

PARK CITY MUNICIPAL'S FISCAL YEAR 2020 BUDGET



Evolving and sustaining a complete community

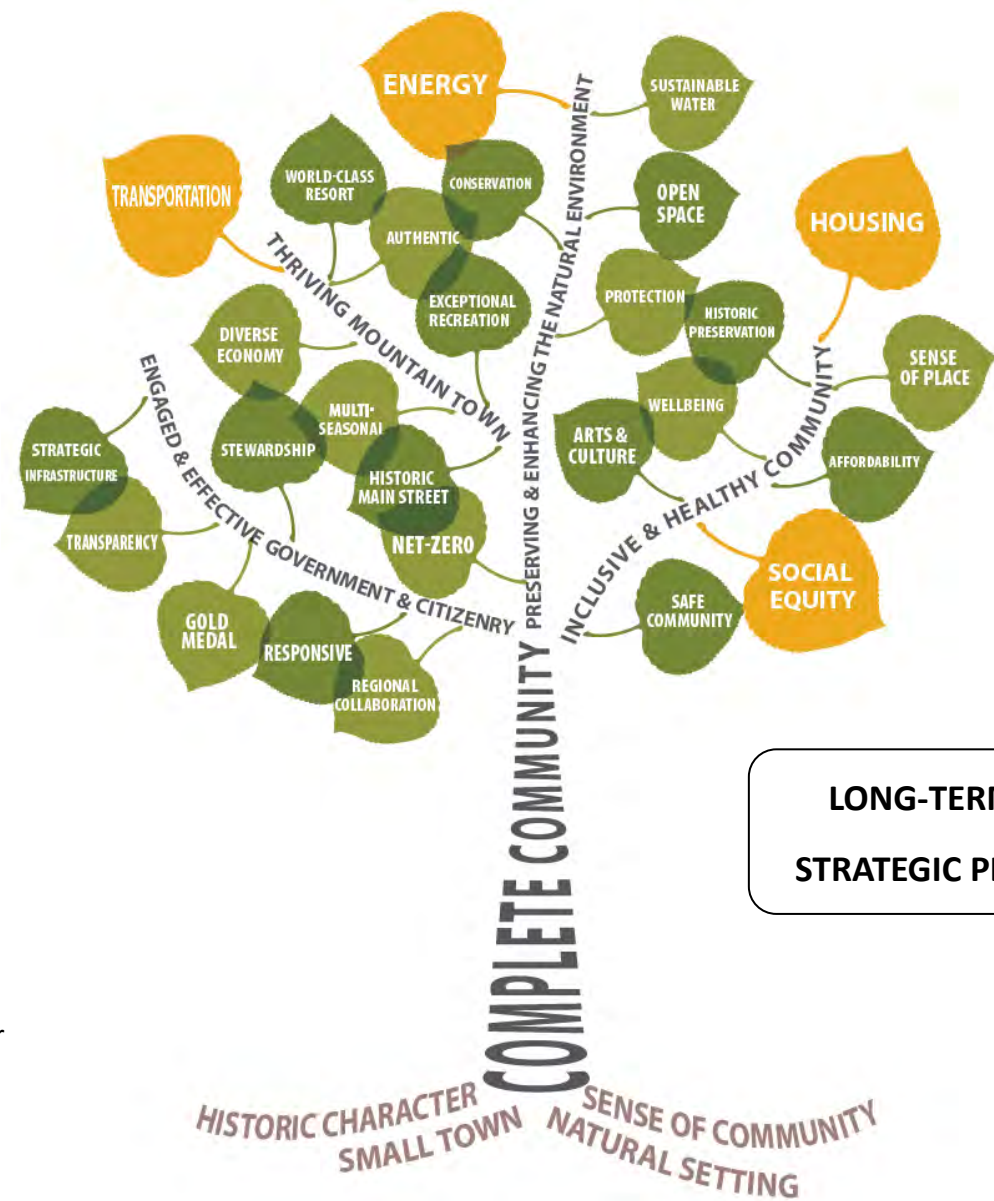
City Council Adopted Budget

Adjusted Budget Fiscal Year 2019

Annual Budget Fiscal Year 2020

Adopted by Park City Council

Volume II



**LONG-TERM
STRATEGIC PLAN**

Prepared by:

Diane Foster—City Manager

Jed Briggs—Budget Operations & Strategic Planning Manager

Nate Rockwood—Redevelopment & Capital Management Director

Todd Andersen—Budget & Performance Analyst

Josh Miller—Budget, Debt, & Grants Analyst

Thriving Mountain Town

1

Program	Department	Score FY 2019	Page Number FY 2019
Traffic Enforcement	POLICE	22.00	2
Winter Service	TRANSPORTATION OPERATIONS	21.75	4
Summer Service	TRANSPORTATION OPERATIONS	21.75	6
Park City Mobility	TRANSPORTATION OPERATIONS	21.75	8
Transportation Management	TRANSPORTATION OPERATIONS	21.50	10
Winter Snow Operations	STREET MAINTENANCE	20.25	12
Special Events	CITY DEPARTMENTS	19.50	14
Parking Management	PARKING & TRANSIT	19.00	17
Economic and Redevelopment	ECONOMY & BUDGET	17.50	19
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	14.00	21
Park Amenities & Infrastructure	PARKS & FIELDS	14.00	23
Tennis Tournaments	CITY RECREATION & TENNIS	13.75	25
Concessions	GOLF OPERATIONS	13.75	27
Recreation Youth Programs	CITY RECREATION & TENNIS	12.75	29
Recreation Adult Programs	CITY RECREATION	12.25	31
Rec Center Operations	CITY RECREATION & TENNIS	12.25	33
Ice Rental	ICE FACILITY	12.25	35
Tennis Operations	CITY RECREATION & TENNIS	12.00	37
Business Improvement District	ECONOMY	12.00	39
Tennis Programs	CITY RECREATION & TENNIS	11.75	41
Economic Development Grant	ECONOMY	11.50	43
Ice Programs	ICE FACILITY	11.25	45
Golf Shop Programs	GOLF OPERATIONS	11.25	48
Golf Management Operations	GOLF OPERATIONS	11.25	50
Retail Operations	GOLF OPERATIONS	10.75	52
Pro Shop	CITY RECREATION & TENNIS	10.75	54
Retail	ICE FACILITY	13.00	39
Ice Adult Programs	ICE FACILITY	11.75	53
Operations	ICE FACILITY	10.75	56
Marketing	CITY RECREATION & TENNIS	10.75	58

Preserving & Enhancing the Natural Environment

61

Program	Department	Score FY 2019	Page Number FY 2019
Service Orders	WATER OPERATIONS	25.50	62
Distribution and Maintenance	WATER OPERATIONS	25.50	64
Water Quality	WATER OPERATIONS	25.50	66
Carbon Reduction	ENVIRONMENTAL SUSTAINABILITY	22.75	68
Water Billing	WATER OPERATIONS	22.00	70
Project Management	WATER OPERATIONS	21.50	72
Water Rights/Water Projects	LEGAL	21.25	74
Conservation	WATER OPERATIONS	19.25	76
Environmental Regulatory/EPA	3 CITY DEPARTMENTS	18.75	78
Open Space	ECONOMY	18.75	80
Bonanza Flat Operations	BONANZA FLAT OPERATIONS	15.75	82

Inclusive & Healthy Community

84

Program	Department	Score FY 2019	Page Number FY 2019
Housing	COMM. DEV. ADMIN.	23.75	85
State Liquor Enforcement	POLICE	23.50	87
Patrol Operations	POLICE	23.50	89
Emergency Management	EMERGENCY MANAGEMENT & POLICE	21.75	91
Fire Safety	BUILDING	21.75	93
Dispatch	POLICE	21.50	95
Inspections	BUILDING & ENGINEERING	21.00	97
Youth & Spanish Services	LIBRARY	20.50	99
Inspections and Contract Supervision	BUILDING MAINTENANCE	20.50	101
Senior Services	COMMUNITY ENGAGEMENT	20.25	103
Code Enforcement	BUILDING	19.75	105
Social Equity	SOCIAL EQUITY	19.50	107
Abatement Fund	BUILDING	19.00	109
Permitting / Current Planning	PLANNING	18.75	111
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	17.25	113
Special Service Contracts	BUDGET, DEBT & GRANTS	17.00	115
Safety and Security	EMERGENCY MANAGEMENT	17.00	117
Mental Health	MENTAL HEALTH	17.00	119
Urban Trails and Walkability	ECONOMY	16.00	121
Youth Services Officer	POLICE	16.00	123
Long Range Planning	PLANNING	15.75	125
DARE/Drug Education	POLICE	15.25	127
Arts & Culture	ARTS & CULTURE		129
Graffiti Removal	STREET MAINTENANCE	14.25	131
Trails (Backcountry)	ECONOMY	14.00	133
Historic District Design Review	PLANNING	14.00	135
Public Art	PUBLIC ART	14.00	137
McPolin Farm	MCPOLIN BARN	13.50	139
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	13.00	141
Code Amendments	PLANNING	13.00	143
Special Planning Projects - Inter-Dept	PLANNING	12.75	145
Historical Incentive Grant	PLANNING	10.00	147
Childcare	CITY RECREATION & TENNIS	8.75	149

Engaged & Effective Government & Citizenry

152

Program	Department	Score FY 2019	Page Number FY 2019
Storm Water Utility	STORM WATER OPERATIONS	28.50	154
Prosecution	LEGAL	25.25	156
Elections	EXECUTIVE	25.00	158
Accounting/Audit/Treasury	FINANCE	23.50	160
City Recorder	EXECUTIVE	23.50	162
Street Lights & Signs	STREET MAINTENANCE	23.25	164
Budget Preparation, Coordination, and	BUDGET & FINANCE	22.50	166
Website	INFORMATION TECHNOLOGY (IT)		168
Debt Management	BUDGET, DEBT & GRANTS	22.25	170
Clean-Up and Storm Drain	STREET MAINTENANCE	22.00	172
Comm Outreach and Citizen Engagement	5 CITY DEPARTMENTS	21.50	174
Business Licenses	FINANCE	21.50	177
Financial Services	FINANCE	21.00	179
Engineering Project Management	ENGINEERING	20.75	181
Capital Budgeting	BUDGET, DEBT & GRANTS	20.75	183
Revenue/Resource Management	BUDGET, DEBT & GRANTS	20.25	185

Fleet Management & Maintenance	FLEET SERVICES DEPT	20.00	187
General Legal Support	LEGAL	19.75	189
Local, State, and Federal Compliance	HUMAN RESOURCES	19.75	191
Litigation	LEGAL	19.75	193
Council & Board Support	EXECUTIVE & LEGAL	19.50	195
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & ENVIRONMENTAL	19.50	197
Network Support	INFORMATION TECHNOLOGY (IT)	19.00	199
Street & Sidewalk Maintenance	STREET MAINTENANCE	19.00	201
Risk Management	EXECUTIVE & LEGAL	19.00	203
Parks & Sidewalk Snow Removal	PARKS & FIELDS	18.75	205
Benefit Design/Administration	HUMAN RESOURCES	18.75	207
Employment Review	LEGAL	18.75	209
Janitorial Services	BUILDING MAINTENANCE	18.75	211
Circulation Services	LIBRARY	18.50	213
Staff Support	EXECUTIVE	18.50	215
Technical Services	LIBRARY	18.50	217
Community Support	POLICE	18.25	219
IT Utilities	INFORMATION TECHNOLOGY (IT)	18.00	221
Building Repairs and Maintenance	BUILDING MAINTENANCE	17.75	223
Emergency Communications	COMMUNITY ENGAGEMENT	17.75	225
Systems Support	INFORMATION TECHNOLOGY (IT)	16.50	227
Records Management	IT & POLICE		229
Reciprocal Borrowing	LIBRARY	17.00	231
Contracts/Grants	LEGAL	16.75	233
Strategic Planning	BUDGET, DEBT & GRANTS	16.50	235
Adult Services	LIBRARY	16.50	237
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	16.50	239
Grant Administration	BUDGET, DEBT & GRANTS	16.25	241
Legislative Liaison	EXECUTIVE	15.50	243
Utilities	BUILDING MAINTENANCE	15.00	245
Planning Customer Service	PLANNING	15.00	247
Community Engagement	LIBRARY	15.00	249
GIS	INFORMATION TECHNOLOGY (IT)	14.75	251
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	14.25	253
Dental Self-Funding	DENTAL SELF-FUNDING	14.00	255
Analysis Resource	BUDGET, DEBT & GRANTS	13.75	257
Golf Maintenance	GOLF MAINTENANCE & PARKS	13.75	259
Performance Measures and	BUDGET, DEBT & GRANTS	13.50	261
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	13.50	263
Cemetery	PARKS & CEMETERY AND CITY REC	12.75	265
Valued & Engaged Staff	ICE FACILITY		267
LEAD	EXECUTIVE & HUMAN RESOURCES	12.00	269
Pay Plan Design/Administration	HUMAN RESOURCES	11.75	270
Recruitment	HUMAN RESOURCES	11.75	273
Valuing Employees	HUMAN RESOURCES	11.75	275
Trash Clean-Up	PARKS & FIELDS	11.50	277
Leadership Park City	ENVIRONMENTAL SUSTAINABILITY	11.50	279
Performance Management	HUMAN RESOURCES	10.75	281
Short-Term Citywide Personnel	HUMAN RESOURCES	6.50	283

Budget Summaries	Page
Expenditure Summary by Fund & Major Object	286
Change in Fund Balance	288
Revenues - All Funds Combined	289
Resources & Requirements- All Funds Combined	289a

Capital Improvements	Page
Project Summary	290
CIP Committee Recommendation Matrix	429

Fund Summaries	Page
General Fund	433
011-General Fund	433
012-Quinn's Recreation Complex	444
021-Police Special Revenue Fund	447
022-Criminal Forfeiture Restricted Account	449
023-Lower Park Operating RDA	451
024 –Main Street RDA	453
031-Capital Improvement	455
033-Lower Park Avenue RDA	466
034-Main Street RDA	470
035-Municipal Building Authority	473
038-Equipment Replacement CIP	475
051-Water Fund	477
052-Storm Water Fund	484
055-Golf Course Fund	487
057-Transportation Fund	491
058- Parking Fund	498
062-Fleet Service Fund	500
064- Self Insurance Fund	502
070-Sales Tax Revenue Bonds Debt Service Fund	504
071-Debt Service Fund	507

Supplemental	Page
Organizational Charts	510
Fund-Department Relationship Matrix	520
Glossary	522

Thriving Mountain Town

Program	Departments	BASE FY 2019	SCORE FY 2020	QUARTILE FY 2020	DEPT REQ FY 2020	RT REC FY 2020	CM REC FY 2020	REV FY 2020	TOT REC COST FY 2020
Traffic Enforcement	POLICE	\$1,197,167	22.00	1	\$1,229,266	\$1,186,439	\$1,204,690	\$-60,146	\$1,098,773
Winter Service	TRANSPORTATION OPERATIONS	\$6,476,740	21.75	1	\$6,933,868	\$6,889,463	\$6,984,315	\$0	\$6,264,918
Summer Service	TRANSPORTATION OPERATIONS	\$4,551,475	21.75	1	\$4,974,645	\$5,149,050	\$4,986,837	\$0	\$4,699,057
Park City Mobility	TRANSPORTATION OPERATIONS	\$815,788	21.75	1	\$878,817	\$828,147	\$830,777	\$0	\$799,613
Transportation Management	TRANSPORTATION OPERATIONS	\$1,746,815	21.50	1	\$2,294,280	\$1,556,282	\$1,920,350	\$0	\$1,569,814
Winter Snow Operations	STREET MAINTENANCE	\$1,353,996	20.25	2	\$1,529,840	\$1,462,138	\$1,474,622	\$0	\$1,365,445
Special Events	9 CITY DEPARTMENTS	\$2,658,995	19.50	2	\$2,612,983	\$2,620,244	\$2,641,559	\$-1,281,579	\$1,348,436
Parking Management	PARKING & TRANSIT	\$1,993,403	19.00	2	\$2,182,370	\$1,956,795	\$2,033,876	\$-2,300,780	\$-187,688
Economic and Redevelopment	ECONOMY & BUDGET	\$2,156,660	17.50	2	\$2,090,635	\$2,090,635	\$2,095,476	\$-595,212	\$1,951,671
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	\$782,728	14.00	4	\$782,906	\$692,026	\$699,977	\$-71,000	\$638,304
Park Amenities & Infrastructure	PARKS & FIELDS	\$256,185	14.00	4	\$256,352	\$228,613	\$232,114	\$0	\$252,895
Tennis Tournaments	CITY RECREATION & TENNIS	\$38,863	13.75	4	\$38,863	\$38,863	\$38,863	\$-97,000	\$-60,163
Concessions	GOLF OPERATIONS	\$58,117	13.75	4	\$60,902	\$57,842	\$58,705	\$-85,000	\$-26,540
Recreation Youth Programs	CITY RECREATION & TENNIS	\$680,897	12.75	4	\$686,127	\$680,779	\$688,681	\$-292,800	\$188,050
Recreation Adult Programs	CITY RECREATION	\$797,733	12.25	4	\$797,733	\$795,548	\$810,420	\$-461,500	\$103,054
Rec Center Operations	CITY RECREATION & TENNIS	\$488,116	12.25	4	\$495,116	\$499,351	\$492,175	\$-215,300	\$328,736
Ice Rental	ICE FACILITY	\$30,526	12.25	4	\$35,401	\$34,655	\$35,082	\$-266,500	\$-237,755
Tennis Operations	CITY RECREATION & TENNIS	\$205,481	12.00	4	\$205,506	\$205,506	\$207,631	\$-189,550	\$9,977
Business Improvement District	ECONOMY	\$64,419	12.00	4	\$64,419	\$64,419	\$64,419	\$-41,000	\$23,419
Tennis Programs	CITY RECREATION & TENNIS	\$639,742	11.75	4	\$645,211	\$645,211	\$646,530	\$-510,450	\$62,635
Economic Development Grant	ECONOMY	\$50,000	11.50	4	\$50,000	\$50,000	\$50,000	\$0	\$50,000
Ice Programs	ICE FACILITY	\$524,011	11.25	4	\$596,683	\$577,497	\$585,196	\$-502,500	\$-34,121
Golf Shop Programs	GOLF OPERATIONS	\$101,525	11.25	4	\$104,310	\$101,251	\$102,527	\$-46,800	\$55,482
Golf Management Operations	GOLF OPERATIONS	\$313,742	11.25	4	\$316,527	\$313,468	\$317,787	\$0	\$378,168
Retail Operations	GOLF OPERATIONS	\$273,598	10.75	4	\$276,383	\$273,324	\$275,381	\$-220,000	\$55,137
Pro Shop	CITY RECREATION & TENNIS	\$121,945	10.75	4	\$121,945	\$116,945	\$117,140	\$-46,000	\$70,295
Operations	ICE FACILITY	\$400,112	10.75	4	\$407,612	\$395,112	\$397,019	\$-159,000	\$238,019
Marketing	CITY RECREATION & TENNIS	\$26,673	10.75	4	\$26,673	\$26,673	\$26,758	\$-174,000	\$-148,272
Total Thriving Mountain Town		\$28,805,451			\$30,695,373	\$29,536,276	\$30,018,907	\$-7,616,117	\$20,857,358

Description:

POLICE Traffic Enforcement is simply stated: the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

Council Goal:

039 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional

Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
Traffic Enforcement	POLICE (in order of priority) 1. Creation of full-time Evidence Technician position (\$88,464)2. Request to reclassify two positions from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY20 (\$52,214)3. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Additional full-time Investigator Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)5. Additional full-time Patrol Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)6. Begin a Bomb Dog program, including: additional full-time Senior Police Officer (\$137,426) , vehicle (\$38,000, as determined by Fleet), equipment/uniforms (\$12,000 one-time), police canine (\$15,000 one-time), canine equipment (\$600 one-time), kennel and hot dog system for vehicle (\$5,000 one-time), explosive training aids and maintenance (\$300 start-up and \$150 per year to maintain), dog food (\$600 annually), veterinary care and animal insurance (\$700 annually).7. Community Technical Specialist (\$33,521): split 50% between Police and Budget. TOTAL: \$767,827 (\$20,900 of which is one-time funding)	1. Creation of full-time Evidence Technician position (\$88,464)2. Reclassify ONE position from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY203. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Community Technical Specialist (\$33,521): split 50% between Police and Budget.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
POLICE					
Personnel	1,141,810	1,156,909	1,101,912	-60,146	1,041,766
Materials	55,357	72,357	57,007		57,007
Total POLICE	1,197,167	1,229,266	1,158,919	-60,146	1,098,773
TOTAL	1,197,167	1,229,266	1,158,919	-60,146	1,098,773

FTEs	Budget FTEs FY 2020
Full Time	7.2
Part Time	1.8
TOTAL	9.0

Level of Service

Traffic Enforcement Enhanced Level of Service

	Quartile	Score
	FY 2020	FY 2020
Traffic Enforcement	1	22.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Traffic Enforcement-POLICE	Total number of citations issued	1402	1249	1200	1200
Traffic Enforcement-POLICE	Total number of traffic stops conducted	4741	4965	5000	5000
Traffic Enforcement-POLICE	Total number of directed traffic enforcement incidents initiated	0	0	0	0
Traffic Enforcement-POLICE	Total number of speed trailers deployed	29	22	50	50
Traffic Enforcement-POLICE	Total number of school zone enforcement incidents initiated	353	262	300	300

Description:

TRANSPORTATION OPER The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 6:00 am to 2:30 am 7 days a week. Silver Lake operates from 6:15am to 10:15pm 7 days a week. The Empire Pass service operates from 6:30am to 10:45 pm 7 days a week.

Council Goal:

028 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
Winter Service	TRANSPORTATION OPER: \$5k increase in uniforms-\$2k decrease for telephone\$221,667 increase for battery service lease\$100k increase for HOA dues	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
TRANSPORTATION OPER				
Personnel	5,075,667	5,208,127	4,531,650	4,531,650
Materials	1,401,073	1,725,740	1,733,267	1,733,267
Total TRANSPORTATION OPER	6,476,740	6,933,868	6,264,918	6,264,918
TOTAL	6,476,740	6,933,868	6,264,918	6,264,918

FTEs	Budget FTEs FY 2020
Full Time	50.4
Part Time	15.0
TOTAL	65.4

Level of Service

Winter Service Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Winter Service	1	21.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Section 6: Performance Measures

	Description	Actual FY 2018
	-	
Winter Service-TRANSPORTATION OPER	Total passengers during Winter Season	1505358
Winter Service-TRANSPORTATION OPER4)	Passengers per route mile. - Winter Service	1.5
Winter Service-TRANSPORTATION OPER3)	Cost per passenger - Winter Service	3.87

Description:

TRANSPORTATION OPER The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 7:30 am to 10:30pm, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. The City's Dial-A-Ride program (serves Quinn's Junction) operates 8am to 9pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

Council Goal:

027 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
Summer Service	TRANSPORTATION OPER: \$5k increase for Uniforms-\$1,800 decrease for telephone lease	\$221,666 increase for battery service
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
TRANSPORTATION OPER				
Personnel	3,577,313	3,775,617	3,270,836	3,270,836
Materials	974,161	1,199,027	1,428,222	1,428,222
Total TRANSPORTATION OPER	4,551,475	4,974,645	4,699,057	4,699,057
TOTAL	4,551,475	4,974,645	4,699,057	4,699,057

FTEs	Budget FTEs FY 2020
Full Time	36.1
Part Time	10.9
TOTAL	47.0

Level of Service

Summer Service Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Summer Service	1	21.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Section 6: Performance Measures

	Description	Actual FY 2018
Summer Service-TRANSPORTATION OPER	Total passengers during Summer Season	783372
Summer Service-TRANSPORTATION OPER	4) Passengers per route mile. - Summer Service	0.85
Summer Service-TRANSPORTATION OPER	3) Cost per passenger - Summer Service	8.31

Description:

TRANSPORTATION OPER Serves Park City's senior and mobility challenged populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.

Council Goal:

048 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
TRANSPORTATION OPER				
Personnel	207,343	270,971	186,683	186,683
Materials	608,445	608,445	612,930	612,930
Total TRANSPORTATION OPER	815,788	879,417	799,613	799,613
TOTAL	815,788	879,417	799,613	799,613

FTEs	Budget FTEs FY 2020
Full Time	2.9
Part Time	0.8
TOTAL	3.8

Level of Service

Park City Mobility Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Park City Mobility	1	21.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

Section 6: Performance Measures

	Description	Actual FY 2018
	-	
Park City Mobility-TRANSPORTATION OPER	Cost per passenger on Park City Mobility	0
Park City Mobility-TRANSPORTATION OPER	Passenger per mile on Park City Mobility	0.19
Park City Mobility-TRANSPORTATION OPER	Total annual passengers on Park City Mobility	9672

Description:

TRANSPORTATION OPER This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

Council Goal:

033 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation Local and Regional System through planning and implementation of primary corridor strategic plans.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
Transportation Management	TRANSPORTATION OPER: \$5,300 increase for Training-\$400 decrease for Telephone\$15k increase for Cellular\$20k increase for Safety\$221,667 increase for battery service agreement\$25k increase for bank charges\$140k increase in HOA dues	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
TRANSPORTATION OPER				
Personnel	104,112	303,251	207,385	207,385
Materials	687,656	1,114,223	502,083	502,083
Total TRANSPORTATION OPER	791,768	1,417,474	709,468	709,468
TRANSPORTATION PLANNING				
Personnel	404,797	435,912	310,096	310,096
Materials	550,250	550,250	550,250	550,250
Total TRANSPORTATION PLANNING	955,047	986,162	860,346	860,346
TOTAL	1,746,815	2,403,636	1,569,814	1,569,814

FTEs	Budget FTEs FY 2020
Full Time	5.0
Part Time	
TOTAL	5.0

Level of Service

Transportation Management Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Transportation Management	1	21.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER The program collaborates with Summit County, and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, Bonanza Dr.) are constructed and operated in a manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Transportation Management-TRANSPORTATION OPER	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%	0%	0%	0%

Description:

STREET MAINTENANCE Program includes snow plowing, hauling, blowing, and widening for 130 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the program are loss of on-site and remote snow storage, expanded service for sidewalks, new development, increase in special events and increasing community expectations. The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community.

Funding for PC Heights: PC Heights has now reached 50% build out. With this milestone, the city is now obligated to provide maintenance. The maintenance program includes signs, pavement maintenance and snow removal services. For several years we anticipated that when PC Height's comes on line, it will trigger an additional plow operator for each of the four crews. These four crews are required to provide 24/7 coverage. In 2014, Park City and Summit County entered into a service agreement that provided winter plowing service to Richardson Flat Road. This agreement will terminate at the end of this winter season. We anticipate, as the Richardson Flat Park and ride becomes utilized more the need for higher winter service levels will be required to and from the parking lot. The streets snow removal has not increased in crew size in over 25 years. (Except for a short time during the 2002 Olympics) Adding an additional plow operator to the crews will provide the necessary resources to plow PC Heights and assume winter maintenance responsibility of Richardson Flat Road. With the additional plow operator on each crew, it is expected that many of our service level III streets that are now fully developed and occupied will become Priority II streets, thus an overall increase in winter service as a result.

Transit funded snow operations transfer: With the completion of the Iron Horse bus parking structure, Transit funded the snow removal on the parking deck including equipment rental and staff. As Richardson Flat Park and Ride lot became utilized, Transit funded all snow removal services that included loader rental and staff, most recently absorbed into this program is the temporary plowing if the Yard Lot. Kent Cashel wanted to maintain control of the program funding at the time. Then when Blake Fannesbeck took over Transit we continued with the same process. Now that Transit is undergoing a re-org, now might be the ideal time to clean this process up. This request transfers funding for the snow removal from the Transportation Department to the Street Maintenance fund. 1.5 FTE Seasonal Streets III (Grade 12, 1ST 14) \$88,500 Skid Steer Rental \$900 per month \$5,400.000 Large Loader Rental \$ 4,000 per month \$24,000

Council Goal:

043 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Winter Snow Operations	STREET MAINTENANCE1) Analyst I- Streets (\$78,252)2) Four Streets & Stormwater Operator III's, 0.5 FTE each (\$120,292)3) Three Streets & Stormwater Operator III's, 0.5 FTE each, paid with transit fund offset (\$89,995)4) Cold Weather Gear & Personal Protective Equipment (PPE) for 4 staff (\$800)5) Salt de-icer (\$2,200)6) Skid Steer Rental (\$5,400) with transit fund offset of \$5,4007) Large Loader Rental (\$24,000) with transit fund offset of \$24,000TOTAL: NET INCREASE OF \$201,544	1) Four Streets & Stormwater Operator III's, 0.5 FTE each, with partial offset from Public Works/Transit re-org 2) Analyst II- Streets, offset from Public Works/Transit re-org 3) Cold Weather Gear & Personal Protective Equipment (PPE) for 2 staff 4) Salt de-icer
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
STREET MAINTENANCE				
Personnel	809,432	1,003,276	819,681	819,681
Materials	494,564	526,564	495,764	495,764
Total STREET MAINTENANCE	1,303,996	1,529,840	1,315,445	1,315,445
CONTINGENCY/SNOW REMOVAL				
Materials	50,000	50,000	50,000	50,000
Total CONTINGENCY/SNOW REMOVAL	50,000	50,000	50,000	50,000
TOTAL	1,353,996	1,579,840	1,365,445	1,365,445

FTEs	Budget FTEs FY 2020
Full Time	8.0
Part Time	0.2
TOTAL	8.2

Level of Service

Winter Snow Operations Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Winter Snow Operations	2	20.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Cost Savings: The Streets Department continues expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: Impacts to the health and Safety of our citizens and visitors, reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Proposed LOS: Maintain Current LOS.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Winter Snow Operations-STREET MAINTENANCE	Percentage of roads plowed within 16 hours after a storm.	95%	98%	100%	100%

Description:

BLDG MAINT ADM	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
ECONOMY	The Economy Team oversees the coordination of all permitted Special Events. This includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated.
POLICE	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City.
PARKS & CEMETERY	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
STREET MAINTENANCE	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
TRANSPORTATION OPER	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
PARKING	Provides for enhanced parking management and enforcement levels during Sundance and Arts Fest.

Council Goal:

023 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Varied & Multi-Seasonal Event Offerings Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

Ice (minimal increase): It is anticipated that demand for Special Events in FY 18 will be similar to that which we experienced in FY 17.

	Request FY 2020	Rationale FY 2020
Special Events	POLICE (in order of priority) 1. Creation of full-time Evidence Technician position (\$88,464)2. Request to reclassify two positions from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY20 (\$52,214)3. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Additional full-time Investigator Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)5. Additional full-time Patrol Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)6. Begin a Bomb Dog program, including: additional full-time Senior Police Officer (\$137,426) , vehicle (\$38,000, as determined by Fleet), equipment/uniforms (\$12,000 one-time), police canine (\$15,000 one-time), canine equipment (\$600 one-time), kennel and hot dog system for vehicle (\$5,000 one-time), explosive training aids and maintenance (\$300 start-up and \$150 per year to maintain), dog food (\$600 annually), veterinary care and animal insurance (\$700 annually).7. Community Technical Specialist (\$33,521): split 50% between Police and Budget. TOTAL: \$767,827 (\$20,900 of which is one-time funding)	ECONOMY Special Events Application Software (\$25,000 one-time) POLICE (in order of priority) 1. Creation of full-time Evidence Technician position (\$88,464)2. Reclassify ONE position from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY203. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Community Technical Specialist (\$33,521): split 50% between Police and Budget.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BLDG MAINT ADM					
Materials	26,500	31,500	31,500		31,500
Total BLDG MAINT ADM	26,500	31,500	31,500		31,500
FIELDS					
Personnel	43,283	43,283	37,043	-15,808	21,236
Materials	8,837	8,837	8,837		8,837
Total FIELDS	52,120	52,120	45,880	-15,808	30,073
ECONOMY					
Personnel	295,979	295,979	299,999	-15,808	284,191
Materials	88,742	113,742	113,742	-121,000	-7,258
Total ECONOMY	384,721	409,721	413,741	-136,808	276,933
POLICE					
Personnel	1,006,788	1,122,316	1,020,027	-31,616	988,411
Materials	68,300	86,300	68,300	-213,000	-144,700
Total POLICE	1,075,088	1,208,616	1,088,327	-244,616	843,711
PARKS & CEMETERY					
Personnel	109,518	109,840	104,667	-39,520	65,147
Materials	32,062	32,062	57,272	-4,000	53,272
Total PARKS & CEMETERY	141,580	141,902	161,939	-43,520	118,419
STREET MAINTENANCE					
Personnel	129,022	138,038	140,455	-39,520	100,936
Materials	39,657	39,757	39,707		39,707
Total STREET MAINTENANCE	168,679	177,795	180,162	-39,520	140,643
TRANSPORTATION OPER					
Personnel	110,538	173,354	101,369		101,369
Materials	259,770	259,770	267,097		267,097
Total TRANSPORTATION OPER	370,308	433,124	368,466		368,466
SUNDANCE MITIGATION					
Materials	320,000	320,000	320,000		320,000
Total SUNDANCE MITIGATION	320,000	320,000	320,000		320,000
PSSM LONG TERM AGREEMENT					
Materials	20,000	20,000	20,000		20,000
Total PSSM LONG TERM AGREEMENT	20,000	20,000	20,000		20,000
TOTAL	2,558,995	2,794,778	2,630,015	-480,271	2,149,744

FTEs	Budget FTEs FY 2020
Full Time	13.2
Part Time	1.7
TOTAL	14.9

Level of Service

Special Events Same Level of Service

	Quartile FY 2020	Score FY 2020
Special Events	2	19.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM	The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
ICE FACILITY	Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
TRANSPORTATION OPER	Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS/AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.
PARKING	Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.
FIELDS	
POLICE	Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.
TRANSPORTATION OPER	Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.
PARKING	Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Special Events-PARKS	Percent of events properly staffed and prepared for.	100%	100%	100%	100%
Special Events-STREET MAINTENANCE	Percentage electronic signs are operational per event.	100%	100%	100%	100%
Special Events-STREET MAINTENANCE	Percentage of barricades set up completed within 2 hours of event(s).	100%	100%	100%	100%
Special Events-TRANSPORTATION OPER	1) Cost per passenger	0	10.89	0	0
Special Events-TRANSPORTATION OPER	2) Passengers per year	0	2288741	0	0
Special Events-ECONOMY	Number of event days	0	0	0	0
Special Events ICE FACILITY	Number of special events hosted by the Sports Complex	0%	0%	0%	0%
Special Events-ECONOMY	Percent of event organizers "satisfied" or better with Special Events.	0%	0%	0%	0%
Special Events-ECONOMY	Number of event complaints annually	0	0	0	0

Description:

PARKING The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1000 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. This scenario includes staffing the parking enforcement program with City employees.

Council Goal:

076 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2020	Rationale FY 2020
Parking Management	PARKING DEPARTMENT PERSONNEL: 1) Reclass of Office Assistant II (PW Admin) to Analyst I (\$4,757) 2) Reclass of Office Assistant III (PW Admin) to Analyst I (\$1,891) 3) Parking Maintenance Coordinator (\$92,414) DEPARTMENT SUPPLIES: 4) Laptop for LPR (License plate reader) vehicle (\$7,000) 5) 18 Ticket Printers for PCPD (\$6,000) SOFTWARE LICENSES: 6) Ticket Writing Licenses for PCPD (\$2,000) UNIFORMS & CLOTHING: 7) Increase Uniform Budget to improve safety items (\$2,000) TOTAL: \$116,062	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
TRANSPORTATION OPER				
Materials	341,878	341,878	348,963	348,963
Total TRANSPORTATION OPER	341,878	341,878	348,963	348,963
PARKING				
Personnel	990,813	1,085,860	1,077,923	1,077,923
Materials	747,900	764,900	741,500	741,500
Total PARKING	1,738,713	1,850,760	1,819,423	1,819,423
TOTAL	2,080,592	2,192,638	2,168,386	2,168,386

FTEs	Budget FTEs FY 2020
Full Time	10.3
Part Time	2.2
TOTAL	12.5

Level of Service

Parking Management Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Parking Management	2	19.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

PARKING Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Parking Management-TRANSPORTATION OPER	Ratio of appeals to citations (Dept: Parking)	0%	0.05%	0%	0%
Parking Management-TRANSPORTATION OPER	Appeals processing time in days (Dept: Parking)	0	28	0	0
Parking Management-TRANSPORTATION OPER	Percentage of Vehicles in compliance (Dept: Parking)	0%	0%	0%	0%
Parking Management-TRANSPORTATION OPER	Ratio of first-time violations to total violations (Dept: Parking)	0%	0.51%	0%	0%
Parking Management-TRANSPORTATION OPER	Citation collection rate (Dept: Parking)	0%	0.92%	0%	0%

Description:

BUDGET, DEBT & GRANTS Includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance:• Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.)• Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District)• Sundance Agreement Financial Modeling• Impact Fee Assessment• Economic State of the City

ECONOMY Implementation of all aspects of the City’s Economic Development Strategic Plan including immediate and long range goals for economic and redevelopment through planning, operations, programs, refining policy–related and property negotiation discussions; implementation of capital projects and programs.

Council Goal:

055 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
Economic and Redevelopment	ECONOMY1) Reclass of Trails & Open Space Coordinator from contract position to FTR (\$54,588). Contract position costs are currently coming 50% out of Economy (General Fund), and 50% out of CIP fund. If the position is re-classed as an FTR, position costs would come 100% out of General fund.2) Back Country Trails Operation & Maintenance (\$30,000)SPECIAL EVENTS1) Special Events Application Software (\$25,000 one-time)TOTAL: \$109,588BUDGET, DEBT & GRANTS1) Community Technical Specialist (\$33,521)2) Procurement and Contracting Manager (\$131,146)TOTAL: \$164,667	Reclass of Trails & Open Space Coordinator from contract position to FTR (\$54,588).
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUDGET, DEBT & GRANTS					
Personnel	29,966	19,013	19,345		19,345
Total BUDGET, DEBT & GRANTS	29,966	19,013	19,345		19,345
ECONOMY					
Personnel	271,369	271,369	275,877		275,877
Materials	13,160	13,160	13,160		13,160
Total ECONOMY	284,529	284,529	289,037		289,037
DESTINATION TOURISM					
Materials	75,000	75,000	75,000		75,000
Total DESTINATION TOURISM	75,000	75,000	75,000		75,000
LOWER PARK AVENUE RDA					
Personnel	57,740	32,668	32,668		32,668
Materials	1,709,425	1,679,425	2,130,832	-732,000	1,398,832
Total LOWER PARK AVENUE RDA	1,767,165	1,712,093	2,163,500	-732,000	1,431,500
TOTAL	2,156,660	2,090,635	2,546,883	-732,000	1,814,883

FTEs	Budget FTEs FY 2020
Full Time	2.3
Part Time	
TOTAL	2.3

Level of Service

Economic and Redevelopment Same Level of Service

	Quartile FY 2020	Score FY 2020
Economic and Redevelopment	2	17.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY 1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Economic and Redevelopment-ECONOMY	Average number of jobs created by Economic Development	0	0	0	0
Economic and Redevelopment-ECONOMY	Percent of planned Economic Development High priority Strategies, actions steps and projects completed.	0%	0%	0%	0%
Economic and Redevelopment-ECONOMY	Percent of National skier days that Park City Receives	0%	0%	0%	0%
Economic and Redevelopment-ECONOMY	Percent of Utah skier days that Park City receives	0%	0%	0%	0%
Economic and Redevelopment-ECONOMY	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.	0	0	0	0
Economic and Redevelopment-ECONOMY	Percent of planned Economic Development Low and Medium priority Strategies, actions steps and projects completed.	0%	0%	0%	0%

Description:

PC MARC The Recreation Department is responsible for all programs and scheduling that occur on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users.

Council Goal:

061 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2020	Rationale FY 2020
Parks, Turf & Athletic Fields	PARKS & CEMETERY 1) Re-class one of our seasonal Park III positions to full time regular, secession planning for our Landscape Garden position. This request is asking for funding to cover THE BENEFITS of a fulltime regular position. The wages for this position came out of line account 25514-01 which had 2.4 FTE's, it was reduce to 1.4 to offset for this position (\$37,942)2) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)TOTAL: \$48,850	PARKS & CEMETERY 1) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
PC MARC					
Personnel	37,349	37,349	37,960		37,960
Materials	2,146	2,146	2,043		2,043
Total PC MARC	39,495	39,495	40,003		40,003
FIELDS					
Personnel	83,527	83,527	68,720		68,720
Materials	32,680	32,680	32,680		32,680
Total FIELDS	116,207	116,207	101,400		101,400
RECREATION PROGRAMS					
Personnel	21,498	21,498	21,829		21,829
Total RECREATION PROGRAMS	21,498	21,498	21,829		21,829
PARKS & CEMETERY					
Personnel	474,814	474,992	390,148		390,148
Materials	130,714	130,714	155,924		155,924
Total PARKS & CEMETERY	605,528	605,706	546,072		546,072
TOTAL	782,728	782,906	709,304		709,304

FTEs	Budget FTEs FY 2020
Full Time	3.8
Part Time	3.6
TOTAL	7.4

Level of Service

Parks, Turf & Athletic Fields Same Level of Service

	Quartile FY 2020	Score FY 2020
Parks, Turf & Athletic Fields	4	14.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PC MARC Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.

PARKS & CEMETERY Collaboration: Being in the Public Works Division, the Parks and Fields Departments has a primary maintenance and field set-up function in supporting various events and Western Summit County recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. The Parks / Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percentage of acres mowed as per mowing schedule	100%	100%	100%	100%
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percent of mowing contracted versus in house	10%	10%	10%	10%

Description:

PARKS & CEMETERY The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout town to ensure safe facilities. Items included in this program are: playgrounds, skate park, BMX park, field lighting, old town stairs, fencing, pavilions benches, and picnic tables. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases.

Council Goal:

063 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2020	Rationale FY 2020
Park Amenities & Infrastructure	PARKS & CEMETERY 1) Re-class one of our seasonal Park III positions to full time regular, secession planning for our Landscape Garden position. This request is asking for funding to cover THE BENEFITS of a fulltime regular position. The wages for this position came out of line account 25514-01 which had 2.4 FTE's, it was reduce to 1.4 to offset for this position (\$37,942)2) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)TOTAL: \$48,850	PARKS & CEMETERY 1) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
FIELDS				
Personnel	24,314	24,314	20,090	20,090
Materials	2,990	2,990	2,990	2,990
Total FIELDS	27,304	27,304	23,080	23,080
PARKS & CEMETERY				
Personnel	211,885	212,051	187,608	187,608
Materials	16,997	16,997	42,207	42,207
Total PARKS & CEMETERY	228,882	229,048	229,815	229,815
TOTAL	256,185	256,352	252,895	252,895

FTEs	Budget FTEs FY 2020
Full Time	1.0
Part Time	2.7
TOTAL	3.7

Level of Service

Park Amenities & Infrastructure Same Level of Service

	Quartile FY 2020	Score FY 2020
Park Amenities & Infrastructure	4	14.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Park Amenities & Infrastructure PARKS & CEMETERY	Percentage of playgrounds/BMX park/Skate park (i.e. park amenities) checked daily-summer months	90%	90%	90%	90%

Description:

TENNIS The PC MARC currently hosts several tournaments on the local, sectional and national level. These include two national tournaments (Men's 40's & 45's), 2 adult tournaments and 2 youth tournaments.

Council Goal:

096 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TENNIS					
Personnel	17,003	17,003	14,977		14,977
Materials	21,860	21,860	21,860	-97,000	-75,140
Total TENNIS	38,863	38,863	36,837	-97,000	-60,163
TOTAL	38,863	38,863	36,837	-97,000	-60,163

FTEs
Full Time
Part Time
TOTAL

Level of Service

Tennis Tournaments Same Level of Service

	Quartile FY 2020	Score FY 2020
Tennis Tournaments	4	13.75

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community City provides program and program is currently being offered by

No Requirement or

Community Served

and adds to their quality of life

Reliance on City

other private businesses not within City limits

Mandated

mandate exists

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Tennis Tournaments-TENNIS	Percent of participants who would recommend tournaments to a friend.	0%	0%	0%	0%
Tennis Tournaments-TENNIS	Percent of participants who rate the tournament as "good" or better.	0%	0%	0%	0%

Description:

GOLF PRO SHOP This program will administer the Food and Beverage Concessions at the Golf Course.

Council Goal:

119 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
GOLF PRO SHOP					
Personnel	25,117	27,902	25,460		25,460
Materials	33,000	33,000	33,000	-85,000	-52,000
Total GOLF PRO SHOP	58,117	60,902	58,460	-85,000	-26,540
TOTAL	58,117	60,902	58,460	-85,000	-26,540

FTEs	Budget FTEs FY 2020
Full Time	
Part Time	1.3
TOTAL	1.3

Level of Service

Concessions Same Level of Service

	Quartile FY 2020	Score FY 2020
Concessions	4	13.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. We believe that this operation will increase our net revenues.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP In our last contract the golf course received \$600 per month from our concessionaire. We can continue with this practice but feel our level of service to our customers would not be up to our standards.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Concessions-GOLF OPERATIONS	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	98%	98%	0%	0%
Concessions-GOLF OPERATIONS	Net concessions profits	21364	0	5500	5500

Description:

RECREATION PROGRAMS The department currently offers a wide variety of youth recreation programs. These include such activities as soccer league, variety of camps, clinics, enrichment classes, skateboarding, dirt jump clinics etc.

Council Goal:

109 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community Exceptional Recreation response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Recreation Youth Programs	PC MARC/REC PROGRAMS/TENNIS (in order of priority)1) Bank Charges (\$5,000)2) Tennis Balls (\$5,000)3) Mobile Rec Trailer Supplies (\$3,000)4) Meetings/Conf. Travel (\$2,000)5) Adult Softball Umpire Fees (\$1,730) with offset of \$1,2006) Summer Day Camp (\$500)PC MARC TOTAL: \$7,000REC PROGRAMS TOTAL: \$5,230TENNIS TOTAL: \$5,000GRAND TOTAL: NET INCREASE OF \$16,030	Fund within existing resources
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
PC MARC					
Personnel	163,150	163,150	99,796		99,796
Materials	91,148	91,148	87,234	-36,800	50,434
Total PC MARC	254,298	254,298	187,030	-36,800	150,230
RECREATION PROGRAMS					
Personnel	279,547	279,547	181,249		181,249
Materials	147,052	152,282	112,570	-256,000	-143,430
Total RECREATION PROGRAMS	426,599	431,829	293,819	-256,000	37,819
TOTAL	680,897	686,127	480,850	-292,800	188,050

FTEs	Budget FTEs FY 2020
Full Time	1.8
Part Time	7.1
TOTAL	8.9

Level of Service

Recreation Youth Programs Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Recreation Youth Programs	4	12.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

Mandated

City provides program and program is currently offered by other private businesses not within City limits
Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PC MARC We collaborate closely with many community partners to provide cost effective programing. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC Programming would remain be reduced.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	96.1%	96.18%	0%	0%
Recreation Youth Programs-CITY RECREATION	Percentage of survey respondents who rate the program/tournament as "good" or better annually	98.68%	97.19%	0%	0%
Recreation Youth Programs-REC PROGRAMS	Percentage of youth programs registration that occurs on line annually	0%	0%	0%	0%

Description:

PC Currently we offer over 85 group fitness classes a week in a wide variety of class types (yoga, spinning, TRX, weights etc.); We offer adult
 MARC leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer dog obedience classes year round.

Council Goal:

112 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

We have added several adult programs which include outdoor fitness classes, mt. biking, wellness programming, karate, ballet etc.

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
PC MARC					
Personnel	373,009	373,009	177,950		177,950
Materials	58,950	58,950	55,875	-394,500	-338,625
Total PC MARC	431,959	431,959	233,825	-394,500	-160,675
RECREATION PROGRAMS					
Personnel	365,774	365,774	330,729		330,729
Total RECREATION PROGRAMS	365,774	365,774	330,729		330,729
TOTAL	797,733	797,733	564,554	-394,500	170,054

FTEs	Budget FTEs FY 2020
Full Time	3.2
Part Time	8.6
TOTAL	11.8

Level of Service

Recreation Adult Programs Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Recreation Adult Programs	4	12.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PC We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC We would remain status quo and not be able to fully utilize the PC MARC as the community desires.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018
	-		
Recreation Adult Programs-REC PROGRAMS	Participants who would recommend adult programs, services, or leagues to a friend.	96.91	97.04
Recreation Adult Programs-CITY RECREATION	Percentage of survey respondents who rate adult programs/tournaments as "good" or better.	97.31	98.14
Recreation Adult Programs-REC PROGRAMS	Increase the revenue in each adult program from one year to the next.	0	0

Description:

PC Currently the facility is open 109.5 hours a week and provides a wide range of services to the community. The amount of facility passes sold each year continues to grow along with the revenue associated with the passes. This includes the management and operation of the PC MARC. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickleball courts, game room and locker rooms.

Council Goal:

113 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Rec Center Operations	PC MARC/REC PROGRAMS/TENNIS (in order of priority)1) Bank Charges (\$5,000)2) Tennis Balls (\$5,000)3) Mobile Rec Trailer Supplies (\$3,000)4) Meetings/Conf. Travel (\$2,000)5) Adult Softball Umpire Fees (\$1,730) with offset of \$1,2006) Summer Day Camp (\$500)PC MARC TOTAL: \$7,000REC PROGRAMS TOTAL: \$5,230TENNIS TOTAL: \$5,000GRAND TOTAL: NET INCREASE OF \$16,030	Can fund within existing resources.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
PC MARC					
Personnel	279,223	279,223	286,676		286,676
Materials	208,893	215,893	257,360	-215,300	42,060
Total PC MARC	488,116	495,116	544,036	-215,300	328,736
TOTAL	488,116	495,116	544,036	-215,300	328,736

FTEs	Budget FTEs FY 2020
Full Time	3.0
Part Time	0.3
TOTAL	3.4

Level of Service

Rec Center Operations Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Rec Center Operations	4	12.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

PC We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.
MARC

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC Operations would be reduced likely reducing the hours the facility is open.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Rec Center Operations-CITY RECREATION	Total Recreation Cost Recovery	70.16%	148.62%	0%	0%
Rec Center Operations-CITY RECREATION	Percent of participants whose overall satisfaction with the PC Marc is good or better.	99.1%	99.1%	0%	0%
Rec Center Operation-CITY RECREATION	Percent increase in revenue for pass sales.	0%	0%	0%	0%
Rec Center Operations- CITY RECREATION	Percent of participants who rate fitness equipment as "good" or better	95.37%	95.37%	0%	0%
Rec Center Operations- CITY RECREATION	Percent of participants who would recommend PC MARC to a friend.	100%	100%	0%	0%

Description:

ICE FACILITY The goal of this program is to allow User Groups to facilitate progressive programming and sell underutilized ice for the enjoyment of locals and visitors. Local Clubs include Ice Miners (youth hockey), PC High School Hockey, Wasatch High School Hockey, Utah High School Hockey, **Predators (women's hockey), Figure Skating Club of Park City, Park City Speed Skating Club, Park City Curling Club and National Ability Center** (sled hockey). Private Rentals includes all other ice contracts some of which include one-time activities hosted by companies or individuals (both local and visiting) who wish to rent the ice privately. The most common private rental activities are curling, ice hockey and broomball. Third party hockey camps are another private rental which provides programming to the local (and visiting) hockey community. This program also includes the retail program that includes custom skate sales and as well as convenience items such as laces, tape, skating tights and skate guards.

Council Goal:

141 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Section 1: Scope

Change in Demand

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

The drafted base schedule for Winter 18/19 anticipates 1-3 additional hours of ice rental per week which will likely carry forward for FY 20.

	Request FY 2020	Rationale FY 2020
Ice Rental	ICE FACILITY(in order of priority)1) Academy Directors- PT funding increase (\$6,500)2) Cashiers- PT funding increase, includes new Skate Host and Cashier II positions (\$2,350)3) Rink Operators- PT funding increase (\$5,250)4) Off-Ice Instructors- PT funding increase (\$4,850)5) Scorekeepers- PT funding increase (\$6,400) with offset of \$6,400 (NET-ZERO)6) Curling Instructors- PT funding increase (\$4,165) with offset of \$3,4107) Skating Instructors- PT funding increase (\$1,050)8) Contract Services- Sports Officials (\$26,000) with offset of \$26,000 (NET-ZERO)9) Bank Fees (\$6,000)10) Contract Services- Marketing and Events (\$7,500)11) Purchase/ Retail Sales (\$15,000) with offset of \$15,000 (NET-ZERO)Total Requests: \$85,065Total Offsets: \$50,810TOTAL: NET INCREASE OF \$34,255	1) Academy Directors- PT funding increase 2) Cashiers- PT funding increase, includes new Skate Host and Cashier II positions 5) Scorekeepers- PT funding increase, with offset 6) Curling Instructors- PT funding increase, with offset 7) Skating Instructors- PT funding increase 8) Contract Services- Sports Officials, with offset 9) Bank Fees 11) Purchase/ Retail Sales, with offset Note: \$35,829 of ice revenue offsets
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
ICE FACILITY					
Personnel	23,741	25,616	18,960		18,960
Materials	6,785	9,785	9,785	-266,500	-256,715
Total ICE FACILITY	30,526	35,401	28,745	-266,500	-237,755
TOTAL	30,526	35,401	28,745	-266,500	-237,755

FTEs	Budget FTEs FY 2020
Full Time	0.2
Part Time	0.2
TOTAL	0.4

Level of Service

Ice Rental Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Ice Rental	4	12.25

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or Mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY The Program Coordinator works closely with all User Groups and private rentals to maintain an efficient ice schedule that mitigates underutilized ice. In FY 17 we adjusted the day in which the ice schedule is finalized in order to accommodate more private rental requests. The date changed from the 15th to the 20th. The Program Coordinator has been very motivated to promote private rentals during underutilized ice. He often acts as an instructor or an ice operator to ensure the rental happens.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY This program accounts for a significant amount of the facility's revenue and provides ice for all User Groups to host programming. User Group participants make up a considerable amount of the facility's usage. Limiting private rentals would limit desired access for locals and visitors who desire to use the facility for a private function. There is significant revenue off set for all ice rentals so funding this program at a lower level is not advisable.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Ice Programs-ICE FACILITY	Number of hours of ice rented by User Groups at other facilities (due to lack of availability in Park City)	265	260	0	0
Ice Programs-ICE FACILITY	Percentage of User Group participants that are satisfied with the facility	100	80	92	92

Description:

TENNIS Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The department also has four outdoor pickleball courts. The tennis department administers many special events during the year. We currently host 2 several regional and local events. League play is very active with over 120 player's participating. Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handle all purchase orders, sponsorship, marketing and Pro Shop oversight.

Council Goal:

117 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TENNIS					
Personnel	201,141	201,166	195,187		195,187
Materials	4,340	4,340	4,340	-189,550	-185,210
Total TENNIS	205,481	205,506	199,527	-189,550	9,977
TOTAL	205,481	205,506	199,527	-189,550	9,977

FTEs	Budget FTEs FY 2020
Full Time	0.3
Part Time	0.2
TOTAL	0.5

Level of Service

Tennis Operations Same Level of Service

	Quartile FY 2020	Score FY 2020
Tennis Operations	4	12.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We have started an internal adult tennis league which is more profitable for the facility than running the league through Utah Tennis.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS Lower level of service to the community and visitors. Less clinics and leagues.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Tennis Operations-TENNIS	Percentage of tennis court hours booked during hours of operation	98.2%	57.5%	0%	0%
Tennis Operations-TENNIS	Percent of participants who would recommend tennis facilities to a friend.	98.2%	98.2%	0%	0%

Description:

BUSINESS IMPROVEMENT DISTRICT Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.

Council Goal:

115 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUSINESS IMPROVEMENT DISTRICT					
Materials	64,419	64,419	64,419	-41,000	23,419
Total BUSINESS IMPROVEMENT DISTRICT	64,419	64,419	64,419	-41,000	23,419
TOTAL	64,419	64,419	64,419	-41,000	23,419

FTEs
Full Time
Part Time
TOTAL

Level of Service

Business Improvement District Same Level of Service

	Quartile FY 2020	Score FY 2020
Business Improvement District	4	12.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BUSINESS
IMPROVEMENT
DISTRICT

This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, it enhances the services of the Main Street area.

Section 5: Consequences of Funding Proposal at Lower Level

BUSINESS
IMPROVEMENT
DISTRICT

The City is currently under contract with the HPCA for a certain level of service. The contract would need to be renegotiated for a lower level of service, but in theory the service could be reduced to zero.

Section 6: Performance Measures



Description:

TENNIS Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. We offer over 300 hours of free tennis lessons to Holy Cross Ministries. All 11 tennis courts have now been lined for U10 tennis. Pickleball has 4 outdoor courts & we have lined 3 indoor courts for pickleball.

Council Goal:

120 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Tennis Programs	1) Tennis Balls (\$5,000)	TENNIS TOTAL: \$5,000
TOTAL		Fund within existing resources.

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TENNIS					
Personnel	586,642	587,111	514,985		514,985
Materials	53,100	58,100	58,100	-510,450	-452,350
Total TENNIS	639,742	645,211	573,085	-510,450	62,635
TOTAL	639,742	645,211	573,085	-510,450	62,635

FTEs	Budget FTEs FY 2020
Full Time	
Part Time	1.1
TOTAL	1.1

Level of Service

Tennis Programs Same Level of Service

	Quartile FY 2020	Score FY 2020
Tennis Programs	4	11.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS Reduced programing and lessons resulting in lower customer satisfaction with tennis.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Tennis Programs-TENNIS	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	0%	0%	0%	0%
Tennis Programs-TENNIS	Adult Survey: Percentage of patrons that rate the program "good" or better.	0%	0%	0%	0%
Tennis Programs-TENNIS	Percentage of patrons who would recommend tennis programs to a friend.	98.2%	98.2%	0%	0%

Description:

MAIN STREET RDA Annually, the City will allocate funding to be used towards retaining and growing existing businesses and attracting and promoting new organizations that will fulfill key priority goals of the City's Biennial Strategic Plans and General Plan. Funding will be available for relocation and/or expansion of current businesses, and new business start-up costs only.

Council Goal:

121 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy

Section 1: Scope

Change in Demand

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

The program is very limited right now. The \$20k can move the needle for one small company, but not for a larger company, nor for multiple companies in the same year. Last Grant we took to Council, they expressed a willingness to fund beyond the \$20k in one FY if "the right fit came in". I seek enough funds to either give 3 x \$20k grants or one or two bigger grants.

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
ECONOMIC DEVELOPMENT GRANT				
Materials	10,000	10,000	10,000	10,000
Total ECONOMIC DEVELOPMENT GRANT	10,000	10,000	10,000	10,000
MAIN STREET RDA				
Materials	20,000	20,000	20,000	20,000
Total MAIN STREET RDA	20,000	20,000	20,000	20,000
LOWER PARK AVENUE RDA				
Materials	20,000	20,000	20,000	20,000
Total LOWER PARK AVENUE RDA	20,000	20,000	20,000	20,000
TOTAL	50,000	50,000	50,000	50,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Economic Development Grant Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Economic Development Grant	4	11.50

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

No Requirement or Mandate exists

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures



Description:

ICE Skating & Hockey Academy teach fundamental skills for ice skating and hockey. Academy programs are utilized as a feeder program to User FACILITY Groups. Skating Academy offers seven different classes to accommodate all levels of skating as well as an introduction to synchronized skating. Hockey Academy offers Basic Hockey Skating and Learn to Play Hockey. Power skating and various camps and clinics are also important aspects of each program. The adult hockey league currently has three levels (Bronze, Silver and Open Gold). Leagues are offered year round and league size changes each season based on interest and available ice. PC Ice Arena currently has the second largest leagues in the state. Public sessions also help create interest for ice sports which feed our programs and User Groups. Public sessions also serve as an activity for visitors. Off-ice Strength & Conditioning and Off-ice Ballet provide sport specific training for athlete development and injury prevention. Off-ice programs are particularly important for training of competitive athletes, given the limited amount of time for on ice training. A thoughtfully organized ice schedule is critical to meeting the needs of User Groups, athletes and recreational users, as best we can with limited ice availability. Many of the facility's events are facilitated by User Groups including multiple hockey tournaments, figure skating shows, test sessions and competitions and speed skating races. The facility also hosts a holiday cross- ice hockey tournament, Try Hockey For Free, Skate with Santa and other special programming to share this amenity with the community and attract new skaters.

Council Goal:

104 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation The rink strives to provide quality programming at an affordable cost to the participants.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	Participation in Academy classes and the adult hockey leagues fluctuate season to season and maintain healthy levels year over year. Over the past few years, various factors contribute to declining revenue for public ice programs including increased ice rental resulting in a fewer number of public sessions. We do not anticipate an increase in demand from FY 18 to FY 19/20 at this time.

	Request FY 2020	Rationale FY 2020
Ice Programs	ICE FACILITY(in order of priority)1) Academy Directors- PT funding increase (\$6,500)2) Cashiers- PT funding increase, includes new Skate Host and Cashier II positions (\$2,350)3) Rink Operators- PT funding increase (\$5,250)4) Off-Ice Instructors- PT funding increase (\$4,850)5) Scorekeepers- PT funding increase (\$6,400) with offset of \$6,400 (NET-ZERO)6) Curling Instructors- PT funding increase (\$4,165) with offset of \$3,4107) Skating Instructors- PT funding increase (\$1,050)8) Contract Services- Sports Officials (\$26,000) with offset of \$26,000 (NET-ZERO)9) Bank Fees (\$6,000)10) Contract Services- Marketing and Events (\$7,500)11) Purchase/ Retail Sales (\$15,000) with offset of \$15,000 (NET-ZERO)Total Requests: \$85,065Total Offsets: \$50,810TOTAL: NET INCREASE OF \$34,255	1) Academy Directors- PT funding increase 2) Cashiers- PT funding increase, includes new Skate Host and Cashier II positions 5) Scorekeepers- PT funding increase, with offset 6) Curling Instructors- PT funding increase, with offset 7) Skating Instructors- PT funding increase 8) Contract Services- Sports Officials, with offset 9) Bank Fees 11) Purchase/ Retail Sales, with offset Note: \$35,829 of ice revenue offsets
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
ICE FACILITY					
Personnel	466,201	494,873	371,569		371,569
Materials	57,810	101,810	96,810	-502,500	-405,690
Total ICE FACILITY	524,011	596,683	468,379	-502,500	-34,121
TOTAL	524,011	596,683	468,379	-502,500	-34,121

FTEs	Budget FTEs FY 2020
Full Time	2.7
Part Time	4.2
TOTAL	6.9

Level of Service

Ice Programs Same Level of Service

	Quartile FY 2020	Score FY 2020
Ice Programs	4	11.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Cost Saving: Full time staff are cross trained to be able to open and run the front desk and resurface the ice. Support during busy public sessions and events are often provided by full time staff. Full time staff can leave desk work to help during a rush or assist with a patron who needs more attention. During the week, this allows staff to provide great customer service without having an additional part time staff on the desk. The Front Desk is closed during more adult league games. Although this is not our desired level of service we continue to look for ways to meet the needs of patrons during this time. Score keepers are now assisting patrons between games to leave or pick up skates (for sharpening). The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs. Collaboration: Staff has worked closely with user groups to create an efficient ice schedule for youth based user groups and rink run programs, maximizing ice utility in the afternoon and early evening. The efficiencies allow for adult based user groups and rink run programs such as the Adult Hockey Leagues to begin and end earlier in the evening, allowing for leagues to grow by adding games later into the evening. In FY 15 off ice ballet classes moved to a new location at the PC MARC. Staff agreed that pre-registrations revenue would go to the Ice Arena and drop in revenue would go to the MARC. This allowed the Ice Arena to keep the program and provides a new revenue source for the MARC. The Ice Arena pays for the cost of the instructor. The collaboration allowed the program to support developing athletes for which the floors at the ice arena were not sufficient for their improving skills. Innovation: Staff continues to creatively increase participation and ice utilization in our programs. During the Late Fall session of Hockey Academy, part of the ice was underutilized during the class. Staff opened the available ice up a Cheap Skate, making the only afternoon public skating session and giving an opportunity for beginner skaters who needed ice for private lessons. Staff continues to creatively increase participation and ice utilization in our programs. New facility software is providing a better customer experience for all patrons.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding levels are below what is currently provided, the Ice Arena may have to limit the capacity of programs and/or eliminate certain programs due to lack of staff resources. Funding at a lower level will result in lower-quality instruction and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development. A reduction in class offerings would impact revenues as well as result in slower growth for user groups (the youth hockey organization, figure skating club and speed skating club) that depend on rink run programs (Skating & Hockey Academy) to attract and develop skaters, stimulate interest in ice sports and create participants for their programs/clubs.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Ice Youth Programs- ICE FACILITY	Percent of Participants satisfied with Off-Ice Training Classes	93.3%	64%	92%	92%
Ice Programs-ICE FACILITY	Number of hours rented for private rentals (does not include user groups)	2.1	126	126	126
Ice Programs-ICE FACILITY	Number of hours rented by User Groups	17.6	1313	1313	1313

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Ice Programs-ICE FACILITY	Percentage of patrons that are Park City Residents	15	0	0	0
Ice Programs-ICE FACILITY	Percentage of patrons that reside within Snyderville Basin Special Recreation District	27	23	0	0
Ice Programs-ICE FACILITY	Percent of Participants satisfied with Skating Academy	94	0	0	0
Ice Programs-ICE FACILITY	Percentage of Participants satisfied with Hockey Academy	96	0	0	0
Ice Programs-ICE FACILITY	Percentage of ice scheduled (based on 6 am - midnight/18 hour date)	90	95	90	90
Ice Programs-ICE FACILITY	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	80%	0%	0%	0%
Ice Programs-ICE FACILITY	Total number of teams/players in Adult Hockey Leagues.	54	62	60	60
Ice Programs-ICE FACILITY	Cost Recovery of Adult Hockey Leagues	2.5%	258%	1.25%	1.25%
Ice Programs-ICE FACILITY	Percentage of Adult hockey League participants who are satisfied or very satisfied with the league.	81.9%	68%	92%	92%
Ice Programs-ICE FACILITY	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	91.5%	80%	92%	92%
Ice Programs- ICE FACILITY	Percentage of patrons that are Park City Residents	0%	25%	0%	0%
Ice Programs- ICE FACILITY	Percentage of overall time on ice maintenance	0%	2%	0%	0%
Ice Programs- ICE FACILITY	Percentage of patrons satisfied with community ice events	0%	92%	92%	92%

Description:

GOLF The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League
 PRO and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult
 SHOP beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

Council Goal:

124 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Recreation Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
GOLF PRO SHOP					
Personnel	57,486	60,271	58,243		58,243
Materials	44,039	44,039	44,039	-46,800	-2,761
Total GOLF PRO SHOP	101,525	104,310	102,282	-46,800	55,482
TOTAL	101,525	104,310	102,282	-46,800	55,482

FTEs	Budget FTEs FY 2020
Full Time	0.3
Part Time	0.6
TOTAL	0.9

Level of Service

Golf Shop Programs Same Level of Service

	Quartile FY 2020	Score FY 2020
Golf Shop Programs	4	11.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum. Instructors are currently re-developing adult clinics to have a beginner and an advanced level which also will have different price structures.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Golf Shop Programs-GOLF OPERATIONS	Percentage of lessons above average to excellent	95%	90%	75%	75%

Description:

GOLF PRO SHOP This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

Council Goal:

103 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
GOLF PRO SHOP				
Personnel	229,348	232,133	233,149	233,149
Materials	84,394	84,394	145,019	145,019
Total GOLF PRO SHOP	313,742	316,527	378,168	378,168
TOTAL	313,742	316,527	378,168	378,168

FTEs	Budget FTEs FY 2020
Full Time	0.8
Part Time	3.9
TOTAL	4.6

Level of Service

Golf Management Operations Same Level of Service

	Quartile FY 2020	Score FY 2020
Golf Management Operations	4	11.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses. For the upcoming season the golf course has also gone through a re organization that will lower personnel expenses.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Golf Management Operations-GOLF OPERATIONS	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	1%	0%	0%	0%

Description:

GOLF PRO SHOP This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

Council Goal:

131 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
GOLF PRO SHOP					
Personnel	113,156	115,941	114,695		114,695
Materials	160,442	160,442	160,442	-220,000	-59,558
Total GOLF PRO SHOP	273,598	276,383	275,137	-220,000	55,137
TOTAL	273,598	276,383	275,137	-220,000	55,137

FTEs	Budget FTEs FY 2020
Full Time	1.0
Part Time	0.4
TOTAL	1.3

Level of Service

Retail Operations Same Level of Service

	Quartile FY 2020	Score FY 2020
Retail Operations	4	10.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying. This year we will be celebrating our 50th anniversary and bringing merchandise specific to this which will capture a new sales audience.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Retail Operations-GOLF OPERATIONS	Achieve a return on investment of 25-40%. (Fiscal Year)	35%	34.5%	0%	0%
Retail Operations GOLF OPERATIONS	Return on investment (End of Season)	177500%	0%	30%	30%
Retail Operations-GOLF OPERATIONS	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6) (seasonal)	5.92%	0%	0%	0%

Description:

TENNIS The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets. The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30. We provide 24 hour turn around on racquet stringing.

Council Goal:

128 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TENNIS					
Personnel	16,795	16,795	16,145		16,145
Materials	105,150	105,150	100,150	-46,000	54,150
Total TENNIS	121,945	121,945	116,295	-46,000	70,295
TOTAL	121,945	121,945	116,295	-46,000	70,295

FTEs	Budget FTEs FY 2020
Full Time	
Part Time	0.3
TOTAL	0.3

Level of Service

Pro Shop Same Level of Service

	Quartile FY 2020	Score FY 2020
Pro Shop	4	10.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

TENNIS In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS The pro shop would be open fewer hours and will have less inventory on hand.

Section 6: Performance Measures

	Description	Actual FY 2018
Pro Shop-TENNIS	Average daily sales annually	458.19
Pro Shop-TENNIS	Number of racquets strung annually.	761.5

Description:

ICE FACILITY This program is the backbone for keeping the ice rink functioning and includes refrigeration, plumbing, HVAC and all of the other systems and equipment that are critical to the facility. It also includes all of the preventative maintenance to reduce the potential of a loss of ice and to maximize the efficiency of the operation and lifespan of equipment. This program also includes the supplies and resource for maintaining a clean and safe building. Within each component we strive for improve efficiency and reduce consumption of natural and financial resources.

Council Goal:

108 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

Demands have increased for the Ice Operation program as the facility ages another year with very high utilization. However, we continue to pursue efficiencies that extend the life of equipment and decrease the use of expensive resources. The facility was originally underbuilt and is running beyond the capacity of the plant. At 10 years, components of the plant are requiring additional maintenance and monitoring which increases the demand on the operations staff. Rink Operators are working approx. one additional hour a week due to higher ice utilization. Staff believes the current budget can absorb the Impact on expenses for supplies and utilities. For FY 20 request, funding at a lower level would result in maintaining the current dasher board ad system which is becoming increasingly dangerous as the more dasher board ads are installed and removed the easier it is for screws to pop out of the material and the more likely to cause damage or injury to patrons. Additionally we may see satisfaction with ad sales decrease as it is difficult to keep ads clean. Switching over to stickers will help maintain clean ads.

	Request FY 2020	Rationale FY 2020
Operations	ICE FACILITY(in order of priority)1) Academy Directors- PT funding increase (\$6,500)2) Cashiers- PT funding increase, includes new Skate Host and Cashier II positions (\$2,350)3) Rink Operators- PT funding increase (\$5,250)4) Off-Ice Instructors- PT funding increase (\$4,850)5) Scorekeepers- PT funding increase (\$6,400) with offset of \$6,400 (NET-ZERO)6) Curling Instructors- PT funding increase (\$4,165) with offset of \$3,4107) Skating Instructors- PT funding increase (\$1,050)8) Contract Services- Sports Officials (\$26,000) with offset of \$26,000 (NET-ZERO)9) Bank Fees (\$6,000)10) Contract Services- Marketing and Events (\$7,500)11) Purchase/ Retail Sales (\$15,000) with offset of \$15,000 (NET-ZERO)Total Requests: \$85,065Total Offsets: \$50,810TOTAL: NET INCREASE OF \$34,255	1) Academy Directors- PT funding increase 2) Cashiers- PT funding increase, includes new Skate Host and Cashier II positions 5) Scorekeepers- PT funding increase, with offset 6) Curling Instructors- PT funding increase, with offset 7) Skating Instructors- PT funding increase 8) Contract Services- Sports Officials, with offset 9) Bank Fees 11) Purchase/ Retail Sales, with offset Note: \$35,829 of ice revenue offsets
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
ICE FACILITY					
Personnel	178,197	178,197	180,104		180,104
Materials	221,915	229,415	216,915	-103,000	113,915
Total ICE FACILITY	400,112	407,612	397,019	-103,000	294,019
TOTAL	400,112	407,612	397,019	-103,000	294,019

FTEs	Budget FTEs FY 2020
Full Time	1.2
Part Time	
TOTAL	1.2

Level of Service

Operations Same Level of Service

	Quartile FY 2020	Score FY 2020
Operations	4	10.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY **Staff continues to seek operational savings, particular by means that also enhance efficiencies and lower the facility's carbon footprint.** In 2018, an energy audit was completed that makes recommendations that increase efficiencies, reduces the consumption of natural resources and creates financial savings. Cost savings also include cross training of Ice Management Team staff to be able to operate the front desk and resurface ice.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding the option at a lower level will result in lower levels equipment and facility maintenance which can lead to degradation of the ice quality and building safety. Additionally, the facility would have to limit hours of operations to stay within the part time budget. Limiting the hours of operation, would limit programing and ice rental which would limit revenues and the community's access to the facility. Additionally, funding at a lower level would provide even fewer resources to foster the City's net zero goal.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Retail-ICE FACILITY	Cost recovery for Retail	1.52	173	1.5	1.5
Operations-ICE FACILITY	Gallons of water used annually (in thousands)	27256843	2126	2126	2126
Operations-ICE FACILITY	Value of employee wellness benefit	31254.8	28977	0	0
Operations-ICE FACILITY	Metric tons of carbon used	0	819	819	819
Ice Programs-ICE FACILITY	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	82586	46989	90000	90000
Operations-ICE FACILITY	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	90.9%	95%	92%	92%
Operations-ICE FACILITY	Percentage of guests who rate the facility as being clean and safe.	90%	97%	95%	95%
Ice Programs ICE FACILITY	Cost recovery percentage of the Ice Arena.	90.9%	94.69%	86%	86%
Operations-ICE FACILITY	Kilowatt Hours (kwh) of electricity used at the facility	0	808640	808640	808640
Operations-ICE FACILITY	Decatherms (DTH) of natural gas used at the facility	0	4743.2	4743	4743
Operations-ICE FACILITY	Gallons of propane used at the facility	0%	10%	10%	10%
Operations- ICE FACILITY	Number of days closed due to unanticipated maintenance needs	0	0	0	0

Description:

PC Currently we publish the Play Magazine annually, partner with Ice on Summer & Winter guide advertisements and run 2 ads a year in the Park
 MARC Record. We also record commercials and submit PSA's to KPCW and Sports Briefs to the Park Record. We put out a Recreation Newsletter as
 needed to all patrons that have given us their email. The department publishes the Play Magazine annually, runs advertising in local media and
 promotes programs and facilities through other avenues. We also update the website as needed (at least weekly) and use social media to
 promote programs and facilities.

Council Goal:

129 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
PC MARC					
Personnel	5,213	5,213	5,298		5,298
Materials	21,460	21,460	20,430	-174,000	-153,570
Total PC MARC	26,673	26,673	25,728	-174,000	-148,272
TOTAL	26,673	26,673	25,728	-174,000	-148,272

FTEs	Budget FTEs FY 2020
Full Time	0.0
Part Time	
TOTAL	0.0

Level of Service

Marketing Reduced Level of Service

	Quartile FY 2020	Score FY 2020
Marketing	4	10.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

PC We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an \$8,635 savings.

Section 5: Consequences of Funding Proposal at Lower Level

PC We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Marketing-CITY RECREATION	Percentage of recipients who open Rec Newsletters annually.	37%	31%	0%	0%
Marketing-CITY RECREATION	Number of Recreation Social Media followers.	4082	5813	0	0

Preserving & Enhancing the Natural Environment

Program	Departments	BASE FY 2019	SCORE FY 2020	QUARTILE FY 2020	DEPT REQ FY 2020	RT REC FY 2020	CM REC FY 2020	REV FY 2020	TOT REC COST FY 2020
Service Orders	WATER OPERATIONS	\$608,420	25.50	1	\$631,686	\$626,187	\$619,425	\$0	\$592,485
Distribution and Maintenance	WATER OPERATIONS	\$3,538,796	25.50	1	\$3,571,068	\$3,586,695	\$3,557,863	\$0	\$3,565,920
Water Quality	WATER OPERATIONS	\$2,928,710	25.50	1	\$2,939,161	\$2,948,121	\$2,938,495	\$0	\$2,970,060
Carbon Reduction	ENVIRONMENTAL SUSTAINABILITY	\$443,855	22.75	1	\$443,855	\$443,855	\$449,300	\$0	\$405,112
Water Billing	WATER OPERATIONS	\$367,523	22.00	1	\$393,729	\$377,090	\$379,871	\$0	\$379,838
Project Management	WATER OPERATIONS	\$589,559	21.50	1	\$603,837	\$598,373	\$595,216	\$0	\$602,383
Water Rights/Water Projects	CITY ATTORNEY'S OFFICE	\$109,228	21.25	1	\$109,228	\$109,228	\$110,950	\$-116,577	\$-8,465
Conservation	WATER OPERATIONS	\$422,145	19.25	2	\$432,595	\$418,802	\$415,677	\$0	\$420,241
Environmental Regulatory/EPA	3 CITY DEPARTMENTS	\$548,357	18.75	2	\$565,076	\$550,436	\$554,206	\$-29,719	\$521,612
Open Space	ECONOMY	\$72,317	18.75	2	\$72,317	\$72,317	\$73,441	\$0	\$73,441
Bonanza Flat Operations	ECONOMY	\$30,000	15.75	3	\$30,000	\$30,000		\$0	\$30,000
Total Preserving & Enhancing the Natural Environment		\$9,658,910			\$9,792,552	\$9,761,106	\$9,694,444	\$-146,296	\$9,552,627

Description:

WATER OPERATIONS Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

Council Goal:

005 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Service Orders	WATER OPERATIONS: Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929)Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)TOTAL: \$78,591	Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929)Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)Move positions based off of Public Services Reorg
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
WATER OPERATIONS				
Personnel	223,199	254,267	199,453	199,453
Materials	373,221	377,420	376,232	376,232
Total WATER OPERATIONS	596,420	631,686	575,685	575,685
CONTINGENCY/SALARY				
Materials	12,000	12,000	16,800	16,800
Total CONTINGENCY/SALARY	12,000	12,000	16,800	16,800
TOTAL	608,420	643,686	592,485	592,485

FTEs	Budget FTEs FY 2020
Full Time	1.8
Part Time	1.2
TOTAL	2.9

Level of Service

Service Orders Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Service Orders	1	25.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Service Orders-WATER OPERATIONS	Percent of service orders resolved within 30 days.	92%	0%	0%	0%
Service Orders-WATER OPERATIONS	Annual Percentage of leaks addressed within 38 days.	100%	100%	0%	0%

Description:

WATER OPERATIONS Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.

Council Goal:

004 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2020	Rationale FY 2020
Distribution and Maintenance	WATER OPERATIONS: Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929)Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)TOTAL: \$78,591	Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929)Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)Move positions based off of Public Services Reorg
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
WATER OPERATIONS				
Personnel	1,083,865	1,110,715	1,068,767	1,068,767
Materials	2,407,930	2,460,353	2,431,352	2,431,352
Total WATER OPERATIONS	3,491,796	3,571,068	3,500,120	3,500,120
CONTINGENCY/SALARY				
Materials	47,000	47,000	65,800	65,800
Total CONTINGENCY/SALARY	47,000	47,000	65,800	65,800
TOTAL	3,538,796	3,618,068	3,565,920	3,565,920

FTEs	Budget FTEs FY 2020
Full Time	9.1
Part Time	1.2
TOTAL	10.2

Level of Service

Distribution and Maintenance Enhanced Level of Service

Vol. II Page 65

	Quartile FY 2020	Score FY 2020
Distribution and Maintenance	1	25.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also have been sharing resources with neighboring utilities on problem solving, and look to expand that into operator training this year.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Distribution and Maintenance-WATER OPERATIONS	Percent of mainlines valves and hydrants exercised annually.	27%	75%	0%	0%
Distribution and Maintenance-WATER OPERATIONS	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	100%	100%	0%	0%
Distribution and Maintenance-WATER OPERATIONS	Number of work related accidents per year.	0.01	0	0	0
Distribution and Maintenance-WATER OPERATIONS	Annual lost work time hours directly related to work related accidents.	0.01	0	0	0
Distribution and Maintenance-WATER OPERATIONS	Annually - Percentage of water operators certified in distribution and treatment.	90%	100%	0%	0%

Description:

WATER OPERATIONS Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.

Council Goal:

001 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Water Quality	WATER OPERATIONS: Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929)Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)TOTAL: \$78,591	Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929)Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)Move positions based off of Public Services Reorg
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
WATER OPERATIONS				
Personnel	1,416,536	1,435,429	1,439,937	1,439,937
Materials	1,483,174	1,496,845	1,489,522	1,489,522
Total WATER OPERATIONS	2,899,710	2,932,273	2,929,460	2,929,460
CONTINGENCY/SALARY				
Materials	29,000	29,000	40,600	40,600
Total CONTINGENCY/SALARY	29,000	29,000	40,600	40,600
TOTAL	2,928,710	2,961,273	2,970,060	2,970,060

FTEs	Budget FTEs FY 2020
Full Time	11.8
Part Time	
TOTAL	11.8

Level of Service

Water Quality Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Water Quality	1	25.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Large cost savings will likely result from: looking at and comparing costs to produce, treat, and distribute water from each water source; prioritizing the use of those water sources; and analyzing how those sources interact and blend once in the system. The Water Research Foundation, EPA, Utah Division of Drinking Water, and neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A reduction of service would result directly in poorer water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely dip as well.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Water Quality-WATER OPERATIONS	Compliance with State/EPA water quality requirements	1	100	0	0
Water Quality-WATER OPERATIONS	Percent of citizens rating the quality of drinking water as "good" or "excellent."	0%	53%	0%	0%

Description:

ENVIRONMENTAL SUSTAINABILITY Environmental Sustainability is responsible for municipal and citywide carbon mitigation and climate adaptation. The complexity of projects and tight timeline will stretch staff thin to accomplish the goals and be a resource. This proposed position aids in providing regular reporting and engagement for city staff and community-wide.

Council Goal:

053 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Energy: Conservation, Renewable Energy, Carbon Reduction & Green Building Incentives

City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
ENVIRONMENTAL SUSTAINABILITY				
Personnel	322,691	322,691	283,948	283,948
Materials	121,164	121,164	121,164	121,164
Total ENVIRONMENTAL SUSTAINABILITY	443,855	443,855	405,112	405,112
TOTAL	443,855	443,855	405,112	405,112

FTEs	Budget FTEs FY 2020
Full Time	2.0
Part Time	0.8
TOTAL	2.8

Level of Service

Carbon Reduction Same Level of Service

	Quartile FY 2020	Score FY 2020
Carbon Reduction	1	22.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT

Planned and implemented municipal carbon reduction projects have the potential to save \$275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has risen over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by \$424k in DOE grant funding, to advance solar energy in Utah.

ENVIRONMENTAL SUSTAINABILITY

Planned and implemented municipal carbon reduction projects have saved \$260k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has risen over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and collaboration to advance solar energy in Utah.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT

Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

ENVIRONMENTAL SUSTAINABILITY

Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

Section 6: Performance Measures

	Description
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	City's carbon emission (in tons)
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07,'09, and '15; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year

Description:

WATER OPERATIONS Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.

Council Goal:

013 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
Water Billing	WATER OPERATIONS: Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929) Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)TOTAL: \$78,591	Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929) Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)Move positions based off of Public Services Reorg
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
WATER OPERATIONS				
Personnel	158,736	181,847	168,889	168,889
Materials	208,787	211,883	210,949	210,949
Total WATER OPERATIONS	367,523	393,729	379,838	379,838
TOTAL	367,523	393,729	379,838	379,838

FTEs	Budget FTEs FY 2020
Full Time	1.8
Part Time	
TOTAL	1.8

Level of Service

Water Billing Enhanced Level of Service

	Quartile	Score
	FY 2020	FY 2020
Water Billing	1	22.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Water Billing-WATER OPERATIONS	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	64%	0%	0%	0%
Water Billing-WATER OPERATIONS	Annual Percentage of Cut Wire Service Orders completed within 38 days.	92%	0%	0%	0%

Description:

WATER OPERATIONS Project Management - Coordination and direction of engineering and financial resources in order to complete various capital projects. Construction Management - Coordination, direction, and inspection of resources used to complete capital project construction. Strategic Planning - Organizing present efforts on the basis of projections to ensure optimal performance of the water system into the future. Design - Coordination and direction of engineering resources to complete design of capital projects.

Council Goal:

034 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Good project management is essential to providing a well thought out, long lasting water system that not only works to meet today's needs, but will keep up with growth and adapt to other less tangible changes.

Section 1: Scope

Change in Demand

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

	Request FY 2020	Rationale FY 2020
Project Management	WATER OPERATIONS: Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929) Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)TOTAL: \$78,591	Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929) Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)Move positions based off of Public Services Reorg
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
WATER OPERATIONS				
Personnel	260,585	279,195	267,500	267,500
Materials	320,974	324,642	323,683	323,683
Total WATER OPERATIONS	581,559	603,837	591,183	591,183
CONTINGENCY/SALARY				
Materials	8,000	8,000	11,200	11,200
Total CONTINGENCY/SALARY	8,000	8,000	11,200	11,200
TOTAL	589,559	611,837	602,383	602,383

FTEs	Budget FTEs FY 2020
Full Time	1.7
Part Time	
TOTAL	1.7

Level of Service

Project Management Same Level of Service

	Quartile FY 2020	Score FY 2020
Project Management	1	21.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS By bringing in more staff over the last few years to manage projects in-house, we have reduced the cost of contracting engineering services with outside consultants. Operations and Projects have fostered a closer partnership, which results in better end products and well-rounded staff. Working more closely with Engineering, Planning, and other departments has increased efficiency as resources are shared and permitting and similar processes are streamlined.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A water system is only operable if it is planned, built and replaced as needed. Reductions to the project management program would result in poor project execution and expense of capital, assets that are less "operator friendly" and compatible with the existing system, and the high likelihood of future water shortages and quality issues.

Section 6: Performance Measures



Description:

CITY ATTORNEY Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.

Council Goal:

072 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Conservation of Natural Resources 1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY ATTORNEY					
Personnel	106,375	106,375	105,258	-116,577	-11,318
Materials	2,853	2,853	2,853		2,853
Total CITY ATTORNEY	109,228	109,228	108,111	-116,577	-8,465
TOTAL	109,228	109,228	108,111	-116,577	-8,465

FTEs	Budget FTEs FY 2020
Full Time	0.6
Part Time	0.1
TOTAL	0.6

Level of Service

Water Rights/Water Projects Same Level of Service

	Quartile FY 2020	Score FY 2020
Water Rights/Water Projects	1	21.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Higher quality of service and less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	Yes	Yes	No	No
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of water meetings attended by attorney.	95%	95%	0%	0%
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of Deputy City Attorney's time spent on water issues and projects.	40%	15%	0%	0%

Description:

WATER OPERATIONS Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

Council Goal:

012 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Conservation of Natural Resources Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Conservation	WATER OPERATIONS: Department Supplies (\$7,387) Other Fuels (\$1,958) Professional & Consulting (\$8,752) Misc. Contract Services (\$6,932) Misc. Contract Services- Spiro (\$1,929) Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929) Mountain Regional O&M (\$20,360) Street Material (\$4,024) Equipment & Manpower (\$5,607) Meters (\$3,418) Water Assessments (\$16,295) TOTAL: \$78,591	Department Supplies (\$7,387) Other Fuels (\$1,958) Professional & Consulting (\$8,752) Misc. Contract Services (\$6,932) Misc. Contract Services- Spiro (\$1,929) Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929) Mountain Regional O&M (\$20,360) Street Material (\$4,024) Equipment & Manpower (\$5,607) Meters (\$3,418) Water Assessments (\$16,295) Move positions based off of Public Services Reorg
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
WATER OPERATIONS				
Personnel	112,792	124,931	108,941	108,941
Materials	305,352	306,888	305,700	305,700
Total WATER OPERATIONS	418,145	431,820	414,641	414,641
CONTINGENCY/SALARY				
Materials	4,000	4,000	5,600	5,600
Total CONTINGENCY/SALARY	4,000	4,000	5,600	5,600
TOTAL	422,145	435,820	420,241	420,241

FTEs	Budget FTEs FY 2020
Full Time	0.8
Part Time	
TOTAL	0.8

Level of Service

Conservation Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Conservation	2	19.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2050 and continue to be a sustainable water system, we must continue to pursue water conservation.

Section 6: Performance Measures

	Description	Actual
	-	FY 2017
Conservation-WATER OPERATIONS	Number of water audits conducted annually.	6
Conservation-WATER OPERATIONS	Water usage recorded in acre feet per year	5942

Description:

CITY ATTORNEY	Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.
ENVIRONMENTAL SUSTAINABILITY	This budget includes all items related to environmental regulatory work related to Legacy Mine soils.
DENTAL SELF FUNDING	The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

Council Goal:

016 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Environmental Health Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Environmental Regulatory/EPA	WATER OPERATIONS: Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929)Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)TOTAL: \$78,591	Department Supplies (\$7,387)Other Fuels (\$1,958)Professional & Consulting (\$8,752)Misc. Contract Services (\$6,932)Misc. Contract Services- Spiro (\$1,929)Misc. Contract Services- Quinn's Junction Water Treatment Plant (\$1,929)Mountain Regional O&M (\$20,360)Street Material (\$4,024)Equipment & Manpower (\$5,607)Meters (\$3,418)Water Assessments (\$16,295)Move positions based off of Public Services Reorg
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY ATTORNEY					
Personnel	58,248	58,248	56,359	-7,430	48,929
Materials	1,901	1,901	1,901		1,901
Total CITY ATTORNEY	60,149	60,149	58,260	-7,430	50,830
ENVIRONMENTAL SUSTAINABILITY					
Personnel	153,542	153,542	156,056	-7,430	148,626
Materials	85,000	85,000	85,000		85,000
Total ENVIRONMENTAL SUSTAINABILITY	238,542	238,542	241,056	-7,430	233,626
WATER OPERATIONS					
Materials	254,920	254,920	254,920		254,920
Total WATER OPERATIONS	254,920	254,920	254,920		254,920
TOTAL	553,611	553,611	554,235	-14,860	539,376

FTEs	Budget FTEs FY 2020
Full Time	1.6
Part Time	0.1
TOTAL	1.6

Level of Service

Environmental Regulatory/EPA Same Level of Service

	Quartile FY 2020	Score FY 2020
Environmental Regulatory/EPA	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

ENVIRONMENTAL SUSTAINABILITY Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

Section 5: Consequences of Funding Proposal at Lower Level

ENVIRONMENTAL SUSTAINABILITY While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
ENVIRONMENTAL REGULATORY/EPA-ENVIRONMENTAL SUSTAINABILITY	Compliance with Prospector Drain AOC schedule.	No	No	No	No
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Percent of monthly BioCell water sample testing completed.	0%	0%	0%	0%
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance (Soil Ordinance)	0	0	0	0
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	0	0	0	0
Environmental Regulatory/EPA-CITY ATTORNEY'S OFFICE	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.	1	1	0	0
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	Continued progress on Prospector Drain EE/CA	No	No	No	No
Environmental Regulatory/EPA-ENVIRONMENTAL SUSTAINABILITY	# of Phase I ESA's completed on all property transactions	0	0	0	0

Description:

COMMUNITY ENGAGEMENT Provides administrative, community outreach and policy support related to open space acquisition and administrative support for COSAC. The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.

ECONOMY Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Open Space Management & Acquisition we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for open space purchases which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions). City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

Council Goal:

015 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Open Space Acquisition Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.

Section 1: Scope

Change in Demand Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
COMMUNITY ENGAGEMENT				
Personnel	5,288	5,288	5,363	5,363
Total COMMUNITY ENGAGEMENT	5,288	5,288	5,363	5,363
ECONOMY				
Personnel	65,312	65,312	66,360	66,360
Materials	1,718	1,718	1,718	1,718
Total ECONOMY	67,030	67,030	68,078	68,078
TOTAL	72,317	72,317	73,441	73,441

FTEs	Budget FTEs FY 2020
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service

Open Space Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Open Space	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT

Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.

ECONOMY

Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT

A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.

ECONOMY

Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Open Space-ECONOMY	Number of citations with Summit County weed ordinance.	0.01	0	0	0
Open Space-ECONOMY	Number of acres of recreation open space per resident.	0	0	0	0
Open Space-ECONOMY	Number of public inquiries per city noxious weed program on open space	0%	0%	0%	0%
Open Space-ECONOMY	Total acres of City-owned open space.	5876	0	0	0

Description:

BONANZA Bonanza Flat placeholder funding for operations
 FLAT
 OPERATIONS

Council Goal:

145 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Section 1: Scope

Change in Demand	Request FY 2020	Explanation	Rationale FY 2020
TOTAL			

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
BONANZA FLAT OPERATIONS				
Materials	30,000	30,000	30,000	30,000
Total BONANZA FLAT OPERATIONS	30,000	30,000	30,000	30,000
TOTAL	30,000	30,000	30,000	30,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

	Quartile FY 2020	Score FY 2020
Bonanza Flat Operations	3	15.75

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures



Inclusive & Healthy Community

Program	Departments	BASE FY 2019	SCORE FY 2020	QUARTILE FY 2020	DEPT REQ FY 2020	RT REC FY 2020	CM REC FY 2020	REV FY 2020	TOT REC COST FY 2020
Housing	COMM. DEV. ADMIN.	\$356,049	23.75	1	\$364,179	\$364,179	\$369,587	\$0	\$369,587
State Liquor Enforcement	POLICE	\$63,771	23.50	1	\$63,771	\$63,771	\$64,817	\$-57,000	\$-40,929
Patrol Operations	POLICE	\$2,545,030	23.50	1	\$2,978,127	\$2,645,397	\$2,667,497	\$0	\$2,630,282
Emergency Management	EMERGENCY MANAGEMENT & POLICE	\$391,883	21.75	1	\$391,883	\$406,241	\$409,405	\$-4,800	\$404,605
Fire Safety	BUILDING	\$403,332	21.75	1	\$523,378	\$522,843	\$530,492	\$-146,430	\$384,374
Dispatch	POLICE	\$620,000	21.50	1	\$620,000	\$620,000	\$620,000	\$-39,800	\$580,200
Inspections	BUILDING & ENGINEERING	\$1,259,411	21.00	2	\$1,269,837	\$1,258,539	\$1,275,449	\$-1,440,201	\$-157,399
Youth & Spanish Services	LIBRARY	\$231,429	20.50	2	\$231,429	\$231,429	\$234,228	\$-3,600	\$230,628
Inspections and Contract Supervision	BUILDING MAINTENANCE	\$129,077	20.50	2	\$148,149	\$148,149	\$150,095	\$-21,510	\$140,430
Senior Services	COMMUNITY ENGAGEMENT	\$1,918	20.25	2	\$1,918	\$1,918	\$1,918	\$0	\$1,918
Code Enforcement	BUILDING	\$281,266	19.75	2	\$301,512	\$281,766	\$285,729	\$-137,310	\$152,197
Social Equity	BUDGET & HUMAN RESOURCES	\$160,000	19.50	2	\$168,395	\$168,395	\$127,863	\$0	\$149,576
Abatement Fund	BUILDING	\$48,688	19.00	2	\$48,688	\$48,688		\$0	\$48,688
Permitting / Current Planning	PLANNING	\$179,934	18.75	2	\$179,934	\$180,009	\$182,742	\$-60,584	\$122,158
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	\$825,076	17.25	3	\$825,076	\$826,294	\$838,345	\$-726,510	\$112,460
Special Service Contracts	BUDGET, DEBT & GRANTS	\$540,000	17.00	3	\$540,000	\$540,000	\$540,000	\$0	\$630,000
Safety and Security	EMERGENCY MANAGEMENT	\$43,000	17.00	3	\$87,685	\$43,000	\$43,000	\$0	\$43,000
Mental Health	BUDGET, DEBT & GRANTS	\$60,000	17.00	3	\$60,000	\$60,000		\$0	\$60,000
Urban Trails and Walkability	ECONOMY	\$123,146	16.00	3	\$175,359	\$175,359	\$178,110	\$0	\$178,110
Youth Services Officer	POLICE	\$228,077	16.00	3	\$255,110	\$228,077	\$231,586	\$0	\$231,586
Long Range Planning	PLANNING	\$242,205	15.75	3	\$242,205	\$242,205	\$244,625	\$0	\$244,625
DARE/Drug Education	POLICE	\$32,463	15.25	3	\$32,463	\$32,463	\$32,920	\$0	\$32,920
Arts & Culture	ARTS & CULTURE/BUDGET	\$589,542	14.25	4	\$569,315	\$569,315	\$574,291	\$0	\$574,291
Graffiti Removal	STREET MAINTENANCE	\$36,460	14.25	4	\$39,263	\$39,263	\$39,343	\$0	\$39,343
Trails (Backcountry)	ECONOMY	\$51,007	14.00	4	\$81,007	\$51,007	\$51,432	\$0	\$51,432
Historic District Design Review	PLANNING	\$221,225	14.00	4	\$221,225	\$221,225	\$224,229	\$0	\$224,229
Public Art	ECONOMY	\$7,000	14.00	4	\$7,000	\$7,000		\$0	\$7,000
McPolin Farm	MCPOLIN BARN	\$45,374	13.50	4	\$45,374	\$45,374	\$45,795	\$0	\$45,795
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	\$397,777	13.00	4	\$416,970	\$392,128	\$396,239	\$0	\$421,616
Code Amendments	PLANNING	\$215,359	13.00	4	\$215,359	\$214,249	\$217,610	\$0	\$217,610
Special Planning Projects - Inter-Dept	PLANNING	\$53,646	12.75	4	\$53,646	\$53,646	\$54,436	\$0	\$54,436
Historical Incentive Grant	PLANNING	\$207,136	10.00	4	\$127,136	\$127,136		\$0	\$127,136
Childcare	CITY RECREATION & TENNIS	\$15,607	8.75	4	\$15,607	\$15,607	\$15,886	\$-23,400	\$-15,413
Total Inclusive & Healthy Community		\$10,605,888			\$11,301,000	\$10,824,672	\$10,647,667	\$-2,661,145	\$8,296,488

Description:

COMMUNITY ENGAGEMENT The Affordable Housing program provides land and property acquisition, disposition and development services. Staff develops, analyzes, supervises and implements affordable housing policies, plans and programs. Prepares housing needs assessments and housing standards and guidelines. Provides analysis and recommendations on MPD and annexation applications of compliance with affordable housing guidelines. Manages City's employee housing and maintains quality of assets.

Council Goal:

007 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Housing: Middle-Income, Attainable, and Affordable Housing Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is or particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2020	Rationale FY 2020
Housing	COMM DEVELOP ADMIN (in order of priority)1) Professional & Consulting (\$13,200 ongoing)2) Meetings/Conf. Travel (\$3,220)3) Mileage Reimbursement (\$700)-Decreasing budget on other various line items TOTAL: NET INCREASE OF \$13,925	1) Professional & Consulting (\$13,200 ongoing)2) Meetings/Conf. Travel (\$3,220)3) Mileage Reimbursement (\$700)-Decreasing budget on other various line items
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
COMM DEVELOP ADMIN				
Personnel	333,140	333,140	338,548	338,548
Materials	22,909	31,039	31,039	31,039
Total COMM DEVELOP ADMIN	356,049	364,179	369,587	369,587
TOTAL	356,049	364,179	369,587	369,587

FTEs	Budget FTEs FY 2020
Full Time	2.3
Part Time	
TOTAL	2.3

Level of Service

Housing Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Housing	1	23.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff collaborate on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.

COMM DEVELOP ADMIN Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff collaborate on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

COMM DEVELOP ADMIN Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed-restricted affordable housing units compared to occupied/primary units	15.72%	16%	0%	0%
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed restricted affordable housing units compared to total residential units.	5.32%	6%	0%	0%
Housing-COMMUNITY DEVELOPMENT ADMIN	Number of units built to achieve Council's goal of 800 units by 2026 (starting in 2016)	0.01	19	0	0

Description:

STATE LIQUOR ENFORCEMENT State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have an alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts.

Council Goal:

011 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
STATE LIQUOR ENFORCEMENT					
Personnel	52,297	52,297	4,597		4,597
Materials	11,474	11,474	11,474	-57,000	-45,526
Total STATE LIQUOR ENFORCEMENT	63,771	63,771	16,071	-57,000	-40,929
TOTAL	63,771	63,771	16,071	-57,000	-40,929

FTEs	Budget FTEs FY 2020
Full Time	
Part Time	1.3
TOTAL	1.3

Level of Service

State Liquor Enforcement Same Level of Service

	Quartile FY 2020	Score FY 2020
State Liquor Enforcement	1	23.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

STATE LIQUOR ENFORCEMENT The annual grant is \$66,000 which is a cost the City does not incur.

Section 5: Consequences of Funding Proposal at Lower Level

STATE LIQUOR ENFORCEMENT

These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
State Liquor Enforcement-STATE LIQUOR ENFORCEMENT	Total DUI arrests	128	79	100	100

Description:

POLICE Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

Council Goal:

030 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

Over the past several years we have had a drastic increase in our serious crimes, including homicides, juvenile drug cases, suspicious infant deaths, felonious thefts, and million dollar drug cases. This has all been in addition to the typical theft, domestic violence, intoxication, and other incidents police handle regularly. We had also had an increase in special event staffing as best practices have changed due to increased home-grown terrorism throughout the nation and other threats.

	Request FY 2020	Rationale FY 2020
Patrol Operations	POLICE (in order of priority) 1. Creation of full-time Evidence Technician position (\$88,464)2. Request to reclassify two positions from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY20 (\$52,214)3. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Additional full-time Investigator Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)5. Additional full-time Patrol Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)6. Begin a Bomb Dog program, including: additional full-time Senior Police Officer (\$137,426) , vehicle (\$38,000, as determined by Fleet), equipment/uniforms (\$12,000 one-time), police canine (\$15,000 one-time), canine equipment (\$600 one-time), kennel and hot dog system for vehicle (\$5,000 one-time), explosive training aids and maintenance (\$300 start-up and \$150 per year to maintain), dog food (\$600 annually), veterinary care and animal insurance (\$700 annually).7. Community Technical Specialist (\$33,521): split 50% between Police and Budget. TOTAL: \$767,827 (\$20,900 of which is one-time funding)	1. Creation of full-time Evidence Technician position (\$88,464)2. Reclassify ONE position from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY203. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Community Technical Specialist (\$33,521): split 50% between Police and Budget.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
POLICE				
Personnel	2,172,302	2,459,199	2,250,204	2,250,204
Materials	372,728	518,928	380,078	380,078
Total POLICE	2,545,030	2,978,127	2,630,282	2,630,282
TOTAL	2,545,030	2,978,127	2,630,282	2,630,282

FTEs	Budget FTEs FY 2020
Full Time	13.9
Part Time	1.3
TOTAL	15.2

Level of Service

Patrol Operations Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Patrol Operations	1	23.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

POLICE Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Patrol Operations-POLICE	% of calls responded to within 15 minutes	0%	0%	0%	0%
Patrol Operations-POLICE	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors	0	0	0	0

Description:

EMERGENCY MANAGEMENT Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs

EMERGENCY CONTINGENCY The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. In FY 16 this account was changed to remain at \$100,000 per year. In FY17 \$10,000 was used for the purchase of the Mobile Command Trailer (MCT) and the current balance is \$90,000.

Council Goal:

026 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen. Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	All three areas of responsibility, Emergency Management, Security and Safety have all seen an increased focus and demand for services over the past several years, stretching the Emergency Manager's ability to meet increasing requirements from government, insurers, special events, international security concerns and preparing the community.

	Request FY 2020	Rationale FY 2020
Emergency Management	EMERGENCY MANAGEMENT1) Emergency Management Associate Position (\$39,371)2) Main Street Bollards (\$25,000): This budget increase is to allow for contracted labor support to rig and de-rig protective bollards on upper and lower Main Street in support of multiple special events throughout the year, as well as maintain bollards and ancillary equipment. This budget increase request is specifically requested by Special Events/Economic Development to support special event security. TOTAL: \$64,731POLICE (in order of priority) 1. Creation of full-time Evidence Technician position (\$88,464)2. Request to reclassify two positions from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY20 (\$52,214)3. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Additional full-time Investigator Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)5. Additional full-time Patrol Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)6. Begin a Bomb Dog program, including: additional full-time Senior Police Officer (\$137,426) , vehicle (\$38,000, as determined by Fleet), equipment/uniforms (\$12,000 one-time), police canine (\$15,000 one-time), canine equipment (\$600 one-time), kennel and hot dog system for vehicle (\$5,000 one-time), explosive training aids and maintenance (\$300 start-up and \$150 per year to maintain), dog food (\$600 annually), veterinary care and animal insurance (\$700 annually).7. Community Technical Specialist (\$33,521): split 50% between Police and Budget. TOTAL: \$767,827 (\$20,900 of which is one-time funding)	EMERGENCY MANAGEMENT Main Street Bollards (\$10,000): This budget increase is to allow for contracted labor support to rig and de-rig protective bollards on upper and lower Main Street in support of multiple special events throughout the year, as well as maintain bollards and ancillary equipment. POLICE (in order of priority) 1. Creation of full-time Evidence Technician position (\$88,464)2. Reclassify ONE position from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY203. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Community Technical Specialist (\$33,521): split 50% between Police and Budget.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
EMERGENCY MANAGEMENT					
Personnel	128,870	148,555	131,024	-1,598	129,425
Materials	117,500	142,500	127,500		127,500
Total EMERGENCY MANAGEMENT	246,370	291,055	258,524	-1,598	256,925
POLICE					
Personnel	55,513	59,871	60,881	-1,598	59,282
Total POLICE	55,513	59,871	60,881	-1,598	59,282
EMERGENCY CONTINGENCY					
Materials	90,000	90,000	90,000		90,000
Total EMERGENCY CONTINGENCY	90,000	90,000	90,000		90,000
TOTAL	391,883	440,926	409,405	-3,197	406,208

FTEs	Budget FTEs FY 2020
Full Time	1.3
Part Time	
TOTAL	1.3

Level of Service
Emergency Management Same Level of Service

	Quartile FY 2020	Score FY 2020
Emergency Management	1	21.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

EMERGENCY MANAGEMENT	We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.
EMERGENCY CONTINGENCY	The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

Section 5: Consequences of Funding Proposal at Lower Level

EMERGENCY MANAGEMENT	Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities all together.
EMERGENCY CONTINGENCY	Funding at a lower level will reduce our financial readiness for emergencies and disasters.

Section 6: Performance Measures

	Description	Actual FY 2017	Target FY 2019	Target FY 2020
Emergency Management-EMERGENCY MANAGEMENT	Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.)	55	60	60
Emergency Management-EMERGENCY MANAGEMENT	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST	92	0	0
Emergency Management-EMERGENCY MANAGEMENT	Number of Required NIMS & ICS courses completed by city staff	725	750	750

Description:

BUILDING DEPT. This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.

Council Goal:

066 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
Fire Safety	BUILDING DEPARTMENT (positions in order of priority)1) Fire Inspector/Plans Examiner (\$120,438) 2) Re-class of Code Enforcement Officer to Senior Code Enforcement Officer (\$23,204) 3) Re-class of Building Inspections Supervisor to Deputy Chief Building Official (\$4,168)4) Recruitment & Training (\$5,500)5) Uniforms & Clothing (\$2,000)TOTAL: \$155,310	1) Fire Inspector/Plans Examiner 2) Recruitment & Training, with offset from other line items 3) Uniforms & Clothing , with offset from other line items
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUILDING DEPT.					
Personnel	362,292	481,638	488,764		488,764
Materials	41,040	42,040	42,040	-146,430	-104,390
Total BUILDING DEPT.	403,332	523,678	530,804	-146,430	384,374
TOTAL	403,332	523,678	530,804	-146,430	384,374

FTEs	Budget FTEs FY 2020
Full Time	3.1
Part Time	
TOTAL	3.1

Level of Service

Fire Safety Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Fire Safety	1	21.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT. The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT. Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Fire Safety-BUILDING DEPT.	Percent of fire inspectors pursuing ongoing training each year	0%	100%	0%	0%
Fire Safety-BUILDING DEPT.	Percent of fire inspectors conducting outreach regarding code concerns or changes	0%	90%	0%	0%
Fire Safety-BUILDING DEPT.	Percent of fire incidents that fire inspectors respond to within 24 hrs	0%	75%	0%	0%

Description:

COMMUNICATION CENTER The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center. The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.

Council Goal:

031 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community In order for the Communications Center to meet its ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
COMMUNICATION CENTER					
Materials	620,000	620,000	620,000	-11,000	609,000
Total COMMUNICATION CENTER	620,000	620,000	620,000	-11,000	609,000
TOTAL	620,000	620,000	620,000	-11,000	609,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Dispatch Same Level of Service

	Quartile FY 2020	Score FY 2020
Dispatch	1	21.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

COMMUNICATION CENTER The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have been successful in getting Homeland Security Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNICATION CENTER The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Dispatch-POLICE	Average response time (minutes)	18	7.38	7	7
Dispatch-POLICE	Average number of calls per day	0	0	0	0
Dispatch-POLICE	100% of calls dispatched within fifteen minutes of receipt to officers.	0%	0%	0%	0%
Dispatch-POLICE	Number of calls for service received annually by dispatch	0	0	0	0

Description:

ENGINEERING Provide water meter inspections, public improvement inspections, inspections of utility and private work within the Right-of- Way (ROW) and other inspections deemed necessary to maintain the City ROWs in good condition.

BUILDING DEPT. The purpose of the Department of Building and Fire Safety is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

Council Goal:

051 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
Inspections	BUILDING DEPARTMENT (positions in order of priority)1) Fire Inspector/Plans Examiner (\$120,438) 2) Re-class of Code Enforcement Officer to Senior Code Enforcement Officer (\$23,204) 3) Re-class of Building Inspections Supervisor to Deputy Chief Building Official (\$4,168)4) Recruitment & Training (\$5,500)5) Uniforms & Clothing (\$2,000)TOTAL: \$155,310	1) Fire Inspector/Plans Examiner 2) Recruitment & Training, with offset from other line items 3) Uniforms & Clothing , with offset from other line items
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
COMM DEVELOP ADMIN					
Personnel	18,863	18,863	19,174		19,174
Materials	4,000	4,000	3,410		3,410
Total COMM DEVELOP ADMIN	22,863	22,863	22,584		22,584
ENGINEERING					
Personnel	121,638	121,638	123,517	-58,380	65,137
Materials	5,757	6,975	6,975	-13,000	-6,025
Total ENGINEERING	127,395	128,613	130,492	-71,380	59,112
BUILDING DEPT.					
Personnel	963,205	967,243	985,278	-58,380	926,898
Materials	145,948	151,198	144,448	-1,310,440	-1,165,992
Total BUILDING DEPT.	1,109,153	1,118,441	1,129,726	-1,368,820	-239,094
TOTAL	1,259,411	1,269,917	1,282,802	-1,440,201	-157,399

FTEs	Budget FTEs FY 2020
Full Time	9.9
Part Time	
TOTAL	9.9

Level of Service

Inspections Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Inspections	2	21.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING No budget requests related to the Engineering Inspections Program.

Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING No budget requests related to the Engineering Inspections Program.

BUILDING DEPT. Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function. If a City vehicle is unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections. The result would be that construction mitigation and collecting business licenses would not take place as needed and fees would not be collected along with complaints would increase with longer turnaround times to compliance.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Inspections-ENGINEERING	Percent of ROW permit inspections provided within two working days of contractor contract.	100%	100%	0%	0%
Inspections-ENGINEERING	Percent of water meter inspections completed within two working days.	100%	100%	0%	0%
Inspections-BUILDING DEPT.	Percent of inspections completed within 24 hrs of request	0%	98%	0%	0%
Inspections-BUILDING DEPT.	Percent of week's discussions that are conducted to brainstorm building codes and enforcement methods	0%	75%	0%	0%
Inspections-BUILDING DEPT.	Percent of inspectors pursuing ongoing training each year	0%	100%	0%	0%
Inspections-ENGINEERING	Percent of PIMPS completed within two weeks.	100%	100%	0%	0%

Description:

LIBRARY Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City children, youth, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

Council Goal:

021 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Diverse Community Participation The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
LIBRARY					
Personnel	178,108	178,108	180,907		180,907
Materials	53,321	53,321	53,321	-3,600	49,721
Total LIBRARY	231,429	231,429	234,228	-3,600	230,628
TOTAL	231,429	231,429	234,228	-3,600	230,628

FTEs	Budget FTEs FY 2020
Full Time	1.7
Part Time	0.1
TOTAL	1.8

Level of Service

Youth & Spanish Services Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Youth & Spanish Services	2	20.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY The library has already begun seeing some negative consequences of not having someone dedicated to teen needs. Graffiti, theft, and damaged equipment are now a reality due to not having someone in the building to focus on serving teens. Their time in the YouCreate Lab is unsupervised and they are not engaged in library programs to channel their energies. In addition, our programming numbers will continue to come in low for teens. This is seen nationally on our library statistics and negatively reflects on our services. The library has sought awards such as Best Small Library of the Year and has been turned down due to deficits such as this. Our teens in Park City are important and deserve dedicated service in the library. The Young Adult Library Services Association (YALSA) advocates for dedicated professionals to serve this specialized population which are essential members of our society utilizing the services of libraries as we move into the future. The teen genre of literature is specialized and a lot of fun for our community if a dedicated teen specialist can bring attention to the resources.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Youth & Spanish Services-LIBRARY	Number of people served by Youth and Spanish programs and outreach.	16997	21333	0	0
Youth & Spanish Services-LIBRARY	Checkout Rate of Children's Collection-Circulation per item	4	1.5	0	0

Description:

BLDG MAINT ADM The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

Council Goal:

054 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Inspections and Contract Supervision	BUILDING MAINTENANCE: 1) One additional Building Maint III fulltime regular position in FY20 (\$88,464) with new vehicle (\$30,000) 2) Misc. Contract Services- Administration (\$45,000) TOTAL: \$163,464	1) Bldg Maint III fulltime regular position, with new vehicle 2) \$30k increase to Misc. Contract Services- Administration line
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BLDG MAINT ADM					
Personnel	109,802	128,874	142,665	-21,510	121,155
Materials	19,275	19,275	19,275		19,275
Total BLDG MAINT ADM	129,077	148,149	161,940	-21,510	140,430
TOTAL	129,077	148,149	161,940	-21,510	140,430

FTEs	Budget FTEs FY 2020
Full Time	1.1
Part Time	
TOTAL	1.1

Level of Service

Inspections and Contract Supervision Same Level of Service

	Quartile FY 2020	Score FY 2020
Inspections and Contract Supervision	2	20.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Collaboration": Being in the Public Works Division, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. These require a tremendous amount of support by staff in coordinating the timing of installation & repairs. "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples: upgrade the Police and Marsac buildings to new fob access control cards.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	0%	95%	0%	0%
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of alarm and fire protection systems inspected in City buildings yearly.	0%	100%	0%	0%

Description:

COMMUNITY ENGAGEMENT Address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation. In June 2011 the City Council adopted the Senior Services Strategic Plan.

Council Goal:

050 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Diverse Community Participation Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
COMMUNITY ENGAGEMENT				
Personnel	1,918	1,918	1,918	1,918
Total COMMUNITY ENGAGEMENT	1,918	1,918	1,918	1,918
TOTAL	1,918	1,918	1,918	1,918

FTEs
Full Time
Part Time
TOTAL

Level of Service

Senior Services Same Level of Service

	Quartile FY 2020	Score FY 2020
Senior Services	2	20.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT

Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

COMM DEVELOP ADMIN

Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT

The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

COMM DEVELOP ADMIN

The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Senior Services-COMMUNITY ENGAGEMENT	Percent of respondents who indicate that "knowing where to turn for information on services and benefits for seniors" is a problem.	0%	0%	0%	0%
Senior Services-COMMUNITY ENGAGEMENT	1) Cost per passenger for Elderly/Seniors/Para-transit	0	0	0	0
Senior Services-COMMUNITY ENGAGEMENT	2) Passengers per year for Elderly/Seniors/Para-transit	0	9672	0	0

Description:

Council Goal:

047 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
Code Enforcement	BUILDING DEPARTMENT (positions in order of priority)1) Fire Inspector/Plans Examiner (\$120,438) 2) Re-class of Code Enforcement Officer to Senior Code Enforcement Officer (\$23,204) 3) Re-class of Building Inspections Supervisor to Deputy Chief Building Official (\$4,168)4) Recruitment & Training (\$5,500)5) Uniforms & Clothing (\$2,000)TOTAL: \$155,310	1) Fire Inspector/Plans Examiner 2) Recruitment & Training, with offset from other line items 3) Uniforms & Clothing , with offset from other line items
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUILDING DEPT.					
Personnel	258,121	277,667	265,862		265,862
Materials	23,145	23,845	23,645	-137,310	-113,665
Total BUILDING DEPT.	281,266	301,512	289,507	-137,310	152,197
TOTAL	281,266	301,512	289,507	-137,310	152,197

FTEs	Budget FTEs FY 2020
Full Time	2.4
Part Time	
TOTAL	2.4

Level of Service

Code Enforcement Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Code Enforcement	2	19.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

City provides program and program is currently offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT. Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT. Concerns from the public on the well-being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Code Enforcement-BUILDING DEPT.	Percent of investigations initiated within 24 hrs of complaint	0%	95%	0%	0%
Code Enforcement-BUILDING DEPT.	Percent of complaints initiated by internal/proactive enforcement	0%	70%	0%	0%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement hours provided outside of regular business hours	0%	3.6%	0%	0%
Code Enforcement-BUILDING DEPT.	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	0%	100%	0%	0%

Description:

SOCIAL EQUITY Recognize our diverse populations within our complete community and strive for equitable public administration of services, justice and social well-being for all. Value and appreciate our differences and embrace our common humanity and contributions as the source of our town's strength.

Council Goal:

143 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Section 1: Scope

Change in Demand	Explanation
Request FY 2020	Rationale FY 2020
Social Equity	SOCIAL EQUITY1) Community Technical Specialist (\$33,521) split 50% between Police and Social Equity-Decreased 04520 Contract Services line by \$33,521 to offset TOTAL: ZERO-SUMHUMAN RESOURCES Increase budget for part-time personnel in order to add funding to hire more neurodiverse individuals.
SOCIAL EQUITY1) Community Technical Specialist (\$33,521) split 50% between Police and Social Equity-Decreased 04520 Contract Services line by \$33,521 to offset HUMAN RESOURCES Increase budget for part-time personnel in order to add funding to hire more neurodiverse individuals	
TOTAL	

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
HUMAN RESOURCES				
Personnel		20,965	1,547	1,547
Total HUMAN RESOURCES		20,965	1,547	1,547
SOCIAL EQUITY				
Materials	160,000	160,000	106,479	106,479
Total SOCIAL EQUITY	160,000	160,000	106,479	106,479
TOTAL	160,000	180,965	108,026	108,026

FTEs
Full Time
Part Time
TOTAL

Level of Service

	Quartile FY 2020	Score FY 2020
Social Equity	2	19.50

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures



Description:

ABATEMENT Building Department Staff (inspectors and code enforcement) shall apply the provisions of the Dangerous Buildings and Abatement Code to provide a just, equitable and practicable method, to be cumulative with and in addition to any other remedy provided by the Building Code, Housing Code or other available law, whereby buildings or structures which from any cause endanger life, limb, health, morals, property, safety or welfare of the general public or their occupants may be required to be repaired, vacated or demolished.

Council Goal:

074 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Dangerous Building and Abatement Code allows building department staff to identify structures as dangerous and require repair to such conditions. The Code specifically states that the jurisdiction shall establish a special revolving fund to be designated as the repair and demolition fund. Payments shall be made out of said fund upon the demand to defray the costs and expenses which may be incurred by the jurisdiction in doing on causing to be done the necessary work of repair or demolition of dangerous buildings. The goal of this action is to maintain adequate life safety standards within Park City.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
ABATEMENT				
Materials	48,688	48,688	48,688	48,688
Total ABATEMENT	48,688	48,688	48,688	48,688
TOTAL	48,688	48,688	48,688	48,688

FTEs
Full Time
Part Time
TOTAL

Level of Service

Abatement Fund Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Abatement Fund	2	19.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ABATEMENT The revolving fund shall be utilized for abatement actions of dangerous buildings and all expenses will be replaced into the fund when the responsible party reimburses the jurisdiction on demand of payment or through a special assessment on the property taxes as coordinated through the Summit County Assessor.

Section 5: Consequences of Funding Proposal at Lower Level

ABATEMENT Consequences of funding the proposal at a lower level will prohibit staff from addressing identified dangerous conditions. Life safety standards would decrease as the ability to enforce against violations would be limited. Park City would also be in violation of the Abatement of Dangerous Building Code by not providing the fund as identified and required.

Section 6: Performance Measures



Description:

PLANNING DEPT. Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.).

Council Goal:

079 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community It is important to track Business Licenses, Building Permit sign-offs: Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
COMM DEVELOP ADMIN					
Personnel	28,295	28,295	28,761		28,761
Materials		10,675	75		75
Total COMM DEVELOP ADMIN	28,295	38,970	28,836		28,836
PLANNING DEPT.					
Personnel	142,983	142,983	145,250	-25,874	119,376
Materials	8,656	8,656	8,656	-34,710	-26,054
Total PLANNING DEPT.	151,639	151,639	153,906	-60,584	93,322
TOTAL	179,934	190,609	182,742	-60,584	122,158

FTEs	Budget FTEs FY 2020
Full Time	1.2
Part Time	
TOTAL	1.2

Level of Service

Permitting / Current Planning Same Level of Service

	Quartile FY 2020	Score FY 2020
Permitting / Current Planning	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would result in a delay for approving these regulatory items.

Section 6: Performance Measures

	Description	Target FY 2019	Target FY 2020
Permitting / Current Planning-PLANNING DEPT.	Number of Planning Applications received.	500	500
Permitting / Current Planning-PLANNING DEPT.	Number of Building Permits received for review by Planning.	1200	1200
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Complete Application forms sent out to applicants within 72 hours of project assignment.	15	15
Permitting / Current Planning-PLANNING DEPT.	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.	90	90
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Action Letters issued within 5 working days of final Action	90	90
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of project comment letters issued within 5 working days of staff review/Commission meetings.	75	75

Description:

ENGINEERING Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.

PLANNING DEPT. The Planning Department handles all land use applications for the City/Planning Commission including, but not limited to: Conditional Use Permits, Steep Slope Permits, Master Planned Developments, Subdivisions/Plats/Records of Survey, Sign Permits, etc. The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.

BUILDING DEPT. The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

Council Goal:

071 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

Section 1: Scope

Change in Demand Explanation
 Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Plan/Application Review	BUILDING DEPARTMENT (positions in order of priority)1) Fire Inspector/Plans Examiner (\$120,438) 2) Re-class of Code Enforcement Officer to Senior Code Enforcement Officer (\$23,204) 3) Re-class of Building Inspections Supervisor to Deputy Chief Building Official (\$4,168)4) Recruitment & Training (\$5,500)5) Uniforms & Clothing (\$2,000)TOTAL: \$155,310	1) Fire Inspector/Plans Examiner 2) Recruitment & Training, with offset from other line items 3) Uniforms & Clothing , with offset from other line items
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
ENGINEERING					
Personnel	63,405	63,405	64,438		64,438
Materials	7,269	8,487	8,535	-25,000	-16,465
Total ENGINEERING	70,674	71,892	72,973	-25,000	47,973
PLANNING DEPT.					
Personnel	243,800	243,800	247,499		247,499
Materials	26,870	26,870	26,870	-113,690	-86,820
Total PLANNING DEPT.	270,670	270,670	274,369	-113,690	160,679
BUILDING DEPT.					
Personnel	466,957	469,462	474,853		474,853
Materials	16,775	17,625	16,775	-587,820	-571,045
Total BUILDING DEPT.	483,732	487,087	491,628	-587,820	-96,192
TOTAL	825,076	829,648	838,970	-726,510	112,460

FTEs	Budget FTEs FY 2020
Full Time	6.7
Part Time	
TOTAL	6.7

Level of Service

Plan/Application Review Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Plan/Application Review	3	17.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING No budget request submitted for plan/application review program.

PLANNING DEPT. All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.

Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do a OTIS project, thus delaying a program which Council wanted completed sooner than later.

PLANNING DEPT. Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Plan/Application Review-BUILDING DEPT.	Percent of applications with a ten-day turnaround for first reviews.	0%	87.7%	0%	0%
Plan/Application Review-ENGINEERING	Percent of ROW permits processed within 2 days.	100%	100%	0%	0%
Plan/Application Review-BUILDING	Percent of plans examiners pursuing ongoing training each year	0%	100%	0%	0%
Plan/ Application Review-ENGINEERING	Percent of building plans reviewed within 3 weeks	70%	95%	0%	0%
Plan/ Application Review-ENGINEERING	Percent of staff reports reviewed within 1 week.	95%	95%	0%	0%
Plan/Application Review-PLANNING DEPT.	Overall reduction of turnaround time on Planning applications and review process.	0	0	15	15

Description:

SPEC. SRVC. Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. According to City policy, up to one percent of the City's total budget is awarded. CNTRT./UNSPECIFIED Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in-kind services. IED Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol 1. This program's budget is a percentage of the City's total budget and fluctuates accordingly. Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.

Council Goal:

060 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy Special service contracts are generally viewed as the City investing in and providing needed services to the local community.

Section 1: Scope

Change in Demand

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
SPEC. SRVC. CNTRT./UNSPECIFIED				
Materials	540,000	540,000	630,000	630,000
Total SPEC. SRVC. CNTRT./UNSPECIFIED	540,000	540,000	630,000	630,000
TOTAL	540,000	540,000	630,000	630,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Special Service Contracts Same Level of Service

	Quartile FY 2020	Score FY 2020
Special Service Contracts	3	17.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

SPEC. SRVC. Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that if these CNTRT./UNS services were provided by the City and administered by city staff cost would be much higher.
PECIFIED

Section 5: Consequences of Funding Proposal at Lower Level

SPEC. SRVC. The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization. Funding at CNTRT./UNS a lower level would result in less funding awarded to applicants.
PECIFIED

Section 6: Performance Measures

	Description
	-

Description:

SELF INS & SEC BOND There are two additional Programs managed by the Emergency Manager - those being Building Security and Safety. In conjunction with the Building Security Committee, the Security Program manages all of the city's closed circuit video (camera) systems (CCVS), electronic access control (EAC), security audits, security upgrades to city buildings and security training for all city employees. The Citywide Safety Program includes management of all aspects of occupational safety, from staff training and awareness, program oversight, incident review, Safety Data Sheet management, workspace inspections, management of outside agency audits and inspections, etc.

EMERGENCY MANAGEMENT As part of City's emergency operations center (EOC) management, this 'evergreen' fund is designed to add or upgrade aging equipment necessary to manage and support responses to a large-scale incident.

Council Goal:

105 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Security Program had been charged with upgrading and centralizing all video and electronic access controls in fourteen City buildings, in addition to other security upgrades and training of all city employees on security measures. Park City has not had a citywide safety program across all departments. The new Safety Program will reach all employees and meet all federal and state requirements over a period of two to three years. These programs help meet the requirements of an "engaged and capable workforce," along with being a "fiscally & legally sound" municipality.

Section 1: Scope

Change in Demand

Program experiencing NO change in demand

Explanation

Due to the need to meet required OSHA standards, a higher level of safety education and tracking is required. On the security side, more buildings are being added to electronic access controls which increase security and accountability, along with an addition of cameras for security and investigations.

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
SELF INS & SEC BOND				
Materials	43,000	68,000	43,000	43,000
Total SELF INS & SEC BOND	43,000	68,000	43,000	43,000
TOTAL	43,000	68,000	43,000	43,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Safety and Security Same Level of Service

	Quartile FY 2020	Score FY 2020
Safety and Security	3	17.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

SELF INS & SEC BOND Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY14 all increased. Workers Compensation increased 10% of which 9% of the increase was due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.

Section 5: Consequences of Funding Proposal at Lower Level

SELF INS & SEC BOND The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Safety and Security-EMERGENCY MANAGEMENT	OSHA Compliance - Training	80%	0%	88%	88%
Safety and Security-EMERGENCY MANAGEMENT	Workplace Audits	6	0	20	20
Safety and Security-EMERGENCY MANAGEMENT	Digital Camera Placement	201%	0%	215%	215%
Safety and Security-EMERGENCY MANAGEMENT	Electronic Access Control Buildings	9	0	10	10

Description:

MENTAL HEALTH The Summit County Mental Wellness Strategic Plan is the result of an eleven-month community initiative to identify and address issues of mental health & substance abuse. Recognizing that Utah has the highest rate of mental illness in the United States (23.4%) and that an immediate need exists within our community, both the Summit County Council and the Park City Council have recognized this as a key priority in their 2017 Goals. Through the use of community surveys, focus groups, and the creation of a community-based coalition centered on mental health & substance abuse; the following strategic plan is presented to the community as a means of enhancing the quality of life for all Summit County residents, regardless of mental health or substance abuse concerns.

Council Goal:

140 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Mental Health

Mental health was identified as a Top Priority of Council during the 2017 Council Retreat.

Section 1: Scope

Change in Demand

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

The demand for this program is being directed by Council, which is based off of evidence of mental health issues increasing dramatically over the last several years.

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
MENTAL HEALTH				
Materials	60,000	60,000	60,000	60,000
Total MENTAL HEALTH	60,000	60,000	60,000	60,000
TOTAL	60,000	60,000	60,000	60,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Mental Health Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Mental Health	3	17.00

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

Mental health is a regional issue and is owned by Summit County. The City is working together with the County and other regional partners to get this program running.

Section 5: Consequences of Funding Proposal at Lower Level

Summit County Mental Health Coordinator position would probably not continue to be funded.

Section 6: Performance Measures



Description:

ECONOMY Implement Walkability projects as set forth in the WALC recommended approved project list. Provide a high level of service in the planning and implementation of the remaining WALC recommended projects, which include the following projects: Dan's to Jans, Wyatt Earp Way, widening of existing pathways, Old Town crosswalks, and minor biking and walking improvements throughout town. Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

Council Goal:

040 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Abundant, Preserved and Publicly-Accessible Open Space service in community outreach to mitigate construction impacts for alternative travel options.

1. Implement projects in a timely fashion.
2. Provide ample opportunity for public input.
3. Provide a high level of service in community outreach to mitigate construction impacts.
4. Provide safe and effective infrastructure for alternative travel options.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Urban Trails and Walkability	ECONOMY1) Re-class of Trails & Open Space Coordinator from contract position to FTR (\$54,588). Contract position costs are currently coming 50% out of Economy (General Fund), and 50% out of CIP fund. If the position is re-classed as an FTR, position costs would come 100% out of General fund.2) Back Country Trails Operation & Maintenance (\$30,000)SPECIAL EVENTS1) Special Events Application Software (\$25,000 one-time)TOTAL: \$109,588	Re-class of Trails & Open Space Coordinator from contract position to FTR (\$54,588).
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
ECONOMY				
Personnel	122,105	174,318	177,069	177,069
Materials	1,041	1,041	1,041	1,041
Total ECONOMY	123,146	175,359	178,110	178,110
TOTAL	123,146	175,359	178,110	178,110

FTEs	Budget FTEs FY 2020
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service

Urban Trails and Walkability Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Urban Trails and Walkability	3	16.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY 1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
	-	FY 2017	FY 2018	FY 2019	FY 2020
Urban Trails and Walkability-ECONOMY	Average daily users Poison Creek Pathway	0	0	0	0
Urban Trails and Walkability-ECONOMY	Average daily users Comstock Pathway	0	0	0	0
Urban Trails and Walkability-ECONOMY	Average daily users McLeod Creek Pathway	0	0	0	0

Description:

POLICE The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

Council Goal:

089 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
Youth Services Officer	POLICE (in order of priority) 1. Creation of full-time Evidence Technician position (\$88,464)2. Request to reclassify two positions from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY20 (\$52,214)3. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Additional full-time Investigator Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)5. Additional full-time Patrol Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)6. Begin a Bomb Dog program, including: additional full-time Senior Police Officer (\$137,426) , vehicle (\$38,000, as determined by Fleet), equipment/uniforms (\$12,000 one-time), police canine (\$15,000 one-time), canine equipment (\$600 one-time), kennel and hot dog system for vehicle (\$5,000 one-time), explosive training aids and maintenance (\$300 start-up and \$150 per year to maintain), dog food (\$600 annually), veterinary care and animal insurance (\$700 annually).7. Community Technical Specialist (\$33,521): split 50% between Police and Budget. TOTAL: \$767,827 (\$20,900 of which is one-time funding)	1. Creation of full-time Evidence Technician position (\$88,464)2. Reclassify ONE position from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY203. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Community Technical Specialist (\$33,521): split 50% between Police and Budget.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
POLICE				
Personnel	221,022	248,055	224,531	224,531
Materials	7,055	7,055	7,055	7,055
Total POLICE	228,077	255,110	231,586	231,586
TOTAL	228,077	255,110	231,586	231,586

FTEs	Budget FTEs FY 2020
Full Time	1.4
Part Time	
TOTAL	1.4

Level of Service

Youth Services Officer Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Youth Services Officer	3	16.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

POLICE The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would not allow us to have a full time officer in this position.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Youth Services Officer-POLICE	Total number of students processed for truancy	0	4	50	50

Description:

PLANNING DEPT. A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City. The Planning Department is currently finalizing the General Plan process and document. Upon completion, we will begin the Lower Park Avenue Redevelopment Plan, the Bonanza Park Plan (Phase II) and Form Based Code, and then begin the Prospector Square Area Plan. This planning process will be throughout the 2 year budget period. In addition, we will begin the LMC rewrite in FY2015.

Council Goal:

065 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Distinctive Sense of Place The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
PLANNING DEPT.				
Personnel	152,256	152,256	154,676	154,676
Materials	89,949	89,949	89,949	89,949
Total PLANNING DEPT.	242,205	242,205	244,625	244,625
TOTAL	242,205	242,205	244,625	244,625

FTEs	Budget FTEs FY 2020
Full Time	1.2
Part Time	
TOTAL	1.2

Level of Service

Long Range Planning Same Level of Service

	Quartile FY 2020	Score FY 2020
Long Range Planning	3	15.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The Planning Department completed the Area Plan documents in-house, thus saving hundreds of thousands of dollars in consulting fees. The same is proposed for pending plans, including LOPA, BOPA, FBC, and PROSQUA.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would delay the completion of the proposed Area Plans and cause the City to be in a position behind the development curve - hurting the future viability of the City as well as the character of the City.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Long Range Planning-PLANNING DEPT.	Percentage of staff time dedicated to long-range planning each week.	0%	0%	30%	30%

Description:

DRUG EDUCATION Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens. The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education.

Council Goal:

102 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
DRUG EDUCATION				
Personnel	27,463	27,463	27,920	27,920
Materials	5,000	5,000	5,000	5,000
Total DRUG EDUCATION	32,463	32,463	32,920	32,920
TOTAL	32,463	32,463	32,920	32,920

FTEs	Budget FTEs FY 2020
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service

DARE/Drug Education Same Level of Service

	Quartile FY 2020	Score FY 2020
DARE/Drug Education	3	15.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

DRUG EDUCATION Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

Section 5: Consequences of Funding Proposal at Lower Level

DRUG EDUCATION A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education

Section 6: Performance Measures

	Description	Target FY 2019	Target FY 2020
DARE/Drug Education-DRUG EDUCATION	Total number of students completing DARE program	75	75

Description:

ARTS & CULTURE Value statement: Strengthen, unify, and connect artistic and cultural expression as the City grows into an arts & culture hub. Goals: 1. Public Art - Enrich and connect the community through visual arts in public spaces 2. Special Events - Facilitate cultural, arts, and entertainment experiences that are inclusive and meaningful 3. Regional Collaboration - Continually assess arts & culture elements and identify opportunities locally and regionally 4. Programs - Create opportunities that engage and educate the community 5. Economy - Diversify and enhance economy and improve the local and guest experience 6. Legacy - **Cultivate the legacy of our City's** cultural heritage

Council Goal:

144 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Section 1: Scope

Change in Demand

Explanation

	Request FY 2020	Rationale FY 2020
Arts & Culture	Move contract funding to personnel	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
ARTS & CULTURE				
Personnel	41,242	313,015	317,991	317,991
Materials	548,300	256,300	256,300	256,300
Total ARTS & CULTURE	589,542	569,315	574,291	574,291
TOTAL	589,542	569,315	574,291	574,291

FTEs	Budget FTEs FY 2020
Full Time	0.3
Part Time	
TOTAL	0.3

Level of Service

	Quartile FY 2020	Score FY 2020
Arts & Culture	4	14.25

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures



Description:

STREET MAINTENANCE Remove graffiti in a timely manner.

Council Goal:

110 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
Graffiti Removal	STREET MAINTENANCE1) Analyst I- Streets (\$78,252)2) Four Streets & Stormwater Operator III's, 0.5 FTE each (\$120,292)3) Three Streets & Stormwater Operator III's, 0.5 FTE each, paid with transit fund offset (\$89,995)4) Cold Weather Gear & Personal Protective Equipment (PPE) for 4 staff (\$800)5) Salt de-icer (\$2,200)6) Skid Steer Rental (\$5,400) with transit fund offset of \$5,4007) Large Loader Rental (\$24,000) with transit fund offset of \$24,000TOTAL: NET INCREASE OF \$201,544	1) Four Streets & Stormwater Operator III's, 0.5 FTE each, with partial offset from Public Works/Transit re-org 2) Analyst II- Streets, offset from Public Works/Transit re-org 3) Cold Weather Gear & Personal Protective Equipment (PPE) for 2 staff 4) Salt de-icer
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
STREET MAINTENANCE				
Personnel	2,775	5,578	5,658	5,658
Materials	33,685	33,685	33,685	33,685
Total STREET MAINTENANCE	36,460	39,263	39,343	39,343
TOTAL	36,460	39,263	39,343	39,343

FTEs	Budget FTEs FY 2020
Full Time	0.0
Part Time	
TOTAL	0.0

Level of Service

Graffiti Removal Same Level of Service

	Quartile FY 2020	Score FY 2020
Graffiti Removal	4	14.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Artistic painting of pedestrian tunnels by students. Use of environmental friendly graffiti removers.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE 1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Graffiti Removal-STREET MAINTENANCE	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	100%	100%	100%	100%

Description:

ECONOMY Implementation and management of the Trails Master Plan capital projects, in addition to the management of the backcountry trails maintenance budget. Continued coordination and collaboration with all trail stakeholders. Continue to provide world-class recreational trail opportunities in the summer and winter. Over the past year, through the creation of a trail use event policy we enhanced our oversight of trail event management and regulation, including promoter debriefs and application and collection of associated fees.

Council Goal:

045 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Abundant, Preserved and Publicly-Accessible Open Space Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Trails (Backcountry)	ECONOMY1) Re-class of Trails & Open Space Coordinator from contract position to FTR (\$54,588). Contract position costs are currently coming 50% out of Economy (General Fund), and 50% out of CIP fund. If the position is re-classed as an FTR, position costs would come 100% out of General fund.2) Back Country Trails Operation & Maintenance (\$30,000)SPECIAL EVENTS1) Special Events Application Software (\$25,000 one-time)TOTAL: \$109,588	Re-class of Trails & Open Space Coordinator from contract position to FTR (\$54,588).
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
ECONOMY				
Personnel	26,994	26,994	27,419	27,419
Materials	24,013	54,013	24,013	24,013
Total ECONOMY	51,007	81,007	51,432	51,432
TOTAL	51,007	81,007	51,432	51,432

FTEs	Budget FTEs FY 2020
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service

Trails (Backcountry) Same Level of Service

	Quartile FY 2020	Score FY 2020
Trails (Backcountry)	4	14.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

Section 6: Performance Measures

	Description
	-
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (summer)
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (winter)

Description:

PLANNING DEPT. The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since April 2009. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, etc.

Council Goal:

116 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Historic Preservation The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
PLANNING DEPT.				
Personnel	195,420	195,420	198,424	198,424
Materials	25,805	25,805	25,805	25,805
Total PLANNING DEPT.	221,225	221,225	224,229	224,229
TOTAL	221,225	221,225	224,229	224,229

FTEs	Budget FTEs FY 2020
Full Time	1.6
Part Time	
TOTAL	1.6

Level of Service

Historic District Design Review Same Level of Service

	Quartile FY 2020	Score FY 2020
Historic District Design Review	4	14.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

Section 6: Performance Measures

Description

-

Description:

PUBLIC ART Public Art is a key component of the City. The mission set by the Public Art Advisory Board is to "Enrich and connect the community through visual art in public spaces." Most of the funding for public art comes through a capital project. This funding is for preservation and maintenance of the City's public art collection.

Council Goal:

139 Inclusive & Healthy Community

Desired Outcome:

Vibrant Arts & Culture

Criteria for Meeting Desired Outcome

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4% Maintenance has become an issue recently as the City adds more and more public art.

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
PUBLIC ART				
Materials	7,000	7,000	7,000	7,000
Total PUBLIC ART	7,000	7,000	7,000	7,000
TOTAL	7,000	7,000	7,000	7,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Public Art Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Public Art	4	14.00

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves SOME portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

No Requirement or mandate exists

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures



Description:

MCPOLIN BARN The Park City Farm is a public facility owned and operated by Park City Municipal Corporation. The Park City Farm serves the community by hosting educational programs and a variety of events for the community. Offer community access at no fee or a reasonable fee. Balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community. Preserve the historic and sentimental integrity of the Park City Farm as open space and protect Farm from overuse. Events have been offered for the past ten years while using the same equipment for each event. Mission Statement: The Park City Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

Council Goal:

132 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Varied & Multi-Seasonal Event Offerings

The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share **meaningful information with the citizenry on the property's historical** background, purpose, public use, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm and possibly offer an additional event to the Park City community and tourists and continue with our goal of an inclusive community of diverse economic and cultural opportunities.

Section 1: Scope

Change in Demand

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
MCPOLIN BARN				
Personnel	29,549	29,549	29,970	29,970
Materials	15,825	15,825	15,825	15,825
Total MCPOLIN BARN	45,374	45,374	45,795	45,795
TOTAL	45,374	45,374	45,795	45,795

FTEs	Budget FTEs FY 2020
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service

McPolin Farm Same Level of Service

	Quartile FY 2020	Score FY 2020
McPolin Farm	4	13.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

No Requirement or mandate exists

MCPOLIN BARN The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers increases every few years. The increase in cost did affect events at the Farm this year. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility. Events scheduled for 2016-17 will be 100% cost recovery from event revenue.

Section 5: Consequences of Funding Proposal at Lower Level

MCPOLIN BARN Reducing funding would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
McPolin Farm-CITY MANAGER	- Percent of events sold out.	0%	0%	0%	0%

Description:

PARKS & CEMETERY This program includes flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs.

Council Goal:

075 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Arts & Culture Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Flowers/Holiday Lighting/Beautification	PARKS & CEMETERY 1) Re-class one of our seasonal Park III positions to full time regular, secession planning for our Landscape Garden position. This request is asking for funding to cover THE BENEFITS of a fulltime regular position. The wages for this position came out of line account 25514-01 which had 2.4 FTE's, it was reduce to 1.4 to offset for this position (\$37,942)2) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)TOTAL: \$48,850	PARKS & CEMETERY 1) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
FIELDS				
Personnel	1,048	1,048	1,063	1,063
Materials	2,380	2,380	2,380	2,380
Total FIELDS	3,428	3,428	3,443	3,443
PARKS & CEMETERY				
Personnel	267,601	290,221	266,214	266,214
Materials	126,749	126,749	151,959	151,959
Total PARKS & CEMETERY	394,350	416,970	418,173	418,173
TOTAL	397,777	420,398	421,616	421,616

FTEs	Budget FTEs FY 2020
Full Time	1.7
Part Time	1.5
TOTAL	3.2

Level of Service

Flowers/Holiday Lighting/Beautification Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Flowers/Holiday Lighting/Beautification	4	13.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

City provides program and program is currently offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of hanging baskets and planters displayed during season	150	150	150	150
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of trees planted or replaced per season	35	18	20	20

Description:

PLANNING DEPT. The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, etc. Currently the Planning Department assesses the LMC on a bi-annual basis and rewrites sections to address issues as they arise.

Council Goal:

126 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
COMM DEVELOP ADMIN				
Personnel	66,021	66,021	67,108	67,108
Materials	4,000	10,700	2,890	2,890
Total COMM DEVELOP ADMIN	70,021	76,721	69,998	69,998
PLANNING DEPT.				
Personnel	140,542	140,542	142,814	142,814
Materials	4,797	4,797	4,797	4,797
Total PLANNING DEPT.	145,339	145,339	147,611	147,611
TOTAL	215,359	222,059	217,610	217,610

FTEs	Budget FTEs FY 2020
Full Time	1.4
Part Time	
TOTAL	1.4

Level of Service

Code Amendments Same Level of Service

	Quartile FY 2020	Score FY 2020
Code Amendments	4	13.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

Section 6: Performance Measures

Description

-

Description:

PLANNING DEPT. This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Treasure Hill, the Movie Studio analysis and research, water/landscape ordinance, the proposed Recreation Field analysis, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

Council Goal:

130 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Distinctive Sense of Place projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
PLANNING DEPT.				
Personnel	50,166	50,166	50,956	50,956
Materials	3,480	3,480	3,480	3,480
Total PLANNING DEPT.	53,646	53,646	54,436	54,436
TOTAL	53,646	53,646	54,436	54,436

FTEs	Budget FTEs FY 2020
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service

Special Planning Projects - Inter-Dept Same Level of Service

	Quartile FY 2020	Score FY 2020
Special Planning Projects - Inter-Dept	4	12.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.

This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.

A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

Section 6: Performance Measures

	Description	Target FY 2019	Target FY 2020
Special Planning Projects - Inter-Dept-PLANNING DEPT.	Number of projects that include heavy collaboration with other departments	40	40

Description:

HISTORICAL INCENTIVE GRANT The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures. These funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City.

Council Goal:

114 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Historic Preservation The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: *siding *exterior trim *windows *exterior doors *foundation work *cornice repair *masonry repair *porch repair *structural stabilization *retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to: *interior remodeling *interior paint *additions *signs *repair of non-original features *interior lighting/plumbing fixtures * landscaping/concrete flatwork

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
HISTORICAL INCENTIVE GRANT				
Materials	127,136	127,136	127,136	127,136
Total HISTORICAL INCENTIVE GRANT	127,136	127,136	127,136	127,136
MAIN STREET RDA				
Materials	30,000			
Total MAIN STREET RDA	30,000			
LOWER PARK AVENUE RDA				
Materials	50,000			
Total LOWER PARK AVENUE RDA	50,000			
TOTAL	207,136	127,136	127,136	127,136

FTEs
Full Time
Part Time
TOTAL

Level of Service

Historical Incentive Grant Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Historical Incentive Grant	4	10.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

HISTORICAL INCENTIVE GRANT

Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

Section 5: Consequences of Funding Proposal at Lower Level

HISTORICAL INCENTIVE GRANT

Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

Section 6: Performance Measures

Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
-				

Description:

PC We are open Monday thru Friday from 8:30 to 2 p.m. and add evening hours in the winter. The facility follows the state licensing requirements
 MARC as all staff have regular training and ratio of kids to staff is less than 10:1. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.

Council Goal:

134 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
PC MARC					
Personnel	15,607	15,607	7,987		7,987
Total PC MARC	15,607	15,607	7,987		7,987
TOTAL	15,607	15,607	7,987		7,987

FTEs	Budget FTEs FY 2020
Full Time	0.1
Part Time	0.3
TOTAL	0.3

Level of Service

Childcare Same Level of Service

	Quartile FY 2020	Score FY 2020
Childcare	4	8.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

PC Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.
 MARC

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC Hours would be reduced that we offer childcare.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Childcare-CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	92%	92%	0%	0%
Childcare-CITY RECREATION	Percentage of respondents who rate the childcare service as "good" or better.	92%	92%	0%	0%

Engaged & Effective Government & Citizenry

Program	Departments	BASE FY 2019	SCORE FY 2020	QUARTILE FY 2020	DEPT REQ FY 2020	RT REC FY 2020	CM REC FY 2020	REV FY 2020	TOT REC COST FY 2020
Storm Water Utility	STORM WATER OPERATIONS	\$1,066,137	28.50	1	\$1,124,799	\$1,072,117	\$1,081,209	\$0	\$1,083,561
Prosecution	CITY ATTORNEY'S OFFICE	\$230,790	25.25	1	\$234,540	\$233,290	\$236,538	\$-60,146	\$152,739
Elections	EXECUTIVE	\$10,613	25.00	1	\$23,113	\$23,113	\$23,269	\$0	\$23,269
Accounting/Audit/Treasury	FINANCE	\$421,150	23.50	1	\$388,775	\$353,507	\$358,251	\$-118,936	\$237,753
City Recorder	EXECUTIVE	\$143,192	23.50	1	\$143,397	\$143,397	\$145,546	\$-14,762	\$130,784
Street Lights & Signs	STREET MAINTENANCE	\$345,570	23.25	1	\$351,435	\$351,772	\$353,315	\$0	\$353,709
Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	\$172,508	22.50	1	\$177,543	\$164,838	\$169,512	\$-46,736	\$120,001
Website	INFORMATION TECHNOLOGY (IT)	\$120,515	22.50	1	\$120,515	\$120,515	\$121,907	\$-19,409	\$102,498
Debt Management	BUDGET, DEBT & GRANTS	\$43,618	22.25	1	\$49,237	\$35,541	\$44,461	\$-13,626	\$22,509
Clean-up and Storm Drain	STREET MAINTENANCE	\$256,031	22.00	1	\$259,030	\$259,367	\$260,952	\$0	\$261,346
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	\$775,584	21.50	1	\$909,381	\$926,469	\$917,145	\$-149,026	\$775,618
Business Licenses	FINANCE	\$134,764	21.50	1	\$112,232	\$112,232	\$113,705	\$-86,890	\$25,253
Financial Services	FINANCE	\$318,883	21.00	2	\$349,456	\$349,456	\$354,472	\$-174,080	\$152,288
Engineering Project Management	ENGINEERING	\$355,030	20.75	2	\$356,249	\$356,249	\$361,345	\$-68,250	\$363,047
Capital Budgeting	BUDGET, DEBT & GRANTS	\$51,425	20.75	2	\$52,786	\$39,090	\$48,065	\$-23,796	\$15,942
Revenue/Resource Management	BUDGET, DEBT & GRANTS	\$28,952	20.25	2	\$149,750	\$20,741	\$23,824	\$-9,208	\$11,840
Fleet Management & Maintenance	FLEET SERVICES DEPT	\$2,554,236	20.00	2	\$2,601,901	\$2,498,830	\$2,511,863	\$0	\$2,906,891
General Legal Support	CITY ATTORNEY'S OFFICE	\$108,152	19.75	2	\$115,652	\$113,152	\$114,267	\$-17,321	\$93,635
Local, State, and Federal Compliance	HUMAN RESOURCES	\$151,743	19.75	2	\$151,743	\$151,743	\$153,864	\$-61,009	\$92,855
Litigation	CITY ATTORNEY'S OFFICE	\$96,255	19.75	2	\$100,005	\$98,755	\$100,283	\$-72,616	\$24,356
Council & Board Support	EXECUTIVE & LEGAL	\$408,908	19.50	2	\$454,055	\$450,305	\$445,313	\$-37,274	\$403,201
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & ENV SUSTAIN	\$396,095	19.50	2	\$436,095	\$547,683	\$397,344	\$-20,247	\$517,097
Network Support	INFORMATION TECHNOLOGY (IT)	\$257,610	19.25	2	\$269,257	\$257,610	\$260,710	\$-57,342	\$203,368
Street & Sidewalk Maintenance	STREET MAINTENANCE	\$530,227	19.00	2	\$530,227	\$527,787	\$531,219	\$0	\$532,403
Risk Management	EXECUTIVE & LEGAL	\$1,304,282	19.00	2	\$1,304,282	\$1,304,282	\$1,305,073	\$-1,041,733	\$260,501
Parks & Sidewalk Snow Removal	PARKS & FIELDS	\$424,572	18.75	2	\$472,913	\$530,488	\$536,622	\$0	\$549,243
Benefit Design/Administration	HUMAN RESOURCES	\$77,031	18.75	2	\$77,031	\$77,031	\$78,053	\$-31,756	\$46,297
Employment Review	CITY ATTORNEY'S OFFICE	\$64,200	18.75	2	\$67,950	\$66,700	\$67,711	\$-26,516	\$38,357
Janitorial Services	BUILDING MAINTENANCE	\$508,983	18.75	2	\$565,772	\$552,772	\$555,281	\$0	\$563,177
Circulation Services	LIBRARY	\$336,029	18.50	2	\$336,029	\$336,029	\$340,924	\$-5,400	\$335,524
Staff Support	EXECUTIVE	\$196,249	18.50	2	\$196,542	\$207,792	\$199,469	\$-77,773	\$121,196
Technical Services	LIBRARY	\$342,532	18.50	2	\$342,532	\$342,532	\$347,549	\$-3,600	\$343,949
Community Support	POLICE	\$869,420	18.25	2	\$1,005,306	\$920,471	\$934,314	\$-14,400	\$908,059
IT Utilities	INFORMATION TECHNOLOGY (IT)	\$141,938	18.00	2	\$141,938	\$141,938	\$142,831	\$-27,916	\$98,911
Building Repairs and Maintenance	BUILDING MAINTENANCE	\$528,676	17.75	2	\$591,207	\$597,207	\$590,031	\$-79,907	\$538,918
Emergency Communications	COMMUNITY ENGAGEMENT	\$79,610	17.75	2	\$79,610	\$79,610	\$80,890	\$-9,386	\$71,504
Systems Support	INFORMATION TECHNOLOGY (IT)	\$288,303	17.25	3	\$372,603	\$372,603	\$375,772	\$-63,535	\$312,237
Records Management	IT & POLICE	\$79,076	17.00	3	\$79,076	\$79,076	\$79,886	\$0	\$75,885
Reciprocal Borrowing	LIBRARY	\$19,478	17.00	3	\$19,478	\$19,478	\$19,672	\$0	\$19,672

Contracts/Grants	CITY ATTORNEY'S OFFICE	\$81,158	16.75	3	\$92,408	\$88,658	\$89,945	\$-27,155	\$59,953
Strategic Planning	BUDGET, DEBT & GRANTS	\$30,066	16.50	3	\$32,114	\$32,114	\$32,666	\$0	\$32,666
Adult Services	LIBRARY	\$271,583	16.50	3	\$271,583	\$271,583	\$273,930	\$-5,400	\$268,530
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	\$330,745	16.50	3	\$336,569	\$330,745	\$331,531	\$-48,996	\$280,534
Grant Administration	BUDGET, DEBT & GRANTS	\$15,784	16.25	3	\$11,320	\$6,754	\$9,617	\$-4,037	\$2,804
Legislative Liaison	EXECUTIVE	\$110,911	15.50	3	\$110,970	\$130,470	\$112,297	\$-9,394	\$102,904
Utilities	BUILDING MAINTENANCE	\$221,640	15.00	3	\$223,639	\$223,639	\$223,884	\$0	\$227,833
Planning Customer Service	PLANNING	\$157,591	15.00	3	\$157,591	\$157,591	\$159,936	\$-29,600	\$130,336
Community Engagement	LIBRARY	\$184,278	15.00	3	\$184,278	\$184,278	\$186,610	\$-15,000	\$171,610
GIS	INFORMATION TECHNOLOGY (IT)	\$118,921	14.75	4	\$172,621	\$118,921	\$120,208	\$-36,976	\$83,232
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	\$48,525	14.25	4	\$45,850	\$50,850	\$45,850	\$0	\$45,850
Dental Self-Funding	DENTAL SELF-FUNDING	\$280,000	14.00	4	\$336,560	\$561,560	\$336,560	\$-78,012	\$258,548
Analysis Resource	BUDGET, DEBT & GRANTS	\$57,225	13.75	4	\$59,468	\$54,903	\$58,530	\$-19,089	\$36,666
Golf Maintenance	GOLF MAINTENANCE & PARKS	\$837,057	13.75	4	\$866,630	\$851,807	\$860,704	\$0	\$524,317
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	\$76,419	13.50	4	\$77,647	\$77,647	\$78,838	\$-27,156	\$51,682
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	\$422,188	13.50	4	\$526,939	\$422,188	\$428,204	\$-40,828	\$369,372
Cemetery	PARKS & CEMETERY AND CITY REC	\$140,922	12.75	4	\$141,089	\$131,865	\$133,538	\$-130,000	\$23,748
Valued & Engaged Staff	ICE FACILITY	\$2,350	12.25	4	\$2,350	\$2,350	\$2,350	\$0	\$2,350
LEAD	EXECUTIVE & HUMAN RESOURCES	\$50,000	12.00	4	\$50,000	\$40,000	\$50,000	\$0	\$40,000
Pay Plan Design/Administration	HUMAN RESOURCES	\$87,413	11.75	4	\$87,413	\$87,413	\$88,622	\$-35,448	\$53,174
Valuing Employees	HUMAN RESOURCES	\$229,834	11.75	4	\$229,834	\$229,555	\$230,623	\$-87,696	\$123,091
Recruitment	HUMAN RESOURCES	\$94,328	11.75	4	\$94,328	\$94,328	\$95,419	\$-47,231	\$48,187
Trash Clean-Up	PARKS & FIELDS	\$174,496	11.50	4	\$174,663	\$166,173	\$168,221	\$0	\$188,932
Leadership Park City	ENVIRONMENTAL SUSTAINABILITY	\$171,473	11.50	4	\$178,525	\$178,525	\$179,352	\$-6,000	\$173,352
Performance Management	HUMAN RESOURCES	\$98,187	10.75	4	\$98,187	\$98,187	\$99,297	\$-40,400	\$58,898
Short-Term Citywide Personnel	HUMAN RESOURCES	\$49,202	6.50	4	\$62,992	\$62,992	\$63,757	\$-26,590	\$10,718
Total Engaged & Effective Government & Citizenry		\$18,580,663			\$19,739,010	\$19,490,667	\$19,242,945	\$-3,147,606	\$16,258,680

Description:

STREET MAINTENANCE WATER OPERATIONS This Program maintains City storm drain systems in order to minimize the addition of pollutants into stream water, and to minimize potential flooding. This Program is responsible for meeting the requirements of the Utah MS4 permit. The City has currently been designated, but has not yet applied for coverage under the permit.

Council Goal:

003 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Water Conservation

Section 1: Scope

Change in Demand

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

Demand has increased substantially as previously the City had not been mandated by the State to undertake this Clean Water Act obligation.

	Request FY 2020	Rationale FY 2020
Storm Water Utility	STORMWATER: Moving line items budget around, but NET-ZERO increase. Just using the FY20 budget that was approved last year.	Positions moved as part of Public Services Reorg
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
STORM WATER OPER				
Personnel	699,711	742,941	717,408	717,408
Materials	384,500	384,500	384,500	384,500
Total STORM WATER OPER	1,084,211	1,127,441	1,101,908	1,101,908
TOTAL	1,084,211	1,127,441	1,101,908	1,101,908

FTEs	Budget FTEs FY 2020
Full Time	6.6
Part Time	
TOTAL	6.6

Level of Service

Storm Water Utility Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Storm Water Utility	1	28.50

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves the ENTIRE of the Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE N/A
 WATER OPERATIONS N/A

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE WATER OPERATIONS Additional waste and dirt will enter the waterways that run through Park City. This will negatively impact aquatic wildlife and the natural environment.
 Park City is obligated to obtain a permit under the Clean Water Act to operate our storm water system. Funding at a lower level will increase the chances that we will not meet the terms of the permit opening the City up to substantial penalties under the Clean Water Act.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Storm Water-WATER OPERATIONS	Annually submit the Utah Pollutant Discharge Elimination System Storm Water Program MS4 Report form to the state	No	Yes	Yes	Yes

Description:

CITY ATTORNEY Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits.

Council Goal:

036 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound 1) Community policing engaged 2) Capable workforce

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Prosecution	1) Contract Attorney- This \$75k request (out of 04520-000-100 Contract Svcs Special Ser) is in regards to our to-be contracted attorney, Margaret Plane, who will be working here at City Hall and occupying Polly's old office. The money is for that employee who will be under a contract initially. Also, a little less than \$10k of the \$75k total will go towards affordable housing contract services.	1) Contract Attorney- This \$75k for contracted attorney. Also, a little less than \$10k of the \$75k total will go towards affordable housing contract services.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY ATTORNEY					
Personnel	205,928	205,928	185,523	-60,146	125,377
Materials	24,862	28,612	27,362		27,362
Total CITY ATTORNEY	230,790	234,540	212,885	-60,146	152,739
TOTAL	230,790	234,540	212,885	-60,146	152,739

FTEs	Budget FTEs FY 2020
Full Time	1.5
Part Time	0.5
TOTAL	2.0

Level of Service

Prosecution Same Level of Service

	Quartile FY 2020	Score FY 2020
Prosecution	1	25.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Prosecution-CITY ATTORNEY'S OFFICE	Filing and Disposition by Prosecutor (number of misdemeanor cases)	922	755	0	0
Prosecution-CITY ATTORNEY'S OFFICE	Percent of requests for information/charges screening completed within 7 days.	100%	100%	0%	0%

Description:

ELECTIONS This includes all materials necessary to conduct an election as well as costs for election judges.

Council Goal:

002 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

This is the off-year for elections, so the demand for this program is significantly less.

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
CITY MANAGER				
Personnel	10,113	10,113	10,269	10,269
Total CITY MANAGER	10,113	10,113	10,269	10,269
ELECTIONS				
Materials	500	13,000	13,000	13,000
Total ELECTIONS	500	13,000	13,000	13,000
TOTAL	10,613	23,113	23,269	23,269

FTEs	Budget FTEs FY 2020
Full Time	0.1
Part Time	
TOTAL	0.1

Level of Service

Elections Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Elections	1	25.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

ELECTIONS Partnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

Section 5: Consequences of Funding Proposal at Lower Level

ELECTIONS Elections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Elections-CITY MANAGER	Deadline was met for noticing the election.	No	No	No	No
Elections-CITY MANAGER	Election results were delivered to the County within the specified timeline.	No	No	No	No

Description:

FINANCE This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

Council Goal:

008 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
Accounting/Audit/Treasury	1) Bank Fees (\$11,875) 2) Moving budget from Dept Supplies to be included in Office Supplies (NET-ZERO) TOTAL: NET INCREASE OF \$11,875	Bank Fees (\$11,875)
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
FINANCE					
Personnel	356,285	323,460	290,111	-118,936	171,175
Materials	64,865	66,578	66,578		66,578
Total FINANCE	421,150	390,038	356,689	-118,936	237,753
TOTAL	421,150	390,038	356,689	-118,936	237,753

FTEs	Budget FTEs FY 2020
Full Time	2.6
Part Time	0.0
TOTAL	2.6

Level of Service

Accounting/Audit/Treasury Same Level of Service

	Quartile FY 2020	Score FY 2020
Accounting/Audit/Treasury	1	23.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Accounting/Audit/Treasury-FINANCE	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	No	Yes	No	No
Accounting/Audit/Treasury-FINANCE	Output: Number of journal entries prepared and posted	44402	49436	0	0
Accounting/Audit/Treasury-FINANCE	Output: Number of bank statement transactions reconciled.	11120	13935	0	0
Accounting/Audit/Treasury-FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.	256	260	0	0
Accounting/Audit/Treasury-FINANCE	Output: Number of quarterly monitoring reports submitted to City Council.	100	100	0	0
Accounting/Audit/Treasury-FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	100%	0%	0%	0%

Description:

CITY MANAGER Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager. Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager.

Council Goal:

010 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY MANAGER					
Personnel	132,841	133,046	135,195	-14,762	120,433
Materials	10,351	10,351	10,351		10,351
Total CITY MANAGER	143,192	143,397	145,546	-14,762	130,784
TOTAL	143,192	143,397	145,546	-14,762	130,784

FTEs	Budget FTEs FY 2020
Full Time	1.0
Part Time	
TOTAL	1.0

Level of Service

City Recorder Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
City Recorder	1	23.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER There are no cost savings. Because good succession planning unusual in any organization, our efforts to ensure consistency in the high level of service provided by the Executive Team could be viewed as innovative.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER Our ability to prepare for succession will be severely limited.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
City Recorder-CITY MANAGER	Epackets & website postings by EOD Monday and packets distributed by end of day Monday.	0%	100%	0%	0%
City Recorder-CITY MANAGER	Two week turn around for Council minutes	90%	100%	0%	0%

Description:

STREET LIGHTS/SIGN The Streets Department is responsible for the operation and maintenance of 836 City owned street lights and leases 128 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests. Challenges to this program are maintaining an aging lighting network, including fixtures, wiring, and coordinating repairs and maintenance with RMP.

Council Goal:

006 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD).

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Street Lights & Signs	STREET MAINTENANCE1) Analyst I- Streets (\$78,252)2) Four Streets & Stormwater Operator III's, 0.5 FTE each (\$120,292)3) Three Streets & Stormwater Operator III's, 0.5 FTE each, paid with transit fund offset (\$89,995)4) Cold Weather Gear & Personal Protective Equipment (PPE) for 4 staff (\$800)5) Salt de-icer (\$2,200)6) Skid Steer Rental (\$5,400) with transit fund offset of \$5,4007) Large Loader Rental (\$24,000) with transit fund offset of \$24,000TOTAL: NET INCREASE OF \$201,544	1) Four Streets & Stormwater Operator III's, 0.5 FTE each, with partial offset from Public Works/Transit re-org 2) Analyst II- Streets, offset from Public Works/Transit re-org 3) Cold Weather Gear & Personal Protective Equipment (PPE) for 2 staff 4) Salt de-icer
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
STREET MAINTENANCE				
Personnel	125,899	131,664	133,988	133,988
Materials	38,371	38,471	38,421	38,421
Total STREET MAINTENANCE	164,270	170,135	172,409	172,409
STREET LIGHTS/SIGN				
Materials	181,300	181,300	181,300	181,300
Total STREET LIGHTS/SIGN	181,300	181,300	181,300	181,300
TOTAL	345,570	351,435	353,709	353,709

FTEs	Budget FTEs FY 2020
Full Time	1.2
Part Time	0.1
TOTAL	1.3

Level of Service

Street Lights & Signs Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Street Lights & Signs	1	23.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

STREET LIGHTS/SIGN Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.

Section 5: Consequences of Funding Proposal at Lower Level

STREET LIGHTS/SIGN The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Street Lights & Signs-STREET MAINTENANCE	Percentage of city street lights operating.	193%	95%	90%	90%
Street Lights & Signs-STREET MAINTENANCE	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	190%	98%	100%	100%
Street Lights & Signs-STREET MAINTENANCE	Percentage of traffic control devices repaired within 30 days.	200%	100%	100%	100%
Street Lights & Signs-STREET MAINTENANCE	Percentage of signs inspected per year.	200%	100%	100%	100%

Description:

BUDGET, DEBT & GRANTS Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

Council Goal:

017 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the upmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Budget Preparation, Coordination, and Monitoring	BUDGET, DEBT & GRANTS1) Community Technical Specialist (\$33,521)2) Procurement and Contracting Manager (\$131,146)TOTAL: \$164,667FINANCE1) Bank Fees (\$11,875)2) Moving budget from Dept Supplies to be included in Office Supplies (NET-ZERO)TOTAL: NET INCREASE OF \$11,875	BUDGET1) Community Technical Specialist2) Budget Operations AdministratorFINANCE1) Bank Fees (\$11,875)
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUDGET, DEBT & GRANTS					
Personnel	103,778	109,343	106,515	-44,399	62,116
Materials	47,762	47,762	47,762		47,762
Total BUDGET, DEBT & GRANTS	151,540	157,105	154,277	-44,399	109,878
FINANCE					
Personnel	18,265	17,735	9,609	-2,337	7,272
Materials	2,703	2,851	2,851		2,851
Total FINANCE	20,968	20,586	12,460	-2,337	10,123
TOTAL	172,508	177,691	166,737	-46,736	120,001

FTEs	Budget FTEs FY 2020
Full Time	0.9
Part Time	
TOTAL	0.9

Level of Service

Budget Preparation, Coordination, and Monitoring Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Budget Preparation, Coordination, and Monitoring	1	22.50

Vol. II Page 167

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	GFOA Distinguished Budget Presentation Award received (1/no)	Yes	No	No	No
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter)	0	0	0	0
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Monitoring as "satisfactory" or above.	92%	0%	0%	0%
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Preparation as "satisfactory" or above.	98%	0%	0%	0%

Description:

TECHNICAL & CUSTOMER SERVICES www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive automatic email notifications for a variety of City topics.

Council Goal:

069 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Citizen Engagement The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Website	PERSONNEL:1) New IT Coordinator III position (\$116,463)2) IT Coordinator III re-class (adding project management responsibilities) (\$7,194)MATERIALS/SUPPLIES (in order of priority): 1) Office 365/Google G-Suite office and collaboration tools (\$52,000)2) -ArcGIS Enterprise Licenses (\$9,500), OR-Cloud subscription services for real-time data analysis (\$22,800): these two are tied for second priority right now, Scott will prioritize these. 3) GIS-Drone processing software (\$7,700)4) Website yearly maintenance increases (\$4,500)5) Records management integration with GIS services (\$16,725)6) Ongoing programming and development needs for internal services (\$13,700)TOTAL: \$250,567	1) Office 365/Google G-Suite office and collaboration tools2) -ArcGIS Enterprise Licenses-Cloud subscription services for real-time data analysis
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES					
Personnel	86,190	86,190	87,582	-19,409	68,173
Materials	34,325	38,825	34,325		34,325
Total TECHNICAL & CUSTOMER SERVICES	120,515	125,015	121,907	-19,409	102,498
TOTAL	120,515	125,015	121,907	-19,409	102,498

FTEs	Budget FTEs FY 2020
Full Time	0.7
Part Time	
TOTAL	0.7

Level of Service

Website Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Website	1	22.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Website-TECHNICAL & CUSTOMER SERVICES	Annual Website trainings offered to department liaisons	0	1	0	0
Website-TECHNICAL & CUSTOMER SERVICES	Percent of problem work-orders resolution with 4 hour response time	0%	99%	0%	0%

Description:

BUDGET, DEBT & GRANTS Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

Council Goal:

024 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Debt Management	1) Community Technical Specialist (\$33,521) 2) Procurement and Contracting Manager (\$131,146) TOTAL: \$164,667	1) Community Technical Specialist 2) Budget Operations Administrator
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUDGET, DEBT & GRANTS					
Personnel	43,480	49,099	35,997	-13,626	22,371
Materials	138	138	138		138
Total BUDGET, DEBT & GRANTS	43,618	49,237	36,135	-13,626	22,509
TOTAL	43,618	49,237	36,135	-13,626	22,509

FTEs	Budget FTEs FY 2020
Full Time	0.3
Part Time	
TOTAL	0.3

Level of Service

Debt Management Same Level of Service

	Quartile FY 2020	Score FY 2020
Debt Management	1	22.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Moody's) 2 = Aa1	0	0	0	0
Debt Management-BUDGET, DEBT & GRANTS	Bond issuances completed in time for project.	0%	0%	0%	0%
Debt Management-BUDGET, DEBT & GRANTS	At least \$5 million kept in reserve to keep bond rating.	No	No	No	No
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (S & P) 2 = AA+	0	0	0	0
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Fitch) 2= AA+	0	0	0	0

Description:

STREET MAINTENANCE Sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

Council Goal:

059 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2020	Rationale FY 2020
Clean-up and Storm Drain	STREET MAINTENANCE1) Analyst I- Streets (\$78,252)2) Four Streets & Stormwater Operator III's, 0.5 FTE each (\$120,292)3) Three Streets & Stormwater Operator III's, 0.5 FTE each, paid with transit fund offset (\$89,995)4) Cold Weather Gear & Personal Protective Equipment (PPE) for 4 staff (\$800)5) Salt de-icer (\$2,200)6) Skid Steer Rental (\$5,400) with transit fund offset of \$5,4007) Large Loader Rental (\$24,000) with transit fund offset of \$24,000TOTAL: NET INCREASE OF \$201,544	1) Four Streets & Stormwater Operator III's, 0.5 FTE each, with partial offset from Public Works/Transit re-org 2) Analyst II- Streets, offset from Public Works/Transit re-org 3) Cold Weather Gear & Personal Protective Equipment (PPE) for 2 staff 4) Salt de-icer
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
STREET MAINTENANCE				
Personnel	144,464	147,363	149,729	149,729
Materials	111,567	111,667	111,617	111,617
Total STREET MAINTENANCE	256,031	259,030	261,346	261,346
TOTAL	256,031	259,030	261,346	261,346

FTEs	Budget FTEs FY 2020
Full Time	1.3
Part Time	0.1
TOTAL	1.3

Level of Service

Clean-up and Storm Drain Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Clean-up and Storm Drain	1	22.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Loss Prevention: The Street Department has been working to protect property from possible loss during the spring. Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. An example of this is the program revamp of the spring clean-up program to a once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program. Option: Same LOS.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: reduced preventative maintenance, potential flooding, impacts to downstream water quality, impacts on the look, feel and cleanliness of Park City, and possible effects on the solid waste contract for Main Street. Proposed LOS: Same LOS.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Clean-up and Control-STREET MAINTENANCE	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	100%	100%	100%	100%
Clean-up and Control-STREET MAINTENANCE	Percentage of flood control devices inspected weekly from April 15 to June 15.	100%	100%	100%	100%
Clean-up and Control-STREET MAINTENANCE	Percentage of storm drain boxes cleaned annually.	30%	20%	20%	20%

Description:

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
CITY MANAGER	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
COMMUNITY ENGAGEMENT	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
ECONOMY	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

Council Goal:

009 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Community Engagement An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST decrease in demand of 5% Council is interested in enhancing our engagement with the community. This is a Top to 14% Priority of Council.

	Request FY 2020	Rationale FY 2020
Community Outreach and Citizen Engagement	CITY MANAGER1) Re-class of Analyst I to Analyst II (\$2,991)	TOTAL: \$2,991
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY COUNCIL					
Personnel	146,156	146,156	146,156	-37,257	108,900
Materials	38,725	38,725	38,725		38,725
Total CITY COUNCIL	184,881	184,881	184,881	-37,257	147,625
CITY MANAGER					
Personnel	76,123	210,008	213,500	-37,257	176,244
Materials	19,293	19,293	26,793		26,793

Expenditures	Dept Req FY 2020	RT Rec FY 2020	CM REC FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
Total CITY MANAGER	95,416	229,301	240,293	-37,257	203,037
COMMUNITY ENGAGEMENT					
Personnel	206,520	206,520	209,361	-37,257	172,104
Materials	78,145	78,145	78,145		78,145
Total COMMUNITY ENGAGEMENT	284,665	284,665	287,506	-37,257	250,249
ECONOMY					
Personnel	85,040	85,040	86,383	-37,257	49,126
Materials	581	581	581		581
Total ECONOMY	85,621	85,621	86,964	-37,257	49,707
CONTINGENCY/GENERAL					
Materials	75,000	75,000	75,000		75,000
Total CONTINGENCY/GENERAL	75,000	75,000	75,000		75,000
CONTINGENCY/COUNCIL					
Materials	50,000	50,000	50,000		50,000
Total CONTINGENCY/COUNCIL	50,000	50,000	50,000		50,000

FTEs	Budget FTEs FY 2020
Full Time	3.0
Part Time	
TOTAL	3.0

Level of Service

Community Outreach and Citizen Engagement Same Level of Service

	Quartile FY 2020	Score FY 2020
Community Outreach and Citizen Engagement	1	21.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

Section 5: Consequences of Funding Proposal at Lower Level

CITY COUNCIL Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.

CITY Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire

MANAGER district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Community Outreach and Citizen Engagement-ECONOMY	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	0%	0%	0%	0%
Community Outreach and Citizen Engagement-ECONOMY	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	0%	0%	0%	0%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%	45%	0%	0%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percentage of NCS respondents that rated "opportunities to participate in community matters" as "good" or "excellent"	0%	0%	0%	0%
Community Outreach and Citizen Engagement-CITY MANAGER	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	100%	100%	0%	0%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	# of PSA/Press Releases/Social Media Postings	0	0	0	0
Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT	# of PSAs	0	0	0	0

Description:

FINANCE As administrators of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. The demand for business licenses increases year over year.

Council Goal:

032 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Business Licenses	1) Bank Fees (\$11,875) 2) Moving budget from Dept Supplies to be included in Office Supplies (NET-ZERO) TOTAL: NET INCREASE OF \$11,875	Bank Fees (\$11,875)
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
FINANCE					
Personnel	129,536	102,244	102,155	-64,890	37,265
Materials	5,228	9,988	9,988	-22,000	-12,012
Total FINANCE	134,764	112,232	112,143	-86,890	25,253
TOTAL	134,764	112,232	112,143	-86,890	25,253

FTEs	Budget FTEs FY 2020
Full Time	1.2
Part Time	0.0
TOTAL	1.3

Level of Service

Business Licenses Same Level of Service

	Quartile FY 2020	Score FY 2020
Business Licenses	1	21.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Business Licenses-FINANCE	Output: Number of business licenses processed.	4610	4905	0	0

Description:

FINANCE The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

Council Goal:

037 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
Financial Services	1) Bank Fees (\$11,875)2) Moving budget from Dept Supplies to be included in Office Supplies (NET-ZERO)TOTAL: NET INCREASE OF \$11,875	Bank Fees (\$11,875)
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
FINANCE					
Personnel	286,304	311,623	288,535	-174,080	114,455
Materials	32,579	40,129	37,833		37,833
Total FINANCE	318,883	351,752	326,368	-174,080	152,288
TOTAL	318,883	351,752	326,368	-174,080	152,288

FTEs	Budget FTEs FY 2020
Full Time	2.1
Part Time	0.6
TOTAL	2.7

Level of Service

Financial Services Same Level of Service

	Quartile FY 2020	Score FY 2020
Financial Services	2	21.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Financial Services-FINANCE	Output: Number of checks processed.	3832	6836	0	0
Financial Services-FINANCE	Output: Number of payments recorded and deposited in the bank.	40759	0	0	0
Financial Services-FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed.	14104	0	0	0
Financial Services- FINANCE	Output: Number of line items processed.	0	13652	0	0
Financial Services- FINANCE	Output: Number of electronic payments recorded and deposited in the bank.	0	16376	0	0
Financial Services- FINANCE	Output: Number of physical checks processed.	0	4670	0	0
Financial Services- FINANCE	Output: Number of electronic payments processed.	0	11564	0	0
Financial Services- FINANCE	Output: Number of payments recorded and deposited at the front desk.	0	0	0	0
Financial Services- FINANCE	Output: Number of A/P invoices processed	0	13652	0	0
Financial Services- FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed	0	16234	0	0
Financial Services- FINANCE	Output: Number of electronic payments processed at front desk	0	16376	0	0
Financial Services- FINANCE	Output: Number of physical checks processed at front desk	0	16970	0	0

Description:

CITY Scope LEGAL
 ATTORNEY
 ENGINEERING Additional funds requested to 1.) provide training to staff and 2.) purchase a yearly license to AutoCAD Civil 3D. The price of this software is \$2155.00 per year.

Council Goal:

068 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Engineering Project Management	ENGINEERING(in order of priority)1) AutoCAD Civil 3D (\$2,155 ongoing)2) Administrative Recruitment and Training (\$1,500)TOTAL: \$3,655	Fund within existing resources
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
ENGINEERING					
Personnel	306,273	306,273	311,369	-68,250	243,119
Materials	48,757	49,976	119,928		119,928
Total ENGINEERING	355,030	356,249	431,297	-68,250	363,047
TOTAL	355,030	356,249	431,297	-68,250	363,047

FTEs	Budget FTEs FY 2020
Full Time	2.2
Part Time	
TOTAL	2.2

Level of Service

Engineering Project Management Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Engineering Project Management	2	20.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING The addition of AutoCAD Civil 3D software will allow Engineering Staff to perform design work and generate exhibits without the help of professional consultants. This will allow staff to prepare the necessary documents to bid small scale capital improvement projects in house. It will also allow Engineering Staff to better assist other departments by providing preliminary design and feasibility studies of desired roadways or utility alignments.

Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING Lower level funding for project management would require the department to either shift the project workload to other teams, reduce the number of projects anticipated, work on the projects at a slower pace, or simply not continue with all of the OTIS, CIP, Federally Funded or other projects.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Engineering Project Management-ENGINEERING	Percent of construction projects "Substantially" completed within a construction season.	100%	100%	0%	0%
Engineering Project Management-ENGINEERING	Percent of public's construction concerns addressed within two weeks.	70%	90%	0%	0%

Description:

BUDGET, DEBT & GRANTS Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

Council Goal:

014 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4% Demand is increasing due to a number of new Capital projects being undertaken in the City.

	Request FY 2020	Rationale FY 2020
Capital Budgeting	1) Community Technical Specialist (\$33,521) 2) Procurement and Contracting Manager (\$131,146) TOTAL: \$164,667	1) Community Technical Specialist 2) Budget Operations Administrator
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUDGET, DEBT & GRANTS					
Personnel	50,992	52,353	39,306	-23,796	15,509
Materials	433	433	433		433
Total BUDGET, DEBT & GRANTS	51,425	52,786	39,739	-23,796	15,942
TOTAL	51,425	52,786	39,739	-23,796	15,942

FTEs	Budget FTEs FY 2020
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service

Capital Budgeting Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Capital Budgeting	2	20.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Capital Budgeting-BUDGET, DEBT & GRANTS	Percent of months in which CIP budget monitoring was completed	0%	0%	0%	0%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Capital Project Monitoring 'satisfactory' or above.	93%	0%	0%	0%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the usefulness of Capital Project Monitoring 'satisfactory' or above.	93%	0%	0%	0%

Description:

BUDGET, DEBT & GRANTS Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff.

Council Goal:

035 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of understanding of City revenue and an ability to accurately forecast it. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Revenue/Resource Management	1) Community Technical Specialist (\$33,521)2) Procurement and Contracting Manager (\$131,146)TOTAL: \$164,667	1) Community Technical Specialist2) Budget Operations Administrator
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUDGET, DEBT & GRANTS					
Personnel	26,520	147,318	18,617	-9,208	9,408
Materials	2,432	2,432	2,432		2,432
Total BUDGET, DEBT & GRANTS	28,952	149,750	21,049	-9,208	11,840
TOTAL	28,952	149,750	21,049	-9,208	11,840

FTEs	Budget FTEs FY 2020
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service

Revenue/Resource Management Same Level of Service

	Quartile FY 2020	Score FY 2020
Revenue/Resource Management	2	20.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned.	0	0	0	0
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Revenue Forecasting and Analysis as "satisfactory" or above.	90%	0%	0%	0%
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Financial/Fee Analysis as "satisfactory" or above.	89%	0%	0%	0%

Description:

FLEET SERVICES DEPT This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs. Includes fueling, preventative maintenance and repair services for a fleet of 251 vehicles\equipment. The fleet has continued to grow in number and technical complexity.

Council Goal:

057 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Fleet Management & Maintenance		Moved position around as part of Public Services Reorg
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
FLEET SERVICES DEPT				
Personnel	992,706	1,040,371	951,992	951,992
Materials	1,561,530	1,561,530	1,954,899	1,954,899
Total FLEET SERVICES DEPT	2,554,236	2,601,901	2,906,891	2,906,891
TOTAL	2,554,236	2,601,901	2,906,891	2,906,891

FTEs	Budget FTEs FY 2020
Full Time	9.9
Part Time	
TOTAL	9.9

Level of Service

Fleet Management & Maintenance Same Level of Service

	Quartile FY 2020	Score FY 2020
Fleet Management & Maintenance	2	20.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

FLEET SERVICES DEPT Over the past 5 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program continues to provide reliable fuel availability and fleet vehicle repair and procurement services.

Section 5: Consequences of Funding Proposal at Lower Level

FLEET SERVICES DEPT Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and pursuit of Council goals.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Fleet Management & Maintenance-FLEET SERVICES DEPT	Number of VEUs per mechanic (measured "vehicle equivalent units" to adjust for various equipment sizes).	0	0	0	0
Fleet Management & Maintenance-FLEET SERVICES DEPT	Customer Satisfaction from Internal Service Survey: Percentage of ratings satisfactory or above.	0%	0%	0%	0%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Product Quality from Internal Service Survey: Percentage of ratings satisfactory or above.	0%	0%	0%	0%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Percentage of mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours)	0%	0%	0%	0%

Description:

CITY ATTORNEY Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.

Council Goal:

041 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound 1) Fiscally and legally sound 2) Engaged and capable workforce

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
General Legal Support	1) Contract Attorney- This \$75k request (out of 04520-000-100 Contract Svcs Special Ser) is in regards to our to-be contracted attorney, Margaret Plane, who will be working here at City Hall and occupying Polly's old office. The money is for that employee who will be under a contract initially. Also, a little less than \$10k of the \$75k total will go towards affordable housing contract services.	1) Contract Attorney- This \$75k for contracted attorney. Also, a little less than \$10k of the \$75k total will go towards affordable housing contract services.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY ATTORNEY					
Personnel	68,291	68,291	66,095	-17,321	48,774
Materials	39,861	47,361	44,861		44,861
Total CITY ATTORNEY	108,152	115,652	110,956	-17,321	93,635
TOTAL	108,152	115,652	110,956	-17,321	93,635

FTEs	Budget FTEs FY 2020
Full Time	0.4
Part Time	0.1
TOTAL	0.5

Level of Service

General Legal Support Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
General Legal Support	2	19.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Proactive focus minimizes claims

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
General Legal Support-CITY ATTORNEY'S OFFICE	Percent of staff inquires addressed within 3 days.	100%	95%	0%	0%

Description:

HUMAN RESOURCES Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves keeping abreast of the changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.

Council Goal:

046 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
HUMAN RESOURCES					
Personnel	128,288	128,288	130,409	-61,009	69,400
Materials	23,455	23,455	23,455		23,455
Total HUMAN RESOURCES	151,743	151,743	153,864	-61,009	92,855
TOTAL	151,743	151,743	153,864	-61,009	92,855

FTEs	Budget FTEs FY 2020
Full Time	0.9
Part Time	
TOTAL	0.9

Level of Service

Local, State, and Federal Compliance Same Level of Service

	Quartile FY 2020	Score FY 2020
Local, State, and Federal Compliance	2	19.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

Section 6: Performance Measures

	Description	Actual FY 2017
Local, State, and Federal Compliance-HUMAN RESOURCES	# of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)	0.001

Description:

CITY ATTORNEY Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

Council Goal:

090 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Fiscally and legally sound

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
Litigation	1) Contract Attorney- This \$75k request (out of 04520-000-100 Contract Svcs Special Ser) is in regards to our to-be contracted attorney, Margaret Plane, who will be working here at City Hall and occupying Polly's old office. The money is for that employee who will be under a contract initially. Also, a little less than \$10k of the \$75k total will go towards affordable housing contract services.	1) Contract Attorney- This \$75k for contracted attorney. Also, a little less than \$10k of the \$75k total will go towards affordable housing contract services.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY ATTORNEY					
Personnel	93,403	93,403	91,619	-72,616	19,004
Materials	2,852	6,602	5,352		5,352
Total CITY ATTORNEY	96,255	100,005	96,971	-72,616	24,356
TOTAL	96,255	100,005	96,971	-72,616	24,356

FTEs	Budget FTEs FY 2020
Full Time	0.6
Part Time	0.1
TOTAL	0.7

Level of Service

Litigation Same Level of Service

	Quartile FY 2020	Score FY 2020
Litigation	2	19.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Internal costs are less than hiring outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Litigation-CITY ATTORNEY'S OFFICE	Percent of court deadlines met without extensions.	1%	1%	0%	0%
Litigation-CITY ATTORNEY'S OFFICE	Time dedicated to resolve city claims is at least approximately 20%; including consultations with outside counsel.	No	No	No	No

Description:

CITY MANAGER Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.

CITY ATTORNEY Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

Council Goal:

049 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government Open and Responsive Government is a high priority of the City Council and Mayor.

Section 1: Scope

Change in Demand **Explanation**
 Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
Council & Board Support	1) Contract Attorney- This \$75k request (out of 04520-000-100 Contract Svcs Special Ser) is in regards to our to-be contracted attorney, Margaret Plane, who will be working here at City Hall and occupying Polly's old office. The money is for that employee who will be under a contract initially. Also, a little less than \$10k of the \$75k total will go towards affordable housing contract services.	1) Contract Attorney- This \$75k for contracted attorney. Also, a little less than \$10k of the \$75k total will go towards affordable housing contract services.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY MANAGER					
Personnel	103,802	103,948	105,653	-18,637	87,016
Materials	25,785	25,785	23,785		23,785
Total CITY MANAGER	129,587	129,733	129,438	-18,637	110,801
CITY ATTORNEY					
Personnel	272,985	272,985	274,700	-18,637	256,063
Materials	6,337	51,337	36,337		36,337
Total CITY ATTORNEY	279,322	324,322	311,037	-18,637	292,400
TOTAL	408,908	454,055	440,475	-37,274	403,201

FTEs	Budget FTEs FY 2020
Full Time	2.1
Part Time	0.1
TOTAL	2.2

Level of Service

Council & Board Support Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Council & Board Support	2	19.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Council & Board Support-CITY MANAGER	Percent of NCS respondents whose overall confidence in Park City government is "good" or "excellent"	61%	78%	0%	0%
Council & Board Support-CITY MANAGER	Percent of employees satisfied with the City Manager's office.	96%	96%	0%	0%
Council & Board Support-CITY ATTORNEY'S OFFICE	Percent of staff reports reviewed within three days.	95%	95%	0%	0%
Council & Board Support-CITY ATTORNEY'S OFFICE	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.	1	1	0	0

Description:

CITY COUNCIL Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah.

CITY MANAGER Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.

ENVIRONMENTAL SUSTAINABILITY The Regional Community Development Director represents the City on regional collaboration efforts.

Council Goal:

029 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. Municipalities are required to publish legal notices, which consist of agendas, public hearings, and publication of ordinance approvals. The budget request reflects actual expenditures for these notices.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY COUNCIL					
Personnel	146,156	146,156	146,156	-10,124	136,033
Materials	38,725	38,725	38,725		38,725
Total CITY COUNCIL	184,881	184,881	184,881	-10,124	174,758
CITY MANAGER					
Personnel	70,046	70,134	71,295	-10,124	61,171
Materials	8,118	8,118	8,118		8,118
Total CITY MANAGER	78,164	78,252	79,413	-10,124	69,289
ENVIRONMENTAL SUSTAINABILITY					
Materials	58,050	58,050	58,050		58,050
Total ENVIRONMENTAL SUSTAINABILITY	58,050	58,050	58,050		58,050
CONTINGENCY/GENERAL					
Materials	75,000	115,000	215,000		215,000
Total CONTINGENCY/GENERAL	75,000	115,000	215,000		215,000
TOTAL	396,095	436,183	537,344	-20,247	517,097

FTEs	Budget FTEs FY 2020
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service

Policy Creation & Implementation Same Level of Service

	Quartile FY 2020	Score FY 2020
Policy Creation & Implementation	2	19.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

Section 5: Consequences of Funding Proposal at Lower Level

CITY COUNCIL	Partnerships with Utah League of Cities and Towns provide Park City the services of a skilled team of professional to assist with creation of policies and also provide significant support at the state legislative level. Reduced funding could prevent the City from participating in this valuable partnership. Reduced funding for Legal Notices would lessen the City's ability to comply with legal requirements of the Utah State Code.
CITY MANAGER	Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.
ENVIRONMENTAL SUSTAINABILITY	Reductions would remove the funding for the Regional Community Development position and would reduce the ability of the city to collaborate regionally.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Policy Creation & Implementation-CITY COUNCIL	Percent of Council saying that Policy framing is good or excellent.	0%	0%	0%	0%
Policy Creation and Implementation-CITY COUNCIL	Percent of Council saying implementation is good or excellent.	0%	0%	0%	0%

Description:

TECHNICAL & CUSTOMER SERVICES Network Support manages network infrastructure and security across multiple locations providing phone, data, and wireless access services. This includes support of datacenter operations and backup system support. This program also implements and supports technology projects.

Council Goal:

044 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Network Support	PERSONNEL:1) New IT Coordinator III position (\$116,463)2) IT Coordinator III re-class (adding project management responsibilities) (\$7,194)MATERIALS/SUPPLIES (in order of priority): 1) Office 365/Google G-Suite office and collaboration tools (\$52,000)2) -ArcGIS Enterprise Licenses (\$9,500), OR-Cloud subscription services for real-time data analysis (\$22,800): these two are tied for second priority right now, Scott will prioritize these. 3) GIS-Drone processing software (\$7,700)4) Website yearly maintenance increases (\$4,500)5) Records management integration with GIS services (\$16,725)6) Ongoing programming and development needs for internal services (\$13,700)TOTAL: \$250,567	1) Office 365/Google G-Suite office and collaboration tools2) -ArcGIS Enterprise Licenses-Cloud subscription services for real-time data analysis
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES					
Personnel	182,616	194,263	185,716	-57,342	128,374
Materials	74,994	74,994	74,994		74,994
Total TECHNICAL & CUSTOMER SERVICES	257,610	269,257	260,710	-57,342	203,368
TOTAL	257,610	269,257	260,710	-57,342	203,368

FTEs	Budget FTEs FY 2020
Full Time	1.2
Part Time	
TOTAL	1.2

Level of Service

Network Support Enhanced Level of Service

	Quartile	Score
	FY 2020	FY 2020
Network Support	2	19.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Network innovations include high-speed wireless links to the ice arena and water treatment plant. Security enhancements are being installed with redundant wireless connections to critical infrastructure. Fiber network and Wi-Fi expansion has also occurred at several facilities.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Support reductions would reduce response times to support and project requests. Reductions will pose risks to proactively manage equipment, security, and updates. Network operations represents a critical component to the foundation of IT operations; should the level of funding be decreased into future years, there will be an increased level of risk, cost and downtime.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of network available for use or log in	0%	97.79%	0%	0%
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with network support	0%	93%	0%	0%

Description:

STREET MAINTENANCE Streets Maintenance Team is responsible for maintaining 130 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

Council Goal:

058 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2020	Rationale FY 2020
Street & Sidewalk Maintenance	STREET MAINTENANCE1) Analyst I- Streets (\$78,252)2) Four Streets & Stormwater Operator III's, 0.5 FTE each (\$120,292)3) Three Streets & Stormwater Operator III's, 0.5 FTE each, paid with transit fund offset (\$89,995)4) Cold Weather Gear & Personal Protective Equipment (PPE) for 4 staff (\$800)5) Salt de-icer (\$2,200)6) Skid Steer Rental (\$5,400) with transit fund offset of \$5,4007) Large Loader Rental (\$24,000) with transit fund offset of \$24,000TOTAL: NET INCREASE OF \$201,544	1) Four Streets & Stormwater Operator III's, 0.5 FTE each, with partial offset from Public Works/Transit re-org 2) Analyst II- Streets, offset from Public Works/Transit re-org 3) Cold Weather Gear & Personal Protective Equipment (PPE) for 2 staff 4) Salt de-icer
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
STREET MAINTENANCE				
Personnel	328,240	328,240	330,366	330,366
Materials	201,987	202,087	202,037	202,037
Total STREET MAINTENANCE	530,227	530,327	532,403	532,403
TOTAL	530,227	530,327	532,403	532,403

FTEs	Budget FTEs FY 2020
Full Time	2.9
Part Time	0.2
TOTAL	3.1

Level of Service

Street & Sidewalk Maintenance Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Street & Sidewalk Maintenance	2	19.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete- 58 -28 pavement design for Park City pavements. Industry trends are to move toward asphalt recycling and the possible use of pervious pavements. Currently we are using 15% recycled asphalt in our new asphalt mix.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations. Proposed LOS: Same LOS

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Street & Sidewalk Maintenance-STREET MAINTENANCE	Percentage of potholes filled within 72 hours of receiving a complaint or service request.	95%	80%	100%	100%
Street & Sidewalk Maintenance-STREET MAINTENANCE	Tons of asphalt overlay applied to City streets.	5600	5216	5000	5000
Street & Sidewalk Maintenance-STREET MAINTENANCE	Square yards of slurry seal applied to City Streets	106000	72000	70000	70000
Street & Sidewalk Maintenance-STREET MAINTENANCE	Tons of crack seal applied to City streets	30	33	33	33

Description:

CITY ATTORNEY The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment, degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provides response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Creates and maintains policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum.

SELF INS & SEC BOND Also includes Safety Programs and Security Maintenance accounts.

Council Goal:

088 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY ATTORNEY					
Personnel	48,882	48,882	46,834		46,834
Materials	1,900	1,900	1,900		1,900
Total CITY ATTORNEY	50,782	50,782	48,734		48,734
SELF INS & SEC BOND					
Materials	978,500	978,500	978,500	-1,278,858	-300,358
Total SELF INS & SEC BOND	978,500	978,500	978,500	-1,278,858	-300,358
WORKERS COMP					
Materials	275,000	275,000	275,000		275,000
Total WORKERS COMP	275,000	275,000	275,000		275,000
TOTAL	1,304,282	1,304,282	1,302,234	-1,278,858	23,377

FTEs	Budget FTEs FY 2020
Full Time	0.3
Part Time	0.1
TOTAL	0.4

Level of Service

Risk Management Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Risk Management	2	19.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Provide training to all departments to keep any claims to a minimum.
 SELF INS & SEC Safety and Security programs are a part of this program and often do joint interdepartmental innovation and collaboration while
 BOND sharing costs.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or
 reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.
 SELF INS & SEC Mandatory safety programs and security measures may not meet requirements.
 BOND

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Risk Management-CITY ATTORNEY'S OFFICE	Percent of incident claims investigated by staff.	0%	1%	0%	0%

Description:

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities. Items include snow plowing, blowing and widening from 14 miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town stairs. The Fields Department is also responsible for the removal of snow from the artificial - turf field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations.

Council Goal:

052 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walkable & bike-able, supporting a world class resort destination.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2020	Rationale FY 2020
Parks & Sidewalk Snow Removal	PARKS & CEMETERY 1) Re-class one of our seasonal Park III positions to full time regular, secession planning for our Landscape Garden position. This request is asking for funding to cover THE BENEFITS of a fulltime regular position. The wages for this position came out of line account 25514-01 which had 2.4 FTE's, it was reduce to 1.4 to offset for this position (\$37,942)2) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)TOTAL: \$48,850	PARKS & CEMETERY 1) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
FIELDS				
Personnel	76,086	76,086	63,458	63,458
Materials	20,926	20,926	20,926	20,926
Total FIELDS	97,012	97,012	84,384	84,384
PARKS & CEMETERY				
Personnel	280,798	426,150	392,886	392,886
Materials	46,763	46,763	71,973	71,973
Total PARKS & CEMETERY	327,561	472,913	464,859	464,859
TOTAL	424,572	569,925	549,243	549,243

FTEs	Budget FTEs FY 2020
Full Time	3.2
Part Time	0.2
TOTAL	3.5

Level of Service

Parks & Sidewalk Snow Removal Same Level of Service

	Quartile FY 2020	Score FY 2020
Parks & Sidewalk Snow Removal	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
City Facility Snow Removal-PARKS & CEMETERY	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	90%	90%	90%	90%
Parks & Sidewalk Snow Removal-PARKS & CEMETERY	Percentage of sidewalks and stairs cleared of ice and snow within the next scheduled work shift (following the end of the storm)	90	90	90	90

Description:

HUMAN RESOURCES Benefits programs include health, dental, retirement, disability and life insurance offerings. The stability of employees made available by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.

Council Goal:

078 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
HUMAN RESOURCES					
Personnel	65,941	65,941	66,963	-31,756	35,207
Materials	11,090	11,090	11,090		11,090
Total HUMAN RESOURCES	77,031	77,031	78,053	-31,756	46,297
TOTAL	77,031	77,031	78,053	-31,756	46,297

FTEs	Budget FTEs FY 2020
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service

Benefit Design/Administration Same Level of Service

	Quartile FY 2020	Score FY 2020
Benefit Design/Administration	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Benefits Design/Administration-HUMAN RESOURCES	Percent of increase to benefit dollar costs compared to national average.	0%	4.1%	15%	15%
Benefits Design/Administration-HUMAN RESOURCES	Benefit-to-pay ratio for 40K salary.	0%	82%	82%	82%
Benefits Design/Administration-HUMAN RESOURCES	Employer-to-Employee benefit ratio cost (compare to Wasatch Comp Group Data)	6%	0%	0%	0%

Description:

CITY ATTORNEY The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

Council Goal:

081 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY ATTORNEY					
Personnel	62,301	62,301	60,474	-26,516	33,958
Materials	1,899	5,649	4,399		4,399
Total CITY ATTORNEY	64,200	67,950	64,873	-26,516	38,357
TOTAL	64,200	67,950	64,873	-26,516	38,357

FTEs	Budget FTEs FY 2020
Full Time	0.4
Part Time	0.1
TOTAL	0.4

Level of Service

Employment Review Same Level of Service

	Quartile FY 2020	Score FY 2020
Employment Review	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Internal resources are less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Employment Review-CITY ATTORNEY'S OFFICE	Percent of employee contracts reviewed within three days.	99%	95%	0%	0%
Employment Review-CITY ATTORNEY'S OFFICE	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	100%	98%	0%	0%

Description:

BLDG MAINT ADM The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors. Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green".

Council Goal:

092 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Janitorial Services	BUILDING MAINTENANCE:1) One additional Building Maint III fulltime regular position in FY20 (\$88,464) with new vehicle (\$30,000)2) Misc. Contract Services-Administration (\$45,000)TOTAL: \$163,464	1) Bldg Maint III fulltime regular position, with new vehicle 2) \$30k increase to Misc. Contract Services-Administration line
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
BLDG MAINT ADM				
Personnel	142,983	168,772	179,177	179,177
Materials	366,000	397,000	384,000	384,000
Total BLDG MAINT ADM	508,983	565,772	563,177	563,177
TOTAL	508,983	565,772	563,177	563,177

FTEs	Budget FTEs FY 2020
Full Time	1.5
Part Time	
TOTAL	1.5

Level of Service

Janitorial Services Same Level of Service

	Quartile FY 2020	Score FY 2020
Janitorial Services	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.

Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2017	FY 2018	FY 2019	FY 2020
Janitorial Services-BLDG MAINT ADM	Percentage of City buildings cleaned based on weekly schedule.	0%	100%	0%	0%

Description:

LIBRARY The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

Council Goal:

018 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Arts & Culture Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

This department is seeing the same growth as others, but we need funding in the other programs to meet strong demand for programming, collections, personnel, software, and computers.

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
LIBRARY					
Personnel	291,357	291,357	296,252		296,252
Materials	44,672	44,672	44,672	-5,400	39,272
Total LIBRARY	336,029	336,029	340,924	-5,400	335,524
TOTAL	336,029	336,029	340,924	-5,400	335,524

FTEs	Budget FTEs FY 2020
Full Time	2.0
Part Time	2.2
TOTAL	4.3

Level of Service

Circulation Services Same Level of Service

	Quartile FY 2020	Score FY 2020
Circulation Services	2	18.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Less community impact without development and growth as a 21st Century Library.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018
	-		
Circulation Services-LIBRARY	Annual visits per capita.	21.1	21
Circulation Services-LIBRARY	Circulation per capita (annual measure only)	13.6	13
Circulation Services- LIBRARY	Electric content use (number of log-ins)	0	0
Circulation Services- LIBRARY	Number of Registered Users	0	0
Circulation Services- LIBRARY	Total number of Spanish materials in collection	0	0

Description:

CITY MANAGER This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.

Council Goal:

019 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY MANAGER					
Personnel	180,048	180,341	183,268	-77,773	105,495
Materials	16,201	16,201	15,701		15,701
Total CITY MANAGER	196,249	196,542	198,969	-77,773	121,196
TOTAL	196,249	196,542	198,969	-77,773	121,196

FTEs	Budget FTEs FY 2020
Full Time	1.1
Part Time	
TOTAL	1.1

Level of Service

Staff Support Reduced Level of Service

	Quartile FY 2020	Score FY 2020
Staff Support	2	18.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER While lower salaries are not a specific goal, it is likely that the people hired to eventually fill the roles of a retiring City Recorder and Senior City Recorder will start at a salary lower than the people currently in those roles. The City benefits greatly from the experience of the current City Recorder and Senior City Recorder and they are paid accordingly.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER If there is no overlap between the current City Recorder and Senior City Recorder and their respective replacements, there will be a reduction in services levels for a period of at least one to two years. By the nature of being new, any new hires that do not have the opportunity to learn from the current City Recorder and Senior City Recorder will take significantly longer to learn the job. New people are just slower... and that slowness is exacerbated by having to learn everything without any training.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Staff Support-CITY MANAGER	Percentage (%) of staff reports completed by Thursdays at 5 PM.	75%	75%	0%	0%

Description:

LIBRARY Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and Wi-Fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

Council Goal:

022 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

Section 1: Scope

Change in Demand

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

Personnel is the biggest need in the Technical Services Program. This department catalogs and prepares all new materials for the public and currently has a 3 month backlog. There is a deficit of 14,203 hours per year in staffing to handle an additional 16,789 items coming into the Library each year. Returned books are not getting back to the shelf in the desired 1-3 day period, which makes finding and helping the community difficult as we respond to their information needs. With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Library Services. We have no funding for phones currently. All library departments depend on software to provide service, and costs for those resources are continually rising. Collection use went up by 13,377 and, in addition, there are a large number of titles that need replacing due to increased usage.

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
LIBRARY					
Personnel	300,619	300,619	305,636		305,636
Materials	41,913	41,913	41,913	-3,600	38,313
Total LIBRARY	342,532	342,532	347,549	-3,600	343,949
TOTAL	342,532	342,532	347,549	-3,600	343,949

FTEs	Budget FTEs FY 2020
Full Time	2.1
Part Time	2.1
TOTAL	4.2

Level of Service

Technical Services Enhanced Level of Service

	Quartile	Score
	FY 2020	FY 2020
Technical Services	2	18.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Not funding this program will leave a backlog on returning materials to the shelves, updating technology, and in processing newly acquired materials for the public. This is not an acceptable level of service. Staff is stretched thin as we work to operate the new building. Currently, as things fall behind our Librarians are backfilling for tasks in this area, which is not an efficient use of their time and costs the City Librarian salaries for tasks that can be managed by Clerks. We have deficits at the Librarian level for training and development, project completion, and public program development as Librarians take on Clerical duties.

Section 6: Performance Measures

	Description	Actual FY 2018
	-	
Technical Services LIBRARY	Annual number of in-library Wi-Fi logins.	51796
Technical Services-LIBRARY	Annual number of web hits.	199448

Description:

POLICE Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind.

Council Goal:

056 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
Community Support	POLICE (in order of priority) 1. Creation of full-time Evidence Technician position (\$88,464)2. Request to reclassify two positions from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY20 (\$52,214)3. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Additional full-time Investigator Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)5. Additional full-time Patrol Senior Police Officer (\$137,426) with vehicle (\$38,000, as determined by Fleet) and equipment/uniform (\$12,000)6. Begin a Bomb Dog program, including: additional full-time Senior Police Officer (\$137,426) , vehicle (\$38,000, as determined by Fleet), equipment/uniforms (\$12,000 one-time), police canine (\$15,000 one-time), canine equipment (\$600 one-time), kennel and hot dog system for vehicle (\$5,000 one-time), explosive training aids and maintenance (\$300 start-up and \$150 per year to maintain), dog food (\$600 annually), veterinary care and animal insurance (\$700 annually).7. Community Technical Specialist (\$33,521): split 50% between Police and Budget. TOTAL: \$767,827 (\$20,900 of which is one-time funding)	1. Creation of full-time Evidence Technician position (\$88,464)2. Reclassify ONE position from Police Officer, Grade 14 to Senior Police Officer, Grade 19 in FY203. Increase Equipment budget by \$9,000 for required body camera software annual updates.4. Community Technical Specialist (\$33,521): split 50% between Police and Budget.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
POLICE					
Personnel	851,120	987,006	904,159	-14,400	889,759
Materials	18,300	18,300	18,300		18,300
Total POLICE	869,420	1,005,306	922,459	-14,400	908,059
TOTAL	869,420	1,005,306	922,459	-14,400	908,059

FTEs	Budget FTEs FY 2020
Full Time	6.6
Part Time	0.5
TOTAL	7.1

Level of Service

Community Support Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Community Support	2	18.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

POLICE Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Community Support-POLICE	100% of victims contacted within ten working days	0%	0%	0%	0%
Community Support-POLICE	% of Operations Staff with viable Problem Oriented Policing projects	0%	0%	0%	0%
Community Support-POLICE	Total number of Community meetings/contacts per year	357	322	350	350
Community Support-POLICE	Number of events	47	44	50	50
Community Support-POLICE	Number of hours spent on events	5244	5428	5000	5000
Community Support-POLICE	Percent of respondents whose "overall feeling of safety in Park City" is "good" or "excellent" (National Citizens' Survey)	94%	0%	0%	0%
Community Support-POLICE	Percent of respondents that feel "very safe" or "somewhat safe" in their neighborhood during the day (National Citizens' Survey)	95%	0%	0%	0%
Community Support-POLICE	Percent of respondents that feel "very safe" or "somewhat safe" in Park City's downtown area during the day (National Citizens' Survey)	97%	0%	0%	0%
Community Support-POLICE	Percent of respondents that rate Police Services as "good" or "excellent" (National Citizens' Survey)	84%	0%	0%	0%
Community Support-POLICE	Percent of respondents that rate Crime Prevention as "good" or "excellent" (National Citizens' Survey)	82%	0%	0%	0%

Description:

TECHNICAL & CUSTOMER SERVICES Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. This program was created to accurately represent spending for communication services for organizational objectives.

Council Goal:

087 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

As more services are reliant on internet access for both internal and external operations, IT has increased the bandwidth and enhanced network redundancy to support this demand.

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES					
Personnel	50,538	50,538	35,427	-27,916	7,511
Materials	91,400	91,400	91,400		91,400
Total TECHNICAL & CUSTOMER SERVICES	141,938	141,938	126,827	-27,916	98,911
TOTAL	141,938	141,938	126,827	-27,916	98,911

FTEs	Budget FTEs FY 2020
Full Time	0.3
Part Time	0.4
TOTAL	0.6

Level of Service

IT Utilities Same Level of Service

	Quartile FY 2020	Score FY 2020
IT Utilities	2	18.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Communication bills are reviewed regularly and services are cancelled or upgraded as necessary.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduced funding of communication utilities would result in reduced services levels. This includes: slower circuit performance; elimination of redundant failover backup links, reduced phone and internet services.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	99%	0%	0%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	96%	0%	0%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Front Desk	0%	0%	0%	0%

Description:

BLDG The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City MAINT ADM building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

Council Goal:

064 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Building Repairs and Maintenance	BUILDING MAINTENANCE: 1) One additional Building Maint III fulltime regular position in FY20 (\$88,464) with new vehicle (\$30,000) 2) Misc. Contract Services- Administration (\$45,000) TOTAL: \$163,464	1) Bldg Maint III fulltime regular position, with new vehicle 2) \$30k increase to Misc. Contract Services- Administration line
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BLDG MAINT ADM					
Personnel	361,251	392,782	414,400	-79,907	334,493
Materials	154,425	198,425	191,425		191,425
Total BLDG MAINT ADM	515,676	591,207	605,825	-79,907	525,918
MARSAC-SWEDE CONDO HOA					
Materials	13,000	13,000	13,000		13,000
Total MARSAC-SWEDE CONDO HOA	13,000	13,000	13,000		13,000
TOTAL	528,676	604,207	618,825	-79,907	538,918

FTEs	Budget FTEs FY 2020
Full Time	3.4

Level of Service

Building Repairs and Maintenance Same Level of Service

	Quartile FY 2020	Score FY 2020
Building Repairs and Maintenance	2	17.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BLDG "Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Industry trends are to move towards "greener" technologies.
 MAINT
 ADM

Section 5: Consequences of Funding Proposal at Lower Level

BLDG The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.
 MAINT
 ADM

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Building Repairs and Maintenance - BLDG MAINT ADM	Percent of building repairs made within 30 days of receiving a complaint or request for service.	0%	94%	0%	0%
Building Repairs and Maintenance- BLDG MAINT ADM	Percentage of all city buildings inspected weekly.	0%	92%	0%	0%

Description:

COMMUNITY ENGAGEMENT This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan. The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Enhanced Level for Service.

Council Goal:

067 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The \$6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
COMMUNITY ENGAGEMENT					
Personnel	79,610	79,610	80,890	-9,386	71,504
Total COMMUNITY ENGAGEMENT	79,610	79,610	80,890	-9,386	71,504
TOTAL	79,610	79,610	80,890	-9,386	71,504

FTEs	Budget FTEs FY 2020
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service

Emergency Communications Same Level of Service

	Quartile FY 2020	Score FY 2020
Emergency Communications	2	17.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY ENGAGEMENT

Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communications staffing level. Emergency communications staff provide cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY ENGAGEMENT

With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Emergency Communications-COMMUNITY ENGAGEMENT	Percent of households who have stocked supplies in preparation for an emergency within the last 12 months (National Citizen's Survey)- NCS data collected every 2 years	24%	0%	83%	83%
Emergency Communications-COMMUNITY ENGAGEMENT	Percent of respondents who rate the City's emergency preparedness services as "good" or "excellent" (National Citizen's Survey)- NCS data collected every 2 years	74%	0%	85%	85%

Description:

TECHNICAL & CUSTOMER SERVICES System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 100 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.

Council Goal:

084 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Systems Support	PERSONNEL:1) New IT Coordinator III position (\$116,463)2) IT Coordinator III re-class (adding project management responsibilities) (\$7,194)MATERIALS/SUPPLIES (in order of priority): 1) Office 365/Google G-Suite office and collaboration tools (\$52,000)2) -ArcGIS Enterprise Licenses (\$9,500), OR-Cloud subscription services for real-time data analysis (\$22,800): these two are tied for second priority right now, Scott will prioritize these. 3) GIS-Drone processing software (\$7,700)4) Website yearly maintenance increases (\$4,500)5) Records management integration with GIS services (\$16,725)6) Ongoing programming and development needs for internal services (\$13,700)TOTAL: \$250,567	1) Office 365/Google G-Suite office and collaboration tools2) -ArcGIS Enterprise Licenses-Cloud subscription services for real-time data analysis
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES					
Personnel	188,371	200,018	191,540	-63,535	128,005
Materials	99,932	184,232	184,232		184,232
Total TECHNICAL & CUSTOMER SERVICES	288,303	384,250	375,772	-63,535	312,237
TOTAL	288,303	384,250	375,772	-63,535	312,237

FTEs	Budget FTEs FY 2020
Full Time	1.3
Part Time	
TOTAL	1.3

Level of Service

Systems Support Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Systems Support	3	17.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES This past year includes significant RFP and project participation with library projects, parking systems, security camera upgrades, phone system upgrades, and police body-cameras server.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with system support	0%	94%	0%	0%
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of systems / servers available for use or log in	0%	96.63%	0%	0%

Description:

TECHNICAL & CUSTOMER SERVICES Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.

COMMUNICATION CENTER The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

Council Goal:

038 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES				
Personnel	47,876	47,876	44,685	44,685
Materials	31,200	31,200	31,200	31,200
Total TECHNICAL & CUSTOMER SERVICES	79,076	79,076	75,885	75,885
TOTAL	79,076	79,076	75,885	75,885

FTEs	Budget FTEs FY 2020
Full Time	0.3
Part Time	0.1
TOTAL	0.4

Level of Service

Records Management Same Level of Service

	Quartile FY 2020	Score FY 2020
Records Management	3	17.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the City Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

New innovative and collaborative approaches were taken this year including: conversion of retention schedules into a database for ease of access and compliance verification; centralized GRAMA process for records tracking and reporting; creation of a new records room and relocation of library records.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records function would diminish the high level of customer service now in place. It would also hinder our ability to meet our state and federal for reporting requirements.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Records Management	0%	95%	0%	0%
Records Management-TECHNICAL & CUSTOMER SERVICES	Average time in hours to fulfill records request	0	6	0	0
Records Management-TECHNICAL & CUSTOMER SERVICES	Annual Records / GRAMA trainings held	0	0	0	0
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of Departments compliant in records / GRAMA maintenance	0%	0%	0%	0%
Records Management-POLICE	100% of report requests met within ten days	0%	0%	0%	0%
Records Management-POLICE	100% of state required forms submitted within the 10 day time frame required by state statute.	0%	0%	0%	0%

Description:

LIBRARY Current Park City Library Cards are provided free of charge for those who reside in Summit County under the age of 19, or until the student is living outside of the Park City limits. Continuation of this program is desired.

Council Goal:

025 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Regional Collaboration Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
LIBRARY				
Personnel	12,322	12,322	12,516	12,516
Materials	7,156	7,156	7,156	7,156
Total LIBRARY	19,478	19,478	19,672	19,672
TOTAL	19,478	19,478	19,672	19,672

FTEs	Budget FTEs FY 2020
Full Time	0.1
Part Time	0.0
TOTAL	0.2

Level of Service

Reciprocal Borrowing Same Level of Service

	Quartile FY 2020	Score FY 2020
Reciprocal Borrowing	3	17.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County hasn't contributed funds since FY 2013.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Library would not be able to continue LOS and growth of free cards to the 324 kids ages 5-18 who reside in Summit County outside of the Park City limits.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018
Reciprocal Borrowing-LIBRARY	Number of Reciprocal Borrowing Cards issued annually.	263	233
Reciprocal Borrowing-LIBRARY	Number of checkouts by Reciprocal Borrowing Card holders annually.	8618	8910

Description:

CITY ATTORNEY Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

Council Goal:

080 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Fiscally and legally sound

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Contracts/Grants	1) Contract Attorney- This \$75k request (out of 04520-000-100 Contract Svcs Special Ser) is in regards to our to-be contracted attorney, Margaret Plane, who will be working here at City Hall and occupying Polly's old office. The money is for that employee who will be under a contract initially. Also, a little less than \$10k of the \$75k total will go towards affordable housing contract services.	1) Contract Attorney- This \$75k for contracted attorney. Also, a little less than \$10k of the \$75k total will go towards affordable housing contract services.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY ATTORNEY					
Personnel	78,940	78,940	77,389	-27,155	50,235
Materials	2,218	13,468	9,718		9,718
Total CITY ATTORNEY	81,158	92,408	87,107	-27,155	59,953
TOTAL	81,158	92,408	87,107	-27,155	59,953

FTEs	Budget FTEs FY 2020
Full Time	0.5
Part Time	0.1
TOTAL	0.5

Level of Service

Contracts/Grants Same Level of Service

	Quartile FY 2020	Score FY 2020
Contracts/Grants	3	16.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Advanced review minimizes future claims.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Contracts/Grants-CITY ATTORNEY'S OFFICE	Percent of contracts reviewed within 7 days.	100%	98%	0%	0%

Description:

BUDGET, DEBT & GRANTS Guides the City's strategic planning processes and creates framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives. Assists departments in creating and aligning their goals and objectives with City Council's Goals and Objectives.

Council Goal:

042 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Strategic Planning	1) Community Technical Specialist (\$33,521)2) Procurement and Contracting Manager (\$131,146)TOTAL: \$164,667	1) Community Technical Specialist2) Budget Operations Administrator
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
BUDGET, DEBT & GRANTS				
Personnel	30,066	32,114	32,666	32,666
Total BUDGET, DEBT & GRANTS	30,066	32,114	32,666	32,666
TOTAL	30,066	32,114	32,666	32,666

FTEs	Budget FTEs FY 2020
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service

Strategic Planning Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Strategic Planning	3	16.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Strategic Planning-BUDGET	Percent of Internal Service Survey (ISS) respondents who rated the quality of Strategic Planning as "satisfactory" or above.	100%	0%	0%	0%
Strategic Planning-BUDGET	All Business Plans updated by Sept. 1.	No	No	No	No
Strategic Planning-BUDGET	All Biennial Plans updated before Council Retreat.	No	No	No	No
Strategic Planning-BUDGET	Quarterly Goals Report presented to Council every quarter.	No	No	No	No

Description:

LIBRARY Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

Council Goal:

020 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Vibrant Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District) 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

Section 1: Scope

Change in Demand

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Library Services. We have no funding for phones currently. All library departments depend on software to provide service, and costs for those resources are continually rising. Collection use went up by 13,377 and, in addition, there are a large number of titles that need replacing due to increased usage. Programming demand has increased and bringing authors and other presenters has become expensive. The YouCreate Lab has needs for new technology and while maintaining current resources.

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
LIBRARY					
Personnel	147,145	147,145	149,492		149,492
Materials	124,438	124,438	124,438	-5,400	119,038
Total LIBRARY	271,583	271,583	273,930	-5,400	268,530
TOTAL	271,583	271,583	273,930	-5,400	268,530

FTEs	Budget FTEs FY 2020
Full Time	1.3
Part Time	0.1
TOTAL	1.3

Level of Service

Adult Services Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Adult Services	3	16.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY If staff is unable to receive additional training, they will be unable to provide a high level of service to library users and unable to complete the visual media lab project. Without the additional funds for materials, including those needed for library expansion and 21st Century Development, the library will not be able to keep up with demand for materials and resources. In addition, the library will have to reduce electronic resources due to cost. At this time, it is impossible to re-allocate funds from print materials to technology because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 97% of books on CD, 95% of large print, 97% of DVDs, and 94% of Fiction that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018
	-		
Adult Services-LIBRARY	Number of people served by Adult programs and outreach annually.	4416	6312
Adult Services-LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita	14	13

Description:

TECHNICAL & CUSTOMER SERVICES Software and hardware maintenance contracts represent a significant way to minimize risk and downtime of equipment and software. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. This program covers the following software and equipment: (1) Enterprise software (financial, time-keeping, office productivity suites, virtualization, work-order systems), (2) Antivirus & security, (3) Network & phone, (4) Server & storage systems, (5) Cloud based services, (6) Data room cooling and power.

Council Goal:

083 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

	Request FY 2020	Rationale FY 2020
Software Maintenance/Upgrades	PERSONNEL:1) New IT Coordinator III position (\$116,463)2) IT Coordinator III re-class (adding project management responsibilities) (\$7,194)MATERIALS/SUPPLIES (in order of priority): 1) Office 365/Google G-Suite office and collaboration tools (\$52,000)2) -ArcGIS Enterprise Licenses (\$9,500), OR-Cloud subscription services for real-time data analysis (\$22,800): these two are tied for second priority right now, Scott will prioritize these. 3) GIS-Drone processing software (\$7,700)4) Website yearly maintenance increases (\$4,500)5) Records management integration with GIS services (\$16,725)6) Ongoing programming and development needs for internal services (\$13,700)TOTAL: \$250,567	1) Office 365/Google G-Suite office and collaboration tools2) - ArcGIS Enterprise Licenses- Cloud subscription services for real-time data analysis
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES				
Personnel	47,491	53,315	46,277	46,277
Materials	283,254	283,254	283,254	283,254
Total TECHNICAL & CUSTOMER SERVICES	330,745	336,569	329,531	329,531
TOTAL	330,745	336,569	329,531	329,531

FTEs	Budget FTEs FY 2020
Full Time	0.4
Part Time	0.0
TOTAL	0.4

Level of Service

Software Maintenance/Upgrades Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Software Maintenance/Upgrades	3	16.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

Savings from reducing the level of support provided by vendors has been maximized in past years. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduced funding would increase risk and recovery time should a "downtime" event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of maintenance contracts on critical systems	0%	100%	0%	0%
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	0%	0%	0%	0%

Description:

BUDGET, DEBT & GRANTS The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

Council Goal:

085 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Grant Administration	1) Community Technical Specialist (\$33,521) 2) Procurement and Contracting Manager (\$131,146) TOTAL: \$164,667	1) Community Technical Specialist 2) Budget Operations Administrator
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUDGET, DEBT & GRANTS					
Personnel	14,493	10,029	5,551	-4,037	1,513
Materials	1,291	1,291	1,291		1,291
Total BUDGET, DEBT & GRANTS	15,784	11,320	6,842	-4,037	2,804
TOTAL	15,784	11,320	6,842	-4,037	2,804

FTEs	Budget FTEs FY 2020
Full Time	0.1
Part Time	
TOTAL	0.1

Level of Service

Grant Administration Same Level of Service

	Quartile FY 2020	Score FY 2020
Grant Administration	3	16.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Grant Administration-BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and POs processed)	0	0	0	0
Grant Administration-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Grants Coordination 'satisfactory' or above.	89%	0%	0%	0%

Description:

CITY MANAGER Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

Council Goal:

099 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Regional Collaboration Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY MANAGER					
Personnel	80,209	80,268	81,595	-9,394	72,202
Materials	30,702	30,702	30,702		30,702
Total CITY MANAGER	110,911	110,970	112,297	-9,394	102,904
TOTAL	110,911	110,970	112,297	-9,394	102,904

FTEs	Budget FTEs FY 2020
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service

Legislative Liaison Same Level of Service

	Quartile FY 2020	Score FY 2020
Legislative Liaison	3	15.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018
Legislative Liaison-CITY MANAGER	Number of legislative updates given to Council.	6	4

Description:

BLDG MAINT ADM Items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.

Council Goal:

125 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
Utilities	BUILDING MAINTENANCE:1) One additional Building Maint III fulltime regular position in FY20 (\$88,464) with new vehicle (\$30,000)2) Misc. Contract Services- Administration (\$45,000)TOTAL: \$163,464	1) Bldg Maint III fulltime regular position, with new vehicle 2) \$30k increase to Misc. Contract Services-Administration line
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
BLDG MAINT ADM				
Personnel	13,340	15,339	19,533	19,533
Materials	208,300	208,300	208,300	208,300
Total BLDG MAINT ADM	221,640	223,639	227,833	227,833
TOTAL	221,640	223,639	227,833	227,833

FTEs	Budget FTEs FY 2020
Full Time	0.1
Part Time	
TOTAL	0.1

Level of Service

Utilities Same Level of Service

	Quartile FY 2020	Score FY 2020
Utilities	3	15.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In addition, opportunities exist in futures with building components. "Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: reduced comfort level in City facilities which may impact employee productivity.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Utilities-BLDG MAINT ADM	Perf Meas for Utilities - Building Maint.	0	0	0	0

Description:

PLANNING DEPT. Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service is primarily focused on non-PCMC residents, but also carries over to general planning/information assistance for PCMC personnel.

Council Goal:

127 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Responsive Customer Service The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
PLANNING DEPT.					
Personnel	148,651	148,651	150,996		150,996
Materials	8,940	8,940	8,940	-29,600	-20,660
Total PLANNING DEPT.	157,591	157,591	159,936	-29,600	130,336
TOTAL	157,591	157,591	159,936	-29,600	130,336

FTEs	Budget FTEs FY 2020
Full Time	1.3
Part Time	
TOTAL	1.3

Level of Service

Planning Customer Service Same Level of Service

	Quartile FY 2020	Score FY 2020
Planning Customer Service	3	15.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Planning Customer Service-PLANNING	Percent of POC inquiries addressed within 24 hours.	0%	0%	90%	90%
Planning Customer Service-PLANNING DEPT.	Percent customer satisfaction on comment cards.	0%	0%	90%	90%

Description:

LIBRARY

Community Engagement enlivens the library with programs and services that take the library beyond being “just a building” – to being a place where people come year after year based on the amenities, programs, resources, collaborations, and community-building that is integrated into our services. This program develops, plans, and presents creative, educational, and entertaining special events for a diverse population that encourages lifetime literacy and the development of 21st century skills; serves to work with the City Events Department; schedules and manages library rooms; facilitates large event bookings, procurement, and planning; conducts library marketing, advertising, graphic design, media relations, social media, newsletter, and website management; coordinates library special exhibits and applies for funding for exhibits and programs; applies for grants and identifies other sources of funding; manages community relations; pursues, procures, and maintains community partnerships; coordinates library outreach efforts; collects library usage statistics; creates and maintains library statistics dashboard; and manages rotating exhibits within the library, including implementation or oversight of jurying, curating, and contracting. This providing service to the public that are **essential in today’s Library Community Center as we work to create dynamic service models to keep up** with the many innovations that libraries are experiencing, allowing us to keep libraries relevant and to serve the public in dynamic ways. The Community Engagement program oversees all aspects of building tenant contracts.

Council Goal:

073 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Community Engagement

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

The community continues to have higher and higher usage in meeting room reservations, and in need of information about resources offered at the Library. With technology continually changing, community marketing/training campaigns become more and more essential so that people know how to access the resources in the 21st Century Library.

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
LIBRARY					
Personnel	155,679	155,679	158,011		158,011
Materials	28,599	28,599	28,599	-15,000	13,599
Total LIBRARY	184,278	184,278	186,610	-15,000	171,610
TOTAL	184,278	184,278	186,610	-15,000	171,610

FTEs	Budget FTEs FY 2020
Full Time	1.8
Part Time	
TOTAL	1.8

Level of Service

Community Engagement Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Community Engagement	3	15.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

LIBRARY

Community engagement is utilized to develop collaborative partnerships with organizations that will be willing to offer programs and community interest events in the library facility. Tenant contracts come with rental revenue that will offset this program. Rental revenue will help offset a needed Library Assistant as well as additional critical staff to help handle the increased level of service brought in by having tenants in the building. Currently, the library is not keeping up with needs in these areas even without taking on the contracts.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY

The library will be unable to manage tenant contracts.

Section 6: Performance Measures



Description:

TECHNICAL & CUSTOMER SERVICES The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geodatabases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services.

Council Goal:

082 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
GIS	PERSONNEL: 1) New IT Coordinator III position (\$116,463) 2) IT Coordinator III re-class (adding project management responsibilities) (\$7,194) MATERIALS/SUPPLIES (in order of priority): 1) Office 365/Google G-Suite office and collaboration tools (\$52,000) 2) -ArcGIS Enterprise Licenses (\$9,500), OR-Cloud subscription services for real-time data analysis (\$22,800): these two are tied for second priority right now, Scott will prioritize these. 3) GIS-Drone processing software (\$7,700) 4) Website yearly maintenance increases (\$4,500) 5) Records management integration with GIS services (\$16,725) 6) Ongoing programming and development needs for internal services (\$13,700) TOTAL: \$250,567	1) Office 365/Google G-Suite office and collaboration tools 2) -ArcGIS Enterprise Licenses-Cloud subscription services for real-time data analysis
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES					
Personnel	77,221	77,221	78,508	-36,976	41,532
Materials	41,700	95,400	41,700		41,700
Total TECHNICAL & CUSTOMER SERVICES	118,921	172,621	120,208	-36,976	83,232
TOTAL	118,921	172,621	120,208	-36,976	83,232

FTEs	Budget FTEs FY 2020
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service

GIS Same Level of Service

	Quartile FY 2020	Score FY 2020
GIS	4	14.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

GIS provides cost savings by decreasing redundancy and enabling improved workflow. Several departments are GIS enabled and the city is using the leading software platform. Regional GIS partners include SBWRD, Mountain Regional, Summit County, PCFD, and the AGRC, for data sharing, process improvement, and application development.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

The program cannot grow, or in some cases cannot be maintained without adequate support. Satisfaction with the GIS system and staff will decline. GIS could stagnate in terms of data enrichment, software tools and user interface. GIS requests being declined or other failures pose the greatest risk to the overall investment in the program.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
GIS-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with GIS	0%	88%	0%	0%

Description:

SWEDE ALLEY Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the PARKING STRUCT. goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway.

Council Goal:

111 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
SWEDE ALLEY PARKING STRUCT.				
Materials	48,525	45,850	45,850	45,850
Total SWEDE ALLEY PARKING STRUCT.	48,525	45,850	45,850	45,850
TOTAL	48,525	45,850	45,850	45,850

FTEs
Full Time
Part Time
TOTAL

Level of Service

Swede Alley Same Level of
Parking Structure Service

	Quartile FY 2020	Score FY 2020
Swede Alley Parking Structure	4	14.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

SWEDE ALLEY "Collaboration/ Innovation": Being in the Operations Division of Public Works, the Streets Department has a primary
 PARKING Maintenance and service function in supporting our parking structures.
 STRUCT.

Section 5: Consequences of Funding Proposal at Lower Level

SWEDE ALLEY The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative
 PARKING maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established
 STRUCT. community expectations.

Section 6: Performance Measures

	Description	Actual FY 2017
Swede Alley Parking Structure-FLEET	Percentage of structural surveys conducted every 3 years.	33.33
Swede Alley Parking Structure-FLEET	Percentage of monthly inspections conducted on lighting systems	100

Description:

DENTAL SELF FUNDING The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

Council Goal:

062 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound This program provides a cheaper, more effective way of getting dental health insurance for employees. This allows the workforce to be more capable and engaged.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	Demand for Dental Care is relatively stable.

	Request FY 2020	Rationale FY 2020
Dental Self-Funding	After recommendations from the City's insurance broker, the City will be increasing its dental benefit maximum from \$1,000 to \$1,500. With this change, there is a recommended premium increase of 20.20% to current premiums. This is a budget increase of \$56k for the entire City.	After recommendations from the City's insurance broker, the City will be increasing its dental benefit maximum from \$1,000 to \$1,500.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
DENTAL SELF FUNDING				
Materials	280,000	336,560	336,560	336,560
Total DENTAL SELF FUNDING	280,000	336,560	336,560	336,560
TOTAL	280,000	336,560	336,560	336,560

FTEs
Full Time
Part Time
TOTAL

Level of Service

Dental Self-Funding Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
Dental Self-Funding	4	14.00

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves only a SMALL portion of the Community, but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

DENTAL SELF FUNDING This program saves money over the previous method that was used for Dental coverage. Initially this program saves the city \$50,000

Section 5: Consequences of Funding Proposal at Lower Level

DENTAL SELF FUNDING If this program is funded at a lower level, there wouldn't be enough money to pay for dental claims and alternative solutions would need to be found for paying for dental coverage.

Section 6: Performance Measures

Description:

BUDGET, DEBT & GRANTS Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

Council Goal:

118 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Analysis Resource	1) Community Technical Specialist (\$33,521)2) Procurement and Contracting Manager (\$131,146)TOTAL: \$164,667	1) Community Technical Specialist2) Budget Operations Administrator
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUDGET, DEBT & GRANTS					
Personnel	53,872	56,115	52,401	-19,089	33,313
Materials	3,353	3,353	3,353		3,353
Total BUDGET, DEBT & GRANTS	57,225	59,468	55,754	-19,089	36,666
TOTAL	57,225	59,468	55,754	-19,089	36,666

FTEs	Budget FTEs FY 2020
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service

Analysis Resource Same Level of Service

	Quartile FY 2020	Score FY 2020
Analysis Resource	4	13.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City Departments satisfied with analysis (based on Internal Service Survey).	0%	0%	0%	0%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City departments satisfied with turnaround time (based on internal service survey).	0%	0%	0%	0%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Policy Analysis as "satisfactory" or above.	90%	0%	0%	0%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Budget Department as an Information Resource as "satisfactory" or above.	96%	0%	0%	0%

Description:

GOLF MAINTENANCE The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

Council Goal:

098 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
GOLF MAINTENANCE				
Personnel	533,830	563,401	227,909	227,909
Materials	303,228	303,228	296,408	296,408
Total GOLF MAINTENANCE	837,057	866,630	524,317	524,317
TOTAL	837,057	866,630	524,317	524,317

FTEs	Budget FTEs FY 2020
Full Time	2.0
Part Time	7.0
TOTAL	9.0

Level of Service

Golf Maintenance Same Level of Service

	Quartile FY 2020	Score FY 2020
Golf Maintenance	4	13.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Golf Maintenance-GOLF MAINTENANCE	Percent of scheduled restroom cleanings completed.	100%	100%	100%	100%
Golf Maintenance-GOLF MAINTENANCE	Percent of mowing completed per schedule	100%	100%	100%	100%
Golf Maintenance-GOLF MAINTENANCE	Percent of irrigation mainlines repaired within 72 hours.	100%	100%	100%	100%
Golf Maintenance-GOLF MAINTENANCE	Percentage of Trees Pruned per Season	30%	15%	25%	25%

Description:

BUDGET, DEBT & GRANTS The Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

Council Goal:

122 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2020	Rationale FY 2020
Performance Measures and Benchmarking	1) Community Technical Specialist (\$33,521)2) Procurement and Contracting Manager (\$131,146)TOTAL: \$164,667	1) Community Technical Specialist2) Budget Operations Administrator
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
BUDGET, DEBT & GRANTS					
Personnel	74,232	75,460	76,651	-27,156	49,495
Materials	2,187	2,187	2,187		2,187
Total BUDGET, DEBT & GRANTS	76,419	77,647	78,838	-27,156	51,682
TOTAL	76,419	77,647	78,838	-27,156	51,682

FTEs	Budget FTEs FY 2020
Full Time	0.7
Part Time	
TOTAL	0.7

Level of Service

Performance Measures and Benchmarking Same Level of Service

	Quartile FY 2020	Score FY 2020
Performance Measures and Benchmarking	4	13.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Performance Measures and Benchmarking-BUDGET	Percent of BFO programs with corresponding performance measures.	0%	0%	0%	0%
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Number of Communities participating in benchmarking group (CAST/ICMA).	0	0	0	0
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rate the usefulness of the Performance Measurement program as "satisfactory" or above.	90%	0%	0%	0%
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Performance Measurement program as "satisfactory" or above.	92%	0%	0%	0%

Description:

TECHNICAL & CUSTOMER SERVICES Support addresses customer technology issues to ensure smooth operations of all business functions. Support staff trains users in software applications; supports and troubleshoots computers, user accounts, workflows, network and phone issues. Other equipment supported includes cell phones and tablet devices. Support staff replaces aged computers; and deploys software and upgrades to computers. Secondary assignments to fulfill project requests are common.

Council Goal:

070 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Responsive Customer Service With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

Helpdesk statistics show reduction in demand, this is explained by the adoption of new security technologies that has minimized computer rebuilds; adoption of ADP; and changes to dispatch operations. However, 2018 represents a small respite of demand since 2014 while other demand growth indicators are strong.

	Request FY 2020	Rationale FY 2020
Support/Help Desk	PERSONNEL:1) New IT Coordinator III position (\$116,463)2) IT Coordinator III re-class (adding project management responsibilities) (\$7,194)MATERIALS/SUPPLIES (in order of priority): 1) Office 365/Google G-Suite office and collaboration tools (\$52,000)2) -ArcGIS Enterprise Licenses (\$9,500), OR-Cloud subscription services for real-time data analysis (\$22,800): these two are tied for second priority right now, Scott will prioritize these. 3) GIS-Drone processing software (\$7,700)4) Website yearly maintenance increases (\$4,500)5) Records management integration with GIS services (\$16,725)6) Ongoing programming and development needs for internal services (\$13,700)TOTAL: \$250,567	1) Office 365/Google G-Suite office and collaboration tools2) -ArcGIS Enterprise Licenses-Cloud subscription services for real-time data analysis
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
TECHNICAL & CUSTOMER SERVICES					
Personnel	367,688	472,439	355,700	-40,828	314,872
Materials	54,500	54,500	54,500		54,500
Total TECHNICAL & CUSTOMER SERVICES	422,188	526,939	410,200	-40,828	369,372
TOTAL	422,188	526,939	410,200	-40,828	369,372

FTEs	Budget FTEs FY 2020
Full Time	2.9
Part Time	0.4
TOTAL	3.4

Level of Service

Support/Help Desk Enhanced Level of Service

	Quartile	Score
	FY 2020	FY 2020
Support/Help Desk	4	13.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the City Community and adds to their quality of life

Reliance on City

Program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

Support staff has collaboratively worked to improve workflow processes for IT and other departments from project requests to training. Helpdesk has received excellent user satisfaction reviews from internal surveys.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Service reductions would impact response times and reduce employee efficiencies. Capacity to meet demands for software upgrade and replacement computer timelines would be impacted for lower priority services.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Support / Helpdesk	0%	98%	0%	0%
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of problem resolution with 4 hour response time	0%	95%	0%	0%

Description:

PC MARC Currently staff is available 7 days a week for cemetery emergencies. We have begun selling plaques for the Memorial Wall.
 PARKS & CEMETERY The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services. Recreation: The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments.

Council Goal:

106 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Citizen Wellbeing Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2020	Rationale FY 2020
Cemetery	PARKS & CEMETERY 1) Re-class one of our seasonal Park III positions to full time regular, secession planning for our Landscape Garden position. This request is asking for funding to cover THE BENEFITS of a fulltime regular position. The wages for this position came out of line account 25514-01 which had 2.4 FTE's, it was reduce to 1.4 to offset for this position (\$37,942)2) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)TOTAL: \$48,850	PARKS & CEMETERY 1) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
PC MARC					
Personnel	18,188	18,188	18,470		18,470
Total PC MARC	18,188	18,188	18,470		18,470
RECREATION PROGRAMS					
Personnel	21,498	21,498	21,829		21,829
Total RECREATION PROGRAMS	21,498	21,498	21,829		21,829
PARKS & CEMETERY					
Personnel	82,588	82,755	74,590		74,590
Materials	18,648	18,648	38,858		38,858
Total PARKS & CEMETERY	101,236	101,403	113,448		113,448
TOTAL	140,922	141,089	153,748		153,748

FTEs	Budget FTEs FY 2020
Full Time	1.1
Part Time	0.2
TOTAL	1.2

Level of Service

Cemetery Same Level of Service

	Quartile	Score
	FY 2020	FY 2020
Cemetery	4	12.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PC MARC The construction of the Memorial Wall will allow residents to be memorialized in the cemetery without having to purchase a plot.
 PARKS & CEMETERY Collaboration - Being in the Public Works Division, the Parks Department has a primarily maintenance and interment function in supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional cemetery will relieve some pressure on the Park City Cemetery.

Section 5: Consequences of Funding Proposal at Lower Level

PC MARC See below
 PARKS & CEMETERY The consequences of lowering the funding for this program include reductions in: turf & tree quality, preventative maintenance, and response time after the burial services. There would also be an increase in citizen complaints due to established community expectations. The paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri during regular business hours.

Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2017	FY 2018	FY 2019	FY 2020
Cemetery-PARKS & CEMETERY	Percent of internments completed on time.	100%	100%	100%	100%

Description:

ICE FACILITY The goal of this program is to provide resources and training to promote an engaged staff. Objectives also include employee recognition and empowering employees with the appropriate tools and resources to succeed.

Council Goal:

142 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
ICE FACILITY				
Materials	2,350	2,350	2,350	2,350
Total ICE FACILITY	2,350	2,350	2,350	2,350
TOTAL	2,350	2,350	2,350	2,350

FTEs
Full Time
Part Time
TOTAL

Level of Service

Valued & Engaged Staff Same Level of Service

	Quartile FY 2020	Score FY 2020
Valued & Engaged Staff	4	12.25

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or Mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY In addition to sending staff to attend industry conferences and trainings, the General Manager is also working with regional ice arenas in the Salt Lake Valley to build relationships between facilities to promote idea sharing and cooperation. In FY 18, four members from the Ice Management Team traveled to the Los Angeles area on rink tour (designed after the "City Tour" model). Both full time operators are Certified Ice Technicians from Serving the American Rinks (a national agency providing support and training to the ice rink industry.)

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding this program at a lower level could result in lower employee satisfaction which could result in greater turnover and a difficult time filling positions. Such an outcome would likely result in a degradation of the facility and lower customer satisfaction.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Valued & Engaged Staff-ICE FACILITY	Percentage of employees satisfied with training and educational opportunities supported by facility	97.8%	85.72%	95%	95%
Valued & Engaged Staff-ICE FACILITY	Percentage of employees who feel they are being supported in achieving their personal and professional goals	100%	78.57%	95%	95%
Valued & Engaged Staff-ICE FACILITY	Percentage of staff who feel appreciated	95.2	85.72	95	95
Valued & Engaged Staff-ICE FACILITY	Percentage of employees that feel they have the appropriate tools and resources to succeed	90	100	95	95

Description:

HUMAN RESOURCES LEAD is a 1-week intensive program run several times throughout the year. It complements the Senior Executive Institute (SEI) by duplicating the core learning experience for the level of department heads, division heads, and senior staff of local government organizations. Preference is given to department heads, division heads, and senior staff in local government organizations.

LEAD TRAINING To take our communities confidently into the future, public leaders and executives must adopt a proactive approach to change both inside the public organization and outside in the community. They must invest the time and resources required for themselves and their leadership team to create and maintain a continuously improving, learning organization. The LEAD program at the University of Virginia helps tackle this issue and prepare leaders in the public sector.

Council Goal:

086 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization High Quality program for the Professional and Leadership Development of all City Staff would include local and national training as well as team and HR training.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST decrease in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
LEAD TRAINING				
Materials	50,000	50,000	40,000	40,000
Total LEAD TRAINING	50,000	50,000	40,000	40,000
TOTAL	50,000	50,000	40,000	40,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

LEAD Enhanced Level of Service

	Quartile FY 2020	Score FY 2020
LEAD	4	12.00

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

Description:

HUMAN RESOURCES The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.

Council Goal:

094 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
HUMAN RESOURCES					
Personnel	79,743	79,743	80,952	-35,448	45,504
Materials	7,670	7,670	7,670		7,670
Total HUMAN RESOURCES	87,413	87,413	88,622	-35,448	53,174
TOTAL	87,413	87,413	88,622	-35,448	53,174

FTEs	Budget FTEs FY 2020
Full Time	0.7
Part Time	
TOTAL	0.7

Level of Service

Pay Plan Design/Administration Same Level of Service

	Quartile FY 2020	Score FY 2020
Pay Plan Design/Administration	4	11.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Pay Plan Design/Administration-HUMAN RESOURCES	Total number of job classifications.	0	142	0	0
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of applicant pool qualified for the posted position.	0%	0%	0%	0%
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of city-wide turnover.	0%	11.2%	0%	0%

Description:

HUMAN RESOURCES Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.

Council Goal:

091 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization A workforce that is engaged and working to provide the best services for the City.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
HUMAN RESOURCES					
Personnel	74,498	74,498	75,589	-47,231	28,357
Materials	19,830	19,830	19,830		19,830
Total HUMAN RESOURCES	94,328	94,328	95,419	-47,231	48,187
TOTAL	94,328	94,328	95,419	-47,231	48,187

FTEs	Budget FTEs FY 2020
Full Time	0.7
Part Time	
TOTAL	0.7

Level of Service

Recruitment Same Level of Service

	Quartile FY 2020	Score FY 2020
Recruitment	4	11.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
	-				
Recruitment-HUMAN RESOURCES	Total number of recruitments- FTR	41	33	0	0
Recruitment-HUMAN RESOURCES	Total number of recruitments-Other	104	105	0	0
Recruitment-HUMAN RESOURCES	Average time to fill external positions.	0%	0%	0%	0%

Description:

HUMAN RESOURCES Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs.

Council Goal:

093 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
HUMAN RESOURCES					
Personnel	145,504	145,504	126,457	-87,696	38,761
Materials	84,330	84,330	84,330		84,330
Total HUMAN RESOURCES	229,834	229,834	210,787	-87,696	123,091
TOTAL	229,834	229,834	210,787	-87,696	123,091

FTEs	Budget FTEs FY 2020
Full Time	0.4
Part Time	0.7
TOTAL	1.1

Level of Service

Valuing Employees Same Level of Service

	Quartile FY 2020	Score FY 2020
Valuing Employees	4	11.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

On holiday party increase: Event will no longer be held at a restaurant venue in town. We would have to either "cap" levels of attendance, decreases alcohol costs, or move the event to a City venue with cheaper catering. Levels of service provided may be reduced over time.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Valuing Employees-HUMAN RESOURCES	Education hours completed annually (hours eligible for tuition reimbursement)	111	163	0	0
Valuing Employees-HUMAN RESOURCES	Employee training hours completed annually.	0	253	0	0
Valuing Employees-HUMAN RESOURCES	Percent of employees who rated the performance review process as "good" or "excellent."	0%	0%	0%	0%

Description:

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Items included in this program are: sweeping and trash removal service along sidewalks, bike paths, City facilities, Parks and right-of ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities. This program supports maintenance to City owned open space property.

Council Goal:

101 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2020	Rationale FY 2020
Trash Clean-Up	PARKS & CEMETERY 1) Re-class one of our seasonal Park III positions to full time regular, secession planning for our Landscape Garden position. This request is asking for funding to cover THE BENEFITS of a fulltime regular position. The wages for this position came out of line account 25514-01 which had 2.4 FTE's, it was reduce to 1.4 to offset for this position (\$37,942)2) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)TOTAL: \$48,850	PARKS & CEMETERY 1) Parks III position, 15 hours a week, for 6 weeks during the summer months (0.18 FTE) to provide maintenance to City owned open space properties (\$10,908)
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Tot Rec Cost FY 2020
FIELDS				
Personnel	25,362	25,362	21,153	21,153
Materials	5,142	5,142	5,142	5,142
Total FIELDS	30,504	30,504	26,295	26,295
PARKS & CEMETERY				
Personnel	118,270	120,477	111,775	111,775
Materials	25,722	25,722	50,862	50,862
Total PARKS & CEMETERY	143,992	146,199	162,637	162,637
TOTAL	174,496	176,703	188,932	188,932

FTEs	Budget FTEs FY 2020
Full Time	0.9
Part Time	1.2
TOTAL	2.1

Level of Service

Trash Clean-Up Same Level of Service

	Quartile FY 2020	Score FY 2020
Trash Clean-Up	4	11.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

FIELDS

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Trash Clean-Up-PARKS & CEMETERY	Percentage of trash containers checked daily (during summer season)	90%	90%	90%	90%

Description:

LEADERSHIP The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events. 30 adult and 2 high school participants are accepted each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day CityTour, which is a program requirement.

Council Goal:

123 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Regional Collaboration Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
Leadership Park City	LEADERSHIP Leadership Park City has operated on a set budget for over a decade. A small increase in operational costs for Leadership meeting sessions will cover increased costs for catering, transportation and materials in Park City (\$5,000).TOTAL: \$5,000CITY MANAGER Re-class of Analyst I- Community Affairs, to Analyst II (\$2,991)	LEADERSHIP Leadership Park City has operated on a set budget for over a decade. A small increase in operational costs for Leadership meeting sessions will cover increased costs for catering, transportation and materials in Park City (\$5,000).CITY MANAGER Re-class of Analyst I- Community Affairs, to Analyst II (\$2,991)
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
CITY MANAGER					
Personnel	52,353	54,405	55,232		55,232
Total CITY MANAGER	52,353	54,405	55,232		55,232
LEADERSHIP					
Personnel	70,070	70,070	70,070		70,070
Materials	49,050	54,050	54,050	-6,000	48,050
Total LEADERSHIP	119,120	124,120	124,120	-6,000	118,120
TOTAL	171,473	178,525	179,352	-6,000	173,352

FTEs	Budget FTEs FY 2020
Full Time	0.5
Part Time	
TOTAL	0.5

Level of Service

Leadership Park City Same Level of Service

	Quartile FY 2020	Score FY 2020
Leadership Park City	4	11.50

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life
 City provides program and program is currently being offered by another governmental, non-profit or civic agency
 No Requirement or mandate exists

LEADERSHIP The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

Section 5: Consequences of Funding Proposal at Lower Level

LEADERSHIP One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.

Section 6: Performance Measures

	Description
Leadership Park City-CITY MANAGER	Dollars raised through community donations.
Leadership Park City-CITY MANAGER	Number of applications to program.

Description:

HUMAN RESOURCES Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.

Council Goal:

107 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
HUMAN RESOURCES					
Personnel	69,112	69,112	70,222	-40,400	29,823
Materials	29,075	29,075	29,075		29,075
Total HUMAN RESOURCES	98,187	98,187	99,297	-40,400	58,898
TOTAL	98,187	98,187	99,297	-40,400	58,898

FTEs	Budget FTEs FY 2020
Full Time	0.5
Part Time	
TOTAL	0.5

Level of Service

Performance Management Same Level of Service

	Quartile FY 2020	Score FY 2020
Performance Management	4	10.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Changes to performance management would put the City at risk for exposure to legal and compliance issues.

Section 6: Performance Measures

	Description	Actual FY 2017	Actual FY 2018	Target FY 2019	Target FY 2020
Performance Management-HUMAN RESOURCES	Medical leave usage per 1000 hours.	9.3%	4.89%	0%	0%
Performance Management-HUMAN RESOURCES	Percentage of staff in supervisory roles.	0%	35%	30%	30%
Performance Management-HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	25%	28%	0%	0%
Performance Management-HUMAN RESOURCES	Number of grievances filed annually.	0	0	0	0

Description:

HUMAN RESOURCES The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.

Council Goal:

135 Engaged & Effective Government & Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2020	Rationale FY 2020
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Budget FY 2019	Dept Req FY 2020	CC Rec FY 2020	Revenue FY 2020	Tot Rec Cost FY 2020
HUMAN RESOURCES					
Personnel	29,202	42,992	17,308	-26,590	-9,282
Materials	20,000	20,000	20,000		20,000
Total HUMAN RESOURCES	49,202	62,992	37,308	-26,590	10,718
TOTAL	49,202	62,992	37,308	-26,590	10,718

FTEs	Budget FTEs FY 2020
Full Time	0.2
Part Time	0.5
TOTAL	0.6

Level of Service

Short-Term Citywide Personnel Same Level of Service

	Quartile FY 2020	Score FY 2020
Short-Term Citywide Personnel	4	6.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

Cost savings are substantial, depending on varying situations. Savings are achieved by reducing overtime dollars as well as time and resources of experienced and higher paid employees; otherwise these employees would be using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

Section 6: Performance Measures

Description

-

Expenditure Summary by Fund and Major Object (FY 2019 Adjusted Budget)

Description	Personnel FY 2019	Mat, Supplies, Services FY 2019	Capital FY 2019	Debt Service FY 2019	Contingency FY 2019	Sub - Total FY 2019	Interfund Transfer FY 2019	Ending Balance FY 2019	Total FY 2019
Park City Municipal Corporation									
011 GENERAL FUND	\$22,744,058	\$8,695,359	\$463,282	\$0	\$290,000	\$32,192,699	\$4,940,128	\$13,683,962	\$50,816,789
012 QUINNS RECREATION COMPLEX	\$896,966	\$370,340	\$6,000	\$0	\$0	\$1,273,306	\$0	\$-4,869,414	\$-3,596,108
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$34,404	\$0	\$0	\$34,404	\$0	\$0	\$34,404
022 DRUG CONFISCATIONS	\$0	\$0	\$80,123	\$0	\$0	\$80,123	\$0	\$0	\$80,123
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$129,850,622	\$0	\$0	\$129,850,622	\$2,752,762	\$10,196,484	\$142,799,868
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$3,005,371	\$0	\$0	\$3,005,371	\$0	\$59,075	\$3,064,446
051 WATER FUND	\$2,931,770	\$3,729,138	\$27,663,622	\$4,517,579	\$100,000	\$38,942,109	\$1,721,162	\$4,502,009	\$45,165,280
052 STORM WATER FUND	\$691,725	\$308,000	\$47,850	\$0	\$0	\$1,047,575	\$88,000	\$712,452	\$1,848,027
055 GOLF COURSE FUND	\$804,886	\$508,435	\$263,815	\$32,377	\$0	\$1,609,513	\$132,045	\$1,064,829	\$2,806,387
057 TRANSPORTATION & PARKING FUND	\$10,512,959	\$3,000,569	\$24,882,766	\$0	\$0	\$38,396,294	\$3,389,280	\$5,920,874	\$47,706,448
062 FLEET SERVICES FUND	\$1,019,743	\$1,954,899	\$0	\$0	\$0	\$2,974,642	\$0	\$1,181,761	\$4,156,403
064 SELF INSURANCE FUND	\$0	\$2,026,500	\$0	\$0	\$0	\$2,026,500	\$0	\$442,654	\$2,469,154
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$5,034,465	\$0	\$5,034,465	\$0	\$6,790,321	\$11,824,786
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$6,043,635	\$0	\$6,043,635	\$0	\$755,397	\$6,799,032
Total Park City Municipal Corporation	\$39,602,107	\$20,593,240	\$186,297,854	\$15,628,056	\$390,000	\$262,511,258	\$13,023,377	\$40,440,404	\$315,975,039
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$55,740	\$756,300	\$0	\$0	\$0	\$812,040	\$1,547,125	\$1,420,096	\$3,779,261
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$677,511	\$1,914,511
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$4,863,659	\$0	\$0	\$4,863,659	\$708,215	\$3,001,276	\$8,573,150
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$576,367	\$0	\$0	\$576,367	\$805,161	\$444,435	\$1,825,963
Total Park City Redevelopment Agency	\$55,740	\$1,241,300	\$5,440,025	\$0	\$0	\$6,737,065	\$3,812,501	\$5,543,318	\$16,092,884
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$429,917	\$429,917
Total Municipal Building Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$429,917	\$429,917
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	\$39,657,847	\$21,834,540	\$191,737,879	\$15,628,056	\$390,000	\$251,548,323	\$16,835,878	\$46,413,639	\$332,497,840

Expenditure Summary by Fund and Major Object (FY 2020 Budget)

Description	Personnel FY 2020	Mat, Supplies, Services FY 2020	Capital FY 2020	Debt Service FY 2020	Contingency FY 2020	Sub - Total FY 2020	Interfund Transfer FY 2020	Ending Balance FY 2020	Total FY 2020
Park City Municipal Corporation									
011 GENERAL FUND	\$22,821,686	\$8,968,985	\$428,078	\$0	\$340,000	\$32,558,749	\$5,329,441	\$14,566,692	\$52,454,882
012 QUINNS RECREATION COMPLEX	\$782,161	\$387,315	\$6,000	\$0	\$0	\$1,175,476	\$0	\$-5,172,890	\$-3,997,414
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 DRUG CONFISCATIONS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$45,165,719	\$0	\$0	\$45,165,719	\$2,752,762	\$180,752	\$48,099,233
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,285,600	\$0	\$0	\$1,285,600	\$0	\$59,075	\$1,344,675
051 WATER FUND	\$3,232,237	\$3,835,138	\$40,376,046	\$4,524,604	\$100,000	\$52,068,025	\$1,766,502	\$17,304,634	\$71,139,161
052 STORM WATER FUND	\$717,408	\$308,000	\$471,500	\$0	\$0	\$1,496,908	\$113,000	\$352,544	\$1,962,452
055 GOLF COURSE FUND	\$659,456	\$508,435	\$126,565	\$32,377	\$0	\$1,326,833	\$141,090	\$1,192,852	\$2,660,775
057 TRANSPORTATION FUND	\$8,552,726	\$2,225,994	\$4,114,762	\$0	\$0	\$14,893,482	\$3,432,017	\$9,631,053	\$27,956,552
058 PARKING FUND	\$1,018,710	\$741,500	\$196,000	\$0	\$0	\$1,956,210	\$0	\$1,363,321	\$3,319,531
062 FLEET SERVICES FUND	\$951,992	\$1,954,899	\$0	\$0	\$0	\$2,906,891	\$0	\$1,223,870	\$4,130,761
064 SELF INSURANCE FUND	\$0	\$1,633,060	\$0	\$0	\$0	\$1,633,060	\$0	\$363,452	\$1,996,512
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$5,037,565	\$0	\$5,037,565	\$0	\$6,180,597	\$11,218,162
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$5,307,335	\$0	\$5,307,335	\$0	\$796,243	\$6,103,578
Total Park City Municipal Corporation	\$38,736,375	\$20,563,326	\$92,170,270	\$14,901,881	\$440,000	\$166,811,853	\$13,534,812	\$48,042,195	\$228,388,860
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$32,668	\$676,300	\$0	\$0	\$0	\$708,968	\$2,092,532	\$1,565,596	\$4,367,096
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$455,000	\$0	\$0	\$0	\$455,000	\$690,000	\$727,511	\$1,872,511
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$3,135,000	\$0	\$0	\$3,135,000	\$708,215	\$1,250,593	\$5,093,808
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$30,000	\$0	\$0	\$30,000	\$805,161	\$299,274	\$1,134,435
Total Park City Redevelopment Agency	\$32,668	\$1,131,300	\$3,165,000	\$0	\$0	\$4,328,968	\$4,295,908	\$3,842,974	\$12,467,850
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$429,917	\$429,917
Total Municipal Building Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$429,917	\$429,917
Park City Housing Authority									
Total Park City Housing Authority									
TOTAL	\$38,769,043	\$21,694,626	\$95,335,270	\$14,901,881	\$440,000	\$171,140,821	\$17,830,720	\$52,315,086	\$241,286,627

Change in Fund Balance

Fund	Actuals FY 2017	Actuals FY 2018	Actuals FY 2019	Budget FY 2019	Adjusted FY 2019	Increase (red) FY 2019	% Inc (red) FY 2019	Budget FY 2020	Increase (red) FY 2020	% Inc (red) FY 2020
Park City Municipal Corporation										
011 GENERAL FUND	\$11,558,783	\$12,266,079	\$0	\$12,581,450	\$13,683,962	\$1,417,883	12%	\$14,566,692	\$882,730	6%
012 QUINNS RECREATION COMPLEX	\$-4,129,592	\$-4,450,108	\$0	\$-4,878,112	\$-4,869,414	\$-419,306	9%	\$-5,172,890	\$-303,476	6%
021 POLICE SPECIAL REVENUE FUND	\$33,604	\$34,404	\$0	\$0	\$0	\$-34,404	-100%	\$0	\$0	
022 DRUG CONFISCATIONS	\$26,071	\$23,168	\$0	\$0	\$0	\$-23,168	-100%	\$0	\$0	
031 CAPITAL IMPROVEMENT FUND	\$31,142,544	\$40,859,511	\$0	\$74,204,665	\$10,196,484	\$-30,663,027	-75%	\$180,752	\$-10,015,732	-98%
038 EQUIPMENT REPLACEMENT CIP	\$1,352,711	\$1,990,746	\$0	\$950,811	\$59,075	\$-1,931,671	-97%	\$59,075		
051 WATER FUND	\$5,905,357	\$2,415,273	\$0	\$8,119,624	\$4,502,009	\$2,086,736	86%	\$17,304,634	\$12,802,625	284%
052 STORM WATER FUND	\$8,426,046	\$598,027	\$0	\$274,643	\$712,452	\$114,425	19%	\$352,544	\$-359,908	-51%
055 GOLF COURSE FUND	\$1,246,003	\$1,210,441	\$0	\$1,119,136	\$1,064,829	\$-145,612	-12%	\$1,192,852	\$128,023	12%
057 TRANSPORTATION FUND	\$19,262,807	\$13,647,186	\$0	\$13,928,040	\$5,920,874	\$-7,726,312	-57%	\$9,631,053	\$3,710,179	63%
058 PARKING FUND								\$1,363,321	\$1,363,321	
062 FLEET SERVICES FUND	\$1,196,395	\$1,207,403	\$0	\$1,217,443	\$1,181,761	\$-25,642	-2%	\$1,223,870	\$42,109	4%
064 SELF INSURANCE FUND	\$793,923	\$1,163,647	\$0	\$48,212	\$442,654	\$-720,993	-62%	\$363,452	\$-79,202	-18%
070 SALES TAX REV BOND - DEBT SVS FUND	\$2,403,929	\$7,396,945	\$0	\$7,177,001	\$6,790,321	\$-606,624	-8%	\$6,180,597	\$-609,724	-9%
071 DEBT SERVICE FUND	\$643,716	\$710,461	\$0	\$739,258	\$755,397	\$44,936	6%	\$796,243	\$40,846	5%
Total Park City Municipal Corporation	\$79,862,297	\$79,073,183	\$0	\$115,482,171	\$40,440,404	\$-75,041,767	-186%	\$48,042,195	\$7,601,791	16%
Park City Redevelopment Agency										
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$322,354	\$857,555	\$0	\$245,661	\$1,420,096	\$562,541	66%	\$1,565,596	\$145,500	10%
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$460,052	\$730,611	\$0	\$470,052	\$677,511	\$-53,100	-7%	\$727,511	\$50,000	7%
033 REDEVELOPMENT AGENCY-LOWER PRK	\$738,741	\$1,026,025	\$0	\$27,514,550	\$3,001,276	\$1,975,251	193%	\$1,250,593	\$-1,750,683	-58%
034 REDEVELOPMENT AGENCY-MAIN ST	\$1,209,001	\$1,073,963	\$0	\$571,350	\$444,435	\$-629,528	-59%	\$299,274	\$-145,161	-33%
Total Park City Redevelopment Agency	\$2,730,148	\$3,688,154	\$0	\$28,801,613	\$5,543,318	\$-23,258,295	-420%	\$3,842,974	\$-1,700,344	-44%
Municipal Building Authority										
035 BUILDING AUTHORITY	\$424,783	\$429,917	\$0	\$423,484	\$429,917			\$429,917		
Total Municipal Building Authority	\$424,783	\$429,917	\$0	\$423,484	\$429,917			\$429,917		

All Funds Combined

Revenue	Actual FY 2017	Actual FY 2018	Actual FY 2019	Original FY 2019	Adjusted FY 2019	Collection % FY 2019	Original FY 2020
RESOURCES							
Property Taxes	\$18,467,398	\$21,149,343	\$21,306,265	\$20,668,331	\$21,056,145	100%	\$20,640,872
Sales Tax	\$23,107,148	\$26,024,963	\$26,418,661	\$29,163,069	\$30,282,941	84%	\$30,699,780
Franchise Tax	\$3,194,392	\$3,147,847	\$3,012,446	\$3,322,000	\$3,205,000	86%	\$3,262,000
Licenses	\$1,105,797	\$1,387,755	\$1,395,163	\$1,339,959	\$1,215,758	114%	\$1,147,288
Planning Building & Engineering Fees	\$3,549,703	\$4,606,175	\$5,820,662	\$4,197,000	\$4,777,000	116%	\$3,502,000
Special Event Fees	\$103,168	\$60,697	\$165,828	\$110,000	\$381,000	43%	\$264,000
Federal Revenue	\$16,021,442	\$2,733,886	\$54,774	\$5,903,251	\$11,897,000	0%	\$6,329,051
State Revenue	\$612,935	\$520,528	\$517,476	\$455,000	\$481,955	107%	\$428,000
County/SP District Revenue	\$687,316	\$2,537,580	\$172,240	\$1,702,000	\$1,701,000	40%	\$1,602,000
Water Charges for Services	\$18,173,294	\$19,159,083	\$20,115,564	\$18,698,500	\$19,821,984	95%	\$20,559,129
Transit Charges for Services	\$3,206,611	\$6,247,276	\$5,583,007	\$6,186,031	\$17,219,859	32%	\$8,188,612
Cemetery Charges for Services	\$31,018	\$29,186	\$18,816	\$37,000	\$382,000	4%	\$138,000
Recreation	\$3,372,897	\$3,557,947	\$3,381,865	\$3,566,596	\$3,636,596	73%	\$3,669,596
Ice	\$818,339	\$833,126	\$832,516	\$886,000	\$838,000	84%	\$865,000
Other Service Revenue	\$69,426	\$57,470	\$45,786	\$92,000	\$88,881	51%	\$120,292
Library Fines & Fees	\$32,249	\$27,946	\$20,198	\$27,000	\$18,000	95%	\$18,000
Fines & Forfeitures	\$1,077,415	\$2,240,548	\$2,590,730	\$2,893,282	\$2,893,282	79%	\$3,055,080
Misc. Revenues*	\$4,552,033	\$8,809,064	\$2,595,092	\$8,975,213	\$8,880,213	27%	\$21,887,289
Interfund Transactions (Admin)	\$5,816,802	\$6,187,564	\$6,821,583	\$6,442,099	\$6,814,874	87%	\$7,114,408
Interfund Transactions (CIP/Debt)	\$33,704,809	\$41,562,627	\$73,024,818	\$10,707,630	\$10,021,005	96%	\$10,716,312
Special Revenues & Resources	\$12,410,768	\$1,719,697	\$893,750	\$705,486	\$1,493,486	61%	\$2,401,828
Bond Proceeds	\$27,863,698	\$35,227,871	\$85,387,786	\$72,800,000	\$102,200,608	84%	\$48,000,000
Beginning Balance	\$81,763,532	\$74,767,615	\$83,191,254	\$132,956,126	\$83,191,254	100%	\$46,678,090
TOTAL	\$259,742,190	\$262,595,797	\$343,366,279	\$331,833,573	\$332,497,841		\$241,286,627

**Including but not limited to: Interest Earnings, Rent Earnings, Sale of Assets, Business Improvement District, Build America Bond Subsidy*

Resources & Requirements - All Funds Combined										
Description	2017 Actuals	2018 Actuals	2019 Original Budget	2019 Adjusted Budget	Change - 18 Orig to 18 Adj		2020 Budget	Change - 19 Adj to 20		
					\$ Increase	%		\$ Increase	%	
RESOURCES (Revenues)										
Sales Tax	\$ 23,107,148	\$ 26,024,963	\$ 29,163,069	\$ 30,282,941	\$ 1,119,872	4%	\$ 30,699,780	\$ 416,839	1%	
Planning Building & Engineering Fees	\$ 3,549,703	\$ 4,606,175	\$ 4,197,000	\$ 4,777,000	\$ 580,000	14%	\$ 3,502,000	\$ (1,275,000)	-27%	
Charges for Services	\$ 21,410,923	\$ 25,435,545	\$ 24,921,531	\$ 37,423,843	\$ 12,502,312	50%	\$ 28,885,741	\$ (8,538,102)	-23%	
Intergovernmental Revenue	\$ 17,321,693	\$ 5,791,994	\$ 8,060,251	\$ 14,079,955	\$ 6,019,704	75%	\$ 8,359,051	\$ (5,720,904)	-41%	
Franchise Tax	\$ 3,194,392	\$ 3,147,847	\$ 3,322,000	\$ 3,205,000	\$ (117,000)	-4%	\$ 3,262,000	\$ 57,000	2%	
Property Taxes	\$ 18,467,398	\$ 21,149,343	\$ 20,668,331	\$ 21,056,145	\$ 387,814	2%	\$ 20,640,872	\$ (415,273)	-2%	
General Government	\$ 818,339	\$ 833,126	\$ 886,000	\$ 838,000	\$ (48,000)	-5%	\$ 865,000	\$ 27,000	3%	
Other Revenues	\$ 22,723,753	\$ 17,861,124	\$ 17,709,536	\$ 18,607,216	\$ 897,680	5%	\$ 32,563,373	\$ 13,956,157	75%	
TOTAL	\$ 110,593,349	\$ 104,850,117	\$ 108,927,718	\$ 130,270,100	\$ 21,342,382	20%	\$ 128,777,817	\$ (1,492,283)	-1%	
REQUIREMENTS (Expenditures By Function)										
Executive	\$ 10,796,457	\$ 11,288,399	\$ 12,823,185	\$ 12,397,184	\$ (426,001)	-3%	\$ 13,256,197	\$ 859,013	7%	
Police	\$ 5,810,450	\$ 6,226,525	\$ 6,520,529	\$ 6,653,197	\$ 132,668	2%	\$ 6,591,544	\$ (61,652)	-1%	
Public Works	\$ 22,670,772	\$ 26,679,775	\$ 30,148,995	\$ 30,759,335	\$ 610,340	2%	\$ 30,479,812	\$ (279,523)	-1%	
Library & Recreation	\$ 5,541,295	\$ 5,727,666	\$ 6,149,021	\$ 6,051,876	\$ (97,145)	-2%	\$ 5,717,178	\$ (334,698)	-6%	
Non-Departmental	\$ 3,795,028	\$ 4,207,207	\$ 4,025,984	\$ 5,565,910	\$ 1,539,926	38%	\$ 4,404,220	\$ (1,161,690)	-21%	
Special Service Contracts	\$ 556,000	\$ 538,800	\$ 540,000	\$ 590,000	\$ 50,000	9%	\$ 630,000	\$ 40,000	7%	
Contingency	\$ 116,958	\$ 75,437	\$ 540,000	\$ 490,000	\$ (50,000)	-9%	\$ 540,000	\$ 50,000	10%	
Capital Outlay	\$ 253,300	\$ 91,955	\$ -	\$ 12,800	\$ 12,800		\$ 12,900	\$ 100	1%	
TOTAL	\$ 49,540,260	\$ 54,835,765	\$ 60,747,713	\$ 62,520,301	\$ 1,772,588	3%	\$ 61,631,852	\$ (888,449)	-1%	
REQUIREMENTS (Expenditures by Type)										
Personnel	\$ 33,455,040	\$ 36,532,398	\$ 39,661,060	\$ 39,657,847	\$ (3,213)	0%	\$ 38,762,643	\$ (895,204)	-2%	
Materials, Supplies & Services	\$ 15,412,531	\$ 17,825,325	\$ 20,168,570	\$ 21,834,540	\$ 1,665,970	8%	\$ 21,701,026	\$ (133,514)	-1%	
Contingency	\$ 116,958	\$ 75,437	\$ 440,000	\$ 390,000	\$ (50,000)	-11%	\$ 440,000	\$ 50,000	13%	
Capital Outlay	\$ 555,730	\$ 402,605	\$ 478,083	\$ 637,914	\$ 159,831	33%	\$ 728,183	\$ 90,269	14%	
TOTAL	\$ 49,540,259	\$ 54,835,765	\$ 60,747,713	\$ 62,520,301	\$ 1,772,588	3%	\$ 61,631,852	\$ (888,449)	-1%	
EXCESS (Deficiency) OF RESOURCES OVER REQUIREMENTS	\$ 61,053,090	\$ 50,014,352	\$ 48,180,005	\$ 67,749,799	\$ 19,569,794	41%	\$ 67,145,965	\$ (603,834)	-1%	
OTHER FINANCING SOURCES (Uses)										
Bond Proceeds	\$ 27,863,698	\$ 35,227,871	\$ 72,800,000	\$ 102,200,608	\$ 29,400,608	40%	\$ 48,000,000	\$ (54,200,608)	-53%	
Debt Service	\$ (11,130,107)	\$ (16,216,948)	\$ (15,628,056)	\$ (15,628,056)	\$ -	0%	\$ (14,901,881)	\$ 726,175	-5%	
Interfund Transfers In	\$ 39,521,611	\$ 47,750,191	\$ 17,149,729	\$ 16,835,878	\$ (313,851)	-2%	\$ 17,830,720	\$ 994,842	6%	
Interfund Transfers Out	\$ (39,521,611)	\$ (47,750,191)	\$ (17,149,729)	\$ (16,835,878)	\$ 313,851	-2%	\$ (17,830,720)	\$ (994,842)	6%	
Capital Improvement Projects	\$ (76,532,985)	\$ (60,601,638)	\$ (93,418,807)	\$ (191,099,965)	\$ (97,681,158)	105%	\$ (94,607,087)	\$ 96,492,878	-50%	
TOTAL	\$ (59,799,394)	\$ (41,590,715)	\$ (36,246,863)	\$ (104,527,413)	\$ (68,280,550)	188%	\$ (61,508,968)	\$ 43,018,445	-41%	
EXCESS (Deficiency) OF RESOURCES OVER REQUIREMENTS AND OTHER SOURCES (Uses)	\$ 1,253,696	\$ 8,423,637	\$ 11,933,142	\$ (36,777,614)	\$ (48,710,756)	-408%	\$ 128,654,933	\$ 165,432,547	-450%	
Beginning Balance	\$ 81,763,532	\$ 74,767,615	\$ 141,205,739	\$ 83,191,254	\$ (58,014,485)	-41%	\$ 46,678,090	\$ (36,513,164)	-44%	
Ending Balance	\$ 83,017,228	\$ 83,191,254	\$ 153,138,881	\$ 46,413,639	\$ (106,725,242)	-70%	\$ 52,315,086	\$ 5,901,447	13%	

000377 Ice Rink Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000377	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
Ice Rink Expansion: Additional ice surface including supporting storage and amenities.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
012100 QUINNS FUND * ADMINISTRATION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031532 CIP FUND * 2017 SALES TAX BONDS												
XXXXXX Unspecified												
TOTAL												

000389 Library Book Sorter

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000389	Not Recommended	Twombly				Engaged & Effective Government & Citizenry

Description	Comments
Automated book sorter, allows for library staff to work more efficiently.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
TOTAL												

000481 Indoor Aquatics

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000481	Not Recommended	Fisher				Thriving Mountain Town

Description	Comments
This would build an indoor aquatics facility where the existing outdoor lap pool is at the PC MARC. Indoor aquatics has been identified as a high unmet need in the community	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031451 CIP Fund * BOND PROCEEDS												
XXXXXX Unspecified												
TOTAL												

000493 Mezzanine Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000493	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
Expansion of facility to accommodate off-ice training space, repair water leaks from rain and snowmelt and add additional locker room space. .	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

000496 Dehumidifier/ Complete Air Handling Unit

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000496	Not Recommended	Angevine				Preserving & Enhancing the Natural Environment

Description	Comments
Replacement of facility's dehumidifier. Staff anticipates a few more years out of the current unit however it should be noted that if we wait until the unit fails we will lose ice for several weeks which will affect programing and revenues.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

000497 Replacement Chiller

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000497	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
Replace facility's chiller at the end of its lifespan	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

000499 Replacement Compressors

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000499	Not Recommended	Angevine				Preserving & Enhancing the Natural Environment

Description	Comments
Replace the current compressors with more efficient units.	

000503 China Bridge Parking Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000503	Not Recommended	Twombly				Thriving Mountain Town

Description	Comments
China Bridge Parking Expansion	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057489 TRANSIT FUND * GARAGE REVENUE												
058489 PARKING FUND * GARAGE REVENUE												
XXXXXX Unspecified												
TOTAL												

000508 Wildfire Risk and Mitigation Mapping

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000508	Not Recommended	Robertson				Thriving Mountain Town

Description	Comments
Obtain products to utilize infrared band satellite imagery and LiDAR elevation surface for determining tree canopy health, greatest risk areas, and where buffers may be most effective.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified												
TOTAL												

000512 Upper Main Street Bollard Project Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000512	Not Recommended	Daniels				Engaged & Effective Government & Citizenry

Description	Comments
Upper Main Street security bollard project, Phase II. This project installs protective barriers at all vehicle entry points onto Main Street in order to protect the public against inadvertent or intentional vehicle entry during special events on upper Main Street. The project costs cover removable bollards, receptacles, installation, and a storage/mobilization trailer.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

000516 Airport Wait-Lounge Transit Connection to Park City

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000516	Not Recommended	Knotts				Thriving Mountain Town

Description	Comments
Salt Lake Airport service expansion with lounge for waiting passengers to connect with service to Park City. FIS world cup is a precursor to sow the world we are ready for the 2030 Olympic Games.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
TOTAL												

000517 Ecker Hill Park & Ride Electric Bus Fast Charger

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000517	Not Recommended	Knotts				Thriving Mountain Town

Description	Comments
-------------	----------

The extension of the Electric Bus to the Ecker Hill Park and Ride lot will require a fast charger installation as passengers park and load and unload buses. Rocky Mountain Power currently has partial funding for this through there Grant programs. Summit County would be responsible for working with other developer to pay for the fast charger.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057458 Transit Fund * FEDERAL GRANTS												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
TOTAL												

000518 Public Art

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000518	Not Recommended	Twombly				Inclusive & Healthy Community

Description	Comments
-------------	----------

This is for on-going CIP funding for Public Art. Currently there is no on-going funding for public art.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified												
TOTAL												

000520 Complete Streets Retrofit -

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000520	Not Recommended	Knotts				Thriving Mountain Town

Description	Comments
-------------	----------

This annual Capital Project will implement low cost yet effective complete streets elements on existing local streets/roads consistent with the City's recently adopted Complete Streets Policy. Transportation Planning, PCPD, and Engineering recently completed a Road Safety Assessment with the assistance of UDOT and FHWA which outlined various high, medium, and low priority projects. These funds will be used to implement those recommendations.

000529 Loader

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000529	Recommended	Dayley				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

PC Heights has now reached 50% build out. With this milestone, the city is now obligated to provide maintenance. The maintenance program includes signs, pavement maintenance, and snow removal services. A request for an additional winter time staff to operate the equipment is being requested as part of this budget as well. Due to the amount of wind drifts and narrow streets we are selecting a Cat 950M loader equipped with a severe duty folding V blade to accomplish snow removal in the most efficient way possible. The 950 loader is the best piece of equipment to plow Richardson Flat road and is capable of removing snow at the Richardson Flat Park and Ride. The loader will also be utilized in other parts of town during snow plowing hauling and widening efforts.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND			300,000	300,000								
TOTAL			300,000	300,000								

000530 Old Town Access and Circulation Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000530	Recommended	Knotts				Thriving Mountain Town

Description	Comments
-------------	----------

Circulation improvements, curb space management and traffic calming measures throughout Old Town.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
033450 Lower Park RDA * BEGINNING BALANCE			30,000	30,000								
034450 Main St RDA * BEGINNING BALANCE			30,000	30,000								
057450 Transit Fund * BEGINNING BALANCE			130,000	130,000								
TOTAL			190,000	190,000								

000533 SR 248 New Tunnel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000533	Recommended	Knotts				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031482 CIP FUND * REGIONAL TRANSIT REVENUE	6,400,000	6,400,000										
TOTAL	6,400,000	6,400,000										

000534 SR248 BRT

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000534	Recommended	Knotts				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031458 CIP Fund * FEDERAL GRANTS			10,000,00	10,000,00								
			0	0								
031482 CIP FUND * REGIONAL TRANSIT REVENUE			15,000,00	15,000,00	15,000,00	15,000,00						
			0	0	0	0						
TOTAL			25,000,00	25,000,00	15,000,00	15,000,00						
			0	0	0	0						

CP0003 Old Town Stairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0003	Recommended	Twombly	905,702	203,477		Inclusive & Healthy Community

Description	Comments
-------------	----------

An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, drainage improvements and lighting. Like trails, the priority depends on factors such as adjacent development, available easements, community priority and location. Funding comes largely from RDAs so most funding is restricted for use in a particular area. Tread replacements are planned beginning with the oldest in closest proximity to Main Street. New sets proposed include 9th St. with three new blocks at \$300,000 (LPARDA); 10th St. with 1 new block at \$100,000 (LPARDA); possible improvements to Crescent Tram pending resolution of the current parcel discussions (no identified funding); Reconstruct 3rd St, 4th St, 5th St, others as prioritized (Main St RDA). See also Project #722.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
TOTAL												

CP0005 City Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0005	Recommended	Fisher	709,416	2,837		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp & other recreation programs. The facility has some conceptual designs being done through the Recreation Facility Master Plan.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031400 CIP FUND * IMP FEE-OPEN SPACE	229,611	329,611	50,000	150,000	50,000	150,000	50,000	150,000		100,000	150,000	150,000
031402 CIP FUND * IMP FEE-STREETS												
031451 CIP Fund * BOND PROCEEDS												

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031460 CIP Fund * IMPACT FEES												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
033450 Lower Park RDA * BEGINNING BALANCE												
033468 LOWER PARK RDA * CONT TO RDA DEBT		100,000		100,000		100,000		100,000		100,000	100,000	100,000
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035477 MBA * TRANSFER FROM DEBT SERVICE												
TOTAL	229,611	429,611	50,000	250,000	50,000	250,000	50,000	250,000		200,000	250,000	250,000

CP0006 Pavement Management Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0006	Recommended	Dayley	173,859	758,650		Thriving Mountain Town

Description	Comments
-------------	----------

This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing, rototilling, pavement overlays and utility adjustments.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031452 CIP Fund * CLASS "C" ROAD	110,000	470,000	50,000	410,000	50,000	410,000	50,000	410,000	50,000	410,000	410,000	410,000
031454 CIP Fund * DONATIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		513,000		590,000		590,000		630,000		600,000	600,000	600,000
034450 Main St RDA * BEGINNING BALANCE		52,000										
TOTAL	110,000	1,035,000	50,000	1,000,000	50,000	1,000,000	50,000	1,040,000	50,000	1,010,000	1,010,000	1,010,000

CP0007 Tunnel Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0007	Recommended	McAfee	366,968	159,388	25,267	Preserving & Enhancing the Natural Environment

Description	Comments
Maintenance and inspection of the Judge and Spiro Mine tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening. Track replacement. Flow meter OM&R.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		252,711	2,500,000	5,000,000		268,049		274,750		281,619	292,884	292,884
TOTAL		252,711	2,500,000	5,000,000		268,049		274,750		281,619	292,884	292,884

CP0009 Transit Rolling Stock Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0009	Recommended	Knotts	2,051,433	5,161,480		Thriving Mountain Town

Description	Comments
This program provides for the replacement of the existing transit fleet . It is anticipated what the Federal Transit Administration will be providing 80 percent of the purchase cost.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS		3,290,974		1,464,000		4,169,702						
057479 Transit Fund * TRANSIT SALES TAX		882,743		366,000		1,689,225						
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-284,896	275,104		360,000		985,200						
TOTAL	-284,896	4,448,821		2,190,000		6,844,127						

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
SERVICE												
035465 MBA * LOAN PROCEEDS												
036450 PC HOUSING AUTH * BEGINNING BALANCE												
TOTAL												

CP0014 McPolin Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0014	Recommended	Carey	2,280			Inclusive & Healthy Community

Description	Comments
City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
035477 MBA * TRANSFER FROM DEBT SERVICE												
TOTAL												

CP0017 ADA Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0017	Recommended	Legge	70,523			Engaged & Effective Government & Citizenry

Description	Comments
Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed to continue the program to complete phase 2 and 3 improvements.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
057479 Transit Fund * TRANSIT SALES TAX		75,000										
TOTAL		110,000										

CP0021 Geographic Information Systems

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0021	Recommended	Robertson				Thriving Mountain Town

Description	Comments
Utilize the geographic information system software obtained in grant from ESRI to produce a base map, parcel map, and street center line map. Maps will be used by numerous city departments for planning and design purposes. This program is a joint venture between PCMC & SBSID. An interlocal agreement is pending between PCMC, SBSID, and Summit County.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
TOTAL												

CP0025 Bus Shelters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0025	Recommended	Knotts	483,707			Thriving Mountain Town

Description	Comments
Passenger amenities such as shelters, and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057450 Transit Fund * BEGINNING BALANCE	-51,250	-51,250	75,000	75,000								

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
051481 Water Fund * WATER SERVICE FEES												
057467 Transit Fund * OTHER MISCELLANEOUS												
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
TOTAL												

CP0036 Traffic Calming

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0036	Recommended	Legge	114,606	11,667		Thriving Mountain Town

Description	Comments
Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		10,000		10,000		10,000		10,000		10,000		10,000
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033470 Lower Park RDA * RENTAL INCOME												
TOTAL		10,000		10,000		10,000		10,000		10,000		10,000

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
TOTAL		70,000		70,000		70,000		70,000		70,000	70,000	70,000

CP0042 Property Improvements Gilmore O.S.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0042	Recommended	Twombly				Not Available

Description	Comments
-------------	----------

The City's property acquisitions often require improvements for the City's intended uses. Improvements typically include structural studies, restoration, environmental remediation, removal of debris, basic cleanup, landscaping, and signs.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
034468 MAIN ST RDA * CONT TO RDA DEBT												
TOTAL												

CP0046 Golf Course Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0046	Recommended	Fonnesbeck	50,794	-10,652		Thriving Mountain Town

Description	Comments
-------------	----------

This fund encompasses all golf course related projects, constructing new tee boxes, cart path repairs, restroom upgrade, landscaping, pro-shop improvements, and other operational maintenance projects.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
--	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
055458 Golf Fund * FEDERAL GRANTS												
055459 Golf Fund * GOLF FEES		12,000		24,000		12,000		12,000		12,000	12,000	12,000
055467 Golf Fund * OTHER MISCELLANEOUS												
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
TOTAL		12,000		24,000		12,000		12,000		12,000	12,000	12,000

CP0047 Downtown Enhancements/Design

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0047	Recommended	Gustafson	0			Thriving Mountain Town

Description	Comments
Close Out Project	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031467 CIP Fund * OTHER MISCELLANEOUS												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
034467 Main St RDA * OTHER MISCELLANEOUS												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
057471 TRANSIT FUND * RESORT TAX - TRANS												
TOTAL												

CP0061 Economic Development

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0061	Recommended	Weidenhamer	166,268			Thriving Mountain Town

Description	Comments
The project was created to provide "seed money" towards public/private partnership ideas. These expenditures are a result of the beginning stages of economic development plan.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-100,000	-100,000										
033450 Lower Park RDA * BEGINNING BALANCE												
034450 Main St RDA * BEGINNING BALANCE												
034467 Main St RDA * OTHER MISCELLANEOUS												
034468 MAIN ST RDA * CONT TO RDA DEBT												
TOTAL	-100,000	-100,000										

CP0069 Judge Water Treatment Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0069	Recommended	McAfee	926			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Funded by federal funds, user fees, bonds. This project will fund improvement necessary to meet EPA water quality mandates for the Judge Tunnel source.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051451 Water Fund * BOND PROCEEDS												
051458 Water Fund * FEDERAL GRANTS												
051466 Water Fund * OTHER CONTRIBUTIONS												
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
TOTAL												

CP0074 Equipment Replacement - Rolling Stock

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0074	Recommended	Dayley	1,241,702	1,038,190		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project funds the replacement of fleet vehicles based upon a predetermined schedule. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		945,000		950,000		1,050,000		1,050,000		1,050,000	1,100,000	1,100,000
TOTAL		945,000		950,000		1,050,000		1,050,000		1,050,000	1,100,000	1,100,000

CP0075 Equipment Replacement - Computer

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0075	Recommended	Robertson	567,776	178,398	5,530	Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

The computer replacement fund supports replacement of computer equipment and support infrastructure including network, servers, and climate control systems. However, replacement decisions are driven by technological advancements, software requirements, and obsolescence. 2019+ Requests: Approximate \$15k for: This additional funding request supports organizational growth and technology changes to address future asset replacement cycles. This includes computer, server and network assets.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		320,600		320,600		320,600		320,600		320,600	320,600	320,600
051481 Water Fund * WATER SERVICE FEES		21,232		21,232		21,232		21,232		21,232	21,232	21,232
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES		2,560		2,560		2,560		2,560	2,560	2,560	2,560	2,560
057479 Transit Fund * TRANSIT SALES TAX		16,172		16,172		16,172		16,172		16,172	16,172	16,172
TOTAL		360,564		360,564		360,564		360,564	2,560	360,564	360,564	360,564

CP0090 Friends of the Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0090	Recommended	Carey	23,373	640		Inclusive & Healthy Community

Description	Comments
Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031466 CIP Fund * OTHER CONTRIBUTIONS												
031487 CIP FUND * RESTAURANT TAX												
TOTAL												

CP0091 Golf Maintenance Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0091	Recommended	Dayley	192,238	16,222		Thriving Mountain Town

Description	Comments
This fund is used for golf course maintenance equipment replacement.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
055459 Golf Fund * GOLF FEES		98,000		98,000		98,000		98,000		98,000	98,000	98,000
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
TOTAL		98,000		98,000		98,000		98,000		98,000	98,000	98,000

CP0100 Neighborhood Parks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0100	Recommended	Twombly	262,082			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospector, and Old Town.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031400 CIP FUND * IMP FEE-OPEN SPACE												
031451 CIP Fund * BOND PROCEEDS												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
TOTAL												

CP0107 Retaining Wall at 41 Sampson Ave

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0107	Recommended	Legge				Thriving Mountain Town

Description	Comments
-------------	----------

City contribution of retaining wall at 41 Sampson Avenue (Donnelly House)CLOSE OUT PROJECT

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
034468 MAIN ST RDA * CONT TO RDA DEBT												
TOTAL												

CP0118 Transit GIS/AVL System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0118	Recommended	Knotts	40,006			Thriving Mountain Town

Description	Comments
GIS and AVL systems to provide real time information to passengers and managers to better manage the transit system.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057458 Transit Fund * FEDERAL GRANTS												
057466 Transit Fund * OTHER CONTRIBUTIONS												
057479 Transit Fund * TRANSIT SALES TAX			98,000	98,000								
057482 Transit Fund * REGIONAL TRANSIT REVENUE			98,000	98,000								
TOTAL			196,000	196,000								

CP0123 Replace Police Dispatch System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0123	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
Replace police CAD/RMS system to meet Public Safety demands.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0128 Quinn's Ice/Fields Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0128	Recommended	Twombly	36,805	98,342		Preserving & Enhancing the Natural Environment

Description	Comments
Additional development of outdoor playing fields and support facilities	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031400 CIP FUND * IMP FEE-OPEN SPACE												
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
TOTAL												

CP0136 County Vehicle Replacement Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0136	Recommended	Knotts	741,006			Thriving Mountain Town

Description	Comments
Holding account for Regional Transit Revenue dedicated to vehicle replacement of county owned equipment.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-741,006	-666,056	-77,199		-79,515		-81,900					
TOTAL	-741,006	-666,056	-77,199		-79,515		-81,900					

CP0137 Transit Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0137	Recommended	Knotts	1,500,803			Thriving Mountain Town

Description	Comments
-------------	----------

These funds are dedicated to purchasing new busses for expanded transit service.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
TOTAL												

CP0140 Emergency Power

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0140	Recommended	McAfee	150,000			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Complete study to develop recommendations for emergency backup power needs for the water system.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES	-150,000	-150,000	150,000	150,000								
TOTAL	-150,000	-150,000	150,000	150,000								

CP0141 Boothill Transmission Line

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0141	Recommended	McAffee	0			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project is complete and should be deleted.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051451 Water Fund * BOND PROCEEDS												
051458 Water Fund * FEDERAL GRANTS												
051466 Water Fund * OTHER CONTRIBUTIONS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051488 Water Fund * BOND PROCEEDS (CIB)												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS	18,246											
051497 Water Fund * NEW GROWTH	9,861											
TOTAL	28,107											

CP0142 Racquet Club Program Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0142	Recommended	Fisher	98,829	62,724		Thriving Mountain Town

Description	Comments
-------------	----------

For ongoing replacement of fitness equipment.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031454 CIP Fund * DONATIONS												
031469 CIP FUND * RAP TAX												
031470 CIP FUND * RENTAL INCOME												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		65,000		65,000		65,000		65,000		65,000	65,000	65,000
TOTAL		65,000		65,000		65,000		65,000		65,000	65,000	65,000

CP0146 Asset Management/Replacement Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0146	Recommended	Dayley	1,541,748	561,295	11,920	Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Money is dedicated to this account for asset replacement. The replacement/repair schedule was created in FY 07 for Building replacement. Plan was updated in FY 13 and will be updated again in FY18.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		552,709		552,709		552,709		552,709		552,709	552,709	552,709
TOTAL		552,709		552,709		552,709		552,709		552,709	552,709	552,709

CP0150 Ice Facility Capital Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0150	Recommended	Angevine	680,946	-20,120		Thriving Mountain Town

Description	Comments
-------------	----------

For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-130,000	50,000	-30,000	50,000	-30,000	50,000	-30,000	50,000	-30,000	50,000	50,000	50,000
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	-130,000	50,000	-30,000	50,000	-30,000	50,000	-30,000	50,000	-30,000	50,000	50,000	50,000
TOTAL	-260,000	100,000	-60,000	100,000	-60,000	100,000	-60,000	100,000	-60,000	100,000	100,000	100,000

CP0157 OTIS Phase III(a)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0157	Recommended	Legge	1,265,246	519,072		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads included in IIIa were McHenry Avenue (constructed in the summer of 2015) and Lowell Avenue (Construction for the summer of 2016). Tentative future projects will be 8th and 12th Streets in 2017 and 2018 and Rossi Hill Drive in 2019.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031451 CIP Fund * BOND PROCEEDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX										2,250,000		
031528 CIP FUND * 2015 SALES TAX BONDS												
TOTAL										2,250,000		

CP0160 Ice Facility Capital Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0160	Recommended	Angevine	-41,310	11,220		Thriving Mountain Town

Description	Comments
-------------	----------

For various projects related to the Ice Facility as outlined in the Strategic Plan.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031487 CIP FUND * RESTAURANT TAX												
TOTAL												

CP0167 Skate Park Repairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0167	Recommended	Fisher	39,003			Preserving & Enhancing the Natural Environment

Description	Comments
Re-paint fence and re-caulk the concrete joints.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
033450 Lower Park RDA * BEGINNING BALANCE		5,000		5,000		5,000		5,000		5,000		5,000
TOTAL		5,000		5,000		5,000		5,000		5,000		5,000

CP0171 Upgrade OH Door Rollers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0171	Recommended	Dayley	21,267	13,251		Thriving Mountain Town

Description	Comments
Maintenance Equipment & Parts for Old Bus Barn Doors	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057479 Transit Fund * TRANSIT SALES TAX		6,000		6,000		6,000		6,000				
TOTAL		6,000		6,000		6,000		6,000				

CP0176 Deer Valley Drive Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0176	Recommended	Legge	0			Thriving Mountain Town

Description	Comments
-------------	----------

Total estimated project cost: \$2,000,000. Unfunded amount is the difference between \$1,000,000 in requested impact fees and local match (which is funded by Transfer from General Fund).CLOSE OUT PROJECT

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE												
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0177 China Bridge Improvements & Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0177	Recommended	Knotts	-49,690			Thriving Mountain Town

Description	Comments
Stairwell Old CB; Fire Sprinkler Upgrade OLD CB; Snow Chute	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND	49,690	49,690										
TOTAL	49,690	49,690										

CP0178 Rockport Water, Pipeline, and Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0178	Recommended	McAfee	67,267	1,161,945	10,238	Preserving & Enhancing the Natural Environment

Description	Comments
This project will construct upgrades to the Mt. Regional Water Pump Station at Rockport and a new pump station and intake that will be owned and operated by WBWCD, all to deliver Park City's reserved water from Rockport and Smith Morehouse reservoirs. Also included is the cost of water from WBWCD and replacement fund for the infrastructure.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		1,275,663		1,307,554		1,307,554		1,307,554		1,307,554	1,347,054	1,347,054

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051526 WATER FUND * 2014 WATER REVENUE BONDS												
TOTAL		1,275,663		1,307,554		1,307,554		1,307,554		1,307,554	1,347,054	1,347,054

CP0180 Corrosion Study of System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0180	Recommended	McAffee	0			Not Available

Description	Comments
this project can be deleted	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES												
TOTAL												

CP0181 Spiro Building Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0181	Recommended	McAffee	330,665			Preserving & Enhancing the Natural Environment

Description	Comments
General upkeep of the Spiro WTP. This will continue until this facility is rebuilt in about 2021.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES	-250,000	-150,000	-100,000		-100,000							
TOTAL	-250,000	-150,000	-100,000		-100,000							

CP0186 Energy Efficiency Study -City Facilities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0186	Recommended	Cartin	30,511			Inclusive & Healthy Community

Description	Comments
-------------	----------

Data management for all municipal utilities. This tool will expedite carbon foot printing and better identify energy and cost saving opportunities.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031466 CIP Fund * OTHER CONTRIBUTIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0191 Walkability Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0191	Recommended	Dayley	17,696	37,626		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This funding is provided for the purpose of ongoing maintenance of completed Walkability Projects.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND		40,500		40,500		40,500		40,500		40,500		40,500
TOTAL		40,500		40,500		40,500		40,500		40,500		40,500

CP0196 Downtown Projects - Phase III

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0196	Recommended	Weidenhamer	0			Thriving Mountain Town

Description	Comments
-------------	----------

Pedestrian connections and enhancements in the downtown corridor

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031528 CIP FUND * 2015 SALES TAX BONDS												
TOTAL												

CP0203 China Bridge Event Parking

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0203	Recommended	Knotts	644,631	108,109		Thriving Mountain Town

Description	Comments
This project will provide additional parking and event mitigations for Park City.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031489 CIP FUND * GARAGE REVENUE	629,424	629,424	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000	340,000
057489 TRANSIT FUND * GARAGE REVENUE	-629,424	-233,424	-340,000		-340,000		-340,000		-340,000			
XXXXXX Unspecified												
TOTAL		396,000		340,000		340,000		340,000		340,000	340,000	340,000

CP0208 Snow Plow Blade Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0208	Recommended	Dayley				Thriving Mountain Town

Description	Comments
This option will replace our snowplow blades over the next three years. PROJECT COMPLETED	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031478 CIP Fund * TRANSFER FROM CIP												
TOTAL												

CP0217 Emergency Management Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0217	Recommended	Daniels	33,624	3,384		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, mobile command trailer (MCT) equipment, community outreach, mitigation projects and emergency information technology and communications. For FY19 & FY20 the \$10,000 for each year predominately improves, replaces and/or increases EOC equipment, MCT, mitigation, response, sheltering and technological capabilities along with required equipment for MCT.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		15,000										
031478 CIP Fund * TRANSFER FROM CIP												
TOTAL		15,000										

CP0226 Walkability Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0226	Recommended	Knotts	4,784,885			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project funds varying projects related to the Walkability Community program. The projects to be completed with this funding will be as outlined by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget Process. This was cp0190 in the FY2009 budget.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031451 CIP Fund * BOND PROCEEDS												
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
033450 Lower Park RDA * BEGINNING BALANCE												
TOTAL												

CP0229 Dredge Prospector Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0229	Recommended	Dayley	200,000			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This fund would pay for the dredging of the Prospector Pond. (Project delayed for Storm Water Master Plan)

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-200,000										200,000	200,000
TOTAL	-200,000										200,000	200,000

CP0231 Mortgage Assistance Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0231	Recommended	Robinson				Inclusive & Healthy Community

Description	Comments
-------------	----------

This program provides second mortgage loans to assist employees to purchase homes in the city/school district. The importance of local employees has been recognized during emergency mgmt. planning. It is also an employee recruitment/retention tool.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0239 PC Heights Capacity Upgrade (tank)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0239	Recommended	McAffee	650,000			Inclusive & Healthy Community

Description	Comments
This is to pay for an upsize of the Park City Heights Tank per the Water Agreement	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES	-650,000	-650,000	650,000	650,000								
051481 Water Fund * WATER SERVICE FEES												
TOTAL	-650,000	-650,000	650,000	650,000								

CP0240 Quinn's Water Treatment Plant

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0240	Recommended	McAffee	43,651			Preserving & Enhancing the Natural Environment

Description	Comments
Water treatment upgrades to the exiting WTP to provide additional barriers against total organic carbon, manganese, and other water quality upsets in the Weber River.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031528 CIP FUND * 2015 SALES TAX BONDS												
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												

CP0250 Irrigation Controller Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0250	Recommended	Dayley	-4,417	21,940		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

The Parks Department has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 25 years old, as they were originally installed in the early 1990s. Over the past years we've continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 4-5 controllers a year for the next several years. To date we have replaced 23 out of the 38 controllers. Projected completion 2019.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-15,583	4,417										
TOTAL	-15,583	4,417										

CP0251 Electronic Record Archiving

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0251	Recommended	Robertson	95,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

The City has utilized an existing low-cost electronics archive server for meeting storage and retention requirements. However, better integration is required for the existing system and improved search and sharing capabilities is also needed--potentially for public facing data. These funds would go towards a new product purchase or addressing upgrades to our existing platform.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified												
TOTAL												

CP0256 Storm Water Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0256	Recommended	McAfee	456,154	-4,999		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This money would be to fix and repair any of our current storm water issues within the city.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-100,000	-33,850	50,000	50,000	50,000	50,000						
031528 CIP FUND * 2015 SALES TAX BONDS												
052530 STORM WATER FUND * STORM WATER SERVICE FEE	-200,000	33,850	100,000	400,000	100,000	400,000		300,000		300,000	300,000	300,000
TOTAL	-300,000		150,000	450,000	150,000	450,000		300,000		300,000	300,000	300,000

CP0258 Park Meadows Ponds Control Structure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0258	Recommended	Legge				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

The existing control structure uses planks that are occasionally removed causing downstream flood. This would replace the wood planks with a lockable gate. CLOSE OUT PROJECT

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0264 Security Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0264	Recommended	Daniels	130,602	6,327		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

The Building Security Committee was established in 2008 and makes recommendations on security issues, training and equipment for all occupied city buildings. The two largest components are Closed Circuit Video Systems (CCVS) and Electronic Access Controls (electronic door locks), along with some smaller security upgrades including, alarms, fragment retentive film, lighting and training. In recent years we have expanded the use of some of these funds for exterior security measures for city buildings and special event venues. This is a multi-year project . Some funding for upgrades and/or replacements has been from the Asset Management Fund and individual departments. Emergency Management, Information Technology, Sustainability and Building Maintenance are partners in this project. We have made significant headway over the past 10 years. The majority of the work is expected to be completed by FY22.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND		75,000										
033468 LOWER PARK RDA * CONT TO RDA DEBT												
TOTAL		75,000										

CP0265 Crescent Tramway Trail

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0265	Recommended	Legge	100,414			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This request is to secure funds specifically for the improvement of the Crescent Tramway Trail creating an identifiable, safe, and connected pedestrian trail. The Crescent Tramway easement follows the historic rout of a narrow-gauge railroad which was first used in the late 1800s to carry ore from the Crescent Mine to the Park City Smelting Company. The trail begins near the corner of Park Ave and Heber Ave and winds up the foothills. It passes Woodside Ave, Norfolk Ave, and Lowell Ave, before it reaches a plethora of trails within the recreational open space areas. the tram route closed in 1898 after the smelter burned to the ground, and the railroad tracks were pulled up around 1901. The tramway has since been used as a pedestrian path, hiking trail, and bike route. Past development along the Crescent Tramway Trail has made it difficult to follow the pedestrian easement and it is even unrecognizable as a pedestrian trail in areas.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
033468 LOWER PARK RDA * CONT TO RDA DEBT												
TOTAL												

CP0269 Environmental Revolving Loan Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0269	Recommended	Cartin	94,484			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Sustainability Staff is requesting \$100,000 in additional funds for the Environmental Revolving Loan Fund. With the hire of an Energy Project Manager through Rocky Mountain Power's demand side management program, Sustainability will be pursuing 3,000,000 kWh in energy savings over the next three years. This work will result in annual, ongoing savings of at least \$75,000 per year (\$225,000 per year by 2019). Increasing the Environmental Revolving Loan Fund by \$100,000, or to a total balance of \$278,000, will allow the Energy Project Manager to rapidly fund and deploy projects. The Environmental Revolving Loan Fund is repaid through energy savings. All but \$24,000 of the fund is currently invested in high return projects.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031450 CIP Fund * BEGINNING BALANCE												
TOTAL												

CP0270 Downtown Enhancements Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0270	Recommended	Weidenhamer	1,689,009	433,451	11,720	Thriving Mountain Town

Description	Comments
-------------	----------

10 year improvement plan for pedestrian enhancements and public gathering spaces in the Main Street area. Pedestrian enhancements consist of replacing the curb, gutter, sidewalks, street lights, and the addition of storm drains, benches, trash and recycling bins... Gathering spaces include plazas and walkways.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031474 CIP Fund * STATE CONTRIBUTION												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-765,705	-765,705										
031528 CIP FUND * 2015 SALES TAX BONDS	353,758	353,758										
031532 CIP FUND * 2017 SALES TAX BONDS	-724,845	-724,845										
XXXXXX Unspecified												
TOTAL	-1,136,792	-1,136,792										

CP0275 Smart Irrigation Controllers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0275	Recommended	McAfee	4,647			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is an incentive program designed to reduce water demand through the use of technology that adjusts watering amounts based on climatic conditions.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES		10,000	-9,000	1,000	-9,000	1,000	-9,000	1,000	-9,000	1,000	1,000	1,000
TOTAL		10,000	-9,000	1,000	-9,000	1,000	-9,000	1,000	-9,000	1,000	1,000	1,000

CP0276 Water Quality Study

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0276	Recommended	McAfee	492,787	19,110		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES	-400,000	-150,000		250,000		250,000		250,000		250,000	250,000	250,000
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
TOTAL	-400,000	-150,000		250,000		250,000		250,000		250,000	250,000	250,000

CP0279 224 Corridor Study and Strategic Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0279	Recommended	Knotts	19,128			Thriving Mountain Town

Description	Comments
-------------	----------

Project includes a corridor study and strategic plan for State Route 224 between Thaynes Canyon Drive and the Deer Valley Drive/Bonanza Drive intersection. The resulting Plan will be a guideline for future decisions regarding Walkability projects and connectivity, transportation efficiencies, and access. The Plan will fold into land use and redevelopment decisions regarding the western side of the Bonanza Park district and General Plan discussions.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031451 CIP Fund * BOND PROCEEDS												
033450 Lower Park RDA * BEGINNING BALANCE												
057450 Transit Fund * BEGINNING BALANCE												
TOTAL												

CP0280 Aquatics Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0280	Recommended	Fisher	14,554	10,120		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

There is no capital replacement fund for the two outdoor pools. This will be set up to build a fund balance for the eventual replacement of pool infrastructure and equipment. This year we had to use Asset Management Funds for several repair/replacement items.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND		15,000		15,000		15,000		15,000		15,000		15,000
TOTAL		15,000		15,000		15,000		15,000		15,000		15,000

CP0282 Fuel Trailer

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0282	Not Recommended	Knotts				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Purchase a fuel trailer with capacity enough to refuel emergency generators from city fuel tanks at new fueling facility

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0283 Storm Water Utility Study

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0283	Recommended	McAfee				Inclusive & Healthy Community

Description	Comments
-------------	----------

Storm Water Utility Study – This study will look at the opportunities in creating a storm water utility which would then be used to fund our storm water system operation and maintenance activities. Currently funds are used from other Public Work programs to maintain our current storm water system. This study will look at how the utility will be structured, the potential revenue generated and the administrative operations of the utility.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0284 Stair Removal at Marsac

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0284	Not Recommended	Gallo				Inclusive & Healthy Community

Description	Comments
-------------	----------

CLOSE OUT PROJECT

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0285 PCMR Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0285	Recommended	Knotts				Thriving Mountain Town

Description	Comments
-------------	----------

This CIP will fund the design and construction of a new transits center at Park City Mountain Resort

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS												
TOTAL												

CP0286 Ironhorse Electronic Access Control

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0286	Recommended	Dayley				Thriving Mountain Town

Description	Comments
-------------	----------

This CIP will provide for Electronic Access Control for the 72 doors at Ironhorse Public Works Facility. Costs are shared based upon proportional share of doors. Project will be phased over 3 years.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
057450 Transit Fund * BEGINNING BALANCE												
TOTAL												

CP0289 Ironhorse Transit Facility Asset Management

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0289	Recommended	Knotts	1,310,775	165,081		Thriving Mountain Town

Description	Comments
-------------	----------

This CIP will fund ongoing Capital Renewal needs for the City's expanded Ironhorse Transit facility. This fund will provide for roof, parking garage, HVAC, lifts and equipment capital renewal. Summit County contributes its proportional share.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051467 Water Fund * OTHER MISCELLANEOUS												
057479 Transit Fund * TRANSIT SALES TAX		137,647		137,647		137,647		137,647		137,647	137,647	137,647
057482 Transit Fund * REGIONAL TRANSIT REVENUE		42,353		42,353		42,353		42,353		42,353	42,353	42,353
TOTAL		180,000		180,000		180,000		180,000		180,000	180,000	180,000

CP0290 APP Development

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0290	Recommended	Robertson	-17,775	30,820		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This App Development request consists of development services required to create and maintain new "Apps" that are becoming an expected part of city services delivery. It is anticipated that several core functions could be offered through Apps on mobile devices, namely requesting information and work from city staff. A proposed historic web app has been approved by Council and is expected to be completed fall 2014.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0291 Memorial Wall

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0291	Recommended	Fisher				Inclusive & Healthy Community

Description	Comments
-------------	----------

Council was supportive of building a Memorial Wall at the PC Cemetery. The cost of construction will be recovered through the sale of "plates" that will be installed on the wall.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0292 Cemetery Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0292	Recommended	Fisher	27,714			Inclusive & Healthy Community

Description	Comments
-------------	----------

City Council has an interest in developing a head stone replacement and restoration program for the cemetery. There is also an interest in using ground penetrating radar to see if the southwest corner of the cemetery can be reclaimed.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0293 Parking System Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0293	Recommended	Knotts				Thriving Mountain Town

Description	Comments
-------------	----------

Replace existing parking system software and hardware

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057489 TRANSIT FUND * GARAGE REVENUE												
058489 PARKING FUND * GARAGE REVENUE												
TOTAL												

CP0294 Spriggs Barn

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0294	Recommended	Dayley	5,000			Inclusive & Healthy Community

Description	Comments
-------------	----------

This option will provide funding to stabilize the Spriggs Barn from further dilapidation and begin a long rang plan for restoration.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0296 Staff Interactive Budgeting Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0296	Not Recommended	Briggs				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Close Out Project - Budgeting for Outcomes software to streamline budgeting process. The software will include an easy-to use and aesthetically pleasing interface (dashboard), budget monitoring and reporting, forecasting, adhoc analysis, real-time updates, and a performance measurement component. Software also includes the ability to breakdown current departmental budgets into distinct BFO programs in an user-friendly format. Software also includes advanced budget monitoring capabilities as well as performance measure integration. Should work seamlessly with the Eden Accounting System.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0299 Raw Water Line and Tank

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0299	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
This can be deleted	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
TOTAL												

CP0300 Irrigation Screening Facility

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0300	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

The irrigation screening facility will provide screening of water from the Weber River and the potential Round Valley Reservoir. The purpose of this facility is to screen fine particles and organic material prior to entering the irrigation system. Without this facility, existing irrigation systems would become clogged and would not function properly.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
TOTAL												

CP0303 Empire Tank Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0303	Recommended	McAfee	-559,442	9,442		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

As part of the drinking water solution for the Judge Tunnel Source, the Empire Tank will be converted into a raw water tank and as a result will need to be replaced to meet drinking water storage requirements. In addition to the projected water storage deficit in the Old Town area, the existing Woodside tank is approximately 50 years old. Both of these factors will be considered with the new tank construction.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS	1,772,554	1,772,554				750,000						
TOTAL	1,772,554	1,772,554				750,000						

CP0304 Quinn's Water Treatment Plant Asset Repl

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0304	Recommended	McAfee	1,745,219	168,340		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

With the addition of **Quinn's** Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		1,200,000		200,000		210,000		220,500		231,525	238,471	238,471
TOTAL		1,200,000		200,000		210,000		220,500		231,525	238,471	238,471

CP0307 Open Space Conservation Easement Monitor

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0307	Recommended	Rockwood				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
TOTAL												

CP0308 Library Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0308	Recommended	Twombly	2,385	21,388		Inclusive & Healthy Community

Description	Comments
-------------	----------

The library renovation will start in June 2014 and completion is estimated in Spring 2015. The construction budget is \$6.82 M, and the total budget is \$9.32. The **scope includes:** • Interior renovation and expansion of the library into all of floors one and two; • Interior renovation of the 3rd floor for flexible community space and Park City Cooperative Preschool (PCCP) and Park City Film Series (PCFS). This community space is anticipated to be used in the short term to house senior center functions and support community activities during off hours, including pre and post function support to the Santy; • An added, single-story entry sequence to the library at the north façade; • A 2 story addition at the northwest corner providing added function, flexibility and consolidation of services; and • Modifications of the 1992 addition to expose the original historic structure on the south, west and north facades.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
033468 LOWER PARK RDA * CONT TO RDA DEBT												
TOTAL												

CP0312 Fleet Management Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0312	Recommended	Dayley	347,709			Engaged & Effective Government & Citizenry

Description	Comments
Procurement and implementation of fleet management software to replace Lucity and Fuel Management equipment that has proven inadequate to provide Fleet Management with data and reporting necessary to meet stringent federal transit administration reporting requirements and analytical support required for sound fleet mgmt. Staff has worked closely with it on assessment of current system and all parties agree replacement is justified. This project has the potential to be partially federally funded.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES		5,769		5,769								
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX		56,990		56,990								
TOTAL		62,759		62,759								

CP0313 Transportation Plans and Studies

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0313	Recommended	Knotts	347,968	196,672		Thriving Mountain Town

Description	Comments
Funding for transportation/transit plan studies (e.g. short range transit development plan SR-224, corridor studies, mountain transportation plans). These plans & studies will determine required transit/transportation capital programs for future years. Additionally, Develop update to 2011 Transportation Master Plan update to 2011 Traffic and Transportation Master Plan that updates PC existing transportation policies as well as an action plan of comprehensive transportation solutions/projects including but not limited to regional connections, bicycle and pedestrian element, Intelligent Transportation System, complete streets and road classifications, design standards, mass transit, land use connections, GHG/air quality analysis, TDM programs, based on a 20 year planning horizon. Both a fiscally constrained and unconstrained capital project list will be developed.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX			135,000	135,000								
TOTAL			135,000	135,000								

CP0317 Deer Valley Dr. Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0317	Recommended	Legge	0			Thriving Mountain Town

Description	Comments
CLOSE OUT PROJECT	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031528 CIP FUND * 2015 SALES TAX BONDS												
TOTAL												

CP0318 Bonanza Park/RMP Substation Mitigation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0318	Recommended	Rockwood	1,019,304	139,541		Inclusive & Healthy Community

Description	Comments
-------------	----------

\$1.5 million was originally allocated by Council to provide mitigation and relocation costs related to the Rocky Mountain Power Bonanza Park Substation. Staff recommends these funds remain in the Bonanza Park project area to be used for mitigation, economic development and infrastructure improvements contingent on the completion and adoption of the Bonanza Park Area Plan.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031532 CIP FUND * 2017 SALES TAX BONDS												
031533 CIP FUND * TRANSIENT ROOM TAX												
TOTAL												

CP0321 Fitness in the Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0321	Recommended	Fisher				Thriving Mountain Town

Description	Comments
Installation of at least 8 pieces of fitness equipment located outside. Locations being considered are city park, or the farm trail.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031400 CIP FUND * IMP FEE-OPEN SPACE												
TOTAL												

CP0322 Cement Practice Walls

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0322	Recommended	Fisher	0			Inclusive & Healthy Community

Description	Comments
Practice walls can be used by various groups and individuals to practice ball sports against. These would be built to the specs of an outdoor handball court. Potential locations include sports complex or City Park	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031400 CIP FUND * IMP FEE-OPEN SPACE												
TOTAL												

CP0323 Dog Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0323	Recommended	Fisher	50,307			Inclusive & Healthy Community

Description	Comments
Looking to create a more attractive dog park at the Park City Sports Complex. This project may include additional shade, terrain, variations and obstacle course as well as landscape enhancements.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031400 CIP FUND * IMP FEE-OPEN SPACE		5,000		5,000		5,000		5,000		5,000		5,000
TOTAL		5,000		5,000		5,000		5,000		5,000		5,000

CP0324 Recreation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0324	Recommended	Fisher	12,000			Thriving Mountain Town

Description	Comments
-------------	----------

The recreation department is looking to replace the current RecTrac software system that provides program registration, membership sales, facility and court booking, league scheduling and online services. The proposed system is for a cloud based software. This request is just for hardware as the software will have annual expenses that have been submitted to operating budget. This system is utilized by the PC MARC, the recreation and tennis departments. Other departments that use the software to a lesser degree special events and Parks departments. The services this software system provides are CORE City services. The current system is outdated, and the client/server system seems to be fading out industry-wide.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0325 Network & Security Enhancements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0325	Recommended	Robertson	33,187	80,541		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Improved cybersecurity management and automation has become a necessity to support the City's growing network of remote, wired and wireless devices. As the diversity of threats continue to grow, the ability to identify, report and mitigate risks is now considered a best practice for security management. Furthermore, network dataflow is a hardware and software solution that provides a method to measure and manage network traffic. This information is used for troubleshooting issues, enhancing security, and understanding communications traffic. This solution helps us meet our compliance and cyber response initiatives.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
TOTAL												

CP0328 Meeting Documentation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0328	Recommended	Glidden				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project is for the purchase and implementation of a Meeting Management software solution that is primarily for the recording and streaming of public meetings for both audio and video (utilization of video streaming will be a phased consideration with meeting room upgrades). The software will also support work flow process for meeting packets. As of February 2014, the initial project kick-off meeting has been initiated.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0329 Main Street Infrastructure Asset Management

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0329	Recommended	Dayley	430,503	43,217		Thriving Mountain Town

Description	Comments
-------------	----------

This Funding is dedicated for replacement and maintenance to the Main Street Improvement program

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		100,000		100,000		100,000		100,000		100,000		100,000
TOTAL		100,000		100,000		100,000		100,000		100,000		100,000

CP0330 Spiro/Judge Pre-treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0330	Recommended	McAfee	-2,500	2,500		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is for treatment of the Judge and Spiro mine tunnels to comply with the clean water act

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES												
051527 WATER FUND * 2015 WATER REVENUE BOND												
TOTAL												

CP0331 Micro-Hydro/Thaynes Pump Station

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0331	Recommended	McAfee				Not Available

Description	Comments
-------------	----------

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES												
TOTAL												

CP0332 Library Technology Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0332	Recommended	Robertson	90,518	11,436		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

***THIS REQUEST IS BEING COSIDERED FOR BEING COMBINED WITH THE COMPUTER REPLACMENT CIP. In 2014, Council approved a Library facility remodel that included operational enhancements and public space for a digital media and technology lab. This CIP servers as a fund to replace

Description	Comments
-------------	----------

aging technology not eligible under the Computer Replacement Fund.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND		24,387		24,387		24,387		24,387		24,387		24,387
XXXXXX Unspecified												
TOTAL		24,387		24,387		24,387		24,387		24,387		24,387

CP0333 Engineering Survey Monument Re-establish

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0333	Recommended	Legge	20,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Monument Re-establishment – this project sets a small amount of money aside to start re-establishing survey monuments that have been damaged or destroyed over the years. These monuments are located very two to three blocks and were set in the early 1980s. Without a County Surveyor to oversee the County monument system, the task falls to the Cities to maintain their own survey monument system. Many of our survey monuments around town have been disturbed/destroyed. This CIP re-establishes the most critical monuments most notably those along Main Street.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND		15,000		15,000								
TOTAL		15,000		15,000								

CP0334 Repair of Historic Wall/Foundation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0334	Recommended	Legge	163,100			Thriving Mountain Town

Description	Comments
-------------	----------

The historic wall/foundation located just south of Hillside Avenue is located in the ROW and is showing signs of disrepair. This project is to have the wall structurally evaluated and to have the repairs completed.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031482 CIP FUND * REGIONAL TRANSIT REVENUE												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
TOTAL												

CP0337 Solar Installation - MARC

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0337	Recommended	Cartin	0			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This request is for a solar installation on the MARC. This 194kW system will be the City's largest and most prominent solar installation.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0338 Council Chambers Advanced Technology Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0338	Recommended	Robertson	32,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project provides for significant technology upgrades to the Council Chambers area to allow for public audio and video feeds. This supports flexibility and multipurpose use of the area. Also, this allows for the improved recording and zone acoustics. This project addresses the structural limitations of the room requiring concrete cuts and conduit.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified												

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
TOTAL		60,000		15,000		15,000		15,000		15,000	15,000	15,000

CP0341 Regional Interconnect

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0341	Recommended	McAffee	213,747	36,758		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is one of 3 interconnects that are planned to connect park city's water system with Mountain Regional and Summit Water. This was a part of the Western Summit County Regional Water Supply Agreement we entered into in 2013.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051451 Water Fund * BOND PROCEEDS	-100,000	-100,000	100,000	680,000								
051466 Water Fund * OTHER CONTRIBUTIONS			1,400,000	1,400,000								
TOTAL	-100,000	-100,000	1,500,000	2,080,000								

CP0342 Meter Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0342	Recommended	McAffee	409,107	273,817		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is the meter and laterals asset management program

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES	-450,000	-200,000	100,000	350,000	-100,000	150,000	-100,000	150,000	-100,000	150,000	150,000	150,000
TOTAL	-450,000	-200,000	100,000	350,000	-100,000	150,000	-100,000	150,000	-100,000	150,000	150,000	150,000

CP0343 Park meadows Well

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0343	Recommended	McAfee	43,900	20,507		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

The park meadows well has been classified as ground water under the direct influence of surface water. This designation happened in 2014 and will require treatment. This is one of 8 critical water sources for the City.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
TOTAL												

CP0344 PRV Improvements for Fire Flow Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0344	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project will replace aging PRV's and allow us to balance the surplus water storage in certain areas of the City with areas that have a storage deficit.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051451 Water Fund * BOND PROCEEDS								805,000				
TOTAL								805,000				

CP0345 Three Kings/Silver King Pump Station

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0345	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
This project will pump water from the Thayne's area to the new Empire Tank once it is constructed.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051451 Water Fund * BOND PROCEEDS												
TOTAL												

CP0346 Fairway Hills to Park Meadows Redundancy

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0346	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
This will provide access to the Fairway hills storage for the boot hill pressure zone.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051451 Water Fund * BOND PROCEEDS												
TOTAL												

CP0347 Queen Esther Drive

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0347	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
This project is to correct a minor issue with high pipe velocities in the Solamere area.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051451 Water Fund * BOND PROCEEDS							-669,143	669,143				
TOTAL							-669,143	669,143				

CP0348 McPolin Barn Seismic Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0348	Recommended	Twombly	4,970			Inclusive & Healthy Community

Description	Comments
The existing structure is currently inadequate to resist snow loads, wind loads and high seismic loads required by local building codes. There are several structural deficiencies with the general framing of the building that should be repaired. The connection of the floor beams to the exterior wood post needs to be strengthened, the gable walls need to be stiffened and the floor framing at the stairs need to be strengthened. The gable walls need to be stiffened and the floor framing at the stairs needs to be strengthened. Under design snow loads, the roof structure is highly over stressed. One of the 2014 top priorities for City Council is historic preservation. The McPolin farm is considered a historic icon in the entryway corridor to Park City. If it falls down we'll all be in trouble. Staff and the FOF Committee feel that the City should also make the barn available for small tours while they are in the process of the stabilization. The first \$800,000 request was a guesstimate. We still do not have definitive cost but we have a better cost estimate at this time which puts the project at \$1,023,972. A survey and project description will go to Council February 25, 2016. Definitive project costs will be determined by the Construction Manager by March 2016. Tentative project schedule April 2016 - August 2016.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified												
TOTAL												

CP0349 Payment for snow storage lot

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0349	Recommended	McAfee	26			Thriving Mountain Town

Description	Comments
Fall of 2014 City Council approved the purchase of .78 acres located at Round Valley Drive in the Quinn's Junction area for the purpose of remote snow storage lot and laydown yard.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0350 1450-60 Park Avenue

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0350	Recommended	Glidden	1,202,052	14,168		Inclusive & Healthy Community

Description	Comments
-------------	----------

Development of an 8 - 12 unit affordable housing subdivision at 1450-60 Park Avenue. This property was purchased in 2009 for affordable housing. Council has provided direction to move forward with the city as the sponsor/developer. Estimated development costs including soft costs and construction is \$2,61,750. It is expected that 85 percent of the CIP request (\$1.92mi) will be reimbursed through proceeds of sale.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
TOTAL												

CP0351 Artificial Turf Replacement Quinn's

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0351	Recommended	Dayley	418,000			Thriving Mountain Town

Description	Comments
-------------	----------

Artificial turf field was installed in 2005 and has a life expectancy of 15-20 years. We are projecting replacement in 2023.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND										600,000		
TOTAL										600,000		

CP0354 Streets and Water Maintenance Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0354	Recommended	McAfee	4,161,592	88,281		Engaged & Effective Government & Citizenry

Description	Comments
Parks relocation to Iron Horse, Water Distribution relocation to Quinn's WTP. Includes administration space at Iron Horse for Parks, Building Maintenance, and Streets. Quinn's WTP includes administrative space for water distribution and a new material storage building similar in size and type of the existing storage building at Quinn's WTP.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND	285,000	285,000										
051467 Water Fund * OTHER MISCELLANEOUS												
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
057450 Transit Fund * BEGINNING BALANCE												
XXXXXX Unspecified												
TOTAL	285,000	285,000										

CP0355 Energy Management Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0355	Not Recommended	Angevine				Engaged & Effective Government & Citizenry

Description	Comments
Evaporative Condenser: The evaporative condenser is a critical component to the refrigeration system at the Ice Arena. The lifespan of an evaporative condenser is 10-20 years and given the current facility was underbuilt, and has been running for approximately 10 years over capacity, we started seeing multiple failures over the last year.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0358 Homestake Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0358	Recommended	Glidden	-10,320	10,320		Inclusive & Healthy Community

Description	Comments
-------------	----------

Development of an 8 unit affordable housing community. The land is currently under negotiation. This request is dependent upon successful acquisition. The initial phase of the request is for \$184,000 in predevelopment funding. Total estimated development costs including soft costs and construction is \$2,288,400. It is expected that 90 percent of the CIP request will be reimbursed through proceeds of sale.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031473 CIP Fund * SALE OF ASSETS						18,000,00						
						0						
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
TOTAL						18,000,00						
						0						

CP0359 Arts & Culture District Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0359	Recommended	Rockwood				Inclusive & Healthy Community

Description	Comments
-------------	----------

This is a request for predevelopment funding in FY 18 and construction funding in FY 19 to create 8 small cottages along 13th Street on the edge of the library field. This was a site Council added to the five-year housing agenda. It will be considered this spring during the Lower Park Avenue design charrette. Total estimated development costs are \$1,886,000.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031473 CIP Fund * SALE OF ASSETS					5,000,000	20,000,00						
						0						
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
TOTAL					5,000,000	20,000,00						

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
033450 Lower Park RDA * BEGINNING BALANCE												
XXXXXX Unspecified												
TOTAL												

CP0362 Woodside Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0362	Recommended	Glidden	-970,730	1,968,522		Inclusive & Healthy Community

Description	Comments
-------------	----------

This an acquisition/rehabilitation/resale program targeted to older neighborhoods in Park City that are being targeted for tear down/redevelopment and pushing prices beyond even middle income residents. This is designed as a pilot program to promote reinvestment by the private sector and develop new funding sources and mechanisms for homeownership. There is currently on property under negotiation.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031473 CIP Fund * SALE OF ASSETS	1,000,000	2,000,000	-	2,095,136								
			17,200,064									
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031539 CIP FUND * 2019 SALES TAX BONDS	17,700,000	17,700,000										
	0	0										
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	1,000,000	1,000,000	3,000,000	3,000,000								
TOTAL	19,700,000	20,700,000	-	5,095,136								
	0	0	14,200,064									

CP0363 Traffic Management Cameras

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0363	Recommended	Knotts	-38,458	145,987		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Real time visual monitoring of developing traffic conditions will enable the City to respond more effectively to traffic events.

CP0366 HR: Applicant Tracking Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0366	Not Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Currently all recruitments (part time, seasonal, full time, etc.) are handled manually by HR and the respective departments conducting a recruitment. The recruitment process involves manual entry of resumes and applicants' information. When a successful candidate is hired, the candidate must complete additional paperwork, that otherwise could be automated. Applicant tracking software would streamline the HR recruitment process. Applicant software generates digital versions of paper forms and tracks the candidates' progress through the recruitment. Thus improving the overall process.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
055459 Golf Fund * GOLF FEES												
057479 Transit Fund * TRANSIT SALES TAX												
XXXXXX Unspecified												
TOTAL												

CP0367 Replacement of Data Backup System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0367	Recommended	Robertson	-160			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Currently all City data is stored on a platform that provides data backup and recovery services. However, our City data has grown at exceptionally high rates in the past two years, thus our backup platform requires an upgrade to meet these new demands.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND	160	160										
XXXXXX Unspecified												
TOTAL	160	160										

CP0370 C7- Neck Tank to Last Chance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0370	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
Replace undersized and inadequate supply line in lower deer valley	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES				320,707								
TOTAL				320,707								

CP0371 C1 - Quinn's WTP to Boothill - Phase 1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0371	Recommended	McAfee	1,291,617	102,761	396	Preserving & Enhancing the Natural Environment

Description	Comments
This is project will increase the water line size in a key area of our system between the Quinn's WTP and the Boothill Tank. This will be required to deliver more water associated with at WTP expansion.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES		1,400,000		3,300,000								
TOTAL		1,400,000		3,300,000								

CP0372 Regionalization Fee

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0372	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
This is a contractual obligation associated with the Western Summit County Project	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
XXXXXX Unspecified												
TOTAL												

CP0375 LED Streets Lights Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0375	Recommended	Dayley	6,917			Preserving & Enhancing the Natural Environment

Description	Comments
Awarded as part of the innovation grant challenge.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031450 CIP Fund * BEGINNING BALANCE												
TOTAL												

CP0376 Bus Stop Play Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0376	Recommended	Fisher				Thriving Mountain Town

Description	Comments
Awarded as part of the innovation grant challenge.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031450 CIP Fund * BEGINNING BALANCE												
TOTAL												

CP0379 Little Bessie Storm Drains

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0379	Recommended	Legge	0			Engaged & Effective Government & Citizenry

Description	Comments
CLOSE OUT PROJECT	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031528 CIP FUND * 2015 SALES TAX BONDS												
TOTAL												

CP0380 Parks and Golf Maintenance Buildings

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0380	Not Recommended	Dayley				Engaged & Effective Government & Citizenry

Description	Comments
This project is to replace the existing Parks and Golf Maintenance Facilities in the event that the Water Department supplants these facilities with a new water treatment plant.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
051481 Water Fund * WATER SERVICE FEES												
057450 Transit Fund * BEGINNING BALANCE												
TOTAL												

CP0381 Transit and Transportation Land Acq

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal								
CP0381	Recommended	Knotts	2,303,545	3,201		Thriving Mountain Town								
Description						Comments								
			Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057450 Transit Fund * BEGINNING BALANCE			700,000	700,000										
TOTAL			700,000	700,000										

CP0382 Transit Onboard Security Cameras

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal								
CP0382	Recommended	Knotts	301,146	66,854		Engaged & Effective Government & Citizenry								
Description						Comments								
Technology has changed and improvements are needed to an upgraded Security Camera system, which will increase reliability and dependability of transit fleet video.														
			Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057458 Transit Fund * FEDERAL GRANTS														
057479 Transit Fund * TRANSIT SALES TAX				300,000		14,000		14,000						
TOTAL				300,000		14,000		14,000						

CP0383 Transit Onboard Wi-Fi

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0383	Recommended	Knotts	269,000			Engaged & Effective Government & Citizenry
Description						Comments
Transit Onboard Wi-Fi to enhance transit user experience						

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX		205,200		25,000								
TOTAL		205,200		25,000								

CP0384 Design and Repair Snow Creek Bridge

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0384	Recommended	Legge				Thriving Mountain Town

Description	Comments
CLOSE OUT PROJECT	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
TOTAL												

CP0385 Park Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0385	Recommended	Legge	592,000			Thriving Mountain Town

Description	Comments
Park Avenue utility infrastructure has deteriorated and is in need of replacement. By the time the utilities are replaced, the road will be non-existent and will need to be completely rebuilt. This project will take two summers to construct.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		292,000		1,788,000		2,410,000						
TOTAL		292,000		1,788,000		2,410,000						

CP0388 Parking Deck Coating Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0388	Recommended	Knotts	-77,279			Thriving Mountain Town

Description	Comments
Replace Deck Coating Iron Horse Bus Garage	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057479 Transit Fund * TRANSIT SALES TAX		106,000				55,000		55,000		55,000		
058489 PARKING FUND * GARAGE REVENUE												
TOTAL		106,000				55,000		55,000		55,000		

CP0389 MIW Treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0389	Recommended	McAfee	1,331,824	3,253,404	1,222	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Park City must comply with stream water quality permits enforced by the Utah Division of Water Quality for the Judge and Spiro Tunnel. Currently, these water sources do not meet permit limits and mechanical treatment must be studied, designed, tested, and constructed. This project will be ongoing until the year 2033.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES		3,472,875		16,215,506		29,762,816		25,000,000		10,400,000		
XXXXXX Unspecified												
TOTAL		3,472,875		16,215,506		29,762,816		25,000,000		10,400,000		

CP0390 QJWTP Treatment Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0390	Recommended	McAfee	1,321,655	218,625		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Quinn's WTP needs to be upgraded to handle increased Total Organic Carbon, manganese, turbidity, and other water quality upsets in order to reliably provide water to the community.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES		1,100,000	500,000	1,150,000								
TOTAL		1,100,000	500,000	1,150,000								

CP0391 QJWTP Capacity Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0391	Recommended	McAfee	600,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

As water demand exceeds existing treatment capacity, Quinn's WTP will need to be expanded.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES		100,000	400,000	400,000								
TOTAL		100,000	400,000	400,000								

CP0392 Distribution Zoning Meters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0392	Recommended	McAfee	102,619	75,930		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project will help us locate and correct water leaks in the City's distribution system.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE				200,000								
XXXXXX Unspecified												
TOTAL				200,000								

CP0393 Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0393	Recommended	McAfee	142,741	81,060		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Council adopted a goal of net zero. This budget is to pay for projects that will move us towards that goal.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE		200,000		200,000		200,000		200,000		200,000	200,000	200,000
XXXXXX Unspecified												
TOTAL		200,000		200,000		200,000		200,000		200,000	200,000	200,000

CP0394 QWTP Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0394	Recommended	McAfee	115,400	-34,350		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Projects related to energy consumption reduction at **Quinn's** WTP.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE												

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
TOTAL				750,000		750,000						

CP0397 Vehicle and Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0397	Recommended	McAffee	160,000			Engaged & Effective Government & Citizenry

Description	Comments
Replacement for storm water equipment and vehicles.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-160,000	-90,000		50,000							160,000	160,000
052530 STORM WATER FUND * STORM WATER SERVICE FEE				70,000		70,000		70,000		70,000		
XXXXXX Unspecified												
TOTAL	-160,000	-90,000		120,000		70,000		70,000		70,000	160,000	160,000

CP0398 Prosperator Ave Storm Water

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0398	Recommended	McAffee	222,130			Preserving & Enhancing the Natural Environment

Description	Comments
Storm water infrastructure related to the reconstruction of prosperator avenue.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
XXXXXX Unspecified												
TOTAL												

CP0401 Downtown Projects Plazas

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0401	Recommended	Twombly	495,387	400		Thriving Mountain Town

Description	Comments
-------------	----------

This is for the Miner's and Brew Pub (Main Street) Plazas. It separates those 2 projects from the remainder of the Main Street Improvement projects.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	61,005	61,005										
031532 CIP FUND * 2017 SALES TAX BONDS	-56,392	-56,392										
TOTAL	4,613	4,613										

CP0402 Additional Downtown Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0402	Recommended	Twombly				Thriving Mountain Town

Description	Comments
-------------	----------

These are miscellaneous projects beyond the larger plazas (Cp0460) and the sidewalk projects (Cp0270). They include restrooms at China Bridge, the conversion of 4th and 5th Street, Schreuers Walkway, and Swede sidewalks.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			-1,200,000		-500,000		500,000	500,000	1,200,000	1,200,000		
TOTAL			-1,200,000		-500,000		500,000	500,000	1,200,000	1,200,000		

CP0405 Golf Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0405	Recommended	McAfee	1,551,534	1,215,422	15,104	Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
051481 Water Fund * WATER SERVICE FEES		2,500,000	2,600,000	2,600,000								
057479 Transit Fund * TRANSIT SALES TAX												
TOTAL		2,500,000	2,600,000	2,600,000								

CP0406 Central Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0406	Recommended	Glidden	-24,735	2,132		Inclusive & Healthy Community

Description	Comments
-------------	----------

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031532 CIP FUND * 2017 SALES TAX BONDS	20,455	20,455										
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	4,280	4,280										
TOTAL	24,735	24,735										

CP0409 Sports Field- Turf Aerator

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0409	Recommended	Dayley				Thriving Mountain Town

Description	Comments
-------------	----------

Deep Tine Aerator: Parks would like to purchase a deep tine aerator for use on our sports fields. This machine will punch aeration holes up to 10 inches deep which will address soil structure issues associated with clay, compacted soils. For many years we contracted this service out. The contractor we used for over 15 year has gone out of business. Many sports facilities have purchased their own deep tine aerator, likely the reason our contractor went under. The cost of the machine is 51K. This aerator is an attachment that mounts to a tractor. Parks currently owns the tractor so we would just need to purchase the aerator. In the past we paid \$5,000 to contract out this service. This annual funding could be used to offset the purchase of this machine. With this purchase we could aerate our sports fields several times per year. This machine would be on a 20 year replacement schedule. Aerification is a critical maintenance practice that alleviates compacted soils, improve drainage and promoting air exchange in the soil. Our sport fields receive a great deal of league and tournament play throughout the season, proper cultural maintenance practices is vital in providing quality fields. EQUIPMENT PURCHASED - PROJECT COMPLETED.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0410 SR 248/Richardson Flat Intersection Impr

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0410	Recommended	Knotts	280,000			Thriving Mountain Town

Description	Comments
-------------	----------

The proposed project is to evaluate both a signalized and unsignalized intersection improvements at the SR 248/Richardson Flat intersection. These improvements are critical for transit and private vehicles to safely and expeditiously access the Richardson Flat Park and Ride lot. Signal infrastructure is already in place however prior to installation of the signal at least one other alternative should be developed and evaluated.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057455 TRANSIT FUND * DOT												
057479 Transit Fund * TRANSIT SALES TAX												
TOTAL												

CP0411 SR 248/US 40 Park and Ride Lot

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0411	Recommended	Knotts	1,604,426	15,574		Thriving Mountain Town

Description	Comments
Plan, design, and construct an additional park and ride lot adjacent to SR 248 and/or US 40 as recommend by the City/County Blue Ribbon Commission on Remote Parking. This request is a request is to fund the development of 2 alternatives through preliminary engineering (30%) and environmental.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057458 Transit Fund * FEDERAL GRANTS												
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE	405,000	405,000										
TOTAL	405,000	405,000										

CP0412 PC MARC Tennis Court Resurface

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0412	Recommended	Fisher	17,000			Thriving Mountain Town

Description	Comments
The 4 indoor tennis courts at the PC MARC will need to be resurfaced in FY 2018 and the 11 outdoor courts in FY 22	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	20,000	37,000				30,000						
TOTAL	20,000	37,000				30,000						

CP0413 Core Fabric Extender

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0413	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This request supports the need for hardware infrastructure components to support growth of network interfaces of core switch.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES												
057479 Transit Fund * TRANSIT SALES TAX												
XXXXXX Unspecified												
TOTAL												

CP0414 Timekeeping Software Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0414	Recommended	Robertson	20,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

The City's time-keeping system requires an upgrade. This fund will go towards software-hardware and potentially in conjunction with any payroll or time system enhancements.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES												
057479 Transit Fund * TRANSIT SALES TAX												
XXXXXX Unspecified												
TOTAL												

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
055459 Golf Fund * GOLF FEES												
057479 Transit Fund * TRANSIT SALES TAX												
XXXXXX Unspecified												
TOTAL												

CP0417 Swede Sidewalks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0417	Recommended	Twombly	-50,000			Thriving Mountain Town

Description	Comments
Construct sidewalks in Swede Alley and other parking and pedestrian enhancements	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
TOTAL												

CP0418 JSSD Interconnection Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0418	Recommended	McAffee	1,142,813	319,231	137,956	Preserving & Enhancing the Natural Environment

Description	Comments

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES	-800,000		800,000	800,000								
TOTAL	-800,000		800,000	800,000								

CP0421 Canyons Village Area Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0421	Not Recommended	Knotts	108,000			Thriving Mountain Town

Description	Comments
-------------	----------

The Canyons Village area Transit Center is a key location for connectivity to our transit system linking several county routes to the Canyons Village and parking. With the expansion of routes from surrounding neighborhoods this location will become even more vital to the success of our system. This will also be a key location in the e-bike share program where people can pick up or drop off their electric bikes. FTA funding will play a major part in the success and cost of this project.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-108,000	-25,000	-150,000		-150,000							
TOTAL	-108,000	-25,000	-150,000		-150,000							

CP0422 Electrical Generator Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0422	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

The ICE rink data closet supports all network and systems related operations including office phones. This project would extend the onsite generator backup power to the data closet so power disruptions would be minimized. This would allow phones and other devices to maintain operation when the backup battery is exhausted, about 10-min.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
TOTAL												

CP0426 Electric Bus Charger at Kimball Junction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0426	Recommended	Knotts	-269,014			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This charging station is necessary to run the electric buses, and is being placed at this key location for immediate and future growth. This charging station will allow a bus to charge between 5-10 minutes.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057458 Transit Fund * FEDERAL GRANTS	215,211	215,211										
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE	53,803	53,803										
TOTAL	269,014	269,014										

CP0427 Main Street Bollards Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0427	Recommended	Twombly	11,718	4,746		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Security Bollards installment on Lower Main St. Will provide Security and Public Safety during special events on lower Main St. This project installs protective barriers at all vehicle entry points onto lower Main Street in order to protect the public against inadvertent or intentional vehicle entry during special events. The project costs cover removable bollards, receptacles and installation

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
034450 Main St RDA * BEGINNING BALANCE												
TOTAL												

CP0430 Treasure Hill

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0430	Recommended	Rockwood	7,393,541	58,000,608		Inclusive & Healthy Community

Description	Comments
Purchase of Treasure Hill Property as Open Space	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031473 CIP Fund * SALE OF ASSETS	1,000,000	1,000,000										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	700,000	700,000										
031532 CIP FUND * 2017 SALES TAX BONDS		7,300,000										
031538 CIP FUND * 2019 GO BONDS		50,700,000										
031539 CIP FUND * 2019 SALES TAX BONDS												
XXXXXX Unspecified												
TOTAL	1,700,000	59,700,000										

CP0431 Bubble Repair

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0431	Recommended	Fisher	-76,938	106,938		Thriving Mountain Town

Description	Comments
-------------	----------

The current bubble was purchased in 2007 and the mechanical system was installed in 1992. The mechanical system need to be overhauled as well as repairs made to the bubble structure to ensure its longevity.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND		15,000										
XXXXXX Unspecified												
TOTAL		15,000										

CP0434 GIS GeoEvent Server License

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0434	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
Allows GIS platform to consume real-time big data feeds such as transit AVL, Parking, UDOT, Waze, Blyncsy, Twitter, for example, to create a single information map dashboard and facilitate analysis.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND				5,000								
057479 Transit Fund * TRANSIT SALES TAX				13,000								
XXXXXX Unspecified												
TOTAL				18,000								

CP0435 GIS Satellite Imagery Multi-Spectral

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0435	Recommended	Robertson	6,000			Preserving & Enhancing the Natural Environment

Description	Comments
In 2017, we obtained an 8-band image and classified land use and land cover to better estimate carbon sequestration on city property and city wide, to help quantify net-zero goal. A new image would allow comparison and change detection. It is also useful for wildfire risk analysis.	

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031475 CIP FUND * TRANSFER FROM GENERAL FUND		6,000										
XXXXXX Unspecified												
TOTAL		6,000										

CP0437 Vehicle & Bus Cleaning System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0437	Recommended	Knotts				Thriving Mountain Town

Description	Comments
-------------	----------

Transit is requesting to purchase an interior vehicle cleaning system. This system would assist in cleaning the entire inside of buses, seats and floors which would help remove corrosive accumulations of dirt and salt. First impression of our system is vehicle cleanliness.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX	-100,000		-50,000									
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-100,000		-50,000									
TOTAL	-200,000		-100,000									

CP0438 Remodel for Transit Driver Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0438	Recommended	Knotts	284,756	143,940		Thriving Mountain Town

Description	Comments
-------------	----------

Remodel for Transit Driver Housing at old peace house location and any other units that can be converted into housing for bus drivers.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057479 Transit Fund * TRANSIT SALES TAX				300,000		50,000						
TOTAL				300,000		50,000						

CP0439 Bonanza Drive Multi-Modal and Street Imp

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0439	Recommended	Knotts	59,000			Thriving Mountain Town

Description	Comments
-------------	----------

This project proposes to formulate and evaluate multi-modal alternatives along Bonanza from SR 248 to Deer Valley Drive specific to the repurposing of the median islands to accommodate a dedicated transit lane and improve transit, pedestrian, and bicycle improvements to increase safety, improve transit on time performance and reliability, and create a better pedestrian experience including aesthetic improvements to reflect the Arts and Culture District vision

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
031482 CIP FUND * REGIONAL TRANSIT REVENUE	29,000	29,000										
057471 TRANSIT FUND * RESORT TAX - TRANS		30,000										
057482 Transit Fund * REGIONAL TRANSIT REVENUE	-29,000											
TOTAL		59,000										

CP0440 Phase 2 Bike Share Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0440	Recommended	Knotts	175,000			Thriving Mountain Town

Description	Comments
-------------	----------

This is Phase 2 of the highly successful regional e-bike share program. Funds requested are to provide accessibility and ADA access to 3 new stations at the MARC, DV Snowpark, and City Park that cannot be funded by the FTA TIGER grant that will fund the installation of the actual stations

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057455 TRANSIT FUND * DOT		100,000										
057471 TRANSIT FUND * RESORT TAX - TRANS		25,000										
057482 Transit Fund * REGIONAL TRANSIT REVENUE		50,000		50,000								
TOTAL		175,000		50,000								

CP0441 Marsac Employee Transportation Demand Mg

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0441	Recommended	Knotts	93,549	16,451		Thriving Mountain Town

Description	Comments
-------------	----------

This project is an effort to expand on the City's internal Transportation Demand Management Program that currently consist of Guaranteed Ride Home Program, subsidized PC/SLC Connect passes, departmental e-bike subsidies, and peak alternative travel incentives. This project proposes to construct shower facilities in Marsac, secure weather protected bike storage, and potentially a mother's nursing room to promote alternative transportation travel

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057450 Transit Fund * BEGINNING BALANCE		25,000										
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND		10,000										
057482 Transit Fund * REGIONAL TRANSIT REVENUE		75,000										
TOTAL		110,000										

CP0442 MIW Offsite Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0442	Recommended	McAfee	442,816	57,184		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051481 Water Fund * WATER SERVICE FEES		500,000		1,100,000	3,000,000	5,000,000		3,000,000				
TOTAL		500,000		1,100,000	3,000,000	5,000,000		3,000,000				

CP0443 West Neck Tank

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0443	Recommended	McAffee	97,538	26,305	1,156	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
051480 Water Fund * WATER IMPACT FEES		16,950		125,000		549,637						
051481 Water Fund * WATER SERVICE FEES	-100,000	8,050	100,000	100,000		700,363		1,250,000		1,250,000		
TOTAL	-100,000	25,000	100,000	225,000		1,250,000		1,250,000		1,250,000		

CP4036 Homestake Park & Ride Transit Service, Snow Removal Mant., Vehicles

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP4036	Recommended	Knotts				Thriving Mountain Town

Description	Comments
-------------	----------

The parking revenues offset the cost of transit service from the Homestake Employee Lot, which provides access to Main Street for local employees.

	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023	Adjust FY 2024	Total FY 2024
057489 TRANSIT FUND * GARAGE REVENUE		89,000	-71,000									
058489 PARKING FUND * GARAGE REVENUE			71,000	71,000								
TOTAL		89,000		71,000								

Not Recommended	000501 New storm drain inlet at 970 Little Kate	14.25	-	-	-	-	-	-	39,000	-	-	-	-	-	-	-	-	-	-	-																		
	000521 Deer Valley Drive Bicycle and Pedestrian Facility Improvements	14.25	-	-	-	-	-	-	-	-	-	-	682,000	-	-	-	-	-	100,000	-																		
	000494 LED Upgrade Quinns Fields	14.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																		
	000477 Add Uphill Marsac Gate Above Chambers Avenue	14.25	-	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																		
	000512 Upper Main Street Bollard Project Phase II	14.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																		
	000500 Sidewalks along Silver King, Three Kings and Thaynes	14.25	-	250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																		
	000364 LED Street lights Phase II	14.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																		
	CP0380 Parks and Golf Maintenance Buildings	14.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																		
	CP0163 Quinn's Fields Phase III	14.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																		
	000530 Old Town Access and Circulation Plan	14.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-																		
Not Recommended - Subtotal			\$	-	\$	300,000	\$	-	\$	-	\$	-	\$	39,000	\$	-	\$	-	\$	682,000	\$	-	\$	-	\$	-	\$	100,000	\$	-								
Grand Total			\$	4,358,757	\$	3,283,196	\$	2,843,196	\$	2,853,196	\$	3,423,196	\$	3,073,196	\$	11,688,358	\$	42,923,922	\$	87,580,371	\$	36,781,066	\$	21,004,106	\$	6,576,309	\$	78,896,962	\$	13,877,478	\$	5,324,702	\$	1,035,000	\$	1,085,000	\$	1,035,000

	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2024
Available Funding	4,382,642	2,950,465	2,811,009	2,539,726	2,641,028	2,800,000
Budget	4,358,757	2,983,196	2,843,196	2,853,196	3,423,196	3,073,196
Variance	23,885	-32,731	-32,187	-313,470	-782,168	-273,196

GENERAL FUND - Budget Summary

011 GENERAL FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Property Taxes	\$10,733,553	\$10,675,672	\$11,245,910	10,976,165	\$10,914,165	\$11,196,658
Sales Tax	\$9,863,502	\$13,247,915	\$13,558,359	14,070,969	\$14,645,000	\$15,231,123
Franchise Tax	\$3,194,392	\$3,147,847	\$3,012,446	3,322,000	\$3,205,000	\$3,262,000
Licenses	\$341,390	\$431,744	\$444,304	529,000	\$283,000	\$312,000
Planning Building & Engineering Fees	\$2,023,651	\$2,904,453	\$3,314,742	2,824,000	\$2,904,000	\$2,397,000
Special Event Fees	\$100,320	\$58,971	\$130,272	110,000	\$381,000	\$264,000
Federal Revenue	\$37,713	\$46,689	\$54,774	65,000	\$47,000	\$48,000
State Revenue	\$81,180	\$65,019	\$91,130	95,000	\$65,000	\$68,000
County/SP District Revenue	\$50,000	\$17,000	\$5,987	22,000	\$21,000	\$22,000
Cemetery Charges for Services	\$31,018	\$29,186	\$18,816	37,000	\$382,000	\$138,000
Recreation	\$1,948,698	\$2,061,268	\$1,951,528	2,044,000	\$2,101,000	\$2,145,000
Other Service Revenue	\$69,426	\$57,470	\$45,786	92,000	\$88,881	\$120,292
Library Fines & Fees	\$32,249	\$27,946	\$20,198	27,000	\$18,000	\$18,000
Misc. Revenues	\$391,403	\$847,128	\$942,774	911,000	\$816,000	\$818,000
Interfund Transactions (Admin)	\$2,397,547	\$2,577,182	\$2,673,664	2,673,663	\$2,673,664	\$2,724,847
Special Revenues & Resources	\$60,384	\$100,939	\$79,902	18,000	\$6,000	\$6,000
Total Revenues	\$31,356,426	\$36,296,429	\$37,590,590	37,816,797	\$38,550,710	\$38,770,920
Other						
Beginning Balance	\$10,522,730	\$11,558,783	\$12,266,079	11,414,188	\$12,266,079	\$13,683,962
Total Other	\$10,522,730	\$11,558,783	\$12,266,079	11,414,188	\$12,266,079	\$13,683,962
TOTAL	\$41,879,156	\$47,855,212	\$49,856,669	49,230,985	\$50,816,789	\$52,454,882

011 GENERAL FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Personnel	\$21,202,442	\$21,791,626	\$21,657,845	22,414,429	\$22,744,058	\$22,821,686
Mat, Suppls, Services	\$6,322,095	\$7,991,024	\$7,127,593	8,585,683	\$8,695,359	\$8,968,985

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$408,095	\$188,497	\$315,634	407,978	\$463,282	\$428,078
Contingency	\$116,958	\$75,437	\$67,018	340,000	\$290,000	\$340,000
Total Depts	\$28,049,589	\$30,046,584	\$29,168,090	31,748,090	\$32,192,699	\$32,558,749
Other						
Interfund Transfer	\$2,270,784	\$5,542,549	\$4,940,128	4,901,445	\$4,940,128	\$5,329,441
Ending Balance	\$11,558,783	\$12,266,079	\$0	12,581,450	\$13,683,962	\$14,566,692
Total Other	\$13,829,567	\$17,808,628	\$4,940,128	17,482,895	\$18,624,090	\$19,896,133
TOTAL	\$41,879,156	\$47,855,212	\$34,108,218	49,230,985	\$50,816,789	\$52,454,882

011 GENERAL FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Property Taxes						
011-31111 PROP TAX GENERAL	\$9,790,002	\$9,572,577	\$10,330,843	10,178,165	\$10,116,165	\$10,398,658
011-31121 DEL AND PRIOR YEAR	\$689,839	\$809,759	\$651,874	572,000	\$572,000	\$572,000
011-31122 INTEREST DEL PRO TX	\$13,004	\$21,375	\$50,742	25,000	\$25,000	\$25,000
011-31123 FEE-IN-LIEU	\$240,708	\$271,962	\$212,450	201,000	\$201,000	\$201,000
Total Property Taxes	\$10,733,553	\$10,675,672	\$11,245,910	10,976,165	\$10,914,165	\$11,196,658
Sales Tax						
011-31211 GENERAL SALES TAX	\$5,620,687	\$5,915,331	\$5,691,365	8,845,170	\$8,014,000	\$8,334,409
011-31213 RESORT TAX	\$4,242,815	\$7,332,584	\$7,866,994	5,225,799	\$6,631,000	\$6,896,714
Total Sales Tax	\$9,863,502	\$13,247,915	\$13,558,359	14,070,969	\$14,645,000	\$15,231,123
Franchise Tax						
011-31311 FRAN TAX - ELEC	\$1,577,902	\$1,554,818	\$1,637,448	1,600,000	\$1,565,000	\$1,593,000
011-31312 FRAN TAX - GAS	\$771,196	\$758,357	\$694,871	852,000	\$795,000	\$809,000
011-31313 FRAN TAX - PHONE	\$231,814	\$207,947	\$161,768	247,000	\$228,000	\$232,000
011-31314 FRAN TAX - CABLE TV	\$307,629	\$314,670	\$283,137	313,000	\$310,000	\$315,000
011-31315 FRAN TAX - SEWERS	\$305,851	\$312,056	\$235,222	310,000	\$307,000	\$313,000
Total Franchise Tax	\$3,194,392	\$3,147,847	\$3,012,446	3,322,000	\$3,205,000	\$3,262,000
Licenses						
011-32122 HOMEOWNER'S REG	\$1,150	\$1,150	\$1,050	2,000	\$1,000	\$1,000
011-32131 LIQUOR LICENSES	\$24,625	\$26,200	\$25,000	36,000	\$19,000	\$21,000
011-32135 FESTIVAL FACILITATION FEE	\$145,478	\$210,045	\$195,286	240,000	\$129,000	\$143,000
011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$18,996	\$17,872	\$27,964	36,000	\$16,000	\$17,000
011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$79,601	\$107,540	\$122,585	119,000	\$64,000	\$71,000
011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$71,541	\$68,938	\$72,418	96,000	\$54,000	\$59,000

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Total Licenses	\$341,390	\$431,744	\$444,304	529,000	\$283,000	\$312,000
Planning Building & Engineering Fees						
011-32212 PLANNING APPLICATION	\$157,270	\$107,249	\$142,920	194,000	\$180,000	\$148,000
011-32214 ANNEXATION FEE	\$0	\$5,850	\$0	0	\$2,000	\$0
011-32311 BUILDING PERMITS	\$868,190	\$1,422,472	\$1,614,871	1,246,000	\$1,308,000	\$1,081,000
011-32315 GRADING & EXCAVATING	\$14,834	\$13,539	\$13,579	11,000	\$13,000	\$11,000
011-32316 DEMOLITION PERMITS	\$11,931	\$11,774	\$11,124	17,000	\$17,000	\$14,000
011-32317 SIGN PERMITS	\$6,594	\$7,416	\$6,704	10,000	\$9,000	\$7,000
011-32319 ACE FEES	\$900	\$4,500	\$2,900	2,000	\$3,000	\$2,000
011-32320 FIRE FEE/ISSUANCE FEE	\$31,822	\$34,897	\$25,429	51,000	\$48,000	\$39,000
011-32321 PLAN CHECK FEES	\$529,943	\$904,379	\$1,024,561	792,000	\$824,000	\$681,000
011-32323 SUB PERMIT VALUATION BASED FEES	\$329,006	\$333,076	\$347,889	427,000	\$427,000	\$353,000
011-32325 SOIL SAMPLE FEE	\$0	\$3	\$0	0	\$0	\$0
011-32411 CONSTRUCTION INSPECTIONS	\$37,441	\$0	\$75,470	23,000	\$16,000	\$13,000
011-32414 ENGINEERING FEES	\$20,000	\$34,000	\$23,600	23,000	\$30,000	\$25,000
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$15,720	\$25,300	\$25,695	28,000	\$27,000	\$23,000
Total Planning Building & Engineering Fees	\$2,023,651	\$2,904,453	\$3,314,742	2,824,000	\$2,904,000	\$2,397,000
Special Event Fees						
011-32611 SPECIAL EVENTS	\$5,182	\$10,360	\$11,455	8,000	\$36,000	\$0
011-32630 SPECIAL EVENTS APPLICATION FEES	\$3,326	\$11,202	\$8,300	9,000	\$39,000	\$0
011-32631 SPECIAL EVENT FACILITY RENTAL	\$31,752	\$-17	\$24,950	30,000	\$81,000	\$37,000
011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$51,050	\$25,434	\$44,141	55,000	\$186,000	\$188,000
011-32633 PUBLIC WORKS SPECIAL EVENT FEES	\$0	\$0	\$20,076	0	\$3,000	\$3,000
011-32634 PARKS SPECIAL EVENT REVENUE	\$0	\$3,130	\$8,349	0	\$4,000	\$4,000
011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	\$0	\$238	\$9,490	0	\$1,000	\$1,000
011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$0	\$909	\$0	0	\$2,000	\$2,000
011-32640 SPECIAL EVENT TRAIL FEES	\$9,010	\$7,715	\$3,513	8,000	\$29,000	\$29,000
Total Special Event Fees	\$100,320	\$58,971	\$130,272	110,000	\$381,000	\$264,000
Federal Revenue						
011-33110 FEDERAL GRANTS	\$37,713	\$46,689	\$54,774	65,000	\$47,000	\$48,000
Total Federal Revenue	\$37,713	\$46,689	\$54,774	65,000	\$47,000	\$48,000
State Revenue						
011-33252 STATE CONTRIBUTION	\$21,732	\$3,120	\$25,267	16,000	\$10,000	\$11,000
011-33272 STATE LIQUOR	\$59,448	\$59,018	\$65,853	79,000	\$55,000	\$57,000
011-33274 POLICE FORFEITED FOUND PROPERTY	\$0	\$2,880	\$10	0	\$0	\$0
Total State Revenue	\$81,180	\$65,019	\$91,130	95,000	\$65,000	\$68,000
County/SP District Revenue						
011-33313 RESTAURANT TAX GRANT	\$50,000	\$17,000	\$5,000	22,000	\$21,000	\$22,000
Total County/SP District Revenue	\$50,000	\$17,000	\$5,000	22,000	\$21,000	\$22,000
Cemetery Charges for Services						
011-34411 CEMETERY BURIAL	\$9,960	\$6,880	\$10,110	4,000	\$81,000	\$29,000

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
011-34412 CEMETERY LOTS	\$19,600	\$20,600	\$6,750	31,000	\$279,000	\$101,000
011-34510 Police Charges	\$1,458	\$1,706	\$1,956	2,000	\$22,000	\$8,000
Total Cemetery Charges for Services	\$31,018	\$29,186	\$18,816	37,000	\$382,000	\$138,000
Recreation						
011-34609 FACILITY RENTAL FEE	\$9,691	\$3,998	\$11,449	12,000	\$9,000	\$9,000
011-34610 FACILITY USAGE FEE	\$635,329	\$634,546	\$661,037	687,000	\$683,000	\$696,000
011-34611 CAMPS	\$198,138	\$214,996	\$221,624	226,000	\$229,000	\$234,000
011-34612 CLASSES	\$35,892	\$42,222	\$47,916	33,000	\$40,000	\$41,000
011-34613 CHILD CARE	\$4,028	\$4,480	\$3,305	7,000	\$5,000	\$6,000
011-34622 LEAGUES ADULT	\$53,735	\$47,481	\$48,244	60,000	\$56,000	\$57,000
011-34624 WESTERN SUMMIT YOUTH	\$18,722	\$19,481	\$17,518	22,000	\$21,000	\$22,000
011-34626 FITNESS CENTER SENIOR PROGRAMS	\$19,334	\$17,641	\$20,345	21,000	\$21,000	\$21,000
011-34629 TENNIS LEAGUE FEES	\$28,635	\$36,379	\$27,227	29,000	\$32,000	\$33,000
011-34631 PARK RESERVATION	\$10,633	\$12,391	\$12,475	17,000	\$17,000	\$17,000
011-34641 TENNIS COURT FEES	\$164,677	\$192,764	\$181,968	182,000	\$190,000	\$194,000
011-34642 PICKLEBALL	\$19,266	\$18,331	\$15,730	15,000	\$19,000	\$20,000
011-34644 SWIM FEES	\$56,230	\$56,514	\$49,954	74,000	\$66,000	\$68,000
011-34646 TOURNAMENT FEES	\$9,595	\$7,138	\$8,500	11,000	\$10,000	\$10,000
011-34647 TENNIS LESSONS	\$511,161	\$565,143	\$464,038	573,000	\$591,000	\$603,000
011-34648 AEROBICS	\$2,402	\$2,421	\$4,296	2,000	\$2,000	\$2,000
011-34651 EQUIPMENT RENTAL	\$49,181	\$55,541	\$49,632	58,000	\$53,000	\$54,000
011-34653 LOCKER RENTAL	\$1,088	\$714	\$829	1,000	\$1,000	\$1,000
011-34694 RETAIL SALES	\$108,444	\$118,042	\$102,459	3,000	\$45,000	\$46,000
011-34696 VENDING COMMISSION	\$3,699	\$6,293	\$2,711	5,000	\$5,000	\$5,000
011-34697 SPECIAL EVENT - MH	\$5,266	\$830	\$355	2,000	\$2,000	\$2,000
011-34698 PARTY ROOM	\$3,553	\$3,923	\$1,473	4,000	\$4,000	\$4,000
Total Recreation	\$1,948,698	\$2,061,268	\$1,953,085	2,044,000	\$2,101,000	\$2,145,000
Other Service Revenue						
011-34917 REIMBURSED COURT FEE	\$69,426	\$57,470	\$45,786	92,000	\$88,881	\$120,292
Total Other Service Revenue	\$69,426	\$57,470	\$45,786	92,000	\$88,881	\$120,292
Library Fines & Fees						
011-35211 LIBRARY FINES & FEE	\$32,249	\$27,946	\$20,198	27,000	\$18,000	\$18,000
Total Library Fines & Fees	\$32,249	\$27,946	\$20,198	27,000	\$18,000	\$18,000
Misc. Revenues						
011-36111 INTEREST EARNINGS	\$153,900	\$273,052	\$1,271	140,000	\$120,000	\$121,000
011-36150 BUSINESS IMPROVEMENT DISTRICT	\$44,841	\$76,980	\$81,891	67,000	\$41,000	\$41,000
011-36210 RENTAL INCOME	\$71,214	\$87,484	\$150,774	62,000	\$51,000	\$51,000
011-36216 FIXED RENT - CARL WINTER'S	\$21,513	\$20,065	\$21,929	23,000	\$15,000	\$15,000
011-36220 AFFORDABLE HOUSING RENT	\$27,087	\$41,080	\$51,820	38,000	\$23,000	\$23,000
011-36310 SALE OF ASSETS	\$0	\$12,569	\$2,913	0	\$3,000	\$3,000
011-36321 SALE OF PUBLIC DOCUMENTS	\$1,686	\$4,177	\$1,599	1,000	\$2,000	\$2,000

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
011-36911 OTHER MISCELLANEOUS	\$71,189	\$3,064	\$49,339	38,000	\$19,000	\$20,000
011-36916 BONANZA PARK EAST RENT	\$0	\$257,725	\$360,351	542,000	\$542,000	\$542,000
011-36917 BONANZA PARK EAST KAC RENT	\$0	\$70,975	\$220,935	0	\$0	\$0
011-36921 CASH OVER/SHORT	\$92	\$3	\$-50	0	\$0	\$0
011-36922 CASH OVER/SHORT-RACO CL	\$-119	\$-46	\$3	0	\$0	\$0
Total Misc. Revenues	\$391,403	\$847,128	\$942,774	911,000	\$816,000	\$818,000
Interfund Transactions (Admin)						
011-38161 ADM CHG FR WATER	\$750,146	\$778,450	\$800,221	800,221	\$800,221	\$826,405
011-38162 ADM CHG FR GOLF	\$104,569	\$101,766	\$106,046	106,045	\$106,046	\$106,045
011-38163 ADM CHG FR TRANSP	\$777,832	\$931,966	\$977,397	977,397	\$977,397	\$977,397
011-38165 ADM CHG FR STORM WATER	\$50,000	\$50,000	\$75,000	75,000	\$75,000	\$100,000
011-38168 UTILITIES TRANSFER IN	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000
Total Interfund Transactions (Admin)	\$2,397,547	\$2,577,182	\$2,673,664	2,673,663	\$2,673,664	\$2,724,847
Special Revenues & Resources						
011-39110 DONATIONS	\$10,000	\$24,400	\$951	0	\$0	\$0
011-39140 SUMMIT LEADERSHIP	\$0	\$26,362	\$12,793	18,000	\$6,000	\$6,000
011-39141 FAM PROGRAM	\$35	\$0	\$0	0	\$0	\$0
011-39142 LEADERSHIP 101	\$5,610	\$46,107	\$16,775	0	\$0	\$0
011-39143 LEADERSHIP FUNDRAISING	\$44,739	\$4,071	\$49,383	0	\$0	\$0
Total Special Revenues & Resources	\$60,384	\$100,939	\$79,902	18,000	\$6,000	\$6,000
Beginning Balance						
011-39990 BEGINNING BALANCE	\$10,522,730	\$11,558,783	\$12,266,079	11,414,188	\$12,266,079	\$13,683,962
Total Beginning Balance	\$10,522,730	\$11,558,783	\$12,266,079	11,414,188	\$12,266,079	\$13,683,962
TOTAL	\$41,879,156	\$47,855,212	\$49,857,239	49,230,985	\$50,816,789	\$52,454,882

011 GENERAL FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40011 CITY COUNCIL						
Personnel	\$295,768	\$297,208	\$305,684	292,313	\$292,313	\$292,313
Mat, Suppls, Services	\$79,908	\$89,841	\$60,698	77,450	\$77,450	\$77,450
Total 40011 CITY COUNCIL	\$375,676	\$387,049	\$366,382	369,763	\$369,763	\$369,763
40021 CITY MANAGER						
Personnel	\$671,586	\$699,919	\$686,779	705,534	\$774,557	\$856,008
Mat, Suppls, Services	\$93,768	\$99,730	\$152,641	109,450	\$109,450	\$114,450
Capital	\$0	\$273	\$0	1,000	\$1,000	\$1,000

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Total 40021 CITY MANAGER	\$765,355	\$799,921	\$839,420	815,984	\$885,007	\$971,458
40023 ELECTIONS						
Mat, Suppls, Services	\$0	\$18,119	\$0	500	\$500	\$13,000
Total 40023 ELECTIONS	\$0	\$18,119	\$0	500	\$500	\$13,000
40031 CITY ATTORNEY						
Personnel	\$973,053	\$976,112	\$970,599	995,353	\$992,443	\$964,252
Mat, Suppls, Services	\$52,551	\$57,615	\$46,162	81,883	\$81,883	\$131,883
Capital	\$1,752	\$2,800	\$603	2,800	\$2,800	\$2,800
Total 40031 CITY ATTORNEY	\$1,027,356	\$1,036,527	\$1,017,364	1,080,036	\$1,077,126	\$1,098,935
40034 BUDGET, DEBT & GRANTS						
Personnel	\$426,975	\$406,288	\$440,699	427,400	\$444,831	\$387,048
Mat, Suppls, Services	\$22,979	\$44,691	\$30,903	56,296	\$56,296	\$56,296
Capital	\$0	\$53	\$0	1,300	\$1,300	\$1,300
Total 40034 BUDGET, DEBT & GRANTS	\$449,954	\$451,032	\$471,602	484,996	\$502,427	\$444,644
40062 HUMAN RESOURCES						
Personnel	\$597,656	\$598,008	\$567,646	592,288	\$577,912	\$569,447
Mat, Suppls, Services	\$184,407	\$198,915	\$219,609	194,950	\$194,950	\$194,950
Capital	\$632	\$0	\$0	500	\$500	\$500
Total 40062 HUMAN RESOURCES	\$782,696	\$796,923	\$787,256	787,738	\$773,362	\$764,897
40072 FINANCE						
Personnel	\$683,364	\$796,954	\$786,747	790,390	\$794,322	\$690,410
Mat, Suppls, Services	\$80,204	\$94,829	\$73,065	105,375	\$105,375	\$117,250
Total 40072 FINANCE	\$763,568	\$891,784	\$859,812	895,765	\$899,697	\$807,660
40082 TECHNICAL & CUSTOMER SERVICES						
Personnel	\$907,351	\$960,762	\$976,696	1,047,992	\$1,015,881	\$1,025,436
Mat, Suppls, Services	\$473,835	\$525,590	\$726,972	685,305	\$685,305	\$769,605
Capital	\$17,021	\$36,089	\$59,037	23,000	\$23,000	\$23,000
Interfund Transfer	\$0	\$3,000	\$2,000	3,000	\$2,000	\$2,000
Total 40082 TECHNICAL & CUSTOMER SERVICES	\$1,398,208	\$1,525,441	\$1,764,706	1,759,297	\$1,726,186	\$1,820,041
40091 BLDG MAINT ADM						
Personnel	\$552,709	\$563,110	\$634,728	627,376	\$633,250	\$755,775
Mat, Suppls, Services	\$669,058	\$787,401	\$792,978	754,500	\$754,500	\$772,600
Capital	\$0	\$0	\$0	0	\$0	\$30,000
Interfund Transfer	\$12,100	\$20,000	\$20,000	20,000	\$20,000	\$20,000
Total 40091 BLDG MAINT ADM	\$1,233,867	\$1,370,512	\$1,447,706	1,401,876	\$1,407,750	\$1,578,375
40092 PC MARC						
Personnel	\$1,584,848	\$1,151,473	\$1,036,030	891,739	\$920,906	\$634,138
Mat, Suppls, Services	\$426,017	\$358,482	\$387,807	333,197	\$384,942	\$398,942
Capital	\$11,843	\$21,008	\$6,656	33,400	\$22,000	\$22,000
Interfund Transfer	\$12,250	\$16,000	\$9,000	16,000	\$9,000	\$9,000
Total 40092 PC MARC	\$2,034,958	\$1,546,963	\$1,439,493	1,274,336	\$1,336,848	\$1,064,080

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40093 TENNIS						
Personnel	\$683,932	\$746,234	\$703,890	821,581	\$772,503	\$741,294
Mat, Suppls, Services	\$124,053	\$136,335	\$104,532	183,950	\$183,950	\$183,950
Capital	\$0	\$503	\$0	500	\$500	\$500
Total 40093 TENNIS	\$807,985	\$883,073	\$808,422	1,006,031	\$956,953	\$925,744
40094 MCPOLIN BARN						
Personnel	\$33,767	\$27,300	\$22,648	29,549	\$25,347	\$29,970
Mat, Suppls, Services	\$17,936	\$10,130	\$12,901	15,825	\$15,825	\$16,225
Capital	\$0	\$2,933	\$2,500	0	\$0	\$0
Total 40094 MCPOLIN BARN	\$51,702	\$40,363	\$38,049	45,374	\$41,172	\$46,195
40098 RECREATION PROGRAMS						
Personnel	\$3,483	\$453,626	\$595,235	688,317	\$630,783	\$555,637
Mat, Suppls, Services	\$0	\$61,960	\$63,076	145,052	\$112,570	\$112,570
Capital	\$0	\$3,414	\$15,250	2,000	\$0	\$0
Total 40098 RECREATION PROGRAMS	\$3,483	\$519,000	\$673,561	835,369	\$743,353	\$668,207
40100 COMMUNITY ENGAGEMENT						
Personnel	\$280,036	\$212,169	\$216,703	293,336	\$253,336	\$297,532
Mat, Suppls, Services	\$59,662	\$81,047	\$71,364	76,645	\$76,645	\$76,645
Capital	\$1,249	\$1,481	\$3,688	1,500	\$1,500	\$1,500
Total 40100 COMMUNITY ENGAGEMENT	\$340,946	\$294,697	\$291,755	371,481	\$331,481	\$375,677
40101 ECONOMY						
Personnel	\$801,871	\$778,425	\$835,683	866,799	\$851,670	\$933,106
Mat, Suppls, Services	\$124,140	\$128,740	\$94,154	126,955	\$126,955	\$151,955
Capital	\$1,011	\$1,779	\$1,138	2,300	\$2,300	\$2,300
Total 40101 ECONOMY	\$927,023	\$908,944	\$930,975	996,054	\$980,925	\$1,087,361
40104 ENVIRONMENTAL SUSTAINABILITY						
Personnel	\$357,600	\$458,111	\$501,725	476,233	\$489,062	\$440,004
Mat, Suppls, Services	\$122,054	\$78,243	\$39,417	263,214	\$263,214	\$263,214
Capital	\$4,406	\$0	\$0	1,000	\$1,000	\$1,000
Total 40104 ENVIRONMENTAL SUSTAINABILITY	\$484,059	\$536,355	\$541,142	740,447	\$753,276	\$704,218
40111 INSURANCE & SECURITY BONDS						
Interfund Transfer	\$444,676	\$600,000	\$599,683	600,000	\$599,683	\$777,096
Total 40111 INSURANCE & SECURITY BONDS	\$444,676	\$600,000	\$599,683	600,000	\$599,683	\$777,096
40118 LEAD TRAINING						
Personnel	\$757	\$0	\$0	0	\$0	\$0
Mat, Suppls, Services	\$51,523	\$40,346	\$28,624	50,000	\$50,000	\$40,000
Total 40118 LEAD TRAINING	\$52,280	\$40,346	\$28,624	50,000	\$50,000	\$40,000
40126 TRANS TO SALES TAX BOND DSF						
Interfund Transfer	\$160,058	\$159,826	\$161,703	161,703	\$161,703	\$161,703
Total 40126 TRANS TO SALES TAX BOND DSF	\$160,058	\$159,826	\$161,703	161,703	\$161,703	\$161,703
40135 SPEC. SRVC. CNTRT./UNSPECIFIED						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Mat, Suppls, Services	\$556,000	\$538,800	\$550,045	540,000	\$590,000	\$630,000
Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED	\$556,000	\$538,800	\$550,045	540,000	\$590,000	\$630,000
40136 LEADERSHIP						
Personnel	\$70,237	\$70,363	\$68,827	70,070	\$70,070	\$70,070
Mat, Suppls, Services	\$32,572	\$50,618	\$50,337	49,050	\$49,050	\$54,050
Total 40136 LEADERSHIP	\$102,808	\$120,981	\$119,164	119,120	\$119,120	\$124,120
40141 DENTAL SELF FUNDING						
Mat, Suppls, Services	\$200,374	\$267,227	\$0	0	\$0	\$0
Total 40141 DENTAL SELF FUNDING	\$200,374	\$267,227	\$0	0	\$0	\$0
40146 VACANCY FACTOR						
Personnel	\$0	\$0	\$0	-1,712,831	\$0	-\$1,797,838
Total 40146 VACANCY FACTOR	\$0	\$0	\$0	-1,712,831	\$0	-\$1,797,838
40148 EMERGENCY MANAGEMENT						
Personnel	\$144,070	\$160,566	\$102,570	128,870	\$117,965	\$131,024
Mat, Suppls, Services	\$37,672	\$42,487	\$34,492	42,500	\$42,500	\$52,500
Capital	\$92,497	\$24,350	\$12,352	75,000	\$75,000	\$75,000
Total 40148 EMERGENCY MANAGEMENT	\$274,239	\$227,402	\$149,414	246,370	\$235,465	\$258,524
40149 ARTS & CULTURE						
Personnel	\$0	\$0	\$19,230	41,242	\$89,242	\$317,991
Mat, Suppls, Services	\$0	\$287,932	\$286,396	256,300	\$118,300	\$282,700
Total 40149 ARTS & CULTURE	\$0	\$287,932	\$305,626	297,542	\$207,542	\$600,691
40150 BONANZA FLAT OPERATIONS						
Mat, Suppls, Services	\$0	\$0	\$0	30,000	\$30,000	\$30,000
Total 40150 BONANZA FLAT OPERATIONS	\$0	\$0	\$0	30,000	\$30,000	\$30,000
40151 SOCIAL EQUITY						
Personnel	\$0	\$0	\$0	0	\$0	\$41,549
Mat, Suppls, Services	\$0	\$0	\$56,111	160,000	\$220,000	\$106,479
Total 40151 SOCIAL EQUITY	\$0	\$0	\$56,111	160,000	\$220,000	\$148,028
40221 POLICE						
Personnel	\$4,577,451	\$5,059,404	\$5,192,997	5,448,555	\$5,369,117	\$5,561,714
Mat, Suppls, Services	\$219,591	\$213,698	\$211,732	251,970	\$280,845	\$251,570
Capital	\$63,972	\$47,151	\$165,325	103,770	\$172,474	\$109,270
Interfund Transfer	\$160,000	\$166,000	\$204,000	166,000	\$204,000	\$204,000
Total 40221 POLICE	\$5,021,014	\$5,486,253	\$5,774,054	5,970,295	\$6,026,436	\$6,126,554
40222 DRUG EDUCATION						
Personnel	\$24,281	\$28,239	\$28,138	27,463	\$27,463	\$27,920
Mat, Suppls, Services	\$1,965	\$4,122	\$4,906	5,000	\$5,000	\$5,000
Total 40222 DRUG EDUCATION	\$26,245	\$32,361	\$33,043	32,463	\$32,463	\$32,920
40223 STATE LIQUOR ENFORCEMENT						
Personnel	\$69,845	\$65,749	\$73,427	52,297	\$52,297	\$4,597
Mat, Suppls, Services	\$0	\$220	\$0	11,474	\$11,474	\$11,474

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$0	\$596	\$0	0	\$0	\$0
Total 40223 STATE LIQUOR ENFORCEMENT	\$69,845	\$66,565	\$73,427	63,771	\$63,771	\$16,071
40231 COMMUNICATION CENTER						
Personnel	\$766,073	\$156,671	\$0	0	\$0	\$0
Mat, Suppls, Services	\$83,673	\$624,824	\$327,395	620,000	\$620,000	\$620,000
Capital	\$3,600	\$0	\$0	0	\$0	\$0
Total 40231 COMMUNICATION CENTER	\$853,346	\$781,495	\$327,395	620,000	\$620,000	\$620,000
40311 COMM DEVELOP ADMIN						
Personnel	\$226,445	\$392,817	\$419,193	446,318	\$440,952	\$453,591
Mat, Suppls, Services	\$8,221	\$14,477	\$25,881	30,059	\$30,059	\$36,564
Capital	\$3,361	\$0	\$0	850	\$850	\$850
Total 40311 COMM DEVELOP ADMIN	\$238,026	\$407,294	\$445,074	477,227	\$471,861	\$491,005
40313 ENGINEERING						
Personnel	\$409,105	\$422,430	\$329,707	491,317	\$403,915	\$499,324
Mat, Suppls, Services	\$55,978	\$29,979	\$209,147	58,483	\$123,483	\$132,138
Capital	\$0	\$614	\$0	3,300	\$3,300	\$3,300
Total 40313 ENGINEERING	\$465,083	\$453,023	\$538,854	553,100	\$530,698	\$634,762
40342 PLANNING DEPT.						
Personnel	\$857,026	\$886,876	\$924,911	1,073,817	\$985,329	\$1,090,615
Mat, Suppls, Services	\$85,167	\$105,712	\$137,350	160,497	\$160,497	\$160,497
Capital	\$5,963	\$105	\$1,806	8,000	\$8,000	\$8,000
Total 40342 PLANNING DEPT.	\$948,156	\$992,693	\$1,064,067	1,242,314	\$1,153,826	\$1,259,112
40352 BUILDING DEPT.						
Personnel	\$1,713,723	\$1,698,079	\$1,457,846	2,050,575	\$1,742,141	\$2,214,757
Mat, Suppls, Services	\$106,575	\$86,110	\$88,471	140,650	\$140,650	\$142,650
Capital	\$10,053	\$7,408	\$7,849	60,258	\$60,258	\$58,258
Interfund Transfer	\$33,000	\$26,000	\$15,000	26,000	\$15,000	\$15,000
Total 40352 BUILDING DEPT.	\$1,863,350	\$1,817,596	\$1,569,166	2,277,483	\$1,958,049	\$2,430,665
40412 PARKS & CEMETERY						
Personnel	\$1,331,974	\$1,428,568	\$1,381,684	1,545,473	\$1,458,541	\$1,527,888
Mat, Suppls, Services	\$402,382	\$449,022	\$463,294	280,955	\$451,493	\$452,355
Capital	\$12,593	\$21,165	\$0	15,700	\$15,700	\$15,700
Interfund Transfer	\$135,000	\$101,000	\$95,000	101,000	\$95,000	\$95,000
Total 40412 PARKS & CEMETERY	\$1,881,949	\$1,999,755	\$1,939,977	1,943,128	\$2,020,734	\$2,090,943
40421 STREET MAINTENANCE						
Personnel	\$1,240,434	\$1,329,826	\$1,361,038	1,539,833	\$1,458,976	\$1,579,878
Mat, Suppls, Services	\$399,499	\$442,190	\$499,918	565,031	\$600,031	\$569,731
Capital	\$35,713	\$460	\$790	2,800	\$2,800	\$2,800
Interfund Transfer	\$265,000	\$352,000	\$378,000	352,000	\$378,000	\$378,000
Total 40421 STREET MAINTENANCE	\$1,940,647	\$2,124,476	\$2,239,747	2,459,664	\$2,439,807	\$2,530,409
40423 STREET LIGHTS/SIGN						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Mat, Suppls, Services	\$98,976	\$116,704	\$83,660	126,800	\$126,800	\$135,600
Capital	\$2,484	\$7,343	\$23,490	54,500	\$54,500	\$54,500
Total 40423 STREET LIGHTS/SIGN	\$101,460	\$124,047	\$107,150	181,300	\$181,300	\$190,100
40424 SWEDE ALLEY PARKING STRUCT.						
Mat, Suppls, Services	\$30,153	\$27,553	\$32,453	44,025	\$44,025	\$38,350
Capital	\$6,804	\$2,310	\$4,872	4,500	\$4,500	\$4,500
Total 40424 SWEDE ALLEY PARKING STRUCT.	\$36,957	\$29,863	\$37,325	48,525	\$48,525	\$42,850
40551 LIBRARY						
Personnel	\$917,022	\$966,340	\$1,016,785	1,085,231	\$1,058,935	\$1,102,814
Mat, Suppls, Services	\$256,919	\$275,435	\$273,946	290,099	\$291,099	\$286,099
Capital	\$8,141	\$6,662	\$10,278	10,000	\$10,000	\$10,000
Total 40551 LIBRARY	\$1,182,082	\$1,248,437	\$1,301,010	1,385,330	\$1,360,034	\$1,398,913
40700 LUMP MERIT						
Personnel	\$0	\$0	\$0	580,000	\$0	\$823,424
Total 40700 LUMP MERIT	\$0	\$0	\$0	580,000	\$0	\$823,424
40821 TRANS TO OTHER FUND						
Interfund Transfer	\$1,048,700	\$4,098,723	\$3,455,742	3,455,742	\$3,455,742	\$3,667,642
Total 40821 TRANS TO OTHER FUND	\$1,048,700	\$4,098,723	\$3,455,742	3,455,742	\$3,455,742	\$3,667,642
40981 CONTINGENCY/GENERAL						
Mat, Suppls, Services	\$0	\$0	\$0	100,000	\$100,000	\$100,000
Contingency	\$32,714	\$55,162	\$15,324	150,000	\$150,000	\$150,000
Total 40981 CONTINGENCY/GENERAL	\$32,714	\$55,162	\$15,324	250,000	\$250,000	\$250,000
40985 CONTINGENCY/SNOW REMOVAL						
Contingency	\$50,000	\$0	\$0	50,000	\$0	\$50,000
Total 40985 CONTINGENCY/SNOW REMOVAL	\$50,000	\$0	\$0	50,000	\$0	\$50,000
40986 CONTINGENCY/COUNCIL						
Contingency	\$24,244	\$20,275	\$51,694	50,000	\$50,000	\$50,000
Total 40986 CONTINGENCY/COUNCIL	\$24,244	\$20,275	\$51,694	50,000	\$50,000	\$50,000
40990 EMERGENCY CONTINGENCY						
Contingency	\$10,000	\$0	\$0	90,000	\$90,000	\$90,000
Total 40990 EMERGENCY CONTINGENCY	\$10,000	\$0	\$0	90,000	\$90,000	\$90,000
40999 END BAL SUR(DEF)						
Ending Balance	\$11,558,783	\$12,266,079	\$0	12,581,450	\$13,683,962	\$14,566,692
Total 40999 END BAL SUR(DEF)	\$11,558,783	\$12,266,079	\$0	12,581,450	\$13,683,962	\$14,566,692
42170 DESTINATION TOURISM						
Mat, Suppls, Services	\$29,816	\$62,000	\$65,131	75,000	\$75,000	\$75,000
Total 42170 DESTINATION TOURISM	\$29,816	\$62,000	\$65,131	75,000	\$75,000	\$75,000
42180 SUNDANCE MITIGATION						
Mat, Suppls, Services	\$316,460	\$618,052	\$0	320,000	\$320,000	\$320,000
Total 42180 SUNDANCE MITIGATION	\$316,460	\$618,052	\$0	320,000	\$320,000	\$320,000
42181 ECONOMIC DEVELOPMENT GRANT						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Mat, Suppls, Services	\$10,000	\$10,000	\$0	10,000	\$10,000	\$10,000
Total 42181 ECONOMIC DEVELOPMENT GRANT	\$10,000	\$10,000	\$0	10,000	\$10,000	\$10,000
42182 PUBLIC ART						
Mat, Suppls, Services	\$0	\$626	\$1,915	7,000	\$7,000	\$7,000
Total 42182 PUBLIC ART	\$0	\$626	\$1,915	7,000	\$7,000	\$7,000
42183 MENTAL HEALTH						
Mat, Suppls, Services	\$0	\$60,000	\$0	60,000	\$60,000	\$60,000
Total 42183 MENTAL HEALTH	\$0	\$60,000	\$0	60,000	\$60,000	\$60,000
42185 PSSM LONG TERM AGREEMENT						
Mat, Suppls, Services	\$20,000	\$0	\$0	20,000	\$20,000	\$20,000
Total 42185 PSSM LONG TERM AGREEMENT	\$20,000	\$0	\$0	20,000	\$20,000	\$20,000
42190 MARSAC-SWEDE CONDO HOA						
Mat, Suppls, Services	\$13,950	\$14,400	\$14,400	13,000	\$13,000	\$13,000
Total 42190 MARSAC-SWEDE CONDO HOA	\$13,950	\$14,400	\$14,400	13,000	\$13,000	\$13,000
42195 GOLF CAR LOAN						
Capital	\$125,000	\$0	\$0	0	\$0	\$0
Total 42195 GOLF CAR LOAN	\$125,000	\$0	\$0	0	\$0	\$0
42200 RDA OPERATING EXPENDITURE						
Mat, Suppls, Services	\$0	\$0	\$36	0	\$0	\$0
Total 42200 RDA OPERATING EXPENDITURE	\$0	\$0	\$36	0	\$0	\$0
42305 ABATEMENT						
Mat, Suppls, Services	\$0	\$0	\$9,023	48,688	\$48,688	\$48,688
Total 42305 ABATEMENT	\$0	\$0	\$9,023	48,688	\$48,688	\$48,688
42310 HISTORICAL INCENTIVE GRANT						
Mat, Suppls, Services	\$0	\$0	\$0	47,136	\$47,136	\$47,136
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$0	47,136	\$47,136	\$47,136
43010 BUSINESS IMPROVEMENT DISTRICT						
Mat, Suppls, Services	\$59,055	\$121,821	\$81,648	64,419	\$64,419	\$64,419
Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$59,055	\$121,821	\$81,648	64,419	\$64,419	\$64,419
43015 UTILITIES EXPENDITURE						
Mat, Suppls, Services	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000
Total 43015 UTILITIES EXPENDITURE	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000
TOTAL	\$41,879,156	\$47,855,213	\$34,108,218	49,230,985	\$50,816,789	\$52,454,882

QUINNS RECREATION COMPLEX - Budget Summary

012 QUINNS RECREATION COMPLEX

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Recreation	\$5,330	\$4,691	\$6,142	3,000	\$16,000	\$5,000
Ice	\$818,339	\$833,126	\$832,516	886,000	\$838,000	\$865,000
Misc. Revenues	\$-109	\$-29	\$-58	0	\$0	\$2,000
Special Revenues & Resources	\$819	\$0	\$0	0	\$0	\$0
Total Revenues	\$824,378	\$837,788	\$838,601	889,000	\$854,000	\$872,000
Other						
Beginning Balance	\$-3,814,171	\$-4,129,592	\$-4,450,108	-4,483,539	\$-4,450,108	\$-4,869,414
Total Other	\$-3,814,171	\$-4,129,592	\$-4,450,108	-4,483,539	\$-4,450,108	\$-4,869,414
TOTAL	\$-2,989,793	\$-3,291,804	\$-3,611,507	-3,594,539	\$-3,596,108	\$-3,997,414

012 QUINNS RECREATION COMPLEX

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Personnel	\$777,025	\$814,063	\$850,438	921,758	\$896,966	\$782,161
Mat, Suppls, Services	\$360,725	\$343,317	\$304,831	355,815	\$370,340	\$387,315
Capital	\$2,048	\$924	\$0	6,000	\$6,000	\$6,000
Total Depts	\$1,139,799	\$1,158,304	\$1,155,269	1,283,573	\$1,273,306	\$1,175,476
Other						
Ending Balance	\$-4,129,592	\$-4,450,108	\$0	-4,878,112	\$-4,869,414	\$-5,172,890
Total Other	\$-4,129,592	\$-4,450,108	\$0	-4,878,112	\$-4,869,414	\$-5,172,890
TOTAL	\$-2,989,793	\$-3,291,804	\$1,155,269	-3,594,539	\$-3,596,108	\$-3,997,414

012 QUINNS RECREATION COMPLEX

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Recreation						
012-34696 VENDING COMMISSION	\$5,330	\$4,691	\$6,142	3,000	\$16,000	\$5,000
Total Recreation	\$5,330	\$4,691	\$6,142	3,000	\$16,000	\$5,000
Ice						
012-34727 EMPLOYEE WELLNESS	\$-343	\$-7,295	\$-10,848	0	\$0	\$0
012-34728 EQUIP/LOCKER/SKATE RENTAL	\$34,875	\$38,721	\$50,076	13,000	\$91,000	\$29,000
012-34729 ROOM RENTAL	\$8,027	\$5,218	\$7,043	3,000	\$6,000	\$5,000
012-34730 ICE RENTAL	\$269,618	\$106,840	\$73,981	291,000	\$132,000	\$247,000
012-34731 LEAGUES	\$139,416	\$156,147	\$169,334	160,000	\$192,000	\$167,000
012-34732 LEARN TO PLAY HOCKEY	\$29,170	\$26,214	\$18,808	31,000	\$32,000	\$33,000
012-34733 DROP-IN HOCKEY	\$44,487	\$37,132	\$40,596	47,000	\$46,000	\$48,000
012-34734 DROP-IN SPEEDSKATING	\$12,791	\$11,900	\$17,707	5,000	\$15,000	\$10,000
012-34735 RETAIL SALES	\$42,690	\$24,449	\$30,668	96,000	\$30,000	\$41,000
012-34736 SKATE SERVICES	\$10,997	\$11,372	\$11,199	12,000	\$14,000	\$13,000
012-34737 ADVERTISING	\$27,875	\$9,291	\$11,592	20,000	\$11,000	\$36,000
012-34738 SEASON PASSES	\$1,050	\$1,044	\$1,531	0	\$1,000	\$1,000
012-34740 PRIVATE LESSONS	\$7,901	\$8,430	\$6,301	3,000	\$10,000	\$6,000
012-34764 FREESTYLE	\$56,874	\$74,991	\$75,010	55,000	\$92,000	\$72,000
012-34765 CLASSES	\$71,221	\$70,006	\$62,885	74,000	\$86,000	\$79,000
012-34769 DROP-IN PROGRAMS	\$61,895	\$59,217	\$57,021	76,000	\$73,000	\$78,000
012-34770 FIELDS RENTAL	\$-206	\$5,369	\$1,377	0	\$7,000	\$0
012-34786 ICE RENTAL (SALES TAX EXEMPT)	\$0	\$194,080	\$208,236	0	\$0	\$0
Total Ice	\$818,339	\$833,126	\$832,516	886,000	\$838,000	\$865,000
Misc. Revenues						
012-36911 OTHER MISCELLANEOUS	\$0	\$0	\$0	0	\$0	\$2,000
012-36921 CASH OVER/SHORT	\$-109	\$-29	\$-58	0	\$0	\$0
Total Misc. Revenues	\$-109	\$-29	\$-58	0	\$0	\$2,000
Special Revenues & Resources						
012-39110 DONATIONS	\$819	\$0	\$0	0	\$0	\$0
Total Special Revenues & Resources	\$819	\$0	\$0	0	\$0	\$0
Beginning Balance						
012-39990 BEGINNING BALANCE	\$-3,814,171	\$-4,129,592	\$-4,450,108	-4,483,539	\$-4,450,108	\$-4,869,414
Total Beginning Balance	\$-3,814,171	\$-4,129,592	\$-4,450,108	-4,483,539	\$-4,450,108	\$-4,869,414
TOTAL	\$-2,989,793	\$-3,291,804	\$-3,611,507	-3,594,539	\$-3,596,108	\$-3,997,414

012 QUINNS RECREATION COMPLEX

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40095 ICE FACILITY						
Personnel	\$607,004	\$631,720	\$643,357	668,140	\$659,177	\$570,633
Mat, Suppls, Services	\$299,255	\$263,702	\$250,069	286,860	\$301,385	\$321,760
Capital	\$1,048	\$924	\$0	2,000	\$2,000	\$2,000
Total 40095 ICE FACILITY	\$907,307	\$896,345	\$893,426	957,000	\$962,562	\$894,393
40096 FIELDS						
Personnel	\$170,022	\$182,343	\$207,082	253,618	\$237,789	\$211,527
Mat, Suppls, Services	\$61,471	\$79,616	\$54,762	68,955	\$68,955	\$65,555
Capital	\$1,000	\$0	\$0	4,000	\$4,000	\$4,000
Total 40096 FIELDS	\$232,492	\$261,959	\$261,844	326,573	\$310,744	\$281,082
40999 END BAL SUR(DEF)						
Ending Balance	\$-4,129,592	\$-4,450,108	\$0	-4,878,112	\$-4,869,414	\$-5,172,890
Total 40999 END BAL SUR(DEF)	\$-4,129,592	\$-4,450,108	\$0	-4,878,112	\$-4,869,414	\$-5,172,890
TOTAL	\$-2,989,793	\$-3,291,804	\$1,155,269	-3,594,539	\$-3,596,108	\$-3,997,414

POLICE SPECIAL REVENUE FUND - Budget Summary

021 POLICE SPECIAL REVENUE FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
State Revenue	\$1,350	\$800	\$0	0	\$0	\$0
Total Revenues	\$1,350	\$800	\$0	0	\$0	\$0
Other						
Beginning Balance	\$32,254	\$33,604	\$34,404	0	\$34,404	\$0
Total Other	\$32,254	\$33,604	\$34,404	0	\$34,404	\$0
TOTAL	\$33,604	\$34,404	\$34,404	0	\$34,404	\$0

021 POLICE SPECIAL REVENUE FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Capital	\$0	\$0	\$0	0	\$34,404	\$0
Total Depts	\$0	\$0	\$0	0	\$34,404	\$0
Other						
Ending Balance	\$33,604	\$34,404	\$0	0	\$0	\$0
Total Other	\$33,604	\$34,404	\$0	0	\$0	\$0
TOTAL	\$33,604	\$34,404	\$0	0	\$34,404	\$0

021 POLICE SPECIAL REVENUE FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
State Revenue						
021-33269 TOBACCO COMPLIANCE	\$1,350	\$800	\$0	0	\$0	\$0
Total State Revenue	\$1,350	\$800	\$0	0	\$0	\$0
Beginning Balance						
021-39990 BEGINNING BALANCE	\$32,254	\$33,604	\$34,404	0	\$34,404	\$0
Total Beginning Balance	\$32,254	\$33,604	\$34,404	0	\$34,404	\$0
TOTAL	\$33,604	\$34,404	\$34,404	0	\$34,404	\$0

021 POLICE SPECIAL REVENUE FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40999 END BAL SUR(DEF)						
Ending Balance	\$33,604	\$34,404	\$0	0	\$0	\$0
Total 40999 END BAL SUR(DEF)	\$33,604	\$34,404	\$0	0	\$0	\$0
41001 POLICE SPECIAL REVENUE FUND						
Capital	\$0	\$0	\$0	0	\$34,404	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	0	\$34,404	\$0
TOTAL	\$33,604	\$34,404	\$0	0	\$34,404	\$0

CRIMINAL FORFEITURE RESTRICTED ACCOUNT - Budget Summary

022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
State Revenue	\$9,685	\$22,948	\$56,556	0	\$56,955	\$0
Total Revenues	\$9,685	\$22,948	\$56,556	0	\$56,955	\$0
Other						
Beginning Balance	\$16,386	\$26,071	\$23,168	0	\$23,168	\$0
Total Other	\$16,386	\$26,071	\$23,168	0	\$23,168	\$0
TOTAL	\$26,071	\$49,019	\$79,724	0	\$80,123	\$0

022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Capital	\$0	\$25,851	\$56,556	0	\$80,123	\$0
Total Depts	\$0	\$25,851	\$56,556	0	\$80,123	\$0
Other						
Ending Balance	\$26,071	\$23,168	\$0	0	\$0	\$0
Total Other	\$26,071	\$23,168	\$0	0	\$0	\$0
TOTAL	\$26,071	\$49,019	\$56,556	0	\$80,123	\$0

022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
State Revenue						
022-33271 EQUITABLE SHARING	\$9,685	\$22,948	\$56,556	0	\$56,955	\$0
Total State Revenue	\$9,685	\$22,948	\$56,556	0	\$56,955	\$0
Beginning Balance						
022-39990 BEGINNING BALANCE	\$16,386	\$26,071	\$23,168	0	\$23,168	\$0
Total Beginning Balance	\$16,386	\$26,071	\$23,168	0	\$23,168	\$0
TOTAL	\$26,071	\$49,019	\$79,724	0	\$80,123	\$0

022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40999 END BAL SUR(DEF)						
Ending Balance	\$26,071	\$23,168	\$0	0	\$0	\$0
Total 40999 END BAL SUR(DEF)	\$26,071	\$23,168	\$0	0	\$0	\$0
41001 POLICE SPECIAL REVENUE FUND						
Capital	\$0	\$25,851	\$56,556	0	\$80,123	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$0	\$25,851	\$56,556	0	\$80,123	\$0
TOTAL	\$26,071	\$49,019	\$56,556	0	\$80,123	\$0

LOWER PARK AVE RDA SPECIAL REVENUE FUND - Budget Summary

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Property Taxes	\$2,279,414	\$2,763,710	\$2,887,348	2,413,792	\$2,921,706	\$2,947,000
Misc. Revenues	\$6,228	\$15,928	\$0	0	\$0	\$0
Total Revenues	\$2,285,642	\$2,779,638	\$2,887,348	2,413,792	\$2,921,706	\$2,947,000
Other						
Beginning Balance	\$254,047	\$322,354	\$857,555	287,034	\$857,555	\$1,420,096
Total Other	\$254,047	\$322,354	\$857,555	287,034	\$857,555	\$1,420,096
TOTAL	\$2,539,689	\$3,101,992	\$3,744,903	2,700,826	\$3,779,261	\$4,367,096

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Personnel	\$41,082	\$22,877	\$23,382	57,740	\$55,740	\$32,668
Mat, Suppls, Services	\$535,128	\$580,435	\$583,220	756,300	\$756,300	\$676,300
Total Depts	\$576,210	\$603,312	\$606,602	814,040	\$812,040	\$708,968
Other						
Interfund Transfer	\$1,641,125	\$1,641,125	\$1,547,125	1,641,125	\$1,547,125	\$2,092,532
Ending Balance	\$322,354	\$857,555	\$0	245,661	\$1,420,096	\$1,565,596
Total Other	\$1,963,479	\$2,498,680	\$1,547,125	1,886,786	\$2,967,221	\$3,658,128
TOTAL	\$2,539,689	\$3,101,992	\$2,153,727	2,700,826	\$3,779,261	\$4,367,096

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Property Taxes						
023-31113 PROP TAX INCREMENT RDA	\$524,265	\$635,653	\$664,090	543,212	\$660,032	\$680,000
023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	52,000	\$52,000	\$52,000
023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$1,755,149	\$2,128,057	\$2,223,258	1,818,580	\$2,209,674	\$2,215,000
Total Property Taxes	\$2,279,414	\$2,763,710	\$2,887,348	2,413,792	\$2,921,706	\$2,947,000
Misc. Revenues						
023-36111 INTEREST EARNINGS	\$6,228	\$15,928	\$0	0	\$0	\$0
Total Misc. Revenues	\$6,228	\$15,928	\$0	0	\$0	\$0
Beginning Balance						
023-39990 BEGINNING BALANCE	\$254,047	\$322,354	\$857,555	287,034	\$857,555	\$1,420,096
Total Beginning Balance	\$254,047	\$322,354	\$857,555	287,034	\$857,555	\$1,420,096
TOTAL	\$2,539,689	\$3,101,992	\$3,744,903	2,700,826	\$3,779,261	\$4,367,096

023 LOWER PARK AVE RDA SPECIAL REVENUE FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40624 RDA MITIGATION						
Mat, Suppls, Services	\$456,142	\$528,668	\$509,724	568,000	\$568,000	\$568,000
Total 40624 RDA MITIGATION	\$456,142	\$528,668	\$509,724	568,000	\$568,000	\$568,000
40999 END BAL SUR(DEF)						
Ending Balance	\$322,354	\$857,555	\$0	245,661	\$1,420,096	\$1,565,596
Total 40999 END BAL SUR(DEF)	\$322,354	\$857,555	\$0	245,661	\$1,420,096	\$1,565,596
42310 HISTORICAL INCENTIVE GRANT						
Mat, Suppls, Services	\$23,344	\$0	\$0	50,000	\$50,000	\$50,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$23,344	\$0	\$0	50,000	\$50,000	\$50,000
43328 LOWER PARK AVENUE RDA						
Personnel	\$41,082	\$22,877	\$23,382	57,740	\$55,740	\$32,668
Mat, Suppls, Services	\$55,642	\$51,767	\$73,497	138,300	\$138,300	\$58,300
Interfund Transfer	\$1,641,125	\$1,641,125	\$1,547,125	1,641,125	\$1,547,125	\$2,092,532
Total 43328 LOWER PARK AVENUE RDA	\$1,737,849	\$1,715,769	\$1,644,003	1,837,165	\$1,741,165	\$2,183,500
TOTAL	\$2,539,689	\$3,101,992	\$2,153,727	2,700,826	\$3,779,261	\$4,367,096

MAIN STREET RDA SPECIAL REVENUE FUND - Budget Summary

024 MAIN STREET RDA SPECIAL REVENUE FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Property Taxes	\$1,234,273	\$1,277,777	\$1,136,633	1,242,000	\$1,183,900	\$1,195,000
Misc. Revenues	\$5,819	\$12,058	\$0	0	\$0	\$0
Total Revenues	\$1,240,092	\$1,289,835	\$1,136,633	1,242,000	\$1,183,900	\$1,195,000
Other						
Beginning Balance	\$260,447	\$460,052	\$730,611	465,052	\$730,611	\$677,511
Total Other	\$260,447	\$460,052	\$730,611	465,052	\$730,611	\$677,511
TOTAL	\$1,500,539	\$1,749,887	\$1,867,244	1,707,052	\$1,914,511	\$1,872,511

024 MAIN STREET RDA SPECIAL REVENUE FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Mat, Suppls, Services	\$288,486	\$267,276	\$241,007	485,000	\$485,000	\$455,000
Total Depts	\$288,486	\$267,276	\$241,007	485,000	\$485,000	\$455,000
Other						
Interfund Transfer	\$752,000	\$752,000	\$752,000	752,000	\$752,000	\$690,000
Ending Balance	\$460,052	\$730,611	\$0	470,052	\$677,511	\$727,511
Total Other	\$1,212,052	\$1,482,611	\$752,000	1,222,052	\$1,429,511	\$1,417,511
TOTAL	\$1,500,538	\$1,749,887	\$993,007	1,707,052	\$1,914,511	\$1,872,511

024 MAIN STREET RDA SPECIAL REVENUE FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Property Taxes						
024-31113 PROP TAX INCREMENT RDA	\$283,883	\$293,889	\$261,426	274,160	\$260,797	\$265,000
024-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	50,000	\$50,000	\$50,000
024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$950,390	\$983,888	\$875,208	917,840	\$873,103	\$880,000
Total Property Taxes	\$1,234,273	\$1,277,777	\$1,136,633	1,242,000	\$1,183,900	\$1,195,000
Misc. Revenues						
024-36111 INTEREST EARNINGS	\$5,819	\$12,058	\$0	0	\$0	\$0
Total Misc. Revenues	\$5,819	\$12,058	\$0	0	\$0	\$0
Beginning Balance						
024-39990 BEGINNING BALANCE	\$260,447	\$460,052	\$730,611	465,052	\$730,611	\$677,511
Total Beginning Balance	\$260,447	\$460,052	\$730,611	465,052	\$730,611	\$677,511
TOTAL	\$1,500,539	\$1,749,887	\$1,867,244	1,707,052	\$1,914,511	\$1,872,511

024 MAIN STREET RDA SPECIAL REVENUE FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40623 RDA MITIGATION - MAI						
Mat, Suppls, Services	\$276,177	\$262,566	\$240,086	405,000	\$405,000	\$405,000
Total 40623 RDA MITIGATION - MAI	\$276,177	\$262,566	\$240,086	405,000	\$405,000	\$405,000
40999 END BAL SUR(DEF)						
Ending Balance	\$460,052	\$730,611	\$0	470,052	\$677,511	\$727,511
Total 40999 END BAL SUR(DEF)	\$460,052	\$730,611	\$0	470,052	\$677,511	\$727,511
42310 HISTORICAL INCENTIVE GRANT						
Mat, Suppls, Services	\$0	\$0	\$0	30,000	\$30,000	\$30,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$0	30,000	\$30,000	\$30,000
43303 MAIN STREET RDA						
Mat, Suppls, Services	\$12,309	\$4,710	\$921	50,000	\$50,000	\$20,000
Interfund Transfer	\$752,000	\$752,000	\$752,000	752,000	\$752,000	\$690,000
Total 43303 MAIN STREET RDA	\$764,309	\$756,710	\$752,921	802,000	\$802,000	\$710,000
TOTAL	\$1,500,538	\$1,749,887	\$993,007	1,707,052	\$1,914,511	\$1,872,511

CAPITAL IMPROVEMENT FUND - Budget Summary

031 CAPITAL IMPROVEMENT FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Sales Tax	\$8,010,452	\$7,159,183	\$7,349,696	9,540,207	\$9,540,207	\$9,750,207
Planning Building & Engineering Fees	\$308,787	\$432,381	\$620,441	373,000	\$373,000	\$355,000
Federal Revenue	\$11,140	\$1,044	\$0	0	\$0	\$0
State Revenue	\$520,721	\$431,761	\$369,790	360,000	\$360,000	\$360,000
County/SP District Revenue	\$637,316	\$2,520,580	\$106,252	1,680,000	\$1,680,000	\$1,580,000
Transit Charges for Services	\$0	\$0	\$0	0	\$6,429,000	\$0
Misc. Revenues	\$2,837,006	\$4,303,532	\$430,991	1,198,000	\$1,198,000	\$20,198,000
Interfund Transactions (CIP/Debt)	\$28,171,029	\$33,203,271	\$64,444,555	2,357,042	\$2,357,042	\$2,357,042
Special Revenues & Resources	\$3,737,067	\$813,486	\$236,220	302,500	\$302,500	\$302,500
Bond Proceeds	\$0	\$0	\$0	60,300,000	\$79,700,608	\$3,000,000
Total Revenues	\$44,233,518	\$48,865,239	\$73,557,945	76,110,749	\$101,940,357	\$37,902,749
Other						
Beginning Balance	\$36,922,033	\$31,142,544	\$40,859,511	67,307,997	\$40,859,511	\$10,196,484
Total Other	\$36,922,033	\$31,142,544	\$40,859,511	67,307,997	\$40,859,511	\$10,196,484
TOTAL	\$81,155,551	\$80,007,783	\$114,417,456	143,418,746	\$142,799,868	\$48,099,233

031 CAPITAL IMPROVEMENT FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Personnel	\$68,537	\$46,395	\$62,867	0	\$0	\$0
Capital	\$48,658,602	\$35,749,161	\$67,945,652	65,868,694	\$129,850,622	\$45,165,719
Total Depts	\$48,727,139	\$35,795,556	\$68,008,519	65,868,694	\$129,850,622	\$45,165,719
Other						
Interfund Transfer	\$1,285,867	\$3,352,716	\$3,669,062	3,345,387	\$2,752,762	\$2,752,762
Ending Balance	\$31,142,544	\$40,859,511	\$0	74,204,665	\$10,196,484	\$180,752
Total Other	\$32,428,411	\$44,212,227	\$3,669,062	77,550,052	\$12,949,246	\$2,933,514
TOTAL	\$81,155,550	\$80,007,783	\$71,677,581	143,418,746	\$142,799,868	\$48,099,233

031 CAPITAL IMPROVEMENT FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Sales Tax						
031-31213 RESORT TAX	\$3,084,250	\$700,000	\$0	2,550,207	\$2,550,207	\$2,550,207
031-31215 ADDITIONAL RESORT SALES TAX	\$4,926,202	\$4,866,464	\$4,765,407	4,540,000	\$4,540,000	\$4,650,000
031-31216 TRANSIENT ROOM TAX	\$0	\$1,592,720	\$2,584,289	2,450,000	\$2,450,000	\$2,550,000
Total Sales Tax	\$8,010,452	\$7,159,183	\$7,349,696	9,540,207	\$9,540,207	\$9,750,207
Planning Building & Engineering Fees						
031-32361 IMPACT FEES	\$308,787	\$432,381	\$620,441	373,000	\$373,000	\$355,000
Total Planning Building & Engineering Fees	\$308,787	\$432,381	\$620,441	373,000	\$373,000	\$355,000
Federal Revenue						
031-33110 FEDERAL GRANTS	\$11,140	\$1,044	\$0	0	\$0	\$0
Total Federal Revenue	\$11,140	\$1,044	\$0	0	\$0	\$0
State Revenue						
031-33252 STATE CONTRIBUTION	\$11,650	\$11,500	\$11,850	0	\$0	\$0
031-33261 CLASS C ROAD	\$509,071	\$420,261	\$357,940	360,000	\$360,000	\$360,000
Total State Revenue	\$520,721	\$431,761	\$369,790	360,000	\$360,000	\$360,000
County/SP District Revenue						
031-33311 COUNTY CONTRIBUTION	\$581,115	\$2,510,580	\$0	1,680,000	\$1,680,000	\$1,580,000
031-33312 RECR, ARTS & PARK - RAP TAX GRANT	\$56,201	\$10,000	\$106,252	0	\$0	\$0
Total County/SP District Revenue	\$637,316	\$2,520,580	\$106,252	1,680,000	\$1,680,000	\$1,580,000
Transit Charges for Services						
031-34230 REGIONAL TRANSIT REVENUE	\$0	\$0	\$0	0	\$6,429,000	\$0
Total Transit Charges for Services	\$0	\$0	\$0	0	\$6,429,000	\$0
Misc. Revenues						
031-36111 INTEREST EARNINGS	\$406,963	\$619,040	\$141,823	20,000	\$20,000	\$20,000
031-36210 RENTAL INCOME	\$30	\$0	\$3,500	173,000	\$173,000	\$173,000
031-36309 SALE OF PROPERTY-AFFORDABLE HOUSING	\$0	\$2,700,184	\$166,791	0	\$0	\$0
031-36310 SALE OF ASSETS	\$2,239,756	\$790,722	\$0	1,000,000	\$1,000,000	\$20,000,000
031-36325 GARAGE REVENUE	\$174,917	\$189,117	\$113,964	0	\$0	\$0
031-36911 OTHER MISCELLANEOUS	\$15,340	\$4,469	\$4,912	5,000	\$5,000	\$5,000
Total Misc. Revenues	\$2,837,006	\$4,303,532	\$430,991	1,198,000	\$1,198,000	\$20,198,000
Interfund Transactions (CIP/Debt)						
031-38213 GEN FUND TRANS TO FUND 31 CIP	\$0	\$3,000,023	\$2,357,042	2,357,042	\$2,357,042	\$2,357,042
031-38271 TRANS FROM DEBT SERVICE FUND	\$28,171,029	\$30,203,248	\$62,087,513	0	\$0	\$0
Total Interfund Transactions (CIP/Debt)	\$28,171,029	\$33,203,271	\$64,444,555	2,357,042	\$2,357,042	\$2,357,042
Special Revenues & Resources						

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
031-39110 DONATIONS	\$3,599,329	\$150,000	\$0	0	\$0	\$0
031-39126 OTHER CONTRIBUTIONS	\$131,863	\$657,539	\$226,363	300,000	\$300,000	\$300,000
031-39129 LIBRARY FUNDRAISING DONATION	\$5,875	\$5,947	\$9,857	2,500	\$2,500	\$2,500
Total Special Revenues & Resources	\$3,737,067	\$813,486	\$236,220	302,500	\$302,500	\$302,500
Bond Proceeds						
031-39220 BOND PROCEEDS	\$0	\$0	\$0	60,300,000	\$79,700,608	\$3,000,000
Total Bond Proceeds	\$0	\$0	\$0	60,300,000	\$79,700,608	\$3,000,000
Beginning Balance						
031-39990 BEGINNING BALANCE	\$36,922,033	\$31,142,544	\$40,859,511	67,307,997	\$40,859,511	\$10,196,484
Total Beginning Balance	\$36,922,033	\$31,142,544	\$40,859,511	67,307,997	\$40,859,511	\$10,196,484
TOTAL	\$81,155,551	\$80,007,783	\$114,417,456	143,418,746	\$142,799,868	\$48,099,233

031 CAPITAL IMPROVEMENT FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40821 TRANS TO OTHER FUND						
Interfund Transfer	\$1,285,867	\$3,352,716	\$3,669,062	3,345,387	\$2,752,762	\$2,752,762
Total 40821 TRANS TO OTHER FUND	\$1,285,867	\$3,352,716	\$3,669,062	3,345,387	\$2,752,762	\$2,752,762
40999 END BAL SUR(DEF)						
Ending Balance	\$31,142,544	\$40,859,511	\$0	74,204,665	\$10,196,484	\$180,752
Total 40999 END BAL SUR(DEF)	\$31,142,544	\$40,859,511	\$0	74,204,665	\$10,196,484	\$180,752
43300 FIVE YEAR CIP						
Capital	\$0	\$0	\$0	0	\$5,073,395	\$0
Total 43300 FIVE YEAR CIP	\$0	\$0	\$0	0	\$5,073,395	\$0
43301 ENGINEERING & PLANNING						
Capital	\$3,562	\$0	\$0	33,000	\$76,177	\$0
Total 43301 ENGINEERING & PLANNING	\$3,562	\$0	\$0	33,000	\$76,177	\$0
43302 INFORMATION SYSTEMS ENHANCEMENT						
Capital	\$22,373	\$127	\$87	0	\$23,355	\$0
Total 43302 INFORMATION SYSTEMS ENHANCEMENT	\$22,373	\$127	\$87	0	\$23,355	\$0
43308 CITY PARK						
Capital	\$17,950	\$90,948	\$2,447	100,000	\$487,923	\$150,000
Total 43308 CITY PARK	\$17,950	\$90,948	\$2,447	100,000	\$487,923	\$150,000
43311 PAVEMENT MANAGEMENT						
Capital	\$839,209	\$806,042	\$758,650	873,000	\$990,507	\$1,000,000
Total 43311 PAVEMENT MANAGEMENT	\$839,209	\$806,042	\$758,650	873,000	\$990,507	\$1,000,000

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
43320 AFFORDABLE HOUSING						
Capital	\$0	\$250,185	\$286,527	0	\$965,049	\$0
Total 43320 AFFORDABLE HOUSING	\$0	\$250,185	\$286,527	0	\$965,049	\$0
43324 MCPOLIN FARM PROPERTY MAINTENANCE						
Capital	\$0	\$0	\$0	0	\$2,280	\$0
Total 43324 MCPOLIN FARM PROPERTY MAINTENANCE	\$0	\$0	\$0	0	\$2,280	\$0
43329 ADA IMPLEMENTATION						
Capital	\$0	\$0	\$0	5,000	\$70,523	\$5,000
Total 43329 ADA IMPLEMENTATION	\$0	\$0	\$0	5,000	\$70,523	\$5,000
43332 LIBRARY DONATION EXP						
Capital	\$12,090	\$12,810	\$12,839	0	\$32,344	\$0
Total 43332 LIBRARY DONATION EXP	\$12,090	\$12,810	\$12,839	0	\$32,344	\$0
43333 DIRECTIONAL SIGNAGE						
Capital	\$15,000	\$0	\$7,842	35,000	\$48,995	\$0
Total 43333 DIRECTIONAL SIGNAGE	\$15,000	\$0	\$7,842	35,000	\$48,995	\$0
43349 TRAFFIC CALMING						
Capital	\$21,493	\$16,340	\$11,667	10,000	\$86,428	\$10,000
Total 43349 TRAFFIC CALMING	\$21,493	\$16,340	\$11,667	10,000	\$86,428	\$10,000
43356 TRAILS MASTER PLAN IMPLEMENTATION						
Capital	\$204,752	\$94,330	\$39,771	70,000	\$168,040	\$70,000
Total 43356 TRAILS MASTER PLAN IMPLEMENTATION	\$204,752	\$94,330	\$39,771	70,000	\$168,040	\$70,000
43380 ECONOMIC STUDY						
Capital	\$0	\$0	\$0	0	\$66,268	\$0
Total 43380 ECONOMIC STUDY	\$0	\$0	\$0	0	\$66,268	\$0
43401 PUBLIC ART						
Capital	\$6,501	\$2,400	\$37,817	0	\$345,150	\$0
Total 43401 PUBLIC ART	\$6,501	\$2,400	\$37,817	0	\$345,150	\$0
43402 FRIENDS OF THE FARM						
Capital	\$2,500	\$1,647	\$640	0	\$24,012	\$0
Total 43402 FRIENDS OF THE FARM	\$2,500	\$1,647	\$640	0	\$24,012	\$0
43404 OPEN SPACE IMPROVEMENTS						
Personnel	\$0	\$11,874	\$37,452	0	\$0	\$0
Capital	\$589,408	\$620,831	\$276,510	300,000	\$734,694	\$300,000
Total 43404 OPEN SPACE IMPROVEMENTS	\$589,408	\$632,704	\$313,962	300,000	\$734,694	\$300,000
43411 NEIGHBORHOOD PARKS						
Capital	\$0	\$0	\$0	0	\$265,874	\$0
Total 43411 NEIGHBORHOOD PARKS	\$0	\$0	\$0	0	\$265,874	\$0
43456 QUINN'S ICE/FIELDS PHASE II						
Capital	\$447	\$6,930	\$98,342	0	\$135,147	\$0
Total 43456 QUINN'S ICE/FIELDS PHASE II	\$447	\$6,930	\$98,342	0	\$135,147	\$0
43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$162,333	\$13,119	\$62,724	65,000	\$161,554	\$65,000
Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	\$162,333	\$13,119	\$62,724	65,000	\$161,554	\$65,000
43478 ASSET MGNT/REPLACEMENT PROGRAM						
Capital	\$570,811	\$457,322	\$561,295	552,709	\$2,114,963	\$552,709
Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$570,811	\$457,322	\$561,295	552,709	\$2,114,963	\$552,709
43482 ICE FACILITY CAPITAL REPLACEMENT						
Capital	\$76,328	\$8,401	\$-20,120	360,000	\$400,826	\$100,000
Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$76,328	\$8,401	\$-20,120	360,000	\$400,826	\$100,000
43490 OTIS PHASE III(A)						
Personnel	\$656	\$0	\$0	0	\$0	\$0
Capital	\$5,301	\$1,184,725	\$519,072	0	\$1,784,318	\$0
Total 43490 OTIS PHASE III(A)	\$5,957	\$1,184,725	\$519,072	0	\$1,784,318	\$0
43493 ICE FACILITY CAPITAL IMPROVEMENTS						
Capital	\$7,727	\$20,000	\$11,220	0	\$0	\$0
Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS	\$7,727	\$20,000	\$11,220	0	\$0	\$0
43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT						
Capital	\$2,120	\$47,570	\$0	0	\$49,690	\$0
Total 43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT	\$2,120	\$47,570	\$0	0	\$49,690	\$0
43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI						
Capital	\$0	\$0	\$0	0	\$30,511	\$0
Total 43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI	\$0	\$0	\$0	0	\$30,511	\$0
43526 WALKABILITY IMPLEMENTATION						
Personnel	\$8,059	\$4,592	\$1,030	0	\$0	\$0
Capital	\$115,310	\$4,935	\$0	0	\$4,784,885	\$0
Total 43526 WALKABILITY IMPLEMENTATION	\$123,369	\$9,527	\$1,030	0	\$4,784,885	\$0
43529 WALKABILITY MAINTENANCE						
Capital	\$41,108	\$40,890	\$37,626	40,500	\$55,322	\$40,500
Total 43529 WALKABILITY MAINTENANCE	\$41,108	\$40,890	\$37,626	40,500	\$55,322	\$40,500
43535 CHINA BRIDGE GARAGE EVENT PARKING						
Capital	\$0	\$0	\$-15,207	0	\$638,126	\$340,000
Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$0	\$0	\$-15,207	0	\$638,126	\$340,000
43540 RACQUET CLUB RENOVATION						
Capital	\$0	\$3,007	\$0	0	\$1,962	\$0
Total 43540 RACQUET CLUB RENOVATION	\$0	\$3,007	\$0	0	\$1,962	\$0
43542 EMERGENCY MANAGEMENT PROGRAM START UP						
Capital	\$6,687	\$7,648	\$3,384	15,000	\$37,008	\$0
Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$6,687	\$7,648	\$3,384	15,000	\$37,008	\$0
43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT						
Capital	\$0	\$0	\$0	0	\$99,779	\$0
Total 43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT	\$0	\$0	\$0	0	\$99,779	\$0
43577 IRRIGATION CONTROL REPLACEMENT						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$15,480	\$30,000	\$21,940	20,000	\$4,417	\$0
Total 43577 IRRIGATION CONTROL REPLACEMENT	\$15,480	\$30,000	\$21,940	20,000	\$4,417	\$0
43578 ELECTRONIC RECORD ARCHIVING						
Capital	\$0	\$0	\$0	0	\$95,000	\$0
Total 43578 ELECTRONIC RECORD ARCHIVING	\$0	\$0	\$0	0	\$95,000	\$0
43581 MIDDLE SILVER CREEK						
Capital	\$0	\$0	\$0	0	\$234,297	\$0
Total 43581 MIDDLE SILVER CREEK	\$0	\$0	\$0	0	\$234,297	\$0
43589 STORM WATER IMPROVEMENTS						
Capital	\$105,472	\$94,125	\$-4,999	66,150	\$117,305	\$50,000
Total 43589 STORM WATER IMPROVEMENTS	\$105,472	\$94,125	\$-4,999	66,150	\$117,305	\$50,000
43598 SECURITY PROJECTS						
Capital	\$65,476	\$49,057	\$6,327	75,000	\$136,929	\$0
Total 43598 SECURITY PROJECTS	\$65,476	\$49,057	\$6,327	75,000	\$136,929	\$0
43601 SOILS REPOSITORY						
Capital	\$0	\$0	\$0	0	\$4,204,144	\$0
Total 43601 SOILS REPOSITORY	\$0	\$0	\$0	0	\$4,204,144	\$0
43606 ENVIRONMENTAL REVOLVING LOAN FUND						
Capital	\$0	\$29,432	\$0	0	\$94,484	\$0
Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	\$0	\$29,432	\$0	0	\$94,484	\$0
43607 DT ENHANCEMENT PHASE 2						
Personnel	\$59,765	\$29,930	\$9,394	0	\$0	\$0
Capital	\$334,320	\$357,794	\$432,478	0	\$1,351,119	\$0
Total 43607 DT ENHANCEMENT PHASE 2	\$394,085	\$387,724	\$441,872	0	\$1,351,119	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL						
Capital	\$0	\$25,000	\$0	0	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$25,000	\$0	0	\$0	\$0
43626 APP DEVELOPMENT						
Capital	\$24,980	\$6,500	\$30,820	0	\$13,045	\$0
Total 43626 APP DEVELOPMENT	\$24,980	\$6,500	\$30,820	0	\$13,045	\$0
43628 CEMETERY IMPROVEMENTS						
Capital	\$500	\$700	\$0	0	\$27,714	\$0
Total 43628 CEMETERY IMPROVEMENTS	\$500	\$700	\$0	0	\$27,714	\$0
43629 AQUATICS EQUIPMENT REPLACEMENT						
Capital	\$7,495	\$12,830	\$10,120	15,000	\$24,674	\$15,000
Total 43629 AQUATICS EQUIPMENT REPLACEMENT	\$7,495	\$12,830	\$10,120	15,000	\$24,674	\$15,000
43631 SPRIGGS BARN						
Capital	\$0	\$0	\$0	0	\$5,000	\$0
Total 43631 SPRIGGS BARN	\$0	\$0	\$0	0	\$5,000	\$0
43643 OPEN SPACE ACQUISITION						
Capital	\$0	\$17,709	\$0	0	\$0	\$3,000,000

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Total 43643 OPEN SPACE ACQUISITION	\$0	\$17,709	\$0	0	\$0	\$3,000,000
43645 PROSPECTOR DRAIN						
Capital	\$134,168	\$205,946	\$38,179	0	\$2,072,400	\$0
Total 43645 PROSPECTOR DRAIN	\$134,168	\$205,946	\$38,179	0	\$2,072,400	\$0
43652 FLEET MGMT SOFTWARE						
Capital	\$0	\$0	\$0	0	\$103,986	\$0
Total 43652 FLEET MGMT SOFTWARE	\$0	\$0	\$0	0	\$103,986	\$0
43656 DEER VALLEY DR PHS II						
Capital	\$45,429	\$0	\$0	0	\$0	\$0
Total 43656 DEER VALLEY DR PHS II	\$45,429	\$0	\$0	0	\$0	\$0
43657 BON PARK/RMP SUBSTATION RELOC/MIT						
Capital	\$12,919	\$96,473	\$139,541	0	\$1,158,844	\$0
Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	\$12,919	\$96,473	\$139,541	0	\$1,158,844	\$0
43661 DOG PARK IMPRVMT						
Capital	\$0	\$0	\$0	5,000	\$50,307	\$5,000
Total 43661 DOG PARK IMPRVMT	\$0	\$0	\$0	5,000	\$50,307	\$5,000
43662 NETWORK/SECURITY ENHANCE						
Capital	\$108	\$29,272	\$80,541	57,500	\$113,728	\$0
Total 43662 NETWORK/SECURITY ENHANCE	\$108	\$29,272	\$80,541	57,500	\$113,728	\$0
43663 WEBSITE REMODEL						
Capital	\$0	\$0	\$0	0	\$12,378	\$0
Total 43663 WEBSITE REMODEL	\$0	\$0	\$0	0	\$12,378	\$0
43664 OUTDOOR TENNIS COURT REBUILD						
Capital	\$0	\$0	\$0	0	\$564	\$0
Total 43664 OUTDOOR TENNIS COURT REBUILD	\$0	\$0	\$0	0	\$564	\$0
43665 OLD TOWN STAIRS						
Capital	\$0	\$0	\$0	0	\$21,276	\$0
Total 43665 OLD TOWN STAIRS	\$0	\$0	\$0	0	\$21,276	\$0
43669 RECREATION SOFTWARE						
Capital	\$0	\$0	\$0	0	\$12,000	\$0
Total 43669 RECREATION SOFTWARE	\$0	\$0	\$0	0	\$12,000	\$0
43670 MS INFRASTRUCTURE MAINT						
Capital	\$34,660	\$29,620	\$43,217	100,000	\$473,719	\$100,000
Total 43670 MS INFRASTRUCTURE MAINT	\$34,660	\$29,620	\$43,217	100,000	\$473,719	\$100,000
43674 SURVEY MONUMENT RE-ESTABLISHMENT						
Capital	\$0	\$0	\$0	15,000	\$20,000	\$15,000
Total 43674 SURVEY MONUMENT RE-ESTABLISHMENT	\$0	\$0	\$0	15,000	\$20,000	\$15,000
43675 HISTORIC WALL/HILLSIDE AVE						
Capital	\$0	\$0	\$0	0	\$163,100	\$0
Total 43675 HISTORIC WALL/HILLSIDE AVE	\$0	\$0	\$0	0	\$163,100	\$0
43676 ENGINEERING SMALL PROJECTS						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$1,450	\$0	\$849	0	\$10,794	\$0
Total 43676 ENGINEERING SMALL PROJECTS	\$1,450	\$0	\$849	0	\$10,794	\$0
43677 PROSPECTOR AVE RECONSTRUCTION						
Personnel	\$0	\$0	\$770	0	\$0	\$0
Capital	\$27,579	\$-64,711	\$-4,686	0	\$1,888,709	\$0
Total 43677 PROSPECTOR AVE RECONSTRUCTION	\$27,579	\$-64,711	\$-3,916	0	\$1,888,709	\$0
43680 FIBER CONNECTION TO QUINN'S ICE & WATER						
Capital	\$3,376	\$44,223	\$0	0	\$15,777	\$0
Total 43680 FIBER CONNECTION TO QUINN'S ICE & WATER	\$3,376	\$44,223	\$0	0	\$15,777	\$0
43681 LIBRARY TECH EQUIP REPLACE						
Capital	\$0	\$0	\$11,436	24,387	\$101,954	\$24,387
Total 43681 LIBRARY TECH EQUIP REPLACE	\$0	\$0	\$11,436	24,387	\$101,954	\$24,387
43682 COUNCIL CHAMBERS ADV TECH UPGRADES						
Capital	\$11,750	\$0	\$0	0	\$16,000	\$0
Total 43682 COUNCIL CHAMBERS ADV TECH UPGRADES	\$11,750	\$0	\$0	0	\$16,000	\$0
43688 REGIONAL INTERCONNECT						
Capital	\$0	\$0	\$0	0	\$0	\$50,000
Total 43688 REGIONAL INTERCONNECT	\$0	\$0	\$0	0	\$0	\$50,000
43694 MCPOLIN FARM BARN SEISMIC UPGRADE						
Capital	\$1,023,253	\$0	\$0	0	\$4,970	\$0
Total 43694 MCPOLIN FARM BARN SEISMIC UPGRADE	\$1,023,253	\$0	\$0	0	\$4,970	\$0
43695 SNOW STORAGE LOT						
Capital	\$0	\$0	\$0	0	\$26	\$0
Total 43695 SNOW STORAGE LOT	\$0	\$0	\$0	0	\$26	\$0
43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO						
Capital	\$35,166	\$2,221	\$0	25,000	\$48,090	\$25,000
Total 43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO	\$35,166	\$2,221	\$0	25,000	\$48,090	\$25,000
43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS						
Capital	\$5,521	\$0	\$0	0	\$74,898	\$0
Total 43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS	\$5,521	\$0	\$0	0	\$74,898	\$0
43700 STREETS AND WATER MAINTENANCE BUILDING						
Personnel	\$58	\$0	\$0	0	\$0	\$0
Capital	\$931,451	\$255,467	\$75,541	0	\$1,834,873	\$0
Total 43700 STREETS AND WATER MAINTENANCE BUILDING	\$931,509	\$255,467	\$75,541	0	\$1,834,873	\$0
43709 LAND ACQUISITION/BANKING PROGRAM						
Capital	\$4,725,155	\$0	\$0	0	\$274,845	\$0
Total 43709 LAND ACQUISITION/BANKING PROGRAM	\$4,725,155	\$0	\$0	0	\$274,845	\$0
43713 MASTER PLAN RECREATION AMENITIES						
Capital	\$-8,947	\$0	\$6,048	0	\$71,585	\$0
Total 43713 MASTER PLAN RECREATION AMENITIES	\$-8,947	\$0	\$6,048	0	\$71,585	\$0
43719 REPLACEMENT OF DATA BACKUP SYSTEM						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$0	\$160	\$0	0	\$160	\$0
Total 43719 REPLACEMENT OF DATA BACKUP SYSTEM	\$0	\$160	\$0	0	\$160	\$0
43720 VIDEO STORAGE ARRAY						
Capital	\$0	\$0	\$60,000	0	\$60,000	\$0
Total 43720 VIDEO STORAGE ARRAY	\$0	\$0	\$60,000	0	\$60,000	\$0
43727 LED STREET LIGHTS PHASE 1						
Capital	\$7,817	\$8,306	\$0	0	\$6,917	\$0
Total 43727 LED STREET LIGHTS PHASE 1	\$7,817	\$8,306	\$0	0	\$6,917	\$0
43728 BUS STOP PLAY PROJECT						
Capital	\$950	\$0	\$0	0	\$0	\$0
Total 43728 BUS STOP PLAY PROJECT	\$950	\$0	\$0	0	\$0	\$0
43736 DOWNTOWN PROJECTS - PHASE III						
Capital	\$102,421	\$0	\$0	0	\$0	\$0
Total 43736 DOWNTOWN PROJECTS - PHASE III	\$102,421	\$0	\$0	0	\$0	\$0
43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M						
Capital	\$0	\$0	\$0	0	\$35,000	\$0
Total 43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M	\$0	\$0	\$0	0	\$35,000	\$0
43742 PARK AVE. RECONSTRUCTION						
Capital	\$0	\$0	\$0	292,000	\$292,000	\$1,788,000
Total 43742 PARK AVE. RECONSTRUCTION	\$0	\$0	\$0	292,000	\$292,000	\$1,788,000
43743 RECREATION BLDG. CITY PARK						
Capital	\$0	\$0	\$0	300,000	\$800,000	\$0
Total 43743 RECREATION BLDG. CITY PARK	\$0	\$0	\$0	300,000	\$800,000	\$0
43744 VMS REPLACEMENT						
Capital	\$37,836	\$0	\$0	0	\$2,164	\$0
Total 43744 VMS REPLACEMENT	\$37,836	\$0	\$0	0	\$2,164	\$0
43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE						
Capital	\$0	\$324	\$119	0	\$99,676	\$0
Total 43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE	\$0	\$324	\$119	0	\$99,676	\$0
43759 DOWNTOWN PROJECTS PLAZAS						
Capital	\$216,154	\$60,605	\$400	0	\$561,005	\$0
Total 43759 DOWNTOWN PROJECTS PLAZAS	\$216,154	\$60,605	\$400	0	\$561,005	\$0
43771 PROSPECTOR AVENUE RECONSTRUCTION						
Capital	\$0	\$0	\$407,976	0	\$0	\$0
Total 43771 PROSPECTOR AVENUE RECONSTRUCTION	\$0	\$0	\$407,976	0	\$0	\$0
43773 DUMP TRUCK						
Capital	\$0	\$0	\$0	0	\$0	\$150,000
Total 43773 DUMP TRUCK	\$0	\$0	\$0	0	\$0	\$150,000
43776 VEHICLE & EQUIP REPLACE						
Capital	\$0	\$0	\$0	70,000	\$0	\$50,000
Total 43776 VEHICLE & EQUIP REPLACE	\$0	\$0	\$0	70,000	\$0	\$50,000

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
43777 PROSPECTOR AVE STORM WATER						
Capital	\$0	\$137,870	\$0	0	\$222,130	\$0
Total 43777 PROSPECTOR AVE STORM WATER	\$0	\$137,870	\$0	0	\$222,130	\$0
43779 PARK AVE STORM DRAIN						
Capital	\$0	\$0	\$0	0	\$0	\$750,000
Total 43779 PARK AVE STORM DRAIN	\$0	\$0	\$0	0	\$0	\$750,000
43782 PC MARC TENNIS COURT RESURFACE						
Capital	\$0	\$0	\$0	17,000	\$37,000	\$0
Total 43782 PC MARC TENNIS COURT RESURFACE	\$0	\$0	\$0	17,000	\$37,000	\$0
43783 CORE FABRIC EXTENDER						
Capital	\$0	\$6,000	\$0	0	\$0	\$0
Total 43783 CORE FABRIC EXTENDER	\$0	\$6,000	\$0	0	\$0	\$0
43788 TIMEKEEPING SOFTWARE UPGRADE						
Capital	\$0	\$0	\$0	0	\$10,000	\$0
Total 43788 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	0	\$10,000	\$0
43793 MOBILE MANAGEMENT SERVER						
Capital	\$0	\$0	\$0	0	\$35,100	\$0
Total 43793 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$35,100	\$0
43798 WINDOWS 10 CLIENT LICENSES						
Capital	\$0	\$5,500	\$0	0	\$0	\$0
Total 43798 WINDOWS 10 CLIENT LICENSES	\$0	\$5,500	\$0	0	\$0	\$0
43804 BONANZA FLATS						
Capital	\$38,033,655	\$0	\$205,957	2,000,000	\$2,245,579	\$2,000,000
Total 43804 BONANZA FLATS	\$38,033,655	\$0	\$205,957	2,000,000	\$2,245,579	\$2,000,000
43816 SPORTS FIELD - TURF AERATOR						
Capital	\$0	\$26,000	\$0	0	\$0	\$0
Total 43816 SPORTS FIELD - TURF AERATOR	\$0	\$26,000	\$0	0	\$0	\$0
43817 ARTS & CULTURE PROJECT						
Capital	\$0	\$19,297,809	\$0	1,038,968	\$1,241,159	\$7,109,987
Total 43817 ARTS & CULTURE PROJECT	\$0	\$19,297,809	\$0	1,038,968	\$1,241,159	\$7,109,987
43818 CENTRAL PARK CITY CONDOS						
Capital	\$0	\$4,242,235	\$0	0	\$20,455	\$0
Total 43818 CENTRAL PARK CITY CONDOS	\$0	\$4,242,235	\$0	0	\$20,455	\$0
43819 WOODSIDE PHASE I						
Personnel	\$0	\$0	\$9,480	0	\$0	\$0
Capital	\$0	\$1,052,486	\$3,599,955	0	\$3,591,740	\$0
Total 43819 WOODSIDE PHASE I	\$0	\$1,052,486	\$3,609,436	0	\$3,591,740	\$0
43820 TREASURE HILL						
Capital	\$0	\$6,000,000	\$58,000,608	58,000,000	\$59,700,000	\$0
Total 43820 TREASURE HILL	\$0	\$6,000,000	\$58,000,608	58,000,000	\$59,700,000	\$0
43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$0	\$0	\$0	0	\$29,000	\$0
Total 43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	\$0	\$0	\$0	0	\$29,000	\$0
43835 GIS: GEOEVENT SERVER LICENSE						
Capital	\$0	\$0	\$0	0	\$0	\$5,000
Total 43835 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	0	\$0	\$5,000
43838 OFFICE 2016 LICENSES						
Capital	\$0	\$0	\$992	67,480	\$117,480	\$0
Total 43838 OFFICE 2016 LICENSES	\$0	\$0	\$992	67,480	\$117,480	\$0
43841 BUBBLE REPAIR						
Capital	\$0	\$0	\$106,938	15,000	\$30,000	\$0
Total 43841 BUBBLE REPAIR	\$0	\$0	\$106,938	15,000	\$30,000	\$0
43844 WOODSIDE PHASE II						
Personnel	\$0	\$0	\$4,740	0	\$0	\$0
Capital	\$0	\$0	\$1,982,221	1,000,000	\$19,700,000	\$2,095,136
Total 43844 WOODSIDE PHASE II	\$0	\$0	\$1,986,961	1,000,000	\$19,700,000	\$2,095,136
43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL						
Capital	\$0	\$0	\$0	6,000	\$6,000	\$0
Total 43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL	\$0	\$0	\$0	6,000	\$6,000	\$0
43846 SR 248 NEW TUNNEL						
Capital	\$0	\$0	\$0	0	\$6,400,000	\$0
Total 43846 SR 248 NEW TUNNEL	\$0	\$0	\$0	0	\$6,400,000	\$0
43847 SR 248 BRT						
Capital	\$0	\$0	\$0	0	\$0	\$25,000,000
Total 43847 SR 248 BRT	\$0	\$0	\$0	0	\$0	\$25,000,000
43850 LOADER						
Capital	\$0	\$0	\$0	0	\$0	\$300,000
Total 43850 LOADER	\$0	\$0	\$0	0	\$0	\$300,000
TOTAL	\$81,155,551	\$80,007,784	\$71,677,582	143,218,747	\$142,799,868	\$48,099,234

REDEVELOPMENT AGENCY-LOWER PRK - Budget Summary

033 REDEVELOPMENT AGENCY-LOWER PRK

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Misc. Revenues	\$12,139	\$1,994,901	\$0	6,000,000	\$6,000,000	\$0
Interfund Transactions (CIP/Debt)	\$1,641,125	\$1,641,125	\$1,547,125	1,641,125	\$1,547,125	\$2,092,532
Total Revenues	\$1,653,264	\$3,636,026	\$1,547,125	7,641,125	\$7,547,125	\$2,092,532
Other						
Beginning Balance	\$746,751	\$738,741	\$1,026,025	20,686,640	\$1,026,025	\$3,001,276
Total Other	\$746,751	\$738,741	\$1,026,025	20,686,640	\$1,026,025	\$3,001,276
TOTAL	\$2,400,015	\$4,374,767	\$2,573,150	28,327,765	\$8,573,150	\$5,093,808

033 REDEVELOPMENT AGENCY-LOWER PRK

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Personnel	\$2,624	\$32,488	\$14,614	0	\$0	\$0
Capital	\$1,658,650	\$2,610,928	\$111,186	105,000	\$4,863,659	\$3,135,000
Total Depts	\$1,661,274	\$2,643,416	\$125,800	105,000	\$4,863,659	\$3,135,000
Other						
Interfund Transfer	\$0	\$705,325	\$708,215	708,215	\$708,215	\$708,215
Ending Balance	\$738,741	\$1,026,025	\$0	27,514,550	\$3,001,276	\$1,250,593
Total Other	\$738,741	\$1,731,350	\$708,215	28,222,765	\$3,709,491	\$1,958,808
TOTAL	\$2,400,015	\$4,374,766	\$834,015	28,327,765	\$8,573,150	\$5,093,808

033 REDEVELOPMENT AGENCY-LOWER PRK

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Misc. Revenues						
033-36111 INTEREST EARNINGS	\$12,139	\$13,001	\$0	0	\$0	\$0
033-36310 SALE OF ASSETS	\$0	\$1,981,900	\$0	6,000,000	\$6,000,000	\$0
Total Misc. Revenues	\$12,139	\$1,994,901	\$0	6,000,000	\$6,000,000	\$0
Interfund Transactions (CIP/Debt)						
033-38275 TRANS FROM LPA RDA SRF	\$1,641,125	\$1,641,125	\$1,547,125	1,641,125	\$1,547,125	\$2,092,532
Total Interfund Transactions (CIP/Debt)	\$1,641,125	\$1,641,125	\$1,547,125	1,641,125	\$1,547,125	\$2,092,532
Beginning Balance						
033-39990 BEGINNING BALANCE	\$746,751	\$738,741	\$1,026,025	20,686,640	\$1,026,025	\$3,001,276
Total Beginning Balance	\$746,751	\$738,741	\$1,026,025	20,686,640	\$1,026,025	\$3,001,276
TOTAL	\$2,400,015	\$4,374,767	\$2,573,150	28,327,765	\$8,573,150	\$5,093,808

033 REDEVELOPMENT AGENCY-LOWER PRK

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40821 TRANS TO OTHER FUND						
Interfund Transfer	\$0	\$705,325	\$708,215	708,215	\$708,215	\$708,215
Total 40821 TRANS TO OTHER FUND	\$0	\$705,325	\$708,215	708,215	\$708,215	\$708,215
40999 END BAL SUR(DEF)						
Ending Balance	\$738,741	\$1,026,025	\$0	27,514,550	\$3,001,276	\$1,250,593
Total 40999 END BAL SUR(DEF)	\$738,741	\$1,026,025	\$0	27,514,550	\$3,001,276	\$1,250,593
43309 CITY PARK IMPROVEMENTS						
Capital	\$0	\$28,300	\$390	100,000	\$453,941	\$100,000
Total 43309 CITY PARK IMPROVEMENTS	\$0	\$28,300	\$390	100,000	\$453,941	\$100,000
43322 AFFORDABLE HOUSING						
Personnel	\$2,624	\$1,322	\$0	0	\$0	\$0
Capital	\$1,343,727	\$479,925	\$9,064	0	\$16,024	\$0
Total 43322 AFFORDABLE HOUSING	\$1,346,350	\$481,247	\$9,064	0	\$16,024	\$0
43351 TRAFFIC CALMING						
Capital	\$0	\$0	\$0	0	\$39,845	\$0

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Total 43351 TRAFFIC CALMING	\$0	\$0	\$0	0	\$39,845	\$0
43502 SKATE PARK REPAIRS						
Capital	\$0	\$200	\$0	5,000	\$39,003	\$5,000
Total 43502 SKATE PARK REPAIRS	\$0	\$200	\$0	5,000	\$39,003	\$5,000
43585 CITY-WIDE SIGNS PHASE 1						
Capital	\$10,000	\$0	\$0	0	\$7,156	\$0
Total 43585 CITY-WIDE SIGNS PHASE 1	\$10,000	\$0	\$0	0	\$7,156	\$0
43599 CRESCENT TRAMWAY TRAIL						
Capital	\$0	\$0	\$0	0	\$100,414	\$0
Total 43599 CRESCENT TRAMWAY TRAIL	\$0	\$0	\$0	0	\$100,414	\$0
43646 LIBRARY REMODEL						
Capital	\$38,359	\$16,879	\$21,388	0	\$23,773	\$0
Total 43646 LIBRARY REMODEL	\$38,359	\$16,879	\$21,388	0	\$23,773	\$0
43647 WOODSIDE PHASE I						
Capital	\$156,713	\$653,741	\$2,778	0	\$5,987	\$0
Total 43647 WOODSIDE PHASE I	\$156,713	\$653,741	\$2,778	0	\$5,987	\$0
43649 SENIOR COMMUNITY CENTER						
Capital	\$0	\$0	\$0	0	\$1,000,000	\$0
Total 43649 SENIOR COMMUNITY CENTER	\$0	\$0	\$0	0	\$1,000,000	\$0
43679 OLD TOWN STAIRS						
Capital	\$0	\$0	\$0	0	\$600,000	\$0
Total 43679 OLD TOWN STAIRS	\$0	\$0	\$0	0	\$600,000	\$0
43696 1450-60 PARK AVENUE						
Personnel	\$0	\$15,195	\$6,163	0	\$0	\$0
Capital	\$0	\$1,350,449	\$12,709	0	\$1,216,220	\$0
Total 43696 1450-60 PARK AVENUE	\$0	\$1,365,644	\$18,872	0	\$1,216,220	\$0
43710 LAND ACQUISITION/BANKING PROGRAM						
Capital	\$1,327	\$0	\$0	0	\$0	\$0
Total 43710 LAND ACQUISITION/BANKING PROGRAM	\$1,327	\$0	\$0	0	\$0	\$0
43711 WOODSIDE PHASE II						
Personnel	\$0	\$12,662	\$5,135	0	\$0	\$0
Capital	\$0	\$39,546	\$6,044	0	\$1,000,000	\$3,000,000
Total 43711 WOODSIDE PHASE II	\$0	\$52,208	\$11,179	0	\$1,000,000	\$3,000,000
43730 PUBLIC ART						
Capital	\$0	\$0	\$40,000	0	\$82,749	\$0
Total 43730 PUBLIC ART	\$0	\$0	\$40,000	0	\$82,749	\$0
43741 SNOW CREEK BRIDGE						
Capital	\$8,400	\$11,220	\$0	0	\$0	\$0
Total 43741 SNOW CREEK BRIDGE	\$8,400	\$11,220	\$0	0	\$0	\$0
43743 RECREATION BLDG. CITY PARK						
Personnel	\$0	\$777	\$2,289	0	\$0	\$0

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$124	\$24,832	\$16,923	0	\$274,267	\$0
Total 43743 RECREATION BLDG. CITY PARK	\$124	\$25,609	\$19,212	0	\$274,267	\$0
43769 CENTRAL PARK						
Personnel	\$0	\$2,532	\$1,027	0	\$0	\$0
Capital	\$100,000	\$5,835	\$1,889	0	\$4,280	\$0
Total 43769 CENTRAL PARK	\$100,000	\$8,368	\$2,916	0	\$4,280	\$0
43848 OLD TOWN ACCESS & CIRCULATION PLAN						
Capital	\$0	\$0	\$0	0	\$0	\$30,000
Total 43848 OLD TOWN ACCESS & CIRCULATION PLAN	\$0	\$0	\$0	0	\$0	\$30,000
TOTAL	\$2,400,015	\$4,374,766	\$834,015	28,327,765	\$8,573,150	\$5,093,808

REDEVELOPMENT AGENCY-MAIN ST - Budget Summary

034 REDEVELOPMENT AGENCY-MAIN ST

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Misc. Revenues	\$12,859	\$18,148	\$0	0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$752,000	\$752,000	\$752,000	752,000	\$752,000	\$690,000
Total Revenues	\$764,859	\$770,148	\$752,000	752,000	\$752,000	\$690,000
Other						
Beginning Balance	\$1,250,230	\$1,209,001	\$1,073,963	676,511	\$1,073,963	\$444,435
Total Other	\$1,250,230	\$1,209,001	\$1,073,963	676,511	\$1,073,963	\$444,435
TOTAL	\$2,015,089	\$1,979,149	\$1,825,963	1,428,511	\$1,825,963	\$1,134,435

034 REDEVELOPMENT AGENCY-MAIN ST

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Capital	\$0	\$95,695	\$208,223	52,000	\$576,367	\$30,000
Total Depts	\$0	\$95,695	\$208,223	52,000	\$576,367	\$30,000
Other						
Interfund Transfer	\$806,088	\$809,490	\$805,161	805,161	\$805,161	\$805,161
Ending Balance	\$1,209,001	\$1,073,963	\$0	571,350	\$444,435	\$299,274
Total Other	\$2,015,089	\$1,883,453	\$805,161	1,376,511	\$1,249,596	\$1,104,435
TOTAL	\$2,015,089	\$1,979,148	\$1,013,384	1,428,511	\$1,825,963	\$1,134,435

034 REDEVELOPMENT AGENCY-MAIN ST

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Misc. Revenues						
034-36111 INTEREST EARNINGS	\$12,859	\$18,148	\$0	0	\$0	\$0
Total Misc. Revenues	\$12,859	\$18,148	\$0	0	\$0	\$0
Interfund Transactions (CIP/Debt)						
034-38277 TRANS FROM MAIN ST RDA SRF	\$752,000	\$752,000	\$752,000	752,000	\$752,000	\$690,000
Total Interfund Transactions (CIP/Debt)	\$752,000	\$752,000	\$752,000	752,000	\$752,000	\$690,000
Beginning Balance						
034-39990 BEGINNING BALANCE	\$1,250,230	\$1,209,001	\$1,073,963	676,511	\$1,073,963	\$444,435
Total Beginning Balance	\$1,250,230	\$1,209,001	\$1,073,963	676,511	\$1,073,963	\$444,435
TOTAL	\$2,015,089	\$1,979,149	\$1,825,963	1,428,511	\$1,825,963	\$1,134,435

034 REDEVELOPMENT AGENCY-MAIN ST

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40821 TRANS TO OTHER FUND						
Interfund Transfer	\$806,088	\$809,490	\$805,161	805,161	\$805,161	\$805,161
Total 40821 TRANS TO OTHER FUND	\$806,088	\$809,490	\$805,161	805,161	\$805,161	\$805,161
40999 END BAL SUR(DEF)						
Ending Balance	\$1,209,001	\$1,073,963	\$0	571,350	\$444,435	\$299,274
Total 40999 END BAL SUR(DEF)	\$1,209,001	\$1,073,963	\$0	571,350	\$444,435	\$299,274
43306 OLD TOWN STAIRS						
Capital	\$0	\$12,159	\$203,477	0	\$487,903	\$0
Total 43306 OLD TOWN STAIRS	\$0	\$12,159	\$203,477	0	\$487,903	\$0
43586 CITY-WIDE SIGNS PHASE 1						
Capital	\$0	\$0	\$0	0	\$20,000	\$0
Total 43586 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	0	\$20,000	\$0
43814 MAIN STREET BOLLARDS PHASE I						
Capital	\$0	\$83,536	\$4,746	0	\$16,464	\$0
Total 43814 MAIN STREET BOLLARDS PHASE I	\$0	\$83,536	\$4,746	0	\$16,464	\$0
43815 PAVEMENT MANAGEMENT IMPLEMENTATION						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$0	\$0	\$0	52,000	\$52,000	\$0
Total 43815 PAVEMENT MANAGEMENT IMPLEMENTATION	\$0	\$0	\$0	52,000	\$52,000	\$0
43848 OLD TOWN ACCESS & CIRCULATION PLAN						
Capital	\$0	\$0	\$0	0	\$0	\$30,000
Total 43848 OLD TOWN ACCESS & CIRCULATION PLAN	\$0	\$0	\$0	0	\$0	\$30,000
TOTAL	\$2,015,089	\$1,979,148	\$1,013,384	1,428,511	\$1,825,963	\$1,134,435

BUILDING AUTHORITY - Budget Summary

035 BUILDING AUTHORITY

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Misc. Revenues	\$4,752	\$6,564	\$0	0	\$0	\$0
Total Revenues	\$4,752	\$6,564	\$0	0	\$0	\$0
Other						
Beginning Balance	\$454,087	\$424,783	\$429,917	423,484	\$429,917	\$429,917
Total Other	\$454,087	\$424,783	\$429,917	423,484	\$429,917	\$429,917
TOTAL	\$458,839	\$431,347	\$429,917	423,484	\$429,917	\$429,917

035 BUILDING AUTHORITY

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Capital	\$34,056	\$1,430	\$0	0	\$0	\$0
Total Depts	\$34,056	\$1,430	\$0	0	\$0	\$0
Other						
Ending Balance	\$424,783	\$429,917	\$0	423,484	\$429,917	\$429,917
Total Other	\$424,783	\$429,917	\$0	423,484	\$429,917	\$429,917
TOTAL	\$458,839	\$431,347	\$0	423,484	\$429,917	\$429,917

035 BUILDING AUTHORITY

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Misc. Revenues						
035-36111 INTEREST EARNINGS	\$4,752	\$6,564	\$0	0	\$0	\$0
Total Misc. Revenues	\$4,752	\$6,564	\$0	0	\$0	\$0
Beginning Balance						
035-39990 BEGINNING BALANCE	\$454,087	\$424,783	\$429,917	423,484	\$429,917	\$429,917
Total Beginning Balance	\$454,087	\$424,783	\$429,917	423,484	\$429,917	\$429,917
TOTAL	\$458,839	\$431,347	\$429,917	423,484	\$429,917	\$429,917

035 BUILDING AUTHORITY

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40999 END BAL SUR(DEF)						
Ending Balance	\$424,783	\$429,917	\$0	423,484	\$429,917	\$429,917
Total 40999 END BAL SUR(DEF)	\$424,783	\$429,917	\$0	423,484	\$429,917	\$429,917
43345 FUTURE PROJECTS						
Capital	\$34,056	\$1,430	\$0	0	\$0	\$0
Total 43345 FUTURE PROJECTS	\$34,056	\$1,430	\$0	0	\$0	\$0
TOTAL	\$458,839	\$431,347	\$0	423,484	\$429,917	\$429,917

EQUIPMENT REPLACEMENT CIP - Budget Summary

038 EQUIPMENT REPLACEMENT CIP

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Misc. Revenues	\$124,131	\$80,989	\$74,891	0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$1,023,700	\$1,073,700	\$1,073,700	1,073,700	\$1,073,700	\$1,285,600
Total Revenues	\$1,147,831	\$1,154,689	\$1,148,591	1,073,700	\$1,073,700	\$1,285,600
Other						
Beginning Balance	\$1,626,711	\$1,352,711	\$1,990,746	1,202,711	\$1,990,746	\$59,075
Total Other	\$1,626,711	\$1,352,711	\$1,990,746	1,202,711	\$1,990,746	\$59,075
TOTAL	\$2,774,542	\$2,507,400	\$3,139,337	2,276,411	\$3,064,446	\$1,344,675

038 EQUIPMENT REPLACEMENT CIP

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Capital	\$1,421,831	\$516,654	\$1,211,331	1,325,600	\$3,005,371	\$1,285,600
Total Depts	\$1,421,831	\$516,654	\$1,211,331	1,325,600	\$3,005,371	\$1,285,600
Other						
Ending Balance	\$1,352,711	\$1,990,746	\$0	950,811	\$59,075	\$59,075
Total Other	\$1,352,711	\$1,990,746	\$0	950,811	\$59,075	\$59,075
TOTAL	\$2,774,542	\$2,507,400	\$1,211,331	2,276,411	\$3,064,446	\$1,344,675

038 EQUIPMENT REPLACEMENT CIP

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Misc. Revenues						
038-36310 SALE OF ASSETS	\$124,131	\$80,989	\$74,891	0	\$0	\$0
Total Misc. Revenues	\$124,131	\$80,989	\$74,891	0	\$0	\$0
Interfund Transactions (CIP/Debt)						
038-38210 TRANS FR GEN FUND-EQUIP REPLAC	\$1,023,700	\$1,073,700	\$1,073,700	1,073,700	\$1,073,700	\$1,285,600
Total Interfund Transactions (CIP/Debt)	\$1,023,700	\$1,073,700	\$1,073,700	1,073,700	\$1,073,700	\$1,285,600
Beginning Balance						
038-39990 BEGINNING BALANCE	\$1,626,711	\$1,352,711	\$1,990,746	1,202,711	\$1,990,746	\$59,075
Total Beginning Balance	\$1,626,711	\$1,352,711	\$1,990,746	1,202,711	\$1,990,746	\$59,075
TOTAL	\$2,774,542	\$2,507,400	\$3,139,337	2,276,411	\$3,064,446	\$1,344,675

038 EQUIPMENT REPLACEMENT CIP

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40999 END BAL SUR(DEF)						
Ending Balance	\$1,352,711	\$1,990,746	\$0	950,811	\$59,075	\$59,075
Total 40999 END BAL SUR(DEF)	\$1,352,711	\$1,990,746	\$0	950,811	\$59,075	\$59,075
43330 REPLACE ROLLING STOCK						
Capital	\$1,023,569	\$394,999	\$1,038,190	945,000	\$2,279,892	\$950,000
Total 43330 REPLACE ROLLING STOCK	\$1,023,569	\$394,999	\$1,038,190	945,000	\$2,279,892	\$950,000
43350 REPLACE COMPUTER						
Capital	\$398,262	\$115,780	\$173,141	320,600	\$641,354	\$320,600
Total 43350 REPLACE COMPUTER	\$398,262	\$115,780	\$173,141	320,600	\$641,354	\$320,600
43683 FLEET SHOP EQUIP REPLACEMENT						
Capital	\$0	\$5,875	\$0	60,000	\$84,125	\$15,000
Total 43683 FLEET SHOP EQUIP REPLACEMENT	\$0	\$5,875	\$0	60,000	\$84,125	\$15,000
TOTAL	\$2,774,542	\$2,507,400	\$1,211,331	2,276,411	\$3,064,446	\$1,344,675

WATER FUND - Budget Summary

051 WATER FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Planning Building & Engineering Fees	\$1,091,022	\$1,255,340	\$1,885,478	1,000,000	\$1,500,000	\$750,000
Water Charges for Services	\$17,193,875	\$17,881,316	\$18,543,520	17,448,500	\$18,571,984	\$19,309,129
Misc. Revenues	\$480,329	\$444,863	\$359,827	178,023	\$178,023	\$178,023
Special Revenues & Resources	\$0	\$0	\$203,305	0	\$0	\$1,400,000
Bond Proceeds	\$0	\$0	\$0	12,500,000	\$22,500,000	\$45,000,000
Total Revenues	\$18,765,226	\$19,581,519	\$20,992,130	31,126,523	\$42,750,007	\$66,637,152
Other						
Beginning Balance	\$7,275,494	\$5,905,357	\$2,415,273	7,378,758	\$2,415,273	\$4,502,009
Total Other	\$7,275,494	\$5,905,357	\$2,415,273	7,378,758	\$2,415,273	\$4,502,009
TOTAL	\$26,040,720	\$25,486,876	\$23,407,403	38,505,281	\$45,165,280	\$71,139,161

051 WATER FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Personnel	\$2,687,654	\$2,887,816	\$2,852,969	3,232,386	\$2,931,770	\$3,232,237
Mat, Suppls, Services	\$3,025,753	\$2,888,759	\$3,488,211	3,729,138	\$3,729,138	\$3,835,138
Capital	\$8,282,947	\$11,120,598	\$8,100,503	17,085,809	\$27,663,622	\$40,376,046
Debt Service	\$4,501,047	\$4,509,004	\$997,342	4,517,579	\$4,517,579	\$4,524,604
Contingency	\$0	\$0	\$0	100,000	\$100,000	\$100,000
Total Depts	\$18,497,401	\$21,406,176	\$15,439,026	28,664,912	\$38,942,109	\$52,068,025
Other						
Interfund Transfer	\$1,637,962	\$1,665,427	\$1,721,162	1,720,745	\$1,721,162	\$1,766,502
Ending Balance	\$5,905,357	\$2,415,273	\$0	8,119,624	\$4,502,009	\$17,304,634
Total Other	\$7,543,319	\$4,080,700	\$1,721,162	9,840,369	\$6,223,171	\$19,071,136
TOTAL	\$26,040,720	\$25,486,876	\$17,160,188	38,505,281	\$45,165,280	\$71,139,161

051 WATER FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Planning Building & Engineering Fees						
051-32363 WATER IMPACT FEES	\$1,091,022	\$1,255,340	\$1,885,478	1,000,000	\$1,500,000	\$750,000
Total Planning Building & Engineering Fees	\$1,091,022	\$1,255,340	\$1,885,478	1,000,000	\$1,500,000	\$750,000
Water Charges for Services						
051-34111 WATER SERVICE FEES	\$16,418,638	\$17,058,653	\$17,710,209	16,700,000	\$17,823,484	\$18,560,629
051-34112 LATE FEES WATER BIL	\$9,829	\$10,519	\$14,762	0	\$0	\$0
051-34121 SALE OF METERS	\$48,308	\$96,145	\$100,649	30,000	\$30,000	\$30,000
051-34123 RECONNECTION FEES	\$2,100	\$1,000	\$2,600	3,500	\$3,500	\$3,500
051-34125 WATER GENERAL FUND	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000
Total Water Charges for Services	\$17,193,875	\$17,881,316	\$18,543,220	17,448,500	\$18,571,984	\$19,309,129
Misc. Revenues						
051-36111 INTEREST EARNINGS	\$130,508	\$136,164	\$0	0	\$0	\$0
051-36112 INT EARN SPEC ACCTS	\$140,377	\$92,037	\$149,541	0	\$0	\$0
051-36310 SALE OF ASSETS	\$405	\$7,088	\$0	0	\$0	\$0
051-36911 OTHER MISCELLANEOUS	\$43,300	\$43,300	\$43,300	0	\$0	\$0
051-36915 BUILD AMERICA BOND SUBSIDY	\$165,740	\$166,274	\$166,986	178,023	\$178,023	\$178,023
Total Misc. Revenues	\$480,329	\$444,863	\$359,827	178,023	\$178,023	\$178,023
Special Revenues & Resources						
051-39126 OTHER CONTRIBUTIONS	\$0	\$0	\$203,305	0	\$0	\$1,400,000
Total Special Revenues & Resources	\$0	\$0	\$203,305	0	\$0	\$1,400,000
Bond Proceeds						
051-39220 BOND PROCEEDS	\$0	\$0	\$0	12,500,000	\$22,500,000	\$45,000,000
Total Bond Proceeds	\$0	\$0	\$0	12,500,000	\$22,500,000	\$45,000,000
Beginning Balance						
051-39990 BEGINNING BALANCE	\$7,275,494	\$5,905,357	\$2,415,273	7,378,758	\$2,415,273	\$4,502,009
Total Beginning Balance	\$7,275,494	\$5,905,357	\$2,415,273	7,378,758	\$2,415,273	\$4,502,009
TOTAL	\$26,040,720	\$25,486,876	\$23,407,103	38,505,281	\$45,165,280	\$71,139,161

051 WATER FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40451 WATER OPERATIONS						
Personnel	\$2,642,668	\$2,882,204	\$2,806,694	3,232,386	\$2,931,770	\$3,232,237
Mat, Suppls, Services	\$3,025,753	\$2,888,759	\$3,488,211	3,729,138	\$3,729,138	\$3,835,138
Capital	\$44,694	\$120,340	\$23,441	43,000	\$43,000	\$43,000
Interfund Transfer	\$1,545,146	\$1,560,450	\$1,579,221	1,582,221	\$1,579,221	\$1,605,405
Total 40451 WATER OPERATIONS	\$7,258,260	\$7,451,753	\$7,897,568	8,586,745	\$8,283,129	\$8,715,780
40452 WATER INSURANCE						
Interfund Transfer	\$92,816	\$104,977	\$141,941	138,524	\$141,941	\$161,097
Total 40452 WATER INSURANCE	\$92,816	\$104,977	\$141,941	138,524	\$141,941	\$161,097
40740 2009A WATER BONDS-DEQ						
Debt Service	\$125,000	\$127,500	\$2,500	127,500	\$127,500	\$127,500
Total 40740 2009A WATER BONDS-DEQ	\$125,000	\$127,500	\$2,500	127,500	\$127,500	\$127,500
40741 2009B WATER REV & REFUNDING BONDS						
Debt Service	\$1,895,364	\$1,895,167	\$-58,532	1,903,000	\$1,903,000	\$0
Total 40741 2009B WATER REV & REFUNDING BONDS	\$1,895,364	\$1,895,167	\$-58,532	1,903,000	\$1,903,000	\$0
40742 2009C WATER REVENUE BONDS						
Debt Service	\$515,419	\$510,888	\$510,902	511,138	\$511,138	\$2,411,138
Total 40742 2009C WATER REVENUE BONDS	\$515,419	\$510,888	\$510,902	511,138	\$511,138	\$2,411,138
40743 2010 WATER REVENUE BONDS						
Debt Service	\$1,093,673	\$1,093,404	\$203,266	1,089,690	\$1,089,690	\$1,092,315
Total 40743 2010 WATER REVENUE BONDS	\$1,093,673	\$1,093,404	\$203,266	1,089,690	\$1,089,690	\$1,092,315
40744 2012 WATER BONDS						
Debt Service	\$345,826	\$350,782	\$67,321	353,700	\$353,700	\$360,750
Total 40744 2012 WATER BONDS	\$345,826	\$350,782	\$67,321	353,700	\$353,700	\$360,750
40745 2012B WATER REVENUE BONDS						
Debt Service	\$126,594	\$126,563	\$118,332	126,813	\$126,813	\$126,813
Total 40745 2012B WATER REVENUE BONDS	\$126,594	\$126,563	\$118,332	126,813	\$126,813	\$126,813
40746 2013A WATER BONDS						
Debt Service	\$263,052	\$268,613	\$36,147	269,500	\$269,500	\$269,850
Total 40746 2013A WATER BONDS	\$263,052	\$268,613	\$36,147	269,500	\$269,500	\$269,850
40748 2014 WATER REVENUE BONDS						
Debt Service	\$136,119	\$136,088	\$117,407	136,238	\$136,238	\$136,238
Total 40748 2014 WATER REVENUE BONDS	\$136,119	\$136,088	\$117,407	136,238	\$136,238	\$136,238
40982 CONTINGENCY/SALARY						
Contingency	\$0	\$0	\$0	100,000	\$100,000	\$100,000

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Total 40982 CONTINGENCY/SALARY	\$0	\$0	\$0	100,000	\$100,000	\$100,000
40999 END BAL SUR(DEF)						
Ending Balance	\$5,905,357	\$2,415,273	\$0	8,119,624	\$4,502,009	\$17,304,634
Total 40999 END BAL SUR(DEF)	\$5,905,357	\$2,415,273	\$0	8,119,624	\$4,502,009	\$17,304,634
43312 TUNNEL IMPROVEMENTS						
Personnel	\$2,192	\$1,857	\$1,591	0	\$0	\$0
Capital	\$150,894	\$244,908	\$160,638	252,711	\$530,366	\$5,000,000
Total 43312 TUNNEL IMPROVEMENTS	\$153,086	\$246,765	\$162,229	252,711	\$530,366	\$5,000,000
43317 WATER EQUIPMENT						
Capital	\$0	\$114,798	\$229,536	80,000	\$319,882	\$80,000
Total 43317 WATER EQUIPMENT	\$0	\$114,798	\$229,536	80,000	\$319,882	\$80,000
43340 MOTOR CHANGE OUT & REBUILD						
Capital	\$79,257	\$12,510	\$18,735	31,807	\$50,028	\$32,602
Total 43340 MOTOR CHANGE OUT & REBUILD	\$79,257	\$12,510	\$18,735	31,807	\$50,028	\$32,602
43390 JUDGE WATER TREATMENT						
Personnel	\$1,036	\$-4	\$0	0	\$0	\$0
Capital	\$93,859	\$-304	\$0	0	\$2,033	\$0
Total 43390 JUDGE WATER TREATMENT	\$94,895	\$-308	\$0	0	\$2,033	\$0
43391 BACKFLOW PREVENTION						
Capital	\$18,825	\$77,686	\$0	0	\$4,036	\$0
Total 43391 BACKFLOW PREVENTION	\$18,825	\$77,686	\$0	0	\$4,036	\$0
43417 OTIS WATER PIPELINE REPLACEMENT						
Capital	\$162,788	\$624,868	\$0	273,688	\$33,070	\$280,530
Total 43417 OTIS WATER PIPELINE REPLACEMENT	\$162,788	\$624,868	\$0	273,688	\$33,070	\$280,530
43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS						
Personnel	\$40,874	\$691	\$41,897	0	\$0	\$0
Capital	\$640,429	\$415,922	\$525,427	900,000	\$2,163,094	\$900,000
Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	\$681,303	\$416,613	\$567,324	900,000	\$2,163,094	\$900,000
43469 EMERGENCY POWER						
Capital	\$0	\$0	\$0	0	\$0	\$150,000
Total 43469 EMERGENCY POWER	\$0	\$0	\$0	0	\$0	\$150,000
43513 ROCKPORT WATER, PIPELINE AND STORAGE						
Capital	\$1,075,662	\$1,368,743	\$1,161,945	1,275,663	\$1,487,104	\$1,307,554
Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$1,075,662	\$1,368,743	\$1,161,945	1,275,663	\$1,487,104	\$1,307,554
43516 SPIRO BUILDING MAINTENANCE						
Capital	\$69,381	\$4,819	\$0	100,000	\$80,665	\$0
Total 43516 SPIRO BUILDING MAINTENANCE	\$69,381	\$4,819	\$0	100,000	\$80,665	\$0
43570 PC HEIGHTS CAPACITY UPGRADE						
Capital	\$0	\$0	\$0	0	\$0	\$650,000
Total 43570 PC HEIGHTS CAPACITY UPGRADE	\$0	\$0	\$0	0	\$0	\$650,000
43571 QUINNS WATER TREATMENT PLANT						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$0	\$0	\$0	0	\$348,836	\$0
Total 43571 QUINNS WATER TREATMENT PLANT	\$0	\$0	\$0	0	\$348,836	\$0
43610 LANDSCAPE WATER CHECKS						
Capital	\$0	\$0	\$0	6,000	\$3,575	\$2,000
Total 43610 LANDSCAPE WATER CHECKS	\$0	\$0	\$0	6,000	\$3,575	\$2,000
43612 SMART IRRIGATION CONTROLLERS						
Capital	\$8,755	\$1,368	\$0	10,000	\$10,000	\$1,000
Total 43612 SMART IRRIGATION CONTROLLERS	\$8,755	\$1,368	\$0	10,000	\$10,000	\$1,000
43613 WATER QUALITY STUDY						
Personnel	\$0	\$1,940	\$2,557	0	\$0	\$0
Capital	\$187,357	\$101,625	\$18,994	250,000	\$111,896	\$250,000
Total 43613 WATER QUALITY STUDY	\$187,357	\$103,565	\$21,551	250,000	\$111,896	\$250,000
43614 ROCKPORT CAPITAL FACILITIES REPL						
Capital	\$125,828	\$125,828	\$122,109	151,146	\$253,450	\$151,146
Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$125,828	\$125,828	\$122,109	151,146	\$253,450	\$151,146
43622 IRONHORSE ELECTRONIC ACCESS CONTROL						
Capital	\$0	\$6,000	\$0	0	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$6,000	\$0	0	\$0	\$0
43640 EMPIRE TANK REPLACEMENT						
Capital	\$0	\$0	\$9,442	0	\$1,795,108	\$0
Total 43640 EMPIRE TANK REPLACEMENT	\$0	\$0	\$9,442	0	\$1,795,108	\$0
43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC						
Capital	\$103,197	\$35,249	\$168,340	1,200,000	\$1,913,559	\$200,000
Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	\$103,197	\$35,249	\$168,340	1,200,000	\$1,913,559	\$200,000
43651 FLEET MGMT SOFTWARE						
Capital	\$0	\$0	\$0	5,769	\$11,538	\$5,769
Total 43651 FLEET MGMT SOFTWARE	\$0	\$0	\$0	5,769	\$11,538	\$5,769
43672 SPIRO/JUDGE PRE-TREATMENT						
Capital	\$196,363	\$0	\$2,500	0	\$0	\$0
Total 43672 SPIRO/JUDGE PRE-TREATMENT	\$196,363	\$0	\$2,500	0	\$0	\$0
43684 EQUIP REPLACEMENT - COMPUTER						
Capital	\$20,191	\$7,193	\$0	21,232	\$47,092	\$21,232
Total 43684 EQUIP REPLACEMENT - COMPUTER	\$20,191	\$7,193	\$0	21,232	\$47,092	\$21,232
43688 REGIONAL INTERCONNECT						
Capital	\$0	\$0	\$36,758	0	\$150,505	\$2,080,000
Total 43688 REGIONAL INTERCONNECT	\$0	\$0	\$36,758	0	\$150,505	\$2,080,000
43689 METER REPLACEMENT						
Personnel	\$233	\$453	\$0	0	\$0	\$0
Capital	\$196,211	\$173,932	\$273,817	250,000	\$232,924	\$350,000
Total 43689 METER REPLACEMENT	\$196,444	\$174,385	\$273,817	250,000	\$232,924	\$350,000
43690 PARK MEADOWS WELL						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$481,343	\$3,634,114	\$20,507	0	\$2,594,171	\$0
Total 43690 PARK MEADOWS WELL	\$481,343	\$3,634,114	\$20,507	0	\$2,594,171	\$0
43693 SCADA TELEMETRY SYSTEM REPLACEMENT						
Capital	\$173,347	\$13,463	\$0	55,125	\$22,249	\$10,000
Total 43693 SCADA TELEMETRY SYSTEM REPLACEMENT	\$173,347	\$13,463	\$0	55,125	\$22,249	\$10,000
43701 STREETS AND WATER MAINTENANCE BUILDING						
Capital	\$0	\$0	\$12,740	0	\$2,700,000	\$0
Total 43701 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$0	\$12,740	0	\$2,700,000	\$0
43722 C7 NECK TANK TO LAST CHANCE						
Capital	\$0	\$0	\$0	0	\$0	\$320,707
Total 43722 C7 NECK TANK TO LAST CHANCE	\$0	\$0	\$0	0	\$0	\$320,707
43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1						
Capital	\$0	\$5,225	\$102,761	1,400,000	\$1,400,000	\$3,300,000
Total 43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1	\$0	\$5,225	\$102,761	1,400,000	\$1,400,000	\$3,300,000
43724 REGIONALIZATION FEE						
Capital	\$0	\$0	\$0	0	\$0	\$200,000
Total 43724 REGIONALIZATION FEE	\$0	\$0	\$0	0	\$0	\$200,000
43725 OPERATIONAL WATER STORAGE POND						
Capital	\$0	\$0	\$0	2,000,000	\$0	\$2,000,000
Total 43725 OPERATIONAL WATER STORAGE POND	\$0	\$0	\$0	2,000,000	\$0	\$2,000,000
43747 MIW TREATMENT						
Personnel	\$652	\$36	\$230	0	\$0	\$0
Capital	\$320,840	\$2,667,397	\$3,253,404	3,472,875	\$4,586,450	\$16,215,506
Total 43747 MIW TREATMENT	\$321,492	\$2,667,433	\$3,253,634	3,472,875	\$4,586,450	\$16,215,506
43748 QJWTP TREATMENT UPGRADES						
Personnel	\$0	\$639	\$0	0	\$0	\$0
Capital	\$3,921,565	\$637,516	\$218,625	1,100,000	\$1,540,280	\$1,150,000
Total 43748 QJWTP TREATMENT UPGRADES	\$3,921,565	\$638,155	\$218,625	1,100,000	\$1,540,280	\$1,150,000
43749 QJWTP CAPACITY UPGRADES						
Capital	\$0	\$0	\$0	100,000	\$600,000	\$400,000
Total 43749 QJWTP CAPACITY UPGRADES	\$0	\$0	\$0	100,000	\$600,000	\$400,000
43750 DISTRIBUTION ZONING METERS						
Capital	\$0	\$21,451	\$75,930	0	\$178,549	\$200,000
Total 43750 DISTRIBUTION ZONING METERS	\$0	\$21,451	\$75,930	0	\$178,549	\$200,000
43751 ENERGY PROJECTS						
Capital	\$209,870	\$166,329	\$81,060	200,000	\$233,671	\$200,000
Total 43751 ENERGY PROJECTS	\$209,870	\$166,329	\$81,060	200,000	\$233,671	\$200,000
43752 QWTP ENERGY PROJECTS						
Capital	\$2,291	\$316,659	\$-34,350	0	\$81,051	\$0
Total 43752 QWTP ENERGY PROJECTS	\$2,291	\$316,659	\$-34,350	0	\$81,051	\$0
43766 GOLF BUILDING						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$0	\$217,941	\$1,215,422	2,500,000	\$2,782,059	\$2,600,000
Total 43766 GOLF BUILDING	\$0	\$217,941	\$1,215,422	2,500,000	\$2,782,059	\$2,600,000
43778 DUMP TRUCK						
Capital	\$0	\$0	\$0	0	\$0	\$150,000
Total 43778 DUMP TRUCK	\$0	\$0	\$0	0	\$0	\$150,000
43784 CORE FABRIC EXTENDER						
Capital	\$0	\$1,000	\$0	0	\$0	\$0
Total 43784 CORE FABRIC EXTENDER	\$0	\$1,000	\$0	0	\$0	\$0
43789 TIMEKEEPING SOFTWARE UPGRADE						
Capital	\$0	\$0	\$0	0	\$4,000	\$0
Total 43789 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	0	\$4,000	\$0
43794 MOBILE MANAGEMENT SERVER						
Capital	\$0	\$0	\$0	0	\$13,000	\$0
Total 43794 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$13,000	\$0
43799 WINDOWS 10 CLIENT LICENSES						
Capital	\$0	\$4,020	\$0	0	\$1,480	\$0
Total 43799 WINDOWS 10 CLIENT LICENSES	\$0	\$4,020	\$0	0	\$1,480	\$0
43805 JSSD INTERCONNECTION IMPROVEMENTS						
Capital	\$0	\$0	\$319,231	800,000	\$800,000	\$800,000
Total 43805 JSSD INTERCONNECTION IMPROVEMENTS	\$0	\$0	\$319,231	800,000	\$800,000	\$800,000
43826 WEST NECK TANK						
Capital	\$0	\$0	\$26,305	125,000	\$25,000	\$225,000
Total 43826 WEST NECK TANK	\$0	\$0	\$26,305	125,000	\$25,000	\$225,000
43827 MIW OFFSITE IMPROVEMENTS						
Capital	\$0	\$0	\$57,184	500,000	\$500,000	\$1,100,000
Total 43827 MIW OFFSITE IMPROVEMENTS	\$0	\$0	\$57,184	500,000	\$500,000	\$1,100,000
43839 OFFICE 2016 LICENSES						
Capital	\$0	\$0	\$0	9,900	\$9,900	\$0
Total 43839 OFFICE 2016 LICENSES	\$0	\$0	\$0	9,900	\$9,900	\$0
TOTAL	\$26,040,721	\$25,486,876	\$17,160,188	38,533,388	\$45,165,280	\$71,139,161

STORM WATER FUND - Budget Summary

052 STORM WATER FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Water Charges for Services	\$979,419	\$1,277,767	\$1,572,044	1,250,000	\$1,250,000	\$1,250,000
Misc. Revenues	\$331	\$5,242	\$0	0	\$0	\$0
Special Revenues & Resources	\$8,249,613	\$0	\$0	0	\$0	\$0
Total Revenues	\$9,229,363	\$1,283,009	\$1,572,044	1,250,000	\$1,250,000	\$1,250,000
Other						
Beginning Balance	\$0	\$176,433	\$598,027	371,704	\$598,027	\$712,452
Total Other	\$0	\$176,433	\$598,027	371,704	\$598,027	\$712,452
TOTAL	\$9,229,363	\$1,459,442	\$2,170,071	1,621,704	\$1,848,027	\$1,962,452

052 STORM WATER FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Personnel	\$539,043	\$629,068	\$859,007	699,711	\$691,725	\$717,408
Mat, Suppls, Services	\$156,180	\$152,847	\$146,012	308,000	\$308,000	\$308,000
Capital	\$33,094	\$500	\$6,414	235,350	\$47,850	\$471,500
Total Depts	\$728,317	\$782,415	\$1,011,433	1,243,061	\$1,047,575	\$1,496,908
Other						
Interfund Transfer	\$75,000	\$79,000	\$94,709	104,000	\$88,000	\$113,000
Ending Balance	\$8,426,046	\$598,027	\$0	274,643	\$712,452	\$352,544
Total Other	\$8,501,046	\$677,027	\$94,709	378,643	\$800,452	\$465,544
TOTAL	\$9,229,363	\$1,459,442	\$1,106,142	1,621,704	\$1,848,027	\$1,962,452

052 STORM WATER FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Water Charges for Services						
052-34175 STORM WATER FEES	\$979,066	\$1,276,986	\$1,570,988	1,250,000	\$1,250,000	\$1,250,000
052-34176 LATE FEES STORM WATER	\$353	\$781	\$1,056	0	\$0	\$0
Total Water Charges for Services	\$979,419	\$1,277,767	\$1,572,044	1,250,000	\$1,250,000	\$1,250,000
Misc. Revenues						
052-36111 INTEREST EARNINGS	\$331	\$5,242	\$0	0	\$0	\$0
Total Misc. Revenues	\$331	\$5,242	\$0	0	\$0	\$0
Special Revenues & Resources						
052-39126 OTHER CONTRIBUTIONS	\$8,249,613	\$0	\$0	0	\$0	\$0
Total Special Revenues & Resources	\$8,249,613	\$0	\$0	0	\$0	\$0
Beginning Balance						
052-39990 BEGINNING BALANCE	\$0	\$176,433	\$598,027	371,704	\$598,027	\$712,452
Total Beginning Balance	\$0	\$176,433	\$598,027	371,704	\$598,027	\$712,452
TOTAL	\$9,229,363	\$1,459,442	\$2,170,071	1,621,704	\$1,848,027	\$1,962,452

052 STORM WATER FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40455 STORM WATER OPER						
Personnel	\$539,043	\$629,068	\$859,007	699,711	\$691,725	\$717,408
Mat, Suppls, Services	\$156,180	\$152,847	\$146,012	308,000	\$308,000	\$308,000
Capital	\$33,094	\$0	\$6,414	1,500	\$1,500	\$1,500
Interfund Transfer	\$75,000	\$79,000	\$94,709	104,000	\$88,000	\$113,000
Total 40455 STORM WATER OPER	\$803,317	\$860,915	\$1,106,142	1,113,211	\$1,089,225	\$1,139,908
40999 END BAL SUR(DEF)						
Ending Balance	\$8,426,046	\$598,027	\$0	274,643	\$712,452	\$352,544
Total 40999 END BAL SUR(DEF)	\$8,426,046	\$598,027	\$0	274,643	\$712,452	\$352,544
43755 VEHICLE & EQUIP REPLACEMENT						
Capital	\$0	\$0	\$0	0	\$0	\$70,000
Total 43755 VEHICLE & EQUIP REPLACEMENT	\$0	\$0	\$0	0	\$0	\$70,000

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
43772 STORM WATER IMPROVEMENTS						
Capital	\$0	\$0	\$0	233,850	\$33,850	\$400,000
Total 43772 STORM WATER IMPROVEMENTS	\$0	\$0	\$0	233,850	\$33,850	\$400,000
43785 CORE FABRIC EXTENDER						
Capital	\$0	\$500	\$0	0	\$0	\$0
Total 43785 CORE FABRIC EXTENDER	\$0	\$500	\$0	0	\$0	\$0
43790 TIMEKEEPING SOFTWARE UPGRADE						
Capital	\$0	\$0	\$0	0	\$500	\$0
Total 43790 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	0	\$500	\$0
43795 MOBILE MANAGEMENT SERVER						
Capital	\$0	\$0	\$0	0	\$6,500	\$0
Total 43795 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$6,500	\$0
43800 WINDOWS 10 CLIENT LICENSES						
Capital	\$0	\$0	\$0	0	\$5,500	\$0
Total 43800 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	0	\$5,500	\$0
TOTAL	\$9,229,363	\$1,459,442	\$1,106,142	1,621,704	\$1,848,027	\$1,962,452

GOLF COURSE FUND - Budget Summary

055 GOLF COURSE FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Recreation	\$1,418,870	\$1,491,988	\$1,424,194	1,519,596	\$1,519,596	\$1,519,596
Misc. Revenues	\$35,724	\$31,079	\$17,354	51,350	\$51,350	\$51,350
Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000
Total Revenues	\$1,479,594	\$1,548,068	\$1,466,548	1,595,946	\$1,595,946	\$1,595,946
Other						
Beginning Balance	\$1,325,234	\$1,246,003	\$1,210,441	1,219,788	\$1,210,441	\$1,064,829
Total Other	\$1,325,234	\$1,246,003	\$1,210,441	1,219,788	\$1,210,441	\$1,064,829
TOTAL	\$2,804,828	\$2,794,071	\$2,676,989	2,815,734	\$2,806,387	\$2,660,775

055 GOLF COURSE FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Personnel	\$740,673	\$795,591	\$766,628	958,936	\$804,886	\$659,456
Mat, Suppls, Services	\$426,639	\$463,233	\$428,966	447,810	\$508,435	\$508,435
Capital	\$255,845	\$163,918	\$8,196	114,565	\$263,815	\$126,565
Debt Service	\$8,094	\$32,377	\$32,377	32,377	\$32,377	\$32,377
Total Depts	\$1,431,251	\$1,455,119	\$1,236,166	1,553,688	\$1,609,513	\$1,326,833
Other						
Interfund Transfer	\$127,574	\$128,511	\$132,046	142,910	\$132,045	\$141,090
Ending Balance	\$1,246,003	\$1,210,441	\$0	1,119,136	\$1,064,829	\$1,192,852
Total Other	\$1,373,577	\$1,338,952	\$132,046	1,262,046	\$1,196,874	\$1,333,942
TOTAL	\$2,804,828	\$2,794,071	\$1,368,212	2,815,734	\$2,806,387	\$2,660,775

055 GOLF COURSE FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Recreation						
055-34611 CAMPS	\$3,552	\$4,854	\$15,365	0	\$0	\$0
055-34622 LEAGUES ADULT	\$178	\$2,534	\$7,000	0	\$0	\$0
055-34661 GOLF FEES	\$799,511	\$838,497	\$812,080	827,755	\$827,755	\$827,755
055-34662 CART FEES	\$241,813	\$249,659	\$235,699	226,771	\$226,771	\$226,771
055-34663 PASS FEES	\$57,960	\$61,782	\$62,569	53,463	\$53,463	\$53,463
055-34664 DRIVING RANGE FEES	\$54,511	\$53,623	\$39,572	59,807	\$59,807	\$59,807
055-34665 PRO-SHOP RETAIL SALE	\$176,455	\$192,564	\$183,060	220,000	\$220,000	\$220,000
055-34666 GOLF LESSONS	\$17,492	\$20,520	\$11,794	41,400	\$41,400	\$41,400
055-34667 GOLF LESSON CLINICS	\$1,500	\$1,060	\$640	2,700	\$2,700	\$2,700
055-34668 TOURNAMENT ADMIN.	\$6,774	\$7,556	\$683	2,700	\$2,700	\$2,700
055-34671 BEVERAGE CART RETAIL SALES	\$27,018	\$28,072	\$26,254	35,000	\$35,000	\$35,000
055-34672 BEVERAGE CART BEER SALES	\$23,448	\$24,829	\$24,256	50,000	\$50,000	\$50,000
055-34674 BEVERAGE CART TIPS	\$8,657	\$6,437	\$5,224	0	\$0	\$0
Total Recreation	\$1,418,870	\$1,491,988	\$1,424,194	1,519,596	\$1,519,596	\$1,519,596
Misc. Revenues						
055-36111 INTEREST EARNINGS	\$8,420	\$10,759	\$0	1,350	\$1,350	\$1,350
055-36210 RENTAL INCOME	\$23,991	\$20,198	\$17,221	25,000	\$25,000	\$25,000
055-36310 SALE OF ASSETS	\$1,701	\$0	\$0	0	\$0	\$0
055-36911 OTHER MISCELLANEOUS	\$1,318	\$-104	\$40	25,000	\$25,000	\$25,000
055-36921 CASH OVER/SHORT	\$294	\$226	\$93	0	\$0	\$0
Total Misc. Revenues	\$35,724	\$31,079	\$17,354	51,350	\$51,350	\$51,350
Interfund Transactions (CIP/Debt)						
055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000
Total Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000
Beginning Balance						
055-39990 BEGINNING BALANCE	\$1,325,234	\$1,246,003	\$1,210,441	1,219,788	\$1,210,441	\$1,064,829
Total Beginning Balance	\$1,325,234	\$1,246,003	\$1,210,441	1,219,788	\$1,210,441	\$1,064,829
TOTAL	\$2,804,828	\$2,794,071	\$2,676,989	2,815,734	\$2,806,387	\$2,660,775

055 GOLF COURSE FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40564 GOLF MAINTENANCE						
Personnel	\$402,522	\$441,506	\$419,151	533,830	\$442,032	\$227,909
Mat, Suppls, Services	\$199,257	\$207,833	\$188,382	212,335	\$212,335	\$212,335
Capital	\$0	\$0	\$0	1,005	\$1,005	\$1,005
Interfund Transfer	\$75,290	\$77,628	\$79,023	89,888	\$79,023	\$88,067
Total 40564 GOLF MAINTENANCE	\$677,069	\$726,967	\$686,556	837,057	\$734,394	\$529,316
40571 GOLF PRO SHOP						
Personnel	\$338,151	\$354,085	\$347,477	425,106	\$362,854	\$431,547
Mat, Suppls, Services	\$227,382	\$255,400	\$240,584	235,475	\$296,100	\$296,100
Capital	\$495	\$0	\$0	1,000	\$1,000	\$1,000
Debt Service	\$8,094	\$32,377	\$32,377	32,377	\$32,377	\$32,377
Interfund Transfer	\$52,284	\$50,883	\$53,023	53,023	\$53,023	\$53,023
Total 40571 GOLF PRO SHOP	\$626,406	\$692,745	\$673,461	746,981	\$745,354	\$814,047
40999 END BAL SUR(DEF)						
Ending Balance	\$1,246,003	\$1,210,441	\$0	1,119,136	\$1,064,829	\$1,192,852
Total 40999 END BAL SUR(DEF)	\$1,246,003	\$1,210,441	\$0	1,119,136	\$1,064,829	\$1,192,852
43367 GOLF COURSE IMPROVEMENTS						
Capital	\$6,405	\$5,787	\$-10,652	12,000	\$40,143	\$24,000
Total 43367 GOLF COURSE IMPROVEMENTS	\$6,405	\$5,787	\$-10,652	12,000	\$40,143	\$24,000
43403 GOLF EQUIPMENT REPLACEMENT						
Capital	\$20,927	\$155,888	\$16,222	98,000	\$208,460	\$98,000
Total 43403 GOLF EQUIPMENT REPLACEMENT	\$20,927	\$155,888	\$16,222	98,000	\$208,460	\$98,000
43495 GOLF CART LOAN & PURCHASE						
Capital	\$228,018	\$0	\$0	0	\$0	\$0
Total 43495 GOLF CART LOAN & PURCHASE	\$228,018	\$0	\$0	0	\$0	\$0
43685 EQUIP REPLACEMENT - COMPUTER						
Capital	\$0	\$1,743	\$2,625	2,560	\$11,057	\$2,560
Total 43685 EQUIP REPLACEMENT - COMPUTER	\$0	\$1,743	\$2,625	2,560	\$11,057	\$2,560
43786 CORE FABRIC EXTENDER						
Capital	\$0	\$500	\$0	0	\$0	\$0
Total 43786 CORE FABRIC EXTENDER	\$0	\$500	\$0	0	\$0	\$0
43791 TIMEKEEPING SOFTWARE UPGRADE						
Capital	\$0	\$0	\$0	0	\$500	\$0
Total 43791 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	0	\$500	\$0
43796 MOBILE MANAGEMENT SERVER						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Capital	\$0	\$0	\$0	0	\$650	\$0
Total 43796 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$650	\$0
43801 WINDOWS 10 CLIENT LICENSES						
Capital	\$0	\$0	\$0	0	\$1,000	\$0
Total 43801 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	0	\$1,000	\$0
TOTAL	\$2,804,828	\$2,794,071	\$1,368,212	2,815,734	\$2,806,387	\$2,660,775

TRANSPORTATION FUND - Budget Summary

057 TRANSPORTATION FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Sales Tax	\$5,233,194	\$5,617,865	\$5,510,607	5,551,893	\$6,097,734	\$5,718,450
Licenses	\$764,407	\$956,011	\$950,859	810,959	\$932,758	\$835,288
Planning Building & Engineering Fees	\$126,244	\$14,000	\$0	0	\$0	\$0
Special Event Fees	\$2,848	\$1,726	\$35,556	0	\$0	\$0
Federal Revenue	\$15,972,589	\$2,686,154	\$0	5,838,251	\$11,850,000	\$6,281,051
Transit Charges for Services	\$3,206,611	\$6,247,276	\$5,583,007	6,186,031	\$10,790,859	\$8,188,612
Fines & Forfeitures	\$1,077,415	\$2,240,548	\$2,590,730	2,893,282	\$2,893,282	\$0
Misc. Revenues	\$280,456	\$522,498	\$101,820	309,643	\$309,643	\$318,949
Special Revenues & Resources	\$362,886	\$805,272	\$374,324	384,986	\$1,184,986	\$693,328
Total Revenues	\$27,026,649	\$19,091,350	\$15,146,902	21,975,045	\$34,059,262	\$22,035,678
Other						
Beginning Balance	\$19,381,363	\$19,262,807	\$13,647,186	16,605,818	\$13,647,186	\$5,920,874
Total Other	\$19,381,363	\$19,262,807	\$13,647,186	16,605,818	\$13,647,186	\$5,920,874
TOTAL	\$46,408,012	\$38,354,157	\$28,794,088	38,580,863	\$47,706,448	\$27,956,552

057 TRANSPORTATION FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Personnel	\$6,418,646	\$8,507,085	\$10,259,607	10,383,394	\$10,512,959	\$8,552,726
Mat, Suppls, Services	\$1,639,551	\$2,798,998	\$3,103,563	2,554,794	\$3,000,569	\$2,225,994
Capital	\$16,332,826	\$10,530,088	\$7,527,864	8,685,894	\$24,882,766	\$4,114,762
Total Depts	\$24,391,023	\$21,836,171	\$20,891,033	21,624,082	\$38,396,294	\$14,893,482
Other						
Interfund Transfer	\$2,754,182	\$2,870,800	\$3,389,280	3,028,741	\$3,389,280	\$3,432,017
Ending Balance	\$19,262,807	\$13,647,186	\$0	13,928,040	\$5,920,874	\$9,631,053
Total Other	\$22,016,989	\$16,517,986	\$3,389,280	16,956,781	\$9,310,154	\$13,063,070
TOTAL	\$46,408,012	\$38,354,157	\$24,280,313	38,580,863	\$47,706,448	\$27,956,552

057 TRANSPORTATION FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Sales Tax						
057-31212 TRANSIT SALES TAX	\$2,790,839	\$2,940,337	\$2,888,276	2,960,802	\$3,209,270	\$3,049,626
057-31214 RESORT TAX TRANSPOR	\$2,442,355	\$2,677,528	\$2,622,331	2,591,091	\$2,888,464	\$2,668,824
Total Sales Tax	\$5,233,194	\$5,617,865	\$5,510,607	5,551,893	\$6,097,734	\$5,718,450
Licenses						
057-32111 BUSINESS LICENSES	\$658,504	\$813,278	\$818,991	698,607	\$820,406	\$719,565
057-32161 NIGHT RENT LIC FEE	\$105,903	\$142,733	\$131,867	112,352	\$112,352	\$115,723
Total Licenses	\$764,407	\$956,011	\$950,859	810,959	\$932,758	\$835,288
Planning Building & Engineering Fees						
057-32261 IN-LIEU-OF PARKING	\$126,244	\$14,000	\$0	0	\$0	\$0
Total Planning Building & Engineering Fees	\$126,244	\$14,000	\$0	0	\$0	\$0
Special Event Fees						
057-32639 SPECIAL EVENT PARKING FEES	\$2,848	\$1,726	\$35,556	0	\$0	\$0
Total Special Event Fees	\$2,848	\$1,726	\$35,556	0	\$0	\$0
Federal Revenue						
057-33110 FEDERAL GRANTS	\$15,972,589	\$2,686,154	\$0	5,838,251	\$11,850,000	\$6,281,051
Total Federal Revenue	\$15,972,589	\$2,686,154	\$0	5,838,251	\$11,850,000	\$6,281,051
Transit Charges for Services						
057-34211 FARE REVENUE	\$29,735	\$29,492	\$31,886	31,545	\$31,545	\$32,491
057-34221 BUS ADVERTISING	\$51,358	\$37,980	\$32,800	54,486	\$54,486	\$56,121
057-34230 REGIONAL TRANSIT REVENUE	\$3,125,518	\$6,179,804	\$5,518,321	6,100,000	\$10,704,828	\$8,100,000
Total Transit Charges for Services	\$3,206,611	\$6,247,276	\$5,583,007	6,186,031	\$10,790,859	\$8,188,612
Fines & Forfeitures						
057-35300 CITY FINES	\$190,993	\$239,978	\$123,013	202,624	\$202,624	\$0
057-35301 PARKING PERMITS	\$179,238	\$220,204	\$202,944	190,154	\$190,154	\$0
057-35305 PARKING LOT RENTAL	\$0	\$37,820	\$0	0	\$0	\$0
057-35307 IN CAR METERS	\$0	\$-103	\$1,800	0	\$0	\$0
057-35309 TOKEN/VALIDATION REVENUE	\$475	\$-183	\$-10	504	\$504	\$0
057-35310 METER REVENUE	\$706,029	\$1,742,832	\$2,262,982	2,500,000	\$2,500,000	\$0
057-35312 IMPOUND	\$680	\$0	\$0	0	\$0	\$0
Total Fines & Forfeitures	\$1,077,415	\$2,240,548	\$2,590,730	2,893,282	\$2,893,282	\$0
Misc. Revenues						
057-36111 INTEREST EARNINGS	\$161,324	\$181,628	\$0	171,149	\$171,149	\$176,283
057-36210 RENTAL INCOME	\$49,421	\$67,166	\$91,253	52,431	\$52,431	\$54,004
057-36310 SALE OF ASSETS	\$69,340	\$11,345	\$10,679	73,563	\$73,563	\$75,770

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
057-36911 OTHER MISCELLANEOUS	\$386	\$262,388	\$259	12,500	\$12,500	\$12,875
057-36921 CASH OVER/SHORT	\$-16	\$-29	\$-370	0	\$0	\$17
Total Misc. Revenues	\$280,456	\$522,498	\$101,820	309,643	\$309,643	\$318,949
Special Revenues & Resources						
057-39110 DONATIONS	\$176,922	\$215,156	\$154,464	187,697	\$187,697	\$193,328
057-39126 OTHER CONTRIBUTIONS	\$185,963	\$590,116	\$219,860	197,289	\$997,289	\$500,000
Total Special Revenues & Resources	\$362,886	\$805,272	\$374,324	384,986	\$1,184,986	\$693,328
Beginning Balance						
057-39990 BEGINNING BALANCE	\$19,381,363	\$19,262,807	\$13,647,186	16,605,818	\$13,647,186	\$5,920,874
Total Beginning Balance	\$19,381,363	\$19,262,807	\$13,647,186	16,605,818	\$13,647,186	\$5,920,874
TOTAL	\$46,408,012	\$38,354,157	\$28,794,088	38,580,863	\$47,706,448	\$27,956,552

057 TRANSPORTATION FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40481 TRANSPORTATION OPER						
Personnel	\$5,531,379	\$7,263,680	\$8,940,070	8,987,784	\$9,160,819	\$8,242,630
Mat, Suppls, Services	\$1,048,856	\$2,151,856	\$1,941,414	1,256,644	\$1,689,619	\$1,656,444
Capital	\$66,584	\$64,453	\$173,963	7,600	\$7,600	\$247,600
Interfund Transfer	\$2,744,682	\$2,850,800	\$3,383,280	3,008,741	\$3,383,280	\$3,426,017
Total 40481 TRANSPORTATION OPER	\$9,391,501	\$12,330,789	\$14,438,727	13,260,768	\$14,241,318	\$13,572,691
40485 TRANSPORTATION PLANNING						
Personnel	\$358,151	\$481,087	\$408,878	404,797	\$411,877	\$310,096
Mat, Suppls, Services	\$378,356	\$296,131	\$395,474	550,250	\$550,250	\$550,250
Total 40485 TRANSPORTATION PLANNING	\$736,507	\$777,218	\$804,352	955,047	\$962,127	\$860,346
40500 PARKING						
Personnel	\$528,356	\$754,660	\$893,067	990,813	\$940,263	\$0
Mat, Suppls, Services	\$200,947	\$351,210	\$766,675	747,900	\$747,900	\$6,400
Capital	\$0	\$2,540	\$0	0	\$0	\$0
Interfund Transfer	\$9,500	\$20,000	\$6,000	20,000	\$6,000	\$6,000
Total 40500 PARKING	\$738,802	\$1,128,410	\$1,665,742	1,758,713	\$1,694,163	\$12,400
40999 END BAL SUR(DEF)						
Ending Balance	\$19,262,807	\$13,647,186	\$0	13,928,040	\$5,920,874	\$9,631,053
Total 40999 END BAL SUR(DEF)	\$19,262,807	\$13,647,186	\$0	13,928,040	\$5,920,874	\$9,631,053
43304 INFORMATION SYSTEMS ENHANCE/UPGRADES						
Capital	\$0	\$0	\$20,018	0	\$128,446	\$0

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Total 43304 INFORMATION SYSTEMS ENHANCE/UPGRADES	\$0	\$0	\$20,018	0	\$128,446	\$0
43316 TRANSIT COACHES						
Capital	\$6,876,221	\$1,653,927	\$5,161,480	4,733,717	\$6,928,018	\$2,190,000
Total 43316 TRANSIT COACHES	\$6,876,221	\$1,653,927	\$5,161,480	4,733,717	\$6,928,018	\$2,190,000
43339 BUS SHELTERS						
Capital	\$0	\$0	\$0	0	\$0	\$375,000
Total 43339 BUS SHELTERS	\$0	\$0	\$0	0	\$0	\$375,000
43435 FLAGSTAFF TRANSFER FEE						
Capital	\$114,593	\$896,961	\$883,965	850,000	\$3,073,671	\$0
Total 43435 FLAGSTAFF TRANSFER FEE	\$114,593	\$896,961	\$883,965	850,000	\$3,073,671	\$0
43443 PUBLIC WORKS COMPLEX IMPROVEMENTS						
Capital	\$0	\$0	\$0	0	\$31,784	\$0
Total 43443 PUBLIC WORKS COMPLEX IMPROVEMENTS	\$0	\$0	\$0	0	\$31,784	\$0
43446 TRANSIT GIS/AVL SYSTEM						
Capital	\$204,688	\$117,465	\$0	0	\$157,471	\$196,000
Total 43446 TRANSIT GIS/AVL SYSTEM	\$204,688	\$117,465	\$0	0	\$157,471	\$196,000
43466 TRANSIT EXPANSION						
Capital	\$0	\$0	\$0	0	\$1,500,803	\$0
Total 43466 TRANSIT EXPANSION	\$0	\$0	\$0	0	\$1,500,803	\$0
43484 PARKING METER REPLACEMENT						
Capital	\$0	\$253,119	\$350,690	125,000	\$400,000	\$0
Total 43484 PARKING METER REPLACEMENT	\$0	\$253,119	\$350,690	125,000	\$400,000	\$0
43506 UPGRADE OH DOOR ROLLERS						
Capital	\$0	\$0	\$13,251	6,000	\$34,518	\$6,000
Total 43506 UPGRADE OH DOOR ROLLERS	\$0	\$0	\$13,251	6,000	\$34,518	\$6,000
43575 CITY TRANSIT CONTRIBUTION TO COUNTY						
Capital	\$0	\$1,482,901	\$0	0	\$217,099	\$0
Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	\$0	\$1,482,901	\$0	0	\$217,099	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN						
Capital	\$0	\$0	\$0	0	\$19,128	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$0	\$0	0	\$19,128	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL						
Capital	\$0	\$45,000	\$0	0	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$45,000	\$0	0	\$0	\$0
43623 IRONHORSE SEASONAL HOUSING						
Mat, Suppls, Services	\$11,392	\$-199	\$0	0	\$12,800	\$12,900
Capital	\$0	\$120,397	\$0	0	\$32,771	\$0
Total 43623 IRONHORSE SEASONAL HOUSING	\$11,392	\$120,198	\$0	0	\$45,571	\$12,900
43624 TRANSIT SIGNAL PRIORITY						
Capital	\$0	\$385,060	\$0	102,645	\$0	\$0
Total 43624 TRANSIT SIGNAL PRIORITY	\$0	\$385,060	\$0	102,645	\$0	\$0

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
43625 IRONHORSE TRANSIT FAC ASSET MGMT						
Capital	\$6,675	\$-77,642	\$165,081	180,000	\$1,475,856	\$180,000
Total 43625 IRONHORSE TRANSIT FAC ASSET MGMT	\$6,675	\$-77,642	\$165,081	180,000	\$1,475,856	\$180,000
43634 PARKING WAYFINDING						
Capital	\$0	\$649,575	\$0	0	\$0	\$0
Total 43634 PARKING WAYFINDING	\$0	\$649,575	\$0	0	\$0	\$0
43650 FLEET MANAGEMENT SOFTWARE						
Capital	\$0	\$0	\$0	56,990	\$232,185	\$56,990
Total 43650 FLEET MANAGEMENT SOFTWARE	\$0	\$0	\$0	56,990	\$232,185	\$56,990
43653 TRANS PLANS & STUDIES						
Personnel	\$0	\$0	\$289	0	\$0	\$0
Capital	\$0	\$34,490	\$196,672	0	\$544,640	\$135,000
Total 43653 TRANS PLANS & STUDIES	\$0	\$34,490	\$196,961	0	\$544,640	\$135,000
43654 RICHARDSON FLAT ROAD IMP						
Capital	\$0	\$0	\$0	750,000	\$750,000	\$0
Total 43654 RICHARDSON FLAT ROAD IMP	\$0	\$0	\$0	750,000	\$750,000	\$0
43655 TRANSIT FAC CAP RENEWAL						
Capital	\$0	\$0	\$0	50,000	\$247,807	\$50,000
Total 43655 TRANSIT FAC CAP RENEWAL	\$0	\$0	\$0	50,000	\$247,807	\$50,000
43686 EQUIP REPLACEMENT - COMPUTER						
Capital	\$6,949	\$8,060	\$2,632	16,172	\$52,201	\$16,172
Total 43686 EQUIP REPLACEMENT - COMPUTER	\$6,949	\$8,060	\$2,632	16,172	\$52,201	\$16,172
43712 TRAFFIC MANAGEMENT CAMERAS						
Capital	\$63,220	\$39,251	\$145,987	0	\$107,529	\$0
Total 43712 TRAFFIC MANAGEMENT CAMERAS	\$63,220	\$39,251	\$145,987	0	\$107,529	\$0
43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR						
Capital	\$0	\$1,227,716	\$0	0	\$0	\$0
Total 43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR	\$0	\$1,227,716	\$0	0	\$0	\$0
43731 CHINA BRIDGE EVENT PARKING						
Capital	\$182,269	\$655,927	\$123,316	396,000	\$123,316	\$0
Total 43731 CHINA BRIDGE EVENT PARKING	\$182,269	\$655,927	\$123,316	396,000	\$123,316	\$0
43739 TRANSIT ONBOARD SECURITY CAMERAS						
Capital	\$0	\$0	\$66,854	300,000	\$368,000	\$14,000
Total 43739 TRANSIT ONBOARD SECURITY CAMERAS	\$0	\$0	\$66,854	300,000	\$368,000	\$14,000
43740 TRANSIT ONBOARD WI-FI						
Capital	\$0	\$0	\$0	205,200	\$269,000	\$25,000
Total 43740 TRANSIT ONBOARD WI-FI	\$0	\$0	\$0	205,200	\$269,000	\$25,000
43746 PARK. DECK COATING IRON HORSE BUS GARAGE						
Capital	\$0	\$433,279	\$0	106,000	\$106,000	\$0
Total 43746 PARK. DECK COATING IRON HORSE BUS GARAGE	\$0	\$433,279	\$0	106,000	\$106,000	\$0
43761 KIMBALL JUNCTION TRANSIT CENTER						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Personnel	\$760	\$62	\$0	0	\$0	\$0
Capital	\$2,098,446	\$220	\$6,517	0	\$488,314	\$0
Total 43761 KIMBALL JUNCTION TRANSIT CENTER	\$2,099,206	\$282	\$6,517	0	\$488,314	\$0
43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT						
Capital	\$2,440,170	\$1,193,084	\$3,201	0	\$3,006,746	\$0
Total 43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT	\$2,440,170	\$1,193,084	\$3,201	0	\$3,006,746	\$0
43771 PROSPECTOR AVENUE RECONSTRUCTION						
Capital	\$0	\$500,000	\$0	0	\$75,000	\$0
Total 43771 PROSPECTOR AVENUE RECONSTRUCTION	\$0	\$500,000	\$0	0	\$75,000	\$0
43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR						
Capital	\$0	\$0	\$0	0	\$280,000	\$0
Total 43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR	\$0	\$0	\$0	0	\$280,000	\$0
43781 SR 248/US 40 PARK AND RIDE LOT						
Capital	\$0	\$0	\$15,574	0	\$2,025,000	\$0
Total 43781 SR 248/US 40 PARK AND RIDE LOT	\$0	\$0	\$15,574	0	\$2,025,000	\$0
43787 CORE FABRIC EXTENDER						
Capital	\$0	\$2,000	\$0	0	\$0	\$0
Total 43787 CORE FABRIC EXTENDER	\$0	\$2,000	\$0	0	\$0	\$0
43792 TIMEKEEPING SOFTWARE UPGRADE						
Capital	\$0	\$0	\$0	0	\$5,000	\$0
Total 43792 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	0	\$5,000	\$0
43797 MOBILE MANAGEMENT SERVER						
Capital	\$0	\$0	\$0	0	\$9,750	\$0
Total 43797 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	0	\$9,750	\$0
43802 WINDOWS 10 CLIENT LICENSES						
Capital	\$0	\$0	\$0	0	\$5,500	\$0
Total 43802 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	0	\$5,500	\$0
43806 VMS SIGNS						
Capital	\$0	\$0	\$0	0	\$120,000	\$0
Total 43806 VMS SIGNS	\$0	\$0	\$0	0	\$120,000	\$0
43807 ENHANCED BUS STOPS AT FRESH MARKET AND P						
Capital	\$0	\$0	\$0	0	\$153,000	\$0
Total 43807 ENHANCED BUS STOPS AT FRESH MARKET AND P	\$0	\$0	\$0	0	\$153,000	\$0
43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI						
Capital	\$0	\$0	\$0	130,000	\$435,000	\$130,000
Total 43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI	\$0	\$0	\$0	130,000	\$435,000	\$130,000
43811 6 ELECTRIC BRT TRANSIT BUSES						
Capital	\$3,688,074	\$0	\$0	0	\$77,800	\$0
Total 43811 6 ELECTRIC BRT TRANSIT BUSES	\$3,688,074	\$0	\$0	0	\$77,800	\$0
43812 ELECTRIC BUS CHARGER AT KIMBALL JUNCTION						
Capital	\$583,014	\$0	\$0	0	\$269,014	\$0

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Total 43812 ELECTRIC BUS CHARGER AT KIMBALL JUNCTION	\$583,014	\$0	\$0	0	\$269,014	\$0
43813 ELECTIC BUS CHARGING STATION AT OLD TOWN						
Personnel	\$0	\$7,597	\$9,402	0	\$0	\$0
Capital	\$1,922	\$811,002	\$20,540	0	\$187,481	\$0
Total 43813 ELECTIC BUS CHARGING STATION AT OLD TOWN	\$1,922	\$818,600	\$29,942	0	\$187,481	\$0
43825 CITY-WIDE SIGNS PHASE I						
Capital	\$0	\$0	\$0	75,000	\$75,000	\$0
Total 43825 CITY-WIDE SIGNS PHASE I	\$0	\$0	\$0	75,000	\$75,000	\$0
43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL						
Capital	\$0	\$0	\$16,451	110,000	\$135,000	\$0
Total 43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL	\$0	\$0	\$16,451	110,000	\$135,000	\$0
43829 PHASE 2 BIKE SHARE IMPROVEMENTS						
Capital	\$0	\$0	\$0	175,000	\$175,000	\$50,000
Total 43829 PHASE 2 BIKE SHARE IMPROVEMENTS	\$0	\$0	\$0	175,000	\$175,000	\$50,000
43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP						
Capital	\$0	\$0	\$0	59,000	\$30,000	\$0
Total 43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	\$0	\$0	\$0	59,000	\$30,000	\$0
43832 REMODEL FOR TRANSIT DRIVER HOUSING						
Personnel	\$0	\$0	\$7,900	0	\$0	\$0
Capital	\$0	\$31,303	\$161,672	0	\$428,697	\$300,000
Total 43832 REMODEL FOR TRANSIT DRIVER HOUSING	\$0	\$31,303	\$169,572	0	\$428,697	\$300,000
43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S						
Capital	\$0	\$0	\$0	89,000	\$89,000	\$0
Total 43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S	\$0	\$0	\$0	89,000	\$89,000	\$0
43836 GIS: GEOEVENT SERVER LICENSE						
Capital	\$0	\$0	\$0	0	\$0	\$13,000
Total 43836 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	0	\$0	\$13,000
43840 OFFICE 2016 LICENSES						
Capital	\$0	\$0	\$0	4,620	\$4,620	\$0
Total 43840 OFFICE 2016 LICENSES	\$0	\$0	\$0	4,620	\$4,620	\$0
43848 OLD TOWN ACCESS & CIRCULATION PLAN						
Capital	\$0	\$0	\$0	0	\$0	\$130,000
Total 43848 OLD TOWN ACCESS & CIRCULATION PLAN	\$0	\$0	\$0	0	\$0	\$130,000
TOTAL	\$46,408,013	\$38,354,157	\$24,280,314	38,422,913	\$47,706,448	\$27,956,552

PARKING FUND - Budget Summary

058 PARKING FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Fines & Forfeitures	\$0	\$0	\$0	0	\$0	\$3,055,080
Total Revenues	\$0	\$0	\$0	0	\$0	\$3,055,080
Other						
Beginning Balance	\$0	\$0	\$0	0	\$0	\$264,451
Total Other	\$0	\$0	\$0	0	\$0	\$264,451
TOTAL	\$0	\$0	\$0	0	\$0	\$3,319,531

058 PARKING FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Personnel	\$0	\$0	\$0	0	\$0	\$1,018,710
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$741,500
Capital	\$0	\$0	\$0	0	\$0	\$196,000
Total Depts	\$0	\$0	\$0	0	\$0	\$1,956,210
Other						
Ending Balance	\$0	\$0	\$0	0	\$0	\$1,363,321
Total Other	\$0	\$0	\$0	0	\$0	\$1,363,321
TOTAL	\$0	\$0	\$0	0	\$0	\$3,319,531

058 PARKING FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Fines & Forfeitures						
058-35300 CITY FINES	\$0	\$0	\$0	0	\$0	\$208,703
058-35301 PARKING PERMITS	\$0	\$0	\$0	0	\$0	\$195,858
058-35309 TOKEN/VALIDATION REVENUE	\$0	\$0	\$0	0	\$0	\$519
058-35310 METER REVENUE	\$0	\$0	\$0	0	\$0	\$2,650,000
Total Fines & Forfeitures	\$0	\$0	\$0	0	\$0	\$3,055,080
Beginning Balance						
058-39990 BEGINNING BALANCE	\$0	\$0	\$0	0	\$0	\$264,451
Total Beginning Balance	\$0	\$0	\$0	0	\$0	\$264,451
TOTAL	\$0	\$0	\$0	0	\$0	\$3,319,531

058 PARKING FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40500 PARKING						
Personnel	\$0	\$0	\$0	0	\$0	\$1,012,310
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$747,900
Total 40500 PARKING	\$0	\$0	\$0	0	\$0	\$1,760,210
40999 END BAL SUR(DEF)						
Ending Balance	\$0	\$0	\$0	0	\$0	\$1,363,321
Total 40999 END BAL SUR(DEF)	\$0	\$0	\$0	0	\$0	\$1,363,321
43484 PARKING METER REPLACEMENT						
Capital	\$0	\$0	\$0	0	\$0	\$125,000
Total 43484 PARKING METER REPLACEMENT	\$0	\$0	\$0	0	\$0	\$125,000
43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S						
Capital	\$0	\$0	\$0	0	\$0	\$71,000
Total 43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S	\$0	\$0	\$0	0	\$0	\$71,000
TOTAL	\$0	\$0	\$0	0	\$0	\$3,319,531

FLEET SERVICES FUND - Budget Summary

062 FLEET SERVICES FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Interfund Transactions (Admin)	\$2,572,200	\$2,565,000	\$2,949,000	2,565,000	\$2,949,000	\$2,949,000
Total Revenues	\$2,572,200	\$2,565,000	\$2,949,000	2,565,000	\$2,949,000	\$2,949,000
Other						
Beginning Balance	\$1,123,856	\$1,196,395	\$1,207,403	1,206,679	\$1,207,403	\$1,181,761
Total Other	\$1,123,856	\$1,196,395	\$1,207,403	1,206,679	\$1,207,403	\$1,181,761
TOTAL	\$3,696,056	\$3,761,395	\$4,156,403	3,771,679	\$4,156,403	\$4,130,761

062 FLEET SERVICES FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Personnel	\$977,316	\$1,005,388	\$1,022,852	992,706	\$1,019,743	\$951,992
Mat, Suppls, Services	\$1,521,625	\$1,548,603	\$1,956,642	1,551,530	\$1,954,899	\$1,954,899
Capital	\$720	\$0	\$13,309	10,000	\$0	\$0
Total Depts	\$2,499,661	\$2,553,992	\$2,992,803	2,554,236	\$2,974,642	\$2,906,891
Other						
Ending Balance	\$1,196,395	\$1,207,403	\$0	1,217,443	\$1,181,761	\$1,223,870
Total Other	\$1,196,395	\$1,207,403	\$0	1,217,443	\$1,181,761	\$1,223,870
TOTAL	\$3,696,056	\$3,761,395	\$2,992,803	3,771,679	\$4,156,403	\$4,130,761

062 FLEET SERVICES FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Interfund Transactions (Admin)						
062-38110 CENTRAL GARAGE CHG	\$1,497,200	\$1,733,000	\$1,871,000	1,733,000	\$1,871,000	\$1,871,000
062-38111 FUEL SALES	\$1,075,000	\$832,000	\$1,078,000	832,000	\$1,078,000	\$1,078,000
Total Interfund Transactions (Admin)	\$2,572,200	\$2,565,000	\$2,949,000	2,565,000	\$2,949,000	\$2,949,000
Beginning Balance						
062-39990 BEGINNING BALANCE	\$1,123,856	\$1,196,395	\$1,207,403	1,206,679	\$1,207,403	\$1,181,761
Total Beginning Balance	\$1,123,856	\$1,196,395	\$1,207,403	1,206,679	\$1,207,403	\$1,181,761
TOTAL	\$3,696,056	\$3,761,395	\$4,156,403	3,771,679	\$4,156,403	\$4,130,761

062 FLEET SERVICES FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40471 FLEET SERVICES DEPT						
Personnel	\$977,316	\$1,005,388	\$1,022,852	992,706	\$1,019,743	\$951,992
Mat, Suppls, Services	\$1,521,625	\$1,548,603	\$1,956,642	1,551,530	\$1,954,899	\$1,954,899
Capital	\$720	\$0	\$13,309	10,000	\$0	\$0
Total 40471 FLEET SERVICES DEPT	\$2,499,661	\$2,553,992	\$2,992,803	2,554,236	\$2,974,642	\$2,906,891
40999 END BAL SUR(DEF)						
Ending Balance	\$1,196,395	\$1,207,403	\$0	1,217,443	\$1,181,761	\$1,223,870
Total 40999 END BAL SUR(DEF)	\$1,196,395	\$1,207,403	\$0	1,217,443	\$1,181,761	\$1,223,870
TOTAL	\$3,696,056	\$3,761,395	\$2,992,803	3,771,679	\$4,156,403	\$4,130,761

SELF INSURANCE FUND - Budget Summary

064 SELF INSURANCE FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Misc. Revenues	\$275,000	\$275,000	\$275,000	275,000	\$275,000	\$275,000
Interfund Transactions (Admin)	\$686,997	\$885,556	\$1,037,216	1,041,733	\$1,030,507	\$1,278,858
Total Revenues	\$961,997	\$1,160,556	\$1,312,216	1,316,733	\$1,305,507	\$1,553,858
Other						
Beginning Balance	\$968,274	\$793,923	\$1,163,647	307,979	\$1,163,647	\$442,654
Total Other	\$968,274	\$793,923	\$1,163,647	307,979	\$1,163,647	\$442,654
TOTAL	\$1,930,271	\$1,954,479	\$2,475,863	1,624,712	\$2,469,154	\$1,996,512

064 SELF INSURANCE FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Mat, Suppls, Services	\$1,136,348	\$790,832	\$1,062,371	1,576,500	\$2,026,500	\$1,633,060
Total Depts	\$1,136,348	\$790,832	\$1,062,371	1,576,500	\$2,026,500	\$1,633,060
Other						
Ending Balance	\$793,923	\$1,163,647	\$0	48,212	\$442,654	\$363,452
Total Other	\$793,923	\$1,163,647	\$0	48,212	\$442,654	\$363,452
TOTAL	\$1,930,271	\$1,954,479	\$1,062,371	1,624,712	\$2,469,154	\$1,996,512

064 SELF INSURANCE FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Misc. Revenues						
064-36991 FEE FOR WORKER'S COMP SELF-INS	\$275,000	\$275,000	\$275,000	275,000	\$275,000	\$275,000
Total Misc. Revenues	\$275,000	\$275,000	\$275,000	275,000	\$275,000	\$275,000
Interfund Transactions (Admin)						
064-38141 INS - GENERAL FUND	\$444,676	\$600,000	\$599,683	600,000	\$599,683	\$777,096
064-38142 INS - GOLF	\$5,405	\$5,745	\$0	15,865	\$0	\$9,045
064-38143 INS - WATER FUND	\$92,816	\$104,977	\$141,941	138,524	\$141,941	\$161,097
064-38144 INS - TRANSPORTATION	\$144,100	\$174,834	\$288,883	287,344	\$288,883	\$331,620
Total Interfund Transactions (Admin)	\$686,997	\$885,556	\$1,030,507	1,041,733	\$1,030,507	\$1,278,858
Beginning Balance						
064-39990 BEGINNING BALANCE	\$968,274	\$793,923	\$1,163,647	307,979	\$1,163,647	\$442,654
Total Beginning Balance	\$968,274	\$793,923	\$1,163,647	307,979	\$1,163,647	\$442,654
TOTAL	\$1,930,271	\$1,954,479	\$2,469,154	1,624,712	\$2,469,154	\$1,996,512

064 SELF INSURANCE FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40132 SELF INS & SEC BOND						
Mat, Suppls, Services	\$998,989	\$709,376	\$757,670	1,021,500	\$1,471,500	\$1,021,500
Total 40132 SELF INS & SEC BOND	\$998,989	\$709,376	\$757,670	1,021,500	\$1,471,500	\$1,021,500
40139 WORKERS COMP						
Mat, Suppls, Services	\$137,359	\$81,455	\$34,011	275,000	\$275,000	\$275,000
Total 40139 WORKERS COMP	\$137,359	\$81,455	\$34,011	275,000	\$275,000	\$275,000
40141 DENTAL SELF FUNDING						
Mat, Suppls, Services	\$0	\$0	\$270,690	280,000	\$280,000	\$336,560
Total 40141 DENTAL SELF FUNDING	\$0	\$0	\$270,690	280,000	\$280,000	\$336,560
40999 END BAL SUR(DEF)						
Ending Balance	\$793,923	\$1,163,647	\$0	48,212	\$442,654	\$363,452
Total 40999 END BAL SUR(DEF)	\$793,923	\$1,163,647	\$0	48,212	\$442,654	\$363,452
TOTAL	\$1,930,271	\$1,954,479	\$1,062,371	1,624,712	\$2,469,154	\$1,996,512

SALES TAX REV BOND - DEBT SVS FUND - Budget Summary

070 SALES TAX REV BOND - DEBT SVS FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Misc. Revenues	\$26,965	\$195,670	\$341,062	0	\$0	\$0
Interfund Transactions (Admin)	\$160,058	\$159,826	\$161,703	161,703	\$161,703	\$161,703
Interfund Transactions (CIP/Debt)	\$2,091,955	\$4,867,531	\$5,182,438	4,858,763	\$4,266,138	\$4,266,138
Bond Proceeds	\$0	\$35,227,871	\$30,270,522	0	\$0	\$0
Total Revenues	\$2,278,978	\$40,450,898	\$35,955,725	5,020,466	\$4,427,841	\$4,427,841
Other						
Beginning Balance	\$2,843,028	\$2,403,929	\$7,396,945	7,191,000	\$7,396,945	\$6,790,321
Total Other	\$2,843,028	\$2,403,929	\$7,396,945	7,191,000	\$7,396,945	\$6,790,321
TOTAL	\$5,122,006	\$42,854,827	\$43,352,670	12,211,466	\$11,824,786	\$11,218,162

070 SALES TAX REV BOND - DEBT SVS FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Debt Service	\$2,255,381	\$5,254,634	\$5,609,398	5,034,465	\$5,034,465	\$5,037,565
Total Depts	\$2,255,381	\$5,254,634	\$5,609,398	5,034,465	\$5,034,465	\$5,037,565
Other						
Interfund Transfer	\$462,696	\$30,203,248	\$11,993,364	0	\$0	\$0
Ending Balance	\$2,403,929	\$7,396,945	\$0	7,177,001	\$6,790,321	\$6,180,597
Total Other	\$2,866,625	\$37,600,193	\$11,993,364	7,177,001	\$6,790,321	\$6,180,597
TOTAL	\$5,122,006	\$42,854,827	\$17,602,762	12,211,466	\$11,824,786	\$11,218,162

070 SALES TAX REV BOND - DEBT SVS FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Misc. Revenues						
070-36112 INT EARN SPEC ACCTS	\$26,965	\$195,670	\$341,062	0	\$0	\$0
Total Misc. Revenues	\$26,965	\$195,670	\$341,062	0	\$0	\$0
Interfund Transactions (Admin)						
070-38131 CITY CONT. GENERAL	\$160,058	\$159,826	\$161,703	161,703	\$161,703	\$161,703
Total Interfund Transactions (Admin)	\$160,058	\$159,826	\$161,703	161,703	\$161,703	\$161,703
Interfund Transactions (CIP/Debt)						
070-38231 TRANSFER FROM CIP	\$1,285,867	\$3,352,716	\$3,669,062	3,345,387	\$2,752,762	\$2,752,762
070-38234 TRANSFER IN FROM MAIN ST. RDA	\$806,088	\$809,490	\$805,161	805,161	\$805,161	\$805,161
070-38236 TRANSFER FROM LPA RDA-FUND 33	\$0	\$705,325	\$708,215	708,215	\$708,215	\$708,215
Total Interfund Transactions (CIP/Debt)	\$2,091,955	\$4,867,531	\$5,182,438	4,858,763	\$4,266,138	\$4,266,138
Bond Proceeds						
070-39220 BOND PROCEEDS	\$0	\$31,940,000	\$26,775,000	0	\$0	\$0
070-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$0	\$3,287,871	\$3,495,522	0	\$0	\$0
Total Bond Proceeds	\$0	\$35,227,871	\$30,270,522	0	\$0	\$0
Beginning Balance						
070-39990 BEGINNING BALANCE	\$2,843,028	\$2,403,929	\$7,396,945	7,191,000	\$7,396,945	\$6,790,321
Total Beginning Balance	\$2,843,028	\$2,403,929	\$7,396,945	7,191,000	\$7,396,945	\$6,790,321
TOTAL	\$5,122,006	\$42,854,827	\$43,352,670	12,211,466	\$11,824,786	\$11,218,162

070 SALES TAX REV BOND - DEBT SVS FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40730 2017 SALES TAX REV BONDS						
Debt Service	\$0	\$2,993,546	\$2,771,617	2,773,852	\$2,773,852	\$2,774,352
Interfund Transfer	\$0	\$29,637,246	\$3,660,563	0	\$0	\$0
Total 40730 2017 SALES TAX REV BONDS	\$0	\$32,630,792	\$6,432,180	2,773,852	\$2,773,852	\$2,774,352
40731 2019 SALES TAX REV BONDS						
Debt Service	\$0	\$0	\$582,749	0	\$0	\$0
Interfund Transfer	\$0	\$0	\$7,906,516	0	\$0	\$0

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Total 40731 2019 SALES TAX REV BONDS	\$0	\$0	\$8,489,265	0	\$0	\$0
40795 2014A SALES TAX REV & REF BONDS						
Debt Service	\$1,087,431	\$1,091,000	\$1,088,015	1,089,700	\$1,089,700	\$1,090,300
Total 40795 2014A SALES TAX REV & REF BONDS	\$1,087,431	\$1,091,000	\$1,088,015	1,089,700	\$1,089,700	\$1,090,300
40796 2014B SALES TAX REV BONDS						
Debt Service	\$166,244	\$166,213	\$166,227	167,913	\$167,913	\$167,913
Total 40796 2014B SALES TAX REV BONDS	\$166,244	\$166,213	\$166,227	167,913	\$167,913	\$167,913
40798 2015 SALES TAX REV BONDS						
Debt Service	\$1,001,706	\$1,003,875	\$1,000,790	1,003,000	\$1,003,000	\$1,005,000
Interfund Transfer	\$462,696	\$566,002	\$426,285	0	\$0	\$0
Total 40798 2015 SALES TAX REV BONDS	\$1,464,402	\$1,569,877	\$1,427,075	1,003,000	\$1,003,000	\$1,005,000
40999 END BAL SUR(DEF)						
Ending Balance	\$2,403,929	\$7,396,945	\$0	7,177,001	\$6,790,321	\$6,180,597
Total 40999 END BAL SUR(DEF)	\$2,403,929	\$7,396,945	\$0	7,177,001	\$6,790,321	\$6,180,597
TOTAL	\$5,122,006	\$42,854,827	\$17,602,762	12,211,466	\$11,824,786	\$11,218,162

DEBT SERVICE FUND - Budget Summary

071 DEBT SERVICE FUND

Revenue Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Revenues						
Property Taxes	\$4,220,158	\$6,432,184	\$6,036,374	6,036,374	\$6,036,374	\$5,302,214
Misc. Revenues	\$58,998	\$55,495	\$51,431	52,197	\$52,197	\$45,967
Bond Proceeds	\$27,863,698	\$0	\$55,117,264	0	\$0	\$0
Total Revenues	\$32,142,855	\$6,487,679	\$61,205,069	6,088,571	\$6,088,571	\$5,348,181
Other						
Beginning Balance	\$574,778	\$643,716	\$710,461	694,322	\$710,461	\$755,397
Total Other	\$574,778	\$643,716	\$710,461	694,322	\$710,461	\$755,397
TOTAL	\$32,717,633	\$7,131,395	\$61,915,530	6,782,893	\$6,799,032	\$6,103,578

071 DEBT SERVICE FUND

Expense Summary

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Depts						
Debt Service	\$4,365,584	\$6,420,934	\$10,244,637	6,043,635	\$6,043,635	\$5,307,335
Total Depts	\$4,365,584	\$6,420,934	\$10,244,637	6,043,635	\$6,043,635	\$5,307,335
Other						
Interfund Transfer	\$27,708,333	\$0	\$50,094,149	0	\$0	\$0
Ending Balance	\$643,716	\$710,461	\$0	739,258	\$755,397	\$796,243
Total Other	\$28,352,049	\$710,461	\$50,094,149	739,258	\$755,397	\$796,243
TOTAL	\$32,717,633	\$7,131,395	\$60,338,786	6,782,893	\$6,799,032	\$6,103,578

071 DEBT SERVICE FUND

Revenue by Type

Revenue By Type	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Property Taxes						
071-31112 PROP TAX DEBT SERV	\$4,208,158	\$6,420,184	\$6,024,374	6,024,374	\$6,024,374	\$5,290,214
071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	12,000	\$12,000	\$12,000
Total Property Taxes	\$4,220,158	\$6,432,184	\$6,036,374	6,036,374	\$6,036,374	\$5,302,214
Misc. Revenues						
071-36112 INT EARN SPEC ACCTS	\$645	\$1,729	\$2,575	0	\$0	\$0
071-36915 BUILD AMERICA BOND SUBSIDY	\$58,354	\$53,765	\$48,857	52,197	\$52,197	\$45,967
Total Misc. Revenues	\$58,998	\$55,495	\$51,431	52,197	\$52,197	\$45,967
Bond Proceeds						
071-39220 BOND PROCEEDS	\$25,000,000	\$0	\$44,000,000	0	\$0	\$0
071-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$2,863,698	\$0	\$6,827,264	0	\$0	\$0
Total Bond Proceeds	\$27,863,698	\$0	\$50,827,264	0	\$0	\$0
Beginning Balance						
071-39990 BEGINNING BALANCE	\$574,778	\$643,716	\$710,461	694,322	\$710,461	\$755,397
Total Beginning Balance	\$574,778	\$643,716	\$710,461	694,322	\$710,461	\$755,397
TOTAL	\$32,717,633	\$7,131,395	\$57,625,530	6,782,893	\$6,799,032	\$6,103,578

071 DEBT SERVICE FUND

Expenditures by Department & Type

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
40779 GO BONDS-2008 SERIES						
Debt Service	\$895,781	\$894,950	\$4,842,458	896,000	\$896,000	\$898,000
Total 40779 GO BONDS-2008 SERIES	\$895,781	\$894,950	\$4,842,458	896,000	\$896,000	\$898,000
40780 GO BONDS-2009 SERIES						
Debt Service	\$1,025,841	\$1,022,560	\$1,020,840	1,026,000	\$1,026,000	\$1,029,000
Total 40780 GO BONDS-2009 SERIES	\$1,025,841	\$1,022,560	\$1,020,840	1,026,000	\$1,026,000	\$1,029,000
40788 GO BONDS-2010B SERIES						
Debt Service	\$559,766	\$555,485	\$549,900	552,135	\$552,135	\$544,335
Total 40788 GO BONDS-2010B SERIES	\$559,766	\$555,485	\$549,900	552,135	\$552,135	\$544,335
40793 GO BONDS-2013A SERIES						

	Actuals FY 2017	Actuals FY 2018	YTD FY 2019	Original FY 2019	Adjusted FY 2019	Budget FY 2020
Debt Service	\$581,094	\$577,563	\$578,978	581,000	\$581,000	\$587,000
Total 40793 GO BONDS-2013A SERIES	\$581,094	\$577,563	\$578,978	581,000	\$581,000	\$587,000
40794 GO BONDS-2013B SERIES						
Debt Service	\$406,081	\$408,250	\$265	0	\$0	\$0
Total 40794 GO BONDS-2013B SERIES	\$406,081	\$408,250	\$265	0	\$0	\$0
40797 2014 GO REFUNDING BONDS						
Debt Service	\$741,781	\$738,050	\$740,265	742,500	\$742,500	\$0
Total 40797 2014 GO REFUNDING BONDS	\$741,781	\$738,050	\$740,265	742,500	\$742,500	\$0
40799 2017 GO BONDS OPEN SPACE						
Debt Service	\$155,239	\$2,224,076	\$2,241,550	2,246,000	\$2,246,000	\$2,249,000
Interfund Transfer	\$27,708,333	\$0	\$0	0	\$0	\$0
Total 40799 2017 GO BONDS OPEN SPACE	\$27,863,572	\$2,224,076	\$2,241,550	2,246,000	\$2,246,000	\$2,249,000
40800 GO BONDS - 2019 SERIES						
Debt Service	\$0	\$0	\$270,383	0	\$0	\$0
Interfund Transfer	\$0	\$0	\$50,094,149	0	\$0	\$0
Total 40800 GO BONDS - 2019 SERIES	\$0	\$0	\$50,364,532	0	\$0	\$0
40999 END BAL SUR(DEF)						
Ending Balance	\$643,716	\$710,461	\$0	739,258	\$755,397	\$796,243
Total 40999 END BAL SUR(DEF)	\$643,716	\$710,461	\$0	739,258	\$755,397	\$796,243
TOTAL	\$32,717,633	\$7,131,395	\$60,338,786	6,782,893	\$6,799,032	\$6,103,578



Citizens

Mayor & City Council

City Manager &
City Attorney Team

City
Attorney

Library &
Recreation
Team

City Manager
& Assistant City
Manager

Public
Services

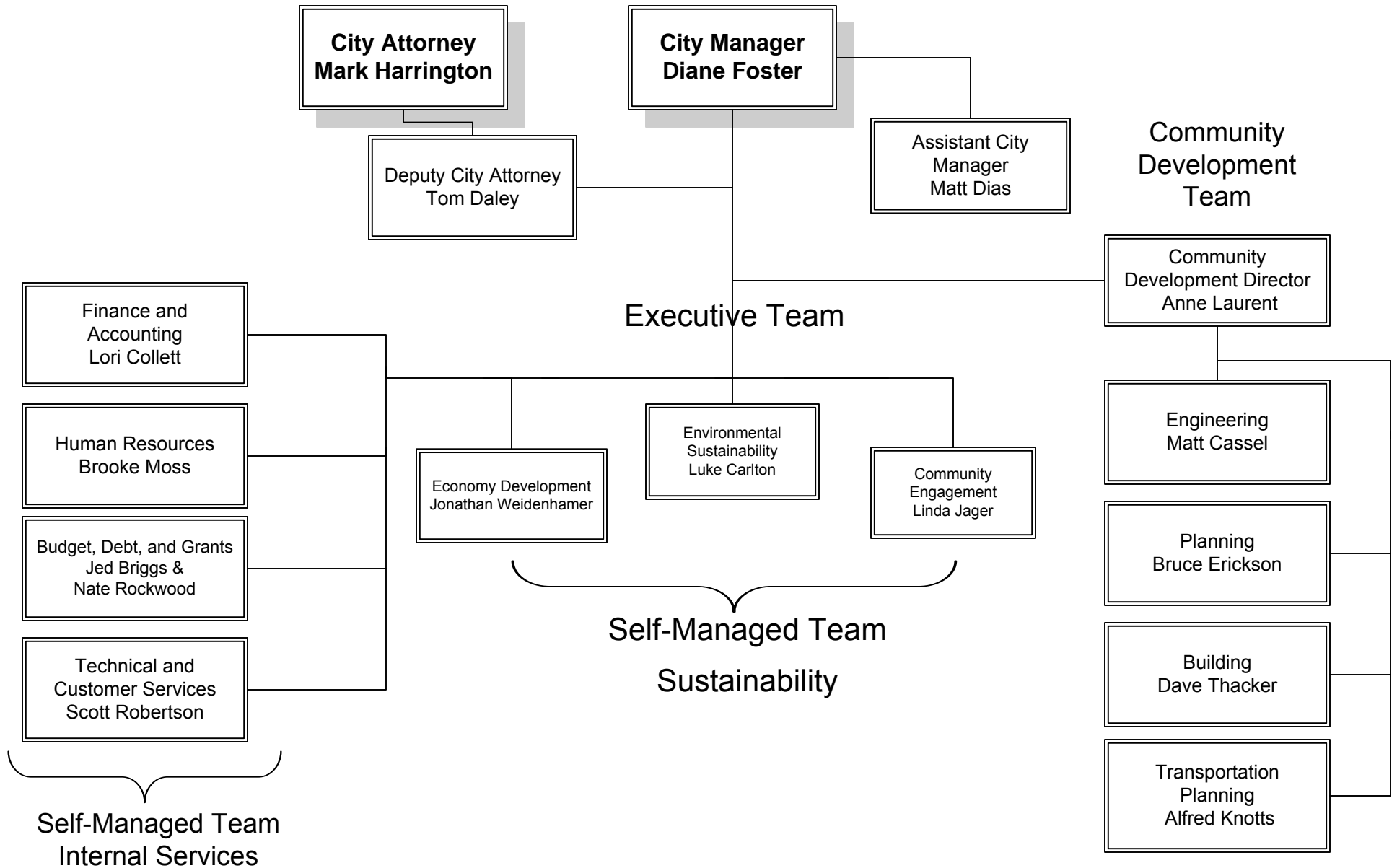
Community
Development
Team

Internal
Services
Team

Sustainability
Team

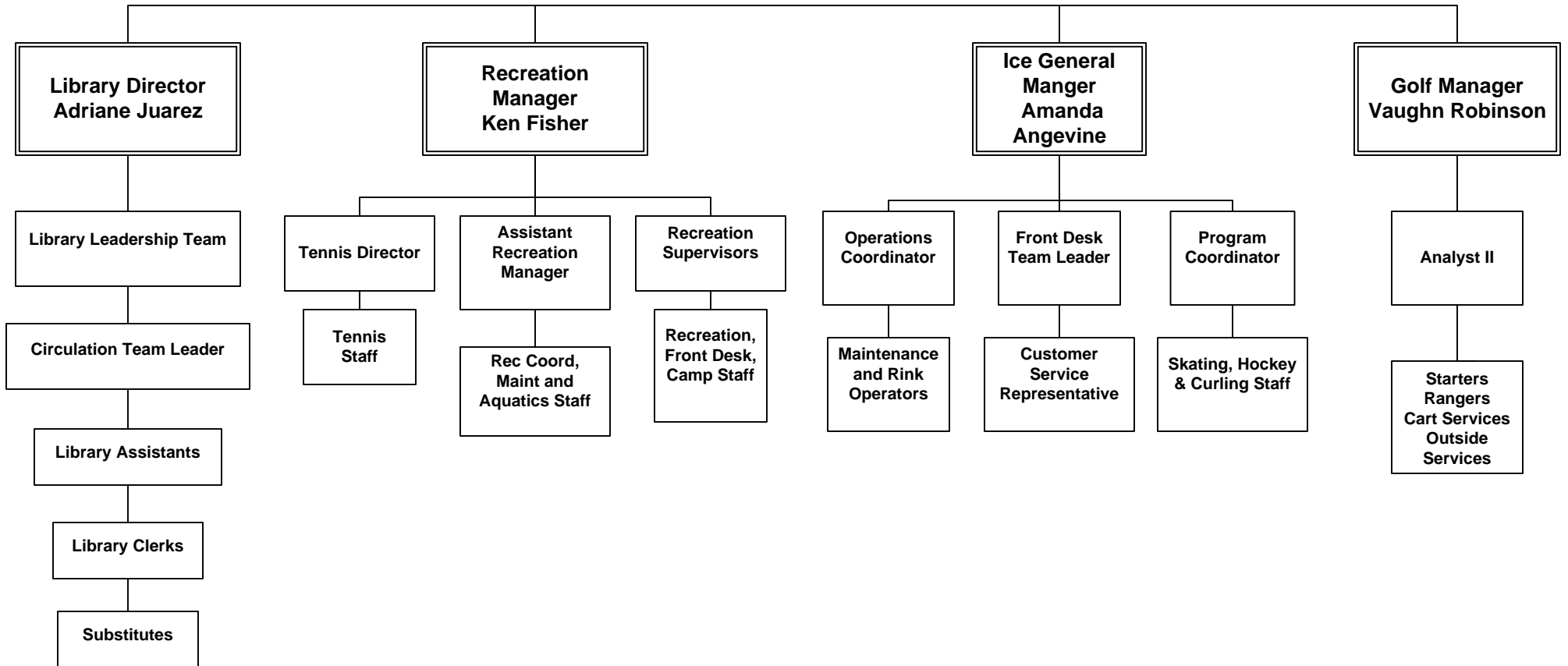
Legal Team

Executive Function

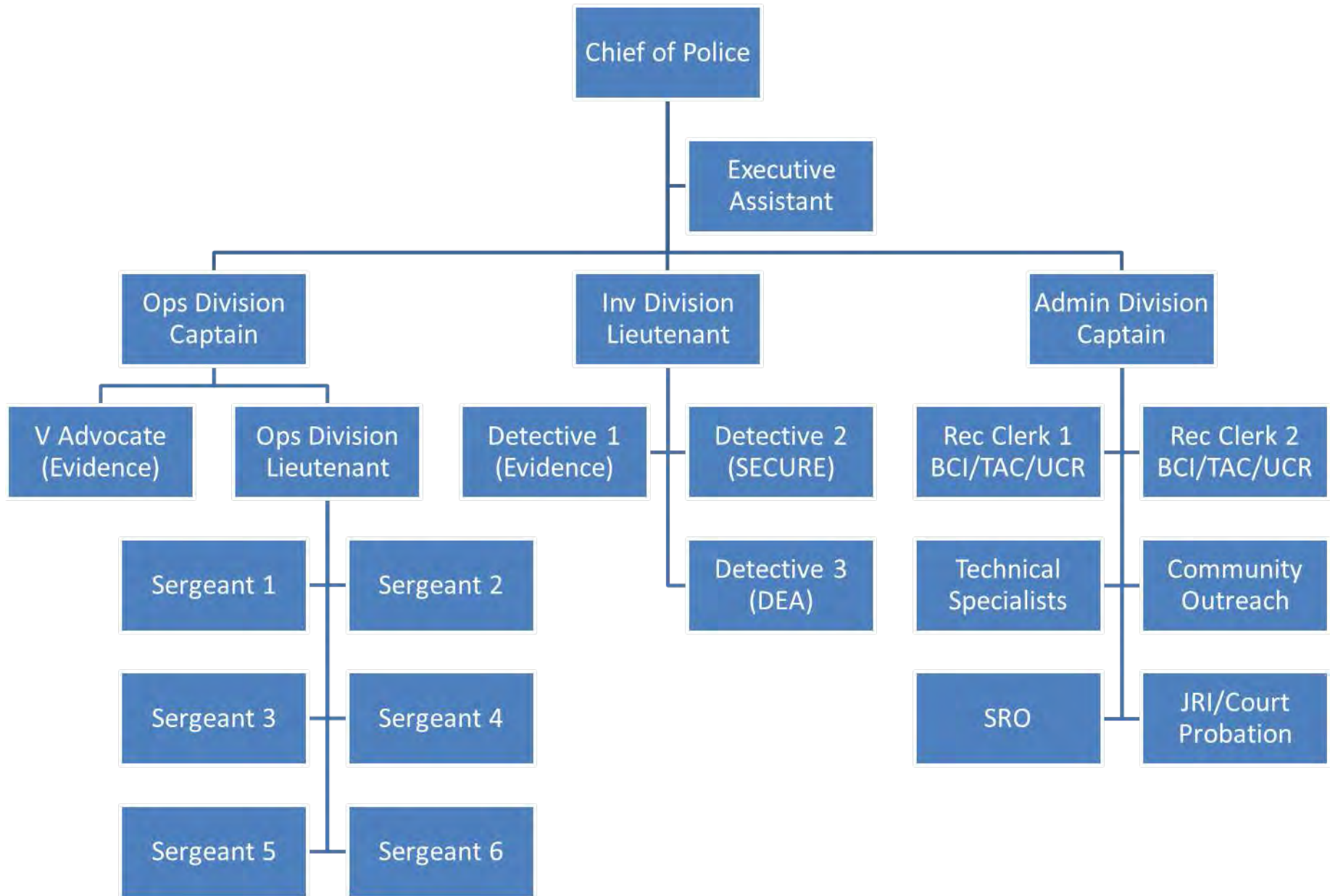


Library & Recreation

Self-managed Team

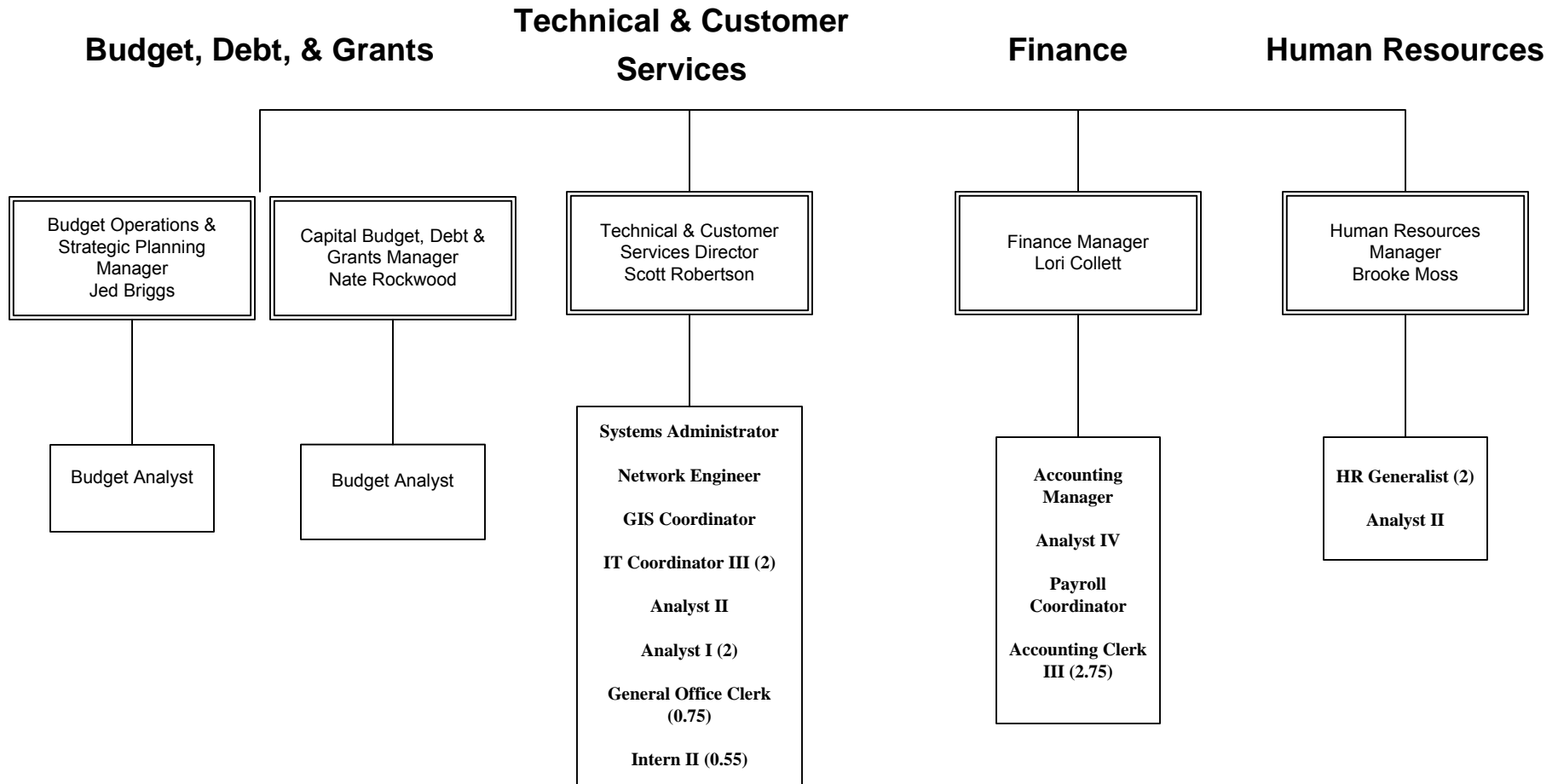


Public Safety



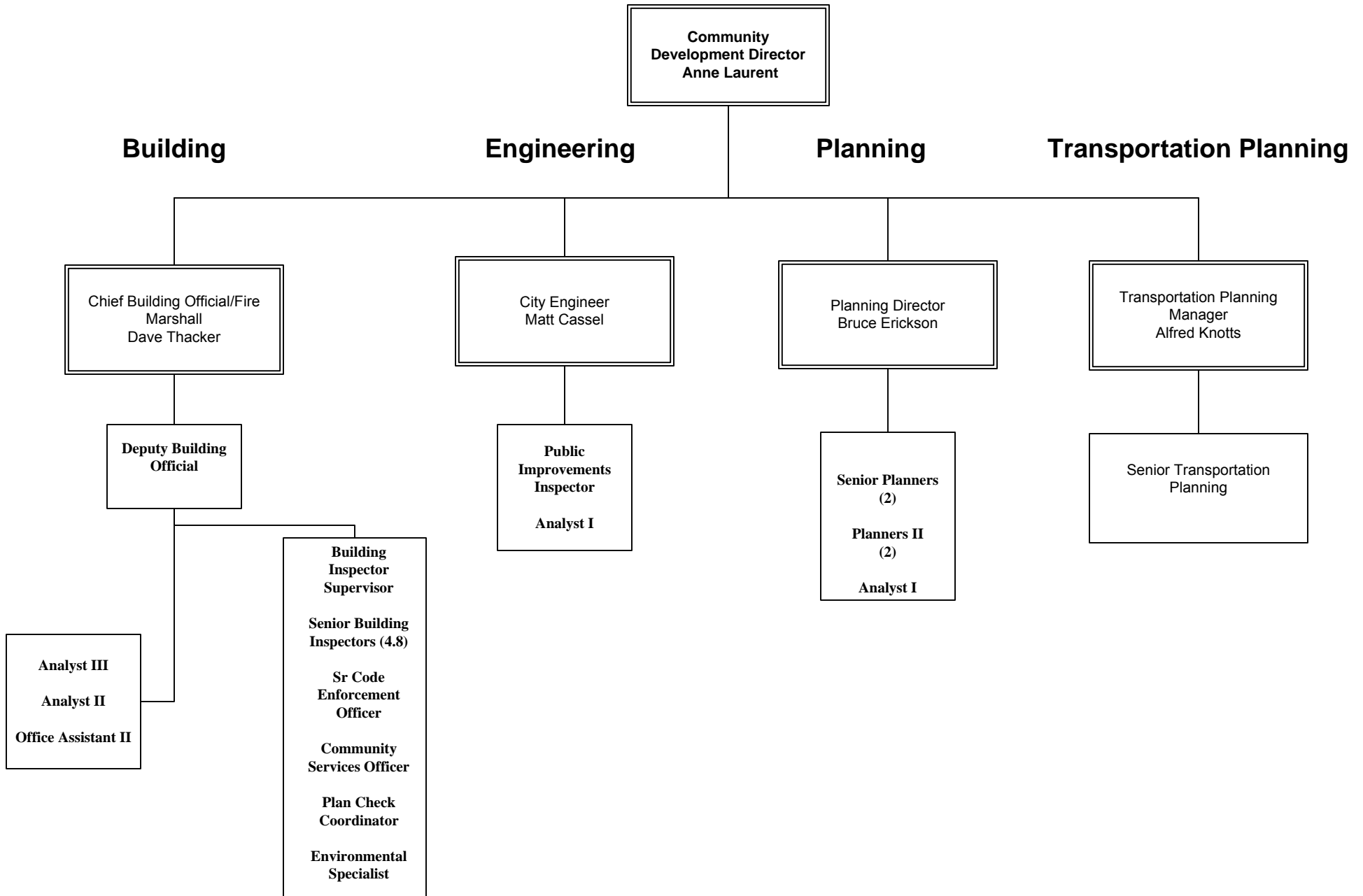
Executive Function

Self-managed Team



Executive Function

Community Development Team

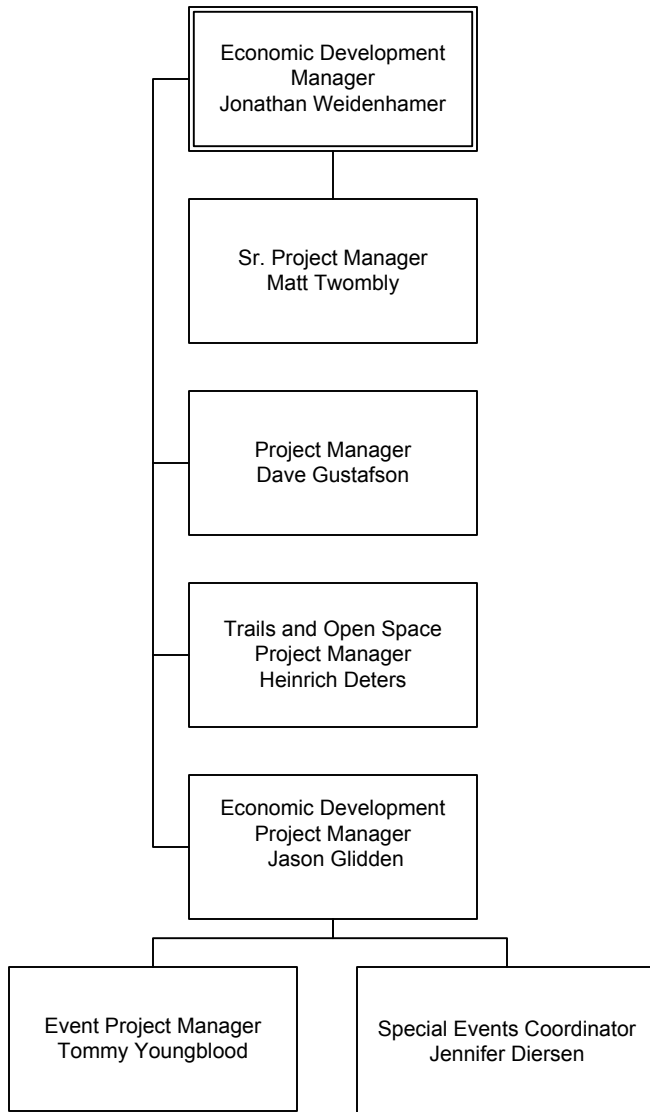


Executive Function

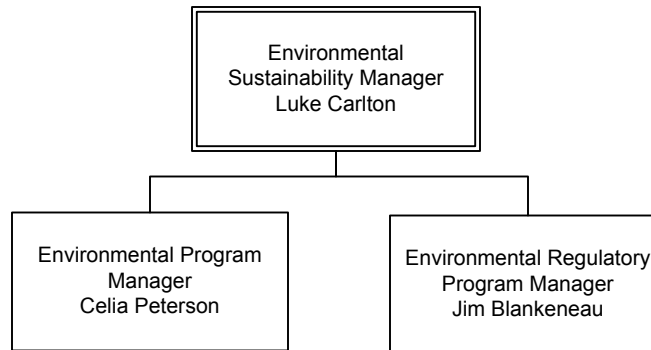
Self-managed Team

Sustainability

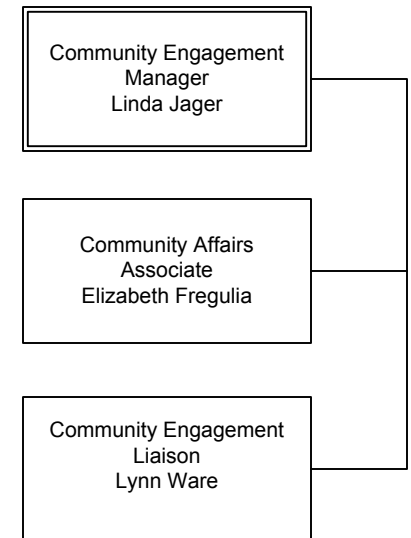
Economy Development



Environmental Sustainability



Community Engagement

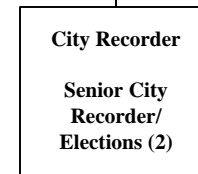
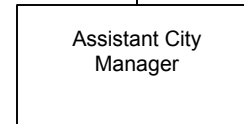
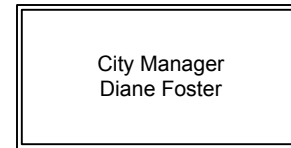
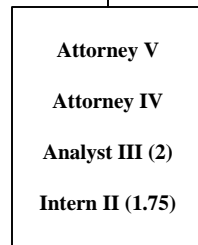
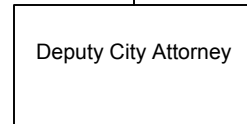
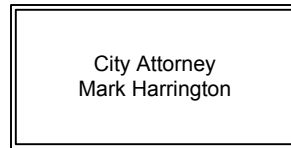


Executive Function

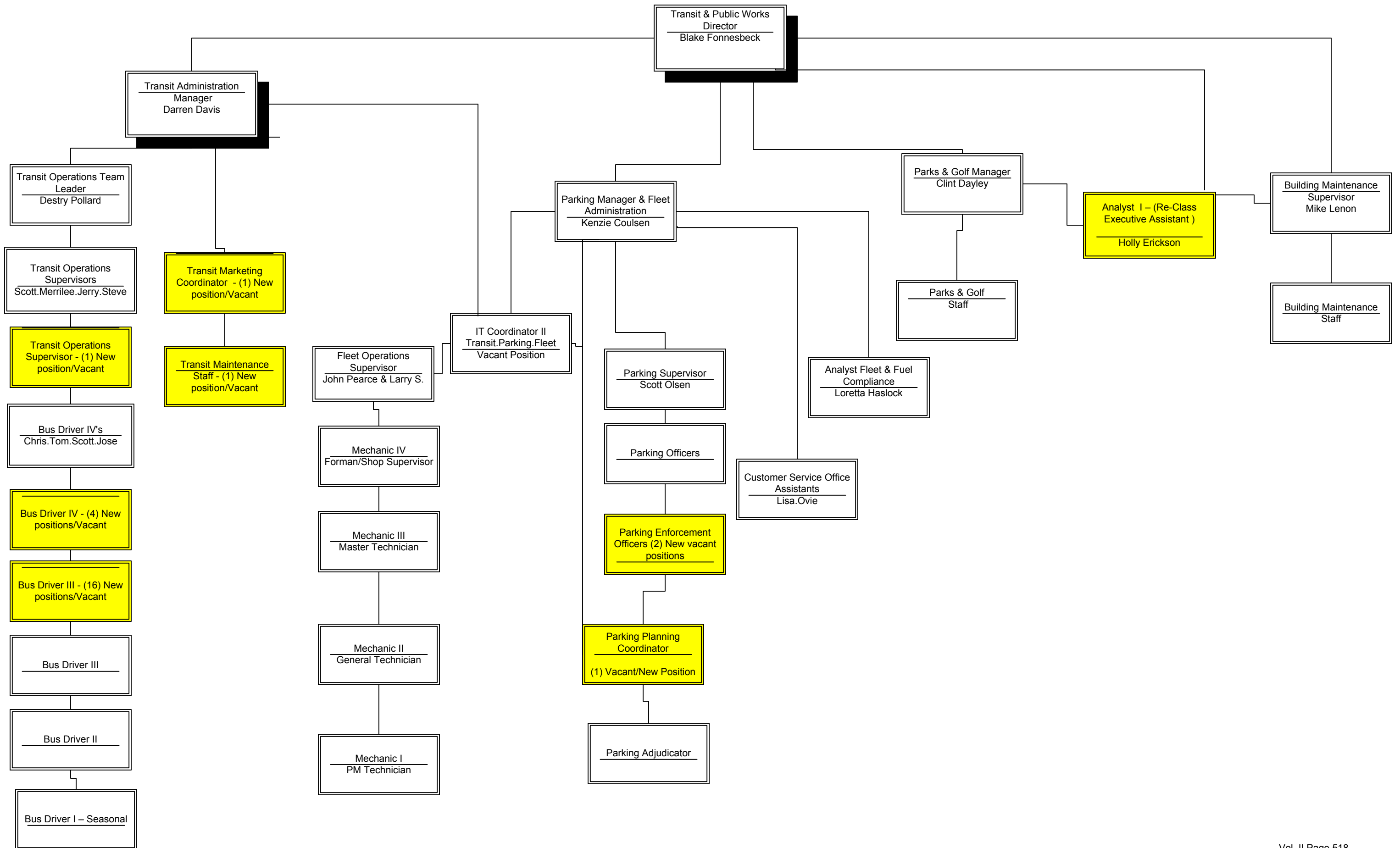
Self-managed Team

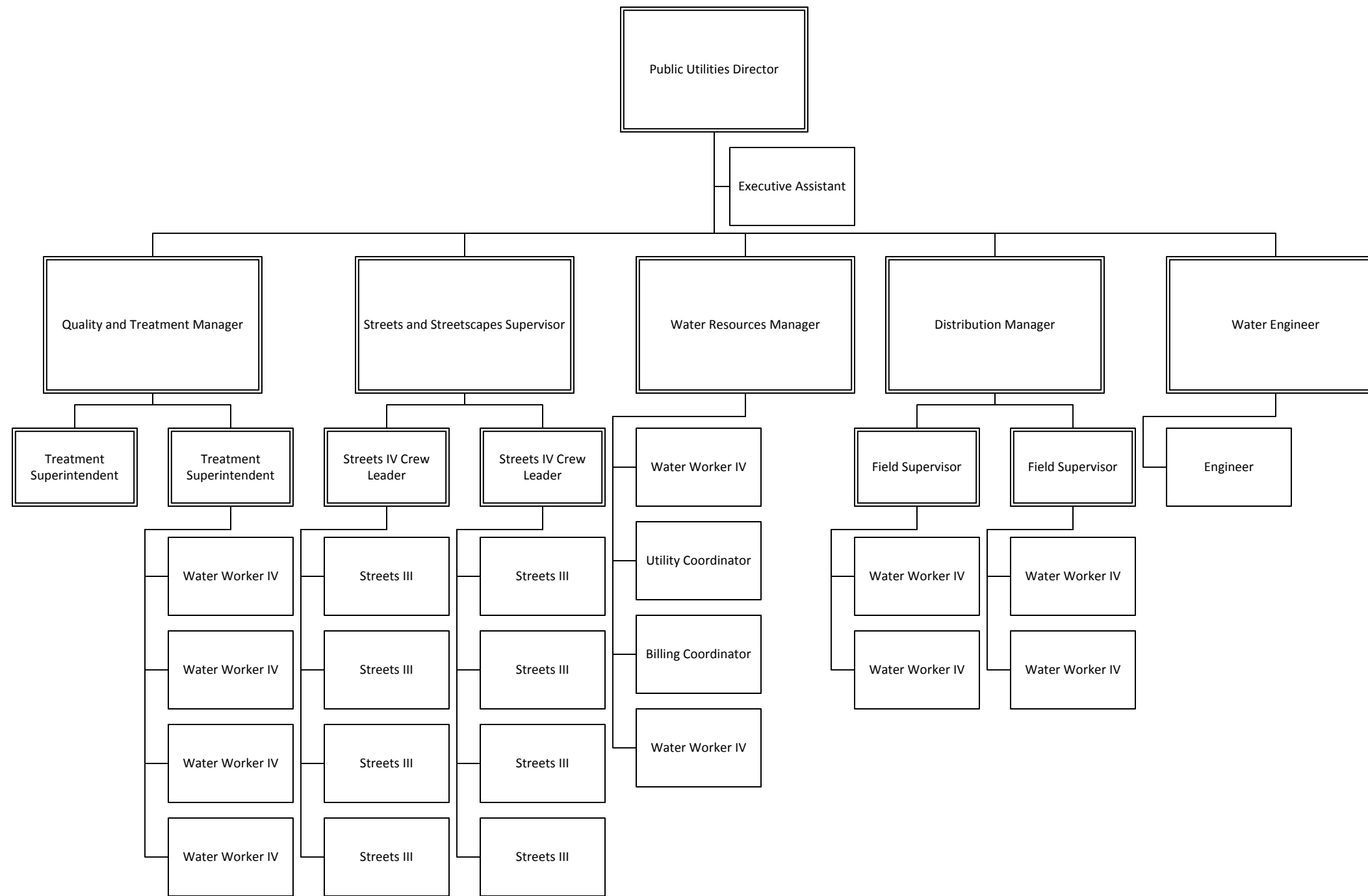
Legal Department

City Manager Dept



TRANSIT, PARKING & PUBLIC WORKS (FLEET,PARKS,GOLF,BUILDING)

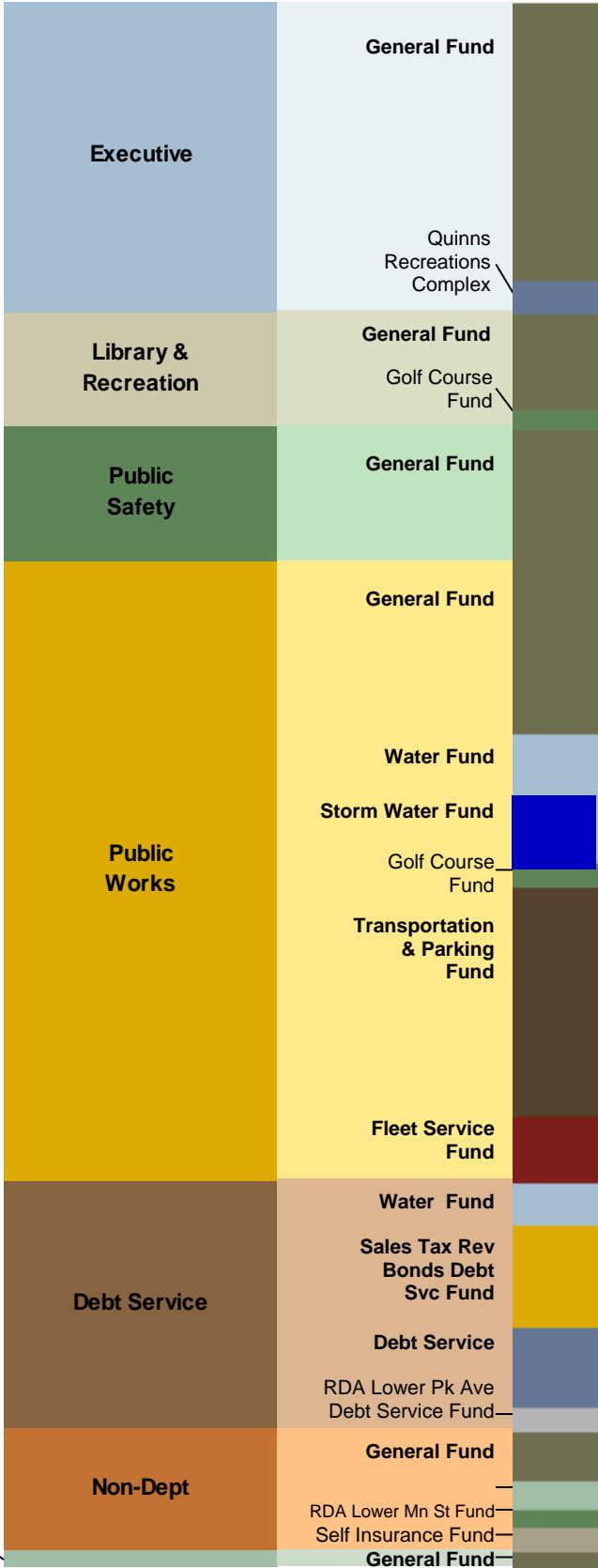




Budget Groups

Funds

Departments



Executive
 40095—Ice Facility
 40096—Fields

Lib & Rec
 40092—City Recreation
 40093—Tennis
 40551—Library

Public Works
 40091—Building Maintenance
 40412—Parks and Cemetery
 40421—Street Maintenance
 40423—Street Lights & Signs
 40424—Swede Alley Prkng Struct

Public Works
 40451—Water O

Public Works
 40481—Transportation Operation

Non-Departmental
 40116—Venture Fund
 42170—Destination Tourism
 42170—Special Meetings

Special Service Contracts

Fund-Department Matrix

Relationship between funds and departments through budget groups

Vol. II Page 521

Executive
 40352—Building Dept
 40034—Budget, Debt & Grants
 40011—City Council
 40021—City Manager
 40311—Community Develop Admin
 40313—Engineering
 40072—Finance
 40062—Human Recourses
 40023—Elections
 40031—Legal
 40082—IT & Customer Service
 40342—Planning
 40100—Community Affairs
 40101—Economy
 40102—Environmental & Sustain.

Lib & Rec
 40571—Golf Pro Shop

Public Safety
 40221—Police
 40222—Drug Education
 40223—State Liquor Enforcement
 40231—Communication Center

Public Works Operations

Public Works
 40455—Storm Water Ops

Public Works
 40564—Golf Maintenance

Public Works
 40471—Fleet Services Dept

Non-Departmental
 40132—Self Insurance & Security Bond

Fund Legend

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 033 - Redevelopment Agency Lower Park
- 034 - Redevelopment Agency Main St.
- 051 - Water Fund
- 052 - Storm Water Fund
- 055 - Golf Fund
- 057 - Transportation Fund
- 062 - Fleet Services Fund
- 064 - Self-Insurance Fund
- 070 - Sales Tax Rev Bonds Debt Service Fund
- 071 - Debt Service Fund

Other Funds

- 021 - Police Special Revenue Fund
- 022 - Criminal Forfeiture Restricted Account
- 023 - Lower Park Ave. RDA Special Revenue
- 024 - Main St. RDA Special Revenue Fund
- 031 - Capital Projects Fund
- 035 - Municipal Building Authority Fund
- 038 - Equipment Replacement Fund

RDA = Redevelopment Agency
 DSF = Debt Service Fund
 MBA = Municipal Building Authority

2006 Adj / 06Adj - The adjusted FY 2006 budget.

2006 Org / 06Org - The adopted original FY 2006 budget.

Accrual - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ADA - Americans with Disabilities Act.

Appropriation - Resources that are set apart by official action for a particular use or purpose.

Appropriated Budget - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

ASD - Administrative Services Department.

Assessed value - The value to which the property tax rate is applied in order to determine the tax liability of the property.

BA - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

Beg. Balance - Beginning Balance.

Bonded Debt - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

Bonded Delinquency - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

BORC - Budget Option Review Committee.

Budget officer - City Manager.

Budgetary Control - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

Capital investment - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

Capital / Capital Outlay - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

CCLC - City Council Liaison Committee.

CD - Community Development Department.

Centrally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

Charg. For Serv. - Charges For Services.

CIP - Capital Improvement Project(s)/Program.

Collection % - The rate of collection of property taxes in a given year and on a five year average.

Contingencies / Contingency / Cont. - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

Cost allocation plan - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

Cost Recovery - The extent that fees are used to recover associated costs of a function.

Cost-effectiveness - A cost benefit type of evaluation of an activity.

CTAC - Citizens Technical Advisory Committee.

Current level - A basic level of service equal to the current (FY2000-01) level of service.

D.A.R.E. - Drug Abuse Resistance Education program.

Debt - Accumulated amount owed by the City in the future.

Debt Service - The annual payments (principal & interest) made by the city against it's outstanding Debt.

Direct debt - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

Direct costs - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

Disadvantaged Business Enterprise (DBE) - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

Emergency personnel - Police officers and water workers.

ESC - Employee Steering Committee.

ESL - English as a second language.

Essential services - Services that must be provided by the City.

Excise Tax Revenue Bonds - Debt secured only by a specific tax (Class "C" Road Funds).

Expenditures - Payments for goods or services that decrease the net financial resources available for future purchases.

Fair market value - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

Fiduciary Funds - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

FTA - Federal Transit Administration.

FTE - Full-time equivalent, which is 2,080 hours per year.

GFOA - Government Finance Officers Association of the United States and Canada.

GG - General government, meaning the City Manager.

GO - General Obligation Bonds - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

Golden Triangle - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

Governmental Fund - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

GRAMA - Utah's record management law.

Historical incentive grant - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

HMBA - Historic Main Street Business Alliance.

HMO's - Health Maintenance Organization.

Housing allowance - A program for encouraging employees to live within the Park City area (Golden Triangle).

Housing Authority - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

ICMA - International City Managers Association.

Impact Fees - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

Independent contractors - A contractor who is not an employee of the City.

Indirect costs - Support costs associated with doing business as a City.

Interfund transactions - Financial transactions between funds.

KPCW - Local non-profit radio station.

Locally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

LS - Leisure Services.

MS&S / M&S - Materials, Services, and Supplies - an expenditure classification.

Magnesium chloride - A chemical used for de-icing roads.

Management Team - City Manager and Department heads.

Materials, Supplies & Services - An expenditure classification.

MBA - Municipal Building Authority - A legally separate organization that is a mechanism for financing needed city facilities. The Authority acquires and/or builds facilities by borrowing money secured by a lease agreement between the City and the Authority.

Modified Accrual - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

ND - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

NDG - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

New growth - Increase in the City's property tax base that has resulted from new construction.

Non-appropriated Budget - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

No Tax Increase - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

OEA - Outside temporary employment agency.

Options - Incremental increases or decreases in current levels.

Osguthorpe property - A key property within the City's entry way that was acquired for City use.

Other Rev. - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

OTIS - Old Town Improvement Study

PAC - Personnel Advisory Committee - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

Pavement management - A comprehensive plan for the routine maintenance of City streets.

PCMC - Park City Municipal Corporation

Pocket plazas - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

Primary residential property - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

Program and Resource Analysis - a study that analyzed the services and programs Park City has to offer.

Proprietary Funds - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

PS - Public Safety Department

PW - Public Works Department.

Racquet Club - A recreation facility owned and operated by the City.

RDA - Redevelopment Agency - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.

Recession plan - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

Resort city sales tax - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

School fields master plan - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

Sensitive Lands - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

SID - Special Improvement District - A mechanism used to finance and charge to benefitting proprietaries the costs of specific improvements.

SLAC - Service Level Analysis Committee.

SLOC - Salt Lake Olympic Committee.

Special event - A large event with a major impact on the city.

Special Revenue Funds - Funds that account for the proceeds of specific revenue sources (other than expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

Supplemental retirement - A retirement program provided by the City in addition to the State operated retirement system.

Third-class city - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

Trails master plan - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

Truth in Taxation - Utah State's legislation regulating property taxes.

UDOT - Utah Department of Transportation.

Utah Money Management Act - Utah State Legislation directing how city funds can be invested.

Utah Interlocal Finance Authority - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

Utelite - A material used on roads during the winter to help reduce slippery conditions.

VMS - Vehicle Maintenance System.

Wellness Program - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.