	Comments
<p>This request is to secure funds specifically for the improvement of the Crescent Tramway Trail creating an identifiable, safe, and connected pedestrian trail. The Crescent Tramway easement follows the historic rout of a narrow-gauge railroad which was first used in the late 1800s to carry ore from the Crescent Mine to the Park City Smelting Company. The trail begins near the corner of Park Ave and Heber Ave and winds up the foothills. It passes Woodside Ave, Norfolk Ave, and Lowell Ave, before it reaches a plethora of trails within the recreational open space areas. the tram route closed in 1898 after the smelter burned to the ground, and the railroad tracks were pulled up around 1901. The tramway has since been used as a pedestrian path, hiking trail, and bike route. Past development along the Crescent Tramway Trail has made it difficult to follow the pedestrian easement and it is even unrecognizable as a pedestrian trail in areas.</p>	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
033468 LOWER PARK RDA * CONT TO RDA DEBT	96,929	96,929										
<b>TOTAL</b>	<b>96,929</b>	<b>96,929</b>										

## CP0266 Prospector Drain - Regulatory Project

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0266	Recommended	Robertson, J.	2,013,423	10,798	Preserving & Enhancing the Natural Environment

Description	Comments
<p>Project is being done under an Administrative Order on Consent with the EPA to address the discharge of metals impacted water from the Prospector Drain and Biocell. Project involves first conducting an Engineering Evaluation and Cost Analysis, then selecting a remedial action and implementation. In addition, a Natural Resource Damage Assessment must be done that will determine compensatory restitution for damages to natural resources.</p>	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031473 CIP Fund * SALE OF ASSETS	-1,713,423	-1,713,423	856,712	856,712	856,712	856,712						



Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-300,000	-300,000	150,000	150,000	150,000	150,000						
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>	<b>-2,013,423</b>	<b>-2,013,423</b>	<b>1,006,712</b>	<b>1,006,712</b>	<b>1,006,712</b>	<b>1,006,712</b>						

## CP0267 Soil Repository

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0267	Recommended	Robertson, J.	4,204,144		Preserving & Enhancing the Natural Environment

Description	Comments
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Should we successfully complete the current negotiations with the EPA on the Multi-Party agreement then Park City would likely need to financially participate in a portion of the construction of a soils repository. These would be a one-time cost. Ongoing costs for the repository would likely be incurred by United Park City Mines. Park City would likely not have a future role in the operation of the repository.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0269 Environmental Revolving Loan Fund

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0269	Recommended	Cartin	70,284	24,200	Preserving & Enhancing the Natural Environment

Description	Comments
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Sustainability Staff is requesting \$100,000 in additional funds for the Environmental Revolving Loan Fund. With the hire of an Energy Project Manager through Rocky Mountain Power's demand side management program, Sustainability will be pursuing 3,000,000 kWh in energy savings over the next three years. This work will result in annual, ongoing savings of at least \$75,000 per year (\$225,000 per year by 2019). Increasing the Environmental Revolving Loan Fund by \$100,000, or to a total balance of \$278,000, will allow the Energy Project Manager to rapidly fund and deploy projects. The Environmental Revolving Loan Fund is repaid through energy savings. All but \$24,000 of the fund is currently invested in high return projects.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031450 CIP Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0270 Downtown Enhancements Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0270	Recommended	Weidenhamer	411,153	37,150		Thriving Mountain Town

Description	Comments
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10 year improvement plan for pedestrian enhancements and public gathering spaces in the Main Street area. Pedestrian enhancements consist of replacing the curb, gutter, sidewalks, street lights, and the addition of storm drains, benches, trash and recycling bins... Gathering spaces include plazas and walkways.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031474 CIP Fund * STATE CONTRIBUTION												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031528 CIP FUND * 2015 SALES TAX BONDS		166,978		166,978								
031532 CIP FUND * 2017 SALES TAX BONDS		500,000		500,000								
XXXXXX Unspecified												
<b>TOTAL</b>		<b>666,978</b>		<b>666,978</b>								

## CP0273 Landscape Water Checks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0273	Recommended	McAffee	5,575			Preserving & Enhancing the Natural Environment

Description	Comments
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sprinkler audits and improvement recommendations

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	-5,575	-3,575	-2,000		-2,000		-2,000		-2,000			
<b>TOTAL</b>	<b>-5,575</b>	<b>-3,575</b>	<b>-2,000</b>		<b>-2,000</b>		<b>-2,000</b>		<b>-2,000</b>			

## CP0274 PC Heights Development Infrastructure

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0274	Recommended	McAffee			Inclusive & Healthy Community

Description	Comments
Pumping and water line upgrades related to the PC Heights development.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051496 Water Fund * EXISTING USERS												
<b>TOTAL</b>												

## CP0275 Smart Irrigation Controllers

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0275	Recommended	McAffee	5,647		Preserving & Enhancing the Natural Environment

Description	Comments
This is an incentive program designed to reduce water demand through the use of technology that adjusts watering amounts based on climatic conditions.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	-6,647	-5,647	-1,000		-1,000		-1,000		-1,000			
<b>TOTAL</b>	<b>-6,647</b>	<b>-5,647</b>	<b>-1,000</b>		<b>-1,000</b>		<b>-1,000</b>		<b>-1,000</b>			

## CP0276 Water Quality Study

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0276	Recommended	McAfee	254,269	86,076		Preserving & Enhancing the Natural Environment

Description	Comments
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This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	-250,000		-200,000	50,000	-200,000	50,000	-200,000	50,000		250,000		
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>	<b>-250,000</b>		<b>-200,000</b>	<b>50,000</b>	<b>-200,000</b>	<b>50,000</b>	<b>-200,000</b>	<b>50,000</b>		<b>250,000</b>		

## CP0277 Rockport Capital Facilities Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0277	Recommended	McAfee	156,659	122,109		Preserving & Enhancing the Natural Environment

Description	Comments
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This is for asset replacement related to the diversion and pumping structures on the Rockport Reservoir

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES	-167,816	-16,670	-151,146		-151,146		-151,146		-151,146			
<b>TOTAL</b>	<b>-167,816</b>	<b>-16,670</b>	<b>-151,146</b>		<b>-151,146</b>		<b>-151,146</b>		<b>-151,146</b>			

## CP0278 Royal Street

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0278	Recommended	Cassel	0			Preserving & Enhancing the Natural Environment

Description	Comments
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CLOSE OUT PROJECT

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031498 CIP Fund * FEMA FUNDS												
<b>TOTAL</b>												

### CP0279 224 Corridor Study and Strategic Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0279	Recommended	Knotts	128			Thriving Mountain Town

Description	Comments
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Project includes a corridor study and strategic plan for State Route 224 between Thaynes Canyon Drive and the Deer Valley Drive/Bonanza Drive intersection. The resulting Plan will be a guideline for future decisions regarding Walkability projects and connectivity, transportation efficiencies, and access. The Plan will fold into land use and redevelopment decisions regarding the western side of the Bonanza Park district and General Plan discussions.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031451 CIP Fund * BOND PROCEEDS												
033450 Lower Park RDA * BEGINNING BALANCE												
057450 Transit Fund * BEGINNING BALANCE		-128		-128								
<b>TOTAL</b>		-128		-128								

### CP0280 Aquatics Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0280	Recommended	Fisher	-26,688	56,242		Preserving & Enhancing the Natural Environment

Description	Comments
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Description	Comments
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There is no capital replacement fund for the two outdoor pools. This will be set up to build a fund balance for the eventual replacement of pool infrastructure and equipment. This year we had to use Asset Management Funds for several repair/replacement items.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	50,000	65,000		15,000		15,000		15,000		15,000		
<b>TOTAL</b>	<b>50,000</b>	<b>65,000</b>		<b>15,000</b>		<b>15,000</b>		<b>15,000</b>		<b>15,000</b>		

### CP0282 Fuel Trailer

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0282	Not Recommended	Knotts			Engaged & Effective Government & Citizenry

Description	Comments
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Purchase a fuel trailer with capacity enough to refuel emergency generators from city fuel tanks at new fueling facility

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0283 Storm Water Utility Study

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0283	Recommended	McAffee			Inclusive & Healthy Community

Description	Comments
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Storm Water Utility Study – This study will look at the opportunities in creating a storm water utility which would then be used to fund our storm water system operation and maintenance activities. Currently funds are used from other Public Work programs to maintain our current storm water system. This study will look at how the utility will be structured, the potential revenue generated and the administrative operations of the utility.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
<b>TOTAL</b>												

## CP0285 PCMR Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0285	Recommended	Knotts				Thriving Mountain Town

Description	Comments
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This CIP will fund the design and construction of a new transits center at Park City Mountain Resort

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS												
<b>TOTAL</b>												

## CP0286 Ironhorse Electronic Access Control

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0286	Recommended	Dayley				Thriving Mountain Town

Description	Comments
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This CIP will provide for Electronic Access Control for the 72 doors at Ironhorse Public Works Facility. Costs are shared based upon proportional share of doors. Project will be phased over 3 years.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0287 Ironhorse Seasonal Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0287	Recommended	Knotts	32,771			Thriving Mountain Town

Description	Comments
Seasonal housing (Dorm Style) for up to 16 seasonal transit employees to be constructed on Ironhorse Property. Rents will recapture op expenses, capital renewal, and initial capital.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057450 Transit Fund * BEGINNING BALANCE	-32,771	-32,771										
057458 Transit Fund * FEDERAL GRANTS												
<b>TOTAL</b>	<b>-32,771</b>	<b>-32,771</b>										

## CP0288 Transit Signal Priority

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0288	Recommended	Knotts	0			Thriving Mountain Town

Description	Comments
This project is finished. This CIP project will install Transit Signal Priority equipment in Signals along SR-248 and SR-224. This system will provide extra time on a green light when a transit bus is within the signal queue. This increased green time will contribute to the convenience and dependability of Transit travel times.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

## CP0289 Ironhorse Transit Facility Asset Managem

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0289	Recommended	Collins	1,471,083			Thriving Mountain Town



Description	Comments
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This CIP will fund ongoing Capital Renewal needs for the City's expanded Ironhorse Transit facility. This fund will provide for roof, parking garage, HVAC, lifts and equipment capital renewal. Summit County contributes its proportional share.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051467 Water Fund * OTHER MISCELLANEOUS												
057479 Transit Fund * TRANSIT SALES TAX		137,647		137,647		137,647		137,647		137,647		137,647
057482 Transit Fund * REGIONAL TRANSIT REVENUE		42,353		42,353		42,353		42,353		42,353		42,353
<b>TOTAL</b>		<b>180,000</b>		<b>180,000</b>		<b>180,000</b>		<b>180,000</b>		<b>180,000</b>		<b>180,000</b>

### CP0292 Cemetery Improvements

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0292	Recommended	Fisher	27,014		Inclusive & Healthy Community

Description	Comments
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City Council has an interest in developing a head stone replacement and restoration program for the cemetery. There is also an interest in using ground penetrating radar to see if the southwest corner of the cemetery can be reclaimed.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-27,014	-27,014			27,014	27,014						
<b>TOTAL</b>	<b>-27,014</b>	<b>-27,014</b>			<b>27,014</b>	<b>27,014</b>						

### CP0293 Parking System Software

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0293	Recommended	Knotts			Thriving Mountain Town

Description	Comments
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Replace existing parking system software and hardware

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057489 TRANSIT FUND * GARAGE REVENUE												
058489 PARKING FUND * GARAGE REVENUE												
<b>TOTAL</b>												

## CP0294 Spriggs Barn

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0294	Recommended	Dayley	5,000			Inclusive & Healthy Community

Description	Comments
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This option will provide funding to stabilize the Spriggs Barn from further dilapidation and begin a long rang plan for restoration.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0297 Parking Wayfinding

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0297	Recommended	Knotts				Thriving Mountain Town

Description	Comments
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Wayfinding for Main Street parking resources. First year is for signage and consulting assistance with finding garage and internal garage circulation. Years 2 and 3 are for a smart system to indicate stalls available.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057489 TRANSIT FUND * GARAGE REVENUE												
058489 PARKING FUND * GARAGE REVENUE												
<b>TOTAL</b>												

## CP0298 Historic Preservation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0298	Not Recommended	Eddington	0			Inclusive & Healthy Community

Description	Comments
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1. National Register historic district study. 2. Intensive level surveys within National Register District. 3. Intensive level surveys of Landmark Buildings.  
4. Intensive level surveys of significant buildings.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0299 Raw Water Line and Tank

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0299	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This can be deleted

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

## CP0300 Irrigation Screening Facility

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0300	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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Description	Comments
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The irrigation screening facility will provide screening of water from the Weber River and the potential Round Valley Reservoir. The purpose of this facility is to screen fine particles and organic material prior to entering the irrigation system. Without this facility, existing irrigation systems would become clogged and would not function properly.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
<b>TOTAL</b>												

### CP0301 Scada and Telemetry System Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0301	Recommended	McAfee	32,249			Preserving & Enhancing the Natural Environment

Description	Comments
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This project is to replace and upgrade the water system's SCADA (supervisory control and data acquisition) system. There are many limits to the current system including limited technical experts that understand the programming, limited ability to report, trend, and integrate water quality monitoring and trending. This upgrade will allow the system to be better integrated into the Quinns WTP system and the AMR system.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	-32,249	-22,249	-10,000		-10,000		-10,000		-10,000			
<b>TOTAL</b>	<b>-32,249</b>	<b>-22,249</b>	<b>-10,000</b>		<b>-10,000</b>		<b>-10,000</b>		<b>-10,000</b>			

### CP0302 Deer Valley Drive - Water Infrastructure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0302	Recommended	McAfee	0			Preserving & Enhancing the Natural Environment

Description	Comments
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This project will be a part of the road reconstruction project and will replace water infrastructure including a distribution and transmission mainline, several valve vaults, and a modification to a underground pump station. It is recommended that this water infrastructure be replaced in conjunction with the road project to avoid future emergency repairs.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
<b>TOTAL</b>												

### CP0303 Empire Tank Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0303	Recommended	McAfee	153,643	22,315		Preserving & Enhancing the Natural Environment

Description	Comments
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As part of the drinking water solution for the Judge Tunnel Source, the Empire Tank will be converted into a raw water tank and as a result will need to be replaced to meet drinking water storage requirements. In addition to the projected water storage deficit in the Old Town area, the existing Woodside tank is approximately 50 years old. Both of these factors will be considered with the new tank construction.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	-131,089	-131,089										
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS	-22,554	-22,554										
051526 WATER FUND * 2014 WATER REVENUE BONDS	-1,772,554	-1,772,554	-750,000									
<b>TOTAL</b>	<b>-1,926,197</b>	<b>-1,926,197</b>	<b>-750,000</b>									

### CP0304 Quinn's Water Treatment Plant Asset Repl

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0304	Recommended	McAfee	1,739,924	205,295		Preserving & Enhancing the Natural Environment

Description	Comments
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With the addition of Quinns Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES	-1,000,000	-800,000	-210,000			220,500		231,525		238,471	245,625	245,625
051543 WATER FUND * 2020 WATER REVENUE BONDS			210,000	210,000								
<b>TOTAL</b>	<b>-1,000,000</b>	<b>-800,000</b>		<b>210,000</b>		<b>220,500</b>		<b>231,525</b>		<b>238,471</b>	<b>245,625</b>	<b>245,625</b>

### CP0305 Quinn's Dewatering

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0305	Recommended	McAfee			Preserving & Enhancing the Natural Environment

Description	Comments
A mechanical dewatering process addition at QJWTP will be required once Judge Tunnel water is treated at this facility. Judge water contains various constituents in particulate form which will be filtered out by the membranes at QJWTP creating a concentrated waste stream that requires treatment. The current waste stream is discharged into the sanitary sewer which is then treated at Snyderville Basin's Silver Creek Facility. However, with the addition of Judge's waste stream, discharge to the sewer will be prohibited as a result of the concentrated metal content.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
<b>TOTAL</b>												

### CP0306 Open Space Acquisition

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0306	Recommended	Briggs	3,000,000		Preserving & Enhancing the Natural Environment

Description	Comments
City Council pledged \$15 million as part of the Additional Resort Sales Tax. Funds were allocated or planned in three phases as a mixture of cash and debt. Phases were to be adjusted as necessary to match actual land acquisition needs. Phase I, \$4.5 M. FY2014; Phase II, \$5.5 M. FY2015; Phase III, \$5 M. FY2017.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031451 CIP Fund * BOND PROCEEDS												
031452 CIP Fund * CLASS "C" ROAD												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031528 CIP FUND * 2015 SALES TAX BONDS												
031532 CIP FUND * 2017 SALES TAX BONDS												
031538 CIP FUND * 2019 GO BONDS	-3,000,000											
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-3,000,000</b>											

## CP0308 Library Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0308	Recommended	Twombly	449	1,936		Inclusive & Healthy Community

Description	Comments
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The library renovation will start in June 2014 and completion is estimated in Spring 2015. The construction budget is \$6.82 M, and the total budget is \$9.32. The scope includes: • Interior renovation and expansion of the library into all of floors one and two; • Interior renovation of the 3rd floor for flexible community space and Park City Cooperative Preschool (PCCP) and Park City Film Series (PCFS). This community space is anticipated to be used in the short term to house senior center functions and support community activities during off hours, including pre and post function support to the Santy; • An added, single-story entry sequence to the library at the north façade; • A 2 story addition at the northwest corner providing added function, flexibility and consolidation of services; and • Modifications of the 1992 addition to expose the original historic structure on the south, west and north facades.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0309 Woodside Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0309	Recommended	Glidden	1,297,186	180,484		Inclusive & Healthy Community

Description	Comments
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Park City is in need of housing that is structured to meet the changing needs of the community. Multi-generational housing can include smaller, multi-level units for singles and young couples, larger units for growing families and smaller single-level units with built-in fixtures that allow a person to age-in-place. Pursue an age-in-place and attainable housing project on city-owned land at the location of the current senior center, former Park Avenue fire station and adjacent land acquired from Knudson and Elliott Work Group. The current schedule allows for a charrette to identify goals, relative density and scope of the project in summer 2014 with a projected start of construction in spring 2016.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031532 CIP FUND * 2017 SALES TAX BONDS												
031540 CIP FUND * SALE OF ASSETS 2017 STR												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

### CP0311 Senior Community Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0311	Recommended	Weidenhamer	991,390	8,610		Inclusive & Healthy Community

Description	Comments
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Possible renovation to City facilities in LPARDA such as the Miner's Hospital to provide for senior and community needs.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	800,000	800,000										
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>	<b>800,000</b>	<b>800,000</b>										

### CP0312 Fleet Management Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0312	Recommended	Dayley	355,328	55,140		Engaged & Effective Government & Citizenry

Description	Comments
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Procurement and implementation of fleet management software to replace Lucity and Fuel Management equipment that has proven inadequate to provide Fleet Management with data and reporting necessary to meet stringent federal transit administration reporting requirements and analytical support required for sound fleet mgmt. Staff has worked closely with it on assessment of current system and all parties agree replacement is justified.



Description	Comments
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This project has the potential to be partially federally funded.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES		5,769										
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX		56,990										
<b>TOTAL</b>		<b>62,759</b>										

### CP0313 Transportation Plans and Studies

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0313	Recommended	Collins	386,526	76,156		Thriving Mountain Town

Description	Comments
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Funding for transportation/transit plan studies (e.g. short range transit development plan SR-224, corridor studies, mountain transportation plans). These plans & studies will determine required transit/transportation capital programs for future years.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX		135,000	137,318	137,318								
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>		<b>135,000</b>	<b>137,318</b>	<b>137,318</b>								

### CP0314 Richardson Flat Road-Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0314	Recommended	Knotts				Thriving Mountain Town

Description	Comments
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Obligation to improve Richardson Flat Road as set forth in Park City Heights Annexation Agreement development agreement and sales agreement.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057466 Transit Fund * OTHER CONTRIBUTIONS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

### CP0316 Transit Facility Capital Renewal Account

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0316	Recommended	Collins	297,807		Thriving Mountain Town

Description	Comments
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This project will serve as a reserve account for capital assets owned and operated by park city transit. Annual contributions will ensure critical buildings will have a local funding source as they require renewal. Level of funds assume federal transit admin. grants are available when required. Funds will be used for Major capital items such as roofing, paint, siding, cameras, etc.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057479 Transit Fund * TRANSIT SALES TAX		50,000		50,000		50,000		50,000		50,000		
<b>TOTAL</b>		50,000		50,000		50,000		50,000		50,000		

### CP0318 Bonanza Park/RMP Substation Mitigation

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0318	Recommended	Everitt	958,568	60,736	Inclusive & Healthy Community

Description	Comments
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\$1.5 million was originally allocated by Council to provide mitigation and relocation costs related to the Rocky Mountain Power Bonanza Park Substation. Staff recommends these funds remain in the Bonanza Park project area to be used for mitigation, economic development and infrastructure improvements contingent on the completion and adoption of the Bonanza Park Area Plan.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
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031475 CIP FUND \* TRANSFER FROM GENERAL FUND  
 031532 CIP FUND \* 2017 SALES TAX BONDS  
 031533 CIP FUND \* TRANSIENT ROOM TAX

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
TOTAL												

### CP0323 Dog Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0323	Recommended	Fisher	55,307			Inclusive & Healthy Community

Description	Comments
Looking to create a more attractive dog park at the Park City Sports Complex. This project may include additional shade, terrain, variations and obstacle course as well as landscape enhancements.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031400 CIP FUND * IMP FEE-OPEN SPACE		5,000		5,000		5,000		5,000		5,000		
TOTAL		5,000		5,000		5,000		5,000		5,000		

### CP0324 Recreation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0324	Recommended	Fisher	12,000			Thriving Mountain Town

Description	Comments
The recreation department is looking to replace the current RecTrac software system that provides program registration, membership sales, facility and court booking, league scheduling and online services. The proposed system is for a cloud based software. This request is just for hardware as the software will have annual expenses that have been submitted to operating budget. This system is utilized by the PC MARC, the recreation and tennis departments. Other departments that use the software to a lesser degree special events and Parks departments. The services this software system provides are CORE City services. The current system is outdated, and the client/server system seems to be fading out industry-wide.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

## CP0325 Network & Security Enhancements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0325	Recommended	Robertson	33,187			Engaged & Effective Government & Citizenry

Description	Comments
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Improved cybersecurity management and automation has become a necessity to support the City's growing network of remote, wired and wireless devices. As the diversity of threats continue to grow, the ability to identify, report and mitigate risks is now considered a best practice for security management. Furthermore, network dataflow is a hardware and software solution that provides a method to measure and manage network traffic. This information is used for troubleshooting issues, enhancing security, and understanding communications traffic. This solution helps us meet our compliance and cyber response initiatives.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031487 CIP FUND * RESTAURANT TAX												
051467 Water Fund * OTHER MISCELLANEOUS												
<b>TOTAL</b>												

## CP0326 Website Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0326	Recommended	Robertson	12,378			Engaged & Effective Government & Citizenry

Description	Comments
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The City website is in need of an upgrade. While visual enhancements will be a function of this project, the key changes will include improved mobile capabilities, content management and incorporation of new technologies. As of January 2014, IT has met with department website publishers to identify needs and wants with project kick-off in April/May.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0328 Meeting Documentation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0328	Recommended	Glidden				Engaged & Effective Government & Citizenry

Description	Comments
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This project is for the purchase and implementation of a Meeting Management software solution that is primarily for the recording and streaming of public meetings for both audio and video (utilization of video streaming will be a phased consideration with meeting room upgrades). The software will also support work flow process for meeting packets. As of February 2014, the initial project kick-off meeting has been initiated.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0329 Main Street Infrastructure Asset Managem

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0329	Recommended	Dayley	499,138	31,365		Thriving Mountain Town

Description	Comments
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This Funding is dedicated for replacement and maintenance to the Main Street Improvement program

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		100,000	-499,310	-399,310		100,000		100,000	499,310	599,310	100,000	100,000
<b>TOTAL</b>		100,000	-499,310	-399,310		100,000		100,000	499,310	599,310	100,000	100,000

## CP0330 Spiro/Judge Pre-treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0330	Recommended	McAffee	-5,000			Preserving & Enhancing the Natural Environment

Description	Comments
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This is for treatment of the Judge and Spiro mine tunnels to comply with the clean water act

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES												
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>												

### CP0331 Micro-Hydro/Thaynes Pump Station

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0331	Recommended	McAffee			Not Available

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

### CP0332 Library Technology Equipment Replacement

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0332	Recommended	Robertson	91,552	22,534	Engaged & Effective Government & Citizenry

Description	Comments
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\*\*\*THIS REQUEST IS BEING COSIDERED FOR BEING COMBINED WITH THE COMPUTER REPLACEMENT CIP. In 2014, Council approved a Library facility remodel that included operational enhancements and public space for a digital media and technology lab. This CIP servers as a fund to replace aging technology not eligible under the Computer Replacement Fund.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-98,717	-74,330		24,387		24,387	98,717	123,104		24,387		
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-98,717</b>	<b>-74,330</b>		<b>24,387</b>		<b>24,387</b>	<b>98,717</b>	<b>123,104</b>		<b>24,387</b>		

## CP0333 Engineering Survey Monument Re-establish

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0333	Recommended	Robertson, J.	35,000			Engaged & Effective Government & Citizenry

Description	Comments
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Monument Re-establishment – this project sets a small amount of money aside to start re-establishing survey monuments that have been damaged or destroyed over the years. These monuments are located very two to three blocks and were set in the early 1980s. Without a County Surveyor to oversee the County monument system, the task falls to the Cities to maintain their own survey monument system. Many of our survey monuments around town have been disturbed/destroyed. This CIP re-establishes the most critical monuments most notably those along Main Street.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND		15,000										
<b>TOTAL</b>		<b>15,000</b>										

## CP0334 Repair of Historic Wall/Foundation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0334	Recommended	Robertson, J.	163,100			Thriving Mountain Town

Description	Comments
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The historic wall/foundation located just south of Hillside Avenue is located in the ROW and is showing signs of disrepair. This project is to have the wall structurally evaluated and to have the repairs completed.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	163,100	163,100										
<b>TOTAL</b>	<b>163,100</b>	<b>163,100</b>										

## CP0335 Engineering Small Projects Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0335	Recommended	Robertson, J.	4,541	5,404		Thriving Mountain Town

Description	Comments
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Small Project Funds – This project will address small projects around town which currently Hiding the transformer installed on 2nd street and energize the overhead light at the intersection of Manor and Empire and energize the lights on the 8th Street stairs between Woodside and Park, and bridge evaluations. The purpose of completing these projects is to keep our image polished.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-4,541	-4,541			12,000	12,000						
<b>TOTAL</b>	<b>-4,541</b>	<b>-4,541</b>			<b>12,000</b>	<b>12,000</b>						

### CP0336 Prospector Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0336	Recommended	Robertson, J.	1,095,763	55,910		Thriving Mountain Town

Description	Comments
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Prospector Avenue Reconstruction – Park City is slated to receive \$1,000,000 in Small Urban Fund Grant money in 2016. These funds require a 7% match but also have strict restrictions on how they are used. The CIP money requested is to allow our staff to complete the project in one season. Elements of the project include updated storm drains, sidewalks, bus pullouts, additional lighting, resurfacing of the road, bike lanes, etc.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031402 CIP FUND * IMP FEE-STREETS	-231,577	-231,577										
031452 CIP Fund * CLASS "C" ROAD												
031458 CIP Fund * FEDERAL GRANTS	-1,000,000	-1,000,000										
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031482 CIP FUND * REGIONAL TRANSIT REVENUE	407,976	407,976										
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057479 Transit Fund * TRANSIT SALES TAX	-32,293	-32,293										
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>	<b>-855,894</b>	<b>-855,894</b>										



## CP0337 Solar Installation - MARC

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0337	Recommended	Cartin	0			Preserving & Enhancing the Natural Environment

Description	Comments
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This request is for a solar installation on the MARC. This 194kW system will be the City's largest and most prominent solar installation.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0338 Council Chambers Advanced Technology Upg

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0338	Recommended	Robertson	48,000			Engaged & Effective Government & Citizenry

Description	Comments
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This project provides for significant technology upgrades to the Council Chambers area to allow for public audio and video feeds. This supports flexibility and multipurpose use of the area. Also, this allows for the improved recording and zone acoustics. This project addresses the structural limitations of the room requiring concrete cuts and conduit.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-48,000	-48,000										
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-48,000</b>	<b>-48,000</b>										

## CP0339 Fiber Connection to Quinn's Ice & Water

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0339	Recommended	Robertson	15,777			Engaged & Effective Government & Citizenry

Description	Comments
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Recently a grant was approved by RAB (Recreation Advisory Board) to assist with the construction of a fiber network to be extended to the ICE arena. This will improve communication services and address performance issues with the existing radio network.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-15,777	-15,777										
051481 Water Fund * WATER SERVICE FEES												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-15,777</b>	<b>-15,777</b>										

### CP0340 Fleet Shop Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0340	Recommended	Dayley	19,678	79,447		Engaged & Effective Government & Citizenry

Description	Comments
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This project funds the acquisition and replacement of fleet shop necessary for vehicle servicing equipment such as computer diagnostic equipment, tire servicing equipment, and vehicle lifts/jacks that are not affixed to the building based upon a useful life calculations. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		15,000		15,000		15,000		15,000		15,000		15,000
XXXXXX Unspecified												
<b>TOTAL</b>		<b>15,000</b>		<b>15,000</b>		<b>15,000</b>		<b>15,000</b>		<b>15,000</b>		<b>15,000</b>

### CP0341 Regional Interconnect

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0341	Recommended	McAffee	1,646,044	518,098		Preserving & Enhancing the Natural Environment

Description	Comments
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This is one of 3 interconnects that are planned to connect park city's water system with Mountain Regional and Summit Water. This was a part of the

Description	Comments
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Western Summit County Regional Water Supply Agreement we entered into in 2013.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051451 Water Fund * BOND PROCEEDS	-246,044	433,956										
051466 Water Fund * OTHER CONTRIBUTIONS	-1,400,000											
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>	<b>-1,646,044</b>	<b>433,956</b>										

### CP0342 Meter Replacement

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0342	Recommended	McAfee	200,733	108,374	Preserving & Enhancing the Natural Environment

Description	Comments
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This is the meter and laterals asset management program

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	229,758	579,758	-150,000			150,000		150,000		150,000	50,000	50,000
051543 WATER FUND * 2020 WATER REVENUE BONDS			150,000	150,000								
<b>TOTAL</b>	<b>229,758</b>	<b>579,758</b>		<b>150,000</b>		<b>150,000</b>		<b>150,000</b>		<b>150,000</b>	<b>50,000</b>	<b>50,000</b>

### CP0343 Park meadows Well

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0343	Recommended	McAfee	-88,354	1,893	Preserving & Enhancing the Natural Environment

Description	Comments
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The park meadows well has been classified as ground water under the direct influence of surface water. This designation happened in 2014 and will require treatment. This is one of 8 critical water sources for the City.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051451 Water Fund * BOND PROCEEDS	-2,678,908	-2,678,908										
051481 Water Fund * WATER SERVICE FEES	2,678,908	2,678,908										
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>												

### CP0344 PRV Improvements for Fire Flow Storage

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0344	Recommended	McAffee			Preserving & Enhancing the Natural Environment

Description	Comments
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This project will replace aging PRV's and allow us to balance the surplus water storage in certain areas of the City with areas that have a storage deficit.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051451 Water Fund * BOND PROCEEDS					-805,000							
051543 WATER FUND * 2020 WATER REVENUE BONDS					805,000	805,000						
<b>TOTAL</b>						805,000						

### CP0345 Three Kings/Silver King Pump Station

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0345	Recommended	McAffee			Preserving & Enhancing the Natural Environment

Description	Comments
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This project will pump water from the Thayes area to the new Empire Tank once it is constructed.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051451 Water Fund * BOND PROCEEDS												
<b>TOTAL</b>												

## CP0346 Fairway Hills to Park Meadows Redundancy

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0346	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This will provide access to the Fairway hills storage for the boot hill pressure zone.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051451 Water Fund * BOND PROCEEDS												
<b>TOTAL</b>												

## CP0347 Queen Esther Drive

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0347	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This project is to correct a minor issue with high pipe velocities in the Solamere area.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051451 Water Fund * BOND PROCEEDS						669,143						
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>						669,143						

## CP0348 McPolin Barn Seismic Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0348	Recommended	Twombly	4,970			Inclusive & Healthy Community

Description	Comments
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Description	Comments
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The existing structure is currently inadequate to resist snow loads, wind loads and high seismic loads required by local building codes. There are several structural deficiencies with the general framing of the building that should be repaired. The connection of the floor beams to the exterior wood post needs to be strengthened, the gable walls need to be stiffened and the floor framing at the stairs need to be strengthened. The gable walls need to be stiffened and the floor framing at the stairs needs to be strengthened. Under design snow loads, the roof structure is highly over stressed. One of the 2014 top priorities for City Council is historic preservation. The McPolin farm is considered a historic icon in the entryway corridor to Park City. If it falls down we'll all be in trouble. Staff and the FOF Committee feel that the City should also make the barn available for small tours while they are in the process of the stabilization. The first \$800,000 request was a guesstimate. We still do not have definitive cost but we have a better cost estimate at this time which puts the project at \$1,023,972. A survey and project description will go to Council February 25, 2016. Definitive project costs will be determined by the Construction Manager by March 2016. Tentative project schedule April 2016 - August 2016.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND XXXXXX Unspecified	-4,970	-4,970										
<b>TOTAL</b>	<b>-4,970</b>	<b>-4,970</b>										

### CP0349 Payment for snow storage lot

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0349	Recommended	McAffee	26			Thriving Mountain Town

Description	Comments
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Fall of 2014 City Council approved the purchase of .78 acres located at Round Valley Drive in the Quinn's Junction area for the purpose of remote snow storage lot and laydown yard.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-26	-26										
<b>TOTAL</b>	<b>-26</b>	<b>-26</b>										

### CP0350 1450-60 Park Avenue

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0350	Recommended	Glidden	1,199,919	-2,570		Inclusive & Healthy Community

Description	Comments
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Description	Comments
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Development of an 8 - 12 unit affordable housing subdivision at 1450-60 Park Avenue. This property was purchased in 2009 for affordable housing. Council has provided direction to move forward with the city as the sponsor/developer. Estimated development costs including soft costs and construction is \$2,61,750. It is expected that 85 percent of the CIP request (\$1.92mi) will be reimbursed through proceeds of sale.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-1,199,919	-1,199,919										
<b>TOTAL</b>	<b>-1,199,919</b>	<b>-1,199,919</b>										

### CP0351 Artificial Turf Replacement Quinn's

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0351	Recommended	Dayley	182,000		Thriving Mountain Town

Description	Comments
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Artificial turf field was installed in 2005 and has a life expectancy of 15-20 years. We are projecting replacement in 2023.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND								600,000				
<b>TOTAL</b>								<b>600,000</b>				

### CP0352 Parks Irrigation System Efficiency Imp

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0352	Recommended	Dayley	33,204	35,206	Preserving & Enhancing the Natural Environment

Description	Comments
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Fund irrigation system improvements to increase system efficiencies. Some of our irrigation systems are approaching 30 years old and in need of an upgrade. With new irrigation equipment or modifications, current systems could be updated to improve system efficiencies. The program would include:

- Perform a water audit using a certified third party auditor to test the distribution uniformity (DU) of the larger systems.
- Evaluate each park design and functionality; identify opportunities to modify existing park area to create a lower water use landscape.
- Use audit information to identify inefficiencies in each system and outline future projects.
- Create a program to systematically upgrade irrigation system and/or landscaping.

Description	Comments
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Following system upgrades, the park would be retested to verify efficiency increases. The program would be an on-going program investing 25,000 annually.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000		25,000		25,000		25,000		25,000		25,000
<b>TOTAL</b>		25,000		25,000		25,000		25,000		25,000		25,000

### CP0353 Remote snow storage site improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0353	Recommended	Dayley	74,898			Thriving Mountain Town

Description	Comments
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Site improvements are necessary to ensure proper BMP's are established and create better usage of property.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0354 Streets and Water Maintenance Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0354	Recommended	McAffee	2,810,716	1,613,266		Engaged & Effective Government & Citizenry

Description	Comments
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Parks relocation to Iron Horse, Water Distribution relocation to Quinns WTP. Includes administration space at Iron Horse for Parks, Building Maintenance, and Streets. Quinns WTP includes administrative space for water distribution and a new material storage building similar in size and type of the existing storage building at Quinns WTP.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												



Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051467 Water Fund * OTHER MISCELLANEOUS	-2,662,600	-2,662,600										
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
057450 Transit Fund * BEGINNING BALANCE												
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-2,662,600</b>	<b>-2,662,600</b>										

## CP0355 Energy Management Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0355	Not Recommended	Angevine				Engaged & Effective Government & Citizenry

Description	Comments
Evaporative Condenser: The evaporative condenser is a critical component to the refrigeration system at the Ice Arena. The lifespan of an evaporative condenser is 10-20 years and given the current facility was underbuilt, and has been running for approximately 10 years over capacity, we started seeing multiple failures over the last year.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0357 Private Land Acquisition #1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0357	Recommended	Glidden				Inclusive & Healthy Community

Description	Comments
This is a joint acquisition with the open space fund of private property. The land will be developed to include publicly accessed open space as well as a small subdivision of approximately 8 single family homes. The total acquisition cost is \$500,000. This CIP request is for \$250,000.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0358 Homestake Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0358	Recommended	Glidden	6,821			Inclusive & Healthy Community

Description	Comments
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Development of an 8 unit affordable housing community. The land is currently under negotiation. This request is dependent upon successful acquisition. The initial phase of the request is for \$184,000 in predevelopment funding. Total estimated development costs including soft costs and construction is \$2,288,400. It is expected that 90 percent of the CIP request will be reimbursed through proceeds of sale.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031473 CIP Fund * SALE OF ASSETS				18,000,00								
				0								
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
<b>TOTAL</b>				18,000,00								
				0								

## CP0359 Arts & Culture District Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0359	Recommended	Everitt				Inclusive & Healthy Community

Description	Comments
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This is a request for predevelopment funding in FY 18 and construction funding in FY 19 to create 8 small cottages along 13th Street on the edge of the library field. This was a site Council added to the five-year housing agenda. It will be considered this spring during the Lower Park Avenue design charrette. Total estimated development costs are \$1,886,000.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031473 CIP Fund * SALE OF ASSETS				20,000,00								
				0								
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
<b>TOTAL</b>				20,000,00								
				0								

### CP0361 Land Acquisition/Banking Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0361	Recommended	Glidden	274,844			Inclusive & Healthy Community

Description	Comments
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This request is for funding for feasibility and land acquisition for future development. Several potential sites have been identified. As the City begins an aggressive housing development program, it will be necessary to have a source of funding for future land acquisition to respond to new opportunities. Land acquisitions may be done in tandem with open space purchases.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-274,845	-274,845			274,845	274,845						
033450 Lower Park RDA * BEGINNING BALANCE												
XXXXXX Unspecified												
<b>TOTAL</b>	-274,845	-274,845			274,845	274,845						

### CP0362 Woodside Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0362	Recommended	Glidden	23,532,751	255,819		Inclusive & Healthy Community

Description	Comments
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This an acquisition/rehabilitation/resale program targeted to older neighborhoods in Park City that are being targeted for tear down/redevelopment and pushing prices beyond even middle income residents. This is designed as a pilot program to promote reinvestment by the private sector and

Description	Comments
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develop new funding sources and mechanisms for homeownership. There is currently on property under negotiation.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031473 CIP Fund * SALE OF ASSETS	850,000	2,945,136	195,000	195,000								
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031539 CIP FUND * 2019 SALES TAX BONDS	-	-	8,600,000	8,600,000	8,100,000	8,100,000	1,300,000	1,300,000				
	13,500,000	13,500,000										
	0	0										
031540 CIP FUND * SALE OF ASSETS 2017 STR												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-3,986,613	-986,613										
<b>TOTAL</b>	-	-	8,795,000	8,795,000	8,100,000	8,100,000	1,300,000	1,300,000				
	16,636,613	11,541,477										
	3	7										

### CP0363 Traffic Management Cameras

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0363	Recommended	Knotts	-76,916		Engaged & Effective Government & Citizenry

Description	Comments
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Real time visual monitoring of developing traffic conditions will enable the City to respond more effectively to traffic events.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057450 Transit Fund * BEGINNING BALANCE	76,916	76,916										
<b>TOTAL</b>	76,916	76,916										

### CP0364 Master Plan for Recreation Amenities

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0364	Recommended	Fisher	65,537		Thriving Mountain Town

Description	Comments
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Description	Comments
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We have completed the Mountain Recreation Action Plan but need to complete a master plan for the Park City Sports Complex as well as the PC MARC. Facilities have been identified but need to take a global look at existing spaces and facilities so we have a clearer picture of what goes where.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031400 CIP FUND * IMP FEE-OPEN SPACE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0365 Comstock Tunnel Discharge

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0365	Recommended	Cartin				Preserving & Enhancing the Natural Environment

Description	Comments
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Elimination of groundwater discharge to Silver Creek. This will prevent the need for a UPDES Permit and potential treatment of water.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0369 Paid Parking Infrastructure for Main St.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0369	Recommended	Knotts	-477,716			Thriving Mountain Town

Description	Comments
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Paid Parking Infrastructure for Main Street Area - Gates, technology, signage, other improvements

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057450 Transit Fund * BEGINNING BALANCE												
057489 TRANSIT FUND * GARAGE REVENUE												

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
058489 PARKING FUND * GARAGE REVENUE												
<b>TOTAL</b>												

### CP0370 C7- Neck Tank to Last Chance

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0370	Recommended	McAffee			Preserving & Enhancing the Natural Environment

Description	Comments
Replace undersized and inadequate supply line in lower deer valley	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES		320,707										
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>		<b>320,707</b>										

### CP0371 C1 - Quinns WTP to Boothill - Phase 1

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0371	Recommended	McAffee	2,172,713	2,391,278	Preserving & Enhancing the Natural Environment

Description	Comments
This is project will increase the water line size in a key area of our system between the Quinns WTP and the Boothill Tank. This will be required to deliver more water associated with at WTP expansion.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES		740,000	4,040,000			1,110,000	1,110,000					
051543 WATER FUND * 2020 WATER REVENUE BONDS				1,850,000	1,850,000							
<b>TOTAL</b>		<b>740,000</b>	<b>4,040,000</b>	<b>1,850,000</b>	<b>1,850,000</b>	<b>1,110,000</b>	<b>1,110,000</b>					

## CP0372 Regionalization Fee

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0372	Recommended	McAffee	100,000	100,000		Preserving & Enhancing the Natural Environment

Description	Comments
This is a contractual obligation associated with the Western Summit County Project	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES		200,000	-200,000			200,000		200,000		200,000	200,000	200,000
051543 WATER FUND * 2020 WATER REVENUE BONDS			200,000	200,000								
<b>TOTAL</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>	<b>200,000</b>	<b>200,000</b>

## CP0373 Operational Water Storage Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0373	Recommended	McAffee	4,700,000			Preserving & Enhancing the Natural Environment

Description	Comments
Dredging pond 14 and 18 on the park city municipal golf course. Outlet control structures on both ponds. This will facilitate emergency storage for creek flows and enhanced settling of bypassed untreated spiro tunnel water.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	-4,700,000	-2,700,000										
<b>TOTAL</b>	<b>-4,700,000</b>	<b>-2,700,000</b>										

## CP0375 LED Streets Lights Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0375	Recommended	Dayley	6,917			Preserving & Enhancing the Natural Environment

Description	Comments
Awarded as part of the innovation grant challenge.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031450 CIP Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0377 Park City Disc Golf

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0377	Not Recommended	Briggs				Inclusive & Healthy Community

Description	Comments
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The Budget, Recreation and Sustainability departments are currently evaluating the possibilities of installing a 18 to 27 hole disc golf course in Park City. Disc golf is a rapidly growing sport across the County and is played by a wide user base of men and women from ages 8 to 80 as a low cost alternative outdoor recreation activity. In the United States alone, there are currently over 4,900 disc golf courses available in a multitude terrains and skill levels. The addition of a free, publicly available, disc golf course in Park City would be a great addition to the outdoor recreation options for guests and the local community. With this project, staff is proposing the addition of a world class level course suitable for amateurs and professionals as well as new comers to the sport. Staff is currently evaluating location options which may possible be suitable and appropriate for disc golf. Disc golf courses are sustainable options which use the current topography and have low impact on the environment. A disc golf course requires little maintenance and minimal staff time. Staff's intention is to create a high quality course which will meet the high Park City recreation standards. Staff will return to council with additional details and proposals as options are evaluated.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031400 CIP FUND * IMP FEE-OPEN SPACE												
033450 Lower Park RDA * BEGINNING BALANCE												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0378 Legal Software for Electronic Document M

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0378	Recommended	Robertson	35,000			Engaged & Effective Government & Citizenry

Description	Comments
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During the past two years, legal staff has researched a few software storage companies to fit the needs of the department with eliminating hard files that can be effortlessly converted over to an efficient paperless system (electronically). The Legal Staff has decided to begin converting over with the



Description	Comments
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Prosecution Program first and is anticipating moving in the same direction at a later time for all civil litigation files and project files.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-35,000	-35,000			35,000	35,000						
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-35,000</b>	<b>-35,000</b>			<b>35,000</b>	<b>35,000</b>						

### CP0380 Parks and Golf Maintenance Buildings

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0380	Not Recommended	Dayley				Engaged & Effective Government & Citizenry

Description	Comments
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This project is to replace the existing Parks and Golf Maintenance Facilities in the event that the Water Department supplants these facilities with a new water treatment plant.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
051481 Water Fund * WATER SERVICE FEES												
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0381 Transit and Transportation Land Acq

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0381	Recommended	Fjelsted	3,003,545			Thriving Mountain Town

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0382 Transit Onboard Security Cameras

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0382	Recommended	Collins	314,773			Engaged & Effective Government & Citizenry

Description	Comments
Technology has changed and improvement are needed to an upgraded Security Camera system which will increase reliably and dependability of video the transit fleet.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX	-214,773	-200,773	-14,000									
<b>TOTAL</b>	<b>-214,773</b>	<b>-200,773</b>	<b>-14,000</b>									

### CP0383 Transit Onboard Wi-Fi

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0383	Recommended	Collins	294,000			Engaged & Effective Government & Citizenry

Description	Comments
Transit Onboard Wi-Fi to enhance transit user experience	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX	-250,000	-225,000										
<b>TOTAL</b>	<b>-250,000</b>	<b>-225,000</b>										

## CP0385 Park Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0385	Recommended	Robertson, J.	3,580,000			Thriving Mountain Town

Description	Comments
Park Avenue utility infrastructure has deteriorated and is in need of replacement. By the time the utilities are replaced, the road will be non-existent and will need to be completely rebuilt. This project will take two summers to construct.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		1,788,000	-747,100	1,662,900	747,100	747,100						
<b>TOTAL</b>		<b>1,788,000</b>	<b>-747,100</b>	<b>1,662,900</b>	<b>747,100</b>	<b>747,100</b>						

## CP0386 Recreation Building in City Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0386	Recommended	Fisher	1,046,626	8,239		Thriving Mountain Town

Description	Comments
As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities and a senior center. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp, seniors & other community needs. The facility has progressed to schematic design and the last direction from Council was for \$7.9 million project.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031400 CIP FUND * IMP FEE-OPEN SPACE												
031401 CIP FUND * IMP FEE-PUBLIC SAFETY												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-800,000	-800,000										
033475 LOWER PARK RDA * TRANSFER FROM GENERAL FUND												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT			-4,200,000								4,200,000	4,200,000
<b>TOTAL</b>	<b>-800,000</b>	<b>-800,000</b>	<b>-4,200,000</b>								<b>4,200,000</b>	<b>4,200,000</b>

## CP0388 Parking Deck Coating Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0388	Recommended	Knotts	-77,279			Thriving Mountain Town

Description	Comments
Replace Deck Coating Iron Horse Bus Garage	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057479 Transit Fund * TRANSIT SALES TAX				55,000		55,000		55,000				
058489 PARKING FUND * GARAGE REVENUE												
<b>TOTAL</b>				55,000		55,000		55,000				

## CP0389 MIW Treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0389	Recommended	McAffee	7,498,400	9,130,131		Preserving & Enhancing the Natural Environment

Description	Comments
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Park City must comply with stream water quality permits enforced by the Utah Division of Water Quality for the Judge and Spiro Tunnel. Currently, these water sources do not meet permit limits and mechanical treatment must be studied, designed, tested, and constructed. This project will be ongoing until the year 2033.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	11,530,776	27,746,282		29,762,816	3,200,000	28,200,000	200,000	10,600,000				
051543 WATER FUND * 2020 WATER REVENUE BONDS			5,950,000	5,950,000								
XXXXXX Unspecified												
<b>TOTAL</b>	11,530,776	27,746,282	5,950,000	35,712,816	3,200,000	28,200,000	200,000	10,600,000				

## CP0390 QJWTP Treatment Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0390	Recommended	McAfee	-1,067,353	3,503,098		Preserving & Enhancing the Natural Environment

Description	Comments
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Quinns WTP needs to be upgraded to handle increased Total Organic Carbon, manganese, turbidity, and other water quality upsets in order to reliably provide water to the community.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	4,584,390	5,734,390										
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>	<b>4,584,390</b>	<b>5,734,390</b>										

### CP0391 QJWTP Capacity Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0391	Recommended	McAfee	443,956	556,045		Engaged & Effective Government & Citizenry

Description	Comments
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As water demand exceeds existing treatment capacity, Quinns WTP will need to be expanded.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	-444,665	-44,665										
<b>TOTAL</b>	<b>-444,665</b>	<b>-44,665</b>										

### CP0392 Distribution Zoning Meters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0392	Recommended	McAfee	190,359	112,260		Preserving & Enhancing the Natural Environment

Description	Comments
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This project will help us locate and correct water leaks in the City's distribution system.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE	-198,717	1,283										
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-198,717</b>	<b>1,283</b>										

### CP0393 Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0393	Recommended	McAffee	316,180	6,561		Preserving & Enhancing the Natural Environment

Description	Comments
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Council adopted a goals of net zero. This budget is to pay for projects that will move us towards that goal.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE		200,000		200,000		200,000		200,000		200,000	200,000	200,000
051543 WATER FUND * 2020 WATER REVENUE BONDS												
XXXXXX Unspecified												
<b>TOTAL</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>	<b>200,000</b>	<b>200,000</b>

### CP0394 QWTP Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0394	Recommended	McAffee	115,400	-36,778		Preserving & Enhancing the Natural Environment

Description	Comments
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Projects related to energy consumption reduction at Quinns WTP.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE	-115,400	-115,400										
052530 STORM WATER FUND * STORM WATER SERVICE												

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
FEE XXXXXX Unspecified												
<b>TOTAL</b>	-115,400	-115,400										

### CP0395 QWTP Micro-Hydro

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0395 Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
Micro-hydro for the raw water pipeline into Quinns WTP - approx 50 kWhrs	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES 051531 WATER FUND * ENERGY SERVICE FEE XXXXXX Unspecified												
<b>TOTAL</b>												

### CP0396 Park Ave SD

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0396 Recommended	McAfee	750,000			Preserving & Enhancing the Natural Environment

Description	Comments
Storm water replacement in Park Avenue	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031499 CIP FUND * ADDITIONAL RESORT SALES TAX 052530 STORM WATER FUND * STORM WATER SERVICE FEE XXXXXX Unspecified		750,000		750,000								
<b>TOTAL</b>		750,000		750,000								

## CP0397 Vehicle and Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0397	Recommended	McAfee	70,000			Engaged & Effective Government & Citizenry

Description	Comments
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Replacement for storm water equipment and vehicles.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		50,000								160,000		
052530 STORM WATER FUND * STORM WATER SERVICE FEE		70,000		70,000		70,000		70,000			72,100	72,100
XXXXXX Unspecified												
<b>TOTAL</b>		<b>120,000</b>		<b>70,000</b>		<b>70,000</b>		<b>70,000</b>		<b>160,000</b>	<b>72,100</b>	<b>72,100</b>

## CP0398 Prospector Ave Storm Water

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0398	Recommended	McAfee	222,130			Preserving & Enhancing the Natural Environment

Description	Comments
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Storm water infrastructure related to the reconstruction of prospector avenue.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-222,130	-222,130										
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-222,130</b>	<b>-222,130</b>										

## CP0399 Dump Truck

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0399	Recommended	McAffee				Engaged & Effective Government & Citizenry

Description	Comments
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A full sized dump truck with a trailer.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		150,000										
051481 Water Fund * WATER SERVICE FEES		150,000										
XXXXXX Unspecified												
<b>TOTAL</b>		<b>300,000</b>										

### CP0400 Guardrail Royal Street and DVD

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0400	Recommended	Robertson, J.	38,531	61,025		Thriving Mountain Town

Description	Comments
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A recent slide off accident on the road bend nearest to Snow Park highlighted the concern that the road was not designed correctly. Additionally, a request has been made to install guardrail along the first bend in Royal Street above The Trees Condominiums

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-38,531	-38,531			38,531	38,531						
<b>TOTAL</b>	<b>-38,531</b>	<b>-38,531</b>			<b>38,531</b>	<b>38,531</b>						

### CP0401 Downtown Projects Plazas

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0401	Recommended	Twombly	484,326	15,675		Thriving Mountain Town

Description	Comments
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This is for the Miner's and Brew Pub (Main Street) Plazas. It separates those 2 projects from the remainder of the Main Street Improvement projects.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-60,605	-60,605			60,605	60,605						
031532 CIP FUND * 2017 SALES TAX BONDS												
<b>TOTAL</b>	<b>-60,605</b>	<b>-60,605</b>			<b>60,605</b>	<b>60,605</b>						

### CP0402 Additional Downtown Projects

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0402	Recommended	Twombly	1,200,000		Thriving Mountain Town

Description	Comments
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These are miscellaneous projects beyond the larger plazas (Cp0460) and the sidewalk projects (Cp0270). They include restrooms at China Bridge, the conversion of 4th and 5th Street, Schreuers Walkway, and Swede sidewalks.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031499 CIP FUND * ADDITIONAL RESORT SALES TAX						500,000		1,200,000				
<b>TOTAL</b>						<b>500,000</b>		<b>1,200,000</b>				

### CP0403 Kimball Junction Transit Center

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0403	Recommended	Knotts	-441		Thriving Mountain Town

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS	-482,018	-482,018										
057479 Transit Fund * TRANSIT SALES TAX	440	440										
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>	<b>-481,578</b>	<b>-481,578</b>										

## CP0404 Parks Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0404	Recommended	McAfee				Engaged & Effective Government & Citizenry

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
051481 Water Fund * WATER SERVICE FEES												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

## CP0405 Golf Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0405	Recommended	McAfee	838,018	2,882,608		Engaged & Effective Government & Citizenry

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
051481 Water Fund * WATER SERVICE FEES		2,600,000										
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>		2,600,000										

## CP0406 Central Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0406	Recommended	Glidden	-784			Inclusive & Healthy Community

Description										Comments											
Future Funding										Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031532 CIP FUND * 2017 SALES TAX BONDS																					
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT																					
<b>TOTAL</b>																					

### CP0407 Bonanza Flats Open Space

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0407	Recommended	Briggs	-797,026	963,694	Preserving & Enhancing the Natural Environment

Description										Comments			
Purchase of Bonanza Flats Property													

Future Funding										Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025		
031451 CIP Fund * BOND PROCEEDS																							
031454 CIP Fund * DONATIONS																							
031473 CIP Fund * SALE OF ASSETS																							
031474 CIP Fund * STATE CONTRIBUTION										150,000	150,000												
031475 CIP FUND * TRANSFER FROM GENERAL FUND																							
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION											2,000,000												
XXXXXX Unspecified																							
<b>TOTAL</b>										150,000	2,150,000												

### CP0408 Storm Water Asset Management

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0408	Recommended	McAffee			Engaged & Effective Government & Citizenry

Description										Comments											
Future Funding										Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
052530 STORM WATER FUND * STORM WATER SERVICE FEE																					
TOTAL																					

### CP0409 Sports Field- Turf Aerator

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0409	Recommended	Dayley				Thriving Mountain Town

Description										Comments			
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Deep Tine Aerator: Parks would like to purchase a deep tine aerator for use on our sports fields. This machine will punch aeration holes up to 10 inches deep which will address soil structure issues associated with clay, compacted soils. For many years we contracted this service out. The contractor we used for over 15 year has gone out of business. Many sports facilities have purchased their own deep tine aerator, likely the reason our contractor went under. The cost of the machine is 51K. This aerator is an attachment that mounts to a tractor. Parks currently owns the tractor so we would just need to purchase the aerator. In the past we paid \$5,000 to contract out this service. This annual funding could be used to offset the purchase of this machine. With this purchase we could aerate our sports fields several times per year. This machine would be on a 20 year replacement schedule. Aerification is a critical maintenance practice that alleviates compacted soils, improve drainage and promoting air exchange in the soil. Our sport fields receive a great deal of league and tournament play throughout the season, proper cultural maintenance practices is vital in providing quality fields. EQUIPMENT PURCHASED - PROJECT COMPLETED.

Future Funding										Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND																					
TOTAL																					

### CP0410 SR 248/Richardson Flat Intersection Impr

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0410	Recommended	Collins	280,000			Thriving Mountain Town

Description										Comments			
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The proposed project is to evaluate both a signalized and unsignaled intersection improvements at the SR 248/Richardson Flat intersection. These

Description	Comments
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improvements are critical for transit and private vehicles to safely and expeditiously access the Richardson Flat Park and Ride lot. Signal infrastructure is already in place however prior to installation of the signal at least one other alternative should be developed and evaluated.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057455 TRANSIT FUND * DOT												
057479 Transit Fund * TRANSIT SALES TAX	-30,000	-30,000										
<b>TOTAL</b>	<b>-30,000</b>	<b>-30,000</b>										

### CP0411 SR 248/US 40 Park and Ride Lot

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0411	Recommended	Collins	1,929,042	46,004		Thriving Mountain Town

Description	Comments
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Plan, design, and construct an additional park and ride lot adjacent to SR 248 and/or US 40 as recommend by the City/County Blue Ribbon Commission on Remote Parking. This request is a request is to fund the development of 2 alternatives through preliminary engineering (30%) and environmental.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
057458 Transit Fund * FEDERAL GRANTS	-1,620,000	-1,620,000	4,569,880	4,569,880								
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX			345,087	345,087								
057482 Transit Fund * REGIONAL TRANSIT REVENUE			568,889	568,889								
<b>TOTAL</b>	<b>-1,620,000</b>	<b>-1,620,000</b>	<b>5,483,856</b>	<b>5,483,856</b>								

### CP0412 PC MARC Tennis Court Resurface

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0412	Recommended	Fisher	12,500	24,500		Thriving Mountain Town

Description	Comments
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The 4 indoor tennis courts at the PC MARC will need to be resurfaced in FY 2018 and the 11 outdoor courts in FY 22

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND				30,000	30,000	30,000	30,000	30,000				
<b>TOTAL</b>				<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>				

## CP0415 Mobile Control

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0415	Recommended	Robertson	65,000			Engaged & Effective Government & Citizenry

Description	Comments
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This solution provided for enhanced mobile device controls for laptops, smartphones and similar devices to help ensure compliance requirements for FBI, PCI and overall security best practices. In addition, this enhancement adds controls for remote support and improved data handling on end devices.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES												
057479 Transit Fund * TRANSIT SALES TAX												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0416 Windows 10 Client Licenses

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0416	Recommended	Robertson	13,480			Engaged & Effective Government & Citizenry

Description	Comments
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Windows7 will be deprecated January 2020. As a result we will need to begin operating system upgrades when computers are serviced and when their service life is beyond this timeframe.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES												
057479 Transit Fund * TRANSIT SALES TAX												
XXXXXX Unspecified												
<b>TOTAL</b>												

### CP0417 Swede Sidewalks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0417	Recommended	Twombly	-50,000			Thriving Mountain Town

Description	Comments
Construct sidewalks in Swede Alley and other parking and pedestrian enhancements	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
<b>TOTAL</b>												

### CP0418 JSSD Interconnection Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0418	Recommended	McAfee	-762,845	1,074,327		Preserving & Enhancing the Natural Environment

Description	Comments

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025



Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES		800,000										
051543 WATER FUND * 2020 WATER REVENUE BONDS												
<b>TOTAL</b>		<b>800,000</b>										

## CP0419 VMS Signs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0419	Recommended	Collins	105,000	15,000		Thriving Mountain Town

Description	Comments
This project is Phase 2 of the City-wide installation of Variable Message Signs. The Phase 1 signs have been very effective in providing advanced and real time traveler information as well as event information and wayfinding. The goal of this project is to better management transportation system demand as well as reduce vehicle miles traveled by providing clear and concise wayfinding. These signs will also be utilized to provide real-time information and parking availability upon implementation of the City's Parking Management Program	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057479 Transit Fund * TRANSIT SALES TAX	-105,000	-105,000	60,000	60,000	45,000	45,000						
<b>TOTAL</b>	<b>-105,000</b>	<b>-105,000</b>	<b>60,000</b>	<b>60,000</b>	<b>45,000</b>	<b>45,000</b>						

## CP0420 Enhanced Bus Stops at Fresh Market and P

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0420	Recommended	Collins	146,357	6,643		Thriving Mountain Town

Description	Comments
The Park Avenue Condos and Fresh Market bus shelters are two locations with the greatest amount of ridership aside from the resorts and transit centers. It is a key point in making transfers for our express route to begin the summer of 2017. These stops have a high visibility not only to our riders but also to people passing by along the 224 corridor and can make the statement of how important transit is to our community. With the additional 4- 5 electric buses added to the system this year there will be 18 buses an hour at these stops not counting the additional 22 buses an hour during Sundance. These stops are far too small to handle this amount of bus and pedestrian traffic. The e bike share program will also play a pivotal role with how people move around this particular area as well. These particular two bus stops will be enhanced to include better access for the buses, passengers, pedestrians, and cyclists who use our transit system.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031451 CIP Fund * BOND PROCEEDS												
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
057451 Transit Fund * BOND PROCEEDS	6,000	6,000	244,000	244,000								
057458 Transit Fund * FEDERAL GRANTS	-122,400	-122,400	1,075,148	1,075,148								
057479 Transit Fund * TRANSIT SALES TAX			116,000	116,000								
057482 Transit Fund * REGIONAL TRANSIT REVENUE			350,000	350,000								
<b>TOTAL</b>	<b>-116,400</b>	<b>-116,400</b>	<b>1,785,148</b>	<b>1,785,148</b>								

### CP0421 Canyons Village Area Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0421	Not Recommended	Knotts	150,000			Thriving Mountain Town

Description	Comments
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The Canyons Village area Transit Center is a key location for connectivity to our transit system linking several county routes to the Canyons Village and parking. With the expansion of routes from surrounding neighborhoods this location will become even more vital to the success of our system. This will also be a key location in the e-bike share program where people can pick up or drop off their electric bikes. FTA funding will play a major part in the success and cost of this project.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-150,000	-150,000										
<b>TOTAL</b>	<b>-150,000</b>	<b>-150,000</b>										

### CP0422 Electrical Generator Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0422	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
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The ICE rnk data closet supports all network and systems related operations including office phones. This project would extend the onsite generator backup power to the data closet so power disruptions would be minimized. This would allow phones and other devices to maintain operation when the backup battery is exhausted, about 10-min.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
<b>TOTAL</b>												

## CP0423 BRT Capital Improvments & Electronic Sig

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0423	Recommended	Knotts	565,000		Thriving Mountain Town

Description	Comments
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We have installed 10 electric signs in 2016 and have assessed locations for 15 more at key locations in 2018 & 2019. Using GPS tracking data these signs inform waiting passengers at key locations how long before the next bus arrives at their stop. This project also includes making improvements and to existing stops along 224 BRT route which may include shelters, concrete landings raised or flat, bus pullouts etc.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS	-244,000	-244,000										
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-321,000	-191,000										
<b>TOTAL</b>	<b>-565,000</b>	<b>-435,000</b>										

## CP0425 6 Electric BRT Transit Buses

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0425	Recommended	Knotts	77,800		Thriving Mountain Town

Description	Comments
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6 Electric buses will be purchased to implement a BRT like bus route along 224 between Kimball Junction Transit Center and Old Town Transit Center. This will provide 10-15 minute frequency of service between the two locations. 4-5 buses will be used to run this service with the 6th bus to be used as a spare or in the event of an additional bus to meet the demand.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
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057458 Transit Fund \* FEDERAL GRANTS

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-77,800	-77,800										
<b>TOTAL</b>	<b>-77,800</b>	<b>-77,800</b>										

### CP0426 Electric Bus Charger at Kimball Junction

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0426	Recommended	Fjelsted	0		Engaged & Effective Government & Citizenry

Description	Comments
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This charging station is necessary to run the electric buses, and is being placed at this key location for immediate and future growth. This charging station will allow a bus to charge between 5-10 minutes.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS	-215,211	-215,211										
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-53,803	-53,803										
<b>TOTAL</b>	<b>-269,014</b>	<b>-269,014</b>										

### CP0427 Main Street Bollards Phase I

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0427	Recommended	Twombly	11,718		Engaged & Effective Government & Citizenry

Description	Comments
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Security Bollards installment on Lower Main St. Will provide Security and Public Safety during special events on lower Main St. This project installs protective barriers at all vehicle entry points onto lower Main Street in order to protect the public against inadvertent or intentional vehicle entry during special events. The project costs cover removable bollards, receptacles and installation

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
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031475 CIP FUND \* TRANSFER FROM GENERAL FUND  
033529 LOWER PARK RDA \* LPA RDA ANTICIPATED DEBT

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
034450 Main St RDA * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0428 Electric Bus Charging Station at Old Tow

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0428	Recommended	Knotts	-43,731	28,086		Thriving Mountain Town

Description	Comments
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This charging station is necessary to run the electric buses, and is being placed at this key location for immediate and future growth. This charging station will allow a bus to charge between 5-10 minutes.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS	116,883	116,883										
057479 Transit Fund * TRANSIT SALES TAX	-120,000	-120,000										
057482 Transit Fund * REGIONAL TRANSIT REVENUE	29,015	29,015										
<b>TOTAL</b>	<b>25,898</b>	<b>25,898</b>										

### CP0429 Arts and Culture District

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0429	Recommended	Everitt	7,079,015	508,144		Inclusive & Healthy Community

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031532 CIP FUND * 2017 SALES TAX BONDS												
031533 CIP FUND * TRANSIENT ROOM TAX		936,987	24,045	24,045								
031536 CIP FUND * SALE OF PROPERTY		6,173,000	652,000	652,000								
XXXXXX Unspecified												
<b>TOTAL</b>		<b>7,109,987</b>	<b>676,045</b>	<b>676,045</b>								

## CP0430 Treasure Hill & Armstrong

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0430	Recommended	Briggs	-13,514,403	6,486		Inclusive & Healthy Community

Description	Comments
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Purchase of Treasure Hill Property as Open Space

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-32,000	-32,000										
031532 CIP FUND * 2017 SALES TAX BONDS												
031538 CIP FUND * 2019 GO BONDS	-605,851	-605,851										
031539 CIP FUND * 2019 SALES TAX BONDS	7,913,370	7,913,370										
031542 CIP FUND * 2020 GO BONDS	1,005,000	1,005,000										
XXXXXX Unspecified												
<b>TOTAL</b>	<b>8,280,519</b>	<b>8,280,519</b>										

## CP0431 Bubble Repair

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0431	Recommended	Fisher	-179,366	25,490		Thriving Mountain Town

Description	Comments
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The current bubble was purchased in 2007 and the mechanical system was installed in 1992. The mechanical system need to be overhauled as well as repairs made to the bubble structure to ensure its longevity.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0432 Office 2016 Licenses

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0432	Recommended	Robertson	121,108			Engaged & Effective Government & Citizenry

Description	Comments
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TITLE: Office 2016 The City's current Office software suite's end-of-support will occur in 2020 and will not meet security and software standards. This request supports the purchase of the latest Office versions.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
012100 QUINNS FUND * ADMINISTRATION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-116,488	-116,488			116,488	116,488						
051467 Water Fund * OTHER MISCELLANEOUS												
057479 Transit Fund * TRANSIT SALES TAX												
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-116,488</b>	<b>-116,488</b>			<b>116,488</b>	<b>116,488</b>						

## CP0434 GIS GeoEvent Server License

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0434	Recommended	Robertson	18,000			Engaged & Effective Government & Citizenry

Description	Comments
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Allows GIS platform to consume real-time big data feeds such as transit AVL, Parking, UDOT, Waze, Blyncsy, Twitter, for example, to create a single information map dashboard and facilitate analysis.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND		5,000										
057479 Transit Fund * TRANSIT SALES TAX		13,000										
XXXXXX Unspecified												
<b>TOTAL</b>		<b>18,000</b>										

## CP0435 GIS Satellite Imagery Multi-Spectral

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0435	Recommended	Robertson	6,000			Preserving & Enhancing the Natural Environment

Description	Comments
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In 2017, we obtained an 8-band image and classified land use and land cover to better estimate carbon sequestration on city property and city wide, to help quantify net-zero goal. A new image would allow comparison and change detection. It is also useful for wildfire risk analysis.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0437 Vehicle & Bus Cleaning System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0437	Recommended	Knotts				Thriving Mountain Town

Description	Comments
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Inactive ProjectTransit is requesting to purchase an interior vehicle cleaning system. This system would assist in cleaning the entire inside of buses, seats and floors which would help remove corrosive accumulations of dirt and salt. First impression of our system is vehicle cleanliness.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS 057479 Transit Fund * TRANSIT SALES TAX 057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												

## CP0438 Remodel for Transit Driver Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0438	Recommended	Fjelsted	283,895	241,101		Thriving Mountain Town



Description	Comments
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Remodel for Transit Driver Housing at old peace house location and any other units that can be converted into housing for bus drivers.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057479 Transit Fund * TRANSIT SALES TAX	-33,895	266,105	-50,000									
<b>TOTAL</b>	<b>-33,895</b>	<b>266,105</b>	<b>-50,000</b>									

### CP0439 Bonanza Drive Multi-Modal and Street Imp

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0439	Recommended	Collins	29,000			Thriving Mountain Town

Description	Comments
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This project proposes to formulate and evaluate multi-modal alternatives along Bonanza from SR 248 to Deer Valley Drive specific to the repositioning of the median islands to accommodate a dedicated transit lane and improve transit, pedestrian, and bicycle improvements to increase safety, improve transit ontime performance and reliability, and create a better pedestrian experience including aesthetic improvements to reflect the Arts and Culture District vision

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
057471 TRANSIT FUND * RESORT TAX - TRANS												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												

### CP0440 Phase 2 Bike Share Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0440	Recommended	Knotts	84,939	140,061		Thriving Mountain Town

Description	Comments
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This is Phase 2 of the highly successful regional e-bike share program. Funds requested are to provide accessibility and ADA access to 3 new stations at the MARC, DV Snowpark, and City Park that can not be funding by the FTA TIGER grant that will fund the installation of the actual stations

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057455 TRANSIT FUND * DOT	-100,000	-100,000										
057471 TRANSIT FUND * RESORT TAX - TRANS	-25,000	-25,000										
057482 Transit Fund * REGIONAL TRANSIT REVENUE	40,061	90,061										
<b>TOTAL</b>	<b>-84,939</b>	<b>-34,939</b>										

### CP0441 Marsac Employee Transportation Demand Mg

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0441	Recommended	Collins	62,846	30,704	Thriving Mountain Town

Description	Comments
This project is an effort to expand on the City's internal Transportation Demand Management Program that currently consist of Guaranteed Ride Home Program, subsidized PC/SLC Connect passes, departmental e-bike subsidies, and peak alternative travel incentives. This project proposes to construct shower facilities in Marsac, secure weather protected bike storage, and potentially a mother's nursing room to promote alternative transportation travel	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057450 Transit Fund * BEGINNING BALANCE	-6,499	-6,499			6,499	6,499						
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND	-9,470	-9,470			9,470	9,470						
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-46,877	-46,877			46,877	46,877						
<b>TOTAL</b>	<b>-62,846</b>	<b>-62,846</b>			<b>62,846</b>	<b>62,846</b>						

### CP0442 MIW Offsite Improvements

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0442	Recommended	McAfee	1,494,153	14,496	Preserving & Enhancing the Natural Environment

Description	Comments

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051481 Water Fund * WATER SERVICE FEES	-1,494,153	-394,153	-5,000,000		-3,000,000							

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
TOTAL	-1,494,153	-394,153	-5,000,000		-3,000,000							

### CP0443 West Neck Tank

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0443	Recommended	McAffee	148,914	73,624	Preserving & Enhancing the Natural Environment

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
051480 Water Fund * WATER IMPACT FEES		125,000		549,637								
051481 Water Fund * WATER SERVICE FEES		100,000	-700,363			1,250,000		1,250,000				
051543 WATER FUND * 2020 WATER REVENUE BONDS			700,363	700,363								
TOTAL		225,000		1,250,000		1,250,000		1,250,000				

### CP0444 SR 248 New Tunnel

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0444	Recommended	Collins	1,831,195	4,075,954	Preserving & Enhancing the Natural Environment

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
TOTAL												

## CP0445 Add Uphill Marsac Gate Above Chambers Av

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0445	Recommended	Robertson, J.	50,000			Engaged & Effective Government & Citizenry

Description	Comments
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The existing gates on Marsac have been closed numerous times over the last few years. This request is to add another gate southbound just south of Chambers Street so cars can turn around onto Chambers street instead of drivind 1/2 mile up to the existing gates. this project would also add a gate just north of Guardsman Connection so the Police no longer need to direct traffic when the gates are closed.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-50,000				50,000	50,000						
<b>TOTAL</b>	<b>-50,000</b>				<b>50,000</b>	<b>50,000</b>						

## CP0446 Loader

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0446	Recommended	Dayley	300,000			Engaged & Effective Government & Citizenry

Description	Comments
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PC Heights has now reached 50% build out. With this milestone, the city is now obligated to provide maintenance. The maintenance program includes signs, pavement maintenance, and snow removal services. A request for an additional winter time staff to operate the equipment is being requested as part of this budget as well. Due to the amount of wind drifts and narrow streets we are selecting a Cat 950M loader equipped with a severe duty folding V blade to accomplish snow removal in the most efficient way possible. The 950 loader is the best piece of equipment to plow Richardson Flat road and is capable of removing snow at the Richardson Flat Park and Ride. The loader will also be utilized in other parts of town during snow plowing hauling and widening efforts.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND		300,000										
<b>TOTAL</b>		<b>300,000</b>										

## CP0447 EV Chargers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0447	Recommended	Cartin	257,019	956		Preserving & Enhancing the Natural Environment

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031466 CIP Fund * OTHER CONTRIBUTIONS	178,987	178,987										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	78,988	78,988										
<b>TOTAL</b>	<b>257,975</b>	<b>257,975</b>										

### CP0448 Traffic Demand Management - EBike

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0448	Recommended	Knotts				Thriving Mountain Town

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												

### CP0449 Roadside Trailhead Signage 2019

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0449	Not Recommended	Twombly	2,411	5,589		Preserving & Enhancing the Natural Environment

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031487 CIP FUND * RESTAURANT TAX	8,000	8,000										
<b>TOTAL</b>	<b>8,000</b>	<b>8,000</b>										

### CP0450 Prospector Square/Rail Trail 2019

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0450	Not Recommended	Twombly	31,000		Preserving & Enhancing the Natural Environment

Description	Comments

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031487 CIP FUND * RESTAURANT TAX	31,000	31,000										
<b>TOTAL</b>	<b>31,000</b>	<b>31,000</b>										

### CP0451 Round Valley Trail 2019

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0451	Not Recommended	Twombly	10,000		Preserving & Enhancing the Natural Environment

Description	Comments

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031487 CIP FUND * RESTAURANT TAX	10,000	10,000										
<b>TOTAL</b>	<b>10,000</b>	<b>10,000</b>										

## CP0452 9,000 ft. Trail Phase 1 2019

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0452	Not Recommended	Twombly				Preserving & Enhancing the Natural Environment

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

## CP0453 Old Town Access and Circulation Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0453	Recommended	Collins	160,000			Thriving Mountain Town

Description	Comments
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Circulation improvements, curbspace management and traffic calming measures throughout Old Town.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
033450 Lower Park RDA * BEGINNING BALANCE		30,000										
034450 Main St RDA * BEGINNING BALANCE	-30,000				30,000	30,000						
057450 Transit Fund * BEGINNING BALANCE	-130,000				130,000	130,000						
<b>TOTAL</b>	<b>-160,000</b>	<b>30,000</b>			<b>160,000</b>	<b>160,000</b>						

## CP0454 Prospector Sq. Rail Trail Connector

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0454	Not Recommended	Robertson, J.				Thriving Mountain Town

Description	Comments
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Description										Comments			
Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	
031451 CIP Fund * BOND PROCEEDS			40,000	40,000									
<b>TOTAL</b>			40,000	40,000									

### CP0455 Olympic Park Pathway Connector

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0455	Not Recommended	Robertson, J.				Thriving Mountain Town

Description										Comments			
Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	
031451 CIP Fund * BOND PROCEEDS			113,000	113,000									
<b>TOTAL</b>			113,000	113,000									

### CP0456 PC Heights Pathway

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0456	Not Recommended	Robertson, J.				Thriving Mountain Town

Description										Comments			
Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025	
031451 CIP Fund * BOND PROCEEDS			65,000	65,000									
<b>TOTAL</b>			65,000	65,000									



## CP0457 City AED Replacement and Maintenance Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0457	Not Recommended	McComb				Inclusive & Healthy Community

Description	Comments
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Maintenance and acquisition fund for public and City-owned Automated External Defibrillators (AEDs). The current fleet of City-owned AEDs is starting to approach the end of its current lifespan. This fund allows the City to implement a planned depreciated replacement cycle for its AEDs, as well as increase AED availability throughout the City.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031478 CIP Fund * TRANSFER FROM CIP												
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT												
<b>TOTAL</b>												

## CP0458 Paddington Euston Intersection Streetlight

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0458	Not Recommended	Robertson, J.				Engaged & Effective Government & Citizenry

Description	Comments
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Request from Chatham Hills HOA for the placement of a street light at the intersection of Paddington & Eustace.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
XXXXXX Unspecified	45,000	45,000										
<b>TOTAL</b>	<b>45,000</b>	<b>45,000</b>										

## CP0459 Bus and Bus Facilities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0459	Not Recommended	Smoot				Engaged & Effective Government & Citizenry

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
<b>TOTAL</b>												

### CP0460 Bus lift

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0460	Not Recommended	Dayley				Preserving & Enhancing the Natural Environment

Description	Comments
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Portable lift that raises busses for service and repairs

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
052530 STORM WATER FUND * STORM WATER SERVICE FEE			15,000	15,000								
057489 TRANSIT FUND * GARAGE REVENUE			35,000	35,000								
<b>TOTAL</b>			50,000	50,000								

### CP0461 Dasher Board Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0461	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
TOTAL												

### CP0462 Roadside Trailhead Signage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0462	Not Recommended	All				Preserving & Enhancing the Natural Environment

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
TOTAL												

### CP0463 Homestake Park & Ride Transit Service, Snow Removal Mant., Vehicles

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0463	Recommended	Collins				Thriving Mountain Town

Description	Comments
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The parking revenues offset the cost of transit service from the Homestake Employee Lot, which provides access to Main Street for local employees.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057489 TRANSIT FUND * GARAGE REVENUE												
058489 PARKING FUND * GARAGE REVENUE		-71,000										
TOTAL		-71,000										

### CP0465 SR-248 Corridor and Safety Improvement Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0465	Recommended	Collins				Preserving & Enhancing the Natural Environment

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031458 CIP Fund * FEDERAL GRANTS		-										
	10,000,00	0										
031482 CIP FUND * REGIONAL TRANSIT REVENUE		-		- 3,500,000								
	15,000,00	0	11,500,00	0								
<b>TOTAL</b>	-		-	3,500,000								
	25,000,00	0	11,500,00	0								

### CP0466 Scheduling Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0466	Recommended	Collins				Thriving Mountain Town

Description	Comments
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Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057471 TRANSIT FUND * RESORT TAX - TRANS			50,000	50,000								
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>			50,000	50,000								

### CP0467 Ironhorse Administrative Renovation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0467	Recommended	Fjelsted				Thriving Mountain Town

Description											Comments											
Future Funding											Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
TOTAL																						

### CP0468 PC MARC Transit and Active Transportatio

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0468	Not Recommended	Collins			Thriving Mountain Town

Description											Comments											
Future Funding											Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057451 Transit Fund * BOND PROCEEDS													200,000	200,000								
057479 Transit Fund * TRANSIT SALES TAX											-35,000											
TOTAL											-35,000		200,000	200,000								

### CP0469 Deer Valley Drive Bicycle and Pedestrian

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0469	Recommended	Collins			Thriving Mountain Town

Description											Comments		
This project proposes to design and construct bicycle/pedestrian facilities along DVD from Bonanza Drive to Marsac Ave.													

Future Funding											Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031451 CIP Fund * BOND PROCEEDS													200,000	200,000								
031482 CIP FUND * REGIONAL TRANSIT REVENUE																						
031490 CIP FUND * COUNTY/SPECIAL DISTRICT																						

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
CONTRIBUTION												
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>			200,000	200,000								

### CP0470 Complete Streets Retrofit -

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal						
CP0470	Not Recommended	Knotts				Thriving Mountain Town						

Description	Comments
This annual Capital Project will implement low cost yet effective complete streets elements on existing local streets/roads consistent with the City's recently adopted Complete Streets Policy. Transportation Planning, PCPD, and Engineering recently completed a Road Safety Assessment with the assistance of UDOT and FHWA which outlined various high, medimu, and low priority projects. These funds will be used to implement those recommendations.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057479 Transit Fund * TRANSIT SALES TAX	-50,000		-50,000									
<b>TOTAL</b>	-50,000		-50,000									

### CP0471 Public Art

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal						
CP0471	Not Recommended	Twombly				Inclusive & Healthy Community						

Description	Comments
This is for on-going CIP funding for Public Art. Currently there is no on-going funding for public art.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0472 Ecker Hill Park & Ride Electric Bus Fast Charger

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0472	Not Recommended	Collins				Thriving Mountain Town

Description	Comments
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The extension of the Electric Bus to the Ecker Hill Park and Ride lot will require a fast charger installation as passengers park and load and unload buses. Rocky Mountain Power currently has partial funding for this through there Grant programs. Summit County would be responsible for working with other developer to pay for the fast charger.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
057458 Transit Fund * FEDERAL GRANTS												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												

## CP0474 Upper Main Street Bollard Project Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0474	Not Recommended	Daniels				Engaged & Effective Government & Citizenry

Description	Comments
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Upper Main Street security bollard project, Phase II. This project installs protective barriers at all vehicle entry points onto Main Street in order to protect the public against inadvertent or intentional vehicle entry during special events on upper Main Street. The project costs cover removable bollards, receptacles, installation, and a storage/mobilization trailer.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0475 Wildfire Risk and Mitigation Mapping

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0475	Not Recommended	Robertson				Thriving Mountain Town

Description	Comments
Obtain products to utilize infrared band satellite imagery and LIDAR elevation surface for determining tree canopy health, greatest risk areas, and where buffers may be most effective.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0477 New storm drain inlet at 970 Little Kate

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0477	Not Recommended	Robertson, J.				Engaged & Effective Government & Citizenry

Description	Comments
When the sidewalks were installed along Little Kate a few years ago an unintended consequence was a low spot near 970 Little Kate. This low spot floods during storms but during the winter and spring snow melts, this area becomes an ice rink and is a safety issue. This project was not on the Storm Water list because it became a problem after the list was created. This project will add a storm inlet box and piping so the immediate area will now drain, which will eliminate the unsafe icing problem.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
<b>TOTAL</b>												

## CP0478 Sidewalks along Silver King, Three Kings and Thaynes

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0478	Not Recommended	Robertson, J.				Thriving Mountain Town



Description	Comments
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Through the NTMP program, requests have been submitted to add sidewalks along Three Kings, Silver King and Thaynes. This item has been discussed numerous times with the NTMP committee and has received unanimous support from the committee.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND					40,000	40,000	362,787	362,787				
<b>TOTAL</b>					<b>40,000</b>	<b>40,000</b>	<b>362,787</b>	<b>362,787</b>				

### CP0479 Replacement Compressors

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0479	Not Recommended	Angevine			Preserving & Enhancing the Natural Environment

Description	Comments
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Replace the current compressors with more efficient units.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0480 Replacement Chiller

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0480	Not Recommended	Angevine			Thriving Mountain Town

Description	Comments
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Replace facility's chiller at the end of its lifespan

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0481 Dehumidifier/ Complete Air Handling Unit

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0481	Not Recommended	Angevine				Preserving & Enhancing the Natural Environment

Description	Comments
Replacement of facility's dehumidifier. The dehumidifier is approaching the end of its life. Replacement prior to a critical failure is essential to maintaining ice and continuing programing.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0482 Flooring

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0482	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
Replace skate resilient flooring throughout facility.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0483 LED Upgrade Quinn's Fields

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0483	Not Recommended	Fisher				Preserving & Enhancing the Natural Environment

Description	Comments
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Upgrading the field lighting at Quinns to LED fixtures. Staff met with Musco lighting to look at mitigating the light spill & switching to LED lights at PCSC. The new LED fixtures could be installed on the existing poles, the total number of fixtures needed would be reduced from 148 to 96, there would be a reduction of at least 50% in light spill & glare. The estimated cost for the lights with install is \$600,000. Budget has a \$50,000 contingency. This is for both fields at PCSC. Estimated reduction of energy & maintenance costs by 50 to 85% over typical 1500w HID equipment.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND XXXXXX Unspecified			100,000	100,000	500,000	500,000						
<b>TOTAL</b>			100,000	100,000	500,000	500,000						

### CP0484 Mezzanine Expansion

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0484	Not Recommended	Angevine			Thriving Mountain Town

Description	Comments
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Expansion of facility to accommodate off-ice training space and add additional locker room space.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0509 Library Book Sorter

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0509	Not Recommended	Twombly			Engaged & Effective Government & Citizenry

Description	Comments
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Automated book sorter, allows for library staff to work more efficiently.

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0510 Ice Rink Expansion

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0510	Not Recommended	Angevine			Thriving Mountain Town

Description	Comments
Ice Rink Expansion: Additional ice surface including supporting storage and amenities.	

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
012100 QUINNS FUND * ADMINISTRATION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031532 CIP FUND * 2017 SALES TAX BONDS												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0524 2020-03-12 New Project yet to be named

Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0524	Not Recommended	Smoot			Thriving Mountain Town

Description	Comments

Future Funding	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024	Adjust FY 2025	Total FY 2025
<b>TOTAL</b>												

## GENERAL FUND - Budget Summary

### 011 GENERAL FUND

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Revenues</b>								
Property Taxes	\$10,733,553	\$10,675,672	\$11,299,738	\$11,167,738	11,196,658	\$11,196,658	\$11,066,778	\$10,412,892
Sales Tax	\$9,863,502	\$13,247,915	\$12,127,622	\$13,770,575	15,231,123	\$15,231,123	\$11,523,078	\$9,347,918
Franchise Tax	\$3,194,392	\$3,147,847	\$3,230,881	\$2,868,198	3,262,000	\$3,262,000	\$3,229,380	\$3,229,380
Licenses	\$341,390	\$431,744	\$444,304	\$368,301	312,000	\$312,000	\$364,593	\$323,501
Planning Building & Engineering Fees	\$2,023,651	\$2,904,453	\$3,314,742	\$5,280,540	2,397,000	\$2,397,000	\$3,976,504	\$2,107,887
Special Event Fees	\$100,320	\$58,971	\$142,857	\$137,190	264,000	\$264,000	\$358,087	\$127,595
Federal Revenue	\$37,713	\$46,689	\$77,185	\$7,226	48,000	\$48,000	\$48,266	\$56,953
State Revenue	\$81,180	\$65,019	\$91,130	\$56,026	68,000	\$68,000	\$67,951	\$80,182
County/SP District Revenue	\$50,000	\$17,000	\$5,987	\$0	22,000	\$22,000	\$21,784	\$25,705
Cemetery Charges for Services	\$31,018	\$29,186	\$18,816	\$20,372	138,000	\$138,000	\$248,506	\$95,465
Recreation	\$1,948,698	\$2,061,268	\$1,938,588	\$1,615,846	2,145,000	\$2,145,000	\$1,325,235	\$1,415,701
Other Service Revenue	\$69,426	\$57,470	\$45,786	\$56,259	120,292	\$120,292	\$0	\$151,702
Library Fines & Fees	\$32,249	\$27,946	\$20,198	\$13,982	18,000	\$18,000	\$48,535	\$18,645
Misc. Revenues	\$391,403	\$847,128	\$1,431,187	\$706,778	818,000	\$818,000	\$1,027,551	\$717,185
Interfund Transactions (Admin)	\$2,397,547	\$2,577,182	\$2,673,664	\$2,724,847	2,724,847	\$2,724,847	\$2,724,847	\$2,724,847
Special Revenues & Resources	\$60,384	\$100,939	\$79,902	\$75,154	8,935	\$8,935	\$29,709	\$6,000
<b>Total Revenues</b>	<b>\$31,356,426</b>	<b>\$36,296,429</b>	<b>\$36,942,586</b>	<b>\$38,869,032</b>	<b>38,773,855</b>	<b>\$38,773,855</b>	<b>\$36,060,804</b>	<b>\$30,841,558</b>
<b>Other</b>								
Beginning Balance	\$10,522,730	\$11,558,783	\$12,266,079	\$13,995,937	13,683,962	\$13,683,962	\$13,995,937	\$12,218,740
<b>Total Other</b>	<b>\$10,522,730</b>	<b>\$11,558,783</b>	<b>\$12,266,079</b>	<b>\$13,995,937</b>	<b>13,683,962</b>	<b>\$13,683,962</b>	<b>\$13,995,937</b>	<b>\$12,218,740</b>
<b>TOTAL</b>	<b>\$41,879,156</b>	<b>\$47,855,212</b>	<b>\$49,208,665</b>	<b>\$52,864,969</b>	<b>52,457,817</b>	<b>\$52,457,817</b>	<b>\$50,056,741</b>	<b>\$43,060,298</b>

### 011 GENERAL FUND

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Personnel	\$21,202,442	\$21,791,626	\$21,994,584	\$22,103,175	23,966,077	\$23,966,077	\$24,050,915	\$23,607,514
Mat, Suppls, Services	\$6,322,095	\$7,991,024	\$7,893,976	\$8,112,067	9,249,295	\$9,249,295	\$9,551,795	\$8,106,143
Capital	\$408,095	\$188,497	\$317,023	\$281,103	493,378	\$493,378	\$497,868	\$307,620
Contingency	\$116,958	\$75,437	\$67,018	\$362,745	440,000	\$440,000	\$840,000	\$700,000
Total Depts	\$28,049,589	\$30,046,584	\$30,272,600	\$30,859,090	34,148,750	\$34,148,750	\$34,940,578	\$32,721,277
Other								
Interfund Transfer	\$2,270,784	\$5,542,549	\$4,940,128	\$2,897,423	5,409,203	\$5,409,203	\$2,897,423	\$2,834,061
Ending Balance	\$11,558,783	\$12,266,079	\$13,995,937	\$0	12,899,864	\$12,899,864	\$12,218,740	\$7,504,960
Total Other	\$13,829,567	\$17,808,628	\$18,936,065	\$2,897,423	18,309,067	\$18,309,067	\$15,116,163	\$10,339,021
<b>TOTAL</b>	<b>\$41,879,156</b>	<b>\$47,855,212</b>	<b>\$49,208,665</b>	<b>\$33,756,513</b>	<b>52,457,817</b>	<b>\$52,457,817</b>	<b>\$50,056,741</b>	<b>\$43,060,298</b>

## 011 GENERAL FUND

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Property Taxes</b>								
011-31111 PROP TAX GENERAL	\$9,790,002	\$9,572,577	\$10,344,417	\$11,066,043	10,398,658	\$10,398,658	\$10,156,790	\$9,687,892
011-31121 DEL AND PRIOR YEAR	\$689,839	\$809,759	\$680,856	\$-168,660	572,000	\$572,000	\$656,099	\$700,000
011-31122 INTEREST DEL PRO TX	\$13,004	\$21,375	\$18,427	\$50,282	25,000	\$25,000	\$20,197	\$25,000
011-31123 FEE-IN-LIEU	\$240,708	\$271,962	\$256,038	\$220,073	201,000	\$201,000	\$233,692	\$0
<b>Total Property Taxes</b>	<b>\$10,733,553</b>	<b>\$10,675,672</b>	<b>\$11,299,738</b>	<b>\$11,167,738</b>	<b>11,196,658</b>	<b>\$11,196,658</b>	<b>\$11,066,778</b>	<b>\$10,412,892</b>
<b>Sales Tax</b>								
011-31211 GENERAL SALES TAX	\$5,620,687	\$5,915,331	\$6,403,710	\$5,810,182	8,334,409	\$8,334,409	\$6,305,382	\$4,777,068
011-31213 RESORT TAX	\$4,242,815	\$7,332,584	\$5,723,912	\$7,960,393	6,896,714	\$6,896,714	\$5,217,696	\$4,570,850
<b>Total Sales Tax</b>	<b>\$9,863,502</b>	<b>\$13,247,915</b>	<b>\$12,127,622</b>	<b>\$13,770,575</b>	<b>15,231,123</b>	<b>\$15,231,123</b>	<b>\$11,523,078</b>	<b>\$9,347,918</b>
<b>Franchise Tax</b>								
011-31311 FRAN TAX - ELEC	\$1,577,902	\$1,554,818	\$1,688,847	\$1,494,036	1,593,000	\$1,593,000	\$1,576,974	\$1,576,974
011-31312 FRAN TAX - GAS	\$771,196	\$758,357	\$722,664	\$706,160	809,000	\$809,000	\$800,863	\$800,863
011-31313 FRAN TAX - PHONE	\$231,814	\$207,947	\$193,552	\$148,224	232,000	\$232,000	\$229,849	\$229,849
011-31314 FRAN TAX - CABLE TV	\$307,629	\$314,670	\$309,568	\$274,446	315,000	\$315,000	\$312,115	\$312,115
011-31315 FRAN TAX - SEWERS	\$305,851	\$312,056	\$316,249	\$245,331	313,000	\$313,000	\$309,579	\$309,579
<b>Total Franchise Tax</b>	<b>\$3,194,392</b>	<b>\$3,147,847</b>	<b>\$3,230,881</b>	<b>\$2,868,198</b>	<b>3,262,000</b>	<b>\$3,262,000</b>	<b>\$3,229,380</b>	<b>\$3,229,380</b>
<b>Licenses</b>								
011-32122 HOMEOWNER'S REG	\$1,150	\$1,150	\$1,050	\$1,100	1,000	\$1,000	\$1,150	\$0
011-32131 LIQUOR LICENSES	\$24,625	\$26,200	\$25,000	\$22,286	21,000	\$21,000	\$22,586	\$21,494
011-32135 FESTIVAL FACILITATION FEE	\$145,478	\$210,045	\$195,286	\$188,106	143,000	\$143,000	\$187,230	\$148,654
011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$18,996	\$17,872	\$27,964	\$15,209	17,000	\$17,000	\$15,209	\$17,921
011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$79,601	\$107,540	\$122,585	\$99,333	71,000	\$71,000	\$96,896	\$73,800
011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$71,541	\$68,938	\$72,418	\$42,267	59,000	\$59,000	\$41,522	\$61,632

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total Licenses	\$341,390	\$431,744	\$444,304	\$368,301	312,000	\$312,000	\$364,593	\$323,501
Planning Building & Engineering Fees								
011-32212 PLANNING APPLICATION	\$157,270	\$107,249	\$142,920	\$260,500	148,000	\$148,000	\$250,360	\$130,503
011-32214 ANNEXATION FEE	\$0	\$5,850	\$0	\$0	0	\$0	\$0	\$0
011-32311 BUILDING PERMITS	\$868,190	\$1,422,472	\$1,614,871	\$2,721,151	1,081,000	\$1,081,000	\$2,142,169	\$950,182
011-32315 GRADING & EXCAVATING	\$14,834	\$13,539	\$13,579	\$14,666	11,000	\$11,000	\$13,733	\$9,598
011-32316 DEMOLITION PERMITS	\$11,931	\$11,774	\$11,124	\$2,235	14,000	\$14,000	\$18,904	\$12,252
011-32317 SIGN PERMITS	\$6,594	\$7,416	\$6,704	\$5,653	7,000	\$7,000	\$9,808	\$6,357
011-32319 ACE FEES	\$900	\$4,500	\$2,900	\$7,957	2,000	\$2,000	\$3,200	\$2,074
011-32320 FIRE FEE/ISSUANCE FEE	\$31,822	\$34,897	\$25,429	\$23,418	39,000	\$39,000	\$53,445	\$34,639
011-32321 PLAN CHECK FEES	\$529,943	\$904,379	\$1,024,561	\$1,691,726	681,000	\$681,000	\$923,814	\$598,744
011-32322 APPEALS - BUILDING	\$0	\$0	\$0	\$0	0	\$0	\$162	\$0
011-32323 SUB PERMIT VALUATION BASED FEES	\$329,006	\$333,076	\$347,889	\$470,809	353,000	\$353,000	\$478,790	\$310,315
011-32325 SOIL SAMPLE FEE	\$0	\$3	\$0	\$0	0	\$0	\$0	\$0
011-32411 CONSTRUCTION INSPECTIONS	\$37,441	\$0	\$75,470	\$29,997	13,000	\$13,000	\$17,866	\$11,579
011-32414 ENGINEERING FEES	\$20,000	\$34,000	\$23,600	\$12,800	25,000	\$25,000	\$33,612	\$21,785
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$15,720	\$25,300	\$25,695	\$2,065	23,000	\$23,000	\$30,641	\$19,859
Total Planning Building & Engineering Fees	\$2,023,651	\$2,904,453	\$3,314,742	\$5,242,976	2,397,000	\$2,397,000	\$3,976,504	\$2,107,887
Special Event Fees								
011-32611 SPECIAL EVENTS	\$5,182	\$10,360	\$11,455	\$-1,000	0	\$0	\$0	\$0
011-32630 SPECIAL EVENTS APPLICATION FEES	\$3,326	\$11,202	\$8,560	\$9,851	0	\$0	\$0	\$0
011-32631 SPECIAL EVENT FACILITY RENTAL	\$31,752	\$-17	\$24,950	\$24,000	37,000	\$37,000	\$74,274	\$28,533
011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$51,050	\$25,434	\$53,996	\$71,196	188,000	\$188,000	\$213,302	\$81,941
011-32633 PUBLIC WORKS SPECIAL EVENT FEES	\$0	\$0	\$21,896	\$995	3,000	\$3,000	\$29,389	\$1,322
011-32634 PARKS SPECIAL EVENT REVENUE	\$0	\$3,130	\$8,999	\$5,184	4,000	\$4,000	\$4,593	\$1,765
011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	\$0	\$238	\$9,490	\$515	1,000	\$1,000	\$1,061	\$408
011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$0	\$909	\$0	\$0	2,000	\$2,000	\$2,290	\$880
011-32640 SPECIAL EVENT TRAIL FEES	\$9,010	\$7,715	\$3,513	\$5,552	29,000	\$29,000	\$33,178	\$12,746
Total Special Event Fees	\$100,320	\$58,971	\$142,857	\$116,292	264,000	\$264,000	\$358,087	\$127,595
Federal Revenue								
011-33110 FEDERAL GRANTS	\$37,713	\$46,689	\$77,185	\$7,226	48,000	\$48,000	\$48,266	\$56,953
Total Federal Revenue	\$37,713	\$46,689	\$77,185	\$7,226	48,000	\$48,000	\$48,266	\$56,953
State Revenue								
011-33252 STATE CONTRIBUTION	\$21,732	\$3,120	\$25,267	\$0	11,000	\$11,000	\$10,791	\$12,733
011-33272 STATE LIQUOR	\$59,448	\$59,018	\$65,853	\$56,026	57,000	\$57,000	\$57,160	\$67,449
011-33274 POLICE FORFEITED FOUND PROPERTY	\$0	\$2,880	\$10	\$0	0	\$0	\$0	\$0
Total State Revenue	\$81,180	\$65,019	\$91,130	\$56,026	68,000	\$68,000	\$67,951	\$80,182
County/SP District Revenue								
011-33311 COUNTY CONTRIBUTION	\$0	\$0	\$987	\$0	0	\$0	\$0	\$0
011-33313 RESTAURANT TAX GRANT	\$50,000	\$17,000	\$5,000	\$0	22,000	\$22,000	\$21,784	\$25,705
Total County/SP District Revenue	\$50,000	\$17,000	\$5,987	\$0	22,000	\$22,000	\$21,784	\$25,705

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Cemetery Charges for Services</b>								
011-34411 CEMETERY BURIAL	\$9,960	\$6,880	\$10,110	\$9,740	29,000	\$29,000	\$52,595	\$20,205
011-34412 CEMETERY LOTS	\$19,600	\$20,600	\$6,750	\$6,800	101,000	\$101,000	\$181,590	\$69,759
011-34510 Police Charges	\$1,458	\$1,706	\$1,956	\$3,832	8,000	\$8,000	\$14,321	\$5,501
<b>Total Cemetery Charges for Services</b>	<b>\$31,018</b>	<b>\$29,186</b>	<b>\$18,816</b>	<b>\$20,372</b>	<b>138,000</b>	<b>\$138,000</b>	<b>\$248,506</b>	<b>\$95,465</b>
<b>Recreation</b>								
011-34609 FACILITY RENTAL FEE	\$9,691	\$3,998	\$11,449	\$17,025	9,000	\$9,000	\$5,487	\$5,862
011-34610 FACILITY USAGE FEE	\$635,329	\$634,546	\$656,430	\$518,863	696,000	\$696,000	\$430,395	\$459,776
011-34611 CAMPS	\$198,138	\$214,996	\$220,079	\$233,757	234,000	\$234,000	\$144,583	\$154,453
011-34612 CLASSES	\$35,892	\$42,222	\$47,505	\$39,137	41,000	\$41,000	\$25,199	\$26,919
011-34613 CHILD CARE	\$4,028	\$4,480	\$3,305	\$4,268	6,000	\$6,000	\$3,417	\$3,650
011-34622 LEAGUES ADULT	\$53,735	\$47,481	\$48,244	\$26,355	57,000	\$57,000	\$35,284	\$37,693
011-34624 WESTERN SUMMIT YOUTH	\$18,722	\$19,481	\$17,518	\$380	22,000	\$22,000	\$13,462	\$14,380
011-34626 FITNESS CENTER SENIOR PROGRAMS	\$19,334	\$17,641	\$20,345	\$11,389	21,000	\$21,000	\$13,055	\$13,946
011-34629 TENNIS LEAGUE FEES	\$28,635	\$36,379	\$27,227	\$20,697	33,000	\$33,000	\$20,290	\$21,675
011-34631 PARK RESERVATION	\$10,633	\$12,391	\$12,475	\$6,850	17,000	\$17,000	\$10,574	\$11,296
011-34641 TENNIS COURT FEES	\$164,677	\$192,764	\$180,700	\$139,225	194,000	\$194,000	\$119,828	\$128,008
011-34642 PICKLEBALL	\$19,266	\$18,331	\$15,730	\$24,779	20,000	\$20,000	\$12,169	\$12,999
011-34644 SWIM FEES	\$56,230	\$56,514	\$49,954	\$16,551	68,000	\$68,000	\$41,854	\$44,711
011-34646 TOURNAMENT FEES	\$9,595	\$7,138	\$8,500	\$1,630	10,000	\$10,000	\$6,200	\$6,624
011-34647 TENNIS LESSONS	\$511,161	\$565,143	\$458,930	\$470,629	603,000	\$603,000	\$372,475	\$397,902
011-34648 AEROBICS	\$2,402	\$2,421	\$4,296	\$9,947	2,000	\$2,000	\$1,415	\$1,512
011-34649 FEE REDUCTION DISCOUNTS	\$0	\$0	\$-1,557	\$-12,757	0	\$0	\$0	\$0
011-34651 EQUIPMENT RENTAL	\$49,181	\$55,541	\$49,632	\$4,536	54,000	\$54,000	\$33,377	\$35,656
011-34653 LOCKER RENTAL	\$1,088	\$714	\$829	\$248	1,000	\$1,000	\$674	\$720
011-34694 RETAIL SALES	\$108,444	\$118,042	\$102,459	\$79,053	46,000	\$46,000	\$28,390	\$30,328
011-34696 VENDING COMMISSION	\$3,699	\$6,293	\$2,711	\$1,696	5,000	\$5,000	\$3,205	\$3,423
011-34697 SPECIAL EVENT - MH	\$5,266	\$830	\$355	\$92	2,000	\$2,000	\$1,358	\$1,450
011-34698 PARTY ROOM	\$3,553	\$3,923	\$1,473	\$1,497	4,000	\$4,000	\$2,544	\$2,718
<b>Total Recreation</b>	<b>\$1,948,698</b>	<b>\$2,061,268</b>	<b>\$1,938,588</b>	<b>\$1,615,846</b>	<b>2,145,000</b>	<b>\$2,145,000</b>	<b>\$1,325,235</b>	<b>\$1,415,701</b>
<b>Other Service Revenue</b>								
011-34917 REIMBURSED COURT FEE	\$69,426	\$57,470	\$45,786	\$56,259	120,292	\$120,292	\$0	\$151,702
<b>Total Other Service Revenue</b>	<b>\$69,426</b>	<b>\$57,470</b>	<b>\$45,786</b>	<b>\$56,259</b>	<b>120,292</b>	<b>\$120,292</b>	<b>\$0</b>	<b>\$151,702</b>
<b>Library Fines &amp; Fees</b>								
011-35211 LIBRARY FINES & FEE	\$32,249	\$27,946	\$20,198	\$13,982	18,000	\$18,000	\$48,535	\$18,645
<b>Total Library Fines &amp; Fees</b>	<b>\$32,249</b>	<b>\$27,946</b>	<b>\$20,198</b>	<b>\$13,982</b>	<b>18,000</b>	<b>\$18,000</b>	<b>\$48,535</b>	<b>\$18,645</b>
<b>Misc. Revenues</b>								
011-36111 INTEREST EARNINGS	\$153,900	\$273,052	\$489,400	\$723	121,000	\$121,000	\$320,762	\$123,222
011-36150 BUSINESS IMPROVEMENT DISTRICT	\$44,841	\$76,980	\$81,891	\$71,685	41,000	\$41,000	\$108,490	\$41,677
011-36210 RENTAL INCOME	\$71,214	\$87,484	\$150,774	\$73,741	51,000	\$51,000	\$135,888	\$52,202
011-36216 FIXED RENT - CARL WINTER'S	\$21,513	\$20,065	\$21,929	\$6,851	15,000	\$15,000	\$39,884	\$15,322



Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
011-36220 AFFORDABLE HOUSING RENT	\$27,087	\$41,080	\$51,820	\$29,606	23,000	\$23,000	\$60,453	\$23,223
011-36310 SALE OF ASSETS	\$0	\$12,569	\$0	\$13,892	3,000	\$3,000	\$7,663	\$2,944
011-36321 SALE OF PUBLIC DOCUMENTS	\$1,686	\$4,177	\$1,599	\$6,286	2,000	\$2,000	\$4,538	\$1,743
011-36911 OTHER MISCELLANEOUS	\$71,189	\$3,064	\$52,252	\$36,950	20,000	\$20,000	\$51,678	\$19,852
011-36916 BONANZA PARK EAST RENT	\$0	\$257,725	\$360,351	\$331,249	542,000	\$542,000	\$298,195	\$437,000
011-36917 BONANZA PARK EAST KAC RENT	\$0	\$70,975	\$220,935	\$135,960	0	\$0	\$0	\$0
011-36921 CASH OVER/SHORT	\$92	\$3	\$-109	\$-1	0	\$0	\$0	\$0
011-36922 CASH OVER/SHORT-RACQ CL	\$-119	\$-46	\$346	\$-163	0	\$0	\$0	\$0
Total Misc. Revenues	\$391,403	\$847,128	\$1,431,187	\$706,778	818,000	\$818,000	\$1,027,551	\$717,185
Interfund Transactions (Admin)								
011-38161 ADM CHG FR WATER	\$750,146	\$778,450	\$800,221	\$826,405	826,405	\$826,405	\$826,405	\$826,405
011-38162 ADM CHG FR GOLF	\$104,569	\$101,766	\$106,046	\$106,045	106,045	\$106,045	\$106,045	\$106,045
011-38163 ADM CHG FR TRANSP	\$777,832	\$931,966	\$977,397	\$977,397	977,397	\$977,397	\$977,397	\$977,397
011-38165 ADM CHG FR STORM WATER	\$50,000	\$50,000	\$75,000	\$100,000	100,000	\$100,000	\$100,000	\$100,000
011-38168 UTILITIES TRANSFER IN	\$715,000	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
Total Interfund Transactions (Admin)	\$2,397,547	\$2,577,182	\$2,673,664	\$2,724,847	2,724,847	\$2,724,847	\$2,724,847	\$2,724,847
Special Revenues & Resources								
011-39110 DONATIONS	\$10,000	\$24,400	\$951	\$7,935	2,935	\$2,935	\$7,935	\$0
011-39140 SUMMIT LEADERSHIP	\$0	\$26,362	\$12,793	\$21,774	6,000	\$6,000	\$21,774	\$6,000
011-39141 FAM PROGRAM	\$35	\$0	\$0	\$0	0	\$0	\$0	\$0
011-39142 LEADERSHIP 101	\$5,610	\$46,107	\$16,775	\$2,395	0	\$0	\$0	\$0
011-39143 LEADERSHIP FUNDRAISING	\$44,739	\$4,071	\$49,383	\$43,050	0	\$0	\$0	\$0
Total Special Revenues & Resources	\$60,384	\$100,939	\$79,902	\$75,154	8,935	\$8,935	\$29,709	\$6,000
Beginning Balance								
011-39990 BEGINNING BALANCE	\$10,522,730	\$11,558,783	\$12,266,079	\$13,995,937	13,683,962	\$13,683,962	\$13,995,937	\$12,218,740
Total Beginning Balance	\$10,522,730	\$11,558,783	\$12,266,079	\$13,995,937	13,683,962	\$13,683,962	\$13,995,937	\$12,218,740
TOTAL	\$41,879,156	\$47,855,212	\$49,208,665	\$52,806,507	52,457,817	\$52,457,817	\$50,056,741	\$43,060,298

## 011 GENERAL FUND

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40011 CITY COUNCIL							
Personnel	\$297,208	\$305,684	\$308,833	292,313	\$292,313	\$292,313	\$317,745
Mat, Suppls, Services	\$89,841	\$61,496	\$66,961	77,450	\$77,450	\$77,450	\$70,600

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 40011 CITY COUNCIL	\$387,049	\$367,179	\$375,795	369,763	\$369,763	\$369,763	\$388,345
40021 CITY MANAGER							
Personnel	\$699,919	\$697,678	\$896,695	856,566	\$856,566	\$856,566	\$1,094,310
Mat, Suppls, Services	\$99,730	\$157,925	\$133,767	334,450	\$334,450	\$334,450	\$94,300
Capital	\$273	\$0	\$0	1,000	\$1,000	\$1,000	\$0
Total 40021 CITY MANAGER	\$799,921	\$855,603	\$1,030,462	1,192,016	\$1,192,016	\$1,192,016	\$1,188,610
40023 ELECTIONS							
Mat, Suppls, Services	\$18,119	\$0	\$21,960	13,000	\$13,000	\$13,000	\$13,000
Total 40023 ELECTIONS	\$18,119	\$0	\$21,960	13,000	\$13,000	\$13,000	\$13,000
40031 CITY ATTORNEY							
Personnel	\$976,112	\$986,841	\$1,035,139	1,011,558	\$1,011,558	\$1,011,558	\$1,080,992
Mat, Suppls, Services	\$57,615	\$47,400	\$93,213	156,883	\$156,883	\$156,883	\$55,350
Capital	\$2,800	\$858	\$0	2,800	\$2,800	\$2,800	\$2,100
Total 40031 CITY ATTORNEY	\$1,036,527	\$1,035,098	\$1,128,352	1,171,241	\$1,171,241	\$1,171,241	\$1,138,442
40034 BUDGET, DEBT & GRANTS							
Personnel	\$406,288	\$454,748	\$435,052	387,048	\$387,048	\$447,048	\$695,035
Mat, Suppls, Services	\$44,691	\$31,914	\$58,079	56,296	\$56,296	\$56,296	\$44,200
Capital	\$53	\$0	\$0	1,300	\$1,300	\$1,300	\$0
Total 40034 BUDGET, DEBT & GRANTS	\$451,032	\$486,663	\$493,131	444,644	\$444,644	\$504,644	\$739,235
40062 HUMAN RESOURCES							
Personnel	\$598,008	\$576,057	\$509,514	635,569	\$635,569	\$527,569	\$589,458
Mat, Suppls, Services	\$198,915	\$232,918	\$192,040	194,950	\$194,950	\$194,950	\$174,750
Capital	\$0	\$0	\$0	500	\$500	\$500	\$0
Total 40062 HUMAN RESOURCES	\$796,923	\$808,975	\$701,554	831,019	\$831,019	\$723,019	\$764,208
40072 FINANCE							
Personnel	\$796,954	\$795,555	\$650,886	721,637	\$721,637	\$667,637	\$708,407
Mat, Suppls, Services	\$94,829	\$73,689	\$80,307	117,250	\$117,250	\$117,250	\$106,149
Total 40072 FINANCE	\$891,784	\$869,244	\$731,193	838,887	\$838,887	\$784,887	\$814,556
40082 TECHNICAL & CUSTOMER SERVICES							
Personnel	\$960,762	\$992,632	\$996,138	1,065,445	\$1,065,445	\$1,002,445	\$1,062,024
Mat, Suppls, Services	\$525,590	\$767,836	\$740,845	769,605	\$769,605	\$769,605	\$680,000
Capital	\$36,089	\$59,037	\$10,428	23,000	\$23,000	\$23,000	\$28,900
Interfund Transfer	\$3,000	\$2,000	\$1,000	2,000	\$2,000	\$1,000	\$1,000
Total 40082 TECHNICAL & CUSTOMER SERVICES	\$1,525,441	\$1,821,506	\$1,748,410	1,860,050	\$1,860,050	\$1,796,050	\$1,771,924
40091 BLDG MAINT ADM							
Personnel	\$563,110	\$645,428	\$714,634	755,775	\$755,775	\$755,775	\$721,195
Mat, Suppls, Services	\$787,401	\$816,039	\$687,724	772,600	\$772,600	\$772,600	\$721,950
Capital	\$0	\$0	\$27,361	30,000	\$30,000	\$30,000	\$0
Interfund Transfer	\$20,000	\$20,000	\$14,000	20,000	\$20,000	\$14,000	\$14,000
Total 40091 BLDG MAINT ADM	\$1,370,512	\$1,481,467	\$1,443,720	1,578,375	\$1,578,375	\$1,572,375	\$1,457,145
40092 PC MARC							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Personnel	\$1,151,473	\$1,059,388	\$941,113	917,910	\$917,910	\$917,910	\$859,669
Mat, Suppls, Services	\$358,482	\$403,746	\$322,990	398,942	\$398,942	\$398,942	\$362,022
Capital	\$21,008	\$6,656	\$5,924	22,000	\$22,000	\$22,000	\$8,300
Interfund Transfer	\$16,000	\$9,000	\$7,500	9,000	\$9,000	\$7,500	\$7,500
Total 40092 PC MARC	\$1,546,963	\$1,478,790	\$1,277,527	1,347,852	\$1,347,852	\$1,346,352	\$1,237,491
40093 TENNIS							
Personnel	\$746,234	\$715,859	\$781,455	825,714	\$825,714	\$825,714	\$786,900
Mat, Suppls, Services	\$136,335	\$107,205	\$114,324	183,950	\$183,950	\$183,950	\$133,050
Capital	\$503	\$0	\$523	500	\$500	\$500	\$0
Total 40093 TENNIS	\$883,073	\$823,064	\$896,302	1,010,164	\$1,010,164	\$1,010,164	\$919,950
40094 MCPOLIN BARN							
Personnel	\$27,300	\$23,032	\$26,064	31,827	\$31,827	\$31,827	\$32,148
Mat, Suppls, Services	\$10,130	\$16,614	\$13,524	16,225	\$16,225	\$16,225	\$15,200
Capital	\$2,933	\$2,500	\$483	0	\$0	\$0	\$1,000
Total 40094 MCPOLIN BARN	\$40,363	\$42,146	\$40,071	48,052	\$48,052	\$48,052	\$48,348
40098 RECREATION PROGRAMS							
Personnel	\$453,626	\$609,097	\$569,498	697,530	\$697,530	\$580,530	\$698,934
Mat, Suppls, Services	\$61,960	\$70,912	\$46,128	112,570	\$112,570	\$112,570	\$76,070
Capital	\$3,414	\$15,250	\$0	0	\$0	\$0	\$0
Total 40098 RECREATION PROGRAMS	\$519,000	\$695,259	\$615,626	810,100	\$810,100	\$693,100	\$775,004
40100 COMMUNITY ENGAGEMENT							
Personnel	\$212,169	\$219,390	\$264,977	297,532	\$297,532	\$234,532	\$300,726
Mat, Suppls, Services	\$81,047	\$74,233	\$60,232	76,645	\$76,645	\$76,645	\$58,200
Capital	\$1,481	\$3,688	\$0	1,500	\$1,500	\$1,500	\$2,000
Total 40100 COMMUNITY ENGAGEMENT	\$294,697	\$297,311	\$325,209	375,677	\$375,677	\$312,677	\$360,926
40101 ECONOMY							
Personnel	\$778,425	\$848,993	\$806,207	933,106	\$933,106	\$834,106	\$939,302
Mat, Suppls, Services	\$128,740	\$107,026	\$121,340	151,955	\$151,955	\$151,955	\$144,905
Capital	\$1,779	\$1,178	\$598	2,300	\$2,300	\$2,300	\$900
Total 40101 ECONOMY	\$908,944	\$957,197	\$928,146	1,087,361	\$1,087,361	\$988,361	\$1,085,107
40102 ENVIRONMENTAL REGULATORY							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$100,000
Total 40102 ENVIRONMENTAL REGULATORY	\$0	\$0	\$0	0	\$0	\$0	\$100,000
40104 ENVIRONMENTAL SUSTAINABILITY							
Personnel	\$458,111	\$509,710	\$347,117	484,191	\$484,191	\$385,191	\$486,876
Mat, Suppls, Services	\$78,243	\$48,610	\$239,709	288,214	\$288,214	\$288,214	\$177,900
Capital	\$0	\$0	\$0	1,000	\$1,000	\$1,000	\$0
Total 40104 ENVIRONMENTAL SUSTAINABILITY	\$536,355	\$558,320	\$586,826	773,405	\$773,405	\$674,405	\$664,776
40111 INSURANCE & SECURITY BONDS							
Interfund Transfer	\$600,000	\$599,683	\$777,096	777,096	\$777,096	\$777,096	\$823,716
Total 40111 INSURANCE & SECURITY BONDS	\$600,000	\$599,683	\$777,096	777,096	\$777,096	\$777,096	\$823,716

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>40118 LEAD TRAINING</b>							
Mat, Suppls, Services	\$40,346	\$31,714	\$15,282	40,000	\$40,000	\$40,000	\$10,000
<b>Total 40118 LEAD TRAINING</b>	<b>\$40,346</b>	<b>\$31,714</b>	<b>\$15,282</b>	<b>40,000</b>	<b>\$40,000</b>	<b>\$40,000</b>	<b>\$10,000</b>
<b>40122 SPEC. SRVC. CNTRT/HIST SOC MUS</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$40,000
<b>Total 40122 SPEC. SRVC. CNTRT/HIST SOC MUS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$40,000</b>
<b>40126 TRANS TO SALES TAX BOND DSF</b>							
Interfund Transfer	\$159,826	\$161,703	\$162,477	162,477	\$162,477	\$162,477	\$22,495
<b>Total 40126 TRANS TO SALES TAX BOND DSF</b>	<b>\$159,826</b>	<b>\$161,703</b>	<b>\$162,477</b>	<b>162,477</b>	<b>\$162,477</b>	<b>\$162,477</b>	<b>\$22,495</b>
<b>40135 SPEC. SRVC. CNTRT./UNSPECIFIED</b>							
Mat, Suppls, Services	\$538,800	\$556,045	\$533,708	630,000	\$630,000	\$630,000	\$630,000
<b>Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED</b>	<b>\$538,800</b>	<b>\$556,045</b>	<b>\$533,708</b>	<b>630,000</b>	<b>\$630,000</b>	<b>\$630,000</b>	<b>\$630,000</b>
<b>40136 LEADERSHIP</b>							
Personnel	\$70,363	\$70,361	\$68,542	70,070	\$70,070	\$70,070	\$70,070
Mat, Suppls, Services	\$50,618	\$52,175	\$40,645	54,050	\$54,050	\$54,050	\$50,000
<b>Total 40136 LEADERSHIP</b>	<b>\$120,981</b>	<b>\$122,536</b>	<b>\$109,187</b>	<b>124,120</b>	<b>\$124,120</b>	<b>\$124,120</b>	<b>\$120,070</b>
<b>40137 GRANTS/HISTORICAL SOCIETY</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$25,000
<b>Total 40137 GRANTS/HISTORICAL SOCIETY</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>
<b>40141 DENTAL SELF FUNDING</b>							
Mat, Suppls, Services	\$267,227	\$0	\$0	0	\$0	\$0	\$0
<b>Total 40141 DENTAL SELF FUNDING</b>	<b>\$267,227</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40146 VACANCY FACTOR</b>							
Personnel	\$0	\$0	\$0	-1,797,838	<b>\$-1,797,838</b>	\$0	<b>\$-1,799,892</b>
<b>Total 40146 VACANCY FACTOR</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-1,797,838</b>	<b>\$-1,797,838</b>	<b>\$0</b>	<b>\$-1,799,892</b>
<b>40148 EMERGENCY MANAGEMENT</b>							
Personnel	\$160,566	\$104,515	\$107,179	131,024	\$131,024	\$113,024	\$132,501
Mat, Suppls, Services	\$42,487	\$34,705	\$29,879	52,500	\$52,500	\$52,500	\$42,500
Capital	\$24,350	\$12,352	\$41,780	75,000	\$75,000	\$75,000	\$75,000
<b>Total 40148 EMERGENCY MANAGEMENT</b>	<b>\$227,402</b>	<b>\$151,572</b>	<b>\$178,838</b>	<b>258,524</b>	<b>\$258,524</b>	<b>\$240,524</b>	<b>\$250,001</b>
<b>40149 ARTS &amp; CULTURE</b>							
Personnel	\$0	\$19,551	\$167,845	317,991	\$317,991	\$317,991	\$148,156
Mat, Suppls, Services	\$287,932	\$404,873	\$546,798	282,700	\$282,700	\$282,700	\$34,000
<b>Total 40149 ARTS &amp; CULTURE</b>	<b>\$287,932</b>	<b>\$424,424</b>	<b>\$714,643</b>	<b>600,691</b>	<b>\$600,691</b>	<b>\$600,691</b>	<b>\$182,156</b>
<b>40150 BONANZA FLAT OPERATIONS</b>							
Mat, Suppls, Services	\$0	\$0	\$0	30,000	\$30,000	\$30,000	\$20,000
<b>Total 40150 BONANZA FLAT OPERATIONS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$20,000</b>
<b>40151 SOCIAL EQUITY</b>							
Personnel	\$0	\$0	\$33,151	41,549	\$41,549	\$41,549	\$41,969
Mat, Suppls, Services	\$0	\$81,111	\$28,074	106,479	\$106,479	\$106,479	\$106,479
<b>Total 40151 SOCIAL EQUITY</b>	<b>\$0</b>	<b>\$81,111</b>	<b>\$61,225</b>	<b>148,028</b>	<b>\$148,028</b>	<b>\$148,028</b>	<b>\$148,448</b>

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>40221 POLICE</b>							
Personnel	\$5,059,404	\$5,261,747	\$5,400,100	5,837,123	\$5,837,123	\$5,531,123	\$5,800,769
Mat, Suppls, Services	\$213,698	\$234,255	\$231,496	257,570	\$257,570	\$260,070	\$235,070
Capital	\$47,151	\$165,334	\$106,252	174,570	\$174,570	\$179,060	\$115,570
Interfund Transfer	\$166,000	\$204,000	\$80,250	204,000	\$204,000	\$80,250	\$80,250
<b>Total 40221 POLICE</b>	<b>\$5,486,253</b>	<b>\$5,865,336</b>	<b>\$5,818,099</b>	<b>6,473,263</b>	<b>\$6,473,263</b>	<b>\$6,050,503</b>	<b>\$6,231,659</b>
<b>40222 DRUG EDUCATION</b>							
Personnel	\$28,239	\$28,438	\$28,051	27,920	\$27,920	\$27,920	\$28,054
Mat, Suppls, Services	\$4,122	\$4,906	\$4,556	5,000	\$5,000	\$5,000	\$5,000
<b>Total 40222 DRUG EDUCATION</b>	<b>\$32,361</b>	<b>\$33,344</b>	<b>\$32,607</b>	<b>32,920</b>	<b>\$32,920</b>	<b>\$32,920</b>	<b>\$33,054</b>
<b>40223 STATE LIQUOR ENFORCEMENT</b>							
Personnel	\$65,749	\$77,541	\$77,250	53,343	\$53,343	\$53,343	\$54,243
Mat, Suppls, Services	\$220	\$0	\$0	11,474	\$11,474	\$11,474	\$10,000
Capital	\$596	\$0	\$0	0	\$0	\$0	\$0
<b>Total 40223 STATE LIQUOR ENFORCEMENT</b>	<b>\$66,565</b>	<b>\$77,541</b>	<b>\$77,250</b>	<b>64,817</b>	<b>\$64,817</b>	<b>\$64,817</b>	<b>\$64,243</b>
<b>40231 COMMUNICATION CENTER</b>							
Personnel	\$156,671	\$0	\$0	0	\$0	\$0	\$0
Mat, Suppls, Services	\$624,824	\$327,507	\$948,950	620,000	\$620,000	\$920,000	\$620,000
<b>Total 40231 COMMUNICATION CENTER</b>	<b>\$781,495</b>	<b>\$327,507</b>	<b>\$948,950</b>	<b>620,000</b>	<b>\$620,000</b>	<b>\$920,000</b>	<b>\$620,000</b>
<b>40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$8,500
<b>Total 40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,500</b>
<b>40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$15,000
<b>Total 40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>
<b>40242 SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$50,000
<b>Total 40242 SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>
<b>40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$15,000
<b>Total 40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>
<b>40244 SPEC. SRVC CONTRT/LEGAL MEDIATION</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$15,000
<b>Total 40244 SPEC. SRVC CONTRT/LEGAL MEDIATION</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>
<b>40311 COMM DEVELOP ADMIN</b>							
Personnel	\$392,817	\$427,738	\$508,587	453,591	\$453,591	\$453,591	\$263,532
Mat, Suppls, Services	\$14,477	\$26,134	\$29,795	36,564	\$36,564	\$36,564	\$29,915
Capital	\$0	\$0	\$0	850	\$850	\$850	\$450
<b>Total 40311 COMM DEVELOP ADMIN</b>	<b>\$407,294</b>	<b>\$453,872</b>	<b>\$538,382</b>	<b>491,005</b>	<b>\$491,005</b>	<b>\$491,005</b>	<b>\$293,897</b>
<b>40313 ENGINEERING</b>							
Personnel	\$422,430	\$334,008	\$236,513	499,324	\$499,324	\$499,324	\$495,349

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Mat, Suppls, Services	\$29,979	\$241,938	\$265,292	132,138	\$132,138	\$132,138	\$104,800
Capital	\$614	\$0	\$0	3,300	\$3,300	\$3,300	\$200
Total 40313 ENGINEERING	\$453,023	\$575,946	\$501,805	634,762	\$634,762	\$634,762	\$600,349
40342 PLANNING DEPT.							
Personnel	\$886,876	\$935,613	\$881,778	1,090,615	\$1,090,615	\$892,615	\$1,095,867
Mat, Suppls, Services	\$105,712	\$140,319	\$91,225	160,497	\$160,497	\$160,497	\$139,993
Capital	\$105	\$1,806	\$617	8,000	\$8,000	\$8,000	\$4,000
Total 40342 PLANNING DEPT.	\$992,693	\$1,077,738	\$973,621	1,259,112	\$1,259,112	\$1,061,112	\$1,239,860
40352 BUILDING DEPT.							
Personnel	\$1,698,079	\$1,477,500	\$1,508,918	2,214,757	\$2,214,757	\$1,566,757	\$2,192,668
Mat, Suppls, Services	\$86,110	\$92,486	\$99,074	142,650	\$142,650	\$142,650	\$109,400
Capital	\$7,408	\$8,258	\$41,276	58,258	\$58,258	\$58,258	\$12,100
Interfund Transfer	\$26,000	\$15,000	\$12,250	15,000	\$15,000	\$12,250	\$12,250
Total 40352 BUILDING DEPT.	\$1,817,596	\$1,593,244	\$1,661,518	2,430,665	\$2,430,665	\$1,779,915	\$2,326,418
40412 PARKS & CEMETERY							
Personnel	\$1,428,568	\$1,407,506	\$1,460,118	1,527,888	\$1,527,888	\$1,527,888	\$1,546,578
Mat, Suppls, Services	\$449,022	\$481,201	\$321,992	452,355	\$452,355	\$452,355	\$419,665
Capital	\$21,165	\$0	\$5,835	15,700	\$15,700	\$15,700	\$11,600
Interfund Transfer	\$101,000	\$95,000	\$74,750	95,000	\$95,000	\$74,750	\$74,750
Total 40412 PARKS & CEMETERY	\$1,999,755	\$1,983,707	\$1,862,695	2,090,943	\$2,090,943	\$2,070,693	\$2,052,593
40421 STREET MAINTENANCE							
Personnel	\$1,329,826	\$1,377,086	\$1,290,882	1,658,762	\$1,658,762	\$1,658,762	\$1,650,431
Mat, Suppls, Services	\$442,190	\$562,601	\$348,026	568,431	\$568,431	\$568,431	\$519,301
Capital	\$460	\$988	\$2,756	2,800	\$2,800	\$2,800	\$1,000
Interfund Transfer	\$352,000	\$378,000	\$457,500	378,000	\$378,000	\$457,500	\$457,500
Total 40421 STREET MAINTENANCE	\$2,124,476	\$2,318,675	\$2,099,163	2,607,993	\$2,607,993	\$2,687,493	\$2,628,232
40423 STREET LIGHTS/SIGN							
Mat, Suppls, Services	\$116,704	\$88,544	\$58,714	135,600	\$135,600	\$135,600	\$123,800
Capital	\$7,343	\$23,490	\$25,632	54,500	\$54,500	\$54,500	\$30,000
Total 40423 STREET LIGHTS/SIGN	\$124,047	\$112,034	\$84,346	190,100	\$190,100	\$190,100	\$153,800
40424 SWEDE ALLEY PARKING STRUCT.							
Mat, Suppls, Services	\$27,553	\$34,669	\$36,765	41,025	\$41,025	\$41,025	\$41,100
Capital	\$2,310	\$4,872	\$1,754	4,500	\$4,500	\$4,500	\$4,500
Total 40424 SWEDE ALLEY PARKING STRUCT.	\$29,863	\$39,541	\$38,518	45,525	\$45,525	\$45,525	\$45,600
40551 LIBRARY							
Personnel	\$966,340	\$1,032,888	\$1,050,939	1,102,814	\$1,102,814	\$1,102,814	\$1,113,496
Mat, Suppls, Services	\$275,435	\$285,057	\$261,168	289,034	\$289,034	\$289,034	\$266,130
Capital	\$6,662	\$10,756	\$9,884	10,000	\$10,000	\$10,000	\$10,000
Total 40551 LIBRARY	\$1,248,437	\$1,328,702	\$1,321,991	1,401,848	\$1,401,848	\$1,401,848	\$1,389,626
40700 LUMP MERIT							
Personnel	\$0	\$0	\$0	823,424	\$823,424	\$823,424	\$400,000

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 40700 LUMP MERIT	\$0	\$0	\$0	823,424	\$823,424	\$823,424	\$400,000
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$4,098,723	\$3,455,742	\$1,310,600	3,746,630	\$3,746,630	\$1,310,600	\$1,340,600
Total 40821 TRANS TO OTHER FUND	\$4,098,723	\$3,455,742	\$1,310,600	3,746,630	\$3,746,630	\$1,310,600	\$1,340,600
40981 CONTINGENCY/GENERAL							
Mat, Suppls, Services	\$0	\$0	\$50,000	100,000	\$100,000	\$100,000	\$100,000
Contingency	\$55,162	\$15,324	\$10,000	150,000	\$150,000	\$150,000	\$100,000
Total 40981 CONTINGENCY/GENERAL	\$55,162	\$15,324	\$60,000	250,000	\$250,000	\$250,000	\$200,000
40985 CONTINGENCY/SNOW REMOVAL							
Contingency	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
Total 40985 CONTINGENCY/SNOW REMOVAL	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
40986 CONTINGENCY/COUNCIL							
Contingency	\$20,275	\$51,694	\$299,795	150,000	\$150,000	\$300,000	\$50,000
Total 40986 CONTINGENCY/COUNCIL	\$20,275	\$51,694	\$299,795	150,000	\$150,000	\$300,000	\$50,000
40990 EMERGENCY CONTINGENCY							
Contingency	\$0	\$0	\$52,950	90,000	\$90,000	\$340,000	\$500,000
Total 40990 EMERGENCY CONTINGENCY	\$0	\$0	\$52,950	90,000	\$90,000	\$340,000	\$500,000
40999 END BAL SUR(DEF)							
Ending Balance	\$12,266,079	\$13,995,937	\$0	12,899,864	\$12,899,864	\$12,218,740	\$7,504,960
Total 40999 END BAL SUR(DEF)	\$12,266,079	\$13,995,937	\$0	12,899,864	\$12,899,864	\$12,218,740	\$7,504,960
42170 DESTINATION TOURISM							
Mat, Suppls, Services	\$62,000	\$65,131	\$48,370	75,000	\$75,000	\$75,000	\$25,000
Total 42170 DESTINATION TOURISM	\$62,000	\$65,131	\$48,370	75,000	\$75,000	\$75,000	\$25,000
42180 SUNDANCE MITIGATION							
Mat, Suppls, Services	\$618,052	\$309,019	\$309,234	320,000	\$320,000	\$320,000	\$302,600
Total 42180 SUNDANCE MITIGATION	\$618,052	\$309,019	\$309,234	320,000	\$320,000	\$320,000	\$302,600
42181 ECONOMIC DEVELOPMENT GRANT							
Mat, Suppls, Services	\$10,000	\$0	\$0	10,000	\$10,000	\$10,000	\$10,000
Total 42181 ECONOMIC DEVELOPMENT GRANT	\$10,000	\$0	\$0	10,000	\$10,000	\$10,000	\$10,000
42182 PUBLIC ART							
Mat, Suppls, Services	\$626	\$1,915	\$2,800	7,000	\$7,000	\$7,000	\$7,000
Total 42182 PUBLIC ART	\$626	\$1,915	\$2,800	7,000	\$7,000	\$7,000	\$7,000
42183 MENTAL HEALTH							
Mat, Suppls, Services	\$60,000	\$0	\$60,000	60,000	\$60,000	\$60,000	\$60,000
Total 42183 MENTAL HEALTH	\$60,000	\$0	\$60,000	60,000	\$60,000	\$60,000	\$60,000
42185 PSSM LONG TERM AGREEMENT							
Mat, Suppls, Services	\$0	\$0	\$0	20,000	\$20,000	\$20,000	\$0
Total 42185 PSSM LONG TERM AGREEMENT	\$0	\$0	\$0	20,000	\$20,000	\$20,000	\$0
42190 MARSAC-SWEDE CONDO HOA							
Mat, Suppls, Services	\$14,400	\$14,400	\$12,000	13,000	\$13,000	\$13,000	\$13,000
Total 42190 MARSAC-SWEDE CONDO HOA	\$14,400	\$14,400	\$12,000	13,000	\$13,000	\$13,000	\$13,000

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
42200 RDA OPERATING EXPENDITURE							
Mat, Suppls, Services	\$0	\$36	\$80	0	\$0	\$0	\$0
Total 42200 RDA OPERATING EXPENDITURE	\$0	\$36	\$80	0	\$0	\$0	\$0
42305 ABATEMENT							
Mat, Suppls, Services	\$0	\$9,023	\$0	48,688	\$48,688	\$48,688	\$48,688
Total 42305 ABATEMENT	\$0	\$9,023	\$0	48,688	\$48,688	\$48,688	\$48,688
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$0	\$0	\$30,000	47,136	\$47,136	\$47,136	\$47,136
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$30,000	47,136	\$47,136	\$47,136	\$47,136
43010 BUSINESS IMPROVEMENT DISTRICT							
Mat, Suppls, Services	\$121,821	\$81,648	\$0	64,419	\$64,419	\$64,419	\$64,419
Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$121,821	\$81,648	\$0	64,419	\$64,419	\$64,419	\$64,419
43015 UTILITIES EXPENDITURE							
Mat, Suppls, Services	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
Total 43015 UTILITIES EXPENDITURE	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
TOTAL	\$47,855,213	\$49,208,666	\$33,756,514	52,457,817	\$52,457,817	\$50,056,741	\$43,060,298



## QUINNS RECREATION COMPLEX - Budget Summary

### 012 QUINNS RECREATION COMPLEX

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Revenues								
Recreation	\$5,330	\$4,691	\$6,142	\$1,753	5,000	\$5,000	\$3,296	\$3,359
Ice	\$818,339	\$833,126	\$828,397	\$629,812	865,000	\$865,000	\$601,431	\$612,867
Misc. Revenues	\$-109	\$-29	\$-58	\$3,659	2,000	\$2,000	\$832	\$847
Special Revenues & Resources	\$819	\$0	\$0	\$3,500	0	\$0	\$0	\$0
Total Revenues	\$824,378	\$837,788	\$834,482	\$638,723	872,000	\$872,000	\$605,559	\$617,073
Other								
Beginning Balance	\$-3,814,171	\$-4,129,592	\$-4,450,108	\$-4,803,352	-4,869,414	\$-4,869,414	\$-4,803,352	\$-5,398,347
Total Other	\$-3,814,171	\$-4,129,592	\$-4,450,108	\$-4,803,352	-4,869,414	\$-4,869,414	\$-4,803,352	\$-5,398,347
TOTAL	\$-2,989,793	\$-3,291,804	\$-3,615,626	\$-4,164,629	-3,997,414	\$-3,997,414	\$-4,197,793	\$-4,781,274

### 012 QUINNS RECREATION COMPLEX

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Personnel	\$777,025	\$814,063	\$861,341	\$749,410	951,239	\$951,239	\$807,239	\$902,829
Mat, Suppls, Services	\$360,725	\$343,317	\$326,385	\$265,489	387,315	\$387,315	\$387,315	\$348,835
Capital	\$2,048	\$924	\$0	\$0	6,000	\$6,000	\$6,000	\$1,000
Total Depts	\$1,139,799	\$1,158,304	\$1,187,726	\$1,014,898	1,344,554	\$1,344,554	\$1,200,554	\$1,252,664
Other								
Ending Balance	\$-4,129,592	\$-4,450,108	\$-4,803,352	\$0	-5,341,968	\$-5,341,968	\$-5,398,347	\$-6,033,938
Total Other	\$-4,129,592	\$-4,450,108	\$-4,803,352	\$0	-5,341,968	\$-5,341,968	\$-5,398,347	\$-6,033,938
TOTAL	\$-2,989,793	\$-3,291,804	\$-3,615,626	\$1,014,898	-3,997,414	\$-3,997,414	\$-4,197,793	\$-4,781,274

### 012 QUINNS RECREATION COMPLEX

## Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Recreation</b>								
012-34696 VENDING COMMISSION	\$5,330	\$4,691	\$6,142	\$1,753	5,000	\$5,000	\$3,296	\$3,359
<b>Total Recreation</b>	<b>\$5,330</b>	<b>\$4,691</b>	<b>\$6,142</b>	<b>\$1,753</b>	<b>5,000</b>	<b>\$5,000</b>	<b>\$3,296</b>	<b>\$3,359</b>
<b>Ice</b>								
012-34727 EMPLOYEE WELLNESS	\$-343	\$-7,295	\$-10,848	\$-149	0	\$0	\$0	\$0
012-34728 EQUIP/LOCKER/SKATE RENTAL	\$34,875	\$38,721	\$50,076	\$31,164	29,000	\$29,000	\$22,831	\$23,266
012-34729 ROOM RENTAL	\$8,027	\$5,218	\$7,043	\$6,012	5,000	\$5,000	\$4,114	\$4,193
012-34730 ICE RENTAL	\$269,618	\$106,840	\$73,981	\$45,620	247,000	\$247,000	\$157,495	\$160,489
012-34731 LEAGUES	\$139,416	\$156,147	\$169,334	\$121,578	167,000	\$167,000	\$124,693	\$127,063
012-34732 LEARN TO PLAY HOCKEY	\$29,170	\$26,214	\$18,808	\$10,601	33,000	\$33,000	\$22,057	\$22,476
012-34733 DROP-IN HOCKEY	\$44,487	\$37,132	\$40,596	\$27,922	48,000	\$48,000	\$33,234	\$33,866
012-34734 DROP-IN SPEEDSKATING	\$12,791	\$11,900	\$17,707	\$17,396	10,000	\$10,000	\$9,013	\$9,185
012-34735 RETAIL SALES	\$42,690	\$24,449	\$29,952	\$22,370	41,000	\$41,000	\$28,335	\$28,874
012-34736 SKATE SERVICES	\$10,997	\$11,372	\$11,199	\$8,459	13,000	\$13,000	\$9,512	\$9,693
012-34737 ADVERTISING	\$27,875	\$9,291	\$11,592	\$10,340	36,000	\$36,000	\$23,517	\$23,964
012-34738 SEASON PASSES	\$1,050	\$1,044	\$1,531	\$2,467	1,000	\$1,000	\$920	\$938
012-34740 PRIVATE LESSONS	\$7,901	\$8,430	\$6,301	\$2,976	6,000	\$6,000	\$4,376	\$4,459
012-34764 FREESTYLE	\$56,874	\$74,991	\$75,010	\$71,094	72,000	\$72,000	\$54,829	\$55,872
012-34765 CLASSES	\$71,221	\$70,006	\$62,885	\$35,366	79,000	\$79,000	\$53,554	\$54,572
012-34769 DROP-IN PROGRAMS	\$61,895	\$59,217	\$53,618	\$35,185	78,000	\$78,000	\$52,951	\$53,957
012-34770 FIELDS RENTAL	\$-206	\$5,369	\$1,377	\$4,945	0	\$0	\$0	\$0
012-34786 ICE RENTAL (SALES TAX EXEMPT)	\$0	\$194,080	\$208,236	\$176,468	0	\$0	\$0	\$0
<b>Total Ice</b>	<b>\$818,339</b>	<b>\$833,126</b>	<b>\$828,397</b>	<b>\$629,812</b>	<b>865,000</b>	<b>\$865,000</b>	<b>\$601,431</b>	<b>\$612,867</b>
<b>Misc. Revenues</b>								
012-36911 OTHER MISCELLANEOUS	\$0	\$0	\$0	\$3,713	2,000	\$2,000	\$832	\$847
012-36921 CASH OVER/SHORT	\$-109	\$-29	\$-58	\$-54	0	\$0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$-109</b>	<b>\$-29</b>	<b>\$-58</b>	<b>\$3,659</b>	<b>2,000</b>	<b>\$2,000</b>	<b>\$832</b>	<b>\$847</b>
<b>Special Revenues &amp; Resources</b>								
012-39110 DONATIONS	\$819	\$0	\$0	\$3,500	0	\$0	\$0	\$0
<b>Total Special Revenues &amp; Resources</b>	<b>\$819</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,500</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Beginning Balance</b>								
012-39990 BEGINNING BALANCE	\$-3,814,171	\$-4,129,592	\$-4,450,108	\$-4,803,352	-4,869,414	\$-4,869,414	\$-4,803,352	\$-5,398,347
<b>Total Beginning Balance</b>	<b>\$-3,814,171</b>	<b>\$-4,129,592</b>	<b>\$-4,450,108</b>	<b>\$-4,803,352</b>	<b>-4,869,414</b>	<b>\$-4,869,414</b>	<b>\$-4,803,352</b>	<b>\$-5,398,347</b>
<b>TOTAL</b>	<b>\$-2,989,793</b>	<b>\$-3,291,804</b>	<b>\$-3,615,626</b>	<b>\$-4,164,629</b>	<b>-3,997,414</b>	<b>\$-3,997,414</b>	<b>\$-4,197,793</b>	<b>\$-4,781,274</b>

012 QUINNS RECREATION COMPLEX

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>40095 ICE FACILITY</b>							
Personnel	\$631,720	\$653,078	\$638,418	693,748	\$693,748	\$693,748	\$672,683
Mat, Suppls, Services	\$263,702	\$269,046	\$227,897	321,760	\$321,760	\$321,760	\$285,635
Capital	\$924	\$0	\$0	2,000	\$2,000	\$2,000	\$1,000
<b>Total 40095 ICE FACILITY</b>	<b>\$896,345</b>	<b>\$922,124</b>	<b>\$866,315</b>	<b>1,017,508</b>	<b>\$1,017,508</b>	<b>\$1,017,508</b>	<b>\$959,318</b>
<b>40096 FIELDS</b>							
Personnel	\$182,343	\$208,263	\$110,992	257,491	\$257,491	\$113,491	\$230,146
Mat, Suppls, Services	\$79,616	\$57,339	\$37,592	65,555	\$65,555	\$65,555	\$63,200
Capital	\$0	\$0	\$0	4,000	\$4,000	\$4,000	\$0
<b>Total 40096 FIELDS</b>	<b>\$261,959</b>	<b>\$265,602</b>	<b>\$148,584</b>	<b>327,046</b>	<b>\$327,046</b>	<b>\$183,046</b>	<b>\$293,346</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$-4,450,108	\$-4,803,352	\$0	-5,341,968	\$-5,341,968	\$-5,398,347	\$-6,033,938
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$-4,450,108</b>	<b>\$-4,803,352</b>	<b>\$0</b>	<b>-5,341,968</b>	<b>\$-5,341,968</b>	<b>\$-5,398,347</b>	<b>\$-6,033,938</b>
<b>TOTAL</b>	<b>\$-3,291,804</b>	<b>\$-3,615,626</b>	<b>\$1,014,898</b>	<b>-3,997,414</b>	<b>\$-3,997,414</b>	<b>\$-4,197,793</b>	<b>\$-4,781,274</b>

## POLICE SPECIAL REVENUE FUND - Budget Summary

### 021 POLICE SPECIAL REVENUE FUND

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Revenues</b>								
State Revenue	\$1,350	\$800	\$1,369	\$0	0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$1,350</b>	<b>\$800</b>	<b>\$1,369</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Other</b>								
Beginning Balance	\$32,254	\$33,604	\$34,404	\$35,773	0	\$0	\$35,773	\$0
<b>Total Other</b>	<b>\$32,254</b>	<b>\$33,604</b>	<b>\$34,404</b>	<b>\$35,773</b>	<b>0</b>	<b>\$0</b>	<b>\$35,773</b>	<b>\$0</b>
<b>TOTAL</b>	<b>\$33,604</b>	<b>\$34,404</b>	<b>\$35,773</b>	<b>\$35,773</b>	<b>0</b>	<b>\$0</b>	<b>\$35,773</b>	<b>\$0</b>

### 021 POLICE SPECIAL REVENUE FUND

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Capital	\$0	\$0	\$0	\$0	0	\$0	\$35,773	\$0
Total Depts	\$0	\$0	\$0	\$0	0	\$0	\$35,773	\$0
Other								
Ending Balance	\$33,604	\$34,404	\$35,773	\$0	0	\$0	\$0	\$0
Total Other	\$33,604	\$34,404	\$35,773	\$0	0	\$0	\$0	\$0
TOTAL	\$33,604	\$34,404	\$35,773	\$0	0	\$0	\$35,773	\$0

## 021 POLICE SPECIAL REVENUE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
State Revenue								
021-33269 TOBACCO COMPLIANCE	\$1,350	\$800	\$1,369	\$0	0	\$0	\$0	\$0
Total State Revenue	\$1,350	\$800	\$1,369	\$0	0	\$0	\$0	\$0
Beginning Balance								
021-39990 BEGINNING BALANCE	\$32,254	\$33,604	\$34,404	\$35,773	0	\$0	\$35,773	\$0
Total Beginning Balance	\$32,254	\$33,604	\$34,404	\$35,773	0	\$0	\$35,773	\$0
TOTAL	\$33,604	\$34,404	\$35,773	\$35,773	0	\$0	\$35,773	\$0

## 021 POLICE SPECIAL REVENUE FUND

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40999 END BAL SUR(DEF)							
Ending Balance	\$34,404	\$35,773	\$0	0	\$0	\$0	\$0
Total 40999 END BAL SUR(DEF)	\$34,404	\$35,773	\$0	0	\$0	\$0	\$0
41001 POLICE SPECIAL REVENUE FUND							
Capital	\$0	\$0	\$0	0	\$0	\$35,773	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	0	\$0	\$35,773	\$0
TOTAL	\$34,404	\$35,773	\$0	0	\$0	\$35,773	\$0

## CRIMINAL FORFEITURE RESTRICTED ACCOUNT - Budget Summary

**022      CRIMINAL      FORFEITURE**

### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Revenues								
State Revenue	\$9,685	\$22,948	\$56,556	\$0	0	\$0	\$0	\$0
Total Revenues	\$9,685	\$22,948	\$56,556	\$0	0	\$0	\$0	\$0
Other								
Beginning Balance	\$16,386	\$26,071	\$23,168	\$23,168	0	\$0	\$23,168	\$0
Total Other	\$16,386	\$26,071	\$23,168	\$23,168	0	\$0	\$23,168	\$0
<b>TOTAL</b>	<b>\$26,071</b>	<b>\$49,019</b>	<b>\$79,724</b>	<b>\$23,168</b>	<b>0</b>	<b>\$0</b>	<b>\$23,168</b>	<b>\$0</b>

**022      CRIMINAL      FORFEITURE**

### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Capital	\$0	\$25,851	\$56,556	\$0	0	\$0	\$23,168	\$0
Total Depts	\$0	\$25,851	\$56,556	\$0	0	\$0	\$23,168	\$0
Other								
Ending Balance	\$26,071	\$23,168	\$23,168	\$0	0	\$0	\$0	\$0
Total Other	\$26,071	\$23,168	\$23,168	\$0	0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$26,071</b>	<b>\$49,019</b>	<b>\$79,724</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$23,168</b>	<b>\$0</b>

**022      CRIMINAL      FORFEITURE**

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
State Revenue								

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
022-33271 EQUITABLE SHARING	\$9,685	\$22,948	\$56,556	\$0	0	\$0	\$0	\$0
Total State Revenue	\$9,685	\$22,948	\$56,556	\$0	0	\$0	\$0	\$0
Beginning Balance								
022-39990 BEGINNING BALANCE	\$16,386	\$26,071	\$23,168	\$23,168	0	\$0	\$23,168	\$0
Total Beginning Balance	\$16,386	\$26,071	\$23,168	\$23,168	0	\$0	\$23,168	\$0
TOTAL	\$26,071	\$49,019	\$79,724	\$23,168	0	\$0	\$23,168	\$0

## 022 CRIMINAL FORFEITURE

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40999 END BAL SUR(DEF)							
Ending Balance	\$23,168	\$23,168	\$0	0	\$0	\$0	\$0
Total 40999 END BAL SUR(DEF)	\$23,168	\$23,168	\$0	0	\$0	\$0	\$0
41001 POLICE SPECIAL REVENUE FUND							
Capital	\$25,851	\$56,556	\$0	0	\$0	\$23,168	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$25,851	\$56,556	\$0	0	\$0	\$23,168	\$0
TOTAL	\$49,019	\$79,724	\$0	0	\$0	\$23,168	\$0

## LOWER PARK AVE RDA SPECIAL REVENUE FUND - Budget Summary

### 023 LOWER PARK AVE RDA SPECIAL

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Revenues								
Property Taxes	\$2,279,414	\$2,763,710	\$2,890,222	\$3,580,830	2,947,000	\$2,947,000	\$4,952,000	\$4,252,000
Misc. Revenues	\$6,228	\$15,928	\$41,006	\$0	0	\$0	\$0	\$0
Total Revenues	\$2,285,642	\$2,779,638	\$2,931,228	\$3,580,830	2,947,000	\$2,947,000	\$4,952,000	\$4,252,000
Other								
Beginning Balance	\$254,047	\$322,354	\$857,555	\$1,604,087	1,420,096	\$1,420,096	\$1,604,087	\$2,254,587
Total Other	\$254,047	\$322,354	\$857,555	\$1,604,087	1,420,096	\$1,420,096	\$1,604,087	\$2,254,587

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>TOTAL</b>	\$2,539,689	\$3,101,992	\$3,788,783	\$5,184,917	4,367,096	\$4,367,096	\$6,556,087	\$6,506,587

## 023 LOWER PARK AVE RDA SPECIAL

### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Depts</b>								
Personnel	\$41,082	\$22,877	\$23,703	\$23,145	32,668	\$32,668	\$32,668	\$31,958
Mat, Suppls, Services	\$535,128	\$580,435	\$613,868	\$576,926	676,300	\$676,300	\$676,300	\$692,300
<b>Total Depts</b>	\$576,210	\$603,312	\$637,571	\$600,071	708,968	\$708,968	\$708,968	\$724,258
<b>Other</b>								
Interfund Transfer	\$1,641,125	\$1,641,125	\$1,547,125	\$3,592,532	2,092,532	\$2,092,532	\$3,592,532	\$3,092,532
Ending Balance	\$322,354	\$857,555	\$1,604,087	\$0	1,565,596	\$1,565,596	\$2,254,587	\$2,689,797
<b>Total Other</b>	\$1,963,479	\$2,498,680	\$3,151,212	\$3,592,532	3,658,128	\$3,658,128	\$5,847,119	\$5,782,329
<b>TOTAL</b>	\$2,539,689	\$3,101,992	\$3,788,783	\$4,192,603	4,367,096	\$4,367,096	\$6,556,087	\$6,506,587

## 023 LOWER PARK AVE RDA SPECIAL

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Property Taxes</b>								
023-31113 PROP TAX INCREMENT RDA	\$524,265	\$635,653	\$664,751	\$823,591	680,000	\$680,000	\$1,000,000	\$1,000,000
023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	52,000	\$52,000	\$52,000	\$52,000
023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$1,755,149	\$2,128,057	\$2,225,471	\$2,757,239	2,215,000	\$2,215,000	\$3,900,000	\$3,200,000
<b>Total Property Taxes</b>	\$2,279,414	\$2,763,710	\$2,890,222	\$3,580,830	2,947,000	\$2,947,000	\$4,952,000	\$4,252,000
<b>Misc. Revenues</b>								
023-36111 INTEREST EARNINGS	\$6,228	\$15,928	\$41,006	\$0	0	\$0	\$0	\$0
<b>Total Misc. Revenues</b>	\$6,228	\$15,928	\$41,006	\$0	0	\$0	\$0	\$0

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Beginning Balance								
023-39990 BEGINNING BALANCE	\$254,047	\$322,354	\$857,555	\$1,604,087	1,420,096	\$1,420,096	\$1,604,087	\$2,254,587
Total Beginning Balance	\$254,047	\$322,354	\$857,555	\$1,604,087	1,420,096	\$1,420,096	\$1,604,087	\$2,254,587
<b>TOTAL</b>	<b>\$2,539,689</b>	<b>\$3,101,992</b>	<b>\$3,788,783</b>	<b>\$5,184,917</b>	<b>4,367,096</b>	<b>\$4,367,096</b>	<b>\$6,556,087</b>	<b>\$6,506,587</b>

## 023 LOWER PARK AVE RDA SPECIAL

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40624 RDA MITIGATION							
Mat, Suppls, Services	\$528,668	\$509,724	\$541,725	568,000	\$568,000	\$568,000	\$568,000
Total 40624 RDA MITIGATION	\$528,668	\$509,724	\$541,725	568,000	\$568,000	\$568,000	\$568,000
40999 END BAL SUR(DEF)							
Ending Balance	\$857,555	\$1,604,087	\$0	1,565,596	\$1,565,596	\$2,254,587	\$2,689,797
Total 40999 END BAL SUR(DEF)	\$857,555	\$1,604,087	\$0	1,565,596	\$1,565,596	\$2,254,587	\$2,689,797
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
43328 LOWER PARK AVENUE RDA							
Personnel	\$22,877	\$23,703	\$23,145	32,668	\$32,668	\$32,668	\$31,958
Mat, Suppls, Services	\$51,767	\$104,144	\$35,202	58,300	\$58,300	\$58,300	\$74,300
Interfund Transfer	\$1,641,125	\$1,547,125	\$3,592,532	2,092,532	\$2,092,532	\$3,592,532	\$3,092,532
Total 43328 LOWER PARK AVENUE RDA	\$1,715,769	\$1,674,972	\$3,650,879	2,183,500	\$2,183,500	\$3,683,500	\$3,198,790
<b>TOTAL</b>	<b>\$3,101,992</b>	<b>\$3,788,783</b>	<b>\$4,192,604</b>	<b>4,367,096</b>	<b>\$4,367,096</b>	<b>\$6,556,087</b>	<b>\$6,506,587</b>



## MAIN STREET RDA SPECIAL REVENUE FUND - Budget Summary

### 024 MAIN STREET RDA SPECIAL

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Revenues								
Property Taxes	\$1,234,273	\$1,277,777	\$1,141,744	\$1,286,772	1,195,000	\$1,195,000	\$1,195,000	\$1,195,000
Misc. Revenues	\$5,819	\$12,058	\$24,803	\$0	0	\$0	\$0	\$0
Total Revenues	\$1,240,092	\$1,289,835	\$1,166,547	\$1,286,772	1,195,000	\$1,195,000	\$1,195,000	\$1,195,000
Other								
Beginning Balance	\$260,447	\$460,052	\$730,611	\$904,151	677,511	\$677,511	\$904,151	\$954,151
Total Other	\$260,447	\$460,052	\$730,611	\$904,151	677,511	\$677,511	\$904,151	\$954,151
<b>TOTAL</b>	<b>\$1,500,539</b>	<b>\$1,749,887</b>	<b>\$1,897,158</b>	<b>\$2,190,923</b>	<b>1,872,511</b>	<b>\$1,872,511</b>	<b>\$2,099,151</b>	<b>\$2,149,151</b>

### 024 MAIN STREET RDA SPECIAL

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Mat, Suppls, Services	\$288,486	\$267,276	\$241,007	\$242,276	455,000	\$455,000	\$455,000	\$455,000
Total Depts	\$288,486	\$267,276	\$241,007	\$242,276	455,000	\$455,000	\$455,000	\$455,000
Other								
Interfund Transfer	\$752,000	\$752,000	\$752,000	\$690,000	690,000	\$690,000	\$690,000	\$700,000
Ending Balance	\$460,052	\$730,611	\$904,151	\$0	727,511	\$727,511	\$954,151	\$994,151
Total Other	\$1,212,052	\$1,482,611	\$1,656,151	\$690,000	1,417,511	\$1,417,511	\$1,644,151	\$1,694,151
<b>TOTAL</b>	<b>\$1,500,538</b>	<b>\$1,749,887</b>	<b>\$1,897,158</b>	<b>\$932,276</b>	<b>1,872,511</b>	<b>\$1,872,511</b>	<b>\$2,099,151</b>	<b>\$2,149,151</b>

### 024 MAIN STREET RDA SPECIAL

#### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Property Taxes								

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
024-31113 PROP TAX INCREMENT RDA	\$283,883	\$293,889	\$262,601	\$295,958	265,000	\$265,000	\$265,000	\$265,000
024-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$950,390	\$983,888	\$879,143	\$990,814	880,000	\$880,000	\$880,000	\$880,000
Total Property Taxes	\$1,234,273	\$1,277,777	\$1,141,744	\$1,286,772	1,195,000	\$1,195,000	\$1,195,000	\$1,195,000
Misc. Revenues								
024-36111 INTEREST EARNINGS	\$5,819	\$12,058	\$24,803	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$5,819	\$12,058	\$24,803	\$0	0	\$0	\$0	\$0
Beginning Balance								
024-39990 BEGINNING BALANCE	\$260,447	\$460,052	\$730,611	\$904,151	677,511	\$677,511	\$904,151	\$954,151
Total Beginning Balance	\$260,447	\$460,052	\$730,611	\$904,151	677,511	\$677,511	\$904,151	\$954,151
<b>TOTAL</b>	<b>\$1,500,539</b>	<b>\$1,749,887</b>	<b>\$1,897,158</b>	<b>\$2,190,923</b>	<b>1,872,511</b>	<b>\$1,872,511</b>	<b>\$2,099,151</b>	<b>\$2,149,151</b>

## 024 MAIN STREET RDA SPECIAL

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40623 RDA MITIGATION - MAI							
Mat, Suppls, Services	\$262,566	\$240,086	\$226,363	405,000	\$405,000	\$405,000	\$405,000
Total 40623 RDA MITIGATION - MAI	\$262,566	\$240,086	\$226,363	405,000	\$405,000	\$405,000	\$405,000
40999 END BAL SUR(DEF)							
Ending Balance	\$730,611	\$904,151	\$0	727,511	\$727,511	\$954,151	\$994,151
Total 40999 END BAL SUR(DEF)	\$730,611	\$904,151	\$0	727,511	\$727,511	\$954,151	\$994,151
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$0	\$0	\$13,690	30,000	\$30,000	\$30,000	\$30,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$13,690	30,000	\$30,000	\$30,000	\$30,000
43303 MAIN STREET RDA							
Mat, Suppls, Services	\$4,710	\$921	\$2,222	20,000	\$20,000	\$20,000	\$20,000
Interfund Transfer	\$752,000	\$752,000	\$690,000	690,000	\$690,000	\$690,000	\$700,000
Total 43303 MAIN STREET RDA	\$756,710	\$752,921	\$692,222	710,000	\$710,000	\$710,000	\$720,000
<b>TOTAL</b>	<b>\$1,749,887</b>	<b>\$1,897,158</b>	<b>\$932,276</b>	<b>1,872,511</b>	<b>\$1,872,511</b>	<b>\$2,099,151</b>	<b>\$2,149,151</b>

## CAPITAL IMPROVEMENT FUND - Budget Summary

### 031 CAPITAL IMPROVEMENT FUND

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Revenues</b>								
Sales Tax	\$8,010,452	\$7,159,183	\$11,017,088	\$7,479,931	9,750,207	\$9,750,207	\$9,750,207	\$8,699,216
Planning Building & Engineering Fees	\$308,787	\$432,381	\$620,441	\$456,053	355,000	\$355,000	\$439,880	\$355,000
Federal Revenue	\$11,140	\$1,044	\$0	\$0	0	\$0	\$0	\$0
State Revenue	\$520,721	\$431,761	\$369,790	\$474,901	360,000	\$360,000	\$380,505	\$421,005
County/SP District Revenue	\$637,316	\$2,520,580	\$639,252	\$3,157,397	2,030,000	\$2,030,000	\$4,260,000	\$2,030,000
Transit Charges for Services	\$0	\$0	\$0	\$0	0	\$0	\$0	\$3,500,000
Misc. Revenues	\$2,837,006	\$4,303,532	\$1,519,612	\$6,491,201	20,198,000	\$20,198,000	\$7,698,123	\$14,420,502
Interfund Transactions (CIP/Debt)	\$28,171,029	\$33,203,271	\$64,444,555	\$4,868,732	2,436,030	\$2,436,030	\$4,868,786	\$0
Special Revenues & Resources	\$3,737,067	\$813,486	\$292,445	\$178,562	481,487	\$481,487	\$481,487	\$231,125
Bond Proceeds	\$0	\$0	\$0	\$0	8,000,000	\$8,000,000	\$8,000,000	\$9,000,000
<b>Total Revenues</b>	<b>\$44,233,518</b>	<b>\$48,865,239</b>	<b>\$78,903,184</b>	<b>\$23,106,777</b>	<b>43,610,724</b>	<b>\$43,610,724</b>	<b>\$35,878,988</b>	<b>\$38,656,848</b>
<b>Other</b>								
Beginning Balance	\$36,922,033	\$31,142,544	\$40,859,511	\$47,522,284	10,196,484	\$10,196,484	\$47,522,284	\$5,586,770
Total Other	\$36,922,033	\$31,142,544	\$40,859,511	\$47,522,284	10,196,484	\$10,196,484	\$47,522,284	\$5,586,770
<b>TOTAL</b>	<b>\$81,155,551</b>	<b>\$80,007,783</b>	<b>\$119,762,695</b>	<b>\$70,629,061</b>	<b>53,807,208</b>	<b>\$53,807,208</b>	<b>\$83,401,272</b>	<b>\$44,243,618</b>

### 031 CAPITAL IMPROVEMENT FUND

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Depts</b>								
Personnel	\$68,537	\$46,395	\$63,633	\$68,427	0	\$0	\$0	\$0
Capital	\$48,658,602	\$35,749,161	\$68,507,716	\$13,733,205	45,873,694	\$45,873,694	\$74,132,384	\$37,534,575
<b>Total Depts</b>	<b>\$48,727,139</b>	<b>\$35,795,556</b>	<b>\$68,571,349</b>	<b>\$13,801,631</b>	<b>45,873,694</b>	<b>\$45,873,694</b>	<b>\$74,132,384</b>	<b>\$37,534,575</b>
<b>Other</b>								
Interfund Transfer	\$1,285,867	\$3,352,716	\$3,669,062	\$3,682,118	5,745,118	\$5,745,118	\$3,682,118	\$3,580,329
Ending Balance	\$31,142,544	\$40,859,511	\$47,522,284	\$0	2,188,396	\$2,188,396	\$5,586,770	\$3,128,714
Total Other	\$32,428,411	\$44,212,227	\$51,191,346	\$3,682,118	7,933,514	\$7,933,514	\$9,268,888	\$6,709,043
<b>TOTAL</b>	<b>\$81,155,550</b>	<b>\$80,007,783</b>	<b>\$119,762,695</b>	<b>\$17,483,749</b>	<b>53,807,208</b>	<b>\$53,807,208</b>	<b>\$83,401,272</b>	<b>\$44,243,618</b>

## 031 CAPITAL IMPROVEMENT FUND

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Sales Tax</b>								
031-31213 RESORT TAX	\$3,084,250	\$700,000	\$3,000,000	\$0	2,550,207	\$2,550,207	\$2,550,207	\$2,550,207
031-31215 ADDITIONAL RESORT SALES TAX	\$4,926,202	\$4,866,464	\$5,284,004	\$4,826,799	4,650,000	\$4,650,000	\$4,650,000	\$3,969,681
031-31216 TRANSIENT ROOM TAX	\$0	\$1,592,720	\$2,733,084	\$2,653,132	2,550,000	\$2,550,000	\$2,550,000	\$2,179,328
<b>Total Sales Tax</b>	<b>\$8,010,452</b>	<b>\$7,159,183</b>	<b>\$11,017,088</b>	<b>\$7,479,931</b>	<b>9,750,207</b>	<b>\$9,750,207</b>	<b>\$9,750,207</b>	<b>\$8,699,216</b>
<b>Planning Building &amp; Engineering Fees</b>								
031-32361 IMPACT FEES	\$308,787	\$432,381	\$620,441	\$456,053	355,000	\$355,000	\$439,880	\$355,000
<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$308,787</b>	<b>\$432,381</b>	<b>\$620,441</b>	<b>\$456,053</b>	<b>355,000</b>	<b>\$355,000</b>	<b>\$439,880</b>	<b>\$355,000</b>
<b>Federal Revenue</b>								
031-33110 FEDERAL GRANTS	\$11,140	\$1,044	\$0	\$0	0	\$0	\$0	\$0
<b>Total Federal Revenue</b>	<b>\$11,140</b>	<b>\$1,044</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>State Revenue</b>								
031-33252 STATE CONTRIBUTION	\$11,650	\$11,500	\$11,850	\$13,321	0	\$0	\$0	\$0
031-33261 CLASS C ROAD	\$509,071	\$420,261	\$357,940	\$461,580	360,000	\$360,000	\$380,505	\$421,005
<b>Total State Revenue</b>	<b>\$520,721</b>	<b>\$431,761</b>	<b>\$369,790</b>	<b>\$474,901</b>	<b>360,000</b>	<b>\$360,000</b>	<b>\$380,505</b>	<b>\$421,005</b>
<b>County/SP District Revenue</b>								
031-33311 COUNTY CONTRIBUTION	\$581,115	\$2,510,580	\$533,000	\$3,026,397	2,030,000	\$2,030,000	\$4,260,000	\$2,030,000
031-33312 RECR, ARTS & PARK - RAP TAX GRANT	\$56,201	\$10,000	\$106,252	\$82,000	0	\$0	\$0	\$0
<b>Total County/SP District Revenue</b>	<b>\$637,316</b>	<b>\$2,520,580</b>	<b>\$639,252</b>	<b>\$3,108,397</b>	<b>2,030,000</b>	<b>\$2,030,000</b>	<b>\$4,260,000</b>	<b>\$2,030,000</b>
<b>Transit Charges for Services</b>								
031-34230 REGIONAL TRANSIT REVENUE	\$0	\$0	\$0	\$0	0	\$0	\$0	\$3,500,000
<b>Total Transit Charges for Services</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,500,000</b>
<b>Misc. Revenues</b>								
031-36111 INTEREST EARNINGS	\$406,963	\$619,040	\$1,215,237	\$117,651	20,000	\$20,000	\$20,123	\$325,365
031-36210 RENTAL INCOME	\$30	\$0	\$3,500	\$60	173,000	\$173,000	\$173,000	\$86,500
031-36309 SALE OF PROPERTY-AFFORDABLE HOUSING	\$0	\$2,700,184	\$166,791	\$1,069,246	0	\$0	\$1,500,000	\$0
031-36310 SALE OF ASSETS	\$2,239,756	\$790,722	\$0	\$5,185,804	20,000,000	\$20,000,000	\$6,000,000	\$14,000,000
031-36325 GARAGE REVENUE	\$174,917	\$189,117	\$129,171	\$113,087	0	\$0	\$0	\$0
031-36911 OTHER MISCELLANEOUS	\$15,340	\$4,469	\$4,912	\$5,352	5,000	\$5,000	\$5,000	\$8,637
<b>Total Misc. Revenues</b>	<b>\$2,837,006</b>	<b>\$4,303,532</b>	<b>\$1,519,612</b>	<b>\$6,491,201</b>	<b>20,198,000</b>	<b>\$20,198,000</b>	<b>\$7,698,123</b>	<b>\$14,420,502</b>
<b>Interfund Transactions (CIP/Debt)</b>								
031-38213 GEN FUND TRANS TO FUND 31 CIP	\$0	\$3,000,023	\$2,357,042	\$0	2,436,030	\$2,436,030	\$0	\$0
031-38271 TRANS FROM DEBT SERVICE FUND	\$28,171,029	\$30,203,248	\$62,087,513	\$4,868,732	0	\$0	\$4,868,786	\$0
<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$28,171,029</b>	<b>\$33,203,271</b>	<b>\$64,444,555</b>	<b>\$4,868,732</b>	<b>2,436,030</b>	<b>\$2,436,030</b>	<b>\$4,868,786</b>	<b>\$0</b>
<b>Special Revenues &amp; Resources</b>								
031-39110 DONATIONS	\$3,599,329	\$150,000	\$0	\$80,000	0	\$0	\$0	\$0
031-39126 OTHER CONTRIBUTIONS	\$131,863	\$657,539	\$282,588	\$93,894	478,987	\$478,987	\$478,987	\$231,125

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
031-39129 LIBRARY FUNDRAISING DONATION	\$5,875	\$5,947	\$9,857	\$4,667	2,500	\$2,500	\$2,500	\$0
Total Special Revenues & Resources	\$3,737,067	\$813,486	\$292,445	\$178,562	481,487	\$481,487	\$481,487	\$231,125
Bond Proceeds								
031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	8,000,000	\$8,000,000	\$8,000,000	\$9,000,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	8,000,000	\$8,000,000	\$8,000,000	\$9,000,000
Beginning Balance								
031-39990 BEGINNING BALANCE	\$36,922,033	\$31,142,544	\$40,859,511	\$47,522,284	10,196,484	\$10,196,484	\$47,522,284	\$5,586,770
Total Beginning Balance	\$36,922,033	\$31,142,544	\$40,859,511	\$47,522,284	10,196,484	\$10,196,484	\$47,522,284	\$5,586,770
TOTAL	\$81,155,551	\$80,007,783	\$119,762,695	\$70,580,061	53,807,208	\$53,807,208	\$83,401,272	\$44,243,618

## 031 CAPITAL IMPROVEMENT FUND

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$3,352,716	\$3,669,062	\$3,682,118	5,745,118	\$5,745,118	\$3,682,118	\$3,580,329
Total 40821 TRANS TO OTHER FUND	\$3,352,716	\$3,669,062	\$3,682,118	5,745,118	\$5,745,118	\$3,682,118	\$3,580,329
40999 END BAL SUR(DEF)							
Ending Balance	\$40,859,511	\$47,522,284	\$0	2,188,396	\$2,188,396	\$5,586,770	\$3,128,714
Total 40999 END BAL SUR(DEF)	\$40,859,511	\$47,522,284	\$0	2,188,396	\$2,188,396	\$5,586,770	\$3,128,714
43300 FIVE YEAR CIP							
Capital	\$0	\$0	\$0	0	\$0	\$5,073,395	\$0
Total 43300 FIVE YEAR CIP	\$0	\$0	\$0	0	\$0	\$5,073,395	\$0
43301 ENGINEERING & PLANNING							
Capital	\$0	\$0	\$0	0	\$0	\$76,177	\$0
Total 43301 ENGINEERING & PLANNING	\$0	\$0	\$0	0	\$0	\$76,177	\$0
43302 INFORMATION SYSTEMS ENHANCEMENT							
Capital	\$127	\$87	\$0	0	\$0	\$23,268	\$0
Total 43302 INFORMATION SYSTEMS ENHANCEMENT	\$127	\$87	\$0	0	\$0	\$23,268	\$0
43308 CITY PARK							
Capital	\$90,948	\$2,447	\$0	150,000	\$150,000	\$635,765	\$150,000
Total 43308 CITY PARK	\$90,948	\$2,447	\$0	150,000	\$150,000	\$635,765	\$150,000
43311 PAVEMENT MANAGEMENT							
Capital	\$806,042	\$761,060	\$824,495	1,000,000	\$1,000,000	\$1,229,447	\$1,000,000
Total 43311 PAVEMENT MANAGEMENT	\$806,042	\$761,060	\$824,495	1,000,000	\$1,000,000	\$1,229,447	\$1,000,000
43320 AFFORDABLE HOUSING							
Capital	\$250,185	\$287,294	\$61,653	0	\$0	\$802,481	\$0
Total 43320 AFFORDABLE HOUSING	\$250,185	\$287,294	\$61,653	0	\$0	\$802,481	\$0
43324 MCPOLIN FARM PROPERTY MAINTENANCE							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$0	\$0	\$0	0	\$0	\$2,280	\$0
Total 43324 MCPOLIN FARM PROPERTY MAINTENANCE	\$0	\$0	\$0	0	\$0	\$2,280	\$0
43329 ADA IMPLEMENTATION							
Capital	\$0	\$0	\$0	5,000	\$5,000	\$75,523	\$5,000
Total 43329 ADA IMPLEMENTATION	\$0	\$0	\$0	5,000	\$5,000	\$75,523	\$5,000
43332 LIBRARY DONATION EXP							
Capital	\$12,810	\$12,839	\$10,851	0	\$0	\$31,495	\$0
Total 43332 LIBRARY DONATION EXP	\$12,810	\$12,839	\$10,851	0	\$0	\$31,495	\$0
43333 DIRECTIONAL SIGNAGE							
Capital	\$0	\$7,842	\$640	0	\$0	\$640	\$0
Total 43333 DIRECTIONAL SIGNAGE	\$0	\$7,842	\$640	0	\$0	\$640	\$0
43349 TRAFFIC CALMING							
Capital	\$16,340	\$11,667	\$489	10,000	\$10,000	\$84,761	\$0
Total 43349 TRAFFIC CALMING	\$16,340	\$11,667	\$489	10,000	\$10,000	\$84,761	\$0
43356 TRAILS MASTER PLAN IMPLEMENTATION							
Capital	\$94,330	\$57,504	\$163,960	70,000	\$70,000	\$180,536	\$70,000
Total 43356 TRAILS MASTER PLAN IMPLEMENTATION	\$94,330	\$57,504	\$163,960	70,000	\$70,000	\$180,536	\$70,000
43401 PUBLIC ART							
Capital	\$2,400	\$47,023	\$32,593	0	\$0	\$318,000	\$0
Total 43401 PUBLIC ART	\$2,400	\$47,023	\$32,593	0	\$0	\$318,000	\$0
43402 FRIENDS OF THE FARM							
Capital	\$1,647	\$640	\$1,478	0	\$0	\$23,373	\$0
Total 43402 FRIENDS OF THE FARM	\$1,647	\$640	\$1,478	0	\$0	\$23,373	\$0
43404 OPEN SPACE IMPROVEMENTS							
Personnel	\$11,874	\$37,950	\$44,208	0	\$0	\$0	\$0
Capital	\$620,831	\$371,657	\$493,387	300,000	\$300,000	\$846,950	\$300,000
Total 43404 OPEN SPACE IMPROVEMENTS	\$632,704	\$409,607	\$537,595	300,000	\$300,000	\$846,950	\$300,000
43411 NEIGHBORHOOD PARKS							
Capital	\$0	\$0	\$0	0	\$0	\$265,874	\$0
Total 43411 NEIGHBORHOOD PARKS	\$0	\$0	\$0	0	\$0	\$265,874	\$0
43456 QUINN'S ICE/FIELDS PHASE II							
Capital	\$6,930	\$98,342	\$0	0	\$0	\$36,805	\$0
Total 43456 QUINN'S ICE/FIELDS PHASE II	\$6,930	\$98,342	\$0	0	\$0	\$36,805	\$0
43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME							
Capital	\$13,119	\$62,724	\$12,910	65,000	\$65,000	\$163,829	\$65,000
Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	\$13,119	\$62,724	\$12,910	65,000	\$65,000	\$163,829	\$65,000
43478 ASSET MGNT/REPLACEMENT PROGRAM							
Capital	\$457,322	\$564,629	\$766,056	552,709	\$552,709	\$1,950,992	\$0
Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$457,322	\$564,629	\$766,056	552,709	\$552,709	\$1,950,992	\$0
43482 ICE FACILITY CAPITAL REPLACEMENT							
Capital	\$8,401	\$-20,120	\$-11,928	100,000	\$100,000	\$650,946	\$100,000

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$8,401	\$-20,120	\$-11,928	100,000	\$100,000	\$650,946	\$100,000
43490 OTIS PHASE III(A)							
Capital	\$1,184,725	\$532,416	\$247	0	\$0	\$1,837,902	\$1,948,120
Total 43490 OTIS PHASE III(A)	\$1,184,725	\$532,416	\$247	0	\$0	\$1,837,902	\$1,948,120
43493 ICE FACILITY CAPITAL IMPROVEMENTS							
Capital	\$20,000	\$11,220	\$33	0	\$0	\$0	\$0
Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS	\$20,000	\$11,220	\$33	0	\$0	\$0	\$0
43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT							
Capital	\$47,570	\$0	\$10,950	0	\$0	\$49,690	\$0
Total 43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT	\$47,570	\$0	\$10,950	0	\$0	\$49,690	\$0
43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI							
Capital	\$0	\$0	\$0	0	\$0	\$22,305	\$0
Total 43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI	\$0	\$0	\$0	0	\$0	\$22,305	\$0
43526 WALKABILITY IMPLEMENTATION							
Personnel	\$4,592	\$1,030	\$0	0	\$0	\$0	\$0
Capital	\$4,935	\$0	\$72,212	0	\$0	\$4,540,113	\$0
Total 43526 WALKABILITY IMPLEMENTATION	\$9,527	\$1,030	\$72,212	0	\$0	\$4,540,113	\$0
43529 WALKABILITY MAINTENANCE							
Capital	\$40,890	\$37,626	\$31,661	40,500	\$40,500	\$58,196	\$50,500
Total 43529 WALKABILITY MAINTENANCE	\$40,890	\$37,626	\$31,661	40,500	\$40,500	\$58,196	\$50,500
43535 CHINA BRIDGE GARAGE EVENT PARKING							
Capital	\$0	\$0	\$161,359	340,000	\$340,000	\$978,126	\$340,000
Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$0	\$0	\$161,359	340,000	\$340,000	\$978,126	\$340,000
43540 RACQUET CLUB RENOVATION							
Capital	\$3,007	\$0	\$0	0	\$0	\$0	\$0
Total 43540 RACQUET CLUB RENOVATION	\$3,007	\$0	\$0	0	\$0	\$0	\$0
43542 EMERGENCY MANAGEMENT PROGRAM START UP							
Capital	\$7,648	\$3,384	\$847	0	\$0	\$33,624	\$15,000
Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$7,648	\$3,384	\$847	0	\$0	\$33,624	\$15,000
43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT							
Capital	\$0	\$0	\$0	0	\$0	\$99,779	\$-99,779
Total 43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT	\$0	\$0	\$0	0	\$0	\$99,779	\$-99,779
43577 IRRIGATION CONTROL REPLACEMENT							
Capital	\$30,000	\$21,940	\$0	0	\$0	\$33,756	\$0
Total 43577 IRRIGATION CONTROL REPLACEMENT	\$30,000	\$21,940	\$0	0	\$0	\$33,756	\$0
43578 ELECTRONIC RECORD ARCHIVING							
Capital	\$0	\$0	\$93,478	0	\$0	\$95,000	\$0
Total 43578 ELECTRONIC RECORD ARCHIVING	\$0	\$0	\$93,478	0	\$0	\$95,000	\$0
43581 MIDDLE SILVER CREEK							
Capital	\$0	\$0	\$0	0	\$0	\$234,297	\$0
Total 43581 MIDDLE SILVER CREEK	\$0	\$0	\$0	0	\$0	\$234,297	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
43589 STORM WATER IMPROVEMENTS							
Capital	\$94,125	\$-4,999	\$23,546	50,000	\$50,000	\$172,304	\$50,000
Total 43589 STORM WATER IMPROVEMENTS	\$94,125	\$-4,999	\$23,546	50,000	\$50,000	\$172,304	\$50,000
43598 SECURITY PROJECTS							
Capital	\$49,057	\$11,387	\$15,707	0	\$0	\$125,542	\$0
Total 43598 SECURITY PROJECTS	\$49,057	\$11,387	\$15,707	0	\$0	\$125,542	\$0
43601 SOILS REPOSITORY							
Capital	\$0	\$0	\$0	0	\$0	\$4,204,144	\$0
Total 43601 SOILS REPOSITORY	\$0	\$0	\$0	0	\$0	\$4,204,144	\$0
43606 ENVIRONMENTAL REVOLVING LOAN FUND							
Capital	\$29,432	\$0	\$24,200	0	\$0	\$94,484	\$0
Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	\$29,432	\$0	\$24,200	0	\$0	\$94,484	\$0
43607 DT ENHANCEMENT PHASE 2							
Personnel	\$29,930	\$9,432	\$2,767	0	\$0	\$0	\$0
Capital	\$357,794	\$447,548	\$37,371	0	\$0	\$1,666,978	\$0
Total 43607 DT ENHANCEMENT PHASE 2	\$387,724	\$456,981	\$40,138	0	\$0	\$1,666,978	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$25,000	\$0	\$0	0	\$0	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$25,000	\$0	\$0	0	\$0	\$0	\$0
43626 APP DEVELOPMENT							
Capital	\$6,500	\$30,820	\$0	0	\$0	\$0	\$0
Total 43626 APP DEVELOPMENT	\$6,500	\$30,820	\$0	0	\$0	\$0	\$0
43628 CEMETERY IMPROVEMENTS							
Capital	\$700	\$700	\$0	0	\$0	\$0	\$0
Total 43628 CEMETERY IMPROVEMENTS	\$700	\$700	\$0	0	\$0	\$0	\$0
43629 AQUATICS EQUIPMENT REPLACEMENT							
Capital	\$12,830	\$10,120	\$56,242	15,000	\$15,000	\$29,554	\$15,000
Total 43629 AQUATICS EQUIPMENT REPLACEMENT	\$12,830	\$10,120	\$56,242	15,000	\$15,000	\$29,554	\$15,000
43631 SPRIGGS BARN							
Capital	\$0	\$0	\$0	0	\$0	\$5,000	\$0
Total 43631 SPRIGGS BARN	\$0	\$0	\$0	0	\$0	\$5,000	\$0
43643 OPEN SPACE ACQUISITION							
Capital	\$17,709	\$0	\$3,550,530	3,000,000	\$3,000,000	\$0	\$0
Total 43643 OPEN SPACE ACQUISITION	\$17,709	\$0	\$3,550,530	3,000,000	\$3,000,000	\$0	\$0
43645 PROSPECTOR DRAIN							
Capital	\$205,946	\$48,179	\$13,736	0	\$0	\$10,798	\$1,006,712
Total 43645 PROSPECTOR DRAIN	\$205,946	\$48,179	\$13,736	0	\$0	\$10,798	\$1,006,712
43649 SENIOR COMMUNITY CENTER							
Capital	\$0	\$0	\$0	0	\$0	\$800,000	\$0
Total 43649 SENIOR COMMUNITY CENTER	\$0	\$0	\$0	0	\$0	\$800,000	\$0
43652 FLEET MGMT SOFTWARE							



	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$0	\$0	\$29,880	0	\$0	\$103,986	\$0
Total 43652 FLEET MGMT SOFTWARE	\$0	\$0	\$29,880	0	\$0	\$103,986	\$0
43657 BON PARK/RMP SUBSTATION RELOC/MIT							
Capital	\$96,473	\$139,541	\$60,736	0	\$0	\$1,019,304	\$0
Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	\$96,473	\$139,541	\$60,736	0	\$0	\$1,019,304	\$0
43661 DOG PARK IMPRVMT							
Capital	\$0	\$0	\$0	5,000	\$5,000	\$55,307	\$5,000
Total 43661 DOG PARK IMPRVMT	\$0	\$0	\$0	5,000	\$5,000	\$55,307	\$5,000
43662 NETWORK/SECURITY ENHANCE							
Capital	\$29,272	\$80,541	\$0	0	\$0	\$33,187	\$0
Total 43662 NETWORK/SECURITY ENHANCE	\$29,272	\$80,541	\$0	0	\$0	\$33,187	\$0
43663 WEBSITE REMODEL							
Capital	\$0	\$0	\$0	0	\$0	\$12,378	\$0
Total 43663 WEBSITE REMODEL	\$0	\$0	\$0	0	\$0	\$12,378	\$0
43669 RECREATION SOFTWARE							
Capital	\$0	\$0	\$0	0	\$0	\$12,000	\$0
Total 43669 RECREATION SOFTWARE	\$0	\$0	\$0	0	\$0	\$12,000	\$0
43670 MS INFRASTRUCTURE MAINT							
Capital	\$29,620	\$43,217	\$31,365	100,000	\$100,000	\$530,503	\$-399,310
Total 43670 MS INFRASTRUCTURE MAINT	\$29,620	\$43,217	\$31,365	100,000	\$100,000	\$530,503	\$-399,310
43674 SURVEY MONUMENT RE-ESTABLISHMENT							
Capital	\$0	\$0	\$0	15,000	\$15,000	\$35,000	\$0
Total 43674 SURVEY MONUMENT RE-ESTABLISHMENT	\$0	\$0	\$0	15,000	\$15,000	\$35,000	\$0
43675 HISTORIC WALL/HILLSIDE AVE							
Capital	\$0	\$0	\$0	0	\$0	\$326,200	\$0
Total 43675 HISTORIC WALL/HILLSIDE AVE	\$0	\$0	\$0	0	\$0	\$326,200	\$0
43676 ENGINEERING SMALL PROJECTS							
Capital	\$0	\$849	\$5,404	0	\$0	\$5,404	\$0
Total 43676 ENGINEERING SMALL PROJECTS	\$0	\$849	\$5,404	0	\$0	\$5,404	\$0
43677 PROSPECTOR AVE RECONSTRUCTION							
Personnel	\$0	\$770	\$0	0	\$0	\$0	\$0
Capital	\$-64,711	\$-4,686	\$55,910	0	\$0	\$661,048	\$0
Total 43677 PROSPECTOR AVE RECONSTRUCTION	\$-64,711	\$-3,916	\$55,910	0	\$0	\$661,048	\$0
43680 FIBER CONNECTION TO QUINN'S ICE & WATER							
Capital	\$44,223	\$0	\$0	0	\$0	\$0	\$0
Total 43680 FIBER CONNECTION TO QUINN'S ICE & WATER	\$44,223	\$0	\$0	0	\$0	\$0	\$0
43681 LIBRARY TECH EQUIP REPLACE							
Capital	\$0	\$12,256	\$22,534	24,387	\$24,387	\$15,368	\$24,387
Total 43681 LIBRARY TECH EQUIP REPLACE	\$0	\$12,256	\$22,534	24,387	\$24,387	\$15,368	\$24,387
43682 COUNCIL CHAMBERS ADV TECH UPGRADES							
Capital	\$0	\$0	\$0	0	\$0	\$-32,000	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43682 COUNCIL CHAMBERS ADV TECH UPGRADES	\$0	\$0	\$0	0	\$0	\$-32,000	\$0
43688 REGIONAL INTERCONNECT							
Capital	\$0	\$0	\$0	50,000	\$50,000	\$0	\$0
Total 43688 REGIONAL INTERCONNECT	\$0	\$0	\$0	50,000	\$50,000	\$0	\$0
43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO							
Capital	\$2,221	\$4,680	\$35,206	25,000	\$25,000	\$68,410	\$25,000
Total 43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO	\$2,221	\$4,680	\$35,206	25,000	\$25,000	\$68,410	\$25,000
43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS							
Capital	\$0	\$0	\$0	0	\$0	\$74,898	\$0
Total 43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS	\$0	\$0	\$0	0	\$0	\$74,898	\$0
43700 STREETS AND WATER MAINTENANCE BUILDING							
Capital	\$255,467	\$77,261	\$1,612,340	0	\$0	\$1,757,613	\$0
Total 43700 STREETS AND WATER MAINTENANCE BUILDING	\$255,467	\$77,261	\$1,612,340	0	\$0	\$1,757,613	\$0
43713 MASTER PLAN RECREATION AMENITIES							
Capital	\$0	\$6,048	\$0	0	\$0	\$65,537	\$0
Total 43713 MASTER PLAN RECREATION AMENITIES	\$0	\$6,048	\$0	0	\$0	\$65,537	\$0
43719 REPLACEMENT OF DATA BACKUP SYSTEM							
Capital	\$160	\$0	\$0	0	\$0	\$0	\$0
Total 43719 REPLACEMENT OF DATA BACKUP SYSTEM	\$160	\$0	\$0	0	\$0	\$0	\$0
43720 VIDEO STORAGE ARRAY							
Capital	\$0	\$60,000	\$0	0	\$0	\$0	\$0
Total 43720 VIDEO STORAGE ARRAY	\$0	\$60,000	\$0	0	\$0	\$0	\$0
43727 LED STREET LIGHTS PHASE 1							
Capital	\$8,306	\$0	\$0	0	\$0	\$6,917	\$0
Total 43727 LED STREET LIGHTS PHASE 1	\$8,306	\$0	\$0	0	\$0	\$6,917	\$0
43742 PARK AVE. RECONSTRUCTION							
Capital	\$0	\$0	\$0	1,788,000	\$1,788,000	\$2,080,000	\$1,662,900
Total 43742 PARK AVE. RECONSTRUCTION	\$0	\$0	\$0	1,788,000	\$1,788,000	\$2,080,000	\$1,662,900
43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE							
Capital	\$324	\$119	\$61,025	0	\$0	\$61,025	\$0
Total 43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE	\$324	\$119	\$61,025	0	\$0	\$61,025	\$0
43759 DOWNTOWN PROJECTS PLAZAS							
Capital	\$60,605	\$400	\$15,675	0	\$0	\$500,000	\$0
Total 43759 DOWNTOWN PROJECTS PLAZAS	\$60,605	\$400	\$15,675	0	\$0	\$500,000	\$0
43771 PROSPECTOR AVENUE RECONSTRUCTION							
Capital	\$0	\$407,976	\$0	0	\$0	\$407,976	\$0
Total 43771 PROSPECTOR AVENUE RECONSTRUCTION	\$0	\$407,976	\$0	0	\$0	\$407,976	\$0
43773 DUMP TRUCK							
Capital	\$0	\$0	\$0	150,000	\$150,000	\$150,000	\$0
Total 43773 DUMP TRUCK	\$0	\$0	\$0	150,000	\$150,000	\$150,000	\$0
43776 VEHICLE & EQUIP REPLACE							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$0
Total 43776 VEHICLE & EQUIP REPLACE	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$0
43777 PROSPECTOR AVE STORM WATER							
Capital	\$137,870	\$0	\$0	0	\$0	\$0	\$0
Total 43777 PROSPECTOR AVE STORM WATER	\$137,870	\$0	\$0	0	\$0	\$0	\$0
43779 PARK AVE STORM DRAIN							
Capital	\$0	\$0	\$0	750,000	\$750,000	\$750,000	\$0
Total 43779 PARK AVE STORM DRAIN	\$0	\$0	\$0	750,000	\$750,000	\$750,000	\$0
43782 PC MARC TENNIS COURT RESURFACE							
Capital	\$0	\$0	\$24,500	0	\$0	\$37,000	\$30,000
Total 43782 PC MARC TENNIS COURT RESURFACE	\$0	\$0	\$24,500	0	\$0	\$37,000	\$30,000
43783 CORE FABRIC EXTENDER							
Capital	\$6,000	\$0	\$0	0	\$0	\$0	\$0
Total 43783 CORE FABRIC EXTENDER	\$6,000	\$0	\$0	0	\$0	\$0	\$0
43793 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	0	\$0	\$35,100	\$0
Total 43793 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$0	\$35,100	\$0
43798 WINDOWS 10 CLIENT LICENSES							
Capital	\$5,500	\$0	\$0	0	\$0	\$0	\$0
Total 43798 WINDOWS 10 CLIENT LICENSES	\$5,500	\$0	\$0	0	\$0	\$0	\$0
43804 BONANZA FLATS							
Capital	\$0	\$206,857	\$970,859	2,150,000	\$2,150,000	\$4,485,579	\$0
Total 43804 BONANZA FLATS	\$0	\$206,857	\$970,859	2,150,000	\$2,150,000	\$4,485,579	\$0
43816 SPORTS FIELD - TURF AERATOR							
Capital	\$26,000	\$0	\$0	0	\$0	\$0	\$0
Total 43816 SPORTS FIELD - TURF AERATOR	\$26,000	\$0	\$0	0	\$0	\$0	\$0
43817 ARTS & CULTURE PROJECT							
Capital	\$19,297,809	\$0	\$508,144	7,109,987	\$7,109,987	\$8,351,146	\$676,045
Total 43817 ARTS & CULTURE PROJECT	\$19,297,809	\$0	\$508,144	7,109,987	\$7,109,987	\$8,351,146	\$676,045
43818 CENTRAL PARK CITY CONDOS							
Capital	\$4,242,235	\$0	\$0	0	\$0	\$20,455	\$0
Total 43818 CENTRAL PARK CITY CONDOS	\$4,242,235	\$0	\$0	0	\$0	\$20,455	\$0
43819 WOODSIDE PHASE I							
Personnel	\$0	\$9,537	\$7,828	0	\$0	\$0	\$0
Capital	\$1,052,486	\$3,959,452	\$177,492	0	\$0	\$638,645	\$0
Total 43819 WOODSIDE PHASE I	\$1,052,486	\$3,968,988	\$185,320	0	\$0	\$638,645	\$0
43820 TREASURE HILL							
Capital	\$6,000,000	\$58,001,033	\$6,486	0	\$0	\$10,586,370	\$0
Total 43820 TREASURE HILL	\$6,000,000	\$58,001,033	\$6,486	0	\$0	\$10,586,370	\$0
43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP							
Capital	\$0	\$0	\$0	0	\$0	\$29,000	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	\$0	\$0	\$0	0	\$0	\$29,000	\$0
43835 GIS: GEOEVENT SERVER LICENSE							
Capital	\$0	\$0	\$0	5,000	\$5,000	\$5,000	\$0
Total 43835 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	5,000	\$5,000	\$5,000	\$0
43838 OFFICE 2016 LICENSES							
Capital	\$0	\$992	\$0	0	\$0	\$0	\$0
Total 43838 OFFICE 2016 LICENSES	\$0	\$992	\$0	0	\$0	\$0	\$0
43841 BUBBLE REPAIR							
Capital	\$0	\$106,938	\$25,490	0	\$0	\$0	\$0
Total 43841 BUBBLE REPAIR	\$0	\$106,938	\$25,490	0	\$0	\$0	\$0
43844 WOODSIDE PHASE II							
Personnel	\$0	\$4,914	\$13,623	0	\$0	\$0	\$0
Capital	\$0	\$1,988,264	\$285,223	2,095,136	\$2,095,136	\$7,158,778	\$26,795,000
Total 43844 WOODSIDE PHASE II	\$0	\$1,993,179	\$298,846	2,095,136	\$2,095,136	\$7,158,778	\$26,795,000
43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL							
Capital	\$0	\$0	\$0	0	\$0	\$6,000	\$0
Total 43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL	\$0	\$0	\$0	0	\$0	\$6,000	\$0
43846 SR 248 NEW TUNNEL							
Capital	\$0	\$0	\$2,927,506	0	\$0	\$5,907,150	\$0
Total 43846 SR 248 NEW TUNNEL	\$0	\$0	\$2,927,506	0	\$0	\$5,907,150	\$0
43847 SR 248 BRT							
Capital	\$0	\$0	\$0	25,000,000	\$25,000,000	\$0	\$3,500,000
Total 43847 SR 248 BRT	\$0	\$0	\$0	25,000,000	\$25,000,000	\$0	\$3,500,000
43850 LOADER							
Capital	\$0	\$0	\$301,879	300,000	\$300,000	\$300,000	\$0
Total 43850 LOADER	\$0	\$0	\$301,879	300,000	\$300,000	\$300,000	\$0
43851 EV CHARGERS							
Capital	\$0	\$0	\$90,040	257,975	\$257,975	\$257,975	\$0
Total 43851 EV CHARGERS	\$0	\$0	\$90,040	257,975	\$257,975	\$257,975	\$0
43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA							
Capital	\$0	\$0	\$0	300,000	\$300,000	\$0	\$200,000
Total 43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA	\$0	\$0	\$0	300,000	\$300,000	\$0	\$200,000
43854 ROADSIDE TRAILHEAD SIGNAGE							
Capital	\$0	\$0	\$10,991	0	\$0	\$0	\$0
Total 43854 ROADSIDE TRAILHEAD SIGNAGE	\$0	\$0	\$10,991	0	\$0	\$0	\$0
43856 ROUND VALLEY TRAIL							
Capital	\$0	\$0	\$3,575	0	\$0	\$0	\$0
Total 43856 ROUND VALLEY TRAIL	\$0	\$0	\$3,575	0	\$0	\$0	\$0
43857 FOOT TRAIL - PHASE 1							
Capital	\$0	\$0	\$20,000	0	\$0	\$0	\$0
Total 43857 FOOT TRAIL - PHASE 1	\$0	\$0	\$20,000	0	\$0	\$0	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
43858 TRAIL COUNTERS GRANT PROJECT 2020							
Capital	\$0	\$0	\$2,245	0	\$0	\$0	\$0
Total 43858 TRAIL COUNTERS GRANT PROJECT 2020	\$0	\$0	\$2,245	0	\$0	\$0	\$0
TOTAL	\$80,007,784	\$119,762,696	\$17,483,750	53,807,209	\$53,807,209	\$83,401,272	\$44,243,619

## REDEVELOPMENT AGENCY-LOWER PRK - Budget Summary

### 033 REDEVELOPMENT AGENCY-

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Revenues								
Misc. Revenues	\$12,139	\$1,994,901	\$36,452	\$173	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$1,641,125	\$1,641,125	\$1,547,125	\$3,592,532	2,092,532	\$2,092,532	\$3,592,532	\$3,092,532
Total Revenues	\$1,653,264	\$3,636,026	\$1,583,577	\$3,592,705	2,092,532	\$2,092,532	\$3,592,532	\$3,092,532
Other								
Beginning Balance	\$746,751	\$738,741	\$1,026,025	\$1,774,703	3,001,276	\$3,001,276	\$1,774,703	\$286,084
Total Other	\$746,751	\$738,741	\$1,026,025	\$1,774,703	3,001,276	\$3,001,276	\$1,774,703	\$286,084
TOTAL	\$2,400,015	\$4,374,767	\$2,609,602	\$5,367,408	5,093,808	\$5,093,808	\$5,367,235	\$3,378,616

### 033 REDEVELOPMENT AGENCY-

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Personnel	\$2,624	\$32,488	\$14,627	\$831	0	\$0	\$0	\$0
Capital	\$1,658,650	\$2,610,928	\$112,057	\$28,138	3,135,000	\$3,135,000	\$2,311,436	\$255,000
Total Depts	\$1,661,274	\$2,643,416	\$126,684	\$28,969	3,135,000	\$3,135,000	\$2,311,436	\$255,000
Other								
Interfund Transfer	\$0	\$705,325	\$708,215	\$2,769,715	706,715	\$706,715	\$2,769,715	\$2,782,840
Ending Balance	\$738,741	\$1,026,025	\$1,774,703	\$0	1,252,093	\$1,252,093	\$286,084	\$340,776
Total Other	\$738,741	\$1,731,350	\$2,482,918	\$2,769,715	1,958,808	\$1,958,808	\$3,055,799	\$3,123,616
TOTAL	\$2,400,015	\$4,374,766	\$2,609,602	\$2,798,684	5,093,808	\$5,093,808	\$5,367,235	\$3,378,616

**033 REDEVELOPMENT AGENCY-**

**Revenue by Type**

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Misc. Revenues								
033-36111 INTEREST EARNINGS	\$12,139	\$13,001	\$36,452	\$173	0	\$0	\$0	\$0
033-36310 SALE OF ASSETS	\$0	\$1,981,900	\$0	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$12,139	\$1,994,901	\$36,452	\$173	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)								
033-38275 TRANS FROM LPA RDA SRF	\$1,641,125	\$1,641,125	\$1,547,125	\$3,592,532	2,092,532	\$2,092,532	\$3,592,532	\$3,092,532
Total Interfund Transactions (CIP/Debt)	\$1,641,125	\$1,641,125	\$1,547,125	\$3,592,532	2,092,532	\$2,092,532	\$3,592,532	\$3,092,532
Beginning Balance								
033-39990 BEGINNING BALANCE	\$746,751	\$738,741	\$1,026,025	\$1,774,703	3,001,276	\$3,001,276	\$1,774,703	\$286,084
Total Beginning Balance	\$746,751	\$738,741	\$1,026,025	\$1,774,703	3,001,276	\$3,001,276	\$1,774,703	\$286,084
TOTAL	\$2,400,015	\$4,374,767	\$2,609,602	\$5,367,408	5,093,808	\$5,093,808	\$5,367,235	\$3,378,616

**033 REDEVELOPMENT AGENCY-**

**Expenditures by Department & Type**

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$705,325	\$708,215	\$2,769,715	706,715	\$706,715	\$2,769,715	\$2,782,840
Total 40821 TRANS TO OTHER FUND	\$705,325	\$708,215	\$2,769,715	706,715	\$706,715	\$2,769,715	\$2,782,840
40999 END BAL SUR(DEF)							
Ending Balance	\$1,026,025	\$1,774,703	\$0	1,252,093	\$1,252,093	\$286,084	\$340,776
Total 40999 END BAL SUR(DEF)	\$1,026,025	\$1,774,703	\$0	1,252,093	\$1,252,093	\$286,084	\$340,776
43309 CITY PARK IMPROVEMENTS							
Capital	\$28,300	\$1,715	\$9,978	100,000	\$100,000	\$552,226	\$100,000
Total 43309 CITY PARK IMPROVEMENTS	\$28,300	\$1,715	\$9,978	100,000	\$100,000	\$552,226	\$100,000
43322 AFFORDABLE HOUSING							
Personnel	\$1,322	\$0	\$0	0	\$0	\$0	\$0
Capital	\$479,925	\$9,064	\$-9,862	0	\$0	\$16,024	\$0
Total 43322 AFFORDABLE HOUSING	\$481,247	\$9,064	\$-9,862	0	\$0	\$16,024	\$0
43351 TRAFFIC CALMING							
Capital	\$0	\$0	\$0	0	\$0	\$39,845	\$0
Total 43351 TRAFFIC CALMING	\$0	\$0	\$0	0	\$0	\$39,845	\$0
43502 SKATE PARK REPAIRS							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$200	\$0	\$4,254	5,000	\$5,000	\$14,003	\$5,000
Total 43502 SKATE PARK REPAIRS	\$200	\$0	\$4,254	5,000	\$5,000	\$14,003	\$5,000
43585 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$0	\$0	0	\$0	\$7,156	\$0
Total 43585 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	0	\$0	\$7,156	\$0
43599 CRESCENT TRAMWAY TRAIL							
Capital	\$0	\$0	\$3,486	0	\$0	\$197,343	\$0
Total 43599 CRESCENT TRAMWAY TRAIL	\$0	\$0	\$3,486	0	\$0	\$197,343	\$0
43646 LIBRARY REMODEL							
Capital	\$16,879	\$21,388	\$1,936	0	\$0	\$2,385	\$0
Total 43646 LIBRARY REMODEL	\$16,879	\$21,388	\$1,936	0	\$0	\$2,385	\$0
43647 WOODSIDE PHASE I							
Capital	\$653,741	\$2,148	\$3,656	0	\$0	\$3,838	\$0
Total 43647 WOODSIDE PHASE I	\$653,741	\$2,148	\$3,656	0	\$0	\$3,838	\$0
43649 SENIOR COMMUNITY CENTER							
Capital	\$0	\$0	\$8,610	0	\$0	\$1,000,000	\$0
Total 43649 SENIOR COMMUNITY CENTER	\$0	\$0	\$8,610	0	\$0	\$1,000,000	\$0
43679 OLD TOWN STAIRS							
Capital	\$0	\$0	\$0	0	\$0	\$150,000	\$150,000
Total 43679 OLD TOWN STAIRS	\$0	\$0	\$0	0	\$0	\$150,000	\$150,000
43696 1450-60 PARK AVENUE							
Personnel	\$15,195	\$6,163	\$0	0	\$0	\$0	\$0
Capital	\$1,350,449	\$12,709	\$-2,570	0	\$0	\$-2,570	\$0
Total 43696 1450-60 PARK AVENUE	\$1,365,644	\$18,872	\$-2,570	0	\$0	\$-2,570	\$0
43711 WOODSIDE PHASE II							
Personnel	\$12,662	\$5,135	\$0	0	\$0	\$0	\$0
Capital	\$39,546	\$6,044	\$0	3,000,000	\$3,000,000	\$2,208	\$0
Total 43711 WOODSIDE PHASE II	\$52,208	\$11,179	\$0	3,000,000	\$3,000,000	\$2,208	\$0
43730 PUBLIC ART							
Capital	\$0	\$40,000	\$0	0	\$0	\$42,749	\$0
Total 43730 PUBLIC ART	\$0	\$40,000	\$0	0	\$0	\$42,749	\$0
43741 SNOW CREEK BRIDGE							
Capital	\$11,220	\$0	\$0	0	\$0	\$0	\$0
Total 43741 SNOW CREEK BRIDGE	\$11,220	\$0	\$0	0	\$0	\$0	\$0
43743 RECREATION BLDG. CITY PARK							
Personnel	\$777	\$2,302	\$831	0	\$0	\$0	\$0
Capital	\$24,832	\$17,100	\$8,651	0	\$0	\$254,865	\$0
Total 43743 RECREATION BLDG. CITY PARK	\$25,609	\$19,402	\$9,482	0	\$0	\$254,865	\$0
43769 CENTRAL PARK							
Personnel	\$2,532	\$1,027	\$0	0	\$0	\$0	\$0
Capital	\$5,835	\$1,889	\$0	0	\$0	\$1,364	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43769 CENTRAL PARK	\$8,368	\$2,916	\$0	0	\$0	\$1,364	\$0
43848 OLD TOWN ACCESS & CIRCULATION PLAN							
Capital	\$0	\$0	\$0	30,000	\$30,000	\$30,000	\$0
Total 43848 OLD TOWN ACCESS & CIRCULATION PLAN	\$0	\$0	\$0	30,000	\$30,000	\$30,000	\$0
<b>TOTAL</b>	<b>\$4,374,766</b>	<b>\$2,609,602</b>	<b>\$2,798,684</b>	<b>5,093,808</b>	<b>\$5,093,808</b>	<b>\$5,367,235</b>	<b>\$3,378,616</b>

## REDEVELOPMENT AGENCY-MAIN ST - Budget Summary

### 034 REDEVELOPMENT AGENCY-MAIN

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Revenues								
Misc. Revenues	\$12,859	\$18,148	\$23,200	\$0	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$752,000	\$752,000	\$752,000	\$690,000	690,000	\$690,000	\$690,000	\$700,000
Total Revenues	\$764,859	\$770,148	\$775,200	\$690,000	690,000	\$690,000	\$690,000	\$700,000
Other								
Beginning Balance	\$1,250,230	\$1,209,001	\$1,073,963	\$835,780	444,435	\$444,435	\$835,780	\$352,630
Total Other	\$1,250,230	\$1,209,001	\$1,073,963	\$835,780	444,435	\$444,435	\$835,780	\$352,630
<b>TOTAL</b>	<b>\$2,015,089</b>	<b>\$1,979,149</b>	<b>\$1,849,163</b>	<b>\$1,525,780</b>	<b>1,134,435</b>	<b>\$1,134,435</b>	<b>\$1,525,780</b>	<b>\$1,052,630</b>

### 034 REDEVELOPMENT AGENCY-MAIN

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Capital	\$0	\$95,695	\$208,223	\$173	30,000	\$30,000	\$368,144	\$0
Total Depts	\$0	\$95,695	\$208,223	\$173	30,000	\$30,000	\$368,144	\$0
Other								
Interfund Transfer	\$806,088	\$809,490	\$805,161	\$805,006	805,006	\$805,006	\$805,006	\$1,046,777
Ending Balance	\$1,209,001	\$1,073,963	\$835,780	\$0	299,429	\$299,429	\$352,630	\$5,853
Total Other	\$2,015,089	\$1,883,453	\$1,640,941	\$805,006	1,104,435	\$1,104,435	\$1,157,636	\$1,052,630
<b>TOTAL</b>	<b>\$2,015,089</b>	<b>\$1,979,148</b>	<b>\$1,849,164</b>	<b>\$805,179</b>	<b>1,134,435</b>	<b>\$1,134,435</b>	<b>\$1,525,780</b>	<b>\$1,052,630</b>



## 034 REDEVELOPMENT AGENCY-MAIN

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Misc. Revenues								
034-36111 INTEREST EARNINGS	\$12,859	\$18,148	\$23,200	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$12,859	\$18,148	\$23,200	\$0	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)								
034-38277 TRANS FROM MAIN ST RDA SRF	\$752,000	\$752,000	\$752,000	\$690,000	690,000	\$690,000	\$690,000	\$700,000
Total Interfund Transactions (CIP/Debt)	\$752,000	\$752,000	\$752,000	\$690,000	690,000	\$690,000	\$690,000	\$700,000
Beginning Balance								
034-39990 BEGINNING BALANCE	\$1,250,230	\$1,209,001	\$1,073,963	\$835,780	444,435	\$444,435	\$835,780	\$352,630
Total Beginning Balance	\$1,250,230	\$1,209,001	\$1,073,963	\$835,780	444,435	\$444,435	\$835,780	\$352,630
<b>TOTAL</b>	<b>\$2,015,089</b>	<b>\$1,979,149</b>	<b>\$1,849,163</b>	<b>\$1,525,780</b>	<b>1,134,435</b>	<b>\$1,134,435</b>	<b>\$1,525,780</b>	<b>\$1,052,630</b>

## 034 REDEVELOPMENT AGENCY-MAIN

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$809,490	\$805,161	\$805,006	805,006	\$805,006	\$805,006	\$1,046,777
Total 40821 TRANS TO OTHER FUND	\$809,490	\$805,161	\$805,006	805,006	\$805,006	\$805,006	\$1,046,777
40999 END BAL SUR(DEF)							
Ending Balance	\$1,073,963	\$835,780	\$0	299,429	\$299,429	\$352,630	\$5,853
Total 40999 END BAL SUR(DEF)	\$1,073,963	\$835,780	\$0	299,429	\$299,429	\$352,630	\$5,853
43306 OLD TOWN STAIRS							
Capital	\$12,159	\$203,477	\$173	0	\$0	\$284,426	\$0
Total 43306 OLD TOWN STAIRS	\$12,159	\$203,477	\$173	0	\$0	\$284,426	\$0
43586 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$0	\$0	0	\$0	\$20,000	\$0
Total 43586 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	0	\$0	\$20,000	\$0
43814 MAIN STREET BOLLARDS PHASE I							
Capital	\$83,536	\$4,746	\$0	0	\$0	\$11,718	\$0
Total 43814 MAIN STREET BOLLARDS PHASE I	\$83,536	\$4,746	\$0	0	\$0	\$11,718	\$0
43815 PAVEMENT MANAGEMENT IMPLEMENTATION							
Capital	\$0	\$0	\$0	0	\$0	\$52,000	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43815 PAVEMENT MANAGEMENT IMPLEMENTATION	\$0	\$0	\$0	0	\$0	\$52,000	\$0
43848 OLD TOWN ACCESS & CIRCULATION PLAN							
Capital	\$0	\$0	\$0	30,000	\$30,000	\$0	\$0
Total 43848 OLD TOWN ACCESS & CIRCULATION PLAN	\$0	\$0	\$0	30,000	\$30,000	\$0	\$0
<b>TOTAL</b>	<b>\$1,979,148</b>	<b>\$1,849,164</b>	<b>\$805,179</b>	<b>1,134,435</b>	<b>\$1,134,435</b>	<b>\$1,525,780</b>	<b>\$1,052,630</b>

## BUILDING AUTHORITY - Budget Summary

### 035 BUILDING AUTHORITY

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Revenues								
Misc. Revenues	\$4,752	\$6,564	\$10,999	\$0	0	\$0	\$0	\$0
Total Revenues	\$4,752	\$6,564	\$10,999	\$0	0	\$0	\$0	\$0
Other								
Beginning Balance	\$454,087	\$424,783	\$429,917	\$440,916	429,917	\$429,917	\$440,916	\$440,916
Total Other	\$454,087	\$424,783	\$429,917	\$440,916	429,917	\$429,917	\$440,916	\$440,916
<b>TOTAL</b>	<b>\$458,839</b>	<b>\$431,347</b>	<b>\$440,916</b>	<b>\$440,916</b>	<b>429,917</b>	<b>\$429,917</b>	<b>\$440,916</b>	<b>\$440,916</b>

### 035 BUILDING AUTHORITY

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Capital	\$34,056	\$1,430	\$0	\$0	0	\$0	\$0	\$0
Total Depts	\$34,056	\$1,430	\$0	\$0	0	\$0	\$0	\$0
Other								
Ending Balance	\$424,783	\$429,917	\$440,916	\$0	429,917	\$429,917	\$440,916	\$440,916
Total Other	\$424,783	\$429,917	\$440,916	\$0	429,917	\$429,917	\$440,916	\$440,916
<b>TOTAL</b>	<b>\$458,839</b>	<b>\$431,347</b>	<b>\$440,916</b>	<b>\$0</b>	<b>429,917</b>	<b>\$429,917</b>	<b>\$440,916</b>	<b>\$440,916</b>

## 035 BUILDING AUTHORITY

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Misc. Revenues								
035-36111 INTEREST EARNINGS	\$4,752	\$6,564	\$10,999	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$4,752	\$6,564	\$10,999	\$0	0	\$0	\$0	\$0
Beginning Balance								
035-39990 BEGINNING BALANCE	\$454,087	\$424,783	\$429,917	\$440,916	429,917	\$429,917	\$440,916	\$440,916
Total Beginning Balance	\$454,087	\$424,783	\$429,917	\$440,916	429,917	\$429,917	\$440,916	\$440,916
TOTAL	\$458,839	\$431,347	\$440,916	\$440,916	429,917	\$429,917	\$440,916	\$440,916

## 035 BUILDING AUTHORITY

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40999 END BAL SUR(DEF)							
Ending Balance	\$429,917	\$440,916	\$0	429,917	\$429,917	\$440,916	\$440,916
Total 40999 END BAL SUR(DEF)	\$429,917	\$440,916	\$0	429,917	\$429,917	\$440,916	\$440,916
43345 FUTURE PROJECTS							
Capital	\$1,430	\$0	\$0	0	\$0	\$0	\$0
Total 43345 FUTURE PROJECTS	\$1,430	\$0	\$0	0	\$0	\$0	\$0
TOTAL	\$431,347	\$440,916	\$0	429,917	\$429,917	\$440,916	\$440,916

## EQUIPMENT REPLACEMENT CIP - Budget Summary

### 038 EQUIPMENT REPLACEMENT CIP

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Revenues								
Misc. Revenues	\$124,131	\$80,989	\$74,891	\$179,548	0	\$0	\$18,000	\$0
Interfund Transactions (CIP/Debt)	\$1,023,700	\$1,073,700	\$1,073,700	\$1,285,600	1,285,600	\$1,285,600	\$1,285,600	\$1,315,600
Total Revenues	\$1,147,831	\$1,154,689	\$1,148,591	\$1,465,148	1,285,600	\$1,285,600	\$1,303,600	\$1,315,600
Other								
Beginning Balance	\$1,626,711	\$1,352,711	\$1,990,746	\$1,912,090	59,075	\$59,075	\$1,912,090	\$151,967

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total Other	\$1,626,711	\$1,352,711	\$1,990,746	\$1,912,090	59,075	\$59,075	\$1,912,090	\$151,967
<b>TOTAL</b>	<b>\$2,774,542</b>	<b>\$2,507,400</b>	<b>\$3,139,337</b>	<b>\$3,377,238</b>	<b>1,344,675</b>	<b>\$1,344,675</b>	<b>\$3,215,690</b>	<b>\$1,467,567</b>

### 038 EQUIPMENT REPLACEMENT CIP

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Capital	\$1,421,831	\$516,654	\$1,227,248	\$1,847,656	1,285,600	\$1,285,600	\$3,063,723	\$1,460,138
Total Depts	\$1,421,831	\$516,654	\$1,227,248	\$1,847,656	1,285,600	\$1,285,600	\$3,063,723	\$1,460,138
Other								
Ending Balance	\$1,352,711	\$1,990,746	\$1,912,090	\$0	59,075	\$59,075	\$151,967	\$7,429
Total Other	\$1,352,711	\$1,990,746	\$1,912,090	\$0	59,075	\$59,075	\$151,967	\$7,429
<b>TOTAL</b>	<b>\$2,774,542</b>	<b>\$2,507,400</b>	<b>\$3,139,338</b>	<b>\$1,847,656</b>	<b>1,344,675</b>	<b>\$1,344,675</b>	<b>\$3,215,690</b>	<b>\$1,467,567</b>

### 038 EQUIPMENT REPLACEMENT CIP

#### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Misc. Revenues								
038-36310 SALE OF ASSETS	\$124,131	\$80,989	\$74,891	\$179,548	0	\$0	\$18,000	\$0
Total Misc. Revenues	\$124,131	\$80,989	\$74,891	\$179,548	0	\$0	\$18,000	\$0
Interfund Transactions (CIP/Debt)								
038-38210 TRANS FR GEN FUND-EQUIP REPLAC	\$1,023,700	\$1,073,700	\$1,073,700	\$1,285,600	1,285,600	\$1,285,600	\$1,285,600	\$1,315,600
Total Interfund Transactions (CIP/Debt)	\$1,023,700	\$1,073,700	\$1,073,700	\$1,285,600	1,285,600	\$1,285,600	\$1,285,600	\$1,315,600
Beginning Balance								
038-39990 BEGINNING BALANCE	\$1,626,711	\$1,352,711	\$1,990,746	\$1,912,090	59,075	\$59,075	\$1,912,090	\$151,967
Total Beginning Balance	\$1,626,711	\$1,352,711	\$1,990,746	\$1,912,090	59,075	\$59,075	\$1,912,090	\$151,967
<b>TOTAL</b>	<b>\$2,774,542</b>	<b>\$2,507,400</b>	<b>\$3,139,337</b>	<b>\$3,377,238</b>	<b>1,344,675</b>	<b>\$1,344,675</b>	<b>\$3,215,690</b>	<b>\$1,467,567</b>

## 038 EQUIPMENT REPLACEMENT CIP

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40999 END BAL SUR(DEF)							
Ending Balance	\$1,990,746	\$1,912,090	\$0	59,075	\$59,075	\$151,967	\$7,429
Total 40999 END BAL SUR(DEF)	\$1,990,746	\$1,912,090	\$0	59,075	\$59,075	\$151,967	\$7,429
43330 REPLACE ROLLING STOCK							
Capital	\$394,999	\$1,048,754	\$1,389,504	950,000	\$950,000	\$2,181,138	\$1,250,000
Total 43330 REPLACE ROLLING STOCK	\$394,999	\$1,048,754	\$1,389,504	950,000	\$950,000	\$2,181,138	\$1,250,000
43350 REPLACE COMPUTER							
Capital	\$115,780	\$178,494	\$378,705	320,600	\$320,600	\$783,460	\$195,138
Total 43350 REPLACE COMPUTER	\$115,780	\$178,494	\$378,705	320,600	\$320,600	\$783,460	\$195,138
43683 FLEET SHOP EQUIP REPLACEMENT							
Capital	\$5,875	\$0	\$79,447	15,000	\$15,000	\$99,125	\$15,000
Total 43683 FLEET SHOP EQUIP REPLACEMENT	\$5,875	\$0	\$79,447	15,000	\$15,000	\$99,125	\$15,000
<b>TOTAL</b>	<b>\$2,507,400</b>	<b>\$3,139,338</b>	<b>\$1,847,656</b>	<b>1,344,675</b>	<b>\$1,344,675</b>	<b>\$3,215,690</b>	<b>\$1,467,567</b>

## WATER FUND - Budget Summary

### 051 WATER FUND

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Revenues								
Planning Building & Engineering Fees	\$1,091,022	\$1,255,340	\$1,885,478	\$1,777,154	750,000	\$750,000	\$1,309,790	\$1,183,938
Water Charges for Services	\$17,193,875	\$17,881,316	\$18,520,159	\$18,506,709	19,309,129	\$19,309,129	\$19,337,806	\$19,889,201
Misc. Revenues	\$480,329	\$444,863	\$-105,425	\$258,377	178,023	\$178,023	\$375,367	\$0
Special Revenues & Resources	\$0	\$0	\$203,305	\$0	1,400,000	\$1,400,000	\$1,400,000	\$0
Bond Proceeds	\$0	\$0	\$0	\$0	45,000,000	\$45,000,000	\$88,200,000	\$0
Total Revenues	\$18,765,226	\$19,581,519	\$20,503,517	\$20,542,239	66,637,152	\$66,637,152	\$110,622,963	\$21,073,139
Other								
Beginning Balance	\$7,275,494	\$5,905,357	\$2,415,273	\$8,601,446	4,502,009	\$4,502,009	\$8,601,446	\$33,956,665
Total Other	\$7,275,494	\$5,905,357	\$2,415,273	\$8,601,446	4,502,009	\$4,502,009	\$8,601,446	\$33,956,665
<b>TOTAL</b>	<b>\$26,040,720</b>	<b>\$25,486,876</b>	<b>\$22,918,790</b>	<b>\$29,143,685</b>	<b>71,139,161</b>	<b>\$71,139,161</b>	<b>\$119,224,409</b>	<b>\$55,029,804</b>

## 051 WATER FUND

### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Depts</b>								
Personnel	\$2,687,654	\$2,887,816	\$2,950,635	\$3,078,671	3,307,652	\$3,307,652	\$3,307,652	\$3,258,424
Mat, Suppls, Services	\$3,025,753	\$2,888,759	\$7,178,509	\$3,773,743	3,835,138	\$3,835,138	\$3,835,138	\$3,589,138
Capital	\$8,282,947	\$11,120,598	\$1,469,696	\$23,099,790	40,376,046	\$40,376,046	\$58,022,852	\$40,896,797
Debt Service	\$4,501,047	\$4,509,004	\$997,342	\$4,977,846	4,524,604	\$4,524,604	\$18,240,599	\$1,028,266
Contingency	\$0	\$0	\$0	\$0	100,000	\$100,000	\$100,000	\$0
<b>Total Depts</b>	<b>\$18,497,401</b>	<b>\$21,406,176</b>	<b>\$12,596,182</b>	<b>\$34,930,050</b>	<b>52,143,440</b>	<b>\$52,143,440</b>	<b>\$83,506,242</b>	<b>\$48,772,625</b>
<b>Other</b>								
Interfund Transfer	\$1,637,962	\$1,665,427	\$1,721,162	\$1,761,502	1,766,502	\$1,766,502	\$1,761,502	\$1,773,085
Ending Balance	\$5,905,357	\$2,415,273	\$8,601,446	\$0	17,229,219	\$17,229,219	\$33,956,665	\$4,484,094
<b>Total Other</b>	<b>\$7,543,319</b>	<b>\$4,080,700</b>	<b>\$10,322,608</b>	<b>\$1,761,502</b>	<b>18,995,721</b>	<b>\$18,995,721</b>	<b>\$35,718,167</b>	<b>\$6,257,179</b>
<b>TOTAL</b>	<b>\$26,040,720</b>	<b>\$25,486,876</b>	<b>\$22,918,790</b>	<b>\$36,691,552</b>	<b>71,139,161</b>	<b>\$71,139,161</b>	<b>\$119,224,409</b>	<b>\$55,029,804</b>

## 051 WATER FUND

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Planning Building &amp; Engineering Fees</b>								
051-32363 WATER IMPACT FEES	\$1,091,022	\$1,255,340	\$1,885,478	\$1,777,154	750,000	\$750,000	\$1,309,790	\$1,183,938
<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$1,091,022</b>	<b>\$1,255,340</b>	<b>\$1,885,478</b>	<b>\$1,777,154</b>	<b>750,000</b>	<b>\$750,000</b>	<b>\$1,309,790</b>	<b>\$1,183,938</b>
<b>Water Charges for Services</b>								
051-34111 WATER SERVICE FEES	\$16,418,638	\$17,058,653	\$17,686,848	\$17,713,620	18,560,629	\$18,560,629	\$18,560,629	\$19,117,448
051-34112 LATE FEES WATER BIL	\$9,829	\$10,519	\$14,762	\$10,802	0	\$0	\$10,803	\$0
051-34113 WATER METER RENTAL	\$0	\$0	\$300	\$0	0	\$0	\$0	\$0
051-34121 SALE OF METERS	\$48,308	\$96,145	\$100,649	\$64,690	30,000	\$30,000	\$49,366	\$53,776
051-34123 RECONNECTION FEES	\$2,100	\$1,000	\$2,600	\$2,578	3,500	\$3,500	\$2,008	\$2,977
051-34125 WATER GENERAL FUND	\$715,000	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
<b>Total Water Charges for Services</b>	<b>\$17,193,875</b>	<b>\$17,881,316</b>	<b>\$18,520,159</b>	<b>\$18,506,690</b>	<b>19,309,129</b>	<b>\$19,309,129</b>	<b>\$19,337,806</b>	<b>\$19,889,201</b>
<b>Misc. Revenues</b>								
051-36111 INTEREST EARNINGS	\$130,508	\$136,164	\$218,248	\$3,637	0	\$0	\$3,637	\$0
051-36112 INT EARN SPEC ACCTS	\$140,377	\$92,037	\$149,541	\$123,841	0	\$0	\$95,879	\$0
051-36310 SALE OF ASSETS	\$405	\$7,088	\$-726,800	\$22,888	0	\$0	\$22,888	\$0
051-36911 OTHER MISCELLANEOUS	\$43,300	\$43,300	\$86,600	\$31,640	0	\$0	\$74,940	\$0

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
051-36915 BUILD AMERICA BOND SUBSIDY	\$165,740	\$166,274	\$166,986	\$76,372	178,023	\$178,023	\$178,023	\$0
Total Misc. Revenues	\$480,329	\$444,863	\$-105,425	\$258,377	178,023	\$178,023	\$375,367	\$0
Special Revenues & Resources								
051-39126 OTHER CONTRIBUTIONS	\$0	\$0	\$203,305	\$0	1,400,000	\$1,400,000	\$1,400,000	\$0
Total Special Revenues & Resources	\$0	\$0	\$203,305	\$0	1,400,000	\$1,400,000	\$1,400,000	\$0
Bond Proceeds								
051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	45,000,000	\$45,000,000	\$88,200,000	\$0
Total Bond Proceeds	\$0	\$0	\$0	\$0	45,000,000	\$45,000,000	\$88,200,000	\$0
Beginning Balance								
051-39990 BEGINNING BALANCE	\$7,275,494	\$5,905,357	\$2,415,273	\$8,601,446	4,502,009	\$4,502,009	\$8,601,446	\$33,956,665
Total Beginning Balance	\$7,275,494	\$5,905,357	\$2,415,273	\$8,601,446	4,502,009	\$4,502,009	\$8,601,446	\$33,956,665
TOTAL	\$26,040,720	\$25,486,876	\$22,918,790	\$29,143,666	71,139,161	\$71,139,161	\$119,224,409	\$55,029,804

## 051 WATER FUND

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40451 WATER OPERATIONS							
Personnel	\$2,882,204	\$2,854,242	\$3,023,470	3,307,652	\$3,307,652	\$3,307,652	\$3,258,424
Mat, Suppls, Services	\$2,888,759	\$3,683,622	\$3,773,743	3,835,138	\$3,835,138	\$3,835,138	\$3,589,138
Capital	\$120,340	\$23,441	\$7,081	43,000	\$43,000	\$43,000	\$38,000
Interfund Transfer	\$1,560,450	\$1,579,221	\$1,600,405	1,605,405	\$1,605,405	\$1,600,405	\$1,600,405
Total 40451 WATER OPERATIONS	\$7,451,753	\$8,140,525	\$8,404,700	8,791,195	\$8,791,195	\$8,786,195	\$8,485,967
40452 WATER INSURANCE							
Interfund Transfer	\$104,977	\$141,941	\$161,097	161,097	\$161,097	\$161,097	\$172,680
Total 40452 WATER INSURANCE	\$104,977	\$141,941	\$161,097	161,097	\$161,097	\$161,097	\$172,680
40484 DEPRECIATION							
Mat, Suppls, Services	\$0	\$3,494,887	\$0	0	\$0	\$0	\$0
Total 40484 DEPRECIATION	\$0	\$3,494,887	\$0	0	\$0	\$0	\$0
40575 PENSION EXPENSE GASB 68							
Personnel	\$0	\$48,932	\$0	0	\$0	\$0	\$0
Total 40575 PENSION EXPENSE GASB 68	\$0	\$48,932	\$0	0	\$0	\$0	\$0
40740 2009A WATER BONDS-DEQ							
Debt Service	\$127,500	\$2,500	\$127,500	127,500	\$127,500	\$127,500	\$127,500
Total 40740 2009A WATER BONDS-DEQ	\$127,500	\$2,500	\$127,500	127,500	\$127,500	\$127,500	\$127,500
40741 2009B WATER REV & REFUNDING BONDS							
Debt Service	\$1,895,167	\$-58,532	\$250	0	\$0	\$0	\$0
Total 40741 2009B WATER REV & REFUNDING BONDS	\$1,895,167	\$-58,532	\$250	0	\$0	\$0	\$0
40742 2009C WATER REVENUE BONDS							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Debt Service	\$510,888	\$510,902	\$2,390,859	2,411,138	\$2,411,138	\$10,647,303	\$2,500
Total 40742 2009C WATER REVENUE BONDS	\$510,888	\$510,902	\$2,390,859	2,411,138	\$2,411,138	\$10,647,303	\$2,500
40743 2010 WATER REVENUE BONDS							
Debt Service	\$1,093,404	\$203,266	\$1,082,795	1,092,315	\$1,092,315	\$6,037,864	\$2,765
Total 40743 2010 WATER REVENUE BONDS	\$1,093,404	\$203,266	\$1,082,795	1,092,315	\$1,092,315	\$6,037,864	\$2,765
40744 2012 WATER BONDS							
Debt Service	\$350,782	\$67,321	\$357,240	360,750	\$360,750	\$360,750	\$362,350
Total 40744 2012 WATER BONDS	\$350,782	\$67,321	\$357,240	360,750	\$360,750	\$360,750	\$362,350
40745 2012B WATER REVENUE BONDS							
Debt Service	\$126,563	\$118,332	\$121,383	126,813	\$126,813	\$126,813	\$126,813
Total 40745 2012B WATER REVENUE BONDS	\$126,563	\$118,332	\$121,383	126,813	\$126,813	\$126,813	\$126,813
40746 2013A WATER BONDS							
Debt Service	\$268,613	\$36,147	\$268,154	269,850	\$269,850	\$269,850	\$270,100
Total 40746 2013A WATER BONDS	\$268,613	\$36,147	\$268,154	269,850	\$269,850	\$269,850	\$270,100
40748 2014 WATER REVENUE BONDS							
Debt Service	\$136,088	\$117,407	\$130,516	136,238	\$136,238	\$136,238	\$136,238
Total 40748 2014 WATER REVENUE BONDS	\$136,088	\$117,407	\$130,516	136,238	\$136,238	\$136,238	\$136,238
40750 2020 WATER REVENUE BONDS							
Debt Service	\$0	\$0	\$499,149	0	\$0	\$534,281	\$0
Total 40750 2020 WATER REVENUE BONDS	\$0	\$0	\$499,149	0	\$0	\$534,281	\$0
40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT							
Capital	\$0	\$-8,428,343	\$0	0	\$0	\$0	\$0
Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	\$0	\$-8,428,343	\$0	0	\$0	\$0	\$0
40982 CONTINGENCY/SALARY							
Contingency	\$0	\$0	\$0	100,000	\$100,000	\$100,000	\$0
Total 40982 CONTINGENCY/SALARY	\$0	\$0	\$0	100,000	\$100,000	\$100,000	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$2,415,273	\$8,601,446	\$0	17,229,219	\$17,229,219	\$33,956,665	\$4,484,094
Total 40999 END BAL SUR(DEF)	\$2,415,273	\$8,601,446	\$0	17,229,219	\$17,229,219	\$33,956,665	\$4,484,094
43312 TUNNEL IMPROVEMENTS							
Personnel	\$1,857	\$1,613	\$294	0	\$0	\$0	\$0
Capital	\$244,908	\$191,304	\$300,545	5,000,000	\$5,000,000	\$3,887,449	\$268,049
Total 43312 TUNNEL IMPROVEMENTS	\$246,765	\$192,917	\$300,839	5,000,000	\$5,000,000	\$3,887,449	\$268,049
43317 WATER EQUIPMENT							
Capital	\$114,798	\$229,536	\$0	80,000	\$80,000	\$170,346	\$80,000
Total 43317 WATER EQUIPMENT	\$114,798	\$229,536	\$0	80,000	\$80,000	\$170,346	\$80,000
43340 MOTOR CHANGE OUT & REBUILD							
Capital	\$12,510	\$18,735	\$42,424	32,602	\$32,602	\$0	\$0
Total 43340 MOTOR CHANGE OUT & REBUILD	\$12,510	\$18,735	\$42,424	32,602	\$32,602	\$0	\$0
43390 JUDGE WATER TREATMENT							
Personnel	\$-4	\$0	\$0	0	\$0	\$0	\$0



	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$-304	\$0	\$0	0	\$0	\$0	\$0
Total 43390 JUDGE WATER TREATMENT	\$-308	\$0	\$0	0	\$0	\$0	\$0
43391 BACKFLOW PREVENTION							
Capital	\$77,686	\$0	\$0	0	\$0	\$0	\$0
Total 43391 BACKFLOW PREVENTION	\$77,686	\$0	\$0	0	\$0	\$0	\$0
43417 OTIS WATER PIPELINE REPLACEMENT							
Capital	\$624,868	\$0	\$50,796	280,530	\$280,530	\$50,796	\$0
Total 43417 OTIS WATER PIPELINE REPLACEMENT	\$624,868	\$0	\$50,796	280,530	\$280,530	\$50,796	\$0
43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS							
Personnel	\$691	\$43,063	\$54,907	0	\$0	\$0	\$0
Capital	\$415,922	\$531,766	\$743,720	900,000	\$900,000	\$2,061,534	\$-592,000
Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	\$416,613	\$574,828	\$798,627	900,000	\$900,000	\$2,061,534	\$-592,000
43469 EMERGENCY POWER							
Capital	\$0	\$0	\$0	150,000	\$150,000	\$0	\$0
Total 43469 EMERGENCY POWER	\$0	\$0	\$0	150,000	\$150,000	\$0	\$0
43470 BOOTHILL TRANSMISSION LINE							
Capital	\$0	\$0	\$0	0	\$0	\$-28,107	\$0
Total 43470 BOOTHILL TRANSMISSION LINE	\$0	\$0	\$0	0	\$0	\$-28,107	\$0
43513 ROCKPORT WATER, PIPELINE AND STORAGE							
Capital	\$1,368,743	\$1,172,183	\$1,261,549	1,307,554	\$1,307,554	\$1,790,291	\$1,458,700
Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$1,368,743	\$1,172,183	\$1,261,549	1,307,554	\$1,307,554	\$1,790,291	\$1,458,700
43516 SPIRO BUILDING MAINTENANCE							
Capital	\$4,819	\$0	\$0	0	\$0	\$0	\$0
Total 43516 SPIRO BUILDING MAINTENANCE	\$4,819	\$0	\$0	0	\$0	\$0	\$0
43570 PC HEIGHTS CAPACITY UPGRADE							
Capital	\$0	\$0	\$0	650,000	\$650,000	\$650,000	\$0
Total 43570 PC HEIGHTS CAPACITY UPGRADE	\$0	\$0	\$0	650,000	\$650,000	\$650,000	\$0
43610 LANDSCAPE WATER CHECKS							
Capital	\$0	\$0	\$0	2,000	\$2,000	\$0	\$0
Total 43610 LANDSCAPE WATER CHECKS	\$0	\$0	\$0	2,000	\$2,000	\$0	\$0
43612 SMART IRRIGATION CONTROLLERS							
Capital	\$1,368	\$0	\$0	1,000	\$1,000	\$4,353	\$0
Total 43612 SMART IRRIGATION CONTROLLERS	\$1,368	\$0	\$0	1,000	\$1,000	\$4,353	\$0
43613 WATER QUALITY STUDY							
Personnel	\$1,940	\$2,557	\$0	0	\$0	\$0	\$0
Capital	\$101,625	\$18,994	\$86,076	250,000	\$250,000	\$90,345	\$50,000
Total 43613 WATER QUALITY STUDY	\$103,565	\$21,551	\$86,076	250,000	\$250,000	\$90,345	\$50,000
43614 ROCKPORT CAPITAL FACILITIES REPL							
Capital	\$125,828	\$125,828	\$122,109	151,146	\$151,146	\$110,952	\$0
Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$125,828	\$125,828	\$122,109	151,146	\$151,146	\$110,952	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$6,000	\$0	\$0	0	\$0	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$6,000	\$0	\$0	0	\$0	\$0	\$0
43640 EMPIRE TANK REPLACEMENT							
Capital	\$0	\$23,298	\$41,356	0	\$0	\$-131,089	\$0
Total 43640 EMPIRE TANK REPLACEMENT	\$0	\$23,298	\$41,356	0	\$0	\$-131,089	\$0
43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC							
Capital	\$35,249	\$168,340	\$205,295	200,000	\$200,000	\$945,219	\$210,000
Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	\$35,249	\$168,340	\$205,295	200,000	\$200,000	\$945,219	\$210,000
43651 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	5,769	\$5,769	\$17,307	\$0
Total 43651 FLEET MGMT SOFTWARE	\$0	\$0	\$0	5,769	\$5,769	\$17,307	\$0
43672 SPIRO/JUDGE PRE-TREATMENT							
Capital	\$0	\$2,500	\$0	0	\$0	\$0	\$0
Total 43672 SPIRO/JUDGE PRE-TREATMENT	\$0	\$2,500	\$0	0	\$0	\$0	\$0
43684 EQUIP REPLACEMENT - COMPUTER							
Capital	\$7,193	\$0	\$14,971	21,232	\$21,232	\$68,324	\$21,232
Total 43684 EQUIP REPLACEMENT - COMPUTER	\$7,193	\$0	\$14,971	21,232	\$21,232	\$68,324	\$21,232
43688 REGIONAL INTERCONNECT							
Capital	\$0	\$22,121	\$177,070	2,080,000	\$2,080,000	\$518,098	\$0
Total 43688 REGIONAL INTERCONNECT	\$0	\$22,121	\$177,070	2,080,000	\$2,080,000	\$518,098	\$0
43689 METER REPLACEMENT							
Personnel	\$453	\$0	\$0	0	\$0	\$0	\$0
Capital	\$173,932	\$273,817	\$114,565	350,000	\$350,000	\$579,758	\$150,000
Total 43689 METER REPLACEMENT	\$174,385	\$273,817	\$114,565	350,000	\$350,000	\$579,758	\$150,000
43690 PARK MEADOWS WELL							
Capital	\$3,634,114	\$55,849	\$0	0	\$0	\$2,592,448	\$0
Total 43690 PARK MEADOWS WELL	\$3,634,114	\$55,849	\$0	0	\$0	\$2,592,448	\$0
43693 SCADA TELEMETRY SYSTEM REPLACEMENT							
Capital	\$13,463	\$0	\$0	10,000	\$10,000	\$0	\$0
Total 43693 SCADA TELEMETRY SYSTEM REPLACEMENT	\$13,463	\$0	\$0	10,000	\$10,000	\$0	\$0
43701 STREETS AND WATER MAINTENANCE BUILDING							
Capital	\$0	\$33,631	\$3,769	0	\$0	\$3,769	\$0
Total 43701 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$33,631	\$3,769	0	\$0	\$3,769	\$0
43722 C7 NECK TANK TO LAST CHANCE							
Capital	\$0	\$0	\$0	320,707	\$320,707	\$320,707	\$0
Total 43722 C7 NECK TANK TO LAST CHANCE	\$0	\$0	\$0	320,707	\$320,707	\$320,707	\$0
43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1							
Capital	\$5,225	\$130,784	\$2,391,278	3,300,000	\$3,300,000	\$5,309,216	\$1,850,000
Total 43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1	\$5,225	\$130,784	\$2,391,278	3,300,000	\$3,300,000	\$5,309,216	\$1,850,000
43724 REGIONALIZATION FEE							
Capital	\$0	\$0	\$100,000	200,000	\$200,000	\$200,000	\$200,000

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43724 REGIONALIZATION FEE	\$0	\$0	\$100,000	200,000	\$200,000	\$200,000	\$200,000
43725 OPERATIONAL WATER STORAGE POND							
Capital	\$0	\$0	\$0	2,000,000	\$2,000,000	\$-2,700,000	\$0
Total 43725 OPERATIONAL WATER STORAGE POND	\$0	\$0	\$0	2,000,000	\$2,000,000	\$-2,700,000	\$0
43747 MIW TREATMENT							
Personnel	\$36	\$230	\$0	0	\$0	\$0	\$0
Capital	\$2,667,397	\$4,173,195	\$9,155,192	16,215,506	\$16,215,506	\$28,159,307	\$35,712,816
Total 43747 MIW TREATMENT	\$2,667,433	\$4,173,424	\$9,155,192	16,215,506	\$16,215,506	\$28,159,307	\$35,712,816
43748 QJWTP TREATMENT UPGRADES							
Personnel	\$639	\$0	\$0	0	\$0	\$0	\$0
Capital	\$637,516	\$254,535	\$3,535,633	1,150,000	\$1,150,000	\$7,020,135	\$0
Total 43748 QJWTP TREATMENT UPGRADES	\$638,155	\$254,535	\$3,535,633	1,150,000	\$1,150,000	\$7,020,135	\$0
43749 QJWTP CAPACITY UPGRADES							
Capital	\$0	\$0	\$556,045	400,000	\$400,000	\$555,335	\$0
Total 43749 QJWTP CAPACITY UPGRADES	\$0	\$0	\$556,045	400,000	\$400,000	\$555,335	\$0
43750 DISTRIBUTION ZONING METERS							
Capital	\$21,451	\$75,930	\$112,260	200,000	\$200,000	\$103,902	\$0
Total 43750 DISTRIBUTION ZONING METERS	\$21,451	\$75,930	\$112,260	200,000	\$200,000	\$103,902	\$0
43751 ENERGY PROJECTS							
Capital	\$166,329	\$101,060	\$72,841	200,000	\$200,000	\$332,611	\$200,000
Total 43751 ENERGY PROJECTS	\$166,329	\$101,060	\$72,841	200,000	\$200,000	\$332,611	\$200,000
43752 QWTP ENERGY PROJECTS							
Capital	\$316,659	\$2,428	\$-36,778	0	\$0	\$-36,778	\$0
Total 43752 QWTP ENERGY PROJECTS	\$316,659	\$2,428	\$-36,778	0	\$0	\$-36,778	\$0
43766 GOLF BUILDING							
Capital	\$217,941	\$1,661,433	\$2,879,546	2,600,000	\$2,600,000	\$3,720,626	\$0
Total 43766 GOLF BUILDING	\$217,941	\$1,661,433	\$2,879,546	2,600,000	\$2,600,000	\$3,720,626	\$0
43778 DUMP TRUCK							
Capital	\$0	\$0	\$0	150,000	\$150,000	\$150,000	\$0
Total 43778 DUMP TRUCK	\$0	\$0	\$0	150,000	\$150,000	\$150,000	\$0
43784 CORE FABRIC EXTENDER							
Capital	\$1,000	\$0	\$0	0	\$0	\$0	\$0
Total 43784 CORE FABRIC EXTENDER	\$1,000	\$0	\$0	0	\$0	\$0	\$0
43794 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	0	\$0	\$13,000	\$0
Total 43794 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$0	\$13,000	\$0
43799 WINDOWS 10 CLIENT LICENSES							
Capital	\$4,020	\$0	\$0	0	\$0	\$1,480	\$0
Total 43799 WINDOWS 10 CLIENT LICENSES	\$4,020	\$0	\$0	0	\$0	\$1,480	\$0
43805 JSSD INTERCONNECTION IMPROVEMENTS							
Capital	\$0	\$488,518	\$1,074,327	800,000	\$800,000	\$1,111,482	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43805 JSSD INTERCONNECTION IMPROVEMENTS	\$0	\$488,518	\$1,074,327	800,000	\$800,000	\$1,111,482	\$0
43826 WEST NECK TANK							
Capital	\$0	\$27,462	\$73,624	225,000	\$225,000	\$322,538	\$1,250,000
Total 43826 WEST NECK TANK	\$0	\$27,462	\$73,624	225,000	\$225,000	\$322,538	\$1,250,000
43827 MIW OFFSITE IMPROVEMENTS							
Capital	\$0	\$91,351	\$14,496	1,100,000	\$1,100,000	\$14,496	\$0
Total 43827 MIW OFFSITE IMPROVEMENTS	\$0	\$91,351	\$14,496	1,100,000	\$1,100,000	\$14,496	\$0
TOTAL	\$25,486,876	\$22,918,790	\$36,691,552	71,139,161	\$71,139,161	\$119,224,409	\$55,029,805

## STORM WATER FUND - Budget Summary

### 052 STORM WATER FUND

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Revenues								
Water Charges for Services	\$979,419	\$1,277,767	\$1,572,044	\$1,437,517	1,250,000	\$1,250,000	\$1,250,000	\$2,000,000
Misc. Revenues	\$331	\$5,242	\$19,863	\$0	0	\$0	\$0	\$0
Special Revenues & Resources	\$8,249,613	\$0	\$0	\$0	0	\$0	\$0	\$0
Total Revenues	\$9,229,363	\$1,283,009	\$1,591,907	\$1,437,517	1,250,000	\$1,250,000	\$1,250,000	\$2,000,000
Other								
Beginning Balance	\$0	\$176,433	\$598,027	\$717,233	712,452	\$712,452	\$717,233	\$304,900
Total Other	\$0	\$176,433	\$598,027	\$717,233	712,452	\$712,452	\$717,233	\$304,900
TOTAL	\$9,229,363	\$1,459,442	\$2,189,934	\$2,154,750	1,962,452	\$1,962,452	\$1,967,233	\$2,304,900

### 052 STORM WATER FUND

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Personnel	\$539,043	\$629,068	\$1,071,048	\$822,671	709,440	\$709,440	\$709,440	\$607,137
Mat, Suppls, Services	\$156,180	\$152,847	\$311,226	\$158,097	308,000	\$308,000	\$308,000	\$290,025
Capital	\$33,094	\$500	\$-4,281	\$2,492	471,500	\$471,500	\$517,350	\$1,221,500

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total Depts	\$728,317	\$782,415	\$1,377,992	\$983,260	1,488,940	\$1,488,940	\$1,534,790	\$2,118,662
Other								
Interfund Transfer	\$75,000	\$79,000	\$94,709	\$127,543	120,793	\$120,793	\$127,543	\$127,425
Ending Balance	\$8,426,046	\$598,027	\$717,233	\$0	352,719	\$352,719	\$304,900	\$58,813
Total Other	\$8,501,046	\$677,027	\$811,942	\$127,543	473,512	\$473,512	\$432,443	\$186,238
<b>TOTAL</b>	<b>\$9,229,363</b>	<b>\$1,459,442</b>	<b>\$2,189,934</b>	<b>\$1,110,803</b>	<b>1,962,452</b>	<b>\$1,962,452</b>	<b>\$1,967,233</b>	<b>\$2,304,900</b>

## 052 STORM WATER FUND

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Water Charges for Services								
052-34175 STORM WATER FEES	\$979,066	\$1,276,986	\$1,570,988	\$1,436,696	1,250,000	\$1,250,000	\$1,250,000	\$2,000,000
052-34176 LATE FEES STORM WATER	\$353	\$781	\$1,056	\$821	0	\$0	\$0	\$0
Total Water Charges for Services	\$979,419	\$1,277,767	\$1,572,044	\$1,437,517	1,250,000	\$1,250,000	\$1,250,000	\$2,000,000
Misc. Revenues								
052-36111 INTEREST EARNINGS	\$331	\$5,242	\$19,863	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$331	\$5,242	\$19,863	\$0	0	\$0	\$0	\$0
Special Revenues & Resources								
052-39126 OTHER CONTRIBUTIONS	\$8,249,613	\$0	\$0	\$0	0	\$0	\$0	\$0
Total Special Revenues & Resources	\$8,249,613	\$0	\$0	\$0	0	\$0	\$0	\$0
Beginning Balance								
052-39990 BEGINNING BALANCE	\$0	\$176,433	\$598,027	\$717,233	712,452	\$712,452	\$717,233	\$304,900
Total Beginning Balance	\$0	\$176,433	\$598,027	\$717,233	712,452	\$712,452	\$717,233	\$304,900
<b>TOTAL</b>	<b>\$9,229,363</b>	<b>\$1,459,442</b>	<b>\$2,189,934</b>	<b>\$2,154,750</b>	<b>1,962,452</b>	<b>\$1,962,452</b>	<b>\$1,967,233</b>	<b>\$2,304,900</b>

## 052 STORM WATER FUND

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>40455 STORM WATER OPER</b>							
Personnel	\$629,068	\$877,024	\$822,671	709,440	\$709,440	\$709,440	\$607,137
Mat, Suppls, Services	\$152,847	\$155,387	\$158,097	308,000	\$308,000	\$308,000	\$290,025
Capital	\$0	\$6,414	\$0	1,500	\$1,500	\$1,500	\$1,500
Interfund Transfer	\$79,000	\$94,709	\$127,543	120,793	\$120,793	\$127,543	\$127,425
<b>Total 40455 STORM WATER OPER</b>	<b>\$860,915</b>	<b>\$1,133,533</b>	<b>\$1,108,311</b>	<b>1,139,733</b>	<b>\$1,139,733</b>	<b>\$1,146,483</b>	<b>\$1,026,087</b>
<b>40484 DEPRECIATION</b>							
Mat, Suppls, Services	\$0	\$155,839	\$0	0	\$0	\$0	\$0
<b>Total 40484 DEPRECIATION</b>	<b>\$0</b>	<b>\$155,839</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40575 PENSION EXPENSE GASB 68</b>							
Personnel	\$0	\$194,024	\$0	0	\$0	\$0	\$0
<b>Total 40575 PENSION EXPENSE GASB 68</b>	<b>\$0</b>	<b>\$194,024</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT</b>							
Capital	\$0	\$-10,695	\$0	0	\$0	\$0	\$0
<b>Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT</b>	<b>\$0</b>	<b>\$-10,695</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$598,027	\$717,233	\$0	352,719	\$352,719	\$304,900	\$58,813
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$598,027</b>	<b>\$717,233</b>	<b>\$0</b>	<b>352,719</b>	<b>\$352,719</b>	<b>\$304,900</b>	<b>\$58,813</b>
<b>43754 PARK AVE SD</b>							
Capital	\$0	\$0	\$0	0	\$0	\$0	\$750,000
<b>Total 43754 PARK AVE SD</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$750,000</b>
<b>43755 VEHICLE &amp; EQUIP REPLACEMENT</b>							
Capital	\$0	\$0	\$0	70,000	\$70,000	\$70,000	\$70,000
<b>Total 43755 VEHICLE &amp; EQUIP REPLACEMENT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>70,000</b>	<b>\$70,000</b>	<b>\$70,000</b>	<b>\$70,000</b>
<b>43772 STORM WATER IMPROVEMENTS</b>							
Capital	\$0	\$0	\$0	400,000	\$400,000	\$433,850	\$400,000
<b>Total 43772 STORM WATER IMPROVEMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>400,000</b>	<b>\$400,000</b>	<b>\$433,850</b>	<b>\$400,000</b>
<b>43774 EQUIPMENT REPLACEMENT - COMPUTER</b>							
Capital	\$0	\$0	\$2,492	0	\$0	\$0	\$0
<b>Total 43774 EQUIPMENT REPLACEMENT - COMPUTER</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,492</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>43785 CORE FABRIC EXTENDER</b>							
Capital	\$500	\$0	\$0	0	\$0	\$0	\$0
<b>Total 43785 CORE FABRIC EXTENDER</b>	<b>\$500</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>43795 MOBILE MANAGEMENT SERVER</b>							
Capital	\$0	\$0	\$0	0	\$0	\$6,500	\$0
<b>Total 43795 MOBILE MANAGEMENT SERVER</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$6,500</b>	<b>\$0</b>
<b>43800 WINDOWS 10 CLIENT LICENSES</b>							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$0	\$0	\$0	0	\$0	\$5,500	\$0
Total 43800 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	0	\$0	\$5,500	\$0
<b>TOTAL</b>	<b>\$1,459,442</b>	<b>\$2,189,934</b>	<b>\$1,110,804</b>	<b>1,962,452</b>	<b>\$1,962,452</b>	<b>\$1,967,233</b>	<b>\$2,304,900</b>

## GOLF COURSE FUND - Budget Summary

### 055 GOLF COURSE FUND

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Revenues</b>								
County/SP District Revenue	\$0	\$0	\$60,000	\$0	0	\$0	\$0	\$0
Recreation	\$1,418,870	\$1,491,988	\$1,403,562	\$1,215,397	1,519,596	\$1,519,596	\$1,019,000	\$1,337,137
Misc. Revenues	\$35,724	\$31,079	\$50,188	\$29,666	51,350	\$51,350	\$11,441	\$40,748
Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000	\$25,000
<b>Total Revenues</b>	<b>\$1,479,594</b>	<b>\$1,548,068</b>	<b>\$1,538,750</b>	<b>\$1,270,063</b>	<b>1,595,946</b>	<b>\$1,595,946</b>	<b>\$1,055,441</b>	<b>\$1,402,885</b>
<b>Other</b>								
Beginning Balance	\$1,325,234	\$1,246,003	\$1,210,441	\$1,234,194	1,064,829	\$1,064,829	\$1,234,194	\$283,246
Total Other	\$1,325,234	\$1,246,003	\$1,210,441	\$1,234,194	1,064,829	\$1,064,829	\$1,234,194	\$283,246
<b>TOTAL</b>	<b>\$2,804,828</b>	<b>\$2,794,071</b>	<b>\$2,749,191</b>	<b>\$2,504,257</b>	<b>2,660,775</b>	<b>\$2,660,775</b>	<b>\$2,289,635</b>	<b>\$1,686,131</b>

### 055 GOLF COURSE FUND

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Depts</b>								
Personnel	\$740,673	\$795,591	\$713,110	\$742,037	950,807	\$950,807	\$950,807	\$899,687
Mat, Suppls, Services	\$426,639	\$463,233	\$675,281	\$371,143	508,435	\$508,435	\$508,435	\$486,435
Capital	\$255,845	\$163,918	\$-6,710	\$207,866	126,565	\$126,565	\$379,679	\$114,565
Debt Service	\$8,094	\$32,377	\$1,271	\$723	32,377	\$32,377	\$32,377	\$24,283
<b>Total Depts</b>	<b>\$1,431,251</b>	<b>\$1,455,119</b>	<b>\$1,382,952</b>	<b>\$1,321,768</b>	<b>1,618,184</b>	<b>\$1,618,184</b>	<b>\$1,871,299</b>	<b>\$1,524,970</b>
<b>Other</b>								
Interfund Transfer	\$127,574	\$128,511	\$132,046	\$135,090	141,090	\$141,090	\$135,090	\$134,913
Ending Balance	\$1,246,003	\$1,210,441	\$1,234,194	\$0	901,501	\$901,501	\$283,246	\$26,248
Total Other	\$1,373,577	\$1,338,952	\$1,366,240	\$135,090	1,042,591	\$1,042,591	\$418,336	\$161,161
<b>TOTAL</b>	<b>\$2,804,828</b>	<b>\$2,794,071</b>	<b>\$2,749,192</b>	<b>\$1,456,858</b>	<b>2,660,775</b>	<b>\$2,660,775</b>	<b>\$2,289,635</b>	<b>\$1,686,131</b>

## 055 GOLF COURSE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
County/SP District Revenue								
055-33312 RECR, ARTS & PARK - RAP TAX GRANT	\$0	\$0	\$60,000	\$0	0	\$0	\$0	\$0
Total County/SP District Revenue	\$0	\$0	\$60,000	\$0	0	\$0	\$0	\$0
Recreation								
055-34611 CAMPS	\$3,552	\$4,854	\$4,700	-\$174	0	\$0	\$0	\$0
055-34622 LEAGUES ADULT	\$178	\$2,534	\$4,120	\$3,840	0	\$0	\$0	\$0
055-34661 GOLF FEES	\$799,511	\$838,497	\$793,443	\$724,724	827,755	\$827,755	\$629,467	\$775,758
055-34662 CART FEES	\$241,813	\$249,659	\$235,699	\$205,326	226,771	\$226,771	\$175,074	\$210,365
055-34663 PASS FEES	\$57,960	\$61,782	\$62,569	\$52,135	53,463	\$53,463	\$25,065	\$46,584
055-34664 DRIVING RANGE FEES	\$54,511	\$53,623	\$39,572	\$14,108	59,807	\$59,807	\$14,108	\$48,382
055-34665 PRO-SHOP RETAIL SALE	\$176,455	\$192,564	\$183,060	\$164,252	220,000	\$220,000	\$136,138	\$184,035
055-34666 GOLF LESSONS	\$17,492	\$20,520	\$11,794	\$7,110	41,400	\$41,400	\$6,630	\$32,708
055-34667 GOLF LESSON CLINICS	\$1,500	\$1,060	\$640	\$268	2,700	\$2,700	\$268	\$2,092
055-34668 TOURNAMENT ADMIN.	\$6,774	\$7,556	\$12,232	\$750	2,700	\$2,700	\$750	\$2,213
055-34671 BEVERAGE CART RETAIL SALES	\$27,018	\$28,072	\$26,254	\$19,157	35,000	\$35,000	\$31,500	\$22,500
055-34672 BEVERAGE CART BEER SALES	\$23,448	\$24,829	\$24,256	\$20,077	50,000	\$50,000	\$0	\$12,500
055-34674 BEVERAGE CART TIPS	\$8,657	\$6,437	\$5,224	\$3,823	0	\$0	\$0	\$0
Total Recreation	\$1,418,870	\$1,491,988	\$1,403,562	\$1,215,397	1,519,596	\$1,519,596	\$1,019,000	\$1,337,137
Misc. Revenues								
055-36111 INTEREST EARNINGS	\$8,420	\$10,759	\$20,452	\$0	1,350	\$1,350	\$0	\$1,013
055-36210 RENTAL INCOME	\$23,991	\$20,198	\$29,603	\$29,612	25,000	\$25,000	\$11,441	\$20,985
055-36310 SALE OF ASSETS	\$1,701	\$0	\$0	\$0	0	\$0	\$0	\$0
055-36911 OTHER MISCELLANEOUS	\$1,318	-\$104	\$40	\$0	25,000	\$25,000	\$0	\$18,750
055-36921 CASH OVER/SHORT	\$294	\$226	\$93	\$54	0	\$0	\$0	\$0
Total Misc. Revenues	\$35,724	\$31,079	\$50,188	\$29,666	51,350	\$51,350	\$11,441	\$40,748
Interfund Transactions (CIP/Debt)								
055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000	\$25,000
Total Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000	\$25,000
Beginning Balance								
055-39990 BEGINNING BALANCE	\$1,325,234	\$1,246,003	\$1,210,441	\$1,234,194	1,064,829	\$1,064,829	\$1,234,194	\$283,246
Total Beginning Balance	\$1,325,234	\$1,246,003	\$1,210,441	\$1,234,194	1,064,829	\$1,064,829	\$1,234,194	\$283,246
TOTAL	\$2,804,828	\$2,794,071	\$2,749,191	\$2,504,257	2,660,775	\$2,660,775	\$2,289,635	\$1,686,131



## 055 GOLF COURSE FUND

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>40484 DEPRECIATION</b>							
Mat, Suppls, Services	\$0	\$222,469	\$0	0	\$0	\$0	\$0
<b>Total 40484 DEPRECIATION</b>	<b>\$0</b>	<b>\$222,469</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40564 GOLF MAINTENANCE</b>							
Personnel	\$441,506	\$424,805	\$412,662	519,261	\$519,261	\$519,261	\$474,057
Mat, Suppls, Services	\$207,833	\$192,118	\$152,922	212,335	\$212,335	\$212,335	\$190,335
Capital	\$0	\$0	\$0	1,005	\$1,005	\$1,005	\$1,005
Interfund Transfer	\$77,628	\$79,023	\$82,067	88,067	\$88,067	\$82,067	\$81,890
<b>Total 40564 GOLF MAINTENANCE</b>	<b>\$726,967</b>	<b>\$695,947</b>	<b>\$647,650</b>	<b>820,668</b>	<b>\$820,668</b>	<b>\$814,668</b>	<b>\$747,287</b>
<b>40571 GOLF PRO SHOP</b>							
Personnel	\$354,085	\$349,486	\$329,375	431,547	\$431,547	\$431,547	\$425,631
Mat, Suppls, Services	\$255,400	\$260,693	\$218,221	296,100	\$296,100	\$296,100	\$296,100
Capital	\$0	\$0	\$0	1,000	\$1,000	\$1,000	\$1,000
Debt Service	\$32,377	\$1,271	\$723	32,377	\$32,377	\$32,377	\$24,283
Interfund Transfer	\$50,883	\$53,023	\$53,023	53,023	\$53,023	\$53,023	\$53,023
<b>Total 40571 GOLF PRO SHOP</b>	<b>\$692,745</b>	<b>\$664,474</b>	<b>\$601,342</b>	<b>814,047</b>	<b>\$814,047</b>	<b>\$814,047</b>	<b>\$800,037</b>
<b>40575 PENSION EXPENSE GASB 68</b>							
Personnel	\$0	\$-61,181	\$0	0	\$0	\$0	\$0
<b>Total 40575 PENSION EXPENSE GASB 68</b>	<b>\$0</b>	<b>\$-61,181</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT</b>							
Capital	\$0	\$-14,906	\$0	0	\$0	\$0	\$0
<b>Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT</b>	<b>\$0</b>	<b>\$-14,906</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$1,210,441	\$1,234,194	\$0	901,501	\$901,501	\$283,246	\$26,248
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,210,441</b>	<b>\$1,234,194</b>	<b>\$0</b>	<b>901,501</b>	<b>\$901,501</b>	<b>\$283,246</b>	<b>\$26,248</b>
<b>43367 GOLF COURSE IMPROVEMENTS</b>							
Capital	\$5,787	\$-10,652	\$92,885	24,000	\$24,000	\$74,795	\$12,000
<b>Total 43367 GOLF COURSE IMPROVEMENTS</b>	<b>\$5,787</b>	<b>\$-10,652</b>	<b>\$92,885</b>	<b>24,000</b>	<b>\$24,000</b>	<b>\$74,795</b>	<b>\$12,000</b>
<b>43403 GOLF EQUIPMENT REPLACEMENT</b>							
Capital	\$155,888	\$16,222	\$90,958	98,000	\$98,000	\$290,238	\$98,000
<b>Total 43403 GOLF EQUIPMENT REPLACEMENT</b>	<b>\$155,888</b>	<b>\$16,222</b>	<b>\$90,958</b>	<b>98,000</b>	<b>\$98,000</b>	<b>\$290,238</b>	<b>\$98,000</b>
<b>43685 EQUIP REPLACEMENT - COMPUTER</b>							
Capital	\$1,743	\$2,625	\$24,023	2,560	\$2,560	\$10,992	\$2,560
<b>Total 43685 EQUIP REPLACEMENT - COMPUTER</b>	<b>\$1,743</b>	<b>\$2,625</b>	<b>\$24,023</b>	<b>2,560</b>	<b>\$2,560</b>	<b>\$10,992</b>	<b>\$2,560</b>
<b>43786 CORE FABRIC EXTENDER</b>							
Capital	\$500	\$0	\$0	0	\$0	\$0	\$0
<b>Total 43786 CORE FABRIC EXTENDER</b>	<b>\$500</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
43796 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	0	\$0	\$650	\$0
Total 43796 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$0	\$650	\$0
43801 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	0	\$0	\$1,000	\$0
Total 43801 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	0	\$0	\$1,000	\$0
TOTAL	\$2,794,071	\$2,749,192	\$1,456,858	2,660,775	\$2,660,775	\$2,289,635	\$1,686,131

## TRANSPORTATION & PARKING FUND - Budget Summary

### 057 TRANSPORTATION & PARKING

#### Revenue Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Revenues								
Sales Tax	\$5,233,194	\$5,617,865	\$6,128,331	\$6,999,395	5,718,450	\$5,718,450	\$5,718,450	\$5,442,492
Licenses	\$764,407	\$956,011	\$950,859	\$947,565	835,288	\$835,288	\$835,288	\$656,289
Planning Building & Engineering Fees	\$126,244	\$14,000	\$0	\$0	0	\$0	\$0	\$0
Special Event Fees	\$2,848	\$1,726	\$35,556	\$0	0	\$0	\$0	\$0
Federal Revenue	\$15,972,589	\$2,686,154	\$3,891,860	\$2,072,734	6,281,051	\$6,281,051	\$6,281,051	\$3,585,800
Transit Charges for Services	\$3,206,611	\$6,247,276	\$7,425,047	\$3,838,259	8,588,612	\$8,588,612	\$8,588,612	\$5,866,000
Fines & Forfeitures	\$1,077,415	\$2,240,548	\$2,611,357	\$2,348	0	\$0	\$0	\$0
Misc. Revenues	\$280,456	\$522,498	\$284,084	\$124,363	318,949	\$318,949	\$318,949	\$288,410
Special Revenues & Resources	\$362,886	\$805,272	\$484,339	\$197,997	693,328	\$693,328	\$693,328	\$402,002
Total Revenues	\$27,026,649	\$19,091,350	\$21,811,433	\$14,182,658	22,435,678	\$22,435,678	\$22,435,678	\$16,240,993
Other								
Beginning Balance	\$19,381,363	\$19,262,807	\$13,647,186	\$13,034,167	5,920,874	\$5,920,874	\$13,034,167	\$8,734,195
Total Other	\$19,381,363	\$19,262,807	\$13,647,186	\$13,034,167	5,920,874	\$5,920,874	\$13,034,167	\$8,734,195
TOTAL	\$46,408,012	\$38,354,157	\$35,458,619	\$27,216,825	28,356,552	\$28,356,552	\$35,469,845	\$24,975,188

### 057 TRANSPORTATION & PARKING

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Personnel	\$6,418,646	\$8,507,085	\$10,365,571	\$9,769,394	9,834,295	\$9,834,295	\$9,834,295	\$8,902,923

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Mat, Suppls, Services	\$1,639,551	\$2,798,998	\$6,251,760	\$2,525,562	2,219,594	\$2,219,594	\$2,219,594	\$2,268,672
Capital	\$16,332,826	\$10,530,088	\$2,417,840	\$1,168,823	4,514,762	\$4,514,762	\$11,393,744	\$8,281,094
Total Depts	\$24,391,023	\$21,836,171	\$19,035,172	\$13,463,780	16,568,651	\$16,568,651	\$23,447,633	\$19,452,689
Other								
Interfund Transfer	\$2,754,182	\$2,870,800	\$3,389,280	\$3,280,017	3,426,017	\$3,426,017	\$3,280,017	\$3,334,501
Ending Balance	\$19,262,807	\$13,647,186	\$13,034,167	\$0	8,362,023	\$8,362,023	\$8,734,195	\$2,187,998
Total Other	\$22,016,989	\$16,517,986	\$16,423,447	\$3,280,017	11,788,040	\$11,788,040	\$12,014,212	\$5,522,499
TOTAL	\$46,408,012	\$38,354,157	\$35,458,619	\$16,743,797	28,356,691	\$28,356,691	\$35,461,845	\$24,975,188

## 057 TRANSPORTATION & PARKING

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Sales Tax								
057-31212 TRANSIT SALES TAX	\$2,790,839	\$2,940,337	\$3,220,361	\$4,345,930	3,049,626	\$3,049,626	\$3,049,626	\$3,382,656
057-31214 RESORT TAX TRANSPOR	\$2,442,355	\$2,677,528	\$2,907,971	\$2,653,464	2,668,824	\$2,668,824	\$2,668,824	\$2,059,836
Total Sales Tax	\$5,233,194	\$5,617,865	\$6,128,331	\$6,999,395	5,718,450	\$5,718,450	\$5,718,450	\$5,442,492
Licenses								
057-32111 BUSINESS LICENSES	\$658,504	\$813,278	\$818,991	\$814,444	719,565	\$719,565	\$719,565	\$575,652
057-32161 NIGHT RENT LIC FEE	\$105,903	\$142,733	\$131,867	\$133,120	115,723	\$115,723	\$115,723	\$80,637
Total Licenses	\$764,407	\$956,011	\$950,859	\$947,565	835,288	\$835,288	\$835,288	\$656,289
Planning Building & Engineering Fees								
057-32261 IN-LIEU-OF PARKING	\$126,244	\$14,000	\$0	\$0	0	\$0	\$0	\$0
Total Planning Building & Engineering Fees	\$126,244	\$14,000	\$0	\$0	0	\$0	\$0	\$0
Special Event Fees								
057-32639 SPECIAL EVENT PARKING FEES	\$2,848	\$1,726	\$35,556	\$0	0	\$0	\$0	\$0
Total Special Event Fees	\$2,848	\$1,726	\$35,556	\$0	0	\$0	\$0	\$0
Federal Revenue								
057-33110 FEDERAL GRANTS	\$15,972,589	\$2,686,154	\$3,891,860	\$2,072,734	6,281,051	\$6,281,051	\$6,281,051	\$3,585,800
Total Federal Revenue	\$15,972,589	\$2,686,154	\$3,891,860	\$2,072,734	6,281,051	\$6,281,051	\$6,281,051	\$3,585,800
Transit Charges for Services								
057-34211 FARE REVENUE	\$29,735	\$29,492	\$31,886	\$18,495	32,491	\$32,491	\$32,491	\$26,000
057-34221 BUS ADVERTISING	\$51,358	\$37,980	\$32,800	\$17,100	56,121	\$56,121	\$56,121	\$40,000
057-34230 REGIONAL TRANSIT REVENUE	\$3,125,518	\$6,179,804	\$7,360,362	\$3,802,664	8,500,000	\$8,500,000	\$8,500,000	\$5,800,000
Total Transit Charges for Services	\$3,206,611	\$6,247,276	\$7,425,047	\$3,838,259	8,588,612	\$8,588,612	\$8,588,612	\$5,866,000
Fines & Forfeitures								
057-35300 CITY FINES	\$190,993	\$239,978	\$123,013	\$0	0	\$0	\$0	\$0
057-35301 PARKING PERMITS	\$179,238	\$220,204	\$202,944	\$0	0	\$0	\$0	\$0
057-35305 PARKING LOT RENTAL	\$0	\$37,820	\$0	\$0	0	\$0	\$0	\$0

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
057-35307 IN CAR METERS	\$0	\$-103	\$1,800	\$-183	0	\$0	\$0	\$0
057-35309 TOKEN/VALIDATION REVENUE	\$475	\$-183	\$-10	\$-11	0	\$0	\$0	\$0
057-35310 METER REVENUE	\$706,029	\$1,742,832	\$2,283,609	\$2,541	0	\$0	\$0	\$0
057-35312 IMPOUND	\$680	\$0	\$0	\$0	0	\$0	\$0	\$0
Total Fines & Forfeitures	\$1,077,415	\$2,240,548	\$2,611,357	\$2,348	0	\$0	\$0	\$0
Misc. Revenues								
057-36111 INTEREST EARNINGS	\$161,324	\$181,628	\$182,264	\$967	176,283	\$176,283	\$176,283	\$126,433
057-36210 RENTAL INCOME	\$49,421	\$67,166	\$91,253	\$111,457	54,004	\$54,004	\$54,004	\$52,000
057-36310 SALE OF ASSETS	\$69,340	\$11,345	\$10,679	\$10,926	75,770	\$75,770	\$75,770	\$41,000
057-36911 OTHER MISCELLANEOUS	\$386	\$262,388	\$259	\$1,014	12,875	\$12,875	\$12,875	\$68,977
057-36921 CASH OVER/SHORT	\$-16	\$-29	\$-370	\$-1	17	\$17	\$17	\$0
Total Misc. Revenues	\$280,456	\$522,498	\$284,084	\$124,363	318,949	\$318,949	\$318,949	\$288,410
Special Revenues & Resources								
057-39110 DONATIONS	\$176,922	\$215,156	\$208,254	\$107,580	193,328	\$193,328	\$193,328	\$200,000
057-39126 OTHER CONTRIBUTIONS	\$185,963	\$590,116	\$276,085	\$90,417	500,000	\$500,000	\$500,000	\$202,002
Total Special Revenues & Resources	\$362,886	\$805,272	\$484,339	\$197,997	693,328	\$693,328	\$693,328	\$402,002
Beginning Balance								
057-39990 BEGINNING BALANCE	\$19,381,363	\$19,262,807	\$13,647,186	\$13,034,167	5,920,874	\$5,920,874	\$13,034,167	\$8,734,195
Total Beginning Balance	\$19,381,363	\$19,262,807	\$13,647,186	\$13,034,167	5,920,874	\$5,920,874	\$13,034,167	\$8,734,195
TOTAL	\$46,408,012	\$38,354,157	\$35,458,619	\$27,216,825	28,356,552	\$28,356,552	\$35,469,845	\$24,975,189

## 057 TRANSPORTATION & PARKING

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40481 TRANSPORTATION OPER							
Personnel	\$7,263,680	\$9,074,951	\$9,275,861	9,524,199	\$9,524,199	\$9,524,199	\$8,596,552
Mat, Suppls, Services	\$2,151,856	\$2,072,670	\$2,113,375	1,656,444	\$1,656,444	\$1,656,444	\$1,757,200
Capital	\$64,453	\$207,948	\$135,282	247,600	\$247,600	\$247,600	\$157,600
Interfund Transfer	\$2,850,800	\$3,383,280	\$3,280,017	3,426,017	\$3,426,017	\$3,280,017	\$3,334,501
Total 40481 TRANSPORTATION OPER	\$12,330,789	\$14,738,849	\$14,804,536	14,854,261	\$14,854,261	\$14,708,261	\$13,845,853
40484 DEPRECIATION							
Mat, Suppls, Services	\$0	\$2,889,259	\$0	0	\$0	\$0	\$0
Total 40484 DEPRECIATION	\$0	\$2,889,259	\$0	0	\$0	\$0	\$0
40485 TRANSPORTATION PLANNING							
Personnel	\$481,087	\$410,096	\$475,805	310,096	\$310,096	\$310,096	\$306,371
Mat, Suppls, Services	\$296,131	\$490,218	\$412,187	550,250	\$550,250	\$550,250	\$498,572

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 40485 TRANSPORTATION PLANNING	\$777,218	\$900,314	\$887,992	860,346	\$860,346	\$860,346	\$804,943
40500 PARKING							
Personnel	\$754,660	\$913,215	\$-1,118	0	\$0	\$0	\$0
Mat, Suppls, Services	\$351,210	\$799,612	\$0	0	\$0	\$0	\$0
Capital	\$2,540	\$0	\$0	0	\$0	\$0	\$0
Interfund Transfer	\$20,000	\$6,000	\$0	0	\$0	\$0	\$0
Total 40500 PARKING	\$1,128,410	\$1,718,827	\$-1,118	0	\$0	\$0	\$0
40575 PENSION EXPENSE GASB 68							
Personnel	\$0	\$-50,482	\$0	0	\$0	\$0	\$0
Total 40575 PENSION EXPENSE GASB 68	\$0	\$-50,482	\$0	0	\$0	\$0	\$0
40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT							
Capital	\$0	\$-5,363,225	\$0	0	\$0	\$0	\$0
Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	\$0	\$-5,363,225	\$0	0	\$0	\$0	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$13,647,186	\$13,034,167	\$0	8,362,023	\$8,362,023	\$8,734,195	\$2,187,998
Total 40999 END BAL SUR(DEF)	\$13,647,186	\$13,034,167	\$0	8,362,023	\$8,362,023	\$8,734,195	\$2,187,998
43304 INFORMATION SYSTEMS ENHANCE/UPGRADES							
Capital	\$0	\$20,018	\$35,000	0	\$0	\$108,428	\$-50,000
Total 43304 INFORMATION SYSTEMS ENHANCE/UPGRADES	\$0	\$20,018	\$35,000	0	\$0	\$108,428	\$-50,000
43316 TRANSIT COACHES							
Capital	\$1,653,927	\$5,161,480	\$27,137	2,190,000	\$2,190,000	\$411,138	\$0
Total 43316 TRANSIT COACHES	\$1,653,927	\$5,161,480	\$27,137	2,190,000	\$2,190,000	\$411,138	\$0
43339 BUS SHELTERS							
Capital	\$0	\$0	\$83,396	575,000	\$575,000	\$83,395	\$0
Total 43339 BUS SHELTERS	\$0	\$0	\$83,396	575,000	\$575,000	\$83,395	\$0
43435 FLAGSTAFF TRANSFER FEE							
Capital	\$896,961	\$947,904	\$110,761	0	\$0	\$2,125,767	\$0
Total 43435 FLAGSTAFF TRANSFER FEE	\$896,961	\$947,904	\$110,761	0	\$0	\$2,125,767	\$0
43446 TRANSIT GIS/AVL SYSTEM							
Capital	\$117,465	\$0	\$0	196,000	\$196,000	\$217,465	\$400,000
Total 43446 TRANSIT GIS/AVL SYSTEM	\$117,465	\$0	\$0	196,000	\$196,000	\$217,465	\$400,000
43466 TRANSIT EXPANSION							
Capital	\$0	\$0	\$0	0	\$0	\$153,022	\$0
Total 43466 TRANSIT EXPANSION	\$0	\$0	\$0	0	\$0	\$153,022	\$0
43484 PARKING METER REPLACEMENT							
Capital	\$253,119	\$350,690	\$0	0	\$0	\$49,310	\$0
Total 43484 PARKING METER REPLACEMENT	\$253,119	\$350,690	\$0	0	\$0	\$49,310	\$0
43506 UPGRADE OH DOOR ROLLERS							
Capital	\$0	\$13,251	\$0	6,000	\$6,000	\$27,267	\$6,000
Total 43506 UPGRADE OH DOOR ROLLERS	\$0	\$13,251	\$0	6,000	\$6,000	\$27,267	\$6,000
43575 CITY TRANSIT CONTRIBUTION TO COUNTY							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$1,482,901	\$0	\$0	0	\$0	\$477,099	\$0
Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	\$1,482,901	\$0	\$0	0	\$0	\$477,099	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN							
Capital	\$0	\$19,000	\$0	0	\$0	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$19,000	\$0	0	\$0	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$45,000	\$0	\$0	0	\$0	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$45,000	\$0	\$0	0	\$0	\$0	\$0
43623 IRONHORSE SEASONAL HOUSING							
Mat, Suppls, Services	\$-199	\$0	\$0	12,900	\$12,900	\$12,900	\$12,900
Capital	\$120,397	\$0	\$0	0	\$0	\$0	\$0
Total 43623 IRONHORSE SEASONAL HOUSING	\$120,198	\$0	\$0	12,900	\$12,900	\$12,900	\$12,900
43624 TRANSIT SIGNAL PRIORITY							
Capital	\$385,060	\$0	\$0	0	\$0	\$0	\$0
Total 43624 TRANSIT SIGNAL PRIORITY	\$385,060	\$0	\$0	0	\$0	\$0	\$0
43625 IRONHORSE TRANSIT FAC ASSET MGMT							
Capital	\$-77,642	\$184,773	\$0	180,000	\$180,000	\$1,471,083	\$180,000
Total 43625 IRONHORSE TRANSIT FAC ASSET MGMT	\$-77,642	\$184,773	\$0	180,000	\$180,000	\$1,471,083	\$180,000
43634 PARKING WAYFINDING							
Capital	\$649,575	\$0	\$0	0	\$0	\$0	\$0
Total 43634 PARKING WAYFINDING	\$649,575	\$0	\$0	0	\$0	\$0	\$0
43650 FLEET MANAGEMENT SOFTWARE							
Capital	\$0	\$0	\$25,260	56,990	\$56,990	\$289,175	\$0
Total 43650 FLEET MANAGEMENT SOFTWARE	\$0	\$0	\$25,260	56,990	\$56,990	\$289,175	\$0
43653 TRANS PLANS & STUDIES							
Personnel	\$0	\$289	\$55	0	\$0	\$0	\$0
Capital	\$34,490	\$216,669	\$76,156	135,000	\$135,000	\$462,682	\$137,318
Total 43653 TRANS PLANS & STUDIES	\$34,490	\$216,958	\$76,211	135,000	\$135,000	\$462,682	\$137,318
43655 TRANSIT FAC CAP RENEWAL							
Capital	\$0	\$0	\$0	50,000	\$50,000	\$297,807	\$50,000
Total 43655 TRANSIT FAC CAP RENEWAL	\$0	\$0	\$0	50,000	\$50,000	\$297,807	\$50,000
43686 EQUIP REPLACEMENT - COMPUTER							
Capital	\$8,060	\$2,632	\$19,110	16,172	\$16,172	\$65,741	\$16,172
Total 43686 EQUIP REPLACEMENT - COMPUTER	\$8,060	\$2,632	\$19,110	16,172	\$16,172	\$65,741	\$16,172
43712 TRAFFIC MANAGEMENT CAMERAS							
Capital	\$39,251	\$145,987	\$0	0	\$0	\$76,916	\$0
Total 43712 TRAFFIC MANAGEMENT CAMERAS	\$39,251	\$145,987	\$0	0	\$0	\$76,916	\$0
43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR							
Capital	\$1,227,716	\$0	\$0	0	\$0	\$0	\$0
Total 43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR	\$1,227,716	\$0	\$0	0	\$0	\$0	\$0
43731 CHINA BRIDGE EVENT PARKING							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$655,927	\$123,316	\$0	0	\$0	\$0	\$0
Total 43731 CHINA BRIDGE EVENT PARKING	\$655,927	\$123,316	\$0	0	\$0	\$0	\$0
43739 TRANSIT ONBOARD SECURITY CAMERAS							
Capital	\$0	\$67,227	\$0	14,000	\$14,000	\$100,000	\$0
Total 43739 TRANSIT ONBOARD SECURITY CAMERAS	\$0	\$67,227	\$0	14,000	\$14,000	\$100,000	\$0
43740 TRANSIT ONBOARD WI-FI							
Capital	\$0	\$0	\$0	25,000	\$25,000	\$44,000	\$0
Total 43740 TRANSIT ONBOARD WI-FI	\$0	\$0	\$0	25,000	\$25,000	\$44,000	\$0
43746 PARK. DECK COATING IRON HORSE BUS GARAGE							
Capital	\$433,279	\$0	\$0	0	\$0	\$106,000	\$55,000
Total 43746 PARK. DECK COATING IRON HORSE BUS GARAGE	\$433,279	\$0	\$0	0	\$0	\$106,000	\$55,000
43761 KIMBALL JUNCTION TRANSIT CENTER							
Personnel	\$62	\$0	\$0	0	\$0	\$0	\$0
Capital	\$220	\$6,517	\$0	0	\$0	\$440	\$0
Total 43761 KIMBALL JUNCTION TRANSIT CENTER	\$282	\$6,517	\$0	0	\$0	\$440	\$0
43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT							
Capital	\$1,193,084	\$3,201	\$0	0	\$0	\$3,003,545	\$0
Total 43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT	\$1,193,084	\$3,201	\$0	0	\$0	\$3,003,545	\$0
43771 PROSPECTOR AVENUE RECONSTRUCTION							
Capital	\$500,000	\$0	\$0	0	\$0	\$42,707	\$0
Total 43771 PROSPECTOR AVENUE RECONSTRUCTION	\$500,000	\$0	\$0	0	\$0	\$42,707	\$0
43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR							
Capital	\$0	\$0	\$0	0	\$0	\$250,000	\$0
Total 43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR	\$0	\$0	\$0	0	\$0	\$250,000	\$0
43781 SR 248/US 40 PARK AND RIDE LOT							
Capital	\$0	\$49,954	\$46,004	0	\$0	\$355,046	\$5,483,856
Total 43781 SR 248/US 40 PARK AND RIDE LOT	\$0	\$49,954	\$46,004	0	\$0	\$355,046	\$5,483,856
43787 CORE FABRIC EXTENDER							
Capital	\$2,000	\$0	\$0	0	\$0	\$0	\$0
Total 43787 CORE FABRIC EXTENDER	\$2,000	\$0	\$0	0	\$0	\$0	\$0
43797 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	0	\$0	\$9,750	\$0
Total 43797 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$0	\$9,750	\$0
43802 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	0	\$0	\$5,500	\$0
Total 43802 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	0	\$0	\$5,500	\$0
43806 VMS SIGNS							
Capital	\$0	\$0	\$15,000	0	\$0	\$15,000	\$60,000
Total 43806 VMS SIGNS	\$0	\$0	\$15,000	0	\$0	\$15,000	\$60,000
43807 ENHANCED BUS STOPS AT FRESH MARKET AND P							
Capital	\$0	\$0	\$6,643	0	\$0	\$36,600	\$1,785,148

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43807 ENHANCED BUS STOPS AT FRESH MARKET AND P	\$0	\$0	\$6,643	0	\$0	\$36,600	\$1,785,148
43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI							
Capital	\$0	\$0	\$0	130,000	\$130,000	\$0	\$0
Total 43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI	\$0	\$0	\$0	130,000	\$130,000	\$0	\$0
43813 ELECTIC BUS CHARGING STATION AT OLD TOWN							
Personnel	\$7,597	\$9,556	\$13,465	0	\$0	\$0	\$0
Capital	\$811,002	\$22,048	\$29,193	0	\$0	\$181,776	\$0
Total 43813 ELECTIC BUS CHARGING STATION AT OLD TOWN	\$818,600	\$31,604	\$42,658	0	\$0	\$181,776	\$0
43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL							
Capital	\$0	\$16,451	\$30,995	0	\$0	\$30,703	\$0
Total 43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL	\$0	\$16,451	\$30,995	0	\$0	\$30,703	\$0
43829 PHASE 2 BIKE SHARE IMPROVEMENTS							
Capital	\$0	\$0	\$140,061	50,000	\$50,000	\$140,061	\$0
Total 43829 PHASE 2 BIKE SHARE IMPROVEMENTS	\$0	\$0	\$140,061	50,000	\$50,000	\$140,061	\$0
43832 REMODEL FOR TRANSIT DRIVER HOUSING							
Personnel	\$0	\$7,947	\$5,326	0	\$0	\$0	\$0
Capital	\$31,303	\$221,999	\$363,915	300,000	\$300,000	\$491,101	\$0
Total 43832 REMODEL FOR TRANSIT DRIVER HOUSING	\$31,303	\$229,947	\$369,241	300,000	\$300,000	\$491,101	\$0
43836 GIS: GEOEVENT SERVER LICENSE							
Capital	\$0	\$0	\$0	13,000	\$13,000	\$13,000	\$0
Total 43836 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	13,000	\$13,000	\$13,000	\$0
43840 OFFICE 2016 LICENSES							
Capital	\$0	\$0	\$0	0	\$0	\$4,620	\$0
Total 43840 OFFICE 2016 LICENSES	\$0	\$0	\$0	0	\$0	\$4,620	\$0
43848 OLD TOWN ACCESS & CIRCULATION PLAN							
Capital	\$0	\$0	\$24,911	130,000	\$130,000	\$0	\$0
Total 43848 OLD TOWN ACCESS & CIRCULATION PLAN	\$0	\$0	\$24,911	130,000	\$130,000	\$0	\$0
43853 TRAFFIC DEMAND MANAGEMENT							
Capital	\$0	\$0	\$0	200,000	\$200,000	\$0	\$0
Total 43853 TRAFFIC DEMAND MANAGEMENT	\$0	\$0	\$0	200,000	\$200,000	\$0	\$0
TOTAL	\$38,354,157	\$35,458,619	\$16,743,797	28,356,692	\$28,356,692	\$35,461,845	\$24,975,189



## FLEET SERVICES FUND - Budget Summary

### 062 FLEET SERVICES FUND

#### Revenue Summary

### 062 FLEET SERVICES FUND

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Depts</b>								
Personnel	\$33,455,040	\$36,532,398	\$39,163,872	\$39,272,379	41,704,450	\$41,704,450	\$41,645,288	\$40,056,387
Mat, Suppls, Services	\$15,412,531	\$17,825,325	\$26,446,247	\$19,873,997	21,974,936	\$21,974,936	\$22,727,436	\$20,530,663
Capital	\$77,088,715	\$61,004,243	\$74,318,675	\$40,368,131	96,508,545	\$96,508,545	\$150,877,121	\$90,197,289
Debt Service	\$11,130,107	\$16,216,948	\$16,853,649	\$27,785,421	14,901,881	\$14,901,881	\$42,011,510	\$13,791,615
Contingency	\$116,958	\$75,437	\$67,018	\$362,745	540,000	\$540,000	\$940,000	\$700,000
<b>Total Depts</b>	<b>\$137,203,351</b>	<b>\$131,654,352</b>	<b>\$156,849,460</b>	<b>\$127,662,673</b>	<b>175,629,813</b>	<b>\$175,629,813</b>	<b>\$258,201,356</b>	<b>\$165,275,953</b>
<b>Other</b>								
Interfund Transfer	\$39,521,611	\$47,750,191	\$79,846,401	\$24,617,678	20,908,976	\$20,908,976	\$24,617,678	\$19,414,463
Ending Balance	\$83,017,228	\$83,191,254	\$117,717,331	\$0	54,532,316	\$54,532,316	\$89,605,728	\$50,020,436
<b>Total Other</b>	<b>\$122,538,839</b>	<b>\$130,941,445</b>	<b>\$197,563,732</b>	<b>\$24,617,678</b>	<b>75,441,292</b>	<b>\$75,441,292</b>	<b>\$114,223,406</b>	<b>\$69,434,899</b>
<b>TOTAL</b>	<b>\$259,742,190</b>	<b>\$262,595,797</b>	<b>\$354,413,192</b>	<b>\$152,280,351</b>	<b>251,071,104</b>	<b>\$251,071,104</b>	<b>\$372,424,762</b>	<b>\$234,710,852</b>

### 062 FLEET SERVICES FUND

#### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Property Taxes</b>								
011-31111 PROP TAX GENERAL	\$9,790,002	\$9,572,577	\$10,344,417	\$11,066,043	10,398,658	\$10,398,658	\$10,156,790	\$9,687,892
011-31121 DEL AND PRIOR YEAR	\$689,839	\$809,759	\$680,856	\$-168,660	572,000	\$572,000	\$656,099	\$700,000
011-31122 INTEREST DEL PRO TX	\$13,004	\$21,375	\$18,427	\$50,282	25,000	\$25,000	\$20,197	\$25,000
011-31123 FEE-IN-LIEU	\$240,708	\$271,962	\$256,038	\$220,073	201,000	\$201,000	\$233,692	\$0
023-31113 PROP TAX INCREMENT RDA	\$524,265	\$635,653	\$664,751	\$823,591	680,000	\$680,000	\$1,000,000	\$1,000,000
023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	52,000	\$52,000	\$52,000	\$52,000
023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$1,755,149	\$2,128,057	\$2,225,471	\$2,757,239	2,215,000	\$2,215,000	\$3,900,000	\$3,200,000
024-31113 PROP TAX INCREMENT RDA	\$283,883	\$293,889	\$262,601	\$295,958	265,000	\$265,000	\$265,000	\$265,000
024-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$950,390	\$983,888	\$879,143	\$990,814	880,000	\$880,000	\$880,000	\$880,000
071-31112 PROP TAX DEBT SERV	\$4,208,158	\$6,420,184	\$6,024,374	\$9,269,384	6,024,374	\$6,024,374	\$9,272,937	\$9,506,281

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	12,000	\$12,000	\$12,000	\$12,000
Total Property Taxes	\$18,467,398	\$21,149,343	\$21,368,077	\$25,316,723	21,375,032	\$21,375,032	\$26,498,715	\$25,378,173
Sales Tax								
011-31211 GENERAL SALES TAX	\$5,620,687	\$5,915,331	\$6,403,710	\$5,810,182	8,334,409	\$8,334,409	\$6,305,382	\$4,777,068
011-31213 RESORT TAX	\$4,242,815	\$7,332,584	\$5,723,912	\$7,960,393	6,896,714	\$6,896,714	\$5,217,696	\$4,570,850
031-31213 RESORT TAX	\$3,084,250	\$700,000	\$3,000,000	\$0	2,550,207	\$2,550,207	\$2,550,207	\$2,550,207
031-31215 ADDITIONAL RESORT SALES TAX	\$4,926,202	\$4,866,464	\$5,284,004	\$4,826,799	4,650,000	\$4,650,000	\$4,650,000	\$3,969,681
031-31216 TRANSIENT ROOM TAX	\$0	\$1,592,720	\$2,733,084	\$2,653,132	2,550,000	\$2,550,000	\$2,550,000	\$2,179,328
057-31212 TRANSIT SALES TAX	\$2,790,839	\$2,940,337	\$3,220,361	\$4,345,930	3,049,626	\$3,049,626	\$3,049,626	\$3,382,656
057-31214 RESORT TAX TRANSPOR	\$2,442,355	\$2,677,528	\$2,907,971	\$2,653,464	2,668,824	\$2,668,824	\$2,668,824	\$2,059,836
Total Sales Tax	\$23,107,148	\$26,024,963	\$29,273,042	\$28,249,901	30,699,780	\$30,699,780	\$26,991,735	\$23,489,626
Franchise Tax								
011-31311 FRAN TAX - ELEC	\$1,577,902	\$1,554,818	\$1,688,847	\$1,494,036	1,593,000	\$1,593,000	\$1,576,974	\$1,576,974
011-31312 FRAN TAX - GAS	\$771,196	\$758,357	\$722,664	\$706,160	809,000	\$809,000	\$800,863	\$800,863
011-31313 FRAN TAX - PHONE	\$231,814	\$207,947	\$193,552	\$148,224	232,000	\$232,000	\$229,849	\$229,849
011-31314 FRAN TAX - CABLE TV	\$307,629	\$314,670	\$309,568	\$274,446	315,000	\$315,000	\$312,115	\$312,115
011-31315 FRAN TAX - SEWERS	\$305,851	\$312,056	\$316,249	\$245,331	313,000	\$313,000	\$309,579	\$309,579
Total Franchise Tax	\$3,194,392	\$3,147,847	\$3,230,881	\$2,868,198	3,262,000	\$3,262,000	\$3,229,380	\$3,229,380
Licenses								
011-32122 HOMEOWNER'S REG	\$1,150	\$1,150	\$1,050	\$1,100	1,000	\$1,000	\$1,150	\$0
011-32131 LIQUOR LICENSES	\$24,625	\$26,200	\$25,000	\$22,286	21,000	\$21,000	\$22,586	\$21,494
011-32135 FESTIVAL FACILITATION FEE	\$145,478	\$210,045	\$195,286	\$188,106	143,000	\$143,000	\$187,230	\$148,654
011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$18,996	\$17,872	\$27,964	\$15,209	17,000	\$17,000	\$15,209	\$17,921
011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$79,601	\$107,540	\$122,585	\$99,333	71,000	\$71,000	\$96,896	\$73,800
011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$71,541	\$68,938	\$72,418	\$42,267	59,000	\$59,000	\$41,522	\$61,632
057-32111 BUSINESS LICENSES	\$658,504	\$813,278	\$818,991	\$814,444	719,565	\$719,565	\$719,565	\$575,652
057-32161 NIGHT RENT LIC FEE	\$105,903	\$142,733	\$131,867	\$133,120	115,723	\$115,723	\$115,723	\$80,637
Total Licenses	\$1,105,797	\$1,387,755	\$1,395,163	\$1,315,865	1,147,288	\$1,147,288	\$1,199,881	\$979,790
Planning Building & Engineering Fees								
011-32212 PLANNING APPLICATION	\$157,270	\$107,249	\$142,920	\$260,500	148,000	\$148,000	\$250,360	\$130,503
011-32214 ANNEXATION FEE	\$0	\$5,850	\$0	\$0	0	\$0	\$0	\$0
011-32311 BUILDING PERMITS	\$868,190	\$1,422,472	\$1,614,871	\$2,721,151	1,081,000	\$1,081,000	\$2,142,169	\$950,182
011-32315 GRADING & EXCAVATING	\$14,834	\$13,539	\$13,579	\$14,666	11,000	\$11,000	\$13,733	\$9,598
011-32316 DEMOLITION PERMITS	\$11,931	\$11,774	\$11,124	\$2,235	14,000	\$14,000	\$18,904	\$12,252
011-32317 SIGN PERMITS	\$6,594	\$7,416	\$6,704	\$5,653	7,000	\$7,000	\$9,808	\$6,357
011-32319 ACE FEES	\$900	\$4,500	\$2,900	\$7,957	2,000	\$2,000	\$3,200	\$2,074
011-32320 FIRE FEE/ISSUANCE FEE	\$31,822	\$34,897	\$25,429	\$23,418	39,000	\$39,000	\$53,445	\$34,639
011-32321 PLAN CHECK FEES	\$529,943	\$904,379	\$1,024,561	\$1,691,726	681,000	\$681,000	\$923,814	\$598,744
011-32322 APPEALS - BUILDING	\$0	\$0	\$0	\$0	0	\$0	\$162	\$0
011-32323 SUB PERMIT VALUATION BASED FEES	\$329,006	\$333,076	\$347,889	\$470,809	353,000	\$353,000	\$478,790	\$310,315
011-32325 SOIL SAMPLE FEE	\$0	\$3	\$0	\$0	0	\$0	\$0	\$0

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
011-32411 CONSTRUCTION INSPECTIONS	\$37,441	\$0	\$75,470	\$29,997	13,000	\$13,000	\$17,866	\$11,579
011-32414 ENGINEERING FEES	\$20,000	\$34,000	\$23,600	\$12,800	25,000	\$25,000	\$33,612	\$21,785
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$15,720	\$25,300	\$25,695	\$2,065	23,000	\$23,000	\$30,641	\$19,859
031-32361 IMPACT FEES	\$308,787	\$432,381	\$620,441	\$456,053	355,000	\$355,000	\$439,880	\$355,000
051-32363 WATER IMPACT FEES	\$1,091,022	\$1,255,340	\$1,885,478	\$1,777,154	750,000	\$750,000	\$1,309,790	\$1,183,938
057-32261 IN-LIEU-OF PARKING	\$126,244	\$14,000	\$0	\$0	0	\$0	\$0	\$0
Total Planning Building & Engineering Fees	\$3,549,703	\$4,606,175	\$5,820,662	\$7,476,182	3,502,000	\$3,502,000	\$5,726,174	\$3,646,825
Special Event Fees								
011-32611 SPECIAL EVENTS	\$5,182	\$10,360	\$11,455	\$-1,000	0	\$0	\$0	\$0
011-32630 SPECIAL EVENTS APPLICATION FEES	\$3,326	\$11,202	\$8,560	\$9,851	0	\$0	\$0	\$0
011-32631 SPECIAL EVENT FACILITY RENTAL	\$31,752	\$-17	\$24,950	\$24,000	37,000	\$37,000	\$74,274	\$28,533
011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$51,050	\$25,434	\$53,996	\$71,196	188,000	\$188,000	\$213,302	\$81,941
011-32633 PUBLIC WORKS SPECIAL EVENT FEES	\$0	\$0	\$21,896	\$995	3,000	\$3,000	\$29,389	\$1,322
011-32634 PARKS SPECIAL EVENT REVENUE	\$0	\$3,130	\$8,999	\$5,184	4,000	\$4,000	\$4,593	\$1,765
011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	\$0	\$238	\$9,490	\$515	1,000	\$1,000	\$1,061	\$408
011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$0	\$909	\$0	\$0	2,000	\$2,000	\$2,290	\$880
011-32640 SPECIAL EVENT TRAIL FEES	\$9,010	\$7,715	\$3,513	\$5,552	29,000	\$29,000	\$33,178	\$12,746
057-32639 SPECIAL EVENT PARKING FEES	\$2,848	\$1,726	\$35,556	\$0	0	\$0	\$0	\$0
Total Special Event Fees	\$103,168	\$60,697	\$178,413	\$116,292	264,000	\$264,000	\$358,087	\$127,595
Federal Revenue								
011-33110 FEDERAL GRANTS	\$37,713	\$46,689	\$77,185	\$7,226	48,000	\$48,000	\$48,266	\$56,953
031-33110 FEDERAL GRANTS	\$11,140	\$1,044	\$0	\$0	0	\$0	\$0	\$0
057-33110 FEDERAL GRANTS	\$15,972,589	\$2,686,154	\$3,891,860	\$2,072,734	6,281,051	\$6,281,051	\$6,281,051	\$3,585,800
Total Federal Revenue	\$16,021,442	\$2,733,886	\$3,969,044	\$2,079,959	6,329,051	\$6,329,051	\$6,329,317	\$3,642,753
State Revenue								
011-33252 STATE CONTRIBUTION	\$21,732	\$3,120	\$25,267	\$0	11,000	\$11,000	\$10,791	\$12,733
011-33272 STATE LIQUOR	\$59,448	\$59,018	\$65,853	\$56,026	57,000	\$57,000	\$57,160	\$67,449
011-33274 POLICE FORFEITED FOUND PROPERTY	\$0	\$2,880	\$10	\$0	0	\$0	\$0	\$0
021-33269 TOBACCO COMPLIANCE	\$1,350	\$800	\$1,369	\$0	0	\$0	\$0	\$0
022-33271 EQUITABLE SHARING	\$9,685	\$22,948	\$56,556	\$0	0	\$0	\$0	\$0
031-33252 STATE CONTRIBUTION	\$11,650	\$11,500	\$11,850	\$13,321	0	\$0	\$0	\$0
031-33261 CLASS C ROAD	\$509,071	\$420,261	\$357,940	\$461,580	360,000	\$360,000	\$380,505	\$421,005
Total State Revenue	\$612,936	\$520,528	\$518,845	\$530,927	428,000	\$428,000	\$448,456	\$501,187
County/SP District Revenue								
011-33311 COUNTY CONTRIBUTION	\$0	\$0	\$987	\$0	0	\$0	\$0	\$0
011-33313 RESTAURANT TAX GRANT	\$50,000	\$17,000	\$5,000	\$0	22,000	\$22,000	\$21,784	\$25,705
031-33311 COUNTY CONTRIBUTION	\$581,115	\$2,510,580	\$533,000	\$3,026,397	2,030,000	\$2,030,000	\$4,260,000	\$2,030,000
031-33312 RECR, ARTS & PARK - RAP TAX GRANT	\$56,201	\$10,000	\$106,252	\$82,000	0	\$0	\$0	\$0
055-33312 RECR, ARTS & PARK - RAP TAX GRANT	\$0	\$0	\$60,000	\$0	0	\$0	\$0	\$0
Total County/SP District Revenue	\$687,316	\$2,537,580	\$705,240	\$3,108,397	2,052,000	\$2,052,000	\$4,281,784	\$2,055,705
Water Charges for Services								

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
051-34111 WATER SERVICE FEES	\$16,418,638	\$17,058,653	\$17,686,848	\$17,713,620	18,560,629	\$18,560,629	\$18,560,629	\$19,117,448
051-34112 LATE FEES WATER BIL	\$9,829	\$10,519	\$14,762	\$10,802	0	\$0	\$10,803	\$0
051-34113 WATER METER RENTAL	\$0	\$0	\$300	\$0	0	\$0	\$0	\$0
051-34121 SALE OF METERS	\$48,308	\$96,145	\$100,649	\$64,690	30,000	\$30,000	\$49,366	\$53,776
051-34123 RECONNECTION FEES	\$2,100	\$1,000	\$2,600	\$2,578	3,500	\$3,500	\$2,008	\$2,977
051-34125 WATER GENERAL FUND	\$715,000	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
052-34175 STORM WATER FEES	\$979,066	\$1,276,986	\$1,570,988	\$1,436,696	1,250,000	\$1,250,000	\$1,250,000	\$2,000,000
052-34176 LATE FEES STORM WATER	\$353	\$781	\$1,056	\$821	0	\$0	\$0	\$0
Total Water Charges for Services	\$18,173,294	\$19,159,083	\$20,092,203	\$19,944,207	20,559,129	\$20,559,129	\$20,587,806	\$21,889,201
Transit Charges for Services								
031-34230 REGIONAL TRANSIT REVENUE	\$0	\$0	\$0	\$0	0	\$0	\$0	\$3,500,000
057-34211 FARE REVENUE	\$29,735	\$29,492	\$31,886	\$18,495	32,491	\$32,491	\$32,491	\$26,000
057-34221 BUS ADVERTISING	\$51,358	\$37,980	\$32,800	\$17,100	56,121	\$56,121	\$56,121	\$40,000
057-34230 REGIONAL TRANSIT REVENUE	\$3,125,518	\$6,179,804	\$7,360,362	\$3,802,664	8,500,000	\$8,500,000	\$8,500,000	\$5,800,000
Total Transit Charges for Services	\$3,206,611	\$6,247,276	\$7,425,047	\$3,838,259	8,588,612	\$8,588,612	\$8,588,612	\$9,366,000
Cemetery Charges for Services								
011-34411 CEMETERY BURIAL	\$9,960	\$6,880	\$10,110	\$9,740	29,000	\$29,000	\$52,595	\$20,205
011-34412 CEMETERY LOTS	\$19,600	\$20,600	\$6,750	\$6,800	101,000	\$101,000	\$181,590	\$69,759
011-34510 Police Charges	\$1,458	\$1,706	\$1,956	\$3,832	8,000	\$8,000	\$14,321	\$5,501
Total Cemetery Charges for Services	\$31,018	\$29,186	\$18,816	\$20,372	138,000	\$138,000	\$248,506	\$95,465
Recreation								
011-34609 FACILITY RENTAL FEE	\$9,691	\$3,998	\$11,449	\$17,025	9,000	\$9,000	\$5,487	\$5,862
011-34610 FACILITY USAGE FEE	\$635,329	\$634,546	\$656,430	\$518,863	696,000	\$696,000	\$430,395	\$459,776
011-34611 CAMPS	\$198,138	\$214,996	\$220,079	\$233,757	234,000	\$234,000	\$144,583	\$154,453
011-34612 CLASSES	\$35,892	\$42,222	\$47,505	\$39,137	41,000	\$41,000	\$25,199	\$26,919
011-34613 CHILD CARE	\$4,028	\$4,480	\$3,305	\$4,268	6,000	\$6,000	\$3,417	\$3,650
011-34622 LEAGUES ADULT	\$53,735	\$47,481	\$48,244	\$26,355	57,000	\$57,000	\$35,284	\$37,693
011-34624 WESTERN SUMMIT YOUTH	\$18,722	\$19,481	\$17,518	\$380	22,000	\$22,000	\$13,462	\$14,380
011-34626 FITNESS CENTER SENIOR PROGRAMS	\$19,334	\$17,641	\$20,345	\$11,389	21,000	\$21,000	\$13,055	\$13,946
011-34629 TENNIS LEAGUE FEES	\$28,635	\$36,379	\$27,227	\$20,697	33,000	\$33,000	\$20,290	\$21,675
011-34631 PARK RESERVATION	\$10,633	\$12,391	\$12,475	\$6,850	17,000	\$17,000	\$10,574	\$11,296
011-34641 TENNIS COURT FEES	\$164,677	\$192,764	\$180,700	\$139,225	194,000	\$194,000	\$119,828	\$128,008
011-34642 PICKLEBALL	\$19,266	\$18,331	\$15,730	\$24,779	20,000	\$20,000	\$12,169	\$12,999
011-34644 SWIM FEES	\$56,230	\$56,514	\$49,954	\$16,551	68,000	\$68,000	\$41,854	\$44,711
011-34646 TOURNAMENT FEES	\$9,595	\$7,138	\$8,500	\$1,630	10,000	\$10,000	\$6,200	\$6,624
011-34647 TENNIS LESSONS	\$511,161	\$565,143	\$458,930	\$470,629	603,000	\$603,000	\$372,475	\$397,902
011-34648 AEROBICS	\$2,402	\$2,421	\$4,296	\$9,947	2,000	\$2,000	\$1,415	\$1,512
011-34649 FEE REDUCTION DISCOUNTS	\$0	\$0	\$-1,557	\$-12,757	0	\$0	\$0	\$0
011-34651 EQUIPMENT RENTAL	\$49,181	\$55,541	\$49,632	\$4,536	54,000	\$54,000	\$33,377	\$35,656
011-34653 LOCKER RENTAL	\$1,088	\$714	\$829	\$248	1,000	\$1,000	\$674	\$720
011-34694 RETAIL SALES	\$108,444	\$118,042	\$102,459	\$79,053	46,000	\$46,000	\$28,390	\$30,328

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
011-34696 VENDING COMMISSION	\$3,699	\$6,293	\$2,711	\$1,696	5,000	\$5,000	\$3,205	\$3,423
011-34697 SPECIAL EVENT - MH	\$5,266	\$830	\$355	\$92	2,000	\$2,000	\$1,358	\$1,450
011-34698 PARTY ROOM	\$3,553	\$3,923	\$1,473	\$1,497	4,000	\$4,000	\$2,544	\$2,718
012-34696 VENDING COMMISSION	\$5,330	\$4,691	\$6,142	\$1,753	5,000	\$5,000	\$3,296	\$3,359
055-34611 CAMPS	\$3,552	\$4,854	\$4,700	\$-174	0	\$0	\$0	\$0
055-34622 LEAGUES ADULT	\$178	\$2,534	\$4,120	\$3,840	0	\$0	\$0	\$0
055-34661 GOLF FEES	\$799,511	\$838,497	\$793,443	\$724,724	827,755	\$827,755	\$629,467	\$775,758
055-34662 CART FEES	\$241,813	\$249,659	\$235,699	\$205,326	226,771	\$226,771	\$175,074	\$210,365
055-34663 PASS FEES	\$57,960	\$61,782	\$62,569	\$52,135	53,463	\$53,463	\$25,065	\$46,584
055-34664 DRIVING RANGE FEES	\$54,511	\$53,623	\$39,572	\$14,108	59,807	\$59,807	\$14,108	\$48,382
055-34665 PRO-SHOP RETAIL SALE	\$176,455	\$192,564	\$183,060	\$164,252	220,000	\$220,000	\$136,138	\$184,035
055-34666 GOLF LESSONS	\$17,492	\$20,520	\$11,794	\$7,110	41,400	\$41,400	\$6,630	\$32,708
055-34667 GOLF LESSON CLINICS	\$1,500	\$1,060	\$640	\$268	2,700	\$2,700	\$268	\$2,092
055-34668 TOURNAMENT ADMIN.	\$6,774	\$7,556	\$12,232	\$750	2,700	\$2,700	\$750	\$2,213
055-34671 BEVERAGE CART RETAIL SALES	\$27,018	\$28,072	\$26,254	\$19,157	35,000	\$35,000	\$31,500	\$22,500
055-34672 BEVERAGE CART BEER SALES	\$23,448	\$24,829	\$24,256	\$20,077	50,000	\$50,000	\$0	\$12,500
055-34674 BEVERAGE CART TIPS	\$8,657	\$6,437	\$5,224	\$3,823	0	\$0	\$0	\$0
Total Recreation	\$3,372,897	\$3,557,947	\$3,348,293	\$2,832,996	3,669,596	\$3,669,596	\$2,347,531	\$2,756,197
Ice								
012-34727 EMPLOYEE WELLNESS	\$-343	\$-7,295	\$-10,848	\$-149	0	\$0	\$0	\$0
012-34728 EQUIP/LOCKER/SKATE RENTAL	\$34,875	\$38,721	\$50,076	\$31,164	29,000	\$29,000	\$22,831	\$23,266
012-34729 ROOM RENTAL	\$8,027	\$5,218	\$7,043	\$6,012	5,000	\$5,000	\$4,114	\$4,193
012-34730 ICE RENTAL	\$269,618	\$106,840	\$73,981	\$45,620	247,000	\$247,000	\$157,495	\$160,489
012-34731 LEAGUES	\$139,416	\$156,147	\$169,334	\$121,578	167,000	\$167,000	\$124,693	\$127,063
012-34732 LEARN TO PLAY HOCKEY	\$29,170	\$26,214	\$18,808	\$10,601	33,000	\$33,000	\$22,057	\$22,476
012-34733 DROP-IN HOCKEY	\$44,487	\$37,132	\$40,596	\$27,922	48,000	\$48,000	\$33,234	\$33,866
012-34734 DROP-IN SPEEDSKATING	\$12,791	\$11,900	\$17,707	\$17,396	10,000	\$10,000	\$9,013	\$9,185
012-34735 RETAIL SALES	\$42,690	\$24,449	\$29,952	\$22,370	41,000	\$41,000	\$28,335	\$28,874
012-34736 SKATE SERVICES	\$10,997	\$11,372	\$11,199	\$8,459	13,000	\$13,000	\$9,512	\$9,693
012-34737 ADVERTISING	\$27,875	\$9,291	\$11,592	\$10,340	36,000	\$36,000	\$23,517	\$23,964
012-34738 SEASON PASSES	\$1,050	\$1,044	\$1,531	\$2,467	1,000	\$1,000	\$920	\$938
012-34740 PRIVATE LESSONS	\$7,901	\$8,430	\$6,301	\$2,976	6,000	\$6,000	\$4,376	\$4,459
012-34764 FREESTYLE	\$56,874	\$74,991	\$75,010	\$71,094	72,000	\$72,000	\$54,829	\$55,872
012-34765 CLASSES	\$71,221	\$70,006	\$62,885	\$35,366	79,000	\$79,000	\$53,554	\$54,572
012-34769 DROP-IN PROGRAMS	\$61,895	\$59,217	\$53,618	\$35,185	78,000	\$78,000	\$52,951	\$53,957
012-34770 FIELDS RENTAL	\$-206	\$5,369	\$1,377	\$4,945	0	\$0	\$0	\$0
012-34786 ICE RENTAL (SALES TAX EXEMPT)	\$0	\$194,080	\$208,236	\$176,468	0	\$0	\$0	\$0
Total Ice	\$818,339	\$833,126	\$828,397	\$629,812	865,000	\$865,000	\$601,431	\$612,867
Other Service Revenue								
011-34917 REIMBURSED COURT FEE	\$69,426	\$57,470	\$45,786	\$56,259	120,292	\$120,292	\$0	\$151,702
Total Other Service Revenue	\$69,426	\$57,470	\$45,786	\$56,259	120,292	\$120,292	\$0	\$151,702

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Library Fines &amp; Fees</b>								
011-35211 LIBRARY FINES & FEE	\$32,249	\$27,946	\$20,198	\$13,982	18,000	\$18,000	\$48,535	\$18,645
<b>Total Library Fines &amp; Fees</b>	<b>\$32,249</b>	<b>\$27,946</b>	<b>\$20,198</b>	<b>\$13,982</b>	<b>18,000</b>	<b>\$18,000</b>	<b>\$48,535</b>	<b>\$18,645</b>
<b>Fines &amp; Forfeitures</b>								
057-35300 CITY FINES	\$190,993	\$239,978	\$123,013	\$0	0	\$0	\$0	\$0
057-35301 PARKING PERMITS	\$179,238	\$220,204	\$202,944	\$0	0	\$0	\$0	\$0
057-35305 PARKING LOT RENTAL	\$0	\$37,820	\$0	\$0	0	\$0	\$0	\$0
057-35307 IN CAR METERS	\$0	\$-103	\$1,800	\$-183	0	\$0	\$0	\$0
057-35309 TOKEN/VALIDATION REVENUE	\$475	\$-183	\$-10	\$-11	0	\$0	\$0	\$0
057-35310 METER REVENUE	\$706,029	\$1,742,832	\$2,283,609	\$2,541	0	\$0	\$0	\$0
057-35312 IMPOUND	\$680	\$0	\$0	\$0	0	\$0	\$0	\$0
058-35300 CITY FINES	\$0	\$0	\$0	\$47,820	208,703	\$208,703	\$208,703	\$208,703
058-35301 PARKING PERMITS	\$0	\$0	\$0	\$325,838	195,858	\$195,858	\$195,858	\$-195,858
058-35309 TOKEN/VALIDATION REVENUE	\$0	\$0	\$0	\$-60	519	\$519	\$519	\$519
058-35310 METER REVENUE	\$0	\$0	\$0	\$1,585,286	2,590,000	\$2,590,000	\$2,590,000	\$2,590,000
<b>Total Fines &amp; Forfeitures</b>	<b>\$1,077,415</b>	<b>\$2,240,549</b>	<b>\$2,611,357</b>	<b>\$1,961,232</b>	<b>2,995,080</b>	<b>\$2,995,080</b>	<b>\$2,995,080</b>	<b>\$2,603,364</b>
<b>Misc. Revenues</b>								
011-36111 INTEREST EARNINGS	\$153,900	\$273,052	\$489,400	\$723	121,000	\$121,000	\$320,762	\$123,222
011-36150 BUSINESS IMPROVEMENT DISTRICT	\$44,841	\$76,980	\$81,891	\$71,685	41,000	\$41,000	\$108,490	\$41,677
011-36210 RENTAL INCOME	\$71,214	\$87,484	\$150,774	\$73,741	51,000	\$51,000	\$135,888	\$52,202
011-36216 FIXED RENT - CARL WINTER'S	\$21,513	\$20,065	\$21,929	\$6,851	15,000	\$15,000	\$39,884	\$15,322
011-36220 AFFORDABLE HOUSING RENT	\$27,087	\$41,080	\$51,820	\$29,606	23,000	\$23,000	\$60,453	\$23,223
011-36310 SALE OF ASSETS	\$0	\$12,569	\$0	\$13,892	3,000	\$3,000	\$7,663	\$2,944
011-36321 SALE OF PUBLIC DOCUMENTS	\$1,686	\$4,177	\$1,599	\$6,286	2,000	\$2,000	\$4,538	\$1,743
011-36911 OTHER MISCELLANEOUS	\$71,189	\$3,064	\$52,252	\$36,950	20,000	\$20,000	\$51,678	\$19,852
011-36916 BONANZA PARK EAST RENT	\$0	\$257,725	\$360,351	\$331,249	542,000	\$542,000	\$298,195	\$437,000
011-36917 BONANZA PARK EAST KAC RENT	\$0	\$70,975	\$220,935	\$135,960	0	\$0	\$0	\$0
011-36921 CASH OVER/SHORT	\$92	\$3	\$-109	\$-1	0	\$0	\$0	\$0
011-36922 CASH OVER/SHORT-RACQ CL	\$-119	\$-46	\$346	\$-163	0	\$0	\$0	\$0
012-36911 OTHER MISCELLANEOUS	\$0	\$0	\$0	\$3,713	2,000	\$2,000	\$832	\$847
012-36921 CASH OVER/SHORT	\$-109	\$-29	\$-58	\$-54	0	\$0	\$0	\$0
023-36111 INTEREST EARNINGS	\$6,228	\$15,928	\$41,006	\$0	0	\$0	\$0	\$0
024-36111 INTEREST EARNINGS	\$5,819	\$12,058	\$24,803	\$0	0	\$0	\$0	\$0
031-36111 INTEREST EARNINGS	\$406,963	\$619,040	\$1,215,237	\$117,651	20,000	\$20,000	\$20,123	\$325,365
031-36210 RENTAL INCOME	\$30	\$0	\$3,500	\$60	173,000	\$173,000	\$173,000	\$86,500
031-36309 SALE OF PROPERTY-AFFORDABLE HOUSING	\$0	\$2,700,184	\$166,791	\$1,069,246	0	\$0	\$1,500,000	\$0
031-36310 SALE OF ASSETS	\$2,239,756	\$790,722	\$0	\$5,185,804	20,000,000	\$20,000,000	\$6,000,000	\$14,000,000
031-36325 GARAGE REVENUE	\$174,917	\$189,117	\$129,171	\$113,087	0	\$0	\$0	\$0
031-36911 OTHER MISCELLANEOUS	\$15,340	\$4,469	\$4,912	\$5,352	5,000	\$5,000	\$5,000	\$8,637
033-36111 INTEREST EARNINGS	\$12,139	\$13,001	\$36,452	\$173	0	\$0	\$0	\$0
033-36310 SALE OF ASSETS	\$0	\$1,981,900	\$0	\$0	0	\$0	\$0	\$0

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
034-36111 INTEREST EARNINGS	\$12,859	\$18,148	\$23,200	\$0	0	\$0	\$0	\$0
035-36111 INTEREST EARNINGS	\$4,752	\$6,564	\$10,999	\$0	0	\$0	\$0	\$0
038-36310 SALE OF ASSETS	\$124,131	\$80,989	\$74,891	\$179,548	0	\$0	\$18,000	\$0
051-36111 INTEREST EARNINGS	\$130,508	\$136,164	\$218,248	\$3,637	0	\$0	\$3,637	\$0
051-36112 INT EARN SPEC ACCTS	\$140,377	\$92,037	\$149,541	\$123,841	0	\$0	\$95,879	\$0
051-36310 SALE OF ASSETS	\$405	\$7,088	\$-726,800	\$22,888	0	\$0	\$22,888	\$0
051-36911 OTHER MISCELLANEOUS	\$43,300	\$43,300	\$86,600	\$31,640	0	\$0	\$74,940	\$0
051-36915 BUILD AMERICA BOND SUBSIDY	\$165,740	\$166,274	\$166,986	\$76,372	178,023	\$178,023	\$178,023	\$0
052-36111 INTEREST EARNINGS	\$331	\$5,242	\$19,863	\$0	0	\$0	\$0	\$0
055-36111 INTEREST EARNINGS	\$8,420	\$10,759	\$20,452	\$0	1,350	\$1,350	\$0	\$1,013
055-36210 RENTAL INCOME	\$23,991	\$20,198	\$29,603	\$29,612	25,000	\$25,000	\$11,441	\$20,985
055-36310 SALE OF ASSETS	\$1,701	\$0	\$0	\$0	0	\$0	\$0	\$0
055-36911 OTHER MISCELLANEOUS	\$1,318	\$-104	\$40	\$0	25,000	\$25,000	\$0	\$18,750
055-36921 CASH OVER/SHORT	\$294	\$226	\$93	\$54	0	\$0	\$0	\$0
057-36111 INTEREST EARNINGS	\$161,324	\$181,628	\$182,264	\$967	176,283	\$176,283	\$176,283	\$126,433
057-36210 RENTAL INCOME	\$49,421	\$67,166	\$91,253	\$111,457	54,004	\$54,004	\$54,004	\$52,000
057-36310 SALE OF ASSETS	\$69,340	\$11,345	\$10,679	\$10,926	75,770	\$75,770	\$75,770	\$41,000
057-36911 OTHER MISCELLANEOUS	\$386	\$262,388	\$259	\$1,014	12,875	\$12,875	\$12,875	\$68,977
057-36921 CASH OVER/SHORT	\$-16	\$-29	\$-370	\$-1	17	\$17	\$17	\$0
064-36991 FEE FOR WORKER'S COMP SELF-INS	\$275,000	\$275,000	\$275,000	\$275,000	275,000	\$275,000	\$275,000	\$0
070-36112 INT EARN SPEC ACCTS	\$26,965	\$195,670	\$341,062	\$614,894	0	\$0	\$0	\$0
071-36112 INT EARN SPEC ACCTS	\$645	\$1,729	\$2,575	\$3,655	0	\$0	\$0	\$0
071-36915 BUILD AMERICA BOND SUBSIDY	\$58,354	\$53,765	\$48,857	\$43,186	45,967	\$45,967	\$45,967	\$39,366
<b>Total Misc. Revenues</b>	<b>\$4,552,033</b>	<b>\$8,809,064</b>	<b>\$4,078,297</b>	<b>\$8,730,499</b>	<b>21,887,289</b>	<b>\$21,887,289</b>	<b>\$9,771,230</b>	<b>\$15,507,059</b>
<b>Interfund Transactions (Admin)</b>								
011-38161 ADM CHG FR WATER	\$750,146	\$778,450	\$800,221	\$826,405	826,405	\$826,405	\$826,405	\$826,405
011-38162 ADM CHG FR GOLF	\$104,569	\$101,766	\$106,046	\$106,045	106,045	\$106,045	\$106,045	\$106,045
011-38163 ADM CHG FR TRANSP	\$777,832	\$931,966	\$977,397	\$977,397	977,397	\$977,397	\$977,397	\$977,397
011-38165 ADM CHG FR STORM WATER	\$50,000	\$50,000	\$75,000	\$100,000	100,000	\$100,000	\$100,000	\$100,000
011-38168 UTILITIES TRANSFER IN	\$715,000	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
062-38110 CENTRAL GARAGE CHG	\$1,497,200	\$1,733,000	\$1,871,000	\$1,860,000	1,871,000	\$1,871,000	\$1,860,000	\$1,860,000
062-38111 FUEL SALES	\$1,075,000	\$832,000	\$1,078,000	\$865,000	1,078,000	\$1,078,000	\$865,000	\$865,000
064-38141 INS - GENERAL FUND	\$444,676	\$600,000	\$599,683	\$777,096	777,096	\$777,096	\$777,096	\$823,716
064-38142 INS - GOLF	\$5,405	\$5,745	\$0	\$9,045	9,045	\$9,045	\$9,045	\$8,868
064-38143 INS - WATER FUND	\$92,816	\$104,977	\$141,941	\$161,097	161,097	\$161,097	\$161,097	\$172,680
064-38144 INS - TRANSPORTATION	\$144,100	\$174,834	\$288,883	\$331,620	331,620	\$331,620	\$331,620	\$386,104
064-38146 38146	\$0	\$0	\$6,709	\$7,793	7,793	\$7,793	\$7,793	\$7,675
070-38131 CITY CONT. GENERAL	\$160,058	\$159,826	\$161,703	\$162,477	162,477	\$162,477	\$162,477	\$22,495
<b>Total Interfund Transactions (Admin)</b>	<b>\$5,816,802</b>	<b>\$6,187,564</b>	<b>\$6,821,583</b>	<b>\$6,898,975</b>	<b>7,122,975</b>	<b>\$7,122,975</b>	<b>\$6,898,975</b>	<b>\$6,871,385</b>
<b>Interfund Transactions (CIP/Debt)</b>								
031-38213 GEN FUND TRANS TO FUND 31 CIP	\$0	\$3,000,023	\$2,357,042	\$0	2,436,030	\$2,436,030	\$0	\$0

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
031-38271 TRANS FROM DEBT SERVICE FUND	\$28,171,029	\$30,203,248	\$62,087,513	\$4,868,732	0	\$0	\$4,868,786	\$0
033-38275 TRANS FROM LPA RDA SRF	\$1,641,125	\$1,641,125	\$1,547,125	\$3,592,532	2,092,532	\$2,092,532	\$3,592,532	\$3,092,532
034-38277 TRANS FROM MAIN ST RDA SRF	\$752,000	\$752,000	\$752,000	\$690,000	690,000	\$690,000	\$690,000	\$700,000
038-38210 TRANS FR GEN FUND-EQUIP REPLAC	\$1,023,700	\$1,073,700	\$1,073,700	\$1,285,600	1,285,600	\$1,285,600	\$1,285,600	\$1,315,600
055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000	\$25,000
070-38231 TRANSFER FROM CIP	\$1,285,867	\$3,352,716	\$3,669,062	\$3,682,118	5,745,118	\$5,745,118	\$3,682,118	\$3,580,329
070-38234 TRANSFER IN FROM MAIN ST. RDA	\$806,088	\$809,490	\$805,161	\$805,006	805,006	\$805,006	\$805,006	\$1,046,777
070-38236 TRANSFER FROM LPA RDA-FUND 33	\$0	\$705,325	\$708,215	\$2,769,715	706,715	\$706,715	\$2,769,715	\$2,782,840
<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$33,704,809</b>	<b>\$41,562,627</b>	<b>\$73,024,818</b>	<b>\$17,718,703</b>	<b>13,786,001</b>	<b>\$13,786,001</b>	<b>\$17,718,757</b>	<b>\$12,543,078</b>
<b>Special Revenues &amp; Resources</b>								
011-39110 DONATIONS	\$10,000	\$24,400	\$951	\$7,935	2,935	\$2,935	\$7,935	\$0
011-39140 SUMMIT LEADERSHIP	\$0	\$26,362	\$12,793	\$21,774	6,000	\$6,000	\$21,774	\$6,000
011-39141 FAM PROGRAM	\$35	\$0	\$0	\$0	0	\$0	\$0	\$0
011-39142 LEADERSHIP 101	\$5,610	\$46,107	\$16,775	\$2,395	0	\$0	\$0	\$0
011-39143 LEADERSHIP FUNDRAISING	\$44,739	\$4,071	\$49,383	\$43,050	0	\$0	\$0	\$0
012-39110 DONATIONS	\$819	\$0	\$0	\$3,500	0	\$0	\$0	\$0
031-39110 DONATIONS	\$3,599,329	\$150,000	\$0	\$80,000	0	\$0	\$0	\$0
031-39126 OTHER CONTRIBUTIONS	\$131,863	\$657,539	\$282,588	\$93,894	478,987	\$478,987	\$478,987	\$231,125
031-39129 LIBRARY FUNDRAISING DONATION	\$5,875	\$5,947	\$9,857	\$4,667	2,500	\$2,500	\$2,500	\$0
051-39126 OTHER CONTRIBUTIONS	\$0	\$0	\$203,305	\$0	1,400,000	\$1,400,000	\$1,400,000	\$0
052-39126 OTHER CONTRIBUTIONS	\$8,249,613	\$0	\$0	\$0	0	\$0	\$0	\$0
057-39110 DONATIONS	\$176,922	\$215,156	\$208,254	\$107,580	193,328	\$193,328	\$193,328	\$200,000
057-39126 OTHER CONTRIBUTIONS	\$185,963	\$590,116	\$276,085	\$90,417	500,000	\$500,000	\$500,000	\$202,002
<b>Total Special Revenues &amp; Resources</b>	<b>\$12,410,768</b>	<b>\$1,719,697</b>	<b>\$1,059,990</b>	<b>\$455,212</b>	<b>2,583,750</b>	<b>\$2,583,750</b>	<b>\$2,604,524</b>	<b>\$639,127</b>
<b>Bond Proceeds</b>								
031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	8,000,000	\$8,000,000	\$8,000,000	\$9,000,000
051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	45,000,000	\$45,000,000	\$88,200,000	\$0
070-39220 BOND PROCEEDS	\$0	\$31,940,000	\$26,775,000	\$0	0	\$0	\$0	\$0
070-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$0	\$3,287,871	\$3,495,522	\$0	0	\$0	\$0	\$0
071-39219 REFUNDING BONDS ISSUED	\$0	\$0	\$4,290,000	\$5,470,000	0	\$0	\$5,470,000	\$0
071-39220 BOND PROCEEDS	\$25,000,000	\$0	\$44,000,000	\$4,000,000	0	\$0	\$4,000,000	\$0
071-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$2,863,698	\$0	\$6,827,264	\$1,298,465	0	\$0	\$1,298,465	\$0
<b>Total Bond Proceeds</b>	<b>\$27,863,698</b>	<b>\$35,227,871</b>	<b>\$85,387,786</b>	<b>\$10,768,465</b>	<b>53,000,000</b>	<b>\$53,000,000</b>	<b>\$106,968,465</b>	<b>\$9,000,000</b>
<b>Beginning Balance</b>								
011-39990 BEGINNING BALANCE	\$10,522,730	\$11,558,783	\$12,266,079	\$13,995,937	13,683,962	\$13,683,962	\$13,995,937	\$12,218,740
012-39990 BEGINNING BALANCE	\$-3,814,171	\$-4,129,592	\$-4,450,108	\$-4,803,352	-4,869,414	\$-4,869,414	\$-4,803,352	\$-5,398,347
021-39990 BEGINNING BALANCE	\$32,254	\$33,604	\$34,404	\$35,773	0	\$0	\$35,773	\$0
022-39990 BEGINNING BALANCE	\$16,386	\$26,071	\$23,168	\$23,168	0	\$0	\$23,168	\$0
023-39990 BEGINNING BALANCE	\$254,047	\$322,354	\$857,555	\$1,604,087	1,420,096	\$1,420,096	\$1,604,087	\$2,254,587
024-39990 BEGINNING BALANCE	\$260,447	\$460,052	\$730,611	\$904,151	677,511	\$677,511	\$904,151	\$954,151
031-39990 BEGINNING BALANCE	\$36,922,033	\$31,142,544	\$40,859,511	\$47,522,284	10,196,484	\$10,196,484	\$47,522,284	\$5,586,770



Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
033-39990 BEGINNING BALANCE	\$746,751	\$738,741	\$1,026,025	\$1,774,703	3,001,276	\$3,001,276	\$1,774,703	\$286,084
034-39990 BEGINNING BALANCE	\$1,250,230	\$1,209,001	\$1,073,963	\$835,780	444,435	\$444,435	\$835,780	\$352,630
035-39990 BEGINNING BALANCE	\$454,087	\$424,783	\$429,917	\$440,916	429,917	\$429,917	\$440,916	\$440,916
038-39990 BEGINNING BALANCE	\$1,626,711	\$1,352,711	\$1,990,746	\$1,912,090	59,075	\$59,075	\$1,912,090	\$151,967
051-39990 BEGINNING BALANCE	\$7,275,494	\$5,905,357	\$2,415,273	\$8,601,446	4,502,009	\$4,502,009	\$8,601,446	\$33,956,665
052-39990 BEGINNING BALANCE	\$0	\$176,433	\$598,027	\$717,233	712,452	\$712,452	\$717,233	\$304,900
055-39990 BEGINNING BALANCE	\$1,325,234	\$1,246,003	\$1,210,441	\$1,234,194	1,064,829	\$1,064,829	\$1,234,194	\$283,246
057-39990 BEGINNING BALANCE	\$19,381,363	\$19,262,807	\$13,647,186	\$13,034,167	5,920,874	\$5,920,874	\$13,034,167	\$8,734,195
058-39990 BEGINNING BALANCE	\$0	\$0	\$0	\$0	264,451	\$264,451	\$264,451	\$1,426,190
062-39990 BEGINNING BALANCE	\$1,123,856	\$1,196,395	\$1,207,403	\$1,210,535	1,181,761	\$1,181,761	\$1,210,535	\$988,805
064-39990 BEGINNING BALANCE	\$968,274	\$793,923	\$1,163,647	\$1,348,568	442,654	\$442,654	\$1,348,568	\$827,159
070-39990 BEGINNING BALANCE	\$2,843,028	\$2,403,929	\$7,396,945	\$25,749,908	6,790,321	\$6,790,321	\$25,749,908	\$25,513,870
071-39990 BEGINNING BALANCE	\$574,778	\$643,716	\$710,461	\$1,575,743	755,397	\$755,397	\$1,575,743	\$723,200
Total Beginning Balance	\$81,763,532	\$74,767,615	\$83,191,254	\$117,717,331	46,678,090	\$46,678,090	\$117,981,782	\$89,605,728
TOTAL	\$259,742,190	\$262,595,797	\$354,413,190	\$262,648,749	251,070,965	\$251,070,965	\$372,424,763	\$234,710,852

## 062 FLEET SERVICES FUND

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>40011 CITY COUNCIL</b>							
Personnel	\$297,208	\$305,684	\$308,833	292,313	\$292,313	\$292,313	\$317,745
Mat, Suppls, Services	\$89,841	\$61,496	\$66,961	77,450	\$77,450	\$77,450	\$70,600
Total 40011 CITY COUNCIL	\$387,049	\$367,179	\$375,795	369,763	\$369,763	\$369,763	\$388,345
<b>40021 CITY MANAGER</b>							
Personnel	\$699,919	\$697,678	\$896,695	856,566	\$856,566	\$856,566	\$1,094,310
Mat, Suppls, Services	\$99,730	\$157,925	\$133,767	334,450	\$334,450	\$334,450	\$94,300
Capital	\$273	\$0	\$0	1,000	\$1,000	\$1,000	\$0
Total 40021 CITY MANAGER	\$799,921	\$855,603	\$1,030,462	1,192,016	\$1,192,016	\$1,192,016	\$1,188,610
<b>40023 ELECTIONS</b>							
Mat, Suppls, Services	\$18,119	\$0	\$21,960	13,000	\$13,000	\$13,000	\$13,000
Total 40023 ELECTIONS	\$18,119	\$0	\$21,960	13,000	\$13,000	\$13,000	\$13,000
<b>40031 CITY ATTORNEY</b>							
Personnel	\$976,112	\$986,841	\$1,035,139	1,011,558	\$1,011,558	\$1,011,558	\$1,080,992
Mat, Suppls, Services	\$57,615	\$47,400	\$93,213	156,883	\$156,883	\$156,883	\$55,350
Capital	\$2,800	\$858	\$0	2,800	\$2,800	\$2,800	\$2,100
Total 40031 CITY ATTORNEY	\$1,036,527	\$1,035,098	\$1,128,352	1,171,241	\$1,171,241	\$1,171,241	\$1,138,442
<b>40034 BUDGET, DEBT &amp; GRANTS</b>							
Personnel	\$406,288	\$454,748	\$435,052	387,048	\$387,048	\$447,048	\$695,035

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Mat, Suppls, Services	\$44,691	\$31,914	\$58,079	56,296	\$56,296	\$56,296	\$44,200
Capital	\$53	\$0	\$0	1,300	\$1,300	\$1,300	\$0
<b>Total 40034 BUDGET, DEBT &amp; GRANTS</b>	<b>\$451,032</b>	<b>\$486,663</b>	<b>\$493,131</b>	<b>444,644</b>	<b>\$444,644</b>	<b>\$504,644</b>	<b>\$739,235</b>
<b>40062 HUMAN RESOURCES</b>							
Personnel	\$598,008	\$576,057	\$509,514	635,569	\$635,569	\$527,569	\$589,458
Mat, Suppls, Services	\$198,915	\$232,918	\$192,040	194,950	\$194,950	\$194,950	\$174,750
Capital	\$0	\$0	\$0	500	\$500	\$500	\$0
<b>Total 40062 HUMAN RESOURCES</b>	<b>\$796,923</b>	<b>\$808,975</b>	<b>\$701,554</b>	<b>831,019</b>	<b>\$831,019</b>	<b>\$723,019</b>	<b>\$764,208</b>
<b>40072 FINANCE</b>							
Personnel	\$796,954	\$795,555	\$650,886	721,637	\$721,637	\$667,637	\$708,407
Mat, Suppls, Services	\$94,829	\$73,689	\$80,307	117,250	\$117,250	\$117,250	\$106,149
<b>Total 40072 FINANCE</b>	<b>\$891,784</b>	<b>\$869,244</b>	<b>\$731,193</b>	<b>838,887</b>	<b>\$838,887</b>	<b>\$784,887</b>	<b>\$814,556</b>
<b>40082 TECHNICAL &amp; CUSTOMER SERVICES</b>							
Personnel	\$960,762	\$992,632	\$996,138	1,065,445	\$1,065,445	\$1,002,445	\$1,062,024
Mat, Suppls, Services	\$525,590	\$767,836	\$740,845	769,605	\$769,605	\$769,605	\$680,000
Capital	\$36,089	\$59,037	\$10,428	23,000	\$23,000	\$23,000	\$28,900
Interfund Transfer	\$3,000	\$2,000	\$1,000	2,000	\$2,000	\$1,000	\$1,000
<b>Total 40082 TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>\$1,525,441</b>	<b>\$1,821,506</b>	<b>\$1,748,410</b>	<b>1,860,050</b>	<b>\$1,860,050</b>	<b>\$1,796,050</b>	<b>\$1,771,924</b>
<b>40091 BLDG MAINT ADM</b>							
Personnel	\$563,110	\$645,428	\$714,634	755,775	\$755,775	\$755,775	\$721,195
Mat, Suppls, Services	\$787,401	\$816,039	\$687,724	772,600	\$772,600	\$772,600	\$721,950
Capital	\$0	\$0	\$27,361	30,000	\$30,000	\$30,000	\$0
Interfund Transfer	\$20,000	\$20,000	\$14,000	20,000	\$20,000	\$14,000	\$14,000
<b>Total 40091 BLDG MAINT ADM</b>	<b>\$1,370,512</b>	<b>\$1,481,467</b>	<b>\$1,443,720</b>	<b>1,578,375</b>	<b>\$1,578,375</b>	<b>\$1,572,375</b>	<b>\$1,457,145</b>
<b>40092 PC MARC</b>							
Personnel	\$1,151,473	\$1,059,388	\$941,113	917,910	\$917,910	\$917,910	\$859,669
Mat, Suppls, Services	\$358,482	\$403,746	\$322,990	398,942	\$398,942	\$398,942	\$362,022
Capital	\$21,008	\$6,656	\$5,924	22,000	\$22,000	\$22,000	\$8,300
Interfund Transfer	\$16,000	\$9,000	\$7,500	9,000	\$9,000	\$7,500	\$7,500
<b>Total 40092 PC MARC</b>	<b>\$1,546,963</b>	<b>\$1,478,790</b>	<b>\$1,277,527</b>	<b>1,347,852</b>	<b>\$1,347,852</b>	<b>\$1,346,352</b>	<b>\$1,237,491</b>
<b>40093 TENNIS</b>							
Personnel	\$746,234	\$715,859	\$781,455	825,714	\$825,714	\$825,714	\$786,900
Mat, Suppls, Services	\$136,335	\$107,205	\$114,324	183,950	\$183,950	\$183,950	\$133,050
Capital	\$503	\$0	\$523	500	\$500	\$500	\$0
<b>Total 40093 TENNIS</b>	<b>\$883,073</b>	<b>\$823,064</b>	<b>\$896,302</b>	<b>1,010,164</b>	<b>\$1,010,164</b>	<b>\$1,010,164</b>	<b>\$919,950</b>
<b>40094 MCPOLIN BARN</b>							
Personnel	\$27,300	\$23,032	\$26,064	31,827	\$31,827	\$31,827	\$32,148
Mat, Suppls, Services	\$10,130	\$16,614	\$13,524	16,225	\$16,225	\$16,225	\$15,200
Capital	\$2,933	\$2,500	\$483	0	\$0	\$0	\$1,000
<b>Total 40094 MCPOLIN BARN</b>	<b>\$40,363</b>	<b>\$42,146</b>	<b>\$40,071</b>	<b>48,052</b>	<b>\$48,052</b>	<b>\$48,052</b>	<b>\$48,348</b>
<b>40095 ICE FACILITY</b>							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Personnel	\$631,720	\$653,078	\$638,418	693,748	\$693,748	\$693,748	\$672,683
Mat, Suppls, Services	\$263,702	\$269,046	\$227,897	321,760	\$321,760	\$321,760	\$285,635
Capital	\$924	\$0	\$0	2,000	\$2,000	\$2,000	\$1,000
Total 40095 ICE FACILITY	\$896,345	\$922,124	\$866,315	1,017,508	\$1,017,508	\$1,017,508	\$959,318
40096 FIELDS							
Personnel	\$182,343	\$208,263	\$110,992	257,491	\$257,491	\$113,491	\$230,146
Mat, Suppls, Services	\$79,616	\$57,339	\$37,592	65,555	\$65,555	\$65,555	\$63,200
Capital	\$0	\$0	\$0	4,000	\$4,000	\$4,000	\$0
Total 40096 FIELDS	\$261,959	\$265,602	\$148,584	327,046	\$327,046	\$183,046	\$293,346
40098 RECREATION PROGRAMS							
Personnel	\$453,626	\$609,097	\$569,498	697,530	\$697,530	\$580,530	\$698,934
Mat, Suppls, Services	\$61,960	\$70,912	\$46,128	112,570	\$112,570	\$112,570	\$76,070
Capital	\$3,414	\$15,250	\$0	0	\$0	\$0	\$0
Total 40098 RECREATION PROGRAMS	\$519,000	\$695,259	\$615,626	810,100	\$810,100	\$693,100	\$775,004
40100 COMMUNITY ENGAGEMENT							
Personnel	\$212,169	\$219,390	\$264,977	297,532	\$297,532	\$234,532	\$300,726
Mat, Suppls, Services	\$81,047	\$74,233	\$60,232	76,645	\$76,645	\$76,645	\$58,200
Capital	\$1,481	\$3,688	\$0	1,500	\$1,500	\$1,500	\$2,000
Total 40100 COMMUNITY ENGAGEMENT	\$294,697	\$297,311	\$325,209	375,677	\$375,677	\$312,677	\$360,926
40101 ECONOMY							
Personnel	\$778,425	\$848,993	\$806,207	933,106	\$933,106	\$834,106	\$939,302
Mat, Suppls, Services	\$128,740	\$107,026	\$121,340	151,955	\$151,955	\$151,955	\$144,905
Capital	\$1,779	\$1,178	\$598	2,300	\$2,300	\$2,300	\$900
Total 40101 ECONOMY	\$908,944	\$957,197	\$928,146	1,087,361	\$1,087,361	\$988,361	\$1,085,107
40102 ENVIRONMENTAL REGULATORY							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$100,000
Total 40102 ENVIRONMENTAL REGULATORY	\$0	\$0	\$0	0	\$0	\$0	\$100,000
40104 ENVIRONMENTAL SUSTAINABILITY							
Personnel	\$458,111	\$509,710	\$347,117	484,191	\$484,191	\$385,191	\$486,876
Mat, Suppls, Services	\$78,243	\$48,610	\$239,709	288,214	\$288,214	\$288,214	\$177,900
Capital	\$0	\$0	\$0	1,000	\$1,000	\$1,000	\$0
Total 40104 ENVIRONMENTAL SUSTAINABILITY	\$536,355	\$558,320	\$586,826	773,405	\$773,405	\$674,405	\$664,776
40111 INSURANCE & SECURITY BONDS							
Interfund Transfer	\$600,000	\$599,683	\$777,096	777,096	\$777,096	\$777,096	\$823,716
Total 40111 INSURANCE & SECURITY BONDS	\$600,000	\$599,683	\$777,096	777,096	\$777,096	\$777,096	\$823,716
40118 LEAD TRAINING							
Mat, Suppls, Services	\$40,346	\$31,714	\$15,282	40,000	\$40,000	\$40,000	\$10,000
Total 40118 LEAD TRAINING	\$40,346	\$31,714	\$15,282	40,000	\$40,000	\$40,000	\$10,000
40122 SPEC. SRVC. CNTRT/HIST SOC MUS							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$40,000
Total 40122 SPEC. SRVC. CNTRT/HIST SOC MUS	\$0	\$0	\$0	0	\$0	\$0	\$40,000

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40126 TRANS TO SALES TAX BOND DSF							
Interfund Transfer	\$159,826	\$161,703	\$162,477	162,477	\$162,477	\$162,477	\$22,495
Total 40126 TRANS TO SALES TAX BOND DSF	\$159,826	\$161,703	\$162,477	162,477	\$162,477	\$162,477	\$22,495
40132 SELF INS & SEC BOND							
Mat, Suppls, Services	\$709,376	\$822,595	\$1,131,585	1,021,500	\$1,021,500	\$1,471,500	\$1,121,500
Total 40132 SELF INS & SEC BOND	\$709,376	\$822,595	\$1,131,585	1,021,500	\$1,021,500	\$1,471,500	\$1,121,500
40135 SPEC. SRVC. CNTRT./UNSPECIFIED							
Mat, Suppls, Services	\$538,800	\$556,045	\$533,708	630,000	\$630,000	\$630,000	\$630,000
Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED	\$538,800	\$556,045	\$533,708	630,000	\$630,000	\$630,000	\$630,000
40136 LEADERSHIP							
Personnel	\$70,363	\$70,361	\$68,542	70,070	\$70,070	\$70,070	\$70,070
Mat, Suppls, Services	\$50,618	\$52,175	\$40,645	54,050	\$54,050	\$54,050	\$50,000
Total 40136 LEADERSHIP	\$120,981	\$122,536	\$109,187	124,120	\$124,120	\$124,120	\$120,070
40137 GRANTS/HISTORICAL SOCIETY							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$25,000
Total 40137 GRANTS/HISTORICAL SOCIETY	\$0	\$0	\$0	0	\$0	\$0	\$25,000
40139 WORKERS COMP							
Mat, Suppls, Services	\$81,455	\$34,011	\$110,070	275,000	\$275,000	\$275,000	\$275,000
Total 40139 WORKERS COMP	\$81,455	\$34,011	\$110,070	275,000	\$275,000	\$275,000	\$275,000
40141 DENTAL SELF FUNDING							
Mat, Suppls, Services	\$267,227	\$270,690	\$344,671	336,560	\$336,560	\$336,560	\$336,560
Total 40141 DENTAL SELF FUNDING	\$267,227	\$270,690	\$344,671	336,560	\$336,560	\$336,560	\$336,560
40146 VACANCY FACTOR							
Personnel	\$0	\$0	\$0	-1,797,838	\$-1,797,838	\$0	\$-1,799,892
Total 40146 VACANCY FACTOR	\$0	\$0	\$0	-1,797,838	\$-1,797,838	\$0	\$-1,799,892
40148 EMERGENCY MANAGEMENT							
Personnel	\$160,566	\$104,515	\$107,179	131,024	\$131,024	\$113,024	\$132,501
Mat, Suppls, Services	\$42,487	\$34,705	\$29,879	52,500	\$52,500	\$52,500	\$42,500
Capital	\$24,350	\$12,352	\$41,780	75,000	\$75,000	\$75,000	\$75,000
Total 40148 EMERGENCY MANAGEMENT	\$227,402	\$151,572	\$178,838	258,524	\$258,524	\$240,524	\$250,001
40149 ARTS & CULTURE							
Personnel	\$0	\$19,551	\$167,845	317,991	\$317,991	\$317,991	\$148,156
Mat, Suppls, Services	\$287,932	\$404,873	\$546,798	282,700	\$282,700	\$282,700	\$34,000
Total 40149 ARTS & CULTURE	\$287,932	\$424,424	\$714,643	600,691	\$600,691	\$600,691	\$182,156
40150 BONANZA FLAT OPERATIONS							
Mat, Suppls, Services	\$0	\$0	\$0	30,000	\$30,000	\$30,000	\$20,000
Total 40150 BONANZA FLAT OPERATIONS	\$0	\$0	\$0	30,000	\$30,000	\$30,000	\$20,000
40151 SOCIAL EQUITY							
Personnel	\$0	\$0	\$33,151	41,549	\$41,549	\$41,549	\$41,969
Mat, Suppls, Services	\$0	\$81,111	\$28,074	106,479	\$106,479	\$106,479	\$106,479
Total 40151 SOCIAL EQUITY	\$0	\$81,111	\$61,225	148,028	\$148,028	\$148,028	\$148,448

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>40221 POLICE</b>							
Personnel	\$5,059,404	\$5,261,747	\$5,400,100	5,837,123	\$5,837,123	\$5,531,123	\$5,800,769
Mat, Suppls, Services	\$213,698	\$234,255	\$231,496	257,570	\$257,570	\$260,070	\$235,070
Capital	\$47,151	\$165,334	\$106,252	174,570	\$174,570	\$179,060	\$115,570
Interfund Transfer	\$166,000	\$204,000	\$80,250	204,000	\$204,000	\$80,250	\$80,250
<b>Total 40221 POLICE</b>	<b>\$5,486,253</b>	<b>\$5,865,336</b>	<b>\$5,818,099</b>	<b>6,473,263</b>	<b>\$6,473,263</b>	<b>\$6,050,503</b>	<b>\$6,231,659</b>
<b>40222 DRUG EDUCATION</b>							
Personnel	\$28,239	\$28,438	\$28,051	27,920	\$27,920	\$27,920	\$28,054
Mat, Suppls, Services	\$4,122	\$4,906	\$4,556	5,000	\$5,000	\$5,000	\$5,000
<b>Total 40222 DRUG EDUCATION</b>	<b>\$32,361</b>	<b>\$33,344</b>	<b>\$32,607</b>	<b>32,920</b>	<b>\$32,920</b>	<b>\$32,920</b>	<b>\$33,054</b>
<b>40223 STATE LIQUOR ENFORCEMENT</b>							
Personnel	\$65,749	\$77,541	\$77,250	53,343	\$53,343	\$53,343	\$54,243
Mat, Suppls, Services	\$220	\$0	\$0	11,474	\$11,474	\$11,474	\$10,000
Capital	\$596	\$0	\$0	0	\$0	\$0	\$0
<b>Total 40223 STATE LIQUOR ENFORCEMENT</b>	<b>\$66,565</b>	<b>\$77,541</b>	<b>\$77,250</b>	<b>64,817</b>	<b>\$64,817</b>	<b>\$64,817</b>	<b>\$64,243</b>
<b>40231 COMMUNICATION CENTER</b>							
Personnel	\$156,671	\$0	\$0	0	\$0	\$0	\$0
Mat, Suppls, Services	\$624,824	\$327,507	\$948,950	620,000	\$620,000	\$920,000	\$620,000
<b>Total 40231 COMMUNICATION CENTER</b>	<b>\$781,495</b>	<b>\$327,507</b>	<b>\$948,950</b>	<b>620,000</b>	<b>\$620,000</b>	<b>\$920,000</b>	<b>\$620,000</b>
<b>40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$8,500
<b>Total 40240 SPEC. SRVC. CONTRT/SISTER CITY ADMINISTR</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$8,500</b>
<b>40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$15,000
<b>Total 40241 SPEC. SRVC. CONTRT/TRAILS MANAGEMENT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>
<b>40242 SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$50,000
<b>Total 40242 SPEC. SRVC. CONTRT/WASTE/RECYCLING MGMT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$50,000</b>
<b>40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$15,000
<b>Total 40243 SPEC. SRVC. CONTRT/HOUSING RESOURCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>
<b>40244 SPEC. SRVC CONTRT/LEGAL MEDIATION</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$0	\$15,000
<b>Total 40244 SPEC. SRVC CONTRT/LEGAL MEDIATION</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$15,000</b>
<b>40311 COMM DEVELOP ADMIN</b>							
Personnel	\$392,817	\$427,738	\$508,587	453,591	\$453,591	\$453,591	\$263,532
Mat, Suppls, Services	\$14,477	\$26,134	\$29,795	36,564	\$36,564	\$36,564	\$29,915
Capital	\$0	\$0	\$0	850	\$850	\$850	\$450
<b>Total 40311 COMM DEVELOP ADMIN</b>	<b>\$407,294</b>	<b>\$453,872</b>	<b>\$538,382</b>	<b>491,005</b>	<b>\$491,005</b>	<b>\$491,005</b>	<b>\$293,897</b>
<b>40313 ENGINEERING</b>							
Personnel	\$422,430	\$334,008	\$236,513	499,324	\$499,324	\$499,324	\$495,349

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Mat, Suppls, Services	\$29,979	\$241,938	\$265,292	132,138	\$132,138	\$132,138	\$104,800
Capital	\$614	\$0	\$0	3,300	\$3,300	\$3,300	\$200
Total 40313 ENGINEERING	\$453,023	\$575,946	\$501,805	634,762	\$634,762	\$634,762	\$600,349
40342 PLANNING DEPT.							
Personnel	\$886,876	\$935,613	\$881,778	1,090,615	\$1,090,615	\$892,615	\$1,095,867
Mat, Suppls, Services	\$105,712	\$140,319	\$91,225	160,497	\$160,497	\$160,497	\$139,993
Capital	\$105	\$1,806	\$617	8,000	\$8,000	\$8,000	\$4,000
Total 40342 PLANNING DEPT.	\$992,693	\$1,077,738	\$973,621	1,259,112	\$1,259,112	\$1,061,112	\$1,239,860
40352 BUILDING DEPT.							
Personnel	\$1,698,079	\$1,477,500	\$1,508,918	2,214,757	\$2,214,757	\$1,566,757	\$2,192,668
Mat, Suppls, Services	\$86,110	\$92,486	\$99,074	142,650	\$142,650	\$142,650	\$109,400
Capital	\$7,408	\$8,258	\$41,276	58,258	\$58,258	\$58,258	\$12,100
Interfund Transfer	\$26,000	\$15,000	\$12,250	15,000	\$15,000	\$12,250	\$12,250
Total 40352 BUILDING DEPT.	\$1,817,596	\$1,593,244	\$1,661,518	2,430,665	\$2,430,665	\$1,779,915	\$2,326,418
40412 PARKS & CEMETERY							
Personnel	\$1,428,568	\$1,407,506	\$1,460,118	1,527,888	\$1,527,888	\$1,527,888	\$1,546,578
Mat, Suppls, Services	\$449,022	\$481,201	\$321,992	452,355	\$452,355	\$452,355	\$419,665
Capital	\$21,165	\$0	\$5,835	15,700	\$15,700	\$15,700	\$11,600
Interfund Transfer	\$101,000	\$95,000	\$74,750	95,000	\$95,000	\$74,750	\$74,750
Total 40412 PARKS & CEMETERY	\$1,999,755	\$1,983,707	\$1,862,695	2,090,943	\$2,090,943	\$2,070,693	\$2,052,593
40421 STREET MAINTENANCE							
Personnel	\$1,329,826	\$1,377,086	\$1,290,882	1,658,762	\$1,658,762	\$1,658,762	\$1,650,431
Mat, Suppls, Services	\$442,190	\$562,601	\$348,026	568,431	\$568,431	\$568,431	\$519,301
Capital	\$460	\$988	\$2,756	2,800	\$2,800	\$2,800	\$1,000
Interfund Transfer	\$352,000	\$378,000	\$457,500	378,000	\$378,000	\$457,500	\$457,500
Total 40421 STREET MAINTENANCE	\$2,124,476	\$2,318,675	\$2,099,163	2,607,993	\$2,607,993	\$2,687,493	\$2,628,232
40423 STREET LIGHTS/SIGN							
Mat, Suppls, Services	\$116,704	\$88,544	\$58,714	135,600	\$135,600	\$135,600	\$123,800
Capital	\$7,343	\$23,490	\$25,632	54,500	\$54,500	\$54,500	\$30,000
Total 40423 STREET LIGHTS/SIGN	\$124,047	\$112,034	\$84,346	190,100	\$190,100	\$190,100	\$153,800
40424 SWEDE ALLEY PARKING STRUCT.							
Mat, Suppls, Services	\$27,553	\$34,669	\$36,765	41,025	\$41,025	\$41,025	\$41,100
Capital	\$2,310	\$4,872	\$1,754	4,500	\$4,500	\$4,500	\$4,500
Total 40424 SWEDE ALLEY PARKING STRUCT.	\$29,863	\$39,541	\$38,518	45,525	\$45,525	\$45,525	\$45,600
40451 WATER OPERATIONS							
Personnel	\$2,882,204	\$2,854,242	\$3,023,470	3,307,652	\$3,307,652	\$3,307,652	\$3,258,424
Mat, Suppls, Services	\$2,888,759	\$3,683,622	\$3,773,743	3,835,138	\$3,835,138	\$3,835,138	\$3,589,138
Capital	\$120,340	\$23,441	\$7,081	43,000	\$43,000	\$43,000	\$38,000
Interfund Transfer	\$1,560,450	\$1,579,221	\$1,600,405	1,605,405	\$1,605,405	\$1,600,405	\$1,600,405
Total 40451 WATER OPERATIONS	\$7,451,753	\$8,140,525	\$8,404,700	8,791,195	\$8,791,195	\$8,786,195	\$8,485,967
40452 WATER INSURANCE							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Interfund Transfer	\$104,977	\$141,941	\$161,097	161,097	\$161,097	\$161,097	\$172,680
Total 40452 WATER INSURANCE	\$104,977	\$141,941	\$161,097	161,097	\$161,097	\$161,097	\$172,680
40455 STORM WATER OPER							
Personnel	\$629,068	\$877,024	\$822,671	709,440	\$709,440	\$709,440	\$607,137
Mat, Suppls, Services	\$152,847	\$155,387	\$158,097	308,000	\$308,000	\$308,000	\$290,025
Capital	\$0	\$6,414	\$0	1,500	\$1,500	\$1,500	\$1,500
Interfund Transfer	\$79,000	\$94,709	\$127,543	120,793	\$120,793	\$127,543	\$127,425
Total 40455 STORM WATER OPER	\$860,915	\$1,133,533	\$1,108,311	1,139,733	\$1,139,733	\$1,146,483	\$1,026,087
40471 FLEET SERVICES DEPT							
Personnel	\$1,005,388	\$1,029,555	\$992,119	991,831	\$991,831	\$991,831	\$995,989
Mat, Suppls, Services	\$1,548,603	\$1,826,941	\$1,743,866	1,954,899	\$1,954,899	\$1,954,899	\$1,853,155
Capital	\$0	\$13,309	\$-1,115	0	\$0	\$0	\$0
Total 40471 FLEET SERVICES DEPT	\$2,553,992	\$2,869,804	\$2,734,870	2,946,730	\$2,946,730	\$2,946,730	\$2,849,144
40481 TRANSPORTATION OPER							
Personnel	\$7,263,680	\$9,074,951	\$9,275,861	9,524,199	\$9,524,199	\$9,524,199	\$8,596,552
Mat, Suppls, Services	\$2,151,856	\$2,072,670	\$2,113,375	1,656,444	\$1,656,444	\$1,656,444	\$1,757,200
Capital	\$64,453	\$207,948	\$135,282	247,600	\$247,600	\$247,600	\$157,600
Interfund Transfer	\$2,850,800	\$3,383,280	\$3,280,017	3,426,017	\$3,426,017	\$3,280,017	\$3,334,501
Total 40481 TRANSPORTATION OPER	\$12,330,789	\$14,738,849	\$14,804,536	14,854,261	\$14,854,261	\$14,708,261	\$13,845,853
40484 DEPRECIATION							
Mat, Suppls, Services	\$0	\$6,762,454	\$0	0	\$0	\$0	\$0
Total 40484 DEPRECIATION	\$0	\$6,762,454	\$0	0	\$0	\$0	\$0
40485 TRANSPORTATION PLANNING							
Personnel	\$481,087	\$410,096	\$475,805	310,096	\$310,096	\$310,096	\$306,371
Mat, Suppls, Services	\$296,131	\$490,218	\$412,187	550,250	\$550,250	\$550,250	\$498,572
Total 40485 TRANSPORTATION PLANNING	\$777,218	\$900,314	\$887,992	860,346	\$860,346	\$860,346	\$804,943
40500 PARKING							
Personnel	\$754,660	\$913,215	\$921,381	960,441	\$960,441	\$960,441	\$849,924
Mat, Suppls, Services	\$351,210	\$799,612	\$518,501	747,900	\$747,900	\$747,900	\$707,900
Capital	\$2,540	\$0	\$0	0	\$0	\$0	\$0
Interfund Transfer	\$20,000	\$6,000	\$8,000	6,000	\$6,000	\$8,000	\$8,000
Total 40500 PARKING	\$1,128,410	\$1,718,827	\$1,447,882	1,714,341	\$1,714,341	\$1,716,341	\$1,565,824
40551 LIBRARY							
Personnel	\$966,340	\$1,032,888	\$1,050,939	1,102,814	\$1,102,814	\$1,102,814	\$1,113,496
Mat, Suppls, Services	\$275,435	\$285,057	\$261,168	289,034	\$289,034	\$289,034	\$266,130
Capital	\$6,662	\$10,756	\$9,884	10,000	\$10,000	\$10,000	\$10,000
Total 40551 LIBRARY	\$1,248,437	\$1,328,702	\$1,321,991	1,401,848	\$1,401,848	\$1,401,848	\$1,389,626
40564 GOLF MAINTENANCE							
Personnel	\$441,506	\$424,805	\$412,662	519,261	\$519,261	\$519,261	\$474,057
Mat, Suppls, Services	\$207,833	\$192,118	\$152,922	212,335	\$212,335	\$212,335	\$190,335
Capital	\$0	\$0	\$0	1,005	\$1,005	\$1,005	\$1,005

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Interfund Transfer	\$77,628	\$79,023	\$82,067	88,067	\$88,067	\$82,067	\$81,890
Total 40564 GOLF MAINTENANCE	\$726,967	\$695,947	\$647,650	820,668	\$820,668	\$814,668	\$747,287
40571 GOLF PRO SHOP							
Personnel	\$354,085	\$349,486	\$329,375	431,547	\$431,547	\$431,547	\$425,631
Mat, Suppls, Services	\$255,400	\$260,693	\$218,221	296,100	\$296,100	\$296,100	\$296,100
Capital	\$0	\$0	\$0	1,000	\$1,000	\$1,000	\$1,000
Debt Service	\$32,377	\$1,271	\$723	32,377	\$32,377	\$32,377	\$24,283
Interfund Transfer	\$50,883	\$53,023	\$53,023	53,023	\$53,023	\$53,023	\$53,023
Total 40571 GOLF PRO SHOP	\$692,745	\$664,474	\$601,342	814,047	\$814,047	\$814,047	\$800,037
40575 PENSION EXPENSE GASB 68							
Personnel	\$0	\$207,357	\$0	0	\$0	\$0	\$0
Total 40575 PENSION EXPENSE GASB 68	\$0	\$207,357	\$0	0	\$0	\$0	\$0
40623 RDA MITIGATION - MAI							
Mat, Suppls, Services	\$262,566	\$240,086	\$226,363	405,000	\$405,000	\$405,000	\$405,000
Total 40623 RDA MITIGATION - MAI	\$262,566	\$240,086	\$226,363	405,000	\$405,000	\$405,000	\$405,000
40624 RDA MITIGATION							
Mat, Suppls, Services	\$528,668	\$509,724	\$541,725	568,000	\$568,000	\$568,000	\$568,000
Total 40624 RDA MITIGATION	\$528,668	\$509,724	\$541,725	568,000	\$568,000	\$568,000	\$568,000
40700 LUMP MERIT							
Personnel	\$0	\$0	\$0	823,424	\$823,424	\$823,424	\$400,000
Total 40700 LUMP MERIT	\$0	\$0	\$0	823,424	\$823,424	\$823,424	\$400,000
40730 2017 SALES TAX REV BONDS							
Debt Service	\$2,993,546	\$2,771,617	\$2,772,103	2,774,352	\$2,774,352	\$2,774,352	\$2,775,853
Interfund Transfer	\$29,637,246	\$3,660,563	\$202,191	0	\$0	\$202,191	\$0
Total 40730 2017 SALES TAX REV BONDS	\$32,630,792	\$6,432,180	\$2,974,294	2,774,352	\$2,774,352	\$2,976,543	\$2,775,853
40731 2019 SALES TAX REV BONDS							
Debt Service	\$0	\$582,749	\$2,398,500	0	\$0	\$2,400,750	\$0
Interfund Transfer	\$0	\$7,906,516	\$0	0	\$0	\$0	\$0
Total 40731 2019 SALES TAX REV BONDS	\$0	\$8,489,265	\$2,398,500	0	\$0	\$2,400,750	\$0
40740 2009A WATER BONDS-DEQ							
Debt Service	\$127,500	\$2,500	\$127,500	127,500	\$127,500	\$127,500	\$127,500
Total 40740 2009A WATER BONDS-DEQ	\$127,500	\$2,500	\$127,500	127,500	\$127,500	\$127,500	\$127,500
40741 2009B WATER REV & REFUNDING BONDS							
Debt Service	\$1,895,167	\$-58,532	\$250	0	\$0	\$0	\$0
Total 40741 2009B WATER REV & REFUNDING BONDS	\$1,895,167	\$-58,532	\$250	0	\$0	\$0	\$0
40742 2009C WATER REVENUE BONDS							
Debt Service	\$510,888	\$510,902	\$2,390,859	2,411,138	\$2,411,138	\$10,647,303	\$2,500
Total 40742 2009C WATER REVENUE BONDS	\$510,888	\$510,902	\$2,390,859	2,411,138	\$2,411,138	\$10,647,303	\$2,500
40743 2010 WATER REVENUE BONDS							
Debt Service	\$1,093,404	\$203,266	\$1,082,795	1,092,315	\$1,092,315	\$6,037,864	\$2,765
Total 40743 2010 WATER REVENUE BONDS	\$1,093,404	\$203,266	\$1,082,795	1,092,315	\$1,092,315	\$6,037,864	\$2,765



	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40744 2012 WATER BONDS							
Debt Service	\$350,782	\$67,321	\$357,240	360,750	\$360,750	\$360,750	\$362,350
Total 40744 2012 WATER BONDS	\$350,782	\$67,321	\$357,240	360,750	\$360,750	\$360,750	\$362,350
40745 2012B WATER REVENUE BONDS							
Debt Service	\$126,563	\$118,332	\$121,383	126,813	\$126,813	\$126,813	\$126,813
Total 40745 2012B WATER REVENUE BONDS	\$126,563	\$118,332	\$121,383	126,813	\$126,813	\$126,813	\$126,813
40746 2013A WATER BONDS							
Debt Service	\$268,613	\$36,147	\$268,154	269,850	\$269,850	\$269,850	\$270,100
Total 40746 2013A WATER BONDS	\$268,613	\$36,147	\$268,154	269,850	\$269,850	\$269,850	\$270,100
40748 2014 WATER REVENUE BONDS							
Debt Service	\$136,088	\$117,407	\$130,516	136,238	\$136,238	\$136,238	\$136,238
Total 40748 2014 WATER REVENUE BONDS	\$136,088	\$117,407	\$130,516	136,238	\$136,238	\$136,238	\$136,238
40750 2020 WATER REVENUE BONDS							
Debt Service	\$0	\$0	\$499,149	0	\$0	\$534,281	\$0
Total 40750 2020 WATER REVENUE BONDS	\$0	\$0	\$499,149	0	\$0	\$534,281	\$0
40779 GO BONDS-2008 SERIES							
Debt Service	\$894,950	\$4,842,458	\$0	898,000	\$898,000	\$898,000	\$0
Total 40779 GO BONDS-2008 SERIES	\$894,950	\$4,842,458	\$0	898,000	\$898,000	\$898,000	\$0
40780 GO BONDS-2009 SERIES							
Debt Service	\$1,022,560	\$1,021,340	\$4,755,756	1,029,000	\$1,029,000	\$4,759,000	\$0
Total 40780 GO BONDS-2009 SERIES	\$1,022,560	\$1,021,340	\$4,755,756	1,029,000	\$1,029,000	\$4,759,000	\$0
40788 GO BONDS-2010B SERIES							
Debt Service	\$555,485	\$549,900	\$2,798,647	544,335	\$544,335	\$2,802,000	\$0
Total 40788 GO BONDS-2010B SERIES	\$555,485	\$549,900	\$2,798,647	544,335	\$544,335	\$2,802,000	\$0
40793 GO BONDS-2013A SERIES							
Debt Service	\$577,563	\$578,978	\$585,163	587,000	\$587,000	\$587,000	\$588,000
Total 40793 GO BONDS-2013A SERIES	\$577,563	\$578,978	\$585,163	587,000	\$587,000	\$587,000	\$588,000
40794 GO BONDS-2013B SERIES							
Debt Service	\$408,250	\$265	\$0	0	\$0	\$0	\$0
Total 40794 GO BONDS-2013B SERIES	\$408,250	\$265	\$0	0	\$0	\$0	\$0
40795 2014A SALES TAX REV & REF BONDS							
Debt Service	\$1,091,000	\$1,088,015	\$1,088,600	1,090,300	\$1,090,300	\$1,090,300	\$1,089,300
Total 40795 2014A SALES TAX REV & REF BONDS	\$1,091,000	\$1,088,015	\$1,088,600	1,090,300	\$1,090,300	\$1,090,300	\$1,089,300
40796 2014B SALES TAX REV BONDS							
Debt Service	\$166,213	\$166,227	\$166,213	167,913	\$167,913	\$167,913	\$167,913
Total 40796 2014B SALES TAX REV BONDS	\$166,213	\$166,227	\$166,213	167,913	\$167,913	\$167,913	\$167,913
40797 2014 GO REFUNDING BONDS							
Debt Service	\$738,050	\$740,265	\$250	0	\$0	\$0	\$0
Total 40797 2014 GO REFUNDING BONDS	\$738,050	\$740,265	\$250	0	\$0	\$0	\$0
40798 2015 SALES TAX REV BONDS							
Debt Service	\$1,003,875	\$1,000,790	\$1,002,475	1,005,000	\$1,005,000	\$1,005,000	\$1,007,000

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Interfund Transfer	\$566,002	\$426,285	\$14,848	0	\$0	\$14,848	\$0
Total 40798 2015 SALES TAX REV BONDS	\$1,569,877	\$1,427,075	\$1,017,323	1,005,000	\$1,005,000	\$1,019,848	\$1,007,000
40799 2017 GO BONDS OPEN SPACE							
Debt Service	\$2,224,076	\$2,242,050	\$2,245,600	2,249,000	\$2,249,000	\$2,249,000	\$2,232,000
Total 40799 2017 GO BONDS OPEN SPACE	\$2,224,076	\$2,242,050	\$2,245,600	2,249,000	\$2,249,000	\$2,249,000	\$2,232,000
40800 GO BONDS - 2019 SERIES							
Debt Service	\$0	\$270,383	\$4,875,521	0	\$0	\$4,877,000	\$4,879,000
Interfund Transfer	\$0	\$50,094,149	\$0	0	\$0	\$0	\$0
Total 40800 GO BONDS - 2019 SERIES	\$0	\$50,364,532	\$4,875,521	0	\$0	\$4,877,000	\$4,879,000
40801 GO BONDS - 2020 SERIES							
Debt Service	\$0	\$0	\$118,027	0	\$0	\$128,219	\$0
Interfund Transfer	\$0	\$0	\$4,651,693	0	\$0	\$4,651,693	\$0
Total 40801 GO BONDS - 2020 SERIES	\$0	\$0	\$4,769,720	0	\$0	\$4,779,912	\$0
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$8,966,254	\$8,638,180	\$8,567,439	11,003,469	\$11,003,469	\$8,567,439	\$8,750,546
Total 40821 TRANS TO OTHER FUND	\$8,966,254	\$8,638,180	\$8,567,439	11,003,469	\$11,003,469	\$8,567,439	\$8,750,546
40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT							
Capital	\$0	\$-13,817,169	\$0	0	\$0	\$0	\$0
Total 40900 CAPITAL ASSET-PERIOD 13 ADJUSTMENT	\$0	\$-13,817,169	\$0	0	\$0	\$0	\$0
40981 CONTINGENCY/GENERAL							
Mat, Suppls, Services	\$0	\$0	\$50,000	100,000	\$100,000	\$100,000	\$100,000
Contingency	\$55,162	\$15,324	\$10,000	150,000	\$150,000	\$150,000	\$100,000
Total 40981 CONTINGENCY/GENERAL	\$55,162	\$15,324	\$60,000	250,000	\$250,000	\$250,000	\$200,000
40982 CONTINGENCY/SALARY							
Contingency	\$0	\$0	\$0	100,000	\$100,000	\$100,000	\$0
Total 40982 CONTINGENCY/SALARY	\$0	\$0	\$0	100,000	\$100,000	\$100,000	\$0
40985 CONTINGENCY/SNOW REMOVAL							
Contingency	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
Total 40985 CONTINGENCY/SNOW REMOVAL	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
40986 CONTINGENCY/COUNCIL							
Contingency	\$20,275	\$51,694	\$299,795	150,000	\$150,000	\$300,000	\$50,000
Total 40986 CONTINGENCY/COUNCIL	\$20,275	\$51,694	\$299,795	150,000	\$150,000	\$300,000	\$50,000
40990 EMERGENCY CONTINGENCY							
Contingency	\$0	\$0	\$52,950	90,000	\$90,000	\$340,000	\$500,000
Total 40990 EMERGENCY CONTINGENCY	\$0	\$0	\$52,950	90,000	\$90,000	\$340,000	\$500,000
40999 END BAL SUR(DEF)							
Ending Balance	\$83,191,254	\$117,717,331	\$0	54,532,316	\$54,532,316	\$89,605,728	\$50,020,436
Total 40999 END BAL SUR(DEF)	\$83,191,254	\$117,717,331	\$0	54,532,316	\$54,532,316	\$89,605,728	\$50,020,436
41001 POLICE SPECIAL REVENUE FUND							
Capital	\$25,851	\$56,556	\$0	0	\$0	\$58,941	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$25,851	\$56,556	\$0	0	\$0	\$58,941	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
42170 DESTINATION TOURISM							
Mat, Suppls, Services	\$62,000	\$65,131	\$48,370	75,000	\$75,000	\$75,000	\$25,000
Total 42170 DESTINATION TOURISM	\$62,000	\$65,131	\$48,370	75,000	\$75,000	\$75,000	\$25,000
42180 SUNDANCE MITIGATION							
Mat, Suppls, Services	\$618,052	\$309,019	\$309,234	320,000	\$320,000	\$320,000	\$302,600
Total 42180 SUNDANCE MITIGATION	\$618,052	\$309,019	\$309,234	320,000	\$320,000	\$320,000	\$302,600
42181 ECONOMIC DEVELOPMENT GRANT							
Mat, Suppls, Services	\$10,000	\$0	\$0	10,000	\$10,000	\$10,000	\$10,000
Total 42181 ECONOMIC DEVELOPMENT GRANT	\$10,000	\$0	\$0	10,000	\$10,000	\$10,000	\$10,000
42182 PUBLIC ART							
Mat, Suppls, Services	\$626	\$1,915	\$2,800	7,000	\$7,000	\$7,000	\$7,000
Total 42182 PUBLIC ART	\$626	\$1,915	\$2,800	7,000	\$7,000	\$7,000	\$7,000
42183 MENTAL HEALTH							
Mat, Suppls, Services	\$60,000	\$0	\$60,000	60,000	\$60,000	\$60,000	\$60,000
Total 42183 MENTAL HEALTH	\$60,000	\$0	\$60,000	60,000	\$60,000	\$60,000	\$60,000
42185 PSSM LONG TERM AGREEMENT							
Mat, Suppls, Services	\$0	\$0	\$0	20,000	\$20,000	\$20,000	\$0
Total 42185 PSSM LONG TERM AGREEMENT	\$0	\$0	\$0	20,000	\$20,000	\$20,000	\$0
42190 MARSAC-SWEDE CONDO HOA							
Mat, Suppls, Services	\$14,400	\$14,400	\$12,000	13,000	\$13,000	\$13,000	\$13,000
Total 42190 MARSAC-SWEDE CONDO HOA	\$14,400	\$14,400	\$12,000	13,000	\$13,000	\$13,000	\$13,000
42200 RDA OPERATING EXPENDITURE							
Mat, Suppls, Services	\$0	\$36	\$80	0	\$0	\$0	\$0
Total 42200 RDA OPERATING EXPENDITURE	\$0	\$36	\$80	0	\$0	\$0	\$0
42305 ABATEMENT							
Mat, Suppls, Services	\$0	\$9,023	\$0	48,688	\$48,688	\$48,688	\$48,688
Total 42305 ABATEMENT	\$0	\$9,023	\$0	48,688	\$48,688	\$48,688	\$48,688
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$0	\$0	\$43,690	127,136	\$127,136	\$127,136	\$127,136
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$43,690	127,136	\$127,136	\$127,136	\$127,136
43010 BUSINESS IMPROVEMENT DISTRICT							
Mat, Suppls, Services	\$121,821	\$81,648	\$0	64,419	\$64,419	\$64,419	\$64,419
Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$121,821	\$81,648	\$0	64,419	\$64,419	\$64,419	\$64,419
43015 UTILITIES EXPENDITURE							
Mat, Suppls, Services	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
Total 43015 UTILITIES EXPENDITURE	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
43300 FIVE YEAR CIP							
Capital	\$0	\$0	\$0	0	\$0	\$5,073,395	\$0
Total 43300 FIVE YEAR CIP	\$0	\$0	\$0	0	\$0	\$5,073,395	\$0
43301 ENGINEERING & PLANNING							
Capital	\$0	\$0	\$0	0	\$0	\$76,177	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43301 ENGINEERING & PLANNING	\$0	\$0	\$0	0	\$0	\$76,177	\$0
43302 INFORMATION SYSTEMS ENHANCEMENT							
Capital	\$127	\$87	\$0	0	\$0	\$23,268	\$0
Total 43302 INFORMATION SYSTEMS ENHANCEMENT	\$127	\$87	\$0	0	\$0	\$23,268	\$0
43303 MAIN STREET RDA							
Mat, Suppls, Services	\$4,710	\$921	\$2,222	20,000	\$20,000	\$20,000	\$20,000
Interfund Transfer	\$752,000	\$752,000	\$690,000	690,000	\$690,000	\$690,000	\$700,000
Total 43303 MAIN STREET RDA	\$756,710	\$752,921	\$692,222	710,000	\$710,000	\$710,000	\$720,000
43304 INFORMATION SYSTEMS ENHANCE/UPGRADES							
Capital	\$0	\$20,018	\$35,000	0	\$0	\$108,428	\$-50,000
Total 43304 INFORMATION SYSTEMS ENHANCE/UPGRADES	\$0	\$20,018	\$35,000	0	\$0	\$108,428	\$-50,000
43306 OLD TOWN STAIRS							
Capital	\$12,159	\$203,477	\$173	0	\$0	\$284,426	\$0
Total 43306 OLD TOWN STAIRS	\$12,159	\$203,477	\$173	0	\$0	\$284,426	\$0
43308 CITY PARK							
Capital	\$90,948	\$2,447	\$0	150,000	\$150,000	\$635,765	\$150,000
Total 43308 CITY PARK	\$90,948	\$2,447	\$0	150,000	\$150,000	\$635,765	\$150,000
43309 CITY PARK IMPROVEMENTS							
Capital	\$28,300	\$1,715	\$9,978	100,000	\$100,000	\$552,226	\$100,000
Total 43309 CITY PARK IMPROVEMENTS	\$28,300	\$1,715	\$9,978	100,000	\$100,000	\$552,226	\$100,000
43311 PAVEMENT MANAGEMENT							
Capital	\$806,042	\$761,060	\$824,495	1,000,000	\$1,000,000	\$1,229,447	\$1,000,000
Total 43311 PAVEMENT MANAGEMENT	\$806,042	\$761,060	\$824,495	1,000,000	\$1,000,000	\$1,229,447	\$1,000,000
43312 TUNNEL IMPROVEMENTS							
Personnel	\$1,857	\$1,613	\$294	0	\$0	\$0	\$0
Capital	\$244,908	\$191,304	\$300,545	5,000,000	\$5,000,000	\$3,887,449	\$268,049
Total 43312 TUNNEL IMPROVEMENTS	\$246,765	\$192,917	\$300,839	5,000,000	\$5,000,000	\$3,887,449	\$268,049
43316 TRANSIT COACHES							
Capital	\$1,653,927	\$5,161,480	\$27,137	2,190,000	\$2,190,000	\$411,138	\$0
Total 43316 TRANSIT COACHES	\$1,653,927	\$5,161,480	\$27,137	2,190,000	\$2,190,000	\$411,138	\$0
43317 WATER EQUIPMENT							
Capital	\$114,798	\$229,536	\$0	80,000	\$80,000	\$170,346	\$80,000
Total 43317 WATER EQUIPMENT	\$114,798	\$229,536	\$0	80,000	\$80,000	\$170,346	\$80,000
43320 AFFORDABLE HOUSING							
Capital	\$250,185	\$287,294	\$61,653	0	\$0	\$802,481	\$0
Total 43320 AFFORDABLE HOUSING	\$250,185	\$287,294	\$61,653	0	\$0	\$802,481	\$0
43322 AFFORDABLE HOUSING							
Personnel	\$1,322	\$0	\$0	0	\$0	\$0	\$0
Capital	\$479,925	\$9,064	\$-9,862	0	\$0	\$16,024	\$0
Total 43322 AFFORDABLE HOUSING	\$481,247	\$9,064	\$-9,862	0	\$0	\$16,024	\$0
43324 MCPOLIN FARM PROPERTY MAINTENANCE							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$0	\$0	\$0	0	\$0	\$2,280	\$0
Total 43324 MCPOLIN FARM PROPERTY MAINTENANCE	\$0	\$0	\$0	0	\$0	\$2,280	\$0
43328 LOWER PARK AVENUE RDA							
Personnel	\$22,877	\$23,703	\$23,145	32,668	\$32,668	\$32,668	\$31,958
Mat, Suppls, Services	\$51,767	\$104,144	\$35,202	58,300	\$58,300	\$58,300	\$74,300
Interfund Transfer	\$1,641,125	\$1,547,125	\$3,592,532	2,092,532	\$2,092,532	\$3,592,532	\$3,092,532
Total 43328 LOWER PARK AVENUE RDA	\$1,715,769	\$1,674,972	\$3,650,879	2,183,500	\$2,183,500	\$3,683,500	\$3,198,790
43329 ADA IMPLEMENTATION							
Capital	\$0	\$0	\$0	5,000	\$5,000	\$75,523	\$5,000
Total 43329 ADA IMPLEMENTATION	\$0	\$0	\$0	5,000	\$5,000	\$75,523	\$5,000
43330 REPLACE ROLLING STOCK							
Capital	\$394,999	\$1,048,754	\$1,389,504	950,000	\$950,000	\$2,181,138	\$1,250,000
Total 43330 REPLACE ROLLING STOCK	\$394,999	\$1,048,754	\$1,389,504	950,000	\$950,000	\$2,181,138	\$1,250,000
43332 LIBRARY DONATION EXP							
Capital	\$12,810	\$12,839	\$10,851	0	\$0	\$31,495	\$0
Total 43332 LIBRARY DONATION EXP	\$12,810	\$12,839	\$10,851	0	\$0	\$31,495	\$0
43333 DIRECTIONAL SIGNAGE							
Capital	\$0	\$7,842	\$640	0	\$0	\$640	\$0
Total 43333 DIRECTIONAL SIGNAGE	\$0	\$7,842	\$640	0	\$0	\$640	\$0
43339 BUS SHELTERS							
Capital	\$0	\$0	\$83,396	575,000	\$575,000	\$83,395	\$0
Total 43339 BUS SHELTERS	\$0	\$0	\$83,396	575,000	\$575,000	\$83,395	\$0
43340 MOTOR CHANGE OUT & REBUILD							
Capital	\$12,510	\$18,735	\$42,424	32,602	\$32,602	\$0	\$0
Total 43340 MOTOR CHANGE OUT & REBUILD	\$12,510	\$18,735	\$42,424	32,602	\$32,602	\$0	\$0
43345 FUTURE PROJECTS							
Capital	\$1,430	\$0	\$0	0	\$0	\$0	\$0
Total 43345 FUTURE PROJECTS	\$1,430	\$0	\$0	0	\$0	\$0	\$0
43349 TRAFFIC CALMING							
Capital	\$16,340	\$11,667	\$489	10,000	\$10,000	\$84,761	\$0
Total 43349 TRAFFIC CALMING	\$16,340	\$11,667	\$489	10,000	\$10,000	\$84,761	\$0
43350 REPLACE COMPUTER							
Capital	\$115,780	\$178,494	\$378,705	320,600	\$320,600	\$783,460	\$195,138
Total 43350 REPLACE COMPUTER	\$115,780	\$178,494	\$378,705	320,600	\$320,600	\$783,460	\$195,138
43351 TRAFFIC CALMING							
Capital	\$0	\$0	\$0	0	\$0	\$39,845	\$0
Total 43351 TRAFFIC CALMING	\$0	\$0	\$0	0	\$0	\$39,845	\$0
43356 TRAILS MASTER PLAN IMPLEMENTATION							
Capital	\$94,330	\$57,504	\$163,960	70,000	\$70,000	\$180,536	\$70,000
Total 43356 TRAILS MASTER PLAN IMPLEMENTATION	\$94,330	\$57,504	\$163,960	70,000	\$70,000	\$180,536	\$70,000
43367 GOLF COURSE IMPROVEMENTS							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$5,787	\$-10,652	\$92,885	24,000	\$24,000	\$74,795	\$12,000
Total 43367 GOLF COURSE IMPROVEMENTS	\$5,787	\$-10,652	\$92,885	24,000	\$24,000	\$74,795	\$12,000
43390 JUDGE WATER TREATMENT							
Personnel	\$-4	\$0	\$0	0	\$0	\$0	\$0
Capital	\$-304	\$0	\$0	0	\$0	\$0	\$0
Total 43390 JUDGE WATER TREATMENT	\$-308	\$0	\$0	0	\$0	\$0	\$0
43391 BACKFLOW PREVENTION							
Capital	\$77,686	\$0	\$0	0	\$0	\$0	\$0
Total 43391 BACKFLOW PREVENTION	\$77,686	\$0	\$0	0	\$0	\$0	\$0
43401 PUBLIC ART							
Capital	\$2,400	\$47,023	\$32,593	0	\$0	\$318,000	\$0
Total 43401 PUBLIC ART	\$2,400	\$47,023	\$32,593	0	\$0	\$318,000	\$0
43402 FRIENDS OF THE FARM							
Capital	\$1,647	\$640	\$1,478	0	\$0	\$23,373	\$0
Total 43402 FRIENDS OF THE FARM	\$1,647	\$640	\$1,478	0	\$0	\$23,373	\$0
43403 GOLF EQUIPMENT REPLACEMENT							
Capital	\$155,888	\$16,222	\$90,958	98,000	\$98,000	\$290,238	\$98,000
Total 43403 GOLF EQUIPMENT REPLACEMENT	\$155,888	\$16,222	\$90,958	98,000	\$98,000	\$290,238	\$98,000
43404 OPEN SPACE IMPROVEMENTS							
Personnel	\$11,874	\$37,950	\$44,208	0	\$0	\$0	\$0
Capital	\$620,831	\$371,657	\$493,387	300,000	\$300,000	\$846,950	\$300,000
Total 43404 OPEN SPACE IMPROVEMENTS	\$632,704	\$409,607	\$537,595	300,000	\$300,000	\$846,950	\$300,000
43411 NEIGHBORHOOD PARKS							
Capital	\$0	\$0	\$0	0	\$0	\$265,874	\$0
Total 43411 NEIGHBORHOOD PARKS	\$0	\$0	\$0	0	\$0	\$265,874	\$0
43417 OTIS WATER PIPELINE REPLACEMENT							
Capital	\$624,868	\$0	\$50,796	280,530	\$280,530	\$50,796	\$0
Total 43417 OTIS WATER PIPELINE REPLACEMENT	\$624,868	\$0	\$50,796	280,530	\$280,530	\$50,796	\$0
43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS							
Personnel	\$691	\$43,063	\$54,907	0	\$0	\$0	\$0
Capital	\$415,922	\$531,766	\$743,720	900,000	\$900,000	\$2,061,534	\$-592,000
Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	\$416,613	\$574,828	\$798,627	900,000	\$900,000	\$2,061,534	\$-592,000
43435 FLAGSTAFF TRANSFER FEE							
Capital	\$896,961	\$947,904	\$110,761	0	\$0	\$2,125,767	\$0
Total 43435 FLAGSTAFF TRANSFER FEE	\$896,961	\$947,904	\$110,761	0	\$0	\$2,125,767	\$0
43446 TRANSIT GIS/AVL SYSTEM							
Capital	\$117,465	\$0	\$0	196,000	\$196,000	\$217,465	\$400,000
Total 43446 TRANSIT GIS/AVL SYSTEM	\$117,465	\$0	\$0	196,000	\$196,000	\$217,465	\$400,000
43456 QUINN'S ICE/FIELDS PHASE II							
Capital	\$6,930	\$98,342	\$0	0	\$0	\$36,805	\$0
Total 43456 QUINN'S ICE/FIELDS PHASE II	\$6,930	\$98,342	\$0	0	\$0	\$36,805	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
43466 TRANSIT EXPANSION							
Capital	\$0	\$0	\$0	0	\$0	\$153,022	\$0
Total 43466 TRANSIT EXPANSION	\$0	\$0	\$0	0	\$0	\$153,022	\$0
43469 EMERGENCY POWER							
Capital	\$0	\$0	\$0	150,000	\$150,000	\$0	\$0
Total 43469 EMERGENCY POWER	\$0	\$0	\$0	150,000	\$150,000	\$0	\$0
43470 BOOTHILL TRANSMISSION LINE							
Capital	\$0	\$0	\$0	0	\$0	\$-28,107	\$0
Total 43470 BOOTHILL TRANSMISSION LINE	\$0	\$0	\$0	0	\$0	\$-28,107	\$0
43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME							
Capital	\$13,119	\$62,724	\$12,910	65,000	\$65,000	\$163,829	\$65,000
Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	\$13,119	\$62,724	\$12,910	65,000	\$65,000	\$163,829	\$65,000
43478 ASSET MGNT/REPLACEMENT PROGRAM							
Capital	\$457,322	\$564,629	\$766,056	552,709	\$552,709	\$1,950,992	\$0
Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$457,322	\$564,629	\$766,056	552,709	\$552,709	\$1,950,992	\$0
43482 ICE FACILITY CAPITAL REPLACEMENT							
Capital	\$8,401	\$-20,120	\$-11,928	100,000	\$100,000	\$650,946	\$100,000
Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$8,401	\$-20,120	\$-11,928	100,000	\$100,000	\$650,946	\$100,000
43484 PARKING METER REPLACEMENT							
Capital	\$253,119	\$350,690	\$0	125,000	\$125,000	\$174,310	\$125,000
Total 43484 PARKING METER REPLACEMENT	\$253,119	\$350,690	\$0	125,000	\$125,000	\$174,310	\$125,000
43490 OTIS PHASE III(A)							
Capital	\$1,184,725	\$532,416	\$247	0	\$0	\$1,837,902	\$1,948,120
Total 43490 OTIS PHASE III(A)	\$1,184,725	\$532,416	\$247	0	\$0	\$1,837,902	\$1,948,120
43493 ICE FACILITY CAPITAL IMPROVEMENTS							
Capital	\$20,000	\$11,220	\$33	0	\$0	\$0	\$0
Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS	\$20,000	\$11,220	\$33	0	\$0	\$0	\$0
43502 SKATE PARK REPAIRS							
Capital	\$200	\$0	\$4,254	5,000	\$5,000	\$14,003	\$5,000
Total 43502 SKATE PARK REPAIRS	\$200	\$0	\$4,254	5,000	\$5,000	\$14,003	\$5,000
43506 UPGRADE OH DOOR ROLLERS							
Capital	\$0	\$13,251	\$0	6,000	\$6,000	\$27,267	\$6,000
Total 43506 UPGRADE OH DOOR ROLLERS	\$0	\$13,251	\$0	6,000	\$6,000	\$27,267	\$6,000
43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT							
Capital	\$47,570	\$0	\$10,950	0	\$0	\$49,690	\$0
Total 43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT	\$47,570	\$0	\$10,950	0	\$0	\$49,690	\$0
43513 ROCKPORT WATER, PIPELINE AND STORAGE							
Capital	\$1,368,743	\$1,172,183	\$1,261,549	1,307,554	\$1,307,554	\$1,790,291	\$1,458,700
Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$1,368,743	\$1,172,183	\$1,261,549	1,307,554	\$1,307,554	\$1,790,291	\$1,458,700
43516 SPIRO BUILDING MAINTENANCE							
Capital	\$4,819	\$0	\$0	0	\$0	\$0	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43516 SPIRO BUILDING MAINTENANCE	\$4,819	\$0	\$0	0	\$0	\$0	\$0
43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI							
Capital	\$0	\$0	\$0	0	\$0	\$22,305	\$0
Total 43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI	\$0	\$0	\$0	0	\$0	\$22,305	\$0
43526 WALKABILITY IMPLEMENTATION							
Personnel	\$4,592	\$1,030	\$0	0	\$0	\$0	\$0
Capital	\$4,935	\$0	\$72,212	0	\$0	\$4,540,113	\$0
Total 43526 WALKABILITY IMPLEMENTATION	\$9,527	\$1,030	\$72,212	0	\$0	\$4,540,113	\$0
43529 WALKABILITY MAINTENANCE							
Capital	\$40,890	\$37,626	\$31,661	40,500	\$40,500	\$58,196	\$50,500
Total 43529 WALKABILITY MAINTENANCE	\$40,890	\$37,626	\$31,661	40,500	\$40,500	\$58,196	\$50,500
43535 CHINA BRIDGE GARAGE EVENT PARKING							
Capital	\$0	\$0	\$161,359	340,000	\$340,000	\$978,126	\$340,000
Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$0	\$0	\$161,359	340,000	\$340,000	\$978,126	\$340,000
43540 RACQUET CLUB RENOVATION							
Capital	\$3,007	\$0	\$0	0	\$0	\$0	\$0
Total 43540 RACQUET CLUB RENOVATION	\$3,007	\$0	\$0	0	\$0	\$0	\$0
43542 EMERGENCY MANAGEMENT PROGRAM START UP							
Capital	\$7,648	\$3,384	\$847	0	\$0	\$33,624	\$15,000
Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$7,648	\$3,384	\$847	0	\$0	\$33,624	\$15,000
43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT							
Capital	\$0	\$0	\$0	0	\$0	\$99,779	\$-99,779
Total 43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT	\$0	\$0	\$0	0	\$0	\$99,779	\$-99,779
43570 PC HEIGHTS CAPACITY UPGRADE							
Capital	\$0	\$0	\$0	650,000	\$650,000	\$650,000	\$0
Total 43570 PC HEIGHTS CAPACITY UPGRADE	\$0	\$0	\$0	650,000	\$650,000	\$650,000	\$0
43575 CITY TRANSIT CONTRIBUTION TO COUNTY							
Capital	\$1,482,901	\$0	\$0	0	\$0	\$477,099	\$0
Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	\$1,482,901	\$0	\$0	0	\$0	\$477,099	\$0
43577 IRRIGATION CONTROL REPLACEMENT							
Capital	\$30,000	\$21,940	\$0	0	\$0	\$33,756	\$0
Total 43577 IRRIGATION CONTROL REPLACEMENT	\$30,000	\$21,940	\$0	0	\$0	\$33,756	\$0
43578 ELECTRONIC RECORD ARCHIVING							
Capital	\$0	\$0	\$93,478	0	\$0	\$95,000	\$0
Total 43578 ELECTRONIC RECORD ARCHIVING	\$0	\$0	\$93,478	0	\$0	\$95,000	\$0
43581 MIDDLE SILVER CREEK							
Capital	\$0	\$0	\$0	0	\$0	\$234,297	\$0
Total 43581 MIDDLE SILVER CREEK	\$0	\$0	\$0	0	\$0	\$234,297	\$0
43585 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$0	\$0	0	\$0	\$7,156	\$0
Total 43585 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	0	\$0	\$7,156	\$0



	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
43586 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$0	\$0	0	\$0	\$20,000	\$0
Total 43586 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	0	\$0	\$20,000	\$0
43589 STORM WATER IMPROVEMENTS							
Capital	\$94,125	\$-4,999	\$23,546	50,000	\$50,000	\$172,304	\$50,000
Total 43589 STORM WATER IMPROVEMENTS	\$94,125	\$-4,999	\$23,546	50,000	\$50,000	\$172,304	\$50,000
43598 SECURITY PROJECTS							
Capital	\$49,057	\$11,387	\$15,707	0	\$0	\$125,542	\$0
Total 43598 SECURITY PROJECTS	\$49,057	\$11,387	\$15,707	0	\$0	\$125,542	\$0
43599 CRESCENT TRAMWAY TRAIL							
Capital	\$0	\$0	\$3,486	0	\$0	\$197,343	\$0
Total 43599 CRESCENT TRAMWAY TRAIL	\$0	\$0	\$3,486	0	\$0	\$197,343	\$0
43601 SOILS REPOSITORY							
Capital	\$0	\$0	\$0	0	\$0	\$4,204,144	\$0
Total 43601 SOILS REPOSITORY	\$0	\$0	\$0	0	\$0	\$4,204,144	\$0
43606 ENVIRONMENTAL REVOLVING LOAN FUND							
Capital	\$29,432	\$0	\$24,200	0	\$0	\$94,484	\$0
Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	\$29,432	\$0	\$24,200	0	\$0	\$94,484	\$0
43607 DT ENHANCEMENT PHASE 2							
Personnel	\$29,930	\$9,432	\$2,767	0	\$0	\$0	\$0
Capital	\$357,794	\$447,548	\$37,371	0	\$0	\$1,666,978	\$0
Total 43607 DT ENHANCEMENT PHASE 2	\$387,724	\$456,981	\$40,138	0	\$0	\$1,666,978	\$0
43610 LANDSCAPE WATER CHECKS							
Capital	\$0	\$0	\$0	2,000	\$2,000	\$0	\$0
Total 43610 LANDSCAPE WATER CHECKS	\$0	\$0	\$0	2,000	\$2,000	\$0	\$0
43612 SMART IRRIGATION CONTROLLERS							
Capital	\$1,368	\$0	\$0	1,000	\$1,000	\$4,353	\$0
Total 43612 SMART IRRIGATION CONTROLLERS	\$1,368	\$0	\$0	1,000	\$1,000	\$4,353	\$0
43613 WATER QUALITY STUDY							
Personnel	\$1,940	\$2,557	\$0	0	\$0	\$0	\$0
Capital	\$101,625	\$18,994	\$86,076	250,000	\$250,000	\$90,345	\$50,000
Total 43613 WATER QUALITY STUDY	\$103,565	\$21,551	\$86,076	250,000	\$250,000	\$90,345	\$50,000
43614 ROCKPORT CAPITAL FACILITIES REPL							
Capital	\$125,828	\$125,828	\$122,109	151,146	\$151,146	\$110,952	\$0
Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$125,828	\$125,828	\$122,109	151,146	\$151,146	\$110,952	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN							
Capital	\$0	\$19,000	\$0	0	\$0	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$19,000	\$0	0	\$0	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$76,000	\$0	\$0	0	\$0	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$76,000	\$0	\$0	0	\$0	\$0	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
43623 IRONHORSE SEASONAL HOUSING							
Mat, Suppls, Services	\$-199	\$0	\$0	12,900	\$12,900	\$12,900	\$12,900
Capital	\$120,397	\$0	\$0	0	\$0	\$0	\$0
Total 43623 IRONHORSE SEASONAL HOUSING	\$120,198	\$0	\$0	12,900	\$12,900	\$12,900	\$12,900
43624 TRANSIT SIGNAL PRIORITY							
Capital	\$385,060	\$0	\$0	0	\$0	\$0	\$0
Total 43624 TRANSIT SIGNAL PRIORITY	\$385,060	\$0	\$0	0	\$0	\$0	\$0
43625 IRONHORSE TRANSIT FAC ASSET MGMT							
Capital	\$-77,642	\$184,773	\$0	180,000	\$180,000	\$1,471,083	\$180,000
Total 43625 IRONHORSE TRANSIT FAC ASSET MGMT	\$-77,642	\$184,773	\$0	180,000	\$180,000	\$1,471,083	\$180,000
43626 APP DEVELOPMENT							
Capital	\$6,500	\$30,820	\$0	0	\$0	\$0	\$0
Total 43626 APP DEVELOPMENT	\$6,500	\$30,820	\$0	0	\$0	\$0	\$0
43628 CEMETERY IMPROVEMENTS							
Capital	\$700	\$700	\$0	0	\$0	\$0	\$0
Total 43628 CEMETERY IMPROVEMENTS	\$700	\$700	\$0	0	\$0	\$0	\$0
43629 AQUATICS EQUIPMENT REPLACEMENT							
Capital	\$12,830	\$10,120	\$56,242	15,000	\$15,000	\$29,554	\$15,000
Total 43629 AQUATICS EQUIPMENT REPLACEMENT	\$12,830	\$10,120	\$56,242	15,000	\$15,000	\$29,554	\$15,000
43631 SPRIGGS BARN							
Capital	\$0	\$0	\$0	0	\$0	\$5,000	\$0
Total 43631 SPRIGGS BARN	\$0	\$0	\$0	0	\$0	\$5,000	\$0
43634 PARKING WAYFINDING							
Capital	\$649,575	\$0	\$0	0	\$0	\$0	\$0
Total 43634 PARKING WAYFINDING	\$649,575	\$0	\$0	0	\$0	\$0	\$0
43640 EMPIRE TANK REPLACEMENT							
Capital	\$0	\$23,298	\$41,356	0	\$0	\$-131,089	\$0
Total 43640 EMPIRE TANK REPLACEMENT	\$0	\$23,298	\$41,356	0	\$0	\$-131,089	\$0
43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC							
Capital	\$35,249	\$168,340	\$205,295	200,000	\$200,000	\$945,219	\$210,000
Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	\$35,249	\$168,340	\$205,295	200,000	\$200,000	\$945,219	\$210,000
43643 OPEN SPACE ACQUISITION							
Capital	\$17,709	\$0	\$3,550,530	3,000,000	\$3,000,000	\$0	\$0
Total 43643 OPEN SPACE ACQUISITION	\$17,709	\$0	\$3,550,530	3,000,000	\$3,000,000	\$0	\$0
43645 PROSPECTOR DRAIN							
Capital	\$205,946	\$48,179	\$13,736	0	\$0	\$10,798	\$1,006,712
Total 43645 PROSPECTOR DRAIN	\$205,946	\$48,179	\$13,736	0	\$0	\$10,798	\$1,006,712
43646 LIBRARY REMODEL							
Capital	\$16,879	\$21,388	\$1,936	0	\$0	\$2,385	\$0
Total 43646 LIBRARY REMODEL	\$16,879	\$21,388	\$1,936	0	\$0	\$2,385	\$0
43647 WOODSIDE PHASE I							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Capital	\$653,741	\$2,148	\$3,656	0	\$0	\$3,838	\$0
Total 43647 WOODSIDE PHASE I	\$653,741	\$2,148	\$3,656	0	\$0	\$3,838	\$0
43649 SENIOR COMMUNITY CENTER							
Capital	\$0	\$0	\$8,610	0	\$0	\$1,800,000	\$0
Total 43649 SENIOR COMMUNITY CENTER	\$0	\$0	\$8,610	0	\$0	\$1,800,000	\$0
43650 FLEET MANAGEMENT SOFTWARE							
Capital	\$0	\$0	\$25,260	56,990	\$56,990	\$289,175	\$0
Total 43650 FLEET MANAGEMENT SOFTWARE	\$0	\$0	\$25,260	56,990	\$56,990	\$289,175	\$0
43651 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	5,769	\$5,769	\$17,307	\$0
Total 43651 FLEET MGMT SOFTWARE	\$0	\$0	\$0	5,769	\$5,769	\$17,307	\$0
43652 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$29,880	0	\$0	\$103,986	\$0
Total 43652 FLEET MGMT SOFTWARE	\$0	\$0	\$29,880	0	\$0	\$103,986	\$0
43653 TRANS PLANS & STUDIES							
Personnel	\$0	\$289	\$55	0	\$0	\$0	\$0
Capital	\$34,490	\$216,669	\$76,156	135,000	\$135,000	\$462,682	\$137,318
Total 43653 TRANS PLANS & STUDIES	\$34,490	\$216,958	\$76,211	135,000	\$135,000	\$462,682	\$137,318
43655 TRANSIT FAC CAP RENEWAL							
Capital	\$0	\$0	\$0	50,000	\$50,000	\$297,807	\$50,000
Total 43655 TRANSIT FAC CAP RENEWAL	\$0	\$0	\$0	50,000	\$50,000	\$297,807	\$50,000
43657 BON PARK/RMP SUBSTATION RELOC/MIT							
Capital	\$96,473	\$139,541	\$60,736	0	\$0	\$1,019,304	\$0
Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	\$96,473	\$139,541	\$60,736	0	\$0	\$1,019,304	\$0
43661 DOG PARK IMPRVMT							
Capital	\$0	\$0	\$0	5,000	\$5,000	\$55,307	\$5,000
Total 43661 DOG PARK IMPRVMT	\$0	\$0	\$0	5,000	\$5,000	\$55,307	\$5,000
43662 NETWORK/SECURITY ENHANCE							
Capital	\$29,272	\$80,541	\$0	0	\$0	\$33,187	\$0
Total 43662 NETWORK/SECURITY ENHANCE	\$29,272	\$80,541	\$0	0	\$0	\$33,187	\$0
43663 WEBSITE REMODEL							
Capital	\$0	\$0	\$0	0	\$0	\$12,378	\$0
Total 43663 WEBSITE REMODEL	\$0	\$0	\$0	0	\$0	\$12,378	\$0
43669 RECREATION SOFTWARE							
Capital	\$0	\$0	\$0	0	\$0	\$12,000	\$0
Total 43669 RECREATION SOFTWARE	\$0	\$0	\$0	0	\$0	\$12,000	\$0
43670 MS INFRASTRUCTURE MAINT							
Capital	\$29,620	\$43,217	\$31,365	100,000	\$100,000	\$530,503	\$-399,310
Total 43670 MS INFRASTRUCTURE MAINT	\$29,620	\$43,217	\$31,365	100,000	\$100,000	\$530,503	\$-399,310
43672 SPIRO/JUDGE PRE-TREATMENT							
Capital	\$0	\$2,500	\$0	0	\$0	\$0	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43672 SPIRO/JUDGE PRE-TREATMENT	\$0	\$2,500	\$0	0	\$0	\$0	\$0
43674 SURVEY MONUMENT RE-ESTABLISHMENT							
Capital	\$0	\$0	\$0	15,000	\$15,000	\$35,000	\$0
Total 43674 SURVEY MONUMENT RE-ESTABLISHMENT	\$0	\$0	\$0	15,000	\$15,000	\$35,000	\$0
43675 HISTORIC WALL/HILLSIDE AVE							
Capital	\$0	\$0	\$0	0	\$0	\$326,200	\$0
Total 43675 HISTORIC WALL/HILLSIDE AVE	\$0	\$0	\$0	0	\$0	\$326,200	\$0
43676 ENGINEERING SMALL PROJECTS							
Capital	\$0	\$849	\$5,404	0	\$0	\$5,404	\$0
Total 43676 ENGINEERING SMALL PROJECTS	\$0	\$849	\$5,404	0	\$0	\$5,404	\$0
43677 PROSPECTOR AVE RECONSTRUCTION							
Personnel	\$0	\$770	\$0	0	\$0	\$0	\$0
Capital	\$-64,711	\$-4,686	\$55,910	0	\$0	\$661,048	\$0
Total 43677 PROSPECTOR AVE RECONSTRUCTION	\$-64,711	\$-3,916	\$55,910	0	\$0	\$661,048	\$0
43679 OLD TOWN STAIRS							
Capital	\$0	\$0	\$0	0	\$0	\$150,000	\$150,000
Total 43679 OLD TOWN STAIRS	\$0	\$0	\$0	0	\$0	\$150,000	\$150,000
43680 FIBER CONNECTION TO QUINN'S ICE & WATER							
Capital	\$44,223	\$0	\$0	0	\$0	\$0	\$0
Total 43680 FIBER CONNECTION TO QUINN'S ICE & WATER	\$44,223	\$0	\$0	0	\$0	\$0	\$0
43681 LIBRARY TECH EQUIP REPLACE							
Capital	\$0	\$12,256	\$22,534	24,387	\$24,387	\$15,368	\$24,387
Total 43681 LIBRARY TECH EQUIP REPLACE	\$0	\$12,256	\$22,534	24,387	\$24,387	\$15,368	\$24,387
43682 COUNCIL CHAMBERS ADV TECH UPGRADES							
Capital	\$0	\$0	\$0	0	\$0	\$-32,000	\$0
Total 43682 COUNCIL CHAMBERS ADV TECH UPGRADES	\$0	\$0	\$0	0	\$0	\$-32,000	\$0
43683 FLEET SHOP EQUIP REPLACEMENT							
Capital	\$5,875	\$0	\$79,447	15,000	\$15,000	\$99,125	\$15,000
Total 43683 FLEET SHOP EQUIP REPLACEMENT	\$5,875	\$0	\$79,447	15,000	\$15,000	\$99,125	\$15,000
43684 EQUIP REPLACEMENT - COMPUTER							
Capital	\$7,193	\$0	\$14,971	21,232	\$21,232	\$68,324	\$21,232
Total 43684 EQUIP REPLACEMENT - COMPUTER	\$7,193	\$0	\$14,971	21,232	\$21,232	\$68,324	\$21,232
43685 EQUIP REPLACEMENT - COMPUTER							
Capital	\$1,743	\$2,625	\$24,023	2,560	\$2,560	\$10,992	\$2,560
Total 43685 EQUIP REPLACEMENT - COMPUTER	\$1,743	\$2,625	\$24,023	2,560	\$2,560	\$10,992	\$2,560
43686 EQUIP REPLACEMENT - COMPUTER							
Capital	\$8,060	\$2,632	\$19,110	16,172	\$16,172	\$65,741	\$16,172
Total 43686 EQUIP REPLACEMENT - COMPUTER	\$8,060	\$2,632	\$19,110	16,172	\$16,172	\$65,741	\$16,172
43688 REGIONAL INTERCONNECT							
Capital	\$0	\$22,121	\$177,070	2,130,000	\$2,130,000	\$518,098	\$0
Total 43688 REGIONAL INTERCONNECT	\$0	\$22,121	\$177,070	2,130,000	\$2,130,000	\$518,098	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
43689 METER REPLACEMENT							
Personnel	\$453	\$0	\$0	0	\$0	\$0	\$0
Capital	\$173,932	\$273,817	\$114,565	350,000	\$350,000	\$579,758	\$150,000
Total 43689 METER REPLACEMENT	\$174,385	\$273,817	\$114,565	350,000	\$350,000	\$579,758	\$150,000
43690 PARK MEADOWS WELL							
Capital	\$3,634,114	\$55,849	\$0	0	\$0	\$2,592,448	\$0
Total 43690 PARK MEADOWS WELL	\$3,634,114	\$55,849	\$0	0	\$0	\$2,592,448	\$0
43693 SCADA TELEMETRY SYSTEM REPLACEMENT							
Capital	\$13,463	\$0	\$0	10,000	\$10,000	\$0	\$0
Total 43693 SCADA TELEMETRY SYSTEM REPLACEMENT	\$13,463	\$0	\$0	10,000	\$10,000	\$0	\$0
43696 1450-60 PARK AVENUE							
Personnel	\$15,195	\$6,163	\$0	0	\$0	\$0	\$0
Capital	\$1,350,449	\$12,709	\$-2,570	0	\$0	\$-2,570	\$0
Total 43696 1450-60 PARK AVENUE	\$1,365,644	\$18,872	\$-2,570	0	\$0	\$-2,570	\$0
43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO							
Capital	\$2,221	\$4,680	\$35,206	25,000	\$25,000	\$68,410	\$25,000
Total 43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO	\$2,221	\$4,680	\$35,206	25,000	\$25,000	\$68,410	\$25,000
43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS							
Capital	\$0	\$0	\$0	0	\$0	\$74,898	\$0
Total 43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS	\$0	\$0	\$0	0	\$0	\$74,898	\$0
43700 STREETS AND WATER MAINTENANCE BUILDING							
Capital	\$255,467	\$77,261	\$1,612,340	0	\$0	\$1,757,613	\$0
Total 43700 STREETS AND WATER MAINTENANCE BUILDING	\$255,467	\$77,261	\$1,612,340	0	\$0	\$1,757,613	\$0
43701 STREETS AND WATER MAINTENANCE BUILDING							
Capital	\$0	\$33,631	\$3,769	0	\$0	\$3,769	\$0
Total 43701 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$33,631	\$3,769	0	\$0	\$3,769	\$0
43711 WOODSIDE PHASE II							
Personnel	\$12,662	\$5,135	\$0	0	\$0	\$0	\$0
Capital	\$39,546	\$6,044	\$0	3,000,000	\$3,000,000	\$2,208	\$0
Total 43711 WOODSIDE PHASE II	\$52,208	\$11,179	\$0	3,000,000	\$3,000,000	\$2,208	\$0
43712 TRAFFIC MANAGEMENT CAMERAS							
Capital	\$39,251	\$145,987	\$0	0	\$0	\$76,916	\$0
Total 43712 TRAFFIC MANAGEMENT CAMERAS	\$39,251	\$145,987	\$0	0	\$0	\$76,916	\$0
43713 MASTER PLAN RECREATION AMENITIES							
Capital	\$0	\$6,048	\$0	0	\$0	\$65,537	\$0
Total 43713 MASTER PLAN RECREATION AMENITIES	\$0	\$6,048	\$0	0	\$0	\$65,537	\$0
43719 REPLACEMENT OF DATA BACKUP SYSTEM							
Capital	\$160	\$0	\$0	0	\$0	\$0	\$0
Total 43719 REPLACEMENT OF DATA BACKUP SYSTEM	\$160	\$0	\$0	0	\$0	\$0	\$0
43720 VIDEO STORAGE ARRAY							
Capital	\$0	\$60,000	\$0	0	\$0	\$0	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43720 VIDEO STORAGE ARRAY	\$0	\$60,000	\$0	0	\$0	\$0	\$0
43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR							
Capital	\$1,227,716	\$0	\$0	0	\$0	\$0	\$0
Total 43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR	\$1,227,716	\$0	\$0	0	\$0	\$0	\$0
43722 C7 NECK TANK TO LAST CHANCE							
Capital	\$0	\$0	\$0	320,707	\$320,707	\$320,707	\$0
Total 43722 C7 NECK TANK TO LAST CHANCE	\$0	\$0	\$0	320,707	\$320,707	\$320,707	\$0
43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1							
Capital	\$5,225	\$130,784	\$2,391,278	3,300,000	\$3,300,000	\$5,309,216	\$1,850,000
Total 43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1	\$5,225	\$130,784	\$2,391,278	3,300,000	\$3,300,000	\$5,309,216	\$1,850,000
43724 REGIONALIZATION FEE							
Capital	\$0	\$0	\$100,000	200,000	\$200,000	\$200,000	\$200,000
Total 43724 REGIONALIZATION FEE	\$0	\$0	\$100,000	200,000	\$200,000	\$200,000	\$200,000
43725 OPERATIONAL WATER STORAGE POND							
Capital	\$0	\$0	\$0	2,000,000	\$2,000,000	\$-2,700,000	\$0
Total 43725 OPERATIONAL WATER STORAGE POND	\$0	\$0	\$0	2,000,000	\$2,000,000	\$-2,700,000	\$0
43727 LED STREET LIGHTS PHASE 1							
Capital	\$8,306	\$0	\$0	0	\$0	\$6,917	\$0
Total 43727 LED STREET LIGHTS PHASE 1	\$8,306	\$0	\$0	0	\$0	\$6,917	\$0
43730 PUBLIC ART							
Capital	\$0	\$40,000	\$0	0	\$0	\$42,749	\$0
Total 43730 PUBLIC ART	\$0	\$40,000	\$0	0	\$0	\$42,749	\$0
43731 CHINA BRIDGE EVENT PARKING							
Capital	\$655,927	\$123,316	\$0	0	\$0	\$0	\$0
Total 43731 CHINA BRIDGE EVENT PARKING	\$655,927	\$123,316	\$0	0	\$0	\$0	\$0
43739 TRANSIT ONBOARD SECURITY CAMERAS							
Capital	\$0	\$67,227	\$0	14,000	\$14,000	\$100,000	\$0
Total 43739 TRANSIT ONBOARD SECURITY CAMERAS	\$0	\$67,227	\$0	14,000	\$14,000	\$100,000	\$0
43740 TRANSIT ONBOARD WI-FI							
Capital	\$0	\$0	\$0	25,000	\$25,000	\$44,000	\$0
Total 43740 TRANSIT ONBOARD WI-FI	\$0	\$0	\$0	25,000	\$25,000	\$44,000	\$0
43741 SNOW CREEK BRIDGE							
Capital	\$11,220	\$0	\$0	0	\$0	\$0	\$0
Total 43741 SNOW CREEK BRIDGE	\$11,220	\$0	\$0	0	\$0	\$0	\$0
43742 PARK AVE. RECONSTRUCTION							
Capital	\$0	\$0	\$0	1,788,000	\$1,788,000	\$2,080,000	\$1,662,900
Total 43742 PARK AVE. RECONSTRUCTION	\$0	\$0	\$0	1,788,000	\$1,788,000	\$2,080,000	\$1,662,900
43743 RECREATION BLDG. CITY PARK							
Personnel	\$777	\$2,302	\$831	0	\$0	\$0	\$0
Capital	\$24,832	\$17,100	\$8,651	0	\$0	\$254,865	\$0
Total 43743 RECREATION BLDG. CITY PARK	\$25,609	\$19,402	\$9,482	0	\$0	\$254,865	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
43746 PARK. DECK COATING IRON HORSE BUS GARAGE							
Capital	\$433,279	\$0	\$0	0	\$0	\$106,000	\$55,000
Total 43746 PARK. DECK COATING IRON HORSE BUS GARAGE	\$433,279	\$0	\$0	0	\$0	\$106,000	\$55,000
43747 MIW TREATMENT							
Personnel	\$36	\$230	\$0	0	\$0	\$0	\$0
Capital	\$2,667,397	\$4,173,195	\$9,155,192	16,215,506	\$16,215,506	\$28,159,307	\$35,712,816
Total 43747 MIW TREATMENT	\$2,667,433	\$4,173,424	\$9,155,192	16,215,506	\$16,215,506	\$28,159,307	\$35,712,816
43748 QJWTP TREATMENT UPGRADES							
Personnel	\$639	\$0	\$0	0	\$0	\$0	\$0
Capital	\$637,516	\$254,535	\$3,535,633	1,150,000	\$1,150,000	\$7,020,135	\$0
Total 43748 QJWTP TREATMENT UPGRADES	\$638,155	\$254,535	\$3,535,633	1,150,000	\$1,150,000	\$7,020,135	\$0
43749 QJWTP CAPACITY UPGRADES							
Capital	\$0	\$0	\$556,045	400,000	\$400,000	\$555,335	\$0
Total 43749 QJWTP CAPACITY UPGRADES	\$0	\$0	\$556,045	400,000	\$400,000	\$555,335	\$0
43750 DISTRIBUTION ZONING METERS							
Capital	\$21,451	\$75,930	\$112,260	200,000	\$200,000	\$103,902	\$0
Total 43750 DISTRIBUTION ZONING METERS	\$21,451	\$75,930	\$112,260	200,000	\$200,000	\$103,902	\$0
43751 ENERGY PROJECTS							
Capital	\$166,329	\$101,060	\$72,841	200,000	\$200,000	\$332,611	\$200,000
Total 43751 ENERGY PROJECTS	\$166,329	\$101,060	\$72,841	200,000	\$200,000	\$332,611	\$200,000
43752 QWTP ENERGY PROJECTS							
Capital	\$316,659	\$2,428	\$-36,778	0	\$0	\$-36,778	\$0
Total 43752 QWTP ENERGY PROJECTS	\$316,659	\$2,428	\$-36,778	0	\$0	\$-36,778	\$0
43754 PARK AVE SD							
Capital	\$0	\$0	\$0	0	\$0	\$0	\$750,000
Total 43754 PARK AVE SD	\$0	\$0	\$0	0	\$0	\$0	\$750,000
43755 VEHICLE & EQUIP REPLACEMENT							
Capital	\$0	\$0	\$0	70,000	\$70,000	\$70,000	\$70,000
Total 43755 VEHICLE & EQUIP REPLACEMENT	\$0	\$0	\$0	70,000	\$70,000	\$70,000	\$70,000
43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE							
Capital	\$324	\$119	\$61,025	0	\$0	\$61,025	\$0
Total 43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE	\$324	\$119	\$61,025	0	\$0	\$61,025	\$0
43759 DOWNTOWN PROJECTS PLAZAS							
Capital	\$60,605	\$400	\$15,675	0	\$0	\$500,000	\$0
Total 43759 DOWNTOWN PROJECTS PLAZAS	\$60,605	\$400	\$15,675	0	\$0	\$500,000	\$0
43761 KIMBALL JUNCTION TRANSIT CENTER							
Personnel	\$62	\$0	\$0	0	\$0	\$0	\$0
Capital	\$220	\$6,517	\$0	0	\$0	\$440	\$0
Total 43761 KIMBALL JUNCTION TRANSIT CENTER	\$282	\$6,517	\$0	0	\$0	\$440	\$0
43766 GOLF BUILDING							
Capital	\$217,941	\$1,661,433	\$2,879,546	2,600,000	\$2,600,000	\$3,720,626	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43766 GOLF BUILDING	\$217,941	\$1,661,433	\$2,879,546	2,600,000	\$2,600,000	\$3,720,626	\$0
43769 CENTRAL PARK							
Personnel	\$2,532	\$1,027	\$0	0	\$0	\$0	\$0
Capital	\$5,835	\$1,889	\$0	0	\$0	\$1,364	\$0
Total 43769 CENTRAL PARK	\$8,368	\$2,916	\$0	0	\$0	\$1,364	\$0
43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT							
Capital	\$1,193,084	\$3,201	\$0	0	\$0	\$3,003,545	\$0
Total 43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT	\$1,193,084	\$3,201	\$0	0	\$0	\$3,003,545	\$0
43771 PROSPECTOR AVENUE RECONSTRUCTION							
Capital	\$500,000	\$407,976	\$0	0	\$0	\$450,683	\$0
Total 43771 PROSPECTOR AVENUE RECONSTRUCTION	\$500,000	\$407,976	\$0	0	\$0	\$450,683	\$0
43772 STORM WATER IMPROVEMENTS							
Capital	\$0	\$0	\$0	400,000	\$400,000	\$433,850	\$400,000
Total 43772 STORM WATER IMPROVEMENTS	\$0	\$0	\$0	400,000	\$400,000	\$433,850	\$400,000
43773 DUMP TRUCK							
Capital	\$0	\$0	\$0	150,000	\$150,000	\$150,000	\$0
Total 43773 DUMP TRUCK	\$0	\$0	\$0	150,000	\$150,000	\$150,000	\$0
43774 EQUIPMENT REPLACEMENT - COMPUTER							
Capital	\$0	\$0	\$2,492	0	\$0	\$0	\$0
Total 43774 EQUIPMENT REPLACEMENT - COMPUTER	\$0	\$0	\$2,492	0	\$0	\$0	\$0
43776 VEHICLE & EQUIP REPLACE							
Capital	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$0
Total 43776 VEHICLE & EQUIP REPLACE	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$0
43777 PROSPECTOR AVE STORM WATER							
Capital	\$137,870	\$0	\$0	0	\$0	\$0	\$0
Total 43777 PROSPECTOR AVE STORM WATER	\$137,870	\$0	\$0	0	\$0	\$0	\$0
43778 DUMP TRUCK							
Capital	\$0	\$0	\$0	150,000	\$150,000	\$150,000	\$0
Total 43778 DUMP TRUCK	\$0	\$0	\$0	150,000	\$150,000	\$150,000	\$0
43779 PARK AVE STORM DRAIN							
Capital	\$0	\$0	\$0	750,000	\$750,000	\$750,000	\$0
Total 43779 PARK AVE STORM DRAIN	\$0	\$0	\$0	750,000	\$750,000	\$750,000	\$0
43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR							
Capital	\$0	\$0	\$0	0	\$0	\$250,000	\$0
Total 43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR	\$0	\$0	\$0	0	\$0	\$250,000	\$0
43781 SR 248/US 40 PARK AND RIDE LOT							
Capital	\$0	\$49,954	\$46,004	0	\$0	\$355,046	\$5,483,856
Total 43781 SR 248/US 40 PARK AND RIDE LOT	\$0	\$49,954	\$46,004	0	\$0	\$355,046	\$5,483,856
43782 PC MARC TENNIS COURT RESURFACE							
Capital	\$0	\$0	\$24,500	0	\$0	\$37,000	\$30,000
Total 43782 PC MARC TENNIS COURT RESURFACE	\$0	\$0	\$24,500	0	\$0	\$37,000	\$30,000



	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
43783 CORE FABRIC EXTENDER							
Capital	\$6,000	\$0	\$0	0	\$0	\$0	\$0
Total 43783 CORE FABRIC EXTENDER	\$6,000	\$0	\$0	0	\$0	\$0	\$0
43784 CORE FABRIC EXTENDER							
Capital	\$1,000	\$0	\$0	0	\$0	\$0	\$0
Total 43784 CORE FABRIC EXTENDER	\$1,000	\$0	\$0	0	\$0	\$0	\$0
43785 CORE FABRIC EXTENDER							
Capital	\$500	\$0	\$0	0	\$0	\$0	\$0
Total 43785 CORE FABRIC EXTENDER	\$500	\$0	\$0	0	\$0	\$0	\$0
43786 CORE FABRIC EXTENDER							
Capital	\$500	\$0	\$0	0	\$0	\$0	\$0
Total 43786 CORE FABRIC EXTENDER	\$500	\$0	\$0	0	\$0	\$0	\$0
43787 CORE FABRIC EXTENDER							
Capital	\$2,000	\$0	\$0	0	\$0	\$0	\$0
Total 43787 CORE FABRIC EXTENDER	\$2,000	\$0	\$0	0	\$0	\$0	\$0
43793 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	0	\$0	\$35,100	\$0
Total 43793 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$0	\$35,100	\$0
43794 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	0	\$0	\$13,000	\$0
Total 43794 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$0	\$13,000	\$0
43795 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	0	\$0	\$6,500	\$0
Total 43795 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$0	\$6,500	\$0
43796 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	0	\$0	\$650	\$0
Total 43796 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$0	\$650	\$0
43797 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	0	\$0	\$9,750	\$0
Total 43797 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$0	\$9,750	\$0
43798 WINDOWS 10 CLIENT LICENSES							
Capital	\$5,500	\$0	\$0	0	\$0	\$0	\$0
Total 43798 WINDOWS 10 CLIENT LICENSES	\$5,500	\$0	\$0	0	\$0	\$0	\$0
43799 WINDOWS 10 CLIENT LICENSES							
Capital	\$4,020	\$0	\$0	0	\$0	\$1,480	\$0
Total 43799 WINDOWS 10 CLIENT LICENSES	\$4,020	\$0	\$0	0	\$0	\$1,480	\$0
43800 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	0	\$0	\$5,500	\$0
Total 43800 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	0	\$0	\$5,500	\$0
43801 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	0	\$0	\$1,000	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43801 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	0	\$0	\$1,000	\$0
43802 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	0	\$0	\$5,500	\$0
Total 43802 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	0	\$0	\$5,500	\$0
43804 BONANZA FLATS							
Capital	\$0	\$206,857	\$970,859	2,150,000	\$2,150,000	\$4,485,579	\$0
Total 43804 BONANZA FLATS	\$0	\$206,857	\$970,859	2,150,000	\$2,150,000	\$4,485,579	\$0
43805 JSSD INTERCONNECTION IMPROVEMENTS							
Capital	\$0	\$488,518	\$1,074,327	800,000	\$800,000	\$1,111,482	\$0
Total 43805 JSSD INTERCONNECTION IMPROVEMENTS	\$0	\$488,518	\$1,074,327	800,000	\$800,000	\$1,111,482	\$0
43806 VMS SIGNS							
Capital	\$0	\$0	\$15,000	0	\$0	\$15,000	\$60,000
Total 43806 VMS SIGNS	\$0	\$0	\$15,000	0	\$0	\$15,000	\$60,000
43807 ENHANCED BUS STOPS AT FRESH MARKET AND P							
Capital	\$0	\$0	\$6,643	0	\$0	\$36,600	\$1,785,148
Total 43807 ENHANCED BUS STOPS AT FRESH MARKET AND P	\$0	\$0	\$6,643	0	\$0	\$36,600	\$1,785,148
43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI							
Capital	\$0	\$0	\$0	130,000	\$130,000	\$0	\$0
Total 43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI	\$0	\$0	\$0	130,000	\$130,000	\$0	\$0
43813 ELECTIC BUS CHARGING STATION AT OLD TOWN							
Personnel	\$7,597	\$9,556	\$13,465	0	\$0	\$0	\$0
Capital	\$811,002	\$22,048	\$29,193	0	\$0	\$181,776	\$0
Total 43813 ELECTIC BUS CHARGING STATION AT OLD TOWN	\$818,600	\$31,604	\$42,658	0	\$0	\$181,776	\$0
43814 MAIN STREET BOLLARDS PHASE I							
Capital	\$83,536	\$4,746	\$0	0	\$0	\$11,718	\$0
Total 43814 MAIN STREET BOLLARDS PHASE I	\$83,536	\$4,746	\$0	0	\$0	\$11,718	\$0
43815 PAVEMENT MANAGEMENT IMPLEMENTATION							
Capital	\$0	\$0	\$0	0	\$0	\$52,000	\$0
Total 43815 PAVEMENT MANAGEMENT IMPLEMENTATION	\$0	\$0	\$0	0	\$0	\$52,000	\$0
43816 SPORTS FIELD - TURF AERATOR							
Capital	\$26,000	\$0	\$0	0	\$0	\$0	\$0
Total 43816 SPORTS FIELD - TURF AERATOR	\$26,000	\$0	\$0	0	\$0	\$0	\$0
43817 ARTS & CULTURE PROJECT							
Capital	\$19,297,809	\$0	\$508,144	7,109,987	\$7,109,987	\$8,351,146	\$676,045
Total 43817 ARTS & CULTURE PROJECT	\$19,297,809	\$0	\$508,144	7,109,987	\$7,109,987	\$8,351,146	\$676,045
43818 CENTRAL PARK CITY CONDOS							
Capital	\$4,242,235	\$0	\$0	0	\$0	\$20,455	\$0
Total 43818 CENTRAL PARK CITY CONDOS	\$4,242,235	\$0	\$0	0	\$0	\$20,455	\$0
43819 WOODSIDE PHASE I							
Personnel	\$0	\$9,537	\$7,828	0	\$0	\$0	\$0
Capital	\$1,052,486	\$3,959,452	\$177,492	0	\$0	\$638,645	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total 43819 WOODSIDE PHASE I	\$1,052,486	\$3,968,988	\$185,320	0	\$0	\$638,645	\$0
43820 TREASURE HILL							
Capital	\$6,000,000	\$58,001,033	\$6,486	0	\$0	\$10,586,370	\$0
Total 43820 TREASURE HILL	\$6,000,000	\$58,001,033	\$6,486	0	\$0	\$10,586,370	\$0
43826 WEST NECK TANK							
Capital	\$0	\$27,462	\$73,624	225,000	\$225,000	\$322,538	\$1,250,000
Total 43826 WEST NECK TANK	\$0	\$27,462	\$73,624	225,000	\$225,000	\$322,538	\$1,250,000
43827 MIW OFFSITE IMPROVEMENTS							
Capital	\$0	\$91,351	\$14,496	1,100,000	\$1,100,000	\$14,496	\$0
Total 43827 MIW OFFSITE IMPROVEMENTS	\$0	\$91,351	\$14,496	1,100,000	\$1,100,000	\$14,496	\$0
43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL							
Capital	\$0	\$16,451	\$30,995	0	\$0	\$30,703	\$0
Total 43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL	\$0	\$16,451	\$30,995	0	\$0	\$30,703	\$0
43829 PHASE 2 BIKE SHARE IMPROVEMENTS							
Capital	\$0	\$0	\$140,061	50,000	\$50,000	\$140,061	\$0
Total 43829 PHASE 2 BIKE SHARE IMPROVEMENTS	\$0	\$0	\$140,061	50,000	\$50,000	\$140,061	\$0
43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP							
Capital	\$0	\$0	\$0	0	\$0	\$29,000	\$0
Total 43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	\$0	\$0	\$0	0	\$0	\$29,000	\$0
43832 REMODEL FOR TRANSIT DRIVER HOUSING							
Personnel	\$0	\$7,947	\$5,326	0	\$0	\$0	\$0
Capital	\$31,303	\$221,999	\$363,915	300,000	\$300,000	\$491,101	\$0
Total 43832 REMODEL FOR TRANSIT DRIVER HOUSING	\$31,303	\$229,947	\$369,241	300,000	\$300,000	\$491,101	\$0
43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S							
Capital	\$0	\$0	\$0	71,000	\$71,000	\$0	\$0
Total 43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S	\$0	\$0	\$0	71,000	\$71,000	\$0	\$0
43835 GIS: GEOEVENT SERVER LICENSE							
Capital	\$0	\$0	\$0	5,000	\$5,000	\$5,000	\$0
Total 43835 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	5,000	\$5,000	\$5,000	\$0
43836 GIS: GEOEVENT SERVER LICENSE							
Capital	\$0	\$0	\$0	13,000	\$13,000	\$13,000	\$0
Total 43836 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	13,000	\$13,000	\$13,000	\$0
43838 OFFICE 2016 LICENSES							
Capital	\$0	\$992	\$0	0	\$0	\$0	\$0
Total 43838 OFFICE 2016 LICENSES	\$0	\$992	\$0	0	\$0	\$0	\$0
43840 OFFICE 2016 LICENSES							
Capital	\$0	\$0	\$0	0	\$0	\$4,620	\$0
Total 43840 OFFICE 2016 LICENSES	\$0	\$0	\$0	0	\$0	\$4,620	\$0
43841 BUBBLE REPAIR							
Capital	\$0	\$106,938	\$25,490	0	\$0	\$0	\$0
Total 43841 BUBBLE REPAIR	\$0	\$106,938	\$25,490	0	\$0	\$0	\$0

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
43844 WOODSIDE PHASE II							
Personnel	\$0	\$4,914	\$13,623	0	\$0	\$0	\$0
Capital	\$0	\$1,988,264	\$285,223	2,095,136	\$2,095,136	\$7,158,778	\$26,795,000
Total 43844 WOODSIDE PHASE II	\$0	\$1,993,179	\$298,846	2,095,136	\$2,095,136	\$7,158,778	\$26,795,000
43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL							
Capital	\$0	\$0	\$0	0	\$0	\$6,000	\$0
Total 43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL	\$0	\$0	\$0	0	\$0	\$6,000	\$0
43846 SR 248 NEW TUNNEL							
Capital	\$0	\$0	\$2,927,506	0	\$0	\$5,907,150	\$0
Total 43846 SR 248 NEW TUNNEL	\$0	\$0	\$2,927,506	0	\$0	\$5,907,150	\$0
43847 SR 248 BRT							
Capital	\$0	\$0	\$0	25,000,000	\$25,000,000	\$0	\$3,500,000
Total 43847 SR 248 BRT	\$0	\$0	\$0	25,000,000	\$25,000,000	\$0	\$3,500,000
43848 OLD TOWN ACCESS & CIRCULATION PLAN							
Capital	\$0	\$0	\$24,911	190,000	\$190,000	\$30,000	\$0
Total 43848 OLD TOWN ACCESS & CIRCULATION PLAN	\$0	\$0	\$24,911	190,000	\$190,000	\$30,000	\$0
43850 LOADER							
Capital	\$0	\$0	\$301,879	300,000	\$300,000	\$300,000	\$0
Total 43850 LOADER	\$0	\$0	\$301,879	300,000	\$300,000	\$300,000	\$0
43851 EV CHARGERS							
Capital	\$0	\$0	\$90,040	257,975	\$257,975	\$257,975	\$0
Total 43851 EV CHARGERS	\$0	\$0	\$90,040	257,975	\$257,975	\$257,975	\$0
43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA							
Capital	\$0	\$0	\$0	300,000	\$300,000	\$0	\$200,000
Total 43852 DEER VALLEY DR BICYCLE AND PEDESTRIAN FA	\$0	\$0	\$0	300,000	\$300,000	\$0	\$200,000
43853 TRAFFIC DEMAND MANAGEMENT							
Capital	\$0	\$0	\$0	200,000	\$200,000	\$0	\$0
Total 43853 TRAFFIC DEMAND MANAGEMENT	\$0	\$0	\$0	200,000	\$200,000	\$0	\$0
43854 ROADSIDE TRAILHEAD SIGNAGE							
Capital	\$0	\$0	\$10,991	0	\$0	\$0	\$0
Total 43854 ROADSIDE TRAILHEAD SIGNAGE	\$0	\$0	\$10,991	0	\$0	\$0	\$0
43856 ROUND VALLEY TRAIL							
Capital	\$0	\$0	\$3,575	0	\$0	\$0	\$0
Total 43856 ROUND VALLEY TRAIL	\$0	\$0	\$3,575	0	\$0	\$0	\$0
43857 FOOT TRAIL - PHASE 1							
Capital	\$0	\$0	\$20,000	0	\$0	\$0	\$0
Total 43857 FOOT TRAIL - PHASE 1	\$0	\$0	\$20,000	0	\$0	\$0	\$0
43858 TRAIL COUNTERS GRANT PROJECT 2020							
Capital	\$0	\$0	\$2,245	0	\$0	\$0	\$0
Total 43858 TRAIL COUNTERS GRANT PROJECT 2020	\$0	\$0	\$2,245	0	\$0	\$0	\$0
TOTAL	\$262,595,798	\$354,413,194	\$152,280,353	251,071,106	\$251,071,106	\$372,424,762	\$234,710,855

## SELF INSURANCE FUND - Budget Summary

### 064 SELF INSURANCE FUND

#### Revenue Summary

### 064 SELF INSURANCE FUND

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Mat, Suppls, Services	\$1,136,348	\$790,832	\$1,127,295	\$1,586,327	1,633,060	\$1,633,060	\$2,083,060	\$1,733,060
Total Depts	\$1,136,348	\$790,832	\$1,127,295	\$1,586,327	1,633,060	\$1,633,060	\$2,083,060	\$1,733,060
Other								
Ending Balance	\$793,923	\$1,163,647	\$1,348,568	\$0	371,245	\$371,245	\$827,159	\$493,142
Total Other	\$793,923	\$1,163,647	\$1,348,568	\$0	371,245	\$371,245	\$827,159	\$493,142
<b>TOTAL</b>	<b>\$1,930,271</b>	<b>\$1,954,479</b>	<b>\$2,475,863</b>	<b>\$1,586,327</b>	<b>2,004,305</b>	<b>\$2,004,305</b>	<b>\$2,910,219</b>	<b>\$2,226,202</b>

### 064 SELF INSURANCE FUND

#### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Misc. Revenues								
064-36991 FEE FOR WORKER'S COMP SELF-INS	\$275,000	\$275,000	\$275,000	\$275,000	275,000	\$275,000	\$275,000	\$0
Total Misc. Revenues	\$275,000	\$275,000	\$275,000	\$275,000	275,000	\$275,000	\$275,000	\$0
Interfund Transactions (Admin)								
064-38141 INS - GENERAL FUND	\$444,676	\$600,000	\$599,683	\$777,096	777,096	\$777,096	\$777,096	\$823,716
064-38142 INS - GOLF	\$5,405	\$5,745	\$0	\$9,045	9,045	\$9,045	\$9,045	\$8,868
064-38143 INS - WATER FUND	\$92,816	\$104,977	\$141,941	\$161,097	161,097	\$161,097	\$161,097	\$172,680
064-38144 INS - TRANSPORTATION	\$144,100	\$174,834	\$288,883	\$331,620	331,620	\$331,620	\$331,620	\$386,104
064-38146 38146	\$0	\$0	\$6,709	\$7,793	7,793	\$7,793	\$7,793	\$7,675
Total Interfund Transactions (Admin)	\$686,997	\$885,556	\$1,037,216	\$1,286,651	1,286,651	\$1,286,651	\$1,286,651	\$1,399,043
Beginning Balance								
064-39990 BEGINNING BALANCE	\$968,274	\$793,923	\$1,163,647	\$1,348,568	442,654	\$442,654	\$1,348,568	\$827,159
Total Beginning Balance	\$968,274	\$793,923	\$1,163,647	\$1,348,568	442,654	\$442,654	\$1,348,568	\$827,159
<b>TOTAL</b>	<b>\$1,930,271</b>	<b>\$1,954,479</b>	<b>\$2,475,863</b>	<b>\$2,910,219</b>	<b>2,004,305</b>	<b>\$2,004,305</b>	<b>\$2,910,219</b>	<b>\$2,226,202</b>

## 064 SELF INSURANCE FUND

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40132 SELF INS & SEC BOND							
Mat, Suppls, Services	\$709,376	\$822,595	\$1,131,585	1,021,500	\$1,021,500	\$1,471,500	\$1,121,500
Total 40132 SELF INS & SEC BOND	\$709,376	\$822,595	\$1,131,585	1,021,500	\$1,021,500	\$1,471,500	\$1,121,500
40139 WORKERS COMP							
Mat, Suppls, Services	\$81,455	\$34,011	\$110,070	275,000	\$275,000	\$275,000	\$275,000
Total 40139 WORKERS COMP	\$81,455	\$34,011	\$110,070	275,000	\$275,000	\$275,000	\$275,000
40141 DENTAL SELF FUNDING							
Mat, Suppls, Services	\$0	\$270,690	\$344,671	336,560	\$336,560	\$336,560	\$336,560
Total 40141 DENTAL SELF FUNDING	\$0	\$270,690	\$344,671	336,560	\$336,560	\$336,560	\$336,560
40999 END BAL SUR(DEF)							
Ending Balance	\$1,163,647	\$1,348,568	\$0	371,245	\$371,245	\$827,159	\$493,142
Total 40999 END BAL SUR(DEF)	\$1,163,647	\$1,348,568	\$0	371,245	\$371,245	\$827,159	\$493,142
TOTAL	\$1,954,479	\$2,475,863	\$1,586,327	2,004,305	\$2,004,305	\$2,910,219	\$2,226,202

## SALES TAX REV BOND - DEBT SVS FUND - Budget Summary

### 070 SALES TAX REV BOND - DEBT SVS

#### Revenue Summary

### 070 SALES TAX REV BOND - DEBT SVS

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Debt Service	\$2,255,381	\$5,254,634	\$5,609,398	\$7,427,890	5,037,565	\$5,037,565	\$7,438,315	\$5,040,066
Total Depts	\$2,255,381	\$5,254,634	\$5,609,398	\$7,427,890	5,037,565	\$5,037,565	\$7,438,315	\$5,040,066
Other								
Interfund Transfer	\$462,696	\$30,203,248	\$11,993,364	\$217,039	0	\$0	\$217,039	\$0
Ending Balance	\$2,403,929	\$7,396,945	\$25,749,908	\$0	9,172,072	\$9,172,072	\$25,513,870	\$27,906,245
Total Other	\$2,866,625	\$37,600,193	\$37,743,272	\$217,039	9,172,072	\$9,172,072	\$25,730,909	\$27,906,245
TOTAL	\$5,122,006	\$42,854,827	\$43,352,670	\$7,644,929	14,209,637	\$14,209,637	\$33,169,224	\$32,946,311

## 070 SALES TAX REV BOND - DEBT SVS

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Misc. Revenues								
070-36112 INT EARN SPEC ACCTS	\$26,965	\$195,670	\$341,062	\$614,894	0	\$0	\$0	\$0
Total Misc. Revenues	\$26,965	\$195,670	\$341,062	\$614,894	0	\$0	\$0	\$0
Interfund Transactions (Admin)								
070-38131 CITY CONT. GENERAL	\$160,058	\$159,826	\$161,703	\$162,477	162,477	\$162,477	\$162,477	\$22,495
Total Interfund Transactions (Admin)	\$160,058	\$159,826	\$161,703	\$162,477	162,477	\$162,477	\$162,477	\$22,495
Interfund Transactions (CIP/Debt)								
070-38231 TRANSFER FROM CIP	\$1,285,867	\$3,352,716	\$3,669,062	\$3,682,118	5,745,118	\$5,745,118	\$3,682,118	\$3,580,329
070-38234 TRANSFER IN FROM MAIN ST. RDA	\$806,088	\$809,490	\$805,161	\$805,006	805,006	\$805,006	\$805,006	\$1,046,777
070-38236 TRANSFER FROM LPA RDA-FUND 33	\$0	\$705,325	\$708,215	\$2,769,715	706,715	\$706,715	\$2,769,715	\$2,782,840
Total Interfund Transactions (CIP/Debt)	\$2,091,955	\$4,867,531	\$5,182,438	\$7,256,839	7,256,839	\$7,256,839	\$7,256,839	\$7,409,946
Bond Proceeds								
070-39220 BOND PROCEEDS	\$0	\$31,940,000	\$26,775,000	\$0	0	\$0	\$0	\$0
070-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$0	\$3,287,871	\$3,495,522	\$0	0	\$0	\$0	\$0
Total Bond Proceeds	\$0	\$35,227,871	\$30,270,522	\$0	0	\$0	\$0	\$0
Beginning Balance								
070-39990 BEGINNING BALANCE	\$2,843,028	\$2,403,929	\$7,396,945	\$25,749,908	6,790,321	\$6,790,321	\$25,749,908	\$25,513,870
Total Beginning Balance	\$2,843,028	\$2,403,929	\$7,396,945	\$25,749,908	6,790,321	\$6,790,321	\$25,749,908	\$25,513,870
<b>TOTAL</b>	<b>\$5,122,006</b>	<b>\$42,854,827</b>	<b>\$43,352,670</b>	<b>\$33,784,118</b>	<b>14,209,637</b>	<b>\$14,209,637</b>	<b>\$33,169,224</b>	<b>\$32,946,311</b>

## 070 SALES TAX REV BOND - DEBT SVS

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40730 2017 SALES TAX REV BONDS							
Debt Service	\$2,993,546	\$2,771,617	\$2,772,103	2,774,352	\$2,774,352	\$2,774,352	\$2,775,853
Interfund Transfer	\$29,637,246	\$3,660,563	\$202,191	0	\$0	\$202,191	\$0
Total 40730 2017 SALES TAX REV BONDS	\$32,630,792	\$6,432,180	\$2,974,294	2,774,352	\$2,774,352	\$2,976,543	\$2,775,853
40731 2019 SALES TAX REV BONDS							
Debt Service	\$0	\$582,749	\$2,398,500	0	\$0	\$2,400,750	\$0
Interfund Transfer	\$0	\$7,906,516	\$0	0	\$0	\$0	\$0
Total 40731 2019 SALES TAX REV BONDS	\$0	\$8,489,265	\$2,398,500	0	\$0	\$2,400,750	\$0
40795 2014A SALES TAX REV & REF BONDS							
Debt Service	\$1,091,000	\$1,088,015	\$1,088,600	1,090,300	\$1,090,300	\$1,090,300	\$1,089,300
Total 40795 2014A SALES TAX REV & REF BONDS	\$1,091,000	\$1,088,015	\$1,088,600	1,090,300	\$1,090,300	\$1,090,300	\$1,089,300

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
40796 2014B SALES TAX REV BONDS							
Debt Service	\$166,213	\$166,227	\$166,213	167,913	\$167,913	\$167,913	\$167,913
Total 40796 2014B SALES TAX REV BONDS	\$166,213	\$166,227	\$166,213	167,913	\$167,913	\$167,913	\$167,913
40798 2015 SALES TAX REV BONDS							
Debt Service	\$1,003,875	\$1,000,790	\$1,002,475	1,005,000	\$1,005,000	\$1,005,000	\$1,007,000
Interfund Transfer	\$566,002	\$426,285	\$14,848	0	\$0	\$14,848	\$0
Total 40798 2015 SALES TAX REV BONDS	\$1,569,877	\$1,427,075	\$1,017,323	1,005,000	\$1,005,000	\$1,019,848	\$1,007,000
40999 END BAL SUR(DEF)							
Ending Balance	\$7,396,945	\$25,749,908	\$0	9,172,072	\$9,172,072	\$25,513,870	\$27,906,245
Total 40999 END BAL SUR(DEF)	\$7,396,945	\$25,749,908	\$0	9,172,072	\$9,172,072	\$25,513,870	\$27,906,245
TOTAL	\$42,854,827	\$43,352,670	\$7,644,929	14,209,637	\$14,209,637	\$33,169,224	\$32,946,311

## DEBT SERVICE FUND - Budget Summary

### 071 DEBT SERVICE FUND

#### Revenue Summary

### 071 DEBT SERVICE FUND

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Debt Service	\$4,365,584	\$6,420,934	\$10,245,637	\$15,378,963	5,307,335	\$5,307,335	\$16,300,219	\$7,699,000
Total Depts	\$4,365,584	\$6,420,934	\$10,245,637	\$15,378,963	5,307,335	\$5,307,335	\$16,300,219	\$7,699,000
Other								
Interfund Transfer	\$27,708,333	\$0	\$50,094,149	\$4,651,693	0	\$0	\$4,651,693	\$0
Ending Balance	\$643,716	\$710,461	\$1,575,743	\$0	1,530,403	\$1,530,403	\$723,200	\$2,581,847
Total Other	\$28,352,049	\$710,461	\$51,669,892	\$4,651,693	1,530,403	\$1,530,403	\$5,374,893	\$2,581,847
TOTAL	\$32,717,633	\$7,131,395	\$61,915,530	\$20,030,656	6,837,738	\$6,837,738	\$21,675,112	\$10,280,847



## 071 DEBT SERVICE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Property Taxes</b>								
071-31112 PROP TAX DEBT SERV	\$4,208,158	\$6,420,184	\$6,024,374	\$9,269,384	6,024,374	\$6,024,374	\$9,272,937	\$9,506,281
071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	12,000	\$12,000	\$12,000	\$12,000
<b>Total Property Taxes</b>	<b>\$4,220,158</b>	<b>\$6,432,184</b>	<b>\$6,036,374</b>	<b>\$9,281,384</b>	<b>6,036,374</b>	<b>\$6,036,374</b>	<b>\$9,284,937</b>	<b>\$9,518,281</b>
<b>Misc. Revenues</b>								
071-36112 INT EARN SPEC ACCTS	\$645	\$1,729	\$2,575	\$3,655	0	\$0	\$0	\$0
071-36915 BUILD AMERICA BOND SUBSIDY	\$58,354	\$53,765	\$48,857	\$43,186	45,967	\$45,967	\$45,967	\$39,366
<b>Total Misc. Revenues</b>	<b>\$58,998</b>	<b>\$55,495</b>	<b>\$51,431</b>	<b>\$46,841</b>	<b>45,967</b>	<b>\$45,967</b>	<b>\$45,967</b>	<b>\$39,366</b>
<b>Bond Proceeds</b>								
071-39219 REFUNDING BONDS ISSUED	\$0	\$0	\$4,290,000	\$5,470,000	0	\$0	\$5,470,000	\$0
071-39220 BOND PROCEEDS	\$25,000,000	\$0	\$44,000,000	\$4,000,000	0	\$0	\$4,000,000	\$0
071-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$2,863,698	\$0	\$6,827,264	\$1,298,465	0	\$0	\$1,298,465	\$0
<b>Total Bond Proceeds</b>	<b>\$27,863,698</b>	<b>\$0</b>	<b>\$55,117,264</b>	<b>\$10,768,465</b>	<b>0</b>	<b>\$0</b>	<b>\$10,768,465</b>	<b>\$0</b>
<b>Beginning Balance</b>								
071-39990 BEGINNING BALANCE	\$574,778	\$643,716	\$710,461	\$1,575,743	755,397	\$755,397	\$1,575,743	\$723,200
<b>Total Beginning Balance</b>	<b>\$574,778</b>	<b>\$643,716</b>	<b>\$710,461</b>	<b>\$1,575,743</b>	<b>755,397</b>	<b>\$755,397</b>	<b>\$1,575,743</b>	<b>\$723,200</b>
<b>TOTAL</b>	<b>\$32,717,633</b>	<b>\$7,131,395</b>	<b>\$61,915,530</b>	<b>\$21,672,433</b>	<b>6,837,738</b>	<b>\$6,837,738</b>	<b>\$21,675,112</b>	<b>\$10,280,847</b>

## 071 DEBT SERVICE FUND

### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>40779 GO BONDS-2008 SERIES</b>							
Debt Service	\$894,950	\$4,842,458	\$0	898,000	\$898,000	\$898,000	\$0
<b>Total 40779 GO BONDS-2008 SERIES</b>	<b>\$894,950</b>	<b>\$4,842,458</b>	<b>\$0</b>	<b>898,000</b>	<b>\$898,000</b>	<b>\$898,000</b>	<b>\$0</b>
<b>40780 GO BONDS-2009 SERIES</b>							
Debt Service	\$1,022,560	\$1,021,340	\$4,755,756	1,029,000	\$1,029,000	\$4,759,000	\$0
<b>Total 40780 GO BONDS-2009 SERIES</b>	<b>\$1,022,560</b>	<b>\$1,021,340</b>	<b>\$4,755,756</b>	<b>1,029,000</b>	<b>\$1,029,000</b>	<b>\$4,759,000</b>	<b>\$0</b>
<b>40788 GO BONDS-2010B SERIES</b>							
Debt Service	\$555,485	\$549,900	\$2,798,647	544,335	\$544,335	\$2,802,000	\$0
<b>Total 40788 GO BONDS-2010B SERIES</b>	<b>\$555,485</b>	<b>\$549,900</b>	<b>\$2,798,647</b>	<b>544,335</b>	<b>\$544,335</b>	<b>\$2,802,000</b>	<b>\$0</b>
<b>40793 GO BONDS-2013A SERIES</b>							
Debt Service	\$577,563	\$578,978	\$585,163	587,000	\$587,000	\$587,000	\$588,000
<b>Total 40793 GO BONDS-2013A SERIES</b>	<b>\$577,563</b>	<b>\$578,978</b>	<b>\$585,163</b>	<b>587,000</b>	<b>\$587,000</b>	<b>\$587,000</b>	<b>\$588,000</b>
<b>40794 GO BONDS-2013B SERIES</b>							

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Debt Service	\$408,250	\$265	\$0	0	\$0	\$0	\$0
Total 40794 GO BONDS-2013B SERIES	\$408,250	\$265	\$0	0	\$0	\$0	\$0
40797 2014 GO REFUNDING BONDS							
Debt Service	\$738,050	\$740,265	\$250	0	\$0	\$0	\$0
Total 40797 2014 GO REFUNDING BONDS	\$738,050	\$740,265	\$250	0	\$0	\$0	\$0
40799 2017 GO BONDS OPEN SPACE							
Debt Service	\$2,224,076	\$2,242,050	\$2,245,600	2,249,000	\$2,249,000	\$2,249,000	\$2,232,000
Total 40799 2017 GO BONDS OPEN SPACE	\$2,224,076	\$2,242,050	\$2,245,600	2,249,000	\$2,249,000	\$2,249,000	\$2,232,000
40800 GO BONDS - 2019 SERIES							
Debt Service	\$0	\$270,383	\$4,875,521	0	\$0	\$4,877,000	\$4,879,000
Interfund Transfer	\$0	\$50,094,149	\$0	0	\$0	\$0	\$0
Total 40800 GO BONDS - 2019 SERIES	\$0	\$50,364,532	\$4,875,521	0	\$0	\$4,877,000	\$4,879,000
40801 GO BONDS - 2020 SERIES							
Debt Service	\$0	\$0	\$118,027	0	\$0	\$128,219	\$0
Interfund Transfer	\$0	\$0	\$4,651,693	0	\$0	\$4,651,693	\$0
Total 40801 GO BONDS - 2020 SERIES	\$0	\$0	\$4,769,720	0	\$0	\$4,779,912	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$710,461	\$1,575,743	\$0	1,530,403	\$1,530,403	\$723,200	\$2,581,847
Total 40999 END BAL SUR(DEF)	\$710,461	\$1,575,743	\$0	1,530,403	\$1,530,403	\$723,200	\$2,581,847
TOTAL	\$7,131,395	\$61,915,530	\$20,030,656	6,837,738	\$6,837,738	\$21,675,112	\$10,280,847

## PARKING FUND - Budget Summary

### 058 PARKING FUND

#### Revenue Summary

### 058 PARKING FUND

#### Expense Summary

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Depts								
Personnel	\$0	\$0	\$0	\$922,499	960,441	\$960,441	\$960,441	\$849,924
Mat, Suppls, Services	\$0	\$0	\$0	\$518,501	747,900	\$747,900	\$747,900	\$707,900
Capital	\$0	\$0	\$0	\$0	196,000	\$196,000	\$125,000	\$125,000
Total Depts	\$0	\$0	\$0	\$1,441,000	1,904,341	\$1,904,341	\$1,833,341	\$1,682,824
Other								
Interfund Transfer	\$0	\$0	\$0	\$8,000	6,000	\$6,000	\$8,000	\$8,000
Ending Balance	\$0	\$0	\$0	\$0	1,349,190	\$1,349,190	\$1,426,190	\$2,338,730

	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
Total Other	\$0	\$0	\$0	\$8,000	1,355,190	\$1,355,190	\$1,434,190	\$2,346,730
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,449,000</b>	<b>3,259,531</b>	<b>\$3,259,531</b>	<b>\$3,267,531</b>	<b>\$4,029,554</b>

## 058 PARKING FUND

### Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>Fines &amp; Forfeitures</b>								
058-35300 CITY FINES	\$0	\$0	\$0	\$47,820	208,703	\$208,703	\$208,703	\$208,703
058-35301 PARKING PERMITS	\$0	\$0	\$0	\$325,838	195,858	\$195,858	\$195,858	\$-195,858
058-35309 TOKEN/VALIDATION REVENUE	\$0	\$0	\$0	\$-60	519	\$519	\$519	\$519
058-35310 METER REVENUE	\$0	\$0	\$0	\$1,585,286	2,590,000	\$2,590,000	\$2,590,000	\$2,590,000
<b>Total Fines &amp; Forfeitures</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,958,885</b>	<b>2,995,080</b>	<b>\$2,995,080</b>	<b>\$2,995,080</b>	<b>\$2,603,364</b>
<b>Beginning Balance</b>								
058-39990 BEGINNING BALANCE	\$0	\$0	\$0	\$0	264,451	\$264,451	\$264,451	\$1,426,190
<b>Total Beginning Balance</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>264,451</b>	<b>\$264,451</b>	<b>\$264,451</b>	<b>\$1,426,190</b>
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,958,885</b>	<b>3,259,531</b>	<b>\$3,259,531</b>	<b>\$3,259,531</b>	<b>\$4,029,554</b>

## 058 PARKING FUND

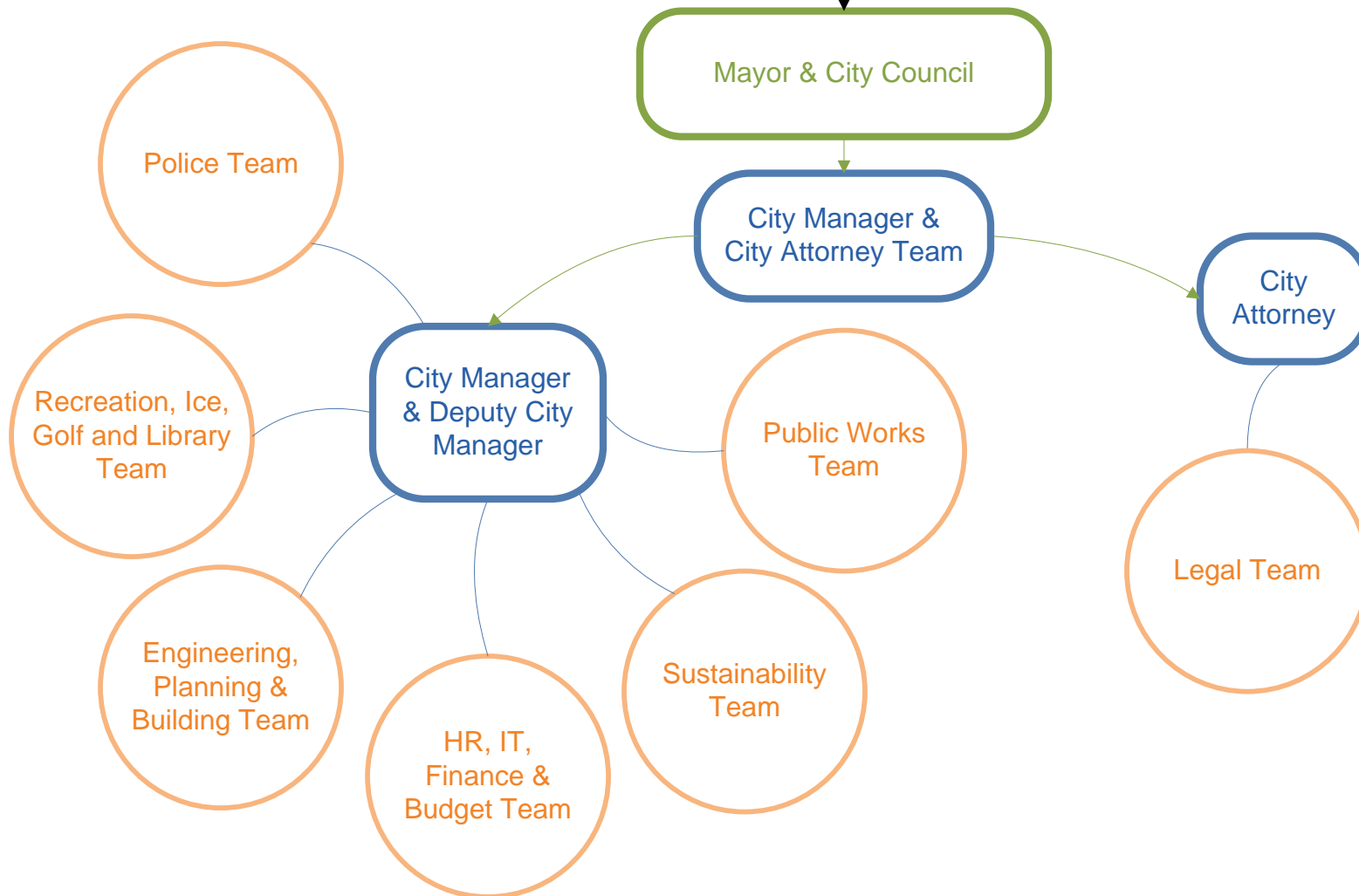
### Expenditures by Department & Type

	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
<b>40500 PARKING</b>							
Personnel	\$0	\$0	\$922,499	960,441	\$960,441	\$960,441	\$849,924
Mat, Suppls, Services	\$0	\$0	\$518,501	747,900	\$747,900	\$747,900	\$707,900
Interfund Transfer	\$0	\$0	\$8,000	6,000	\$6,000	\$8,000	\$8,000
<b>Total 40500 PARKING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,449,000</b>	<b>1,714,341</b>	<b>\$1,714,341</b>	<b>\$1,716,341</b>	<b>\$1,565,824</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$0	\$0	\$0	1,349,190	\$1,349,190	\$1,426,190	\$2,338,730
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>1,349,190</b>	<b>\$1,349,190</b>	<b>\$1,426,190</b>	<b>\$2,338,730</b>
<b>43484 PARKING METER REPLACEMENT</b>							
Capital	\$0	\$0	\$0	125,000	\$125,000	\$125,000	\$125,000
<b>Total 43484 PARKING METER</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$125,000</b>

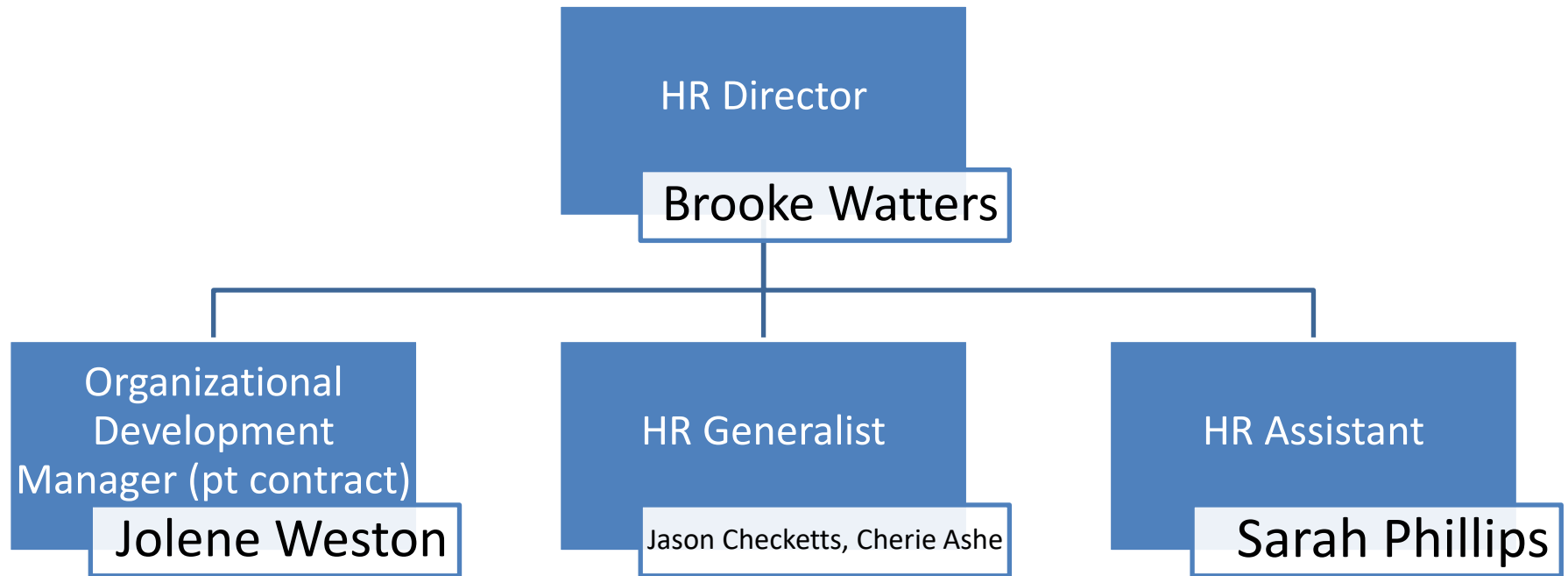
	Actuals FY 2018	Actuals FY 2019	YTD FY 2020	Original FY 2020	Budget FY 2020	Adjusted FY 2020	Budget FY 2021
REPLACEMENT							
43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S							
Capital	\$0	\$0	\$0	71,000	\$71,000	\$0	\$0
Total 43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S	\$0	\$0	\$0	71,000	\$71,000	\$0	\$0
TOTAL	\$0	\$0	\$1,449,000	3,259,531	\$3,259,531	\$3,267,531	\$4,029,554



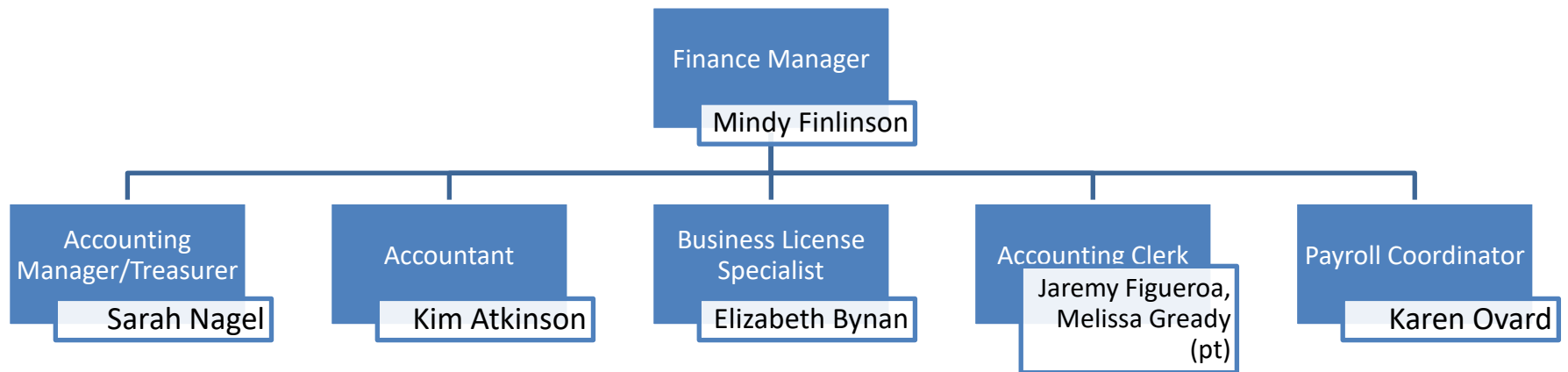
## Park City Citizens



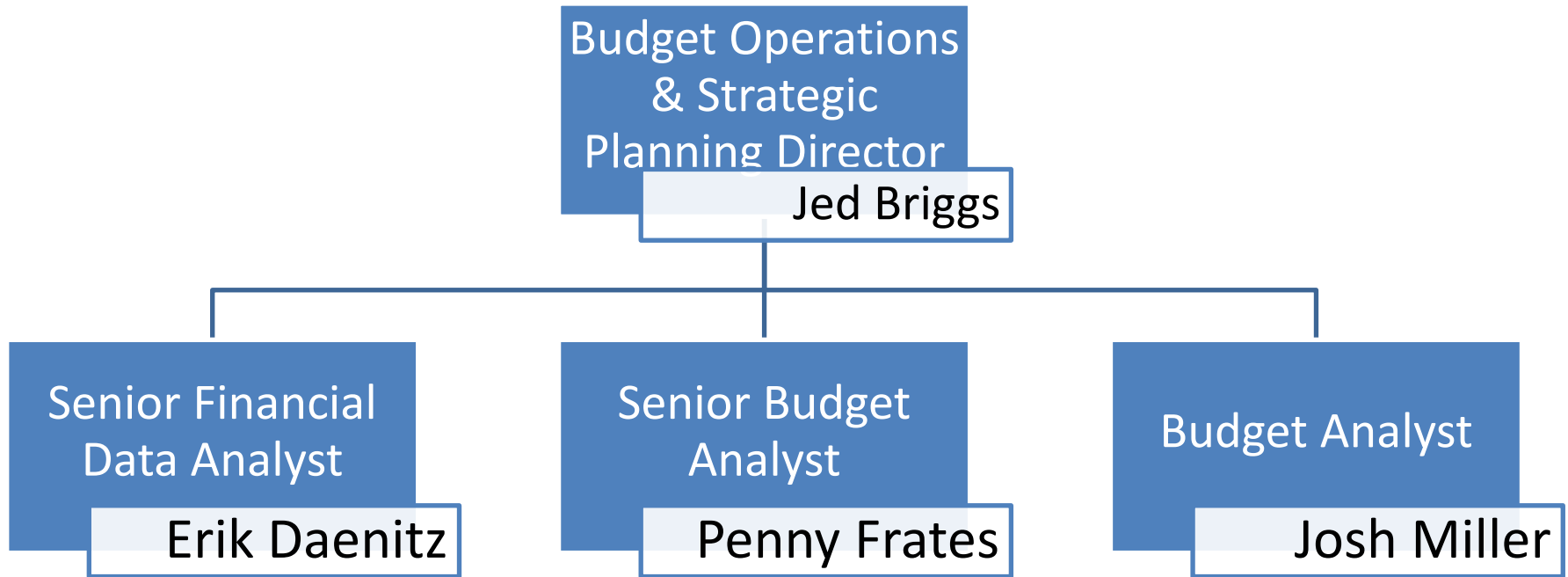
# HR Department



# Finance Department

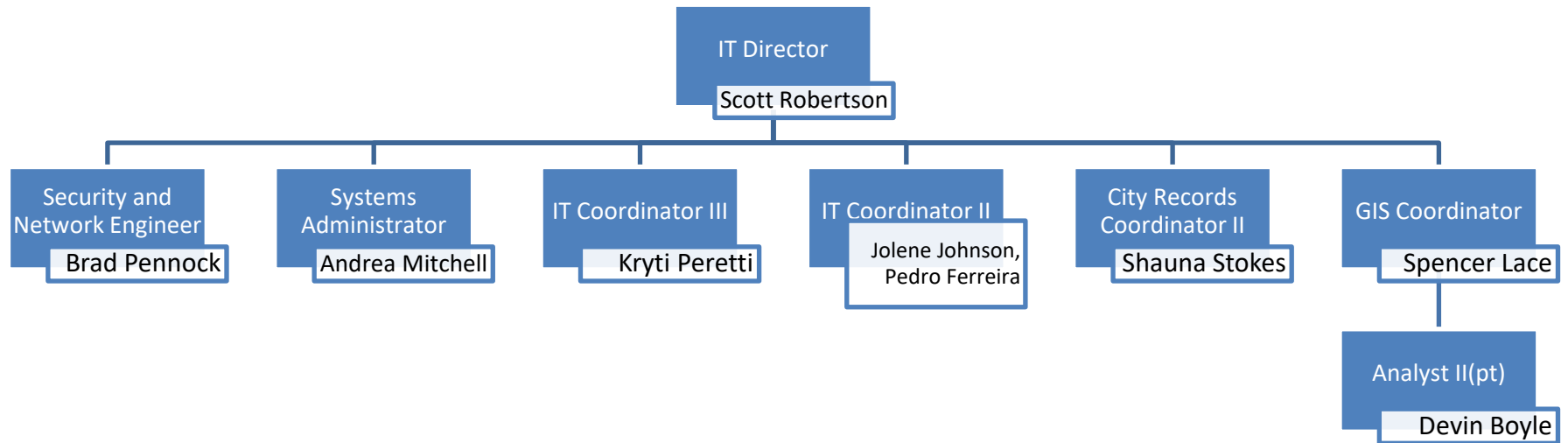


# Budget Department

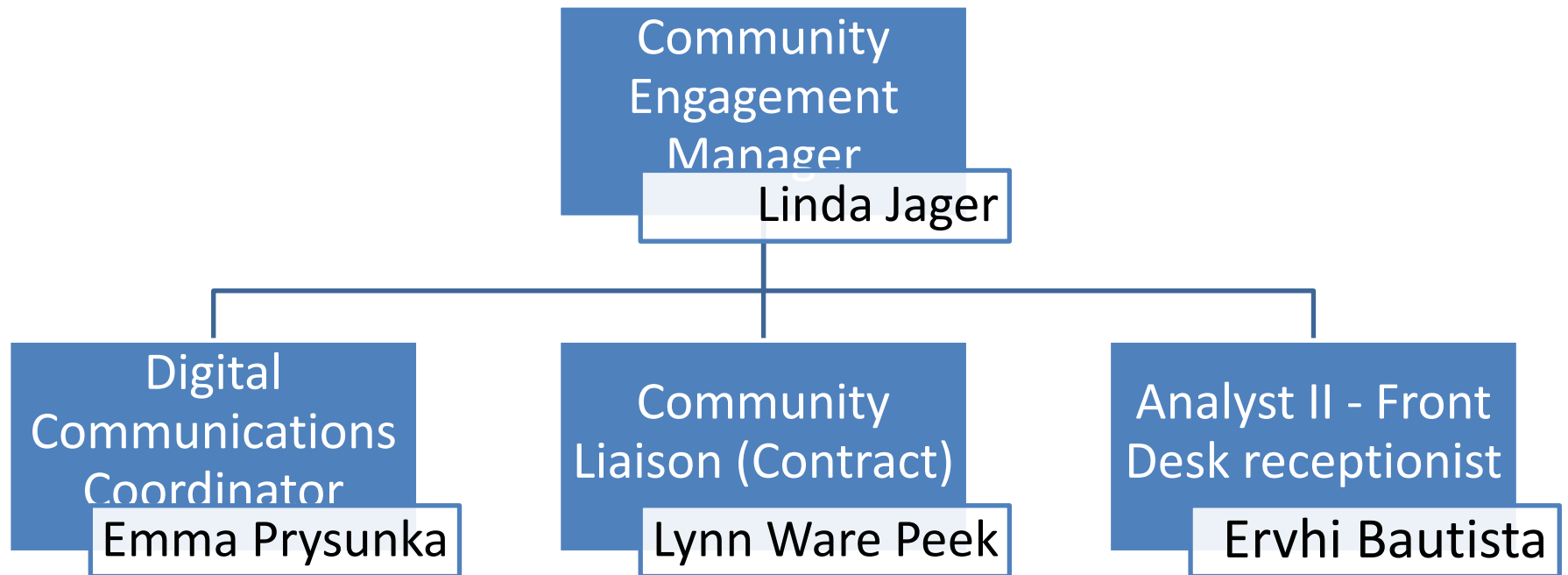




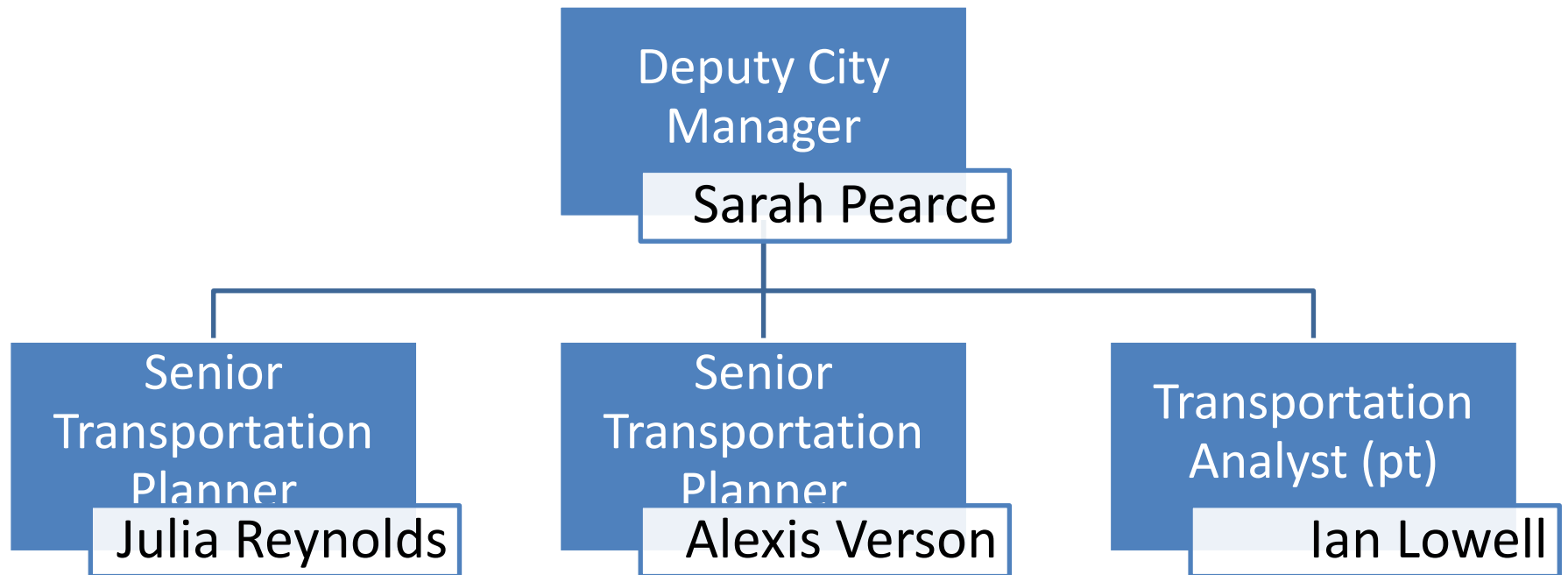
# IT Department



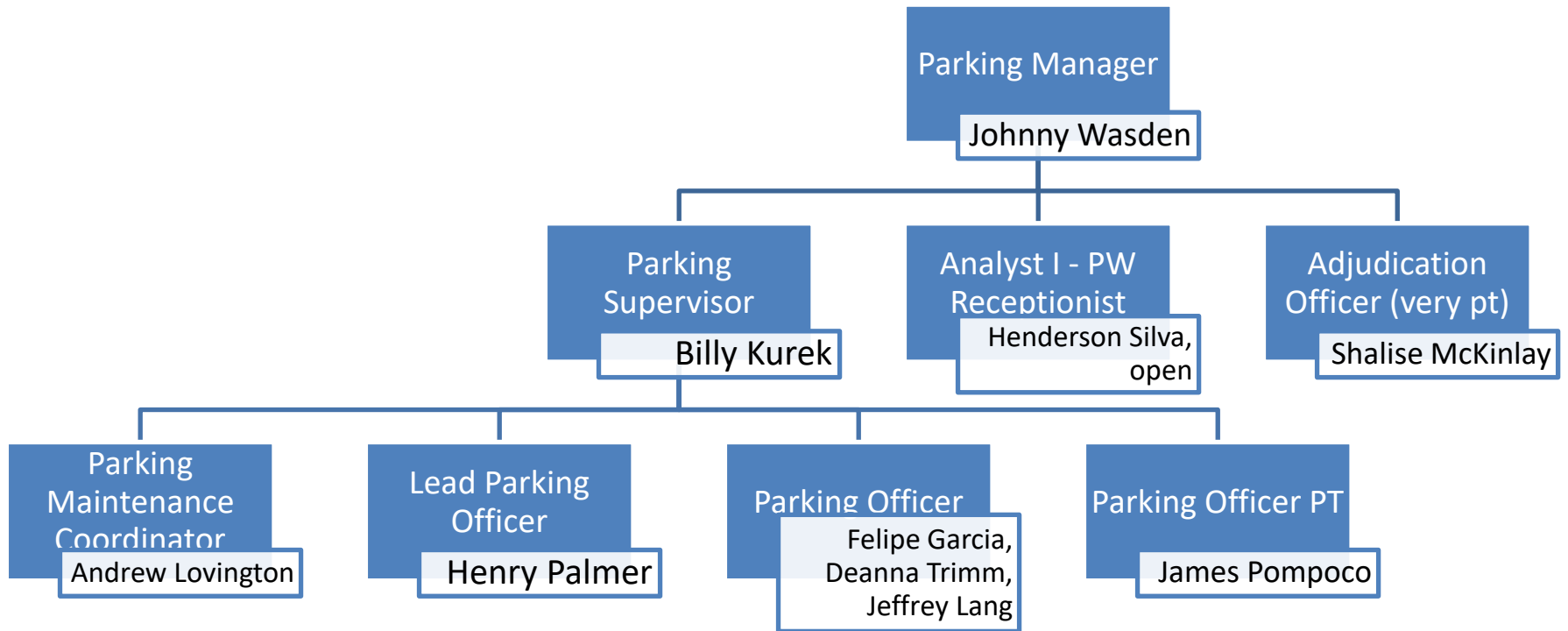
# Community Department



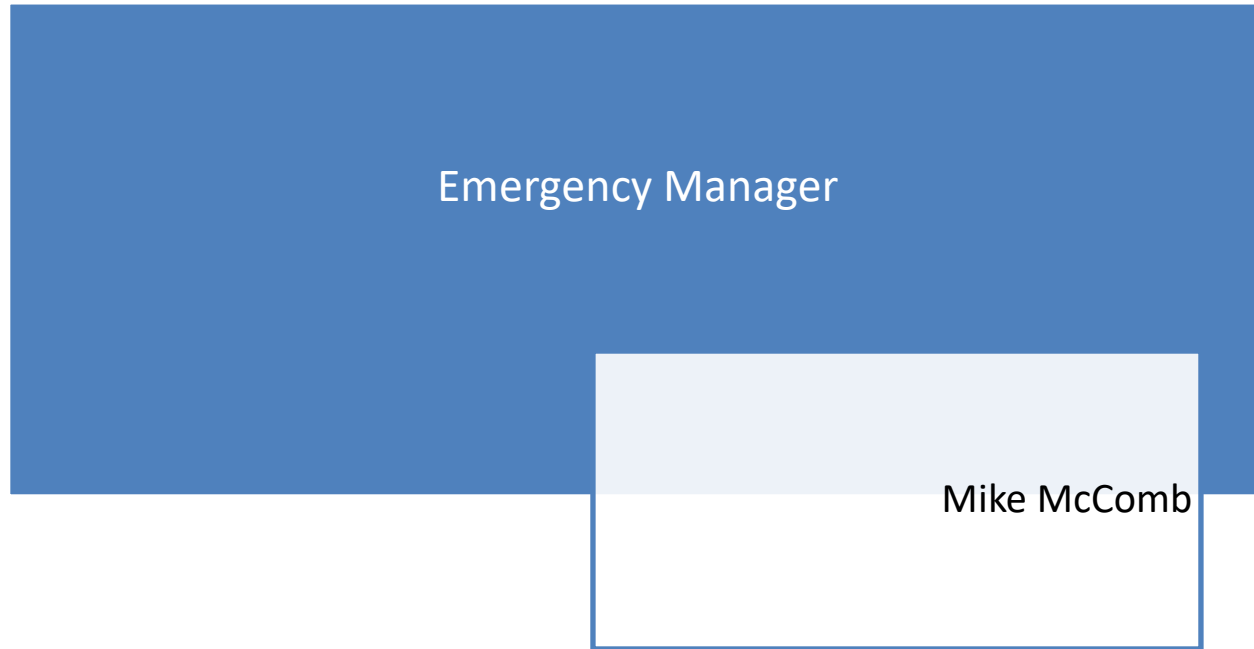
# Transportation Planning Department



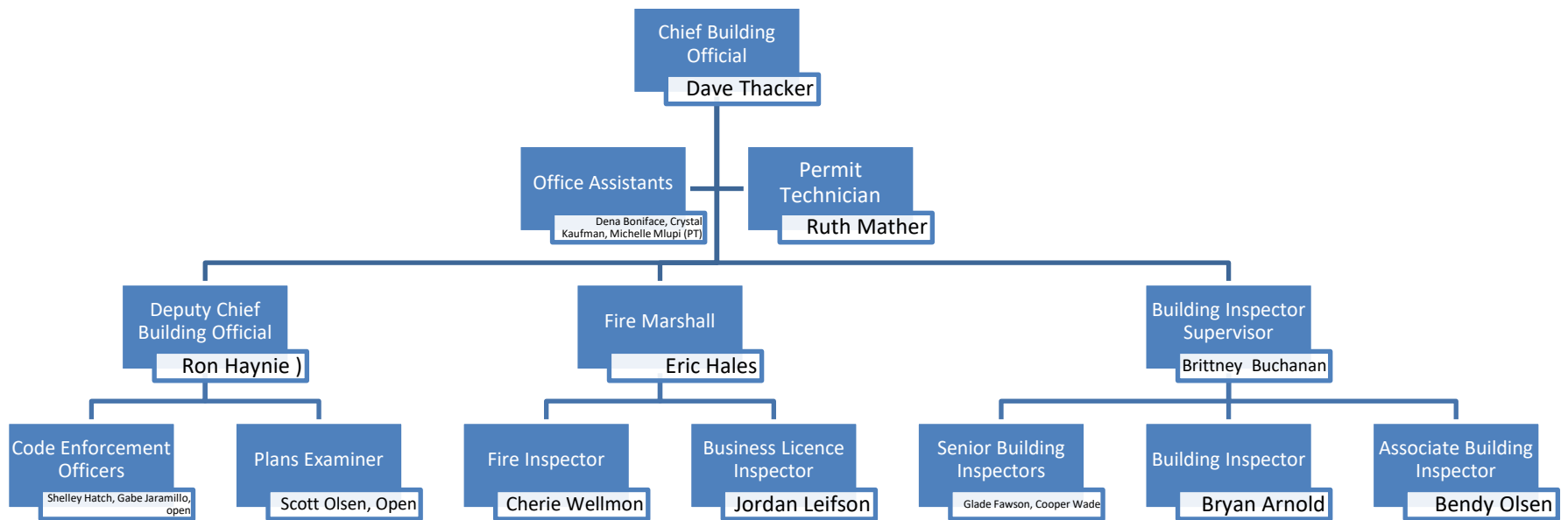
# Parking Department



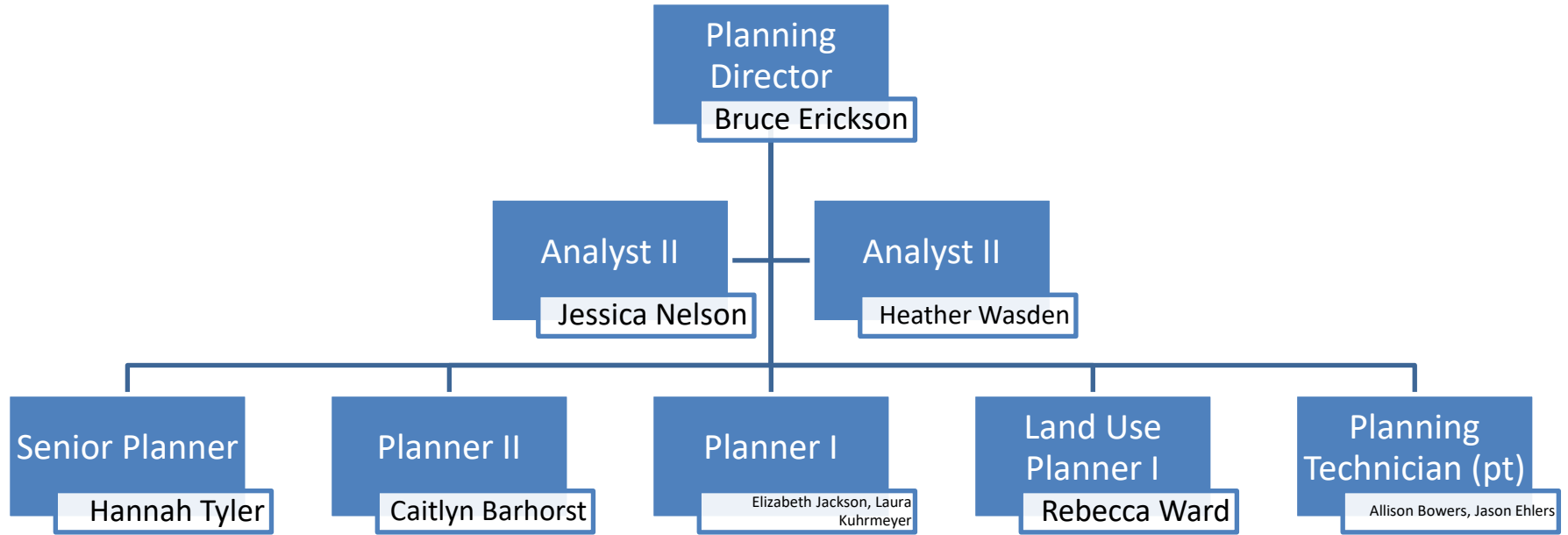
# Emergency Management Department



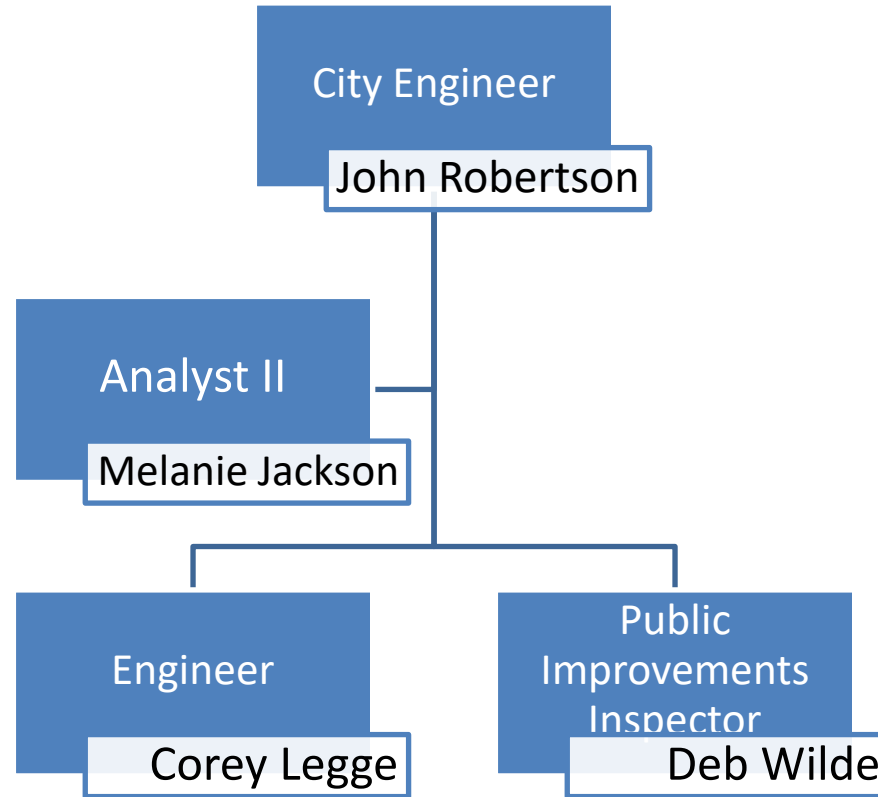
# Building Department



# Planning Department

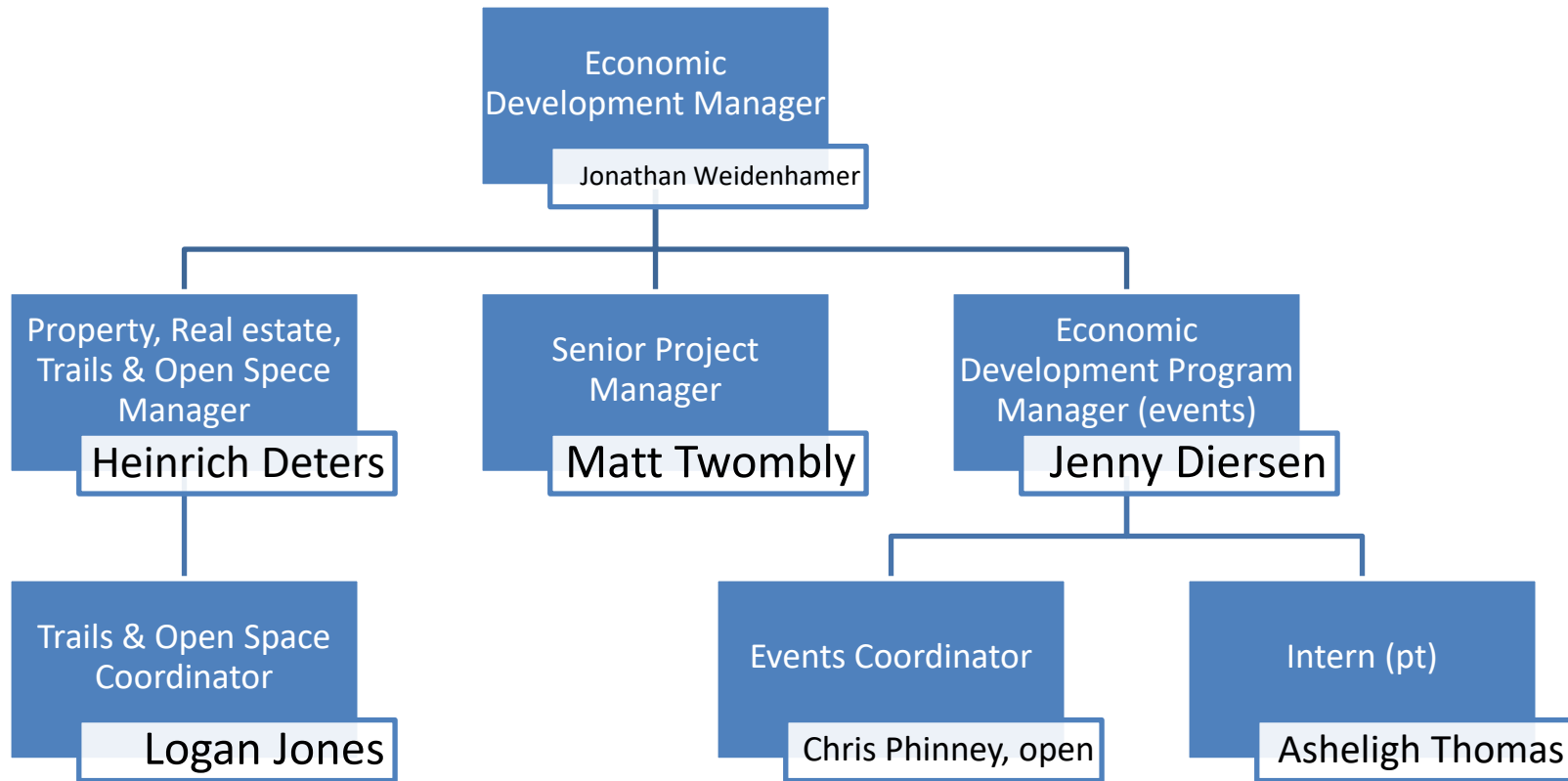


# Engineering Department





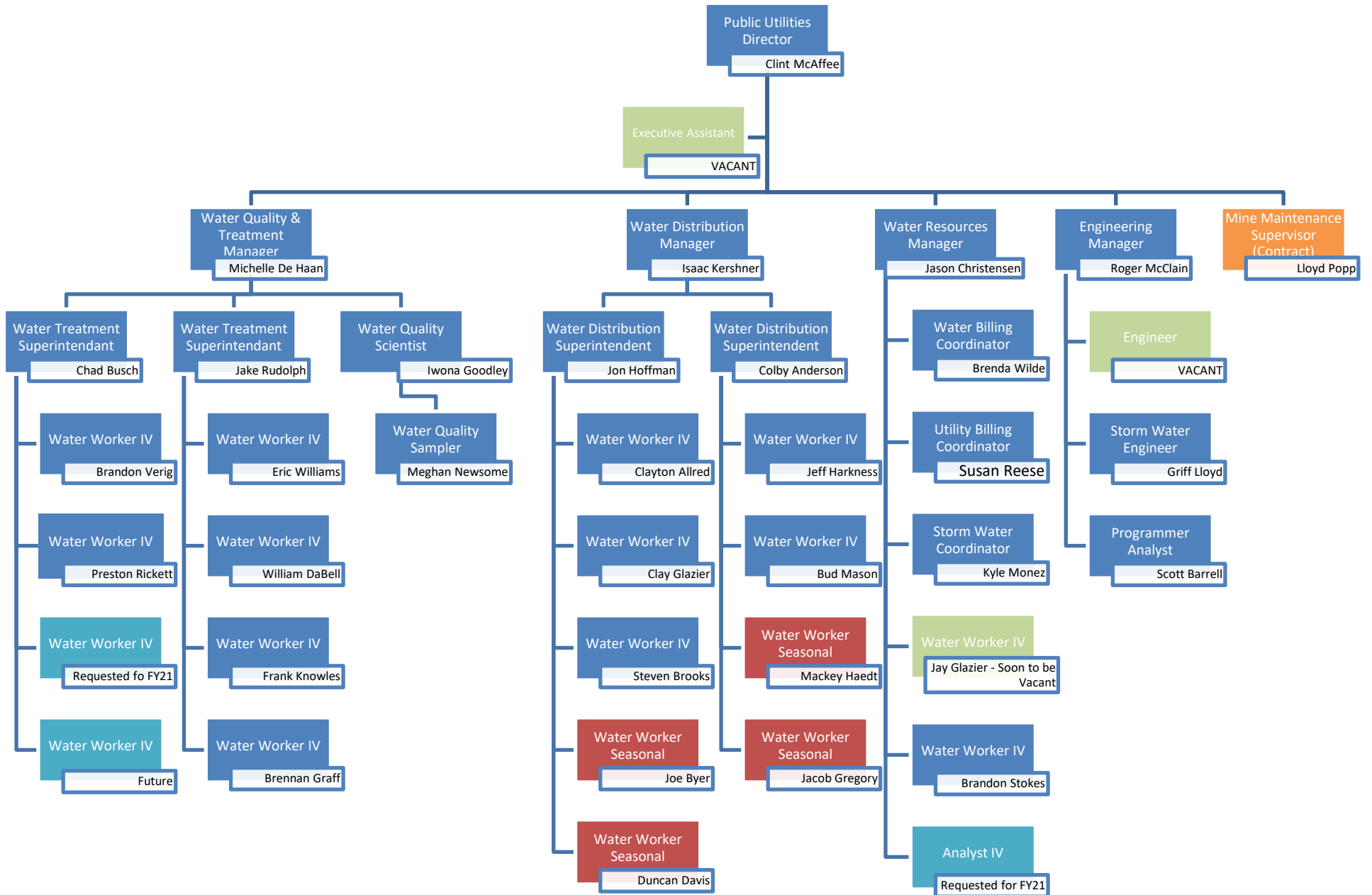
# Economy Department



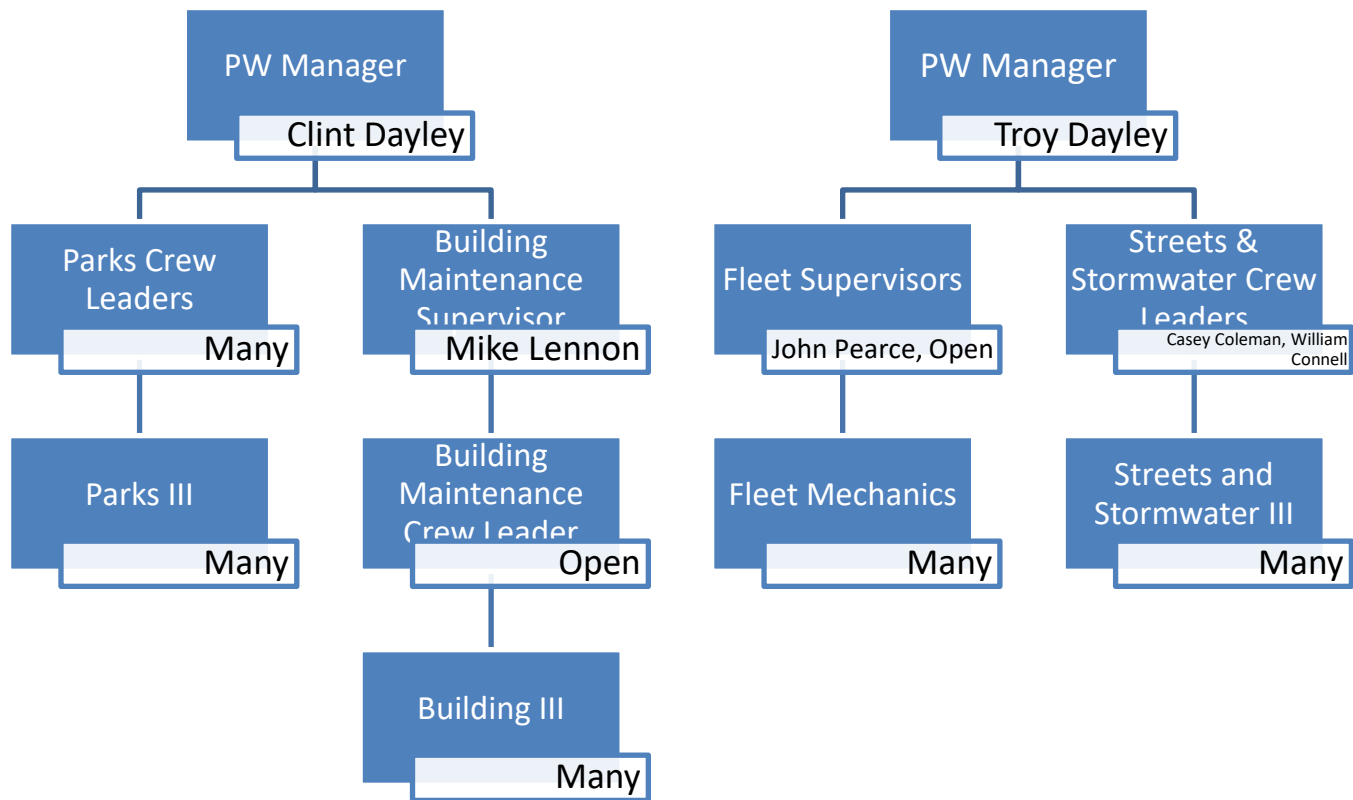
# Housing Department



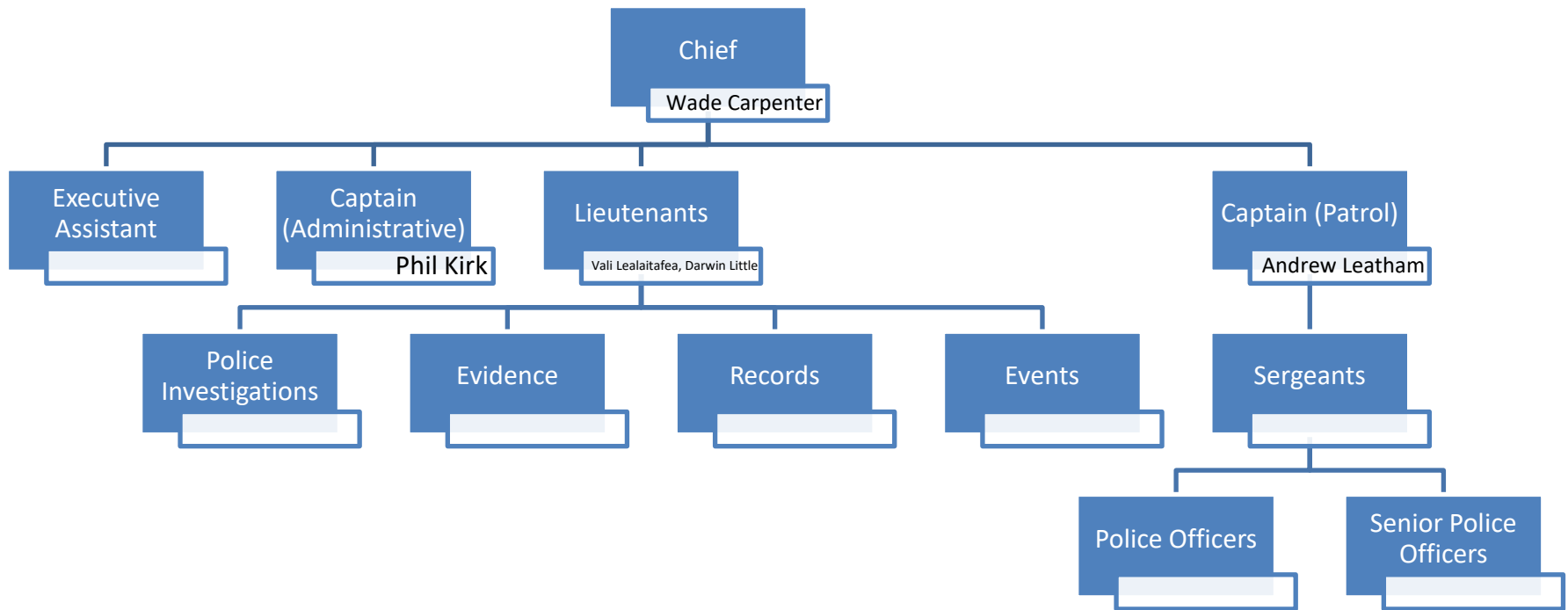
# Public Utilities Department – Jun 2020



# Public Works Department

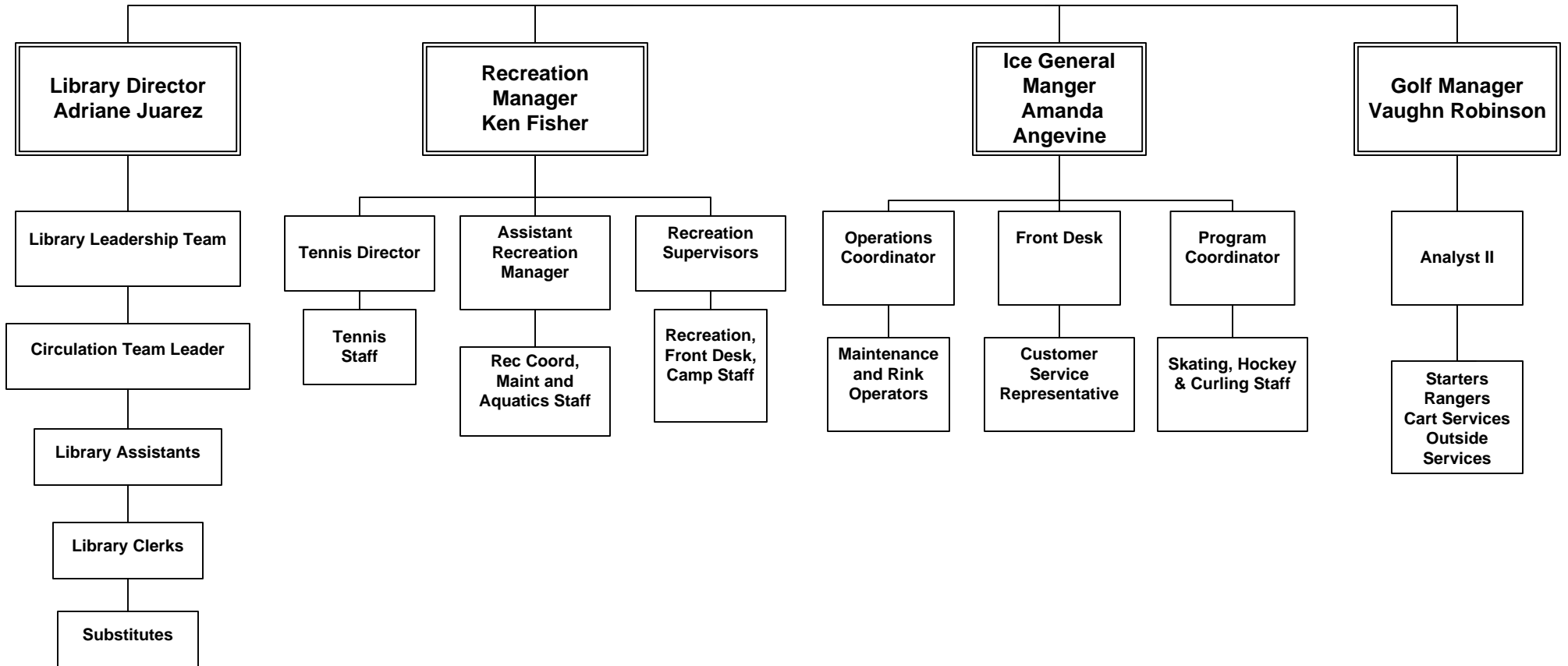


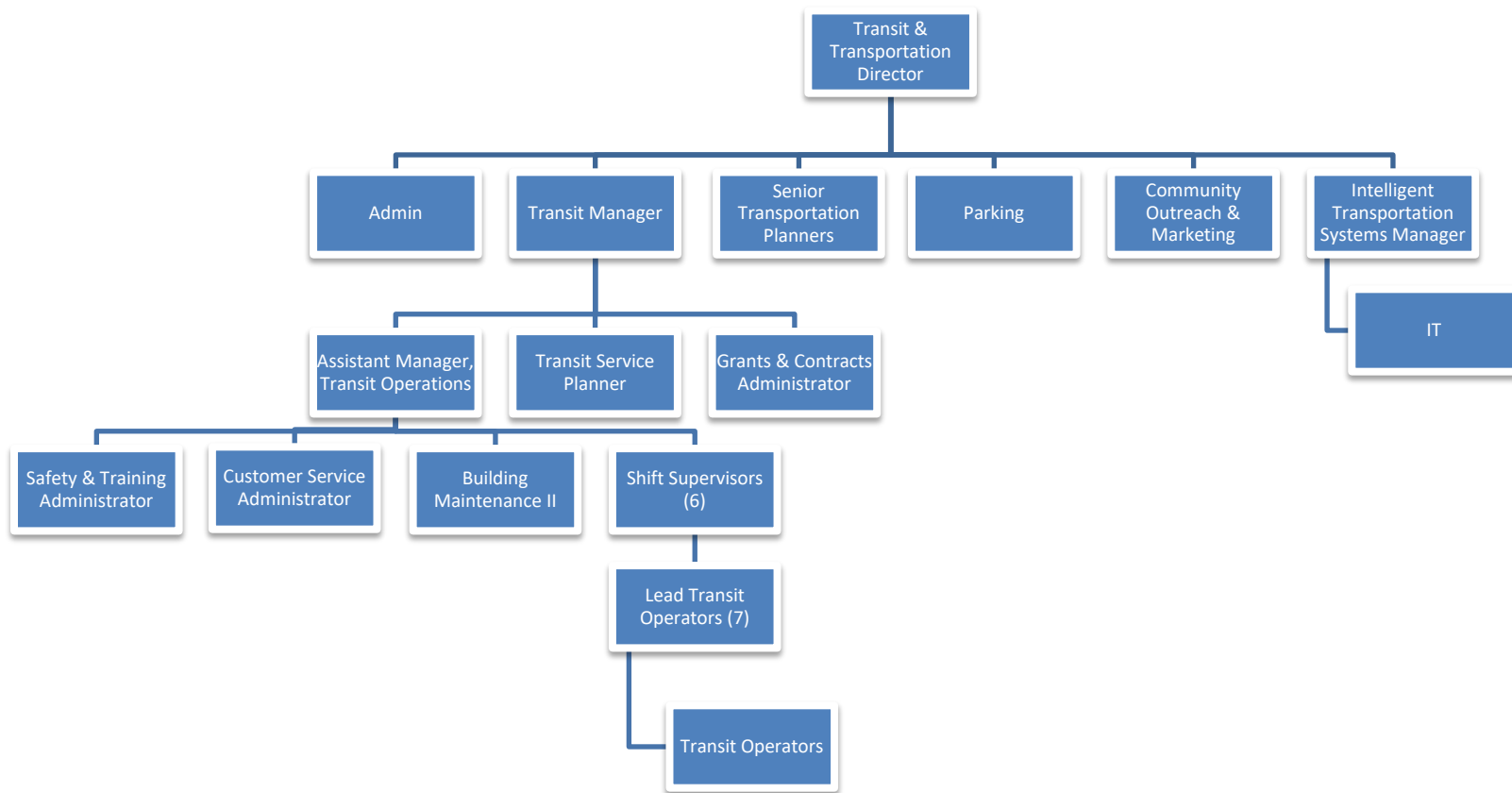
# Public Safety Department



# Library & Recreation

## Self-managed Team

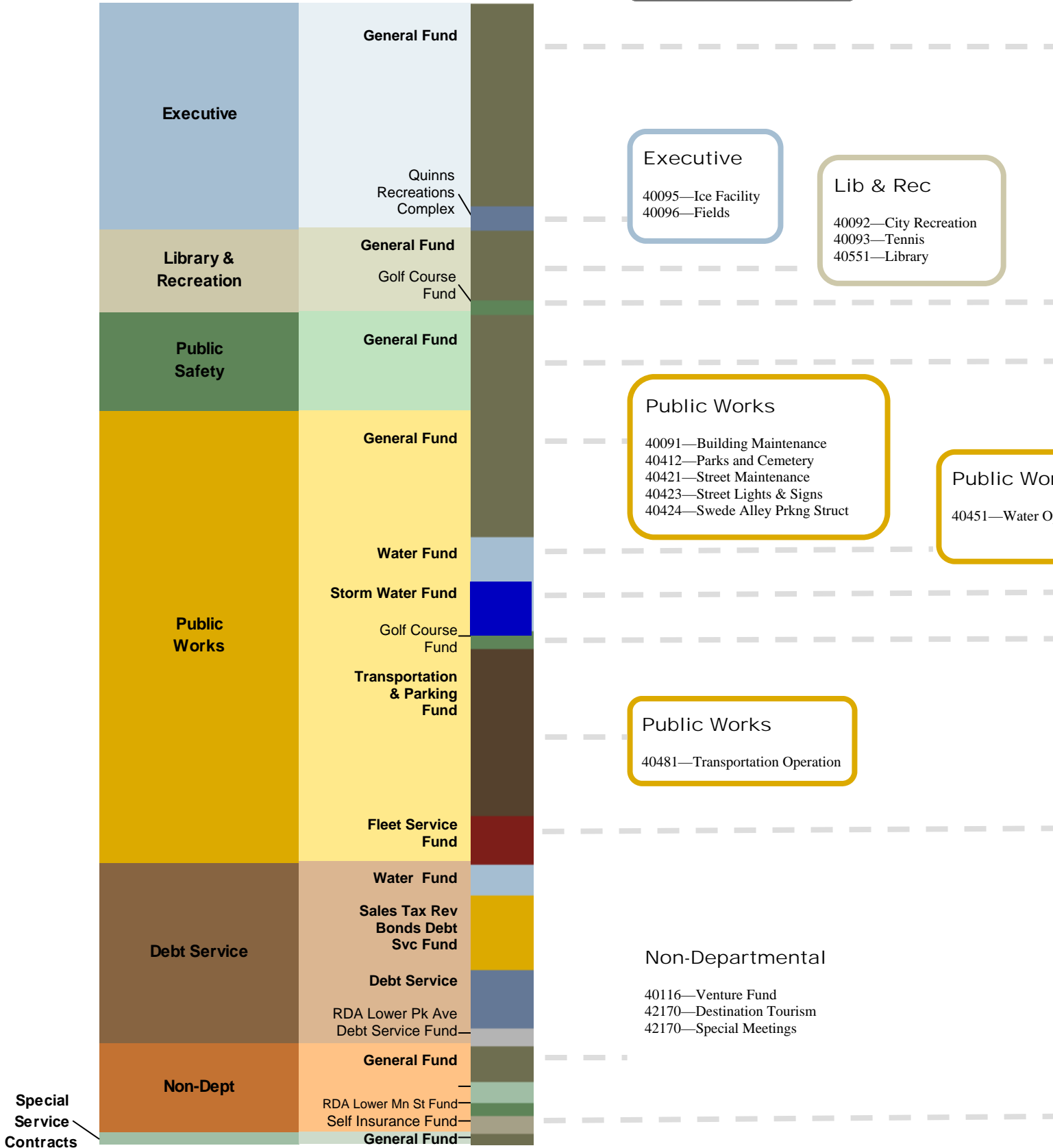




**Budget Groups**

**Funds**

**Departments**





# Fund-Department Matrix

Relationship between funds and departments through budget groups

## Executive

40352—Building Dept  
 40034—Budget, Debt & Grants  
 40011—City Council  
 40021—City Manager  
 40311—Community Develop Admin  
 40313—Engineering  
 40072—Finance  
 40062—Human Recourses  
 40023—Elections  
 40031—Legal  
 40082—IT & Customer Service  
 40342—Planning  
 40100—Community Affairs  
 40101—Economy  
 40102—Environmental & Sustain.

## Lib & Rec

40571—Golf Pro Shop

## Public Safety

40221—Police  
 40222—Drug Education  
 40223—State Liquor Enforcement  
 40231—Communication Center

## Public Works

40455—Storm Water Ops

## Public Works

40564—Golf Maintenance

## Public Works

40471—Fleet Services Dept

## Non-Departmental

40132—Self Insurance & Security Bond

## Fund Legend

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 033 - Redevelopment Agency Lower Park
- 034 - Redevelopment Agency Main St.
- 051 - Water Fund
- 052 - Storm Water Fund
- 055 - Golf Fund
- 057 - Transportation Fund
- 062 - Fleet Services Fund
- 064 - Self-Insurance Fund
- 070 - Sales Tax Rev Bonds Debt Service Fund
- 071 - Debt Service Fund

### Other Funds

- 021 - Police Special Revenue Fund
- 022 - Criminal Forfeiture Restricted Account
- 023 - Lower Park Ave. RDA Special Revenue
- 024 - Main St. RDA Special Revenue Fund
- 031 - Capital Projects Fund
- 035 - Municipal Building Authority Fund
- 038 - Equipment Replacement Fund

RDA = Redevelopment Agency  
 DSF = Debt Service Fund  
 MBA = Municipal Building Authority

**2020Adj / 20Adj** - The adjusted FY 2020 budget.

**2020 Org / 20Org** - The adopted original FY 2020 budget.

**Accrual** - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

**ADA** - Americans with Disabilities Act.

**Appropriation** - Resources that are set apart by official action for a particular use or purpose.

**Appropriated Budget** - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

**ASD** - Administrative Services Department.

**Assessed value** - The value to which the property tax rate is applied in order to determine the tax liability of the property.

**BA** - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

**Beg. Balance** - Beginning Balance.

**Bonded Debt** - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

**Bonded Delinquency** - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

**BORC** - Budget Option Review Committee.

**Budget officer** - City Manager.

**Budgetary Control** - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

**Capital investment** - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

**Capital / Capital Outlay** - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

**CCLC** - City Council Liaison Committee.

**CD** - Community Development Department.

**Centrally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

**Charg. For Serv.** - Charges For Services.

**CIP** - Capital Improvement Project(s)/Program.

**Collection %** - The rate of collection of property taxes in a given year and on a five year average.

**Contingencies / Contingency / Cont.** - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

**Cost allocation plan** - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

**Cost Recovery** - The extent that fees are used to recover associated costs of a function.

**Cost-effectiveness** - A cost benefit type of evaluation of an activity.

**CTAC** - Citizens Technical Advisory Committee.

**Current level** - A basic level of service equal to the current (FY2000-01) level of service.

**D.A.R.E.** - Drug Abuse Resistance Education program.

**Debt** - Accumulated amount owed by the City in the future.

**Debt Service** - The annual payments (principal & interest) made by the city against it's outstanding Debt.

**Direct debt** - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

**Direct costs** - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

**Disadvantaged Business Enterprise (DBE)** - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

**Emergency personnel** - Police officers and water workers.

**ESC** - Employee Steering Committee.

**ESL** - English as a second language.

**Essential services** - Services that must be provided by the City.

**Excise Tax Revenue Bonds** - Debt secured only by a specific tax (Class "C" Road Funds).

**Expenditures** - Payments for goods or services that decrease the net financial resources available for future purchases.

**Fair market value** - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

**Fiduciary Funds** - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

**FTA** - Federal Transit Administration.

**FTE** - Full-time equivalent, which is 2,080 hours per year.

**GFOA** - Government Finance Officers Association of the United States and Canada.

**GG** - General government, meaning the City Manager.

**GO - General Obligation Bonds** - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

**Golden Triangle** - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

**Governmental Fund** - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

**GRAMA** - Utah's record management law.

**Historical incentive grant** - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

**HMBA** - Historic Main Street Business Alliance.

**HMO's** - Health Maintenance Organization.

**Housing allowance** - A program for encouraging employees to live within the Park City area (Golden Triangle).

**Housing Authority** - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

**ICMA** - International City Managers Association.

**Impact Fees** - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

**Independent contractors** - A contractor who is not an employee of the City.

**Indirect costs** - Support costs associated with doing business as a City.

**Interfund transactions** - Financial transactions between funds.

**KPCW** - Local non-profit radio station.

**Locally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

**LS** - Leisure Services.

**MS&S / M&S** - Materials, Services, and Supplies - an expenditure classification.

**Magnesium chloride** - A chemical used for de-icing roads.

**Management Team** - City Manager and Department heads.

**Materials, Supplies & Services** - An expenditure classification.

**Modified Accrual** - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

**ND** - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

**NDG** - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

**New growth** - Increase in the City's property tax base that has resulted from new construction.

**Non-appropriated Budget** - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

**No Tax Increase** - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

**OEA** - Outside temporary employment agency.

**Options** - Incremental increases or decreases in current levels.

**Osguthorpe property** - A key property within the City's entry way that was acquired for City use.

**Other Rev.** - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

**OTIS** - Old Town Improvement Study

**PAC - Personnel Advisory Committee** - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

**Pavement management** - A comprehensive plan for the routine maintenance of City streets.

**PCMC** - Park City Municipal Corporation

**Pocket plazas** - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

**Primary residential property** - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

**Program and Resource Analysis** - a study that analyzed the services and programs Park City has to offer.

**Proprietary Funds** - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**PS** - Public Safety Department

**PW** - Public Works Department.

**Racquet Club** - A recreation facility owned and operated by the City.

**RDA - Redevelopment Agency** - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.

**Recession plan** - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

**Resort city sales tax** - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

**School fields master plan** - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

**Sensitive Lands** - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

**SID - Special Improvement District** - A mechanism used to finance and charge to benefitting proprietaries the costs of specific improvements.

**SLAC** - Service Level Analysis Committee.

**SLOC** - Salt Lake Olympic Committee.

**Special event** - A large event with a major impact on the city.

**Special Revenue Funds** - Funds that account for the proceeds of specific revenue sources (other than expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

**Supplemental retirement** - A retirement program provided by the City in addition to the State operated retirement system.

**Third-class city** - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

**Trails master plan** - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

**Truth in Taxation** - Utah State's legislation regulating property taxes.

**UDOT** - Utah Department of Transportation.

**Utah Money Management Act** - Utah State Legislation directing how city funds can be invested.

**Utah Interlocal Finance Authority** - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

**Utelite** - A material used on roads during the winter to help reduce slippery conditions.

**VMS** - Vehicle Maintenance System.

**Wellness Program** - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.