



Evolving and sustaining a complete community

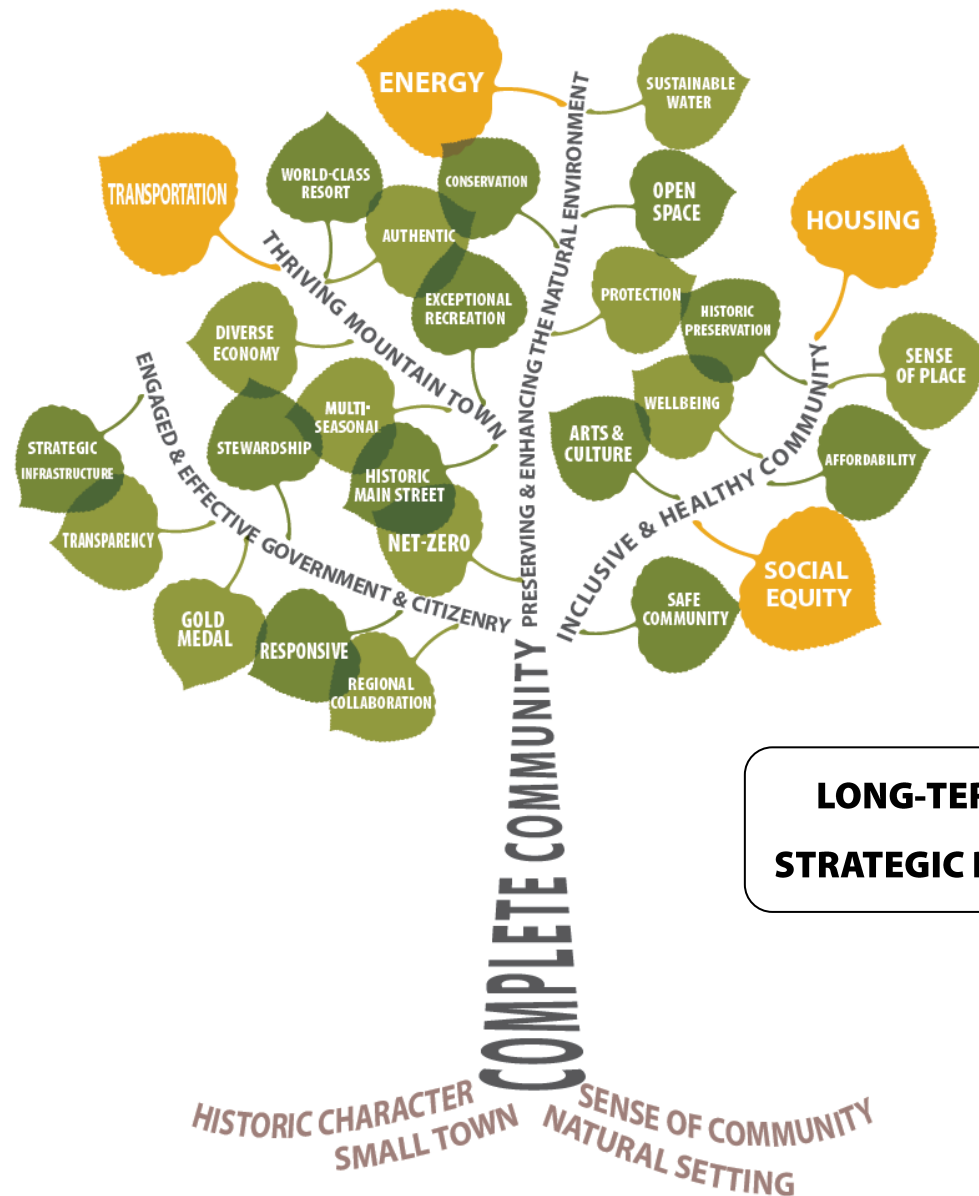
### City Council Adopted Budget

Adjusted Budget Fiscal Year 2018

Annual Budget Fiscal Year 2019

Annual Plan Fiscal Year 2020

Volume II



Prepared by:

Diane Foster—City Manager

Jed Briggs—Budget Operations & Strategic Planning Manager

Nate Rockwood—Capital Budget, Debts, and Grants Manager

Kory Kersavage—Business Operations Manager

Todd Andersen—Budget and Performance Analyst

Josh Miller- Capital Budget, Debts, and Grants Analyst



Program	Department	Score FY 2019	Page Number FY 2019
Traffic Enforcement	POLICE	22.00	3
Winter Service	TRANSPORTATION OPERATIONS	21.75	6
Summer Service	TRANSPORTATION OPERATIONS	21.75	8
Park City Mobility	TRANSPORTATION OPERATIONS	21.75	11
Transportation Management	TRANSPORTATION OPERATIONS	21.50	14
Winter Snow Operations	STREET MAINTENANCE	20.25	17
Parking Management	PARKING & TRANSIT	19.00	19
Economic and Redevelopment	ECONOMY & BUDGET	17.50	22
Business Improvement District	ECONOMY	12.00	25
Economic Development Grant	ECONOMY	11.50	27
Park Amenities & Infrastructure	PARKS & FIELDS	14.00	29
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	14.00	32
Tennis Tournaments	CITY RECREATION & TENNIS	13.75	35
Concessions	GOLF OPERATIONS	13.75	37
Retail	ICE FACILITY	13.00	39
Recreation Youth Programs	CITY RECREATION & TENNIS	12.75	41
Recreation Adult Programs	CITY RECREATION	12.25	44
Rec Center Operations	CITY RECREATION & TENNIS	12.25	47
Tennis Operations	CITY RECREATION & TENNIS	12.00	50
Ice Adult Programs	ICE FACILITY	11.75	53
Tennis Programs	CITY RECREATION & TENNIS	11.75	55
Ice Youth Programs	ICE FACILITY	11.50	58
Golf Management Operations	GOLF OPERATIONS	11.25	60
Ice Programs	ICE FACILITY	11.25	62
Golf Shop Programs	GOLF OPERATIONS	11.25	65
Retail Operations	GOLF OPERATIONS	10.75	67
Operations	ICE FACILITY	10.75	69
Pro Shop	CITY RECREATION & TENNIS	10.75	72
Marketing	CITY RECREATION & TENNIS	10.75	74
Ice Rental	ICE FACILITY		76
Special Events	9 CITY DEPARTMENTS	19.50	78

Preserving & Enhancing the Natural Environment

Program	Department	Score FY 2019	Page Number FY 2019
Carbon Reduction	ENVIRONMENTAL SUSTAINABILITY	22.75	84
Distribution and Maintenance	WATER OPERATIONS	25.50	87
Water Quality	WATER OPERATIONS	25.50	90
Service Orders	WATER OPERATIONS	25.50	93
Water Billing	WATER OPERATIONS	22.00	96
Project Management	WATER OPERATIONS	21.50	99
Water Rights/Water Projects	LEGAL	21.25	101
Conservation	WATER OPERATIONS	19.25	103
Environmental Regulatory/EPA	3 CITY DEPARTMENTS	18.75	105
Open Space	ECONOMY	18.75	108
Bonanza Flat Operations	BONANZA FLAT OPERATIONS		111

## Inclusive & Healthy Community

113

Program	Department	Score FY 2019	Page Number FY 2019
Housing	COMM. DEV. ADMIN.	23.75	115
Youth & Spanish Services	LIBRARY	20.50	118
Senior Services	COMMUNITY ENGAGEMENT	20.25	121
Special Service Contracts	BUDGET, DEBT & GRANTS	17.00	123
Youth Services Officer	POLICE	16.00	125
Childcare	CITY RECREATION & TENNIS	8.75	127
Social Equity	SOCIAL EQUITY		129
Mental Health	MENTAL HEALTH	17.00	130
DARE/Drug Education	POLICE	15.25	132
Arts & Culture	ARTS & CULTURE		134
Public Art	PUBLIC ART	14.00	136
McPolin Farm	MCPOLIN BARN	13.50	138
Patrol Operations	POLICE	23.50	140
State Liquor Enforcement	POLICE	23.50	143
Emergency Management	EMERGENCY MANAGEMENT & POLICE	21.75	145
Fire Safety	BUILDING	21.75	148
Dispatch	POLICE	21.50	150
Inspections	BUILDING & ENGINEERING	21.00	152
Inspections and Contract Supervision	BUILDING MAINTENANCE	20.50	155
Code Enforcement	BUILDING	19.75	157
Abatement Fund	BUILDING	19.00	160
Safety and Security	EMERGENCY MANAGEMENT	17.00	162
Permitting / Current Planning	PLANNING	18.75	164
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	17.25	167
Long Range Planning	PLANNING	15.75	170
Graffiti Removal	STREET MAINTENANCE	14.25	172
Code Amendments	PLANNING	13.00	174
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	13.00	176
Special Planning Projects - Inter-Dept	PLANNING	12.75	179
Historic District Design Review	PLANNING	14.00	181
Historical Incentive Grant	PLANNING	10.00	183
Urban Trails and Walkability	ECONOMY	16.00	185
Trails (Backcountry)	ECONOMY	14.00	187

## Engaged & Effective Government & Citizenry

189

Program	Department	Score FY 2019	Page Number FY 2019
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	21.50	193
Community Support	POLICE	18.25	197
Community Engagement	LIBRARY	15.00	200
Leadership Park City	ENVIRONMENTAL SUSTAINABILITY	11.50	202
Prosecution	LEGAL	25.25	204
Accounting/Audit/Treasury	FINANCE	23.50	206
Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	22.50	209
Debt Management	BUDGET, DEBT & GRANTS	22.25	212
Business Licenses	FINANCE	21.50	214
Financial Services	FINANCE	21.00	216
Revenue/Resource Management	BUDGET, DEBT & GRANTS	20.25	218
General Legal Support	LEGAL	19.75	220
Litigation	LEGAL	19.75	222
Risk Management	EXECUTIVE & LEGAL	19.00	224
Employment Review	LEGAL	18.75	226
Contracts/Grants	LEGAL	16.75	228



Grant Administration	BUDGET, DEBT & GRANTS	16.25	230
Dental Self-Funding	DENTAL SELF-FUNDING	14.00	232
Analysis Resource	BUDGET, DEBT & GRANTS	13.75	234
Storm Water Utility	STORM WATER OPERATIONS	28.50	236
Street Lights & Signs	STREET MAINTENANCE	23.25	238
Clean-Up and Storm Drain	STREET MAINTENANCE	22.00	241
Engineering Project Management	ENGINEERING	20.75	244
Capital Budgeting	BUDGET, DEBT & GRANTS	20.75	247
Fleet Management & Maintenance	FLEET SERVICES DEPT	20.00	249
Network Support	INFORMATION TECHNOLOGY (IT)	19.00	251
Street & Sidewalk Maintenance	STREET MAINTENANCE	19.00	253
Parks & Sidewalk Snow Removal	PARKS & FIELDS	18.75	256
Janitorial Services	BUILDING MAINTENANCE	18.75	258
IT Utilities	INFORMATION TECHNOLOGY (IT)	18.00	260
Building Repairs and Maintenance	BUILDING MAINTENANCE	17.75	262
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	16.50	264
Systems Support	INFORMATION TECHNOLOGY (IT)	16.50	266
Golf Course Maintenance	GOLF COURSE MAINTENANCE	15.75	268
Utilities	BUILDING MAINTENANCE	15.00	269
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	14.25	271
Golf Maintenance	GOLF MAINTENANCE & PARKS	13.75	273
Cemetery	PARKS & CEMETERY AND CITY REC	12.75	275
Trash Clean-Up	PARKS & FIELDS	11.50	278
Elections	EXECUTIVE	25.00	281
City Recorder	EXECUTIVE	23.50	284
Circulation Services	LIBRARY	18.50	286
Emergency Communications	COMMUNITY ENGAGEMENT	17.75	289
Technical Services	LIBRARY	18.50	291
Reciprocal Borrowing	LIBRARY	17.00	293
Adult Services	LIBRARY	16.50	295
Website	INFORMATION TECHNOLOGY (IT)	13.75	297
Legislative Liaison	EXECUTIVE	15.50	299
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & ENVIRONMENTAL SUSTAINABILITY	19.50	301
Council & Board Support	EXECUTIVE & LEGAL	19.50	303
Records Management	IT & POLICE	19.00	305
GIS	INFORMATION TECHNOLOGY (IT)	14.75	407
Venture Fund	EXECUTIVE	9.25	309
Local, State, and Federal Compliance	HUMAN RESOURCES	19.75	311
Benefit Design/Administration	HUMAN RESOURCES	18.75	313
Staff Support	EXECUTIVE	18.50	315
Strategic Planning	BUDGET, DEBT & GRANTS	16.50	317
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	13.50	319
LEAD	EXECUTIVE & HUMAN RESOURCES	12.00	321
Valuing Employees	HUMAN RESOURCES	11.75	323
Recruitment	HUMAN RESOURCES	11.75	325
Pay Plan Design/Administration	HUMAN RESOURCES	11.75	327
Performance Management	HUMAN RESOURCES	10.75	329
Short-Term Citywide Personnel	HUMAN RESOURCES	6.50	331
Special Meetings	EXECUTIVE	5.50	333
Valued & Engaged Staff	ICE FACILITY		335
Planning Customer Service	PLANNING	15.00	337
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	13.50	339

<b>Budget Summaries</b>	<b>Page</b>
Expenditure Summary by Fund & Major Object	341
Revenues - All Funds Combined	344
Change in Fund Balance	345

<b>Capital Improvements</b>	<b>Page</b>
Project Summary	347
CIP Committee Recommendation Matrix	489

<b>Fund Summaries</b>	<b>Page</b>
<b>General Fund</b>	494
011-General Fund	494
012-Quinn's Recreation Complex	515
021-Police Special Revenue Fund	520
022-Criminal Forfeiture Restricted Account	523
023-Lower Park Operating RDA	526
024 –Main Street RDA	530
031-Capital Improvement	534
033-Lower Park Avenue RDA	556
034-Main Street RDA	563
035-Municipal Building Authority	567
038-Equipment Replacement CIP	570
051-Water Fund	574
052-Storm Water Fund	588
055-Golf Course Fund	593
057-Transportation Fund	599
062-Fleet Service Fund	613
064-Self Insurance Fund	616
070-Sales Tax Revenue Bonds Debt Service Fund	620
071-Debt Service Fund	625

<b>Supplemental</b>	<b>Page</b>
<b>Organizational Charts</b>	630
Fund-Department Relationship Matrix	641
<b>Glossary</b>	643

Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
<b>CRITICAL PRIORITY: Transportation- Congestion Reduction, Local and Regional</b>									
Traffic Enforcement	POLICE	\$1,147,918	22.00	1	\$1,264,989	\$1,135,872	\$1,195,637	-\$46,000	\$1,149,637
Winter Service	TRANSPORTATION OPERATIONS	\$5,932,968	21.75	1	\$7,254,446	\$6,398,219	\$6,503,740	\$0	\$6,503,740
Summer Service	TRANSPORTATION OPERATIONS	\$4,183,667	21.75	1	\$5,215,288	\$4,530,949	\$4,560,928	\$0	\$4,560,928
Park City Mobility	TRANSPORTATION OPERATIONS	\$780,945	21.75	1	\$938,189	\$805,939	\$824,197	\$0	\$824,197
Transportation Management	TRANSPORTATION OPERATIONS	\$1,167,189	21.50	1	\$1,490,822	\$1,594,091	\$1,842,142	\$0	\$1,794,983
Winter Snow Operations	STREET MAINTENANCE	\$1,269,799	20.25	2	\$1,268,820	\$1,254,875	\$1,288,600	\$0	\$1,302,548
Parking Management	PARKING & TRANSIT	\$1,078,546	19.00	2	\$1,834,401	\$1,837,420	\$2,008,086	-\$1,121,200	\$886,886
<b>SUBTOTAL</b>		<b>\$15,561,032</b>			<b>\$19,266,955</b>	<b>\$17,557,365</b>	<b>\$18,223,330</b>	<b>-\$1,167,200</b>	<b>\$17,022,919</b>
<b>Desired Outcome: Resilient and Sustainable Economy</b>									
Economic and Redevelopment	ECONOMY & BUDGET	\$2,143,391	17.50	2	\$2,142,529	\$2,142,502	\$2,156,676	-\$595,212	\$1,561,464
Business Improvement District	ECONOMY	\$64,419	12.00	4	\$64,419	\$64,419	\$64,419	-\$62,500	\$1,919
Economic Development Grant	ECONOMY	\$50,000	11.50	4	\$50,000	\$50,000	\$50,000	\$0	\$50,000
<b>SUBTOTAL</b>		<b>\$2,257,810</b>			<b>\$2,256,948</b>	<b>\$2,256,921</b>	<b>\$2,271,095</b>	<b>-\$657,712</b>	<b>\$1,613,383</b>
<b>Desired Outcome: Wide Variety of Exceptional Recreation</b>									
Park Amenities & Infrastructure	PARKS & FIELDS	\$260,089	14.00	4	\$259,013	\$259,068	\$272,900	\$0	\$272,900
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	\$914,444	14.00	4	\$784,384	\$784,443	\$820,024	-\$80,000	\$740,024
Tennis Tournaments	CITY RECREATION & TENNIS	\$50,132	13.75	4	\$50,184	\$38,863	\$38,863	-\$89,000	(\$50,137)
Concessions	GOLF OPERATIONS	\$58,502	13.75	4	\$58,502	\$58,502	\$58,502	-\$85,000	(\$26,498)
Retail	ICE FACILITY	\$35,181	13.00	4	\$12,081	\$12,081	\$12,081	-\$27,300	(\$27,300)
Recreation Youth Programs	CITY RECREATION & TENNIS	\$730,433	12.75	4	\$743,045	\$733,267	\$651,191	-\$250,200	\$428,462
Recreation Adult Programs	CITY RECREATION	\$763,044	12.25	4	\$764,690	\$744,152	\$698,484	-\$428,000	\$368,138
Rec Center Operations	CITY RECREATION & TENNIS	\$332,437	12.25	4	\$567,902	\$561,814	\$505,538	-\$264,200	\$223,546
Tennis Operations	CITY RECREATION & TENNIS	\$70,546	12.00	4	\$222,994	\$217,934	\$120,996	-\$184,350	\$21,135
Ice Adult Programs	ICE FACILITY	\$167,801	11.75	4	\$47,573	\$47,573	\$47,573	-\$123,050	(\$123,050)
Tennis Programs	CITY RECREATION & TENNIS	\$518,924	11.75	4	\$648,238	\$648,238	\$639,742	-\$499,650	\$140,092
Ice Youth Programs	ICE FACILITY	\$200,085	11.5	4	\$16,855	\$16,855	\$16,855	-\$106,950	(\$106,950)
Golf Management Operations	GOLF OPERATIONS	\$362,093	11.25	4	\$375,155	\$375,155	\$363,709	\$0	\$374,052
Ice Programs	ICE FACILITY	\$117,964	11.25	4	\$478,865	\$478,865	\$491,868	-\$69,950	\$454,070
Golf Shop Programs	GOLF OPERATIONS	\$96,750	11.25	4	\$100,091	\$100,091	\$90,864	\$0	\$101,206
Retail Operations	GOLF OPERATIONS	\$266,238	10.75	4	\$272,108	\$272,108	\$224,998	\$0	\$273,263
Operations	ICE FACILITY	\$364,855	10.75	4	\$541,326	\$365,833	\$361,434	-\$335,540	\$65,779
Pro Shop	CITY RECREATION & TENNIS	\$153,352	10.75	4	\$121,945	\$121,945	\$121,945	-\$104,000	\$17,945
Marketing	CITY RECREATION & TENNIS	\$27,653	10.75	4	\$27,653	\$27,653	\$26,673	-\$148,800	(\$122,127)
Ice Rental	ICE FACILITY			4	\$72,480	\$23,088	\$23,741	\$0	\$30,526
<b>SUBTOTAL</b>		<b>\$5,490,523</b>			<b>\$6,165,084</b>	<b>\$5,864,440</b>	<b>\$5,564,240</b>	<b>-\$2,795,990</b>	<b>\$3,055,076</b>
<b>Desired Outcome: Varied &amp; Multi-seasonal Event Offerings</b>									
Special Events	9 CITY DEPARTMENTS	\$2,538,515	19.50	2	\$2,512,098	\$2,486,084	\$2,571,955	-\$826,688	\$1,740,604

Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
TOTAL		\$25,847,880			\$30,201,085	\$28,164,810	\$28,630,620	-\$5,447,590	\$23,431,982

**Description:**

POLICE Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

**Council Goal:**

039 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Traffic Enforcement	Priority 1. Reclassify four positions from Police Officer, Grade 14 to Senior Police Officer, Grade 17 in FY19 Priority 2. New Detective, classified as Senior Police Officer (\$132,262) with vehicle (\$38,000); would handle property crimes and evidence management (would free up much of Victim Advocate's work hours) Priority 3. Additional Equipment (\$47,500) Priority 4. Increase in part-time non-benefitted seasonal personnel budget and overtime (\$25,000 each; \$50,000 total) Priority 5. New Senior Police Officer (\$132,262) with vehicle (\$38,000) TOTAL: \$446,117	Reclassify two positions from Police Officer, Grade 14 to Senior Police Officer, Grade 17 in FY19 Additional Equipment (\$30,000) Increase in part-time non-benefitted seasonal personnel budget and overtime (\$25,000 each; \$50,000 total) Investigations (\$9,000) TOTAL: \$104,889 \$35K revenue offset from CSLs
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019
POLICE					
Personnel	1,084,960	1,210,331	1,081,214	1,141,861	-46,000
Materials	62,958	62,958	54,658	53,776	53,776
Total POLICE	1,147,918	1,273,289	1,135,872	1,195,637	-46,000
TOTAL	1,147,918	1,273,289	1,135,872	1,195,637	-46,000

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	7.2	7.2
Part Time	1.8	1.8
TOTAL	9.0	9.0

### Level of Service

Traffic Enforcement Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Traffic Enforcement	1	22.00

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

## Section 5: Consequences of Funding Proposal at Lower Level

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017
	-		
Traffic Enforcement-POLICE	Total number of citations issued	1831	1402
Traffic Enforcement-POLICE	Total number of traffic stops conducted	4469	4741
Traffic Enforcement-POLICE	Total number of directed traffic enforcement incidents initiated	294	0
Traffic Enforcement-POLICE	Total number of speed trailers deployed	35	29
Traffic Enforcement-POLICE	Total number of school zone enforcement incidents initiated	257	353

**Description:**

TRANSPORTATION OPER The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 6:00 am to 2:30 am 7 days a week. Silver Lake operates from 6:15am to 10:15pm 7 days a week. The Empire Pass service operates from 6:30am to 10:45 pm 7 days a week.

**Council Goal:**

028 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Winter Service	\$2.3M Total; 19 Bus Driver IIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, \$776K in materials/supplies	\$925K Total; 14 Bus Driver IIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, \$131K in misc. contract services, other materials/supplies
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
TRANSPORTATION OPER					
Personnel	4,413,765	5,380,975	4,879,016	5,095,434	5,095,434
Materials	1,519,203	1,873,471	1,519,203	1,408,306	1,408,306
Total TRANSPORTATION OPER	5,932,968	7,254,446	6,398,219	6,503,740	6,503,740
<b>TOTAL</b>	5,932,968	7,254,446	6,398,219	6,503,740	6,503,740



FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	50.4	50.4
Part Time	13.7	13.7
<b>TOTAL</b>	<b>64.1</b>	<b>64.1</b>

Level of Service

Winter Service    Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Winter Service	1	21.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER    Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER    Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

**Section 6: Performance Measures**

	Description	Target
	-	FY 2018
Winter Service-TRANSPORTATION OPER	Total passengers during Winter Season	1275000
Winter Service-TRANSPORTATION OPER4)	Passengers per route mile. - Winter Service	2.8
Winter Service-TRANSPORTATION OPER3)	Cost per passenger - Winter Service	3.25

**Description:**

TRANSPORTATION OPER The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 7:30 am to 10:30pm, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. The City's Dial-A-Ride program (serves Quinn's Junction) operates 8am to 9pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

**Council Goal:**

027 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Summer Service	\$2.3M Total; 19 Bus Driver IIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, \$776K in materials/supplies	\$925K Total; 14 Bus Driver IIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, \$131K in misc. contract services, other materials/supplies
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures		Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019
TRANSPORTATION OPER					
Personnel	3,097,241	3,812,722	3,444,522	3,593,771	3,593,771
Materials	1,086,427	1,402,567	1,086,427	967,157	967,157
Total TRANSPORTATION OPER	4,183,667	5,215,288	4,530,949	4,560,928	4,560,928
<b>TOTAL</b>	<b>4,183,667</b>	<b>5,215,288</b>	<b>4,530,949</b>	<b>4,560,928</b>	<b>4,560,928</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	36.1	36.1
Part Time	9.9	9.9
<b>TOTAL</b>	<b>46.0</b>	<b>46.0</b>

### Level of Service

Summer Service Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Summer Service	1	21.75

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

## Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

## Section 6: Performance Measures

	Description	Target
	-	FY 2018
Summer Service-TRANSPORTATION OPER	Total passengers during Summer Season	540000
Summer Service-TRANSPORTATION OPER	4) Passengers per route mile. - Summer Service	1.4
Summer Service-TRANSPORTATION OPER	3) Cost per passenger - Summer Service	4.7

**Description:**

TRANSPORTATION OPER Serves Park City's senior and mobility challenged populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.

**Council Goal:**

048 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Park City Mobility	Transit Ops: \$51,065 Increase in Personnel for 19 Bus Driver II's, 1 Bus Driver IV and 1 Transit Shift Supervisor. \$106,178 increase in Materials and Supplies budgeting up for how much is being spent.	\$925K Total; 14 Bus Driver IIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, \$131K in misc. contract services, other materials/supplies
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
TRANSPORTATION OPER					
Personnel	184,668	235,734	209,662	223,823	223,823
Materials	596,277	702,455	596,277	600,374	600,374
<b>Total TRANSPORTATION OPER</b>	<b>780,945</b>	<b>938,189</b>	<b>805,939</b>	<b>824,197</b>	<b>824,197</b>

Expenditures		Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019
TOTAL	780,945	938,189	805,939	824,197	824,197

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.9	2.9
Part Time	0.7	0.7
TOTAL	3.7	3.7

Level of Service

Park City Mobility Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Park City Mobility	1	21.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

**Section 6: Performance Measures**

	Description	Target
	-	FY 2018
Park City Mobility-TRANSPORTATION OPER	Cost per passenger on Park City Mobility	0
Park City Mobility-TRANSPORTATION OPER	Passenger per mile on Park City Mobility	0
Park City Mobility-TRANSPORTATION OPER	Total annual passengers on Park City Mobility	15700

**Description:**

TRANSPORTATION OPER This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

**Council Goal:**

033 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation Local and Regional System through planning and implementation of primary corridor strategic plans.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Transportation Management	TRANSPORTATION PLANNING: Public Notices: SR 248 NEPA Mailing (\$2,250)Meetings/Conf. Travel: UDOT/National Conferences (\$2,500)Recruitment & Train: Planner Certifications (\$1,500)Department Supplies: Office supplies, new computers, software, software updates, hot spots (\$2,500)Office Supplies: attributed to staff increases (\$2,000)PROFESSIONAL AND CONSULTING SERVICES (\$40,000)Priority 1- E-bike Share Phase 2 (\$35,000- one time) Priority 2- Traffic Ops Center Feasibility Study (\$20,000- one time) Priority 3 - Wayfinding Plan and Design Guidelines (\$25,000- one time) MISC. CONTRACT SERVICES (\$231,995)Priority 1 - Must Have is Event Traffic Management (includes Sundance, Peak Winter, 4th of July, ArtsFest, Miners Day, Halloween, based on FY 2018 actuals and estimate for 2019 FIS World Cup (\$200,000- ongoing)Priority 2-Ongoing- TDM programs - Guaranteed Ride Home Program, PC/SLC Connect passes, vanpools, incentives, Bike To work Month, Transportation Management Association Support, etc. (\$50,000- ongoing)Priority 3- Transportation System Performance Monitoring \$100,000 - Blynscy year 3 contract (\$90,000- one time) UDOT ATR counters (\$10,000- one time) Priority 4 - Independent Traffic Impact Analysis; Treasure Hill, PCMR Development, Bonanza Park, Deer Valley Development, Affordable Housing Projects, Park City School District Start Times (\$40,000- Ongoing) Priority 5 - Summit County Travel Demand Model Support (\$10,000- one time)Priority 6 - Remix Transit Planning Software License (\$12,500- one time)CONTRACT SERVICES SPECIAL SERVICES:	TRANSPORTATION PLANNING:\$925K Total; 14 Bus Driver IIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, \$131K in misc. contract services, other materials/supplies TRANSIT:\$925K Total; 14 Bus Driver IIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, \$131K in misc. contract services, other materials/supplies



	Request FY 2019	Rationale FY 2019
	(\$49,136)Layne Jones Consulting, for transportation project management support - Priority 1 (\$75,000 ongoing), SUPER High Priority given workload and need for capital project support and Matthews impending departure. Projects include US 40 Park and Ride, SR 224 Corridor, SR 248 Corridor, Olympic Planning and Representation, Bonanza Park Intermodal Hub PM support TOTAL: \$321,857 (with Personnel offset)TRANSIT:\$2.3M Total: 19 Bus Driver IIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, \$776K in materials/supplies	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>TRANSPORTATION OPER</b>					
Personnel	75,718	145,247	146,533	122,459	122,459
Materials	338,156	338,156	338,156	635,806	635,806
<b>Total TRANSPORTATION OPER</b>	<b>413,874</b>	<b>483,403</b>	<b>484,689</b>	<b>758,265</b>	<b>758,265</b>
<b>TRANSPORTATION PLANNING</b>					
Personnel	447,696	474,402	474,402	448,877	401,717
Materials	305,619	635,000	635,000	635,000	635,000
<b>Total TRANSPORTATION PLANNING</b>	<b>753,315</b>	<b>1,109,402</b>	<b>1,109,402</b>	<b>1,083,877</b>	<b>1,036,717</b>
<b>TOTAL</b>	<b>1,167,189</b>	<b>1,592,805</b>	<b>1,594,091</b>	<b>1,842,142</b>	<b>1,794,983</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	5.0	5.2
Part Time		
<b>TOTAL</b>	<b>5.0</b>	<b>5.2</b>

Level of Service

Transportation Management Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Transportation Management	1	21.50

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Transportation Management-TRANSPORTATION OPER	Percent of citizens who rate traffic flow in Park City as "good" or excellent"	0%	0%	65%	0%

**Description:**

STREET MAINTENANCE Program includes snow plowing, hauling, blowing, and widening for 130 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the program are loss of on-site and remote snow storage, expanded service for sidewalks, new development (Main Street Improvements, PC Heights, Quinn's), increase in special events and increasing community expectations. The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community.

**Council Goal:**

043 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>STREET MAINTENANCE</b>					
Personnel	785,290	784,311	770,366	795,540	795,540
Materials	434,509	434,509	434,509	443,060	443,060
<b>Total STREET MAINTENANCE</b>	<b>1,219,799</b>	<b>1,218,820</b>	<b>1,204,875</b>	<b>1,238,600</b>	<b>1,238,600</b>
<b>CONTINGENCY/SNOW REMOVAL</b>					
Materials	50,000	50,000	50,000	50,000	50,000
<b>Total CONTINGENCY/SNOW REMOVAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>
<b>TOTAL</b>	<b>1,269,799</b>	<b>1,268,820</b>	<b>1,254,875</b>	<b>1,288,600</b>	<b>1,288,600</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	7.8	7.8
Part Time	0.2	0.2
<b>TOTAL</b>	<b>8.1</b>	<b>8.1</b>

Level of Service

Winter Snow Operations Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Winter Snow Operations	2	20.25

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE

Cost Savings: The Streets Department continues expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE

The consequences of lowering the funding for this program include: Impacts to the health and Safety of our citizens and visitors, reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Proposed LOS: Maintain Current LOS.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Winter Snow Operations-STREET MAINTENANCE	Percentage of roads plowed within 16 hours after a storm.	100%	95%	0%	0%

**Description:**

**PARKING** The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1000 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. This scenario includes staffing the parking enforcement program with City employees.

**Council Goal:**

076 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2019	Rationale FY 2019
Parking Management	PARKING:\$809K for Lead Parking Enforcement Officer, reclass of Parking Supervisor, parking technology subscription (\$400K), other materials/supplies TOTAL: \$809,456	Recommended based off of critical priority for Council. Should be revenue neutral within 2 years.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2018	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
TRANSPORTATION OPER					

Expenditures	Dept Req		RT Rec		Revenue		Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019
Materials	322,908	322,908	322,908	322,908				322,908
<b>Total TRANSPORTATION OPER</b>	<b>322,908</b>	<b>322,908</b>	<b>322,908</b>	<b>322,908</b>				<b>322,908</b>
<b>PARKING</b>								
Personnel	755,120	857,475	860,494	1,009,760				1,009,760
Materials	73,000	726,500	726,500	747,900	-1,121,200			-373,300
<b>Total PARKING</b>	<b>828,120</b>	<b>1,583,975</b>	<b>1,586,994</b>	<b>1,757,660</b>	<b>-1,121,200</b>			<b>636,460</b>
<b>TOTAL</b>	<b>1,151,028</b>	<b>1,906,883</b>	<b>1,909,902</b>	<b>2,080,568</b>	<b>-1,121,200</b>			<b>959,368</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	10.3	10.3
Part Time	2.2	2.2
<b>TOTAL</b>	<b>12.5</b>	<b>12.5</b>

**Level of Service**

Parking Management Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Parking Management	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**TRANSPORTATION OPER** In 2013 Parking Services moved enforcement operations from one provided for by a third party contractor to a program staffed and managed by City employees. Objectives for this change were to improve level of customer service provided by Parking Services. Early indications are this objective shall be achieved. Parking Services collaborates regularly with the Historic Park City Alliance to help ensure the business communities interests are incorporated into the city's parking management strategy.

## Section 5: Consequences of Funding Proposal at Lower Level

**TRANSPORTATION OPER** Staff does not recommend reducing program funding at this time. However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

**PARKING** Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Parking Management-TRANSPORTATION OPER	Ratio of appeals to citations (Dept: Parking)	0.04%	0%	0.04%	0%
Parking Management-TRANSPORTATION OPER	Appeals processing time in days (Dept: Parking)	35.92	0	28	0
Parking Management-TRANSPORTATION OPER	Percentage of Vehicles in compliance (Dept: Parking)	0.9%	0%	0%	0%
Parking Management-TRANSPORTATION OPER	Ratio of first-time violations to total violations (Dept: Parking)	0.38%	0%	0.4%	0%
Parking Management-TRANSPORTATION OPER	Citation collection rate (Dept: Parking)	0.8%	0%	0.9%	0%

**Description:**

**BUDGET, DEBT & GRANTS** Includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance: • Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.) • Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District) • Sundance Agreement Financial Modeling • Impact Fee Assessment • Economic State of the City

**ECONOMY** Implementation of all aspects of the City's Economic Development Strategic Plan including immediate and long range goals for economic and redevelopment through planning, operations, programs, refining policy-related and property negotiation discussions; implementation of capital projects and programs.

**Council Goal:**

055 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Resilient and Sustainable Economy** The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
	<b>BUDGET, DEBT &amp; GRANTS</b>					
Personnel	29,965	29,965	29,965	29,967		29,967
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>29,965</b>	<b>29,965</b>	<b>29,965</b>	<b>29,967</b>		<b>29,967</b>
<b>ECONOMY</b>						
Personnel	264,153	263,539	263,488	271,382		271,382



Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019
Materials	13,160	13,160	13,160	13,160	13,160
<b>Total ECONOMY</b>	<b>277,313</b>	<b>276,699</b>	<b>276,648</b>	<b>284,542</b>	<b>284,542</b>
<b>DESTINATION TOURISM</b>					
Materials	75,000	75,000	75,000	75,000	75,000
<b>Total DESTINATION TOURISM</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>
<b>LOWER PARK AVENUE RDA</b>					
Personnel	57,987	57,740	57,763	57,742	57,742
Materials	1,703,125	1,703,125	1,703,125	1,709,425	-595,212
<b>Total LOWER PARK AVENUE RDA</b>	<b>1,761,112</b>	<b>1,760,865</b>	<b>1,760,888</b>	<b>1,767,167</b>	<b>-595,212</b>
<b>TOTAL</b>	<b>2,143,391</b>	<b>2,142,529</b>	<b>2,142,502</b>	<b>2,156,676</b>	<b>-595,212</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.3	2.3
Part Time		
<b>TOTAL</b>	<b>2.3</b>	<b>2.3</b>

Level of Service

Economic and Redevelopment Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Economic and Redevelopment	2	17.50

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

ECONOMY By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

## Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY 1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Economic and Redevelopment-ECONOMY	Average number of jobs created by Economic Development	10	0	0	0
Economic and Redevelopment-ECONOMY	Percent of planned Economic Development High priority Strategies, actions steps and projects completed.	90%	0%	0%	0%
Economic and Redevelopment-ECONOMY	Percent of National skier days that Park City Receives	3.6%	0%	0%	0%
Economic and Redevelopment-ECONOMY	Percent of Utah skier days that Park City receives	43.46%	0%	0%	0%
Economic and Redevelopment-ECONOMY	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.	9	0	0	0
Economic and Redevelopment-ECONOMY	Percent of planned Economic Development Low and Medium priority Strategies, actions steps and projects completed.	80%	0%	0%	0%

**Description:**

BUSINESS IMPROVEMENT DISTRICT Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.

**Council Goal:**

115 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Resilient and Sustainable Economy Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
BUSINESS IMPROVEMENT DISTRICT						
Materials	64,419	64,419	64,419	64,419	-62,500	1,919
Total BUSINESS IMPROVEMENT DISTRICT	64,419	64,419	64,419	64,419	-62,500	1,919
TOTAL	64,419	64,419	64,419	64,419	-62,500	1,919

FTEs
Full Time
Part Time
TOTAL

**Level of Service**

Business Improvement District Same Level of Service

	Quartile FY 2019	Score FY 2019
Business Improvement District	4	12.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BUSINESS  
IMPROVEMENT  
DISTRICT

This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, it enhances the services of the Main Street area.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUSINESS  
IMPROVEMENT  
DISTRICT

The City is currently under contract with the HPCA for a certain level of service. The contract would need to be renegotiated for a lower level of service, but in theory the service could be reduced to zero.

**Section 6: Performance Measures**



**Description:**

MAIN STREET RDA Formalize budget for ED Grants to facilitate biz recruitment & retention program. The increased budget would come with a need to amend the policy/process to make more explicit & dynamic - more similar to the special service contract process. It is pretty loose right now in relation to timing & deadlines, even though the Criteria are fairly explicit.

**Council Goal:**

121 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy

**Section 1: Scope**

Change in Demand

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

The program is very limited right now. The \$20k can move the needle for one small company, but not for a larger company, nor for multiple companies in the same year. Last Grant we took to Council, they expressed a willingness to fund beyond the \$20k in one FY if "the right fit came in". I seek enough funds to either give 3 x \$20k grants or one or two bigger grants.

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>ECONOMIC DEVELOPMENT GRANT</b>					
Materials	10,000	10,000	10,000	10,000	10,000
<b>Total ECONOMIC DEVELOPMENT GRANT</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>MAIN STREET RDA</b>					
Materials	20,000	20,000	20,000	20,000	20,000
<b>Total MAIN STREET RDA</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>LOWER PARK AVENUE RDA</b>					
Materials	20,000	20,000	20,000	20,000	20,000
<b>Total LOWER PARK AVENUE RDA</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>TOTAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

<b>FTEs</b>
Full Time
Part Time
<b>TOTAL</b>

Level of Service

Economic Development Grant Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Economic Development Grant	4	11.50

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life  
City is the sole provider but there are other public or private entities which could be contracted to provide this service  
No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout town to ensure safe facilities. Items included in this program are: playgrounds, skate park, BMX park, field lighting, old town stairs, fencing, pavilions benches, and picnic tables. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases.

**Council Goal:**

063 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Park Amenities & Infrastructure		\$1,401 health ins tech adj
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019
<b>FIELDS</b>						
Personnel	23,187	23,239	23,239	24,315		24,315
Materials	2,990	2,990	2,990	2,990		2,990
<b>Total FIELDS</b>	<b>26,177</b>	<b>26,229</b>	<b>26,229</b>	<b>27,305</b>		<b>27,305</b>

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>PARKS &amp; CEMETERY</b>					
Personnel	204,811	203,683	203,739	211,890	211,890
Materials	29,100	29,100	29,100	33,705	33,705
<b>Total PARKS &amp; CEMETERY</b>	<b>233,911</b>	<b>232,783</b>	<b>232,839</b>	<b>245,595</b>	<b>245,595</b>
<b>TOTAL</b>	<b>260,089</b>	<b>259,013</b>	<b>259,068</b>	<b>272,900</b>	<b>272,900</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.0	1.0
Part Time	2.7	2.7
<b>TOTAL</b>	<b>3.7</b>	<b>3.7</b>

**Level of Service**

Park Amenities & Infrastructure Same Level of Service

	Quartile FY 2019	Score FY 2019
Park Amenities & Infrastructure	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY

Managing Risk: The Parks and Fields Departments save money through routine safety inspections; maintenance and repairs to park infrastructure minimize the safety risk to park users by reducing potential injury.



**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY      The consequences of lowering the funding for this program include a reduction in preventative and critical maintenance, which may compromise the safety of the infrastructure. There would also be an increase in citizen and user group complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Park Amenities & Infrastructure PARKS & CEMETERY	Percentage of playgrounds/BMX park/Skate park (i.e. park amenities) checked daily-summer months	90%	90%	90%	90%

**Description:**

PC MARC The Recreation Department is responsible for all programs and scheduling that occur on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users.

**Council Goal:**

061 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

Request	Rationale
FY 2019	FY 2019
Parks, Turf & Athletic Fields	PC MARC Recommendation based on est. need. Software has become unusable. Position voted high by RT.-Web-based registration software: \$17,322 -Addition of Building II FTR: \$57,178TOTAL: \$74,500 Tech Adj: \$6,500 in OT to correct mistake from last FY. RECREATION PROGRAMS: No Increases
TOTAL	

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
PC MARC						
Personnel	37,349	37,349	37,349	37,352		37,352

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
	Materials	136,419	2,244	2,244	2,146	-80,000
<b>Total PC MARC</b>	<b>173,768</b>	<b>39,593</b>	<b>39,593</b>	<b>39,498</b>	<b>-80,000</b>	<b>-40,502</b>
<b>FIELDS</b>						
Personnel	79,782	79,834	79,834	83,531		83,531
Materials	27,550	27,550	27,550	32,680		32,680
<b>Total FIELDS</b>	<b>107,332</b>	<b>107,384</b>	<b>107,384</b>	<b>116,211</b>		<b>116,211</b>
<b>RECREATION PROGRAMS</b>						
Personnel	21,498	21,498	21,498	21,500		21,500
<b>Total RECREATION PROGRAMS</b>	<b>21,498</b>	<b>21,498</b>	<b>21,498</b>	<b>21,500</b>		<b>21,500</b>
<b>PARKS &amp; CEMETERY</b>						
Personnel	448,468	452,532	452,591	474,832		474,832
Materials	163,378	163,378	163,378	167,983		167,983
<b>Total PARKS &amp; CEMETERY</b>	<b>611,846</b>	<b>615,910</b>	<b>615,969</b>	<b>642,815</b>		<b>642,815</b>
<b>TOTAL</b>	<b>914,444</b>	<b>784,384</b>	<b>784,443</b>	<b>820,024</b>	<b>-80,000</b>	<b>740,024</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	3.8	3.8
Part Time	3.6	3.6
<b>TOTAL</b>	<b>7.4</b>	<b>7.4</b>

Level of Service

Parks, Turf & Athletic Fields Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Parks, Turf & Athletic Fields	4	14.00

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PC MARC Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.

PARKS & CEMETERY Collaboration: Being in the Public Works Division, the Parks and Fields Departments has a primary maintenance and field set-up function in supporting various events and recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. The Parks / Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percentage of acres mowed as per mowing schedule	100%	100%	100%	0%
Parks, Turf & Athletic Fields-PARKS & CEMETERY	Percent of mowing contracted versus in house	10%	10%	10%	0%

**Description:**

TENNIS The PC MARC currently hosts several tournaments on the local, sectional and national level. These include two national tournaments (Men's 40's & 45's), 2 adult tournaments and 2 youth tournaments.

**Council Goal:**

096 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
TENNIS						
Personnel	16,951	17,003	17,003	17,003		17,003
Materials	33,181	33,181	21,860	21,860	-89,000	-67,140
Total TENNIS	50,132	50,184	38,863	38,863	-89,000	-50,137
TOTAL	50,132	50,184	38,863	38,863	-89,000	-50,137
FTEs						
Full Time						
Part Time						
TOTAL						

Level of Service

Tennis Tournaments Same Level of Service

Vol. II Page 36

	Quartile	Score
	FY 2019	FY 2019
Tennis Tournaments	4	13.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Tennis Tournaments-TENNIS	Percent of participants who would recommend tournaments to a friend.	0%	0%	0%	0%
Tennis Tournaments-TENNIS	Percent of participants who rate the tournament as "good" or better.	0%	0%	0%	0%

**Description:**

GOLF PRO SHOP This program will administer the Food and Beverage Concessions at the Golf Course.

**Council Goal:**

119 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
GOLF PRO SHOP						
Personnel	25,502	25,502	25,502	25,502		25,502
Materials	33,000	33,000	33,000	33,000	-85,000	-52,000
Total GOLF PRO SHOP	58,502	58,502	58,502	58,502	-85,000	-26,498
<b>TOTAL</b>	<b>58,502</b>	<b>58,502</b>	<b>58,502</b>	<b>58,502</b>	<b>-85,000</b>	<b>-26,498</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time		
Part Time	1.3	1.3
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

**Level of Service**

Concessions Same Level of Service

	Quartile FY 2019	Score FY 2019
Concessions	4	13.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. We believe that this operation will increase our net revenues.

### Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP In our last contract the golf course received \$600 per month from our concessionaire. We can continue with this practice but feel our level of service to our customers would not be up to our standards.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Concessions-GOLF OPERATIONS	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	0%	98%	0%	0%
Concessions-GOLF OPERATIONS	Net concessions profits	0	21364	0	5500



**Description:**

**Council Goal:**

077 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

New clothing item with the facility logo are has slightly increased retail sales.

	Request FY 2019	Rationale FY 2019
Retail	Removing BFO program. Included in Ice Operations BFO program moving forward.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019
<b>ICE FACILITY</b>				
Personnel	23,100			
Materials	12,081	12,081	12,081	12,081
<b>Total ICE FACILITY</b>	<b>35,181</b>	<b>12,081</b>	<b>12,081</b>	<b>12,081</b>
<b>TOTAL</b>	<b>35,181</b>	<b>12,081</b>	<b>12,081</b>	<b>12,081</b>

<b>FTEs</b>
Full Time
Part Time
<b>TOTAL</b>

Level of Service

Retail Same Level of Service

	Quartile FY 2019	Score FY 2019
Retail	4	13.00

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

#### Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY We save costs by only ordering skates when needed and by not having a stock of skates on hand, which would require a large initial capital outlay. The marketing and ad sales position uses a commission based payment structure, so the provider does not get paid for services unless they sell advertising or program sponsorships for the Ice Arena.

#### Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding at a lower level would decrease revenues and increase the ice arena subsidy. Customer service would suffer and our skating population would not be happy.

#### Section 6: Performance Measures



**Description:**

RECREATION PROGRAMS      The department currently offers a wide variety of youth recreation programs. These include such activities as soccer league, variety of camps, clinics, enrichment classes, skateboarding, dirt jump clinics etc.

**Council Goal:**

109 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation      Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Recreation Youth Programs	PC MARC:OT increase to fix mistake from previous FY (\$6,500)RECREATION PROGRAMS: PT Rec Worker V increase: \$8,138-New league scheduling software: \$7,000-Day camp busing costs: \$1,000TOTAL: \$12,138	PC MARC Recommendation based on est. need. Software has become unusable. Position voted high by RT.-Web-based registration software: \$17,322 -Addition of Building II FTR: \$57,178TOTAL: \$74,500Tech adj: \$6,500 in OT to correct mistake from last FY.RECREATION PROGRAMS: No recommended increase. This is a new budget created last year and has sufficient funding to pay for requested increases.
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
PC MARC						
Personnel	255,413	258,408	258,408	187,721		187,721
Materials	92,622	92,622	92,622	88,898	-250,200	-161,302

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
Total PC MARC	348,035	351,030	351,030	276,619	-250,200	26,419
<b>RECREATION PROGRAMS</b>						
Personnel	235,346	240,963	235,185	227,520		227,520
Materials	147,052	151,052	147,052	147,052		147,052
Total RECREATION PROGRAMS	382,398	392,015	382,237	374,572		374,572
TOTAL	730,433	743,045	733,267	651,191	-250,200	400,991

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.0	2.0
Part Time	7.1	7.1
TOTAL	9.1	9.1

Level of Service

Recreation Youth Programs Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Recreation Youth Programs	4	12.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PC We collaborate closely with many community partners to provide cost effective programming. For example our adventure camp partners with UOP, MARC White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC Programming would remain be reduced.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Recreation Youth program-REC PROGRAMS	Participants who would recommend the Youth programs, services, or leagues to a friend annually	97.7%	96.1%	90%	0%
Recreation Youth Programs-CITY RECREATION	Percentage of survey respondents who rate the program/tournament as "good" or better annually	95.65%	98.68%	95%	0%
Recreation Youth Programs-REC PROGRAMS	Percentage of youth programs registration that occurs on line annually	70.3%	0%	0%	0%

**Description:**

PC Currently we offer over 85 group fitness classes a week in a wide variety of class types (yoga, spinning, TRX, weights etc.); We offer adult  
 MARC leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer dog obedience classes year round.

**Council Goal:**

112 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	We have added several adult programs which include outdoor fitness classes, mt. biking, wellness programming, karate, ballet etc.

	Request FY 2019	Rationale FY 2019
Recreation Adult Programs	PC MARC1) Web-based registration software (\$17,322). Need new registration software as the current software is not user friendly and has poor support. Would be used for point-of-sale, event tickets, recreation programs, CC, etc.2) Addition of Building II FTR (\$63,676). Additional Building II is need based on facility usage. Current staffing is well below other facilities. Reduction in part-time hours to help fund request (\$18,700). 3) Bank charges: \$14,000 4) Chemical line: \$3,000OT increase to fix mistake from previous FY (\$6,500) TOTAL: \$97,998RECREATION PROGRAMS: PT Rec Worker V increase: \$8,138-New league scheduling software: \$7,000-Day camp busing costs: \$1,000TOTAL: \$12,138	PC MARC Recommendation based on est. need. Software has become unusable. Position voted high by RT.-Web-based registration software: \$17,322 -Addition of Building II FTR: \$57,178TOTAL: \$74,500Tech Adj: \$6,500 in OT to correct mistake from last FY.RECREATION PROGRAMS: No recommended increase. This is a new budget created last year and has sufficient funding to pay for requested increases.
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures		Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019
PC MARC						
Personnel	467,883	470,061	449,524	397,602		397,602
Materials	59,775	59,775	59,775	57,325	-428,000	-370,675
Total PC MARC	527,658	529,836	509,299	454,927	-428,000	26,927
RECREATION PROGRAMS						
Personnel	235,386	237,214	234,854	243,557		243,557
Total RECREATION PROGRAMS	235,386	237,214	234,854	243,557		243,557
TOTAL	763,044	767,050	744,152	698,484	-428,000	270,484

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	3.4	3.4
Part Time	8.6	8.6
TOTAL	12.0	12.0

### Level of Service

Recreation Adult Programs Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Recreation Adult Programs	4	12.25

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

PC We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.

## Section 5: Consequences of Funding Proposal at Lower Level

PC MARC We would remain status quo and not be able to fully utilize the PC MARC as the community desires.

## Section 6: Performance Measures

	Description	Actual	Actual	Target
		FY 2016	FY 2017	FY 2018
Recreation Adult Programs-REC PROGRAMS	Participants who would recommend adult programs, services, or leagues to a friend.	0	96.91	90
Recreation Adult Programs-CITY RECREATION	Percentage of survey respondents who rate adult programs/tournaments as "good" or better.	95.68	97.31	90
Recreation Adult Programs-REC PROGRAMS	Increase the revenue in each adult program from one year to the next.	2.92	0	0



**Description:**

PC Currently the facility is open 109.5 hours a week and provides a wide range of services to the community. The amount of facility passes sold each year continues to grow along with the revenue associated with the passes. This includes the management and operation of the PC MARC. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickleball courts, game room and locker rooms.

**Council Goal:**

113 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Rec Center Operations	PC MARC1) Web-based registration software (\$17,322). Need new registration software as the current software is not user friendly and has poor support. Would be used for point-of-sale, event tickets, recreation programs, CC, etc.2) Addition of Building II FTR (\$63,676). Additional Building II is need based on facility usage. Current staffing is well below other facilities. Reduction in part-time hours to help fund request (\$18,700). 3) Bank charges: \$14,000 4) Chemical line: \$3,000OT increase to fix mistake from previous FY (\$6,500) TOTAL: \$97,998RECREATION PROGRAMS: Addition of Building II FTR: \$8,138-New league scheduling software: \$7,000-Day camp busing costs: \$1,000TOTAL: \$12,138	PC MARC Recommendation based on est. need. Software has become unusable. Position voted high by RT.-Web-based registration software: \$17,322 -Addition of Building II FTR: \$57,178TOTAL: \$74,500Tech Adj: \$6,500 in OT to correct mistake from last FY.RECREATION PROGRAMS: No Increases
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
PC MARC						
Personnel	272,868	350,748	350,748	297,020		297,020
Materials	59,569	225,566	211,066	208,518	-264,200	-55,682
Total PC MARC	332,437	576,314	561,814	505,538	-264,200	241,338
<b>TOTAL</b>	<b>332,437</b>	<b>576,314</b>	<b>561,814</b>	<b>505,538</b>	<b>-264,200</b>	<b>241,338</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	3.2	3.2
Part Time	0.3	0.3
<b>TOTAL</b>	<b>3.5</b>	<b>3.5</b>

### Level of Service

Rec Center Operations Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Rec Center Operations	4	12.25

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

### Mandated

No Requirement or mandate exists

## Section 4: Cost Savings / Innovation / Collaboration

PC MARC We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

## Section 5: Consequences of Funding Proposal at Lower Level

PC MARC Operations would be reduced likely reducing the hours the facility is open.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Rec Center Operations-CITY RECREATION	Total Recreation Cost Recovery	76.73%	70.16%	70%	0%
Rec Center Operations-CITY RECREATION	Percent of participants whose overall satisfaction with the PC Marc is good or better.	99.1%	99.1%	95%	0%
Rec Center Operation-CITY RECREATION	Percent increase in revenue for pass sales.	2.93%	0%	0%	0%
Rec Center Operations- CITY RECREATION	Percent of participants who rate fitness equipment as "good" or better	0%	95.37%	90%	0%
Rec Center Operations- CITY RECREATION	Percent of participants who would recommend PC MARC to a friend.	0%	100%	95%	0%

**Description:**

TENNIS Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The department also has four outdoor Pickleball courts. The tennis department administers many special events during the year. We currently host 2 several regional and local events. League play is very active with over 120 player's participating. Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handle all purchase orders, sponsorship, marketing and Pro Shop oversight.

**Council Goal:**

117 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Recreation      Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Tennis Operations	-Software Licensing for tennis software (\$1,500)-Tennis Memberships (\$3,700)-Tennis Bubble has increased cost to install & remove each year (\$8,000)TOTAL: \$13,200	Increase \$233k in personnel to fix mistake from previous FY. No recommended increase outside of moving budget around in line-items to better reflect actuals, by doing this the RT feels confident that Tennis can absorb budget requests.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>TENNIS</b>						
Personnel	66,346	213,594	213,594	116,656		116,656

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
Materials	4,200	9,400	4,340	4,340	-184,350	-180,010
Total TENNIS	70,546	222,994	217,934	120,996	-184,350	-63,354
TOTAL	70,546	222,994	217,934	120,996	-184,350	-63,354

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.3	0.3
Part Time	0.2	0.2
TOTAL	0.5	0.5

**Level of Service**

Tennis Operations Same Level of Service

	Quartile FY 2019	Score FY 2019
Tennis Operations	4	12.00

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We have started an internal adult tennis league which is more profitable for the facility than running the league through Utah Tennis.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS Lower level of service to the community and visitors. Less clinics and leagues.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Tennis Operations-TENNIS	Percentage of tennis court hours booked during hours of operation	69.3%	98.2%	90%	0%
Tennis Operations-TENNIS	Percent of participants who would recommend tennis facilities to a friend.	94.6%	98.2%	90%	0%

**Description:**

ICE FACILITY

**Council Goal:**

095 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Ice Adult Programs	Removing this BFO program. Included in Ice Program BFO program moving forward.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018				FY 2019			
	Dept Req	RT Rec	CM REC		Dept Req	RT Rec	CM REC	
<b>ICE FACILITY</b>								
Personnel	120,228							
Materials	47,573	47,573	47,573	47,573				
<b>Total ICE FACILITY</b>	<b>167,801</b>	<b>47,573</b>	<b>47,573</b>	<b>47,573</b>				
<b>TOTAL</b>	<b>167,801</b>	<b>47,573</b>	<b>47,573</b>	<b>47,573</b>				

FTEs
Full Time
Part Time
TOTAL

Level of Service

Ice Adult Programs Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Ice Adult Programs	4	11.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our adult programs. Marketing and communication of programs is done primarily through the rink's website and e-mail blasts. We would like to add additional league administration software that will improve communication with players and provide a more robust league website. The yearly cost for this is \$3000 and would be recouped through increased player registration fees.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY If funding levels are below what is proposed, then restrictions will be placed on adult programs that will limit the amount of participants to each program. This will include restricting the number of teams in our adult leagues, which may potentially prevent adult players from participating in the league. In addition, revenues from these programs would be reduced.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Ice Adult Programs-ICE FACILITY	Cost recovery for Adult Programs.	140%	0%	120%	0%
Ice Adult Programs-ICE FACILITY	Percent of participants satisfied with Adult Programs.	92%	0%	85%	0%



**Description:**

TENNIS Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. We offer over 300 hours of free tennis lessons to Holy Cross Ministries. All 11 tennis courts have now been lined for U10 tennis. Pickleball has 4 outdoor courts & we have lined 4 indoor courts for Pickleball.

**Council Goal:**

120 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Tennis Programs	-Software Licensing for tennis software (\$1,500)-Tennis Memberships (\$3,700)-Tennis Bubble has increased cost to install & remove each year (\$8,000)TOTAL: \$13,200	Increase \$233k in personnel to fix mistake from previous FY. No recommended increase outside of moving budget around in line-items to better reflect actuals, by doing this the RT feels confident that Tennis can absorb budget requests.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2018	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>TENNIS</b>					
Personnel	474,644	595,138	595,138	586,642	586,642
Materials	44,280	53,100	53,100	-499,650	-446,550

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	
Total TENNIS	518,924	648,238	648,238	639,742	-499,650	140,092
<b>TOTAL</b>	<b>518,924</b>	<b>648,238</b>	<b>648,238</b>	<b>639,742</b>	<b>-499,650</b>	<b>140,092</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time		
Part Time	1.1	1.1
<b>TOTAL</b>	<b>1.1</b>	<b>1.1</b>

Level of Service

Tennis Programs Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Tennis Programs	4	11.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS Reduced programming and lessons resulting in lower customer satisfaction with tennis.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Tennis Programs-TENNIS	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	95%	0%	0%	0%

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Tennis Programs-TENNIS	Adult Survey: Percentage of patrons that rate the program "good" or better.	95%	0%	0%	0%
Tennis Programs-TENNIS	Percentage of patrons who would recommend tennis programs to a friend.	95%	98.2%	90%	0%

**Description:**

**Council Goal:**

Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Ice Youth Programs	Removing BFO program. Included in Ice Programs BFO program moving forward.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019
<b>ICE FACILITY</b>				
Personnel	183,230			
Materials	16,855	16,855	16,855	16,855
<b>Total ICE FACILITY</b>	<b>200,085</b>	<b>16,855</b>	<b>16,855</b>	<b>16,855</b>
<b>TOTAL</b>	<b>200,085</b>	<b>16,855</b>	<b>16,855</b>	<b>16,855</b>

FTEs
Full Time
Part Time
TOTAL

Level of Service

Ice Youth Programs Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Ice Youth Programs	4	11.50

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY Using highly trained rink staff to instruct youth classes. Splitting the ice sheet to allow teaching skating and hockey classes simultaneously maximizes revenue by allowing more participants on the ice. Offering Off-Ice classes during peak ice-use times generates additional revenue without increasing overall users. It is essential for us to offer these programs to develop better athletes and reduce our subsidy as there is no more ice available for adding programs.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY Funding at a lower level will result in lower-quality instruction or reduced class offerings and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Ice Youth Programs-ICE FACILITY	Percent of Participants satisfied with Off-Ice Training Classes	96%	93.3%	92%	0%
Ice Youth Programs-ICE FACILITY	Percent of Participants satisfied with Youth Programs.	95%	0%	92%	0%

**Description:**

GOLF PRO SHOP This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

**Council Goal:**

103 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2019	Rationale FY 2019
Golf Management Operations	Removing Golf Coordinator position and adding First Assistant Golf Pro (\$21,558).	Recommended based off of voting and retirement of Gold Coordinator.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>GOLF PRO SHOP</b>					
Personnel	218,893	231,955	231,955	219,396	219,396
Materials	143,200	143,200	143,200	144,313	144,313
<b>Total GOLF PRO SHOP</b>	<b>362,093</b>	<b>375,155</b>	<b>375,155</b>	<b>363,709</b>	<b>363,709</b>

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
TOTAL	362,093	375,155	375,155	363,709	363,709

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.8	0.8
Part Time	3.9	3.9
TOTAL	4.6	4.6

Level of Service

Golf Management Operations Same Level of Service

	Quartile FY 2019	Score FY 2019
Golf Management Operations	4	11.25

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses. For the upcoming season the golf course has also gone through a re organization that will lower personnel expenses.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Golf Management Operations-GOLF OPERATIONS	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	0%	1%	0%	0%

**Description:**

ICE FACILITY The Park City Ice Arena offers a variety of programs to engage the community and visitors in ice sports. Skating & Hockey Academy teach fundamental skills for ice skating and hockey. Academy programs are utilized as a feeder program to User Groups. Skating Academy offers seven different classes to accommodate all levels of skating as well as an introduction to synchronized skating. Hockey Academy offers Basic Hockey Skating and Learn to Play Hockey. Power skating and various camps and clinics also important aspects of each program. Park City Hockey League provides organized hockey for adults of all abilities. The league currently has three levels (Bronze, Silver and Open Gold). Leagues are played year round and league size changes each season based on interest and available ice. PC Ice Arena currently has the second largest leagues in the state. Public Programs such as Public Skate, Freestyle, Drop-in Hockey, Stick & Puck and Drop-in Curling provide an opportunity for developing ice athletes to have additional ice time for practicing, conditioning and private lessons. Public sessions also help create interest for ice sports which feed our programs and user groups. Off-ice Strength & Conditioning and Off-ice Ballet provide sport specific training for athlete development and injury prevention. Off-ice programs are particularly important for training of competitive athletes, given the limited amount of time for on ice training. Public sessions also serve as an activity for visitors. This budget program also includes providing balanced access for all users and the efficient utilization of ice as well as events which showcase ice sports and introduce the community to the facility and programs.

**Council Goal:**

104 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation The rink strives to provide quality programming at an affordable cost to the participants.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	Over the past few years, various factors contribute to increased growth during public ice programs including an increase in ice rental resulting in a fewer number of public sessions; practice time needed for developing athletes; an increase in visitors looking for alternative activities; increased locals looking for alternative activities during poor ski weather and Epic pass blackout dates. We do not anticipate an increase in demand from FY 18 to FY 19/20 at this time.

	Request	Rationale
	FY 2019	FY 2019
Ice Programs	No budget increase requested for FY 19.	
<b>TOTAL</b>		



## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
ICE FACILITY						
Personnel	92,306	453,207	453,207	466,210		466,210
Materials	25,658	57,810	25,658	25,658	-454,500	-396,690
Total ICE FACILITY	117,964	511,017	478,865	491,868	-454,500	69,520
TOTAL	117,964	511,017	478,865	491,868	-454,500	69,520

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.7	2.7
Part Time	4.2	4.2
TOTAL	6.9	6.9

### Level of Service

Ice Programs Same Level of Service

	Quartile FY 2019	Score FY 2019
Ice Programs	4	11.25

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

No Requirement or mandate exists

## Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs. Staff continues to cross evaluate program numbers and ice schedule to ensure that program participation numbers are at a level to reach cost recovery goals.

## Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding levels are below what is proposed, then the ice arena will have to limit the amount of programs offered and the marketing of those programs as well as eliminate certain programs due to lack of staff resources. This would also reduce the amount of revenue received through these programs.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Ice Programs-ICE FACILITY	Number of hours of ice rented by User Groups at other facilities (due to lack of availability in Park City)	0	265	0	0
Ice Programs-ICE FACILITY	Percentage of patrons that reside within Snyderville Basin Special Recreation District	0	27	0	0
Ice Programs-ICE FACILITY	Percent of Participants satisfied with Skating Academy	0	94	0	0
Ice Programs-ICE FACILITY	Percentage of Participants satisfied with Hockey Academy	0	96	0	0
Ice Programs-ICE FACILITY	Percentage of ice scheduled (based on 6 am - midnight/18 hour date)	90	90	0	0
Ice Programs-ICE FACILITY	Percentage of User Group participants that are satisfied with the facility	0	100	0	0
Ice Programs-ICE FACILITY	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	94883	82586	90000	0
Ice Programs-ICE FACILITY	Satisfaction levels combining satisfied and very satisfied on satisfaction surveys for all Skating classes.	96%	94%	92%	0%
Ice Programs-ICE FACILITY	Pass sales including season passes and punch cards.	145911	0	70000	0
Ice Programs-ICE FACILITY	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	58%	80%	65%	0%
Ice Programs-ICE FACILITY	Percentage of participants satisfied or very satisfied with Learn to Play Hockey Classes.	94%	96.4%	92%	0%
Ice Programs-ICE FACILITY	Total number of teams/players in Adult Hockey Leagues.	58	54	58	0
Ice Programs-ICE FACILITY	Cost Recovery of Adult Hockey Leagues	119%	2.5%	125%	0%
Ice Programs-ICE FACILITY	Percentage of Adult hockey League participants who are satisfied or very satisfied with the league.	78%	81.9%	92%	0%
Ice Programs-ICE FACILITY	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	94%	91.5%	92%	0%
Ice Programs ICE FACILITY	Cost recovery of the Ice Arena.	90%	90.9%	86%	0%

**Description:**

GOLF PRO SHOP The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

**Council Goal:**

124 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2019	Rationale FY 2019
Golf Shop Programs	Removing Golf Coordinator position and adding First Assistant Golf Pro (\$21,558).	Recommended based off of voting and retirement of Gold Coordinator.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>GOLF PRO SHOP</b>					
Personnel	54,530	57,871	57,871	47,531	47,531
Materials	42,220	42,220	42,220	43,333	43,333
<b>Total GOLF PRO SHOP</b>	<b>96,750</b>	<b>100,091</b>	<b>100,091</b>	<b>90,864</b>	<b>90,864</b>
<b>TOTAL</b>	<b>96,750</b>	<b>100,091</b>	<b>100,091</b>	<b>90,864</b>	<b>90,864</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.3	0.3
Part Time	0.6	0.6
<b>TOTAL</b>	<b>0.9</b>	<b>0.9</b>

**Level of Service**

Golf Shop Programs Same Level of Service

	Quartile FY 2019	Score FY 2019
Golf Shop Programs	4	11.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum. Instructors are currently re developing adult clinics to have a beginner and an advanced level which also will have different price structures.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Golf Shop Programs-GOLF OPERATIONS	Percentage of lessons above average to excellent	0%	95%	0%	75%

**Description:**

GOLF PRO SHOP This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

**Council Goal:**

131 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
GOLF PRO SHOP					
Personnel	107,670	113,541	113,541	65,284	65,284
Materials	158,567	158,567	158,567	159,714	159,714
Total GOLF PRO SHOP	266,238	272,108	272,108	224,998	224,998
TOTAL	266,238	272,108	272,108	224,998	224,998

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.0	1.0
Part Time	0.4	0.4
TOTAL	1.3	1.3

Level of Service

Retail Operations Same Level of Service

	Quartile FY 2019	Score FY 2019
Retail Operations	4	10.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life City provides program and program is currently being offered by other private businesses within City limits No Requirement or mandate exists

## Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying. This year we will be celebrating our 50th anniversary and bringing merchandise specific to this which will capture a new sales audience.

## Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

## Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Retail Operations-GOLF OPERATIONS	Achieve a return on investment of 25-40%. (Fiscal Year)	0%	35%	0%	0%
Retail Operations GOLF OPERATIONS	Return on investment (End of Season)	0%	177500%	0%	30%
Retail Operations-GOLF OPERATIONS	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6) (seasonal)	0%	5.92%	0%	0%

**Description:**

ICE FACILITY This goal of this budget program is to conscientiously use resources to provide consistent, high quality ice in a clean and safe facility. This program provides basic backbone for keeping the ice rink functioning when not supporting specific programs or activities. Other objectives of this program include conscientious energy consumption and continuous effort to reduce our carbon footprint. Also included in this program is the facility's financial objective to optimize capital, energy and personnel and to maintain affordable access while recovering costs.

**Council Goal:**

108 Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Wide Variety of Exceptional Recreation Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

Demands have increased for the Ice Operation program as the facility ages another year with very high utilization. The facility was originally underbuilt and is running beyond the capacity of the plant. At 10 years, components of the plant are requiring additional maintenance and monitoring which increases the demand on the operations staff. Skate services continue to increase as the number of skaters increases, and the level and quality of figure skaters increases. Staff is proposing additional ice rentals for FY 19 and 20 that would have an impact on expenses for part time rink operators, supplies and utilities. Staff is not seeking additional funding at this time as the increase in rentals is not certain. If the facility does realize additional ice rentals, we believe the current budget can absorb the incremental expenses. Additionally, such expenses would have revenue off set.

	Request FY 2019	Rationale FY 2019
Operations	No additional budget request for FY 19	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>ICE FACILITY</b>						
Personnel	169,125	305,711	170,103	178,204		178,204
Materials	195,730	235,615	195,730	183,230	-134,000	89,115
Total ICE FACILITY	364,855	541,326	365,833	361,434	-134,000	267,319
<b>TOTAL</b>	364,855	541,326	365,833	361,434	-134,000	267,319

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.2	1.2
Part Time		
<b>TOTAL</b>	1.2	1.2

**Level of Service**

Operations Same Level of Service

	Quartile FY 2019	Score FY 2019
Operations	4	10.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY The ice rink is saving operational costs through the use of an electric ice resurfacers, which reduces the cost per ice cut, as well as its innovative technologies: laser controlled ice depth will maintain a level ice sheet within less build up, requiring the use of less water, less energy to run the refrigeration plant and less staff and ice time devoted to ice maintenance.

### Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding the option at a lower level will result in lower levels of cleaning and maintenance, and a degradation of the ice quality due to running the plant at higher temps to reduce energy consumption.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Operations-ICE FACILITY	Percentage of employees satisfied with training and educational opportunities supported by facility	0%	97.8%	0%	0%
Operations-ICE FACILITY	Percentage of employees who feel they are being supported in achieving their personal and professional goals	0%	100%	0%	0%
Operations-ICE FACILITY	Percentage of staff who feel appreciated	0	95.2	0	0
Operations-ICE FACILITY	Percentage of employees that feel they have the appropriate tools and resources to succeed	0	90	0	0
Operations-ICE FACILITY	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	96%	90.9%	92%	0%
Operations-ICE FACILITY	Percentage of guests who rate the facility as being clean and safe.	96%	90%	95%	0%
Operations-ICE FACILITY	Kilowatt Hours	0	0	0	0



	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	(kwh) of electricity used at the facility				
Operations-ICE FACILITY	Decatherms (DTH) of natural gas used at the facility	0	0	0	0
Operations-ICE FACILITY	Gallons of propane used at the facility	0%	0%	0%	0%

**Description:**

TENNIS The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets. The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30. We provide 24 hour turn around on racquet stringing.

**Council Goal:**

128 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
TENNIS						
Personnel	51,202	16,795	16,795	16,795		16,795
Materials	102,150	105,150	105,150	105,150	-104,000	1,150
<b>Total TENNIS</b>	<b>153,352</b>	<b>121,945</b>	<b>121,945</b>	<b>121,945</b>	<b>-104,000</b>	<b>17,945</b>
<b>TOTAL</b>	<b>153,352</b>	<b>121,945</b>	<b>121,945</b>	<b>121,945</b>	<b>-104,000</b>	<b>17,945</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time		
Part Time	0.3	0.3
<b>TOTAL</b>	<b>0.3</b>	<b>0.3</b>

Level of Service

Pro Shop Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Pro Shop	4	10.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life City provides program and program is currently being offered by other private businesses within City limits No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS The pro shop would be open fewer hours and will have less inventory on hand.

**Section 6: Performance Measures**

	Description	Actual
	-	FY 2016
Pro Shop-TENNIS	Average daily sales annually	417.03
Pro Shop-TENNIS	Number of racquets strung annually.	816

**Description:**

PC Currently we publish the Play Magazine annually, partner with Ice on Summer & Winter guide advertisements and run 2 ads a year in the Park  
 MARC Record. We also record commercials and submit PSA's to KPCW and Sports Briefs to the Park Record. We put out a Recreation Newsletter as needed to all patrons that have given us their email. The department publishes the Play Magazine annually, runs advertising in local media and promotes programs and facilities through other avenues. We also update the website as needed (at least weekly) and use social media to promote programs and facilities.

**Council Goal:**

129 Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019
PC MARC					
Personnel	5,213	5,213	5,213	5,213	5,213
Materials	22,440	22,440	22,440	21,460	-148,800
Total PC MARC	27,653	27,653	27,653	26,673	-148,800
TOTAL	27,653	27,653	27,653	26,673	-148,800

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.0	0.0
Part Time		
<b>TOTAL</b>	<b>0.0</b>	<b>0.0</b>

Level of Service

Marketing      Reduced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Marketing	4	10.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

PC      We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers  
 MARC in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in a \$8,635 savings.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC      We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which  
 MARC through surveys is one of the top ways residents learn about programs.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Marketing-CITY RECREATION	Percentage of recipients who open Rec Newsletters annually.	37.5%	37%	40%	0%
Marketing-CITY RECREATION	Number of Recreation Social Media followers.	4534	4082	4000	0

**Description:**

ICE FACILITY The goal of this program is to allow user groups to facilitate progressive programming and sell underutilized ice for the enjoyment of locals and visitors.

**Council Goal:**

Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4% The drafted base schedule for Winter 18/19 anticipates 2-3 additional hours of ice rental per week.

	Request FY 2019	Rationale FY 2019
Ice Rental	No budget increase requested FY 19	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
ICE FACILITY					
Personnel	65,695	23,088	23,741		23,741
Total ICE FACILITY	65,695	23,088	23,741		23,741
<b>TOTAL</b>	65,695	23,088	23,741		23,741

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.2	0.2
Part Time	0.2	0.2
<b>TOTAL</b>	0.4	0.4

Level of Service

Ice Rental Same Level of Service

	Quartile FY 2019
Ice Rental	4

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life City provides program and program is currently being offered by other private businesses not within City limits No Requirement or Mandate exists

## Section 4: Cost Savings / Innovation / Collaboration

## Section 5: Consequences of Funding Proposal at Lower Level

## Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Retail-ICE FACILITY	Percent of respondents satisfied with Skate Service.	72%	92.7%	92%	0%
Retail-ICE FACILITY	Percent of respondents satisfied with Retail selection.	72%	0%	92%	0%
Retail-ICE FACILITY	Cost recovery for Retail	170%	1.52%	130%	0%

**Description:**

BLDG MAINT ADM	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
ECONOMY	The Economy Team oversees the coordination of all permitted Special Events. This includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated.
POLICE	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City.
PARKS & CEMETERY	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
STREET MAINTENANCE	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
TRANSPORTATION OPER	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
PARKING	Provides for enhanced parking management and enforcement levels during Sundance and Arts Fest.

**Council Goal:**

Thriving Mountain Town

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Varied & Multi-Seasonal Event Offerings Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

Ice (minimal increase): It is anticipated that demand for Special Events in FY 18 will be similar to that which we experienced in FY 17.



	Request FY 2019	Rationale FY 2019
Special Events	BUILDING MAINT: The contract positions \$87,163 are so that replacements can be trained for four positions that are retiring from Building Maintenance. \$18k is an increase to pay for an HVAC maintenance package instead of paying an invoice every time a service is requested. \$10k is for an increase in cost of cleaning supplies on Main St during special events. \$63k is to budget up the contract services line to cover the amount in the cleaning contract. POLICE: Priority 1. Reclassify four positions from Police Officer, Grade 14 to Senior Police Officer, Grade 17 in FY19 Priority 2. New Detective, classified as Senior Police Officer (\$132,262) with vehicle (\$38,000); would handle property crimes and evidence management (would free up much of Victim Advocate's work hours) Priority 3. Additional Equipment (\$47,500) Priority 4. Increase in part-time non-benefitted seasonal personnel budget and overtime (\$25,000 each; \$50,000 total) Priority 5. New Senior Police Officer (\$132,262) with vehicle (\$38,000) TOTAL: \$446,117 TRANSIT: \$2.3M Total; 19 Bus Driver IIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, \$776K in materials/supplies PARKING: \$809K for Lead Parking Enforcement Officer, reclass of Parking Supervisor, parking technology subscription (\$400K), other materials/supplies	BUILDING MAINT: Recommendation based off of est. need. Contract pos. will help with multiple retirements in future years. One new Building Maint III Contract position in FY19: \$28,764 Increase in Special Events/Cleaning costs: \$10,000 Cleaning Contract: \$35,000 POLICE: Reclassify two positions from Police Officer, Grade 14 to Senior Police Officer, Grade 17 in FY19 Additional Equipment (\$30,000) Increase in part-time non-benefitted seasonal personnel budget and overtime (\$25,000 each; \$50,000 total) Investigations (\$9,000) TOTAL: \$104,889 \$35K revenue offset from CSLs TRANSIT: \$925K Total; 14 Bus Driver IIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, \$131K in misc. contract services, other materials/supplies PARKING: Recommended based off of critical priority for Council. Should be revenue neutral within 2 years.
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>BLDG MAINT ADM</b>						
Materials	20,420	24,920	24,920	24,920		24,920
Total BLDG MAINT ADM	20,420	24,920	24,920	24,920		24,920
<b>ICE FACILITY</b>						
Personnel	58,121				-25,438	-25,438
Materials	4,663	4,663	4,663	4,663		
Total ICE FACILITY	62,784	4,663	4,663	4,663	-25,438	-25,438
<b>FIELDS</b>						
Personnel	40,729	41,378	41,378	43,285	-25,438	17,847
Materials	6,101	6,101	6,101	8,837		8,837
Total FIELDS	46,830	47,479	47,479	52,122	-25,438	26,684
<b>ECONOMY</b>						
Personnel	287,575	287,328	287,288	295,996	-25,438	270,558
Materials	88,742	88,742	88,742	88,742	-117,000	-28,258
Total ECONOMY	376,317	376,070	376,030	384,738	-142,438	242,300
<b>POLICE</b>						
Personnel	929,976	1,021,770	957,245	1,006,832	-50,876	955,957

Expenditures		Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019
Materials	14,000	68,000	68,000	68,000	-57,000	11,000
<b>Total POLICE</b>	<b>943,976</b>	<b>1,089,770</b>	<b>1,025,245</b>	<b>1,074,832</b>	<b>-107,876</b>	<b>966,957</b>
<b>PARKS &amp; CEMETERY</b>						
Personnel	98,894	105,197	105,256	109,525	-63,594	45,930
Materials	49,077	49,077	49,077	53,682		53,682
<b>Total PARKS &amp; CEMETERY</b>	<b>147,971</b>	<b>154,274</b>	<b>154,333</b>	<b>163,207</b>	<b>-63,594</b>	<b>99,612</b>
<b>STREET MAINTENANCE</b>						
Personnel	124,233	125,309	125,309	129,030	-63,594	65,436
Materials	29,763	29,763	29,763	37,308		37,308
<b>Total STREET MAINTENANCE</b>	<b>153,996</b>	<b>155,072</b>	<b>155,072</b>	<b>166,338</b>	<b>-63,594</b>	<b>102,744</b>
<b>TRANSPORTATION OPER</b>						
Personnel	110,479	144,572	127,600	126,892		126,892
Materials	230,742	295,937	230,742	234,243		234,243
<b>Total TRANSPORTATION OPER</b>	<b>341,222</b>	<b>440,509</b>	<b>358,342</b>	<b>361,135</b>		<b>361,135</b>
<b>PARKING</b>						
Materials	105,000	105,000			-348,000	-348,000
<b>Total PARKING</b>	<b>105,000</b>	<b>105,000</b>			<b>-348,000</b>	<b>-348,000</b>
<b>SUNDANCE MITIGATION</b>						
Materials	320,000	320,000	320,000	320,000		320,000
<b>Total SUNDANCE MITIGATION</b>	<b>320,000</b>	<b>320,000</b>	<b>320,000</b>	<b>320,000</b>		<b>320,000</b>
<b>PSSM LONG TERM AGREEMENT</b>						
Materials	20,000	20,000	20,000	20,000		20,000
<b>Total PSSM LONG TERM AGREEMENT</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>		<b>20,000</b>
<b>TOTAL</b>	<b>2,538,515</b>	<b>2,737,758</b>	<b>2,486,084</b>	<b>2,571,955</b>	<b>-776,378</b>	<b>1,790,914</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	13.2	13.2
Part Time	1.7	1.7
<b>TOTAL</b>	<b>14.9</b>	<b>14.9</b>

Level of Service

Special Events Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Special Events	2	19.50

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**BLDG MAINT ADM** The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.

**ICE FACILITY** Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.

**TRANSPORTATION OPER** Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPSAVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.

**PARKING** Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

**Section 5: Consequences of Funding Proposal at Lower Level**

**ICE FACILITY** If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.

**FIELDS**

**POLICE** Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.

**TRANSPORTATION OPER** Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and\or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.

**PARKING** Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Special Events-PARKS	Percent of events properly staffed and prepared for.	100%	100%	100%	0%
Special Events-STREET MAINTENANCE	Percentage electronic signs are operational per event.	90%	100%	0%	0%
Special Events-STREET MAINTENANCE	Percentage of barricades set up completed within 2 hours of event(s).	100%	100%	0%	0%
Special Events-TRANSPORTATION OPER	1) Cost per passenger	0	0	1.75	0
Special Events-TRANSPORTATION OPER	2) Passengers per year	0	0	200000	0
Special Events-ECONOMY	Number of event days	136	0	0	0
Special Events ICE FACILITY	Number of special events hosted by the Sports Complex	23%	0%	25%	0%
Special Events-ECONOMY	Percent of event organizers "satisfied" or better with Special Events.	90%	0%	0%	0%
Special Events-ECONOMY	Number of event complaints annually	30	0	0	0

Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
<b>Desired Outcome: Net-Zero Carbon Government by 2022</b>									
Carbon Reduction	ENVIRONMENTAL SUSTAINABILITY	\$437,688	22.75	1	\$439,115	\$438,913	\$443,869	\$0	\$443,869
<b>Desired Outcome: High Quality and Sustainable Water</b>									
Distribution and Maintenance	WATER OPERATIONS	\$3,417,778	25.50	1	\$3,443,841	\$3,490,843	\$3,544,495	\$0	\$3,544,495
Water Quality	WATER OPERATIONS	\$2,639,628	25.50	1	\$2,844,103	\$2,873,103	\$2,930,360	\$0	\$2,930,360
Service Orders	WATER OPERATIONS	\$605,278	25.50	1	\$625,400	\$637,406	\$637,849	\$0	\$609,954
Water Billing	WATER OPERATIONS	\$361,211	22.00	1	\$398,027	\$398,031	\$398,023	\$0	\$370,128
Project Management	WATER OPERATIONS	\$584,570	21.50	1	\$588,581	\$588,581	\$589,817	\$0	\$589,817
Water Rights/Water Projects	LEGAL	\$108,585	21.25	1	\$108,767	\$108,767	\$109,233	\$-109,812	\$-579
Conservation	WATER OPERATIONS	\$420,468	19.25	2	\$419,338	\$421,421	\$421,653	\$0	\$421,653
<b>SUBTOTAL</b>		<b>\$8,137,518</b>			<b>\$8,428,057</b>	<b>\$8,518,152</b>	<b>\$8,631,430</b>	<b>-\$109,812</b>	<b>\$8,465,828</b>
<b>Desired Outcome: Environmental Pollution Mitigation</b>									
Environmental Regulatory/EPA	3 CITY DEPARTMENTS	\$546,116	18.75	2	\$546,085	\$546,375	\$547,549	\$-27,995	\$519,554
<b>Desired Outcome: Abundant, Preserved, and Publicly-accessible Open Space</b>									
Open Space	ECONOMY	\$67,833	18.75	2	\$68,192	\$68,410	\$72,321	\$0	\$72,321
Bonanza Flat Operations	ECONOMY			4			\$30,000	\$0	\$30,000
<b>SUBTOTAL</b>		<b>\$67,833</b>			<b>\$68,192</b>	<b>\$68,410</b>	<b>\$102,321</b>	<b>\$0</b>	<b>\$102,321</b>
<b>TOTAL</b>		<b>\$9,189,155</b>			<b>\$9,481,449</b>	<b>\$9,571,850</b>	<b>\$9,725,169</b>	<b>-\$137,807</b>	<b>\$9,531,572</b>

**Description:**

ENVIRONMENTAL SUSTAINABILITY Environmental Sustainability is responsible for municipal and citywide carbon mitigation and climate adaptation. The complexity of projects and tight timeline will stretch staff thin to accomplish the goals and be a resource. This proposed position aids in providing regular reporting and engagement for city staff and community-wide.

**Council Goal:**

053 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Energy: Conservation, Renewable Energy, Carbon Reduction & Green Building Incentives City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC		Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019
ENVIRONMENTAL SUSTAINABILITY								
Personnel	316,524	317,951	317,749	322,705				322,705
Materials	121,164	121,164	121,164	121,164				121,164
<b>Total ENVIRONMENTAL SUSTAINABILITY</b>	<b>437,688</b>	<b>439,115</b>	<b>438,913</b>	<b>443,869</b>				<b>443,869</b>
<b>TOTAL</b>	<b>437,688</b>	<b>439,115</b>	<b>438,913</b>	<b>443,869</b>				<b>443,869</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.0	2.0

FTEs	Budget FTEs	
	FY 2019	FY 2020
Part Time	0.8	0.8
<b>TOTAL</b>	<b>2.8</b>	<b>2.8</b>

**Level of Service**

Carbon Reduction Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Carbon Reduction	1	22.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

**COMMUNITY ENGAGEMENT**

Planned and implemented municipal carbon reduction projects have the potential to save \$275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by \$424k in DOE grant funding, to advance solar energy in Utah.

**ENVIRONMENTAL SUSTAINABILITY**

Planned and implemented municipal carbon reduction projects have saved \$260k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and collaboration to advance solar energy in Utah.

**Section 5: Consequences of Funding Proposal at Lower Level**

**COMMUNITY ENGAGEMENT**

Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

**ENVIRONMENTAL SUSTAINABILITY**

Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

**Section 6: Performance Measures**

	Description
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	City's carbon emission (in tons)
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year
Carbon Reduction-ENVIRONMENTAL SUSTAINABILITY	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07,'09, and '15; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year



**Description:**

WATER OPERATIONS Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.

**Council Goal:**

004 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Distribution and Maintenance	-Water Quality Scientist, Grade 16: \$109,536-Water Worker IV/ Water Treatment Operator, Grade 14: \$100,272-Mountain Regional charges: \$43,830-Bank Charge fees increasing: \$10,000-5% annual increase in Water Quality, Distribution/Maintenance, Service Orders, Conservation, Water Billing, Project Mgmt: \$111,239 -\$99k increase in utilities TOTAL: \$493,337	Recommended based off of est. need and enterprise fund financing.
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
	<b>WATER OPERATIONS</b>				
Personnel	1,086,214	1,082,134	1,082,137	1,086,737	1,086,737
Materials	2,284,564	2,361,707	2,361,707	2,410,758	2,410,758
<b>Total WATER OPERATIONS</b>	<b>3,370,778</b>	<b>3,443,841</b>	<b>3,443,843</b>	<b>3,497,495</b>	<b>3,497,495</b>
<b>CONTINGENCY/SALARY</b>					
Materials	47,000	47,000	47,000	47,000	47,000
<b>Total CONTINGENCY/SALARY</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>	<b>47,000</b>
<b>TOTAL</b>	<b>3,417,778</b>	<b>3,490,841</b>	<b>3,490,843</b>	<b>3,544,495</b>	<b>3,544,495</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	9.1	9.1
Part Time	1.2	1.2
<b>TOTAL</b>	<b>10.2</b>	<b>10.2</b>

### Level of Service

Distribution and Maintenance Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Distribution and Maintenance	1	25.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

WATER The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been

OPERATIONS investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also share resources with neighboring utilities when possible.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Distribution and Maintenance-WATER OPERATIONS	Percent of mainlines valves and hydrants exercised annually.	25%	27%	0%	0%
Distribution and Maintenance-WATER OPERATIONS	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	100%	100%	0%	0%
Distribution and Maintenance-WATER OPERATIONS	Number of work related accidents per year.	0.01	0.01	0	0
Distribution and Maintenance-WATER OPERATIONS	Annual lost work time hours directly related to work related accidents.	0.01	0.01	0	0
Distribution and Maintenance-WATER OPERATIONS	Annually - Percentage of water operators certified in distribution and treatment.	85%	90%	0%	0%

**Description:**

WATER OPERATIONS Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.

**Council Goal:**

001 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Water Quality	-Water Quality Scientist, Grade 16: \$109,536-Water Worker IV/ Water Treatment Operator, Grade 14: \$100,272-Mountain Regional charges: \$43,830-Bank Charge fees increasing: \$10,000-5% annual increase in Water Quality, Distribution/Maintenance, Service Orders, Conservation, Water Billing, Project Mgmt: \$111,239 -\$99k increase in utilities TOTAL: \$493,337	Recommended based off of est. need and enterprise fund financing.
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
	<b>WATER OPERATIONS</b>				
Personnel	1,191,771	1,412,421	1,412,421	1,419,427	1,419,427
Materials	1,418,857	1,431,682	1,431,682	1,481,933	1,481,933
<b>Total WATER OPERATIONS</b>	<b>2,610,628</b>	<b>2,844,103</b>	<b>2,844,103</b>	<b>2,901,360</b>	<b>2,901,360</b>
<b>CONTINGENCY/SALARY</b>					
Materials	29,000	29,000	29,000	29,000	29,000
<b>Total CONTINGENCY/SALARY</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>	<b>29,000</b>
<b>TOTAL</b>	<b>2,639,628</b>	<b>2,873,103</b>	<b>2,873,103</b>	<b>2,930,360</b>	<b>2,930,360</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	11.8	11.8
Part Time		
<b>TOTAL</b>	<b>11.8</b>	<b>11.8</b>

### Level of Service

Water Quality      Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Water Quality	1	25.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

### WATER OPERATIONS

Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Large cost savings will likely result from: looking at and comparing costs to produce, treat, and distribute water from each water source; prioritizing the use of those water sources; and analyzing how those sources interact and blend once in the system. The Water Research Foundation, EPA, Utah Division of Drinking Water, and neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS A reduction of service would result directly in decreased water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely decrease as well.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Water Quality-WATER OPERATIONS	Compliance with State/EPA water quality requirements	100	1	0	0
Water Quality-WATER OPERATIONS	Percent of citizens rating the quality of drinking water as "good" or "excellent."	62%	0%	0%	0%

**Description:**

WATER OPERATIONS Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

**Council Goal:**

005 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

**Section 1: Scope**

Change in Demand Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Service Orders	-Water Quality Scientist, Grade 16: \$109,536-Water Worker IV/ Water Treatment Operator, Grade 14: \$100,272-Mountain Regional charges: \$43,830-Bank Charge fees increasing: \$10,000-5% annual increase in Water Quality, Distribution/Maintenance, Service Orders, Conservation, Water Billing, Project Mgmt: \$111,239 -\$99k increase in utilities TOTAL: \$493,337	Recommended based off of est. need and enterprise fund financing.
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
	<b>WATER OPERATIONS</b>				
Personnel	225,338	253,249	253,256	253,698	253,698
Materials	367,941	372,151	372,151	372,151	372,151
<b>Total WATER OPERATIONS</b>	<b>593,278</b>	<b>625,400</b>	<b>625,406</b>	<b>625,849</b>	<b>625,849</b>
<b>CONTINGENCY/SALARY</b>					
Materials	12,000	12,000	12,000	12,000	12,000
<b>Total CONTINGENCY/SALARY</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>	<b>12,000</b>
<b>TOTAL</b>	<b>605,278</b>	<b>637,400</b>	<b>637,406</b>	<b>637,849</b>	<b>637,849</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	2.1	2.1
Part Time	1.2	1.2
<b>TOTAL</b>	<b>3.3</b>	<b>3.3</b>

### Level of Service

Service Orders Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Service Orders	1	25.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

### WATER OPERATIONS

In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.



## Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

## Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Service Orders-WATER OPERATIONS	Percent of service orders resolved within 30 days.	96%	92%	0%	0%
Service Orders-WATER OPERATIONS	Annual Percentage of leaks addressed within 38 days.	100%	100%	0%	0%

**Description:**

WATER OPERATIONS Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.

**Council Goal:**

013 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Water Billing	-Water Quality Scientist, Grade 16: \$109,536-Water Worker IV/ Water Treatment Operator, Grade 14: \$100,272-Mountain Regional charges: \$43,830-Bank Charge fees increasing: \$10,000-5% annual increase in Water Quality, Distribution/Maintenance, Service Orders, Conservation, Water Billing, Project Mgmt: \$111,239 -\$99k increase in utilities TOTAL: \$493,337	Recommended based off of est. need and enterprise fund financing.
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019
WATER OPERATIONS				
Personnel	165,453	189,240	189,244	189,236
Materials	195,758	208,787	208,787	208,787
Total WATER OPERATIONS	361,211	398,027	398,031	398,023
TOTAL	361,211	398,027	398,031	398,023

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	2.1	2.1
Part Time		
TOTAL	2.1	2.1

### Level of Service

Water Billing      Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Water Billing	1	22.00

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

### WATER OPERATIONS

Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Water Billing-WATER OPERATIONS	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	0%	64%	0%	0%
Water Billing-WATER OPERATIONS	Annual Percentage of Cut Wire Service Orders completed within 38 days.	0%	92%	0%	0%

**Description:**

WATER OPERATIONS Project Management - Coordination and direction of engineering and financial resources in order to complete various capital projects. Construction Management - Coordination, direction, and inspection of resources used to complete capital project construction. Strategic Planning - Organizing present efforts on the basis of projections to ensure optimal performance of the water system into the future. Design - Coordination and direction of engineering resources to complete design of capital projects.

**Council Goal:**

034 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Good project management is essential to providing a well thought out, long lasting water system that not only works to meet today's needs, but will keep up with growth and adapt to other less tangible changes.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>WATER OPERATIONS</b>					
Personnel	257,945	261,956	261,956	263,192	263,192
Materials	318,625	318,625	318,625	318,625	318,625
<b>Total WATER OPERATIONS</b>	<b>576,570</b>	<b>580,581</b>	<b>580,581</b>	<b>581,817</b>	<b>581,817</b>
<b>CONTINGENCY/SALARY</b>					
Materials	8,000	8,000	8,000	8,000	8,000
<b>Total CONTINGENCY/SALARY</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>	<b>8,000</b>
<b>TOTAL</b>	<b>584,570</b>	<b>588,581</b>	<b>588,581</b>	<b>589,817</b>	<b>589,817</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.7	1.7
Part Time		
<b>TOTAL</b>	<b>1.7</b>	<b>1.7</b>

Level of Service

Project Management Same Level of Service

	Quartile FY 2019	Score FY 2019
Project Management	1	21.50

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE

Reliance on City

City provides program and program is currently being

Mandated

Program is required by Federal, State or County

Community and adds to their quality of life

offered by other private businesses not within City limits

legislation

**Section 4: Cost Savings / Innovation / Collaboration**

WATER  
OPERATIONS

By bringing in more staff over the last few years to manage projects in-house, we have reduced the cost of contracting engineering services with outside consultants. Operations and Projects have fostered a closer partnership, which results in better end products and well-rounded staff. Working more closely with Engineering, Planning, and other departments has increased efficiency as resources are shared and permitting and similar processes are streamlined.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER  
OPERATIONS

A water system is only operable if it is planned, built and replaced as needed. Reductions to the project management program would result in poor project execution and expense of capital, assets that are less "operator friendly" and compatible with the existing system, and the high likelihood of future water shortages and quality issues.

**Section 6: Performance Measures**



**Description:**

CITY ATTORNEY Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.

**Council Goal:**

072 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Conservation of Natural Resources 1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
CITY ATTORNEY						
Personnel	105,732	105,914	105,914	106,380	-109,812	-3,432
Materials	2,853	2,853	2,853	2,853		2,853
Total CITY ATTORNEY	108,585	108,767	108,767	109,233	-109,812	-579
TOTAL	108,585	108,767	108,767	109,233	-109,812	-579

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.6	0.6
Part Time	0.1	0.1
TOTAL	0.6	0.6

Level of Service

Water Rights/Water Projects Same Level of Service

	Quartile FY 2019	Score FY 2019
Water Rights/Water Projects	1	21.25

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE

Reliance on City

City provides program and program is currently being

Mandated

Program is required by Federal, State or County

Community and adds to their quality of life

offered by other private businesses not within City limits

legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Higher quality of service and less expensive than outside counsel

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	Yes	Yes	Yes	No
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of water meetings attended by attorney.	95%	95%	95%	0%
Water Rights/Water Projects-CITY ATTORNEY'S OFFICE	Percent of Deputy City Attorney's time spent on water issues and projects.	35%	40%	40%	0%



**Description:**

WATER OPERATIONS Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

**Council Goal:**

012 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Conservation of Natural Resources Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
	<b>WATER OPERATIONS</b>				
Personnel	116,508	115,377	115,377	115,610	115,610
Materials	299,961	302,044	302,044	302,044	302,044
<b>Total WATER OPERATIONS</b>	<b>416,468</b>	<b>417,421</b>	<b>417,421</b>	<b>417,653</b>	<b>417,653</b>
<b>CONTINGENCY/SALARY</b>					
Materials	4,000	4,000	4,000	4,000	4,000
<b>Total CONTINGENCY/SALARY</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>
<b>TOTAL</b>	<b>420,468</b>	<b>421,421</b>	<b>421,421</b>	<b>421,653</b>	<b>421,653</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.8	0.8
Part Time		
<b>TOTAL</b>	<b>0.8</b>	<b>0.8</b>

Level of Service

Conservation Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Conservation	2	19.25

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life  
 City is the sole provider but there are other public or private entities which could be contracted to provide this service  
 Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2025 and continue to be a sustainable water system, we must continue to pursue water conservation.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017
	-		
Conservation-WATER OPERATIONS	Number of water audits conducted annually.	2	6
Conservation-WATER OPERATIONS	Water usage recorded in acre feet per year	6000	5942

**Description:**

CITY ATTORNEY	Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.
ENVIRONMENTAL SUSTAINABILITY	This budget includes all items related to environmental regulatory work related to Legacy Mine soils.
DENTAL SELF FUNDING	The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

**Council Goal:**

016 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Environmental Health      Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

**Section 1: Scope**

	Change in Demand	Explanation	
	Program Experiencing a MODEST increase in demand of 5% to 14%		
		Request FY 2019	Rationale FY 2019
Environmental Regulatory/EPA		CITY ATTORNEY: The PCMC organization has grown significantly over the years and the need for a Legal Analyst derives from the increase in number of projects, contracts, and administration. The volume of work now requires a Legal Analyst to review substantively almost 600 contracts per year. -Reclass of Paralegal to Legal Analyst (up one grade): \$4,827	RT recommended based off of established need. Reclass of Paralegal to Legal Analyst (up one grade): \$4,827
TOTAL			

## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
	<b>CITY ATTORNEY</b>					
Personnel	57,136	57,377	57,377	58,250	-6,999	51,251
Materials	1,901	1,901	1,901	1,901		1,901
<b>Total CITY ATTORNEY</b>	<b>59,037</b>	<b>59,278</b>	<b>59,278</b>	<b>60,151</b>	<b>-6,999</b>	<b>53,152</b>
<b>ENVIRONMENTAL SUSTAINABILITY</b>						
Personnel	153,540	153,540	153,540	153,550	-6,999	146,551
Materials	85,000	85,000	85,000	85,000		85,000
<b>Total ENVIRONMENTAL SUSTAINABILITY</b>	<b>238,540</b>	<b>238,540</b>	<b>238,540</b>	<b>238,550</b>	<b>-6,999</b>	<b>231,551</b>
<b>WATER OPERATIONS</b>						
Materials	251,292	251,292	251,292	251,292		251,292
<b>Total WATER OPERATIONS</b>	<b>251,292</b>	<b>251,292</b>	<b>251,292</b>	<b>251,292</b>		<b>251,292</b>
<b>TOTAL</b>	<b>548,869</b>	<b>549,110</b>	<b>549,110</b>	<b>549,993</b>	<b>-13,997</b>	<b>535,995</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	1.6	1.6
Part Time	0.1	0.1
<b>TOTAL</b>	<b>1.6</b>	<b>1.6</b>

### Level of Service

Environmental Regulatory/EPA Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Environmental Regulatory/EPA	2	18.75

## Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community City provides program and program is currently being offered by Program is required by Federal,

and adds to their quality of life

other private businesses not within City limits

State or County legislation

#### Section 4: Cost Savings / Innovation / Collaboration

ENVIRONMENTAL  
SUSTAINABILITY

Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

#### Section 5: Consequences of Funding Proposal at Lower Level

ENVIRONMENTAL  
SUSTAINABILITY

While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

#### Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
ENVIRONMENTAL REGULATORY/EPA- ENVIRONMENTAL SUSTAINABILITY	Compliance with Prospector Drain AOC schedule.	No	No	No	No
Environmental Regulatory/EPA- ENVIRONMENTAL SUSTAINABILITY	Percent of monthly BioCell water sample testing completed.	0%	0%	0%	0%
Environmental Regulatory/EPA- ENVIRONMENTAL SUSTAINABILITY	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance (Soil Ordinance)	0	0	0	0
Environmental Regulatory/EPA- ENVIRONMENTAL SUSTAINABILITY	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	0	0	0	0
Environmental Regulatory/EPA-CITY ATTORNEY'S OFFICE	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.	1	1	1	0
Environmental Regulatory/EPA- ENVIRONMENTAL SUSTAINABILITY	Continued progress on Prospector Drain EE/CA	No	No	No	No
Environmental Regulatory/EPA- ENVIRONMENTAL SUSTAINABILITY	# of Phase I ESA's completed on all property transactions	0	0	0	0

**Description:**

**COMMUNITY ENGAGEMENT** Provides administrative, community outreach and policy support related to open space acquisition and administrative support for COSAC. The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.

**ECONOMY** Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Open Space Management & Acquisition we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for open space purchases which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions). City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

**Council Goal:**

015 Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Open Space Acquisition Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.

**Section 1: Scope**

Change in Demand Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019
<b>COMMUNITY ENGAGEMENT</b>						
Personnel	4,849	5,297	5,297	5,288		5,288
<b>Total COMMUNITY ENGAGEMENT</b>	<b>4,849</b>	<b>5,297</b>	<b>5,297</b>	<b>5,288</b>		<b>5,288</b>
<b>ECONOMY</b>						
Personnel	61,265	61,394	61,394	65,315		65,315

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019
Materials	1,718	1,718	1,718	1,718
Total ECONOMY	62,983	63,112	63,112	67,033
TOTAL	67,833	68,410	68,410	72,321

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

Level of Service

Open Space Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Open Space	2	18.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY ENGAGEMENT

Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.

ECONOMY

Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY ENGAGEMENT

A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.

ECONOMY Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Open Space-ECONOMY	Number of citations with Summit County weed ordinance.	0.01	0.01	0	0
Open Space-ECONOMY	Number of acres of recreation open space per resident.	0.58	0	0	0
Open Space-ECONOMY	Number of public inquiries per city noxious weed program on open space	0%	0%	0%	0%
Open Space-ECONOMY	Total acres of City-owned open space.	4665	5876	0	0



Description:

Council Goal:

145 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Explanation

**Section 2: Proposed Amount / FTEs**

Expenditures	CM REC FY 2019	Tot Rec Cost FY 2019
BONANZA FLAT OPERATIONS		
Materials	30,000	30,000
Total BONANZA FLAT OPERATIONS	30,000	30,000
TOTAL	30,000	30,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

	Quartile FY 2019
Bonanza Flat Operations	4

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
<b>CRITICAL PRIORITY- Housing: Middle-Income, Attainable, and Affordable Housing</b>									
Housing	COMM. DEV. ADMIN.	\$288,996	23.75	1	\$308,726	\$308,726	\$315,981	\$0	\$327,771
<b>CRITICAL PRIORITY: Social Equity</b>									
Youth & Spanish Services	LIBRARY	\$203,508	20.50	2	\$259,830	\$224,182	\$231,431	-\$2,000	\$229,431
Senior Services	COMMUNITY ENGAGEMENT	\$7,557	20.25	2	\$7,561	\$7,557	\$7,557	\$0	\$1,918
Special Service Contracts	BUDGET, DEBT & GRANTS	\$540,000	17.00	3	\$540,000	\$540,000	\$540,000	\$0	\$540,000
Youth Services Officer	POLICE	\$212,382	16	3	\$214,171	\$214,171	\$227,832	\$0	\$227,832
Childcare	CITY RECREATION & TENNIS	\$15,682	8.75	4	\$15,606	\$15,606	\$15,608	-\$12,800	\$2,808
Social Equity	COMMUNITY ENGAGEMENT & BUDGET			4			\$50,000	\$0	\$50,000
<b>SUBTOTAL</b>		<b>\$979,129</b>			<b>\$1,037,168</b>	<b>\$1,001,516</b>	<b>\$1,072,428</b>	<b>-\$14,800</b>	<b>\$1,051,989</b>
<b>Top Priority: Citizen Well-Being</b>									
Mental Health	BUDGET, DEBT & GRANTS	\$60,000	17.00	3	\$60,000	\$60,000	\$60,000	\$0	\$60,000
DARE/Drug Education	POLICE	\$30,374	15.25	3	\$30,368	\$30,404	\$32,464	\$0	\$32,464
<b>SUBTOTAL</b>		<b>\$90,374</b>			<b>\$90,368</b>	<b>\$90,404</b>	<b>\$92,464</b>	<b>\$0</b>	<b>\$92,464</b>
<b>Top Priority: Arts &amp; Culture</b>									
Arts & Culture	BUDGET, DEBT & GRANTS			4			\$47,544	\$0	\$47,544
Public Art	ECONOMY	\$7,000	14.00	4	\$7,000	\$7,000	\$7,000	\$0	\$7,000
McPolin Farm	MCPOLIN BARN	\$44,438	13.50	4	\$14,625	\$14,625	\$45,372	\$0	\$45,372
<b>SUBTOTAL</b>		<b>\$51,438</b>			<b>\$21,625</b>	<b>\$21,625</b>	<b>\$99,916</b>	<b>\$0</b>	<b>\$99,916</b>
<b>Desired Outcome: Safe Community</b>									
Patrol Operations	POLICE	\$2,339,447	23.5	1	\$2,605,429	\$2,432,706	\$2,536,495	\$0	\$2,536,495
State Liquor Enforcement	POLICE	\$63,347	23.5	1	\$63,354	\$63,354	\$63,771	-\$43,000	\$20,771
Emergency Management	EMERGENCY MANAGEMENT & POLICE	\$390,951	21.75	1	\$390,881	\$390,418	\$391,885	-\$6,500	\$385,385
Fire Safety	BUILDING	\$369,031	21.75	1	\$512,537	\$404,414	\$404,750	-\$142,170	\$262,580
Dispatch	POLICE	\$655,825	21.5	1	\$620,000	\$620,000	\$620,000	-\$99,000	\$521,000
Inspections	BUILDING & ENGINEERING	\$1,274,357	21	2	\$1,283,125	\$1,304,821	\$1,305,241	-\$1,521,426	(\$192,605)
Inspections and Contract Supervision	BUILDING MAINTENANCE	\$127,289	20.5	2	\$140,565	\$127,491	\$127,504	-\$20,426	\$107,079
Code Enforcement	BUILDING	\$275,703	19.75	2	\$304,041	\$280,949	\$281,281	-\$138,560	\$142,721
Abatement Fund	BUILDING	\$48,688	19	2	\$48,688	\$48,688	\$48,688	\$0	\$48,688
Safety and Security	EMERGENCY MANAGEMENT	\$43,000	17	3	\$43,000			\$0	
<b>SUBTOTAL</b>		<b>\$5,587,638</b>			<b>\$6,011,620</b>	<b>\$5,672,841</b>	<b>\$5,779,615</b>	<b>-\$1,971,082</b>	<b>\$3,832,114</b>
<b>Desired Outcome: Distinctive Sense of Place</b>									
Permitting / Current Planning	PLANNING	\$157,299	18.75	2	\$159,352	\$151,638	\$151,645	-\$62,264	\$89,381
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	\$730,114	17.25	3	\$860,329	\$822,868	\$825,105	-\$703,170	\$121,935
Long Range Planning	PLANNING	\$212,623	15.75	3	\$250,203	\$242,203	\$242,214	\$0	\$242,214
Graffiti Removal	STREET MAINTENANCE	\$24,847	14.25	4	\$24,756	\$24,756	\$33,328	\$0	\$33,328
Code Amendments	PLANNING	\$137,967	13	4	\$145,338	\$184,692	\$184,715	\$0	\$196,505

Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	\$445,456	13.00	4	\$445,100	\$448,539	\$465,506	\$0	\$465,506
Special Planning Projects - Inter-Dept	PLANNING	\$65,501	12.75	4	\$66,743	\$53,645	\$53,649	\$0	\$53,649
<b>SUBTOTAL</b>		<b>\$1,773,807</b>			<b>\$1,951,821</b>	<b>\$1,928,341</b>	<b>\$1,956,162</b>	<b>-\$765,434</b>	<b>\$1,202,518</b>
<b>Desired Outcome: Protected and Celebrated History</b>									
Historic District Design Review	PLANNING	\$237,845	14.00	4	\$243,915	\$221,223	\$221,236	\$0	\$221,236
Historical Incentive Grant	PLANNING	\$207,136	10.00	4	\$207,136	\$207,136	\$207,136	\$0	\$207,136
<b>SUBTOTAL</b>		<b>\$444,981</b>			<b>\$451,051</b>	<b>\$428,359</b>	<b>\$428,372</b>	<b>\$0</b>	<b>\$428,372</b>
<b>Desired Outcome: Walkable and Bike-able Community</b>									
Urban Trails and Walkability	ECONOMY	\$76,236	16.00	3	\$114,363	\$118,791	\$123,150		\$123,150
Trails (Backcountry)	ECONOMY	\$87,637	14.00	4	\$49,639	\$49,639	\$51,009		\$51,009
<b>SUBTOTAL</b>		<b>\$163,873</b>			<b>\$164,002</b>	<b>\$168,430</b>	<b>\$174,159</b>	<b>\$0</b>	<b>\$174,159</b>
<b>TOTAL</b>		<b>\$9,380,236</b>			<b>\$10,036,381</b>	<b>\$9,620,242</b>	<b>\$9,919,097</b>	<b>-\$2,751,316</b>	<b>\$7,209,303</b>

**Description:**

COMMUNITY ENGAGEMENT The Affordable Housing program provides land and property acquisition, disposition and development services. Staff develops, analyzes, supervises and implements affordable housing policies, plans and programs. Prepares housing needs assessments and housing standards and guidelines. Provides analysis and recommendations on MPD and annexation applications of compliance with affordable housing guidelines. Manages City's employee housing and maintains quality of assets.

**Council Goal:**

007 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Housing: Middle-Income, Attainable, and Affordable Housing Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is of particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

Request	Rationale
FY 2019	FY 2019
Housing	Technical adjustment to fix error from last fiscal year.
<b>TOTAL</b>	

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019
<b>COMM DEVELOP ADMIN</b>				
Personnel	271,726	285,817	285,817	293,072
Materials	17,270	22,909	22,909	22,909

Expenditures	Dept Req		RT Rec		CM REC		Tot Rec Cost	
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019	
Total COMM DEVELOP ADMIN	288,996	308,726	308,726	315,981			327,771	
<b>TOTAL</b>	<b>288,996</b>	<b>308,726</b>	<b>308,726</b>	<b>315,981</b>			<b>327,771</b>	

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.3	2.2
Part Time		
<b>TOTAL</b>	<b>2.3</b>	<b>2.2</b>

Level of Service

Housing      Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Housing	1	23.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY ENGAGEMENT

Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff collaborate on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY ENGAGEMENT

Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative

without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed-restricted affordable housing units compared to occupied/primary units	15.29%	15.72%	16.3%	0%
Housing-COMMUNITY DEVELOPMENT ADMIN	Percent of deed restricted affordable housing units compared to total residential units.	5.17%	5.32%	5.52%	0%
Housing-COMMUNITY DEVELOPMENT ADMIN	Number of units built to achieve Council's goal of 800 units by 2026 (starting in 2016)	0	0.01	19	0

**Description:**

LIBRARY Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City children, youth, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

**Council Goal:**

021 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Diverse Community Participation The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Youth & Spanish Services	\$230K for Library Clerk, PT Community Engagement Library Assistant to FTR, 2 Library Aides, Youth/Teen Library Assistant, bank fees, library materials/books, programs/special events, other materials/supplies	\$62K for Community Engagement Library Assistant reclass from PT, bank fees, library materials/books, other materials/supplies
<b>TOTAL</b>		



## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
LIBRARY						
Personnel	170,986	195,825	171,851	178,110		178,110
Materials	32,522	64,005	52,331	53,321	-5,400	47,921
Total LIBRARY	203,508	259,830	224,182	231,431	-5,400	226,031
TOTAL	203,508	259,830	224,182	231,431	-5,400	226,031

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.7	1.7
Part Time	0.1	0.1
TOTAL	1.8	1.8

### Level of Service

Youth & Spanish Services Same Level of Service

	Quartile FY 2019	Score FY 2019
Youth & Spanish Services	2	20.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life offered by another governmental, non-profit or civic agency

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

## Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds

for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and dual emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Youth & Spanish Services-LIBRARY	Number of people served by Youth and Spanish programs and outreach.	14823	16997	0	0
Youth & Spanish Services-LIBRARY	Checkout Rate of Children's Collection-Circulation per item	2.03	4	0	0

**Description:**

COMMUNITY ENGAGEMENT Address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation. In June 2011 the City Council adopted the Senior Services Strategic Plan.

**Council Goal:**

050 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Diverse Community Participation Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019
COMMUNITY ENGAGEMENT						
Personnel	1,918	1,922	1,918	1,918		1,918
Total COMMUNITY ENGAGEMENT	1,918	1,922	1,918	1,918		1,918
COMM DEVELOP ADMIN						
Materials	5,639	5,639	5,639	5,639		
Total COMM DEVELOP ADMIN	5,639	5,639	5,639	5,639		
<b>TOTAL</b>	<b>7,557</b>	<b>7,561</b>	<b>7,557</b>	<b>7,557</b>		<b>1,918</b>

FTEs
Full Time
Part Time
TOTAL

Level of Service

Senior Services Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Senior Services	2	20.25

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

COMMUNITY ENGAGEMENT

Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

**Section 5: Consequences of Funding Proposal at Lower Level**

COMMUNITY ENGAGEMENT

The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Senior Services-COMMUNITY ENGAGEMENT	Percent of respondents who indicate that "knowing where to turn for information on services and benefits for seniors" is a problem.	0%	0%	0%	0%
Senior Services-COMMUNITY ENGAGEMENT	1) Cost per passenger for Elderly/Seniors/Para-transit	0	0	0	0
Senior Services-COMMUNITY ENGAGEMENT	2) Passengers per year for Elderly/Seniors/Para-transit	0	0	0	0

**Description:**

SPEC. SRVC. CNTRT./UNSPECIFIED  
 Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. According to City policy, up to one percent of the City's total budget is awarded. Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in-kind services. Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol I. This program's budget is a percentage of the City's total budget and fluctuates accordingly. Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.

**Council Goal:**

060 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy Special service contracts are generally viewed as the City investing in and providing needed services to the local community.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
SPEC. SRVC. CNTRT./UNSPECIFIED					
Materials	540,000	540,000	540,000	540,000	540,000
Total SPEC. SRVC. CNTRT./UNSPECIFIED	540,000	540,000	540,000	540,000	540,000
<b>TOTAL</b>	<b>540,000</b>	<b>540,000</b>	<b>540,000</b>	<b>540,000</b>	<b>540,000</b>

<b>FTEs</b>
Full Time
Part Time
<b>TOTAL</b>

Level of Service

Special Service Contracts Same Level of Service

	Quartile FY 2019	Score FY 2019
Special Service Contracts	3	17.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

SPEC. SRVC. Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that CNTRT./UNSPECI if these services were provided by the City and administered by city staff cost would be much higher.  
FIED

**Section 5: Consequences of Funding Proposal at Lower Level**

SPEC. SRVC. The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization.  
CNTRT./UNSPECI Funding at a lower level would result in less funding awarded to applicants.  
FIED

**Section 6: Performance Measures**

	Description
	-

**Description:**

POLICE The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

**Council Goal:**

089 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
POLICE					
Personnel	205,582	207,371	207,371	221,032	221,032
Materials	6,800	6,800	6,800	6,800	6,800
Total POLICE	212,382	214,171	214,171	227,832	227,832
TOTAL	212,382	214,171	214,171	227,832	227,832

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	1.4	1.4
Part Time		
<b>TOTAL</b>	<b>1.4</b>	<b>1.4</b>

Level of Service

Youth Services Officer Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Youth Services Officer	3	16.00

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

POLICE The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

**Section 5: Consequences of Funding Proposal at Lower Level**

POLICE Funding at a lower level would not allow us to have a full time officer in this position.

**Section 6: Performance Measures**

	Description	Actual	Actual
		FY 2016	FY 2017
Youth Services Officer-POLICE	Total number of students processed for truancy	124	0



**Description:**

PC MARC We are open Monday thru Friday from 8:30 to 2 p.m. and add evening hours in the winter. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less than 10:1. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.

**Council Goal:**

134 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
PC MARC						
Personnel	15,682	15,606	15,606	15,608		15,608
Total PC MARC	15,682	15,606	15,606	15,608		15,608
<b>TOTAL</b>	<b>15,682</b>	<b>15,606</b>	<b>15,606</b>	<b>15,608</b>		<b>15,608</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.1	0.1
Part Time	0.3	0.3
<b>TOTAL</b>	<b>0.3</b>	<b>0.3</b>

Level of Service

Childcare Same Level of Service

	Quartile FY 2019	Score FY 2019
Childcare	4	8.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life City provides program and program is currently being offered by other private businesses within City limits No Requirement or mandate exists

#### Section 4: Cost Savings / Innovation / Collaboration

PC MARC Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

#### Section 5: Consequences of Funding Proposal at Lower Level

PC MARC Hours would be reduced that we offer childcare.

#### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Childcare-CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	65.7%	92%	80%	0%
Childcare-CITY RECREATION	Percentage of respondents who rate the childcare service as "good" or better.	65.7%	92%	95%	0%

**Description:**

**Council Goal:**

143 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Explanation

	Request FY 2019	Rationale FY 2019
Social Equity		Recommended \$50k for social equity contract work--new critical priority.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	CM REC FY 2019	Tot Rec Cost FY 2019
<b>SOCIAL EQUITY</b>		
Materials	50,000	50,000
<b>Total SOCIAL EQUITY</b>	<b>50,000</b>	<b>50,000</b>
<b>TOTAL</b>	<b>50,000</b>	<b>50,000</b>

FTEs
Full Time
Part Time
<b>TOTAL</b>

Level of Service

	Quartile FY 2019
Social Equity	4

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

**Description:**

**MENTAL HEALTH** The Summit County Mental Wellness Strategic Plan is the result of an eleven-month community initiative to identify and address issues of mental health & substance abuse. Recognizing that Utah has the highest rate of mental illness in the United States (23.4%) and that an immediate need exists within our community, both the Summit County Council and the Park City Council have recognized this as a key priority in their 2017 Goals. Through the use of community surveys, focus groups, and the creation of a community-based coalition centered on mental health & substance abuse; the following strategic plan is presented to the community as a means of enhancing the quality of life for all Summit County residents, regardless of mental health or substance abuse concerns.

**Council Goal:**

140 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Mental Health

**Section 1: Scope**

Change in Demand

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

The demand for this program is being directed by Council, which is based off of evidence of mental health issues increasing dramatically over the last several years.

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
MENTAL HEALTH					
Materials	60,000	60,000	60,000	60,000	60,000
Total MENTAL HEALTH	60,000	60,000	60,000	60,000	60,000
TOTAL	60,000	60,000	60,000	60,000	60,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Mental Health Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Mental Health	3	17.00

**Section 3: Basic Program Attributes**

Community Served

Program Benefits/Serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



**Description:**

DRUG EDUCATION Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens. The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education.

**Council Goal:**

102 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
DRUG EDUCATION					
Personnel	25,374	25,368	25,404	27,464	27,464
Materials	5,000	5,000	5,000	5,000	5,000
<b>Total DRUG EDUCATION</b>	<b>30,374</b>	<b>30,368</b>	<b>30,404</b>	<b>32,464</b>	<b>32,464</b>
<b>TOTAL</b>	<b>30,374</b>	<b>30,368</b>	<b>30,404</b>	<b>32,464</b>	<b>32,464</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.2	0.2
Part Time		
<b>TOTAL</b>	<b>0.2</b>	<b>0.2</b>

Level of Service

DARE/Drug Education Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
DARE/Drug Education	3	15.25

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

DRUG EDUCATION Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

**Section 5: Consequences of Funding Proposal at Lower Level**

DRUG EDUCATION A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education

**Section 6: Performance Measures**

	Description
DARE/Drug Education-DRUG EDUCATION	Total number of students completing DARE program

**Description:**

**Council Goal:**

144 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Explanation

	Request FY 2019	Rationale FY 2019
Arts & Culture		Funding for work with regards to the Arts/Culture District. 25% of Budget Analyst moved here from Transit (zero-sum).
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	CM REC FY 2019	Tot Rec Cost FY 2019
<b>ARTS &amp; CULTURE</b>		
Personnel	41,244	41,244
Materials	6,300	6,300
<b>Total ARTS &amp; CULTURE</b>	<b>47,544</b>	<b>47,544</b>
<b>TOTAL</b>	<b>47,544</b>	<b>47,544</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.3	0.3
Part Time		
<b>TOTAL</b>	<b>0.3</b>	<b>0.3</b>

Level of Service

	Quartile FY 2019
Arts & Culture	4

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

**Section 4: Cost Savings / Innovation / Collaboration**



**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



**Description:**

PUBLIC ART Public Art is a key component of the City. The mission set by the Public Art Advisory Board is to "Enrich and connect the community through visual art in public spaces." Most of the funding for public art comes through a capital project. This funding is for preservation and maintenance of the City's public art collection.

**Council Goal:**

139 Inclusive & Healthy Community

**Desired Outcome:**

Vibrant Arts & Culture

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4% Maintenance has become an issue recently as the City adds more and more public art.

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
PUBLIC ART					
Materials	7,000	7,000	7,000	7,000	7,000
Total PUBLIC ART	7,000	7,000	7,000	7,000	7,000
TOTAL	7,000	7,000	7,000	7,000	7,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Public Art Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Public Art	4	14.00

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program Benefits/Serves SOME portion of the Community and adds to their quality of life  
 City is the sole provider but there are other public or private entities which could be contracted to provide this service  
 No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



**Description:**

MCPOLIN BARN The Park City Farm is a public facility owned and operated by Park City Municipal Corporation. The Park City Farm serves the community by hosting educational programs and a variety of events for the community. Offer community access at no fee or a reasonable fee. Balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community. Preserve the historic and sentimental integrity of the Park City Farm as open space and protect Farm from overuse. Events have been offered for the past ten years while using the same equipment for each event. Mission Statement: The Park City Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

**Council Goal:**

132 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Varied & Multi-Seasonal Event Offerings The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share meaningful information with the citizenry on the property's historical background, purpose, public use, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm and possibly offer an additional event to the Park City community and tourists and continue with our goal of an inclusive community of diverse economic and cultural opportunities.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
MCPOLIN BARN					
Personnel	29,813			29,547	29,547
Materials	14,625	14,625	14,625	15,825	15,825
Total MCPOLIN BARN	44,438	14,625	14,625	45,372	45,372
<b>TOTAL</b>	<b>44,438</b>	<b>14,625</b>	<b>14,625</b>	<b>45,372</b>	<b>45,372</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.4	0.4
Part Time		
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

Level of Service  
 McPolin Farm Same Level of Service

	Quartile FY 2019	Score FY 2019
McPolin Farm	4	13.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

MCPOLIN BARN The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers increases every few years. The increase in cost did affect events at the Farm this year. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility. Events scheduled for 2016-17 will be 100% cost recovery from event revenue.

### Section 5: Consequences of Funding Proposal at Lower Level

MCPOLIN BARN Reducing funding would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
McPolin Farm-CITY MANAGER	- Percent of events sold out.	100%	0%	0%	0%

**Description:**

POLICE Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

**Council Goal:**

030 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14% Over the past several years we have had a drastic increase in our serious crimes, including homicides, juvenile drug cases, suspicious infant deaths, felonious thefts, and million dollar drug cases. This has all been in addition to the typical theft, domestic violence, intoxication, and other incidents police handle regularly. We had also had an increase in special event staffing as best practices have changed due to increased home-grown terrorism throughout the nation and other threats.

	Request FY 2019	Rationale FY 2019
Patrol Operations	Priority 1. Reclassify four positions from Police Officer, Grade 14 to Senior Police Officer, Grade 17 in FY19 Priority 2. New Detective, classified as Senior Police Officer (\$132,262) with vehicle (\$38,000); would handle property crimes and evidence management (would free up much of Victim Advocate's work hours) Priority 3. Additional Equipment (\$47,500) Priority 4. Increase in part-time non-benefitted seasonal personnel budget and overtime (\$25,000 each; \$50,000 total) Priority 5. New Senior Police Officer (\$132,262) with vehicle (\$38,000) TOTAL: \$446,117	Reclassify two positions from Police Officer, Grade 14 to Senior Police Officer, Grade 17 in FY19 Additional Equipment (\$30,000) Increase in part-time non-benefitted seasonal personnel budget and overtime (\$25,000 each; \$50,000 total) Investigations (\$9,000) TOTAL: \$104,889 \$35K revenue offset from CSLs
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
POLICE					
Personnel	1,993,435	2,161,317	2,064,594	2,172,401	2,172,401
Materials	346,012	444,112	368,112	364,094	364,094
Total POLICE	2,339,447	2,605,429	2,432,706	2,536,495	2,536,495
TOTAL	2,339,447	2,605,429	2,432,706	2,536,495	2,536,495

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	13.9	13.9
Part Time	1.3	1.3
TOTAL	15.2	15.2

### Level of Service

Patrol Operations Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Patrol Operations	1	23.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

POLICE Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

## Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Patrol Operations-POLICE	% of calls responded to within 15 minutes	92%	0%	0%	0%
Patrol Operations-POLICE	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors	336	0	0	0



**Description:**

STATE LIQUOR ENFORCEMENT State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have an alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts.

**Council Goal:**

011 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
STATE LIQUOR ENFORCEMENT						
Personnel	51,873	51,880	51,880	52,297		52,297
Materials	11,474	11,474	11,474	11,474	-79,000	-67,526
Total STATE LIQUOR ENFORCEMENT	63,347	63,354	63,354	63,771	-79,000	-15,229
TOTAL	63,347	63,354	63,354	63,771	-79,000	-15,229

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time		

FTEs	Budget FTEs	
	FY 2019	FY 2020
Part Time	1.3	1.3
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

Level of Service

State Liquor Enforcement Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
State Liquor Enforcement	1	23.50

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life  
 City provides program and program is currently being offered by another governmental, non-profit or civic agency  
 Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

STATE LIQUOR ENFORCEMENT The annual grant is \$66,000 which is a cost the City does not incur.

**Section 5: Consequences of Funding Proposal at Lower Level**

STATE LIQUOR ENFORCEMENT These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

**Section 6: Performance Measures**

	Description	Actual	Actual
		FY 2016	FY 2017
State Liquor Enforcement-STATE LIQUOR ENFORCEMENT	Total DUI arrests	168	128

**Description:**

**EMERGENCY MANAGEMENT**      Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs

**EMERGENCY CONTINGENCY**      The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. In FY 16 this account was changed to remain at \$100,000 per year. In FY17 \$10,000 was used for the purchase of the Mobile Command Trailer (MCT) and the current balance is \$90,000.

**Council Goal:**

026 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Safe Community**      Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen. Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MINIMAL increase in demand of 1% to 4%	All three areas of responsibility, Emergency Management, Security and Safety have all seen an increased focus and demand for services over the past several years, stretching the Emergency Manager's ability to meet increasing requirements from government, insurers, special events, international security concerns, and preparing the community.

	Request FY 2019	Rationale FY 2019
Emergency Management	EMERGENCY MANAGEMENT: Add a part-time Emergency Management Associate (EMA) \$17,131	EMERGENCY MANAGEMENT: Not recommended at this time.
TOTAL		

**Section 2: Proposed Amount / FTEs**

Vol. II Page 146

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
	<b>EMERGENCY MANAGEMENT</b>					
Personnel	128,870	146,512	128,870	128,870	-2,165	126,705
Materials	117,500	117,500	117,500	117,500		117,500
<b>Total EMERGENCY MANAGEMENT</b>	<b>246,370</b>	<b>264,012</b>	<b>246,370</b>	<b>246,370</b>	<b>-2,165</b>	<b>244,205</b>
<b>POLICE</b>						
Personnel	54,582	54,048	54,048	55,515	-2,165	53,350
<b>Total POLICE</b>	<b>54,582</b>	<b>54,048</b>	<b>54,048</b>	<b>55,515</b>	<b>-2,165</b>	<b>53,350</b>
<b>EMERGENCY CONTINGENCY</b>						
Materials	90,000	90,000	90,000	90,000		90,000
<b>Total EMERGENCY CONTINGENCY</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>	<b>90,000</b>		<b>90,000</b>
<b>TOTAL</b>	<b>390,951</b>	<b>408,060</b>	<b>390,418</b>	<b>391,885</b>	<b>-4,329</b>	<b>387,556</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	1.3	1.3
Part Time		
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

**Level of Service**

Emergency Management Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Emergency Management	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

**EMERGENCY MANAGEMENT** We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.

**EMERGENCY CONTINGENCY** The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

## Section 5: Consequences of Funding Proposal at Lower Level

**EMERGENCY MANAGEMENT** Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities altogether.

**EMERGENCY CONTINGENCY** Funding at a lower level will reduce our financial readiness for emergencies and disasters.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Emergency Management-EMERGENCY MANAGEMENT	Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.)	59	55	55	60
Emergency Management-EMERGENCY MANAGEMENT	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST	100	92	100	100
Emergency Management-EMERGENCY MANAGEMENT	Number of Required NIMS & ICS courses completed by city staff	728	725	750	750

**Description:**

**BUILDING DEPT.** This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.

**Council Goal:**

066 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Safe Community** The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Fire Safety	"1) Reclassify a current PT office assistant position to FTR2) Create a new Fire Inspector/Plans Examiner Position, includes truck (\$25,000) 3) addition of Associate Building Inspector FTR, includes vehicle (\$25,000)4) Reclassify a code enforcement position to a senior code enforcement position 5) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel (\$11,400)TOTAL: \$399,175	1) Reclassify a current PT office assistant position to FTR 2) addition of Associate Building Inspector FTR 3) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel, addition of Associate Building Inspector Vehicle (\$28,200)TOTAL: \$221,345
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019
BUILDING DEPT.					

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019
Personnel	329,791	436,897	361,974	362,310	362,310
Materials	39,240	75,640	42,440	42,440	-175,050
Total BUILDING DEPT.	369,031	512,537	404,414	404,750	-175,050
TOTAL	369,031	512,537	404,414	404,750	-175,050

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	3.1	3.1
Part Time		
TOTAL	3.1	3.1

Level of Service

Fire Safety                      Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Fire Safety	1	21.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

**BUILDING DEPT.** The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

**Section 5: Consequences of Funding Proposal at Lower Level**

**BUILDING DEPT.** Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Fire Safety-BUILDING DEPT.	Percent of fire inspectors pursuing ongoing training each year	100%	0%	0%	0%
Fire Safety-BUILDING DEPT.	Percent of fire inspectors conducting outreach regarding code concerns or changes	100%	0%	0%	0%
Fire Safety-BUILDING DEPT.	Percent of fire incidents that fire inspectors respond to within 24 hrs	100%	0%	0%	0%

**Description:**

COMMUNICATION CENTER The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center. The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.

**Council Goal:**

031 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community

In order for the Communications Center to meet its ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2019	Rationale FY 2019
Dispatch		Dispatch savings by moving from in-house personnel to contracting with County
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
COMMUNICATION CENTER						
Personnel	204,313				-39,000	-39,000
Materials	451,512	620,000	620,000	620,000	-16,000	604,000
Total COMMUNICATION CENTER	655,825	620,000	620,000	620,000	-55,000	565,000
<b>TOTAL</b>	<b>655,825</b>	<b>620,000</b>	<b>620,000</b>	<b>620,000</b>	<b>-55,000</b>	<b>565,000</b>

FTEs
Full Time
Part Time
<b>TOTAL</b>

Level of Service

Dispatch

Same Level of Service



	Quartile FY 2019	Score FY 2019
Dispatch	1	21.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

COMMUNICATION CENTER The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have been successful in getting Homeland Security Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.

### Section 5: Consequences of Funding Proposal at Lower Level

COMMUNICATION CENTER The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Dispatch-POLICE	Average response time (minutes)	8	18	0	0
Dispatch-POLICE	Average number of calls per day	75	0	0	0
Dispatch-POLICE	100% of calls dispatched within fifteen minutes of receipt to officers.	100%	0%	0%	0%
Dispatch-POLICE	Number of calls for service received annually by dispatch	23080	0	0	0

**Description:**

**ENGINEERING** Provide water meter inspections, public improvement inspections, inspections of utility and private work within the Right-of- Way (ROW) and other inspections deemed necessary to maintain the City ROWs in good condition.

**BUILDING DEPT.** The purpose of the Department of Building and Fire Safety is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

051 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Safe Community** The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Inspections	1) Reclassify a current PT office assistant position to FTR 2) Create a new Fire Inspector/Plans Examiner Position, includes truck (\$25,000) 3) addition of Associate Building Inspector FTR, includes vehicle (\$25,000) 4) Reclassify a code enforcement position to a senior code enforcement position 5) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel (\$11,400) TOTAL: \$399,175	1) Reclassify a current PT office assistant position to FTR 2) addition of Associate Building Inspector FTR 3) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel, addition of Associate Building Inspector Vehicle (\$28,200) TOTAL: \$221,345
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019
<b>COMM DEVELOP ADMIN</b>					
Personnel	70,708	70,708	70,708	70,739	94,319
Materials	4,000	4,000	4,000	4,000	4,000
<b>Total COMM DEVELOP ADMIN</b>	<b>74,708</b>	<b>74,708</b>	<b>74,708</b>	<b>74,739</b>	<b>98,319</b>
<b>ENGINEERING</b>					
Personnel	118,799	121,636	121,636	121,645	34,262
Materials	5,757	5,757	5,757	5,757	-17,243
<b>Total ENGINEERING</b>	<b>124,556</b>	<b>127,393</b>	<b>127,393</b>	<b>127,402</b>	<b>17,019</b>
<b>BUILDING DEPT.</b>					
Personnel	960,253	972,096	962,880	963,260	875,877
Materials	114,840	139,840	139,840	139,840	-1,385,600
<b>Total BUILDING DEPT.</b>	<b>1,075,093</b>	<b>1,111,936</b>	<b>1,102,720</b>	<b>1,103,100</b>	<b>-509,723</b>
<b>TOTAL</b>	<b>1,274,357</b>	<b>1,314,037</b>	<b>1,304,821</b>	<b>1,305,241</b>	<b>-394,385</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	9.9	9.8
Part Time		
<b>TOTAL</b>	<b>9.9</b>	<b>9.8</b>

**Level of Service**

Inspections                      Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Inspections	2	21.00

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ENGINEERING Without a vehicle, we will continue to find other modes of transportation but recognize we are being extremely in-efficient in our inspection program

**Section 5: Consequences of Funding Proposal at Lower Level**

ENGINEERING At engineering's current resource level (without the daily use of a vehicle) staff can only provide inspection services when a vehicle is available in the Marsac Fleet. During the summer months, it is difficult to obtain a vehicle. Our current inspection level of service is to provide inspections for requested meter and other water related inspection needs. Staff currently does not inspect open pipe trenches, asphalt cut repairs or concrete work in the ROW. When a vehicle is not available but an inspection is required, staff has walked, used the bikes and/or taken the bus to get to their inspection appointments (past inspector rode the bus from SLC and the current inspector car pools from Kamas). Although these alternative modes use much less energy, they are extremely inefficient in the use of our inspector's time.

BUILDING DEPT. Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function. If a City vehicle is unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections. The result would be that construction mitigation and collecting business licenses would not take place as needed and fees would not be collected along with complaints would increase with longer turnaround times to compliance.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Inspections-ENGINEERING	Percent of ROW permit inspections provided within two working days of contractor contract.	100%	100%	100%	0%
Inspections-ENGINEERING	Percent of water meter inspections completed within two working days.	95%	100%	100%	0%
Inspections-BUILDING DEPT.	Percent of inspections completed within 24 hrs of request	94%	0%	0%	0%
Inspections-BUILDING DEPT.	Percent of week's discussions that are conducted to brainstorm building codes and enforcement methods	95%	0%	0%	0%
Inspections-BUILDING DEPT.	Percent of inspectors pursuing ongoing training each year	100%	0%	0%	0%
Inspections-ENGINEERING	Percent of PIMPS completed within two weeks.	100%	100%	100%	0%

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

**Council Goal:**

054 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Inspections and Contract Supervision	The contract positions \$87,163 are so that replacements can be trained for four positions that are retiring from Building Maintenance. \$18k is an increase to pay for an HVAC maintenance package instead of paying an invoice every time a service is requested. \$10k is for an increase in cost of cleaning supplies on Main St during special events. \$63k is to budget up the contract services line to cover the amount in the cleaning contract.	Recommendation based off of est. need. Contract pos. will help with multiple retirements in future years. One new Building Maint III Contract position in FY19: \$28,764 Increase in Special Events/Cleaning costs: \$10,000 Cleaning Contract: \$35,000
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
BLDG MAINT ADM						
Personnel	109,594	122,870	109,796	109,809	-20,426	89,384
Materials	17,695	17,695	17,695	17,695		17,695
Total BLDG MAINT ADM	127,289	140,565	127,491	127,504	-20,426	107,079
<b>TOTAL</b>	<b>127,289</b>	<b>140,565</b>	<b>127,491</b>	<b>127,504</b>	<b>-20,426</b>	<b>107,079</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.1	1.1
Part Time		
<b>TOTAL</b>	<b>1.1</b>	<b>1.1</b>

Level of Service  
 Inspections and Contract Supervision Same Level of Service

	Quartile FY 2019	Score FY 2019
Inspections and Contract Supervision	2	20.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Collaboration": Being in the Public Works Division, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. These require a tremendous amount of support by staff in coordinating the timing of installation & repairs. "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples: upgrade the Police and Marsac buildings to new fob access control cards.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	0%	0%	95%	0%
Inspections and Contract Supervision-BLDG MAINT ADM	Percentage of alarm and fire protection systems inspected in City buildings yearly.	0%	0%	100%	0%

**Description:**

Code Enforcement is intended to benefit the public as a whole and not any specific person or class of persons. Although through the implementation, administration and enforcement of code, benefits and detriments will be enjoyed or suffered by specific individuals, as a byproduct of the overall benefit to the community as a whole. Proposed LOS: The addition of a code enforcement officer in the form of a Business License inspector will enhance level of service by allowing us to proactively seek out code enforcement issues. Code Enforcement enforces all codes of the city that pertain to Building, Zoning, Planning, road closures, noise, lights, weeds, animals and other similar activities under the land use code.

**Council Goal:**

047 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Code Enforcement	1) Reclassify a current PT office assistant position to FTR2) Create a new Fire Inspector/Plans Examiner Position, includes truck (\$25,000) 3) addition of Associate Building Inspector FTR, includes vehicle (\$25,000)4) Reclassify a code enforcement position to a senior code enforcement position 5) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel (\$11,400)TOTAL: \$399,175	1) Reclassify a current PT office assistant position to FTR 2) addition of Associate Building Inspector FTR 3) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel, addition of Associate Building Inspector Vehicle (\$28,200)TOTAL: \$221,345
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
BUILDING DEPT.						
Personnel	252,558	280,896	257,804	258,136		258,136
Materials	23,145	23,145	23,145	23,145	-157,400	-134,255
Total BUILDING DEPT.	275,703	304,041	280,949	281,281	-157,400	123,881

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
TOTAL	275,703	304,041	280,949	281,281	-157,400	123,881

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.4	2.4
Part Time		
TOTAL	2.4	2.4

Level of Service

Code Enforcement Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Code Enforcement	2	19.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

Reliance on City

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Mandated

**Section 4: Cost Savings / Innovation / Collaboration**

BUILDING DEPT. Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUILDING DEPT. Concerns from the public on the well-being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.



**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Code Enforcement-BUILDING DEPT.	Percent of investigations initiated within 24 hrs of complaint	80%	0%	0%	0%
Code Enforcement-BUILDING DEPT.	Percent of complaints initiated by internal/proactive enforcement	37%	0%	0%	0%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement hours provided outside of regular business hours	4%	0%	0%	0%
Code Enforcement-BUILDING DEPT.	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	100%	0%	0%	0%

**Description:**

ABATEMENT Building Department Staff (inspectors and code enforcement) shall apply the provisions of the Dangerous Buildings and Abatement Code to provide a just, equitable and practicable method, to be cumulative with and in addition to any other remedy provided by the Building Code, Housing Code or other available law, whereby buildings or structures which from any cause endanger life, limb, health, morals, property, safety or welfare of the general public or their occupants may be required to be repaired, vacated or demolished.

**Council Goal:**

074 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community

The Dangerous Building and Abatement Code allows building department staff to identify structures as dangerous and require repair to such conditions. The Code specifically states that the jurisdiction shall establish a special revolving fund to be designated as the repair and demolition fund. Payments shall be made out of said fund upon the demand to defray the costs and expenses which may be incurred by the jurisdiction in doing on causing to be done the necessary work of repair or demolition of dangerous buildings. The goal of this action is to maintain adequate life safety standards within Park City.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
ABATEMENT					
Materials	48,688	48,688	48,688	48,688	48,688
Total ABATEMENT	48,688	48,688	48,688	48,688	48,688
TOTAL	48,688	48,688	48,688	48,688	48,688

<b>FTEs</b>
Full Time
Part Time
<b>TOTAL</b>

**Level of Service**

Abatement Fund Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Abatement Fund	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL

**Reliance on City**

City provides program and program is currently being

**Mandated**

Program is required by Code, ordinance,

Community Served

portion of the Community and adds to their quality of life

Reliance on City

offered by another governmental, non-profit or civic agency

Mandated

resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ABATEMENT The revolving fund shall be utilized for abatement actions of dangerous buildings and all expenses will be replaced into the fund when the responsible party reimburses the jurisdiction on demand of payment or through a special assessment on the property taxes as coordinated through the Summit County Assessor.

**Section 5: Consequences of Funding Proposal at Lower Level**

ABATEMENT Consequences of funding the proposal at a lower level will prohibit staff from addressing identified dangerous conditions. Life safety standards would decrease as the ability to enforce against violations would be limited. Park City would also be in violation of the Abatement of Dangerous Building Code by not providing the fund as identified and required.

**Section 6: Performance Measures**



**Description:**

SELF INS & SEC BOND There are two additional Programs managed by the Emergency Manager, Security and Safety. In conjunction with the Building Security Committee, the Security Program manages all of the city's closed circuit video (camera) systems (CCVS), electronic access control (EAC), security audits, security upgrades to city buildings and security training for all city employees.

**Council Goal:**

105 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community

The Security Program had been charged with upgrading and centralizing all video and electronic access controls in fourteen City buildings, in addition to other security upgrades and training of all city employees on security measures. Park City has not had a citywide safety program across all departments. The new Safety Program will reach all employees and meet all federal and state requirements over a period of two to three years. These programs help meet the requirements of an "engaged and capable workforce," along with being a "fiscally & legally sound" municipality.

**Section 1: Scope**

Change in Demand

Program experiencing NO change in demand

Explanation

Due to the need to meet required OSHA standards, a higher level of safety education and tracking is required. On the security side, more buildings are being added to electronic access controls which increase security and accountability, along with an addition of cameras for security and investigations.

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019
SELF INS & SEC BOND		
Materials	43,000	43,000
Total SELF INS & SEC BOND	43,000	43,000
TOTAL	43,000	43,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Safety and Security Same Level of Service

	Quartile FY 2019	Score FY 2019
Safety and Security	3	17.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

SELF INS & SEC BOND Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY15 all increased. Workers Compensation increases were primarily due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.

### Section 5: Consequences of Funding Proposal at Lower Level

SELF INS & SEC BOND The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Safety and Security-EMERGENCY MANAGEMENT	OSHA Compliance - Training	25%	80%	85%	88%
Safety and Security-EMERGENCY MANAGEMENT	Workplace Audits	13	6	8	20
Safety and Security-EMERGENCY MANAGEMENT	Digital Camera Placement	80%	201%	210%	215%
Safety and Security-EMERGENCY MANAGEMENT	Electronic Access Control Buildings	8	9	10	10

**Description:**

PLANNING DEPT. Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.).

**Council Goal:**

079 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Permitting / Current Planning	The Planning Department is requesting re-classification of one Planner II position to a Senior Planner position to meet the growing rate of permitting and demand for amendments to Land Management Code and General Plan.	Requested position recommended by RT due to est. need and voting
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
PLANNING DEPT.						
Personnel	153,161	155,214	142,982	142,989	-24,624	118,365
Materials	4,138	8,656	8,656	8,656	-46,100	-37,444
<b>Total PLANNING DEPT.</b>	<b>157,299</b>	<b>163,870</b>	<b>151,638</b>	<b>151,645</b>	<b>-70,724</b>	<b>80,921</b>

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
TOTAL	157,299	163,870	151,638	151,645	-70,724	80,921

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.2	1.2
Part Time		
TOTAL	1.2	1.2

Level of Service

Permitting / Current Planning Same Level of Service

	Quartile FY 2019	Score FY 2019
Permitting / Current Planning	2	18.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would result in a delay for approving these regulatory items.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Target FY 2018
Permitting / Current Planning-PLANNING DEPT.	Number of Planning Applications received.	450	400

	Description	Actual	Target
	-	FY 2016	FY 2018
Permitting / Current Planning-PLANNING DEPT.	Number of Building Permits received for review by Planning.	670	550
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Complete Application forms sent out to applicants within 72 hours of project assignment.	90	90
Permitting / Current Planning-PLANNING DEPT.	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.	90	90
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of Action Letters issued within 5 working days of final Action	90	90
Permitting / Current Planning-PLANNING DEPT.	Percentage (%) of project comment letters issued within 5 working days of staff review/Commission meetings.	80	80



**Description:**

- ENGINEERING Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.
- PLANNING DEPT. The Planning Department handles all land use applications for the City/Planning Commission including, but not limited to: Conditional Use Permits, Steep Slope Permits, Master Planned Developments, Subdivisions/Plats/Records of Survey, Sign Permits, etc. The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.
- BUILDING DEPT. The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

071 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Plan/Application Review	BUILDING DEPT:1) Reclassify a current PT office assistant position to FTR2) Create a new Fire Inspector/Plans Examiner Position, includes truck (\$25,000) 3) addition of Associate Building Inspector FTR, includes vehicle (\$25,000)4) Reclassify a code enforcement position to a senior code enforcement position 5) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel (\$11,400)TOTAL: \$399,175 PLANNING: The Planning Department is requesting re-classification of one Planner II position to a Senior Planner position to meet the growing rate of permitting and	PLANNING: Requested position recommended by RT due to est. need and voting BUILDING:1) Reclassify a current PT office assistant position to FTR 2) addition of Associate Building Inspector FTR 3) Memberships, Training, Mileage and cell phone budget requests in conjunction with an increase in personnel, addition of Associate Building Inspector Vehicle (\$28,200)TOTAL: \$221,345

	Request FY 2019	Rationale FY 2019
	demand for amendments to Land Management Code and General Plan.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>ENGINEERING</b>						
Personnel	63,508	63,404	63,404	63,408		63,408
Materials	7,269	7,269	7,269	7,269	-23,000	-15,731
<b>Total ENGINEERING</b>	<b>70,777</b>	<b>70,673</b>	<b>70,673</b>	<b>70,677</b>	<b>-23,000</b>	<b>47,677</b>
<b>PLANNING DEPT.</b>						
Personnel	270,510	273,856	243,798	243,810		243,810
Materials	31,935	31,935	26,870	26,870	-147,100	-120,230
<b>Total PLANNING DEPT.</b>	<b>302,445</b>	<b>305,791</b>	<b>270,668</b>	<b>270,680</b>	<b>-147,100</b>	<b>123,580</b>
<b>BUILDING DEPT.</b>						
Personnel	340,117	502,213	464,752	466,973		466,973
Materials	16,775	16,775	16,775	16,775	-688,110	-671,335
<b>Total BUILDING DEPT.</b>	<b>356,892</b>	<b>518,988</b>	<b>481,527</b>	<b>483,748</b>	<b>-688,110</b>	<b>-204,362</b>
<b>TOTAL</b>	<b>730,114</b>	<b>895,451</b>	<b>822,868</b>	<b>825,105</b>	<b>-858,210</b>	<b>-33,105</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	6.7	6.7
Part Time		
<b>TOTAL</b>	<b>6.7</b>	<b>6.7</b>

Level of Service

Plan/Application Review Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Plan/Application Review	3	17.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.

### Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects.

PLANNING DEPT. Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road. As Planning and Engineering have ramped up staff levels from the Great Recession, Engineering needs to do the same.

### Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Plan/Application Review-BUILDING DEPT.	Percent of applications with a ten-day turnaround for first reviews.	80%	0%	0%	0%
Plan/Application Review-ENGINEERING	Percent of ROW permits processed within 2 days.	100%	100%	100%	0%
Plan/Application Review-BUILDING	Percent of plans examiners pursuing ongoing training each year	100%	0%	0%	0%
Plan/ Application Review-ENGINEERING	Percent of building plans reviewed within 3 weeks	70%	70%	75%	0%
Plan/ Application Review-ENGINEERING	Percent of staff reports reviewed within 1 week.	95%	95%	80%	0%
Plan/Application Review-PLANNING DEPT.	Overall reduction of turnaround time on Planning applications and review process.	10	0	10	0

**Description:**

PLANNING DEPT. A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City. The Planning Department is currently finalizing the General Plan process and document. Upon completion, we will begin the Lower Park Avenue Redevelopment Plan, the Bonanza Park Plan (Phase II) and Form Based Code, and then begin the Prospector Square Area Plan. This planning process will be throughout the 2 year budget period. In addition, we will begin the LMC rewrite in FY2015.

**Council Goal:**

065 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Distinctive Sense of Place

The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Long Range Planning	The Planning Department is requesting re-classification of one Planner II position to a Senior Planner position to meet the growing rate of permitting and demand for amendments to Land Management Code and General Plan.	Requested position recommended by RT due to est. need and voting.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
PLANNING DEPT.					
Personnel	109,419	152,254	152,254	152,265	152,265
Materials	103,204	103,204	89,949	89,949	89,949
<b>Total PLANNING DEPT.</b>	<b>212,623</b>	<b>255,458</b>	<b>242,203</b>	<b>242,214</b>	<b>242,214</b>
<b>TOTAL</b>	<b>212,623</b>	<b>255,458</b>	<b>242,203</b>	<b>242,214</b>	<b>242,214</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.2	1.2
Part Time		
<b>TOTAL</b>	<b>1.2</b>	<b>1.2</b>

Level of Service  
 Long Range Planning Same Level of Service

	Quartile FY 2019	Score FY 2019
Long Range Planning	3	15.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. This scenario reduces the budget request for consulting services by \$10,000. This is offset by the need to increase the City Council approved Historic Mine structure stabilization public private partnership with the ski area (\$5,000). The remaining funds are allocated to anticipation of the City Council request to re-publish the General Plan.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding will delay the deliver of planning for City Housing initiatives, the Arts and Culture district and transportation demand reductions.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Long Range Planning-PLANNING DEPT.	Percentage of staff time dedicated to long-range planning each week.	25%	0%	30%	0%

**Description:**

STREET MAINTENANCE Remove graffiti in a timely manner.

**Council Goal:**

110 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure      Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
STREET MAINTENANCE					
Personnel	2,845	2,754	2,754	2,775	2,775
Materials	22,002	22,002	22,002	30,553	30,553
<b>Total STREET MAINTENANCE</b>	<b>24,847</b>	<b>24,756</b>	<b>24,756</b>	<b>33,328</b>	<b>33,328</b>
<b>TOTAL</b>	<b>24,847</b>	<b>24,756</b>	<b>24,756</b>	<b>33,328</b>	<b>33,328</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.0	0.0
Part Time		
<b>TOTAL</b>	<b>0.0</b>	<b>0.0</b>

Level of Service

Graffiti Removal Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Graffiti Removal	4	14.25

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life City provides program and program is currently being offered by other private businesses within City limits Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

STREET MAINTENANCE Artistic painting of pedestrian tunnels by students. Use of environmental friendly graffiti removers.

**Section 5: Consequences of Funding Proposal at Lower Level**

STREET MAINTENANCE 1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Graffiti Removal-STREET MAINTENANCE	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	99%	100%	0%	0%

**Description:**

PLANNING DEPT. The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, etc. Currently the Planning Department assesses the LMC on a bi-annual basis and rewrites sections to address issues as they arise.

**Council Goal:**

126 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2019	Rationale FY 2019
Code Amendments	The Planning Department is requesting re-classification of one Planner II position to a Senior Planner position to meet the growing rate of permitting and demand for amendments to Land Management Code and General Plan.	Requested position recommended by RT due to est. need and voting
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>COMM DEVELOP ADMIN</b>					
Personnel	35,354	35,354	35,354	35,369	47,159
Materials	4,000	4,000	4,000	4,000	4,000
<b>Total COMM DEVELOP ADMIN</b>	<b>39,354</b>	<b>39,354</b>	<b>39,354</b>	<b>39,369</b>	<b>51,159</b>
<b>PLANNING DEPT.</b>					
Personnel	93,646	140,541	140,541	140,549	140,549
Materials	4,967	4,967	4,797	4,797	4,797
<b>Total PLANNING DEPT.</b>	<b>98,613</b>	<b>145,508</b>	<b>145,338</b>	<b>145,346</b>	<b>145,346</b>
<b>TOTAL</b>	<b>137,967</b>	<b>184,862</b>	<b>184,692</b>	<b>184,715</b>	<b>196,505</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.4	1.3
Part Time		
<b>TOTAL</b>	<b>1.4</b>	<b>1.3</b>

Level of Service  
Code Amendments Same Level of Service



	Quartile FY 2019	Score FY 2019
Code Amendments	4	13.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING  
DEPT.

The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING  
DEPT.

The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

### Section 6: Performance Measures

	Description
	-

**Description:**

PARKS & CEMETERY This program includes flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs.

**Council Goal:**

Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Arts & Culture Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2019	Rationale FY 2019
Flowers/Holiday Lighting/Beautification	-Landscape maintenance funding for Park Ave. walkability project (\$3,500)-Landscape maintenance. Kimball Transit Center (\$8,100). The KJTC maintenance cost is offset by an interfund transfer from the Transit Fund, which will be zero-sum. TOTAL: \$11,600	Recommended increase. \$8,100 revenue offset from Transit Fund (County Sales Tax)
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>FIELDS</b>					
Personnel	915	1,003	1,003	1,048	1,048
Materials	2,380	2,380	2,380	2,380	2,380
<b>Total FIELDS</b>	<b>3,295</b>	<b>3,383</b>	<b>3,383</b>	<b>3,428</b>	<b>3,428</b>

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>PARKS &amp; CEMETERY</b>					
Personnel	263,900	255,239	255,295	267,612	267,612
Materials	178,261	189,861	189,861	194,466	194,466
<b>Total PARKS &amp; CEMETERY</b>	<b>442,161</b>	<b>445,100</b>	<b>445,156</b>	<b>462,078</b>	<b>462,078</b>
<b>TOTAL</b>	<b>445,456</b>	<b>448,483</b>	<b>448,539</b>	<b>465,506</b>	<b>465,506</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.7	1.7
Part Time	1.5	1.5
<b>TOTAL</b>	<b>3.2</b>	<b>3.2</b>

**Level of Service**

Flowers/Holiday Lighting/Beautification Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Flowers/Holiday Lighting/Beautification	4	13.00

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

City provides program and program is currently recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY

Innovation: The Parks/Fields Department uses LED for all holiday lighting. Water Conservation: incorporate drought tolerant plant material along with upgrading many of our shrub/flower beds to drip systems.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY

The consequences of lowering the funding for this program include: reduction in community beautification, less preventative maintenance, and reduced tree planting. There would also be increases in citizen complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of hanging baskets and planters displayed during season	150	150	150	150
Flowers/Holiday Lighting/Beautification-PARKS & CEMETERY	Number of trees planted or replaced per season	43	35	20	20

**Description:**

PLANNING DEPT. This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Treasure Hill, the Movie Studio analysis and research, water/landscape ordinance, the proposed Recreation Field analysis, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

**Council Goal:**

130 Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Distinctive Sense of Place The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. We anticipate these projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Special Planning Projects - Inter-Dept	The Planning Department is requesting re-classification of one Planner II position to a Senior Planner position to meet the growing rate of permitting and demand for amendments to Land Management Code and General Plan.	Requested position recommended by RT due to est. need and voting
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
PLANNING DEPT.					
Personnel	62,021	63,263	50,165	50,169	50,169
Materials	3,480	3,480	3,480	3,480	3,480
<b>Total PLANNING DEPT.</b>	<b>65,501</b>	<b>66,743</b>	<b>53,645</b>	<b>53,649</b>	<b>53,649</b>
<b>TOTAL</b>	<b>65,501</b>	<b>66,743</b>	<b>53,645</b>	<b>53,649</b>	<b>53,649</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.4	0.4
Part Time		
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

Level of Service  
 Special Planning Projects - Inter-Dept Same Level of Service

	Quartile FY 2019	Score FY 2019
Special Planning Projects - Inter- Dept	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

**Section 6: Performance Measures**

	Description	Target FY 2018
Special Planning Projects - Inter-Dept-PLANNING DEPT.	Number of projects that include heavy collaboration with other departments	20

**Description:**

PLANNING DEPT. The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since April 2009. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, etc.

**Council Goal:**

116 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Historic Preservation The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

**Section 1: Scope**

Change in Demand Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Historic District Design Review	The Planning Department is requesting re-classification of one Planner II position to a Senior Planner position to meet the growing rate of permitting and demand for amendments to Land Management Code and General Plan.	Requested position recommended by RT due to est. need and voting
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
PLANNING DEPT.					
Personnel	213,062	219,132	195,418	195,431	195,431

Expenditures	Dept Req RT Rec CM REC Tot Rec Cost				
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019
Materials	24,783	25,805	25,805	25,805	25,805
Total PLANNING DEPT.	237,845	244,937	221,223	221,236	221,236
TOTAL	237,845	244,937	221,223	221,236	221,236

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.6	1.6
Part Time		
TOTAL	1.6	1.6

Level of Service

Historic District Design Review Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Historic District Design Review	4	14.00

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

City provides program and program is currently or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. This operating sector of planning is completing revisions of required Code an guidelines in-house, reducing potential consulting cost by 1/3. Recent third-party review contracts were negotiated using a lower supplier billing rate to save money. Increase in total cost is the result of a negotiated private public partnership to stabilize historic mine sites.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

**Section 6: Performance Measures**



**Description:**

HISTORICAL INCENTIVE GRANT The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures. These funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City.

**Council Goal:**

114 Inclusive & Healthy Community

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Historic Preservation The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: \*siding \*exterior trim \*windows \*exterior doors \*foundation work \*cornice repair \*masonry repair \*porch repair \*structural stabilization \*retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to: \*interior remodeling \*interior paint \*additions \*signs \*repair of non-original features \*interior lighting/plumbing fixtures \* landscaping/concrete flatwork

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>HISTORICAL INCENTIVE GRANT</b>					
Materials	127,136	127,136	127,136	127,136	127,136
<b>Total HISTORICAL INCENTIVE GRANT</b>	<b>127,136</b>	<b>127,136</b>	<b>127,136</b>	<b>127,136</b>	<b>127,136</b>
<b>MAIN STREET RDA</b>					
Materials	30,000	30,000	30,000	30,000	30,000
<b>Total MAIN STREET RDA</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>	<b>30,000</b>

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
	LOWER PARK AVENUE RDA				
Materials	50,000	50,000	50,000	50,000	50,000
Total LOWER PARK AVENUE RDA	50,000	50,000	50,000	50,000	50,000
TOTAL	207,136	207,136	207,136	207,136	207,136

FTEs
Full Time
Part Time
TOTAL

Level of Service

Historical Incentive Grant Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Historical Incentive Grant	4	10.00

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

HISTORICAL INCENTIVE GRANT Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

**Section 5: Consequences of Funding Proposal at Lower Level**

HISTORICAL INCENTIVE GRANT Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

**Section 6: Performance Measures**

Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
-				

**Description:**

ECONOMY Implement Walkability projects as set forth in the WALC recommended approved project list. Provide a high level of service in the planning and implementation of the remaining WALC recommended projects, which include the following projects; Dan's to Jans, Wyatt Earp Way, widening of existing pathways, Old Town crosswalks, and minor biking and walking improvements throughout town. Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

**Council Goal:**

Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Abundant, Preserved and Publicly-Accessible Open Space 1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of service in community outreach to mitigate construction impacts 4. Provide safe and effective infrastructure for alternative travel options.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
ECONOMY					
Personnel	75,195	113,322	117,750	122,109	122,109
Materials	1,041	1,041	1,041	1,041	1,041
Total ECONOMY	76,236	114,363	118,791	123,150	123,150
TOTAL	76,236	114,363	118,791	123,150	123,150

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

**Level of Service**

Urban Trails and Walkability Same Level of Service

	Quartile FY 2019	Score FY 2019
Urban Trails and Walkability	3	16.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

ECONOMY

1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

### Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY

Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Urban Trails and Walkability-ECONOMY	Average daily users Poison Creek Pathway	0	0	0	0
Urban Trails and Walkability-ECONOMY	Average daily users Comstock Pathway	136	0	0	0
Urban Trails and Walkability-ECONOMY	Average daily users McLeod Creek Pathway	346	0	0	0

**Description:**

ECONOMY Implementation and management of the Trails Master Plan capital projects, in addition to the management of the backcountry trails maintenance budget. Continued coordination and collaboration with all trail stakeholders. Continue to provide world-class recreational trail opportunities in the summer and winter. Over the past year, through the creation of a trail use event policy we enhanced our oversight of trail event management and regulation, including promoter debriefs and application and collection of associated fees.

**Council Goal:**

Inclusive & Healthy Community

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Abundant, Preserved and Publicly-Accessible Open Space Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
ECONOMY					
Personnel	63,624	25,626	25,626	26,996	26,996
Materials	24,013	24,013	24,013	24,013	24,013
Total ECONOMY	87,637	49,639	49,639	51,009	51,009
TOTAL	87,637	49,639	49,639	51,009	51,009

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.2	0.2
Part Time		
TOTAL	0.2	0.2

**Level of Service**

Trails (Backcountry) Same Level of Service

	Quartile FY 2019	Score FY 2019
Trails (Backcountry)	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**ECONOMY** Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

**Section 5: Consequences of Funding Proposal at Lower Level**

**ECONOMY** Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

**Section 6: Performance Measures**

	Description	Actual FY 2016
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (summer)	271
Trails (Backcountry)-ECONOMY	Average daily use of trails in Round Valley (winter)	294

Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
<b>Top Priority: Community Engagement</b>									
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	\$728,607	21.50	1	\$726,461	\$727,539	\$764,596	\$-139,238	\$625,357
Community Support	POLICE	\$821,266	18.25	2	\$867,428	\$835,165	\$868,867	\$-19,500	\$849,367
Community Engagement	LIBRARY	\$115,148	15.00	3	\$182,530	\$179,485	\$184,273	\$-47,000	\$137,273
Leadership Park City	ENVIRONMENTAL SUSTAINABILITY	\$169,375	11.50	4	\$169,370	\$169,370	\$171,472	\$-71,200	\$100,272
<b>SUBTOTAL</b>		<b>\$1,834,396</b>			<b>\$1,945,789</b>	<b>\$1,911,559</b>	<b>\$1,989,208</b>	<b>-\$276,938</b>	<b>\$1,712,269</b>
<b>Desired Outcome: Fiscally and Legally Sound</b>									
Prosecution	LEGAL	\$229,776	25.25	1	\$230,784	\$230,784	\$230,801	\$-46,000	\$184,801
Accounting/Audit/Treasury	FINANCE	\$433,668	23.5	1	\$450,679	\$445,748	\$451,900	\$-110,902	\$340,998
Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	\$166,137	22.5	1	\$165,593	\$172,277	\$172,514	\$-43,551	\$128,963
Debt Management	BUDGET, DEBT & GRANTS	\$43,692	22.25	1	\$43,618	\$43,618	\$43,621	\$-12,837	\$30,783
Business Licenses	FINANCE	\$120,572	21.5	1	\$121,385	\$120,569	\$121,387	\$-120,187	\$1,200
Financial Services	FINANCE	\$392,836	21	2	\$392,909	\$344,985	\$349,631	\$-162,742	\$186,889
Revenue/Resource Management	BUDGET, DEBT & GRANTS	\$28,977	20.25	2	\$28,952	\$28,952	\$28,953	\$-8,581	\$20,372
General Legal Support	LEGAL	\$107,535	19.75	2	\$107,716	\$107,716	\$108,155	\$-15,090	\$93,065
Litigation	LEGAL	\$95,536	19.75	2	\$95,729	\$95,729	\$96,259	\$-68,453	\$27,807
Risk Management	EXECUTIVE & LEGAL	\$1,303,764	19	2	\$1,303,643	\$1,375,424	\$1,375,776	\$-885,556	\$490,220
Employment Review	LEGAL	\$63,580	18.75	2	\$63,761	\$63,761	\$64,203	\$-24,668	\$39,535
Contracts/Grants	LEGAL	\$80,538	16.75	3	\$80,719	\$80,719	\$81,162	\$-24,959	\$56,202
Grant Administration	BUDGET, DEBT & GRANTS	\$15,809	16.25	3	\$15,784	\$15,784	\$15,785	\$-3,834	\$11,951
Dental Self-Funding	DENTAL SELF-FUNDING	\$225,000	14	4	\$225,000	\$225,000	\$225,000	\$-73,393	\$151,607
Analysis Resource	BUDGET, DEBT & GRANTS	\$57,532	13.75	4	\$57,224	\$57,224	\$57,228	\$-17,788	\$39,439
<b>SUBTOTAL</b>		<b>\$3,364,952</b>			<b>\$3,383,496</b>	<b>\$3,408,290</b>	<b>\$3,422,375</b>	<b>-\$1,618,541</b>	<b>\$1,803,832</b>
<b>Desired Outcome: Well-Maintained Assets and Infrastructure</b>									
Storm Water Utility	STORM WATER OPERATIONS	\$1,002,012	28.5	1	\$1,004,000	\$976,110	\$1,000,931	\$0	\$1,028,826
Street Lights & Signs	STREET MAINTENANCE	\$332,430	23.25	1	\$332,812	\$332,812	\$340,445	\$0	\$340,445
Clean-up and Storm Drain	STREET MAINTENANCE	\$231,936	22	1	\$232,127	\$232,127	\$244,557	\$0	\$244,557
Engineering Project Management	ENGINEERING	\$355,434	20.75	2	\$388,843	\$353,843	\$353,862	\$-52,268	\$301,594
Capital Budgeting	BUDGET, DEBT & GRANTS	\$51,499	20.75	2	\$51,425	\$51,425	\$51,428	\$-22,526	\$28,902
Fleet Management & Maintenance	FLEET SERVICES DEPT	\$2,562,166	20	2	\$2,563,714	\$2,564,110	\$2,594,423	\$0	\$2,594,423
Network Support	INFORMATION TECHNOLOGY (IT)	\$254,933	19	2	\$292,922	\$255,495	\$257,319	\$-53,497	\$203,822
Street & Sidewalk Maintenance	STREET MAINTENANCE	\$495,372	19	2	\$499,891	\$485,946	\$502,902	\$0	\$516,849
Parks & Sidewalk Snow Removal	PARKS & FIELDS	\$452,240	18.75	2	\$445,867	\$445,922	\$471,479	\$0	\$471,479

Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
Janitorial Services	BUILDING MAINTENANCE	\$466,557	18.75	2	\$557,184	\$507,393	\$507,413	\$0	\$507,413
IT Utilities	INFORMATION TECHNOLOGY (IT)	\$139,628	18	2	\$139,763	\$139,763	\$141,940	-\$25,590	\$116,350
Building Repairs and Maintenance	BUILDING MAINTENANCE	\$497,502	17.75	2	\$555,606	\$527,072	\$527,123	-\$75,878	\$451,244
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	\$305,715	16.5	3	\$340,752	\$340,781	\$342,783	-\$45,637	\$285,111
Systems Support	INFORMATION TECHNOLOGY (IT)	\$277,559	16.5	3	\$297,114	\$278,187	\$280,012	-\$58,390	\$229,622
Golf Course Maintenance	GOLF COURSE MAINTENANCE		15.75	3				\$0	
Utilities	BUILDING MAINTENANCE	\$217,860	15	3	\$217,860	\$217,860	\$220,061	\$0	\$220,061
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	\$55,764	14.25	4	\$55,764	\$55,764	\$48,525	\$0	\$48,525
Golf Maintenance	GOLF MAINTENANCE & PARKS	\$781,959	13.75	4	\$786,984	\$786,984	\$824,222	\$0	\$824,222
Cemetery	PARKS & CEMETERY AND CITY REC	\$138,982	12.75	4	\$140,006	\$140,061	\$148,126	-\$21,900	\$126,226
Trash Clean-Up	PARKS & FIELDS	\$169,985	11.5	4	\$171,754	\$171,809	\$181,645	\$0	\$181,645
<b>SUBTOTAL</b>		<b>\$8,789,533</b>			<b>\$9,074,388</b>	<b>\$8,863,464</b>	<b>\$9,039,196</b>	<b>-\$355,686</b>	<b>\$8,721,316</b>
<b>Desired Outcome: Engaged and Informed Citizenry</b>									
Elections	EXECUTIVE	\$23,389	25	1	\$10,127	\$10,127	\$10,614	\$0	\$10,614
City Recorder	EXECUTIVE	\$138,576	23.5	1	\$139,115	\$139,115	\$141,099	-\$13,590	\$127,509
Circulation Services	LIBRARY	\$353,421	18.5	2	\$352,862	\$330,252	\$336,035	-\$3,000	\$333,035
Emergency Communications	COMMUNITY ENGAGEMENT	\$80,795	17.75	2	\$79,639	\$79,639	\$79,614	-\$8,841	\$70,774
Technical Services	LIBRARY	\$332,278	18.5	2	\$416,105	\$333,402	\$338,154	-\$2,000	\$336,154
Reciprocal Borrowing	LIBRARY	\$17,885	17.00	3	\$21,649	\$18,918	\$19,478	\$0	\$19,478
Adult Services	LIBRARY	\$265,542	16.5	3	\$294,445	\$263,692	\$271,591	-\$3,000	\$268,591
Website	INFORMATION TECHNOLOGY (IT)	\$108,206	13.75	4	\$108,697	\$108,627	\$112,521	-\$16,910	\$103,611
<b>SUBTOTAL</b>		<b>\$1,320,092</b>			<b>\$1,422,639</b>	<b>\$1,283,772</b>	<b>\$1,309,106</b>	<b>-\$47,341</b>	<b>\$1,269,766</b>
<b>Desired Outcome: Strong Working Relationship with Strategic Stakeholders</b>									
Legislative Liaison	EXECUTIVE	\$104,824	15.50	3	\$105,150	\$105,150	\$108,414	-\$8,594	\$99,820
<b>Desired Outcome: Transparent Government</b>									
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & ENVIRONMENTAL SUSTAINABILITY	\$366,241	19.5	2	\$366,464	\$366,464	\$395,097	-\$19,124	\$375,973
Council & Board Support	EXECUTIVE & LEGAL	\$397,174	19.5	2	\$397,926	\$398,312	\$407,673	-\$34,140	\$373,533
Records Management	IT & POLICE	\$99,671	19	2	\$76,810	\$76,810	\$78,778	\$0	\$78,778
GIS	INFORMATION TECHNOLOGY (IT)	\$117,318	14.75	4	\$117,779	\$117,779	\$118,625	-\$32,958	\$85,667
Venture Fund	EXECUTIVE		9.25	4				\$0	
<b>SUBTOTAL</b>		<b>\$980,404</b>			<b>\$958,979</b>	<b>\$959,365</b>	<b>\$1,000,173</b>	<b>-\$86,222</b>	<b>\$913,951</b>
<b>Desired Outcome: Gold Medal Performance Organization</b>									
Local, State, and Federal Compliance	HUMAN RESOURCES	\$149,232	19.75	2	\$148,939	\$148,939	\$151,749	-\$56,756	\$94,993
Benefit Design/Administration	HUMAN RESOURCES	\$76,089	18.75	2	\$76,470	\$76,470	\$77,035	-\$29,543	\$47,492



Program	Departments	BASE FY 2018	SCORE FY 2019	QUARTILE FY 2019	DEPT REQ FY 2019	RT REC FY 2019	CM REC FY 2019	REV FY 2019	TOT REC COST FY 2019
Staff Support	EXECUTIVE	\$188,494	18.5	2	\$188,004	\$188,004	\$195,007	\$-72,352	\$122,655
Strategic Planning	BUDGET, DEBT & GRANTS	\$30,066	16.5	3	\$30,066	\$30,066	\$30,068	\$0	\$30,068
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	\$77,458	13.5	4	\$76,418	\$76,418	\$76,424	\$-25,336	\$51,088
LEAD	EXECUTIVE & HUMAN RESOURCES	\$70,000	12	4	\$70,000	\$70,000	\$70,000	\$0	\$70,000
Valuing Employees	HUMAN RESOURCES	\$224,431	11.75	4	\$229,551	\$229,551	\$229,837	\$-81,583	\$148,254
Recruitment	HUMAN RESOURCES	\$109,015	11.75	4	\$94,045	\$94,045	\$94,331	\$-43,939	\$50,392
Pay Plan Design/Administration	HUMAN RESOURCES	\$87,092	11.75	4	\$86,850	\$86,850	\$87,417	\$-32,977	\$54,439
Performance Management	HUMAN RESOURCES	\$677,107	10.75	4	\$97,065	\$97,065	\$98,190	\$-37,583	\$60,607
Short-Term Citywide Personnel	HUMAN RESOURCES	\$49,203	6.5	4	\$49,199	\$49,199	\$49,202	\$-24,737	\$24,465
Special Meetings	EXECUTIVE		5.5	4				\$0	
Valued & Engaged Staff	ICE FACILITY			4	\$77,778			\$0	\$2,350
<b>SUBTOTAL</b>		<b>\$1,738,187</b>			<b>\$1,224,385</b>	<b>\$1,146,607</b>	<b>\$1,159,260</b>	<b>-\$404,806</b>	<b>\$756,803</b>
<b>Desired Outcome: Responsive Customer Service</b>									
Planning Customer Service	PLANNING	\$158,272	15.00	3	\$158,752	\$157,590	\$157,596	\$-31,800	\$125,796
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	\$400,929	13.50	4	\$506,706	\$400,749	\$420,409	\$-37,209	\$383,200
<b>SUBTOTAL</b>		<b>\$559,201</b>			<b>\$665,458</b>	<b>\$558,339</b>	<b>\$578,005</b>	<b>-\$69,009</b>	<b>\$508,996</b>
<b>TOTAL</b>		<b>\$18,691,589</b>			<b>\$18,780,284</b>	<b>\$18,236,546</b>	<b>\$18,605,737</b>	<b>-\$2,867,137</b>	<b>\$15,786,753</b>



**Description:**

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
CITY MANAGER	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
COMMUNITY ENGAGEMENT	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
ECONOMY	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

**Council Goal:**

009 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Community Engagement	An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.
----------------------	--

**Section 1: Scope**

Change in Demand	Explanation
------------------	-------------

Program Experiencing a NO change in demand

	Request	Rationale
	FY 2019	FY 2019
Community Outreach and Citizen Engagement	COMMUNITY ENGAGEMENT: Personnel: -Reclass of Digital Communications Coordinator Position (grade 11 to 12)- Reclass of Community Liaison Position (grade N14) Materials/Supplies: \$68,250 in requested program increases, \$16,200 in budget reductions, for a REQUESTED NET INCREASE OF \$52,050 net increase in the Community Engagement program budget. - \$20,000 in SOFTWARE LICENSES-website redesign/content organization (one-time request)- \$30,000 half consultant fee for community visioning (2-year project - \$30,000 in FY20 as well)- \$2,000 in COMPUTER EQUIPMENT-new laptop for Digital Communications Coordinator (one-time request)-\$750 in CELLULAR- new cellphone for Digital Communications Coordinator (one-time request)-\$6,000 for Treasure Hill Communications Consultant (one- time request)-\$8,000 for Treasure Hill pamphlet design, printing, mailing (one-time request)TOTAL: \$68,920	
<b>TOTAL</b>		

## Section 2: Proposed Amount / FTEs

Expenditures		Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019
<b>CITY COUNCIL</b>						
Personnel	146,156	146,156	146,156	146,156	-34,810	111,347
Materials	38,725	38,725	38,725	38,725		38,725
<b>Total CITY COUNCIL</b>	<b>184,881</b>	<b>184,881</b>	<b>184,881</b>	<b>184,881</b>	<b>-34,810</b>	<b>150,072</b>
<b>CITY MANAGER</b>						
Personnel	72,216	72,493	72,493	76,126	-34,810	41,316
Materials	8,293	8,293	8,293	8,293		8,293
<b>Total CITY MANAGER</b>	<b>80,509</b>	<b>80,786</b>	<b>80,786</b>	<b>84,419</b>	<b>-34,810</b>	<b>49,609</b>
<b>COMMUNITY ENGAGEMENT</b>						
Personnel	200,897	200,461	200,399	206,524	-34,810	171,715
Materials	78,145	144,895	78,145	78,145		78,145
<b>Total COMMUNITY ENGAGEMENT</b>	<b>279,042</b>	<b>345,356</b>	<b>278,544</b>	<b>284,669</b>	<b>-34,810</b>	<b>249,860</b>
<b>ECONOMY</b>						
Personnel	83,593	82,908	82,746	85,045	-34,810	50,236
Materials	581	581	581	581		581
<b>Total ECONOMY</b>	<b>84,174</b>	<b>83,489</b>	<b>83,327</b>	<b>85,626</b>	<b>-34,810</b>	<b>50,817</b>
<b>CONTINGENCY/GENERAL</b>						
Materials	50,000	50,000	50,000	75,000		75,000
<b>Total CONTINGENCY/GENERAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>75,000</b>		<b>75,000</b>
<b>CONTINGENCY/COUNCIL</b>						
Materials	50,000	50,000	50,000	50,000		50,000

Expenditures	Dept Req	RT Rec	CM REC	Revenue	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019
Total CONTINGENCY/COUNCIL	50,000	50,000	50,000	50,000	50,000
<b>TOTAL</b>	<b>728,607</b>	<b>794,513</b>	<b>727,539</b>	<b>764,596</b>	<b>-139,238</b>

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	3.0	3.0
Part Time		
<b>TOTAL</b>	<b>3.0</b>	<b>3.0</b>

Level of Service

Community Outreach and Citizen Engagement Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Community Outreach and Citizen Engagement	1	21.50

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**COMMUNITY ENGAGEMENT** In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

**Section 5: Consequences of Funding Proposal at Lower Level**

**CITY COUNCIL** Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.

**CITY MANAGER** Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to

accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Community Outreach and Citizen Engagement-ECONOMY	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	100%	0%	0%	0%
Community Outreach and Citizen Engagement-ECONOMY	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	100%	0%	0%	0%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%	0%	0%	0%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	Percentage of NCS respondents that rated "opportunities to participate in community matters" as "good" or "excellent"	0%	0%	0%	0%
Community Outreach and Citizen Engagement-CITY MANAGER	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	100%	100%	0%	0%
Community Outreach and Citizen Engagement-COMMUNITY ENGAGEMENT	# of PSA/Press Releases/Social Media Postings	0	0	0	0
Community Outreach and Citizen Engagement- COMMUNITY ENGAGEMENT	# of PSAs	0	0	0	0

**Description:**

POLICE Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind.

**Council Goal:**

056 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Community Support	Priority 1. Reclassify four positions from Police Officer, Grade 14 to Senior Police Officer, Grade 17 in FY19 Priority 2. New Detective, classified as Senior Police Officer (\$132,262) with vehicle (\$38,000); would handle property crimes and evidence management (would free up much of Victim Advocate's work hours) Priority 3. Additional Equipment (\$47,500) Priority 4. Increase in part-time non-benefitted seasonal personnel budget and overtime (\$25,000 each; \$50,000 total) Priority 5. New Senior Police Officer (\$132,262) with vehicle (\$38,000) TOTAL: \$446,117	Reclassify two positions from Police Officer, Grade 14 to Senior Police Officer, Grade 17 in FY19 Additional Equipment (\$30,000) Increase in part-time non-benefitted seasonal personnel budget and overtime (\$25,000 each; \$50,000 total) Investigations (\$9,000) TOTAL: \$104,889 \$35K revenue offset from CSLs
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>POLICE</b>						
Personnel	805,266	849,728	817,465	851,167	-19,500	831,667
Materials	16,000	17,700	17,700	17,700		17,700
<b>Total POLICE</b>	<b>821,266</b>	<b>867,428</b>	<b>835,165</b>	<b>868,867</b>	<b>-19,500</b>	<b>849,367</b>
<b>TOTAL</b>	<b>821,266</b>	<b>867,428</b>	<b>835,165</b>	<b>868,867</b>	<b>-19,500</b>	<b>849,367</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	6.6	6.6
Part Time	0.5	0.5
<b>TOTAL</b>	<b>7.1</b>	<b>7.1</b>

Level of Service

Community Support Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Community Support	2	18.25

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

POLICE Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

**Section 5: Consequences of Funding Proposal at Lower Level**

POLICE A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.



## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Community Support-POLICE	100% of victims contacted within ten working days	100%	0%	0%	0%
Community Support-POLICE	% of Operations Staff with viable Problem Oriented Policing projects	100%	0%	0%	0%
Community Support-POLICE	Total number of Community meetings/contacts per year	100	357	0	0
Community Support-POLICE	Number of events	0	47	0	0
Community Support-POLICE	Number of hours spent on events	0	5244	0	0
Community Support-POLICE	Percent of respondents whose "overall feeling of safety in Park City" is "good" or "excellent" (National Citizens' Survey)	0%	0%	0%	0%
Community Support-POLICE	Percent of respondents that feel "very safe" or "somewhat safe" in their neighborhood during the day (National Citizens' Survey)	0%	0%	0%	0%
Community Support-POLICE	Percent of respondents that feel "very safe" or "somewhat safe" in Park City's downtown area during the day (National Citizens' Survey)	0%	0%	0%	0%
Community Support-POLICE	Percent of respondents that rate Police Services as "good" or "excellent" (National Citizens' Survey)	0%	0%	0%	0%
Community Support-POLICE	Percent of respondents that rate Crime Prevention as "good" or "excellent" (National Citizens' Survey)	0%	0%	0%	0%

**Description:**

LIBRARY Community Engagement enlivens the library with programs and services that take the library beyond being “just a building” – to being a place where people come year after year based on the amenities, programs, resources, collaborations, and community-building that is integrated into our services. This program develops, plans, and presents creative, educational, and entertaining special events for a diverse population that encourages lifetime literacy and the development of 21st century skills; serves to work with the City Events Department; schedules and manages library rooms; facilitates large event bookings, procurement, and planning; conducts library marketing, advertising, graphic design, media relations, social media, newsletter, and website management; coordinates library special exhibits and applies for funding for exhibits and programs; applies for grants and identifies other sources of funding; manages community relations; pursues, procures, and maintains community partnerships; coordinates library outreach efforts; collects library usage statistics; creates and maintains library statistics dashboard; and manages rotating exhibits within the library, including implementation or oversight of jurying, curating, and contracting. This providing service to the public that are essential in today’s Library Community Center as we work to create dynamic service models to keep up with the many innovations that libraries are experiencing, allowing us to keep libraries relevant and to serve the public in dynamic ways. The Community Engagement program oversees all aspects of building tenant contracts.

**Council Goal:**

073 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Community Engagement

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	The community continues to have higher and higher usage in meeting room reservations, and in need of information about resources offered at the Library. With technology continually changing, community marketing/training campaigns become more and more essential so that people know how to access the resources in the 21st Century Library.

	Request FY 2019	Rationale FY 2019
Community Engagement	\$230K for Library Clerk, PT Community Engagement Library Assistant to FTR, 2 Library Aides, Youth/Teen Library Assistant, bank fees, library materials/books, programs/special events, other materials/supplies	\$62K for Community Engagement Library Assistant reclass from PT, bank fees, library materials/books, other materials/supplies
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>LIBRARY</b>						
Personnel	87,783	153,242	150,886	155,674		155,674
Materials	27,365	29,288	28,599	28,599	-23,000	5,599
<b>Total LIBRARY</b>	<b>115,148</b>	<b>182,530</b>	<b>179,485</b>	<b>184,273</b>	<b>-23,000</b>	<b>161,273</b>
<b>TOTAL</b>	<b>115,148</b>	<b>182,530</b>	<b>179,485</b>	<b>184,273</b>	<b>-23,000</b>	<b>161,273</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.8	1.8
Part Time		
<b>TOTAL</b>	<b>1.8</b>	<b>1.8</b>

Level of Service  
 Community Engagement      Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Community Engagement	3	15.00

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses within City limits	No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY      Community engagement partnerships are utilized to develop collaborative partnerships with organizations that will be willing to offer programs and community interest events in the library facility. Private room use comes with a fee in the library that will offset this program with charges for such things as corporate events, private receptions, weddings, etc.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY      If the library is unable to receive funding for Community Engagement we will not be able to keep up with the demand for rooms and bookings, or get the word out about what amenities and programs the library is offering. The space needs to be enlivened through events such as literary festivals that will serve our community and make us part of the broader vision for what libraries offer. We will be unable to invigorate the library in the necessary way to make the library a 21st Century Library Community Center. We will be unable to pursue critical grants and exhibits that will bring recognition to Park City and provide rich cultural experiences to our community and visitors.

**Section 6: Performance Measures**



**Description:**

**LEADERSHIP** The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events. 30 adult and 2 high school participants are accepted each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day CityTour, which is a program requirement.

**Council Goal:**

123 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Regional Collaboration Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Leadership Park City	The budget increase reflects increased costs of the services that are offered, including catering and hotels (\$5,000)	Recommended not to increase. Funding looks adequate for increased costs.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>CITY MANAGER</b>						
Personnel	50,255	50,250	50,250	52,352		52,352
Total CITY MANAGER	50,255	50,250	50,250	52,352		52,352
<b>LEADERSHIP</b>						
Personnel	70,070	70,070	70,070	70,070		70,070
Materials	49,050	54,050	49,050	49,050	-18,000	31,050
Total LEADERSHIP	119,120	124,120	119,120	119,120	-18,000	101,120
<b>TOTAL</b>	169,375	174,370	169,370	171,472	-18,000	153,472

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.5	0.5
Part Time		
<b>TOTAL</b>	0.5	0.5

Level of Service  
 Leadership Park City Same Level of Service

	Quartile FY 2019	Score FY 2019
Leadership Park City	4	11.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**LEADERSHIP** The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

**Section 5: Consequences of Funding Proposal at Lower Level**

**LEADERSHIP** One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.

**Section 6: Performance Measures**

	Description
Leadership Park City-CITY MANAGER	-
Leadership Park City-CITY MANAGER	Dollars raised through community donations.
Leadership Park City-CITY MANAGER	Number of applications to program.

**Description:**

CITY ATTORNEY Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits.

**Council Goal:**

036 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound 1) Community policing engaged 2) Capable workforce

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2019	Rationale FY 2019
Prosecution	The PCMC organization has grown significantly over the years and the need for a Legal Analyst derives from the increase in number of projects, contracts, and administration. The volume of work now requires a Legal Analyst to review substantively almost 600 contracts per year. -Reclass of Paralegal to Legal Analyst (up one grade): \$4,827	RT recommended based off of established need. Reclass of Paralegal to Legal Analyst (up one grade): \$4,827
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
CITY ATTORNEY						
Personnel	204,914	205,922	205,922	205,939	-46,000	159,939
Materials	24,862	24,862	24,862	24,862		24,862
<b>Total CITY ATTORNEY</b>	<b>229,776</b>	<b>230,784</b>	<b>230,784</b>	<b>230,801</b>	<b>-46,000</b>	<b>184,801</b>
<b>TOTAL</b>	<b>229,776</b>	<b>230,784</b>	<b>230,784</b>	<b>230,801</b>	<b>-46,000</b>	<b>184,801</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.5	1.5
Part Time	0.5	0.5
<b>TOTAL</b>	<b>2.0</b>	<b>2.0</b>

Level of Service

Prosecution Same Level of Service

	Quartile FY 2019	Score FY 2019
Prosecution	1	25.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

### Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Prosecution-CITY ATTORNEY'S OFFICE	Filing and Disposition by Prosecutor (number of misdemeanor cases)	269	922	770	0
Prosecution-CITY ATTORNEY'S OFFICE	Percent of requests for information/charges screening completed within 7 days.	100%	100%	100%	0%

**Description:**

FINANCE This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

**Council Goal:**

008 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Accounting/Audit/Treasury	1) Reclass of the Accounting Manager to Treasurer beginning in April 2019 (\$10K) 2) Bank Fees (\$9,125) The below requests are net-zero, just moving money around in different line-items: 3) Continuing education for 3 licensed CPAs (\$2,550) 4) Cell phone costs (\$1,775) 5) 2 laptops (for Business License Spec & Payroll Coordinator) 6) Contract Finance Manager (\$32k savings) TOTAL: NET INCREASE OF \$11,000	1) Reclass of the Accounting Manager to Treasurer beginning in April 2019 (\$10K) 2) Contract Finance Manager (\$32k savings) The MSS recommendations are mostly net-zero by just moving money around in different line-items: 3) Bank Fees, etc. NET INCREASE OF \$2,250
<b>TOTAL</b>		



## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>FINANCE</b>						
Personnel	363,578	380,883	380,883	387,035	-110,902	276,133
Materials	70,090	70,090	64,865	64,865		64,865
<b>Total FINANCE</b>	<b>433,668</b>	<b>450,973</b>	<b>445,748</b>	<b>451,900</b>	<b>-110,902</b>	<b>340,998</b>
<b>TOTAL</b>	<b>433,668</b>	<b>450,973</b>	<b>445,748</b>	<b>451,900</b>	<b>-110,902</b>	<b>340,998</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.6	2.6
Part Time	0.0	0.0
<b>TOTAL</b>	<b>2.6</b>	<b>2.6</b>

Level of Service

Accounting/Audit/Treasury Same Level of Service

	Quartile FY 2019	Score FY 2019
Accounting/Audit/Treasury	1	23.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

FINANCE Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

## Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Accounting/Audit/Treasury-FINANCE	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	No	Yes	No
Accounting/Audit/Treasury-FINANCE	Outputs: Number of journal entries prepared and posted	39330	44402	35000	0
Accounting/Audit/Treasury-FINANCE	Outputs: Number of bank statement transactions reconciled.	13660	11120	15000	0
Accounting/Audit/Treasury-FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.	70	256	200	0
Accounting/Audit/Treasury-FINANCE	Output: Percent of quarterly monitoring reports submitted to City Council.	100%	100%	100%	0%
Accounting/Audit/Treasury-FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	100%	100%	100%	0%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

**Council Goal:**

017 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the utmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2019	Rationale FY 2019
Budget Preparation, Coordination, and Monitoring	FINANCE:1) Reclass of the Accounting Manager to Treasurer beginning in April 2019 (\$10K)2) Bank Fees (\$9,125)The below requests are net-zero, just moving money around in different line-items:3) Continuing education for 3 licensed CPAs (\$2,550)4) Cell phone costs (\$1,775)5) 2 laptops (for Business License Spec & Payroll Coordinator)6) Contract Finance Manager (\$32k savings)TOTAL: NET INCREASE OF \$11,000	FINANCE:1) Reclass of the Accounting Manager to Treasurer beginning in April 2019 (\$10K)2) Contract Finance Manager (\$32k savings)The MSS recommendations are mostly net-zero by just moving money around in different line-items:3) Bank Fees, etc.NET INCREASE OF \$2,250
TOTAL		

## Section 2: Proposed Amount / FTEs

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>BUDGET, DEBT &amp; GRANTS</b>						
Personnel	104,369	103,777	103,777	103,784	-41,374	62,410
Materials	47,762	47,762	47,762	47,762		47,762
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>152,131</b>	<b>151,539</b>	<b>151,539</b>	<b>151,546</b>	<b>-41,374</b>	<b>110,172</b>
<b>FINANCE</b>						
Personnel	11,303	18,053	18,035	18,266	-2,178	16,088
Materials	2,703	3,078	2,703	2,703		2,703
<b>Total FINANCE</b>	<b>14,006</b>	<b>21,131</b>	<b>20,738</b>	<b>20,969</b>	<b>-2,178</b>	<b>18,791</b>
<b>TOTAL</b>	<b>166,137</b>	<b>172,670</b>	<b>172,277</b>	<b>172,514</b>	<b>-43,551</b>	<b>128,963</b>
<b>FTEs</b>	<b>Budget FTEs</b>	<b>Budget FTEs</b>				
	<b>FY 2019</b>	<b>FY 2020</b>				
Full Time	0.9	0.9				
Part Time						
<b>TOTAL</b>	<b>0.9</b>	<b>0.9</b>				

### Level of Service

Budget Preparation, Coordination, and Monitoring Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Budget Preparation, Coordination, and Monitoring	1	22.50

## Section 3: Basic Program Attributes

### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

### Mandated

Program is required by Federal, State or County legislation

## Section 4: Cost Savings / Innovation / Collaboration

**BUDGET, DEBT & GRANTS** Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

## Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	GFOA Distinguished Budget Presentation Award received (1/no)	Yes	Yes	No	No
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter)	0	0	0	0
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Monitoring as "satisfactory" or above.	0%	92%	0%	0%
Budget Preparation, Coordination, and Monitoring-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Budget Preparation as "satisfactory" or above.	0%	98%	0%	0%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

**Council Goal:**

024 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>BUDGET, DEBT &amp; GRANTS</b>						
Personnel	43,554	43,480	43,480	43,483	-12,837	30,645
Materials	138	138	138	138		138
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>43,692</b>	<b>43,618</b>	<b>43,618</b>	<b>43,621</b>	<b>-12,837</b>	<b>30,783</b>
<b>TOTAL</b>	<b>43,692</b>	<b>43,618</b>	<b>43,618</b>	<b>43,621</b>	<b>-12,837</b>	<b>30,783</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.3	0.3
Part Time		
<b>TOTAL</b>	<b>0.3</b>	<b>0.3</b>

Level of Service  
Debt Management Same Level of Service

	Quartile FY 2019	Score FY 2019
Debt Management	1	22.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Moody's) 2 = Aa1	1	0	0	0
Debt Management-BUDGET, DEBT & GRANTS	Bond issuances completed in time for project.	0%	0%	0%	0%
Debt Management-BUDGET, DEBT & GRANTS	At least \$5 million kept in reserve to keep bond rating.	No	No	No	No
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (S & P) 2 = AA+	2	0	0	0
Debt Management-BUDGET, DEBT & GRANTS	GO Bond Rating (Fitch) 2= AA+	2	0	0	0

**Description:**

FINANCEAs administrators of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. The demand for business licenses increases year over year.

**Council Goal:**

032 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted.  
 This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2019	Rationale FY 2019
Business Licenses	1) Reclass of the Accounting Manager to Treasurer beginning in April 2019 (\$10K)2) Bank Fees (\$9,125)The below requests are net-zero, just moving money around in different line-items:3) Continuing education for 3 licensed CPAs (\$2,550)4) Cell phone costs (\$1,775)5) 2 laptops (for Business License Spec & Payroll Coordinator)6) Contract Finance Manager (\$32k savings)TOTAL: NET INCREASE OF \$11,000	1) Reclass of the Accounting Manager to Treasurer beginning in April 2019 (\$10K)2) Contract Finance Manager (\$32k savings)The MSS recommendations are mostly net-zero by just moving money around in different line-items:3) Bank Fees, etc.NET INCREASE OF \$2,250
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>FINANCE</b>						
Personnel	115,194	115,341	115,341	116,159	-89,187	26,972
Materials	5,378	6,044	5,228	5,228	-38,000	-32,772
<b>Total FINANCE</b>	<b>120,572</b>	<b>121,385</b>	<b>120,569</b>	<b>121,387</b>	<b>-127,187</b>	<b>-5,800</b>
<b>TOTAL</b>	<b>120,572</b>	<b>121,385</b>	<b>120,569</b>	<b>121,387</b>	<b>-127,187</b>	<b>-5,800</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.2	1.2
Part Time	0.0	0.0
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

Level of Service  
 Business Licenses Same Level of Service

	Quartile FY 2019	Score FY 2019
Business Licenses	1	21.50



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

FINANCE Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

**Section 5: Consequences of Funding Proposal at Lower Level**

FINANCE Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Business Licenses-FINANCE	Output: Number of business licenses processed.	4489	4610	4500	0

**Description:**

FINANCE The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

**Council Goal:**

037 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Financial Services	1) Reclass of the Accounting Manager to Treasurer beginning in April 2019 (\$10K) 2) Bank Fees (\$9,125) The below requests are net-zero, just moving money around in different line-items: 3) Continuing education for 3 licensed CPAs (\$2,550) 4) Cell phone costs (\$1,775) 5) 2 laptops (for Business License Spec & Payroll Coordinator) 6) Contract Finance Manager (\$32k savings) TOTAL: NET INCREASE OF \$11,000	1) Reclass of the Accounting Manager to Treasurer beginning in April 2019 (\$10K) 2) Contract Finance Manager (\$32k savings) The MSS recommendations are mostly net-zero by just moving money around in different line-items: 3) Bank Fees, etc. NET INCREASE OF \$2,250
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
FINANCE						
Personnel	367,882	367,955	312,406	317,052	-162,742	154,310
Materials	24,954	35,207	32,579	32,579		32,579
Total FINANCE	392,836	403,162	344,985	349,631	-162,742	186,889
TOTAL	392,836	403,162	344,985	349,631	-162,742	186,889

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.1	2.1
Part Time	0.6	0.6
TOTAL	2.7	2.7

Level of Service  
 Financial Services Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Financial Services	2	21.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

### Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Financial Services-FINANCE	Output: Number of checks processed.	3804	3832	4000	0
Financial Services-FINANCE	Output: Number of payments recorded and deposited in the bank.	45184	40759	50000	0
Financial Services-FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed.	15636	14104	15000	0
Financial Services- FINANCE	Output: Number of line items processed.	0	0	0	0
Financial Services- FINANCE	Output: Number of electronic payments recorded and deposited in the bank.	0	0	0	0
Financial Services- FINANCE	Output: Number of physical checks processed.	0	0	0	0
Financial Services- FINANCE	Output: Number of electronic payments processed.	0	0	0	0
Financial Services- FINANCE	Output: Number of payments recorded and deposited at the front desk.	0	0	0	0

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff.

**Council Goal:**

035 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of understanding of City revenue and an ability to accurately forecast it. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>BUDGET, DEBT &amp; GRANTS</b>						
Personnel	26,545	26,520	26,520	26,521	-8,581	17,940
Materials	2,432	2,432	2,432	2,432		2,432
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>28,977</b>	<b>28,952</b>	<b>28,952</b>	<b>28,953</b>	<b>-8,581</b>	<b>20,372</b>
<b>TOTAL</b>	<b>28,977</b>	<b>28,952</b>	<b>28,952</b>	<b>28,953</b>	<b>-8,581</b>	<b>20,372</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.2	0.2
Part Time		
<b>TOTAL</b>	<b>0.2</b>	<b>0.2</b>

Level of Service

Revenue/Resource Management Same Level of Service

	Quartile FY 2019	Score FY 2019
Revenue/Resource Management	2	20.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS

The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and compiled in-house. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS

In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned.	0	0	0	0
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Revenue Forecasting and Analysis as "satisfactory" or above.	0%	90%	0%	0%
Revenue/Resource Management-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Financial/Fee Analysis as "satisfactory" or above.	0%	89%	0%	0%

**Description:**

CITY ATTORNEY Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.

**Council Goal:**

041 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound 1) Fiscally and legally sound 2) Engaged and capable workforce

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
General Legal Support	The PCMC organization has grown significantly over the years and the need for a Legal Analyst derives from the increase in number of projects, contracts, and administration. The volume of work now requires a Legal Analyst to review substantively almost 600 contracts per year. -Reclass of Paralegal to Legal Analyst (up one grade): \$4,827	RT recommended based off of established need. Reclass of Paralegal to Legal Analyst (up one grade): \$4,827
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
CITY ATTORNEY						
Personnel	67,674	67,855	67,855	68,294	-15,090	53,204
Materials	39,861	39,861	39,861	39,861		39,861
<b>Total CITY ATTORNEY</b>	<b>107,535</b>	<b>107,716</b>	<b>107,716</b>	<b>108,155</b>	<b>-15,090</b>	<b>93,065</b>
<b>TOTAL</b>	<b>107,535</b>	<b>107,716</b>	<b>107,716</b>	<b>108,155</b>	<b>-15,090</b>	<b>93,065</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.4	0.4
Part Time	0.1	0.1
<b>TOTAL</b>	<b>0.5</b>	<b>0.5</b>

Level of Service  
General Legal Support Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
General Legal Support	2	19.75

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Proactive focus minimizes claims

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
General Legal Support-CITY ATTORNEY'S OFFICE	Percent of staff inquires addressed within 3 days.	95%	100%	95%	0%

**Description:**

CITY Attorney Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

**Council Goal:**

090 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Fiscally and legally sound

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Litigation	The PCMC organization has grown significantly over the years and the need for a Legal Analyst derives from the increase in number of projects, contracts, and administration. The volume of work now requires a Legal Analyst to review substantively almost 600 contracts per year. -Reclass of Paralegal to Legal Analyst (up one grade): \$4,827	RT recommended based off of established need. Reclass of Paralegal to Legal Analyst (up one grade): \$4,827
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>CITY ATTORNEY</b>						
Personnel	92,684	92,877	92,877	93,407	-68,453	24,955
Materials	2,852	2,852	2,852	2,852		2,852
<b>Total CITY ATTORNEY</b>	<b>95,536</b>	<b>95,729</b>	<b>95,729</b>	<b>96,259</b>	<b>-68,453</b>	<b>27,807</b>
<b>TOTAL</b>	<b>95,536</b>	<b>95,729</b>	<b>95,729</b>	<b>96,259</b>	<b>-68,453</b>	<b>27,807</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.6	0.6
Part Time	0.1	0.1
<b>TOTAL</b>	<b>0.7</b>	<b>0.7</b>

Level of Service

Litigation Same Level of Service



	Quartile	Score
	FY 2019	FY 2019
Litigation	2	19.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Internal costs are less than hiring outside counsel

### Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Litigation-CITY ATTORNEY'S OFFICE	Percent of court deadlines met without extensions.	0.95%	1%	1%	0%
Litigation-CITY ATTORNEY'S OFFICE	Time dedicated to resolve city claims is at least approximately 20%; including consultations with outside counsel.	No	No	No	No

**Description:**

CITY ATTORNEY The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment, degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provides response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Creates and maintains policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum.

SELF INS & SEC BOND Also includes Safety Programs and Security Maintenance accounts.

**Council Goal:**

088 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.

**Section 1: Scope**

Change in Demand Explanation  
 Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2019	Rationale FY 2019
Risk Management	SELF INS & SEC BOND (\$28,492)The request is to increase the insurance line item to match the existing one in next year’s projected quote. CITY ATTORNEY: The PCMC organization has grown significantly over the years and the need for a Legal Analyst derives from the increase in number of projects, contracts, and administration. The volume of work now requires a Legal Analyst to review substantively almost 600 contracts per year. -Reclass of Paralegal to Legal Analyst (up one grade): \$4,827	SELF INS: Non-discretionary. Insurance premiums need to be paid and budgeted correctly. CITY ATTORNEY: RT recommended based off of established need Reclass of Paralegal to Legal Analyst (up one grade): \$4,827
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>CITY ATTORNEY</b>						
Personnel	48,364	48,533	48,533	48,884		48,884
Materials	1,900	1,900	1,900	1,900		1,900
<b>Total CITY ATTORNEY</b>	<b>50,264</b>	<b>50,433</b>	<b>50,433</b>	<b>50,784</b>		<b>50,784</b>
<b>SELF INS &amp; SEC BOND</b>						
Materials	978,500	1,049,992	1,049,992	1,049,992	-885,556	164,436
<b>Total SELF INS &amp; SEC BOND</b>	<b>978,500</b>	<b>1,049,992</b>	<b>1,049,992</b>	<b>1,049,992</b>	<b>-885,556</b>	<b>164,436</b>
<b>WORKERS COMP</b>						
Materials	275,000	275,000	275,000	275,000		275,000
<b>Total WORKERS COMP</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>		<b>275,000</b>
<b>TOTAL</b>	<b>1,303,764</b>	<b>1,375,424</b>	<b>1,375,424</b>	<b>1,375,776</b>	<b>-885,556</b>	<b>490,220</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.3	0.3
Part Time	0.1	0.1
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

Level of Service  
 Risk Management Same Level of Service

	Quartile FY 2019	Score FY 2019
Risk Management	2	19.00

**Section 3: Basic Program Attributes**

<p><b>Community Served</b></p> <p>Program benefits/serves SOME portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b></p> <p>City provides program and program is currently being offered by other private businesses not within City limits</p>	<p><b>Mandated</b></p> <p>Program is required by Federal, State or County legislation</p>
---	---	---

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Provide training to all departments to keep any claims to a minimum.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Risk Management-CITY ATTORNEY'S OFFICE	Percent of incident claims investigated by staff.	0%	0%	0%	0%

**Description:**

CITY ATTORNEY The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

**Council Goal:**

081 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2019	Rationale FY 2019
Employment Review	The PCMC organization has grown significantly over the years and the need for a Legal Analyst derives from the increase in number of projects, contracts, and administration. The volume of work now requires a Legal Analyst to review substantively almost 600 contracts per year. -Reclass of Paralegal to Legal Analyst (up one grade): \$4,827	RT recommended based off of established need. Reclass of Paralegal to Legal Analyst (up one grade): \$4,827
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
CITY ATTORNEY						
Personnel	61,681	61,862	61,862	62,304	-24,668	37,636
Materials	1,899	1,899	1,899	1,899		1,899
Total CITY ATTORNEY	63,580	63,761	63,761	64,203	-24,668	39,535
<b>TOTAL</b>	<b>63,580</b>	<b>63,761</b>	<b>63,761</b>	<b>64,203</b>	<b>-24,668</b>	<b>39,535</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.4	0.4
Part Time	0.1	0.1
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

Level of Service

Employment Review Same Level of Service

	Quartile FY 2019	Score FY 2019
Employment Review	2	18.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Internal resources are less expensive than outside counsel

### Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Employment Review-CITY ATTORNEY'S OFFICE	Percent of employee contracts reviewed within three days.	100%	99%	99%	0%
Employment Review-CITY ATTORNEY'S OFFICE	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	100%	100%	100%	0%

**Description:**

CITY ATTORNEY Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

**Council Goal:**

080 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Fiscally and legally sound

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Contracts/Grants	The PCMC organization has grown significantly over the years and the need for a Legal Analyst derives from the increase in number of projects, contracts, and administration. The volume of work now requires a Legal Analyst to review substantively almost 600 contracts per year. - Reclass of Paralegal to Legal Analyst (up one grade): \$4,827	RT recommended based off of established need. Reclass of Paralegal to Legal Analyst (up one grade): \$4,827
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
CITY ATTORNEY						
Personnel	78,320	78,501	78,501	78,944	-24,959	53,984
Materials	2,218	2,218	2,218	2,218		2,218
<b>Total CITY ATTORNEY</b>	<b>80,538</b>	<b>80,719</b>	<b>80,719</b>	<b>81,162</b>	<b>-24,959</b>	<b>56,202</b>
<b>TOTAL</b>	<b>80,538</b>	<b>80,719</b>	<b>80,719</b>	<b>81,162</b>	<b>-24,959</b>	<b>56,202</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.5	0.5
Part Time	0.1	0.1
<b>TOTAL</b>	<b>0.5</b>	<b>0.5</b>

Level of Service

Contracts/Grants Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Contracts/Grants	3	16.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY ATTORNEY Advanced review minimizes future claims.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY ATTORNEY Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Contracts/Grants-CITY ATTORNEY'S OFFICE	Percent of contracts reviewed within 7 days.	100%	100%	100%	0%

**Description:**

BUDGET, DEBT & GRANTS The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

**Council Goal:**

085 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>BUDGET, DEBT &amp; GRANTS</b>						
Personnel	14,518	14,493	14,493	14,494	-3,834	10,660
Materials	1,291	1,291	1,291	1,291		1,291
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>15,809</b>	<b>15,784</b>	<b>15,784</b>	<b>15,785</b>	<b>-3,834</b>	<b>11,951</b>
<b>TOTAL</b>	<b>15,809</b>	<b>15,784</b>	<b>15,784</b>	<b>15,785</b>	<b>-3,834</b>	<b>11,951</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.1	0.1
Part Time		
<b>TOTAL</b>	<b>0.1</b>	<b>0.1</b>

**Level of Service**

Grant Administration Same Level of Service

	Quartile FY 2019	Score FY 2019
Grant Administration	3	16.25



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS Funding at a lower level would require that grant administration and reporting be handled at an individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Grant Administration-BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and POs processed)	0	0	0	0
Grant Administration-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Grants Coordination 'satisfactory' or above.	0%	89%	0%	0%

**Description:**

DENTAL SELF FUNDING The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

**Council Goal:**

062 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound This program provides a cheaper, more effective way of getting dental health insurance for employees. This allows the workforce to be more capable and engaged.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a NO change in demand Demand for Dental Care is relatively stable.

	Request FY 2019	Rationale FY 2019
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
DENTAL SELF FUNDING					
Materials	225,000	225,000	225,000	225,000	225,000
Total DENTAL SELF FUNDING	225,000	225,000	225,000	225,000	225,000
TOTAL	225,000	225,000	225,000	225,000	225,000

FTEs
Full Time
Part Time
TOTAL

Level of Service

Dental Self-Funding Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Dental Self-Funding	4	14.00

**Section 3: Basic Program Attributes**

Community Served

Program Benefits/Serves only a SMALL portion of the Community, but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

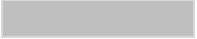
#### Section 4: Cost Savings / Innovation / Collaboration

DENTAL SELF FUNDING When the City began funding its own dental insurance, it saved the city about \$50,000 annually.

#### Section 5: Consequences of Funding Proposal at Lower Level

DENTAL SELF FUNDING If this program were funded at a lower level, there would not be as good of dental health insurance available to employees.

#### Section 6: Performance Measures



**Description:**

BUDGET, DEBT & GRANTS Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

**Council Goal:**

118 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
BUDGET, DEBT & GRANTS						
Personnel	54,179	53,871	53,871	53,875	-17,788	36,086
Materials	3,353	3,353	3,353	3,353		3,353
Total BUDGET, DEBT & GRANTS	57,532	57,224	57,224	57,228	-17,788	39,439
TOTAL	57,532	57,224	57,224	57,228	-17,788	39,439

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.4	0.4
Part Time		
TOTAL	0.4	0.4

Level of Service

Analysis Resource Same Level of Service

	Quartile FY 2019	Score FY 2019
Analysis Resource	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City Departments satisfied with analysis (based on Internal Service Survey).	0%	0%	0%	0%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of City departments satisfied with turnaround time (based on internal service survey).	0%	0%	0%	0%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of Policy Analysis as "satisfactory" or above.	0%	90%	0%	0%
Analysis Resource-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Budget Department as an Information Resource as "satisfactory" or above.	0%	96%	0%	0%

**Description:**

**STREET MAINTENANCE** This Program maintains City storm drain systems in order to minimize the addition of pollutants into stream water, and to minimize potential flooding.

**WATER OPERATIONS** This Program is responsible for meeting the requirements of the Utah MS4 permit. The City has currently been designated, but has not yet applied for coverage under the permit.

**Council Goal:**

Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Water Conservation

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	Demand has increased substantially as previously the City had not been mandated by the State to undertake this Clean Water Act obligation.

	Request FY 2019	Rationale FY 2019
Storm Water Utility	Decreased Misc. Contract Services by \$9,900 and Equipment and Manpower by \$11,100 to increase Software Licenses by \$10,000, and Postage by 11,000. There is no overall increase to the budget.	Recommended
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
	<b>STORM WATER OPER</b>				
Personnel	670,594	672,581	644,692	656,912	656,912
Materials	346,900	346,900	346,900	359,500	359,500
<b>Total STORM WATER OPER</b>	<b>1,017,494</b>	<b>1,019,481</b>	<b>991,592</b>	<b>1,016,412</b>	<b>1,016,412</b>

Expenditures		Dept Req	RT Rec	CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019
TOTAL	1,017,494	1,019,481	991,592	1,016,412	1,016,412

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	6.2	6.2
Part Time		
TOTAL	6.2	6.2

Level of Service

Storm Water Utility Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Storm Water Utility	1	28.50

**Section 3: Basic Program Attributes**

Community Served

Program Benefits/Serves the ENTIRE of the Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Storm Water-WATER OPERATIONS	Annually submit the Utah Pollutant Discharge Elimination System Storm Water Program MS4 Report form to the state	No	No	No	No

**Description:**

**STREET LIGHTS/SIGN** The Streets Department is responsible for the operation and maintenance of 836 City owned street lights and leases 128 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests. Challenges to this program are maintaining an aging lighting network, including fixtures, wiring, and coordinating repairs and maintenance with RMP.

**Council Goal:**

Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Well-Maintained Assets and Infrastructure** Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD).

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	Tot Rec Cost				
	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	FY 2019
<b>STREET MAINTENANCE</b>					
Personnel	121,643	122,025	122,025	125,907	125,907
Materials	24,687	24,687	24,687	33,238	33,238
<b>Total STREET MAINTENANCE</b>	<b>146,330</b>	<b>146,712</b>	<b>146,712</b>	<b>159,145</b>	<b>159,145</b>
<b>STREET LIGHTS/SIGN</b>					



Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
	Materials	186,100	186,100	186,100	181,300
Total STREET LIGHTS/SIGN	186,100	186,100	186,100	181,300	181,300
TOTAL	332,430	332,812	332,812	340,445	340,445

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	1.2	1.2
Part Time	0.1	0.1
TOTAL	1.3	1.3

Level of Service

Street Lights & Signs Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Street Lights & Signs	1	23.25

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

STREET LIGHTS/SIGN

Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.

## Section 5: Consequences of Funding Proposal at Lower Level

STREET LIGHTS/SIGN The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.

## Section 6: Performance Measures

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Street Lights & Signs-STREET MAINTENANCE	Percentage of city street lights operating.	0%	193%	0%	0%
Street Lights & Signs-STREET MAINTENANCE	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	0%	190%	0%	0%
Street Lights & Signs-STREET MAINTENANCE	Percentage of traffic control devices repaired within 30 days.	0%	200%	0%	0%
Street Lights & Signs-STREET MAINTENANCE	Percentage of signs inspected per year.	0%	200%	0%	0%

**Description:**

STREET MAINTENANCE Sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

**Council Goal:**

059 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
STREET MAINTENANCE					
Personnel	140,104	140,295	140,295	144,474	144,474
Materials	91,832	91,832	91,832	100,083	100,083
Total STREET MAINTENANCE	231,936	232,127	232,127	244,557	244,557
TOTAL	231,936	232,127	232,127	244,557	244,557

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.3	1.3
Part Time	0.1	0.1
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

**Level of Service**

Clean-up and Storm Drain Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Clean-up and Storm Drain	1	22.00

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves the ENTIRE Community and adds to their quality of life  
 City provides program and program is currently being offered by other private businesses not within City limits  
 Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**STREET MAINTENANCE** Loss Prevention: The Street Department has been to protect property from possible loss through during spring the. Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. An example of this is the program revamp of the spring clean-up program to a once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program. Option: Same LOS.

**Section 5: Consequences of Funding Proposal at Lower Level**

**STREET MAINTENANCE** The consequences of lowering the funding for this program include: reduced preventative maintenance, potential flooding, impacts to downstream water quality, impacts on the look, feel and cleanliness of Park City, and possible effects on the solid waste contract for Main Street. Proposed LOS: Same LOS.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Clean-up and Control-STREET MAINTENANCE	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	100%	100%	0%	0%
Clean-up and Control-STREET MAINTENANCE	Percentage of flood control devices inspected weekly from April 15 to June 15.	100%	100%	0%	0%
Clean-up and Control-STREET MAINTENANCE	Percentage of storm drain boxes cleaned annually.	65%	30%	0%	0%

**Description:**

ENGINEERING Provide project management to an assortment of projects including OTIS, CIP, Federal Funded projects, Walkability projects, large internal/complicated projects and Planning projects.

**Council Goal:**

068 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Engineering Project Management	Request an increase of \$35,000 to hire an expert consultant to evaluate a wildlife crossing across SR-224. This is a request that came through NTMP and needs more expertise than what is currently available in the Engineering Department or in the City. This is a one year request and if the project becomes real, will advance through the CIP process	Not recommended. Scored low.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>ENGINEERING</b>						
Personnel	291,506	289,915	289,915	289,934	-52,268	237,666
Materials	63,928	98,928	63,928	63,928		63,928

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
Total ENGINEERING	355,434	388,843	353,843	353,862	-52,268	301,594
TOTAL	355,434	388,843	353,843	353,862	-52,268	301,594

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.2	2.2
Part Time		
TOTAL	2.2	2.2

Level of Service

Engineering Project Management Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Engineering Project Management	2	20.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

ENGINEERING Lower level funding for project management would require the department to either shift the project workload to other teams, reduce the number of projects anticipated, work on the projects at a slower pace, or simply not continue with all of the OTIS, CIP, Federally Funded or other projects.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Engineering Project Management-ENGINEERING	Percent of construction projects "Substantially" completed within a construction season.	100%	100%	100%	0%

	Description	Actual	Actual	Target	Target
		FY	FY	FY	FY
		2016	2017	2018	2019
Engineering Project Management- ENGINEERING	Percent of public's construction concerns addressed within two weeks.	75%	70%	100%	0%



**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

**Council Goal:**

014 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4% Demand is increasing due to a number of new Capital projects being undertaken in the City.

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>BUDGET, DEBT &amp; GRANTS</b>						
Personnel	51,066	50,992	50,992	50,995	-22,526	28,469
Materials	433	433	433	433		433
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>51,499</b>	<b>51,425</b>	<b>51,425</b>	<b>51,428</b>	<b>-22,526</b>	<b>28,902</b>
<b>TOTAL</b>	<b>51,499</b>	<b>51,425</b>	<b>51,425</b>	<b>51,428</b>	<b>-22,526</b>	<b>28,902</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	0.4	0.4
Part Time		
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

Level of Service

Capital Budgeting Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Capital Budgeting	2	20.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses not within City limits

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Capital Budgeting-BUDGET, DEBT & GRANTS	Percent of months in which CIP budget monitoring was completed	0%	0%	0%	0%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the quality of Capital Project Monitoring 'satisfactory' or above.	0%	93%	0%	0%
Capital Budgeting-BUDGET, DEBT & GRANTS	Percentage of Internal Service Survey (ISS) respondents who rated the usefulness of Capital Project Monitoring 'satisfactory' or above.	0%	93%	0%	0%

**Description:**

FLEET SERVICES DEPT This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs. Includes fueling, preventative maintenance and repair services for a fleet of 251 vehicles\equipment. The fleet has continued to grow in number and technical complexity.

**Council Goal:**

057 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
FLEET SERVICES DEPT					
Personnel	964,546	966,094	966,490	996,803	996,803
Materials	1,597,620	1,597,620	1,597,620	1,597,620	1,597,620
Total FLEET SERVICES DEPT	2,562,166	2,563,714	2,564,110	2,594,423	2,594,423
<b>TOTAL</b>	<b>2,562,166</b>	<b>2,563,714</b>	<b>2,564,110</b>	<b>2,594,423</b>	<b>2,594,423</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	9.9	9.9
Part Time		
<b>TOTAL</b>	<b>9.9</b>	<b>9.9</b>

Level of Service

Fleet Management & Maintenance Same Level of Service

	Quartile FY 2019	Score FY 2019
Fleet Management & Maintenance	2	20.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

FLEET SERVICES DEPT Over the past 6 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs. Fleet growth in size and technical complexity now dictates the need to add an additional mechanic. Fleet Services continually reviews fleet utilization to identify opportunities to consolidate and reduce fleet vehicles while still meeting user need. The Marsac Motor Pool has significantly reduced fleet size and costs.

**Section 5: Consequences of Funding Proposal at Lower Level**

FLEET SERVICES DEPT Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and Council goals.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Fleet Management & Maintenance-FLEET SERVICES DEPT	Number of VEUs per mechanic (measured "vehicle equivalent units" to adjust for various equipment sizes).	26	0	26	0
Fleet Management & Maintenance-FLEET SERVICES DEPT	Customer Satisfaction from Internal Service Survey: Percentage of ratings satisfactory or above.	78%	0%	85%	0%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Product Quality from Internal Service Survey: Percentage of ratings satisfactory or above.	80%	0%	85%	0%
Fleet Management & Maintenance-FLEET SERVICES DEPT	Percentage of mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours)	78.7%	0%	80%	0%

**Description:**

TECHNICAL & CUSTOMER SERVICES Network Support manages network infrastructure and security across fifteen locations providing phone, data, Wi-Fi and remote access services. This includes support of datacenter operations and backup system support. This program also implements and supports technology projects.

**Council Goal:**

044 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Network Support	Personnel Request:1) IT Coordinator II: \$109,2682) Reclass of IT Coordinator II to III: \$5,728Other Requests (in order of priority):1) Isilon Module data storage- \$6,0002) ESA email filtering- \$2000, and HelpDesk management and automation software- \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) FBI/Homeland Security Subscription- \$12,0005) Latitude Geographic GeoCortex Essentials/Analytics maintenance- \$5,2006) Mobile Management Solution/Service- \$10,0007) Website Collaboration Tools- \$8,0008) Dropbox subscription- \$2,000-Closed Captioning services on the live stream audio during City Council and Planning Commission meetings-\$29,965	Recommendation based off of est need and prioritization of dept:1) Isilon Module data storage - \$6,0002) ESA email filtering - \$2000, and HelpDesk management and automation software - \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965 (total will be lowered by \$7,000 offset due to City Council switching over to Granicus software from MinuteTraq, and \$8,000 offset from Planning Dept chipping in to the cost, because Closed Captioning services would be used in Planning Commission meetings)*Additional savings from dropping 2 HR software systems next FY
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>TECHNICAL &amp; CUSTOMER SERVICES</b>						
Personnel	180,239	191,728	180,801	182,625	-53,497	129,128
Materials	74,694	101,194	74,694	74,694		74,694
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>254,933</b>	<b>292,922</b>	<b>255,495</b>	<b>257,319</b>	<b>-53,497</b>	<b>203,822</b>
<b>TOTAL</b>	<b>254,933</b>	<b>292,922</b>	<b>255,495</b>	<b>257,319</b>	<b>-53,497</b>	<b>203,822</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.2	1.2
Part Time		
<b>TOTAL</b>	<b>1.2</b>	<b>1.2</b>

Level of Service  
 Network Support Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Network Support	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES Network innovations include high-speed wireless links to the ice arena and water treatment plant. Security enhancements are being installed with redundant wireless connections to critical infrastructure. Fiber network and Wi-Fi expansion has also occurred at several facilities.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES Support reductions would reduce response times to support and project requests. Reductions will pose risks to proactively manage equipment, security, and updates. Network operations represents a critical component to the foundation of IT operations; should the level of funding be decreased into future years, there will be an increased level of risk, cost and downtime.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of network available for use or log in	0%	0%	100%	0%
Network Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with network support	0%	0%	100%	0%

**Description:**

STREET MAINTENANCE Streets Maintenance Team is responsible for maintaining 130 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

**Council Goal:**

Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req		RT Rec		CM REC	Tot Rec Cost
	FY 2018	FY 2019	FY 2019	FY 2019	FY 2019	FY 2019
<b>STREET MAINTENANCE</b>						
Personnel	315,334	319,853	305,908	314,313		314,313
Materials	180,038	180,038	180,038	188,589		188,589
<b>Total STREET MAINTENANCE</b>	<b>495,372</b>	<b>499,891</b>	<b>485,946</b>	<b>502,902</b>		<b>502,902</b>
<b>TOTAL</b>	<b>495,372</b>	<b>499,891</b>	<b>485,946</b>	<b>502,902</b>		<b>502,902</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	2.8	2.8
Part Time	0.2	0.2
<b>TOTAL</b>	<b>3.0</b>	<b>3.0</b>

**Level of Service**

Street & Sidewalk Maintenance Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Street & Sidewalk Maintenance	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves the ENTIRE Community and adds to their quality of life  
 City provides program and program is currently being offered by other private businesses not within City limits  
 Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**STREET MAINTENANCE** Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete- 58 -28 pavement design for Park City pavements. Industry trends are to move toward asphalt recycling and the possible use of pervious pavements. Currently we are using 15% recycled asphalt in our new asphalt mix.

**Section 5: Consequences of Funding Proposal at Lower Level**

**STREET MAINTENANCE** The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations. Proposed LOS: Same LOS

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Street & Sidewalk Maintenance-STREET MAINTENANCE	Percentage of potholes filled within 72 hours of receiving a complaint or service request.	100%	95%	0%	0%



	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Street & Sidewalk Maintenance-STREET MAINTENANCE	Tons of asphalt overlay applied to City streets.	5526	5600	0	0
Street & Sidewalk Maintenance-STREET MAINTENANCE	Square yards of slurry seal applied to City Streets	69320	106000	0	0
Street & Sidewalk Maintenance-STREET MAINTENANCE	Tons of crack seal applied to City streets	33	30	0	0

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities. Items include snow plowing, blowing and widening from 14 miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town stairs. The Fields Department is also responsible for the removal of snow from the artificial - turf field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations.

**Council Goal:**

Thriving Mountain Town

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-Maintained Assets and Infrastructure

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walkable & bike-able, supporting a world class resort destination.

**Section 1: Scope**

**Change in Demand**  
Program experiencing NO change in demand

**Explanation**

	Request FY 2019	Rationale FY 2019
Parks & Sidewalk Snow Removal		\$1,401 health ins tech adj
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>FIELDS</b>					
Personnel	72,307	72,727	72,727	76,090	76,090
Materials	14,428	14,428	14,428	20,926	20,926
<b>Total FIELDS</b>	<b>86,735</b>	<b>87,155</b>	<b>87,155</b>	<b>97,016</b>	<b>97,016</b>
<b>PARKS &amp; CEMETERY</b>					
Personnel	276,463	269,670	269,725	280,816	280,816
Materials	89,042	89,042	89,042	93,647	93,647
<b>Total PARKS &amp; CEMETERY</b>	<b>365,505</b>	<b>358,712</b>	<b>358,767</b>	<b>374,463</b>	<b>374,463</b>
<b>TOTAL</b>	<b>452,240</b>	<b>445,867</b>	<b>445,922</b>	<b>471,479</b>	<b>471,479</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	3.2	3.2
Part Time	0.2	0.2
<b>TOTAL</b>	<b>3.5</b>	<b>3.5</b>

**Level of Service**

Parks & Sidewalk Snow Removal Same Level of Service

	Quartile FY 2019	Score FY 2019
Parks & Sidewalk Snow Removal	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY

Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, service levels, and equipment availability while decreasing equipment downtime. Recent examples include the recent acquisition of additional snow blowing equipment. Industry trends are to move toward environmental deicers and specialized snow melting equipment.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY

The consequences of lowering the funding for this program include: a reduction in citizen and visitor safety, a decrease in convenience for pedestrian travel, and an increase slip and fall accidents. There would also be an increase in citizen and business owner complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
City Facility Snow Removal-PARKS & CEMETERY	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	90%	90%	90%	0%
Parks & Sidewalk Snow Removal- PARKS & CEMETERY	Percentage of sidewalks and stairs cleared of ice and snow within the next scheduled work shift (following the end of the storm)	0	90	90	90

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors. Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green".

**Council Goal:**

092 Engaged & Effective Government & Citizenry

**Desired Outcome:**

*Criteria for Meeting Desired Outcome*

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

	Request FY 2019	Rationale FY 2019
Janitorial Services	The contract positions \$87,163 are so that replacements can be trained for four positions that are retiring from Building Maintenance. \$18k is an increase to pay for an HVAC maintenance package instead of paying an invoice every time a service is requested. \$10k is for an increase in cost of cleaning supplies on Main St during special events. \$63k is to budget up the contract services line to cover the amount in the cleaning contract.	Recommendation based off of est need. Contract pos. will help with multiple retirements in future years. One new Building Maint III Contract position in FY19: \$28,764 Increase in Special Events/Cleaning costs: \$10,000 Cleaning Contract: \$35,000
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
BLDG MAINT ADM					
Personnel	142,637	164,764	142,973	142,993	142,993
Materials	323,920	392,420	364,420	364,420	364,420
Total BLDG MAINT ADM	466,557	557,184	507,393	507,413	507,413
<b>TOTAL</b>	466,557	557,184	507,393	507,413	507,413

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.5	1.5
Part Time		
<b>TOTAL</b>	1.5	1.5

Level of Service  
Janitorial Services Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Janitorial Services	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Janitorial Services-BLDG MAINT ADM	Percentage of City buildings cleaned based on weekly schedule.	0%	0%	100%	0%

**Description:**

TECHNICAL & CUSTOMER SERVICES Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. This program was created to accurately represent spending for communication services for organizational objectives.

**Council Goal:**

087 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14% As more services are reliant on internet access for both internal and external operations, IT has increased the bandwidth and enhanced network redundancy to support this demand.

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
TECHNICAL & CUSTOMER SERVICES						
Personnel	48,228	48,363	48,363	50,540	-25,590	24,950
Materials	91,400	91,400	91,400	91,400		91,400
Total TECHNICAL & CUSTOMER SERVICES	139,628	139,763	139,763	141,940	-25,590	116,350
TOTAL	139,628	139,763	139,763	141,940	-25,590	116,350

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.3	0.3
Part Time	0.4	0.4
TOTAL	0.6	0.6

Level of Service

IT Utilities Same Level of Service

	Quartile FY 2019	Score FY 2019
IT Utilities	2	18.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

City provides program and program is currently offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Communication bills are reviewed regularly and services are cancelled or upgraded as necessary.

### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduced funding of communication utilities would result in reduced services levels. This includes: slower circuit performance; elimination of redundant failover backup links, reduced phone and internet services.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	0%	100%	0%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	0%	0%	100%	0%
IT Customer Service-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Front Desk	0%	0%	0%	0%

**Description:**

BLDG The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City MAINT ADM building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

**Council Goal:**

064 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

Change in Demand Explanation  
 Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Building Repairs and Maintenance	The contract positions \$87,163 are so that replacements can be trained for four positions that are retiring from Building Maintenance. \$18k is an increase to pay for an HVAC maintenance package instead of paying an invoice every time a service is requested. \$10k is for an increase in cost of cleaning supplies on Main St during special events. \$63k is to budget up the contract services line to cover the amount in the cleaning contract.	Recommendation based off of est need. Contract pos. will help with multiple retirements in future years. One new Building Maint III Contract position in FY19: \$28,764 Increase in Special Events/Cleaning costs: \$10,000 Cleaning Contract: \$35,000
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>BLDG MAINT ADM</b>						
Personnel	331,657	384,761	361,227	361,278	-75,878	285,399
Materials	152,845	170,845	152,845	152,845		152,845
<b>Total BLDG MAINT ADM</b>	<b>484,502</b>	<b>555,606</b>	<b>514,072</b>	<b>514,123</b>	<b>-75,878</b>	<b>438,244</b>
<b>MARSAC-SWEDE CONDO HOA</b>						
Materials	13,000	13,000	13,000	13,000		13,000
<b>Total MARSAC-SWEDE CONDO HOA</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>		<b>13,000</b>
<b>TOTAL</b>	<b>497,502</b>	<b>568,606</b>	<b>527,072</b>	<b>527,123</b>	<b>-75,878</b>	<b>451,244</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	3.4	3.4
Part Time		
<b>TOTAL</b>	<b>3.4</b>	<b>3.4</b>

Level of Service  
 Building Repairs and Maintenance Same Level of Service



	Quartile	Score
	FY 2019	FY 2019
Building Repairs and Maintenance	2	17.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

**Reliance on City**

City provides program and program is currently offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG "Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of MAINT facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of ADM building components through preventative maintenance. Industry trends are to move towards "greener" technologies.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, MAINT and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due ADM to established expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Building Repairs and Maintenance - BLDG MAINT ADM	Percent of building repairs made within 30 days of receiving a complaint or request for service.	0%	0%	94%	0%
Building Repairs and Maintenance- BLDG MAINT ADM	Percentage of all city buildings inspected weekly.	0%	0%	92%	0%

**Description:**

TECHNICAL & CUSTOMER SERVICES Software and hardware maintenance contracts represent a significant way to minimize risk and downtime of equipment and software. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. This program covers the following software and equipment: (1) Enterprise software (financial, time-keeping, office productivity suites, virtualization, work-order systems), (2) Antivirus & security, (3) Network & phone, (4) Server & storage systems, (5) Cloud based services, (6) Data room cooling and power.

**Council Goal:**

083 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Software Maintenance/Upgrades	Personnel Request:1) IT Coordinator II: \$109,2682) Reclass of IT Coordinator II to III: \$5,728Other Requests (in order of priority):1) Isilon Module data storage- \$6,0002) ESA email filtering- \$2000, and HelpDesk management and automation software- \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) FBI/Homeland Security Subscription- \$12,0005) Latitude Geographic GeoCortix Essentials/Analytics maintenance- \$5,2006) Mobile Management Solution/Service- \$10,0007) Website Collaboration Tools- \$8,0008) Dropbox subscription- \$2,000-Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965	Recommendation based off of est need and prioritization of dept:1) Isilon Module data storage - \$6,0002) ESA email filtering - \$2000, and HelpDesk management and automation software - \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965 (total will be lowered by \$7,000 offset due to City Council switching over to Granicus software from MinuteTraq, and \$8,000 offset from Planning Dept chipping in to the cost, because Closed Captioning services would be used in Planning Commission meetings)*Additional savings from dropping 2 HR software systems next FY
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>TECHNICAL &amp; CUSTOMER SERVICES</b>					
Personnel	45,426	56,418	45,492	47,494	47,494
Materials	260,289	295,289	295,289	295,289	283,254
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>305,715</b>	<b>351,707</b>	<b>340,781</b>	<b>342,783</b>	<b>330,748</b>
<b>TOTAL</b>	<b>305,715</b>	<b>351,707</b>	<b>340,781</b>	<b>342,783</b>	<b>330,748</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.4	0.4
Part Time	0.0	0.0
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

Level of Service  
 Software Maintenance/Upgrades Same Level of Service

	Quartile FY 2019	Score FY 2019
Software Maintenance/Upgrades	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

Savings from reducing the level of support provided by vendors has been maximized in past years. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Reduced funding would increase risk and recovery time should a "downtime" event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of maintenance contracts on critical systems	0%	0%	100%	0%
Software Maintenance/Upgrades-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	0%	0%	0%	0%

**Description:**

TECHNICAL & CUSTOMER SERVICES System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 100 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.

**Council Goal:**

084 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Systems Support	Personnel Request:1) IT Coordinator II: \$109,2682) Reclass of IT Coordinator II to III: \$5,728Other Requests (in order of priority):1) Isilon Module data storage- \$6,0002) ESA email filtering- \$2000, and HelpDesk management and automation software- \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) FBI/Homeland Security Subscription- \$12,0005) Latitude Geographic GeoCortix Essentials/Analytics maintenance- \$5,2006) Mobile Management Solution/Service- \$10,0007) Website Collaboration Tools- \$8,0008) Dropbox subscription- \$2,000-Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965	Recommendation based off of est need and prioritization of dept:1) Isilon Module data storage - \$6,0002) ESA email filtering - \$2000, and HelpDesk management and automation software - \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965 (total will be lowered by \$7,000 offset due to City Council switching over to Granicus software from MinuteTraq, and \$8,000 offset from Planning Dept chipping in to the cost, because Closed Captioning services would be used in Planning Commission meetings)*Additional savings from dropping 2 HR software systems next FY
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
TECHNICAL & CUSTOMER SERVICES						
Personnel	185,927	197,482	186,555	188,380	-58,390	129,990
Materials	91,632	99,632	91,632	91,632		99,632
Total TECHNICAL & CUSTOMER SERVICES	277,559	297,114	278,187	280,012	-58,390	229,622
TOTAL	277,559	297,114	278,187	280,012	-58,390	229,622

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.3	1.3
Part Time		
TOTAL	1.3	1.3

Level of Service  
 Systems Support Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Systems Support	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES This past year includes significant RFP and project participation with library projects, parking systems, security camera upgrades, phone system upgrades, and police body-cameras server.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with system support	0%	0%	100%	0%
Systems Support-TECHNICAL & CUSTOMER SERVICES	Percent of systems / servers available for use or log in	0%	0%	100%	0%

**Description:**

**Council Goal:**

097 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures
TOTAL

FTEs
Full Time
Part Time
TOTAL

Level of Service

	Quartile FY 2019	Score FY 2019
Golf Course Maintenance	3	15.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

**Description:**

BLDG MAINT ADM Items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.

**Council Goal:**

125 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
BLDG MAINT ADM					
Personnel	13,340	13,340	13,340	13,341	13,341
Materials	204,520	204,520	204,520	206,720	206,720
Total BLDG MAINT ADM	217,860	217,860	217,860	220,061	220,061
<b>TOTAL</b>	<b>217,860</b>	<b>217,860</b>	<b>217,860</b>	<b>220,061</b>	<b>220,061</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.1	0.1
Part Time		
<b>TOTAL</b>	<b>0.1</b>	<b>0.1</b>

Level of Service

Utilities Same Level of Service

	Quartile FY 2019	Score FY 2019
Utilities	3	15.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In addition, opportunities exist in futures with building components. "Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: reduced comfort level in City facilities which may impact employee productivity.

**Section 6: Performance Measures**

Description		Actual	Actual	Target	Target
-		FY 2016	FY 2017	FY 2018	FY 2019
Utilities-BLDG MAINT ADM	Perf Meas for Utilities - Building Maint.	0	0	0	0



**Description:**

SWEDE ALLEY PARKING STRUCT. Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway.

**Council Goal:**

Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
SWEDE ALLEY PARKING STRUCT.					
Materials	55,764	55,764	55,764	48,525	48,525
Total SWEDE ALLEY PARKING STRUCT.	55,764	55,764	55,764	48,525	48,525
TOTAL	55,764	55,764	55,764	48,525	48,525

FTEs
Full Time
Part Time
TOTAL

Level of Service

Swede Alley Parking Structure Same Level of Service

	Quartile FY 2019	Score FY 2019
Swede Alley Parking Structure	4	14.25

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves SOME portion of the Community and adds to their quality of life City provides program and program is currently being offered by other private businesses not within City limits Recommended by national professional organization to meet published standards or as a best practice

#### Section 4: Cost Savings / Innovation / Collaboration

SWEDE ALLEY "Collaboration/ Innovation": Being in the Operations Division of Public Works, the Streets Department has a primary  
 PARKING Maintenance and service function in supporting our parking structures.  
 STRUCT.

#### Section 5: Consequences of Funding Proposal at Lower Level

SWEDE ALLEY The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative  
 PARKING maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established  
 STRUCT. community expectations.

#### Section 6: Performance Measures

	Description -	Actual FY 2017
Swede Alley Parking Structure-FLEET	Percentage of structural surveys conducted every 3 years.	33.33
Swede Alley Parking Structure-FLEET	Percentage of monthly inspections conducted on lighting systems	100

**Description:**

GOLF MAINTENANCE The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

**Council Goal:**

Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
GOLF MAINTENANCE					
Personnel	500,924	505,949	505,949	535,754	535,754
Materials	281,035	281,035	281,035	288,468	288,468
Total GOLF MAINTENANCE	781,959	786,984	786,984	824,222	824,222
TOTAL	781,959	786,984	786,984	824,222	824,222

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	2.0	2.0
Part Time	7.0	7.0
<b>TOTAL</b>	<b>9.0</b>	<b>9.0</b>

**Level of Service**

Golf Maintenance Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Golf Maintenance	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

**Reliance on City**

**Mandated**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

**GOLF MAINTENANCE** Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase 5 hybrid greens and 2 hybrid fairway mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

**Section 5: Consequences of Funding Proposal at Lower Level**

**GOLF MAINTENANCE** The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
	-				
Golf Maintenance-GOLF MAINTENANCE	Percent of scheduled restroom cleanings completed.	100%	100%	100%	100%
Golf Maintenance-GOLF MAINTENANCE	Percent of mowing completed per schedule	100%	100%	100%	100%
Golf Maintenance-GOLF MAINTENANCE	Percent of irrigation mainlines repaired within 72 hours.	100%	100%	100%	100%
Golf Maintenance-GOLF MAINTENANCE	Percentage of Trees Pruned per Season	30%	30%	25%	25%

**Description:**

PC MARC Currently staff is available 7 days a week for cemetery emergencies. We have begun selling plaques for the Memorial Wall.

PARKS & CEMETERY The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services. Recreation: The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments.

**Council Goal:**

Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Citizen Wellbeing Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>PC MARC</b>						
Personnel	18,338	18,187	18,187	18,189		18,189
<b>Total PC MARC</b>	<b>18,338</b>	<b>18,187</b>	<b>18,187</b>	<b>18,189</b>		<b>18,189</b>
<b>RECREATION PROGRAMS</b>						
Personnel	21,498	21,498	21,498	21,500		21,500
<b>Total RECREATION PROGRAMS</b>	<b>21,498</b>	<b>21,498</b>	<b>21,498</b>	<b>21,500</b>		<b>21,500</b>
<b>PARKS &amp; CEMETERY</b>						

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
	Personnel	77,906	79,081	79,136	82,593	
Materials	21,240	21,240	21,240	25,845		25,845
Total PARKS & CEMETERY	99,146	100,321	100,376	108,438		108,438
TOTAL	138,982	140,006	140,061	148,126		148,126

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	1.1	1.1
Part Time	0.2	0.2
TOTAL	1.2	1.2

Level of Service

Cemetery Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Cemetery	4	12.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PC MARC The construction of the Memorial Wall will allow residents to be memorialized in the cemetery without having to purchase a plot.

PARKS & CEMETERY Collaboration - Being in the Public Works Division, the Parks Department has a primarily maintenance and interment function in supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional cemetery will relieve some pressure on the Park City Cemetery.

**Section 5: Consequences of Funding Proposal at Lower Level**

PC MARC See below

PARKS & CEMETERY The consequences of lowering the funding for this program include reductions in: turf & tree quality, preventative maintenance, and response time after the burial services. There would also be an increase in citizen complaints due to established community expectations. The paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri during regular business hours.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Cemetery-PARKS & CEMETERY	Percent of internments completed on time.	100%	100%	100%	0%

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Items included in this program are: sweeping and trash removal service along sidewalks, bike paths, City facilities, Parks and right-of ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities.

**Council Goal:**

Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Trash Clean-Up		\$1,401 health ins tech adj
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>FIELDS</b>					
Personnel	24,102	24,242	24,242	25,363	25,363
Materials	2,406	2,406	2,406	5,142	5,142
<b>Total FIELDS</b>	<b>26,508</b>	<b>26,648</b>	<b>26,648</b>	<b>30,505</b>	<b>30,505</b>



Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>PARKS &amp; CEMETERY</b>					
Personnel	113,681	115,310	115,366	118,275	118,275
Materials	29,795	29,795	29,795	32,865	32,865
<b>Total PARKS &amp; CEMETERY</b>	<b>143,476</b>	<b>145,105</b>	<b>145,161</b>	<b>151,140</b>	<b>151,140</b>
<b>TOTAL</b>	<b>169,985</b>	<b>171,754</b>	<b>171,809</b>	<b>181,645</b>	<b>181,645</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.9	0.9
Part Time	1.2	1.2
<b>TOTAL</b>	<b>2.1</b>	<b>2.1</b>

**Level of Service**

Trash Clean-Up Same Level of Service

	Quartile FY 2019	Score FY 2019
Trash Clean-Up	4	11.50

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life City provides program and program is currently being offered by other private businesses within City limits Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, environmental stewardship, and service levels. Recent examples include: expanded recycling program throughout town. Industry trends are to move toward a higher degree of recycling.

**Section 5: Consequences of Funding Proposal at Lower Level**

FIELDS

PARKS & The consequences of lowering the funding for this program include: less preventative maintenance impacting the look, feel and

CEMETERY cleanliness of Park City. A reduction in funding may also affect the overall recycling program.

**Section 6: Performance Measures**

Vol. II Page 280

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Trash Clean-Up-PARKS & CEMETERY	Percentage of trash containers checked daily (during summer season)	90%	90%	90%	90%

**Description:**

ELECTIONS This includes all materials necessary to conduct an election as well as costs for election judges.

**Council Goal:**

002 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government      Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

**Section 1: Scope**

Change in Demand	Explanation
Program Experiencing a MODEST increase in demand of 5% to 14%	This is the off-year for elections, so the demand for this program is significantly less.

	Request FY 2019	Rationale FY 2019
Elections	Elections: Decrease because no election this year.	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>CITY MANAGER</b>					
Personnel	9,889	9,627	9,627	10,114	10,114
<b>Total CITY MANAGER</b>	<b>9,889</b>	<b>9,627</b>	<b>9,627</b>	<b>10,114</b>	<b>10,114</b>
<b>ELECTIONS</b>					
Materials	13,500	500	500	500	500

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
Total ELECTIONS	13,500	500	500	500	500
<b>TOTAL</b>	<b>23,389</b>	<b>10,127</b>	<b>10,127</b>	<b>10,614</b>	<b>10,614</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.1	0.1
Part Time		
<b>TOTAL</b>	<b>0.1</b>	<b>0.1</b>

Level of Service

Elections Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Elections	1	25.00

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

ELECTIONSPartnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

**Section 5: Consequences of Funding Proposal at Lower Level**

ELECTIONSElections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Elections-CITY MANAGER	Deadline was met for noticing the election.	No	No	No	No

	Description	Actual	Actual	Target	Target
	-	FY 2016	FY 2017	FY 2018	FY 2019
Elections-CITY MANAGER	Election results were delivered to the County within the specified timeline.	No	No	No	No

**Description:**

CITY MANAGER Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager. Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager.

**Council Goal:**

010 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
CITY MANAGER						
Personnel	130,325	130,864	130,864	132,848	-13,590	119,258
Materials	8,251	8,251	8,251	8,251		8,251
Total CITY MANAGER	138,576	139,115	139,115	141,099	-13,590	127,509
<b>TOTAL</b>	<b>138,576</b>	<b>139,115</b>	<b>139,115</b>	<b>141,099</b>	<b>-13,590</b>	<b>127,509</b>

FTEs	Budget FTEs	
	FY 2019	FY 2020
Full Time	1.0	1.0
Part Time		
<b>TOTAL</b>	<b>1.0</b>	<b>1.0</b>

Level of Service

City Recorder      Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
City Recorder	1	23.50

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER      Good succession planning is usual in any organization, and our efforts to ensure consistency in the high level of service provided by the Executive Team could be viewed as innovative. Ensuring that the team is functioning at the highest level is important.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER Funding requests are to provide the same level of service.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
City Recorder-CITY MANAGER	Epackets & website postings by EOD Monday and packets distributed by end of day Monday.	100%	0%	0%	0%
City Recorder-CITY MANAGER	Two week turn around for Council minutes	90%	90%	0%	0%

**Description:**

LIBRARY The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

**Council Goal:**

018 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Arts & Culture Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14% This department is seeing the same growth as others, but we need funding in the other programs to meet strong demand for programming, collections, personnel, software, and computers.

	Request FY 2019	Rationale FY 2019
Circulation Services	\$230K for Library Clerk, PT Community Engagement Library Assistant to FTR, 2 Library Aides, Youth/Teen Library Assistant, bank fees, library materials/books, programs/special events, other materials/supplies	\$62K for Community Engagement Library Assistant reclass from PT, bank fees, library materials/books, other materials/supplies
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>LIBRARY</b>						
Personnel	299,443	298,884	286,435	291,363		291,363



Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
Materials	53,978	54,825	43,817	44,672	-8,100	36,572
Total LIBRARY	353,421	353,709	330,252	336,035	-8,100	327,935
TOTAL	353,421	353,709	330,252	336,035	-8,100	327,935

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.0	2.0
Part Time	2.2	2.2
TOTAL	4.3	4.3

Level of Service

Circulation Services Same Level of Service

	Quartile FY 2019	Score FY 2019
Circulation Services	2	18.50

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Less community impact without development and growth as a 21st Century Library.

## Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017
	-		
Circulation Services-LIBRARY	Annual visits per capita.	20	21.1
Circulation Services-LIBRARY	Circulation per capita (annual measure only)	12.44	13.6

**Description:**

COMMUNITY ENGAGEMENT This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan. The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Enhanced Level for Service.

**Council Goal:**

067 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The \$6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
COMMUNITY ENGAGEMENT						
Personnel	80,795	79,639	79,639	79,614	-8,841	70,774
Total COMMUNITY ENGAGEMENT	80,795	79,639	79,639	79,614	-8,841	70,774
TOTAL	80,795	79,639	79,639	79,614	-8,841	70,774

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

Level of Service

Emergency Communications Same Level of Service

	Quartile FY 2019	Score FY 2019
Emergency Communications	2	17.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**COMMUNITY ENGAGEMENT**

Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communications staffing level. Emergency communications staff provide cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.

**Section 5: Consequences of Funding Proposal at Lower Level**

**COMMUNITY ENGAGEMENT**

With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Emergency Communications-COMMUNITY ENGAGEMENT	Percent of households who rate their level of emergency preparedness as "fully or somewhat prepared."	0%	0%	0%	0%
Emergency Communications-COMMUNITY ENGAGEMENT	Percent of respondents who rate the City's emergency preparedness as "good" or "excellent."	0%	0%	0%	0%

**Description:**

LIBRARY Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and Wi-Fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

**Council Goal:**

022 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

**Section 1: Scope**

Change in Demand

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

Personnel is the biggest need in the Technical Services Program. This department catalogs and prepares all new materials for the public and currently has a 3 month backlog. There is a deficit of 14,203 hours per year in staffing to handle an additional 16,789 items coming into the Library each year. Returned books are not getting back to the shelf in the desired 1-3 day period, which makes finding and helping the community difficult as we respond to their information needs. With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Library Services. We have no funding for phones currently. All library departments depend on software to provide service, and costs for those resources are continually rising. Collection use went up by 13,377 and, in addition, there are a large number of titles that need replacing due to increased usage.

	Request FY 2019	Rationale FY 2019
Technical Services	\$230K for Library Clerk, PT Community Engagement Library Assistant to FTR, 2 Library Aides, Youth/Teen Library Assistant, bank fees, library materials/books, programs/special events, other materials/supplies	\$62K for Community Engagement Library Assistant reclass from PT, bank fees, library materials/books, other materials/supplies
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>LIBRARY</b>						
Personnel	295,140	376,640	292,209	296,241		296,241
Materials	37,138	41,193	41,193	41,913	-5,400	36,513
<b>Total LIBRARY</b>	<b>332,278</b>	<b>417,833</b>	<b>333,402</b>	<b>338,154</b>	<b>-5,400</b>	<b>332,754</b>
<b>TOTAL</b>	<b>332,278</b>	<b>417,833</b>	<b>333,402</b>	<b>338,154</b>	<b>-5,400</b>	<b>332,754</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.1	2.1
Part Time	2.1	2.1
<b>TOTAL</b>	<b>4.2</b>	<b>4.2</b>

	Quartile	Score
	FY 2019	FY 2019
Technical Services	2	18.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Negative impacts of not being approved for the personnel requests include the library not being equipped to provide services in a timely and cost-effective fashion. Deliverables are suffering. The library cannot provide books and new materials into the community's hands effectively. In addition, because our librarians and library assistants are taking on Clerk tasks their ability to produce work such as programs for kids, teens, Spanish-speakers, adult & seniors, computer trainings are inhibited and such jobs computers updates are not being managed, which does not provide 21st Century Service to the public. Inability for staff to attend conferences, meetings, and hold memberships at a professional level to keep up 21st Century Library standards

**Section 6: Performance Measures**

	Description	Actual FY 2016
Technical Services LIBRARY	Annual number of in-library Wi-Fi logins.	40089
Technical Services-LIBRARY	Annual number of web hits.	195755

**Description:**

LIBRARY Current Park City Library Cards are provided free of charge for those who reside in Summit County under the age of 19, or until the student is living outside of the Park City limits. Continuation of this program is desired.

**Council Goal:**

025 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Regional Collaboration Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

**Section 1: Scope**

Change in Demand Explanation

Program Experiencing a NO change in demand

	Request FY 2019	Rationale FY 2019
Reciprocal Borrowing	\$230K for Library Clerk, PT Community Engagement Library Assistant to FTR, 2 Library Aides, Youth/Teen Library Assistant, bank fees, library materials/books, programs/special events, other materials/supplies	\$62K for Community Engagement Library Assistant reclass from PT, bank fees, library materials/books, other materials/supplies
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>LIBRARY</b>					
Personnel	10,477	14,254	11,897	12,322	12,322
Materials	7,408	7,408	7,021	7,156	7,156
<b>Total LIBRARY</b>	<b>17,885</b>	<b>21,662</b>	<b>18,918</b>	<b>19,478</b>	<b>19,478</b>
<b>TOTAL</b>	<b>17,885</b>	<b>21,662</b>	<b>18,918</b>	<b>19,478</b>	<b>19,478</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.1	0.1
Part Time	0.0	0.0
<b>TOTAL</b>	<b>0.2</b>	<b>0.2</b>

Level of Service

Reciprocal Borrowing Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Reciprocal Borrowing	3	17.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County no longer contributed funds after FY 2013.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY Library would not be able to continue LOS and growth of free cards to the 324 kids ages 5-18 who reside in Summit County outside of the Park City limits.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017
	-		
Reciprocal Borrowing-LIBRARY	Number of Reciprocal Borrowing Cards issued annually.	357	263
Reciprocal Borrowing-LIBRARY	Number of checkouts by Reciprocal Borrowing Card holders annually.	7959	8618



**Description:**

LIBRARY Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

**Council Goal:**

020 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Vibrant Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District) 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

**Section 1: Scope**

Change in Demand

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

With the help of additional staff, we will be able to maintain the current level of service with the growing usage. In addition, more funds are needed for professional development resources for staff to keep them trained in cutting-edge 21st Century Library Services. We have no funding for phones currently. All library departments depend on software to provide service, and costs for those resources are continually rising. Collection use went up by 13,377 and, in addition, there are a large number of titles that need replacing due to increased usage. Programming demand has increased and bringing authors and other presenters has become expensive. The YouCreate Lab has needs for new technology and while maintaining current resources.

	Request FY 2019	Rationale FY 2019
Adult Services	\$230K for Library Clerk, PT Community Engagement Library Assistant to FTR, 2 Library Aides, Youth/Teen Library Assistant, bank fees, library materials/books, programs/special events, other materials/supplies	\$62K for Community Engagement Library Assistant reclass from PT, bank fees, library materials/books, other materials/supplies
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>LIBRARY</b>						
Personnel	140,006	143,410	141,054	147,153		147,153
Materials	125,536	151,035	122,638	124,438	-8,100	116,338
Total LIBRARY	265,542	294,445	263,692	271,591	-8,100	263,491
<b>TOTAL</b>	265,542	294,445	263,692	271,591	-8,100	263,491

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.3	1.3
Part Time	0.1	0.1
<b>TOTAL</b>	1.3	1.3

Level of Service

Adult Services Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Adult Services	3	16.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

LIBRARY Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

**Section 5: Consequences of Funding Proposal at Lower Level**

LIBRARY If staff is unable to receive additional training, they will be unable to provide a high level of service to library users and unable to complete the visual media lab project. Without the additional funds for materials, including those needed for library expansion and 21st Century Development, the library will not be able to keep up with demand for materials and resources. In addition, the library will have to reduce electronic resources due to cost. At this time, it is impossible to re-allocate funds from print materials to technology because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 97% of books on CD, 95% of large print, 97% of DVDs, and 94% of Fiction that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017
	-		
Adult Services-LIBRARY	Number of people served by Adult programs and outreach annually.	2598	4416
Adult Services-LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita	14.93	14

**Description:**

TECHNICAL & CUSTOMER SERVICES www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive automatic email notifications for a variety of City topics.

**Council Goal:**

069 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Citizen Engagement The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2019	Rationale FY 2019
Website	Personnel Request: 1) IT Coordinator II: \$109,2682) Reclass of IT Coordinator II to III: \$5,728 Other Requests (in order of priority): 1) Isilon Module data storage- \$6,0002) ESA email filtering- \$2000, and HelpDesk management and automation software- \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) FBI/Homeland Security Subscription- \$12,0005) Latitude Geographic GeoCortix Essentials/Analytics maintenance- \$5,2006) Mobile Management Solution/Service- \$10,0007) Website Collaboration Tools- \$8,0008) Dropbox subscription- \$2,000-Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>TECHNICAL &amp; CUSTOMER SERVICES</b>						
Personnel	81,881	82,372	82,302	86,196	-16,910	69,286
Materials	26,325	34,325	26,325	26,325		34,325
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>108,206</b>	<b>116,697</b>	<b>108,627</b>	<b>112,521</b>	<b>-16,910</b>	<b>103,611</b>
<b>TOTAL</b>	<b>108,206</b>	<b>116,697</b>	<b>108,627</b>	<b>112,521</b>	<b>-16,910</b>	<b>103,611</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.7	0.7
Part Time		
<b>TOTAL</b>	<b>0.7</b>	<b>0.7</b>

Level of Service

Website Same Level of Service

	Quartile FY 2019	Score FY 2019
Website	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Website-TECHNICAL & CUSTOMER SERVICES	Annual Website trainings offered to department liaisons	0	0	2	0
Website-TECHNICAL & CUSTOMER SERVICES	Percent of problem work-orders resolution with 4 hour response time	0%	0%	100%	0%

**Description:**

CITY MANAGER Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

**Council Goal:**

099 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Regional Collaboration Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
CITY MANAGER						
Personnel	76,622	76,948	76,948	80,212	-8,594	71,618
Materials	28,202	28,202	28,202	28,202		28,202
Total CITY MANAGER	104,824	105,150	105,150	108,414	-8,594	99,820
TOTAL	104,824	105,150	105,150	108,414	-8,594	99,820

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.4	0.4
Part Time		
TOTAL	0.4	0.4

Level of Service  
Legislative Liaison Same Level of Service

	Quartile FY 2019	Score FY 2019
Legislative Liaison	3	15.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017
Legislative Liaison-CITY MANAGER	Number of legislative updates given to Council.	6	6

**Description:**

CITY COUNCIL Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah.

CITY MANAGER Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.

ENVIRONMENTAL SUSTAINABILITY The Regional Community Development Director represents the City on regional collaboration efforts.

**Council Goal:**

029 Engaged & Effective Government & Citizenry

**Desired Outcome:**

*Criteria for Meeting Desired Outcome*

Transparent Government City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. Municipalities are required to publish legal notices, which consist of agendas, public hearings, and publication of ordinance approvals. The budget request reflects actual expenditures for these notices.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>CITY COUNCIL</b>						
Personnel	146,156	146,156	146,156	146,156	-9,562	136,594
Materials	38,725	38,725	38,725	38,725		38,725
<b>Total CITY COUNCIL</b>	<b>184,881</b>	<b>184,881</b>	<b>184,881</b>	<b>184,881</b>	<b>-9,562</b>	<b>175,319</b>
<b>CITY MANAGER</b>						
Personnel	66,191	66,414	66,414	70,048	-9,562	60,486
Materials	7,118	7,118	7,118	7,118		7,118
<b>Total CITY MANAGER</b>	<b>73,309</b>	<b>73,532</b>	<b>73,532</b>	<b>77,166</b>	<b>-9,562</b>	<b>67,604</b>
<b>ENVIRONMENTAL SUSTAINABILITY</b>						
Materials	58,050	58,050	58,050	58,050		58,050
<b>Total ENVIRONMENTAL SUSTAINABILITY</b>	<b>58,050</b>	<b>58,050</b>	<b>58,050</b>	<b>58,050</b>		<b>58,050</b>
<b>CONTINGENCY/GENERAL</b>						
Materials	50,000	50,000	50,000	75,000		75,000
<b>Total CONTINGENCY/GENERAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>75,000</b>		<b>75,000</b>
<b>TOTAL</b>	<b>366,241</b>	<b>366,464</b>	<b>366,464</b>	<b>395,097</b>	<b>-19,124</b>	<b>375,973</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.4	0.4
Part Time		
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

Level of Service

Policy Creation & Implementation Same Level of Service

	Quartile FY 2019	Score FY 2019
Policy Creation & Implementation	2	19.50

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY COUNCIL	Partnerships with Utah League of Cities and Towns provide Park City the services of a skilled team of professional to assist with creation of policies and also provide significant support at the state legislative level. Reduced funding could prevent the City from participating in this valuable partnership. Reduced funding for Legal Notices would lessen the City's ability to comply with legal requirements of the Utah State Code.
CITY MANAGER	Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.
ENVIRONMENTAL SUSTAINABILITY	Reductions would remove the funding for the Regional Community Development position and would reduce the ability of the city to collaborate regionally.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Policy Creation & Implementation-CITY COUNCIL	Percent of Council saying that Policy framing is good or excellent.	0%	0%	0%	0%
Policy Creation and Implementation-CITY COUNCIL	Percent of Council saying implementation is good or excellent.	0%	0%	0%	0%



**Description:**

**CITY MANAGER** Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.

**CITY ATTORNEY** Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

**Council Goal:**

049 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Transparent Government Open and Responsive Government is a high priority of the City Council and Mayor.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Council & Board Support	The PCMC organization has grown significantly over the years and the need for a Legal Analyst derives from the increase in number of projects, contracts, and administration. The volume of work now requires a Legal Analyst to review substantively almost 600 contracts per year. -Reclass of Paralegal to Legal Analyst (up one grade): \$4,827	RT recommended based off of established need. Reclass of Paralegal to Legal Analyst (up one grade): \$4,827
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>CITY MANAGER</b>						
Personnel	99,383	99,637	99,637	103,806	-17,070	86,736
Materials	24,535	24,535	24,535	24,535		24,535
<b>Total CITY MANAGER</b>	<b>123,918</b>	<b>124,172</b>	<b>124,172</b>	<b>128,341</b>	<b>-17,070</b>	<b>111,271</b>
<b>CITY ATTORNEY</b>						
Personnel	266,919	267,803	267,803	272,995	-17,070	255,925
Materials	6,337	6,337	6,337	6,337		6,337
<b>Total CITY ATTORNEY</b>	<b>273,256</b>	<b>274,140</b>	<b>274,140</b>	<b>279,332</b>	<b>-17,070</b>	<b>262,262</b>
<b>TOTAL</b>	<b>397,174</b>	<b>398,312</b>	<b>398,312</b>	<b>407,673</b>	<b>-34,140</b>	<b>373,533</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.1	2.1
Part Time	0.1	0.1
<b>TOTAL</b>	<b>2.2</b>	<b>2.2</b>

Level of Service

Council & Board Support Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Council & Board Support	2	19.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Council & Board Support-CITY MANAGER	Percent of NCS respondents whose overall confidence in Park City government is "good" or "excellent"	58%	61%	0%	0%
Council & Board Support-CITY MANAGER	Percent of employees satisfied with the City Manager's office.	92%	96%	0%	0%
Council & Board Support-CITY ATTORNEY'S OFFICE	Percent of staff reports reviewed within three days.	95%	95%	95%	0%
Council & Board Support-CITY ATTORNEY'S OFFICE	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.	1	1	1	0

**Description:**

**TECHNICAL & CUSTOMER SERVICES** Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.

**COMMUNICATION CENTER** The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

**Council Goal:**

038 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

**Transparent Government** Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

**Section 1: Scope**

**Change in Demand**      **Explanation**  
 Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Records Management		DISPATCH: Dispatch savings by moving from in-house personnel to contracting with County
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
<b>TECHNICAL &amp; CUSTOMER SERVICES</b>					
Personnel	45,945	45,910	45,910	47,878	47,878
Materials	30,900	30,900	30,900	30,900	30,900
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>76,845</b>	<b>76,810</b>	<b>76,810</b>	<b>78,778</b>	<b>78,778</b>
<b>COMMUNICATION CENTER</b>					
Personnel	22,701				
Materials	125				
<b>Total COMMUNICATION CENTER</b>	<b>22,826</b>				
<b>TOTAL</b>	<b>99,671</b>	<b>76,810</b>	<b>76,810</b>	<b>78,778</b>	<b>78,778</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.3	0.3
Part Time	0.1	0.1
<b>TOTAL</b>	<b>0.4</b>	<b>0.4</b>

Level of Service  
Records Management Same Level of Service

	Quartile FY 2019	Score FY 2019
Records Management	2	19.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the City is the sole provider but there are other public or private Community and adds to their quality of life

**Reliance on City**

the City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

New innovative and collaborative approaches were taken this year including: conversion of retention schedules into a database for ease of access and compliance verification; centralized GRAMA process for records tracking and reporting; creation of a new records room and relocation of library records.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records function would diminish the high level of customer service now in place. It would also hinder our ability to meet our state and federal for reporting requirements.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Records Management	0%	0%	100%	0%
Records Management-TECHNICAL & CUSTOMER SERVICES	Average time in hours to fulfill records request	0	0	24	0
Records Management-TECHNICAL & CUSTOMER SERVICES	Annual Records / GRAMA trainings held	0	0	2	0
Records Management-TECHNICAL & CUSTOMER SERVICES	Percent of Departments compliant in records / GRAMA maintenance	0%	0%	0%	0%
Records Management-POLICE	100% of report requests met within ten days	100%	0%	0%	0%
Records Management-POLICE	100% of state required forms submitted within the 10 day time frame required by state statute.	100%	0%	0%	0%

**Description:**

TECHNICAL & CUSTOMER SERVICES The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geodatabases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services.

**Council Goal:**

082 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
TECHNICAL & CUSTOMER SERVICES						
Personnel	75,918	76,379	76,379	77,225	-32,958	44,267
Materials	41,400	41,400	41,400	41,400		41,400
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>117,318</b>	<b>117,779</b>	<b>117,779</b>	<b>118,625</b>	<b>-32,958</b>	<b>85,667</b>
<b>TOTAL</b>	<b>117,318</b>	<b>117,779</b>	<b>117,779</b>	<b>118,625</b>	<b>-32,958</b>	<b>85,667</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.6	0.6

FTEs	Budget FTEs	
	FY 2019	FY 2020
Part Time		
<b>TOTAL</b>	0.6	0.6

Level of Service

GIS Same Level of Service

	Quartile	Score
GIS	FY 2019	FY 2019
	4	14.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

City provides program and program is currently being offered by other private businesses within City limits

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

GIS provides cost savings by decreasing redundancy and enabling improved workflow. Several departments are GIS enabled and the city is using the leading software platform. Regional GIS partners include SBWRD, Mountain Regional, Summit County, PCFD, and the AGRC, for data sharing, process improvement, and application development.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

The program cannot grow, or in some cases cannot be maintained without adequate support. Satisfaction with the GIS system and staff will decline. GIS could stagnate in terms of data enrichment, software tools and user interface. GIS requests being declined or other failures pose the greatest risk to the overall investment in the program.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
GIS-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with GIS	0%	0%	100%	0%

**Description:**

VENTURE FUND In 1990 the Venture Fund was established to provide funding opportunities to realize opportunities not anticipated in the regular program budgets. The City Manager administers the money, awarding it for programs or projects within the municipal structure, based on the advantage of immediate action and subject to the likelihood of positive returns on the "investment".

**Council Goal:**

133 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Streamlined and flexible operating processes Open and Responsive Government is one that is able to be nimble. Should the City Manager need to wait one or two years until the next budget cycle to tackle a project, it is likely that an unanticipated opportunity will be gone by the time funding becomes available. The City should have the ability to have a modest fund to be more responsive.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

**Section 2: Proposed Amount / FTEs**

Expenditures
TOTAL

FTEs
Full Time
Part Time
TOTAL

Level of Service  
 Venture Fund Same Level of Service

	Quartile FY 2019	Score FY 2019
Venture Fund	4	9.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description
	-
Percent of budget used to fund unplanned Council directives-CITY MANAGER	Number of Unplanned Council Directives funded.
Percent of Budget used to fund additional employee trainings-CITY MANAGER	Number Additional Employee Trainings funded.



**Description:**

HUMAN RESOURCES Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves keeping abreast of the changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.

**Council Goal:**

046 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and Legally Sound Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2019	Rationale FY 2019
Local, State, and Federal Compliance		Decrease of software budget of \$15,425 due to IT taking over HR software contract. Increase of holiday party by \$4,700
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>HUMAN RESOURCES</b>						
Personnel	125,527	125,484	125,484	128,294	-56,756	71,538
Materials	23,705	23,455	23,455	23,455		23,455
<b>Total HUMAN RESOURCES</b>	<b>149,232</b>	<b>148,939</b>	<b>148,939</b>	<b>151,749</b>	<b>-56,756</b>	<b>94,993</b>
<b>TOTAL</b>	<b>149,232</b>	<b>148,939</b>	<b>148,939</b>	<b>151,749</b>	<b>-56,756</b>	<b>94,993</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.9	0.9
Part Time		
<b>TOTAL</b>	<b>0.9</b>	<b>0.9</b>

**Level of Service**

Local, State, and Federal Compliance Same Level of Service

	Quartile FY 2019	Score FY 2019
Local, State, and Federal Compliance	2	19.75

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves SOME portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018
Local, State, and Federal Compliance-HUMAN RESOURCES	# of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)	0.01	0.001	0.001

**Description:**

HUMAN RESOURCES Benefits programs include health, dental, retirement, disability and life insurance offerings. The stability of employees made available by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.

**Council Goal:**

078 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

**Section 1: Scope**

Change in Demand Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>HUMAN RESOURCES</b>						
Personnel	64,924	65,380	65,380	65,945	-29,543	36,402
Materials	11,165	11,090	11,090	11,090		11,090
<b>Total HUMAN RESOURCES</b>	<b>76,089</b>	<b>76,470</b>	<b>76,470</b>	<b>77,035</b>	<b>-29,543</b>	<b>47,492</b>
<b>TOTAL</b>	<b>76,089</b>	<b>76,470</b>	<b>76,470</b>	<b>77,035</b>	<b>-29,543</b>	<b>47,492</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.6	0.6
Part Time		
<b>TOTAL</b>	<b>0.6</b>	<b>0.6</b>

Level of Service

Benefit Design/Administration Same Level of Service

	Quartile FY 2019	Score FY 2019
Benefit Design/Administration	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

**HUMAN RESOURCES** Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

**Section 5: Consequences of Funding Proposal at Lower Level**

**HUMAN RESOURCES** Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Benefits Design/Administration-HUMAN RESOURCES	Percent of increase to benefit dollar costs compared to national average.	0%	0%	15%	15%
Benefits Design/Administration-HUMAN RESOURCES	Benefit-to-pay ratio for 40K salary.	0%	0%	80%	82%
Benefits Design/Administration-HUMAN RESOURCES	Employer-to-Employee benefit ratio cost (compare to Wasatch Comp Group Data)	0%	6%	0%	0%

**Description:**

CITY MANAGER This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.

**Council Goal:**

019 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

Change in Demand      Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
CITY MANAGER						
Personnel	173,543	173,053	173,053	180,056	-72,352	107,704
Materials	14,951	14,951	14,951	14,951		14,951
Total CITY MANAGER	188,494	188,004	188,004	195,007	-72,352	122,655
TOTAL	188,494	188,004	188,004	195,007	-72,352	122,655

FTEs	Budget FTEs	Budget FTEs
	FY 2019	FY 2020
Full Time	1.1	1.1
Part Time		
<b>TOTAL</b>	<b>1.1</b>	<b>1.1</b>

Level of Service

Staff Support            Reduced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Staff Support	2	18.50

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves the ENTIRE Community and adds to their quality of life

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER The City benefits greatly from the experience of the City Recorder and Senior City Recorder and they are paid accordingly.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER If there is no overlap between the current City Recorder and Senior City Recorder and their respective replacements, there will be a reduction in services levels for a period of at least one to two years. By the nature of being new, any new hires that do not have the opportunity to learn from the current City Recorder and Senior City Recorder will take significantly longer to learn the job. New people are just slower... and that slowness is exacerbated by having to learn everything without any training.

**Section 6: Performance Measures**

	Description	Actual	Actual	Target	Target
		FY 2016	FY 2017	FY 2018	FY 2019
Staff Support-CITY MANAGER	Percentage (%) of staff reports completed by Thursdays at 5 PM.	80%	75%	0%	0%

**Description:**

BUDGET, DEBT & GRANTS Guides the City's strategic planning processes and creates framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives. Assists departments in creating and aligning their goals and objectives with City Council's Goals and Objectives.

**Council Goal:**

042 Engaged & Effective Government & Citizenry

**Desired Outcome:**

*Criteria for Meeting Desired Outcome*

Transparent Government This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

**Section 1: Scope**

*Change in Demand*

*Explanation*

Program Experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
BUDGET, DEBT & GRANTS					
Personnel	30,066	30,066	30,066	30,068	30,068
Total BUDGET, DEBT & GRANTS	30,066	30,066	30,066	30,068	30,068
TOTAL	30,066	30,066	30,066	30,068	30,068

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.2	0.2
Part Time		
TOTAL	0.2	0.2

Level of Service

Strategic Planning Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
Strategic Planning	3	16.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

**BUDGET, DEBT & GRANTS** This program saves money through aligning departmental activities with the goals of City Council, and provides insight into activities that might not be as important to City Council or its residents, and could be eliminated.

### Section 5: Consequences of Funding Proposal at Lower Level

**BUDGET, DEBT & GRANTS** A reduction of this program would result in less effective strategic planning. The 2030 Strategic Plan, Biennial Plans, Business Plans, and Council's Quarterly Goals Report would not get updated or would cease to exist.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Strategic Planning-BUDGET	Percent of Internal Service Survey (ISS) respondents who rated the quality of Strategic Planning as "satisfactory" or above.	0%	100%	0%	0%
Strategic Planning-BUDGET	All Business Plans updated by Sept. 1.	No	No	No	No
Strategic Planning-BUDGET	All Biennial Plans updated before Council Retreat.	No	No	No	No
Strategic Planning-BUDGET	Quarterly Goals Report presented to Council every quarter.	No	No	No	No



**Description:**

BUDGET, DEBT & GRANTS The Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

**Council Goal:**

122 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>BUDGET, DEBT &amp; GRANTS</b>						
Personnel	75,271	74,231	74,231	74,237	-25,336	48,901
Materials	2,187	2,187	2,187	2,187		2,187
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>77,458</b>	<b>76,418</b>	<b>76,418</b>	<b>76,424</b>	<b>-25,336</b>	<b>51,088</b>
<b>TOTAL</b>	<b>77,458</b>	<b>76,418</b>	<b>76,418</b>	<b>76,424</b>	<b>-25,336</b>	<b>51,088</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.7	0.7
Part Time		
<b>TOTAL</b>	<b>0.7</b>	<b>0.7</b>

Level of Service

Performance Measures and Benchmarking Same Level of Service

	Quartile FY 2019	Score FY 2019
Performance Measures and Benchmarking	4	13.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life being offered by other private businesses not within City limits

#### Reliance on City

City provides program and program is currently offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With fewer resources the department would need to cut these services first. The performance of City services could suffer as a result.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Performance Measures and Benchmarking-BUDGET	Percent of BFO programs with corresponding performance measures.	0%	0%	0%	0%
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Number of Communities participating in benchmarking group (CAST/ICMA).	0	0	0	0
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rate the usefulness of the Performance Measurement program as "satisfactory" or above.	0%	90%	0%	0%
Performance Measures and Benchmarking-BUDGET, DEBT & GRANTS	Percent of Internal Service Survey (ISS) respondents who rated the quality of the Performance Measurement program as "satisfactory" or above.	0%	92%	0%	0%

**Description:**

HUMAN RESOURCES LEAD is a 1-week intensive program run several times throughout the year. It complements the Senior Executive Institute (SEI) by duplicating the core learning experience for the level of department heads, division heads, and senior staff of local government organizations. Preference is given to department heads, division heads, and senior staff in local government organizations.

LEAD TRAINING To take our communities confidently into the future, public leaders and executives must adopt a proactive approach to change both inside the public organization and outside in the community. They must invest the time and resources required for themselves and their leadership team to create and maintain a continuously improving, learning organization. The LEAD program at the University of Virginia helps tackle this issue and prepare leaders in the public sector.

**Council Goal:**

086 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

High Quality program for the Professional and Leadership Development of all City Staff would include local and national training as well as team and HR training.

**Section 1: Scope**

Change in Demand

Explanation

Program Experiencing a MODEST decrease in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Tot Rec Cost FY 2019
LEAD TRAINING					
Materials	70,000	70,000	70,000	70,000	70,000
Total LEAD TRAINING	70,000	70,000	70,000	70,000	70,000
TOTAL	70,000	70,000	70,000	70,000	70,000

FTEs
Full Time
Part Time
TOTAL

Level of Service  
 LEAD Enhanced Level of Service

	Quartile FY 2019	Score FY 2019
LEAD	4	12.00

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

#### **Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES Cost Savings/Collaboration: Majority of PC LEAD classes will be taught by employees that have already attended LEAD in Virginia which will create a cost savings by minimizing the attendees at LEAD.

#### **Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Not meeting the City's needs of professional standards.

#### **Section 6: Performance Measures**

**Description:**

HUMAN RESOURCES Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs.

**Council Goal:**

093 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
HUMAN RESOURCES						
Personnel	144,801	145,221	145,221	145,507	-81,583	63,924
Materials	79,630	84,330	84,330	84,330		84,330
Total HUMAN RESOURCES	224,431	229,551	229,551	229,837	-81,583	148,254
TOTAL	224,431	229,551	229,551	229,837	-81,583	148,254

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.4	0.4
Part Time	0.7	0.7
TOTAL	1.1	1.1

Level of Service  
Valuing Employees Same Level of Service

	Quartile FY 2019	Score FY 2019
Valuing Employees	4	11.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

On holiday party increase: Event will no longer be held at a restaurant venue in town. We would have to either "cap" levels of attendance, decreases alcohol costs, or move the event to a City venue with cheaper catering. Levels of service provided may be reduced over time.

### Section 6: Performance Measures

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Valuing Employees-HUMAN RESOURCES	Education hours completed annually (hours eligible for tuition reimbursement)	0	111	118	0
Valuing Employees-HUMAN RESOURCES	Employee training hours completed annually.	0	0	200	0
Valuing Employees-HUMAN RESOURCES	Percent of employees who rated the performance review process as "good" or "excellent."	0%	0%	0%	0%

**Description:**

HUMAN RESOURCES Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

091 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization A workforce that is engaged and working to provide the best services for the City.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Recruitment		Decrease of software budget of \$15,425 due to IT taking over HR software contract. Increase of holiday party by \$4,700
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>HUMAN RESOURCES</b>						
Personnel	74,185	74,215	74,215	74,501	-43,939	30,562
Materials	34,830	19,830	19,830	19,830		19,830
<b>Total HUMAN RESOURCES</b>	<b>109,015</b>	<b>94,045</b>	<b>94,045</b>	<b>94,331</b>	<b>-43,939</b>	<b>50,392</b>
<b>TOTAL</b>	<b>109,015</b>	<b>94,045</b>	<b>94,045</b>	<b>94,331</b>	<b>-43,939</b>	<b>50,392</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.7	0.7
Part Time		
<b>TOTAL</b>	<b>0.7</b>	<b>0.7</b>

Level of Service

Recruitment Same Level of Service

	Quartile FY 2019	Score FY 2019
Recruitment	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES

A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Recruitment-HUMAN RESOURCES	Total number of recruitments- FTR	0	41	50	0
Recruitment-HUMAN RESOURCES	Total number of recruitments-Other	0	104	105	0
Recruitment-HUMAN RESOURCES	Average time to fill external positions.	0%	0%	0%	0%



**Description:**

HUMAN RESOURCES The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

094 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Pay Plan Design/Administration		Decrease of software budget of \$15,425 due to IT taking over HR software contract. Increase of holiday party by \$4,700
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>HUMAN RESOURCES</b>						
Personnel	79,372	79,180	79,180	79,747	-32,977	46,769
Materials	7,720	7,670	7,670	7,670		7,670
<b>Total HUMAN RESOURCES</b>	<b>87,092</b>	<b>86,850</b>	<b>86,850</b>	<b>87,417</b>	<b>-32,977</b>	<b>54,439</b>
<b>TOTAL</b>	<b>87,092</b>	<b>86,850</b>	<b>86,850</b>	<b>87,417</b>	<b>-32,977</b>	<b>54,439</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.7	0.7
Part Time		
<b>TOTAL</b>	<b>0.7</b>	<b>0.7</b>

Level of Service

Pay Plan Design/Administration Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Pay Plan Design/Administration	4	11.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**HUMAN RESOURCES**

For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

**Section 5: Consequences of Funding Proposal at Lower Level**

**HUMAN RESOURCES**

Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Pay Plan Design/Administration-HUMAN RESOURCES	Total number of job classifications.	0	0	142	0
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of applicant pool qualified for the posted position.	0%	0%	0%	0%
Pay Plan Design/Administration-HUMAN RESOURCES	Percent of city-wide turnover.	0%	0%	15%	0%

**Description:**

HUMAN RESOURCES Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.

**Council Goal:**

107 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Performance Management		Decrease of software budget of \$15,425 due to IT taking over HR software contract. Increase of holiday party by \$4,700
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>HUMAN RESOURCES</b>						
Personnel	67,982	67,990	67,990	69,115	-37,583	31,532
Materials	29,125	29,075	29,075	29,075		29,075
<b>Total HUMAN RESOURCES</b>	<b>97,107</b>	<b>97,065</b>	<b>97,065</b>	<b>98,190</b>	<b>-37,583</b>	<b>60,607</b>
<b>LUMP MERIT</b>						
Personnel	580,000					
<b>Total LUMP MERIT</b>	<b>580,000</b>					
<b>TOTAL</b>	<b>677,107</b>	<b>97,065</b>	<b>97,065</b>	<b>98,190</b>	<b>-37,583</b>	<b>60,607</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.5	0.5
Part Time		
<b>TOTAL</b>	<b>0.5</b>	<b>0.5</b>

Level of Service  
 Performance Management Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Performance Management	4	10.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Changes to performance management would put the City at risk for exposure to legal and compliance issues.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Performance Management-HUMAN RESOURCES	Medical leave usage per 1000 hours.	0%	9.3%	9%	0%
Performance Management-HUMAN RESOURCES	Percentage of staff in supervisory roles.	0%	0%	30%	30%
Performance Management-HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	0%	25%	25%	0%
Performance Management-HUMAN RESOURCES	Number of grievances filed annually.	0	0	0	0

**Description:**

HUMAN RESOURCES The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.

**Council Goal:**

135 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2019	Rationale FY 2019
Short-Term Citywide Personnel		Decrease of software budget of \$15,425 due to IT taking over HR software contract. Increase of holiday party by \$4,700
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
<b>HUMAN RESOURCES</b>						
Personnel	29,203	29,199	29,199	29,202	-24,737	4,465
Materials	20,000	20,000	20,000	20,000		20,000
<b>Total HUMAN RESOURCES</b>	<b>49,203</b>	<b>49,199</b>	<b>49,199</b>	<b>49,202</b>	<b>-24,737</b>	<b>24,465</b>
<b>TOTAL</b>	<b>49,203</b>	<b>49,199</b>	<b>49,199</b>	<b>49,202</b>	<b>-24,737</b>	<b>24,465</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	0.2	0.2
Part Time	0.5	0.5
<b>TOTAL</b>	<b>0.6</b>	<b>0.6</b>

Level of Service

Short-Term Citywide Personnel Same Level of Service

	Quartile	Score
	FY 2019	FY 2019
Short-Term Citywide Personnel	4	6.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

Cost savings are substantial, depending on varying situations. Savings are achieved by reducing overtime dollars as well as time and resources of experienced and higher paid employees; otherwise these employees would be using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES

Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

**Section 6: Performance Measures**

Description
-

**Description:**

SPECIAL MEETINGS This fund provides funding opportunities for local and regional meetings that benefit the community, but are not associated with other programs. It is also used for Employee Recognition Luncheons for City Staff and to provide reciprocal opportunities with other communities within the US and from other countries.

**Council Goal:**

136 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Engaged, capable workforce Government is more responsive when it is well fed. When people are hungry, they are less likely to engage in a dialogue with the public. Also- Employee Recognition Lunches are an important for building culture within the municipal organization. We would not be able to support Council Visioning without food -- and a two day meeting with a hungry City Council might not be as fun. City Tour is the place where members of Council have the opportunity to get great ideas from other communities to bring back to Park City.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

**Section 2: Proposed Amount / FTEs**

Expenditures  
TOTAL

FTEs  
Full Time  
Part Time  
TOTAL

Level of Service

Special Meetings Same Level of Service

	Quartile FY 2019	Score FY 2019
Special Meetings	4	5.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description
Number of Luncheons-CITY MANAGER	Number of City Manager Staff Recognition Luncheons held annually



**Description:**

ICE FACILITY The goal of this program is to provide resources and training to promote an engaged staff. Objectives also include employee recognition and empowering employees with the appropriate tools and resources to succeed.

**Council Goal:**

Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand Explanation  
 Program Experiencing a NO change in demand

	Request FY 2019	Rationale FY 2019
Valued & Engaged Staff	No budget increase requested FY 19	
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2019	Tot Rec Cost FY 2019
<b>TOTAL</b>		

FTEs
Full Time
Part Time
<b>TOTAL</b>

Level of Service  
 Valued & Engaged Staff Same Level of Service

	Quartile FY 2019
Valued & Engaged Staff	4

**Section 3: Basic Program Attributes**

Community Served Reliance on City Mandated  
 Program Benefits/Serves a SOME portion of the Community and adds to their quality of life offered by other private businesses not within City limits City provides program and program is currently being No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



**Description:**

PLANNING DEPT. Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service is primarily focused on non-PCMC residents, but also carries over to general planning/information assistance for PCMC personnel.

**Council Goal:**

127 Engaged & Effective Government & Citizenry

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Responsive Customer Service The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Planning Customer Service	The Planning Department is requesting re-classification of one Planner II position to a Senior Planner position to meet the growing rate of permitting and demand for amendments to Land Management Code and General Plan.	Requested position recommended by RT due to est need and voting
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
PLANNING DEPT.						
Personnel	154,282	154,762	148,650	148,656		148,656
Materials	3,990	8,940	8,940	8,940	-38,800	-29,860
Total PLANNING DEPT.	158,272	163,702	157,590	157,596	-38,800	118,796
<b>TOTAL</b>	<b>158,272</b>	<b>163,702</b>	<b>157,590</b>	<b>157,596</b>	<b>-38,800</b>	<b>118,796</b>

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	1.3	1.3
Part Time		
<b>TOTAL</b>	<b>1.3</b>	<b>1.3</b>

**Level of Service**

Planning Customer Service Same Level of Service

	Quartile FY 2019	Score FY 2019
Planning Customer Service	3	15.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners. The job duties for the Planning Technician I have increased since its inception - increasing duties and responsibilities warrant a Planning Technician II to assist with a high volume of applications and necessary improvements in coordination of such.

**Section 5: Consequences of Funding Proposal at Lower Level**

PLANNING DEPT. A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
	-				
Planning Customer Service-PLANNING	Percent of POC inquiries addressed within 24 hours.	0%	0%	0%	0%
Planning Customer Service-PLANNING DEPT.	Percent customer satisfaction on comment cards.	0%	0%	95%	0%

**Description:**

TECHNICAL & CUSTOMER SERVICES Support addresses customer technology issues to ensure smooth operations of all business functions. Support staff trains users in software applications; supports and troubleshoots computers, user accounts, workflows, network and phone issues. Other equipment supported includes cell phones and tablet devices. Support staff replaces aged computers; and deploys software and upgrades to computers. Secondary assignments to fulfill project requests are common.

**Council Goal:**

070 Engaged & Effective Government & Citizenry

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Responsive Customer Service With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2019	Rationale FY 2019
Support/Help Desk	Personnel Request:1) IT Coordinator II: \$109,2682) Reclass of IT Coordinator II to III: \$5,728Other Requests (in order of priority):1) Isilon Module data storage- \$6,0002) ESA email filtering- \$2000, and HelpDesk management and automation software- \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) FBI/Homeland Security Subscription- \$12,0005) Latitude Geographic GeoCortex Essentials/Analytics maintenance- \$5,2006) Mobile Management Solution/Service- \$10,0007) Website Collaboration Tools- \$8,0008) Dropbox subscription- \$2,000-Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965	Recommendation based off of est need and prioritization of dept:1) Isilon Module data storage - \$6,0002) ESA email filtering - \$2000, and HelpDesk management and automation software - \$3,9603) Cisco service subscriptions: ASA/Firepower- \$30004) Closed Captioning services on the live stream audio during City Council and Planning Commission meetings- \$29,965 (total will be lowered by \$7,000 offset due to City Council switching over to Granicus software from MinuteTraq, and \$8,000 offset from Planning Dept chipping in to the cost, because Closed Captioning services would be used in Planning Commission meetings)*Additional savings from dropping 2 HR software systems next FY
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2018	Dept Req FY 2019	RT Rec FY 2019	CM REC FY 2019	Revenue FY 2019	Tot Rec Cost FY 2019
TECHNICAL & CUSTOMER SERVICES						
Personnel	348,229	440,046	348,049	367,709	-37,209	330,500
Materials	52,700	66,660	52,700	52,700		52,700
Total TECHNICAL & CUSTOMER SERVICES	400,929	506,706	400,749	420,409	-37,209	383,200
<b>TOTAL</b>	400,929	506,706	400,749	420,409	-37,209	383,200

FTEs	Budget FTEs FY 2019	Budget FTEs FY 2020
Full Time	2.9	2.9
Part Time	0.4	0.4
<b>TOTAL</b>	3.4	3.4

Level of Service  
Support/Help Desk Enhanced Level of Service

	Quartile	Score
	FY 2019	FY 2019
Support/Help Desk	4	13.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

Support staff has collaboratively worked to improve workflow processes for IT and other departments from project requests to training. Helpdesk has received excellent user satisfaction reviews from internal surveys.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Service reductions would impact response times and reduce employee efficiencies. Capacity to meet demands for software upgrade and replacement computer timelines would be impacted for lower priority services.

**Section 6: Performance Measures**

	Description	Actual FY 2016	Actual FY 2017	Target FY 2018	Target FY 2019
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Support / Helpdesk	0%	0%	100%	0%
Support/Help Desk-TECHNICAL & CUSTOMER SERVICES	Percent of problem resolution with 4 hour response time	0%	0%	100%	0%

**Expenditure Summary by Fund and Major Object (FY 2018 Adjusted Budget)**

Description	Personnel FY 2018	Mat, Supplies, Services FY 2018	Capital FY 2018	Debt Service FY 2018	Contingency FY 2018	Sub - Total FY 2018	Interfund Transfer FY 2018	Ending Balance FY 2018	Total FY 2018
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$22,230,137	\$8,384,943	\$388,140	\$0	\$290,000	\$31,293,220	\$5,542,549	\$11,414,188	\$48,249,957
012 QUINNS RECREATION COMPLEX	\$833,732	\$351,215	\$6,000	\$0	\$0	\$1,190,947	\$0	\$-4,483,539	\$-3,292,592
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$34,404	\$0	\$0	\$34,404	\$0	\$0	\$34,404
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$49,071	\$0	\$0	\$49,071	\$0	\$0	\$49,071
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$83,003,012	\$0	\$0	\$83,003,012	\$3,352,716	\$67,307,997	\$153,663,725
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$2,196,425	\$0	\$0	\$2,196,425	\$0	\$1,202,711	\$3,399,136
051 WATER FUND	\$3,095,752	\$3,520,546	\$25,731,799	\$4,516,154	\$100,000	\$36,964,251	\$1,665,427	\$7,378,758	\$46,008,436
052 STORM WATER FUND	\$665,829	\$295,400	\$14,500	\$0	\$0	\$975,729	\$79,000	\$371,704	\$1,426,433
055 GOLF COURSE FUND	\$845,529	\$498,529	\$315,173	\$32,377	\$0	\$1,691,608	\$128,511	\$1,219,788	\$3,039,907
057 TRANSPORTATION & PARKING FUND	\$9,209,767	\$1,790,182	\$28,159,124	\$0	\$0	\$39,159,073	\$2,870,800	\$16,605,818	\$58,635,691
062 FLEET SERVICES FUND	\$993,186	\$1,551,530	\$10,000	\$0	\$0	\$2,554,716	\$0	\$1,206,679	\$3,761,395
064 SELF INSURANCE FUND	\$0	\$1,646,500	\$0	\$0	\$0	\$1,646,500	\$0	\$307,979	\$1,954,479
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$5,264,909	\$0	\$5,264,909	\$30,203,248	\$7,191,000	\$42,659,157
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$6,439,235	\$0	\$6,439,235	\$0	\$694,322	\$7,133,557
<b>Total Park City Municipal Corporation</b>	<b>\$37,873,932</b>	<b>\$18,038,845</b>	<b>\$139,907,647</b>	<b>\$16,252,675</b>	<b>\$390,000</b>	<b>\$212,463,100</b>	<b>\$43,842,251</b>	<b>\$110,417,405</b>	<b>\$366,722,756</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$57,987	\$750,000	\$0	\$0	\$0	\$807,987	\$1,641,125	\$287,034	\$2,736,146
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$465,052	\$1,702,052
033 REDEVELOPMENT AGENCY-LOWER PRK	\$-26,000	\$0	\$5,911,718	\$0	\$0	\$5,885,718	\$705,325	\$20,686,640	\$27,277,683
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$620,062	\$0	\$0	\$620,062	\$809,490	\$676,511	\$2,106,063
<b>Total Park City Redevelopment Agency</b>	<b>\$31,987</b>	<b>\$1,235,000</b>	<b>\$6,531,780</b>	<b>\$0</b>	<b>\$0</b>	<b>\$7,798,767</b>	<b>\$3,907,940</b>	<b>\$22,115,237</b>	<b>\$33,821,944</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$1,430	\$0	\$0	\$1,430	\$0	\$423,484	\$424,914
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,430</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,430</b>	<b>\$0</b>	<b>\$423,484</b>	<b>\$424,914</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$37,905,920</b>	<b>\$19,273,845</b>	<b>\$146,440,857</b>	<b>\$16,252,675</b>	<b>\$390,000</b>	<b>\$220,263,297</b>	<b>\$47,750,191</b>	<b>\$132,956,126</b>	<b>\$400,969,614</b>

## Expenditure Summary by Fund and Major Object (FY 2019 Budget)

Description	Personnel FY 2019	Mat, Supplies, Services FY 2019	Capital FY 2019	Debt Service FY 2019	Contingency FY 2019	Sub - Total FY 2019	Interfund Transfer FY 2019	Ending Balance FY 2019	Total FY 2019
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$22,414,429	\$8,585,683	\$407,978	\$0	\$340,000	\$31,748,090	\$4,901,445	\$12,581,450	\$49,230,985
012 QUINNS RECREATION COMPLEX	\$921,758	\$355,815	\$6,000	\$0	\$0	\$1,283,573	\$0	\$-4,878,112	\$-3,594,539
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$65,868,694	\$0	\$0	\$65,868,694	\$3,345,387	\$74,204,665	\$143,418,746
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,325,600	\$0	\$0	\$1,325,600	\$0	\$950,811	\$2,276,411
051 WATER FUND	\$3,232,386	\$3,729,138	\$17,085,809	\$4,517,579	\$100,000	\$28,664,912	\$1,720,745	\$8,119,624	\$38,505,281
052 STORM WATER FUND	\$699,711	\$308,000	\$235,350	\$0	\$0	\$1,243,061	\$104,000	\$274,643	\$1,621,704
055 GOLF COURSE FUND	\$958,936	\$447,810	\$114,565	\$32,377	\$0	\$1,553,688	\$142,910	\$1,119,136	\$2,815,734
057 TRANSPORTATION & PARKING FUND	\$10,383,394	\$2,554,794	\$8,685,894	\$0	\$0	\$21,624,082	\$3,028,741	\$13,928,040	\$38,580,863
062 FLEET SERVICES FUND	\$992,706	\$1,551,530	\$10,000	\$0	\$0	\$2,554,236	\$0	\$1,217,443	\$3,771,679
064 SELF INSURANCE FUND	\$0	\$1,576,500	\$0	\$0	\$0	\$1,576,500	\$0	\$48,212	\$1,624,712
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$5,034,465	\$0	\$5,034,465	\$0	\$7,177,001	\$12,211,466
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$6,043,635	\$0	\$6,043,635	\$0	\$739,258	\$6,782,893
<b>Total Park City Municipal Corporation</b>	<b>\$39,603,320</b>	<b>\$19,109,270</b>	<b>\$93,739,890</b>	<b>\$15,628,056</b>	<b>\$440,000</b>	<b>\$168,520,537</b>	<b>\$13,243,228</b>	<b>\$115,482,171</b>	<b>\$297,245,935</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$57,740	\$756,300	\$0	\$0	\$0	\$814,040	\$1,641,125	\$245,661	\$2,700,826
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$470,052	\$1,707,052
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$105,000	\$0	\$0	\$105,000	\$708,215	\$27,514,550	\$28,327,765
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$52,000	\$0	\$0	\$52,000	\$805,161	\$571,350	\$1,428,511
<b>Total Park City Redevelopment Agency</b>	<b>\$57,740</b>	<b>\$1,241,300</b>	<b>\$157,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,456,040</b>	<b>\$3,906,501</b>	<b>\$28,801,613</b>	<b>\$34,164,154</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$423,484	\$423,484
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$423,484</b>	<b>\$423,484</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$39,661,060</b>	<b>\$20,350,570</b>	<b>\$93,896,890</b>	<b>\$15,628,056</b>	<b>\$440,000</b>	<b>\$169,976,577</b>	<b>\$17,149,729</b>	<b>\$144,707,268</b>	<b>\$331,833,574</b>



## Expenditure Summary by Fund and Major Object (FY 2020 Budget)

Description	Personnel FY 2020	Mat, Supplies, Services FY 2020	Capital FY 2020	Debt Service FY 2020	Contingency FY 2020	Sub - Total FY 2020	Interfund Transfer FY 2020	Ending Balance FY 2020	Total FY 2020
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$22,365,060	\$8,277,296	\$396,270	\$0	\$340,000	\$31,378,626	\$5,110,042	\$14,268,201	\$50,756,869
012 QUINNS RECREATION COMPLEX	\$928,136	\$351,215	\$6,000	\$0	\$0	\$1,285,351	\$1,200	\$-5,260,663	\$-3,974,112
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$27,135,783	\$0	\$0	\$27,135,783	\$3,349,368	\$78,830,086	\$109,315,237
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,285,600	\$0	\$0	\$1,285,600	\$0	\$738,911	\$2,024,511
051 WATER FUND	\$3,260,037	\$3,629,836	\$29,074,046	\$4,524,604	\$100,000	\$40,588,523	\$1,720,745	\$4,736,880	\$47,046,147
052 STORM WATER FUND	\$707,507	\$295,400	\$371,500	\$0	\$0	\$1,374,407	\$104,000	\$46,236	\$1,524,643
055 GOLF COURSE FUND	\$963,019	\$498,529	\$126,565	\$32,377	\$0	\$1,620,490	\$142,911	\$951,681	\$2,715,082
057 TRANSPORTATION & PARKING FUND	\$10,533,230	\$2,536,694	\$3,904,606	\$0	\$0	\$16,974,530	\$3,028,741	\$16,915,545	\$36,918,816
062 FLEET SERVICES FUND	\$1,002,538	\$1,551,530	\$10,000	\$0	\$0	\$2,564,068	\$0	\$1,219,575	\$3,783,643
064 SELF INSURANCE FUND	\$0	\$1,296,500	\$0	\$0	\$0	\$1,296,500	\$0	\$68,445	\$1,364,945
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$5,037,565	\$0	\$5,037,565	\$0	\$7,163,002	\$12,200,567
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$5,307,335	\$0	\$5,307,335	\$0	\$780,104	\$6,087,439
<b>Total Park City Municipal Corporation</b>	<b>\$39,759,528</b>	<b>\$18,437,000</b>	<b>\$62,310,370</b>	<b>\$14,901,881</b>	<b>\$440,000</b>	<b>\$135,848,779</b>	<b>\$13,457,007</b>	<b>\$120,458,003</b>	<b>\$269,763,789</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$59,160	\$750,000	\$0	\$0	\$0	\$809,160	\$1,641,125	\$209,168	\$2,659,453
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$475,052	\$1,712,052
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$105,000	\$0	\$0	\$105,000	\$706,715	\$28,343,960	\$29,155,675
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$0	\$0	\$0	\$0	\$805,006	\$518,344	\$1,323,350
<b>Total Park City Redevelopment Agency</b>	<b>\$59,160</b>	<b>\$1,235,000</b>	<b>\$105,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,399,160</b>	<b>\$3,904,846</b>	<b>\$29,546,524</b>	<b>\$34,850,530</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$423,484	\$423,484
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$423,484</b>	<b>\$423,484</b>
<b>Park City Housing Authority</b>									
<b>Total Park City Housing Authority</b>									
<b>TOTAL</b>	<b>\$39,818,688</b>	<b>\$19,672,000</b>	<b>\$62,415,370</b>	<b>\$14,901,881</b>	<b>\$440,000</b>	<b>\$137,247,939</b>	<b>\$17,361,853</b>	<b>\$150,428,011</b>	<b>\$305,037,803</b>

**All Funds Combined**

Revenue	Actual FY 2016	Actual FY 2017	Actual FY 2018	Adjusted FY 2018	Collection % FY 2018	Original FY 2019	Original FY 2020
<b>RESOURCES</b>							
Property Taxes	\$18,491,389	\$18,467,398	\$20,967,715	\$20,838,731	101%	\$20,668,331	\$20,154,664
Sales Tax	\$21,212,061	\$23,107,148	\$23,469,677	\$25,092,728	94%	\$29,163,069	\$29,961,758
Franchise Tax	\$3,185,820	\$3,194,392	\$2,889,085	\$3,258,000	89%	\$3,322,000	\$3,382,000
Licenses	\$1,488,789	\$1,105,797	\$1,387,755	\$1,411,666	98%	\$1,339,959	\$1,388,288
Planning Building & Engineering Fees	\$3,439,664	\$3,549,703	\$4,605,537	\$4,179,000	110%	\$4,197,000	\$3,754,000
Special Event Fees	\$135,413	\$103,168	\$60,740	\$109,000	56%	\$110,000	\$111,000
Federal Revenue	\$566,156	\$16,021,442	\$7,294	\$4,850,080	0%	\$5,903,251	\$6,346,051
State Revenue	\$358,985	\$612,935	\$445,379	\$474,800	94%	\$455,000	\$459,000
County/SP District Revenue	\$50,000	\$687,316	\$2,037,580	\$1,611,000	126%	\$1,702,000	\$1,603,000
Water Charges for Services	\$15,162,429	\$18,173,294	\$19,159,083	\$18,698,500	102%	\$18,698,500	\$18,698,500
Transit Charges for Services	\$2,312,576	\$3,206,611	\$4,979,530	\$5,938,584	84%	\$6,186,031	\$6,371,612
Cemetery Charges for Services	\$21,937	\$31,018	\$29,186	\$36,000	81%	\$37,000	\$38,000
Recreation	\$3,397,284	\$3,372,897	\$3,614,857	\$3,530,596	102%	\$3,566,596	\$3,596,596
Ice	\$749,880	\$818,339	\$787,942	\$834,000	94%	\$886,000	\$901,000
Other Service Revenue	\$90,239	\$69,426	\$54,237	\$81,000	67%	\$92,000	\$104,000
Library Fines & Fees	\$21,407	\$32,249	\$27,946	\$27,000	104%	\$27,000	\$28,000
Fines & Forfeitures	\$1,080,705	\$1,077,415	\$2,136,823	\$1,469,200	145%	\$2,893,282	\$3,069,280
Misc. Revenues	\$2,602,787	\$4,552,033	\$7,639,056	\$5,277,167	145%	\$8,975,213	\$21,984,897
Interfund Transactions (Admin)	\$5,861,114	\$5,816,802	\$6,187,564	\$6,187,564	100%	\$6,442,099	\$6,444,073
Interfund Transactions (CIP/Debt)	\$9,569,945	\$33,704,809	\$41,562,627	\$41,562,627	100%	\$10,707,630	\$10,917,779
Special Revenues & Resources	\$636,167	\$12,410,768	\$1,307,074	\$1,573,000	83%	\$705,486	\$717,035
Bond Proceeds		\$27,863,698	\$35,227,871	\$75,450,417	47%	\$72,800,000	\$20,300,000
Beginning Balance	\$83,622,487	\$81,763,532	\$74,767,615	\$180,551,319	41%	\$132,956,126	\$144,707,268
<b>TOTAL</b>	<b>\$174,057,233</b>	<b>\$259,742,190</b>	<b>\$253,352,174</b>	<b>\$403,041,979</b>	<b>2,064</b>	<b>\$331,833,573</b>	<b>\$305,037,801</b>

## Change in Fund Balance

Fund	Actuals FY 2016	Actuals FY 2017	Actuals FY 2018	Adjusted FY 2018	Increase (red) FY 2018	% Inc (red) FY 2018	Budget FY 2019	Increase (red) FY 2019	% Inc (red) FY 2019	Budget FY 2020	Increase (red) FY 2020	% Inc (red) FY 2020
<b>Park City Municipal Corporation</b>												
011 GENERAL FUND	\$10,522,730	\$11,558,783	\$0	\$11,414,188	\$-144,595	-1%	\$12,581,450	\$1,167,262	10%	\$14,268,201	\$1,686,751	13%
012 QUINNS RECREATION COMPLEX	\$-3,814,171	\$-4,129,592	\$0	\$-4,483,539	\$-353,947	9%	\$-4,878,112	\$-394,573	9%	\$-5,260,663	\$-382,551	8%
021 POLICE SPECIAL REVENUE FUND	\$32,254	\$33,604	\$0	\$0	\$-33,604	-100%	\$0	\$0		\$0	\$0	
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$16,386	\$26,071	\$0	\$0	\$-26,071	-100%	\$0	\$0		\$0	\$0	
031 CAPITAL IMPROVEMENT FUND	\$36,922,033	\$31,142,544	\$0	\$67,307,997	\$36,165,453	116%	\$74,204,665	\$6,896,668	10%	\$78,830,086	\$4,625,421	6%
038 EQUIPMENT REPLACEMENT CIP	\$1,626,711	\$1,352,711	\$0	\$1,202,711	\$-150,000	-11%	\$950,811	\$-251,900	-21%	\$738,911	\$-211,900	-22%
051 WATER FUND	\$7,275,494	\$5,905,357	\$0	\$7,378,758	\$1,473,401	25%	\$8,119,624	\$740,866	10%	\$4,736,880	\$-3,382,744	-42%
052 STORM WATER FUND	\$0	\$176,433	\$0	\$371,704	\$195,271	111%	\$274,643	\$-97,061	-26%	\$46,236	\$-228,407	-83%
055 GOLF COURSE FUND	\$1,325,234	\$1,246,003	\$0	\$1,219,788	\$-26,215	-2%	\$1,119,136	\$-100,652	-8%	\$951,681	\$-167,455	-15%
057 TRANSPORTATION & PARKING FUND	\$19,381,363	\$19,262,807	\$0	\$16,605,818	\$-2,656,989	-14%	\$13,928,040	\$-2,677,778	-16%	\$16,915,545	\$2,987,505	21%
062 FLEET SERVICES FUND	\$1,123,856	\$1,196,395	\$0	\$1,206,679	\$10,284	1%	\$1,217,443	\$10,764	1%	\$1,219,575	\$2,132	0%
064 SELF INSURANCE FUND	\$968,274	\$793,923	\$0	\$307,979	\$-485,944	-61%	\$48,212	\$-259,767	-84%	\$68,445	\$20,233	42%
070 SALES TAX REV BOND - DEBT SVS FUND	\$2,843,028	\$2,403,929	\$0	\$7,191,000	\$4,787,071	199%	\$7,177,001	\$-13,999	0%	\$7,163,002	\$-13,999	0%
071 DEBT SERVICE FUND	\$574,778	\$643,716	\$0	\$694,322	\$50,606	8%	\$739,258	\$44,936	6%	\$780,104	\$40,846	6%
<b>Total Park City Municipal Corporation</b>	<b>\$78,797,970</b>	<b>\$71,612,684</b>	<b>\$0</b>	<b>\$110,417,405</b>	<b>\$38,804,721</b>	<b>179%</b>	<b>\$115,482,171</b>	<b>\$5,064,766</b>	<b>-109%</b>	<b>\$120,458,003</b>	<b>\$4,975,832</b>	<b>-66%</b>
<b>Park City Redevelopment Agency</b>												
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$254,047	\$322,354	\$0	\$287,034	\$-35,320	-11%	\$245,661	\$-41,373	-14%	\$209,168	\$-36,493	-15%
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$260,447	\$460,052	\$0	\$465,052	\$5,000	1%	\$470,052	\$5,000	1%	\$475,052	\$5,000	1%
033 REDEVELOPMENT AGENCY- LOWER PRK	\$746,751	\$738,741	\$0	\$20,686,640	\$19,947,899	2,700%	\$27,514,550	\$6,827,910	33%	\$28,343,960	\$829,410	3%
034 REDEVELOPMENT AGENCY-MAIN ST	\$1,250,230	\$1,209,001	\$0	\$676,511	\$-532,490	-44%	\$571,350	\$-105,161	-16%	\$518,344	\$-53,006	-9%
<b>Total Park City Redevelopment Agency</b>	<b>\$2,511,475</b>	<b>\$2,730,148</b>	<b>\$0</b>	<b>\$22,115,237</b>	<b>\$19,385,089</b>	<b>2,646%</b>	<b>\$28,801,613</b>	<b>\$6,686,376</b>	<b>4%</b>	<b>\$29,546,524</b>	<b>\$744,911</b>	<b>-20%</b>
<b>Municipal Building Authority</b>												
035 BUILDING AUTHORITY	\$454,087	\$424,783	\$0	\$423,484	\$-1,299	0%	\$423,484			\$423,484		
<b>Total Municipal Building Authority</b>	<b>\$454,087</b>	<b>\$424,783</b>	<b>\$0</b>	<b>\$423,484</b>	<b>\$-1,299</b>	<b>0%</b>	<b>\$423,484</b>			<b>\$423,484</b>		



## 000377 Ice Rink Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000377	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
Ice Rink Expansion: Additional ice surface including supporting storage and amenities.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
012100 QUINNS FUND * ADMINISTRATION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND					2,847,667	2,847,667	17,235,335	17,235,335				
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031532 CIP FUND * 2017 SALES TAX BONDS												
XXXXXX Unspecified												
<b>TOTAL</b>					<b>2,847,667</b>	<b>2,847,667</b>	<b>17,235,335</b>	<b>17,235,335</b>				

## 000389 Library Book Sorter

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000389	Not Recommended	Twombly				Engaged & Effective Government & Citizenry

Description	Comments
Automated book sorter, allows for library staff to work more efficiently.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
<b>TOTAL</b>												



## 000481 Indoor Aquatics

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000481	Not Recommended	Fisher				Thriving Mountain Town

Description	Comments
This would build an indoor aquatics facility where the existing outdoor lap pool is at the PC MARC. Indoor aquatics has been identified as a high unmet need in the community	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031451 CIP Fund * BOND PROCEEDS												
XXXXXX Unspecified												
<b>TOTAL</b>												

## 000493 Mezzanine Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000493	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
Expansion of facility to accommodate off-ice training space, repair water leaks from rain and snowmelt and add additional locker room space. .	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			518,001	518,001	483,481	483,481						
<b>TOTAL</b>			518,001	518,001	483,481	483,481						

### 000494 LED Upgrade Quinns Fields

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000494	Not Recommended	Fisher				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Upgrading the field lighting at Quinns to LED fixtures. Staff met with Musco lighting to look at mitigating the light spill & switching to LED lights at PCSC. The new LED fixtures could be installed on the existing poles, the total number of fixtures needed would be reduced from 148 to 96, there would be a reduction of at least 50% in light spill & glare. The estimated cost for the lights without install is \$330,000. It is estimated that install would be an additional \$100,000. Budget has a \$70,000 contingency. This is for both fields at PCSC. Estimated reduction of energy & maintenance costs by 50 to 85% over typical 1500w HID equipment.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			500,000	500,000								
XXXXXX Unspecified												
<b>TOTAL</b>			<b>500,000</b>	<b>500,000</b>								

### 000495 Flooring

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000495	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
-------------	----------

Replace skate resilient flooring throughout facility.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND					200,000	200,000						
<b>TOTAL</b>					<b>200,000</b>	<b>200,000</b>						



## 000496 Dehumidifier/ Complete Air Handling Unit

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000496	Not Recommended	Angevine				Preserving & Enhancing the Natural Environment

Description	Comments
Replacement of facility's dehumidifier. Staff anticipates a few more years out of the current unit however it should be noted that if we wait until the unit fails we will lose ice for several weeks which will affect programing and revenues.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND							140,000	140,000				
<b>TOTAL</b>							<b>140,000</b>	<b>140,000</b>				

## 000497 Replacement Chiller

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000497	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
Replace facility's chiller at the end of its lifespan	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND											157,000	157,000
<b>TOTAL</b>											<b>157,000</b>	<b>157,000</b>

### 000499 Replacement Compressors

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000499	Not Recommended	Angevine				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Replace the current compressors with more efficient units.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND											115,000	115,000
<b>TOTAL</b>											<b>115,000</b>	<b>115,000</b>

### 000500 Sidewalks along Silver King, Three Kings and Thaynes

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000500	Not Recommended	Gallo				Thriving Mountain Town

Description	Comments
-------------	----------

Through the NTMP program, requests have been submitted to add sidewalks along Three Kings, Silver King and Thaynes. This item has been discussed numerous times with the NTMP committee and has received unanimous support from the committee.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			80,000	80,000	544,000	544,000						
<b>TOTAL</b>			<b>80,000</b>	<b>80,000</b>	<b>544,000</b>	<b>544,000</b>						

## 000501 New storm drain inlet at 970 Little Kate

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000501	Not Recommended	Gallo				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

When the sidewalks were installed along Little Kate a few years ago an unintended consequence was a low spot near 970 Little Kate. This low spot floods during storms but during the winter and spring snow melts, this area becomes an ice rink and is a safety issue. This project was not on the Storm Water list because it became a problem after the list was created. This project will add a storm inlet box and piping so the immediate area will now drain, which will eliminate the unsafe icing problem.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
052530 STORM WATER FUND * STORM WATER SERVICE FEE			39,000	39,000								
<b>TOTAL</b>			<b>39,000</b>	<b>39,000</b>								

## 000503 China Bridge Parking Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000503	Not Recommended	Twombly				Thriving Mountain Town

Description	Comments
-------------	----------

China Bridge Parking Expansion

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND							3,200,000	3,200,000				
031499 CIP FUND * ADDITIONAL RESORT SALES TAX					100,000	100,000						
057489 TRANSIT FUND * GARAGE REVENUE			3,000	3,000								
XXXXXX Unspecified												
<b>TOTAL</b>			<b>3,000</b>	<b>3,000</b>	<b>100,000</b>	<b>100,000</b>	<b>3,200,000</b>	<b>3,200,000</b>				



## 000516 Airport Wait-Lounge Transit Connection to Park City

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000516	Recommended	Fonnesbeck				Thriving Mountain Town

Description	Comments
Salt Lake Airport service expansion with lounge for waiting passengers to connect with service to Park City. FIS world cup is a precursor to sow the world we are ready for the 2030 Olympic Games.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

## 000517 Ecker Hill Park & Ride Electric Bus Fast Charger

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000517	Recommended	Fonnesbeck				Thriving Mountain Town

Description	Comments
The extension of the Electric Bus to the Ecker Hill Park and Ride lot will require a fast charger installation as passengers park and load and unload buses. Rocky Mountain Power currently has partial funding for this through there Grant programs. Summit County would be responsible for working with other developer to pay for the fast charger.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												

### 000518 Public Art

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000518	Not Recommended	Twombly				Inclusive & Healthy Community

Description	Comments
-------------	----------

This is for on-going CIP funding for Public Art. Currently there is no on-going funding for public art.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000	75,000
XXXXXX Unspecified												
<b>TOTAL</b>			<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>

### 000520 Complete Streets Retrofit -

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000520	Recommended	Knotts				Thriving Mountain Town

Description	Comments
-------------	----------

This annual Capital Project will implement low cost yet effective complete streets elements on existing local streets/roads consistent with the City's recently adopted Complete Streets Policy. Transportation Planning, PCPD, and Engineering recently completed a Road Safety Assessment with the assistance of UDOT and FHWA which outlined various high, medium, and low priority projects. These funds will be used to implement those recommendations.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057479 Transit Fund * TRANSIT SALES TAX			35,000	35,000	35,000	35,000	35,000	35,000				
<b>TOTAL</b>			<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>				

## 000521 Deer Valley Drive Bicycle and Pedestrian Facility Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000521	Recommended	Knotts				Thriving Mountain Town

Description	Comments
-------------	----------

This project proposes to design and construct bicycle/pedestrian facilities along DVD from Bonanza Drive to Marsac Ave.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS											100,000	100,000
057479 Transit Fund * TRANSIT SALES TAX											682,000	682,000
<b>TOTAL</b>											<b>782,000</b>	<b>782,000</b>

## 000523 PC MARC Transit and Active Transportation Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000523	Recommended	Knotts				Thriving Mountain Town

Description	Comments
-------------	----------

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057479 Transit Fund * TRANSIT SALES TAX					35,000	35,000						
<b>TOTAL</b>					<b>35,000</b>	<b>35,000</b>						





## CP0003 Old Town Stairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0003	Recommended	Twombly	1,109,179	12,159		Inclusive & Healthy Community

Description	Comments
-------------	----------

An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, drainage improvements and lighting. Like trails, the priority depends on factors such as adjacent development, available easements, community priority and location. Funding comes largely from RDAs so most funding is restricted for use in a particular area. Tread replacements are planned beginning with the oldest in closest proximity to Main Street. New sets proposed include 9th St. with three new blocks at \$300,000 (LPARDA); 10th St. with 1 new block at \$100,000 (LPARDA); possible improvements to Crescent Tram pending resolution of the current parcel discussions (no identified funding); Reconstruct 3rd St, 4th St, 5th St, others as prioritized (Main St RDA). See also Project #722.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE		150,000										
034468 MAIN ST RDA * CONT TO RDA DEBT		450,000										
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>		<b>600,000</b>										

## CP0005 City Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0005	Recommended	Fisher	512,253	119,248		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp & other recreation programs. The facility has some conceptual designs being done through the Recreation Facility Master Plan.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE		100,000		100,000		100,000		100,000		100,000		100,000
031402 CIP FUND * IMP FEE-STREETS												
031451 CIP Fund * BOND PROCEEDS												

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031460 CIP Fund * IMPACT FEES												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
033450 Lower Park RDA * BEGINNING BALANCE												
033468 LOWER PARK RDA * CONT TO RDA DEBT		100,000		100,000		100,000		100,000		100,000	100,000	100,000
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035477 MBA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>		<b>200,000</b>	<b>200,000</b>	<b>200,000</b>

### CP0006 Pavement Management Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0006	Recommended	McAffee	14,928	798,623		Thriving Mountain Town

Description	Comments
-------------	----------

This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing, rototilling, pavement overlays and utility adjustments. In FY19 additional \$250K request to pave main street.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031452 CIP Fund * CLASS "C" ROAD		360,000		360,000		360,000		360,000		360,000	360,000	360,000
031454 CIP Fund * DONATIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		440,000		513,000	150,000	590,000	150,000	590,000	150,000	630,000	600,000	600,000
034450 Main St RDA * BEGINNING BALANCE				52,000								
<b>TOTAL</b>		<b>800,000</b>		<b>925,000</b>	<b>150,000</b>	<b>950,000</b>	<b>150,000</b>	<b>950,000</b>	<b>150,000</b>	<b>990,000</b>	<b>960,000</b>	<b>960,000</b>

## CP0007 Tunnel Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0007	Recommended	McAfee	340,259	205,417		Preserving & Enhancing the Natural Environment

Description	Comments
Maintenance and inspection of the Judge and Spiro Mine tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening. Track replacement. Flow meter OM&R.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		247,756		252,711	2,238,489	2,500,000		268,049		274,750	281,619	281,619
<b>TOTAL</b>		<b>247,756</b>		<b>252,711</b>	<b>2,238,489</b>	<b>2,500,000</b>		<b>268,049</b>		<b>274,750</b>	<b>281,619</b>	<b>281,619</b>

## CP0009 Transit Rolling Stock Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0009	Recommended	Fonnesbeck	2,479,197	1,653,927		Thriving Mountain Town

Description	Comments
This program provides for the replacement of the existing transit fleet. It is anticipated what the Federal Transit Administration will be providing 80 percent of the purchase cost.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS		1,925,002		3,290,974		1,464,000		4,169,702				
057479 Transit Fund * TRANSIT SALES TAX		43,750		882,743		366,000		1,689,225				
057482 Transit Fund * REGIONAL TRANSIT REVENUE		450,000		560,000		360,000		985,200				
<b>TOTAL</b>		<b>2,418,752</b>		<b>4,733,717</b>		<b>2,190,000</b>		<b>6,844,127</b>				



	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
SERVICE												
035465 MBA * LOAN PROCEEDS												
036450 PC HOUSING AUTH * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0014 McPolin Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0014	Recommended	Carey	2,280			Inclusive & Healthy Community

Description	Comments
-------------	----------

City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
035477 MBA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>												

## CP0017 ADA Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0017	Recommended	Fonnesbeck	65,523			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed to continue the program to complete phase 2 and 3 improvements.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		5,000		5,000		5,000		5,000		5,000	5,000	5,000
<b>TOTAL</b>		<b>5,000</b>		<b>5,000</b>		<b>5,000</b>		<b>5,000</b>		<b>5,000</b>	<b>5,000</b>	<b>5,000</b>

### CP0019 Library Development & Donations

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0019	Recommended	Juarez	29,412	10,913		Inclusive & Healthy Community

Description	Comments
-------------	----------

Project 579 also includes a category 39124. Public Library development grant. This is a grant made to all public libraries in Utah by the State, based on population and assessed needs. The uses of this money are restricted by State statute, and must be outlined in the Library goals which are set by the Library Board and due to the State Library at the end of October each year.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031458 CIP Fund * FEDERAL GRANTS												
031463 CIP FUND * LIBRARY UNSERV												
031464 CIP FUND * LIBRARY FUNDRAISERS		5,947		5,947								
031466 CIP Fund * OTHER CONTRIBUTIONS												
031474 CIP Fund * STATE CONTRIBUTION		5,500		5,500								
<b>TOTAL</b>		<b>11,447</b>		<b>11,447</b>								

### CP0020 City-wide Signs Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0020	Recommended	Weidenhamer	41,151			Thriving Mountain Town

Description	Comments
-------------	----------

Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND				35,000		35,000						

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
057479 Transit Fund * TRANSIT SALES TAX			75,000	75,000								
<b>TOTAL</b>			<b>110,000</b>	<b>110,000</b>								

## CP0021 Geographic Information Systems

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0021	Recommended	Robertson				Thriving Mountain Town

Description	Comments
Utilize the geographic information system software obtained in grant from ESRI to produce a base map, parcel map, and street center line map. Maps will be used by numerous city departments for planning and design purposes. This program is a joint venture between PCMC & SBSID. An intermodal agreement is pending between PCMC, SBSID, and Summit County.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

## CP0025 Bus Shelters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0025	Recommended	Fonnesbeck	483,707			Thriving Mountain Town

Description	Comments
Passenger amenities such as shelters and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057450 Transit Fund * BEGINNING BALANCE		36,250										





	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
051481 Water Fund * WATER SERVICE FEES												
057467 Transit Fund * OTHER MISCELLANEOUS												
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

### CP0036 Traffic Calming

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0036	Recommended	Gallo	116,273	16,340		Thriving Mountain Town

Description	Comments
-------------	----------

Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		10,000		10,000		10,000		10,000		10,000	10,000	10,000
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033470 Lower Park RDA * RENTAL INCOME												
<b>TOTAL</b>		10,000		10,000		10,000		10,000		10,000	10,000	10,000

### CP0040 Water Dept Infrastructure Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0040	Recommended	McAffee	1,423,094	256,613		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

General asset replacement for existing infrastructure including such assets as pipelines, pump stations, valve vaults, etc.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		900,000		900,000		900,000		945,000		992,250	1,041,863	1,041,863
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>		<b>900,000</b>		<b>900,000</b>		<b>900,000</b>		<b>945,000</b>		<b>992,250</b>	<b>1,041,863</b>	<b>1,041,863</b>

### CP0041 Trails Master Plan Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0041	Recommended	Twombly	87,189	91,872	610	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Existing Funds will be utilized to construct the following trails and infrastructure: Prospector connection, April Mountain Plan, Historic trail signage and Daly Canyon connections. Additionally, Phase III trailheads at April Mountain and Meadows Dr. East. Requested funds for future FY include projects associated with continuation of trail connectivity as outlined in the Trails Master Plan and those identified in the PC Heights MPD, more specifically identified as Phase I and II of the Quinn's Park and Ride connections. Easements have been secured for these pathways. Staff will utilize local and state grants to off set costs associated with these connections.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE		20,000		20,000		20,000		20,000	20,000	20,000	20,000	20,000
031467 CIP Fund * OTHER MISCELLANEOUS												
031469 CIP FUND * RAP TAX												
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		50,000		50,000		50,000		50,000		50,000	50,000	50,000
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>		<b>70,000</b>		<b>70,000</b>		<b>70,000</b>		<b>70,000</b>	<b>20,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>

## CP0042 Property Improvements Gilmore O.S.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0042	Recommended	Twombly				Not Available

Description	Comments
-------------	----------

The City's property acquisitions often require improvements for the City's intended uses. Improvements typically include structural studies, restoration, and environmental remediation, removal of debris, basic cleanup, landscaping, and signs.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0046 Golf Course Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0046	Recommended	Fonnesbeck	28,143	2,270	3,517	Thriving Mountain Town

Description	Comments
-------------	----------

This fund encompasses all golf course related projects, constructing new tee boxes, cart path repairs, restroom upgrade, landscaping, pro-shop improvements, and other operational maintenance projects.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
055458 Golf Fund * FEDERAL GRANTS												
055459 Golf Fund * GOLF FEES		12,000		12,000		24,000		12,000		12,000	12,000	12,000
055467 Golf Fund * OTHER MISCELLANEOUS												
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
<b>TOTAL</b>		12,000		12,000		24,000		12,000		12,000	12,000	12,000



## CP0069 Judge Water Treatment Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0069	Recommended	McAfee	-168	786		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Funded by federal funds, user fees, bonds. This project will fund improvement necessary to meet EPA water quality mandates for the Judge Tunnel source.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051451 Water Fund * BOND PROCEEDS												
051458 Water Fund * FEDERAL GRANTS	-150,482	-150,482										
051466 Water Fund * OTHER CONTRIBUTIONS												
051481 Water Fund * WATER SERVICE FEES	-42,725	-42,725										
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS	1,956	1,956										
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>	<b>-191,251</b>	<b>-191,251</b>										

## CP0070 Meter Reading Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0070	Recommended	McAfee	4,036	77,686		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project will provide funding to upgrade meters to enable remote radio reading of water meters. This process will improve the efficiency and effectiveness of water billing.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
<b>TOTAL</b>												

### CP0073 Marsac Seismic Renovation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0073	Recommended	Gustafson	0	1,430		Inclusive & Healthy Community

Description	Comments
Marsac seismic, HVAC, ADA and associated internal renovations.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
035450 MBA * BEGINNING BALANCE	1,299	1,299										
<b>TOTAL</b>	<b>1,299</b>	<b>1,299</b>										

### CP0074 Equipment Replacement - Rolling Stock

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0074	Recommended	Coulson	1,340,992	388,899		Engaged & Effective Government & Citizenry

Description	Comments
This project funds the replacement of fleet vehicles based upon a predetermined schedule. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		900,000	45,000	945,000		950,000		1,050,000		1,050,000	1,050,000	1,050,000

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
<b>TOTAL</b>		900,000	45,000	945,000		950,000		1,050,000		1,050,000	1,050,000	1,050,000

## CP0075 Equipment Replacement - Computer

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0075	Recommended	Robertson	391,140	132,776		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

The computer replacement fund supports replacement of computer equipment and support infrastructure including network, servers, and climate control systems. However, replacement decisions are driven by technological advancements, software requirements, and obsolescence. 2019+ Requests: Approximate \$15k for: This additional funding request supports organizational growth and technology changes to address future asset replacement cycles. This includes computer, server and network assets.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		308,700	11,900	320,600	11,900	320,600	11,900	320,600	11,900	320,600	320,600	320,600
051481 Water Fund * WATER SERVICE FEES		19,932	1,300	21,232	1,300	21,232	1,300	21,232	1,300	21,232	21,232	21,232
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES		2,560		2,560		2,560		2,560		2,560		
057479 Transit Fund * TRANSIT SALES TAX		14,172	2,000	16,172	2,000	16,172	2,000	16,172	2,000	16,172	16,172	16,172
<b>TOTAL</b>		345,364	15,200	360,564	15,200	360,564	15,200	360,564	15,200	360,564	358,004	358,004

## CP0081 OTIS Water Pipeline Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0081	Recommended	McAfee	1,459,382	624,868		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Water Replacement as part of the OTIS road projects

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
--	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES		233,972		273,688		280,530		300,000		300,000		
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>		<b>233,972</b>		<b>273,688</b>		<b>280,530</b>		<b>300,000</b>		<b>300,000</b>		

### CP0089 Public Art

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0089	Recommended	Rockwood	329,899	400		Inclusive & Healthy Community

Description	Comments
-------------	----------

This project is designed to fund public art as part of an "Arts Community Master Plan". Public Art will be funded following the Council adopted 1% allocation form each City construction project policy where applicable.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		68,000										
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE		25,000										
<b>TOTAL</b>		<b>93,000</b>										

### CP0090 Friends of the Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0090	Recommended	Carey	24,012	1,647		Inclusive & Healthy Community

Description	Comments
-------------	----------

Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
--	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------



	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031466 CIP Fund * OTHER CONTRIBUTIONS	9,075	9,075										
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>	<b>9,075</b>	<b>9,075</b>										

## CP0091 Golf Maintenance Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0091	Recommended	Fonnesbeck	110,460	155,888		Thriving Mountain Town

Description	Comments
-------------	----------

This fund is used for golf course maintenance equipment replacement.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
055459 Golf Fund * GOLF FEES		98,000		98,000		98,000		98,000		98,000		98,000
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
<b>TOTAL</b>		<b>98,000</b>		<b>98,000</b>		<b>98,000</b>		<b>98,000</b>		<b>98,000</b>		<b>98,000</b>

## CP0092 Open Space Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0092	Recommended	Fonnesbeck	-53,080	570,013	34,672	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This fund provides for maintenance, improvements, and acquisition of Park City's Open Space.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS		300,000		300,000		300,000		300,000		300,000		300,000
031474 CIP Fund * STATE CONTRIBUTION												
<b>TOTAL</b>		<b>300,000</b>		<b>300,000</b>		<b>300,000</b>		<b>300,000</b>		<b>300,000</b>		<b>300,000</b>



	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
<b>TOTAL</b>												

### CP0107 Retaining Wall at 41 Sampson Ave

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0107	Recommended	Gallo				Thriving Mountain Town

Description	Comments
City contribution of retaining wall at 41 Sampson Avenue (Donnelly House)CLOSE OUT PROJECT	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

### CP0108 Flagstaff Transit Transfer Fees

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0108	Recommended	Knotts	2,225,615	740,790	154,227	Thriving Mountain Town

Description	Comments
Account for transit transfer fees dedicated to improvement enhancement of Park City transit system by designing and constructing transit priority improvements on SR 248. Reduction in greenhouse gas emissions by reducing idling and single occupancy vehicles.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057466 Transit Fund * OTHER CONTRIBUTIONS		1,100,000	550,000	850,000								
XXXXXX Unspecified												
<b>TOTAL</b>		<b>1,100,000</b>	<b>550,000</b>	<b>850,000</b>								



## CP0123 Replace Police Dispatch System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0123	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
Replace police CAD/RMS system to meet Public Safety demands.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0128 Quinn's Ice/Fields Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0128	Recommended	Twombly	137,127	4,950		Preserving & Enhancing the Natural Environment

Description	Comments
Additional development of outdoor playing fields and support facilities	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE												
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
<b>TOTAL</b>												



## CP0140 Emergency Power

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0140	Recommended	McAfee	150,000			Preserving & Enhancing the Natural Environment

Description	Comments
Complete study to develop recommendations for emergency backup power needs for the water system.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

## CP0141 Boothill Transmission Line

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0141	Recommended	McAfee	28,107			Preserving & Enhancing the Natural Environment

Description	Comments
This project is complete and should be deleted.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051451 Water Fund * BOND PROCEEDS												
051458 Water Fund * FEDERAL GRANTS												
051466 Water Fund * OTHER CONTRIBUTIONS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051488 Water Fund * BOND PROCEEDS (CIB)												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS					-18,246	-18,246						
051497 Water Fund * NEW GROWTH					-9,861	-9,861						
<b>TOTAL</b>					-28,107	-28,107						

### CP0142 Racquet Club Program Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0142	Recommended	Fisher	96,553	13,119		Thriving Mountain Town

Description	Comments
-------------	----------

For ongoing replacement of fitness equipment.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031454 CIP Fund * DONATIONS												
031469 CIP FUND * RAP TAX												
031470 CIP FUND * RENTAL INCOME												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		65,000		65,000		65,000		65,000		65,000	65,000	65,000
<b>TOTAL</b>		<b>65,000</b>		<b>65,000</b>		<b>65,000</b>		<b>65,000</b>		<b>65,000</b>	<b>65,000</b>	<b>65,000</b>

### CP0146 Asset Management/Replacement Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0146	Recommended	Fonnesbeck	1,575,397	442,155	2,023	Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Money is dedicated to this account for asset replacement. The replacement/repair schedule was created in FY 07 for Building replacement. Plan was updated in FY 13 and will be updated again in FY18.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		552,709		552,709		552,709		552,709		552,709	552,709	552,709
<b>TOTAL</b>		<b>552,709</b>		<b>552,709</b>		<b>552,709</b>		<b>552,709</b>		<b>552,709</b>	<b>552,709</b>	<b>552,709</b>



## CP0150 Ice Facility Capital Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0150	Recommended	Angevine	300,826	8,401		Thriving Mountain Town

Description	Comments
For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	30,000	80,000	130,000	180,000	30,000	80,000	30,000	80,000	30,000	80,000	80,000	80,000
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	30,000	80,000	130,000	180,000	30,000	80,000	30,000	80,000	30,000	80,000	80,000	80,000
<b>TOTAL</b>	<b>60,000</b>	<b>160,000</b>	<b>260,000</b>	<b>360,000</b>	<b>60,000</b>	<b>160,000</b>	<b>60,000</b>	<b>160,000</b>	<b>60,000</b>	<b>160,000</b>	<b>160,000</b>	<b>160,000</b>

## CP0152 Parking Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0152	Recommended	Coulson	848,079	253,119		Thriving Mountain Town

Description	Comments
For replacement of parking meters on Main St., replacement of garage gates and pay equipment, replacement of sensors in garage and loops in surface lots. Replacement of parking vehicles, License plate recognition hardware/software, signage related to changes in the parking program, and handheld ticket writers. Funded by garage and meter fee revenues.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057489 TRANSIT FUND * GARAGE REVENUE		50,000	75,000	125,000	75,000	125,000	75,000	125,000	75,000	125,000	125,000	125,000
<b>TOTAL</b>		<b>50,000</b>	<b>75,000</b>	<b>125,000</b>	<b>75,000</b>	<b>125,000</b>	<b>75,000</b>	<b>125,000</b>	<b>75,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>

### CP0155 OTIS Phase II (a)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0155	Recommended	Gallo	29,686			Thriving Mountain Town

Description	Comments
-------------	----------

OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads include 8th Street, 12th Street, McHenry Avenue, Rossi Hill Drive and Silver King.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031528 CIP FUND * 2015 SALES TAX BONDS												
<b>TOTAL</b>												

### CP0157 OTIS Phase III (a)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0157	Recommended	Gallo	5,928,721	1,185,056		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads included in IIIa were McHenry Avenue (constructed in the summer of 2015) and Lowell Avenue (Construction for the summer of 2016). Tentative future projects will be 8th and 12th Streets in 2017 and 2018 and Rossi Hill Drive in 2019.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031451 CIP Fund * BOND PROCEEDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-2,236,656	896,677									2,250,000	2,250,000
031528 CIP FUND * 2015 SALES TAX BONDS												
<b>TOTAL</b>	<b>-2,236,656</b>	<b>896,677</b>									<b>2,250,000</b>	<b>2,250,000</b>

## CP0160 Ice Facility Capital Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0160	Recommended	Angevine	-30,090	20,000		Thriving Mountain Town

Description	Comments
-------------	----------

For various projects related to the Ice Facility as outlined in the Strategic Plan.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

## CP0161 Golf Car Loan & Purchase

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0161	Recommended	Sanchez	0			Thriving Mountain Town

Description	Comments
-------------	----------

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031450 CIP Fund * BEGINNING BALANCE												
055450 Golf Fund * BEGINNING BALANCE												
055465 Golf Fund * LOAN PROCEEDS												
<b>TOTAL</b>												

### CP0163 Quinn's Fields Phase III

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0163	Not Recommended	Twombly				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Construction of remaining 3 planned playing fields, sports lighting for 2 fields, scoreboards for all fields, parking spaces for 167 vehicles, parking lot lights, trails, sidewalks, and supporting irrigation system, utilities, landscaping and seeding.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE												
031466 CIP Fund * OTHER CONTRIBUTIONS												
XXXXXX Unspecified												
<b>TOTAL</b>												

### CP0167 Skate Park Repairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0167	Recommended	Fisher	34,003	200		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Re-paint fence and re-caulk the concrete joints.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
033450 Lower Park RDA * BEGINNING BALANCE		5,000		5,000		5,000		5,000		5,000	5,000	5,000
<b>TOTAL</b>		5,000		5,000		5,000		5,000		5,000	5,000	5,000

## CP0171 Upgrade OH Door Rollers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0171	Recommended	Fonnesbeck	28,518			Thriving Mountain Town

Description	Comments
Maintenance Equipment & Parts for Old Bus Barn Doors	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057479 Transit Fund * TRANSIT SALES TAX		6,000		6,000		6,000		6,000		6,000		
<b>TOTAL</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>		

## CP0176 Deer Valley Drive Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0176	Recommended	Gallo	0			Thriving Mountain Town

Description	Comments
-------------	----------

Total estimated project cost: \$2,000,000. Unfunded amount is the difference between \$1,000,000 in requested impact fees and local match (which is funded by Transfer from General Fund).CLOSE OUT PROJECST

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE												
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0177 China Bridge Improvements & Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0177	Recommended	Coulson	-49,690	47,570		Thriving Mountain Town

Description	Comments
Stairwell Old CB; Fire Sprinkler Upgrade OLD CB; Snow Chute	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0178 Rockport Water, Pipeline, and Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0178	Recommended	McAfee	-36,213	1,358,505	10,238	Preserving & Enhancing the Natural Environment

Description	Comments
This project will construct upgrades to the Mt. Regional Water Pump Station at Rockport and a new pump station and intake that will be owned and operated by WBWCD, all to deliver Park City's reserved water from Rockport and Smith Morehouse reservoirs. Also included is the cost of water from WBWCD and replacement fund for the infrastructure.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		1,244,549		1,275,663		1,307,554		1,307,554		1,307,554	1,307,554	1,307,554
051526 WATER FUND * 2014 WATER REVENUE BONDS												
<b>TOTAL</b>		1,244,549		1,275,663		1,307,554		1,307,554		1,307,554	1,307,554	1,307,554

## CP0180 Corrosion Study of System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0180	Recommended	McAffee	0			Not Available

Description	Comments
this project can be deleted	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

## CP0181 Spiro Building Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0181	Recommended	McAffee	230,665	4,819		Preserving & Enhancing the Natural Environment

Description	Comments
General upkeep of the Spiro WTP. This will continue until this facility is rebuilt in about 2021.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES		113,141		100,000		100,000		100,000				
<b>TOTAL</b>		113,141		100,000		100,000		100,000				





## CP0196 Downtown Projects - Phase III

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0196	Recommended	Weidenhamer	0			Thriving Mountain Town

Description	Comments
Pedestrian connections and enhancements in the downtown corridor	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-9,570	-9,570										
031528 CIP FUND * 2015 SALES TAX BONDS	-824,772	-824,772										
<b>TOTAL</b>	<b>-834,342</b>	<b>-834,342</b>										

## CP0203 China Bridge Event Parking

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0203	Recommended	Coulson	357,810	623,677	31,180	Thriving Mountain Town

Description	Comments
This project will provide additional parking and event mitigations for Park City.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031489 CIP FUND * GARAGE REVENUE												
057489 TRANSIT FUND * GARAGE REVENUE		310,000	86,000	396,000	30,000	340,000	30,000	340,000	30,000	340,000	340,000	340,000
<b>TOTAL</b>		<b>310,000</b>	<b>86,000</b>	<b>396,000</b>	<b>30,000</b>	<b>340,000</b>	<b>30,000</b>	<b>340,000</b>	<b>30,000</b>	<b>340,000</b>	<b>340,000</b>	<b>340,000</b>



## CP0216 Park & Ride (Access Road & Amenities)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0216	Recommended	Fonnesbeck				Thriving Mountain Town

Description	Comments
-------------	----------

This project will provide funding to construct an access road from Wasatch County to the new park and ride at Richardson Flats. Intersection improvements at SR-248 are necessary for safe and efficient operations of Park and Ride and Park City Heights.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS												
<b>TOTAL</b>												

## CP0217 Emergency Management Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0217	Recommended	Daniels	22,008	7,648		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, mobile command trailer (MCT) equipment, community outreach, mitigation projects and emergency information technology and communications. For FY19 & FY20 the \$10,000 for each year predominately improves, replaces and/or increases EOC equipment, MCT, mitigation, response, sheltering and technological capabilities along with required equipment for MCT.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	5,000	15,000	15,000	15,000								
031478 CIP Fund * TRANSFER FROM CIP												
<b>TOTAL</b>	5,000	15,000	15,000	15,000								



	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
<b>TOTAL</b>												

### CP0228 Snow Creek Affordable Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0228	Recommended	Robinson				Inclusive & Healthy Community

Description	Comments
-------------	----------

For the planning, design, and construction of the Snow Creek Affordable Housing Project.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
033450 Lower Park RDA * BEGINNING BALANCE												
033454 Lower Park RDA * DONATIONS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033473 Lower Park RDA * SALE OF ASSETS												
<b>TOTAL</b>												

### CP0229 Dredge Prospector Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0229	Recommended	Fonnesbeck				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This fund would pay for the dredging of the Prospector Pond. (Project delayed for Storm Water Master Plan)

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			200,000	200,000	-150,000							
<b>TOTAL</b>			200,000	200,000	-150,000							



## CP0238 Quinn's Junction Transmission Lines

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0238	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
This is complete and should be deleted	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051451 Water Fund * BOND PROCEEDS												
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS	-92,806	-92,806										
051497 Water Fund * NEW GROWTH												
<b>TOTAL</b>	<b>-92,806</b>	<b>-92,806</b>										

## CP0239 PC Heights Capacity Upgrade (tank)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0239	Recommended	McAfee	650,000			Inclusive & Healthy Community

Description	Comments
This is to pay for an upsize of the Park City Heights Tank per the Water Agreement	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												





## CP0248 Middle Silver Creek Watershed

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0248	Recommended	Cartin	234,297			Preserving & Enhancing the Natural Environment

Description	Comments
Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0250 Irrigation Controller Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0250	Recommended	Fonnesbeck	-2,477	30,000		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

The Parks Department has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 25 years old, as they were originally installed in the early 1990s. Over the past years we've continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 4-5 controllers a year for the next several years. To date we have replaced 23 out of the 38 controllers. Projected completion 2019.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		20,000		20,000								
<b>TOTAL</b>		20,000		20,000								



## CP0255 Golf Course Sprinkler Head Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0255	Recommended	Fonnesbeck				Thriving Mountain Town

Description	Comments
-------------	----------

The sprinkler heads on the course are 26 years old. These heads are worn out and outdated. The new sprinkler heads are more efficient in water application and distribution uniformity. PROJECT COMPLETED - PLEASE REMOVE

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
055459 Golf Fund * GOLF FEES												
055469 GOLF FUND * RAP TAX												
<b>TOTAL</b>												

## CP0256 Storm Water Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0256	Recommended	McAfee	472,281	73,000		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This money would be to fix and repair any of our current storm water issues within the city.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-300,000			66,150								
031528 CIP FUND * 2015 SALES TAX BONDS												
052530 STORM WATER FUND * STORM WATER SERVICE FEE				233,850		300,000		300,000		300,000	300,000	300,000
<b>TOTAL</b>	-300,000			300,000		300,000		300,000		300,000	300,000	300,000



## CP0263 Lower Park Avenue RDA

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0263	Recommended	Weidenhamer				Inclusive & Healthy Community

Description	Comments
-------------	----------

The project entails planning, design, demolition, reconstruction of historic buildings, construction of new buildings, and possible land acquisition in the Lower Park, Woodside, platted Norfolk and Empire Avenues North of 13th Street within the Lower Park Avenue RDA. PM I includes new community center and reconstruction of 2 historic houses at Fire Station area.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0264 Security Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0264	Recommended	Daniels	61,929	49,057		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

The Building Security Committee was established in 2008 and makes recommendations on security issues, training and equipment for all occupied city buildings. The two largest components are Closed Circuit Video Systems (CCVS) and Electronic Access Controls (electronic door locks), along with some smaller security upgrades including, alarms, fragment retentive film, lighting and training. In recent years we have expanded the use of some of these funds for exterior security measures for city buildings and special event venues. This is a multi-year project. Some funding for upgrades and/or replacements has been from the Asset Management Fund and individual departments. Emergency Management, Information Technology, Sustainability and Building Maintenance are partners in this project. We have made significant headway over the past 10 years. The majority of the work is expected to be completed by FY22.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	25,000	75,000	75,000	75,000								
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>	<b>25,000</b>	<b>75,000</b>	<b>75,000</b>	<b>75,000</b>								



## CP0267 Soil Repository

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0267	Recommended	Cartin	3,834,144			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Should we successfully complete the current negotiations with the EPA on the Multi-Party agreement then Park City would likely need to financially participate in a portion of the construction of a soils repository. These would be a one-time cost. Ongoing costs for the repository would likely be incurred by United Park City Mines. Park City would likely not have a future role in the operation of the repository.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	370,000	532,000	-370,000									
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>	<b>370,000</b>	<b>532,000</b>	<b>-370,000</b>									

## CP0269 Environmental Revolving Loan Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0269	Recommended	Cartin	123,916			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Sustainability Staff is requesting \$100,000 in additional funds for the Environmental Revolving Loan Fund. With the hire of an Energy Project Manager through Rocky Mountain Power's demand side management program, Sustainability will be pursuing 3,000,000 kWh in energy savings over the next three years. This work will result in annual, ongoing savings of at least \$75,000 per year (\$225,000 per year by 2019). Increasing the Environmental Revolving Loan Fund by \$100,000, or to a total balance of \$278,000, will allow the Energy Project Manager to rapidly fund and deploy projects. The Environmental Revolving Loan Fund is repaid through energy savings. All but \$24,000 of the fund is currently invested in high return projects.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031450 CIP Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0270 Downtown Enhancements Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0270	Recommended	Weidenhamer	2,136,370	385,535		Thriving Mountain Town

Description	Comments
-------------	----------

10 year improvement plan for pedestrian enhancements and public gathering spaces in the Main Street area. Pedestrian enhancements consist of replacing the curb, gutter, sidewalks, street lights, and the addition of storm drains, benches, trash and recycling bins... Gathering spaces include plazas and walkways.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031474 CIP Fund * STATE CONTRIBUTION	-9	-9										
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-803,463	796,537										
031528 CIP FUND * 2015 SALES TAX BONDS	324,499	324,499										
031532 CIP FUND * 2017 SALES TAX BONDS												
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-478,973</b>	<b>1,121,027</b>										

## CP0273 Landscape Water Checks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0273	Recommended	McAfee	3,575			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

sprinkler audits and improvement recommendations

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES	-10,000	-4,000		6,000		6,000		6,000		6,000	6,000	6,000
<b>TOTAL</b>	<b>-10,000</b>	<b>-4,000</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>		<b>6,000</b>	<b>6,000</b>	<b>6,000</b>



## CP0274 PC Heights Development Infrastructure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0274	Recommended	McAfee	464,254			Inclusive & Healthy Community

Description	Comments
Pumping and water line upgrades related to the PC Heights development.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051496 Water Fund * EXISTING USERS												
<b>TOTAL</b>												

## CP0275 Smart Irrigation Controllers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0275	Recommended	McAfee	-4,310	325		Preserving & Enhancing the Natural Environment

Description	Comments
This is an incentive program designed to reduce water demand through the use of technology that adjusts watering amounts based on climatic conditions.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES	-19,000	-9,000		10,000		10,000		10,000		10,000	10,000	10,000
<b>TOTAL</b>	-19,000	-9,000		10,000		10,000		10,000		10,000	10,000	10,000

### CP0276 Water Quality Study

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0276	Recommended	McAffee	262,498	102,963		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES		250,000		250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
<b>TOTAL</b>		<b>250,000</b>		<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>

### CP0277 Rockport Capital Facilities Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0277	Recommended	McAffee	102,304	122,109	3,719	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is for asset replacement related to the diversion and pumping structures on the Rockport Reservoir

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		151,146		151,146		151,146		151,146		151,146	151,146	151,146
<b>TOTAL</b>		<b>151,146</b>		<b>151,146</b>		<b>151,146</b>		<b>151,146</b>		<b>151,146</b>	<b>151,146</b>	<b>151,146</b>

## CP0278 Royal Street

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0278	Recommended	Cassel	0			Preserving & Enhancing the Natural Environment

Description	Comments
CLOSE OUT PROJECT	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE	-82,692	-82,692										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-769,880	-769,880										
031498 CIP Fund * FEMA FUNDS												
<b>TOTAL</b>	<b>-852,572</b>	<b>-852,572</b>										

## CP0279 224 Corridor Study and Strategic Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0279	Recommended	Knotts	19,128			Thriving Mountain Town

Description	Comments
-------------	----------

Project includes a corridor study and strategic plan for State Route 224 between Thaynes Canyon Drive and the Deer Valley Drive/Bonanza Drive intersection. The resulting Plan will be a guideline for future decisions regarding Walkability projects and connectivity, transportation efficiencies, and access. The Plan will fold into land use and redevelopment decisions regarding the western side of the Bonanza Park district and General Plan discussions.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031451 CIP Fund * BOND PROCEEDS												
033450 Lower Park RDA * BEGINNING BALANCE												
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												



## CP0283 Storm Water Utility Study

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0283	Recommended	McAffee				Inclusive & Healthy Community

Description	Comments
-------------	----------

Storm Water Utility Study – This study will look at the opportunities in creating a storm water utility which would then be used to fund our storm water system operation and maintenance activities. Currently funds are used from other Public Work programs to maintain our current storm water system. This study will look at how the utility will be structured, the potential revenue generated and the administrative operations of the utility.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0284 Stair Removal at Marsac

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0284	Not Recommended	Gallo				Inclusive & Healthy Community

Description	Comments
-------------	----------

CLOSE OUT PROJECT

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												



## CP0287 Ironhorse Seasonal Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0287	Recommended	Fonnesbeck	32,771	120,397		Thriving Mountain Town

Description	Comments
Seasonal housing (Dorm Style) for up to 16 seasonal transit employees to be constructed on Ironhorse Property. Rents will recapture op expenses, capital renewal, and initial capital.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS												
<b>TOTAL</b>												

## CP0288 Transit Signal Priority

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0288	Recommended	Fonnesbeck	200,959	385,060		Thriving Mountain Town

Description	Comments
This CIP project will install Transit Signal Priority equipment in Signals along SR-248 and SR-224. This system will provide extra time on a green light when a transit bus is within the signal queue. This increased green time will contribute to the convenience and dependability of Transit travel times.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057450 Transit Fund * BEGINNING BALANCE		17,167		17,167	17,167	17,167						
057458 Transit Fund * FEDERAL GRANTS		85,478		85,478	85,478	85,478						
<b>TOTAL</b>		102,645		102,645	102,645	102,645						





## CP0291 Memorial Wall

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0291	Recommended	Fisher				Inclusive & Healthy Community

Description	Comments
-------------	----------

Council was supportive of building a Memorial Wall at the PC Cemetery. The cost of construction will be recovered through the sale of "plates" that will be installed on the wall.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0292 Cemetery Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0292	Recommended	Fisher	27,714	700		Inclusive & Healthy Community

Description	Comments
-------------	----------

City Council has an interest in developing a head stone replacement and restoration program for the cemetery. There is also an interest in using ground penetrating radar to see if the southwest corner of the cemetery can be reclaimed.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												



## CP0296 Staff Interactive Budgeting Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0296	Not Recommended	Briggs				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Close Out Project - Budgeting for Outcomes software to streamline budgeting process. The software will include an easy-to use and aesthetically pleasing interface (dashboard), budget monitoring and reporting, forecasting, adhoc analysis, real-time updates, and a performance measurement component. Software also includes the ability to breakdown current departmental budgets into distinct BFO programs in a user-friendly format. Software also includes advanced budget monitoring capabilities as well as performance measure integration. Should work seamlessly with the Eden Accounting System.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0297 Parking Wayfinding

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0297	Recommended	Coulson		649,575		Thriving Mountain Town

Description	Comments
-------------	----------

Wayfinding for Main Street parking resources. First year is for signage and consulting assistance with finding garage and internal garage circulation. Years 2 and 3 are for a smart system to indicate stalls available.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057489 TRANSIT FUND * GARAGE REVENUE		150,000										
<b>TOTAL</b>		150,000										



## CP0300 Irrigation Screening Facility

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0300	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

The irrigation screening facility will provide screening of water from the Weber River and the potential Round Valley Reservoir. The purpose of this facility is to screen fine particles and organic material prior to entering the irrigation system. Without this facility, existing irrigation systems would become clogged and would not function properly.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
<b>TOTAL</b>												

## CP0301 Scada and Telemetry System Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0301	Recommended	McAffee	117,124	13,463		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project is to replace and upgrade the water system's SCADA (supervisory control and data acquisition) system. There are many limits to the current system including limited technical experts that understand the programming, limited ability to report, trend, and integrate water quality monitoring and trending. This upgrade will allow the system to be better integrated into the Quinns WTP system and the AMR system.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES		52,500		55,125	-57,881		-59,618		-61,407			
<b>TOTAL</b>		52,500		55,125	-57,881		-59,618		-61,407			

## CP0302 Deer Valley Drive - Water Infrastructure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0302	Recommended	McAfee	0			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project will be a part of the road reconstruction project and will replace water infrastructure including a distribution and transmission mainline, several valve vaults, and a modification to an underground pump station. It is recommended that this water infrastructure be replaced in conjunction with the road project to avoid future emergency repairs.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
<b>TOTAL</b>												

## CP0303 Empire Tank Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0303	Recommended	McAfee	-1,577,747			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

As part of the drinking water solution for the Judge Tunnel Source, the Empire Tank will be converted into a raw water tank and as a result will need to be replaced to meet drinking water storage requirements. In addition to the projected water storage deficit in the Old Town area, the existing Woodside tank is approximately 50 years old. Both of these factors will be considered with the new tank construction.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS	-3,822,554	-2,072,554	-2,000,000				750,000	750,000				
<b>TOTAL</b>	<b>-3,822,554</b>	<b>-2,072,554</b>	<b>-2,000,000</b>				<b>750,000</b>	<b>750,000</b>				

## CP0304 Quinn's Water Treatment Plant Asset Repl

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0304	Recommended	McAfee	720,527	28,280		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

With the addition of Quinns Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		172,253		1,200,000		200,000		210,000		220,500	231,525	231,525
<b>TOTAL</b>		<b>172,253</b>		<b>1,200,000</b>		<b>200,000</b>		<b>210,000</b>		<b>220,500</b>	<b>231,525</b>	<b>231,525</b>

## CP0305 Quinn's Dewatering

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0305	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

A mechanical dewatering process addition at QJWTP will be required once Judge Tunnel water is treated at this facility. Judge water contains various constituents in particulate form which will be filtered out by the membranes at QJWTP creating a concentrated waste stream that requires treatment. The current waste stream is discharged into the sanitary sewer which is then treated at Snyderville Basin's Silver Creek Facility. However, with the addition of Judge's waste stream, discharge to the sewer will be prohibited as a result of the concentrated metal content.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
<b>TOTAL</b>												





## CP0308 Library Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0308	Recommended	Twombly	24,648	13,004	3,000	Inclusive & Healthy Community

Description	Comments
-------------	----------

The library renovation will start in June 2014 and completion is estimated in Spring 2015. The construction budget is \$6.82 M, and the total budget is \$9.32. The scope includes: • Interior renovation and expansion of the library into all of floors one and two; • Interior renovation of the 3rd floor for flexible community space and Park City Cooperative Preschool (PCCP) and Park City Film Series (PCFS). This community space is anticipated to be used in the short term to house senior center functions and support community activities during off hours, including pre and post function support to the Santy; • An added, single-story entry sequence to the library at the north façade; • A 2 story addition at the northwest corner providing added function, flexibility and consolidation of services; and • Modifications of the 1992 addition to expose the original historic structure on the south, west and north facades.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0309 Woodside Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0309	Recommended	Glidden	3,837,487	1,426,227	40,240	Inclusive & Healthy Community

Description	Comments
-------------	----------

Park City is in need of housing that is structured to meet the changing needs of the community. Multi-generational housing can include smaller, multi-level units for singles and young couples, larger units for growing families and smaller single-level units with built-in fixtures that allow a person to age-in-place. Pursue an age-in-place and attainable housing project on city-owned land at the location of the current senior center, former Park Avenue fire station and adjacent land acquired from Knudson and Elliott Work Group. The current schedule allows for a charrette to identify goals, relative density and scope of the project in summer 2014 with a projected start of construction in spring 2016.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031532 CIP FUND * 2017 SALES TAX BONDS	4,644,226	4,644,226										
033468 LOWER PARK RDA * CONT TO RDA DEBT	-4,144,226	-4,144,226										
<b>TOTAL</b>	<b>500,000</b>	<b>500,000</b>										

## CP0311 Senior Community Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0311	Recommended	Weidenhamer	1,000,000			Inclusive & Healthy Community

Description	Comments
Possible renovation to City facilities in LPARDA such as the Miner's Hospital to provide for senior and community needs.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0312 Fleet Management Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0312	Recommended	Fonnesbeck	284,950			Engaged & Effective Government & Citizenry

Description	Comments
Procurement and implementation of fleet management software to replace Lucity and Fuel Management equipment that has proven inadequate to provide Fleet Management with data and reporting necessary to meet stringent federal transit administration reporting requirements and analytical support required for sound fleet mgmt. Staff has worked closely with it on assessment of current system and all parties agree replacement is justified. This project has the potential to be partially federally funded.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES			5,769	5,769	5,769	5,769						
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX			56,990	56,990	56,990	56,990						
<b>TOTAL</b>			<b>62,759</b>	<b>62,759</b>	<b>62,759</b>	<b>62,759</b>						

## CP0313 Transportation Plans and Studies

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0313	Recommended	Knotts	567,103	12,027		Thriving Mountain Town

Description	Comments
-------------	----------

Funding for transportation/transit plan studies (e.g. short range transit development plan SR-224, corridor studies, mountain transportation plans). These plans & studies will determine required transit/transportation capital programs for future years. Additionally, Develop update to 2011 Transportation Master Plan update to 2011 Traffic and Transportation Master Plan that updates PC existing transportation policies as well as an action plan of comprehensive transportation solutions/projects including but not limited to regional connections, bicycle and pedestrian element, Intelligent Transportation System, complete streets and road classifications, design standards, mass transit, land use connections, GHG/air quality analysis, TDM programs, based on a 20 year planning horizon. Both a fiscally constrained and unconstrained capital project list will be developed.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS	-130,000	-130,000										
057479 Transit Fund * TRANSIT SALES TAX		250,000										
<b>TOTAL</b>	<b>-130,000</b>	<b>120,000</b>										

## CP0314 Richardson Flat Road-Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0314	Recommended	Fonnesbeck	750,000			Thriving Mountain Town

Description	Comments
-------------	----------

Obligation to improve Richardson Flat Road as set forth in Park City Heights Annexation Agreement development agreement and sales agreement.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057466 Transit Fund * OTHER CONTRIBUTIONS	-650,000	-650,000	650,000	650,000								
057479 Transit Fund * TRANSIT SALES TAX	-100,000	-100,000	100,000	100,000								
<b>TOTAL</b>	<b>-750,000</b>	<b>-750,000</b>	<b>750,000</b>	<b>750,000</b>								



## CP0318 Bonanza Park/RMP Substation Mitigation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0318	Recommended	Rockwood	1,158,844	96,473		Inclusive & Healthy Community

Description	Comments
-------------	----------

\$1.5 million was originally allocated by Council to provide mitigation and relocation costs related to the Rocky Mountain Power Bonanza Park Substation. Staff recommends these funds remain in the Bonanza Park project area to be used for mitigation, economic development and infrastructure improvements contingent on the completion and adoption of the Bonanza Park Area Plan.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031532 CIP FUND * 2017 SALES TAX BONDS												
031533 CIP FUND * TRANSIENT ROOM TAX												
<b>TOTAL</b>												

## CP0321 Fitness in the Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0321	Recommended	Fisher				Thriving Mountain Town

Description	Comments
-------------	----------

Installation of at least 8 pieces of fitness equipment located outside. Locations being considered are city park, or the farm trail.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE												
<b>TOTAL</b>												

## CP0322 Cement Practice Walls

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0322	Recommended	Fisher	0			Inclusive & Healthy Community

Description	Comments
-------------	----------

Practice walls can be used by various groups and individuals to practice ball sports against. These would be built to the specs of an outdoor handball court. Potential locations include sports complex or City Park

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE												
<b>TOTAL</b>												

## CP0323 Dog Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0323	Recommended	Fisher	45,307			Inclusive & Healthy Community

Description	Comments
-------------	----------

Looking to create a more attractive dog park at the Park City Sports Complex. This project may include additional shade, terrain, variations and obstacle course as well as landscape enhancements.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE		5,000		5,000		5,000		5,000		5,000	5,000	5,000
<b>TOTAL</b>		5,000		5,000		5,000		5,000		5,000	5,000	5,000

## CP0324 Recreation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0324	Recommended	Fisher	12,000			Thriving Mountain Town

Description	Comments
-------------	----------

The recreation department is looking to replace the current RecTrac software system that provides program registration, membership sales, facility and court booking, league scheduling and online services. The proposed system is for a cloud based software. This request is just for hardware as the software will have annual expenses that have been submitted to operating budget. This system is utilized by the PC MARC, the recreation and tennis departments. Other departments that use the software to a lesser degree special events and Parks departments. The services this software system provides are CORE City services. The current system is outdated, and the client/server system seems to be fading out industry-wide.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	12,000	12,000										
<b>TOTAL</b>	<b>12,000</b>	<b>12,000</b>										

## CP0325 Network & Security Enhancements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0325	Recommended	Robertson	56,228	29,272		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Improved cybersecurity management and automation has become a necessity to support the City's growing network of remote, wired and wireless devices. As the diversity of threats continue to grow, the ability to identify, report and mitigate risks is now considered a best practice for security management. Furthermore, network dataflow is a hardware and software solution that provides a method to measure and manage network traffic. This information is used for troubleshooting issues, enhancing security, and understanding communications traffic. This solution helps us meet our compliance and cyber response initiatives.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	17,500	85,500	57,500	57,500								
031487 CIP FUND * RESTAURANT TAX												
051467 Water Fund * OTHER MISCELLANEOUS												
<b>TOTAL</b>	<b>17,500</b>	<b>85,500</b>	<b>57,500</b>	<b>57,500</b>								





## CP0328 Meeting Documentation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0328	Recommended	Glidden				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project is for the purchase and implementation of a Meeting Management software solution that is primarily for the recording and streaming of public meetings for both audio and video (utilization of video streaming will be a phased consideration with meeting room upgrades). The software will also support work flow process for meeting packets. As of February 2014, the initial project kick-off meeting has been initiated.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0329 Main Street Infrastructure Asset Management

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0329	Recommended	McAffee	373,047	26,970	3,322	Thriving Mountain Town

Description	Comments
-------------	----------

This Funding is dedicated for replacement and maintenance to the Main Street Improvement program

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		100,000		100,000		100,000		100,000		100,000		100,000
<b>TOTAL</b>		100,000		100,000		100,000		100,000		100,000		100,000



## CP0332 Library Technology Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0332	Recommended	Robertson	77,567			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

\*\*\*THIS REQUEST IS BEING COSIDERED FOR BEING COMBINED WITH THE COMPUTER REPLACEMENT CIP. In 2014, Council approved a Library facility remodel that included operational enhancements and public space for a digital media and technology lab. This CIP servers as a fund to replace aging technology not eligible under the Computer Replacement Fund.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		24,387		24,387		24,387		24,387		24,387		24,387
XXXXXX Unspecified												
<b>TOTAL</b>		<b>24,387</b>		<b>24,387</b>		<b>24,387</b>		<b>24,387</b>		<b>24,387</b>		<b>24,387</b>

## CP0333 Engineering Survey Monument Re-establish

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0333	Recommended	Gallo	5,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Monument Re-establishment – this project sets a small amount of money aside to start re-establishing survey monuments that have been damaged or destroyed over the years. These monuments are located very two to three blocks and were set in the early 1980s. Without a County Surveyor to oversee the County monument system, the task falls to the Cities to maintain their own survey monument system. Many of our survey monuments around town have been disturbed/destroyed. This CIP re-establishes the most critical monuments most notably those along Main Street.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			15,000	15,000	15,000	15,000						
<b>TOTAL</b>			<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>						



## CP0336 Prospector Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0336	Recommended	Gallo	1,878,709	520,289		Thriving Mountain Town

Description	Comments
-------------	----------

Prospector Avenue Reconstruction – Park City is slated to receive \$1,000,000 in Small Urban Fund Grant money in 2016. These funds require a 7% match but also have strict restrictions on how they are used. The CIP money requested is to allow our staff to complete the project in one season. Elements of the project include updated storm drains, sidewalks, bus pullouts, additional lighting, resurfacing of the road, bike lanes, etc.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031402 CIP FUND * IMP FEE-STREETS												
031452 CIP Fund * CLASS "C" ROAD												
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	50,000	250,000										
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057479 Transit Fund * TRANSIT SALES TAX		75,000										
057482 Transit Fund * REGIONAL TRANSIT REVENUE	500,000	500,000										
<b>TOTAL</b>	<b>550,000</b>	<b>825,000</b>										

## CP0337 Solar Installation - MARC

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0337	Recommended	Cartin	0			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This request is for a solar installation on the MARC. This 194kW system will be the City's largest and most prominent solar installation.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												



## CP0340 Fleet Shop Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0340	Recommended	Coulson	24,125	5,875		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project funds the acquisition and replacement of fleet shop necessary for vehicle servicing equipment such as computer diagnostic equipment, tire servicing equipment, and vehicle lifts/jacks that are not affixed to the building based upon a useful life calculations. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		15,000	45,000	60,000		15,000		15,000		15,000	15,000	15,000
XXXXXX Unspecified												
<b>TOTAL</b>		15,000	45,000	60,000		15,000		15,000		15,000	15,000	15,000

## CP0341 Regional Interconnect

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0341	Recommended	McAfee	250,505			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This is one of 3 interconnects that are planned to connect park city's water system with Mountain Regional and Summit Water. This was a part of the Western Summit County Regional Water Supply Agreement we entered into in 2013.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051451 Water Fund * BOND PROCEEDS						580,000						
<b>TOTAL</b>						580,000						





## CP0344 PRV Improvements for Fire Flow Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0344	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project will replace aging PRV's and allow us to balance the surplus water storage in certain areas of the City with areas that have a storage deficit.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051451 Water Fund * BOND PROCEEDS										805,000		
<b>TOTAL</b>										<b>805,000</b>		

## CP0345 Three Kings/Silver King Pump Station

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0345	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project will pump water from the Thaynes area to the new Empire Tank once it is constructed.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051451 Water Fund * BOND PROCEEDS				-1,108,783								
<b>TOTAL</b>				<b>-1,108,783</b>								

## CP0346 Fairway Hills to Park Meadows Redundancy

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0346	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
This will provide access to the Fairway hills storage for the boot hill pressure zone.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051451 Water Fund * BOND PROCEEDS	200,000	400,000										
<b>TOTAL</b>	<b>200,000</b>	<b>400,000</b>										

## CP0347 Queen Esther Drive

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0347	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
This project is to correct a minor issue with high pipe velocities in the Solamere area.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051451 Water Fund * BOND PROCEEDS									669,143	1,338,286		
<b>TOTAL</b>									<b>669,143</b>	<b>1,338,286</b>		

## CP0348 McPolin Barn Seismic Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0348	Recommended	Twombly	4,970			Inclusive & Healthy Community

Description	Comments
-------------	----------

The existing structure is currently inadequate to resist snow loads, wind loads and high seismic loads required by local building codes. There are several structural deficiencies with the general framing of the building that should be repaired. The connection of the floor beams to the exterior wood post needs to be strengthened, the gable walls need to be stiffened and the floor framing at the stairs need to be strengthened. The gable walls need to be stiffened and the floor framing at the stairs needs to be strengthened. Under design snow loads, the roof structure is highly over stressed. One of the 2014 top priorities for City Council is historic preservation. The McPolin farm is considered a historic icon in the entryway corridor to Park City. If it falls down we'll all be in trouble. Staff and the FOF Committee feel that the City should also make the barn available for small tours while they are in the process of the stabilization. The first \$800,000 request was a guesstimate. We still do not have definitive cost but we have a better cost estimate at this time which puts the project at \$1,023,972. A survey and project description will go to Council February 25, 2016. Definitive project costs will be determined by the Construction Manager by March 2016. Tentative project schedule April 2016 - August 2016.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-38,699	-38,699										
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-38,699</b>	<b>-38,699</b>										

## CP0349 Payment for snow storage lot

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0349	Recommended	McAfee	26			Thriving Mountain Town

Description	Comments
-------------	----------

Fall of 2014 City Council approved the purchase of .78 acres located at Round Valley Drive in the Quinn's Junction area for the purpose of remote snow storage lot and laydown yard.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0350 1450-60 Park Avenue

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0350	Recommended	Glidden	1,306,773	1,275,091		Inclusive & Healthy Community

Description	Comments
-------------	----------

Development of an 8 - 12 unit affordable housing subdivision at 1450-60 Park Avenue. This property was purchased in 2009 for affordable housing. Council has provided direction to move forward with the city as the sponsor/developer. Estimated development costs including soft costs and construction is \$2,61,750. It is expected that 85 percent of the CIP request (\$1.92mi) will be reimbursed through proceeds of sale.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
<b>TOTAL</b>												

### CP0351 Artificial Turf Replacement Quinn's

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0351	Recommended	Fonnesbeck				Thriving Mountain Town

Description	Comments
-------------	----------

Artificial turf field was installed in 2005 and has a life expectancy of 15-20 years. We are projecting replacement in 2023.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			-418,000		-182,000						600,000	600,000
<b>TOTAL</b>			-418,000		-182,000						600,000	600,000

## CP0352 Parks Irrigation System Efficiency Imp

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0352	Recommended	Fonnesbeck	23,090	1,010	1,210	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Fund irrigation system improvements to increase system efficiencies. Some of our irrigation systems are approaching 30 years old and in need of an upgrade. With new irrigation equipment or modifications, current systems could be updated to improve system efficiencies. The program would include: • Perform a water audit using a certified third party auditor to test the distribution uniformity (DU) of the larger systems. • Evaluate each park design and functionality; identify opportunities to modify existing park area to create a lower water use landscape. • Use audit information to identify inefficiencies in each system and outline future projects. • Create a program to systematically upgrade irrigation system and/or landscaping. Following system upgrades, the park would be retested to verify efficiency increases. The program would be an on-going program investing 25,000 annually.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000		25,000		25,000		25,000		25,000		25,000
<b>TOTAL</b>		<b>25,000</b>		<b>25,000</b>		<b>25,000</b>		<b>25,000</b>		<b>25,000</b>		<b>25,000</b>

## CP0353 Remote snow storage site improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0353	Recommended	McAffee	74,898			Thriving Mountain Town

Description	Comments
-------------	----------

Site improvements are necessary to ensure proper BMP's are established and create better usage of property.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		50,000										
<b>TOTAL</b>		<b>50,000</b>										



## CP0356 Expand Rental Locker Capacity

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0356	Not Recommended	Angevine				Thriving Mountain Town

Description	Comments
Add 22 rental lockers to our current inventory of 64.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0357 Private Land Acquisition #1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0357	Recommended	Glidden				Inclusive & Healthy Community

Description	Comments
This is a joint acquisition with the open space fund of private property. The land will be developed to include publicly accessed open space as well as a small subdivision of approximately 8 single family homes. The total acquisition cost is \$500,000. This CIP request is for \$250,000.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0358 Homestake Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0358	Recommended	Glidden				Inclusive & Healthy Community

Description	Comments
-------------	----------

Development of an 8 unit affordable housing community. The land is currently under negotiation. This request is dependent upon successful acquisition. The initial phase of the request is for \$184,000 in predevelopment funding. Total estimated development costs including soft costs and construction is \$2,2884,400. It is expected that 90 percent of the CIP request will be reimbursed through proceeds of sale.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031473 CIP Fund * SALE OF ASSETS							18,000,000	18,000,000				
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-2,884,000	-2,884,000										
<b>TOTAL</b>	<b>-2,884,000</b>	<b>-2,884,000</b>					<b>18,000,000</b>	<b>18,000,000</b>				

## CP0359 Arts & Culture District Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0359	Recommended	Rockwood				Inclusive & Healthy Community

Description	Comments
-------------	----------

This is a request for predevelopment funding in FY 18 and construction funding in FY 19 to create 8 small cottages along 13th Street on the edge of the library field. This was a site Council added to the five-year housing agenda. It will be considered this spring during the Lower Park Avenue design charrette. Total estimated development costs are \$1,886,000.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031473 CIP Fund * SALE OF ASSETS							15,000,000	15,000,000				
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-266,000		-1,620,000									
<b>TOTAL</b>	<b>-266,000</b>		<b>-1,620,000</b>				<b>15,000,000</b>	<b>15,000,000</b>				



## CP0360 Old Town Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0360	Recommended	Glidden				Inclusive & Healthy Community

Description	Comments
-------------	----------

This project is the development of 12-units townhouse/stacked flat in Old Town on land to be acquired. Estimated development costs including soft costs and construction is \$3,205,000. It is expected that 84 percent of the CIP request will be reimbursed through proceeds of sale. This percentage may increase depending on the cost of soil remediation and overall construction costs.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033454 Lower Park RDA * DONATIONS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT			-									
			15,506,655									
<b>TOTAL</b>			-									
			15,506,655									

## CP0361 Land Acquisition/Banking Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0361	Recommended	Glidden	274,844			Inclusive & Healthy Community

Description	Comments
-------------	----------

This request is for funding for feasibility and land acquisition for future development. Several potential sites have been identified. As the City begins an aggressive housing development program, it will be necessary to have a source of funding for future land acquisition to respond to new opportunities. Land acquisitions may be done in tandem with open space purchases.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
033450 Lower Park RDA * BEGINNING BALANCE	-2,399,813	-1,649,813	-750,000		-750,000							
XXXXXX Unspecified												
<b>TOTAL</b>	-2,399,813	-1,649,813	-750,000		-750,000							



## CP0364 Master Plan for Recreation Amenities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0364	Recommended	Fisher	71,585			Thriving Mountain Town

Description	Comments
-------------	----------

We have completed the Mountain Recreation Action Plan but need to complete a master plan for the Park City Sports Complex as well as the PC MARC. Facilities have been identified but need to take a global look at existing spaces and facilities so we have a clearer picture of what goes where.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0365 Comstock Tunnel Discharge

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0365	Recommended	Cartin				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Elimination of groundwater discharge to Silver Creek. This will prevent the need for a UPDES Permit and potential treatment of water.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												



## CP0368 Video Storage Array

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0368	Recommended	Robertson	60,000			Engaged & Effective Government & Citizenry

Description	Comments
HIGH PRIORITY NEED - The City's data storage requirements continue to grow as a result of increased use of technologies such as video, and database storage. In addition, we have a growing user pool needing higher storage capacities. These funds support the increase in hardware storage capacity.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND	60,000	60,000										
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR												
XXXXXX Unspecified												
<b>TOTAL</b>	<b>60,000</b>	<b>60,000</b>										

## CP0369 Paid Parking Infrastructure for Main St.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0369	Recommended	Fonnesbeck	-477,716	1,227,716		Thriving Mountain Town

Description	Comments
Paid Parking Infrastructure for Main Street Area - Gates, technology, signage, other improvements	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057450 Transit Fund * BEGINNING BALANCE		75,000										
057489 TRANSIT FUND * GARAGE REVENUE												
<b>TOTAL</b>		<b>75,000</b>										

### CP0370 C7- Neck Tank to Last Chance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0370	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
Replace undersized and inadequate supply line in lower deer valley	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES						320,707						
<b>TOTAL</b>						<b>320,707</b>						

### CP0371 C1 - Quinns WTP to Boothill - Phase 1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0371	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
This is project will increase the water line size in a key area of our system between the Quinns WTP and the Boothill Tank. This will be required to deliver more water associated with at WTP expansion.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES			1,400,000	1,400,000	2,198,920	3,300,000						
<b>TOTAL</b>			<b>1,400,000</b>	<b>1,400,000</b>	<b>2,198,920</b>	<b>3,300,000</b>						

## CP0372 Regionalization Fee

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0372	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
This is a contractual obligation associated with the Western Summit County Project	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES						245,000		245,000		245,000	245,000	245,000
<b>TOTAL</b>						<b>245,000</b>		<b>245,000</b>		<b>245,000</b>	<b>245,000</b>	<b>245,000</b>

## CP0373 Operational Water Storage Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0373	Recommended	McAfee	2,700,000			Preserving & Enhancing the Natural Environment

Description	Comments
Operational water storage pond for the Lost Canyon Importation Project	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES		2,700,000		2,000,000								
<b>TOTAL</b>		<b>2,700,000</b>		<b>2,000,000</b>								





## CP0376 Bus Stop Play Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0376	Recommended	Fisher				Thriving Mountain Town

Description	Comments
Awarded as part of the innovation grant challenge.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031450 CIP Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0377 Park City Disc Golf

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0377	Not Recommended	Rockwood				Inclusive & Healthy Community

Description	Comments
-------------	----------

The Budget, Recreation and Sustainability departments are currently evaluating the possibilities of installing an 18 to 27 hole disc golf course in Park City. Disc golf is a rapidly growing sport across the County and is played by a wide user base of men and women from ages 8 to 80 as a low cost alternative outdoor recreation activity. In the United States alone, there are currently over 4,900 disc golf courses available in a multitude terrains and skill levels. The addition of a free, publicly available, disc golf course in Park City would be a great addition to the outdoor recreation options for guests and the local community. With this project, staff is proposing the addition of a world class level course suitable for amateurs and professionals as well as new comers to the sport. Staff is currently evaluating location options which may possible be suitable and appropriate for disc golf. Disc golf courses are sustainable options which use the current topography and have low impact on the environment. A disc golf course requires little maintenance and minimal staff time. Staff's intention is to create a high quality course which will meet the high Park City recreation standards. Staff will return to council with additional details and proposals as options are evaluated.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031400 CIP FUND * IMP FEE-OPEN SPACE												
XXXXXX Unspecified												
<b>TOTAL</b>												



## CP0380 Parks and Golf Maintenance Buildings

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0380	Not Recommended	Fonnesbeck				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

This project is to replace the existing Parks and Golf Maintenance Facilities in the event that the Water Department supplants these facilities with a new water treatment plant.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
051481 Water Fund * WATER SERVICE FEES												
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0381 Transit and Transportation Land Acq

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0381	Recommended	Knotts	2,306,746	1,193,084		Thriving Mountain Town

Description	Comments
-------------	----------

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0382 Transit Onboard Security Cameras

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0382	Recommended	Fonnesbeck	68,000			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Technology has changed and improvement are needed to an upgraded Security Camera system which will increase reliably and dependability of video the transit fleet.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS	-286,000	-272,000	-14,000									
057479 Transit Fund * TRANSIT SALES TAX			300,000	300,000	14,000	14,000	14,000	14,000				
<b>TOTAL</b>	<b>-286,000</b>	<b>-272,000</b>	<b>286,000</b>	<b>300,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>	<b>14,000</b>				

### CP0383 Transit Onboard Wi-Fi

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0383	Recommended	Fonnesbeck	63,800			Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Transit Onboard Wi-Fi to enhance transit user experience

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS	-155,200	-155,200										
057479 Transit Fund * TRANSIT SALES TAX		25,000	180,200	205,200	25,000	25,000						
<b>TOTAL</b>	<b>-155,200</b>	<b>-130,200</b>	<b>180,200</b>	<b>205,200</b>	<b>25,000</b>	<b>25,000</b>						

## CP0384 Design and Repair Snow Creek Bridge

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0384	Recommended	Gallo		11,220		Thriving Mountain Town

Description	Comments
CLOSE OUT PROJECT	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE	-30,380	-30,380										
<b>TOTAL</b>	<b>-30,380</b>	<b>-30,380</b>										

## CP0385 Park Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0385	Recommended	Gallo				Thriving Mountain Town

Description	Comments
-------------	----------

Park Avenue utility infrastructure has deteriorated and is in need of replacement. By the time the utilities are replaced, the road will be non-existent and will need to be completely rebuilt. This project will take two summers to construct.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			-300,000	292,000	-1,500,000	1,788,000	1,800,000	2,410,000				
<b>TOTAL</b>			<b>-300,000</b>	<b>292,000</b>	<b>-1,500,000</b>	<b>1,788,000</b>	<b>1,800,000</b>	<b>2,410,000</b>				



## CP0388 Parking Deck Coating Replacement

CP0388 Recommended Coulson -183,279 433,279 Thriving Mountain Town

Description										Comments			
Replace Deck Coating Iron Horse Bus Garage													

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057479 Transit Fund * TRANSIT SALES TAX		125,000	106,000	106,000			55,000	55,000	55,000	55,000	55,000	55,000
<b>TOTAL</b>		<b>125,000</b>	<b>106,000</b>	<b>106,000</b>			<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>	<b>55,000</b>

## CP0389 MIW Treatment

Description										Comments			
-------------	--	--	--	--	--	--	--	--	--	----------	--	--	--

Park City must comply with stream water quality permits enforced by the Utah Division of Water Quality for the Judge and Spiro Tunnel. Currently, these water sources do not meet permit limits and mechanical treatment must be studied, designed, tested, and constructed. This project will be ongoing until the year 2033.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES		3,102,500		3,472,875		16,215,506		29,762,816		25,000,000	10,400,000	10,400,000
XXXXXX Unspecified												
<b>TOTAL</b>		<b>3,102,500</b>		<b>3,472,875</b>		<b>16,215,506</b>		<b>29,762,816</b>		<b>25,000,000</b>	<b>10,400,000</b>	<b>10,400,000</b>





## CP0392 Distribution Zoning Meters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0392	Recommended	McAfee	178,549	21,451		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project will help us locate and correct water leaks in the City's distribution system.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE						200,000						
XXXXXX Unspecified												
<b>TOTAL</b>						200,000						

## CP0393 Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0393	Recommended	McAfee	62,075	128,055		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Council adopted a goal of net zero. This budget is to pay for projects that will move us towards that goal.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE		200,000		200,000		200,000		200,000		200,000	200,000	200,000
XXXXXX Unspecified												
<b>TOTAL</b>		200,000		200,000		200,000		200,000		200,000	200,000	200,000



## CP0396 Park Ave SD

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0396	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
Storm water replacement in Park Avenue	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			-750,000		750,000	750,000						
052530 STORM WATER FUND * STORM WATER SERVICE FEE					-750,000		750,000	750,000				
XXXXXX Unspecified												
<b>TOTAL</b>			<b>-750,000</b>			<b>750,000</b>	<b>750,000</b>	<b>750,000</b>				

## CP0397 Vehicle and Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0397	Recommended	McAfee	140,000			Engaged & Effective Government & Citizenry

Description	Comments
Replacement for storm water equipment and vehicles.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-50,000	20,000		70,000	50,000	50,000						
052530 STORM WATER FUND * STORM WATER SERVICE FEE						70,000		70,000		70,000	70,000	70,000
XXXXXX Unspecified												
<b>TOTAL</b>	<b>-50,000</b>	<b>20,000</b>		<b>70,000</b>	<b>50,000</b>	<b>120,000</b>		<b>70,000</b>		<b>70,000</b>	<b>70,000</b>	<b>70,000</b>



## CP0400 Guardrail Royal Street and DVD

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0400	Recommended	Gallo	99,676	324		Thriving Mountain Town

Description	Comments
-------------	----------

A recent slide off accident on the road bend nearest to Snow Park highlighted the concern that the road was not designed correctly. Additionally, a request has been made to install guardrail along the first bend in Royal Street above The Trees Condominiums

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0401 Downtown Projects Plazas

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0401	Recommended	Twombly	495,787	59,238	1,368	Thriving Mountain Town

Description	Comments
-------------	----------

This is for the Miner's and Brew Pub (Main Street) Plazas. It separates those 2 projects from the remainder of the Main Street Improvement projects.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031532 CIP FUND * 2017 SALES TAX BONDS	-7,477,454	-7,477,454										
<b>TOTAL</b>	<b>-7,477,454</b>	<b>-7,477,454</b>										



## CP0404 Parks Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0404	Recommended	McAfee				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-136,000	-136,000										
051481 Water Fund * WATER SERVICE FEES	-513,333	-513,333										
057479 Transit Fund * TRANSIT SALES TAX	-350,667	-350,667										
<b>TOTAL</b>	<b>-1,000,000</b>	<b>-1,000,000</b>										

## CP0405 Golf Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0405	Recommended	McAfee	304,761	133,198	62,041	Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-68,000	-68,000										
051481 Water Fund * WATER SERVICE FEES	243,333	243,333	2,500,000	2,500,000								
057479 Transit Fund * TRANSIT SALES TAX	-175,333	-175,333										
<b>TOTAL</b>			<b>2,500,000</b>	<b>2,500,000</b>								

### CP0406 Central Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0406	Recommended	Glidden	-26,269	4,254,269		Inclusive & Healthy Community

Description	Comments
-------------	----------

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031532 CIP FUND * 2017 SALES TAX BONDS	4,221,780	4,221,780										
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-4,221,780	-4,221,780										
<b>TOTAL</b>												

### CP0407 Bonanza Flats Open Space

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0407	Recommended	Rockwood	5,167,133			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Purchase of Bonanza Flats Property

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031451 CIP Fund * BOND PROCEEDS												
031454 CIP Fund * DONATIONS	89,329	89,329										
031473 CIP Fund * SALE OF ASSETS	2,246,250	2,246,250										
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	2,656,750	2,656,750	2,000,000	2,000,000	500,000	500,000						
XXXXXX Unspecified												
<b>TOTAL</b>	<b>4,992,329</b>	<b>4,992,329</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>500,000</b>	<b>500,000</b>						



## CP0408 Storm Water Asset Management

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0408	Recommended	McAffee				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
<b>TOTAL</b>												

## CP0409 Sports Field- Turf Aerator

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0409	Recommended	Fonnesbeck		26,000		Thriving Mountain Town

Description	Comments
-------------	----------

Deep Tine Aerator: Parks would like to purchase a deep tine aerator for use on our sports fields. This machine will punch aeration holes up to 10 inches deep which will address soil structure issues associated with clay, compacted soils. For many years we contracted this service out. The contractor we used for over 15 year has gone out of business. Many sports facilities have purchased their own deep tine aerator, likely the reason our contractor went under. The cost of the machine is 51K. This aerator is an attachment that mounts to a tractor. Parks currently owns the tractor so we would just need to purchase the aerator. In the past we paid \$5,000 to contract out this service. This annual funding could be used to offset the purchase of this machine. With this purchase we could aerate our sports fields several times per year. This machine would be on a 20 year replacement schedule. Aerification is a critical maintenance practice that alleviates compacted soils, improve drainage and promoting air exchange in the soil. Our sport fields receive a great deal of league and tournament play throughout the season, proper cultural maintenance practices is vital in providing quality fields. EQUIPMENT PURCHASED - PROJECT COMPLETED.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		26,000										
<b>TOTAL</b>		26,000										



## CP0412 PC MARC Tennis Court Resurface

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0412	Recommended	Fisher				Thriving Mountain Town

Description	Comments
The 4 indoor tennis courts at the PC MARC will need to be resurfaced in FY 2018 and the 11 outdoor courts in FY 22	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND				17,000				30,000				
<b>TOTAL</b>				<b>17,000</b>				<b>30,000</b>				

## CP0413 Core Fabric Extender

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0413	Recommended	Robertson		10,000		Engaged & Effective Government & Citizenry

Description	Comments
This request supports the need for hardware infrastructure components to support growth of network interfaces of core switch.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		6,000										
051481 Water Fund * WATER SERVICE FEES		1,000										
052530 STORM WATER FUND * STORM WATER SERVICE FEE		500										
055459 Golf Fund * GOLF FEES		500										
057479 Transit Fund * TRANSIT SALES TAX		2,000										
XXXXXX Unspecified												
<b>TOTAL</b>		<b>10,000</b>										



	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
XXXXXX Unspecified												
<b>TOTAL</b>		65,000										

## CP0416 Windows 10 Client Licenses

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0416	Recommended	Robertson	13,480	9,520		Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Windows7 will be deprecated January 2020. As a result we will need to begin operating system upgrades when computers are serviced and when their service life is beyond this timeframe.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND		5,500										
051481 Water Fund * WATER SERVICE FEES		5,500										
052530 STORM WATER FUND * STORM WATER SERVICE FEE		5,500										
055459 Golf Fund * GOLF FEES		1,000										
057479 Transit Fund * TRANSIT SALES TAX		5,500										
XXXXXX Unspecified												
<b>TOTAL</b>		23,000										

## CP0417 Swede Sidewalks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0417	Recommended	Twombly	-50,000			Thriving Mountain Town

Description	Comments
-------------	----------

Construct sidewalks in Swede Alley and other parking and pedestrian enhancements

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-100,000	-50,000	-420,000									



## CP0420 Enhanced Bus Stops at Fresh Market and P

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0420	Recommended	Fonnesbeck	153,000			Thriving Mountain Town

Description	Comments
-------------	----------

The Park Avenue Condos and Fresh Market bus shelters are two locations with the greatest amount of ridership aside from the resorts and transit centers. It is a key point in making transfers for our express route to begin the summer of 2017. These stops have a high visibility not only to our riders but also to people passing by along the 224 corridor and can make the statement of how important transit is to our community. With the additional 4- 5 electric buses added to the system this year there will be 18 buses an hour at these stops not counting the additional 22 buses an hour during Sundance. These stops are far too small to handle this amount of bus and pedestrian traffic. The e bike share program will also play a pivotal role with how people move around this particular area as well. These particular two bus stops will be enhanced to include better access for the buses, passengers, pedestrians, and cyclists who use our transit system.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS		114,400										
057479 Transit Fund * TRANSIT SALES TAX		28,600										
<b>TOTAL</b>		<b>143,000</b>										

## CP0421 Canyons Village Area Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0421	Recommended	Fonnesbeck	25,000			Thriving Mountain Town

Description	Comments
-------------	----------

The Canyons Village area Transit Center is a key location for connectivity to our transit system linking several county routes to the Canyons Village and parking. With the expansion of routes from surrounding neighborhoods this location will become even more vital to the success of our system. This will also be a key location in the e-bike share program where people can pick up or drop off their electric bikes. FTA funding will play a major part in the success and cost of this project.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS	-20,000		-12,000		-600,000		-600,000					
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE	20,000	25,000	80,000	83,000		150,000		150,000				
<b>TOTAL</b>		<b>25,000</b>	<b>68,000</b>	<b>83,000</b>	<b>-600,000</b>	<b>150,000</b>	<b>-600,000</b>	<b>150,000</b>				

## CP0422 Electrical Generator Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0422	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

The ICE rink data closet supports all network and systems related operations including office phones. This project would extend the onsite generator backup power to the data closet so power disruptions would be minimized. This would allow phones and other devices to maintain operation when the backup battery is exhausted, about 10-min.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
038453 EQUIP RPLCMNT FUND * COMPUTER REPAIR	-5,000											
<b>TOTAL</b>	<b>-5,000</b>											

## CP0423 BRT Capital Improvements & Electronic Sig

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0423	Recommended	Fonnesbeck	305,000			Thriving Mountain Town

Description	Comments
-------------	----------

We have installed 10 electric signs in 2016 and have assessed locations for 15 more at key locations in 2018 & 2019. Using GPS tracking data these signs inform waiting passengers at key locations how long before the next bus arrives at their stop. This project also includes making improvements and to existing stops along 224 BRT route which may include shelters, concrete landings raised or flat, bus pullouts etc.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS		244,000										
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE		61,000	130,000	130,000	130,000	130,000						
<b>TOTAL</b>		<b>305,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>	<b>130,000</b>						



## CP0425 6 Electric BRT Transit Buses

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0425	Recommended	Fonnesbeck	77,800			Thriving Mountain Town

Description	Comments
6 Electric buses will be purchased to implement a BRT like bus route along 224 between Kimball Junction Transit Center and Old Town Transit Center. This will provide 10-15 minute frequency of service between the two locations. 4-5 buses will be used to run this service with the 6th bus to be used as a spare or in the event of an additional bus to meet the demand.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS	-311,201	-311,201										
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>	<b>-311,201</b>	<b>-311,201</b>										

## CP0426 Electric Bus Charger at Kimball Junction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0426	Recommended	Fonnesbeck	-269,014			Engaged & Effective Government & Citizenry

Description	Comments
This charging station is necessary to run the electric buses, and is being placed at this key location for immediate and future growth. This charging station will allow a bus to charge between 5-10 minutes.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												



## CP0429 Arts and Culture District

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0429	Recommended	Rockwood	102,191	19,397,809		Inclusive & Healthy Community

Description	Comments
-------------	----------

CIP Proje	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031532 CIP FUND * 2017 SALES TAX BONDS	19,500,000	19,500,000										
031533 CIP FUND * TRANSIENT ROOM TAX	795,475	795,475	865,968	865,968	936,987	936,987						
031536 CIP FUND * SALE OF PROPERTY	86,500	86,500	173,000	173,000	173,000	173,000						
XXXXXX Unspecified												
<b>TOTAL</b>	<b>20,381,975</b>	<b>20,381,975</b>	<b>1,038,968</b>	<b>1,038,968</b>	<b>1,109,987</b>	<b>1,109,987</b>						

## CP0430 Treasure Hill

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0430	Recommended	Rockwood		6,000,000		Inclusive & Healthy Community

Description	Comments
-------------	----------

Purchase of Treasure Hill Property as Open Space

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031532 CIP FUND * 2017 SALES TAX BONDS	6,000,000	6,000,000	7,300,000	7,300,000								
031538 CIP FUND * 2019 GO BONDS			50,700,000	50,700,000								
XXXXXX Unspecified												
<b>TOTAL</b>	<b>6,000,000</b>	<b>6,000,000</b>	<b>58,000,000</b>	<b>58,000,000</b>								



## CP0433 Park & Ride Technology Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0433	Recommended	Robertson				Thriving Mountain Town

Description	Comments
-------------	----------

When the Park & Ride was built in about 2009, camera, and security equipment was required for the project. This equipment has aged and is in need of replacement. This fund addresses current needs while a secondary request ensures the ongoing replacement.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX			175,000	175,000								
<b>TOTAL</b>			175,000	175,000								

## CP0434 GIS: GeoEvent Server License

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0434	Recommended	Robertson				Engaged & Effective Government & Citizenry

Description	Comments
-------------	----------

Allows GIS platform to consume real-time big data feeds such as transit AVL, Parking, UDOT, Waze, Blyncsy, Twitter, for example, to create a single information map dashboard and facilitate analysis.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND					5,000	5,000						
057479 Transit Fund * TRANSIT SALES TAX					13,000	13,000						
XXXXXX Unspecified												
<b>TOTAL</b>					18,000	18,000						

### CP0435 GIS: Satellite Imagery Multi-Spectral

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0435	Recommended	Robertson				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

In 2017, we obtained an 8-band image and classified land use and land cover to better estimate carbon sequestration on city property and city wide, to help quantify net-zero goal. A new image would allow comparison and change detection. It is also useful for wildfire risk analysis.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
031475 CIP FUND * TRANSFER FROM GENERAL FUND			6,000	6,000								
XXXXXX Unspecified												
<b>TOTAL</b>			<b>6,000</b>	<b>6,000</b>								

### CP0437 Vehicle & Bus Cleaning System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0437	Recommended	Fonnesbeck				Thriving Mountain Town

Description	Comments
-------------	----------

Transit is requesting to purchase an interior vehicle cleaning system. This system would assist in cleaning the entire inside of buses, seats and floors which would help remove corrosive accumulations of dirt and salt. First impression of our system is vehicle cleanliness.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX			100,000	100,000	50,000	50,000						
057482 Transit Fund * REGIONAL TRANSIT REVENUE			100,000	100,000	50,000	50,000						
<b>TOTAL</b>			<b>200,000</b>	<b>200,000</b>	<b>100,000</b>	<b>100,000</b>						

## CP0438 Remodel for Transit Driver Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0438	Recommended	Fonnesbeck	428,697		31,303	Thriving Mountain Town

Description	Comments
Remodel for Transit Driver Housing at old peace house location and any other units that can be converted into housing for bus drivers.	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057479 Transit Fund * TRANSIT SALES TAX	460,000	460,000			300,000	300,000	50,000	50,000				
<b>TOTAL</b>	<b>460,000</b>	<b>460,000</b>			<b>300,000</b>	<b>300,000</b>	<b>50,000</b>	<b>50,000</b>				

## CP0439 Bonanza Drive Multi-Modal and Street Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0439	Recommended	Knotts				Thriving Mountain Town

Description	Comments
This project proposes to formulate and evaluate multi-modal alternatives along Bonanza from SR 248 to Deer Valley Drive specific to the repurposing of the median islands to accommodate a dedicated transit lane and improve transit, pedestrian, and bicycle improvements to increase safety, improve transit ontime performance and reliability, and create a better pedestrian experience including aesthetic improvements to reflect the Arts and Culture District vision	

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057471 TRANSIT FUND * RESORT TAX - TRANS			30,000	30,000								
057482 Transit Fund * REGIONAL TRANSIT REVENUE			29,000	29,000								
<b>TOTAL</b>			<b>59,000</b>	<b>59,000</b>								





## CP0442 MIW Offsite Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0442	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051481 Water Fund * WATER SERVICE FEES			500,000	500,000	1,100,000	1,100,000	2,000,000	2,000,000	3,000,000	3,000,000		
<b>TOTAL</b>			<b>500,000</b>	<b>500,000</b>	<b>1,100,000</b>	<b>1,100,000</b>	<b>2,000,000</b>	<b>2,000,000</b>	<b>3,000,000</b>	<b>3,000,000</b>		

## CP0443 West Neck Tank

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0443	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
051480 Water Fund * WATER IMPACT FEES			16,950	16,950	125,000	125,000	549,637	549,637				
051481 Water Fund * WATER SERVICE FEES			108,050	108,050			700,363	700,363	1,250,000	1,250,000	1,250,000	1,250,000
<b>TOTAL</b>			<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>125,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>	<b>1,250,000</b>

## CP4036 Homestake Park & Ride Transit Service, Snow Removal Mant., Vehicles

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP4036	Recommended	Fonnesbeck				Thriving Mountain Town

Description	Comments
-------------	----------

The parking revenues offset the cost of transit service from the Homestake Employee Lot, which provides access to Main Street for local employees.

	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	Adjust FY 2023	Total FY 2023
057489 TRANSIT FUND * GARAGE REVENUE	67,000	67,000	89,000	89,000	71,000	71,000						
<b>TOTAL</b>	<b>67,000</b>	<b>67,000</b>	<b>89,000</b>	<b>89,000</b>	<b>71,000</b>	<b>71,000</b>						

General FY General FY General FY General FY General FY General FY Flexible FY Flexible FY Flexible FY Flexible FY Flexible FY Flexible FY Inflexible FY Inflexible FY Inflexible FY Inflexible FY Inflexible FY Inflexible FY Inflexible

Recommended Threshold: 19.75		General Fund						Flexible Funds						Inflexible Funds							
Recommend Status	Project Name	Score	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	
Recommended - Unscored	CP0274 PC Heights Development Infrastructure	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0302 Deer Valley Drive - Water Infrastructure	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0305 Quinn's Dewatering	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0300 Irrigation Screening Facility	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0331 Micro-Hydro/Thaynes Pump Station	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0330 Spiro/Judge Pre-treatment	0.00	-	-	-	-	-	-	(3,428)	-	-	-	-	-	-	-	-	-	-	-	
	CP0299 Raw Water Line and Tank	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0255 Golf Course Sprinkler Head Upgrade	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0228 Snow Creek Affordable Housing	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0244 Transit Contribution to County	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	000526 MIW Offsite Improvements	0.00	-	-	-	-	-	-	-	500,000	1,100,000	2,000,000	3,000,000	-	-	-	-	-	-	-	
	000527 West Neck Tank	0.00	-	-	-	-	-	-	-	125,000	125,000	1,250,000	1,250,000	1,250,000	-	-	-	-	-	-	
	CP0240 Quinn's Water Treatment Plant	0.00	-	-	-	-	-	-	(26,698)	-	-	-	-	-	-	-	-	-	-	-	
	CP0239 Quinn's Junction Transmission Lines	0.00	-	-	-	-	-	-	-	-	-	-	-	-	(92,806)	-	-	-	-	-	
	CP0227 Park City Water Infrastructure Projects	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0214 Racquet Club Renovation	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0196 Downtown Projects - Phase III	0.00	-	-	-	-	-	-	(9,570)	-	-	-	-	-	(824,772)	-	-	-	-	-	
	CP0344 PRV Improvements for Fire Flow Storage	0.00	-	-	-	-	-	-	-	-	-	-	805,000	-	-	-	-	-	-	-	
	CP0180 Corrosion Study of System	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0160 Ice Facility Capital Improvements	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0050 Property Improvements Gilmore O.S.	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0070 Meter Reading Upgrade	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0141 Boothill Transmission Line	0.00	-	-	-	-	-	-	-	-	-	-	-	-	(28,107)	-	-	-	-	-	
	CP0140 Emergency Power	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	CP0307 Open Space Conservation Easement Monitor	0.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Recommended Unscored - Subtotal			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ (39,696)	\$ 625,000	\$ 1,225,000	\$ 3,250,000	\$ 5,055,000	\$ 1,250,000	\$ (917,578)	\$ (28,107)	\$ -	\$ -	\$ -	\$ -

Recommended Threshold: 19.75		General Fund						Flexible Funds						Inflexible Funds						
Recommend Status	Project Name	Score	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Recommended - Unscored	CP0108 Flagstaff Transit Transfer Fees	38.75	-	-	-	-	-	-	-	-	-	-	-	-	1,100,000	850,000	-	-	-	-
	CP0136 County Vehicle Replacement Fund	38.75	-	-	-	-	-	-	72,730	74,950	77,199	79,515	81,900	-	-	-	-	-	-	-
	CP0428 Electric Bus Charging Station at Old Tow	32.69	-	-	-	-	-	-	129,800	-	-	-	-	-	519,200	-	-	-	-	-
	CP0426 Electric Bus Charger at Kimball Junction	32.41	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	000517 Ecker Hill Park & Ride Electric Bus Fast Charger	32.11	-	-	-	-	-	-	-	300,000	50,000	-	-	-	-	200,000	50,000	-	-	-
	CP0425 6 Electric BRT Transit Buses	32.03	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0000 Transit Rolling Stock Replacement	31.84	-	-	-	-	-	-	493,750	1,442,743	726,000	2,674,425	-	1,925,002	3,290,974	1,464,000	4,169,702	-	-	
	CP0137 Transit Expansion	31.63	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0313 Transportation Plans and Studies	31.47	-	-	-	-	-	-	250,000	-	-	-	-	-	-	-	-	-	-	-
	CP0396 Park Ave SD	31.42	-	-	-	-	-	-	-	-	750,000	750,000	-	-	-	-	-	-	-	-
	CP0423 BRT Capital Improvements & Electronic Sig	31.06	-	-	-	-	-	-	61,000	130,000	130,000	-	-	-	244,000	296,000	296,000	-	-	-
	CP0403 Kimball Junction Transit Center	31.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0395 QJWTP Micro-Hydro	31.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0381 Transit and Transportation Land Acq	30.94	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0398 Prospecter Ave Storm Water	30.92	-	-	-	-	-	-	360,000	-	-	-	-	-	-	-	-	-	-	-
	CP0410 SR 248/Richardson Flat Intersection Impr	30.34	-	-	-	-	-	-	180,000	-	-	-	-	-	100,000	-	-	-	-	-
	CP0418 JSSD Interconnection Improvements	30.32	-	-	-	-	-	-	800,000	800,000	-	-	-	-	-	-	-	-	-	-
	CP0389 MIW Treatment	30.25	-	-	-	-	-	-	3,102,500	3,472,875	16,215,506	29,762,816	25,000,000	10,400,000	-	-	-	-	-	-
	CP0025 Bus Shelters	30.25	-	-	-	-	-	-	36,250	-	-	-	-	-	-	145,000	-	-	-	-
	CP0411 SR 248/US 40 Park and Ride Lot	29.91	-	-	-	-	-	-	405,000	-	-	-	-	-	1,620,000	-	-	-	-	-
	CP0421 Canyons Village Area Transit Center	29.91	-	-	-	-	-	-	5,000	3,000	150,000	150,000	-	-	20,000	12,000	600,000	600,000	-	-
	CP0178 Rockport Water, Pipeline, and Storage	29.75	-	-	-	-	-	-	1,244,549	1,275,663	1,307,554	1,307,554	1,307,554	1,307,554	-	-	-	-	-	-
	CP0006 Pavement Management Implementation	29.69	440,000	513,000	590,000	590,000	630,000	600,000	-	52,000	-	-	-	-	360,000	360,000	360,000	360,000	360,000	360,000
	CP0336 Prospecter Avenue Reconstruction	29.53	250,000	-	-	-	-	-	75,000	-	-	-	-	-	-	-	-	-	-	-
	CP0391 QJWTP Capacity Upgrades	29.50	-	-	-	-	-	-	500,000	100,000	-	-	-	-	-	-	-	-	-	-
	CP0277 Rockport Capital Facilities Replacement	29.50	-	-	-	-	-	-	151,146	151,146	151,146	151,146	151,146	151,146	-	-	-	-	-	-
	CP0342 Meter Replacement	29.50	-	-	-	-	-	-	250,000	250,000	250,000	250,000	250,000	250,000	-	-	-	-	-	-
	CP0390 QJWTP Treatment Upgrades	29.50	-	-	-	-	-	-	-	1,100,000	650,000	-	-	-	-	-	-	-	-	-
	CP0420 Enhanced Bus Stops at Fresh Market and P	29.34	-	-	-	-	-	-	28,600	-	-	-	-	-	114,400	-	-	-	-	-
	CP0372 Regionalization Fee	29.25	-	-	-	-	-	-	-	245,000	245,000	245,000	245,000	245,000	-	-	-	-	-	-
	CP0345 Three Kings/Silver King Pump Station	29.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0289 Ironhorse Transit Facility Asset Management	29.16	-	-	-	-	-	-	180,000	180,000	180,000	180,000	180,000	180,000	-	-	-	-	-	-
	CP0350 1450-60 Park Avenue	29.13	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0306 Open Space Acquisition	28.84	-	-	-	-	-	-	(1,600,000)	-	-	-	-	-	-	-	-	-	-	-
	CP0382 Transit Onboard Security Cameras	28.84	-	-	-	-	-	-	-	-	-	-	-	-	14,000	14,000	14,000	14,000	-	-
	CP0407 Bonanza Flats Open Space	28.72	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0316 Transit Facility Capital Renewal Account	28.63	-	-	-	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000	-	-	-	-	-	-
	CP0288 Transit Signal Priority	28.44	-	-	-	-	-	-	17,167	17,167	17,167	-	-	-	85,478	85,478	85,478	-	-	-
	CP0430 Treasure Hill	28.28	-	-	-	-	-	-	-	-	-	-	-	-	9,000,000	55,000,000	-	-	-	-
	CP0081 OTIS Water Pipeline Replacement	28.25	-	-	-	-	-	-	233,972	273,688	280,530	300,000	300,000	-	-	-	-	-	-	
	CP0303 Empire Tank Replacement	28.25	-	-	-	-	-	-	(2,072,554)	-	-	750,000	-	-	-	-	-	-	-	-
	CP0275 Smart Irrigation Controllers	28.25	-	-	-	-	-	-	(9,000)	10,000	10,000	10,000	10,000	10,000	-	-	-	-	-	-
	CP0341 Regional Interconnect	28.25	-	-	-	-	-	-	-	-	580,000	-	-	-	-	-	-	-	-	-
	CP0301 Scada and Telemetry System Replacement	28.25	-	-	-	-	-	-	52,500	55,125	-	-	-	-	-	-	-	-	-	-
	CP0276 Water Quality Study	28.25	-	-	-	-	-	-	250,000	250,000	250,000	250,000	250,000	250,000	-	-	-	-	-	-
	000524 Phase 2 Bike Share Improvements	28.15	-	-	-	-	-	-	-	75,000	50,000	-	-	-	-	100,000	-	-	-	-
	CP0028 5 Year CIP Funding	27.88	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0150 Ice Facility Capital Replacement	27.81	80,000	180,000	80,000	80,000	80,000	80,000	-	-	-	-	-	-	80,000	180,000	80,000	80,000	80,000	80,000
	CP0360 Old Town Housing	27.78	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0383 Transit Onboard Wi-Fi	27.72	-	-	-	-	-	-	25,000	50,000	25,000	-	-	-	-	-	-	-	-	-
CP0152 Parking Equipment Replacement	27.69	-	-	-	-	-	-	50,000	125,000	125,000	125,000	125,000	125,000	-	-	-	-	-	-	
CP0314 Richardson Flat Road-Improvement	27.68	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
CP0287 Ironhorse Seasonal Housing	27.61	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
000515 Remodel for Transit Driver Housing	27.50	-	-	-	-	-	-	-	-	300,000	50,000	-	-	-	-	-	-	-	-	
CP0046 Golf Course Improvements																				









## GENERAL FUND - Budget Summary

### 011 GENERAL FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Revenues								
Property Taxes	\$9,268,604	\$11,108,571	\$10,733,553	\$10,511,177	11,490,035	\$10,750,755	\$10,976,165	\$11,196,658
Sales Tax	\$7,408,763	\$7,437,258	\$9,863,502	\$12,534,510	11,057,445	\$13,595,000	\$14,070,969	\$14,493,098
Franchise Tax	\$3,061,207	\$3,185,820	\$3,194,392	\$2,889,085	3,351,000	\$3,258,000	\$3,322,000	\$3,382,000
Licenses	\$412,605	\$456,599	\$341,390	\$431,744	504,000	\$503,000	\$529,000	\$553,000
Planning Building & Engineering Fees	\$2,578,017	\$1,873,987	\$2,023,651	\$2,903,816	2,400,000	\$2,824,000	\$2,824,000	\$2,399,000
Special Event Fees	\$36,865	\$133,288	\$100,320	\$59,014	133,200	\$109,000	\$110,000	\$111,000
Federal Revenue	\$44,557	\$64,321	\$37,713	\$6,250	33,000	\$63,000	\$65,000	\$65,000
State Revenue	\$66,218	\$66,806	\$81,180	\$65,019	103,000	\$91,000	\$95,000	\$99,000
County/SP District Revenue	\$0	\$0	\$50,000	\$17,000	2,000	\$21,000	\$22,000	\$23,000
Cemetery Charges for Services	\$38,188	\$21,937	\$31,018	\$29,186	23,400	\$36,000	\$37,000	\$38,000
Recreation	\$1,913,310	\$1,982,640	\$1,948,698	\$2,084,031	2,090,000	\$2,008,000	\$2,044,000	\$2,074,000
Other Service Revenue	\$99,640	\$90,239	\$69,426	\$54,237	90,000	\$81,000	\$92,000	\$104,000
Library Fines & Fees	\$12,456	\$21,407	\$32,249	\$27,946	10,000	\$27,000	\$27,000	\$28,000
Fines & Forfeitures	\$150	\$0	\$0	\$0	0	\$0	\$0	\$0
Misc. Revenues	\$192,873	\$307,055	\$391,403	\$610,920	292,100	\$729,237	\$911,000	\$918,000



	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Interfund Transactions (Admin)	\$2,166,534	\$2,256,360	\$2,397,547	\$2,577,182	2,577,182	\$2,577,182	\$2,673,663	\$2,673,663
Special Revenues & Resources	\$42,048	\$42,428	\$60,384	\$100,939	71,200	\$18,000	\$18,000	\$18,000
Total Revenues	\$27,342,034	\$29,048,714	\$31,356,426	\$34,902,056	34,227,562	\$36,691,174	\$37,816,797	\$38,175,419
Other								
Beginning Balance	\$9,789,256	\$10,255,105	\$10,522,730	\$11,558,783	11,282,293	\$11,558,783	\$11,414,188	\$12,581,450
Total Other	\$9,789,256	\$10,255,105	\$10,522,730	\$11,558,783	11,282,293	\$11,558,783	\$11,414,188	\$12,581,450
<b>TOTAL</b>	<b>\$37,131,290</b>	<b>\$39,303,819</b>	<b>\$41,879,156</b>	<b>\$46,460,839</b>	<b>45,509,855</b>	<b>\$48,249,957</b>	<b>\$49,230,985</b>	<b>\$50,756,869</b>

## 011 GENERAL FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Personnel	\$18,056,527	\$19,716,225	\$21,202,442	\$21,387,088	21,464,873	\$22,230,137	\$22,414,429	\$22,365,060
Mat, Suppls, Services	\$6,301,182	\$6,319,660	\$6,322,095	\$7,454,028	7,847,625	\$8,384,943	\$8,585,683	\$8,277,296
Capital	\$200,988	\$95,318	\$408,095	\$180,542	388,140	\$388,140	\$407,978	\$396,270
Contingency	\$85,647	\$27,881	\$116,958	\$45,505	290,000	\$290,000	\$340,000	\$340,000
Total Depts	\$24,644,344	\$26,159,083	\$28,049,589	\$29,067,162	29,990,638	\$31,293,220	\$31,748,090	\$31,378,626

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Other								
Interfund Transfer	\$2,231,840	\$2,622,006	\$2,270,784	\$5,542,549	2,475,876	\$5,542,549	\$4,901,445	\$5,110,042
Ending Balance	\$10,255,105	\$10,522,730	\$11,558,783	\$0	13,043,341	\$11,414,188	\$12,581,450	\$14,268,201
Total Other	\$12,486,945	\$13,144,736	\$13,829,567	\$5,542,549	15,519,217	\$16,956,737	\$17,482,895	\$19,378,243
TOTAL	\$37,131,289	\$39,303,819	\$41,879,156	\$34,609,711	45,509,855	\$48,249,957	\$49,230,985	\$50,756,869

## 011 GENERAL FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Property Taxes								
011-31111 PROP TAX GENERAL	\$8,345,094	\$10,259,270	\$9,790,002	\$9,536,809	10,692,035	\$9,952,755	\$10,178,165	\$10,398,658
011-31121 DEL AND PRIOR YEAR	\$673,890	\$595,086	\$689,839	\$751,535	572,000	\$572,000	\$572,000	\$572,000
011-31122 INTEREST DEL PRO TX	\$16,590	\$15,318	\$13,004	\$20,206	25,000	\$25,000	\$25,000	\$25,000
011-31123 FEE-IN-LIEU	\$233,031	\$238,897	\$240,708	\$202,627	201,000	\$201,000	\$201,000	\$201,000
Total Property Taxes	\$9,268,604	\$11,108,571	\$10,733,553	\$10,511,177	11,490,035	\$10,750,755	\$10,976,165	\$11,196,658
Sales Tax								
011-31211 GENERAL SALES TAX	\$4,731,904	\$5,180,094	\$5,620,687	\$5,265,607	5,715,214	\$8,546,000	\$8,845,170	\$9,110,526

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
011-31213 RESORT TAX	\$2,676,858	\$2,257,164	\$4,242,815	\$7,268,904	5,342,231	\$5,049,000	\$5,225,799	\$5,382,572
<b>Total Sales Tax</b>	<b>\$7,408,763</b>	<b>\$7,437,258</b>	<b>\$9,863,502</b>	<b>\$12,534,510</b>	<b>11,057,445</b>	<b>\$13,595,000</b>	<b>\$14,070,969</b>	<b>\$14,493,098</b>
<b>Franchise Tax</b>								
011-31311 FRAN TAX - ELEC	\$1,449,427	\$1,520,003	\$1,577,902	\$1,455,686	1,561,000	\$1,569,000	\$1,600,000	\$1,630,000
011-31312 FRAN TAX - GAS	\$818,136	\$833,109	\$771,196	\$735,354	909,000	\$836,000	\$852,000	\$869,000
011-31313 FRAN TAX - PHONE	\$230,210	\$238,675	\$231,814	\$173,542	294,000	\$242,000	\$247,000	\$251,000
011-31314 FRAN TAX - CABLE TV	\$283,298	\$298,602	\$307,629	\$289,455	299,000	\$307,000	\$313,000	\$316,000
011-31315 FRAN TAX - SEWERS	\$280,137	\$295,431	\$305,851	\$235,048	288,000	\$304,000	\$310,000	\$316,000
<b>Total Franchise Tax</b>	<b>\$3,061,207</b>	<b>\$3,185,820</b>	<b>\$3,194,392</b>	<b>\$2,889,085</b>	<b>3,351,000</b>	<b>\$3,258,000</b>	<b>\$3,322,000</b>	<b>\$3,382,000</b>
<b>Licenses</b>								
011-32122 HOMEOWNER'S REG	\$1,150	\$1,200	\$1,150	\$1,150	1,000	\$1,000	\$2,000	\$2,000
011-32131 LIQUOR LICENSES	\$27,625	\$30,050	\$24,625	\$26,200	30,000	\$34,000	\$36,000	\$38,000
011-32135 FESTIVAL FACILITATION FEE	\$196,328	\$208,444	\$145,478	\$210,045	245,000	\$229,000	\$240,000	\$251,000
011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$32,070	\$30,913	\$18,996	\$17,872	37,000	\$34,000	\$36,000	\$37,000
011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$99,938	\$92,878	\$79,601	\$107,540	115,000	\$113,000	\$119,000	\$124,000
011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$55,494	\$93,114	\$71,541	\$68,938	76,000	\$92,000	\$96,000	\$101,000
<b>Total Licenses</b>	<b>\$412,605</b>	<b>\$456,599</b>	<b>\$341,390</b>	<b>\$431,744</b>	<b>504,000</b>	<b>\$503,000</b>	<b>\$529,000</b>	<b>\$553,000</b>
<b>Planning Building &amp; Engineering Fees</b>								
011-32212 PLANNING APPLICATION	\$131,410	\$156,300	\$157,270	\$107,249	159,000	\$194,000	\$194,000	\$165,000
011-32311 BUILDING PERMITS	\$1,216,572	\$772,433	\$868,190	\$1,422,472	1,074,000	\$1,246,000	\$1,246,000	\$1,059,000
011-32315 GRADING & EXCAVATING	\$7,913	\$2,697	\$14,834	\$13,608	11,000	\$11,000	\$11,000	\$9,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
011-32316 DEMOLITION PERMITS	\$12,314	\$15,600	\$11,931	\$11,774	12,000	\$17,000	\$17,000	\$15,000
011-32317 SIGN PERMITS	\$8,753	\$6,465	\$6,594	\$7,416	8,000	\$10,000	\$10,000	\$8,000
011-32319 ACE FEES	\$1,600	\$1,500	\$900	\$4,500	5,000	\$2,000	\$2,000	\$1,000
011-32320 FIRE FEE/ISSUANCE FEE	\$39,971	\$45,035	\$31,822	\$34,897	35,000	\$51,000	\$51,000	\$43,000
011-32321 PLAN CHECK FEES	\$789,805	\$496,241	\$529,943	\$903,672	688,000	\$792,000	\$792,000	\$673,000
011-32322 APPEALS - BUILDING	\$100	\$300	\$0	\$0	0	\$0	\$0	\$0
011-32323 SUB PERMIT VALUATION BASED FEES	\$310,767	\$338,486	\$329,006	\$333,076	253,000	\$427,000	\$427,000	\$363,000
011-32411 CONSTRUCTION INSPECTIONS	\$16,197	\$0	\$37,441	\$0	111,000	\$23,000	\$23,000	\$20,000
011-32414 ENGINEERING FEES	\$16,100	\$16,000	\$20,000	\$34,000	19,000	\$23,000	\$23,000	\$19,000
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$26,515	\$22,930	\$15,720	\$25,300	23,000	\$28,000	\$28,000	\$24,000
<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$2,578,017</b>	<b>\$1,873,987</b>	<b>\$2,023,651</b>	<b>\$2,897,963</b>	<b>2,398,000</b>	<b>\$2,824,000</b>	<b>\$2,824,000</b>	<b>\$2,399,000</b>
<b>Special Event Fees</b>								
011-32611 SPECIAL EVENTS	\$1,750	\$12,399	\$5,182	\$12,065	12,400	\$8,000	\$8,000	\$8,000
011-32630 SPECIAL EVENTS APPLICATION FEES	\$2,892	\$15,260	\$3,326	\$10,962	15,300	\$9,000	\$9,000	\$9,000
011-32631 SPECIAL EVENT FACILITY RENTAL	\$10,130	\$30,234	\$31,752	\$-17	31,800	\$29,000	\$30,000	\$30,000
011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$15,375	\$66,355	\$51,050	\$25,434	66,400	\$54,000	\$55,000	\$56,000
011-32633 PUBLIC WORKS SPECIAL EVENT FEES	\$0	\$2,340	\$0	\$0	0	\$1,000	\$0	\$0
011-32634 PARKS SPECIAL EVENT REVENUE	\$910	\$0	\$0	\$3,130	0	\$0	\$0	\$0
011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	\$0	\$333	\$0	\$238	0	\$0	\$0	\$0
011-32637 BUILDING MAINTENANCE SPECIAL EVENT FEES	\$0	\$62	\$0	\$0	0	\$0	\$0	\$0
011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$0	\$640	\$0	\$909	0	\$0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
011-32640 SPECIAL EVENT TRAIL FEES	\$5,808	\$5,667	\$9,010	\$6,293	7,300	\$8,000	\$8,000	\$8,000
Total Special Event Fees	\$36,865	\$133,288	\$100,320	\$59,014	133,200	\$109,000	\$110,000	\$111,000
Federal Revenue								
011-33110 FEDERAL GRANTS	\$44,557	\$64,321	\$37,713	\$6,250	33,000	\$63,000	\$65,000	\$65,000
Total Federal Revenue	\$44,557	\$64,321	\$37,713	\$6,250	33,000	\$63,000	\$65,000	\$65,000
State Revenue								
011-33252 STATE CONTRIBUTION	\$5,603	\$8,636	\$21,732	\$3,120	60,000	\$15,000	\$16,000	\$17,000
011-33272 STATE LIQUOR	\$60,616	\$58,170	\$59,448	\$59,018	43,000	\$76,000	\$79,000	\$82,000
Total State Revenue	\$66,218	\$66,806	\$81,180	\$62,138	103,000	\$91,000	\$95,000	\$99,000
County/SP District Revenue								
011-33313 RESTAURANT TAX GRANT	\$0	\$0	\$50,000	\$17,000	2,000	\$21,000	\$22,000	\$23,000
Total County/SP District Revenue	\$0	\$0	\$50,000	\$17,000	2,000	\$21,000	\$22,000	\$23,000
Cemetery Charges for Services								
011-34411 CEMETERY BURIAL	\$0	\$600	\$9,960	\$6,880	1,500	\$4,000	\$4,000	\$4,000
011-34412 CEMETERY LOTS	\$35,590	\$19,800	\$19,600	\$20,600	20,400	\$30,000	\$31,000	\$32,000
011-34510 Police Charges	\$2,598	\$1,537	\$1,458	\$1,706	1,500	\$2,000	\$2,000	\$2,000
Total Cemetery Charges for Services	\$38,188	\$21,937	\$31,018	\$29,186	23,400	\$36,000	\$37,000	\$38,000
Recreation								
011-34609 FACILITY RENTAL FEE	\$13,879	\$9,835	\$9,691	\$9,488	5,000	\$12,000	\$12,000	\$13,000
011-34610 FACILITY USAGE FEE	\$607,260	\$607,992	\$635,329	\$639,467	512,000	\$673,000	\$687,000	\$700,000
011-34611 CAMPS	\$191,941	\$217,945	\$198,138	\$216,461	208,000	\$221,000	\$226,000	\$230,000



Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
011-34917 REIMBURSED COURT FEE	\$99,640	\$90,239	\$69,426	\$54,237	90,000	\$81,000	\$92,000	\$104,000
Total Other Service Revenue	\$99,640	\$90,239	\$69,426	\$54,237	90,000	\$81,000	\$92,000	\$104,000
Library Fines & Fees								
011-35211 LIBRARY FINES & FEE	\$12,456	\$21,407	\$32,249	\$27,946	10,000	\$27,000	\$27,000	\$28,000
Total Library Fines & Fees	\$12,456	\$21,407	\$32,249	\$27,946	10,000	\$27,000	\$27,000	\$28,000
Fines & Forfeitures								
011-35315 WATER CITATION	\$150	\$0	\$0	\$0	0	\$0	\$0	\$0
Total Fines & Forfeitures	\$150	\$0	\$0	\$0	0	\$0	\$0	\$0
Misc. Revenues								
011-36111 INTEREST EARNINGS	\$74,986	\$109,268	\$153,900	\$1,811	77,800	\$137,000	\$140,000	\$143,000
011-36150 BUSINESS IMPROVEMENT DISTRICT	\$57,346	\$59,055	\$44,841	\$76,980	62,500	\$76,737	\$67,000	\$68,000
011-36210 RENTAL INCOME	\$10,009	\$68,564	\$71,214	\$87,484	39,400	\$61,000	\$62,000	\$63,000
011-36216 FIXED RENT - CARL WINTER'S	\$9,553	\$25,063	\$21,513	\$20,065	47,000	\$23,000	\$23,000	\$24,000
011-36220 AFFORDABLE HOUSING RENT	\$32,576	\$32,313	\$27,087	\$33,286	33,300	\$37,000	\$38,000	\$39,000
011-36321 SALE OF PUBLIC DOCUMENTS	\$584	\$1,133	\$1,686	\$4,177	-300	\$1,000	\$1,000	\$1,000
011-36911 OTHER MISCELLANEOUS	\$7,997	\$11,965	\$71,189	\$39,375	32,400	\$37,000	\$38,000	\$38,000
011-36916 BONANZA PARK EAST RENT	\$0	\$0	\$0	\$264,241	0	\$270,000	\$542,000	\$542,000
011-36917 BONANZA PARK EAST KAC RENT	\$0	\$0	\$0	\$70,975	0	\$86,500	\$0	\$0
011-36921 CASH OVER/SHORT	\$0	\$-292	\$92	\$3	0	\$0	\$0	\$0
011-36922 CASH OVER/SHORT-RACQ CL	\$-178	\$-13	\$-119	\$-46	0	\$0	\$0	\$0
Total Misc. Revenues	\$192,873	\$307,055	\$391,403	\$598,351	292,100	\$729,237	\$911,000	\$918,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Interfund Transactions (Admin)								
011-38161 ADM CHG FR WATER	\$673,540	\$725,542	\$750,146	\$778,450	778,450	\$778,450	\$800,221	\$800,221
011-38162 ADM CHG FR GOLF	\$103,571	\$96,125	\$104,569	\$101,766	101,766	\$101,766	\$106,045	\$106,045
011-38163 ADM CHG FR TRANSP	\$644,423	\$719,693	\$777,832	\$931,966	931,966	\$931,966	\$977,397	\$977,397
011-38164 ADM CHG FR RDA MAIN ST	\$30,000	\$0	\$0	\$0	0	\$0	\$0	\$0
011-38165 ADM CHG FR STORM WATER	\$0	\$0	\$50,000	\$50,000	50,000	\$50,000	\$75,000	\$75,000
011-38168 UTILITIES TRANSFER IN	\$715,000	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
Total Interfund Transactions (Admin)	\$2,166,534	\$2,256,360	\$2,397,547	\$2,577,182	2,577,182	\$2,577,182	\$2,673,663	\$2,673,663
Special Revenues & Resources								
011-39110 DONATIONS	\$0	\$0	\$10,000	\$24,400	0	\$0	\$0	\$0
011-39140 SUMMIT LEADERSHIP	\$42,048	\$1,150	\$0	\$26,362	71,200	\$18,000	\$18,000	\$18,000
011-39141 FAM PROGRAM	\$0	\$0	\$35	\$0	0	\$0	\$0	\$0
011-39142 LEADERSHIP 101	\$0	\$5,139	\$5,610	\$46,107	0	\$0	\$0	\$0
011-39143 LEADERSHIP FUNDRAISING	\$0	\$36,139	\$44,739	\$4,071	0	\$0	\$0	\$0
Total Special Revenues & Resources	\$42,048	\$42,428	\$60,384	\$100,939	71,200	\$18,000	\$18,000	\$18,000
Beginning Balance								
011-39990 BEGINNING BALANCE	\$9,789,256	\$10,255,105	\$10,522,730	\$11,558,783	11,282,293	\$11,558,783	\$11,414,188	\$12,581,450
Total Beginning Balance	\$9,789,256	\$10,255,105	\$10,522,730	\$11,558,783	11,282,293	\$11,558,783	\$11,414,188	\$12,581,450
TOTAL	\$37,131,290	\$39,303,819	\$41,879,156	\$46,439,537	45,505,855	\$48,249,957	\$49,230,985	\$50,756,869



## 011 GENERAL FUND

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>40011 CITY COUNCIL</b>							
Personnel	\$281,043	\$295,768	\$286,571	292,313	\$288,313	\$292,313	\$292,313
Mat, Suppls, Services	\$75,008	\$79,908	\$86,591	77,450	\$77,450	\$77,450	\$77,450
<b>Total 40011 CITY COUNCIL</b>	<b>\$356,052</b>	<b>\$375,676</b>	<b>\$373,163</b>	<b>369,763</b>	<b>\$365,763</b>	<b>\$369,763</b>	<b>\$369,763</b>
<b>40021 CITY MANAGER</b>							
Personnel	\$604,396	\$671,586	\$672,461	678,424	\$722,218	\$705,534	\$710,445
Mat, Suppls, Services	\$68,005	\$93,768	\$96,650	90,350	\$110,350	\$109,450	\$90,350
Capital	\$0	\$0	\$129	1,000	\$1,000	\$1,000	\$1,000
<b>Total 40021 CITY MANAGER</b>	<b>\$672,401</b>	<b>\$765,355</b>	<b>\$769,240</b>	<b>769,774</b>	<b>\$833,568</b>	<b>\$815,984</b>	<b>\$801,795</b>
<b>40023 ELECTIONS</b>							
Mat, Suppls, Services	\$-1,387	\$0	\$18,119	13,500	\$13,500	\$500	\$500
<b>Total 40023 ELECTIONS</b>	<b>\$-1,387</b>	<b>\$0</b>	<b>\$18,119</b>	<b>13,500</b>	<b>\$13,500</b>	<b>\$500</b>	<b>\$500</b>
<b>40031 CITY ATTORNEY</b>							
Personnel	\$879,078	\$973,053	\$954,787	983,423	\$999,351	\$995,353	\$1,001,744
Mat, Suppls, Services	\$52,271	\$52,551	\$56,669	81,883	\$81,883	\$81,883	\$81,883
Capital	\$0	\$1,752	\$2,800	2,800	\$2,800	\$2,800	\$2,800
<b>Total 40031 CITY ATTORNEY</b>	<b>\$931,350</b>	<b>\$1,027,356</b>	<b>\$1,014,256</b>	<b>1,068,106</b>	<b>\$1,084,034</b>	<b>\$1,080,036</b>	<b>\$1,086,427</b>

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>40034 BUDGET, DEBT &amp; GRANTS</b>							
Personnel	\$382,777	\$426,975	\$401,644	429,534	\$423,183	\$427,400	\$430,861
Mat, Suppls, Services	\$27,485	\$22,979	\$43,090	56,296	\$56,296	\$56,296	\$56,296
Capital	\$0	\$0	\$53	1,300	\$1,300	\$1,300	\$1,300
<b>Total 40034 BUDGET, DEBT &amp; GRANTS</b>	<b>\$410,262</b>	<b>\$449,954</b>	<b>\$444,787</b>	<b>487,130</b>	<b>\$480,779</b>	<b>\$484,996</b>	<b>\$488,457</b>
<b>40062 HUMAN RESOURCES</b>							
Personnel	\$534,712	\$597,656	\$583,445	585,993	\$598,217	\$592,288	\$597,602
Mat, Suppls, Services	\$202,124	\$184,407	\$201,278	205,675	\$205,675	\$194,950	\$194,950
Capital	\$175	\$632	\$0	500	\$500	\$500	\$500
<b>Total 40062 HUMAN RESOURCES</b>	<b>\$737,010</b>	<b>\$782,696</b>	<b>\$784,724</b>	<b>792,168</b>	<b>\$804,392</b>	<b>\$787,738</b>	<b>\$793,052</b>
<b>40072 FINANCE</b>							
Personnel	\$642,362	\$683,364	\$784,623	857,956	\$814,200	\$790,390	\$845,706
Mat, Suppls, Services	\$94,518	\$80,204	\$90,893	103,125	\$103,125	\$105,375	\$105,375
<b>Total 40072 FINANCE</b>	<b>\$736,880</b>	<b>\$763,568</b>	<b>\$875,516</b>	<b>961,081</b>	<b>\$917,325</b>	<b>\$895,765</b>	<b>\$951,081</b>
<b>40082 TECHNICAL &amp; CUSTOMER SERVICES</b>							
Personnel	\$866,552	\$907,351	\$948,275	1,011,793	\$994,416	\$1,047,992	\$1,055,980
Mat, Suppls, Services	\$506,332	\$473,835	\$496,825	646,340	\$646,340	\$685,305	\$681,340
Capital	\$6,297	\$17,021	\$36,062	23,000	\$23,000	\$23,000	\$23,000
Interfund Transfer	\$0	\$0	\$3,000	0	\$3,000	\$3,000	\$3,000
<b>Total 40082 TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>\$1,379,181</b>	<b>\$1,398,208</b>	<b>\$1,484,162</b>	<b>1,681,133</b>	<b>\$1,666,756</b>	<b>\$1,759,297</b>	<b>\$1,763,320</b>
<b>40091 BLDG MAINT ADM</b>							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Personnel	\$471,844	\$552,709	\$554,277	597,228	\$588,805	\$627,376	\$634,118
Mat, Suppls, Services	\$568,075	\$669,058	\$731,794	707,300	\$707,300	\$754,500	\$752,300
Interfund Transfer	\$12,100	\$12,100	\$20,000	12,100	\$20,000	\$20,000	\$20,000
<b>Total 40091 BLDG MAINT ADM</b>	<b>\$1,052,018</b>	<b>\$1,233,867</b>	<b>\$1,306,071</b>	<b>1,316,628</b>	<b>\$1,316,105</b>	<b>\$1,401,876</b>	<b>\$1,406,418</b>
<b>40092 PC MARC</b>							
Personnel	\$1,398,767	\$1,584,848	\$1,133,868	1,072,747	\$1,118,319	\$891,739	\$897,686
Mat, Suppls, Services	\$401,417	\$426,017	\$347,222	325,175	\$375,175	\$333,197	\$342,497
Capital	\$15,131	\$11,843	\$20,788	33,400	\$33,400	\$33,400	\$33,400
Interfund Transfer	\$12,250	\$12,250	\$16,000	12,250	\$16,000	\$16,000	\$16,000
<b>Total 40092 PC MARC</b>	<b>\$1,827,565</b>	<b>\$2,034,958</b>	<b>\$1,517,878</b>	<b>1,443,572</b>	<b>\$1,542,894</b>	<b>\$1,274,336</b>	<b>\$1,289,583</b>
<b>40093 TENNIS</b>							
Personnel	\$698,084	\$683,932	\$735,108	609,143	\$734,594	\$821,581	\$738,472
Mat, Suppls, Services	\$129,185	\$124,053	\$135,502	180,811	\$180,811	\$183,950	\$183,950
Capital	\$0	\$0	\$503	3,000	\$3,000	\$500	\$500
<b>Total 40093 TENNIS</b>	<b>\$827,269</b>	<b>\$807,985</b>	<b>\$871,114</b>	<b>792,954</b>	<b>\$918,405</b>	<b>\$1,006,031</b>	<b>\$922,922</b>
<b>40094 MCPOLIN BARN</b>							
Personnel	\$30,779	\$33,767	\$27,300	29,813	\$29,813	\$29,549	\$29,953
Mat, Suppls, Services	\$9,150	\$17,936	\$9,764	14,625	\$14,625	\$15,825	\$14,625
Capital	\$0	\$0	\$2,933	0	\$0	\$0	\$0
<b>Total 40094 MCPOLIN BARN</b>	<b>\$39,929</b>	<b>\$51,702</b>	<b>\$39,997</b>	<b>44,438</b>	<b>\$44,438</b>	<b>\$45,374</b>	<b>\$44,578</b>
<b>40098 RECREATION PROGRAMS</b>							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Personnel	\$0	\$3,483	\$442,846	513,727	\$437,727	\$688,317	\$517,673
Mat, Suppls, Services	\$0	\$0	\$51,358	145,052	\$145,052	\$145,052	\$145,052
Capital	\$0	\$0	\$181	2,000	\$2,000	\$2,000	\$2,000
<b>Total 40098 RECREATION PROGRAMS</b>	<b>\$0</b>	<b>\$3,483</b>	<b>\$494,386</b>	<b>660,779</b>	<b>\$584,779</b>	<b>\$835,369</b>	<b>\$664,725</b>
<b>40100 COMMUNITY ENGAGEMENT</b>							
Personnel	\$378,715	\$280,036	\$208,423	288,459	\$231,542	\$293,336	\$296,201
Mat, Suppls, Services	\$63,845	\$59,662	\$68,992	76,645	\$76,645	\$76,645	\$76,645
Capital	\$2,910	\$1,249	\$1,481	1,500	\$1,500	\$1,500	\$1,500
<b>Total 40100 COMMUNITY ENGAGEMENT</b>	<b>\$445,470</b>	<b>\$340,946</b>	<b>\$278,896</b>	<b>366,604</b>	<b>\$309,687</b>	<b>\$371,481</b>	<b>\$374,346</b>
<b>40101 ECONOMY</b>							
Personnel	\$760,920	\$801,871	\$749,911	835,405	\$807,325	\$866,799	\$874,123
Mat, Suppls, Services	\$87,600	\$124,140	\$104,764	126,955	\$126,955	\$126,955	\$126,955
Capital	\$2,242	\$1,011	\$1,440	2,300	\$2,300	\$2,300	\$2,300
<b>Total 40101 ECONOMY</b>	<b>\$850,762</b>	<b>\$927,023</b>	<b>\$856,116</b>	<b>964,660</b>	<b>\$936,580</b>	<b>\$996,054</b>	<b>\$1,003,378</b>
<b>40104 ENVIRONMENTAL SUSTAINABILITY</b>							
Personnel	\$373,679	\$357,600	\$435,743	470,065	\$456,843	\$476,233	\$479,641
Mat, Suppls, Services	\$164,445	\$122,054	\$70,820	263,214	\$263,214	\$263,214	\$263,214
Capital	\$931	\$4,406	\$0	1,000	\$1,000	\$1,000	\$1,000
<b>Total 40104 ENVIRONMENTAL SUSTAINABILITY</b>	<b>\$539,055</b>	<b>\$484,059</b>	<b>\$506,563</b>	<b>734,279</b>	<b>\$721,057</b>	<b>\$740,447</b>	<b>\$743,855</b>
<b>40111 INSURANCE &amp; SECURITY BONDS</b>							
Interfund Transfer	\$779,567	\$444,676	\$600,000	600,000	\$600,000	\$600,000	\$600,000

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 40111 INSURANCE & SECURITY BONDS	\$779,567	\$444,676	\$600,000	600,000	\$600,000	\$600,000	\$600,000
40116 VENTURE FUND							
Mat, Suppls, Services	\$6,913	\$0	\$0	0	\$0	\$0	\$0
Total 40116 VENTURE FUND	\$6,913	\$0	\$0	0	\$0	\$0	\$0
40117 SPECIAL MEETINGS							
Mat, Suppls, Services	\$8,351	\$0	\$0	0	\$0	\$0	\$0
Total 40117 SPECIAL MEETINGS	\$8,351	\$0	\$0	0	\$0	\$0	\$0
40118 LEAD TRAINING							
Personnel	\$0	\$757	\$0	0	\$0	\$0	\$0
Mat, Suppls, Services	\$38,418	\$51,523	\$24,020	70,000	\$50,000	\$50,000	\$70,000
Total 40118 LEAD TRAINING	\$38,418	\$52,280	\$24,020	70,000	\$50,000	\$50,000	\$70,000
40126 TRANS TO SALES TAX BOND DSF							
Interfund Transfer	\$164,089	\$160,058	\$159,826	159,826	\$159,826	\$161,703	\$162,477
Total 40126 TRANS TO SALES TAX BOND DSF	\$164,089	\$160,058	\$159,826	159,826	\$159,826	\$161,703	\$162,477
40135 SPEC. SRVC. CNTRT./UNSPECIFIED							
Mat, Suppls, Services	\$495,922	\$556,000	\$532,400	540,000	\$540,000	\$540,000	\$540,000
Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED	\$495,922	\$556,000	\$532,400	540,000	\$540,000	\$540,000	\$540,000
40136 LEADERSHIP							
Personnel	\$60,216	\$70,237	\$69,113	70,070	\$70,070	\$70,070	\$70,070
Mat, Suppls, Services	\$19,156	\$32,572	\$49,369	49,050	\$49,050	\$49,050	\$49,050
Total 40136 LEADERSHIP	\$79,372	\$102,808	\$118,482	119,120	\$119,120	\$119,120	\$119,120

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>40141 DENTAL SELF FUNDING</b>							
Mat, Suppls, Services	\$193,208	\$200,374	\$267,227	225,000	\$280,000	\$0	\$225,000
<b>Total 40141 DENTAL SELF FUNDING</b>	<b>\$193,208</b>	<b>\$200,374</b>	<b>\$267,227</b>	<b>225,000</b>	<b>\$280,000</b>	<b>\$0</b>	<b>\$225,000</b>
<b>40146 VACANCY FACTOR</b>							
Personnel	\$0	\$0	\$0	-1,715,979	\$0	\$-1,712,831	\$-1,709,595
<b>Total 40146 VACANCY FACTOR</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>-1,715,979</b>	<b>\$0</b>	<b>\$-1,712,831</b>	<b>\$-1,709,595</b>
<b>40148 EMERGENCY MANAGEMENT</b>							
Personnel	\$120,254	\$144,070	\$158,133	128,870	\$143,207	\$128,870	\$129,928
Mat, Suppls, Services	\$38,126	\$37,672	\$40,647	42,500	\$42,500	\$42,500	\$42,500
Capital	\$0	\$92,497	\$24,350	75,000	\$75,000	\$75,000	\$75,000
<b>Total 40148 EMERGENCY MANAGEMENT</b>	<b>\$158,380</b>	<b>\$274,239</b>	<b>\$223,130</b>	<b>246,370</b>	<b>\$260,707</b>	<b>\$246,370</b>	<b>\$247,428</b>
<b>40149 ARTS &amp; CULTURE</b>							
Personnel	\$0	\$0	\$0	0	\$0	\$41,242	\$41,508
Mat, Suppls, Services	\$0	\$0	\$153,223	0	\$270,000	\$548,300	\$0
<b>Total 40149 ARTS &amp; CULTURE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$153,223</b>	<b>0</b>	<b>\$270,000</b>	<b>\$589,542</b>	<b>\$41,508</b>
<b>40150 BONANZA FLAT OPERATIONS</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$30,000	\$30,000
<b>Total 40150 BONANZA FLAT OPERATIONS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$30,000</b>	<b>\$30,000</b>
<b>40151 SOCIAL EQUITY</b>							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$50,000	\$50,000
<b>Total 40151 SOCIAL EQUITY</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$50,000</b>	<b>\$50,000</b>

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>40221 POLICE</b>							
Personnel	\$3,982,988	\$4,577,451	\$5,002,336	5,073,800	\$5,143,868	\$5,448,555	\$5,486,685
Mat, Suppls, Services	\$186,608	\$219,591	\$196,430	171,770	\$171,770	\$251,970	\$251,500
Capital	\$45,487	\$63,972	\$45,767	114,000	\$114,000	\$103,770	\$103,770
Interfund Transfer	\$185,000	\$160,000	\$166,000	160,000	\$166,000	\$166,000	\$166,000
<b>Total 40221 POLICE</b>	<b>\$4,400,083</b>	<b>\$5,021,014</b>	<b>\$5,410,533</b>	<b>5,519,570</b>	<b>\$5,595,638</b>	<b>\$5,970,295</b>	<b>\$6,007,955</b>
<b>40222 DRUG EDUCATION</b>							
Personnel	\$22,726	\$24,281	\$27,934	25,374	\$25,374	\$27,463	\$27,676
Mat, Suppls, Services	\$0	\$1,965	\$4,122	5,000	\$5,000	\$5,000	\$5,000
<b>Total 40222 DRUG EDUCATION</b>	<b>\$22,726</b>	<b>\$26,245</b>	<b>\$32,056</b>	<b>30,374</b>	<b>\$30,374</b>	<b>\$32,463</b>	<b>\$32,676</b>
<b>40223 STATE LIQUOR ENFORCEMENT</b>							
Personnel	\$58,075	\$69,845	\$62,431	51,873	\$51,873	\$52,297	\$52,297
Mat, Suppls, Services	\$0	\$0	\$220	11,474	\$11,474	\$11,474	\$11,474
Capital	\$0	\$0	\$596	0	\$0	\$0	\$0
<b>Total 40223 STATE LIQUOR ENFORCEMENT</b>	<b>\$58,075</b>	<b>\$69,845</b>	<b>\$63,247</b>	<b>63,347</b>	<b>\$63,347</b>	<b>\$63,771</b>	<b>\$63,771</b>
<b>40231 COMMUNICATION CENTER</b>							
Personnel	\$795,881	\$766,073	\$156,671	227,015	\$188,015	\$0	\$0
Mat, Suppls, Services	\$66,389	\$83,673	\$624,613	450,887	\$600,887	\$620,000	\$620,000
Capital	\$1,412	\$3,600	\$0	750	\$750	\$0	\$0
<b>Total 40231 COMMUNICATION CENTER</b>	<b>\$863,682</b>	<b>\$853,346</b>	<b>\$781,284</b>	<b>678,652</b>	<b>\$789,652</b>	<b>\$620,000</b>	<b>\$620,000</b>
<b>40311 COMM DEVELOP ADMIN</b>							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Personnel	\$0	\$226,445	\$378,919	377,787	\$382,919	\$446,318	\$449,514
Mat, Suppls, Services	\$0	\$8,221	\$13,946	30,059	\$30,059	\$30,059	\$30,059
Capital	\$0	\$3,361	\$0	850	\$850	\$850	\$850
<b>Total 40311 COMM DEVELOP ADMIN</b>	<b>\$0</b>	<b>\$238,026</b>	<b>\$392,866</b>	<b>408,696</b>	<b>\$413,828</b>	<b>\$477,227</b>	<b>\$480,423</b>
<b>40313 ENGINEERING</b>							
Personnel	\$452,322	\$409,105	\$417,385	473,813	\$436,167	\$491,317	\$478,955
Mat, Suppls, Services	\$86,289	\$55,978	\$29,012	73,654	\$73,654	\$58,483	\$73,654
Capital	\$0	\$0	\$614	3,300	\$3,300	\$3,300	\$3,300
<b>Total 40313 ENGINEERING</b>	<b>\$538,611</b>	<b>\$465,083</b>	<b>\$447,010</b>	<b>550,767</b>	<b>\$513,121</b>	<b>\$553,100</b>	<b>\$555,909</b>
<b>40342 PLANNING DEPT.</b>							
Personnel	\$882,534	\$857,026	\$865,011	1,056,100	\$948,674	\$1,073,817	\$1,083,389
Mat, Suppls, Services	\$135,765	\$85,167	\$83,172	170,497	\$170,497	\$160,497	\$160,497
Capital	\$2,857	\$5,963	\$105	6,000	\$6,000	\$8,000	\$8,000
<b>Total 40342 PLANNING DEPT.</b>	<b>\$1,021,156</b>	<b>\$948,156</b>	<b>\$948,288</b>	<b>1,232,597</b>	<b>\$1,125,171</b>	<b>\$1,242,314</b>	<b>\$1,251,886</b>
<b>40352 BUILDING DEPT.</b>							
Personnel	\$1,760,192	\$1,713,723	\$1,668,947	1,882,719	\$1,795,707	\$2,050,575	\$2,069,723
Mat, Suppls, Services	\$110,575	\$106,575	\$78,237	137,450	\$137,450	\$140,650	\$140,650
Capital	\$12,599	\$10,053	\$6,838	23,550	\$23,550	\$60,258	\$48,550
Interfund Transfer	\$33,000	\$33,000	\$26,000	33,000	\$26,000	\$26,000	\$26,000
<b>Total 40352 BUILDING DEPT.</b>	<b>\$1,916,366</b>	<b>\$1,863,350</b>	<b>\$1,780,022</b>	<b>2,076,719</b>	<b>\$1,982,707</b>	<b>\$2,277,483</b>	<b>\$2,284,923</b>
<b>40412 PARKS &amp; CEMETERY</b>							



	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Personnel	\$1,131,708	\$1,331,974	\$1,396,128	1,484,122	\$1,436,082	\$1,545,473	\$1,556,313
Mat, Suppls, Services	\$359,033	\$402,382	\$377,360	409,193	\$409,193	\$280,955	\$420,793
Capital	\$0	\$12,593	\$21,165	15,700	\$15,700	\$15,700	\$15,700
Interfund Transfer	\$135,000	\$135,000	\$101,000	135,000	\$101,000	\$101,000	\$101,000
<b>Total 40412 PARKS &amp; CEMETERY</b>	<b>\$1,625,741</b>	<b>\$1,881,949</b>	<b>\$1,895,653</b>	<b>2,044,015</b>	<b>\$1,961,975</b>	<b>\$1,943,128</b>	<b>\$2,093,806</b>
<b>40421 STREET MAINTENANCE</b>							
Personnel	\$1,273,505	\$1,240,434	\$1,309,785	1,489,448	\$1,378,261	\$1,539,833	\$1,555,698
Mat, Suppls, Services	\$520,538	\$399,499	\$424,924	515,031	\$515,031	\$565,031	\$515,031
Capital	\$862	\$35,713	\$460	2,800	\$2,800	\$2,800	\$2,800
Interfund Transfer	\$265,000	\$265,000	\$352,000	265,000	\$352,000	\$352,000	\$352,000
<b>Total 40421 STREET MAINTENANCE</b>	<b>\$2,059,905</b>	<b>\$1,940,647</b>	<b>\$2,087,168</b>	<b>2,272,279</b>	<b>\$2,248,092</b>	<b>\$2,459,664</b>	<b>\$2,425,529</b>
<b>40423 STREET LIGHTS/SIGN</b>							
Mat, Suppls, Services	\$112,015	\$98,976	\$105,958	131,600	\$131,600	\$126,800	\$131,600
Capital	\$0	\$2,484	\$7,043	54,500	\$54,500	\$54,500	\$54,500
<b>Total 40423 STREET LIGHTS/SIGN</b>	<b>\$112,015</b>	<b>\$101,460</b>	<b>\$113,001</b>	<b>186,100</b>	<b>\$186,100</b>	<b>\$181,300</b>	<b>\$186,100</b>
<b>40424 SWEDE ALLEY PARKING STRUCT.</b>							
Mat, Suppls, Services	\$28,968	\$30,153	\$24,982	51,264	\$51,264	\$44,025	\$51,264
Capital	\$0	\$6,804	\$651	4,500	\$4,500	\$4,500	\$4,500
<b>Total 40424 SWEDE ALLEY PARKING STRUCT.</b>	<b>\$28,968</b>	<b>\$36,957</b>	<b>\$25,633</b>	<b>55,764</b>	<b>\$55,764</b>	<b>\$48,525</b>	<b>\$55,764</b>
<b>40551 LIBRARY</b>							
Personnel	\$872,118	\$917,022	\$955,013	1,003,837	\$985,053	\$1,085,231	\$1,090,384

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Mat, Suppls, Services	\$253,141	\$256,919	\$266,153	268,557	\$268,557	\$290,099	\$285,599
Capital	\$4,414	\$8,141	\$6,582	15,390	\$15,390	\$10,000	\$10,000
Total 40551 LIBRARY	\$1,129,674	\$1,182,082	\$1,227,748	1,287,784	\$1,269,000	\$1,385,330	\$1,385,983
40700 LUMP MERIT							
Personnel	\$0	\$0	\$0	580,000	\$0	\$580,000	\$580,000
Total 40700 LUMP MERIT	\$0	\$0	\$0	580,000	\$0	\$580,000	\$580,000
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$1,036,000	\$1,048,700	\$4,098,723	1,098,700	\$4,098,723	\$3,455,742	\$3,663,565
Total 40821 TRANS TO OTHER FUND	\$1,036,000	\$1,048,700	\$4,098,723	1,098,700	\$4,098,723	\$3,455,742	\$3,663,565
40981 CONTINGENCY/GENERAL							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$100,000	\$0
Contingency	\$27,881	\$32,714	\$25,779	100,000	\$100,000	\$150,000	\$150,000
Total 40981 CONTINGENCY/GENERAL	\$27,881	\$32,714	\$25,779	100,000	\$100,000	\$250,000	\$150,000
40985 CONTINGENCY/SNOW REMOVAL							
Contingency	\$0	\$50,000	\$0	50,000	\$50,000	\$50,000	\$50,000
Total 40985 CONTINGENCY/SNOW REMOVAL	\$0	\$50,000	\$0	50,000	\$50,000	\$50,000	\$50,000
40986 CONTINGENCY/COUNCIL							
Contingency	\$0	\$24,244	\$19,726	50,000	\$50,000	\$50,000	\$50,000
Total 40986 CONTINGENCY/COUNCIL	\$0	\$24,244	\$19,726	50,000	\$50,000	\$50,000	\$50,000
40990 EMERGENCY CONTINGENCY							
Contingency	\$0	\$10,000	\$0	90,000	\$90,000	\$90,000	\$90,000

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 40990 EMERGENCY CONTINGENCY	\$0	\$10,000	\$0	90,000	\$90,000	\$90,000	\$90,000
40999 END BAL SUR(DEF)							
Ending Balance	\$10,522,730	\$11,558,783	\$0	13,043,341	\$11,414,188	\$12,581,450	\$14,268,201
Total 40999 END BAL SUR(DEF)	\$10,522,730	\$11,558,783	\$0	13,043,341	\$11,414,188	\$12,581,450	\$14,268,201
42170 DESTINATION TOURISM							
Mat, Suppls, Services	\$75,000	\$29,816	\$39,000	75,000	\$75,000	\$75,000	\$75,000
Total 42170 DESTINATION TOURISM	\$75,000	\$29,816	\$39,000	75,000	\$75,000	\$75,000	\$75,000
42180 SUNDANCE MITIGATION							
Mat, Suppls, Services	\$300,350	\$316,460	\$618,052	320,000	\$320,000	\$320,000	\$320,000
Total 42180 SUNDANCE MITIGATION	\$300,350	\$316,460	\$618,052	320,000	\$320,000	\$320,000	\$320,000
42181 ECONOMIC DEVELOPMENT GRANT							
Mat, Suppls, Services	\$10,000	\$10,000	\$10,000	10,000	\$10,000	\$10,000	\$10,000
Total 42181 ECONOMIC DEVELOPMENT GRANT	\$10,000	\$10,000	\$10,000	10,000	\$10,000	\$10,000	\$10,000
42182 PUBLIC ART							
Mat, Suppls, Services	\$0	\$0	\$626	7,000	\$7,000	\$7,000	\$7,000
Total 42182 PUBLIC ART	\$0	\$0	\$626	7,000	\$7,000	\$7,000	\$7,000
42183 MENTAL HEALTH							
Mat, Suppls, Services	\$0	\$0	\$30,000	60,000	\$60,000	\$60,000	\$60,000
Total 42183 MENTAL HEALTH	\$0	\$0	\$30,000	60,000	\$60,000	\$60,000	\$60,000
42185 PSSM LONG TERM AGREEMENT							
Mat, Suppls, Services	\$40,000	\$20,000	\$0	20,000	\$20,000	\$20,000	\$20,000

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 42185 PSSM LONG TERM AGREEMENT	\$40,000	\$20,000	\$0	20,000	\$20,000	\$20,000	\$20,000
42190 MARSAC-SWEDE CONDO HOA							
Mat, Suppls, Services	\$14,475	\$13,950	\$14,400	13,000	\$13,000	\$13,000	\$13,000
Total 42190 MARSAC-SWEDE CONDO HOA	\$14,475	\$13,950	\$14,400	13,000	\$13,000	\$13,000	\$13,000
42195 GOLF CAR LOAN							
Capital	\$0	\$125,000	\$0	0	\$0	\$0	\$0
Total 42195 GOLF CAR LOAN	\$0	\$125,000	\$0	0	\$0	\$0	\$0
42305 ABATEMENT							
Mat, Suppls, Services	\$0	\$0	\$0	48,688	\$48,688	\$48,688	\$48,688
Total 42305 ABATEMENT	\$0	\$0	\$0	48,688	\$48,688	\$48,688	\$48,688
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$0	\$0	\$0	47,136	\$47,136	\$47,136	\$47,136
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$0	47,136	\$47,136	\$47,136	\$47,136
43010 BUSINESS IMPROVEMENT DISTRICT							
Mat, Suppls, Services	\$57,346	\$59,055	\$120,606	64,419	\$76,737	\$64,419	\$64,419
Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$57,346	\$59,055	\$120,606	64,419	\$76,737	\$64,419	\$64,419
43015 UTILITIES EXPENDITURE							
Mat, Suppls, Services	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
Total 43015 UTILITIES EXPENDITURE	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
<b>TOTAL</b>	<b>\$39,303,820</b>	<b>\$41,879,156</b>	<b>\$34,609,711</b>	<b>45,509,856</b>	<b>\$48,249,958</b>	<b>\$49,230,985</b>	<b>\$50,756,869</b>

## QUINNS RECREATION COMPLEX - Budget Summary

### 012 QUINNS RECREATION COMPLEX

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Recreation	\$13,815	\$2,826	\$5,330	\$4,453	4,500	\$3,000	\$3,000	\$3,000
Ice	\$757,271	\$749,880	\$818,339	\$787,942	750,000	\$834,000	\$886,000	\$901,000
Misc. Revenues	\$-24	\$1,131	\$-109	\$-280	0	\$0	\$0	\$0
Special Revenues & Resources	\$0	\$0	\$819	\$0	0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$771,061</b>	<b>\$753,837</b>	<b>\$824,378</b>	<b>\$792,115</b>	<b>754,500</b>	<b>\$837,000</b>	<b>\$889,000</b>	<b>\$904,000</b>
Other								
Beginning Balance	\$-3,204,132	\$-3,497,044	\$-3,814,171	\$-4,129,592	-4,247,324	\$-4,129,592	\$-4,483,539	\$-4,878,112
<b>Total Other</b>	<b>\$-3,204,132</b>	<b>\$-3,497,044</b>	<b>\$-3,814,171</b>	<b>\$-4,129,592</b>	<b>-4,247,324</b>	<b>\$-4,129,592</b>	<b>\$-4,483,539</b>	<b>\$-4,878,112</b>
<b>TOTAL</b>	<b>\$-2,433,071</b>	<b>\$-2,743,207</b>	<b>\$-2,989,793</b>	<b>\$-3,337,477</b>	<b>-3,492,824</b>	<b>\$-3,292,592</b>	<b>\$-3,594,539</b>	<b>\$-3,974,112</b>

## 012 QUINNS RECREATION COMPLEX

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Personnel	\$670,273	\$723,031	\$777,025	\$803,618	887,134	\$833,732	\$921,758	\$928,136
Mat, Suppls, Services	\$393,623	\$345,848	\$360,725	\$321,778	351,215	\$351,215	\$355,815	\$351,215
Capital	\$78	\$2,085	\$2,048	\$924	6,000	\$6,000	\$6,000	\$6,000
Total Depts	\$1,063,974	\$1,070,964	\$1,139,799	\$1,126,320	1,244,349	\$1,190,947	\$1,283,573	\$1,285,351
Other								
Interfund Transfer	\$0	\$0	\$0	\$0	1,200	\$0	\$0	\$1,200
Ending Balance	\$-3,497,044	\$-3,814,171	\$-4,129,592	\$0	-4,738,373	\$-4,483,539	\$-4,878,112	\$-5,260,663
Total Other	\$-3,497,044	\$-3,814,171	\$-4,129,592	\$0	-4,737,173	\$-4,483,539	\$-4,878,112	\$-5,259,463
<b>TOTAL</b>	\$-2,433,070	\$-2,743,207	\$-2,989,793	\$1,126,320	-3,492,824	\$-3,292,592	\$-3,594,539	\$-3,974,112

## 012 QUINNS RECREATION COMPLEX

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>Recreation</b>								
012-34696 VENDING COMMISSION	\$13,815	\$2,826	\$5,330	\$4,453	4,500	\$3,000	\$3,000	\$3,000
<b>Total Recreation</b>	<b>\$13,815</b>	<b>\$2,826</b>	<b>\$5,330</b>	<b>\$4,453</b>	<b>4,500</b>	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$3,000</b>
<b>Ice</b>								
012-34727 EMPLOYEE WELLNESS	\$0	\$0	\$-343	\$-6,698	0	\$0	\$0	\$0
012-34728 EQUIP/LOCKER/SKATE RENTAL	\$0	\$0	\$34,875	\$37,531	30,000	\$13,000	\$13,000	\$13,000
012-34729 ROOM RENTAL	\$0	\$0	\$8,027	\$5,098	7,000	\$3,000	\$3,000	\$3,000
012-34730 ICE RENTAL	\$267,526	\$254,155	\$269,618	\$102,833	268,000	\$285,000	\$291,000	\$296,000
012-34731 LEAGUES	\$164,047	\$132,348	\$139,416	\$152,386	130,000	\$157,000	\$160,000	\$163,000
012-34732 LEARN TO PLAY HOCKEY	\$27,483	\$28,371	\$29,170	\$24,945	28,000	\$31,000	\$31,000	\$32,000
012-34733 DROP-IN HOCKEY	\$41,844	\$40,293	\$44,487	\$34,647	41,000	\$46,000	\$47,000	\$47,000
012-34734 DROP-IN SPEEDSKATING	\$0	\$321	\$12,791	\$10,558	0	\$0	\$5,000	\$5,000
012-34735 RETAIL SALES	\$31,223	\$38,107	\$42,690	\$21,209	33,000	\$40,000	\$96,000	\$98,000
012-34736 SKATE SERVICES	\$11,959	\$12,085	\$10,997	\$10,619	12,000	\$13,000	\$12,000	\$12,000
012-34737 ADVERTISING	\$32,925	\$54,518	\$27,875	\$0	20,000	\$42,000	\$20,000	\$20,000
012-34738 SEASON PASSES	\$0	\$0	\$1,050	\$1,044	0	\$0	\$0	\$0
012-34740 PRIVATE LESSONS	\$0	\$0	\$7,901	\$8,061	0	\$3,000	\$3,000	\$3,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
012-34742 MISCELLANEOUS	\$325	\$0	\$0	\$0	0	\$0	\$0	\$0
012-34764 FREESTYLE	\$41,831	\$51,541	\$56,874	\$70,105	48,000	\$54,000	\$55,000	\$56,000
012-34765 CLASSES	\$70,467	\$60,895	\$71,221	\$62,817	65,000	\$73,000	\$74,000	\$76,000
012-34769 DROP-IN PROGRAMS	\$67,642	\$77,247	\$61,895	\$57,037	68,000	\$74,000	\$76,000	\$77,000
012-34770 FIELDS RENTAL	\$0	\$0	\$-206	\$5,369	0	\$0	\$0	\$0
Total Ice	\$757,271	\$749,880	\$818,339	\$597,562	750,000	\$834,000	\$886,000	\$901,000
Misc. Revenues								
012-36911 OTHER MISCELLANEOUS	\$0	\$1,133	\$0	\$0	0	\$0	\$0	\$0
012-36921 CASH OVER/SHORT	\$-24	\$-1	\$-109	\$-280	0	\$0	\$0	\$0
Total Misc. Revenues	\$-24	\$1,131	\$-109	\$-280	0	\$0	\$0	\$0
Special Revenues & Resources								
012-39110 DONATIONS	\$0	\$0	\$819	\$0	0	\$0	\$0	\$0
Total Special Revenues & Resources	\$0	\$0	\$819	\$0	0	\$0	\$0	\$0
Beginning Balance								
012-39990 BEGINNING BALANCE	\$-3,204,132	\$-3,497,044	\$-3,814,171	\$-4,129,592	-4,247,324	\$-4,129,592	\$-4,483,539	\$-4,878,112
Total Beginning Balance	\$-3,204,132	\$-3,497,044	\$-3,814,171	\$-4,129,592	-4,247,324	\$-4,129,592	\$-4,483,539	\$-4,878,112
TOTAL	\$-2,433,070	\$-2,743,207	\$-2,989,793	\$-3,527,857	-3,492,824	\$-3,292,592	\$-3,594,539	\$-3,974,112



## 012 QUINNS RECREATION COMPLEX

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>40095 ICE FACILITY</b>							
Personnel	\$564,211	\$607,004	\$624,674	646,111	\$636,689	\$668,140	\$672,387
Mat, Suppls, Services	\$282,423	\$299,255	\$247,574	299,360	\$299,360	\$286,860	\$299,360
Capital	\$2,085	\$1,048	\$924	2,000	\$2,000	\$2,000	\$2,000
Interfund Transfer	\$0	\$0	\$0	1,200	\$0	\$0	\$1,200
<b>Total 40095 ICE FACILITY</b>	<b>\$848,720</b>	<b>\$907,307</b>	<b>\$873,172</b>	<b>948,671</b>	<b>\$938,049</b>	<b>\$957,000</b>	<b>\$974,947</b>
<b>40096 FIELDS</b>							
Personnel	\$158,819	\$170,022	\$178,944	241,023	\$197,043	\$253,618	\$255,749
Mat, Suppls, Services	\$63,425	\$61,471	\$74,204	51,855	\$51,855	\$68,955	\$51,855
Capital	\$0	\$1,000	\$0	4,000	\$4,000	\$4,000	\$4,000
<b>Total 40096 FIELDS</b>	<b>\$222,244</b>	<b>\$232,492</b>	<b>\$253,148</b>	<b>296,878</b>	<b>\$252,898</b>	<b>\$326,573</b>	<b>\$311,604</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$-3,814,171	\$-4,129,592	\$0	-4,738,373	\$-4,483,539	\$-4,878,112	\$-5,260,663
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$-3,814,171</b>	<b>\$-4,129,592</b>	<b>\$0</b>	<b>-4,738,373</b>	<b>\$-4,483,539</b>	<b>\$-4,878,112</b>	<b>\$-5,260,663</b>
<b>TOTAL</b>	<b>\$-2,743,207</b>	<b>\$-2,989,793</b>	<b>\$1,126,320</b>	<b>-3,492,824</b>	<b>\$-3,292,592</b>	<b>\$-3,594,539</b>	<b>\$-3,974,112</b>

## POLICE SPECIAL REVENUE FUND - Budget Summary

### 021 POLICE SPECIAL REVENUE FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
State Revenue	\$1,000	\$2,310	\$1,350	\$800	0	\$800	\$0	\$0
Total Revenues	\$1,000	\$2,310	\$1,350	\$800	0	\$800	\$0	\$0
Other								
Beginning Balance	\$29,144	\$29,944	\$32,254	\$33,604	0	\$33,604	\$0	\$0
Total Other	\$29,144	\$29,944	\$32,254	\$33,604	0	\$33,604	\$0	\$0
<b>TOTAL</b>	<b>\$30,144</b>	<b>\$32,254</b>	<b>\$33,604</b>	<b>\$34,404</b>	<b>0</b>	<b>\$34,404</b>	<b>\$0</b>	<b>\$0</b>

### 021 POLICE SPECIAL REVENUE FUND

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Capital	\$200	\$0	\$0	\$0	0	\$34,404	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total Depts	\$200	\$0	\$0	\$0	0	\$34,404	\$0	\$0
Other								
Ending Balance	\$29,944	\$32,254	\$33,604	\$0	0	\$0	\$0	\$0
Total Other	\$29,944	\$32,254	\$33,604	\$0	0	\$0	\$0	\$0
TOTAL	\$30,144	\$32,254	\$33,604	\$0	0	\$34,404	\$0	\$0

### 021 POLICE SPECIAL REVENUE FUND

#### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
State Revenue								
021-33269 TOBACCO COMPLIANCE	\$1,000	\$2,310	\$1,350	\$800	0	\$800	\$0	\$0
Total State Revenue	\$1,000	\$2,310	\$1,350	\$800	0	\$800	\$0	\$0
Beginning Balance								
021-39990 BEGINNING BALANCE	\$29,144	\$29,944	\$32,254	\$33,604	0	\$33,604	\$0	\$0
Total Beginning Balance	\$29,144	\$29,944	\$32,254	\$33,604	0	\$33,604	\$0	\$0
TOTAL	\$30,144	\$32,254	\$33,604	\$34,404	0	\$34,404	\$0	\$0

## 021 POLICE SPECIAL REVENUE FUND

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40999 END BAL SUR(DEF)							
Ending Balance	\$32,254	\$33,604	\$0	0	\$0	\$0	\$0
Total 40999 END BAL SUR(DEF)	\$32,254	\$33,604	\$0	0	\$0	\$0	\$0
41001 POLICE SPECIAL REVENUE FUND							
Capital	\$0	\$0	\$0	0	\$34,404	\$0	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	0	\$34,404	\$0	\$0
<b>TOTAL</b>	\$32,254	\$33,604	\$0	0	\$34,404	\$0	\$0

## CRIMINAL FORFEITURE RESTRICTED ACCOUNT - Budget Summary

### 022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Revenues								
State Revenue	\$0	\$3,996	\$9,685	\$22,948	0	\$23,000	\$0	\$0
Total Revenues	\$0	\$3,996	\$9,685	\$22,948	0	\$23,000	\$0	\$0
Other								
Beginning Balance	\$17,258	\$17,257	\$16,386	\$26,071	0	\$26,071	\$0	\$0
Total Other	\$17,258	\$17,257	\$16,386	\$26,071	0	\$26,071	\$0	\$0
<b>TOTAL</b>	<b>\$17,258</b>	<b>\$21,253</b>	<b>\$26,071</b>	<b>\$49,019</b>	<b>0</b>	<b>\$49,071</b>	<b>\$0</b>	<b>\$0</b>

### 022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT

#### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Capital	\$1	\$4,867	\$0	\$25,851	0	\$49,071	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total Depts	\$1	\$4,867	\$0	\$25,851	0	\$49,071	\$0	\$0
Other								
Ending Balance	\$17,257	\$16,386	\$26,071	\$0	0	\$0	\$0	\$0
Total Other	\$17,257	\$16,386	\$26,071	\$0	0	\$0	\$0	\$0
TOTAL	\$17,258	\$21,253	\$26,071	\$25,851	0	\$49,071	\$0	\$0

## 022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
State Revenue								
022-33271 EQUITABLE SHARING	\$0	\$3,996	\$9,685	\$22,948	0	\$23,000	\$0	\$0
Total State Revenue	\$0	\$3,996	\$9,685	\$22,948	0	\$23,000	\$0	\$0
Beginning Balance								
022-39990 BEGINNING BALANCE	\$17,258	\$17,257	\$16,386	\$26,071	0	\$26,071	\$0	\$0
Total Beginning Balance	\$17,258	\$17,257	\$16,386	\$26,071	0	\$26,071	\$0	\$0
TOTAL	\$17,258	\$21,253	\$26,071	\$49,019	0	\$49,071	\$0	\$0

**022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT**

**Expenditures by Department & Type**

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40999 END BAL SUR(DEF)							
Ending Balance	\$16,386	\$26,071	\$0	0	\$0	\$0	\$0
Total 40999 END BAL SUR(DEF)	\$16,386	\$26,071	\$0	0	\$0	\$0	\$0
41001 POLICE SPECIAL REVENUE FUND							
Capital	\$4,867	\$0	\$25,851	0	\$49,071	\$0	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$4,867	\$0	\$25,851	0	\$49,071	\$0	\$0
<b>TOTAL</b>	<b>\$21,253</b>	<b>\$26,071</b>	<b>\$25,851</b>	<b>0</b>	<b>\$49,071</b>	<b>\$0</b>	<b>\$0</b>

## LOWER PARK AVE RDA SPECIAL REVENUE FUND - Budget Summary

### 023 LOWER PARK AVE RDA SPECIAL REVENUE FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Property Taxes	\$2,298,631	\$2,399,605	\$2,279,414	\$2,755,472	2,413,792	\$2,413,792	\$2,413,792	\$2,413,792
Misc. Revenues	\$793	\$3,962	\$6,228	\$0	0	\$0	\$0	\$0
Total Revenues	\$2,299,425	\$2,403,567	\$2,285,642	\$2,755,472	2,413,792	\$2,413,792	\$2,413,792	\$2,413,792
Other								
Beginning Balance	\$0	\$133,527	\$254,047	\$322,354	251,553	\$322,354	\$287,034	\$245,661
Total Other	\$0	\$133,527	\$254,047	\$322,354	251,553	\$322,354	\$287,034	\$245,661
<b>TOTAL</b>	<b>\$2,299,425</b>	<b>\$2,537,094</b>	<b>\$2,539,689</b>	<b>\$3,077,826</b>	<b>2,665,345</b>	<b>\$2,736,146</b>	<b>\$2,700,826</b>	<b>\$2,659,453</b>



## 023 LOWER PARK AVE RDA SPECIAL REVENUE FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Personnel	\$6,460	\$22,393	\$41,082	\$22,642	57,987	\$57,987	\$57,740	\$59,160
Mat, Suppls, Services	\$88,889	\$619,528	\$535,128	\$572,525	750,000	\$750,000	\$756,300	\$750,000
<b>Total Depts</b>	<b>\$95,349</b>	<b>\$641,922</b>	<b>\$576,210</b>	<b>\$595,167</b>	<b>807,987</b>	<b>\$807,987</b>	<b>\$814,040</b>	<b>\$809,160</b>
Other								
Interfund Transfer	\$2,070,548	\$1,641,125	\$1,641,125	\$1,641,125	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Ending Balance	\$133,527	\$254,047	\$322,354	\$0	216,233	\$287,034	\$245,661	\$209,168
<b>Total Other</b>	<b>\$2,204,075</b>	<b>\$1,895,172</b>	<b>\$1,963,479</b>	<b>\$1,641,125</b>	<b>1,857,358</b>	<b>\$1,928,159</b>	<b>\$1,886,786</b>	<b>\$1,850,293</b>
<b>TOTAL</b>	<b>\$2,299,424</b>	<b>\$2,537,094</b>	<b>\$2,539,689</b>	<b>\$2,236,292</b>	<b>2,665,345</b>	<b>\$2,736,146</b>	<b>\$2,700,826</b>	<b>\$2,659,453</b>

## 023 LOWER PARK AVE RDA SPECIAL REVENUE FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>Property Taxes</b>								
023-31113 PROP TAX INCREMENT RDA	\$528,685	\$551,909	\$524,265	\$633,759	543,212	\$543,212	\$543,212	\$543,212
023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	52,000	\$52,000	\$52,000	\$52,000
023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$1,769,946	\$1,847,696	\$1,755,149	\$2,121,714	1,818,580	\$1,818,580	\$1,818,580	\$1,818,580
<b>Total Property Taxes</b>	<b>\$2,298,631</b>	<b>\$2,399,605</b>	<b>\$2,279,414</b>	<b>\$2,755,472</b>	<b>2,413,792</b>	<b>\$2,413,792</b>	<b>\$2,413,792</b>	<b>\$2,413,792</b>
<b>Misc. Revenues</b>								
023-36111 INTEREST EARNINGS	\$793	\$3,962	\$6,228	\$0	0	\$0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$793</b>	<b>\$3,962</b>	<b>\$6,228</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Beginning Balance</b>								
023-39990 BEGINNING BALANCE	\$0	\$133,527	\$254,047	\$322,354	251,553	\$322,354	\$287,034	\$245,661
<b>Total Beginning Balance</b>	<b>\$0</b>	<b>\$133,527</b>	<b>\$254,047</b>	<b>\$322,354</b>	<b>251,553</b>	<b>\$322,354</b>	<b>\$287,034</b>	<b>\$245,661</b>
<b>TOTAL</b>	<b>\$2,299,425</b>	<b>\$2,537,094</b>	<b>\$2,539,689</b>	<b>\$3,077,826</b>	<b>2,665,345</b>	<b>\$2,736,146</b>	<b>\$2,700,826</b>	<b>\$2,659,453</b>

## 023 LOWER PARK AVE RDA SPECIAL REVENUE FUND

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>40624 RDA MITIGATION</b>							
Mat, Suppls, Services	\$485,451	\$456,142	\$528,668	568,000	\$568,000	\$568,000	\$568,000
<b>Total 40624 RDA MITIGATION</b>	\$485,451	\$456,142	\$528,668	568,000	\$568,000	\$568,000	\$568,000
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$254,047	\$322,354	\$0	216,233	\$287,034	\$245,661	\$209,168
<b>Total 40999 END BAL SUR(DEF)</b>	\$254,047	\$322,354	\$0	216,233	\$287,034	\$245,661	\$209,168
<b>42310 HISTORICAL INCENTIVE GRANT</b>							
Mat, Suppls, Services	\$42,000	\$23,344	\$-2,880	50,000	\$50,000	\$50,000	\$50,000
<b>Total 42310 HISTORICAL INCENTIVE GRANT</b>	\$42,000	\$23,344	\$-2,880	50,000	\$50,000	\$50,000	\$50,000
<b>43328 LOWER PARK AVENUE RDA</b>							
Personnel	\$22,393	\$41,082	\$22,642	57,987	\$57,987	\$57,740	\$59,160
Mat, Suppls, Services	\$92,077	\$55,642	\$46,736	132,000	\$132,000	\$138,300	\$132,000
Interfund Transfer	\$1,641,125	\$1,641,125	\$1,641,125	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
<b>Total 43328 LOWER PARK AVENUE RDA</b>	\$1,755,595	\$1,737,849	\$1,710,504	1,831,112	\$1,831,112	\$1,837,165	\$1,832,285
<b>TOTAL</b>	\$2,537,094	\$2,539,689	\$2,236,292	2,665,345	\$2,736,146	\$2,700,826	\$2,659,453

## MAIN STREET RDA SPECIAL REVENUE FUND - Budget Summary

### 024 MAIN STREET RDA SPECIAL REVENUE FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Property Taxes	\$1,266,718	\$1,259,760	\$1,234,273	\$1,268,882	1,242,000	\$1,242,000	\$1,242,000	\$1,242,000
Misc. Revenues	\$3,254	\$2,395	\$5,819	\$0	0	\$0	\$0	\$0
Total Revenues	\$1,269,972	\$1,262,155	\$1,240,092	\$1,268,882	1,242,000	\$1,242,000	\$1,242,000	\$1,242,000
Other								
Beginning Balance	\$0	\$59,638	\$260,447	\$460,052	265,447	\$460,052	\$465,052	\$470,052
Total Other	\$0	\$59,638	\$260,447	\$460,052	265,447	\$460,052	\$465,052	\$470,052
<b>TOTAL</b>	<b>\$1,269,972</b>	<b>\$1,321,793</b>	<b>\$1,500,539</b>	<b>\$1,728,934</b>	<b>1,507,447</b>	<b>\$1,702,052</b>	<b>\$1,707,052</b>	<b>\$1,712,052</b>

**024 MAIN STREET RDA SPECIAL REVENUE FUND**

**Expense Summary**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Mat, Suppls, Services	\$310,086	\$309,346	\$288,486	\$267,276	485,000	\$485,000	\$485,000	\$485,000
Total Depts	\$310,086	\$309,346	\$288,486	\$267,276	485,000	\$485,000	\$485,000	\$485,000
Other								
Interfund Transfer	\$900,247	\$752,000	\$752,000	\$752,000	752,000	\$752,000	\$752,000	\$752,000
Ending Balance	\$59,638	\$260,447	\$460,052	\$0	270,447	\$465,052	\$470,052	\$475,052
Total Other	\$959,885	\$1,012,447	\$1,212,052	\$752,000	1,022,447	\$1,217,052	\$1,222,052	\$1,227,052
<b>TOTAL</b>	<b>\$1,269,971</b>	<b>\$1,321,793</b>	<b>\$1,500,538</b>	<b>\$1,019,276</b>	<b>1,507,447</b>	<b>\$1,702,052</b>	<b>\$1,707,052</b>	<b>\$1,712,052</b>

**024 MAIN STREET RDA SPECIAL REVENUE FUND**

**Revenue by Type**

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Property Taxes								
024-31113 PROP TAX INCREMENT RDA	\$291,345	\$289,745	\$283,883	\$291,843	274,160	\$274,160	\$274,160	\$274,160

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
024-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	50,000	\$50,000	\$50,000	\$50,000
024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$975,373	\$970,015	\$950,390	\$977,039	917,840	\$917,840	\$917,840	\$917,840
Total Property Taxes	\$1,266,718	\$1,259,760	\$1,234,273	\$1,268,882	1,242,000	\$1,242,000	\$1,242,000	\$1,242,000
Misc. Revenues								
024-36111 INTEREST EARNINGS	\$3,254	\$2,395	\$5,819	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$3,254	\$2,395	\$5,819	\$0	0	\$0	\$0	\$0
Beginning Balance								
024-39990 BEGINNING BALANCE	\$0	\$59,638	\$260,447	\$460,052	265,447	\$460,052	\$465,052	\$470,052
Total Beginning Balance	\$0	\$59,638	\$260,447	\$460,052	265,447	\$460,052	\$465,052	\$470,052
<b>TOTAL</b>	<b>\$1,269,972</b>	<b>\$1,321,793</b>	<b>\$1,500,539</b>	<b>\$1,728,934</b>	<b>1,507,447</b>	<b>\$1,702,052</b>	<b>\$1,707,052</b>	<b>\$1,712,052</b>

### 024 MAIN STREET RDA SPECIAL REVENUE FUND

#### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40623 RDA MITIGATION - MAI							
Mat, Suppls, Services	\$276,082	\$276,177	\$262,566	405,000	\$405,000	\$405,000	\$405,000
Total 40623 RDA MITIGATION - MAI	\$276,082	\$276,177	\$262,566	405,000	\$405,000	\$405,000	\$405,000
40999 END BAL SUR(DEF)							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Ending Balance	\$260,447	\$460,052	\$0	270,447	\$465,052	\$470,052	\$475,052
Total 40999 END BAL SUR(DEF)	\$260,447	\$460,052	\$0	270,447	\$465,052	\$470,052	\$475,052
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$30,000	\$0	\$0	30,000	\$30,000	\$30,000	\$30,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$30,000	\$0	\$0	30,000	\$30,000	\$30,000	\$30,000
43303 MAIN STREET RDA							
Mat, Suppls, Services	\$3,264	\$12,309	\$4,710	50,000	\$50,000	\$50,000	\$50,000
Interfund Transfer	\$752,000	\$752,000	\$752,000	752,000	\$752,000	\$752,000	\$752,000
Total 43303 MAIN STREET RDA	\$755,264	\$764,309	\$756,710	802,000	\$802,000	\$802,000	\$802,000
TOTAL	\$1,321,793	\$1,500,538	\$1,019,276	1,507,447	\$1,702,052	\$1,707,052	\$1,712,052

## CAPITAL IMPROVEMENT FUND - Budget Summary

### 031 CAPITAL IMPROVEMENT FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Sales Tax	\$7,389,182	\$8,897,706	\$8,010,452	\$5,856,084	7,150,207	\$6,200,000	\$9,540,207	\$9,750,207
Planning Building & Engineering Fees	\$817,666	\$425,365	\$308,787	\$432,381	1,165,000	\$355,000	\$373,000	\$355,000
Federal Revenue	\$4,091	\$1,044	\$11,140	\$1,044	0	\$0	\$0	\$0
State Revenue	\$2,385,239	\$285,873	\$520,721	\$356,612	360,000	\$360,000	\$360,000	\$360,000
County/SP District Revenue	\$100,000	\$50,000	\$637,316	\$2,020,580	50,000	\$1,590,000	\$1,680,000	\$1,580,000
Misc. Revenues	\$1,713,671	\$509,139	\$2,837,006	\$3,789,524	230,000	\$1,911,500	\$1,198,000	\$20,198,000
Interfund Transactions (CIP/Debt)	\$12,069,371	\$3,715,347	\$28,171,029	\$33,203,271	0	\$33,203,271	\$2,357,042	\$2,564,865
Special Revenues & Resources	\$345,772	\$278,416	\$3,737,067	\$625,258	302,500	\$455,000	\$302,500	\$302,500
Bond Proceeds	\$0	\$0	\$0	\$0	7,000,000	\$32,022,546	\$60,300,000	\$0
<b>Total Revenues</b>	<b>\$24,824,993</b>	<b>\$14,162,890</b>	<b>\$44,233,518</b>	<b>\$46,284,754</b>	<b>16,257,707</b>	<b>\$76,097,317</b>	<b>\$76,110,749</b>	<b>\$35,110,572</b>
Other								
Beginning Balance	\$27,106,574	\$32,950,023	\$36,922,033	\$31,142,544	35,280,427	\$79,638,775	\$67,307,997	\$74,204,665
<b>Total Other</b>	<b>\$27,106,574</b>	<b>\$32,950,023</b>	<b>\$36,922,033</b>	<b>\$31,142,544</b>	<b>35,280,427</b>	<b>\$79,638,775</b>	<b>\$67,307,997</b>	<b>\$74,204,665</b>
<b>TOTAL</b>	<b>\$51,931,567</b>	<b>\$47,112,913</b>	<b>\$81,155,551</b>	<b>\$77,427,298</b>	<b>51,538,134</b>	<b>\$155,736,092</b>	<b>\$143,418,746</b>	<b>\$109,315,237</b>



## 031 CAPITAL IMPROVEMENT FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Personnel	\$45,169	\$65,879	\$68,537	\$46,335	0	\$0	\$0	\$0
Capital	\$18,685,295	\$8,827,413	\$48,658,602	\$34,586,761	10,432,890	\$83,003,012	\$65,868,694	\$27,135,783
<b>Total Depts</b>	<b>\$18,730,465</b>	<b>\$8,893,292</b>	<b>\$48,727,139</b>	<b>\$34,633,096</b>	<b>10,432,890</b>	<b>\$83,003,012</b>	<b>\$65,868,694</b>	<b>\$27,135,783</b>
Other								
Interfund Transfer	\$251,079	\$1,297,588	\$1,285,867	\$3,352,716	1,288,297	\$3,352,716	\$3,345,387	\$3,349,368
Ending Balance	\$32,950,023	\$36,922,033	\$31,142,544	\$0	39,816,947	\$67,307,997	\$74,204,665	\$78,830,086
<b>Total Other</b>	<b>\$33,201,102</b>	<b>\$38,219,621</b>	<b>\$32,428,411</b>	<b>\$3,352,716</b>	<b>41,105,244</b>	<b>\$70,660,713</b>	<b>\$77,550,052</b>	<b>\$82,179,454</b>
<b>TOTAL</b>	<b>\$51,931,567</b>	<b>\$47,112,913</b>	<b>\$81,155,550</b>	<b>\$37,985,812</b>	<b>51,538,134</b>	<b>\$153,663,725</b>	<b>\$143,418,746</b>	<b>\$109,315,237</b>

## 031 CAPITAL IMPROVEMENT FUND

## Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>Sales Tax</b>								
031-31213 RESORT TAX	\$3,602,000	\$4,695,007	\$3,084,250	\$0	2,550,207	\$0	\$2,550,207	\$2,550,207
031-31215 ADDITIONAL RESORT SALES TAX	\$3,787,182	\$4,202,699	\$4,926,202	\$4,403,991	4,600,000	\$4,400,000	\$4,540,000	\$4,650,000
031-31216 TRANSIENT ROOM TAX	\$0	\$0	\$0	\$1,452,093	0	\$1,800,000	\$2,450,000	\$2,550,000
<b>Total Sales Tax</b>	<b>\$7,389,182</b>	<b>\$8,897,706</b>	<b>\$8,010,452</b>	<b>\$5,856,084</b>	<b>7,150,207</b>	<b>\$6,200,000</b>	<b>\$9,540,207</b>	<b>\$9,750,207</b>
<b>Planning Building &amp; Engineering Fees</b>								
031-32361 IMPACT FEES	\$817,666	\$425,365	\$308,787	\$432,381	1,165,000	\$355,000	\$373,000	\$355,000
<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$817,666</b>	<b>\$425,365</b>	<b>\$308,787</b>	<b>\$432,381</b>	<b>1,165,000</b>	<b>\$355,000</b>	<b>\$373,000</b>	<b>\$355,000</b>
<b>Federal Revenue</b>								
031-33110 FEDERAL GRANTS	\$4,091	\$1,044	\$11,140	\$1,044	0	\$0	\$0	\$0
<b>Total Federal Revenue</b>	<b>\$4,091</b>	<b>\$1,044</b>	<b>\$11,140</b>	<b>\$1,044</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>State Revenue</b>								
031-33252 STATE CONTRIBUTION	\$2,042,024	\$12,267	\$11,650	\$11,500	0	\$0	\$0	\$0
031-33261 CLASS C ROAD	\$343,215	\$273,606	\$509,071	\$345,112	360,000	\$360,000	\$360,000	\$360,000
<b>Total State Revenue</b>	<b>\$2,385,239</b>	<b>\$285,873</b>	<b>\$520,721</b>	<b>\$356,612</b>	<b>360,000</b>	<b>\$360,000</b>	<b>\$360,000</b>	<b>\$360,000</b>
<b>County/SP District Revenue</b>								
031-33311 COUNTY CONTRIBUTION	\$50,000	\$50,000	\$581,115	\$2,010,580	50,000	\$1,580,000	\$1,680,000	\$1,580,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
031-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$0	\$0	\$56,201	\$10,000	0	\$10,000	\$0	\$0
031-33313 RESTAURANT TAX GRANT	\$50,000	\$0	\$0	\$0	0	\$0	\$0	\$0
<b>Total County/SP District Revenue</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$637,316</b>	<b>\$2,020,580</b>	<b>50,000</b>	<b>\$1,590,000</b>	<b>\$1,680,000</b>	<b>\$1,580,000</b>
<b>Misc. Revenues</b>								
031-36111 INTEREST EARNINGS	\$176,730	\$273,507	\$406,963	\$97,944	0	\$20,000	\$20,000	\$20,000
031-36210 RENTAL INCOME	\$720	\$30	\$30	\$0	0	\$0	\$173,000	\$173,000
031-36310 SALE OF ASSETS	\$1,255,000	\$0	\$2,239,756	\$797,809	0	\$1,886,500	\$1,000,000	\$20,000,000
031-36325 GARAGE REVENUE	\$224,820	\$200,761	\$174,917	\$189,117	225,000	\$0	\$0	\$0
031-36911 OTHER MISCELLANEOUS	\$56,401	\$34,841	\$15,340	\$4,469	5,000	\$5,000	\$5,000	\$5,000
<b>Total Misc. Revenues</b>	<b>\$1,713,671</b>	<b>\$509,139</b>	<b>\$2,837,006</b>	<b>\$1,089,340</b>	<b>230,000</b>	<b>\$1,911,500</b>	<b>\$1,198,000</b>	<b>\$20,198,000</b>
<b>Interfund Transactions (CIP/Debt)</b>								
031-38213 GEN FUND TRANS TO FUND 31 CIP	\$0	\$0	\$0	\$3,000,023	0	\$3,000,023	\$2,357,042	\$2,564,865
031-38271 TRANS FROM DEBT SERVICE FUND	\$12,069,371	\$3,715,347	\$28,171,029	\$30,203,248	0	\$30,203,248	\$0	\$0
<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$12,069,371</b>	<b>\$3,715,347</b>	<b>\$28,171,029</b>	<b>\$33,203,271</b>	<b>0</b>	<b>\$33,203,271</b>	<b>\$2,357,042</b>	<b>\$2,564,865</b>
<b>Special Revenues &amp; Resources</b>								
031-39110 DONATIONS	\$0	\$0	\$3,599,329	\$150,000	0	\$150,000	\$0	\$0
031-39126 OTHER CONTRIBUTIONS	\$342,772	\$259,375	\$131,863	\$469,311	300,000	\$300,000	\$300,000	\$300,000
031-39129 LIBRARY FUNDRAISING DONATION	\$3,000	\$17,991	\$5,875	\$5,947	2,500	\$5,000	\$2,500	\$2,500
031-39131 LIB. UNRES-DONATIONS	\$0	\$1,050	\$0	\$0	0	\$0	\$0	\$0
<b>Total Special Revenues &amp; Resources</b>	<b>\$345,772</b>	<b>\$278,416</b>	<b>\$3,737,067</b>	<b>\$625,258</b>	<b>302,500</b>	<b>\$455,000</b>	<b>\$302,500</b>	<b>\$302,500</b>
<b>Bond Proceeds</b>								

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	7,000,000	\$32,022,546	\$60,300,000	\$0
Total Bond Proceeds	\$0	\$0	\$0	\$0	7,000,000	\$32,022,546	\$60,300,000	\$0
Beginning Balance								
031-39990 BEGINNING BALANCE	\$27,106,574	\$32,950,023	\$36,922,033	\$31,142,544	35,280,427	\$79,638,775	\$67,307,997	\$74,204,665
Total Beginning Balance	\$27,106,574	\$32,950,023	\$36,922,033	\$31,142,544	35,280,427	\$79,638,775	\$67,307,997	\$74,204,665
<b>TOTAL</b>	<b>\$51,931,567</b>	<b>\$47,112,913</b>	<b>\$81,155,551</b>	<b>\$74,727,114</b>	<b>51,538,134</b>	<b>\$155,736,092</b>	<b>\$143,418,746</b>	<b>\$109,315,237</b>

### 031 CAPITAL IMPROVEMENT FUND

#### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$1,297,588	\$1,285,867	\$3,352,716	1,288,297	\$3,352,716	\$3,345,387	\$3,349,368
Total 40821 TRANS TO OTHER FUND	\$1,297,588	\$1,285,867	\$3,352,716	1,288,297	\$3,352,716	\$3,345,387	\$3,349,368
40999 END BAL SUR(DEF)							
Ending Balance	\$36,922,033	\$31,142,544	\$0	39,816,947	\$67,307,997	\$74,204,665	\$78,830,086
Total 40999 END BAL SUR(DEF)	\$36,922,033	\$31,142,544	\$0	39,816,947	\$67,307,997	\$74,204,665	\$78,830,086
43300 FIVE YEAR CIP							
Capital	\$0	\$0	\$0	0	\$5,073,395	\$0	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 43300 FIVE YEAR CIP	\$0	\$0	\$0	0	\$5,073,395	\$0	\$0
43301 ENGINEERING & PLANNING							
Capital	\$14,880	\$3,562	\$0	0	\$43,177	\$33,000	\$0
Total 43301 ENGINEERING & PLANNING	\$14,880	\$3,562	\$0	0	\$43,177	\$33,000	\$0
43302 INFORMATION SYSTEMS ENHANCEMENT							
Capital	\$0	\$22,373	\$127	0	\$23,482	\$0	\$0
Total 43302 INFORMATION SYSTEMS ENHANCEMENT	\$0	\$22,373	\$127	0	\$23,482	\$0	\$0
43308 CITY PARK							
Capital	\$71,491	\$17,950	\$90,948	100,000	\$249,260	\$100,000	\$100,000
Total 43308 CITY PARK	\$71,491	\$17,950	\$90,948	100,000	\$249,260	\$100,000	\$100,000
43311 PAVEMENT MANAGEMENT							
Capital	\$715,415	\$839,209	\$798,623	800,000	\$813,549	\$873,000	\$950,000
Total 43311 PAVEMENT MANAGEMENT	\$715,415	\$839,209	\$798,623	800,000	\$813,549	\$873,000	\$950,000
43320 AFFORDABLE HOUSING							
Capital	\$3,954	\$0	\$250,185	0	\$1,215,234	\$0	\$0
Total 43320 AFFORDABLE HOUSING	\$3,954	\$0	\$250,185	0	\$1,215,234	\$0	\$0
43324 MCPOLIN FARM PROPERTY MAINTENANCE							
Capital	\$0	\$0	\$0	0	\$2,280	\$0	\$0
Total 43324 MCPOLIN FARM PROPERTY MAINTENANCE	\$0	\$0	\$0	0	\$2,280	\$0	\$0
43329 ADA IMPLEMENTATION							
Capital	\$425	\$0	\$0	5,000	\$65,523	\$5,000	\$5,000

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 43329 ADA IMPLEMENTATION	\$425	\$0	\$0	5,000	\$65,523	\$5,000	\$5,000
43332 LIBRARY DONATION EXP							
Capital	\$13,440	\$12,090	\$10,913	0	\$40,325	\$0	\$0
Total 43332 LIBRARY DONATION EXP	\$13,440	\$12,090	\$10,913	0	\$40,325	\$0	\$0
43333 DIRECTIONAL SIGNAGE							
Capital	\$0	\$15,000	\$0	0	\$13,995	\$35,000	\$0
Total 43333 DIRECTIONAL SIGNAGE	\$0	\$15,000	\$0	0	\$13,995	\$35,000	\$0
43349 TRAFFIC CALMING							
Capital	\$39,319	\$21,493	\$16,340	10,000	\$92,768	\$10,000	\$10,000
Total 43349 TRAFFIC CALMING	\$39,319	\$21,493	\$16,340	10,000	\$92,768	\$10,000	\$10,000
43356 TRAILS MASTER PLAN IMPLEMENTATION							
Capital	\$49,030	\$204,752	\$91,872	70,000	\$179,670	\$70,000	\$70,000
Total 43356 TRAILS MASTER PLAN IMPLEMENTATION	\$49,030	\$204,752	\$91,872	70,000	\$179,670	\$70,000	\$70,000
43358 PROPERTY IMPROVEMENTS							
Capital	\$100,000	\$0	\$0	0	\$0	\$0	\$0
Total 43358 PROPERTY IMPROVEMENTS	\$100,000	\$0	\$0	0	\$0	\$0	\$0
43380 ECONOMIC STUDY							
Capital	\$8,732	\$0	\$0	0	\$166,268	\$0	\$0
Total 43380 ECONOMIC STUDY	\$8,732	\$0	\$0	0	\$166,268	\$0	\$0
43401 PUBLIC ART							
Capital	\$44,024	\$6,501	\$400	68,000	\$247,550	\$0	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 43401 PUBLIC ART	\$44,024	\$6,501	\$400	68,000	\$247,550	\$0	\$0
43402 FRIENDS OF THE FARM							
Capital	\$5,479	\$2,500	\$1,647	0	\$25,659	\$0	\$0
Total 43402 FRIENDS OF THE FARM	\$5,479	\$2,500	\$1,647	0	\$25,659	\$0	\$0
43404 OPEN SPACE IMPROVEMENTS							
Personnel	\$0	\$0	\$11,863	0	\$0	\$0	\$0
Capital	\$384,733	\$589,408	\$576,997	300,000	\$551,604	\$300,000	\$300,000
Total 43404 OPEN SPACE IMPROVEMENTS	\$384,733	\$589,408	\$588,859	300,000	\$551,604	\$300,000	\$300,000
43411 NEIGHBORHOOD PARKS							
Capital	\$201,073	\$0	\$0	0	\$265,874	\$0	\$0
Total 43411 NEIGHBORHOOD PARKS	\$201,073	\$0	\$0	0	\$265,874	\$0	\$0
43456 QUINN'S ICE/FIELDS PHASE II							
Capital	\$985	\$447	\$4,950	0	\$142,077	\$0	\$0
Total 43456 QUINN'S ICE/FIELDS PHASE II	\$985	\$447	\$4,950	0	\$142,077	\$0	\$0
43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME							
Capital	\$4,958	\$162,333	\$13,119	65,000	\$109,673	\$65,000	\$65,000
Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	\$4,958	\$162,333	\$13,119	65,000	\$109,673	\$65,000	\$65,000
43478 ASSET MGNT/REPLACEMENT PROGRAM							
Capital	\$727,269	\$570,811	\$442,155	552,709	\$2,019,575	\$552,709	\$552,709
Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$727,269	\$570,811	\$442,155	552,709	\$2,019,575	\$552,709	\$552,709
43482 ICE FACILITY CAPITAL REPLACEMENT							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$141,042	\$76,328	\$8,401	100,000	\$309,227	\$360,000	\$160,000
Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$141,042	\$76,328	\$8,401	100,000	\$309,227	\$360,000	\$160,000
43488 OTIS PHASE II(A)							
Capital	\$147,121	\$0	\$0	0	\$29,686	\$0	\$0
Total 43488 OTIS PHASE II(A)	\$147,121	\$0	\$0	0	\$29,686	\$0	\$0
43490 OTIS PHASE III(A)							
Personnel	\$519	\$656	\$330	0	\$0	\$0	\$0
Capital	\$501,327	\$5,301	\$1,184,725	3,133,333	\$896,677	\$0	\$0
Total 43490 OTIS PHASE III(A)	\$501,846	\$5,957	\$1,185,056	3,133,333	\$896,677	\$0	\$0
43493 ICE FACILITY CAPITAL IMPROVEMENTS							
Capital	\$6,880	\$7,727	\$20,000	0	\$0	\$0	\$0
Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS	\$6,880	\$7,727	\$20,000	0	\$0	\$0	\$0
43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT							
Capital	\$0	\$2,120	\$47,570	0	\$0	\$0	\$0
Total 43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT	\$0	\$2,120	\$47,570	0	\$0	\$0	\$0
43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI							
Capital	\$0	\$0	\$0	0	\$30,511	\$0	\$0
Total 43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI	\$0	\$0	\$0	0	\$30,511	\$0	\$0
43526 WALKABILITY IMPLEMENTATION							
Personnel	\$7,256	\$8,059	\$4,592	0	\$0	\$0	\$0
Capital	\$1,078,314	\$115,310	\$4,935	0	\$4,794,412	\$0	\$0



	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 43526 WALKABILITY IMPLEMENTATION	\$1,085,570	\$123,369	\$9,527	0	\$4,794,412	\$0	\$0
43529 WALKABILITY MAINTENANCE							
Capital	\$89,367	\$41,108	\$40,890	40,500	\$55,712	\$40,500	\$40,500
Total 43529 WALKABILITY MAINTENANCE	\$89,367	\$41,108	\$40,890	40,500	\$55,712	\$40,500	\$40,500
43535 CHINA BRIDGE GARAGE EVENT PARKING							
Capital	\$0	\$0	\$0	0	\$8,702	\$0	\$0
Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$0	\$0	\$0	0	\$8,702	\$0	\$0
43540 RACQUET CLUB RENOVATION							
Capital	\$0	\$0	\$3,007	0	\$3,383	\$0	\$0
Total 43540 RACQUET CLUB RENOVATION	\$0	\$0	\$3,007	0	\$3,383	\$0	\$0
43542 EMERGENCY MANAGEMENT PROGRAM START UP							
Capital	\$13,936	\$6,687	\$7,648	10,000	\$29,656	\$15,000	\$0
Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$13,936	\$6,687	\$7,648	10,000	\$29,656	\$15,000	\$0
43559 DREDGE PROSPECTOR POND							
Capital	\$0	\$0	\$0	0	\$0	\$200,000	\$0
Total 43559 DREDGE PROSPECTOR POND	\$0	\$0	\$0	0	\$0	\$200,000	\$0
43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT							
Capital	\$0	\$0	\$0	0	\$99,779	\$0	\$0
Total 43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT	\$0	\$0	\$0	0	\$99,779	\$0	\$0
43577 IRRIGATION CONTROL REPLACEMENT							
Capital	\$38,366	\$15,480	\$30,000	20,000	\$27,523	\$20,000	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 43577 IRRIGATION CONTROL REPLACEMENT	\$38,366	\$15,480	\$30,000	20,000	\$27,523	\$20,000	\$0
43578 ELECTRONIC RECORD ARCHIVING							
Capital	\$0	\$0	\$0	0	\$95,000	\$0	\$0
Total 43578 ELECTRONIC RECORD ARCHIVING	\$0	\$0	\$0	0	\$95,000	\$0	\$0
43581 MIDDLE SILVER CREEK							
Capital	\$0	\$0	\$0	0	\$234,297	\$0	\$0
Total 43581 MIDDLE SILVER CREEK	\$0	\$0	\$0	0	\$234,297	\$0	\$0
43589 STORM WATER IMPROVEMENTS							
Capital	\$395,330	\$105,472	\$73,000	300,000	\$245,280	\$66,150	\$0
Total 43589 STORM WATER IMPROVEMENTS	\$395,330	\$105,472	\$73,000	300,000	\$245,280	\$66,150	\$0
43598 SECURITY PROJECTS							
Capital	\$44,917	\$65,476	\$49,057	50,000	\$110,986	\$75,000	\$0
Total 43598 SECURITY PROJECTS	\$44,917	\$65,476	\$49,057	50,000	\$110,986	\$75,000	\$0
43601 SOILS REPOSITORY							
Capital	\$0	\$0	\$0	162,000	\$4,204,144	\$0	\$0
Total 43601 SOILS REPOSITORY	\$0	\$0	\$0	162,000	\$4,204,144	\$0	\$0
43606 ENVIRONMENTAL REVOLVING LOAN FUND							
Capital	\$0	\$0	\$0	0	\$123,916	\$0	\$0
Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	\$0	\$0	\$0	0	\$123,916	\$0	\$0
43607 DT ENHANCEMENT PHASE 2							
Personnel	\$57,300	\$59,765	\$29,550	0	\$0	\$0	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$1,241,522	\$334,320	\$355,984	1,600,000	\$2,843,961	\$0	\$0
Total 43607 DT ENHANCEMENT PHASE 2	\$1,298,822	\$394,085	\$385,535	1,600,000	\$2,843,961	\$0	\$0
43618 STORM WATER UTILITY STUDY							
Capital	\$26,380	\$0	\$0	0	\$0	\$0	\$0
Total 43618 STORM WATER UTILITY STUDY	\$26,380	\$0	\$0	0	\$0	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$25,000	0	\$25,000	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$25,000	0	\$25,000	\$0	\$0
43626 APP DEVELOPMENT							
Capital	\$2,625	\$24,980	\$6,500	0	\$19,545	\$0	\$0
Total 43626 APP DEVELOPMENT	\$2,625	\$24,980	\$6,500	0	\$19,545	\$0	\$0
43628 CEMETERY IMPROVEMENTS							
Capital	\$497	\$500	\$700	0	\$28,414	\$0	\$0
Total 43628 CEMETERY IMPROVEMENTS	\$497	\$500	\$700	0	\$28,414	\$0	\$0
43629 AQUATICS EQUIPMENT REPLACEMENT							
Capital	\$22,408	\$7,495	\$12,830	15,000	\$22,505	\$15,000	\$15,000
Total 43629 AQUATICS EQUIPMENT REPLACEMENT	\$22,408	\$7,495	\$12,830	15,000	\$22,505	\$15,000	\$15,000
43631 SPRIGGS BARN							
Capital	\$0	\$0	\$0	0	\$5,000	\$0	\$0
Total 43631 SPRIGGS BARN	\$0	\$0	\$0	0	\$5,000	\$0	\$0
43643 OPEN SPACE ACQUISITION							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$258,522	\$0	\$17,709	1,100,000	\$3,018,622	\$0	\$0
Total 43643 OPEN SPACE ACQUISITION	\$258,522	\$0	\$17,709	1,100,000	\$3,018,622	\$0	\$0
43645 PROSPECTOR DRAIN							
Capital	\$286,334	\$134,168	\$39,170	300,000	\$2,278,346	\$0	\$0
Total 43645 PROSPECTOR DRAIN	\$286,334	\$134,168	\$39,170	300,000	\$2,278,346	\$0	\$0
43652 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	0	\$103,986	\$0	\$0
Total 43652 FLEET MGMT SOFTWARE	\$0	\$0	\$0	0	\$103,986	\$0	\$0
43656 DEER VALLEY DR PHS II							
Capital	\$509,897	\$45,429	\$0	0	\$0	\$0	\$0
Total 43656 DEER VALLEY DR PHS II	\$509,897	\$45,429	\$0	0	\$0	\$0	\$0
43657 BON PARK/RMP SUBSTATION RELOC/MIT							
Capital	\$16,765	\$12,919	\$96,473	0	\$1,255,317	\$0	\$0
Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	\$16,765	\$12,919	\$96,473	0	\$1,255,317	\$0	\$0
43661 DOG PARK IMPRVMT							
Capital	\$0	\$0	\$0	5,000	\$45,307	\$5,000	\$5,000
Total 43661 DOG PARK IMPRVMT	\$0	\$0	\$0	5,000	\$45,307	\$5,000	\$5,000
43662 NETWORK/SECURITY ENHANCE							
Capital	\$0	\$108	\$29,272	68,000	\$85,500	\$57,500	\$0
Total 43662 NETWORK/SECURITY ENHANCE	\$0	\$108	\$29,272	68,000	\$85,500	\$57,500	\$0
43663 WEBSITE REMODEL							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$12,311	\$0	\$0	0	\$12,378	\$0	\$0
Total 43663 WEBSITE REMODEL	\$12,311	\$0	\$0	0	\$12,378	\$0	\$0
43664 OUTDOOR TENNIS COURT REBUILD							
Capital	\$0	\$0	\$0	0	\$564	\$0	\$0
Total 43664 OUTDOOR TENNIS COURT REBUILD	\$0	\$0	\$0	0	\$564	\$0	\$0
43665 OLD TOWN STAIRS							
Capital	\$28,724	\$0	\$0	0	\$21,276	\$0	\$0
Total 43665 OLD TOWN STAIRS	\$28,724	\$0	\$0	0	\$21,276	\$0	\$0
43669 RECREATION SOFTWARE							
Capital	\$0	\$0	\$0	0	\$12,000	\$0	\$0
Total 43669 RECREATION SOFTWARE	\$0	\$0	\$0	0	\$12,000	\$0	\$0
43670 MS INFRASTRUCTURE MAINT							
Capital	\$52,066	\$34,660	\$26,970	100,000	\$403,339	\$100,000	\$100,000
Total 43670 MS INFRASTRUCTURE MAINT	\$52,066	\$34,660	\$26,970	100,000	\$403,339	\$100,000	\$100,000
43674 SURVEY MONUMENT RE-ESTABLISHMENT							
Capital	\$14,665	\$0	\$0	0	\$5,000	\$15,000	\$15,000
Total 43674 SURVEY MONUMENT RE-ESTABLISHMENT	\$14,665	\$0	\$0	0	\$5,000	\$15,000	\$15,000
43675 HISTORIC WALL/HILLSIDE AVE							
Capital	\$0	\$0	\$0	0	\$163,100	\$0	\$0
Total 43675 HISTORIC WALL/HILLSIDE AVE	\$0	\$0	\$0	0	\$163,100	\$0	\$0
43676 ENGINEERING SMALL PROJECTS							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$73,626	\$1,450	\$0	0	\$10,794	\$0	\$0
Total 43676 ENGINEERING SMALL PROJECTS	\$73,626	\$1,450	\$0	0	\$10,794	\$0	\$0
43677 PROSPECTOR AVE RECONSTRUCTION							
Capital	\$0	\$27,579	\$20,289	200,000	\$1,823,998	\$0	\$0
Total 43677 PROSPECTOR AVE RECONSTRUCTION	\$0	\$27,579	\$20,289	200,000	\$1,823,998	\$0	\$0
43680 FIBER CONNECTION TO QUINN'S ICE & WATER							
Capital	\$61,624	\$3,376	\$44,223	0	\$60,000	\$0	\$0
Total 43680 FIBER CONNECTION TO QUINN'S ICE & WATER	\$61,624	\$3,376	\$44,223	0	\$60,000	\$0	\$0
43681 LIBRARY TECH EQUIP REPLACE							
Capital	\$0	\$0	\$0	24,387	\$77,567	\$24,387	\$24,387
Total 43681 LIBRARY TECH EQUIP REPLACE	\$0	\$0	\$0	24,387	\$77,567	\$24,387	\$24,387
43682 COUNCIL CHAMBERS ADV TECH UPGRADES							
Capital	\$0	\$11,750	\$0	0	\$16,000	\$0	\$0
Total 43682 COUNCIL CHAMBERS ADV TECH UPGRADES	\$0	\$11,750	\$0	0	\$16,000	\$0	\$0
43692 SOLAR INSTALLATION - MARC							
Capital	\$167,326	\$0	\$0	0	\$0	\$0	\$0
Total 43692 SOLAR INSTALLATION - MARC	\$167,326	\$0	\$0	0	\$0	\$0	\$0
43694 MCPOLIN FARM BARN SEISMIC UPGRADE							
Capital	\$93,078	\$1,023,253	\$0	0	\$4,970	\$0	\$0
Total 43694 MCPOLIN FARM BARN SEISMIC UPGRADE	\$93,078	\$1,023,253	\$0	0	\$4,970	\$0	\$0
43695 SNOW STORAGE LOT							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$169,974	\$0	\$0	0	\$26	\$0	\$0
Total 43695 SNOW STORAGE LOT	\$169,974	\$0	\$0	0	\$26	\$0	\$0
43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO							
Capital	\$14,525	\$35,166	\$1,010	25,000	\$25,310	\$25,000	\$25,000
Total 43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO	\$14,525	\$35,166	\$1,010	25,000	\$25,310	\$25,000	\$25,000
43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS							
Capital	\$19,581	\$5,521	\$0	50,000	\$74,898	\$0	\$0
Total 43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS	\$19,581	\$5,521	\$0	50,000	\$74,898	\$0	\$0
43700 STREETS AND WATER MAINTENANCE BUILDING							
Personnel	\$804	\$58	\$0	0	\$0	\$0	\$0
Capital	\$38,348	\$931,451	\$255,467	596,361	\$1,805,340	\$0	\$0
Total 43700 STREETS AND WATER MAINTENANCE BUILDING	\$39,151	\$931,509	\$255,467	596,361	\$1,805,340	\$0	\$0
43704 EXPAND RENTAL LOCKER CAPACITY							
Capital	\$8,518	\$0	\$0	0	\$0	\$0	\$0
Total 43704 EXPAND RENTAL LOCKER CAPACITY	\$8,518	\$0	\$0	0	\$0	\$0	\$0
43705 PRIVATE LAND ACQUISTION #1							
Capital	\$258,522	\$0	\$0	0	\$0	\$0	\$0
Total 43705 PRIVATE LAND ACQUISTION #1	\$258,522	\$0	\$0	0	\$0	\$0	\$0
43709 LAND ACQUISITION/BANKING PROGRAM							
Capital	\$0	\$4,725,155	\$0	0	\$274,845	\$0	\$0
Total 43709 LAND ACQUISITION/BANKING PROGRAM	\$0	\$4,725,155	\$0	0	\$274,845	\$0	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
43713 MASTER PLAN RECREATION AMENITIES							
Capital	\$63,362	\$-8,947	\$0	0	\$71,585	\$0	\$0
Total 43713 MASTER PLAN RECREATION AMENITIES	\$63,362	\$-8,947	\$0	0	\$71,585	\$0	\$0
43714 COMSTOCK TUNNEL DISCHARGE							
Capital	\$58,080	\$0	\$0	0	\$0	\$0	\$0
Total 43714 COMSTOCK TUNNEL DISCHARGE	\$58,080	\$0	\$0	0	\$0	\$0	\$0
43719 REPLACEMENT OF DATA BACKUP SYSTEM							
Capital	\$99,999	\$0	\$160	0	\$0	\$0	\$0
Total 43719 REPLACEMENT OF DATA BACKUP SYSTEM	\$99,999	\$0	\$160	0	\$0	\$0	\$0
43720 VIDEO STORAGE ARRAY							
Capital	\$40,000	\$0	\$0	0	\$60,000	\$0	\$0
Total 43720 VIDEO STORAGE ARRAY	\$40,000	\$0	\$0	0	\$60,000	\$0	\$0
43726 BUILDING PERMIT ISSUANCE SOFTWARE							
Capital	\$0	\$0	\$0	0	\$-188,000	\$0	\$0
Total 43726 BUILDING PERMIT ISSUANCE SOFTWARE	\$0	\$0	\$0	0	\$-188,000	\$0	\$0
43727 LED STREET LIGHTS PHASE 1							
Capital	\$54,960	\$7,817	\$8,306	0	\$15,224	\$0	\$0
Total 43727 LED STREET LIGHTS PHASE 1	\$54,960	\$7,817	\$8,306	0	\$15,224	\$0	\$0
43728 BUS STOP PLAY PROJECT							
Capital	\$19,050	\$950	\$0	0	\$0	\$0	\$0
Total 43728 BUS STOP PLAY PROJECT	\$19,050	\$950	\$0	0	\$0	\$0	\$0



	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
43736 DOWNTOWN PROJECTS - PHASE III							
Capital	\$62,991	\$102,421	\$0	0	\$0	\$0	\$0
Total 43736 DOWNTOWN PROJECTS - PHASE III	\$62,991	\$102,421	\$0	0	\$0	\$0	\$0
43737 LITTLE BESSIE STORM DRAINS							
Capital	\$209,328	\$0	\$0	0	\$0	\$0	\$0
Total 43737 LITTLE BESSIE STORM DRAINS	\$209,328	\$0	\$0	0	\$0	\$0	\$0
43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M							
Capital	\$0	\$0	\$0	0	\$35,000	\$0	\$0
Total 43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M	\$0	\$0	\$0	0	\$35,000	\$0	\$0
43742 PARK AVE. RECONSTRUCTION							
Capital	\$0	\$0	\$0	0	\$0	\$292,000	\$1,788,000
Total 43742 PARK AVE. RECONSTRUCTION	\$0	\$0	\$0	0	\$0	\$292,000	\$1,788,000
43743 RECREATION BLDG. CITY PARK							
Capital	\$0	\$0	\$0	0	\$500,000	\$300,000	\$0
Total 43743 RECREATION BLDG. CITY PARK	\$0	\$0	\$0	0	\$500,000	\$300,000	\$0
43744 VMS REPLACEMENT							
Capital	\$0	\$37,836	\$0	0	\$2,164	\$0	\$0
Total 43744 VMS REPLACEMENT	\$0	\$37,836	\$0	0	\$2,164	\$0	\$0
43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE							
Capital	\$0	\$0	\$324	0	\$100,000	\$0	\$0
Total 43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE	\$0	\$0	\$324	0	\$100,000	\$0	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
43759 DOWNTOWN PROJECTS PLAZAS							
Capital	\$0	\$216,154	\$59,238	0	\$556,392	\$0	\$0
Total 43759 DOWNTOWN PROJECTS PLAZAS	\$0	\$216,154	\$59,238	0	\$556,392	\$0	\$0
43760 ADDITIONAL DOWNTOWN PROJECTS							
Capital	\$0	\$0	\$0	0	\$0	\$0	\$1,200,000
Total 43760 ADDITIONAL DOWNTOWN PROJECTS	\$0	\$0	\$0	0	\$0	\$0	\$1,200,000
43773 DUMP TRUCK							
Capital	\$0	\$0	\$0	0	\$150,000	\$0	\$0
Total 43773 DUMP TRUCK	\$0	\$0	\$0	0	\$150,000	\$0	\$0
43776 VEHICLE & EQUIP REPLACE							
Capital	\$0	\$0	\$0	70,000	\$90,000	\$70,000	\$50,000
Total 43776 VEHICLE & EQUIP REPLACE	\$0	\$0	\$0	70,000	\$90,000	\$70,000	\$50,000
43777 PROSPECTOR AVE STORM WATER							
Capital	\$0	\$0	\$137,870	360,000	\$360,000	\$0	\$0
Total 43777 PROSPECTOR AVE STORM WATER	\$0	\$0	\$137,870	360,000	\$360,000	\$0	\$0
43779 PARK AVE STORM DRAIN							
Capital	\$0	\$0	\$0	0	\$0	\$0	\$750,000
Total 43779 PARK AVE STORM DRAIN	\$0	\$0	\$0	0	\$0	\$0	\$750,000
43782 PC MARC TENNIS COURT RESURFACE							
Capital	\$0	\$0	\$0	0	\$0	\$17,000	\$0
Total 43782 PC MARC TENNIS COURT RESURFACE	\$0	\$0	\$0	0	\$0	\$17,000	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
43783 CORE FABRIC EXTENDER							
Capital	\$0	\$0	\$6,000	6,000	\$6,000	\$0	\$0
Total 43783 CORE FABRIC EXTENDER	\$0	\$0	\$6,000	6,000	\$6,000	\$0	\$0
43788 TIMEKEEPING SOFTWARE UPGRADE							
Capital	\$0	\$0	\$0	10,000	\$10,000	\$0	\$0
Total 43788 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	10,000	\$10,000	\$0	\$0
43793 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	35,100	\$35,100	\$0	\$0
Total 43793 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	35,100	\$35,100	\$0	\$0
43798 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$5,500	5,500	\$5,500	\$0	\$0
Total 43798 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$5,500	5,500	\$5,500	\$0	\$0
43803 SWEDE SIDEWALKS							
Capital	\$0	\$0	\$0	50,000	\$-50,000	\$0	\$0
Total 43803 SWEDE SIDEWALKS	\$0	\$0	\$0	50,000	\$-50,000	\$0	\$0
43804 BONANZA FLATS							
Capital	\$0	\$38,033,655	\$0	0	\$8,742,329	\$2,000,000	\$500,000
Total 43804 BONANZA FLATS	\$0	\$38,033,655	\$0	0	\$8,742,329	\$2,000,000	\$500,000
43816 SPORTS FIELD - TURF AERATOR							
Capital	\$0	\$0	\$26,000	26,000	\$26,000	\$0	\$0
Total 43816 SPORTS FIELD - TURF AERATOR	\$0	\$0	\$26,000	26,000	\$26,000	\$0	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
43817 ARTS & CULTURE PROJECT							
Capital	\$0	\$0	\$19,397,809	0	\$20,381,975	\$1,038,968	\$1,109,987
Total 43817 ARTS & CULTURE PROJECT	\$0	\$0	\$19,397,809	0	\$20,381,975	\$1,038,968	\$1,109,987
43818 CENTRAL PARK CITY CONDOS							
Capital	\$0	\$0	\$4,246,449	0	\$4,221,780	\$0	\$0
Total 43818 CENTRAL PARK CITY CONDOS	\$0	\$0	\$4,246,449	0	\$4,221,780	\$0	\$0
43819 WOODSIDE PHASE I							
Capital	\$0	\$0	\$0	0	\$4,644,226	\$0	\$0
Total 43819 WOODSIDE PHASE I	\$0	\$0	\$0	0	\$4,644,226	\$0	\$0
43820 TREASURE HILL							
Capital	\$0	\$0	\$6,000,000	0	\$6,000,000	\$58,000,000	\$0
Total 43820 TREASURE HILL	\$0	\$0	\$6,000,000	0	\$6,000,000	\$58,000,000	\$0
43835 GIS: GEOEVENT SERVER LICENSE							
Capital	\$0	\$0	\$0	0	\$0	\$0	\$5,000
Total 43835 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	0	\$0	\$0	\$5,000
43838 OFFICE 2016 LICENSES							
Capital	\$0	\$0	\$0	0	\$50,000	\$67,480	\$0
Total 43838 OFFICE 2016 LICENSES	\$0	\$0	\$0	0	\$50,000	\$67,480	\$0
43841 BUBBLE REPAIR							
Capital	\$0	\$0	\$0	0	\$15,000	\$15,000	\$0
Total 43841 BUBBLE REPAIR	\$0	\$0	\$0	0	\$15,000	\$15,000	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
43844 WOODSIDE PHASE II							
Capital	\$0	\$0	\$0	0	\$0	\$1,000,000	\$19,295,200
Total 43844 WOODSIDE PHASE II	\$0	\$0	\$0	0	\$0	\$1,000,000	\$19,295,200
43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL							
Capital	\$0	\$0	\$0	0	\$0	\$6,000	\$0
Total 43845 GIS: SATELLITE IMAGERY MULTI-SPECTRAL	\$0	\$0	\$0	0	\$0	\$6,000	\$0
<b>TOTAL</b>	<b>\$47,112,913</b>	<b>\$81,155,551</b>	<b>\$37,985,813</b>	<b>51,538,135</b>	<b>\$153,663,725</b>	<b>\$143,418,747</b>	<b>\$109,315,238</b>

## REDEVELOPMENT AGENCY-LOWER PRK - Budget Summary

### 033 REDEVELOPMENT AGENCY-LOWER PRK

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Misc. Revenues	\$26,634	\$728,943	\$12,139	\$1,981,900	10,965,551	\$1,981,900	\$6,000,000	\$0
Interfund Transactions (CIP/Debt)	\$2,070,548	\$1,641,125	\$1,641,125	\$1,641,125	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
<b>Total Revenues</b>	<b>\$2,097,182</b>	<b>\$2,370,068</b>	<b>\$1,653,264</b>	<b>\$3,623,025</b>	<b>12,606,676</b>	<b>\$3,623,025</b>	<b>\$7,641,125</b>	<b>\$1,641,125</b>
Other								
Beginning Balance	\$8,183,095	\$555,559	\$746,751	\$738,741	61,453	\$23,654,658	\$20,686,640	\$27,514,550
<b>Total Other</b>	<b>\$8,183,095</b>	<b>\$555,559</b>	<b>\$746,751</b>	<b>\$738,741</b>	<b>61,453</b>	<b>\$23,654,658</b>	<b>\$20,686,640</b>	<b>\$27,514,550</b>
<b>TOTAL</b>	<b>\$10,280,277</b>	<b>\$2,925,627</b>	<b>\$2,400,015</b>	<b>\$4,361,766</b>	<b>12,668,129</b>	<b>\$27,277,683</b>	<b>\$28,327,765</b>	<b>\$29,155,675</b>

## 033 REDEVELOPMENT AGENCY-LOWER PRK

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Personnel	\$7,861	\$7,727	\$2,624	\$30,841	0	\$-26,000	\$0	\$0
Mat, Suppls, Services	\$543,620	\$0	\$0	\$0	0	\$0	\$0	\$0
Capital	\$8,846,299	\$1,847,149	\$1,658,650	\$3,280,646	1,296,000	\$5,911,718	\$105,000	\$105,000
<b>Total Depts</b>	<b>\$9,397,781</b>	<b>\$1,854,876</b>	<b>\$1,661,274</b>	<b>\$3,311,487</b>	<b>1,296,000</b>	<b>\$5,885,718</b>	<b>\$105,000</b>	<b>\$105,000</b>
Other								
Interfund Transfer	\$326,938	\$324,000	\$0	\$705,325	0	\$705,325	\$708,215	\$706,715
Ending Balance	\$555,559	\$746,751	\$738,741	\$0	11,372,129	\$20,686,640	\$27,514,550	\$28,343,960
<b>Total Other</b>	<b>\$882,497</b>	<b>\$1,070,751</b>	<b>\$738,741</b>	<b>\$705,325</b>	<b>11,372,129</b>	<b>\$21,391,965</b>	<b>\$28,222,765</b>	<b>\$29,050,675</b>
<b>TOTAL</b>	<b>\$10,280,278</b>	<b>\$2,925,627</b>	<b>\$2,400,015</b>	<b>\$4,016,812</b>	<b>12,668,129</b>	<b>\$27,277,683</b>	<b>\$28,327,765</b>	<b>\$29,155,675</b>

## 033 REDEVELOPMENT AGENCY-LOWER PRK

## Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Misc. Revenues								
033-36111 INTEREST EARNINGS	\$26,634	\$7,120	\$12,139	\$0	0	\$0	\$0	\$0
033-36310 SALE OF ASSETS	\$0	\$721,823	\$0	\$1,981,900	10,965,551	\$1,981,900	\$6,000,000	\$0
Total Misc. Revenues	\$26,634	\$728,943	\$12,139	\$1,981,900	10,965,551	\$1,981,900	\$6,000,000	\$0
Interfund Transactions (CIP/Debt)								
033-38275 TRANS FROM LPA RDA SRF	\$2,070,548	\$1,641,125	\$1,641,125	\$1,641,125	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Total Interfund Transactions (CIP/Debt)	\$2,070,548	\$1,641,125	\$1,641,125	\$1,641,125	1,641,125	\$1,641,125	\$1,641,125	\$1,641,125
Beginning Balance								
033-39990 BEGINNING BALANCE	\$8,183,095	\$555,559	\$746,751	\$738,741	61,453	\$23,654,658	\$20,686,640	\$27,514,550
Total Beginning Balance	\$8,183,095	\$555,559	\$746,751	\$738,741	61,453	\$23,654,658	\$20,686,640	\$27,514,550
TOTAL	\$10,280,277	\$2,925,627	\$2,400,015	\$4,361,766	12,668,129	\$27,277,683	\$28,327,765	\$29,155,675



## 033 REDEVELOPMENT AGENCY-LOWER PRK

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>40821 TRANS TO OTHER FUND</b>							
Interfund Transfer	\$324,000	\$0	\$705,325	0	\$705,325	\$708,215	\$706,715
<b>Total 40821 TRANS TO OTHER FUND</b>	<b>\$324,000</b>	<b>\$0</b>	<b>\$705,325</b>	<b>0</b>	<b>\$705,325</b>	<b>\$708,215</b>	<b>\$706,715</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$746,751	\$738,741	\$0	11,372,129	\$20,686,640	\$27,514,550	\$28,343,960
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$746,751</b>	<b>\$738,741</b>	<b>\$0</b>	<b>11,372,129</b>	<b>\$20,686,640</b>	<b>\$27,514,550</b>	<b>\$28,343,960</b>
<b>43309 CITY PARK IMPROVEMENTS</b>							
Capital	\$0	\$0	\$28,300	100,000	\$382,241	\$100,000	\$100,000
<b>Total 43309 CITY PARK IMPROVEMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$28,300</b>	<b>100,000</b>	<b>\$382,241</b>	<b>\$100,000</b>	<b>\$100,000</b>
<b>43322 AFFORDABLE HOUSING</b>							
Personnel	\$3,459	\$2,624	\$1,322	0	\$0	\$0	\$0
Capital	\$261,423	\$1,343,727	\$479,925	0	\$15,550	\$0	\$0
<b>Total 43322 AFFORDABLE HOUSING</b>	<b>\$264,883</b>	<b>\$1,346,350</b>	<b>\$481,247</b>	<b>0</b>	<b>\$15,550</b>	<b>\$0</b>	<b>\$0</b>
<b>43351 TRAFFIC CALMING</b>							
Capital	\$0	\$0	\$0	0	\$39,845	\$0	\$0
<b>Total 43351 TRAFFIC CALMING</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$39,845</b>	<b>\$0</b>	<b>\$0</b>
<b>43502 SKATE PARK REPAIRS</b>							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$0	\$0	\$200	5,000	\$34,203	\$5,000	\$5,000
Total 43502 SKATE PARK REPAIRS	\$0	\$0	\$200	5,000	\$34,203	\$5,000	\$5,000
43585 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$10,000	\$0	0	\$7,156	\$0	\$0
Total 43585 CITY-WIDE SIGNS PHASE 1	\$0	\$10,000	\$0	0	\$7,156	\$0	\$0
43597 LOWER PARK AVENUE RDA							
Personnel	\$4,268	\$0	\$0	0	\$-26,000	\$0	\$0
Capital	\$60,935	\$0	\$0	0	\$0	\$0	\$0
Total 43597 LOWER PARK AVENUE RDA	\$65,203	\$0	\$0	0	\$-26,000	\$0	\$0
43599 CRESCENT TRAMWAY TRAIL							
Capital	\$10,895	\$0	\$0	0	\$100,414	\$0	\$0
Total 43599 CRESCENT TRAMWAY TRAIL	\$10,895	\$0	\$0	0	\$100,414	\$0	\$0
43646 LIBRARY REMODEL							
Capital	\$403,786	\$38,359	\$13,004	0	\$40,652	\$0	\$0
Total 43646 LIBRARY REMODEL	\$403,786	\$38,359	\$13,004	0	\$40,652	\$0	\$0
43647 WOODSIDE PHASE I							
Capital	\$11,250	\$156,713	\$1,426,227	0	\$659,728	\$0	\$0
Total 43647 WOODSIDE PHASE I	\$11,250	\$156,713	\$1,426,227	0	\$659,728	\$0	\$0
43649 SENIOR COMMUNITY CENTER							
Capital	\$0	\$0	\$0	0	\$1,000,000	\$0	\$0
Total 43649 SENIOR COMMUNITY CENTER	\$0	\$0	\$0	0	\$1,000,000	\$0	\$0

	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
43679 OLD TOWN STAIRS							
Capital	\$0	\$0	\$0	150,000	\$600,000	\$0	\$0
Total 43679 OLD TOWN STAIRS	\$0	\$0	\$0	150,000	\$600,000	\$0	\$0
43696 1450-60 PARK AVENUE							
Personnel	\$0	\$0	\$14,625	0	\$0	\$0	\$0
Capital	\$0	\$0	\$1,260,466	0	\$2,581,864	\$0	\$0
Total 43696 1450-60 PARK AVENUE	\$0	\$0	\$1,275,091	0	\$2,581,864	\$0	\$0
43710 LAND ACQUISITION/BANKING PROGRAM							
Capital	\$1,098,860	\$1,327	\$0	750,000	\$0	\$0	\$0
Total 43710 LAND ACQUISITION/BANKING PROGRAM	\$1,098,860	\$1,327	\$0	750,000	\$0	\$0	\$0
43711 WOODSIDE PHASE II							
Personnel	\$0	\$0	\$12,188	0	\$0	\$0	\$0
Capital	\$0	\$0	\$33,883	0	\$50,000	\$0	\$0
Total 43711 WOODSIDE PHASE II	\$0	\$0	\$46,070	0	\$50,000	\$0	\$0
43730 PUBLIC ART							
Capital	\$0	\$0	\$0	25,000	\$82,749	\$0	\$0
Total 43730 PUBLIC ART	\$0	\$0	\$0	25,000	\$82,749	\$0	\$0
43741 SNOW CREEK BRIDGE							
Capital	\$0	\$8,400	\$11,220	0	\$11,220	\$0	\$0
Total 43741 SNOW CREEK BRIDGE	\$0	\$8,400	\$11,220	0	\$11,220	\$0	\$0
43743 RECREATION BLDG. CITY PARK							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Personnel	\$0	\$0	\$268	0	\$0	\$0	\$0
Capital	\$0	\$124	\$22,038	0	\$299,876	\$0	\$0
Total 43743 RECREATION BLDG. CITY PARK	\$0	\$124	\$22,307	0	\$299,876	\$0	\$0
43769 CENTRAL PARK							
Personnel	\$0	\$0	\$2,438	0	\$0	\$0	\$0
Capital	\$0	\$100,000	\$5,383	0	\$6,220	\$0	\$0
Total 43769 CENTRAL PARK	\$0	\$100,000	\$7,820	0	\$6,220	\$0	\$0
TOTAL	\$2,925,628	\$2,400,015	\$4,016,812	12,402,129	\$27,277,683	\$28,327,765	\$29,155,675

## REDEVELOPMENT AGENCY-MAIN ST - Budget Summary

### 034 REDEVELOPMENT AGENCY-MAIN ST

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>Revenues</b>								
Misc. Revenues	\$18,035	\$9,067	\$12,859	\$0	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$900,247	\$752,000	\$752,000	\$752,000	752,000	\$752,000	\$752,000	\$752,000
<b>Total Revenues</b>	<b>\$918,282</b>	<b>\$761,067</b>	<b>\$764,859</b>	<b>\$752,000</b>	<b>752,000</b>	<b>\$752,000</b>	<b>\$752,000</b>	<b>\$752,000</b>
<b>Other</b>								
Beginning Balance	\$1,302,719	\$1,340,589	\$1,250,230	\$1,209,001	1,106,080	\$1,354,063	\$676,511	\$571,350
<b>Total Other</b>	<b>\$1,302,719</b>	<b>\$1,340,589</b>	<b>\$1,250,230</b>	<b>\$1,209,001</b>	<b>1,106,080</b>	<b>\$1,354,063</b>	<b>\$676,511</b>	<b>\$571,350</b>
<b>TOTAL</b>	<b>\$2,221,001</b>	<b>\$2,101,656</b>	<b>\$2,015,089</b>	<b>\$1,961,001</b>	<b>1,858,080</b>	<b>\$2,106,063</b>	<b>\$1,428,511</b>	<b>\$1,323,350</b>

## 034 REDEVELOPMENT AGENCY-MAIN ST

## Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Capital	\$0	\$47,541	\$0	\$94,754	450,000	\$620,062	\$52,000	\$0
Total Depts	\$0	\$47,541	\$0	\$94,754	450,000	\$620,062	\$52,000	\$0
Other								
Interfund Transfer	\$880,412	\$803,885	\$806,088	\$809,490	809,490	\$809,490	\$805,161	\$805,006
Ending Balance	\$1,340,589	\$1,250,230	\$1,209,001	\$0	598,590	\$676,511	\$571,350	\$518,344
Total Other	\$2,221,001	\$2,054,115	\$2,015,089	\$809,490	1,408,080	\$1,486,001	\$1,376,511	\$1,323,350
<b>TOTAL</b>	<b>\$2,221,001</b>	<b>\$2,101,656</b>	<b>\$2,015,089</b>	<b>\$904,244</b>	<b>1,858,080</b>	<b>\$2,106,063</b>	<b>\$1,428,511</b>	<b>\$1,323,350</b>

## 034 REDEVELOPMENT AGENCY-MAIN ST

## Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Misc. Revenues								
034-36111 INTEREST EARNINGS	\$4,178	\$9,067	\$12,859	\$0	0	\$0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
034-36911 OTHER MISCELLANEOUS	\$13,857	\$0	\$0	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$18,035	\$9,067	\$12,859	\$0	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)								
034-38277 TRANS FROM MAIN ST RDA SRF	\$900,247	\$752,000	\$752,000	\$752,000	752,000	\$752,000	\$752,000	\$752,000
Total Interfund Transactions (CIP/Debt)	\$900,247	\$752,000	\$752,000	\$752,000	752,000	\$752,000	\$752,000	\$752,000
Beginning Balance								
034-39990 BEGINNING BALANCE	\$1,302,719	\$1,340,589	\$1,250,230	\$1,209,001	1,106,080	\$1,354,063	\$676,511	\$571,350
Total Beginning Balance	\$1,302,719	\$1,340,589	\$1,250,230	\$1,209,001	1,106,080	\$1,354,063	\$676,511	\$571,350
<b>TOTAL</b>	<b>\$2,221,001</b>	<b>\$2,101,656</b>	<b>\$2,015,089</b>	<b>\$1,961,001</b>	<b>1,858,080</b>	<b>\$2,106,063</b>	<b>\$1,428,511</b>	<b>\$1,323,350</b>

### 034 REDEVELOPMENT AGENCY-MAIN ST

#### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$803,885	\$806,088	\$809,490	809,490	\$809,490	\$805,161	\$805,006
Total 40821 TRANS TO OTHER FUND	\$803,885	\$806,088	\$809,490	809,490	\$809,490	\$805,161	\$805,006
40999 END BAL SUR(DEF)							
Ending Balance	\$1,250,230	\$1,209,001	\$0	598,590	\$676,511	\$571,350	\$518,344

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 40999 END BAL SUR(DEF)	\$1,250,230	\$1,209,001	\$0	598,590	\$676,511	\$571,350	\$518,344
43306 OLD TOWN STAIRS							
Capital	\$47,541	\$0	\$12,159	450,000	\$500,062	\$0	\$0
Total 43306 OLD TOWN STAIRS	\$47,541	\$0	\$12,159	450,000	\$500,062	\$0	\$0
43586 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$0	\$0	0	\$20,000	\$0	\$0
Total 43586 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	0	\$20,000	\$0	\$0
43814 MAIN STREET BOLLARDS PHASE I							
Capital	\$0	\$0	\$82,594	0	\$100,000	\$0	\$0
Total 43814 MAIN STREET BOLLARDS PHASE I	\$0	\$0	\$82,594	0	\$100,000	\$0	\$0
43815 PAVEMENT MANAGEMENT IMPLEMENTATION							
Capital	\$0	\$0	\$0	0	\$0	\$52,000	\$0
Total 43815 PAVEMENT MANAGEMENT IMPLEMENTATION	\$0	\$0	\$0	0	\$0	\$52,000	\$0
TOTAL	\$2,101,656	\$2,015,089	\$904,244	1,858,080	\$2,106,063	\$1,428,511	\$1,323,350



# BUILDING AUTHORITY - Budget Summary

## 035 BUILDING AUTHORITY

### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Misc. Revenues	\$2,359	\$3,187	\$4,752	\$0	0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$2,359</b>	<b>\$3,187</b>	<b>\$4,752</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Other								
Beginning Balance	\$523,127	\$458,911	\$454,087	\$424,783	419,900	\$424,914	\$423,484	\$423,484
<b>Total Other</b>	<b>\$523,127</b>	<b>\$458,911</b>	<b>\$454,087</b>	<b>\$424,783</b>	<b>419,900</b>	<b>\$424,914</b>	<b>\$423,484</b>	<b>\$423,484</b>
<b>TOTAL</b>	<b>\$525,486</b>	<b>\$462,098</b>	<b>\$458,839</b>	<b>\$424,783</b>	<b>419,900</b>	<b>\$424,914</b>	<b>\$423,484</b>	<b>\$423,484</b>

## 035 BUILDING AUTHORITY

### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Capital	\$66,575	\$8,011	\$34,056	\$1,430	0	\$1,430	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total Depts	\$66,575	\$8,011	\$34,056	\$1,430	0	\$1,430	\$0	\$0
Other								
Ending Balance	\$458,911	\$454,087	\$424,783	\$0	419,900	\$423,484	\$423,484	\$423,484
Total Other	\$458,911	\$454,087	\$424,783	\$0	419,900	\$423,484	\$423,484	\$423,484
TOTAL	\$525,486	\$462,098	\$458,839	\$1,430	419,900	\$424,914	\$423,484	\$423,484

## 035 BUILDING AUTHORITY

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Misc. Revenues								
035-36111 INTEREST EARNINGS	\$2,359	\$3,187	\$4,752	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$2,359	\$3,187	\$4,752	\$0	0	\$0	\$0	\$0
Beginning Balance								
035-39990 BEGINNING BALANCE	\$523,127	\$458,911	\$454,087	\$424,783	419,900	\$424,914	\$423,484	\$423,484
Total Beginning Balance	\$523,127	\$458,911	\$454,087	\$424,783	419,900	\$424,914	\$423,484	\$423,484
TOTAL	\$525,486	\$462,098	\$458,839	\$424,783	419,900	\$424,914	\$423,484	\$423,484

## 035 BUILDING AUTHORITY

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40999 END BAL SUR(DEF)							
Ending Balance	\$454,087	\$424,783	\$0	419,900	\$423,484	\$423,484	\$423,484
Total 40999 END BAL SUR(DEF)	\$454,087	\$424,783	\$0	419,900	\$423,484	\$423,484	\$423,484
43345 FUTURE PROJECTS							
Capital	\$8,011	\$34,056	\$1,430	0	\$1,430	\$0	\$0
Total 43345 FUTURE PROJECTS	\$8,011	\$34,056	\$1,430	0	\$1,430	\$0	\$0
<b>TOTAL</b>	<b>\$462,098</b>	<b>\$458,839</b>	<b>\$1,430</b>	<b>419,900</b>	<b>\$424,914</b>	<b>\$423,484</b>	<b>\$423,484</b>

## EQUIPMENT REPLACEMENT CIP - Budget Summary

### 038 EQUIPMENT REPLACEMENT CIP

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Misc. Revenues	\$23,812	\$33,825	\$124,131	\$80,989	0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$925,000	\$1,011,000	\$1,023,700	\$1,073,700	1,073,700	\$1,073,700	\$1,073,700	\$1,073,700
<b>Total Revenues</b>	<b>\$948,812</b>	<b>\$1,044,825</b>	<b>\$1,147,831</b>	<b>\$1,154,689</b>	<b>1,073,700</b>	<b>\$1,073,700</b>	<b>\$1,073,700</b>	<b>\$1,073,700</b>
Other								
Beginning Balance	\$1,902,793	\$1,832,162	\$1,626,711	\$1,352,711	255,855	\$2,325,436	\$1,202,711	\$950,811
<b>Total Other</b>	<b>\$1,902,793</b>	<b>\$1,832,162</b>	<b>\$1,626,711</b>	<b>\$1,352,711</b>	<b>255,855</b>	<b>\$2,325,436</b>	<b>\$1,202,711</b>	<b>\$950,811</b>
<b>TOTAL</b>	<b>\$2,851,605</b>	<b>\$2,876,987</b>	<b>\$2,774,542</b>	<b>\$2,507,400</b>	<b>1,329,555</b>	<b>\$3,399,136</b>	<b>\$2,276,411</b>	<b>\$2,024,511</b>

## 038 EQUIPMENT REPLACEMENT CIP

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Capital	\$1,019,443	\$1,250,276	\$1,421,831	\$510,554	1,228,700	\$2,196,425	\$1,325,600	\$1,285,600
Total Depts	\$1,019,443	\$1,250,276	\$1,421,831	\$510,554	1,228,700	\$2,196,425	\$1,325,600	\$1,285,600
Other								
Ending Balance	\$1,832,162	\$1,626,711	\$1,352,711	\$0	100,855	\$1,202,711	\$950,811	\$738,911
Total Other	\$1,832,162	\$1,626,711	\$1,352,711	\$0	100,855	\$1,202,711	\$950,811	\$738,911
<b>TOTAL</b>	<b>\$2,851,605</b>	<b>\$2,876,987</b>	<b>\$2,774,542</b>	<b>\$510,554</b>	<b>1,329,555</b>	<b>\$3,399,136</b>	<b>\$2,276,411</b>	<b>\$2,024,511</b>

## 038 EQUIPMENT REPLACEMENT CIP

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Misc. Revenues								
038-36310 SALE OF ASSETS	\$23,812	\$33,825	\$124,131	\$80,989	0	\$0	\$0	\$0
Total Misc. Revenues	\$23,812	\$33,825	\$124,131	\$80,989	0	\$0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Interfund Transactions (CIP/Debt)								
038-38210 TRANS FR GEN FUND-EQUIP REPLAC	\$925,000	\$1,011,000	\$1,023,700	\$1,073,700	1,073,700	\$1,073,700	\$1,073,700	\$1,073,700
Total Interfund Transactions (CIP/Debt)	\$925,000	\$1,011,000	\$1,023,700	\$1,073,700	1,073,700	\$1,073,700	\$1,073,700	\$1,073,700
Beginning Balance								
038-39990 BEGINNING BALANCE	\$1,902,793	\$1,832,162	\$1,626,711	\$1,352,711	255,855	\$2,325,436	\$1,202,711	\$950,811
Total Beginning Balance	\$1,902,793	\$1,832,162	\$1,626,711	\$1,352,711	255,855	\$2,325,436	\$1,202,711	\$950,811
<b>TOTAL</b>	<b>\$2,851,605</b>	<b>\$2,876,987</b>	<b>\$2,774,542</b>	<b>\$2,507,400</b>	<b>1,329,555</b>	<b>\$3,399,136</b>	<b>\$2,276,411</b>	<b>\$2,024,511</b>

### 038 EQUIPMENT REPLACEMENT CIP

#### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40999 END BAL SUR(DEF)							
Ending Balance	\$1,626,711	\$1,352,711	\$0	100,855	\$1,202,711	\$950,811	\$738,911
Total 40999 END BAL SUR(DEF)	\$1,626,711	\$1,352,711	\$0	100,855	\$1,202,711	\$950,811	\$738,911
43330 REPLACE ROLLING STOCK							
Capital	\$1,049,910	\$1,023,569	\$388,899	900,000	\$1,729,891	\$945,000	\$950,000
Total 43330 REPLACE ROLLING STOCK	\$1,049,910	\$1,023,569	\$388,899	900,000	\$1,729,891	\$945,000	\$950,000
43350 REPLACE COMPUTER							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$170,366	\$398,262	\$115,780	308,700	\$436,534	\$320,600	\$320,600
Total 43350 REPLACE COMPUTER	\$170,366	\$398,262	\$115,780	308,700	\$436,534	\$320,600	\$320,600
43683 FLEET SHOP EQUIP REPLACEMENT							
Capital	\$30,000	\$0	\$5,875	15,000	\$30,000	\$60,000	\$15,000
Total 43683 FLEET SHOP EQUIP REPLACEMENT	\$30,000	\$0	\$5,875	15,000	\$30,000	\$60,000	\$15,000
TOTAL	\$2,876,987	\$2,774,542	\$510,554	1,324,555	\$3,399,136	\$2,276,411	\$2,024,511

## WATER FUND - Budget Summary

### 051 WATER FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Revenues								
Planning Building & Engineering Fees	\$2,303,997	\$1,140,313	\$1,091,022	\$1,255,340	1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Federal Revenue	\$1,445,229	\$42,874	\$0	\$0	0	\$0	\$0	\$0
Water Charges for Services	\$14,125,896	\$15,162,429	\$17,193,875	\$17,881,316	17,448,500	\$17,448,500	\$17,448,500	\$17,448,500
Misc. Revenues	\$508,095	\$422,545	\$480,329	\$294,223	178,023	\$178,023	\$178,023	\$178,023
Bond Proceeds	\$0	\$0	\$0	\$0	8,200,000	\$8,200,000	\$12,500,000	\$20,300,000
<b>Total Revenues</b>	<b>\$18,383,218</b>	<b>\$16,768,161</b>	<b>\$18,765,226</b>	<b>\$19,430,879</b>	<b>26,826,523</b>	<b>\$26,826,523</b>	<b>\$31,126,523</b>	<b>\$38,926,523</b>
Other								
Beginning Balance	\$7,317,437	\$8,909,527	\$7,275,494	\$5,905,357	7,522,178	\$19,181,912	\$7,378,758	\$8,119,624
<b>Total Other</b>	<b>\$7,317,437</b>	<b>\$8,909,527</b>	<b>\$7,275,494</b>	<b>\$5,905,357</b>	<b>7,522,178</b>	<b>\$19,181,912</b>	<b>\$7,378,758</b>	<b>\$8,119,624</b>
<b>TOTAL</b>	<b>\$25,700,655</b>	<b>\$25,677,688</b>	<b>\$26,040,720</b>	<b>\$25,336,236</b>	<b>34,348,701</b>	<b>\$46,008,435</b>	<b>\$38,505,281</b>	<b>\$47,046,147</b>



## 051 WATER FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Personnel	\$2,305,294	\$2,515,881	\$2,687,654	\$2,870,966	3,024,995	\$3,095,752	\$3,232,386	\$3,260,037
Mat, Suppls, Services	\$2,395,870	\$2,843,737	\$3,025,753	\$2,710,649	3,520,546	\$3,520,546	\$3,729,138	\$3,629,836
Capital	\$6,047,589	\$6,919,868	\$8,282,947	\$10,159,592	16,690,980	\$25,731,799	\$17,085,809	\$29,074,046
Debt Service	\$4,510,478	\$4,503,481	\$4,501,047	\$4,456,285	4,516,154	\$4,516,154	\$4,517,579	\$4,524,604
Contingency	\$0	\$0	\$0	\$0	100,000	\$100,000	\$100,000	\$100,000
<b>Total Depts</b>	<b>\$15,259,230</b>	<b>\$16,782,967</b>	<b>\$18,497,401</b>	<b>\$20,197,491</b>	<b>27,852,675</b>	<b>\$36,964,251</b>	<b>\$28,664,912</b>	<b>\$40,588,523</b>
Other								
Interfund Transfer	\$1,531,898	\$1,619,227	\$1,637,962	\$1,665,427	1,678,427	\$1,665,427	\$1,720,745	\$1,720,745
Ending Balance	\$8,909,527	\$7,275,494	\$5,905,357	\$0	4,817,599	\$7,378,758	\$8,119,624	\$4,736,880
<b>Total Other</b>	<b>\$10,441,425</b>	<b>\$8,894,721</b>	<b>\$7,543,319</b>	<b>\$1,665,427</b>	<b>6,496,026</b>	<b>\$9,044,185</b>	<b>\$9,840,369</b>	<b>\$6,457,625</b>
<b>TOTAL</b>	<b>\$25,700,655</b>	<b>\$25,677,688</b>	<b>\$26,040,720</b>	<b>\$21,862,918</b>	<b>34,348,701</b>	<b>\$46,008,436</b>	<b>\$38,505,281</b>	<b>\$47,046,147</b>

## 051 WATER FUND

## Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Planning Building & Engineering Fees								
051-32363 WATER IMPACT FEES	\$2,303,997	\$1,140,313	\$1,091,022	\$1,255,340	1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Total Planning Building & Engineering Fees	\$2,303,997	\$1,140,313	\$1,091,022	\$1,255,340	1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Federal Revenue								
051-33110 FEDERAL GRANTS	\$1,445,229	\$42,874	\$0	\$0	0	\$0	\$0	\$0
Total Federal Revenue	\$1,445,229	\$42,874	\$0	\$0	0	\$0	\$0	\$0
Water Charges for Services								
051-34111 WATER SERVICE FEES	\$13,308,064	\$14,374,453	\$16,418,638	\$17,058,653	16,700,000	\$16,700,000	\$16,700,000	\$16,700,000
051-34112 LATE FEES WATER BIL	\$7,576	\$5,080	\$9,829	\$10,519	0	\$0	\$0	\$0
051-34113 WATER METER RENTAL	\$100	\$100	\$0	\$0	0	\$0	\$0	\$0
051-34121 SALE OF METERS	\$92,456	\$65,596	\$48,308	\$96,145	30,000	\$30,000	\$30,000	\$30,000
051-34123 RECONNECTION FEES	\$2,700	\$2,200	\$2,100	\$1,000	3,500	\$3,500	\$3,500	\$3,500
051-34125 WATER GENERAL FUND	\$715,000	\$715,000	\$715,000	\$715,000	715,000	\$715,000	\$715,000	\$715,000
Total Water Charges for Services	\$14,125,896	\$15,162,429	\$17,193,875	\$17,881,316	17,448,500	\$17,448,500	\$17,448,500	\$17,448,500
Misc. Revenues								
051-36111 INTEREST EARNINGS	\$61,086	\$90,431	\$130,508	\$0	0	\$0	\$0	\$0
051-36112 INT EARN SPEC ACCTS	\$219,498	\$117,947	\$140,377	\$92,037	0	\$0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
051-36310 SALE OF ASSETS	\$11,575	\$4,950	\$405	\$0	0	\$0	\$0	\$0
051-36911 OTHER MISCELLANEOUS	\$50,831	\$43,300	\$43,300	\$43,300	0	\$0	\$0	\$0
051-36915 BUILD AMERICA BOND SUBSIDY	\$165,105	\$165,918	\$165,740	\$158,886	178,023	\$178,023	\$178,023	\$178,023
Total Misc. Revenues	\$508,095	\$422,545	\$480,329	\$294,223	178,023	\$178,023	\$178,023	\$178,023
Bond Proceeds								
051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	8,200,000	\$8,200,000	\$12,500,000	\$20,300,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	8,200,000	\$8,200,000	\$12,500,000	\$20,300,000
Beginning Balance								
051-39990 BEGINNING BALANCE	\$7,317,437	\$8,909,527	\$7,275,494	\$5,905,357	7,522,178	\$19,181,912	\$7,378,758	\$8,119,624
Total Beginning Balance	\$7,317,437	\$8,909,527	\$7,275,494	\$5,905,357	7,522,178	\$19,181,912	\$7,378,758	\$8,119,624
<b>TOTAL</b>	<b>\$25,700,655</b>	<b>\$25,677,688</b>	<b>\$26,040,720</b>	<b>\$25,336,237</b>	<b>34,348,701</b>	<b>\$46,008,435</b>	<b>\$38,505,281</b>	<b>\$47,046,147</b>

## 051 WATER FUND

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40451 WATER OPERATIONS							
Personnel	\$2,472,035	\$2,642,668	\$2,864,878	3,024,995	\$3,095,752	\$3,232,386	\$3,260,037
Mat, Suppls, Services	\$2,843,737	\$3,025,753	\$2,710,649	3,520,546	\$3,520,546	\$3,729,138	\$3,629,836

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$51,477	\$44,694	\$119,151	43,000	\$43,000	\$43,000	\$43,000
Interfund Transfer	\$1,525,542	\$1,545,146	\$1,560,450	1,573,450	\$1,560,450	\$1,582,221	\$1,582,221
<b>Total 40451 WATER OPERATIONS</b>	<b>\$6,892,791</b>	<b>\$7,258,260</b>	<b>\$7,255,128</b>	<b>8,161,991</b>	<b>\$8,219,748</b>	<b>\$8,586,745</b>	<b>\$8,515,094</b>
<b>40452 WATER INSURANCE</b>							
Interfund Transfer	\$93,685	\$92,816	\$104,977	104,977	\$104,977	\$138,524	\$138,524
<b>Total 40452 WATER INSURANCE</b>	<b>\$93,685</b>	<b>\$92,816</b>	<b>\$104,977</b>	<b>104,977</b>	<b>\$104,977</b>	<b>\$138,524</b>	<b>\$138,524</b>
<b>40740 2009A WATER BONDS-DEQ</b>							
Debt Service	\$127,500	\$125,000	\$127,500	127,500	\$127,500	\$127,500	\$127,500
<b>Total 40740 2009A WATER BONDS-DEQ</b>	<b>\$127,500</b>	<b>\$125,000</b>	<b>\$127,500</b>	<b>127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>
<b>40741 2009B WATER REV &amp; REFUNDING BONDS</b>							
Debt Service	\$1,896,235	\$1,895,364	\$1,891,396	1,899,000	\$1,899,000	\$1,903,000	\$0
<b>Total 40741 2009B WATER REV &amp; REFUNDING BONDS</b>	<b>\$1,896,235</b>	<b>\$1,895,364</b>	<b>\$1,891,396</b>	<b>1,899,000</b>	<b>\$1,899,000</b>	<b>\$1,903,000</b>	<b>\$0</b>
<b>40742 2009C WATER REVENUE BONDS</b>							
Debt Service	\$510,808	\$515,419	\$489,695	511,138	\$511,138	\$511,138	\$2,411,138
<b>Total 40742 2009C WATER REVENUE BONDS</b>	<b>\$510,808</b>	<b>\$515,419</b>	<b>\$489,695</b>	<b>511,138</b>	<b>\$511,138</b>	<b>\$511,138</b>	<b>\$2,411,138</b>
<b>40743 2010 WATER REVENUE BONDS</b>							
Debt Service	\$1,093,307	\$1,093,673	\$1,081,631	1,095,065	\$1,095,065	\$1,089,690	\$1,092,315
<b>Total 40743 2010 WATER REVENUE BONDS</b>	<b>\$1,093,307</b>	<b>\$1,093,673</b>	<b>\$1,081,631</b>	<b>1,095,065</b>	<b>\$1,095,065</b>	<b>\$1,089,690</b>	<b>\$1,092,315</b>
<b>40744 2012 WATER BONDS</b>							
Debt Service	\$345,615	\$345,826	\$347,190	351,350	\$351,350	\$353,700	\$360,750
<b>Total 40744 2012 WATER BONDS</b>	<b>\$345,615</b>	<b>\$345,826</b>	<b>\$347,190</b>	<b>351,350</b>	<b>\$351,350</b>	<b>\$353,700</b>	<b>\$360,750</b>

	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>40745 2012B WATER REVENUE BONDS</b>							
Debt Service	\$126,578	\$126,594	\$121,383	126,813	\$126,813	\$126,813	\$126,813
<b>Total 40745 2012B WATER REVENUE BONDS</b>	<b>\$126,578</b>	<b>\$126,594</b>	<b>\$121,383</b>	<b>126,813</b>	<b>\$126,813</b>	<b>\$126,813</b>	<b>\$126,813</b>
<b>40746 2013A WATER BONDS</b>							
Debt Service	\$267,336	\$263,052	\$266,975	269,050	\$269,050	\$269,500	\$269,850
<b>Total 40746 2013A WATER BONDS</b>	<b>\$267,336</b>	<b>\$263,052</b>	<b>\$266,975</b>	<b>269,050</b>	<b>\$269,050</b>	<b>\$269,500</b>	<b>\$269,850</b>
<b>40748 2014 WATER REVENUE BONDS</b>							
Debt Service	\$136,103	\$136,119	\$130,516	136,238	\$136,238	\$136,238	\$136,238
<b>Total 40748 2014 WATER REVENUE BONDS</b>	<b>\$136,103</b>	<b>\$136,119</b>	<b>\$130,516</b>	<b>136,238</b>	<b>\$136,238</b>	<b>\$136,238</b>	<b>\$136,238</b>
<b>40982 CONTINGENCY/SALARY</b>							
Contingency	\$0	\$0	\$0	100,000	\$100,000	\$100,000	\$100,000
<b>Total 40982 CONTINGENCY/SALARY</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$7,275,494	\$5,905,357	\$0	4,817,599	\$7,378,758	\$8,119,624	\$4,736,880
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$7,275,494</b>	<b>\$5,905,357</b>	<b>\$0</b>	<b>4,817,599</b>	<b>\$7,378,758</b>	<b>\$8,119,624</b>	<b>\$4,736,880</b>
<b>43312 TUNNEL IMPROVEMENTS</b>							
Personnel	\$1,742	\$2,192	\$1,857	0	\$0	\$0	\$0
Capital	\$223,005	\$150,894	\$224,817	247,756	\$545,676	\$252,711	\$2,500,000
<b>Total 43312 TUNNEL IMPROVEMENTS</b>	<b>\$224,747</b>	<b>\$153,086</b>	<b>\$226,674</b>	<b>247,756</b>	<b>\$545,676</b>	<b>\$252,711</b>	<b>\$2,500,000</b>
<b>43317 WATER EQUIPMENT</b>							
Capital	\$0	\$0	\$114,798	90,000	\$354,680	\$80,000	\$80,000

	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 43317 WATER EQUIPMENT	\$0	\$0	\$114,798	90,000	\$354,680	\$80,000	\$80,000
43340 MOTOR CHANGE OUT & REBUILD							
Capital	\$25,157	\$79,257	\$12,510	30,731	\$30,731	\$31,807	\$32,602
Total 43340 MOTOR CHANGE OUT & REBUILD	\$25,157	\$79,257	\$12,510	30,731	\$30,731	\$31,807	\$32,602
43390 JUDGE WATER TREATMENT							
Personnel	\$14,779	\$1,036	\$-4	0	\$0	\$0	\$0
Capital	\$965,176	\$93,859	\$-304	0	\$1,557	\$0	\$0
Total 43390 JUDGE WATER TREATMENT	\$979,955	\$94,895	\$-308	0	\$1,557	\$0	\$0
43391 BACKFLOW PREVENTION							
Capital	\$0	\$18,825	\$77,686	0	\$81,722	\$0	\$0
Total 43391 BACKFLOW PREVENTION	\$0	\$18,825	\$77,686	0	\$81,722	\$0	\$0
43417 OTIS WATER PIPELINE REPLACEMENT							
Capital	\$0	\$162,788	\$624,868	233,972	\$2,084,250	\$273,688	\$280,530
Total 43417 OTIS WATER PIPELINE REPLACEMENT	\$0	\$162,788	\$624,868	233,972	\$2,084,250	\$273,688	\$280,530
43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS							
Personnel	\$13,252	\$40,874	\$1,167	0	\$0	\$0	\$0
Capital	\$654,072	\$640,429	\$255,445	900,000	\$1,679,707	\$900,000	\$900,000
Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	\$667,324	\$681,303	\$256,613	900,000	\$1,679,707	\$900,000	\$900,000
43469 EMERGENCY POWER							
Capital	\$0	\$0	\$0	0	\$150,000	\$0	\$0
Total 43469 EMERGENCY POWER	\$0	\$0	\$0	0	\$150,000	\$0	\$0

	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
43470 BOOTHILL TRANSMISSION LINE							
Capital	\$0	\$0	\$0	0	\$0	\$-28,107	\$0
Total 43470 BOOTHILL TRANSMISSION LINE	\$0	\$0	\$0	0	\$0	\$-28,107	\$0
43513 ROCKPORT WATER, PIPELINE AND STORAGE							
Capital	\$1,050,264	\$1,075,662	\$1,358,505	1,244,549	\$1,580,184	\$1,275,663	\$1,307,554
Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$1,050,264	\$1,075,662	\$1,358,505	1,244,549	\$1,580,184	\$1,275,663	\$1,307,554
43516 SPIRO BUILDING MAINTENANCE							
Capital	\$118,534	\$69,381	\$4,819	113,141	\$235,485	\$100,000	\$100,000
Total 43516 SPIRO BUILDING MAINTENANCE	\$118,534	\$69,381	\$4,819	113,141	\$235,485	\$100,000	\$100,000
43569 QUINNS JUNCTION TRANSMISSION LINES							
Capital	\$0	\$0	\$0	0	\$-92,806	\$0	\$0
Total 43569 QUINNS JUNCTION TRANSMISSION LINES	\$0	\$0	\$0	0	\$-92,806	\$0	\$0
43570 PC HEIGHTS CAPACITY UPGRADE							
Capital	\$0	\$0	\$0	0	\$650,000	\$0	\$0
Total 43570 PC HEIGHTS CAPACITY UPGRADE	\$0	\$0	\$0	0	\$650,000	\$0	\$0
43571 QUINNS WATER TREATMENT PLANT							
Capital	\$677,011	\$0	\$0	0	\$348,836	\$0	\$0
Total 43571 QUINNS WATER TREATMENT PLANT	\$677,011	\$0	\$0	0	\$348,836	\$0	\$0
43610 LANDSCAPE WATER CHECKS							
Capital	\$0	\$0	\$0	6,000	\$3,575	\$6,000	\$6,000
Total 43610 LANDSCAPE WATER CHECKS	\$0	\$0	\$0	6,000	\$3,575	\$6,000	\$6,000

	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
43611 PC HTS DEVELOPMENT INFRASTRUCTURE							
Capital	\$0	\$0	\$0	0	\$464,254	\$0	\$0
Total 43611 PC HTS DEVELOPMENT INFRASTRUCTURE	\$0	\$0	\$0	0	\$464,254	\$0	\$0
43612 SMART IRRIGATION CONTROLLERS							
Capital	\$7,770	\$8,755	\$684	10,000	\$-3,985	\$10,000	\$10,000
Total 43612 SMART IRRIGATION CONTROLLERS	\$7,770	\$8,755	\$684	10,000	\$-3,985	\$10,000	\$10,000
43613 WATER QUALITY STUDY							
Personnel	\$14,073	\$0	\$1,940	0	\$0	\$0	\$0
Capital	\$38,491	\$187,357	\$101,023	250,000	\$365,461	\$250,000	\$250,000
Total 43613 WATER QUALITY STUDY	\$52,564	\$187,357	\$102,963	250,000	\$365,461	\$250,000	\$250,000
43614 ROCKPORT CAPITAL FACILITIES REPL							
Capital	\$125,828	\$125,828	\$122,109	151,146	\$228,132	\$151,146	\$151,146
Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$125,828	\$125,828	\$122,109	151,146	\$228,132	\$151,146	\$151,146
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$6,000	0	\$6,000	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$6,000	0	\$6,000	\$0	\$0
43640 EMPIRE TANK REPLACEMENT							
Capital	\$0	\$0	\$0	1,750,000	\$-1,750,000	\$0	\$0
Total 43640 EMPIRE TANK REPLACEMENT	\$0	\$0	\$0	1,750,000	\$-1,750,000	\$0	\$0
43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC							
Capital	\$7,195	\$103,197	\$28,280	172,253	\$748,807	\$1,200,000	\$200,000



	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	\$7,195	\$103,197	\$28,280	172,253	\$748,807	\$1,200,000	\$200,000
43651 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	0	\$5,769	\$5,769	\$5,769
Total 43651 FLEET MGMT SOFTWARE	\$0	\$0	\$0	0	\$5,769	\$5,769	\$5,769
43672 SPIRO/JUDGE PRE-TREATMENT							
Capital	\$750,588	\$196,363	\$0	0	\$0	\$0	\$0
Total 43672 SPIRO/JUDGE PRE-TREATMENT	\$750,588	\$196,363	\$0	0	\$0	\$0	\$0
43684 EQUIP REPLACEMENT - COMPUTER							
Capital	\$22,035	\$20,191	\$7,193	19,932	\$33,053	\$21,232	\$21,232
Total 43684 EQUIP REPLACEMENT - COMPUTER	\$22,035	\$20,191	\$7,193	19,932	\$33,053	\$21,232	\$21,232
43688 REGIONAL INTERCONNECT							
Capital	\$81,495	\$0	\$0	0	\$250,505	\$0	\$580,000
Total 43688 REGIONAL INTERCONNECT	\$81,495	\$0	\$0	0	\$250,505	\$0	\$580,000
43689 METER REPLACEMENT							
Personnel	\$0	\$233	\$453	0	\$0	\$0	\$0
Capital	\$1,474	\$196,211	\$173,932	250,000	\$607,309	\$250,000	\$250,000
Total 43689 METER REPLACEMENT	\$1,474	\$196,444	\$174,385	250,000	\$607,309	\$250,000	\$250,000
43690 PARK MEADOWS WELL							
Capital	\$422,938	\$481,343	\$3,499,698	3,600,000	\$3,718,657	\$0	\$0
Total 43690 PARK MEADOWS WELL	\$422,938	\$481,343	\$3,499,698	3,600,000	\$3,718,657	\$0	\$0
43693 SCADA TELEMETRY SYSTEM REPLACEMENT							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$1,697,360	\$173,347	\$13,463	52,500	\$130,587	\$55,125	\$0
Total 43693 SCADA TELEMETRY SYSTEM REPLACEMENT	\$1,697,360	\$173,347	\$13,463	52,500	\$130,587	\$55,125	\$0
43701 STREETS AND WATER MAINTENANCE BUILDING							
Capital	\$0	\$0	\$0	0	\$2,700,000	\$0	\$0
Total 43701 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$0	\$0	0	\$2,700,000	\$0	\$0
43722 C7 NECK TANK TO LAST CHANCE							
Capital	\$0	\$0	\$0	0	\$0	\$0	\$320,707
Total 43722 C7 NECK TANK TO LAST CHANCE	\$0	\$0	\$0	0	\$0	\$0	\$320,707
43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1							
Capital	\$0	\$0	\$0	0	\$0	\$1,400,000	\$3,300,000
Total 43723 C1 QUINNS WTP TO BOOTHILL - PHASE 1	\$0	\$0	\$0	0	\$0	\$1,400,000	\$3,300,000
43724 REGIONALIZATION FEE							
Capital	\$0	\$0	\$0	0	\$0	\$0	\$245,000
Total 43724 REGIONALIZATION FEE	\$0	\$0	\$0	0	\$0	\$0	\$245,000
43725 OPERATIONAL WATER STORAGE POND							
Capital	\$0	\$0	\$0	2,700,000	\$2,700,000	\$2,000,000	\$0
Total 43725 OPERATIONAL WATER STORAGE POND	\$0	\$0	\$0	2,700,000	\$2,700,000	\$2,000,000	\$0
43747 MIW TREATMENT							
Personnel	\$0	\$652	\$36	0	\$0	\$0	\$0
Capital	\$0	\$320,840	\$2,209,354	3,102,500	\$3,781,008	\$3,472,875	\$16,215,506
Total 43747 MIW TREATMENT	\$0	\$321,492	\$2,209,390	3,102,500	\$3,781,008	\$3,472,875	\$16,215,506

	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
43748 QJWTP TREATMENT UPGRADES							
Personnel	\$0	\$0	\$639	0	\$0	\$0	\$0
Capital	\$0	\$3,921,565	\$637,516	0	\$1,078,435	\$1,100,000	\$650,000
Total 43748 QJWTP TREATMENT UPGRADES	\$0	\$3,921,565	\$638,155	0	\$1,078,435	\$1,100,000	\$650,000
43749 QJWTP CAPACITY UPGRADES							
Capital	\$0	\$0	\$0	500,000	\$500,000	\$100,000	\$0
Total 43749 QJWTP CAPACITY UPGRADES	\$0	\$0	\$0	500,000	\$500,000	\$100,000	\$0
43750 DISTRIBUTION ZONING METERS							
Capital	\$0	\$0	\$21,451	0	\$200,000	\$0	\$200,000
Total 43750 DISTRIBUTION ZONING METERS	\$0	\$0	\$21,451	0	\$200,000	\$0	\$200,000
43751 ENERGY PROJECTS							
Capital	\$0	\$209,870	\$128,055	200,000	\$200,000	\$200,000	\$200,000
Total 43751 ENERGY PROJECTS	\$0	\$209,870	\$128,055	200,000	\$200,000	\$200,000	\$200,000
43752 QWTP ENERGY PROJECTS							
Capital	\$0	\$2,291	\$280,320	200,000	\$397,709	\$0	\$0
Total 43752 QWTP ENERGY PROJECTS	\$0	\$2,291	\$280,320	200,000	\$397,709	\$0	\$0
43766 GOLF BUILDING							
Capital	\$0	\$0	\$133,198	0	\$500,000	\$2,500,000	\$0
Total 43766 GOLF BUILDING	\$0	\$0	\$133,198	0	\$500,000	\$2,500,000	\$0
43778 DUMP TRUCK							
Capital	\$0	\$0	\$0	0	\$150,000	\$0	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 43778 DUMP TRUCK	\$0	\$0	\$0	0	\$150,000	\$0	\$0
43784 CORE FABRIC EXTENDER							
Capital	\$0	\$0	\$1,000	1,000	\$1,000	\$0	\$0
Total 43784 CORE FABRIC EXTENDER	\$0	\$0	\$1,000	1,000	\$1,000	\$0	\$0
43789 TIMEKEEPING SOFTWARE UPGRADE							
Capital	\$0	\$0	\$0	4,000	\$4,000	\$0	\$0
Total 43789 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	4,000	\$4,000	\$0	\$0
43794 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	13,000	\$13,000	\$0	\$0
Total 43794 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	13,000	\$13,000	\$0	\$0
43799 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$4,020	5,500	\$5,500	\$0	\$0
Total 43799 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$4,020	5,500	\$5,500	\$0	\$0
43805 JSSD INTERCONNECTION IMPROVEMENTS							
Capital	\$0	\$0	\$0	800,000	\$800,000	\$800,000	\$0
Total 43805 JSSD INTERCONNECTION IMPROVEMENTS	\$0	\$0	\$0	800,000	\$800,000	\$800,000	\$0
43821 FAIRWAY HILLS TO PARK MEADOWS REDUNDANCY							
Capital	\$0	\$0	\$0	0	\$200,000	\$0	\$0
Total 43821 FAIRWAY HILLS TO PARK MEADOWS REDUNDANCY	\$0	\$0	\$0	0	\$200,000	\$0	\$0
43826 WEST NECK TANK							
Capital	\$0	\$0	\$0	0	\$0	\$125,000	\$125,000

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 43826 WEST NECK TANK	\$0	\$0	\$0	0	\$0	\$125,000	\$125,000
43827 MIW OFFSITE IMPROVEMENTS							
Capital	\$0	\$0	\$0	0	\$0	\$500,000	\$1,100,000
Total 43827 MIW OFFSITE IMPROVEMENTS	\$0	\$0	\$0	0	\$0	\$500,000	\$1,100,000
43839 OFFICE 2016 LICENSES							
Capital	\$0	\$0	\$0	0	\$0	\$9,900	\$0
Total 43839 OFFICE 2016 LICENSES	\$0	\$0	\$0	0	\$0	\$9,900	\$0
TOTAL	\$25,677,688	\$26,040,721	\$21,862,918	34,348,702	\$46,008,436	\$38,505,281	\$47,046,148

## STORM WATER FUND - Budget Summary

### 052 STORM WATER FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Water Charges for Services	\$0	\$0	\$979,419	\$1,277,767	1,250,000	\$1,250,000	\$1,250,000	\$1,250,000
Misc. Revenues	\$0	\$0	\$331	\$0	0	\$0	\$0	\$0
Special Revenues & Resources	\$0	\$0	\$8,249,613	\$0	0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,229,363</b>	<b>\$1,277,767</b>	<b>1,250,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>
Other								
Beginning Balance	\$0	\$0	\$0	\$176,433	44,877	\$176,433	\$371,704	\$274,643
<b>Total Other</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$176,433</b>	<b>44,877</b>	<b>\$176,433</b>	<b>\$371,704</b>	<b>\$274,643</b>
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,229,363</b>	<b>\$1,454,200</b>	<b>1,294,877</b>	<b>\$1,426,433</b>	<b>\$1,621,704</b>	<b>\$1,524,643</b>

## 052 STORM WATER FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Personnel	\$0	\$0	\$539,043	\$613,843	670,594	\$665,829	\$699,711	\$707,507
Mat, Suppls, Services	\$0	\$0	\$156,180	\$141,533	295,400	\$295,400	\$308,000	\$295,400
Capital	\$0	\$0	\$33,094	\$500	14,500	\$14,500	\$235,350	\$371,500
<b>Total Depts</b>	<b>\$0</b>	<b>\$0</b>	<b>\$728,317</b>	<b>\$755,876</b>	<b>980,494</b>	<b>\$975,729</b>	<b>\$1,243,061</b>	<b>\$1,374,407</b>
Other								
Interfund Transfer	\$0	\$0	\$75,000	\$79,000	75,000	\$79,000	\$104,000	\$104,000
Ending Balance	\$0	\$0	\$176,433	\$0	239,383	\$371,704	\$274,643	\$46,236
<b>Total Other</b>	<b>\$0</b>	<b>\$0</b>	<b>\$251,433</b>	<b>\$79,000</b>	<b>314,383</b>	<b>\$450,704</b>	<b>\$378,643</b>	<b>\$150,236</b>
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$979,750</b>	<b>\$834,876</b>	<b>1,294,877</b>	<b>\$1,426,433</b>	<b>\$1,621,704</b>	<b>\$1,524,643</b>

## 052 STORM WATER FUND

## Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Water Charges for Services								
052-34175 STORM WATER FEES	\$0	\$0	\$979,066	\$1,276,986	1,250,000	\$1,250,000	\$1,250,000	\$1,250,000
052-34176 LATE FEES STORM WATER	\$0	\$0	\$353	\$781	0	\$0	\$0	\$0
Total Water Charges for Services	\$0	\$0	\$979,419	\$1,277,767	1,250,000	\$1,250,000	\$1,250,000	\$1,250,000
Misc. Revenues								
052-36111 INTEREST EARNINGS	\$0	\$0	\$331	\$0	0	\$0	\$0	\$0
Total Misc. Revenues	\$0	\$0	\$331	\$0	0	\$0	\$0	\$0
Special Revenues & Resources								
052-39126 OTHER CONTRIBUTIONS	\$0	\$0	\$8,249,613	\$0	0	\$0	\$0	\$0
Total Special Revenues & Resources	\$0	\$0	\$8,249,613	\$0	0	\$0	\$0	\$0
Beginning Balance								
052-39990 BEGINNING BALANCE	\$0	\$0	\$0	\$176,433	44,877	\$176,433	\$371,704	\$274,643
Total Beginning Balance	\$0	\$0	\$0	\$176,433	44,877	\$176,433	\$371,704	\$274,643
TOTAL	\$0	\$0	\$9,229,363	\$1,454,200	1,294,877	\$1,426,433	\$1,621,704	\$1,524,643



## 052 STORM WATER FUND

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>40455 STORM WATER OPER</b>							
Personnel	\$0	\$539,043	\$613,843	670,594	\$665,829	\$699,711	\$707,507
Mat, Suppls, Services	\$0	\$156,180	\$141,533	295,400	\$295,400	\$308,000	\$295,400
Capital	\$0	\$33,094	\$0	1,500	\$1,500	\$1,500	\$1,500
Interfund Transfer	\$0	\$75,000	\$79,000	75,000	\$79,000	\$104,000	\$104,000
<b>Total 40455 STORM WATER OPER</b>	<b>\$0</b>	<b>\$803,317</b>	<b>\$834,376</b>	<b>1,042,494</b>	<b>\$1,041,729</b>	<b>\$1,113,211</b>	<b>\$1,108,407</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$0	\$176,433	\$0	239,383	\$371,704	\$274,643	\$46,236
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$0</b>	<b>\$176,433</b>	<b>\$0</b>	<b>239,383</b>	<b>\$371,704</b>	<b>\$274,643</b>	<b>\$46,236</b>
<b>43755 VEHICLE &amp; EQUIP REPLACEMENT</b>							
Capital	\$0	\$0	\$0	0	\$0	\$0	\$70,000
<b>Total 43755 VEHICLE &amp; EQUIP REPLACEMENT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$70,000</b>
<b>43772 STORM WATER IMPROVEMENTS</b>							
Capital	\$0	\$0	\$0	0	\$0	\$233,850	\$300,000
<b>Total 43772 STORM WATER IMPROVEMENTS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$233,850</b>	<b>\$300,000</b>
<b>43785 CORE FABRIC EXTENDER</b>							
Capital	\$0	\$0	\$500	500	\$500	\$0	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 43785 CORE FABRIC EXTENDER	\$0	\$0	\$500	500	\$500	\$0	\$0
43790 TIMEKEEPING SOFTWARE UPGRADE							
Capital	\$0	\$0	\$0	500	\$500	\$0	\$0
Total 43790 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	500	\$500	\$0	\$0
43795 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	6,500	\$6,500	\$0	\$0
Total 43795 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	6,500	\$6,500	\$0	\$0
43800 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	5,500	\$5,500	\$0	\$0
Total 43800 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	5,500	\$5,500	\$0	\$0
<b>TOTAL</b>	<b>\$0</b>	<b>\$979,750</b>	<b>\$834,876</b>	<b>1,294,877</b>	<b>\$1,426,433</b>	<b>\$1,621,704</b>	<b>\$1,524,643</b>

## GOLF COURSE FUND - Budget Summary

### 055 GOLF COURSE FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Recreation	\$1,426,520	\$1,411,819	\$1,418,870	\$1,526,373	1,519,596	\$1,519,596	\$1,519,596	\$1,519,596
Misc. Revenues	\$25,829	\$25,428	\$35,724	\$20,320	51,350	\$51,350	\$51,350	\$51,350
Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000	\$25,000
<b>Total Revenues</b>	<b>\$1,477,348</b>	<b>\$1,462,247</b>	<b>\$1,479,594</b>	<b>\$1,571,694</b>	<b>1,595,946</b>	<b>\$1,595,946</b>	<b>\$1,595,946</b>	<b>\$1,595,946</b>
Other								
Beginning Balance	\$1,054,654	\$1,187,987	\$1,325,234	\$1,246,003	873,260	\$1,443,961	\$1,219,788	\$1,119,136
<b>Total Other</b>	<b>\$1,054,654</b>	<b>\$1,187,987</b>	<b>\$1,325,234</b>	<b>\$1,246,003</b>	<b>873,260</b>	<b>\$1,443,961</b>	<b>\$1,219,788</b>	<b>\$1,119,136</b>
<b>TOTAL</b>	<b>\$2,532,002</b>	<b>\$2,650,234</b>	<b>\$2,804,828</b>	<b>\$2,817,697</b>	<b>2,469,206</b>	<b>\$3,039,907</b>	<b>\$2,815,734</b>	<b>\$2,715,082</b>

## 055 GOLF COURSE FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Personnel	\$728,579	\$691,471	\$740,673	\$791,314	907,519	\$845,529	\$958,936	\$963,019
Mat, Suppls, Services	\$405,354	\$455,042	\$426,639	\$423,749	498,529	\$498,529	\$447,810	\$498,529
Capital	\$46,545	\$34,349	\$255,845	\$160,401	117,215	\$315,173	\$114,565	\$126,565
Debt Service	\$36,080	\$27,060	\$8,094	\$34,188	32,377	\$32,377	\$32,377	\$32,377
<b>Total Depts</b>	<b>\$1,216,558</b>	<b>\$1,207,923</b>	<b>\$1,431,251</b>	<b>\$1,409,651</b>	<b>1,555,640</b>	<b>\$1,691,608</b>	<b>\$1,553,688</b>	<b>\$1,620,490</b>
Other								
Interfund Transfer	\$127,457	\$117,077	\$127,574	\$128,511	125,111	\$128,511	\$142,910	\$142,911
Ending Balance	\$1,187,987	\$1,325,234	\$1,246,003	\$0	788,455	\$1,219,788	\$1,119,136	\$951,681
<b>Total Other</b>	<b>\$1,315,444</b>	<b>\$1,442,311</b>	<b>\$1,373,577</b>	<b>\$128,511</b>	<b>913,566</b>	<b>\$1,348,299</b>	<b>\$1,262,046</b>	<b>\$1,094,592</b>
<b>TOTAL</b>	<b>\$2,532,002</b>	<b>\$2,650,234</b>	<b>\$2,804,828</b>	<b>\$1,538,162</b>	<b>2,469,206</b>	<b>\$3,039,907</b>	<b>\$2,815,734</b>	<b>\$2,715,082</b>

## 055 GOLF COURSE FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>Recreation</b>								
055-34611 CAMPS	\$24,483	\$2,900	\$3,552	\$18,335	0	\$0	\$0	\$0
055-34622 LEAGUES ADULT	\$661	\$7,847	\$178	\$6,654	0	\$0	\$0	\$0
055-34661 GOLF FEES	\$777,575	\$795,731	\$799,511	\$852,824	827,755	\$827,755	\$827,755	\$827,755
055-34662 CART FEES	\$223,044	\$232,743	\$241,813	\$253,479	226,771	\$226,771	\$226,771	\$226,771
055-34663 PASS FEES	\$48,910	\$58,743	\$57,960	\$62,383	53,463	\$53,463	\$53,463	\$53,463
055-34664 DRIVING RANGE FEES	\$56,353	\$52,622	\$54,511	\$54,543	59,807	\$59,807	\$59,807	\$59,807
055-34665 PRO-SHOP RETAIL SALE	\$182,482	\$159,038	\$176,455	\$195,471	220,000	\$220,000	\$220,000	\$220,000
055-34666 GOLF LESSONS	\$23,855	\$25,848	\$17,492	\$20,520	41,400	\$41,400	\$41,400	\$41,400
055-34667 GOLF LESSON CLINICS	\$940	\$220	\$1,500	\$1,060	2,700	\$2,700	\$2,700	\$2,700
055-34668 TOURNAMENT ADMIN.	\$17,345	\$9,637	\$6,774	\$798	2,700	\$2,700	\$2,700	\$2,700
055-34671 BEVERAGE CART RETAIL SALES	\$30,740	\$30,833	\$27,018	\$28,568	35,000	\$35,000	\$35,000	\$35,000
055-34672 BEVERAGE CART BEER SALES	\$28,885	\$26,255	\$23,448	\$25,302	50,000	\$50,000	\$50,000	\$50,000
055-34674 BEVERAGE CART TIPS	\$11,246	\$9,403	\$8,657	\$6,437	0	\$0	\$0	\$0
<b>Total Recreation</b>	<b>\$1,426,520</b>	<b>\$1,411,819</b>	<b>\$1,418,870</b>	<b>\$1,526,373</b>	<b>1,519,596</b>	<b>\$1,519,596</b>	<b>\$1,519,596</b>	<b>\$1,519,596</b>
<b>Misc. Revenues</b>								
055-36111 INTEREST EARNINGS	\$2,729	\$4,722	\$8,420	\$0	1,350	\$1,350	\$1,350	\$1,350

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
055-36210 RENTAL INCOME	\$20,844	\$22,939	\$23,991	\$20,198	25,000	\$25,000	\$25,000	\$25,000
055-36310 SALE OF ASSETS	\$2,025	\$0	\$1,701	\$0	0	\$0	\$0	\$0
055-36911 OTHER MISCELLANEOUS	\$0	\$-2,363	\$1,318	\$-104	25,000	\$25,000	\$25,000	\$25,000
055-36921 CASH OVER/SHORT	\$231	\$130	\$294	\$226	0	\$0	\$0	\$0
Total Misc. Revenues	\$25,829	\$25,428	\$35,724	\$20,320	51,350	\$51,350	\$51,350	\$51,350
Interfund Transactions (CIP/Debt)								
055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000	\$25,000
Total Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$25,000	25,000	\$25,000	\$25,000	\$25,000
Beginning Balance								
055-39990 BEGINNING BALANCE	\$1,054,654	\$1,187,987	\$1,325,234	\$1,246,003	873,260	\$1,443,961	\$1,219,788	\$1,119,136
Total Beginning Balance	\$1,054,654	\$1,187,987	\$1,325,234	\$1,246,003	873,260	\$1,443,961	\$1,219,788	\$1,119,136
TOTAL	\$2,532,002	\$2,650,234	\$2,804,828	\$2,817,697	2,469,206	\$3,039,907	\$2,815,734	\$2,715,082

## 055 GOLF COURSE FUND

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40564 GOLF MAINTENANCE							
Personnel	\$359,509	\$402,522	\$426,280	500,924	\$462,919	\$533,830	\$535,901

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Mat, Suppls, Services	\$193,093	\$199,257	\$187,474	205,802	\$205,802	\$212,335	\$205,802
Capital	\$0	\$0	\$0	1,005	\$1,005	\$1,005	\$1,005
Interfund Transfer	\$69,015	\$75,290	\$77,628	74,228	\$77,628	\$89,888	\$89,888
<b>Total 40564 GOLF MAINTENANCE</b>	<b>\$621,617</b>	<b>\$677,069</b>	<b>\$691,381</b>	<b>781,959</b>	<b>\$747,354</b>	<b>\$837,057</b>	<b>\$832,596</b>
<b>40571 GOLF PRO SHOP</b>							
Personnel	\$331,963	\$338,151	\$365,034	406,596	\$382,611	\$425,106	\$427,118
Mat, Suppls, Services	\$261,949	\$227,382	\$236,275	292,727	\$292,727	\$235,475	\$292,727
Capital	\$0	\$495	\$0	1,000	\$1,000	\$1,000	\$1,000
Debt Service	\$27,060	\$8,094	\$34,188	32,377	\$32,377	\$32,377	\$32,377
Interfund Transfer	\$48,062	\$52,284	\$50,883	50,883	\$50,883	\$53,023	\$53,023
<b>Total 40571 GOLF PRO SHOP</b>	<b>\$669,034</b>	<b>\$626,406</b>	<b>\$686,380</b>	<b>783,583</b>	<b>\$759,598</b>	<b>\$746,981</b>	<b>\$806,245</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$1,325,234	\$1,246,003	\$0	788,455	\$1,219,788	\$1,119,136	\$951,681
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,325,234</b>	<b>\$1,246,003</b>	<b>\$0</b>	<b>788,455</b>	<b>\$1,219,788</b>	<b>\$1,119,136</b>	<b>\$951,681</b>
<b>43367 GOLF COURSE IMPROVEMENTS</b>							
Capital	\$2,815	\$6,405	\$2,270	12,000	\$33,930	\$12,000	\$24,000
<b>Total 43367 GOLF COURSE IMPROVEMENTS</b>	<b>\$2,815</b>	<b>\$6,405</b>	<b>\$2,270</b>	<b>12,000</b>	<b>\$33,930</b>	<b>\$12,000</b>	<b>\$24,000</b>
<b>43403 GOLF EQUIPMENT REPLACEMENT</b>							
Capital	\$31,534	\$20,927	\$155,888	98,000	\$266,348	\$98,000	\$98,000
<b>Total 43403 GOLF EQUIPMENT REPLACEMENT</b>	<b>\$31,534</b>	<b>\$20,927</b>	<b>\$155,888</b>	<b>98,000</b>	<b>\$266,348</b>	<b>\$98,000</b>	<b>\$98,000</b>
<b>43495 GOLF CART LOAN &amp; PURCHASE</b>							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$0	\$228,018	\$0	0	\$0	\$0	\$0
Total 43495 GOLF CART LOAN & PURCHASE	\$0	\$228,018	\$0	0	\$0	\$0	\$0
43685 EQUIP REPLACEMENT - COMPUTER							
Capital	\$0	\$0	\$1,743	2,560	\$10,240	\$2,560	\$2,560
Total 43685 EQUIP REPLACEMENT - COMPUTER	\$0	\$0	\$1,743	2,560	\$10,240	\$2,560	\$2,560
43786 CORE FABRIC EXTENDER							
Capital	\$0	\$0	\$500	500	\$500	\$0	\$0
Total 43786 CORE FABRIC EXTENDER	\$0	\$0	\$500	500	\$500	\$0	\$0
43791 TIMEKEEPING SOFTWARE UPGRADE							
Capital	\$0	\$0	\$0	500	\$500	\$0	\$0
Total 43791 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	500	\$500	\$0	\$0
43796 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	650	\$650	\$0	\$0
Total 43796 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	650	\$650	\$0	\$0
43801 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	1,000	\$1,000	\$0	\$0
Total 43801 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	1,000	\$1,000	\$0	\$0
<b>TOTAL</b>	<b>\$2,650,234</b>	<b>\$2,804,828</b>	<b>\$1,538,162</b>	<b>2,469,206</b>	<b>\$3,039,907</b>	<b>\$2,815,734</b>	<b>\$2,715,082</b>



## TRANSPORTATION & PARKING FUND - Budget Summary

### 057 TRANSPORTATION & PARKING FUND

#### Revenue Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Revenues								
Sales Tax	\$4,398,879	\$4,877,097	\$5,233,194	\$5,079,083	5,297,728	\$5,297,728	\$5,551,893	\$5,718,453
Licenses	\$1,040,014	\$1,032,191	\$764,407	\$956,011	908,666	\$908,666	\$810,959	\$835,288
Planning Building & Engineering Fees	\$0	\$0	\$126,244	\$14,000	0	\$0	\$0	\$0
Special Event Fees	\$320	\$2,125	\$2,848	\$1,726	0	\$0	\$0	\$0
Federal Revenue	\$1,630,990	\$457,917	\$15,972,589	\$0	4,787,080	\$4,787,080	\$5,838,251	\$6,281,051
Transit Charges for Services	\$2,200,248	\$2,312,576	\$3,206,611	\$4,979,530	5,338,584	\$5,938,584	\$6,186,031	\$6,371,612
Fines & Forfeitures	\$970,338	\$1,080,705	\$1,077,415	\$2,136,823	1,469,200	\$1,469,200	\$2,893,282	\$3,069,280
Misc. Revenues	\$142,300	\$201,922	\$280,456	\$335,295	92,500	\$92,500	\$309,643	\$318,557
Special Revenues & Resources	\$408,972	\$315,322	\$362,886	\$580,877	1,100,000	\$1,100,000	\$384,986	\$396,535
<b>Total Revenues</b>	<b>\$10,792,061</b>	<b>\$10,279,855</b>	<b>\$27,026,649</b>	<b>\$14,083,345</b>	<b>18,993,758</b>	<b>\$19,593,758</b>	<b>\$21,975,045</b>	<b>\$22,990,776</b>
Other								
Beginning Balance	\$18,794,937	\$20,105,652	\$19,381,363	\$19,262,807	3,442,144	\$39,041,932	\$16,605,818	\$13,928,040
<b>Total Other</b>	<b>\$18,794,937</b>	<b>\$20,105,652</b>	<b>\$19,381,363</b>	<b>\$19,262,807</b>	<b>3,442,144</b>	<b>\$39,041,932</b>	<b>\$16,605,818</b>	<b>\$13,928,040</b>
<b>TOTAL</b>	<b>\$29,586,998</b>	<b>\$30,385,507</b>	<b>\$46,408,012</b>	<b>\$33,346,152</b>	<b>22,435,902</b>	<b>\$58,635,690</b>	<b>\$38,580,863</b>	<b>\$36,918,816</b>

## 057 TRANSPORTATION & PARKING FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Personnel	\$4,896,369	\$5,880,917	\$6,418,646	\$8,325,876	9,012,206	\$9,209,767	\$10,383,394	\$10,533,230
Mat, Suppls, Services	\$1,351,336	\$1,467,204	\$1,639,551	\$2,432,733	1,640,182	\$1,790,182	\$2,554,794	\$2,536,694
Capital	\$677,758	\$1,117,219	\$16,332,826	\$10,194,496	8,811,399	\$28,159,124	\$8,685,894	\$3,904,606
Total Depts	\$6,925,463	\$8,465,340	\$24,391,023	\$20,953,105	19,463,787	\$39,159,073	\$21,624,082	\$16,974,530
Other								
Interfund Transfer	\$2,555,882	\$2,538,804	\$2,754,182	\$2,870,800	2,939,050	\$2,870,800	\$3,028,741	\$3,028,741
Ending Balance	\$20,105,652	\$19,381,363	\$19,262,807	\$0	33,065	\$16,605,818	\$13,928,040	\$16,915,545
Total Other	\$22,661,534	\$21,920,167	\$22,016,989	\$2,870,800	2,972,115	\$19,476,618	\$16,956,781	\$19,944,286
<b>TOTAL</b>	<b>\$29,586,997</b>	<b>\$30,385,507</b>	<b>\$46,408,012</b>	<b>\$23,823,905</b>	<b>22,435,902</b>	<b>\$58,635,691</b>	<b>\$38,580,863</b>	<b>\$36,918,816</b>

## 057 TRANSPORTATION & PARKING FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>Sales Tax</b>								
057-31212 TRANSIT SALES TAX	\$2,305,926	\$2,559,707	\$2,790,839	\$2,656,115	2,785,403	\$2,785,403	\$2,960,802	\$3,049,626
057-31214 RESORT TAX TRANSPOR	\$2,092,953	\$2,317,390	\$2,442,355	\$2,422,968	2,512,325	\$2,512,325	\$2,591,091	\$2,668,827
<b>Total Sales Tax</b>	<b>\$4,398,879</b>	<b>\$4,877,097</b>	<b>\$5,233,194</b>	<b>\$5,079,083</b>	<b>5,297,728</b>	<b>\$5,297,728</b>	<b>\$5,551,893</b>	<b>\$5,718,453</b>
<b>Licenses</b>								
057-32111 BUSINESS LICENSES	\$905,481	\$890,380	\$658,504	\$813,278	758,666	\$758,666	\$698,607	\$719,565
057-32161 NIGHT RENT LIC FEE	\$134,533	\$141,811	\$105,903	\$142,733	150,000	\$150,000	\$112,352	\$115,723
<b>Total Licenses</b>	<b>\$1,040,014</b>	<b>\$1,032,191</b>	<b>\$764,407</b>	<b>\$956,011</b>	<b>908,666</b>	<b>\$908,666</b>	<b>\$810,959</b>	<b>\$835,288</b>
<b>Planning Building &amp; Engineering Fees</b>								
057-32261 IN-LIEU-OF PARKING	\$0	\$0	\$126,244	\$14,000	0	\$0	\$0	\$0
<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$0</b>	<b>\$0</b>	<b>\$126,244</b>	<b>\$14,000</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Special Event Fees</b>								
057-32639 SPECIAL EVENT PARKING FEES	\$320	\$2,125	\$2,848	\$1,726	0	\$0	\$0	\$0
<b>Total Special Event Fees</b>	<b>\$320</b>	<b>\$2,125</b>	<b>\$2,848</b>	<b>\$1,726</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Federal Revenue</b>								
057-33110 FEDERAL GRANTS	\$1,630,990	\$457,917	\$15,972,589	\$0	4,787,080	\$4,787,080	\$5,838,251	\$6,281,051
<b>Total Federal Revenue</b>	<b>\$1,630,990</b>	<b>\$457,917</b>	<b>\$15,972,589</b>	<b>\$0</b>	<b>4,787,080</b>	<b>\$4,787,080</b>	<b>\$5,838,251</b>	<b>\$6,281,051</b>

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Transit Charges for Services								
057-34211 FARE REVENUE	\$31,078	\$34,823	\$29,735	\$29,492	67,835	\$67,835	\$31,545	\$32,492
057-34221 BUS ADVERTISING	\$49,200	\$53,930	\$51,358	\$39,080	53,207	\$53,207	\$54,486	\$56,120
057-34230 REGIONAL TRANSIT REVENUE	\$2,119,970	\$2,223,823	\$3,125,518	\$4,910,958	5,217,542	\$5,817,542	\$6,100,000	\$6,283,000
Total Transit Charges for Services	\$2,200,248	\$2,312,576	\$3,206,611	\$4,979,530	5,338,584	\$5,938,584	\$6,186,031	\$6,371,612
Fines & Forfeitures								
057-35300 CITY FINES	\$202,064	\$204,963	\$190,993	\$136,241	150,000	\$150,000	\$202,624	\$208,703
057-35301 PARKING PERMITS	\$183,641	\$205,530	\$179,238	\$220,204	100,000	\$100,000	\$190,154	\$195,858
057-35307 IN CAR METERS	\$340	\$1,788	\$0	\$-103	10,000	\$10,000	\$0	\$10,000
057-35308 QUICK CARD	\$-12	\$0	\$0	\$0	1,000	\$1,000	\$0	\$1,000
057-35309 TOKEN/VALIDATION REVENUE	\$1,979	\$1,741	\$475	\$-183	5,000	\$5,000	\$504	\$519
057-35310 METER REVENUE	\$582,213	\$666,750	\$706,029	\$1,742,844	1,200,000	\$1,200,000	\$2,500,000	\$2,650,000
057-35311 IN-CAR METER (ICM) DEVICES	\$112	\$-67	\$0	\$0	3,200	\$3,200	\$0	\$3,200
057-35312 IMPOUND	\$0	\$0	\$680	\$0	0	\$0	\$0	\$0
Total Fines & Forfeitures	\$970,338	\$1,080,705	\$1,077,415	\$2,099,004	1,469,200	\$1,469,200	\$2,893,282	\$3,069,280
Misc. Revenues								
057-36111 INTEREST EARNINGS	\$94,047	\$131,529	\$161,324	\$0	80,000	\$80,000	\$171,149	\$176,283
057-36210 RENTAL INCOME	\$40,615	\$56,995	\$49,421	\$67,666	0	\$0	\$52,431	\$54,004
057-36310 SALE OF ASSETS	\$3,420	\$0	\$69,340	\$5,245	0	\$0	\$73,563	\$75,770
057-36911 OTHER MISCELLANEOUS	\$4,225	\$13,334	\$386	\$262,388	12,500	\$12,500	\$12,500	\$12,500
057-36921 CASH OVER/SHORT	\$-7	\$64	\$-16	\$-4	0	\$0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total Misc. Revenues	\$142,300	\$201,922	\$280,456	\$335,295	92,500	\$92,500	\$309,643	\$318,557
Special Revenues & Resources								
057-39110 DONATIONS	\$60,912	\$60,914	\$176,922	\$179,296	0	\$0	\$187,697	\$193,328
057-39126 OTHER CONTRIBUTIONS	\$348,059	\$254,409	\$185,963	\$401,581	1,100,000	\$1,100,000	\$197,289	\$203,207
Total Special Revenues & Resources	\$408,972	\$315,322	\$362,886	\$580,877	1,100,000	\$1,100,000	\$384,986	\$396,535
Beginning Balance								
057-39990 BEGINNING BALANCE	\$18,794,937	\$20,105,652	\$19,381,363	\$19,262,807	3,442,144	\$39,041,932	\$16,605,818	\$13,928,040
Total Beginning Balance	\$18,794,937	\$20,105,652	\$19,381,363	\$19,262,807	3,442,144	\$39,041,932	\$16,605,818	\$13,928,040
<b>TOTAL</b>	<b>\$29,586,998</b>	<b>\$30,385,507</b>	<b>\$46,408,012</b>	<b>\$33,308,333</b>	<b>22,435,902</b>	<b>\$58,635,690</b>	<b>\$38,580,863</b>	<b>\$36,918,816</b>

## 057 TRANSPORTATION & PARKING FUND

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40481 TRANSPORTATION OPER							
Personnel	\$5,039,211	\$5,531,379	\$7,143,810	7,809,389	\$7,950,222	\$8,987,784	\$9,080,425
Mat, Suppls, Services	\$1,048,278	\$1,048,856	\$1,910,356	1,156,563	\$1,156,563	\$1,256,644	\$1,244,944
Capital	\$15,162	\$66,584	\$64,433	7,600	\$7,600	\$7,600	\$7,600
Interfund Transfer	\$2,534,104	\$2,744,682	\$2,850,800	2,929,550	\$2,850,800	\$3,008,741	\$3,008,741

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 40481 TRANSPORTATION OPER	\$8,636,754	\$9,391,501	\$11,969,400	11,903,102	\$11,965,185	\$13,260,768	\$13,341,709
40485 TRANSPORTATION PLANNING							
Personnel	\$336,500	\$358,151	\$456,837	447,696	\$468,791	\$404,797	\$451,907
Mat, Suppls, Services	\$90,143	\$378,356	\$204,772	305,619	\$305,619	\$550,250	\$550,250
Total 40485 TRANSPORTATION PLANNING	\$426,644	\$736,507	\$661,609	753,315	\$774,410	\$955,047	\$1,002,157
40500 PARKING							
Personnel	\$505,206	\$528,356	\$717,916	755,120	\$790,753	\$990,813	\$1,000,899
Mat, Suppls, Services	\$317,012	\$200,947	\$317,804	178,000	\$328,000	\$747,900	\$741,500
Capital	\$0	\$0	\$2,540	0	\$0	\$0	\$0
Interfund Transfer	\$4,700	\$9,500	\$20,000	9,500	\$20,000	\$20,000	\$20,000
Total 40500 PARKING	\$826,917	\$738,802	\$1,058,260	942,620	\$1,138,753	\$1,758,713	\$1,762,399
40999 END BAL SUR(DEF)							
Ending Balance	\$19,381,363	\$19,262,807	\$0	33,065	\$16,605,818	\$13,928,040	\$16,915,545
Total 40999 END BAL SUR(DEF)	\$19,381,363	\$19,262,807	\$0	33,065	\$16,605,818	\$13,928,040	\$16,915,545
43304 INFORMATION SYSTEMS ENHANCE/UPGRADES							
Capital	\$0	\$0	\$0	0	\$128,446	\$0	\$0
Total 43304 INFORMATION SYSTEMS ENHANCE/UPGRADES	\$0	\$0	\$0	0	\$128,446	\$0	\$0
43316 TRANSIT COACHES							
Capital	\$0	\$6,876,221	\$1,653,927	2,418,752	\$4,133,124	\$4,733,717	\$2,190,000
Total 43316 TRANSIT COACHES	\$0	\$6,876,221	\$1,653,927	2,418,752	\$4,133,124	\$4,733,717	\$2,190,000
43339 BUS SHELTERS							

	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Capital	\$15,632	\$0	\$0	181,250	\$483,707	\$0	\$0
Total 43339 BUS SHELTERS	\$15,632	\$0	\$0	181,250	\$483,707	\$0	\$0
43435 FLAGSTAFF TRANSFER FEE							
Capital	\$337,698	\$114,593	\$740,790	1,100,000	\$3,120,632	\$850,000	\$0
Total 43435 FLAGSTAFF TRANSFER FEE	\$337,698	\$114,593	\$740,790	1,100,000	\$3,120,632	\$850,000	\$0
43446 TRANSIT GIS/AVL SYSTEM							
Capital	\$117,465	\$204,688	\$117,465	0	\$157,471	\$0	\$0
Total 43446 TRANSIT GIS/AVL SYSTEM	\$117,465	\$204,688	\$117,465	0	\$157,471	\$0	\$0
43465 COUNTY VEHICLE REPLACEMENT FUND							
Capital	\$0	\$0	\$0	72,730	\$666,056	\$74,950	\$77,199
Total 43465 COUNTY VEHICLE REPLACEMENT FUND	\$0	\$0	\$0	72,730	\$666,056	\$74,950	\$77,199
43466 TRANSIT EXPANSION							
Capital	\$0	\$0	\$0	0	\$1,500,803	\$0	\$0
Total 43466 TRANSIT EXPANSION	\$0	\$0	\$0	0	\$1,500,803	\$0	\$0
43484 PARKING METER REPLACEMENT							
Capital	\$0	\$0	\$253,119	50,000	\$204,521	\$125,000	\$125,000
Total 43484 PARKING METER REPLACEMENT	\$0	\$0	\$253,119	50,000	\$204,521	\$125,000	\$125,000
43506 UPGRADE OH DOOR ROLLERS							
Capital	\$0	\$0	\$0	6,000	\$28,518	\$6,000	\$6,000
Total 43506 UPGRADE OH DOOR ROLLERS	\$0	\$0	\$0	6,000	\$28,518	\$6,000	\$6,000
43575 CITY TRANSIT CONTRIBUTION TO COUNTY							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$0	\$0	\$1,482,901	0	\$1,700,000	\$0	\$0
Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	\$0	\$0	\$1,482,901	0	\$1,700,000	\$0	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN							
Capital	\$0	\$0	\$0	0	\$19,128	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$0	\$0	0	\$19,128	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$45,000	0	\$45,000	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$45,000	0	\$45,000	\$0	\$0
43623 IRONHORSE SEASONAL HOUSING							
Mat, Suppls, Services	\$11,771	\$11,392	\$-199	0	\$0	\$0	\$0
Capital	\$3,026	\$0	\$120,397	0	\$153,168	\$0	\$0
Total 43623 IRONHORSE SEASONAL HOUSING	\$14,797	\$11,392	\$120,198	0	\$153,168	\$0	\$0
43624 TRANSIT SIGNAL PRIORITY							
Capital	\$0	\$0	\$385,060	102,645	\$586,019	\$102,645	\$102,645
Total 43624 TRANSIT SIGNAL PRIORITY	\$0	\$0	\$385,060	102,645	\$586,019	\$102,645	\$102,645
43625 IRONHORSE TRANSIT FAC ASSET MGMT							
Capital	\$10,205	\$6,675	\$-77,642	180,000	\$1,218,215	\$180,000	\$180,000
Total 43625 IRONHORSE TRANSIT FAC ASSET MGMT	\$10,205	\$6,675	\$-77,642	180,000	\$1,218,215	\$180,000	\$180,000
43634 PARKING WAYFINDING							
Capital	\$0	\$0	\$649,575	150,000	\$649,575	\$0	\$0
Total 43634 PARKING WAYFINDING	\$0	\$0	\$649,575	150,000	\$649,575	\$0	\$0



	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
43650 FLEET MANAGEMENT SOFTWARE							
Capital	\$0	\$0	\$0	0	\$175,195	\$56,990	\$56,990
Total 43650 FLEET MANAGEMENT SOFTWARE	\$0	\$0	\$0	0	\$175,195	\$56,990	\$56,990
43653 TRANS PLANS & STUDIES							
Capital	\$0	\$0	\$12,027	250,000	\$579,130	\$0	\$0
Total 43653 TRANS PLANS & STUDIES	\$0	\$0	\$12,027	250,000	\$579,130	\$0	\$0
43654 RICHARDSON FLAT ROAD IMP							
Capital	\$0	\$0	\$0	0	\$0	\$750,000	\$0
Total 43654 RICHARDSON FLAT ROAD IMP	\$0	\$0	\$0	0	\$0	\$750,000	\$0
43655 TRANSIT FAC CAP RENEWAL							
Capital	\$0	\$0	\$0	50,000	\$197,807	\$50,000	\$50,000
Total 43655 TRANSIT FAC CAP RENEWAL	\$0	\$0	\$0	50,000	\$197,807	\$50,000	\$50,000
43686 EQUIP REPLACEMENT - COMPUTER							
Capital	\$3,677	\$6,949	\$8,060	14,172	\$44,089	\$16,172	\$16,172
Total 43686 EQUIP REPLACEMENT - COMPUTER	\$3,677	\$6,949	\$8,060	14,172	\$44,089	\$16,172	\$16,172
43712 TRAFFIC MANAGEMENT CAMERAS							
Capital	\$0	\$63,220	\$39,251	35,000	\$146,780	\$0	\$0
Total 43712 TRAFFIC MANAGEMENT CAMERAS	\$0	\$63,220	\$39,251	35,000	\$146,780	\$0	\$0
43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR							
Capital	\$0	\$0	\$1,227,716	75,000	\$750,000	\$0	\$0
Total 43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR	\$0	\$0	\$1,227,716	75,000	\$750,000	\$0	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
43731 CHINA BRIDGE EVENT PARKING							
Capital	\$72,336	\$182,269	\$623,677	310,000	\$1,012,667	\$396,000	\$340,000
Total 43731 CHINA BRIDGE EVENT PARKING	\$72,336	\$182,269	\$623,677	310,000	\$1,012,667	\$396,000	\$340,000
43739 TRANSIT ONBOARD SECURITY CAMERAS							
Capital	\$0	\$0	\$0	14,000	\$68,000	\$300,000	\$14,000
Total 43739 TRANSIT ONBOARD SECURITY CAMERAS	\$0	\$0	\$0	14,000	\$68,000	\$300,000	\$14,000
43740 TRANSIT ONBOARD WI-FI							
Capital	\$0	\$0	\$0	25,000	\$63,800	\$205,200	\$25,000
Total 43740 TRANSIT ONBOARD WI-FI	\$0	\$0	\$0	25,000	\$63,800	\$205,200	\$25,000
43746 PARK. DECK COATING IRON HORSE BUS GARAGE							
Capital	\$0	\$0	\$433,279	125,000	\$250,000	\$106,000	\$0
Total 43746 PARK. DECK COATING IRON HORSE BUS GARAGE	\$0	\$0	\$433,279	125,000	\$250,000	\$106,000	\$0
43761 KIMBALL JUNCTION TRANSIT CENTER							
Personnel	\$0	\$760	\$0	0	\$0	\$0	\$0
Capital	\$482,018	\$2,098,446	\$0	0	\$1,810,794	\$0	\$0
Total 43761 KIMBALL JUNCTION TRANSIT CENTER	\$482,018	\$2,099,206	\$0	0	\$1,810,794	\$0	\$0
43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT							
Capital	\$60,000	\$2,440,170	\$1,193,084	0	\$3,499,830	\$0	\$0
Total 43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT	\$60,000	\$2,440,170	\$1,193,084	0	\$3,499,830	\$0	\$0
43771 PROSPECTOR AVENUE RECONSTRUCTION							
Capital	\$0	\$0	\$500,000	75,000	\$575,000	\$0	\$0

	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Total 43771 PROSPECTOR AVENUE RECONSTRUCTION	\$0	\$0	\$500,000	75,000	\$575,000	\$0	\$0
43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR							
Capital	\$0	\$0	\$0	280,000	\$280,000	\$0	\$0
Total 43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR	\$0	\$0	\$0	280,000	\$280,000	\$0	\$0
43781 SR 248/US 40 PARK AND RIDE LOT							
Capital	\$0	\$0	\$0	2,025,000	\$2,025,000	\$0	\$0
Total 43781 SR 248/US 40 PARK AND RIDE LOT	\$0	\$0	\$0	2,025,000	\$2,025,000	\$0	\$0
43787 CORE FABRIC EXTENDER							
Capital	\$0	\$0	\$2,000	2,000	\$2,000	\$0	\$0
Total 43787 CORE FABRIC EXTENDER	\$0	\$0	\$2,000	2,000	\$2,000	\$0	\$0
43792 TIMEKEEPING SOFTWARE UPGRADE							
Capital	\$0	\$0	\$0	5,000	\$5,000	\$0	\$0
Total 43792 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	5,000	\$5,000	\$0	\$0
43797 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	9,750	\$9,750	\$0	\$0
Total 43797 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	9,750	\$9,750	\$0	\$0
43802 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	5,500	\$5,500	\$0	\$0
Total 43802 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	5,500	\$5,500	\$0	\$0
43806 VMS SIGNS							
Capital	\$0	\$0	\$0	120,000	\$120,000	\$0	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 43806 VMS SIGNS	\$0	\$0	\$0	120,000	\$120,000	\$0	\$0
43807 ENHANCED BUS STOPS AT FRESH MARKET AND P							
Capital	\$0	\$0	\$0	143,000	\$153,000	\$0	\$0
Total 43807 ENHANCED BUS STOPS AT FRESH MARKET AND P	\$0	\$0	\$0	143,000	\$153,000	\$0	\$0
43808 CANYONS VILLAGE AREA TRANSIT CENTER							
Capital	\$0	\$0	\$0	25,000	\$25,000	\$83,000	\$150,000
Total 43808 CANYONS VILLAGE AREA TRANSIT CENTER	\$0	\$0	\$0	25,000	\$25,000	\$83,000	\$150,000
43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI							
Capital	\$0	\$0	\$0	305,000	\$305,000	\$130,000	\$130,000
Total 43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI	\$0	\$0	\$0	305,000	\$305,000	\$130,000	\$130,000
43811 6 ELECTRIC BRT TRANSIT BUSES							
Capital	\$0	\$3,688,074	\$0	0	\$77,800	\$0	\$0
Total 43811 6 ELECTRIC BRT TRANSIT BUSES	\$0	\$3,688,074	\$0	0	\$77,800	\$0	\$0
43812 ELECTRIC BUS CHARGER AT KIMBALL JUNCTION							
Capital	\$0	\$583,014	\$0	0	\$0	\$0	\$0
Total 43812 ELECTRIC BUS CHARGER AT KIMBALL JUNCTION	\$0	\$583,014	\$0	0	\$0	\$0	\$0
43813 ELECTIC BUS CHARGING STATION AT OLD TOWN							
Personnel	\$0	\$0	\$7,313	0	\$0	\$0	\$0
Capital	\$0	\$1,922	\$717,837	649,000	\$649,000	\$0	\$0
Total 43813 ELECTIC BUS CHARGING STATION AT OLD TOWN	\$0	\$1,922	\$725,150	649,000	\$649,000	\$0	\$0
43825 CITY-WIDE SIGNS PHASE I							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$0	\$0	\$0	0	\$0	\$75,000	\$0
Total 43825 CITY-WIDE SIGNS PHASE I	\$0	\$0	\$0	0	\$0	\$75,000	\$0
43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL							
Capital	\$0	\$0	\$0	0	\$0	\$110,000	\$0
Total 43828 MARSAC EMPLOYEE TRANSP DEMAND MGMT & WEL	\$0	\$0	\$0	0	\$0	\$110,000	\$0
43829 PHASE 2 BIKE SHARE IMPROVEMENTS							
Capital	\$0	\$0	\$0	0	\$0	\$175,000	\$50,000
Total 43829 PHASE 2 BIKE SHARE IMPROVEMENTS	\$0	\$0	\$0	0	\$0	\$175,000	\$50,000
43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP							
Capital	\$0	\$0	\$0	0	\$0	\$59,000	\$0
Total 43830 BONANZA DRIVE MULTI-MODAL AND STREET IMP	\$0	\$0	\$0	0	\$0	\$59,000	\$0
43832 REMODEL FOR TRANSIT DRIVER HOUSING							
Capital	\$0	\$0	\$0	0	\$460,000	\$0	\$300,000
Total 43832 REMODEL FOR TRANSIT DRIVER HOUSING	\$0	\$0	\$0	0	\$460,000	\$0	\$300,000
43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S							
Capital	\$0	\$0	\$0	0	\$67,000	\$89,000	\$71,000
Total 43833 HOMESTAKE PARK & RIDE TRANSIT SERVICE, S	\$0	\$0	\$0	0	\$67,000	\$89,000	\$71,000
43836 GIS: GEOEVENT SERVER LICENSE							
Capital	\$0	\$0	\$0	0	\$0	\$0	\$13,000
Total 43836 GIS: GEOEVENT SERVER LICENSE	\$0	\$0	\$0	0	\$0	\$0	\$13,000
43840 OFFICE 2016 LICENSES							

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Capital	\$0	\$0	\$0	0	\$0	\$4,620	\$0
Total 43840 OFFICE 2016 LICENSES	\$0	\$0	\$0	0	\$0	\$4,620	\$0
TOTAL	\$30,385,507	\$46,408,013	\$23,823,905	22,435,902	\$58,635,691	\$38,580,863	\$36,918,816

## FLEET SERVICES FUND - Budget Summary

### 062 FLEET SERVICES FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Interfund Transactions (Admin)	\$2,728,700	\$2,448,000	\$2,572,200	\$2,565,000	2,573,400	\$2,565,000	\$2,565,000	\$2,566,200
<b>Total Revenues</b>	<b>\$2,728,700</b>	<b>\$2,448,000</b>	<b>\$2,572,200</b>	<b>\$2,565,000</b>	<b>2,573,400</b>	<b>\$2,565,000</b>	<b>\$2,565,000</b>	<b>\$2,566,200</b>
Other								
Beginning Balance	\$961,174	\$1,145,417	\$1,123,856	\$1,196,395	1,059,336	\$1,196,395	\$1,206,679	\$1,217,443
<b>Total Other</b>	<b>\$961,174</b>	<b>\$1,145,417</b>	<b>\$1,123,856</b>	<b>\$1,196,395</b>	<b>1,059,336</b>	<b>\$1,196,395</b>	<b>\$1,206,679</b>	<b>\$1,217,443</b>
<b>TOTAL</b>	<b>\$3,689,874</b>	<b>\$3,593,417</b>	<b>\$3,696,056</b>	<b>\$3,761,395</b>	<b>3,632,736</b>	<b>\$3,761,395</b>	<b>\$3,771,679</b>	<b>\$3,783,643</b>

### 062 FLEET SERVICES FUND

#### Expense Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Depts								
Personnel	\$800,303	\$891,897	\$977,316	\$991,130	964,546	\$993,186	\$992,706	\$1,002,538

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Mat, Suppls, Services	\$1,736,716	\$1,571,548	\$1,521,625	\$1,589,069	1,587,620	\$1,551,530	\$1,551,530	\$1,551,530
Capital	\$7,438	\$6,116	\$720	\$0	10,000	\$10,000	\$10,000	\$10,000
Total Depts	\$2,544,457	\$2,469,561	\$2,499,661	\$2,580,200	2,562,166	\$2,554,716	\$2,554,236	\$2,564,068
Other								
Ending Balance	\$1,145,417	\$1,123,856	\$1,196,395	\$0	1,070,570	\$1,206,679	\$1,217,443	\$1,219,575
Total Other	\$1,145,417	\$1,123,856	\$1,196,395	\$0	1,070,570	\$1,206,679	\$1,217,443	\$1,219,575
<b>TOTAL</b>	<b>\$3,689,874</b>	<b>\$3,593,417</b>	<b>\$3,696,056</b>	<b>\$2,580,200</b>	<b>3,632,736</b>	<b>\$3,761,395</b>	<b>\$3,771,679</b>	<b>\$3,783,643</b>

## 062 FLEET SERVICES FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Interfund Transactions (Admin)								
062-38110 CENTRAL GARAGE CHG	\$1,378,700	\$1,348,000	\$1,497,200	\$1,733,000	1,498,400	\$1,733,000	\$1,733,000	\$1,734,200
062-38111 FUEL SALES	\$1,350,000	\$1,100,000	\$1,075,000	\$832,000	1,075,000	\$832,000	\$832,000	\$832,000
Total Interfund Transactions (Admin)	\$2,728,700	\$2,448,000	\$2,572,200	\$2,565,000	2,573,400	\$2,565,000	\$2,565,000	\$2,566,200
Beginning Balance								
062-39990 BEGINNING BALANCE	\$961,174	\$1,145,417	\$1,123,856	\$1,196,395	1,059,336	\$1,196,395	\$1,206,679	\$1,217,443
Total Beginning Balance	\$961,174	\$1,145,417	\$1,123,856	\$1,196,395	1,059,336	\$1,196,395	\$1,206,679	\$1,217,443



Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
TOTAL	\$3,689,874	\$3,593,417	\$3,696,056	\$3,761,395	3,632,736	\$3,761,395	\$3,771,679	\$3,783,643

## 062 FLEET SERVICES FUND

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40471 FLEET SERVICES DEPT							
Personnel	\$891,897	\$977,316	\$991,130	964,546	\$993,186	\$992,706	\$1,002,538
Mat, Suppls, Services	\$1,571,548	\$1,521,625	\$1,589,069	1,587,620	\$1,551,530	\$1,551,530	\$1,551,530
Capital	\$6,116	\$720	\$0	10,000	\$10,000	\$10,000	\$10,000
Total 40471 FLEET SERVICES DEPT	\$2,469,561	\$2,499,661	\$2,580,200	2,562,166	\$2,554,716	\$2,554,236	\$2,564,068
40999 END BAL SUR(DEF)							
Ending Balance	\$1,123,856	\$1,196,395	\$0	1,070,570	\$1,206,679	\$1,217,443	\$1,219,575
Total 40999 END BAL SUR(DEF)	\$1,123,856	\$1,196,395	\$0	1,070,570	\$1,206,679	\$1,217,443	\$1,219,575
TOTAL	\$3,593,417	\$3,696,056	\$2,580,200	3,632,736	\$3,761,395	\$3,771,679	\$3,783,643

## SELF INSURANCE FUND - Budget Summary

### 064 SELF INSURANCE FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
<b>Revenues</b>								
Misc. Revenues	\$258,000	\$258,000	\$275,000	\$275,000	275,000	\$275,000	\$275,000	\$275,000
Interfund Transactions (Admin)	\$463,227	\$992,665	\$686,997	\$885,556	885,556	\$885,556	\$1,041,733	\$1,041,733
<b>Total Revenues</b>	<b>\$721,227</b>	<b>\$1,250,665</b>	<b>\$961,997</b>	<b>\$1,160,556</b>	<b>1,160,556</b>	<b>\$1,160,556</b>	<b>\$1,316,733</b>	<b>\$1,316,733</b>
<b>Other</b>								
Beginning Balance	\$1,208,215	\$607,450	\$968,274	\$793,923	183,771	\$793,923	\$307,979	\$48,212
<b>Total Other</b>	<b>\$1,208,215</b>	<b>\$607,450</b>	<b>\$968,274</b>	<b>\$793,923</b>	<b>183,771</b>	<b>\$793,923</b>	<b>\$307,979</b>	<b>\$48,212</b>
<b>TOTAL</b>	<b>\$1,929,442</b>	<b>\$1,858,115</b>	<b>\$1,930,271</b>	<b>\$1,954,479</b>	<b>1,344,327</b>	<b>\$1,954,479</b>	<b>\$1,624,712</b>	<b>\$1,364,945</b>

## 064 SELF INSURANCE FUND

### Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Mat, Suppls, Services	\$1,321,992	\$889,841	\$1,136,348	\$781,144	1,296,500	\$1,646,500	\$1,576,500	\$1,296,500
Total Depts	\$1,321,992	\$889,841	\$1,136,348	\$781,144	1,296,500	\$1,646,500	\$1,576,500	\$1,296,500
Other								
Ending Balance	\$607,450	\$968,274	\$793,923	\$0	47,827	\$307,979	\$48,212	\$68,445
Total Other	\$607,450	\$968,274	\$793,923	\$0	47,827	\$307,979	\$48,212	\$68,445
<b>TOTAL</b>	<b>\$1,929,442</b>	<b>\$1,858,115</b>	<b>\$1,930,271</b>	<b>\$781,144</b>	<b>1,344,327</b>	<b>\$1,954,479</b>	<b>\$1,624,712</b>	<b>\$1,364,945</b>

## 064 SELF INSURANCE FUND

### Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Misc. Revenues								
064-36991 FEE FOR WORKER'S COMP SELF-INS	\$258,000	\$258,000	\$275,000	\$275,000	275,000	\$275,000	\$275,000	\$275,000
Total Misc. Revenues	\$258,000	\$258,000	\$275,000	\$275,000	275,000	\$275,000	\$275,000	\$275,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Interfund Transactions (Admin)								
064-38141 INS - GENERAL FUND	\$248,674	\$779,567	\$444,676	\$600,000	600,000	\$600,000	\$600,000	\$600,000
064-38142 INS - GOLF	\$6,286	\$3,352	\$5,405	\$5,745	5,745	\$5,745	\$15,865	\$15,865
064-38143 INS - WATER FUND	\$58,358	\$93,685	\$92,816	\$104,977	104,977	\$104,977	\$138,524	\$138,524
064-38144 INS - TRANSPORTATION	\$149,909	\$116,061	\$144,100	\$174,834	174,834	\$174,834	\$287,344	\$287,344
Total Interfund Transactions (Admin)	\$463,227	\$992,665	\$686,997	\$885,556	885,556	\$885,556	\$1,041,733	\$1,041,733
Beginning Balance								
064-39990 BEGINNING BALANCE	\$1,208,215	\$607,450	\$968,274	\$793,923	183,771	\$793,923	\$307,979	\$48,212
Total Beginning Balance	\$1,208,215	\$607,450	\$968,274	\$793,923	183,771	\$793,923	\$307,979	\$48,212
TOTAL	\$1,929,442	\$1,858,115	\$1,930,271	\$1,954,479	1,344,327	\$1,954,479	\$1,624,712	\$1,364,945

## 064 SELF INSURANCE FUND

### Expenditures by Department & Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40132 SELF INS & SEC BOND							
Mat, Suppls, Services	\$705,302	\$998,989	\$699,688	1,021,500	\$1,371,500	\$1,021,500	\$1,021,500
Total 40132 SELF INS & SEC BOND	\$705,302	\$998,989	\$699,688	1,021,500	\$1,371,500	\$1,021,500	\$1,021,500
40139 WORKERS COMP							

	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Mat, Suppls, Services	\$184,539	\$137,359	\$81,455	275,000	\$275,000	\$275,000	\$275,000
Total 40139 WORKERS COMP	\$184,539	\$137,359	\$81,455	275,000	\$275,000	\$275,000	\$275,000
40141 DENTAL SELF FUNDING							
Mat, Suppls, Services	\$0	\$0	\$0	0	\$0	\$280,000	\$0
Total 40141 DENTAL SELF FUNDING	\$0	\$0	\$0	0	\$0	\$280,000	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$968,274	\$793,923	\$0	47,827	\$307,979	\$48,212	\$68,445
Total 40999 END BAL SUR(DEF)	\$968,274	\$793,923	\$0	47,827	\$307,979	\$48,212	\$68,445
TOTAL	\$1,858,115	\$1,930,271	\$781,144	1,344,327	\$1,954,479	\$1,624,712	\$1,364,945

## SALES TAX REV BOND - DEBT SVS FUND - Budget Summary

### 070 SALES TAX REV BOND - DEBT SVS FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Misc. Revenues	\$4,669	\$33,338	\$26,965	\$195,670	0	\$0	\$0	\$0
Interfund Transactions (Admin)	\$168,616	\$164,089	\$160,058	\$159,826	159,826	\$159,826	\$161,703	\$162,477
Interfund Transactions (CIP/Debt)	\$1,428,429	\$2,425,473	\$2,091,955	\$4,867,531	2,097,787	\$4,867,531	\$4,858,763	\$4,861,089
Bond Proceeds	\$24,992,543	\$0	\$0	\$35,227,871	0	\$35,227,871	\$0	\$0
<b>Total Revenues</b>	<b>\$26,594,256</b>	<b>\$2,622,900</b>	<b>\$2,278,978</b>	<b>\$40,450,898</b>	<b>2,257,613</b>	<b>\$40,255,228</b>	<b>\$5,020,466</b>	<b>\$5,023,566</b>
Other								
Beginning Balance	\$1,165,265	\$6,527,765	\$2,843,028	\$2,403,929	2,371,332	\$2,403,929	\$7,191,000	\$7,177,001
<b>Total Other</b>	<b>\$1,165,265</b>	<b>\$6,527,765</b>	<b>\$2,843,028</b>	<b>\$2,403,929</b>	<b>2,371,332</b>	<b>\$2,403,929</b>	<b>\$7,191,000</b>	<b>\$7,177,001</b>
<b>TOTAL</b>	<b>\$27,759,521</b>	<b>\$9,150,665</b>	<b>\$5,122,006</b>	<b>\$42,854,827</b>	<b>4,628,945</b>	<b>\$42,659,157</b>	<b>\$12,211,466</b>	<b>\$12,200,567</b>

**070 SALES TAX REV BOND - DEBT SVS FUND**

**Expense Summary**

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Debt Service	\$9,162,385	\$2,592,290	\$2,255,381	\$5,254,634	2,266,613	\$5,264,909	\$5,034,465	\$5,037,565
Total Depts	\$9,162,385	\$2,592,290	\$2,255,381	\$5,254,634	2,266,613	\$5,264,909	\$5,034,465	\$5,037,565
Other								
Interfund Transfer	\$12,069,371	\$3,715,347	\$462,696	\$30,203,248	0	\$30,203,248	\$0	\$0
Ending Balance	\$6,527,765	\$2,843,028	\$2,403,929	\$0	2,362,332	\$7,191,000	\$7,177,001	\$7,163,002
Total Other	\$18,597,136	\$6,558,375	\$2,866,625	\$30,203,248	2,362,332	\$37,394,248	\$7,177,001	\$7,163,002
<b>TOTAL</b>	<b>\$27,759,521</b>	<b>\$9,150,665</b>	<b>\$5,122,006</b>	<b>\$35,457,882</b>	<b>4,628,945</b>	<b>\$42,659,157</b>	<b>\$12,211,466</b>	<b>\$12,200,567</b>

**070 SALES TAX REV BOND - DEBT SVS FUND**

**Revenue by Type**

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Misc. Revenues								
070-36112 INT EARN SPEC ACCTS	\$4,669	\$33,338	\$26,965	\$195,670	0	\$0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total Misc. Revenues	\$4,669	\$33,338	\$26,965	\$195,670	0	\$0	\$0	\$0
Interfund Transactions (Admin)								
070-38131 CITY CONT. GENERAL	\$168,616	\$164,089	\$160,058	\$159,826	159,826	\$159,826	\$161,703	\$162,477
Total Interfund Transactions (Admin)	\$168,616	\$164,089	\$160,058	\$159,826	159,826	\$159,826	\$161,703	\$162,477
Interfund Transactions (CIP/Debt)								
070-38231 TRANSFER FROM CIP	\$251,079	\$1,297,588	\$1,285,867	\$3,352,716	1,288,297	\$3,352,716	\$3,345,387	\$3,349,368
070-38234 TRANSFER IN FROM MAIN ST. RDA	\$850,412	\$803,885	\$806,088	\$809,490	809,490	\$809,490	\$805,161	\$805,006
070-38236 TRANSFER FROM LPA RDA-FUND 33	\$326,938	\$324,000	\$0	\$705,325	0	\$705,325	\$708,215	\$706,715
Total Interfund Transactions (CIP/Debt)	\$1,428,429	\$2,425,473	\$2,091,955	\$4,867,531	2,097,787	\$4,867,531	\$4,858,763	\$4,861,089
Bond Proceeds								
070-39219 REFUNDING BONDS ISSUED	\$6,725,000	\$0	\$0	\$0	0	\$0	\$0	\$0
070-39220 BOND PROCEEDS	\$16,975,000	\$0	\$0	\$31,940,000	0	\$31,940,000	\$0	\$0
070-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$1,292,543	\$0	\$0	\$3,287,871	0	\$3,287,871	\$0	\$0
Total Bond Proceeds	\$24,992,543	\$0	\$0	\$35,227,871	0	\$35,227,871	\$0	\$0
Beginning Balance								
070-39990 BEGINNING BALANCE	\$1,165,265	\$6,527,765	\$2,843,028	\$2,403,929	2,371,332	\$2,403,929	\$7,191,000	\$7,177,001
Total Beginning Balance	\$1,165,265	\$6,527,765	\$2,843,028	\$2,403,929	2,371,332	\$2,403,929	\$7,191,000	\$7,177,001
<b>TOTAL</b>	<b>\$27,759,521</b>	<b>\$9,150,665</b>	<b>\$5,122,006</b>	<b>\$42,854,827</b>	<b>4,628,945</b>	<b>\$42,659,157</b>	<b>\$12,211,466</b>	<b>\$12,200,567</b>



**070 SALES TAX REV BOND - DEBT SVS FUND**

**Expenditures by Department & Type**

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>40730 2017 SALES TAX REV BONDS</b>							
Debt Service	\$0	\$0	\$2,993,546	0	\$2,998,296	\$2,773,852	\$2,774,352
Interfund Transfer	\$0	\$0	\$29,637,246	0	\$29,637,246	\$0	\$0
<b>Total 40730 2017 SALES TAX REV BONDS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$32,630,792</b>	<b>0</b>	<b>\$32,635,542</b>	<b>\$2,773,852</b>	<b>\$2,774,352</b>
<b>40792 2010 SALES TAX REVENUE &amp; REFUNDING BONDS</b>							
Debt Service	\$324,265	\$0	\$0	0	\$0	\$0	\$0
<b>Total 40792 2010 SALES TAX REVENUE &amp; REFUNDING BONDS</b>	<b>\$324,265</b>	<b>\$0</b>	<b>\$0</b>	<b>0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40795 2014A SALES TAX REV &amp; REF BONDS</b>							
Debt Service	\$1,088,965	\$1,087,431	\$1,091,000	1,092,700	\$1,092,700	\$1,089,700	\$1,090,300
<b>Total 40795 2014A SALES TAX REV &amp; REF BONDS</b>	<b>\$1,088,965</b>	<b>\$1,087,431</b>	<b>\$1,091,000</b>	<b>1,092,700</b>	<b>\$1,092,700</b>	<b>\$1,089,700</b>	<b>\$1,090,300</b>
<b>40796 2014B SALES TAX REV BONDS</b>							
Debt Service	\$166,228	\$166,244	\$166,213	167,913	\$167,913	\$167,913	\$167,913
<b>Total 40796 2014B SALES TAX REV BONDS</b>	<b>\$166,228</b>	<b>\$166,244</b>	<b>\$166,213</b>	<b>167,913</b>	<b>\$167,913</b>	<b>\$167,913</b>	<b>\$167,913</b>
<b>40798 2015 SALES TAX REV BONDS</b>							
Debt Service	\$1,012,832	\$1,001,706	\$1,003,875	1,006,000	\$1,006,000	\$1,003,000	\$1,005,000
Interfund Transfer	\$3,715,347	\$462,696	\$566,002	0	\$566,002	\$0	\$0
<b>Total 40798 2015 SALES TAX REV BONDS</b>	<b>\$4,728,179</b>	<b>\$1,464,402</b>	<b>\$1,569,877</b>	<b>1,006,000</b>	<b>\$1,572,002</b>	<b>\$1,003,000</b>	<b>\$1,005,000</b>

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
40999 END BAL SUR(DEF)							
Ending Balance	\$2,843,028	\$2,403,929	\$0	2,362,332	\$7,191,000	\$7,177,001	\$7,163,002
Total 40999 END BAL SUR(DEF)	\$2,843,028	\$2,403,929	\$0	2,362,332	\$7,191,000	\$7,177,001	\$7,163,002
TOTAL	\$9,150,665	\$5,122,006	\$35,457,882	4,628,945	\$42,659,157	\$12,211,466	\$12,200,567

## DEBT SERVICE FUND - Budget Summary

### 071 DEBT SERVICE FUND

#### Revenue Summary

	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	YTD FY 2018	Original FY 2018	Adjusted FY 2018	Budget FY 2019	Budget FY 2020
Revenues								
Property Taxes	\$5,321,592	\$3,723,453	\$4,220,158	\$6,432,184	6,432,184	\$6,432,184	\$6,036,374	\$5,302,214
Misc. Revenues	\$65,958	\$62,849	\$58,998	\$55,495	57,657	\$57,657	\$52,197	\$45,967
Bond Proceeds	\$3,539,845	\$0	\$27,863,698	\$0	0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$8,927,395</b>	<b>\$3,786,302</b>	<b>\$32,142,855</b>	<b>\$6,487,679</b>	<b>6,489,841</b>	<b>\$6,489,841</b>	<b>\$6,088,571</b>	<b>\$5,348,181</b>
Other								
Beginning Balance	\$432,580	\$1,003,018	\$574,778	\$643,716	627,961	\$643,716	\$694,322	\$739,258
<b>Total Other</b>	<b>\$432,580</b>	<b>\$1,003,018</b>	<b>\$574,778</b>	<b>\$643,716</b>	<b>627,961</b>	<b>\$643,716</b>	<b>\$694,322</b>	<b>\$739,258</b>
<b>TOTAL</b>	<b>\$9,359,975</b>	<b>\$4,789,320</b>	<b>\$32,717,633</b>	<b>\$7,131,395</b>	<b>7,117,802</b>	<b>\$7,133,557</b>	<b>\$6,782,893</b>	<b>\$6,087,439</b>

## 071 DEBT SERVICE FUND

## Expense Summary

	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Depts								
Debt Service	\$8,356,956	\$4,214,543	\$4,365,584	\$6,419,934	6,439,235	\$6,439,235	\$6,043,635	\$5,307,335
Total Depts	\$8,356,956	\$4,214,543	\$4,365,584	\$6,419,934	6,439,235	\$6,439,235	\$6,043,635	\$5,307,335
Other								
Interfund Transfer	\$0	\$0	\$27,708,333	\$0	0	\$0	\$0	\$0
Ending Balance	\$1,003,018	\$574,778	\$643,716	\$0	678,567	\$694,322	\$739,258	\$780,104
Total Other	\$1,003,018	\$574,778	\$28,352,049	\$0	678,567	\$694,322	\$739,258	\$780,104
<b>TOTAL</b>	<b>\$9,359,974</b>	<b>\$4,789,321</b>	<b>\$32,717,633</b>	<b>\$6,419,934</b>	<b>7,117,802</b>	<b>\$7,133,557</b>	<b>\$6,782,893</b>	<b>\$6,087,439</b>

## 071 DEBT SERVICE FUND

## Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Property Taxes								
071-31112 PROP TAX DEBT SERV	\$5,309,592	\$3,711,453	\$4,208,158	\$6,420,184	6,420,184	\$6,420,184	\$6,024,374	\$5,290,214

Revenue By Type	Actuals	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2015	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	12,000	\$12,000	\$12,000	\$12,000
Total Property Taxes	\$5,321,592	\$3,723,453	\$4,220,158	\$6,432,184	6,432,184	\$6,432,184	\$6,036,374	\$5,302,214
Misc. Revenues								
071-36112 INT EARN SPEC ACCTS	\$253	\$421	\$645	\$1,729	0	\$0	\$0	\$0
071-36915 BUILD AMERICA BOND SUBSIDY	\$65,705	\$62,428	\$58,354	\$53,765	57,657	\$57,657	\$52,197	\$45,967
Total Misc. Revenues	\$65,958	\$62,849	\$58,998	\$55,495	57,657	\$57,657	\$52,197	\$45,967
Bond Proceeds								
071-39219 REFUNDING BONDS ISSUED	\$3,385,000	\$0	\$0	\$0	0	\$0	\$0	\$0
071-39220 BOND PROCEEDS	\$0	\$0	\$25,000,000	\$0	0	\$0	\$0	\$0
071-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$154,845	\$0	\$2,863,698	\$0	0	\$0	\$0	\$0
Total Bond Proceeds	\$3,539,845	\$0	\$27,863,698	\$0	0	\$0	\$0	\$0
Beginning Balance								
071-39990 BEGINNING BALANCE	\$432,580	\$1,003,018	\$574,778	\$643,716	627,961	\$643,716	\$694,322	\$739,258
Total Beginning Balance	\$432,580	\$1,003,018	\$574,778	\$643,716	627,961	\$643,716	\$694,322	\$739,258
TOTAL	\$9,359,975	\$4,789,320	\$32,717,633	\$7,131,395	7,117,802	\$7,133,557	\$6,782,893	\$6,087,439

## 071 DEBT SERVICE FUND

## Expenditures by Department &amp; Type

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
<b>40779 GO BONDS-2008 SERIES</b>							
Debt Service	\$900,765	\$895,781	\$894,950	898,000	\$898,000	\$896,000	\$898,000
<b>Total 40779 GO BONDS-2008 SERIES</b>	<b>\$900,765</b>	<b>\$895,781</b>	<b>\$894,950</b>	<b>898,000</b>	<b>\$898,000</b>	<b>\$896,000</b>	<b>\$898,000</b>
<b>40780 GO BONDS-2009 SERIES</b>							
Debt Service	\$1,023,325	\$1,025,841	\$1,022,060	1,026,000	\$1,026,000	\$1,026,000	\$1,029,000
<b>Total 40780 GO BONDS-2009 SERIES</b>	<b>\$1,023,325</b>	<b>\$1,025,841</b>	<b>\$1,022,060</b>	<b>1,026,000</b>	<b>\$1,026,000</b>	<b>\$1,026,000</b>	<b>\$1,029,000</b>
<b>40788 GO BONDS-2010B SERIES</b>							
Debt Service	\$562,145	\$559,766	\$555,485	557,735	\$557,735	\$552,135	\$544,335
<b>Total 40788 GO BONDS-2010B SERIES</b>	<b>\$562,145</b>	<b>\$559,766</b>	<b>\$555,485</b>	<b>557,735</b>	<b>\$557,735</b>	<b>\$552,135</b>	<b>\$544,335</b>
<b>40793 GO BONDS-2013A SERIES</b>							
Debt Service	\$579,378	\$581,094	\$577,563	579,000	\$579,000	\$581,000	\$587,000
<b>Total 40793 GO BONDS-2013A SERIES</b>	<b>\$579,378</b>	<b>\$581,094</b>	<b>\$577,563</b>	<b>579,000</b>	<b>\$579,000</b>	<b>\$581,000</b>	<b>\$587,000</b>
<b>40794 GO BONDS-2013B SERIES</b>							
Debt Service	\$408,765	\$406,081	\$408,250	409,000	\$409,000	\$0	\$0
<b>Total 40794 GO BONDS-2013B SERIES</b>	<b>\$408,765</b>	<b>\$406,081</b>	<b>\$408,250</b>	<b>409,000</b>	<b>\$409,000</b>	<b>\$0</b>	<b>\$0</b>
<b>40797 2014 GO REFUNDING BONDS</b>							
Debt Service	\$740,165	\$741,781	\$738,050	740,500	\$740,500	\$742,500	\$0

	Actuals	Actuals	YTD	Original	Adjusted	Budget	Budget
	FY 2016	FY 2017	FY 2018	FY 2018	FY 2018	FY 2019	FY 2020
Total 40797 2014 GO REFUNDING BONDS	\$740,165	\$741,781	\$738,050	740,500	\$740,500	\$742,500	\$0
40799 2017 GO BONDS OPEN SPACE							
Debt Service	\$0	\$155,239	\$2,223,576	2,229,000	\$2,229,000	\$2,246,000	\$2,249,000
Interfund Transfer	\$0	\$27,708,333	\$0	0	\$0	\$0	\$0
Total 40799 2017 GO BONDS OPEN SPACE	\$0	\$27,863,572	\$2,223,576	2,229,000	\$2,229,000	\$2,246,000	\$2,249,000
40999 END BAL SUR(DEF)							
Ending Balance	\$574,778	\$643,716	\$0	678,567	\$694,322	\$739,258	\$780,104
Total 40999 END BAL SUR(DEF)	\$574,778	\$643,716	\$0	678,567	\$694,322	\$739,258	\$780,104
TOTAL	\$4,789,321	\$32,717,633	\$6,419,934	7,117,802	\$7,133,557	\$6,782,893	\$6,087,439



**Citizens**

Mayor & City Council

City Manager &  
City Attorney Team

City  
Attorney

Library &  
Recreation  
Team

City Manager  
& Assistant City  
Manager

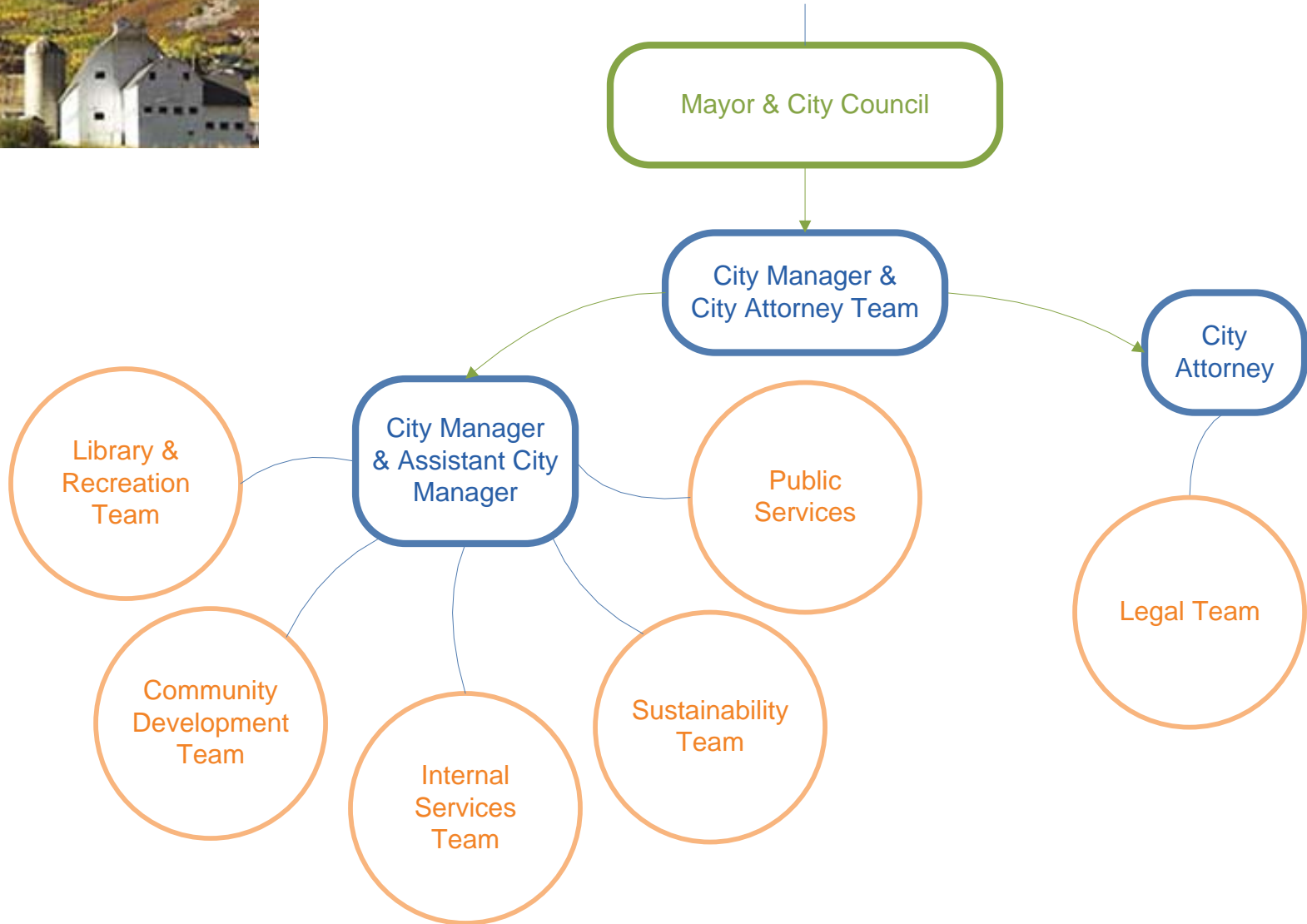
Public  
Services

Community  
Development  
Team

Internal  
Services  
Team

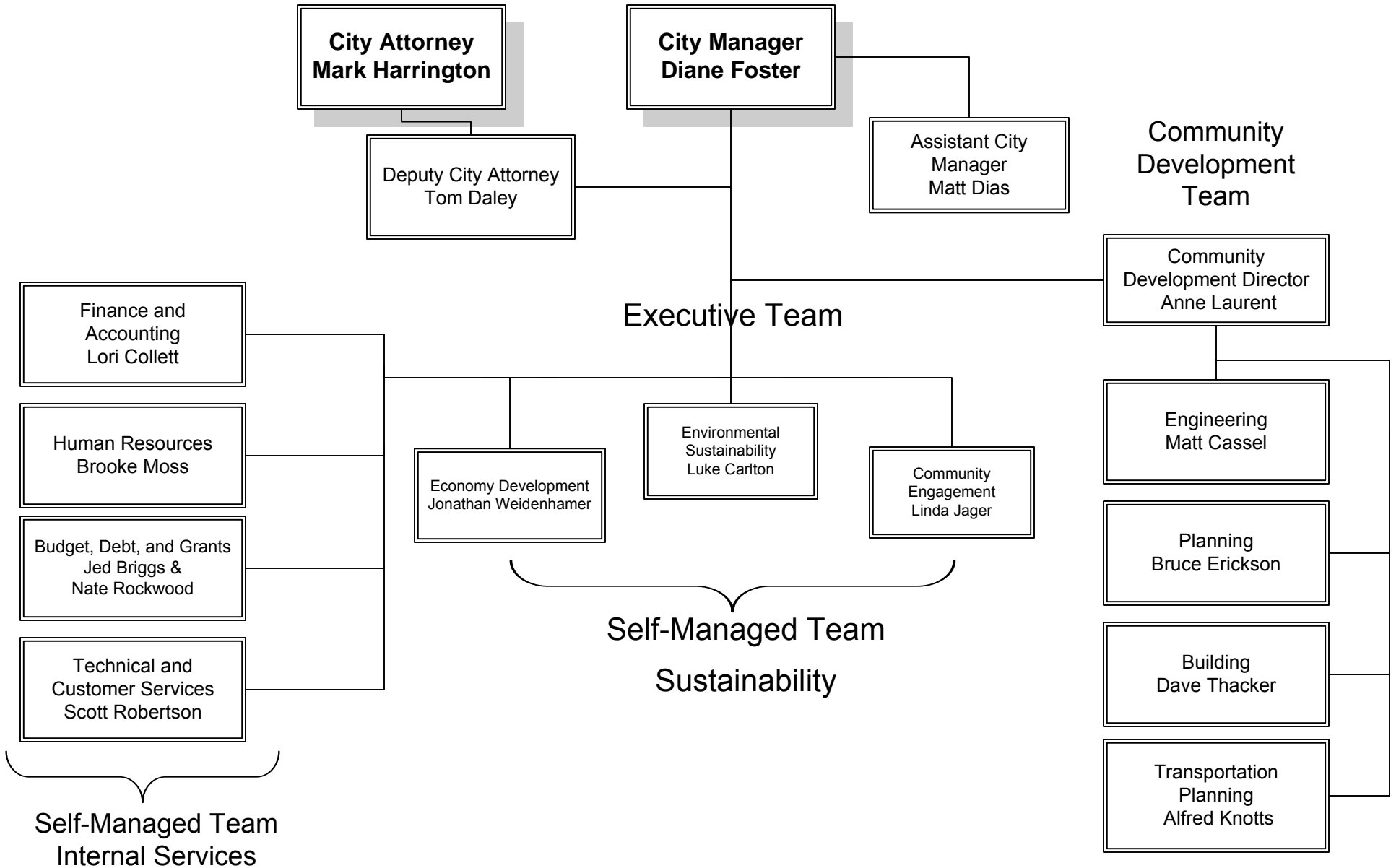
Sustainability  
Team

Legal Team



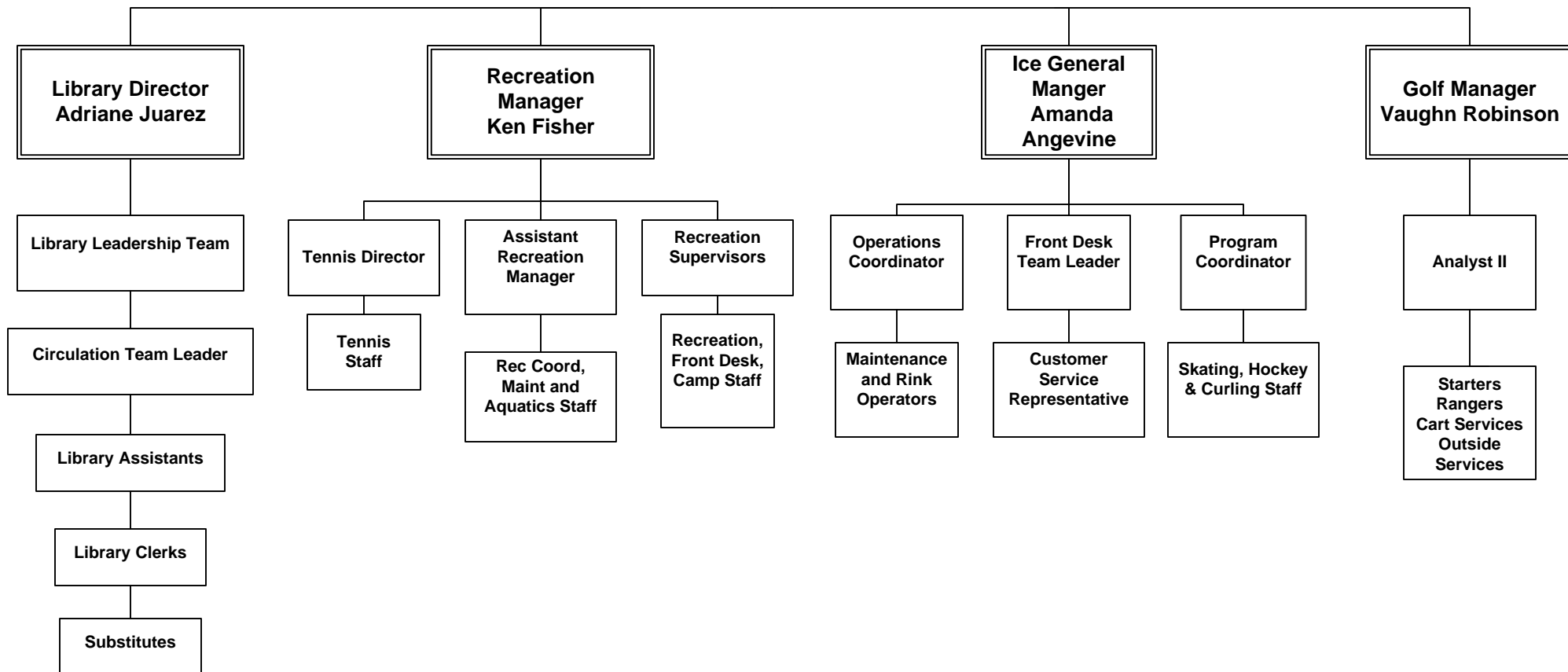


# Executive Function

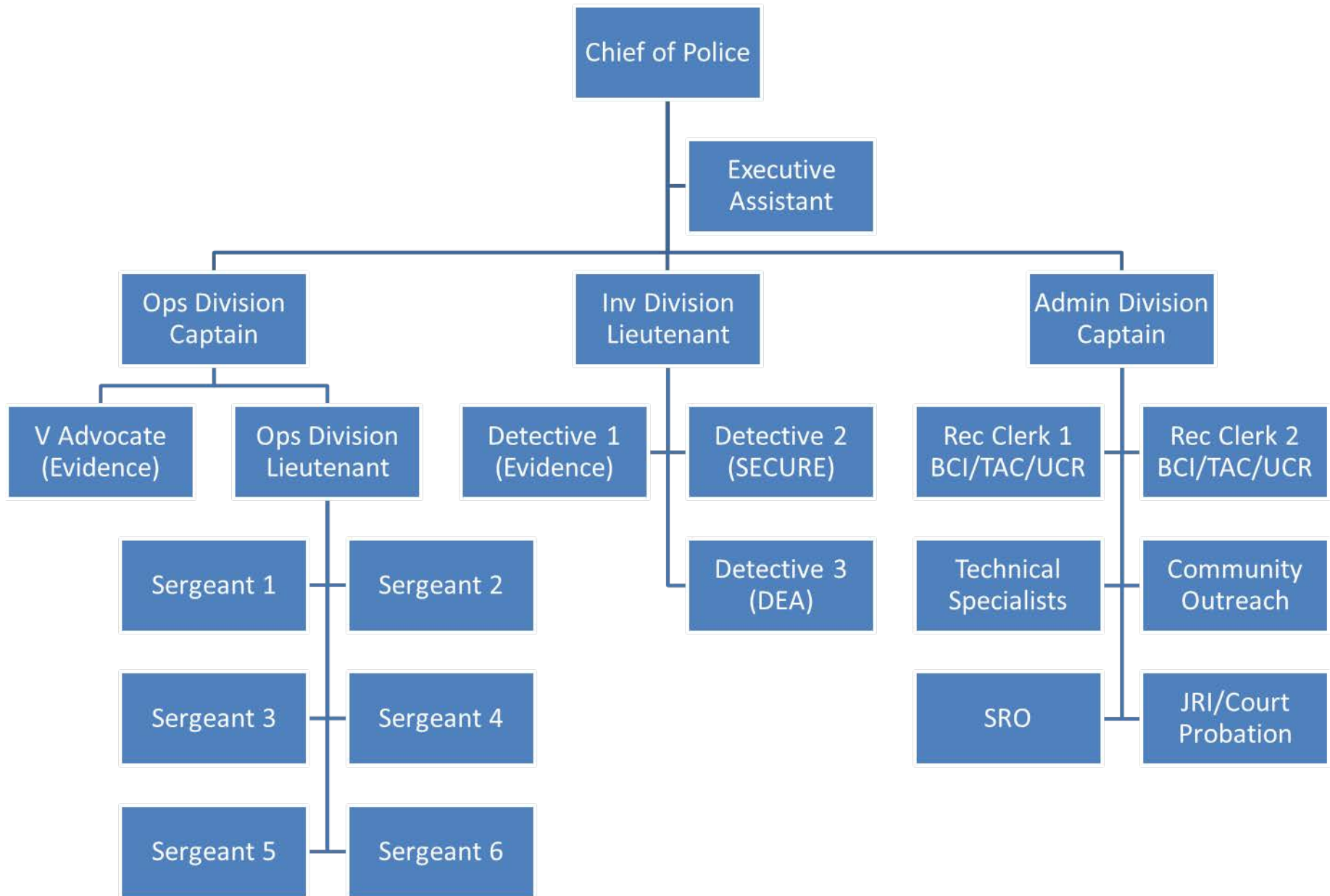


# Library & Recreation

## Self-managed Team

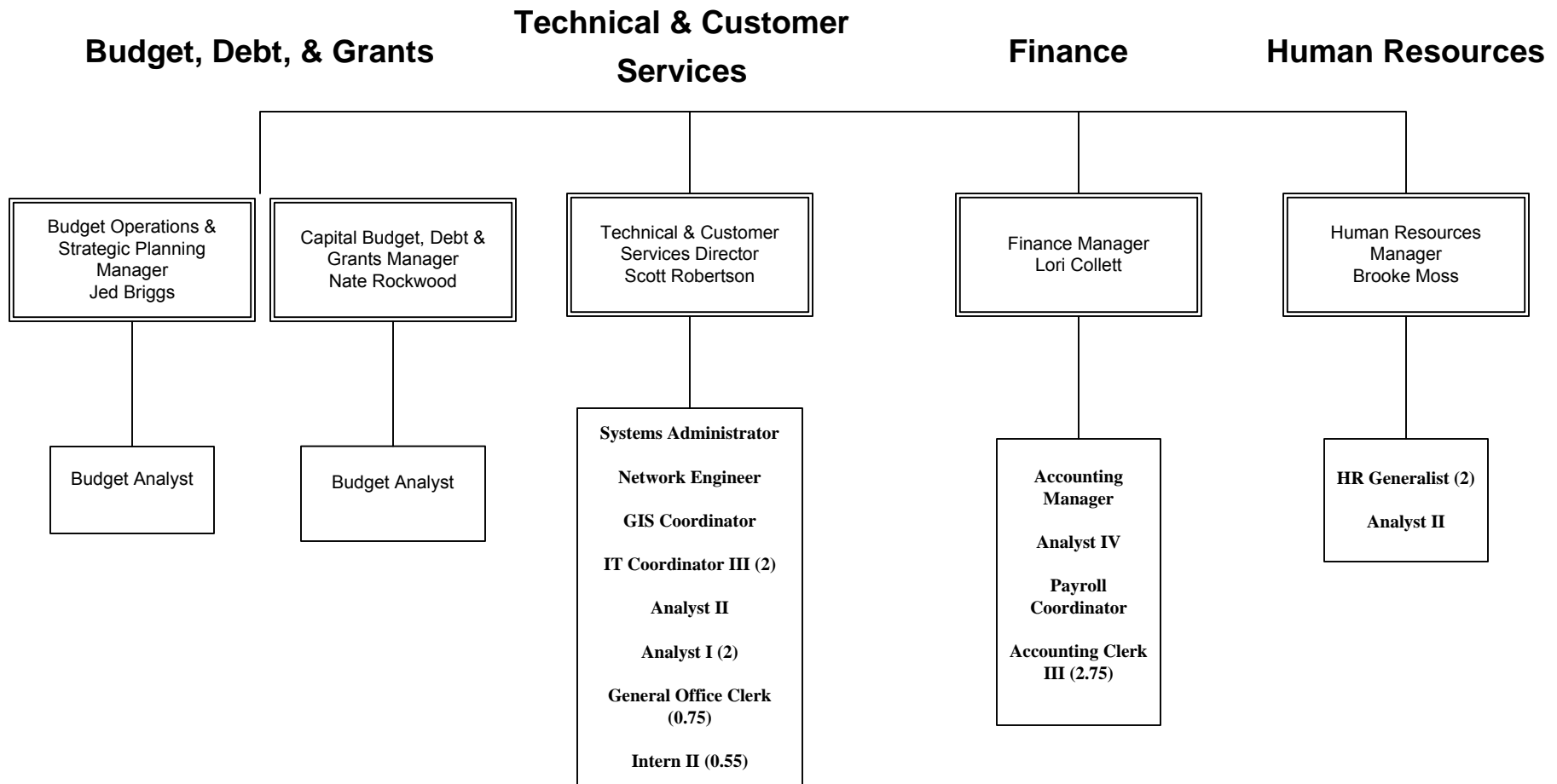


# Public Safety



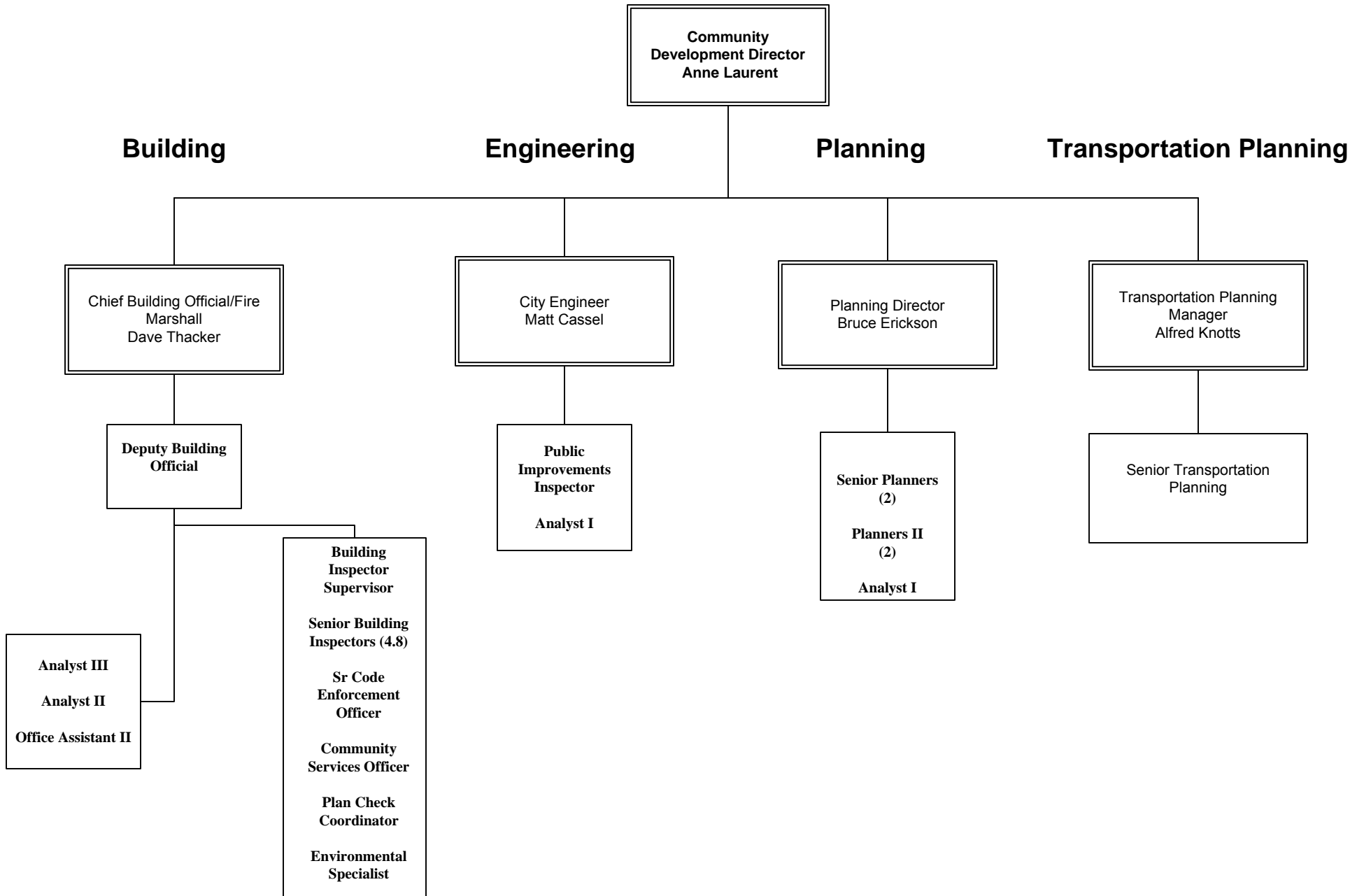
# Executive Function

## Self-managed Team



# Executive Function

## Community Development Team

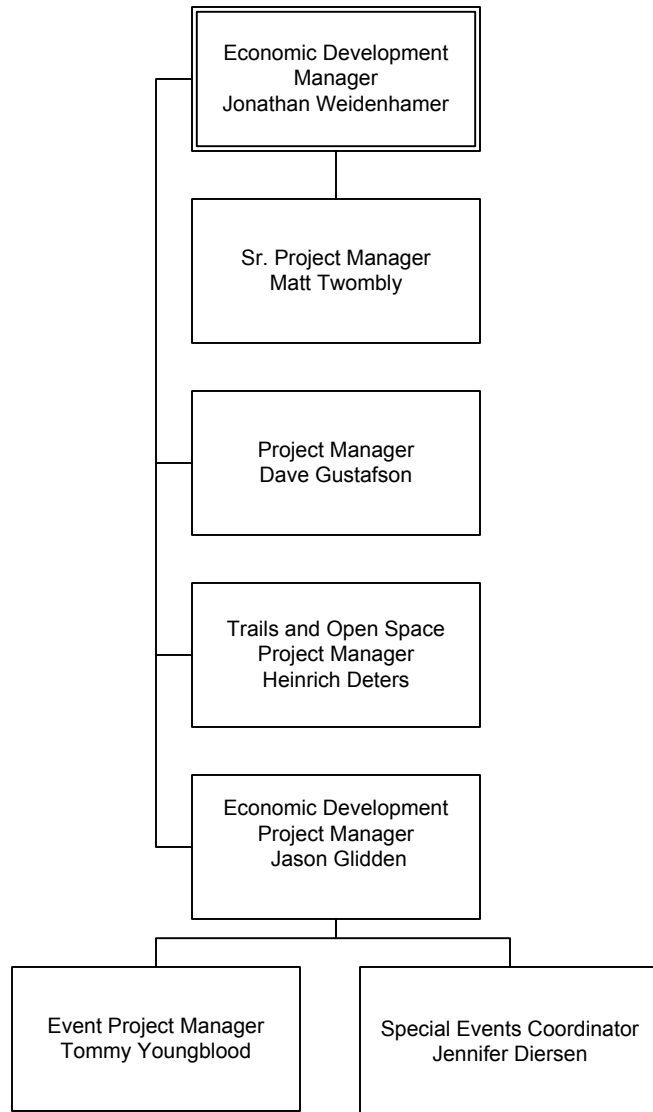


# Executive Function

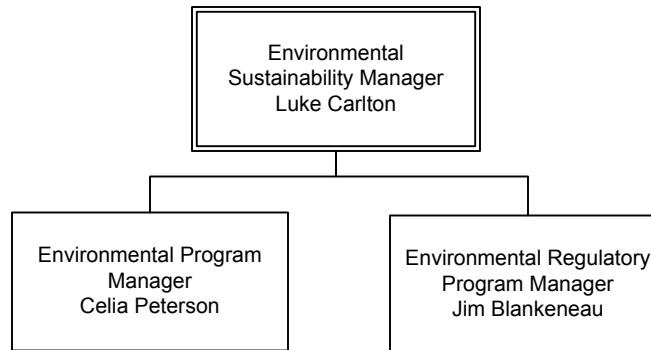
## Self-managed Team

### Sustainability

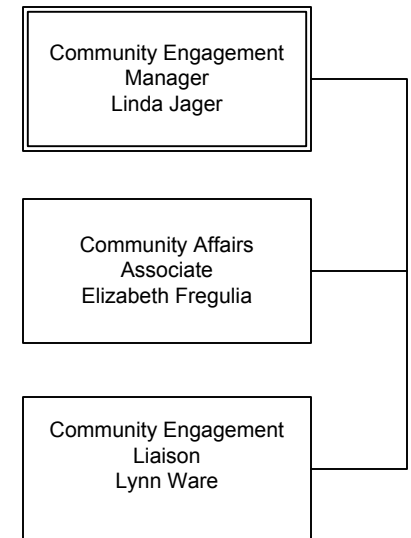
#### Economy Development



#### Environmental Sustainability



#### Community Engagement

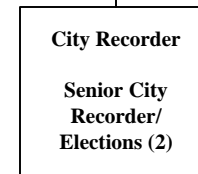
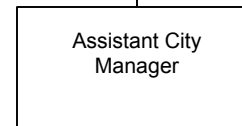
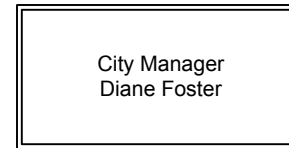
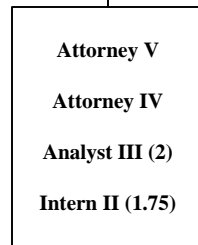
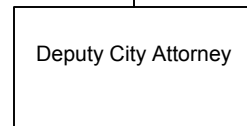
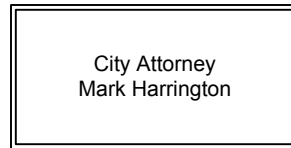


# Executive Function

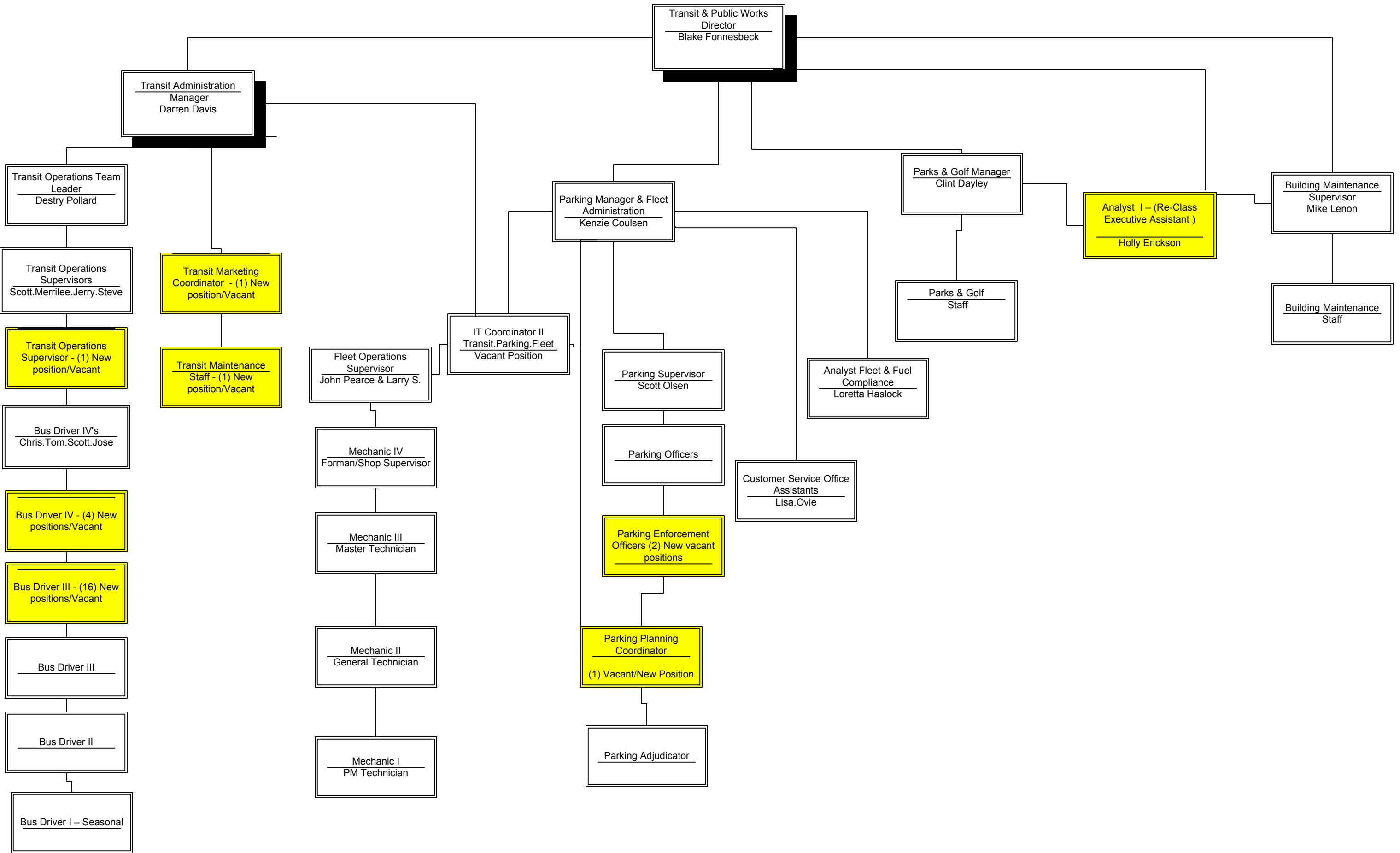
Self-managed Team

## Legal Department

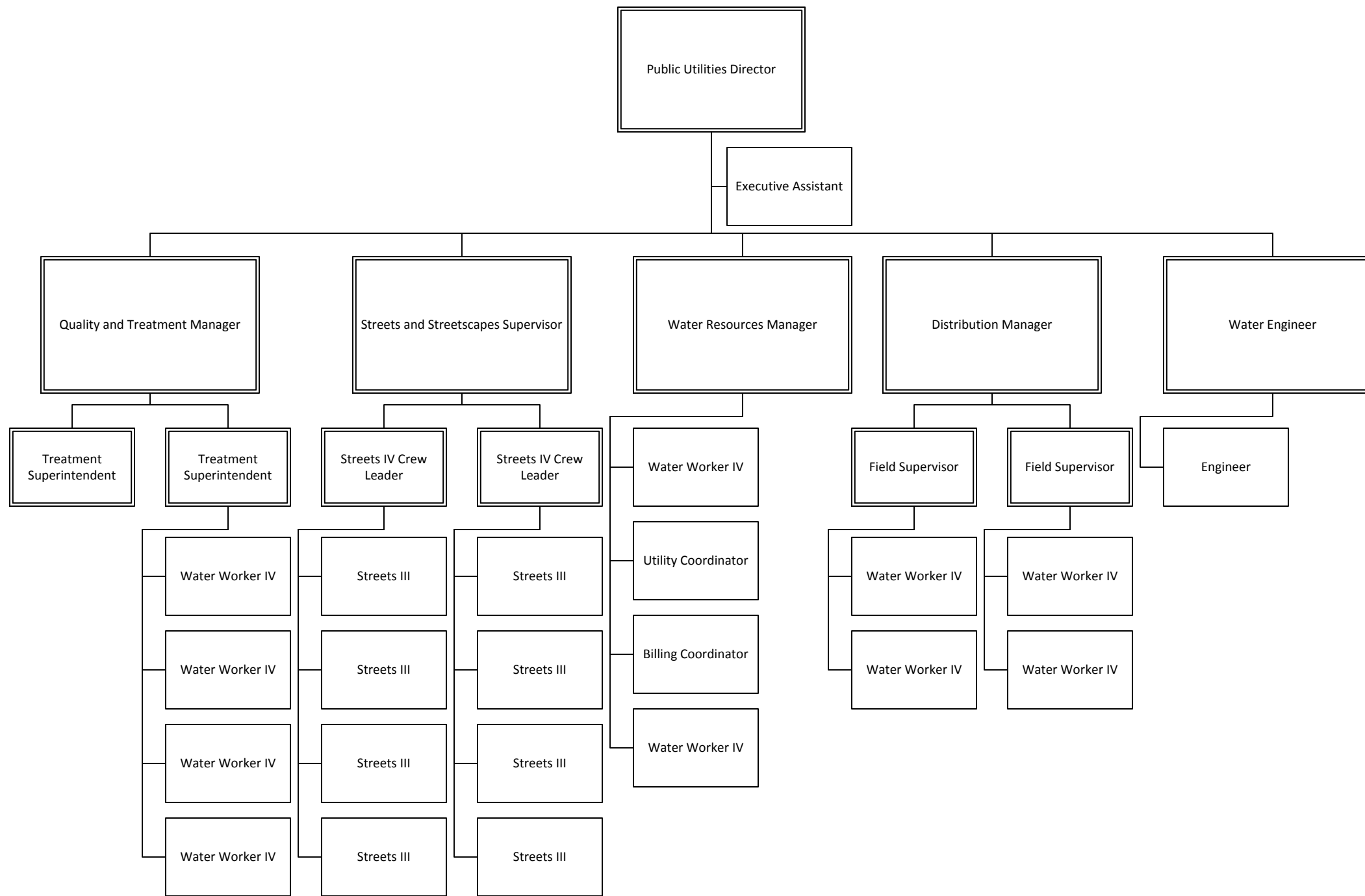
## City Manager Dept



TRANSIT, PARKING & PUBLIC WORKS ( FLEET,PARKS,GOLF,BUILDING)









**Budget Groups**

**Funds**

**Departments**

**Executive**

**General Fund**

Quinns  
Recreations  
Complex

**Executive**

40095—Ice Facility  
40096—Fields

**Library & Recreation**

**General Fund**

Golf Course  
Fund

**Lib & Rec**

40092—City Recreation  
40093—Tennis  
40551—Library

**Public Safety**

**General Fund**

**Public Works**

40091—Building Maintenance  
40412—Parks and Cemetery  
40421—Street Maintenance  
40423—Street Lights & Signs  
40424—Swede Alley Prkng Struct

**Public Works**

**General Fund**

**Water Fund**

**Storm Water Fund**

Golf Course  
Fund

**Transportation  
& Parking  
Fund**

**Fleet Service  
Fund**

**Public Works**

40481—Transportation Operation

**Debt Service**

**Water Fund**

**Sales Tax Rev  
Bonds Debt  
Svc Fund**

**Debt Service**

RDA Lower Pk Ave  
Debt Service Fund

**Non-Departmental**

40116—Venture Fund  
42170—Destination Tourism  
42170—Special Meetings

**Non-Dept**

**General Fund**

RDA Lower Mn St Fund  
Self Insurance Fund

**General Fund**

**Special  
Service  
Contracts**

# Fund-Department Matrix

Relationship between funds and departments through budget groups

Vol. II Page 642

**Executive**  
 40352—Building Dept  
 40034—Budget, Debt & Grants  
 40011—City Council  
 40021—City Manager  
 40311—Community Develop Admin  
 40313—Engineering  
 40072—Finance  
 40062—Human Recourses  
 40023—Elections  
 40031—Legal  
 40082—IT & Customer Service  
 40342—Planning  
 40100—Community Affairs  
 40101—Economy  
 40102—Environmental & Sustain.

**Lib & Rec**  
 40571—Golf Pro Shop

**Public Safety**  
 40221—Police  
 40222—Drug Education  
 40223—State Liquor Enforcement  
 40231—Communication Center

**Public Works Operations**

**Public Works**  
 40455—Storm Water Ops

**Public Works**  
 40564—Golf Maintenance

**Public Works**  
 40471—Fleet Services Dept

**Non-Departmental**  
 40132—Self Insurance & Security Bond

**Fund Legend**

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 033 - Redevelopment Agency Lower Park
- 034 - Redevelopment Agency Main St.
- 051 - Water Fund
- 052 - Storm Water Fund
- 055 - Golf Fund
- 057 - Transportation Fund
- 062 - Fleet Services Fund
- 064 - Self-Insurance Fund
- 070 - Sales Tax Rev Bonds Debt Service Fund
- 071 - Debt Service Fund

**Other Funds**

- 021 - Police Special Revenue Fund
- 022 - Criminal Forfeiture Restricted Account
- 023 - Lower Park Ave. RDA Special Revenue
- 024 - Main St. RDA Special Revenue Fund
- 031 - Capital Projects Fund
- 035 - Municipal Building Authority Fund
- 038 - Equipment Replacement Fund

RDA = Redevelopment Agency  
 DSF = Debt Service Fund  
 MBA = Municipal Building Authority

**2006 Adj / 06Adj** - The adjusted FY 2006 budget.

**2006 Org / 06Org** - The adopted original FY 2006 budget.

**Accrual** - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

**ADA** - Americans with Disabilities Act.

**Appropriation** - Resources that are set apart by official action for a particular use or purpose.

**Appropriated Budget** - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

**ASD** - Administrative Services Department.

**Assessed value** - The value to which the property tax rate is applied in order to determine the tax liability of the property.

**BA** - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

**Beg. Balance** - Beginning Balance.

**Bonded Debt** - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

**Bonded Delinquency** - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

**BORC** - Budget Option Review Committee.

**Budget officer** - City Manager.

**Budgetary Control** - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

**Capital investment** - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

**Capital / Capital Outlay** - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

**CCLC** - City Council Liaison Committee.

**CD** - Community Development Department.

**Centrally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

**Charg. For Serv.** - Charges For Services.

**CIP** - Capital Improvement Project(s)/Program.

**Collection %** - The rate of collection of property taxes in a given year and on a five year average.

**Contingencies / Contingency / Cont.** - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

**Cost allocation plan** - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

**Cost Recovery** - The extent that fees are used to recover associated costs of a function.

**Cost-effectiveness** - A cost benefit type of evaluation of an activity.

**CTAC** - Citizens Technical Advisory Committee.

**Current level** - A basic level of service equal to the current (FY2000-01) level of service.

**D.A.R.E.** - Drug Abuse Resistance Education program.

**Debt** - Accumulated amount owed by the City in the future.

**Debt Service** - The annual payments (principal & interest) made by the city against it's outstanding Debt.

**Direct debt** - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

**Direct costs** - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

**Disadvantaged Business Enterprise (DBE)** - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

**Emergency personnel** - Police officers and water workers.

**ESC** - Employee Steering Committee.

**ESL** - English as a second language.

**Essential services** - Services that must be provided by the City.

**Excise Tax Revenue Bonds** - Debt secured only by a specific tax (Class "C" Road Funds).

**Expenditures** - Payments for goods or services that decrease the net financial resources available for future purchases.

**Fair market value** - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

**Fiduciary Funds** - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

**FTA** - Federal Transit Administration.

**FTE** - Full-time equivalent, which is 2,080 hours per year.

**GFOA** - Government Finance Officers Association of the United States and Canada.

**GG** - General government, meaning the City Manager.

**GO - General Obligation Bonds** - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

**Golden Triangle** - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

**Governmental Fund** - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

**GRAMA** - Utah's record management law.

**Historical incentive grant** - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

**HMBA** - Historic Main Street Business Alliance.

**HMO's** - Health Maintenance Organization.

**Housing allowance** - A program for encouraging employees to live within the Park City area (Golden Triangle).

**Housing Authority** - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

**ICMA** - International City Managers Association.

**Impact Fees** - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

**Independent contractors** - A contractor who is not an employee of the City.

**Indirect costs** - Support costs associated with doing business as a City.

**Interfund transactions** - Financial transactions between funds.

**KPCW** - Local non-profit radio station.

**Locally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

**LS** - Leisure Services.

**MS&S / M&S** - Materials, Services, and Supplies - an expenditure classification.

**Magnesium chloride** - A chemical used for de-icing roads.

**Management Team** - City Manager and Department heads.

**Materials, Supplies & Services** - An expenditure classification.

**MBA - Municipal Building Authority** - A legally separate organization that is a mechanism for financing needed city facilities. The Authority acquires and/or builds facilities by borrowing money secured by a lease agreement between the City and the Authority.

**Modified Accrual** - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

**ND** - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

**NDG** - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

**New growth** - Increase in the City's property tax base that has resulted from new construction.

**Non-appropriated Budget** - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

**No Tax Increase** - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

**OEA** - Outside temporary employment agency.

**Options** - Incremental increases or decreases in current levels.

**Osguthorpe property** - A key property within the City's entry way that was acquired for City use.

**Other Rev.** - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

**OTIS** - Old Town Improvement Study

**PAC - Personnel Advisory Committee** - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

**Pavement management** - A comprehensive plan for the routine maintenance of City streets.

**PCMC** - Park City Municipal Corporation

**Pocket plazas** - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

**Primary residential property** - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

**Program and Resource Analysis** - a study that analyzed the services and programs Park City has to offer.

**Proprietary Funds** - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**PS** - Public Safety Department

**PW** - Public Works Department.

**Racquet Club** - A recreation facility owned and operated by the City.

**RDA - Redevelopment Agency** - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.



**Recession plan** - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

**Resort city sales tax** - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

**School fields master plan** - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

**Sensitive Lands** - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

**SID - Special Improvement District** - A mechanism used to finance and charge to benefitting proprietes the costs of specific improvements.

**SLAC** - Service Level Analysis Committee.

**SLOC** - Salt Lake Olympic Committee.

**Special event** - A large event with a major impact on the city.

**Special Revenue Funds** - Funds that account for the proceeds of specific revenue sources (other that expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

**Supplemental retirement** - A retirement program provided by the City in addition to the State operated retirement system.

**Third-class city** - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

**Trails master plan** - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

**Truth in Taxation** - Utah State's legislation regulating property taxes.

**UDOT** - Utah Department of Transportation.

**Utah Money Management Act** - Utah State Legislation directing how city funds can be invested.

**Utah Interlocal Finance Authority** - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

**Utelite** - A material used on roads during the winter to help reduce slippery conditions.

**VMS** - Vehicle Maintenance System.

**Wellness Program** - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.