

# PARK CITY

## FISCAL YEAR 2016 BUDGET

BEST MANAGED RESORT TOWN IN AMERICA

CITY COUNCIL ADOPTED BUDGET  
ADJUSTED BUDGET FISCAL YEAR 2015  
ANNUAL BUDGET FISCAL YEAR 2016  
SUBMITTED TO PARK CITY COUNCIL

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**VOLUME II: TECHNICAL DATA**



# World-Class, Multi-Seasonal Resort Destination

Program	Department	Score FY 2016	Page Number FY 2016
World-Class Multi-Seasonal Resort Destination	Biennial Plan		1
World-Class Multi-Seasonal Resort Destination	Goal Summary		5
Street Lights & Signs	STREET MAINTENANCE	24.25	6
Special Events	9 CITY DEPARTMENTS	22.50	8
Summer Service	TRANSPORTATION OPERATIONS	21.75	11
Winter Service	TRANSPORTATION OPERATIONS	21.75	13
Transportation Management	TRANSPORTATION OPERATIONS	21.50	15
Urban Trails and Walkability	ECONOMY	21.00	17
Winter Snow Operations	STREET MAINTENANCE	20.25	19
Trails (Backcountry)	ECONOMY	20.00	21
Park City Mobility	TRANSPORTATION OPERATIONS	19.75	23
Parks & Sidewalk Snow Removal	PARKS & FIELDS	18.75	25
Economic and Redevelopment	ECONOMY & BUDGET	18.50	27
Clean-up and Storm Drain	STREET MAINTENANCE	18.00	29
Park Amenities & Infrastructure	PARKS & FIELDS	18.00	31
Parks, Turf & Athletic Fields	STREET MAINTENANCE	18.00	33
Street & Sidewalk Maintenance	PARKS & CITY RECREATION	18.00	35
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	17.00	37
Parking Management	PARKING & TRANSIT	17.00	39
Retail	ICE FACILITY	17.00	41
Golf Maintenance	GOLF MAINTENANCE & PARKS	15.75	43
Ice Adult Programs	ICE FACILITY	15.75	45
Tennis Tournaments	CITY RECREATION & TENNIS	15.75	47
Ice Youth Programs	ICE FACILITY	15.50	49
Trash Clean-Up	PARKS & FIELDS	15.50	51
Golf Management Operations	GOLF OPERATIONS	15.25	53
Ice Programs	ICE FACILITY	15.25	55
Cemetery	PARKS & CEMETARY AND CITY REC	14.75	57
Operations	ICE FACILITY	14.75	59
Recreation Youth Programs	CITY RECREATION & TENNIS	14.75	61
Rec Center Operations	CITY RECREATION & TENNIS	14.25	63
Recreation Adult Programs	CITY RECREATION	14.25	65
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	14.25	67
Business Improvement District	ECONOMY	14.00	69
Tennis Operations	CITY RECREATION & TENNIS	14.00	71
Concessions	GOLF OPERATIONS	13.75	73
Tennis Programs	CITY RECREATION & TENNIS	13.75	75
Economic Development Grant	ECONOMY	13.50	77
Golf Shop Programs	GOLF OPERATIONS	13.25	79
Marketing	CITY RECREATION & TENNIS	12.75	81
Pro Shop	CITY RECREATION & TENNIS	12.75	83
Retail Operations	GOLF OPERATIONS	12.75	85
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Distribution and Maintenance	WATER OPERATIONS	26.50	96

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Conservation	WATER OPERATIONS	23.25	102
Water Billing	WATER OPERATIONS	23.00	104
Environmental Regulatory/EPA	INTERGOVERNMENTAL & ENVIRONMENT; LEGAL	22.75	106
Open Space	ECONOMY	22.75	108
Project Management	WATER OPERATIONS	21.50	110
Carbon Reduction	INTERGOVERNMENTAL & ENVIRONMENT	18.75	112
Water Rights/Water Projects	LEGAL	17.25	114

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State Liquor Enforcement	POLICE	23.50	124
Adult Services	LIBRARY	22.50	126
Circulation Services	LIBRARY	22.50	128
Technical Services	LIBRARY	22.50	130
Youth & Spanish Services	LIBRARY	22.50	132
Reciprocal Borrowing	LIBRARY	22.00	134
Emergency Management	EMERGENCY MANAGEMENT & POLICE	21.75	136
Business Licenses	FINANCE	21.50	138
Dispatch	POLICE	21.50	140
Patrol Operations	POLICE	21.50	142
Prosecution	LEGAL	21.25	144
Traffic Enforcement	POLICE	21.00	146
Code Enforcement	BUILDING	19.75	148
Senior Services	COMMUNITY AFFAIRS	19.25	150
Inspections	BUILDING & ENGINEERING	19.00	152
Community Support	POLICE	18.25	154
Special Service Contracts	BUDGET, DEBT & GRANTS	18.00	156
Engineering Project Management	ENGINEERING	17.75	158
Fire Safety	BUILDING	17.75	160
Long Range Planning	PLANNING	17.75	162
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	17.25	164
Abatement Fund	BUILDING	17.00	166
Community Engagement	LIBRARY	17.00	168
Permitting / Current Planning	PLANNING	16.75	170
Youth Services Officer	POLICE	16.00	172
DARE/Drug Education	POLICE	15.25	174
Graffiti Removal	STREET MAINTENANCE	14.25	176
Historic District Design Review	PLANNING	14.00	178
Historical Incentive Grant	PLANNING	14.00	180
Leadership Park City	INTERGOVERNMENTAL & ENVIRONMENT	13.50	182
Code Amendments	PLANNING	13.00	184
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Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	22.50	210
Staff Support	EXECUTIVE	22.50	212
Debt Management	BUDGET, DEBT & GRANTS	22.25	214
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & INTERGOVERNMENTAL & ENVIRONMENT	21.50	216
Revenue/Resource Management	BUDGET, DEBT & GRANTS	21.25	218
Financial Services	FINANCE	21.00	220
Records Management	IT & POLICE	21.00	222
General Legal Support	LEGAL	20.75	224
Strategic Planning	BUDGET, DEBT & GRANTS	20.50	226
Network Support	INFORMATION TECHNOLOGY (IT)	20.00	228
Local, State, and Federal Compliance	HUMAN RESOURCES	19.75	230
Council & Board Support	EXECUTIVE & LEGAL	19.50	232
Inspections and Contract Supervision	BUILDING MAINTENANCE	18.50	234
Dental Self-Funding	DENTAL SELF-FUNDING	18.00	236
Fleet Management & Maintenance	FLEET SERVICES DEPT	18.00	238
Building Repairs and Maintenance	BUILDING MAINTENANCE	17.75	240
Emergency Communications	COMMUNITY AFFAIRS	17.75	242
Website	INFORMATION TECHNOLOGY (IT)	17.75	244
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	17.50	246
Benefit Design/Administration	HUMAN RESOURCES	16.75	248
Contracts/Grants	LEGAL	16.75	250
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GIS	INFORMATION TECHNOLOGY (IT)	16.75	254
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	16.50	256
Systems Support	INFORMATION TECHNOLOGY (IT)	16.50	258
Grant Administration	BUDGET, DEBT & GRANTS	16.25	260
IT Utilities	INFORMATION TECHNOLOGY (IT)	16.00	262
LEAD	EXECUTIVE & HUMAN RESOURCES	16.00	264
Risk Management	EXECUTIVE & LEGAL	16.00	265
Janitorial Services	BUILDING MAINTENANCE	15.75	267
Litigation	LEGAL	15.75	269
Pay Plan Design/Administration	HUMAN RESOURCES	15.75	271
Recruitment	HUMAN RESOURCES	15.75	273
Valuing Employees	HUMAN RESOURCES	15.75	275
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Safety and Security	EMERGENCY MANAGEMENT	15.00	279
Performance Management	HUMAN RESOURCES	14.75	281
Analysis Resource	BUDGET, DEBT & GRANTS	13.75	283
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Program	Department	Score FY 2016	Page Number FY 2016
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Venture Fund	EXECUTIVE	9.25	289
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# WORLD CLASS, MULTI-SEASONAL

## RESORT DESTINATION

*Success of this priority is defined as:*

The resort experience continues to exceed expectations. Park City is known as a premier resort destination because of its distinct and recognizable brand, a seamless network of multimodal transportation, and interconnected resorts. Visitors and residents feel safe throughout the community and find that Park City has struck a unique balance between tourism and local quality of life. Tourism remains a chief driver of Park City's economy due to its accessibility, quality snow, and

great summer weather. World-renowned recreational opportunities and an expansive trail network are the center of activity, complemented by multi-seasonal special events and unique, locally-owned businesses. Park City full and part-time residents recognize the exceptional benefits the economic base provides and the paramount importance of fostering and expanding the resort economy in harmony with community values.

### *Desired Outcomes*

The Community and the City Council have identified the following desired outcomes related to this priority:

- Accessible and world-class recreational facilities, parks and programs
- Balance between tourism and local quality of life
- Varied and extensive event offerings
- Unique and diverse businesses
- Accessibility during peak seasonal times
- Well-utilized regional public transit
- Walkable and bike-able community
- Multi-seasonal destination for recreational opportunities
- Internationally recognized & respected brand
- Every City employee is an ambassador of first-class service



The following strategies have been identified as critical for achieving Desired Outcomes:

- Ensure the Timely Maintenance/Replacement of Core Infrastructure
- Environmentally Sensitive Regional Public Transit
- Maintain Transportation Network/Infrastructure
- Public Safety: Preparedness, Prevention, Response, and Education
- Provide Amenities, Facilities, Trails & Infrastructure
- Pursue Development and Redevelopment Consistent with General Plan & Area Plans
- Support & Manage World Class Events

### *Key Strategies*



# WORLD CLASS, MULTI-SEASONAL RESORT DESTINATION (CONT.)

## *Key Indicators*

KEY INDICATOR	YEAR				ASSESSMENT	
	2011	2012	2013	2014	Benchmark	Trend
Percentage of survey respondents who rate recreation programs as "good" or "excellent."	94%	94%	92%	94%	Higher	Neutral
Percent of respondents who rate the golf course as "good" or "excellent."	97%	97%	97%	97%	N/A	Neutral
Satisfaction levels combining satisfied and very satisfied on satisfaction surveys for all Ice programs.	89%	92%	99%	89%	N/A	Negative
Percent of McPolin Farm events sold out.	100%	100%	100%	100%	N/A	Neutral
Percent of respondents who rated the overall quality of City Parks as "good" or "excellent."	98%	98%	97%	97%	Higher	Neutral
Percent of respondents who rated the quality of services for snow removal as "good" or "excellent."	77%	77%	83%	83%	Higher	Positive
Percent of respondents who would recommend the tennis programs to friends.	N/A	N/A	93%	97%	N/A	Positive
Percent of respondents who rate the ease of travel by public transportation as "good" or "excellent."	N/A	N/A	89%	89%	Much Higher	N/A
Percent of respondents who utilized bus services this year more than once a month.	N/A	N/A	74%	74%	N/A	N/A
Percent of respondents who rated the overall Image and Reputation of Park City as "good" or "excellent."	96%	96%	92%	92%	Higher	Negative
Percent of respondents who rate quality of Street Lighting as "good" or "excellent."	69%	69%	79%	79%	Higher	Positive
Percent of respondents who would recommend the MARC to their friends.	N/A	N/A	0.99	99%	N/A	Neutral
Percent of respondents who rate ease of Public Parking as "good" or "excellent."	N/A	N/A	50%	79%	N/A	Positive

The Key Indicators provide a snapshot of how the community is doing on our goal of being a World Class, Multi-Seasonal Resort Destination. Indicators were taken from Department Performance Measures as well as the National Citizens’ Survey, which is given every two years. Where information is available, the indicators are benchmarked against other communities and/or trended over time to highlight areas for improvement.

*Biennial Plan for World Class Multi-Seasonal Resort Destination*

**Recent Successes**

- Poison Creek Trail Expansion
- Cemetery (Memorial Wall, Online Services)
- Public Works Concrete & Asphalt Recycling
- 1st Year of non-MLK Conflict with Sundance
- Rec Awards: ICMA’s Voice of the People—Recreation & Wellness, Park City’s Best
- Green Waste Recycling (Parks & Golf)
- Completion Stage 2 Main St Sidewalks
- \$100k in Trail-Related Grants
- Expanded Wellness Benefits to Families
- Quinn’s Rec Improvement (Fitness Park, Dog Park Agility)
- 89% of Walkability Projects Completed
- Golf Course Food & Beverage
- Ice is 94% Booked (6 am—midnight)
- Soul Sport Economic Development Grant
- Transit Housing—Utah Housing Coalition Project of the Year
- Recycling 15% of Asphalt
- 24 New Fully Benefited Full-time Employees
- Public Works Realignment (Transportation Planning)
- Transit Technology (App, QR codes, Mobile)
- Water Pipeline through Golf Course

**Current Challenges**

- Traffic, Congestion, & Parking
- Federal Funding Uncertainty
- Continued Growth in PC and Surrounding Area
- Special Event Fatigue/Threshold
- Maintaining Aging Infrastructure
- Implementation of OTIS Projects
- Keeping Pace with Supporting Technologies
- Satisfying Demand for Usage of Recreation Facilities (Tennis, Ice, Fields)
- Trail User Conflicts, Overuse and Dog-related Impacts
- Impacts of Water Treatment Facility on PC Golf Club
- Mitigation of Community & Traffic Impacts for Large Construction Projects
- Funding of Mtn Recreation Strategic Action Plan
- Onsite and Remote Snow Storage
- Public Works Maintenance and Operations Facilities Space Needs
- Peak Parking Main Street Core
- Competition from Canyons Golf Course Opening
- Planning/Impacts of future Transit Routes
- Transit Workforce Recruitment

**Trends & Opportunities**

- |   |  |
|---|--|
| <ul style="list-style-type: none"> <li>• Increased Competition in Destination Tourism</li> <li>• Business Accelerator/Incubator</li> <li>• Golf Learning Center</li> <li>• Social Media Presence</li> <li>• Year-round Aquatic Programs/Water Parks</li> <li>• Expanded Fields and Parks</li> <li>• Walkable\Bikeable Communities &amp; Alternative Transportation</li> <li>• Expanded Regional Transit</li> <li>• Smart Highway Technologies (Permanent Message Boards, Operations Center, Transit Signal</li> </ul> | <ul style="list-style-type: none"> <li>• Priority)</li> <li>• Bonanza Park &amp; LPA Redevelopment</li> <li>• Increased Use of New Technology</li> <li>• Vail’s Capital Upgrade Plan</li> <li>• Public Private Partnerships</li> <li>• Connection of Main St. with Resort Bases</li> <li>• Mountain Accord</li> <li>• High Altitude Training</li> <li>• User Specific and Directional Trails</li> <li>• Expand Ice Facility</li> <li>• Wellness &amp; Community Education</li> </ul> |
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# Action Plan for World Class Multi-Seasonal Resort Destination

## Staff Action Plan

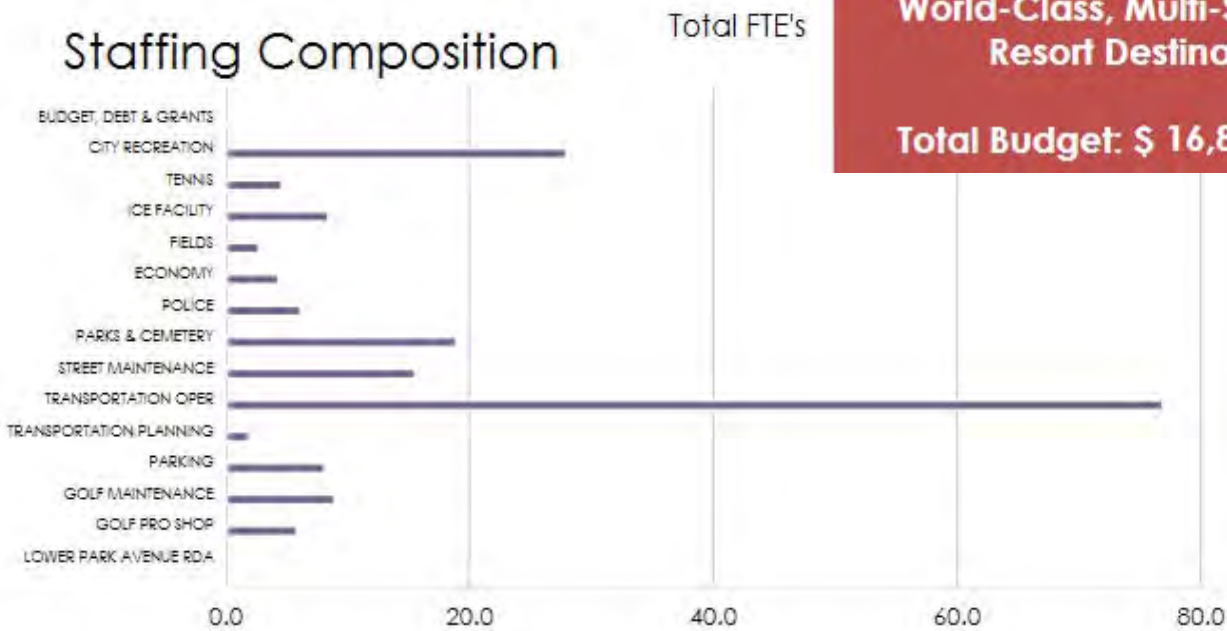
- Regional Transit Service Expansion
- Street and Sidewalk Condition Assessment
- Maintain Sequential Plow Priorities
- Continue Research Fiber/Broadband
- Ongoing Participation in Mountain Accord
- Dan's to Jan's Walkability Implementation
- Main Street Sidewalk Reconstruction & Streetscape
- SR 224 Corridor Plan Implementation
- SR 248 Corridor Plan Update
- Peak Parking Supply/Demand Mgmt
- Transportation Demand Mgmt
- Trails Master Plan Implementation/Bike Racks
- Determine Funding Options for Mtn Rec Strategic Action Plan
- Strategic Property Plan (City Facilities)
- Transit Marketing Technology
- Continued Community Partnerships
- Bus Stop Play Project (Innovation Challenge Winner)
- Downtown Plazas
- Short-Range Transit Development Plan Update
- Parking/Transportation Feasibility Study LoPa & BoPa

## Staff Budget Plan FY15 & FY16

- Transit: Bus Driver pay increase (\$ TBD).
- Recreation: \$200k increase in personnel (full-time/part-time) including Recreation Assistant Manager.
- Ice Facility: \$6k increase for materials, training



## Staffing Composition



**World-Class, Multi-Seasonal Resort Destination**  
**Total Budget: \$ 16,829,613**

## Department Business Plans

Each city department has a business plan to identify current goals and activities. Business plans can be found at <http://www.parkcity.org/index.aspx?page=541&parent=10259>

# World-Class, Multi-Seasonal Resort Destination

Program	Departments	BASE FY 2015	SCORE FY 2016	QUARTILE FY 2016	DEPT REQ FY 2016	RT REC FY 2016	CM REC FY 2016	REV FY 2016	TOT REC COST FY 2016
Street Lights & Signs	STREET MAINTENANCE	\$319,955	24.25	1	\$323,499	\$380,726	\$324,753	\$0	\$321,849
Special Events	9 CITY DEPARTMENTS	\$2,119,348	22.50	1	\$2,117,912	\$2,133,639	\$2,166,130	\$-555,567	\$1,596,124
Summer Service	TRANSPORTATION OPERATIONS	\$2,709,191	21.75	1	\$2,709,197	\$2,709,197	\$2,763,271	\$0	\$2,799,705
Winter Service	TRANSPORTATION OPERATIONS	\$3,828,234	21.75	1	\$3,828,705	\$3,828,705	\$3,902,800	\$0	\$3,955,723
Transportation Management	TRANSPORTATION OPERATIONS	\$599,356	21.50	1	\$602,347	\$602,347	\$639,964	\$0	\$642,019
Urban Trails and Walkability	ECONOMY	\$68,169	21.00	2	\$68,169	\$68,169	\$69,619	\$0	\$69,408
Winter Snow Operations	STREET MAINTENANCE	\$1,148,199	20.25	2	\$1,150,325	\$1,195,232	\$1,158,417	\$0	\$1,146,383
Trails (Backcountry)	ECONOMY	\$52,358	20.00	2	\$52,358	\$52,358	\$52,753	\$0	\$52,698
Park City Mobility	TRANSPORTATION OPERATIONS	\$701,892	19.75	2	\$701,926	\$701,926	\$710,125	\$0	\$745,492
Parks & Sidewalk Snow Removal	PARKS & FIELDS	\$390,441	18.75	2	\$394,724	\$394,724	\$400,507	\$-2,167	\$399,370
Economic and Redevelopment	ECONOMY & BUDGET	\$495,815	18.50	2	\$495,815	\$506,115	\$502,025	\$0	\$2,142,387
Clean-up and Storm Drain	STREET MAINTENANCE	\$219,003	18.00	2	\$220,389	\$219,116	\$221,614	\$0	\$218,741
Park Amenities & Infrastructure	PARKS & FIELDS	\$197,205	18.00	2	\$199,074	\$199,074	\$202,539	\$-2,167	\$200,779
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	\$664,084	18.00	2	\$664,814	\$691,368	\$701,271	\$-58,167	\$649,050
Street & Sidewalk Maintenance	STREET MAINTENANCE	\$384,067	18.00	2	\$389,680	\$385,860	\$390,950	\$0	\$382,741
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	\$376,729	17.00	3	\$379,683	\$379,683	\$383,813	\$-2,167	\$381,836
Parking Management	PARKING & TRANSIT	\$794,588	17.00	3	\$798,773	\$798,773	\$815,246	\$-560,300	\$259,601
Retail	ICE FACILITY	\$43,876	17.00	3	\$43,876	\$43,876	\$44,304	\$-29,400	\$14,892
Golf Maintenance	GOLF MAINTENANCE & PARKS	\$711,220	15.75	3	\$710,430	\$710,430	\$711,723	\$0	\$713,465
Ice Adult Programs	ICE FACILITY	\$135,382	15.75	3	\$136,448	\$135,382	\$137,390	\$-129,000	\$8,173
Tennis Tournaments	CITY RECREATION & TENNIS	\$49,709	15.75	3	\$49,709	\$49,709	\$49,709	\$-92,500	\$-42,787
Ice Youth Programs	ICE FACILITY	\$125,850	15.50	3	\$126,916	\$125,850	\$128,297	\$-111,750	\$16,491
Trash Clean-Up	PARKS & FIELDS	\$138,380	15.50	3	\$137,940	\$137,940	\$140,143	\$-2,167	\$138,214
Golf Management Operations	GOLF OPERATIONS	\$325,355	15.25	3	\$317,379	\$317,379	\$326,579	\$0	\$327,230
Ice Programs	ICE FACILITY	\$103,571	15.25	3	\$104,637	\$103,571	\$105,308	\$-67,150	\$37,973
Cemetery	PARKS & CEMETARY AND CITY REC	\$109,854	14.75	4	\$111,231	\$113,540	\$115,446	\$-26,000	\$89,697
Operations	ICE FACILITY	\$365,464	14.75	4	\$377,738	\$377,738	\$382,093	\$-336,700	\$45,065
Recreation Youth Programs	CITY RECREATION & TENNIS	\$597,939	14.75	4	\$650,226	\$618,875	\$627,651	\$-232,700	\$397,080
Rec Center Operations	CITY RECREATION & TENNIS	\$422,623	14.25	4	\$469,890	\$453,206	\$460,685	\$-258,600	\$201,456
Recreation Adult Programs	CITY RECREATION	\$627,181	14.25	4	\$650,225	\$650,225	\$661,275	\$-343,850	\$319,032
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	\$50,764	14.25	4	\$55,764	\$55,764	\$55,764	\$0	\$55,764
Business Improvement District	ECONOMY	\$64,419	14.00	4	\$64,419	\$64,419	\$64,419	\$-64,000	\$419
Tennis Operations	CITY RECREATION & TENNIS	\$66,636	14.00	4	\$66,707	\$66,707	\$66,919	\$-173,100	\$-106,133
Concessions	GOLF OPERATIONS	\$52,933	13.75	4	\$52,933	\$52,933	\$53,325	\$0	\$53,512
Tennis Programs	CITY RECREATION & TENNIS	\$485,205	13.75	4	\$490,441	\$490,441	\$492,785	\$-470,400	\$23,207
Economic Development Grant	ECONOMY		13.50	4	\$50,000	\$50,000	\$50,000	\$0	\$50,000
Golf Shop Programs	GOLF OPERATIONS	\$115,028	13.25	4	\$110,051	\$110,051	\$109,412	\$0	\$109,701
Marketing	CITY RECREATION & TENNIS	\$140,343	12.75	4	\$138,378	\$60,718	\$60,963	\$-100,700	\$-39,749
Pro Shop	CITY RECREATION & TENNIS	\$130,161	12.75	4	\$130,161	\$130,161	\$130,992	\$-137,000	\$-5,688
Retail Operations	GOLF OPERATIONS	\$242,813	12.75	4	\$243,898	\$243,898	\$244,078	\$0	\$244,168
Childcare	CITY RECREATION & TENNIS	\$40,472	8.75	4	\$41,791	\$40,442	\$41,260	\$-8,150	\$33,313
<b>TOTAL</b>		<b>\$20,213,813</b>			<b>\$830,984,517</b>	<b>\$20,450,267</b>	<b>\$20,666,316</b>	<b>\$-3,763,700</b>	<b>\$18,648,398</b>

**Description:**

**STREET LIGHTS/SIGN** The Streets Department is responsible for the operation and maintenance of 836 City owned street lights and leases 128 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests. Challenges to this program are maintaining an aging lighting network, including fixtures, wiring, and coordinating repairs and maintenance with RMP.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe community that is walkable and bike-able

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD). Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2016	Rationale FY 2016
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>STREET MAINTENANCE</b>					
Personnel	113,753	117,297	116,024	118,551	115,647
Materials	31,402	31,402	31,402	31,402	31,402
<b>Total STREET MAINTENANCE</b>	<b>145,155</b>	<b>148,699</b>	<b>147,426</b>	<b>149,953</b>	<b>147,049</b>
<b>STREET LIGHTS/SIGN</b>					
Materials	174,800	174,800	233,300	174,800	174,800
<b>Total STREET LIGHTS/SIGN</b>	<b>174,800</b>	<b>174,800</b>	<b>233,300</b>	<b>174,800</b>	<b>174,800</b>
<b>TOTAL</b>	<b>319,955</b>	<b>323,499</b>	<b>380,726</b>	<b>324,753</b>	<b>321,849</b>

FTEs	Budget FTEs FY 2016
Full Time	1.4
Part Time	0.1
<b>TOTAL</b>	<b>1.5</b>

Level of Service  
Street Lights & Signs      Same Level of Service

	Quartile FY 2016	Score FY 2016
Street Lights & Signs	1	24.25



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

STREET LIGHTS/SIGN Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.

### Section 5: Consequences of Funding Proposal at Lower Level

STREET LIGHTS/SIGN The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Street Lights & Signs - STREET MAINTENANCE	Percentage of city street lights operating.	97%	97%	96%	96%
Street Lights & Signs - STREET MAINTENANCE	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	90%	85%	90%	90%
Street Lights & Signs - STREET MAINTENANCE	Percentage of traffic control devices repaired within 30 days.	100%	100%	100%	100%
Street Lights & Signs - STREET MAINTENANCE	Percentage of signs inspected per year.	100%	100%	100%	100%

**Description:**

BLDG MAINT ADM	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
ICE FACILITY	The Park City Ice Arena hosts many special events throughout the year which bring over \$2M of economic benefit to the community by bringing participants and spectators from outside of Park City. The Ice Arena hosts hockey events (Rocky Mountain Shoot Out - Youth, Gold Digger - Women's, Luc Robitaille Celebrity Shoot Out - Charity Game, Best of Utah - Senior Men's, and Muddy Puck - Co-Ed Adult), the bi-annual Curling Elevated Bonspiel in April, community events for local residents (Christmas at the Ice Arena, Learn to Skate and Try Hockey Free open houses, Olympic Celebrations). The Figure Skating Club of Park City hosts two skating shows (Christmas Show & Spring Show) at the Ice Arena. In the summer, the rink stays busy hosting the Rocky Mountain Hockey School, Park City Hockey Invitational, Three Brothers' Hockey Camp, and multiple Figure Skating Camps. The Park City Ice Arena is the home The Pioneers sr. elite men's hockey, which hosts games with teams from around the western United States.
ECONOMY	The Economy Team oversees the coordination of all permitted Special Events. This includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated.
POLICE	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City.
PARKS & CEMETERY	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
STREET MAINTENANCE	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
TRANSPORTATIO N OPER	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
PARKING	Provides for enhanced parking management and enforcement levels during Sundance and Arts Fest.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Balance between tourism and local quality of life Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	

	Request FY 2016	Rationale FY 2016
Special Events	Bldg Maint: Staff is recommending a service level increase to the Main Street, Museum and Transit Center bathrooms, cleaning them twice a day during peak seasons at a cost of \$12,000 for cleaning services and \$5,000 for cleaning supplies.	Bldg Maint: Recommended based off of established need as well as Council opinion.
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>BLDG MAINT ADM</b>						
Materials	3,320	20,320	20,320	20,320		20,420
<b>Total BLDG MAINT ADM</b>	<b>3,320</b>	<b>20,320</b>	<b>20,320</b>	<b>20,320</b>		<b>20,420</b>
<b>ICE FACILITY</b>						
Personnel	49,184	49,184	49,184	50,266	-22,900	27,230
Materials	2,318	2,318	2,318	2,318	-48,500	-46,182
<b>Total ICE FACILITY</b>	<b>51,502</b>	<b>51,502</b>	<b>51,502</b>	<b>52,584</b>	<b>-71,400</b>	<b>-18,952</b>
<b>FIELDS</b>						
Personnel	29,841	29,933	29,933	30,611	-22,900	7,618
Materials	12,205	12,949	12,949	12,949		12,949
<b>Total FIELDS</b>	<b>42,046</b>	<b>42,882</b>	<b>42,882</b>	<b>43,560</b>	<b>-22,900</b>	<b>20,567</b>
<b>ECONOMY</b>						
Personnel	244,860	244,860	244,860	249,024	-22,900	211,748
Materials	62,516	62,516	62,516	62,516	-80,000	-17,484
<b>Total ECONOMY</b>	<b>307,376</b>	<b>307,376</b>	<b>307,376</b>	<b>311,540</b>	<b>-102,900</b>	<b>194,264</b>
<b>POLICE</b>						
Personnel	720,351	719,984	719,984	735,912	-45,800	687,910
Materials	9,250	9,250	9,250	9,250	-27,000	-17,750
<b>Total POLICE</b>	<b>729,601</b>	<b>729,234</b>	<b>729,234</b>	<b>745,162</b>	<b>-72,800</b>	<b>670,160</b>
<b>PARKS &amp; CEMETERY</b>						
Personnel	82,557	79,045	79,045	80,861	-57,250	23,302
Materials	50,165	50,165	50,165	50,165		50,315
<b>Total PARKS &amp; CEMETERY</b>	<b>132,721</b>	<b>129,209</b>	<b>129,209</b>	<b>131,026</b>	<b>-57,250</b>	<b>73,617</b>
<b>STREET MAINTENANCE</b>						
Personnel	92,238	93,793	92,520	94,583	-57,250	34,536
Materials	24,123	24,123	24,123	24,123		24,123
<b>Total STREET MAINTENANCE</b>	<b>116,361</b>	<b>117,916</b>	<b>116,643</b>	<b>118,706</b>	<b>-57,250</b>	<b>58,659</b>
<b>TRANSPORTATION OPER</b>						
Personnel	99,269	99,278	99,278	102,077		101,834
Materials	172,153	172,195	172,195	176,154		181,621
<b>Total TRANSPORTATION OPER</b>	<b>271,422</b>	<b>271,472</b>	<b>271,472</b>	<b>278,231</b>		<b>283,455</b>
<b>PARKING</b>						
Materials	105,000	105,000	105,000	105,000	-118,900	-13,900
<b>Total PARKING</b>	<b>105,000</b>	<b>105,000</b>	<b>105,000</b>	<b>105,000</b>	<b>-118,900</b>	<b>-13,900</b>
<b>SUNDANCE</b>						
Materials	50,000	50,000				
<b>Total SUNDANCE</b>	<b>50,000</b>	<b>50,000</b>				
<b>SUNDANCE MITIGATION</b>						
Materials	270,000	320,000	320,000	320,000		320,000
<b>Total SUNDANCE MITIGATION</b>	<b>270,000</b>	<b>320,000</b>	<b>320,000</b>	<b>320,000</b>		<b>320,000</b>
<b>PSSM LONG TERM AGREEMENT</b>						
Materials	40,000	40,000	40,000	40,000		40,000
<b>Total PSSM LONG TERM AGREEMENT</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>	<b>40,000</b>		<b>40,000</b>
<b>TOTAL</b>	<b>2,119,348</b>	<b>2,184,912</b>	<b>2,133,639</b>	<b>2,166,130</b>	<b>-503,400</b>	<b>1,648,291</b>

FTEs	Budget FTEs FY 2016
Full Time	11.5
Part Time	1.4
<b>TOTAL</b>	<b>12.9</b>

Level of Service  
Special Events                      Same Level of Service

	Quartile FY 2016	Score FY 2016
Special Events	1	22.50

### Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM	The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
ICE FACILITY	Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
TRANSPORTATIO N OPER	Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.
PARKING	Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

### Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.
FIELDS POLICE	Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.
TRANSPORTATIO N OPER	Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.
PARKING	Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Special Events - PARKS	Percent of events properly staffed and prepared for.	100%	100%	0%	0%
Special Events - STREET MAINTENANCE	Percentage electronic signs are operational per event.	100%	99%	0%	0%
Special Events - STREET MAINTENANCE	Percentage of barricades set up completed within 2 hours of event(s).	100%	100%	0%	0%
Special Events - TRANSPORTATION OPER	1) Cost per passenger	0.89	0.83	1	0
Special Events - TRANSPORTATION OPER	2) Passengers per year	132975	204000	210000	0
Special Events - ECONOMY	Number of event days	183	240	0	0
Special Events- ICE FACILITY	Number of special events hosted by the Sports Complex	26%	28%	25%	25%
Special Events - ECONOMY	Percent of event organizers "satisfied" or better with Special Events.	95%	95%	0%	0%
Special Events - ECONOMY	Number of event complaints annually	1	4	0	0

**Description:**

TRANSPORTATION OPER The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 7:30 am to 10:30pm, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. The City's Dial-A-Ride program (serves Quinn's Junction) operates 8am to 9pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-utilized regional public transit The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
Summer Service	Transit: Bus driver grade increase for all positions.	City Manager Recommendation - Transportation Ops: Bus driver grade increase for all positions. Technical adjustment: Admin IFT increase.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
TRANSPORTATION OPER					
Personnel	1,867,260	1,866,434	1,866,434	1,916,548	1,912,204
Materials	841,931	842,763	842,763	846,723	887,501
Total TRANSPORTATION OPER	2,709,191	2,709,197	2,709,197	2,763,271	2,799,705
<b>TOTAL</b>	2,709,191	2,709,197	2,709,197	2,763,271	2,799,705

FTEs	Budget FTEs FY 2016
Full Time	19.0
Part Time	9.8
<b>TOTAL</b>	28.8

Level of Service

Summer Service

Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Summer Service	1	21.75



**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015
	-			
Summer Service - TRANSPORTATION OPER	Total Passengers during Summer Season	504711	714534	540505
Summer Service- TRANSPORTATION OPER	4) Passengers per route mile. - Summer Service	1	1.28	1.05
Summer Service- TRANSPORTATION OPER	3) Cost per passenger - Summer Service	4.89	3.99	4.9

**Description:**

TRANSPORTATION OPER The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 6:00 am to 2:30 am 7 days a week. Silver Lake operates from 6:15am to 10:15pm 7 days a week. The Empire Pass service operates from 6:30am to 10:45 pm 7 days a week.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-utilized regional public transit The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
Winter Service	Transit: Bus driver grade increase for all positions.	City Manager Recommendation - Transportation Ops: Bus driver grade increase for all positions. Technical adjustment: Admin IFT increase.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>TRANSPORTATION OPER</b>					
Personnel	2,676,622	2,675,949	2,675,949	2,746,085	2,739,778
Materials	1,151,612	1,152,756	1,152,756	1,156,715	1,215,946
<b>Total TRANSPORTATION OPER</b>	<b>3,828,234</b>	<b>3,828,705</b>	<b>3,828,705</b>	<b>3,902,800</b>	<b>3,955,723</b>
<b>TOTAL</b>	<b>3,828,234</b>	<b>3,828,705</b>	<b>3,828,705</b>	<b>3,902,800</b>	<b>3,955,723</b>

FTEs	Budget FTEs FY 2016
Full Time	27.0
Part Time	13.5
<b>TOTAL</b>	<b>40.5</b>

Level of Service  
 Winter Service                      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Winter Service	1	21.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015
	-			
Winter Service - TRANSPORTATION OPER	Total passengers during Winter Season	1177193	1105460	1260000
Winter Service - TRANSPORTATION OPER	4) Passengers per route mile. - Winter Service	2.1	2.17	3
Winter Service- TRANSPORTATION OPER	3) Cost per passenger - Winter Service	2.67	2.63	3

**Description:**

TRANSPORTATION OPER This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Accessibility during peak seasonal times The Transportation plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
Transportation Management	Transit: Bus driver grade increase for all positions.	City Manager Recommendation - Transportation Ops: Bus driver grade increase for all positions. Transportation Planning: Remove Planning Director position (E10: \$151k) and add Community Development position (E13: \$185k) at 0.25 each in Planning, Building, Engineering, and Transportation Planning. Decrease Transportation Planning Manager from E13 (\$185k) to E12 (\$169k). Technical adjustment: Admin IFT increase.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>TRANSPORTATION OPER</b>					
Personnel	30,948	30,481	30,481	31,178	31,061
Materials	132,389	132,389	132,389	136,348	139,292
<b>Total TRANSPORTATION OPER</b>	<b>163,337</b>	<b>162,870</b>	<b>162,870</b>	<b>167,526</b>	<b>170,353</b>
<b>TRANSPORTATION PLANNING</b>					
Personnel	311,519	314,978	314,978	347,939	347,166
Materials	124,500	124,500	124,500	124,500	124,500
<b>Total TRANSPORTATION PLANNING</b>	<b>436,019</b>	<b>439,478</b>	<b>439,478</b>	<b>472,439</b>	<b>471,666</b>
<b>TOTAL</b>	<b>599,356</b>	<b>602,347</b>	<b>602,347</b>	<b>639,964</b>	<b>642,019</b>

FTEs	Budget FTEs FY 2016
Full Time	2.6
Part Time	
<b>TOTAL</b>	<b>2.6</b>

Level of Service  
 Transportation Management      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Transportation Management	1	21.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER The program collaborates with Summit County, and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, Bonanza Dr.) are constructed and operated in a manner that promotes a balanced multi-modal and effective transportation system.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Transportation Management-TRANSPORTATION OPER	Percent of Citizens who rate traffic flow in Park City as "good" or excellent"	0%	75%	75%	0%



**Description:**

ECONOMY Implement Walkability projects as set forth in the WALC recommended approved project list. Provide a high level of service in the planning and implementation of the remaining WALC recommended projects, which include the following projects; Dan's to Jans, Wyatt Earp Way, widening of existing pathways, Old Town crosswalks, and minor biking and walking improvements throughout town. Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe community that is walkable and bike-able 1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of service in community outreach to mitigate construction impacts 4. Provide safe and effective infrastructure for alternative travel options.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>ECONOMY</b>					
Personnel	66,049	66,049	66,049	67,499	67,288
Materials	2,120	2,120	2,120	2,120	2,120
Total ECONOMY	68,169	68,169	68,169	69,619	69,408
TOTAL	68,169	68,169	68,169	69,619	69,408

FTEs	Budget FTEs FY 2016
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service  
Urban Trails and Walkability Same Level of Service

	Quartile FY 2016	Score FY 2016
Urban Trails and Walkability	2	21.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ECONOMY 1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

**Section 5: Consequences of Funding Proposal at Lower Level**

ECONOMY Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Urban Trails and Walkability- ECONOMY	Average daily users Poison Creek Pathway	592	572	0	0
Urban Trails and Walkability- ECONOMY	Average daily users Comstock Pathway	114	89	0	0
Urban Trails and Walkability- ECONOMY	Average daily users McLeod Creek Pathway	212	212	0	0

**Description:**

STREET MAINTENANCE Program includes snow plowing, hauling, blowing, and widening for 130 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the program are loss of on-site and remote snow storage, expanded service for sidewalks, new development (Main Street Improvements, PC Heights, Quinn's), increase in special events and increasing community expectations. The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-utilized regional public transit Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
Winter Snow Operations		Technical adjustment: Missing Analyst II \$8,291
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>STREET MAINTENANCE</b>					
Personnel	594,384	596,510	591,417	604,602	592,568
Materials	503,815	503,815	503,815	503,815	503,815
<b>Total STREET MAINTENANCE</b>	<b>1,098,199</b>	<b>1,100,325</b>	<b>1,095,232</b>	<b>1,108,417</b>	<b>1,096,383</b>
<b>CONTINGENCY/SNOW REMOVAL</b>					
Materials	50,000	50,000	100,000	50,000	50,000
<b>Total CONTINGENCY/SNOW REMOVAL</b>	<b>50,000</b>	<b>50,000</b>	<b>100,000</b>	<b>50,000</b>	<b>50,000</b>
<b>TOTAL</b>	<b>1,148,199</b>	<b>1,150,325</b>	<b>1,195,232</b>	<b>1,158,417</b>	<b>1,146,383</b>

FTEs	Budget FTEs FY 2016
Full Time	7.2
Part Time	1.1
<b>TOTAL</b>	<b>8.3</b>

Level of Service  
 Winter Snow Operations Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Winter Snow Operations	2	20.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Winter Snow Operations - STREET MAINTENANCE	Percentage of roads plowed within 16 hours after a storm.	100%	100%	0%	0%

**Description:**

ECONOMY Implementation and management of the Trails Master Plan capital projects, in addition to the management of the backcountry trails maintenance budget. Continued coordination and collaboration with all trail stakeholders. Continue to provide world-class recreational trail opportunities in the summer and winter. Over the past year, through the creation of a trail use event policy we enhanced our oversight of trail event management and regulation, including promoter debriefs and application and collection of associated fees.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe community that is walkable and bike-able

Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
ECONOMY					
Personnel	21,584	21,584	21,584	21,979	29,924
Materials	30,774	30,774	30,774	30,774	22,774
Total ECONOMY	52,358	52,358	52,358	52,753	52,698
TOTAL	52,358	52,358	52,358	52,753	52,698

FTEs	Budget FTEs FY 2016
Full Time	0.2
Part Time	0.3
TOTAL	0.5

Level of Service  
Trails (Backcountry) Same Level of Service

	Quartile FY 2016	Score FY 2016
Trails (Backcountry)	2	20.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

ECONOMY Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

**Section 5: Consequences of Funding Proposal at Lower Level**

ECONOMY Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014
	-		
Trails (Backcountry)- ECONOMY	Average daily use of trails in Round Valley (summer)	172	123
Trails (Backcountry) - ECONOMY	Average daily use of trails in Round Valley (winter)	240	384

**Description:**

TRANSPORTATION OPERATIONS Serves Park City's senior and mobility challenged populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-utilized regional public transit This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
Park City Mobility	Transit: Bus driver grade increase for all positions.	City Manager Recommendation - Transportation Ops: Bus driver grade increase for all positions. Technical adjustment: Admin IFT increase.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
TRANSPORTATION OPER					
Personnel	151,072	151,043	151,043	155,282	154,916
Materials	550,821	550,883	550,883	554,842	590,576
Total TRANSPORTATION OPER	701,892	701,926	701,926	710,125	745,492
<b>TOTAL</b>	<b>701,892</b>	<b>701,926</b>	<b>701,926</b>	<b>710,125</b>	<b>745,492</b>

FTEs	Budget FTEs FY 2016
Full Time	1.5
Part Time	0.7
<b>TOTAL</b>	<b>2.3</b>

Level of Service  
 Park City Mobility      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Park City Mobility	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

TRANSPORTATION OPER This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

**Section 5: Consequences of Funding Proposal at Lower Level**

TRANSPORTATION OPER The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015
Park City Mobility - TRANSPORTATION OPER	Total annual passengers on Park City Mobility	14970	13491	15900



**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities. Items include snow plowing, blowing and widening from 14 miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town stairs. The Fields Department is also responsible for the removal of snow from the artificial - turf field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe community that is walkable and bike-able Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walkable & bike-able, supporting a world class resort destination.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
Parks & Sidewalk Snow Removal		Technical adjustment: Utility increase for sewer \$4,653.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>FIELDS</b>					
Personnel	52,265	52,267	52,267	53,452	53,301
Materials	28,050	29,818	29,818	29,818	29,818
<b>Total FIELDS</b>	<b>80,315</b>	<b>82,085</b>	<b>82,085</b>	<b>83,270</b>	<b>83,118</b>
<b>PARKS &amp; CEMETERY</b>					
Personnel	211,822	214,334	214,334	218,933	218,014
Materials	98,305	98,305	98,305	98,305	100,405
<b>Total PARKS &amp; CEMETERY</b>	<b>310,126</b>	<b>312,638</b>	<b>312,638</b>	<b>317,238</b>	<b>318,419</b>
<b>TOTAL</b>	<b>390,441</b>	<b>394,724</b>	<b>394,724</b>	<b>400,507</b>	<b>401,537</b>

FTEs	Budget FTEs FY 2016
Full Time	3.2
Part Time	0.2
<b>TOTAL</b>	<b>3.5</b>

Level of Service  
Parks & Sidewalk Snow Removal Same Level of Service

	Quartile FY 2016	Score FY 2016
Parks & Sidewalk Snow Removal	2	18.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
City Facility Snow Removal - PARKS & CEMETERY	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	95%	95%	0%	0%

**Description:**

**BUDGET, DEBT & GRANTS** Includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance: • Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.) • Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District) • Sundance Agreement Financial Modeling • Impact Fee Assessment • Economic State of the City

**ECONOMY** Implementation of all aspects of the City's Economic Development Strategic Plan including immediate and long range goals for economic and redevelopment through planning, operations, programs, refining policy-related and property negotiation discussions; implementation of capital projects and programs.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Unique and diverse businesses The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>BUDGET, DEBT &amp; GRANTS</b>					
Personnel	25,140	25,140	25,140	25,696	25,625
<b>Total BUDGET, DEBT &amp; GRANTS</b>	<b>25,140</b>	<b>25,140</b>	<b>25,140</b>	<b>25,696</b>	<b>25,625</b>
<b>ECONOMY</b>					
Personnel	242,774	242,774	242,774	247,974	247,315
Materials	10,688	10,688	10,688	10,688	10,688
<b>Total ECONOMY</b>	<b>253,462</b>	<b>253,462</b>	<b>253,462</b>	<b>258,662</b>	<b>258,003</b>
<b>DESTINATION TOURISM</b>					
Materials	145,000	145,000	145,000	145,000	145,000
<b>Total DESTINATION TOURISM</b>	<b>145,000</b>	<b>145,000</b>	<b>145,000</b>	<b>145,000</b>	<b>145,000</b>
<b>LOWER PARK AVENUE RDA</b>					
Personnel	22,212	22,212	22,212	22,667	22,634
Materials	50,000	50,000	50,000	50,000	1,691,125
<b>Total LOWER PARK AVENUE RDA</b>	<b>72,212</b>	<b>72,212</b>	<b>72,212</b>	<b>72,667</b>	<b>1,713,759</b>
<b>TOTAL</b>	<b>495,815</b>	<b>495,815</b>	<b>495,815</b>	<b>502,025</b>	<b>2,142,387</b>

FTEs	Budget FTEs FY 2016
Full Time	2.3
Part Time	
<b>TOTAL</b>	<b>2.3</b>

Level of Service	Quartile FY 2016	Score FY 2016
Economic and Redevelopment    Same Level of Service	Economic and Redevelopment	2                      18.50

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**ECONOMY**            By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

**Section 5: Consequences of Funding Proposal at Lower Level**

**ECONOMY**            1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Economic and Redevelopment - Economy	Percent of planned Economic Development High priority Strategies, actions steps and projects completed.	0%	80%	0%	0%
Economic and Redevelopment - Economy	Percent of National skier days that Park City Receives	0%	3%	0%	0%
Economic and Redevelopment - ECONOMY	Average number of jobs created by Economic Development	0	3	10	10
Economic and Redevelopment - ECONOMY	Percent of Utah skier days that Park City receives	28%	45%	0%	0%
Economic and Redevelopment - ECONOMY	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.	0	70	0	0
Economic and Redevelopment - ECONOMY	Percent of planned Economic Development Low and Medium priority Strategies, actions steps and projects completed.	0%	60%	0%	0%

**Description:**

STREET MAINTENANCE Sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-utilized regional public transit Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
Clean-up and Storm Drain		Technical adjustment: Missing Analyst II \$8,291
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>STREET MAINTENANCE</b>					
Personnel	111,678	113,064	111,791	114,289	111,416
Materials	107,325	107,325	107,325	107,325	107,325
<b>Total STREET MAINTENANCE</b>	<b>219,003</b>	<b>220,389</b>	<b>219,116</b>	<b>221,614</b>	<b>218,741</b>
<b>TOTAL</b>	<b>219,003</b>	<b>220,389</b>	<b>219,116</b>	<b>221,614</b>	<b>218,741</b>

FTEs	Budget FTEs FY 2016
Full Time	1.4
Part Time	0.2
<b>TOTAL</b>	<b>1.5</b>

**Level of Service**  
 Clean-up and Storm Drain Same Level of Service

	Quartile FY 2016	Score FY 2016
Clean-up and Storm Drain	2	18.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Clean-up and Control - STREET MAINTENANCE	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	100%	100%	0%	0%
Clean-up and Control - STREET MAINTENANCE	Percentage of flood control devices inspected weekly from April 15 to June 15.	100%	100%	0%	0%
Clean-up and Control - STREET MAINTENANCE	Percentage of storm drain boxes cleaned annually.	75%	70%	0%	0%

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout town to ensure safe facilities. Items included in this program are: playgrounds, skate park, BMX park, field lighting, old town stairs, fencing, pavilions benches, and picnic tables. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs

Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
Park Amenities & Infrastructure		Technical adjustment: Utility increase for sewer \$4,653. Housing and Car Allowance.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>FIELDS</b>					
Personnel	16,680	16,663	16,663	17,040	16,993
Materials	3,990	3,990	3,990	3,990	3,990
<b>Total FIELDS</b>	<b>20,670</b>	<b>20,653</b>	<b>20,653</b>	<b>21,030</b>	<b>20,983</b>
<b>PARKS &amp; CEMETERY</b>					
Personnel	146,347	148,234	148,234	151,321	151,625
Materials	30,188	30,188	30,188	30,188	30,338
<b>Total PARKS &amp; CEMETERY</b>	<b>176,535</b>	<b>178,421</b>	<b>178,421</b>	<b>181,509</b>	<b>181,962</b>
<b>TOTAL</b>	<b>197,205</b>	<b>199,074</b>	<b>199,074</b>	<b>202,539</b>	<b>202,945</b>

FTEs	Budget FTEs FY 2016
Full Time	1.0
Part Time	2.7
<b>TOTAL</b>	<b>3.7</b>

Level of Service  
Park Amenities & Infrastructure Same Level of Service

	Quartile FY 2016	Score FY 2016
Park Amenities & Infrastructure	2	18.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Park Amenities & Infrastructure- PARKS & CEMETERY	Percentage of park amenities checked daily-summer months	90%	90%	0%	0%



**Description:**

CITY RECREATION The Recreation Department is responsible for all programs and scheduling that occur on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users. Recreation: The Recreation Department is responsible for all programs and scheduling that occurs on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

**Section 1: Scope**

**Change in Demand** Program experiencing NO change in demand

**Explanation**

	Request FY 2016	Rationale FY 2016
Parks, Turf & Athletic Fields	The Recreation Department is asking for several personnel changes that will result in a budget increase of \$81,130 to our personnel line. The proposal is that the Business & Marketing Coordinator position would go away and would fill a Recreation Supervisor position with a Recreation Supervisor moving to the Recreation Assistant Manager position. A new Recreation Coordinator position would be created and would help to backfill some of the duties of the Recreation Supervisor that is moved to the Assistant Recreation Manager position. (\$14.5k increase in this program).	City Rec: Increasing the level of service with a new Assistant Rec Manager and Front Desk Team Leader. Partially offset with decrease in Business Marketing Coordinator and Recreation Coordinator positions. Other position changes not recommended due to low score. Total increase of \$29k with \$13k offset. Fields: Technical adjustment: Utility increase for sewer \$4,653.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>CITY RECREATION</b>						
Personnel	42,770	69,257	69,257	70,747		70,683
Materials	5,108	5,108	5,108	5,108	-56,000	-50,892
<b>Total CITY RECREATION</b>	<b>47,878</b>	<b>74,366</b>	<b>74,366</b>	<b>75,855</b>	<b>-56,000</b>	<b>19,791</b>
<b>FIELDS</b>						
Personnel	57,267	57,179	57,179	58,475		58,316
Materials	38,620	40,016	40,016	40,016		40,016
<b>Total FIELDS</b>	<b>95,887</b>	<b>97,195</b>	<b>97,195</b>	<b>98,491</b>		<b>98,332</b>
<b>PARKS &amp; CEMETERY</b>						
Personnel	338,193	337,682	337,682	344,799		344,617
Materials	182,126	182,126	182,126	182,126		188,476
<b>Total PARKS &amp; CEMETERY</b>	<b>520,319</b>	<b>519,808</b>	<b>519,808</b>	<b>526,925</b>		<b>533,093</b>

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
TOTAL	664,084	691,368	691,368	701,271	-56,000	651,216

FTEs	Budget FTEs FY 2016
Full Time	3.9
Part Time	3.6
TOTAL	7.5

Level of Service  
Parks, Turf & Athletic Fields      Same Level of Service

	Quartile FY 2016	Score FY 2016
Parks, Turf & Athletic Fields	2	18.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION      Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Parks, Turf & Athletic Fields - PARKS & CEMETERY	Percentage of acres mowed as per mowing schedule	100%	100%	0%	0%
Parks, Turf & Athletic Fields - PARKS & CEMETERY	Percent of mowing contracted versus in house	15%	15%	0%	0%

**Description:**

STREET MAINTENANCE Streets Maintenance Team is responsible for maintaining 130 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe community that is walkable and bike-able Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

**Section 1: Scope**

Change in Demand

Program experiencing NO change in demand

Explanation

	Request FY 2016	Rationale FY 2016
Street & Sidewalk Maintenance		Technical adjustment: Missing Analyst II \$8,291
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>STREET MAINTENANCE</b>					
Personnel	225,461	231,074	227,254	232,344	224,135
Materials	158,606	158,606	158,606	158,606	158,606
<b>Total STREET MAINTENANCE</b>	<b>384,067</b>	<b>389,680</b>	<b>385,860</b>	<b>390,950</b>	<b>382,741</b>
<b>TOTAL</b>	<b>384,067</b>	<b>389,680</b>	<b>385,860</b>	<b>390,950</b>	<b>382,741</b>

FTEs	Budget FTEs FY 2016
Full Time	2.7
Part Time	0.2
<b>TOTAL</b>	<b>3.0</b>

Level of Service

Street & Sidewalk Maintenance Same Level of Service

	Quartile FY 2016	Score FY 2016
Street & Sidewalk Maintenance	2	18.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Street & Sidewalk Maintenance - STREET MAINTENANCE	Percentage of potholes filled within 72 hours of receiving a complaint or service request.	95%	100%	100%	100%
Street & Sidewalk Maintenance - STREET MAINTENANCE	Tons of asphalt overlay applied to City streets.	4616	5124.42	2500	500
Street & Sidewalk Maintenance - STREET MAINTENANCE	Square yards of slurry seal applied to City Streets	54908	43859	55000	55000
Street & Sidewalk Maintenance - STREET MAINTENANCE	Tons of crack seal applied to City streets	33	33	33	33

**Description:**

PARKS & CEMETERY Items include flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Internationally recognized & respected brand Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
Flowers/Holiday Lighting/Beautification		Technical adjustment: Utility increase for sewer \$4,653.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>FIELDS</b>					
Personnel	742	760	760	777	774
Materials	4,380	4,380	4,380	4,380	4,380
<b>Total FIELDS</b>	<b>5,122</b>	<b>5,140</b>	<b>5,140</b>	<b>5,157</b>	<b>5,154</b>
<b>PARKS &amp; CEMETERY</b>					
Personnel	193,129	196,064	196,064	200,178	199,921
Materials	178,479	178,479	178,479	178,479	178,929
<b>Total PARKS &amp; CEMETERY</b>	<b>371,607</b>	<b>374,543</b>	<b>374,543</b>	<b>378,656</b>	<b>378,849</b>
<b>TOTAL</b>	<b>376,729</b>	<b>379,683</b>	<b>379,683</b>	<b>383,813</b>	<b>384,003</b>

FTEs	Budget FTEs FY 2016	Level of Service
Full Time	1.7	Flowers/Holiday Lighting/Beautification Same Level of Service
Part Time	1.5	
<b>TOTAL</b>	<b>3.2</b>	

	Quartile FY 2016	Score FY 2016
Flowers/Holiday Lighting/Beautification	3	17.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

PARKS & CEMETERY

Innovation: The Parks/Fields Department has been able to reduce power consumption by 85% due to the conversion of LED lighting. Water Conservation: incorporate drought tolerant plant material along with upgrading many of our shrub/flower beds to drip systems.

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKS & CEMETERY

The consequences of lowering the funding for this program include: reduction in community beautification, less preventative maintenance, and reduced tree planting. There would also be increases in citizen complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014
	-		
Flowers/Holiday Lighting/Beautification - PARKS & CEMETERY	Number of hanging baskets and planters displayed during season	150	205
Flowers/Holiday Lighting/Beautification - PARKS & CEMETERY	Number of trees planted or replaced per season	45	45

**Description:**

**PARKING** The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1000 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. This scenario includes staffing the parking enforcement program with City employees.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs

Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
Parking Management	Transit: Bus driver grade increase for all positions.	City Manager Recommendation - Transportation Ops: Bus driver grade increase for all positions. Technical adjustment: Admin IFT increase.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>TRANSPORTATION OPER</b>						
Materials	173,014	173,014	173,014	176,973		183,236
<b>Total TRANSPORTATION OPER</b>	<b>173,014</b>	<b>173,014</b>	<b>173,014</b>	<b>176,973</b>		<b>183,236</b>
<b>PARKING</b>						
Personnel	548,575	552,760	552,760	565,273		563,665
Materials	73,000	73,000	73,000	73,000	-560,300	-487,300
<b>Total PARKING</b>	<b>621,575</b>	<b>625,760</b>	<b>625,760</b>	<b>638,273</b>	<b>-560,300</b>	<b>76,365</b>
<b>TOTAL</b>	<b>794,588</b>	<b>798,773</b>	<b>798,773</b>	<b>815,246</b>	<b>-560,300</b>	<b>259,601</b>

FTEs	Budget FTEs FY 2016
Full Time	6.0
Part Time	2.2
<b>TOTAL</b>	<b>8.2</b>

Level of Service  
 Parking Management      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Parking Management	3	17.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

PARKING Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Parking Management - TRANSPORTATION OPER	Ratio of appeals to citations	0.05%	0.033%	0.03%	0.03%
Parking Management - TRANSPORTATION OPER	Appeals processing time (days)	35.64	33	21	21
Parking Management - TRANSPORTATION OPER	Percentage of Vehicles in Compliance	0.92%	0.9%	0.9%	0.92%
Parking Management - TRANSPORTATION OPER	Ratio of first-time violations to total violations.	0.45%	0.42%	0.4%	0.4%
Parking Management - TRANSPORTATION OPER	Citation collection rate	0.77%	0.78%	0.8%	0.8%



**Description:**

ICE FACILITY Most of our retail sales are stable, but the sale of individual order skates is unpredictable. These sales have an average profit margin of \$1 for every dollar spent. Our sponsorship sales are done by a contracted firm, and we receive 40% of any sales that are made.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community programs

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
ICE FACILITY						
Personnel	19,845	19,845	19,845	20,273		20,261
Materials	24,031	24,031	24,031	24,031	-29,400	-5,369
Total ICE FACILITY	43,876	43,876	43,876	44,304	-29,400	14,892
TOTAL	43,876	43,876	43,876	44,304	-29,400	14,892

FTEs	Budget FTEs FY 2016
Full Time	0.2
Part Time	0.2
TOTAL	0.3

Level of Service  
Retail Same Level of Service

	Quartile FY 2016	Score FY 2016
Retail	3	17.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY We save costs by only ordering skates when needed and by not having a stock of skates on hand, which would require a large initial capital outlay. The marketing and ad sales position uses a commission based payment structure, so the provider does not get paid for services unless they sell advertising or program sponsorships for the Ice Arena.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY Funding at a lower level would decrease revenues and increase the ice arena subsidy. Customer service would suffer and our skating population would not be happy.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Retail- ICE FACILITY	Percent of respondents satisfied with Skate Service.	95%	91%	90%	92%
Retail- ICE FACILITY	Percent of respondents satisfied with Retail selection.	60%	87%	90%	90%
Retail - ICE FACILITY	Cost recovery for Retail	150%	131%	125%	125%

**Description:**

GOLF MAINTENANCE The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, and aging infrastructure due to increasing player demand and community expectations.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs

Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

**Section 1: Scope**

Change in Demand

Program experiencing NO change in demand

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
GOLF MAINTENANCE					
Personnel	428,741	427,951	427,951	436,760	437,643
Materials	282,479	282,479	282,479	274,963	275,822
Total GOLF MAINTENANCE	711,220	710,430	710,430	711,723	713,465
TOTAL	711,220	710,430	710,430	711,723	713,465

FTEs	Budget FTEs FY 2016
Full Time	2.0
Part Time	0.4
TOTAL	2.4

Level of Service

Golf Maintenance Same Level of Service

	Quartile FY 2016	Score FY 2016
Golf Maintenance	3	15.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF MAINTENANCE Cost Savings: The Golf Maintenance Department recently installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. : The Golf Maintenance Department continually looks for creative ways to increase Environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase of 5 hybrid greens mowers that reduces fuel consumption, an environmentally input based irrigation control system, and our first all-electric utility vehicle. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF MAINTENANCE The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Golf Maintenance - GOLF MAINTENANCE	Percent of scheduled restroom cleanings completed.	100%	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percent of mowing completed per schedule	100%	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percent of irrigation mainlines repaired within 72 hours.	100%	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percentage of Trees Pruned per Season	30%	45%	25%	25%

**Description:**

ICE FACILITY The Park City Ice Arena offers a number of adult programs on a weekly basis including: Adult Co-Ed Hockey leagues, Lunch Bunch (Adult Learn-To-Skate), Adult Coached Drop-In Hockey, and Adult Drop-In Hockey. Adult Co-Ed Hockey leagues have four seasons (Winter, Spring, Summer, and Fall) and games are played five nights a week. The league has two levels (Silver and Gold) which are full during all four sessions to accommodate intermediate players. The Platinum League is for advanced players and is offered during the Winter; the Bronze league is for new players and older players, and it is offered during Spring and Summer. Coached Drop-In Hockey takes place once a week on Wednesday mornings; we have expanded this program by having a referee present (at no cost) to teach rules and allow the coach to teach game concepts. Drop-In Hockey is consistently scheduled at least three times a week, with additional sessions being offered when the schedule allows. The Lunch Bunch takes place every Wednesday and allows for adults to have a skating lesson at a time when kids are not on the ice; It is a great way for adults to socialize and to learn how to skate.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
Ice Adult Programs	Requesting an additional \$6,712 for training and development (STAR Training, Meyers-Briggs, and LEAD PC).	Increase not recommended due to off-year and revenue concerns.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>ICE FACILITY</b>						
Personnel	91,644	91,644	91,644	93,652		93,435
Materials	43,738	44,804	43,738	43,738	-129,000	-85,262
<b>Total ICE FACILITY</b>	<b>135,382</b>	<b>136,448</b>	<b>135,382</b>	<b>137,390</b>	<b>-129,000</b>	<b>8,173</b>
<b>TOTAL</b>	<b>135,382</b>	<b>136,448</b>	<b>135,382</b>	<b>137,390</b>	<b>-129,000</b>	<b>8,173</b>

FTEs	Budget FTEs FY 2016
Full Time	0.9
Part Time	0.4
<b>TOTAL</b>	<b>1.3</b>

**Level of Service**  
Ice Adult Programs Same Level of Service

	Quartile FY 2016	Score FY 2016
Ice Adult Programs	3	15.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our adult programs. Marketing and communication of programs is done primarily through the rink's website and e-mail blasts. We would like to add additional league administration software that will improve communication with players and provide a more robust league website. The yearly cost for this is \$3000 and would be recouped through increased player registration fees.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY If funding levels are below what is proposed, then restrictions will be placed on adult programs that will limit the amount of participants to each program. This will include restricting the number of teams in our adult leagues, which may potentially prevent adult players from participating in the league. In addition, revenues from these programs would be reduced.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Ice Adult Programs- ICE FACILITY	Cost recovery for Adult Programs.	125%	127%	120%	120%
Ice Adult Programs - ICE FACILITY	Percent of participants satisfied with Adult Programs.	93%	100%	90%	90%

**Description:**

TENNIS The PC MARC currently hosts several tournaments on the local, sectional and national level. These include two national tournaments (Men's 40's & 45's), 2 adult tournaments and 2 youth tournaments.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Accessible and world-class recreational facilities, parks and programs

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

**Section 1: Scope**

Change in Demand

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
TENNIS						
Personnel	16,528	16,528	16,528	16,528		16,532
Materials	33,181	33,181	33,181	33,181	-92,500	-59,319
Total TENNIS	49,709	49,709	49,709	49,709	-92,500	-42,787
TOTAL	49,709	49,709	49,709	49,709	-92,500	-42,787

FTEs	Level of Service
Full Time	Tennis Tournaments
Part Time	Same Level of Service
TOTAL	

	Quartile FY 2016	Score FY 2016
Tennis Tournaments	3	15.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

#### Section 4: Cost Savings / Innovation / Collaboration

TENNIS We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

#### Section 5: Consequences of Funding Proposal at Lower Level

TENNIS We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

#### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Tennis Tournaments- TENNIS	Percent of participants who would recommend tournaments to a friend.	92%	80%	0%	80%
Tennis Tournaments - TENNIS	Percent of participants who rate the tournament as "good" or better.	98%	80%	0%	80%



**Description:**

ICE FACILITY This program includes the following rink-run activities: Learn to Skate, Learn to Play Hockey, youth drop-in hockey, strength and conditioning and ballet classes, Learn to Skate and figure skating camps. Learn to Skate and Learn to Play Hockey are both offered as six week long classes, and the ice is often divided to accommodate both classes at the same time. Youth drop-in hockey will be offered throughout the year, generally during school vacations, on holidays, and when the Ice Miners youth hockey organization is not in season. Strength and Conditioning; and ballet classes are offered weekday evenings and Saturday mornings. Skating camps are held during long holiday school breaks and during summer vacation. All programs have an instruction/development component with rink staff providing the instruction. The exception is during skating camps, when nutritionists, yoga instructors or other specialists are brought in as guest instructors.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Accessible and world-class recreational facilities, parks and programs Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2016	Rationale FY 2016
Ice Youth Programs	Requesting an additional \$6,712 for training and development (STAR Training, Meyers-Briggs, and LEAD PC).	Increase not recommended due to off-year and revenue concerns.
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
ICE FACILITY						
Personnel	114,480	114,480	114,480	116,927		116,871
Materials	11,370	12,436	11,370	11,370	-111,750	-100,380
Total ICE FACILITY	125,850	126,916	125,850	128,297	-111,750	16,491
TOTAL	125,850	126,916	125,850	128,297	-111,750	16,491

FTEs	Budget FTEs FY 2016
Full Time	0.9
Part Time	1.0
TOTAL	1.9

Level of Service  
Ice Youth Programs Same Level of Service

	Quartile FY 2016	Score FY 2016
Ice Youth Programs	3	15.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

ICE FACILITY Using highly trained rink staff to instruct youth classes. Splitting the ice sheet to allow teaching skating and hockey classes simultaneously maximizes revenue by allowing more participants on the ice. Offering Off-Ice classes during peak ice-use times generates additional revenue without increasing overall users. It is essential for us to offer these programs to develop better athletes and reduce our subsidy as there is no more ice available for adding programs.

**Section 5: Consequences of Funding Proposal at Lower Level**

ICE FACILITY Funding at a lower level will result in lower-quality instruction or reduced class offerings and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Ice Youth Programs - Ice Facility	Percent of Participants that rate satisfaction in Off - Ice Training Classes as Excellent.	0%	0%	90%	95%
Ice Youth Programs - ICE FACILITY	Percent of Participants satisfied with Youth programs.	100%	99%	95%	95%

**Description:**

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Items included in this program are: sweeping and trash removal service along sidewalks, bike paths, City facilities, Parks and right-of ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2016	Rationale FY 2016
Trash Clean-Up		Technical adjustment: Utility increase for sewer \$4,653.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>FIELDS</b>					
Personnel	17,422	17,422	17,422	17,817	17,767
Materials	7,510	8,254	8,254	8,254	8,254
<b>Total FIELDS</b>	<b>24,932</b>	<b>25,677</b>	<b>25,677</b>	<b>26,072</b>	<b>26,021</b>
<b>PARKS &amp; CEMETERY</b>					
Personnel	83,508	82,323	82,323	84,131	84,120
Materials	29,940	29,940	29,940	29,940	30,240
<b>Total PARKS &amp; CEMETERY</b>	<b>113,448</b>	<b>112,263</b>	<b>112,263</b>	<b>114,071</b>	<b>114,360</b>
<b>TOTAL</b>	<b>138,380</b>	<b>137,940</b>	<b>137,940</b>	<b>140,143</b>	<b>140,381</b>

FTEs	Budget FTEs FY 2016
Full Time	0.9
Part Time	1.2
<b>TOTAL</b>	<b>2.1</b>

**Level of Service**  
Trash Clean-Up Same Level of Service

	Quartile FY 2016	Score FY 2016
Trash Clean-Up	3	15.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

FIELDS

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Trash Clean-Up - PARKS & CEMETERY	Percentage of trash containers checked daily (during summer season)	95%	95%	0%	0%

**Description:**

GOLF PRO SHOP This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
Golf Management Operations		Technical adjustment: Admin IFT decrease & debt service decrease of \$9,021.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>GOLF PRO SHOP</b>					
Personnel	180,006	176,539	176,539	187,252	187,620
Materials	145,350	140,839	140,839	139,327	139,610
<b>Total GOLF PRO SHOP</b>	<b>325,355</b>	<b>317,379</b>	<b>317,379</b>	<b>326,579</b>	<b>327,230</b>
<b>TOTAL</b>	<b>325,355</b>	<b>317,379</b>	<b>317,379</b>	<b>326,579</b>	<b>327,230</b>

FTEs	Budget FTEs FY 2016
Full Time	0.7
Part Time	2.8
<b>TOTAL</b>	<b>3.5</b>

**Level of Service**  
Golf Management Operations Same Level of Service

	Quartile FY 2016	Score FY 2016
Golf Management Operations	3	15.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses. For the upcoming season the golf course has also gone through a re organization that will lower personnel expenses.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Golf Management Operations - GOLF PRO SHOP	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	22%	240%	4%	4%
Golf Management Operations - GOLF PRO SHOP	Percentage change in number of golfers from previous year (Fiscal Year)	3%	-7.12%	5%	3%

**Description:**

ICE FACILITY The ice arena provides a variety of public programs to both residents and non-residents of Summit and Wasatch Counties. These programs include Public Skating, Cheap Skates, Drop-In Speed Skating, Stick & Puck, and Freestyle (figure skating) sessions. The ice rink hosts Public Skating/Cheap Skates seven days a week. The majority of these program times are in the afternoon with the exception of Friday and Saturday nights when the Park City Pioneers hockey team is out of town. Stick & Puck sessions are regularly scheduled on Monday morning and Saturday afternoons along with additional sessions scheduled during school vacation weeks. Freestyle sessions (Figure Skating) are scheduled five times a week. Normally the session is scheduled Monday through Thursday from 6am to 9am and Fridays from 7:45-8:45am.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Accessible and world-class recreational facilities, parks and programs

The rink strives to provide quality programming at an affordable cost to the participants.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
Ice Programs	Requesting an additional \$6,712 for training and development (STAR Training, Meyers-Briggs, and LEAD PC).	Increase not recommended due to off-year and revenue concerns.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>ICE FACILITY</b>						
Personnel	78,993	78,993	78,993	80,730		80,545
Materials	24,578	25,644	24,578	24,578	-67,150	-42,572
<b>Total ICE FACILITY</b>	<b>103,571</b>	<b>104,637</b>	<b>103,571</b>	<b>105,308</b>	<b>-67,150</b>	<b>37,973</b>
<b>TOTAL</b>	<b>103,571</b>	<b>104,637</b>	<b>103,571</b>	<b>105,308</b>	<b>-67,150</b>	<b>37,973</b>

FTEs	Budget FTEs FY 2016
Full Time	0.8
Part Time	0.4
<b>TOTAL</b>	<b>1.2</b>

Level of Service

Ice Programs

Same Level of Service

	Quartile FY 2016	Score FY 2016
Ice Programs	3	15.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs. Staff continues to cross evaluate program numbers and ice schedule to ensure that program participation numbers are at a level to reach cost recovery goals.

### Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding levels are below what is proposed, then the ice arena will have to limit the amount of programs offered and the marketing of those programs as well as eliminate certain programs due to lack of staff resources. This would also reduce the amount of revenue received through these programs.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Ice Programs - ICE FACILITY	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	166000	82950	100000	95000
Ice Programs - ICE FACILITY	Pass sales including season passes and punch cards.	118000	64635.25	65000	65000
Ice Programs - ICE FACILITY	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	57%	55%	60%	60%
Ice Programs - ICE FACILITY	Total number of teams in Adult Hockey Leagues.	57	64	56	56
Ice Programs - ICE FACILITY	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	93%	95%	90%	90%



**Description:**

CITY RECREATION Currently staff is available 7 days a week for cemetery emergencies. We have begun selling plaques for the Memorial Wall.

PARKS & CEMETERY The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services. Recreation: The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Internationally recognized & respected brand Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
CITY RECREATION						
Personnel	24,163	26,403	26,403	26,991		26,943
Materials	920	920	920	920	-26,000	-25,080
Total CITY RECREATION	25,083	27,323	27,323	27,911	-26,000	1,863
PARKS & CEMETERY						
Personnel	60,758	62,205	62,205	63,522		63,321
Materials	24,013	24,013	24,013	24,013		24,513
Total PARKS & CEMETERY	84,771	86,217	86,217	87,535		87,834
TOTAL	109,854	113,540	113,540	115,446	-26,000	89,697

FTEs	Budget FTEs FY 2016
Full Time	1.0
Part Time	0.2
TOTAL	1.1

Level of Service		Quartile	Score
Cemetery	Same Level of Service	FY 2016	FY 2016
		Cemetery	4
			14.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION      The construction of the Memorial Wall will allow residents to be memorialized in the cemetery without having to purchase a plot.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY RECREATION      See below

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Cemetery - PARKS & CEMETERY	Percent of internments completed on time.	100%	100%	100%	100%

**Description:**

ICE FACILITY This program provides the basic backbone for keeping the ice rink functioning when not supporting specific programs or activities. Functions within Operations are: providing basic utility service for lights, water, sewer and HVAC as well as maintenance staff time and supplies for related infrastructure, i.e. belts, hoses, oil, wiring, plumbing supplies, hardware, and specialized service providers whether contract or hourly; building cleaning and maintenance; snow removal; operation and maintenance of the refrigeration plant; ice maintenance and related equipment. Operational costs specific to other rink program bids are reflected in those bids.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
Operations	Requesting an additional \$6,712 for training and development (STAR Training, Meyers-Briggs, and LEAD PC).	Increase not recommended due to off-year and revenue concerns. Technical adjustment: Utility increase for sewer \$2,514.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>ICE FACILITY</b>						
Personnel	197,023	197,023	197,023	201,378		201,050
Materials	168,441	170,955	170,715	170,715	-326,700	-155,985
<b>Total ICE FACILITY</b>	<b>365,464</b>	<b>367,978</b>	<b>367,738</b>	<b>372,093</b>	<b>-326,700</b>	<b>45,065</b>
<b>MAINTENANCE MANAGEMENT-ICE</b>						
Materials		10,000	10,000	10,000	-10,000	
<b>Total MAINTENANCE MANAGEMENT-ICE</b>		<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>-10,000</b>	
<b>TOTAL</b>	<b>365,464</b>	<b>377,978</b>	<b>377,738</b>	<b>382,093</b>	<b>-336,700</b>	<b>45,065</b>

FTEs	Budget FTEs FY 2016
Full Time	1.8
Part Time	1.3
<b>TOTAL</b>	<b>3.1</b>

Level of Service  
Operations Same Level of Service

	Quartile FY 2016	Score FY 2016
Operations	4	14.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Cost Savings: The ice rink is saving operational costs through the use of an electric ice resurfacer, which reduces the cost per ice cut, as well as its innovative technologies: laser controlled ice depth will maintain a level ice sheet within less build up, requiring the use of less water, less energy to run the refrigeration plant and less staff and ice time devoted to ice maintenance. In the second half of FY '14, we are using the Green Revolving Loan Fund to implement two new technologies that will significantly reduce the amount of CNG we use for heating water in the building, and we are researching LED lighting retrofits. While these will have immediate cost savings benefits, the Ice budget will remain unchanged because the savings are used to pay back the loan fund.

### Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding the option at a lower level will result in lower levels of cleaning and maintenance, and a degradation of the ice quality due to running the plant at higher temps to reduce energy consumption.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Operations - ICE FACILITY	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	99%	96%	92%	182%
Operations - ICE FACILITY	Percentage of guests who rate the facility as being clean and safe.	95%	96%	92%	182%

**Description:**

CITY RECREATION Currently we offer a wide variety of youth programs to the community. Every week of the summer we run various programs and camps such as skateboarding, summer day camp, adventure camp, dirt jump camp, swim team, swim lessons and soccer camp. In the spring we run a youth soccer league for youth ages 4 to 15.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
Recreation Youth Programs	Scen 1: PT increase \$12k Rec Instructor VII.Scen 2: The Recreation Department is asking for several personnel changes that will result in a budget increase of \$81,130 to our personnel line. The proposal is that the Business & Marketing Coordinator position would go away and would fill a Recreation Supervisor position with a Recreation Supervisor moving to the Recreation Assistant Manager position. A new Recreation Coordinator position would be created and would help to backfill some of the duties of the Recreation Supervisor that is moved to the Assistant Recreation Manager position. (\$51k increase in this program).	Total increase of \$29k with \$13k offset.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>CITY RECREATION</b>						
Personnel	397,183	449,471	418,120	426,896		428,394
Materials	200,755	200,755	200,755	200,755	-232,700	-31,315
Total CITY RECREATION	597,939	650,226	618,875	627,651	-232,700	397,080
<b>TOTAL</b>	597,939	650,226	618,875	627,651	-232,700	397,080

FTEs	Budget FTEs FY 2016
Full Time	2.0
Part Time	8.5
<b>TOTAL</b>	10.5

Level of Service  
Recreation Youth Programs Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Recreation Youth Programs	4	14.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION We collaborate closely with many community partners to provide cost effective programing. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY RECREATION Programming would remain be reduced.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Recreation Youth program-CITY RECREATION	Participants who would recommend the Youth programs, services, or leagues to a friend annually	85%	99.1%	0%	0%
Recreation Youth Programs - CITY RECREATION	Measure the percentage of survey respondents who rate the program/tournament as good or better annually	97.6%	96%	0%	0%
Recreation Youth Programs - CITY RECREATION	Percentage of youth programs registration that occurs on line annually	32%	39%	0%	0%

**Description:**

CITY RECREATION Currently the facility is open 109.5 hours a week and provides a wide range of services to the community. The amount of facility passes sold each year continues to grow along with the revenue associated with the passes. This includes the management and operation of the PC MARC. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, game room and locker rooms.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
Rec Center Operations	The Recreation Department is asking for several personnel changes that will result in a budget increase of \$81,130 to our personnel line. The proposal is that the Business & Marketing Coordinator position would go away and would fill a Recreation Supervisor position with a Recreation Supervisor moving to the Recreation Assistant Manager position. A new Recreation Coordinator position would be created and would help to backfill some of the duties of the Recreation Supervisor that is moved to the Assistant Recreation Manager position. (\$46k increase in this program).	Increasing the level of service with a new Assistant Rec Manager and Front Desk Team Leader. Partially offset with decrease in Business Marketing Coordinator and Recreation Coordinator positions. Other position changes not recommended due to low score. Total increase of \$29k with \$13k offset.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>CITY RECREATION</b>						
Personnel	301,049	348,316	331,631	339,110		338,377
Materials	121,574	121,574	121,574	121,574	-258,600	-136,921
Total CITY RECREATION	422,623	469,890	453,206	460,685	-258,600	201,456
<b>TOTAL</b>	<b>422,623</b>	<b>469,890</b>	<b>453,206</b>	<b>460,685</b>	<b>-258,600</b>	<b>201,456</b>

FTEs	Budget FTEs FY 2016
Full Time	4.0
Part Time	0.3
<b>TOTAL</b>	<b>4.4</b>

Level of Service  
Rec Center Operations Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Rec Center Operations	4	14.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY RECREATION Operations would be reduced likely reducing the hours the facility is open.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Rec Center Operations- CITY RECREATION	Total Recreation Cost Recovery	74%	76.3%	0%	0%
Rec Center Operations- CITY RECREATION	Percent of participants whose overall satisfaction with the PC Marc is good or better.	99.4%	99.2%	0%	0%
Rec Center Operation- CITY RECREATION	Percent increase in revenue for pass sales.	11.04%	28%	0%	0%



**Description:**

CITY RECREATION Currently we offer over 85 group fitness classes a week in a wide variety of class types (yoga, spinning, TRX, weights etc.); We offer adult leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer dog obedience classes year round.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
Recreation Adult Programs	Scen 1: PT increase \$12k Rec Instructor VII.Scen 2: The Recreation Department is asking for several personnel changes that will result in a budget increase of \$81,130 to our personnel line. The proposal is that the Business & Marketing Coordinator position would go away and would fill a Recreation Supervisor position with a Recreation Supervisor moving to the Recreation Assistant Manager position. A new Recreation Coordinator position would be created and would help to backfill some of the duties of the Recreation Supervisor that is moved to the Assistant Recreation Manager position. (\$16k increase in this program).	Increasing the level of service with a new Assistant Rec Manager and Front Desk Team Leader. Partially offset with decrease in Business Marketing Coordinator and Recreation Coordinator positions. Other position changes not recommended due to low score. Total increase of \$29k with \$13k offset.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>CITY RECREATION</b>						
Personnel	499,482	522,526	522,526	533,576		534,868
Materials	127,699	127,699	127,699	127,699	-343,850	-215,836
<b>Total CITY RECREATION</b>	<b>627,181</b>	<b>650,225</b>	<b>650,225</b>	<b>661,275</b>	<b>-343,850</b>	<b>319,032</b>
<b>TOTAL</b>	<b>627,181</b>	<b>650,225</b>	<b>650,225</b>	<b>661,275</b>	<b>-343,850</b>	<b>319,032</b>

FTEs	Budget FTEs FY 2016
Full Time	2.9
Part Time	8.2
<b>TOTAL</b>	<b>11.1</b>

Level of Service  
Recreation Adult Programs Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Recreation Adult Programs	4	14.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY RECREATION We would remain status quo and not be able to fully utilize the PC MARC as the community desires.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014
	-		
Recreation Adult Programs - CITY RECREATION	Percentage of survey respondents who rate adult programs/tournaments as good or better.	91	92
Recreation Adult Programs - CITY RECREATION	Increase the revenue in each adult program from one year to the next.	5.6	14

**Description:**

SWEDE ALLEY PARKING STRUCT. Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-utilized regional public transit Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
Swede Alley Parking Structure		Technical Adjustment: Electricity utility adjustment (\$5k) to bring budget in line with expenditures
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
SWEDE ALLEY PARKING STRUCT.					
Materials	50,764	55,764	55,764	55,764	55,764
Total SWEDE ALLEY PARKING STRUCT.	50,764	55,764	55,764	55,764	55,764
<b>TOTAL</b>	<b>50,764</b>	<b>55,764</b>	<b>55,764</b>	<b>55,764</b>	<b>55,764</b>

FTEs	Level of Service
Full Time	Swede Alley Parking Structure Same Level of Service
Part Time	
<b>TOTAL</b>	

	Quartile FY 2016	Score FY 2016
Swede Alley Parking Structure	4	14.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

SWEDE ALLEY PARKING STRUCT. "Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

**Section 5: Consequences of Funding Proposal at Lower Level**

SWEDE ALLEY PARKING STRUCT. The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established community expectations.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Target FY 2015
	-		
Swede Alley Parking Structure - SWEDE ALLEY PARKING STRUCT.	Percentage of structural surveys conducted every 3 years.	33.3	33.3
Swede Alley Parking Structure - SWEDE ALLEY PARKING STRUCT.	Percentage of monthly inspections conducted on lighting systems	100	100

**Description:**

BUSINESS IMPROVEMENT DISTRICT Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Internationally recognized & respected brand Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
BUSINESS IMPROVEMENT DISTRICT						
Materials	64,419	64,419	64,419	64,419	-64,000	419
Total BUSINESS IMPROVEMENT DISTRICT	64,419	64,419	64,419	64,419	-64,000	419
TOTAL	64,419	64,419	64,419	64,419	-64,000	419

FTEs	Level of Service
Full Time	Business Improvement District Same Level of Service
Part Time	
TOTAL	

	Quartile FY 2016	Score FY 2016
Business Improvement District	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BUSINESS IMPROVEMENT DISTRICT

This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, it enhances the services of the Main Street area.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUSINESS IMPROVEMENT DISTRICT

The City is currently under contract with the HPCA for a certain level of service. The contract would need to be renegotiated for a lower level of service, but in theory the service could be reduced to zero.

**Section 6: Performance Measures**



**Description:**

TENNIS Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The tennis department administers many special events during the year. We currently host 2 National Tournaments and several other regional and local events. League play is very active with over 120 player's participating. Youth U10 tennis has record participation with over 60 youth playing and another 70 youth in other tennis programs. Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handle all purchase orders, sponsorship, marketing and Pro Shop oversight.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
TENNIS						
Personnel	62,436	62,507	62,507	62,719		62,767
Materials	4,200	4,200	4,200	4,200	-173,100	-168,900
Total TENNIS	66,636	66,707	66,707	66,919	-173,100	-106,133
TOTAL	66,636	66,707	66,707	66,919	-173,100	-106,133

FTEs	Budget FTEs FY 2016
Full Time	
Part Time	0.2
TOTAL	0.2

Level of Service  
Tennis Operations Same Level of Service

	Quartile FY 2016	Score FY 2016
Tennis Operations	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We have started an internal adult tennis league which is more profitable for the facility than running the league through Utah Tennis.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS Lower level of service to the community and visitors. Less clinics and leagues.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Tennis Operations - TENNIS	Percentage of court hours booked during hours of operation	50%	74%	0%	60%
Tennis Operations - TENNIS	Percent of respondents who are "satisfied" or better with tennis facilities.	80%	95%	0%	90%



**Description:**

GOLF PRO SHOP This program will administer the Food and Beverage Concessions at the Golf Course.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Accessible and world-class recreational facilities, parks and programs

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2016	Rationale FY 2016
Concessions		Technical adjustment: Admin IFT decrease & debt service decrease of \$9,021.
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
GOLF PRO SHOP						
Personnel	19,933	19,933	19,933	20,325		20,512
Materials	33,000	33,000	33,000	33,000	-55,000	-22,000
Total GOLF PRO SHOP	52,933	52,933	52,933	53,325	-55,000	-1,488
TOTAL	52,933	52,933	52,933	53,325	-55,000	-1,488

FTEs	Budget FTEs FY 2016
Full Time	
Part Time	0.8
TOTAL	0.8

Level of Service  
Concessions Same Level of Service

	Quartile FY 2016	Score FY 2016
Concessions	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. We believe that this operation will increase our net revenues.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP In our last contract the golf course received \$600 per month from our concessionaire. We can continue with this practice but feel our level of service to our customers would not be up to our standards.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Concessions - Golf Pro Shop	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	0%	94%	0%	0%
Concessions - Golf Pro Shop	Attain net Concessions profits greater than \$5,500	0	21322	0	0

**Description:**

TENNIS Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. We offer over 300 hours of free tennis lessons in the PCSD & Holy Cross Ministries. All 11 tennis courts have now been lined for U10 tennis.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Multi-seasonal destination for recreational opportunities

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
Tennis Programs		Technical adjustment: Housing allowance increase of \$4,800
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>TENNIS</b>						
Personnel	440,925	446,161	446,161	448,505		449,327
Materials	44,280	44,280	44,280	44,280	-470,400	-426,120
Total TENNIS	485,205	490,441	490,441	492,785	-470,400	23,207
<b>TOTAL</b>	<b>485,205</b>	<b>490,441</b>	<b>490,441</b>	<b>492,785</b>	<b>-470,400</b>	<b>23,207</b>

FTEs	Budget FTEs FY 2016
Full Time	
Part Time	3.2
<b>TOTAL</b>	<b>3.2</b>

**Level of Service**  
Tennis Programs

Same Level of Service

	Quartile FY 2016	Score FY 2016
Tennis Programs	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS Reduced programing and lessons resulting in lower customer satisfaction with tennis.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Tennis Programs - TENNIS	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	94%	92%	0%	90%
Tennis Programs - TENNIS	Adult Survey: Percentage of patrons that rate the program "good" or better.	93%	91%	0%	90%
Tennis Programs - TENNIS	Percentage of patrons who would recommend tennis programs to a friend.	99.3%	97%	0%	90%

**Description:**

MAIN STREET RDA Formalize budget for ED Grants to facilitate biz recruitment & retention program. The increased budget would come with a need to amend the policy/process to make more explicit & dynamic - more similar to the special service contract process. It is pretty loose right now in relation to timing & deadlines, even though the Criteria are fairly explicit.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Jobs paying a living wage

**Section 1: Scope**

Change in Demand

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

The program is very limited right now. The \$20k can move the needle for one small company, but not for a larger company, nor for multiple companies in the same year. Last Grant we took to Council, they expressed a willingness to fund beyond the \$20k in one FY if "the right fit came in". I seek enough funds to either give 3 x \$20k grants or one or two bigger grants.

	Request FY 2016	Rationale FY 2016
Economic Development Grant	The request is for \$50k in non-departmental money to fund an ED Grant Program	Recommended \$40k increase to cover Economic Development Grants out of Lower Park & Main Street RDA as well as \$10k out of the General Fund.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>ECONOMIC DEVELOPMENT GRANT</b>				
Materials	10,000	10,000	10,000	10,000
<b>Total ECONOMIC DEVELOPMENT GRANT</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>
<b>MAIN STREET RDA</b>				
Materials	20,000	20,000	20,000	20,000
<b>Total MAIN STREET RDA</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>LOWER PARK AVENUE RDA</b>				
Materials	20,000	20,000	20,000	20,000
<b>Total LOWER PARK AVENUE RDA</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>	<b>20,000</b>
<b>TOTAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

FTEs	Level of Service
Full Time	Economic Development Grant    Enhanced Level of Service
Part Time	
<b>TOTAL</b>	

	Quartile FY 2016	Score FY 2016
Economic Development Grant	4	13.50

**Section 3: Basic Program Attributes**

**Community Served**

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

No Requirement or Mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

MAIN STREET RDA

One of the Grant Criteria, per Utah State Code requires ability to achieve direct or indirect economic/tax benefit = to or greater than City's contribution.

**Section 5: Consequences of Funding Proposal at Lower Level**

MAIN STREET RDA

We would be able to keep the current grant program going but at a lower level, which would result in two possible or blended outcomes: 1) reduction in overall # grants awarded (fully fund the \$20k to one or two applicants) = less economic retention & diversification; or 2) reduced funding to each grant recipient (meaning split the monies between applicants) = less bang for the buck and less ability to actually move the needle = less Econ diversification.

**Section 6: Performance Measures**



**Description:**

GOLF PRO SHOP The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Multi-seasonal destination for recreational opportunities

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
Golf Shop Programs		Technical adjustment: Admin IFT decrease & debt service decrease of \$9,021.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>GOLF PRO SHOP</b>					
Personnel	45,658	45,192	45,192	46,065	46,070
Materials	44,370	39,859	39,859	38,347	38,630
<b>Total GOLF PRO SHOP</b>	<b>90,028</b>	<b>85,051</b>	<b>85,051</b>	<b>84,412</b>	<b>84,701</b>
<b>TRANS TO OTHER FUND</b>					
Materials	25,000	25,000	25,000	25,000	25,000
<b>Total TRANS TO OTHER FUND</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>TOTAL</b>	<b>115,028</b>	<b>110,051</b>	<b>110,051</b>	<b>109,412</b>	<b>109,701</b>

FTEs	Budget FTEs FY 2016
Full Time	0.3
Part Time	0.4
<b>TOTAL</b>	<b>0.7</b>

Level of Service  
Golf Shop Programs Same Level of Service

	Quartile FY 2016	Score FY 2016
Golf Shop Programs	4	13.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum. Instructors are currently re developing adult clinics to have a beginner and an advanced level which also will have different price structures.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Golf Shop Programs - GOLF PRO SHOP	Quality of lessons to be 75% above average to excellent.	0%	90%	85%	85%



**Description:**

CITY RECREATION Currently we publish the Play Magazine annually, partner with Ice on Summer & Winter guide advertisements and run 2 ads a year in the Park Record. We also record commercials and submit PSA's to KPCW and Sports Briefs to the Park Record. We put out a Recreation Newsletter as needed to all patrons that have given us their email. The department publishes the Play Magazine annually, runs advertising in local media and promotes programs and facilities through other avenues. We also update the website as needed (at least weekly) and use social media to promote programs and facilities.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
Marketing	The Recreation Department is asking for several personnel changes that will result in a budget increase of \$81,130 to our personnel line. The proposal is that the Business & Marketing Coordinator position would go away and would fill a Recreation Supervisor position with a Recreation Supervisor moving to the Recreation Assistant Manager position. A new Recreation Coordinator position would be created and would help to backfill some of the duties of the Recreation Supervisor that is moved to the Assistant Recreation Manager position. (\$51k decrease in this program).	Increasing the level of service with a new Assistant Rec Manager and Front Desk Team Leader. Partially offset with decrease in Business Marketing Coordinator and Recreation Coordinator positions. Other position changes not recommended due to low score. Total increase of \$29k with \$13k offset.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>CITY RECREATION</b>						
Personnel	90,974	89,009	11,349	11,594		11,582
Materials	49,369	49,369	49,369	49,369	-100,700	-51,331
<b>Total CITY RECREATION</b>	<b>140,343</b>	<b>138,378</b>	<b>60,718</b>	<b>60,963</b>	<b>-100,700</b>	<b>-39,749</b>
<b>TOTAL</b>	<b>140,343</b>	<b>138,378</b>	<b>60,718</b>	<b>60,963</b>	<b>-100,700</b>	<b>-39,749</b>

FTEs	Budget FTEs FY 2016
Full Time	0.1
Part Time	
<b>TOTAL</b>	<b>0.1</b>

Level of Service  
Marketing                      Reduced Level of Service

	Quartile FY 2016	Score FY 2016
Marketing	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION

We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in a \$8,635 savings.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY RECREATION

We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Marketing - CITY RECREATION	Percentage of recipients who open Rec Newsletters annually.	36.36%	39%	0%	0%
Marketing - CITY RECREATION	Number of Recreation Social Media followers.	1551	1921	0	0

**Description:**

TENNIS The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets. The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30. We provide 24 hour turn around on racquet stringing.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Accessible and world-class recreational facilities, parks and programs

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
TENNIS						
Personnel	49,011	49,011	49,011	49,842		50,162
Materials	81,150	81,150	81,150	81,150	-137,000	-55,850
Total TENNIS	130,161	130,161	130,161	130,992	-137,000	-5,688
TOTAL	130,161	130,161	130,161	130,992	-137,000	-5,688

FTEs	Budget FTEs FY 2016
Full Time	
Part Time	1.4
TOTAL	1.4

**Level of Service**

Pro Shop

Same Level of Service

	Quartile FY 2016	Score FY 2016
Pro Shop	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

TENNIS In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

**Section 5: Consequences of Funding Proposal at Lower Level**

TENNIS The pro shop would be open fewer hours and will have less inventory on hand.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2016
Pro Shop - TENNIS	Average daily sales annually	393	478	500
Pro Shop - TENNIS	Number of racquets strung annually.	640	677	700

**Description:**

GOLF PRO SHOP This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Multi-seasonal destination for recreational opportunities

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
Retail Operations		Technical adjustment: Admin IFT decrease & debt service decrease of \$9,021.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>GOLF PRO SHOP</b>					
Personnel	83,938	85,023	85,023	86,762	86,560
Materials	158,874	158,874	158,874	157,316	157,608
<b>Total GOLF PRO SHOP</b>	<b>242,813</b>	<b>243,898</b>	<b>243,898</b>	<b>244,078</b>	<b>244,168</b>
<b>TOTAL</b>	<b>242,813</b>	<b>243,898</b>	<b>243,898</b>	<b>244,078</b>	<b>244,168</b>

FTEs	Budget FTEs FY 2016
Full Time	0.7
Part Time	0.3
<b>TOTAL</b>	<b>1.0</b>

Level of Service  
Retail Operations Same Level of Service

	Quartile FY 2016	Score FY 2016
Retail Operations	4	12.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

GOLF PRO SHOP Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying. This year we will be celebrating our 50th anniversary and bringing merchandise specific to this which will capture a new sales audience.

**Section 5: Consequences of Funding Proposal at Lower Level**

GOLF PRO SHOP Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Retail Operations- GOLF PRO SHOP	Achieve a return on investment of 25-40%. (Fiscal Year)	58%	63%	55%	55%
Retail Operations- GOLF PRO SHOP	Achieve a return on investment of 25-40%. (End of Season)	0%	65%	55%	55%
Retail Operations- GOLF PRO SHOP	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6). (seasonal)	0%	6.49%	6%	6%

**Description:**

CITY RECREATION We are open Monday thru Friday from 8:30 to 2 p.m. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less than 10:1. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.

**Council Goal:**

World-Class, Multi-Seasonal Resort Destination

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Accessible and world-class recreational facilities, parks and programs

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

**Section 1: Scope**

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
CITY RECREATION						
Personnel	40,011	41,330	39,981	40,799		41,002
Materials	461	461	461	461	-8,150	-7,689
Total CITY RECREATION	40,472	41,791	40,442	41,260	-8,150	33,313
TOTAL	40,472	41,791	40,442	41,260	-8,150	33,313

FTEs	Budget FTEs FY 2016
Full Time	0.1
Part Time	1.0
TOTAL	1.1

Level of Service

Childcare Same Level of Service

	Quartile FY 2016	Score FY 2016
Childcare	4	8.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

CITY RECREATION

Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY RECREATION

Hours would be reduced that we offer childcare.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Childcare - CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	96%	91%	0%	0%
Childcare - CITY RECREATION	Percentage of respondents who rate the childcare service as good or better.	94%	92%	0%	0%



# PRESERVING & ENHANCING THE NATURAL ENVIRONMENT

*Success of this Priority is defined as:*

Park City is proud that it is recognized as a model environmentally-conscious community. Residents develop, participate in and support initiatives to protect the long-term health of the natural environment and Park City policies and investments work in concert with these efforts. Carbon reduction, energy and water conservation programs and open

space acquisition not only attract residents and visitors to Park City, but also advance community environmental goals and preserve the unique natural setting. Park City recognizes that careful planning to ensure a sustainable water supply that meets the City's current and future need is essential to our long-term viability.

## *Desired Outcomes*

The Community and the City Council have identified the following desired outcomes related to this priority:

- Abundant preserved and publicly-accessible open space
- Managed natural resources balancing ecosystem needs
- Enhanced water quality and high customer confidence
- Effective water conservation program
- Adequate and reliable water supply
- Reduced municipal, business and community carbon footprints
- Economically and environmentally feasible soil disposal
- Enhanced conservation efforts for new and rehabilitated buildings

## *Key Strategies*



The following strategies have been identified as critical for achieving Desired Outcomes:

- Enhance Municipal and Community Carbon Mitigation, Energy Reduction and Conservation
- Mitigate Mining Legacy Including Mine Waste, Soils and Physical Hazards
- Acquisition, Maintenance, and Preservation of Open Space
- Diversified Water Rights, Leases & Agreements, and Regional Partnerships
- Water Quality and Treatment Program
- Water Conservation, Customer Service, Outreach, and Involvement

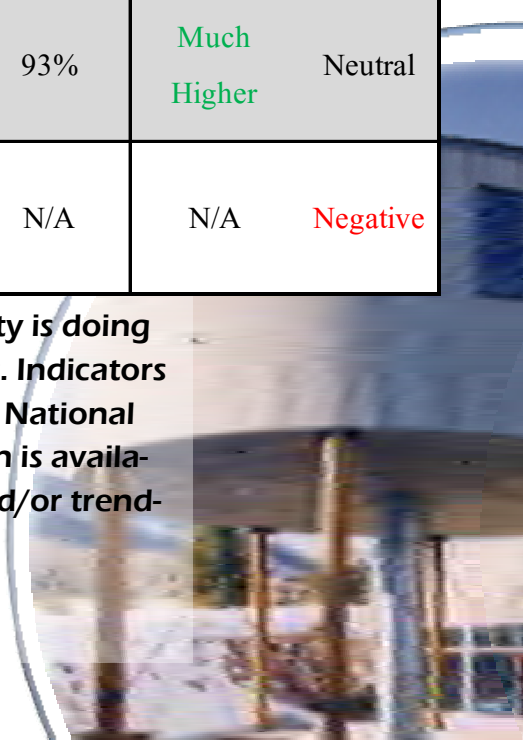
# PRESERVING & ENHANCING THE NATURAL ENVIRONMENT (CONT.)

## Key Indicators

KEY INDICATOR	YEAR				ASSESSMENT	
	2011	2012	2013	2014	Benchmark	Trend
Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	N/A	3	4	3	N/A	Positive
Meet all water quality regulations.	Yes	Yes	Yes	Yes	Similar	Neutral
Total numbers of acres preserved for open space.	8,405	8,405	8,697	9,034	N/A	Positive
Percent of Citizens actively conserving water at least once a month.	N/A	N/A	87%	87%	N/A	Neutral
Percent of citizens who walked or biked instead of driving at least once a month.	N/A	N/A	87%	87%	N/A	Neutral
Percent of citizens who rate drinking water quality as "good" or "excellent."	43%	43%	49%	49%	Lower	Positive
Percent of citizens who rate overall natural environment as "good" or "excellent."	94%	94%	93%	93%	Much Higher	Neutral
Annual Carbon Footprint for Municipal Facilities (Co2 in Tons).*	14,770	18,715	19,171	N/A	N/A	Negative

The Key Indicators above provide a snapshot of how the community is doing on our goal of Preserving and Enhancing the Natural Environment. Indicators were taken from Department Performance Measures as well as the National Citizens' Survey, which is given every two years. Where information is available, the indicators are benchmarked against other communities and/or trended over time to highlight areas for improvement.

\*Carbon Footprint data from the previous year will be presented to Council mid-year



## Recent Successes

- Mine Tunnel Treatment Agreement
- Park Meadows Well Treatment Agreement
- Waterline Replacement: Estates Drive
- Water Energy Management Cohort
- Watersmart Deployment
- Water Impact Fee Update
- Water Financial Model Update
- Distribution System Water Quality Improvements
- Expanded Renewable Energy Portfolio—Solar on the MARC (Triples Portfolio)
- Annual, On-Going Energy Savings of \$206,000 due to Retrofits
- Georgetown University Energy Prize Semi-finalist
- LED Streetlight Retrofit Innovation Challenge Winner
- Clark Ranch Open Space Acquisition
- Gamble Oak & Risner Ridge Conservation Agreement
- Continued Progress on Prospector Drain AOC
- Entities have begun mine hazard mitigations
- Public Outreach

## Current Challenges

- Mining Influenced Water Discharges
- Source Water Quality
- Drought and Water Conservation
- Lack of Water Storage
- Water Capital Project Management
- Water SCADA System
- Managing Environmental Liabilities
- Implementing New Technology
- Soil Disposal Limitations
- Public Outreach
- Storm Water Master Plan
- Storm Water Permit (Phase II)
- Management and Maintenance of Open Space
- Climate Change & Extreme Weather Situations
- Energy Source Diversification
- Competition for Potential Open Space Acquisitions
- Alternative Transportation Initiatives
- Open Space Acquisition Impacts on Housing Affordability

## Trends & Opportunities

- Increasing Regulations
- Advanced Treatment & Monitoring
- Integrated Water Resources Planning
- Technology & Data driven Decision-Making
- Energy Cost Inflation
- Public Information Availability
- Open Data
- Soil Disposal Options
- Ecosystem Services
- Regional Collaboration
- Commercial Property Assessed Clean Energy
- Climate Adaptation Planning
- Increased Water Storage
- Renewable Energy Financing
- Recycling Center Relocation
- Public Lands Initiatives
- Water Efficiency

## Staff Focus Areas

- Technology and Water Treatment Upgrades
- Storm Water Program and Funding Development
- Deploy Energy Mitigation Strategies
- Deploy Green Building Policy
- Operational Facility Needs Development
- Strategic Land Planning
- Continue to address mining impacted soils
- Ecosystem Services



# Action Plan for Preserving & Enhancing the Natural Environment

## Staff Budget Plan FY15 & FY16

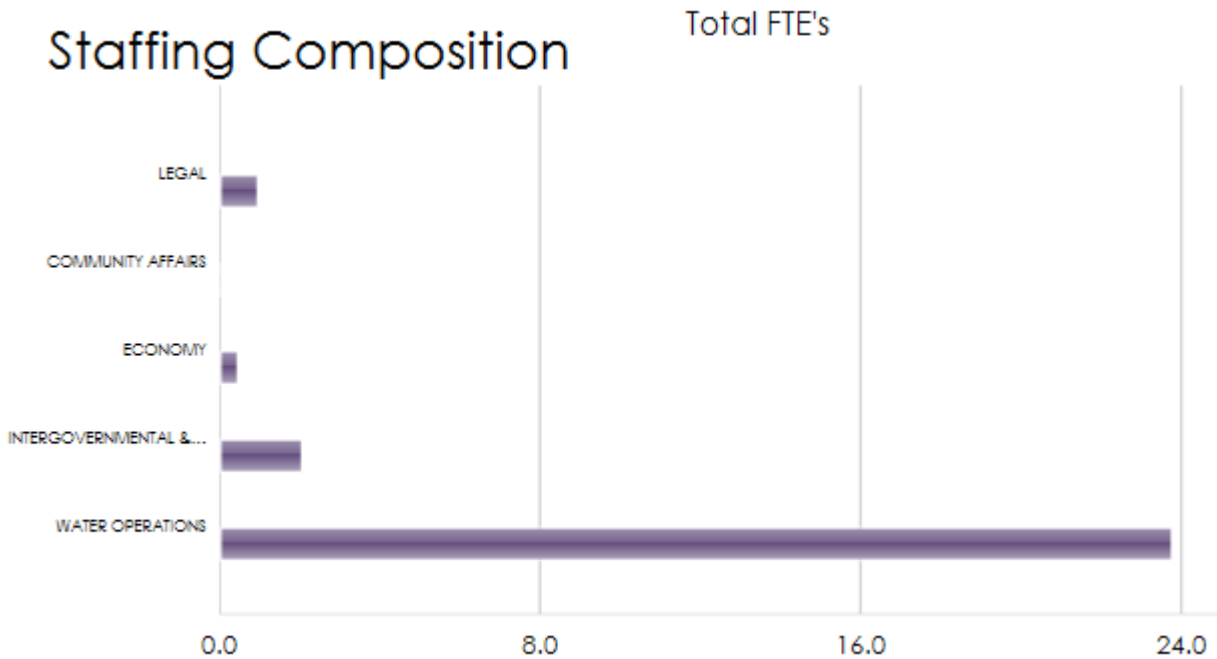
- **Water:** Budget increasing by \$81K to cover the increased cost for utilities, pumping, treatment, and material costs.
- **Engineering:** Adding Staff Engineer to manage Storm Water Program



Preserving & Enhancing the  
Natural Environment

Total Budget: \$ 7,071,221

## Staffing Composition



## Department Business Plans

Each city department has a business plan to identify current goals and activities. Business plans can be found at <http://www.parkcity.org/index.aspx?page=541&parent=10259>





## Preserving & Enhancing the Natural Environment

Program	Departments	BASE FY 2015	SCORE FY 2016	QUARTILE FY 2016	DEPT REQ FY 2016	RT REC FY 2016	CM REC FY 2016	REV FY 2016	TOT REC COST FY 2016
Water Quality	WATER OPERATIONS	\$1,954,931	27.50	1	\$2,035,918	\$2,093,918	\$2,089,162	\$0	\$2,035,643
Distribution and Maintenance	WATER OPERATIONS	\$2,891,635	26.50	1	\$2,932,687	\$2,991,186	\$2,968,525	\$0	\$2,893,142
Service Orders	WATER OPERATIONS	\$449,339	26.50	1	\$446,106	\$450,682	\$448,825	\$0	\$440,692
Storm Water Utility	PUBLIC UTILITIES		26.50	1	\$142,751	\$142,751	\$145,960	\$0	\$129,974
Conservation	WATER OPERATIONS	\$268,624	23.25	1	\$266,066	\$257,000	\$260,777	\$0	\$266,063
Water Billing	WATER OPERATIONS	\$319,341	23.00	1	\$330,205	\$330,205	\$333,858	\$0	\$333,212
Environmental Regulatory/EPA	INTERGOVERNMENTAL & ENVIRONMENT; LEGAL	\$459,300	22.75	1	\$458,619	\$414,052	\$425,823	\$-27,019	\$388,170
Open Space	ECONOMY	\$58,735	22.75	1	\$58,735	\$58,735	\$59,893	\$0	\$59,715
Project Management	WATER OPERATIONS	\$411,712	21.50	1	\$432,909	\$448,909	\$452,235	\$0	\$414,555
Carbon Reduction	INTERGOVERNMENTAL & ENVIRONMENT	\$158,460	18.75	2	\$175,036	\$175,036	\$179,475	\$0	\$179,066
Water Rights/Water Projects	LEGAL	\$99,143	17.25	3	\$99,143	\$99,143	\$101,192	\$-101,192	\$-177
<b>TOTAL</b>		<b>\$7,071,221</b>			<b>\$78,573,323</b>	<b>\$7,461,617</b>	<b>\$7,465,726</b>	<b>\$-128,212</b>	<b>\$7,140,055</b>

**Description:**

**WATER OPERATIONS** Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.

**Council Goal:**

Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Enhanced water quality and high customer confidence Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2016	Rationale FY 2016
Water Quality	The Water Fund is requesting to increase by a total of .60 FTEs with the addition of a Water Treatment Superintendent, and 80% of an Executive Assistant. 80% of the Water and Streets Director is being replaced by 70% of the Public Utilities Director, the Conserve and Tech Coordinator is being replaced by 50% of the Water Resources Manager and 80% of the Analyst II is being replaced by 40% of the Storm Water Coordinator. The total cost increase is \$67,390. \$72k increase in materials & supplies for whole department (dept supplies, contract services, utilities, etc.)	Recommended increases due to high score and established need. The utility and software increases are to keep up with increasing costs. Position cost increases are recommended due to need and meeting level of service demands. Admin IFT increase as well.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>WATER OPERATIONS</b>					
Personnel	775,568	858,304	858,304	876,710	848,067
Materials	1,150,363	1,177,614	1,177,614	1,183,452	1,187,576
<b>Total WATER OPERATIONS</b>	<b>1,925,931</b>	<b>2,035,918</b>	<b>2,035,918</b>	<b>2,060,162</b>	<b>2,035,643</b>
<b>CONTINGENCY/GENERAL</b>					
Materials	29,000	29,000	58,000	29,000	
<b>Total CONTINGENCY/GENERAL</b>	<b>29,000</b>	<b>29,000</b>	<b>58,000</b>	<b>29,000</b>	
<b>TOTAL</b>	<b>1,954,931</b>	<b>2,064,918</b>	<b>2,093,918</b>	<b>2,089,162</b>	<b>2,035,643</b>

FTEs	Budget FTEs FY 2016
Full Time	7.8
Part Time	
<b>TOTAL</b>	<b>7.8</b>

Level of Service  
Water Quality      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Water Quality	1	27.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS

Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Looking at and comparing costs to produce, treat, and distribute water from each source, prioritizing the use of those sources, and analyzing how those sources interact and blend once in the system will quite likely result in large cost savings. The Water Research Foundation, EPA, Utah Division of Drinking Water, as well as neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

### Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS

A reduction of service would result directly in poorer water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely dip as well.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Water Quality - WATER OPERATIONS	-				
Water Quality - WATER OPERATIONS	Compliance with State/EPA water quality requirements	98	100	100	0
Water Quality - WATER OPERATIONS	Percent of citizens rating the quality of drinking water as "good" or "excellent."	43%	49%	0%	0%

**Description:**

WATER OPERATIONS Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.

**Council Goal:**

Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Adequate and reliable water supply A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
Distribution and Maintenance	The Water Fund is requesting to increase by a total of .60 FTEs with the addition of a Water Treatment Superintendent, and 80% of an Executive Assistant. 80% of the Water and Streets Director is being replaced by 70% of the Public Utilities Director, the Conserve and Tech Coordinator is being replaced by 50% of the Water Resources Manager and 80% of the Analyst II is being replaced by 40% of the Storm Water Coordinator. The total cost increase is \$67,390. \$72k increase in materials & supplies for whole department (dept supplies, contract services, utilities, etc.)	Recommended increases due to high score and established need. The utility and software increases are to keep up with increasing costs. Position cost increases are recommended due to need and meeting level of service demands. Admin IFT increase as well.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>WATER OPERATIONS</b>					
Personnel	853,210	857,321	857,321	875,821	840,952
Materials	1,991,425	2,039,866	2,039,866	2,045,704	2,052,190
<b>Total WATER OPERATIONS</b>	<b>2,844,635</b>	<b>2,897,186</b>	<b>2,897,186</b>	<b>2,921,525</b>	<b>2,893,142</b>
<b>CONTINGENCY/GENERAL</b>					
Materials	47,000	47,000	94,000	47,000	
<b>Total CONTINGENCY/GENERAL</b>	<b>47,000</b>	<b>47,000</b>	<b>94,000</b>	<b>47,000</b>	
<b>TOTAL</b>	<b>2,891,635</b>	<b>2,944,186</b>	<b>2,991,186</b>	<b>2,968,525</b>	<b>2,893,142</b>

FTEs	Budget FTEs FY 2016
Full Time	7.8
Part Time	1.2
<b>TOTAL</b>	<b>9.0</b>

Level of Service  
Distribution and Maintenance Enhanced Level of Service



	Quartile FY 2016	Score FY 2016
Distribution and Maintenance	1	26.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS

The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also have been sharing resources with neighboring utilities on problem solving, and look to expand that into operator training this year.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS

A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Distribution and Maintenance- WATER OPERATIONS	Percent of mainlines valves and hydrants exercised annually.	30%	25%	25%	0%
Distribution and Maintenance- WATER OPERATIONS	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	100%	50%	100%	0%
Distribution and Maintenance- WATER OPERATIONS	Number of work related accidents per year.	2	1	0	0
Distribution and Maintenance- WATER OPERATIONS	Annual lost work time hours directly related to work related accidents.	1	0	0	0
Distribution and Maintenance - WATER OPERATIONS	Annually - Percentage of water operators certified in distribution and treatment.	92%	100%	100%	0%

**Description:**

WATER OPERATIONS Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

**Council Goal:**

Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Enhanced water quality and high customer confidence Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
Service Orders	The Water Fund is requesting to increase by a total of .60 FTEs with the addition of a Water Treatment Superintendent, and 80% of an Executive Assistant. 80% of the Water and Streets Director is being replaced by 70% of the Public Utilities Director, the Conserve and Tech Coordinator is being replaced by 50% of the Water Resources Manager and 80% of the Analyst II is being replaced by 40% of the Storm Water Coordinator. The total cost increase is \$67,390. \$72k increase in materials & supplies for whole department (dept supplies, contract services, utilities, etc.)	Recommended increases due to high score and established need. The utility and software increases are to keep up with increasing costs. Position cost increases are recommended due to need and meeting level of service demands. Admin IFT increase as well.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>WATER OPERATIONS</b>					
Personnel	210,938	209,368	201,943	206,248	206,026
Materials	226,402	224,739	224,739	230,577	234,666
<b>Total WATER OPERATIONS</b>	<b>437,339</b>	<b>434,106</b>	<b>426,682</b>	<b>436,825</b>	<b>440,692</b>
<b>CONTINGENCY/GENERAL</b>					
Materials	12,000	12,000	24,000	12,000	
<b>Total CONTINGENCY/GENERAL</b>	<b>12,000</b>	<b>12,000</b>	<b>24,000</b>	<b>12,000</b>	
<b>TOTAL</b>	<b>449,339</b>	<b>446,106</b>	<b>450,682</b>	<b>448,825</b>	<b>440,692</b>

FTEs	Budget FTEs FY 2016
Full Time	1.6
Part Time	1.2
<b>TOTAL</b>	<b>2.7</b>

Level of Service

Service Orders

Same Level of Service

	Quartile FY 2016	Score FY 2016
Service Orders	1	26.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS

In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.

### Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS

Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Service Orders - WATER OPERATIONS	Percent of service orders resolved within 30 days.	90%	90%	100%	0%
Service Orders- WATER OPERATIONS	Annual Percentage of leaks addressed within 38 days.	100%	100%	100%	0%

**Description:**

STREET MAINTENANCE WATER OPERATIONS This Program maintains City storm drain systems in order to minimize the addition of pollutants into stream water, and to minimize potential flooding. This Program is responsible for meeting the requirements of the Utah MS4 permit. The City has currently been designated, but has not yet applied for coverage under the permit.

**Council Goal:**

Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Managed natural resources balancing ecosystem needs

**Section 1: Scope**

Change in Demand

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

Demand has increased substantially as previously the City had not been mandated by the State to undertake this Clean Water Act obligation.

	Request FY 2016	Rationale FY 2016
Storm Water Utility	50% of the Water Resources Coordinator; 60% of the Utility Coordinator; 15% of the Public Utility Director; and 10% of the Executive Assistant	Recommended increases due to high score and established need. Position cost increases are in anticipation of a Storm Water Utility.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>STREET MAINTENANCE</b>				
Personnel	142,751	142,751	145,960	129,974
<b>Total STREET MAINTENANCE</b>	<b>142,751</b>	<b>142,751</b>	<b>145,960</b>	<b>129,974</b>
<b>TOTAL</b>	<b>142,751</b>	<b>142,751</b>	<b>145,960</b>	<b>129,974</b>

FTEs	Budget FTEs FY 2016
Full Time	1.4
Part Time	
<b>TOTAL</b>	<b>1.4</b>

Level of Service

Storm Water Utility Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Storm Water Utility	1	26.50

### Section 3: Basic Program Attributes

#### Community Served

Program Benefits/Serves the ENTIRE of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE N/A  
WATER OPERATIONS N/A

### Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE Additional waste and dirt will enter the waterways that run through Park City. This will negatively impact aquatic wildlife and the natural environment.  
WATER OPERATIONS Park City is obligated to obtain a permit under the Clean Water Act to operate our storm water system. Funding at a lower level will increase the chances that we will not meet the terms of the permit opening the City up to substantial penalties under the Clean Water Act.

### Section 6: Performance Measures

Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
-				

**Description:**

WATER OPERATIONS Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

**Council Goal:**

Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Effective water conservation program Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
Conservation	The Water Fund is requesting to increase by a total of .60 FTEs with the addition of a Water Treatment Superintendent, and 80% of an Executive Assistant. 80% of the Water and Streets Director is being replaced by 70% of the Public Utilities Director, the Conserve and Tech Coordinator is being replaced by 50% of the Water Resources Manager and 80% of the Analyst II is being replaced by 40% of the Storm Water Coordinator. The total cost increase is \$67,390. \$72k increase in materials & supplies for whole department (dept supplies, contract services, utilities, etc.)	Recommended increases due to high score and established need. The utility and software increases are to keep up with increasing costs. Position cost increases are recommended due to need and meeting level of service demands. Admin IFT increase as well.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>WATER OPERATIONS</b>					
Personnel	103,570	100,812	87,747	89,685	95,985
Materials	161,054	161,254	161,254	167,092	170,078
<b>Total WATER OPERATIONS</b>	<b>264,624</b>	<b>262,066</b>	<b>249,000</b>	<b>256,777</b>	<b>266,063</b>
<b>CONTINGENCY/GENERAL</b>					
Materials	4,000	4,000	8,000	4,000	
<b>Total CONTINGENCY/GENERAL</b>	<b>4,000</b>	<b>4,000</b>	<b>8,000</b>	<b>4,000</b>	
<b>TOTAL</b>	<b>268,624</b>	<b>266,066</b>	<b>257,000</b>	<b>260,777</b>	<b>266,063</b>

FTEs	Budget FTEs FY 2016
Full Time	0.9
Part Time	
<b>TOTAL</b>	<b>0.9</b>

Level of Service  
 Conservation Same Level of Service

	Quartile FY 2016	Score FY 2016
Conservation	1	23.25

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

WATER OPERATIONS

Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

**Section 5: Consequences of Funding Proposal at Lower Level**

WATER OPERATIONS

Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2050 and continue to be a sustainable water system, we must continue to pursue water conservation.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015
Conservation - WATER OPERATIONS	Number of water audits conducted annually.	9	10	10
Conservation- WATER OPERATIONS	Water usage recorded in acre feet per year	6600	5900	6000

**Description:**

WATER OPERATIONS Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.

**Council Goal:**

Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Enhanced water quality and high customer confidence Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
Water Billing		Recommended increases due to high score and established need. The utility and software increases are to keep up with increasing costs. Position cost increases are recommended due to need and meeting level of service demands. Admin IFT increase as well.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>WATER OPERATIONS</b>					
Personnel	156,078	165,805	165,805	169,458	168,812
Materials	163,263	164,400	164,400	164,400	164,400
<b>Total WATER OPERATIONS</b>	<b>319,341</b>	<b>330,205</b>	<b>330,205</b>	<b>333,858</b>	<b>333,212</b>
<b>TOTAL</b>	<b>319,341</b>	<b>330,205</b>	<b>330,205</b>	<b>333,858</b>	<b>333,212</b>

FTEs	Budget FTEs FY 2016
Full Time	1.9
Part Time	
<b>TOTAL</b>	<b>1.9</b>

Level of Service  
Water Billing                      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Water Billing	1	23.00



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS

Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.

### Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS

The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Water Billing - WATER BILLING	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	90%	0%	90%	90%
Water Billing - WATER BILLING	Annual Percentage of Cut Wire Service Orders completed within 38 days.	99%	0%	90%	90%

**Description:**

**LEGAL** Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.

**INTERGOVERNMENTAL & ENVIRONMENT** This budget includes all items related to environmental regulatory work related to Legacy Mine soils.

**DENTAL SELF FUNDING** The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

**Council Goal:**

Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Economically and environmentally feasible soil disposal Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
Environmental Regulatory/EPA		CM Rec - Intergovernmental & Environment: Reallocation between programs within existing resources & technical adjustment 2% salary increase for contract and URS.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>LEGAL</b>						
Personnel	51,293	51,293	51,293	52,386	-6,755	45,537
Materials	1,901	1,901	1,901	1,901		1,901
<b>Total LEGAL</b>	<b>53,194</b>	<b>53,194</b>	<b>53,194</b>	<b>54,287</b>	<b>-6,755</b>	<b>47,438</b>
<b>INTERGOVERNMENTAL &amp; ENVIRONMENT</b>						
Personnel	133,829	135,394	135,394	139,880	-6,755	132,772
Materials	138,000	138,000	97,000	97,000		97,000
<b>Total INTERGOVERNMENTAL &amp; ENVIRONMENT</b>	<b>271,829</b>	<b>273,394</b>	<b>232,394</b>	<b>236,880</b>	<b>-6,755</b>	<b>229,772</b>
<b>WATER OPERATIONS</b>						
Personnel	22,020	19,775	16,208	16,560	-6,755	-3,209
Materials	112,257	112,257	112,257	118,095		120,924
<b>Total WATER OPERATIONS</b>	<b>134,277</b>	<b>132,032</b>	<b>128,465</b>	<b>134,655</b>	<b>-6,755</b>	<b>117,714</b>
<b>TOTAL</b>	<b>459,300</b>	<b>458,619</b>	<b>414,052</b>	<b>425,823</b>	<b>-20,264</b>	<b>394,924</b>

FTEs	Budget FTEs FY 2016
Full Time	1.4
Part Time	0.1
<b>TOTAL</b>	<b>1.5</b>

Level of Service  
Environmental Regulatory/EPA Same Level of Service

	Quartile FY 2016	Score FY 2016
Environmental Regulatory/EPA	1	22.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

INTERGOVERNMENTAL & ENVIRONMENTAL Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

### Section 5: Consequences of Funding Proposal at Lower Level

INTERGOVERNMENTAL & ENVIRONMENTAL While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Environmental Regulatory/EPA-ENVIRONMENTAL	Percent of monthly BioCell water sample testing completed.	100%	0%	100%	100%
Environmental Regulatory/EPA-ENVIRONMENTAL	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance.	57	0	30	30
ENVIRONMENTAL REGULATORY/EPA - ENVIRONMENTAL REGULATORY	Compliance with Prospector Drain AOC schedule.	No	No	Yes	Yes
Environmental Regulatory/EPA - ENVIRONMENTAL	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	4	0	10	10
Environmental Regulatory/EPA - LEGAL	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.	1	0	0	1

**Description:**

**COMMUNITY AFFAIRS** Provides administrative, community outreach and policy support related to open space acquisition and administrative support for COSAC. The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.

**ECONOMY** Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Open Space Management & Acquisition we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for open space purchases which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions). City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

**Council Goal:**

Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Abundant preserved and publicly-accessible open space Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>COMMUNITY AFFAIRS</b>					
Personnel	4,000	4,000	4,000	4,094	4,075
Materials	1,448	1,448	1,448	1,448	1,448
<b>Total COMMUNITY AFFAIRS</b>	<b>5,448</b>	<b>5,448</b>	<b>5,448</b>	<b>5,542</b>	<b>5,523</b>
<b>ECONOMY</b>					
Personnel	51,907	51,907	51,907	52,972	52,812
Materials	1,380	1,380	1,380	1,380	1,380
<b>Total ECONOMY</b>	<b>53,287</b>	<b>53,287</b>	<b>53,287</b>	<b>54,352</b>	<b>54,192</b>
<b>TOTAL</b>	<b>58,735</b>	<b>58,735</b>	<b>58,735</b>	<b>59,893</b>	<b>59,715</b>

FTEs	Budget FTEs FY 2016
Full Time	0.5
Part Time	
<b>TOTAL</b>	<b>0.5</b>

Level of Service  
Open Space Same Level of Service

	Quartile FY 2016	Score FY 2016
Open Space	1	22.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS	Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.
ECONOMY	Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

### Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS	A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.
ECONOMY	Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Open Space- ECONOMY	Number of citations with Summit County weed ordinance.	2	0.01	0	0
Open Space- ECONOMY	Number of acres of recreation open space per resident.	0.507	1.21	0	0
Open Space - COMMUNITY & ENVIRONMENT	Number of public inquiries per city noxious weed program on open space	0%	0%	0%	0.1%
Open Space - ECONOMY	Total acres of City-owned open space.	3862.52	4621	0	0

**Description:**

WATER OPERATIONS Project Management - Coordination and direction of engineering and financial resources in order to complete various capital projects. Construction Management - Coordination, direction, and inspection of resources used to complete capital project construction. Strategic Planning - Organizing present efforts on the basis of projections to ensure optimal performance of the water system into the future. Design - Coordination and direction of engineering resources to complete design of capital projects.

**Council Goal:**

Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Managed natural resources balancing ecosystem needs Good project management is essential to providing a well thought out, long lasting water system that not only works to meet today's needs, but will keep up with growth and adapt to other less tangible changes.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
Project Management	The Water Fund is requesting to increase by a total of .60 FTEs with the addition of a Water Treatment Superintendent, and 80% of an Executive Assistant. 80% of the Water and Streets Director is being replaced by 70% of the Public Utilities Director, the Conserve and Tech Coordinator is being replaced by 50% of the Water Resources Manager and 80% of the Analyst II is being replaced by 40% of the Storm Water Coordinator. The total cost increase is \$67,390. \$72k increase in materials & supplies for whole department (dept supplies, contract services, utilities, etc.)	Recommended increases due to high score and established need. The utility and software increases are to keep up with increasing costs. Position cost increases are recommended due to need and meeting level of service demands. Admin IFT increase as well.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>WATER OPERATIONS</b>					
Personnel	233,593	257,591	257,591	263,078	229,939
Materials	170,119	175,319	175,319	181,157	184,616
<b>Total WATER OPERATIONS</b>	<b>403,712</b>	<b>432,909</b>	<b>432,909</b>	<b>444,235</b>	<b>414,555</b>
<b>CONTINGENCY/GENERAL</b>					
Materials	8,000	8,000	16,000	8,000	
<b>Total CONTINGENCY/GENERAL</b>	<b>8,000</b>	<b>8,000</b>	<b>16,000</b>	<b>8,000</b>	
<b>TOTAL</b>	<b>411,712</b>	<b>440,909</b>	<b>448,909</b>	<b>452,235</b>	<b>414,555</b>

FTEs	Budget FTEs FY 2016
Full Time	2.0
Part Time	
<b>TOTAL</b>	<b>2.0</b>

Level of Service  
Project Management Same Level of Service

	Quartile FY 2016	Score FY 2016
Project Management	1	21.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS

By bringing in more staff over the last few years to manage projects in-house, we have reduced the cost of contracting engineering services with outside consultants. Operations and Projects have fostered a closer partnership, which results in better end products and well-rounded staff. Working more closely with Engineering, Planning, and other departments has increased efficiency as resources are shared and permitting and similar processes are streamlined.

### Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS

A water system is only operable if it is planned, built and replaced as needed. Reductions to the project management program would result in poor project execution and expense of capital, assets that are less "operator friendly" and compatible with the existing system, and the high likelihood of future water shortages and quality issues.

### Section 6: Performance Measures



**Description:**

**COMMUNITY AFFAIRS** The City's municipal carbon footprint is updated annually with re-evaluation of the community carbon footprint occurring every five years. Staff provides ongoing internal support, as well as fundraising through grants, to advance energy and fuel efficiency projects in order to meet municipal carbon goals. On a community level, ParkCityGreen.org is maintained with content updates and a local events calendar for environmental initiatives. Staff acts as a liaison and advisor on various regional environmental initiatives, including waste and recycling, local food, water conservation, and overall education and outreach. A limited number of new, local environmental policies can be crafted each year (e.g., anti-idling ordinance, renewable energy fee waiver, etc.). Staff also supports state-level and national environmental policies in a limited capacity. Robust outreach to achieve community carbon emissions reductions is limited to the Low Carbon Diet program, which targets households.

**INTERGOVERNMENTAL & ENVIRONMENT** The City's municipal carbon footprint is updated annually with re-evaluation of the community carbon footprint occurring every five years. Staff provides ongoing internal support, as well as fundraising through grants, to advance energy and fuel efficiency projects in order to meet municipal carbon goals. On a community level, ParkCityGreen.org is maintained with content updates and a local events calendar for environmental initiatives. Staff acts as a liaison and advisor on various regional environmental initiatives, including waste and recycling, local food, water conservation, and overall education and outreach. A limited number of new, local environmental policies can be crafted each year (e.g., anti-idling ordinance, renewable energy fee waiver, etc.). Staff also supports state-level and national environmental policies in a limited capacity. Robust outreach to achieve community carbon emissions reductions is limited to the Low Carbon Diet program, which targets households.

**Council Goal:**

Preserving & Enhancing the Natural Environment

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Reduced municipal, business and community carbon footprints City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2016	Rationale FY 2016
Carbon Reduction		CM Rec - Intergovernmental & Environment: Reallocation between programs within existing resources & technical adjustment 2% salary increase for contract and URS.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>INTERGOVERNMENTAL &amp; ENVIRONMENT</b>					
Personnel	118,246	128,872	128,872	133,311	132,902
Materials	40,214	46,164	46,164	46,164	46,164
<b>Total INTERGOVERNMENTAL &amp; ENVIRONMENT</b>	<b>158,460</b>	<b>175,036</b>	<b>175,036</b>	<b>179,475</b>	<b>179,066</b>
<b>TOTAL</b>	<b>158,460</b>	<b>175,036</b>	<b>175,036</b>	<b>179,475</b>	<b>179,066</b>

FTEs	Budget FTEs FY 2016
Full Time	1.2
Part Time	
<b>TOTAL</b>	<b>1.2</b>



Level of Service

Carbon Reduction

Same Level of Service

	Quartile FY 2016	Score FY 2016
Carbon Reduction	2	18.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS	Planned and implemented municipal carbon reduction projects have the potential to save \$275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by \$424k in DOE grant funding, to advance solar energy in Utah.
INTERGOVERNMENTAL & ENVIRONMENT	Planned and implemented municipal carbon reduction projects have saved \$260k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and collaboration to advance solar energy in Utah.

### Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS	Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.
INTERGOVERNMENTAL & ENVIRONMENT	Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014
Carbon Reduction - COMMUNITY & ENVIRONMENT	City's carbon emission (in tons)	0	0
Carbon Reduction - COMMUNITY & ENVIRONMENT	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year	18715	17239
Carbon Reduction- COMMUNITY & ENVIRONMENT	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year	11839139	9437319
Carbon Reduction- COMMUNITY & ENVIRONMENT	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07-'09; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year	382739	277343

**Description:**

LEGAL Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.

**Council Goal:**

Preserving & Enhancing the Natural Environment

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Adequate and reliable water supply 1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
LEGAL						
Personnel	96,290	96,290	96,290	98,339	-101,192	-3,030
Materials	2,853	2,853	2,853	2,853		2,853
Total LEGAL	99,143	99,143	99,143	101,192	-101,192	-177
TOTAL	99,143	99,143	99,143	101,192	-101,192	-177

FTEs	Budget FTEs FY 2016	Level of Service
Full Time	0.6	Water Rights/Water Projects Same Level of Service
Part Time	0.1	
TOTAL	0.6	

	Quartile FY 2016	Score FY 2016
Water Rights/Water Projects	3	17.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

LEGAL Higher quality of service and less expensive than outside counsel

### Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Water Rights/Water Projects - LEGAL	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	Yes	No	No	Yes
Water Rights/Water Projects - LEGAL	95% water meetings attended by attorney.	95%	0%	0%	95%
Water Rights/Water Projects - LEGAL	40% of Deputy City Attorney's time spent on water issues and projects.	40%	0%	0%	40%



# AN INCLUSIVE COMMUNITY OF DIVERSE ECONOMIC & CULTURAL OPPORTUNITIES

*Success of this Priority is defined as:*

Park City is a community where residents can live, work and play. In order to maintain Park City's appeal, PCMC invests in those areas that ensure our continued success. Through our planning and economic development efforts, we balance the historic character and small town atmosphere with the varying needs of our residents and visitors. A mix of cultures, perspectives and lifestyles is welcomed and celebrated. There are diverse job opportunities that pay a living wage and enable full-time residents to live within a reasonable distance of their jobs. Part-time residents

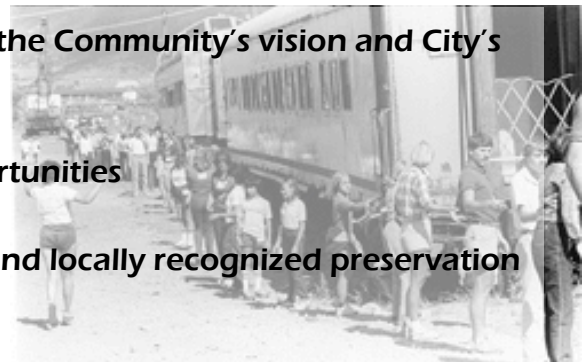
are welcomed, engaged and contribute to the community character. Preserving our unique history is vital to the longevity of the City's character and is at the forefront when key planning and economic development decisions are made. The impact of regional growth pressures have been managed and mitigated by Park City's ongoing collaboration with local and regional stakeholders. These cooperative efforts result in innovative economic strategies, preservation of the natural setting, and partnerships that lead to prosperity throughout the region.

***Desired Outcomes*** The Community and the City Council have identified the following desired outcomes related to this priority:

- Residents live and work locally
- Jobs paying a living wage
- Preserved and celebrated history; protected National Historic District
- Cluster development while preserving open space
- Part-time residents that invest and engage in the community
- Shared use of Main Street by locals and visitors
- Skilled, educated workforce
- Entire population utilizes community amenities
- Community gathering spaces and places
- Physically and socially connected neighborhoods
- Vibrant arts and culture offerings
- Diverse population (racially, socially, economically, geographically, etc.)
- Primarily locally owned businesses
- Safe Community

## *Key Strategies*

- Develop long range planning practices that achieve the Community's vision and City's Core Values
- Foster Affordable Housing and Senior Services
- Provide a Variety of High Quality Recreational Opportunities
- Retain & Attract Diversified Business Types
- Safeguard Historic Preservation through nationally and locally recognized preservation standards
- Emphasize & Expand Educational Aspect of Library

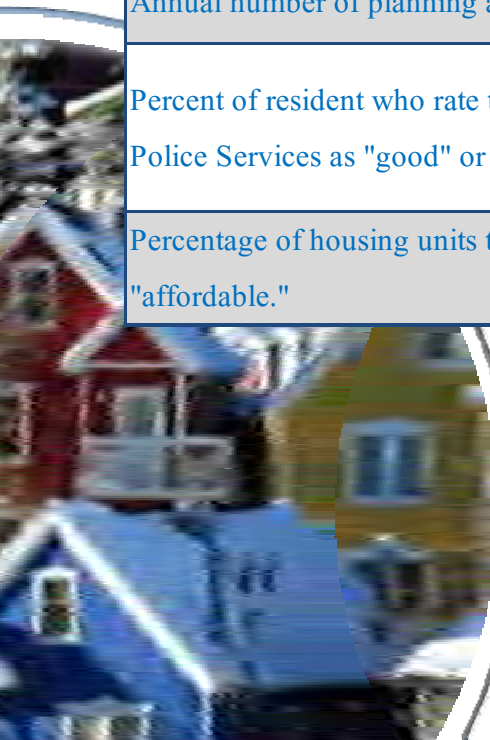


# COMMUNITY OF DIVERSE ECONOMIC & CULTURAL OPP'S (CONT.)

## Key Indicators

KEY INDICATOR	YEAR				ASSESSMENT	
	2011	2012	2013	2014	Benchmark	Trend
Annual percent conviction rate of misdemeanor charges.	90%	90%	90%	90%	N/A	Neutral
Annual number of Building Permits.	903	989	1042	1350	N/A	Positive
Percent of residents who rate the opportunities to attend or participate in community matters as "good" or "excellent."	84%	84%	84%	84%	Higher	Neutral
Percent of residents who rate Quality of Economic Development Services as "good" or "excellent."	58%	58%	57%	57%	Similar	Neutral
Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.).	N/A	22	33	1,583	N/A	Positive
Percent of construction projects "Substantially" completed within a construction season.	N/A	N/A	50%	40%	N/A	Negative
Number of library visits per capita (annually).	16.05	14.60	14.21	7.95	Below	Negative
Annual number of planning applications.	282	332	424	452	N/A	Positive
Percent of resident who rate the quality of Police Services as "good" or "excellent."	81%	81%	77%	77%	Similar	Negative
Percentage of housing units that are "affordable."	6.50%	5.00%	5.10%	5.30%	N/A	Neutral

The Key Indicators above provide a snapshot of how the community is doing on our goal of fostering an Inclusive Community of Diverse Economic and Cultural Opportunities. Indicators were taken from Department Performance Measures as well as the National Citizens' Survey, which is given every two years. Where information is available, the indicators are benchmarked against other communities and/or trended over time to highlight areas for improvement.





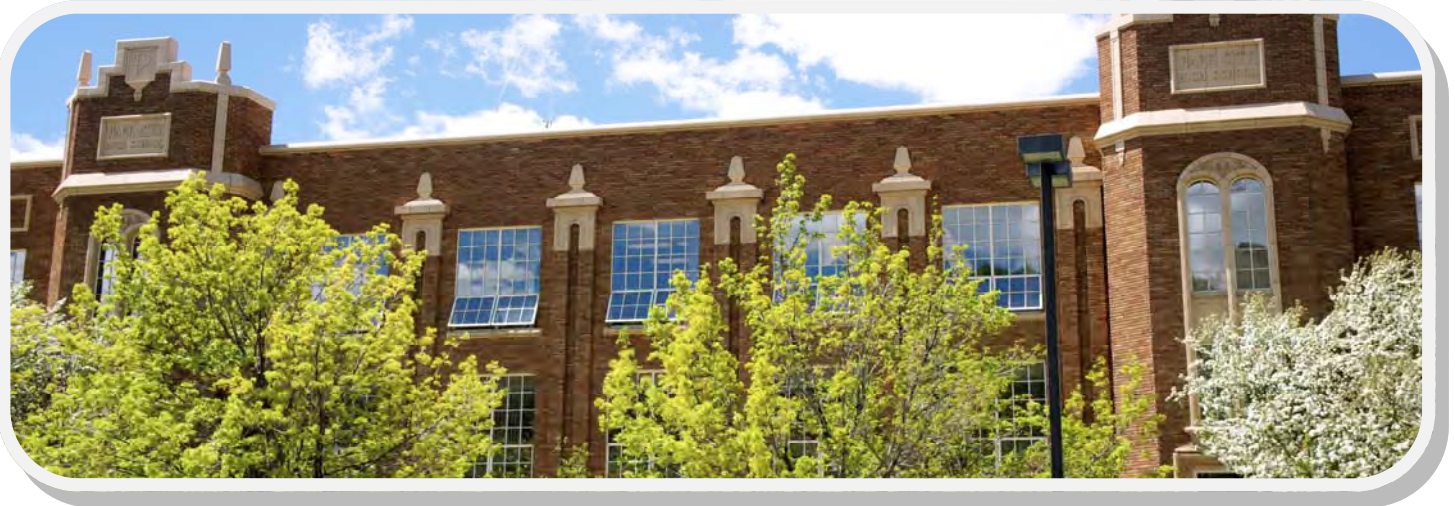
# *Biennial Plan for Community of Diverse Economic & Cultural Opp's*

## **Recent Successes**

- Increase in Library Participation, Programs, and Outreach
- Seed Program for Library Digital Lab
- Designing 21st Century Library
- Completed Memorial Wall in Cemetery
- Maximized McPolin Farm Event Participation
- Police Body Cams for Transparent Government
- Enhanced Victim Advocate Program with full-time staffing
- Evidence Room Staffing
- Created Lieutenant Position
- Creation of Safety Committee and Training Program
- Affordable Housing Fraud Criminal Ordinance
- New Historic Grant Criteria
- General Plan Completion and APA Award
- New Business License Inspector

## **Current Challenges**

- Balance Between Tourism & Quality of Life for Local Residents
- Rapidly Changing Technology
- Local & Regional Growth Pressures
- Transition to New Library Facility
- Funding for Capital Projects
- Protection of Historic Fabric, Main Street Historic District Designation and Park City's Iconic McPolin Farm National Historic Designation
- Significant Increase in Planning Application and Building Permit Submittals
- Public Safety Staffing Pressures due to Special Events, Calls for Service, & Community Needs
- Meeting Workforce Housing Needs
- Staffing Needs due to McPolin Events
- Impact of Regional Development
- Competing for Qualified Staff Members
- Funding for Stabilization of Historic Barn
- Affordable Commercial Development



## **Trends & Opportunities**

- Aging Population
- Regional Collaborative Planning
- E-books & Digital Media Labs in Libraries
- Libraries as Community Centers
- Rising Property Values
- Increased Demand for Technology
- Increased Technological Services, including New Programs
- Annexation Boundaries
- New Technology and Apps
- Public Private Partnerships
- 2nd Mortgage/Equity Sharing Programs
- Bonanza Park, Lower Park Avenue, & Prospector Square Area Plans
- Business Incubator
- Resort Ownership Change
- University Partnerships
- Inclusion of Ski Era Architecture in Preservation Planning

# Action Plan for Community of Diverse Economic & Cultural Opp's

## Staff Action Plan

- General Plan Implementation
- Bonanza Park Area Plan and Form Based Code
- Lower Park Redevelopment Area Plan, including Senior & Affordable Housing
- Prospector Square Area Plan
- Less Intensive Rocky Mountain Power Substation Upgrade
- Identify Target Properties & Development for Direct Business Recruitment Plan
- Staffing Needs due to Increased Bldg Activity
- Intensive Level Survey of Main Street Historic District
- Completion of McPolin Complex Preservation Plan and Analysis
- Complete Library Expansion Project
- Staffing Plan for Post-Library Expansion
- Mortgage Assistance Tool
- Continued partnership with Summit County to carry out the Senior Strategic Plan through the Senior Working Group
- Short and Longer-Term Affordable Housing Implementation Plans

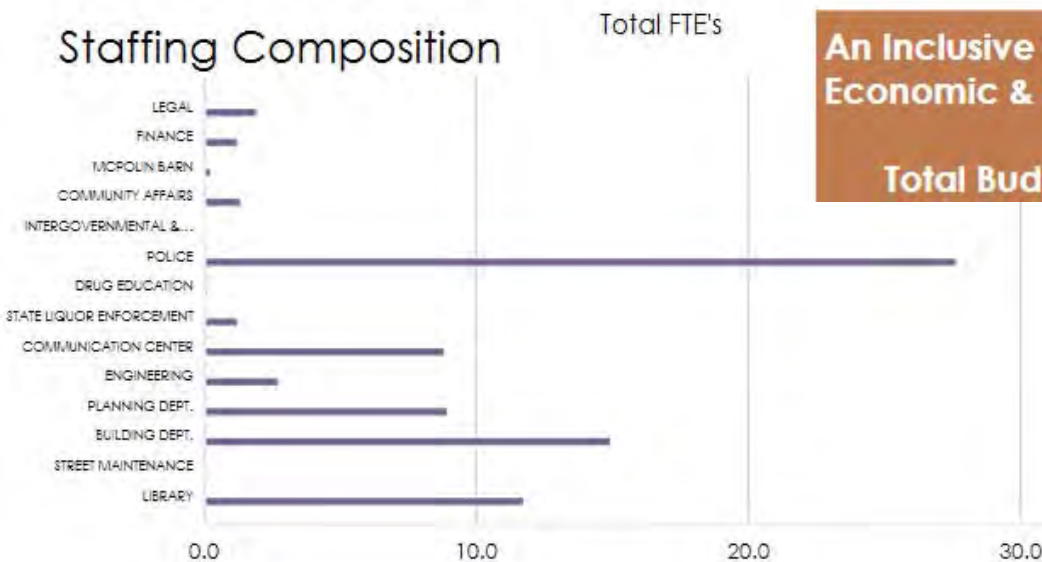
## Staff Budget Plan FY15 & FY16

- Building: Fire Information Signs, contract service increases for Fire Inspection and Plan Check reviews, permit tracking software (\$150k increase). Dept. pay increases (\$ TBD).
- Planning: Reclass of Planning Technician I to Planning Technician II, increase (\$97k) in consultant services for Bonanza Park and Prospector Area Plans, and for U of U partnerships
- Affordable Housing: \$6 Million commitment per visioning
- Library: \$203k increase to staff new library as well as materials & supplies.
- Emergency Management: \$25k increase for emergency contingency account.



An Inclusive Community of Diverse Economic & Cultural Opportunities

Total Budget: \$ 8,851,820



## Department Business Plans

Each city department has a business plan to identify current goals and activities. Business plans can be found at <http://www.parkcity.org/index.aspx?page=541&parent=10259>



# An Inclusive Community of Diverse Economic & Cultural Opportunities

Program	Departments -	BASE FY 2015	SCORE FY 2016	QUARTILE FY 2016	DEPT REQ FY 2016	RT REC FY 2016	CM REC FY 2016	REV FY 2016	TOT REC COST FY 2016
Affordable Housing	COMMUNITY AFFAIRS	\$137,566	23.75	1	\$137,566	\$137,566	\$140,194	\$-56,000	\$83,814
State Liquor Enforcement	POLICE	\$61,046	23.50	1	\$61,046	\$61,046	\$62,034	\$-62,000	\$330
Adult Services	LIBRARY	\$235,818	22.50	1	\$252,481	\$249,156	\$249,762	\$-6,300	\$243,039
Circulation Services	LIBRARY	\$296,670	22.50	1	\$312,499	\$298,906	\$297,437	\$-6,300	\$290,895
Technical Services	LIBRARY	\$281,899	22.50	1	\$280,010	\$277,292	\$282,240	\$-4,200	\$277,694
Youth & Spanish Services	LIBRARY	\$162,962	22.50	1	\$220,514	\$177,770	\$189,015	\$-4,200	\$184,246
Reciprocal Borrowing	LIBRARY	\$8,986	22.00	1	\$17,340	\$16,441	\$16,620	\$0	\$16,592
Emergency Management	EMERGENCY MANAGEMENT & POLICE	\$417,442	21.75	1	\$442,454	\$442,454	\$424,890	\$-6,000	\$418,774
Business Licenses	FINANCE	\$103,550	21.50	1	\$103,640	\$103,640	\$105,877	\$-92,604	\$12,861
Dispatch	POLICE	\$722,890	21.50	1	\$729,199	\$729,199	\$790,524	\$-46,000	\$741,308
Patrol Operations	POLICE	\$1,876,538	21.50	1	\$1,875,621	\$1,875,621	\$1,909,772	\$0	\$1,904,897
Prosecution	LEGAL	\$198,324	21.25	1	\$198,324	\$198,324	\$201,995	\$-45,500	\$156,091
Traffic Enforcement	POLICE	\$895,661	21.00	2	\$896,888	\$896,888	\$915,419	\$-45,500	\$867,349
Code Enforcement	BUILDING	\$230,305	19.75	2	\$243,627	\$231,356	\$245,302	\$-84,790	\$148,229
Senior Services	COMMUNITY AFFAIRS	\$33,419	19.25	2	\$33,419	\$33,419	\$34,022	\$0	\$33,923
Inspections	BUILDING & ENGINEERING	\$1,099,291	19.00	2	\$1,115,134	\$1,055,019	\$1,099,914	\$-923,791	\$89,549
Community Support	POLICE	\$534,943	18.25	2	\$539,142	\$539,142	\$550,713	\$-18,000	\$531,020
Special Service Contracts	BUDGET, DEBT & GRANTS	\$515,000	18.00	2	\$515,000	\$515,000	\$515,000	\$0	\$515,000
Engineering Project Management	ENGINEERING	\$228,547	17.75	2	\$324,137	\$324,137	\$350,134	\$-35,013	\$314,329
Fire Safety	BUILDING	\$325,842	17.75	2	\$360,770	\$333,849	\$349,227	\$-64,170	\$279,873
Long Range Planning	PLANNING	\$243,485	17.75	2	\$341,131	\$279,095	\$231,799	\$0	\$231,406
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	\$590,571	17.25	3	\$617,149	\$597,069	\$680,570	\$-381,190	\$280,102
Abatement Fund	BUILDING	\$48,688	17.00	3	\$56,000	\$48,688	\$48,688	\$0	\$48,688
Community Engagement	LIBRARY		17.00	3	\$121,806	\$109,795	\$111,599	\$0	\$111,283
Permitting / Current Planning	PLANNING	\$141,083	16.75	3	\$141,347	\$141,347	\$139,951	\$-48,593	\$90,897
Youth Services Officer	POLICE	\$185,726	16.00	3	\$182,829	\$182,829	\$186,769	\$0	\$186,209
DARE/Drug Education	POLICE	\$26,958	15.25	3	\$26,887	\$26,887	\$27,394	\$0	\$27,316
Graffiti Removal	STREET MAINTENANCE	\$20,070	14.25	4	\$20,129	\$20,129	\$20,263	\$0	\$20,240
Historic District Design Review	PLANNING	\$255,973	14.00	4	\$221,693	\$221,693	\$216,085	\$0	\$215,503
Historical Incentive Grant	PLANNING	\$47,136	14.00	4	\$47,136	\$47,136	\$127,136	\$0	\$207,136
Leadership Park City	INTERGOVERNMENTAL & ENVIRONMENT	\$133,059	13.50	4	\$135,001	\$91,680	\$91,680	\$0	\$91,680
Code Amendments	PLANNING	\$87,098	13.00	4	\$87,330	\$87,330	\$84,248	\$0	\$84,010
Planning Customer Service	PLANNING	\$182,846	13.00	4	\$182,976	\$182,976	\$178,905	\$-27,600	\$150,669
Special Planning Projects - Inter-Dept	PLANNING	\$99,536	12.75	4	\$99,742	\$99,742	\$82,773	\$0	\$82,512
McPolin Farm	MCPOLIN BARN	\$35,202	11.50	4	\$36,212	\$36,212	\$36,580	\$0	\$36,493
<b>TOTAL</b>		<b>\$10,464,130</b>			<b>\$364,106,022</b>	<b>\$10,668,831</b>	<b>\$10,994,533</b>	<b>\$-1,957,751</b>	<b>\$8,973,958</b>

**Description:**

COMMUNITY AFFAIRS The Affordable Housing program provides land and property acquisition, disposition and development services. Staff develops, analyzes, supervises and implements affordable housing policies, plans and programs. Prepares housing needs assessments and housing standards and guidelines. Provides analysis and recommendations on MPD and annexation applications of compliance with affordable housing guidelines. Manages City's employee housing and maintains quality of assets.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Diverse population (racially, socially, economically, geographically, etc.)

Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is or particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
COMMUNITY AFFAIRS						
Personnel	120,296	120,296	120,296	122,924		122,544
Materials	17,270	17,270	17,270	17,270	-56,000	-38,730
Total COMMUNITY AFFAIRS	137,566	137,566	137,566	140,194	-56,000	83,814
TOTAL	137,566	137,566	137,566	140,194	-56,000	83,814

FTEs	Budget FTEs FY 2016
Full Time	1.1
Part Time	
TOTAL	1.1

Level of Service  
Affordable Housing      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Affordable Housing	1	23.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS

Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff are collaborating on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.

### Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS

Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Affordable Housing- COMMUNITY & ENVIRONMENT	% of deed-restricted affordable housing units compared to occupied units	16.8%	0%	0%	10%
Affordable Housing - COMMUNITY & ENVIRONMENT	% of deed restricted affordable housing units compared to total residential units.	5.1%	0%	0%	7%
Affordable Housing - COMMUNITY & ENVIRONMENT	# of Affordable Housing units added to City-wide housing stock annually	17	0	0	25

**Description:**

STATE LIQUOR ENFORCEMENT State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have an alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
STATE LIQUOR ENFORCEMENT						
Personnel	49,572	49,572	49,572	50,560		50,856
Materials	11,474	11,474	11,474	11,474	-62,000	-50,526
Total STATE LIQUOR ENFORCEMENT	61,046	61,046	61,046	62,034	-62,000	330
TOTAL	61,046	61,046	61,046	62,034	-62,000	330

FTEs	Budget FTEs FY 2016
Full Time	
Part Time	1.3
TOTAL	1.3

Level of Service  
State Liquor Enforcement Same Level of Service

	Quartile FY 2016	Score FY 2016
State Liquor Enforcement	1	23.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

STATE LIQUOR ENFORCEMENT The annual grant is \$66,000 which is a cost the City does not incur.

### Section 5: Consequences of Funding Proposal at Lower Level

STATE LIQUOR ENFORCEMENT

These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
State Liquor Enforcement- STATE LIQUOR ENFORCEMENT	Total DUI arrests	226	196	200	100

**Description:**

LIBRARY Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Vibrant arts and culture offerings The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District) 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2016	Rationale FY 2016
Adult Services	Senior Librarian for Community Engagement (\$90,000, which includes benefits), a Community Engagement Library Assistant (\$14,700), and a Senior Library Assistant for Youth Services (\$60,000, which includes benefits) plus computer resources and software, personnel training, books and materials (\$51,000).	RT Rec: Senior Librarian and materials recommended in order to implement a new program within the newly constructed library based off of established need and demand. Other positions not recommended due to low position voting scores. CM Rec: Add Senior Library Assistant for Youth Services by decreasing part-time budget (\$40k) and materials and supplies request (\$20k). Zero-sum budget.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
LIBRARY						
Personnel	138,586	131,254	127,929	131,356		130,932
Materials	97,232	121,227	121,227	118,406	-6,300	112,106
Total LIBRARY	235,818	252,481	249,156	249,762	-6,300	243,039
<b>TOTAL</b>	<b>235,818</b>	<b>252,481</b>	<b>249,156</b>	<b>249,762</b>	<b>-6,300</b>	<b>243,039</b>

FTEs	Budget FTEs FY 2016	Level of Service
Full Time	1.2	Adult Services
Part Time	0.1	Enhanced Level of Service
<b>TOTAL</b>	<b>1.3</b>	

	Quartile FY 2016	Score FY 2016
Adult Services	1	22.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

### Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY If staff is unable to receive additional training, they will be unable to provide a high level of service to library users and unable to complete the visual media lab project. Without the additional funds for materials, including those needed for library expansion and 21st Century Development, the library will not be able to keep up with demand for materials and resources. In addition, the library will have to reduce electronic resources due to cost. At this time, it is impossible to re-allocate funds from print materials to technology because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 97% of books on CD, 95% of large print, 97% of DVDs, and 94% of Fiction that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014
	-		
Adult Services- LIBRARY	Number of people served by Adult programs and outreach annually.	0	469
Adult Services - LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita	9.48	9.63
Adult Services - LIBRARY	Percent of participants who rate adult library programs as "good" or "excellent."	100	100

**Description:**

LIBRARY The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Community gathering spaces and places  
 Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

**Section 1: Scope**

**Change in Demand**

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

**Explanation**

	Request FY 2016	Rationale FY 2016
Circulation Services	Senior Librarian for Community Engagement (\$90,000, which includes benefits), a Community Engagement Library Assistant (\$14,700), and a Senior Library Assistant for Youth Services (\$60,000, which includes benefits) plus computer resources and software, personnel training, books and materials (\$51,000).	RT Rec: Senior Librarian and materials recommended in order to implement a new program within the newly constructed library based off of established need and demand. Other positions not recommended due to low position voting scores. CM Rec: Add Senior Library Assistant for Youth Services by decreasing part-time budget (\$40k) and materials and supplies request (\$20k). Zero-sum budget.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>LIBRARY</b>						
Personnel	251,038	265,683	252,089	246,086		245,844
Materials	45,631	60,638	46,816	51,351	-6,300	45,051
Total LIBRARY	296,670	326,321	298,906	297,437	-6,300	290,895
<b>TOTAL</b>	296,670	326,321	298,906	297,437	-6,300	290,895

FTEs	Budget FTEs FY 2016
Full Time	2.0
Part Time	2.0
<b>TOTAL</b>	4.0

Level of Service  
 Circulation Services      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Circulation Services	1	22.50



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

### Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Less community impact without development and growth as a 21st Century Library.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014
	-		
Circulation Services- LIBRARY	Annual visits per capita.	14.21	12.2
Circulation Services - LIBRARY	Circulation per capita annual measure only	11.71	10.13

**Description:**

LIBRARY Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and Wi-Fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained. Shelve items returned by users within 1-2 days.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Diverse population (racially, socially, economically, geographically, etc.)

The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

**Explanation**

	Request FY 2016	Rationale FY 2016
Technical Services	Senior Librarian for Community Engagement (\$90,000, which includes benefits), a Community Engagement Library Assistant (\$14,700), and a Senior Library Assistant for Youth Services (\$60,000, which includes benefits) plus computer resources and software, personnel training, books and materials (\$51,000).	RT Rec: Senior Librarian and materials recommended in order to implement a new program within the newly constructed library based off of established need and demand. Other positions not recommended due to low position voting scores. CM Rec: Add Senior Library Assistant for Youth Services by decreasing part-time budget (\$40k) and materials and supplies request (\$20k). Zero-sum budget.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>LIBRARY</b>						
Personnel	243,386	245,830	243,111	247,954		247,608
Materials	38,513	38,520	34,180	34,286	-4,200	30,086
<b>Total LIBRARY</b>	<b>281,899</b>	<b>284,350</b>	<b>277,292</b>	<b>282,240</b>	<b>-4,200</b>	<b>277,694</b>
<b>TOTAL</b>	<b>281,899</b>	<b>284,350</b>	<b>277,292</b>	<b>282,240</b>	<b>-4,200</b>	<b>277,694</b>

FTEs	Budget FTEs FY 2016
Full Time	2.1
Part Time	1.7
<b>TOTAL</b>	<b>3.8</b>

Level of Service  
 Technical Services                      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Technical Services	1	22.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

LIBRARY The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

### Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Proposal requests are for the development of a 21st Century Library. Not funding these will result in the Park City Library falling behind on technological advances and diminishing the progressive capability of citizens to engage in with information in new ways that involve civic development and collaborative creation through multiple interfaces. A consequence of not funding at an increased level is that the library will be unable to pay for such things as eBook & eMagazine platform fee, Atomic Training, increased costs for our Integrated Library System, the maintenance fees for the AWE Literacy stations, and other important items with yearly maintenance fees.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014
Technical Services - LIBRARY	Annual number of in-library Wi-Fi logins.	22737	18706
Technical Services - LIBRARY	Annual number of web hits.	116365	132184

**Description:**

LIBRARY Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City kids, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Diverse population (racially, socially, economically, geographically, etc.)

The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2016	Rationale FY 2016
Youth & Spanish Services	Senior Librarian for Community Engagement (\$90,000, which includes benefits), a Community Engagement Library Assistant (\$14,700), and a Senior Library Assistant for Youth Services (\$60,000, which includes benefits) plus computer resources and software, personnel training, books and materials (\$51,000).	RT Rec: Senior Librarian and materials recommended in order to implement a new program within the newly constructed library based off of established need and demand. Other positions not recommended due to low position voting scores. CM Rec: Add Senior Library Assistant for Youth Services by decreasing part-time budget (\$40k) and materials and supplies request (\$20k). Zero-sum budget.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>LIBRARY</b>						
Personnel	110,172	170,257	127,513	160,414		159,846
Materials	52,790	52,812	50,257	28,601	-4,200	24,401
Total LIBRARY	162,962	223,069	177,770	189,015	-4,200	184,246
<b>TOTAL</b>	162,962	223,069	177,770	189,015	-4,200	184,246

FTEs	Budget FTEs FY 2016
Full Time	1.7
Part Time	0.1
<b>TOTAL</b>	1.8

Level of Service  
Youth & Spanish Services

Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Youth & Spanish Services	1	22.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

### Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and dual emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Youth & Spanish Services-LIBRARY	Number of people served by Youth and Spanish programs and outreach.	0	0	0	0
Youth & Spanish Services - LIBRARY	Checkout Rate of Children's Collection-Circulation per item	2	1.89	0	0
Youth & Spanish Services - LIBRARY	Percent of program participants who rate youth or Spanish programs as "good" or "excellent."	100	100	0	0

**Description:**

LIBRARY Current Park City Library Cards are provided free of charge to Summit County residents ages 5-18 living outside of the Park City limits. Continuation of this program is desired.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Skilled, educated workforce Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

**Explanation**

	Request FY 2016	Rationale FY 2016
Reciprocal Borrowing	Senior Librarian for Community Engagement (\$90,000, which includes benefits), a Community Engagement Library Assistant (\$14,700), and a Senior Library Assistant for Youth Services (\$60,000, which includes benefits) plus computer resources and software, personnel training, books and materials (\$51,000).	RT Rec: Senior Librarian and materials recommended in order to implement a new program within the newly constructed library based off of established need and demand. Other positions not recommended due to low position voting scores. CM Rec: Add Senior Library Assistant for Youth Services by decreasing part-time budget (\$40k) and materials and supplies request (\$20k). Zero-sum budget.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
LIBRARY					
Personnel	7,341	10,282	9,382	9,747	9,718
Materials	1,645	7,471	7,058	6,873	6,873
Total LIBRARY	8,986	17,753	16,441	16,620	16,592
<b>TOTAL</b>	8,986	17,753	16,441	16,620	16,592

FTEs	Budget FTEs FY 2016
Full Time	0.1
Part Time	0.0
<b>TOTAL</b>	0.1

Level of Service  
 Reciprocal Borrowing      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Reciprocal Borrowing	1	22.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

LIBRARY This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County no longer contributed funds after FY 2013.

### Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Library would not be able to continue LOS and growth of free cards to the 324 kids ages 5-18 who reside in Summit County outside of the Park City limits.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2016
	-			
Reciprocal Borrowing- LIBRARY	Number of Reciprocal Borrowing cards issued annually.	79	86	225
Reciprocal Borrowing- LIBRARY	Number of checkouts by Reciprocal Borrowing card holders.	4142	3724	4500

**Description:**

EMERGENCY MANAGEMENT      Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs

EMERGENCY CONTINGENCY      The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. The only expense to date was the Aerie Fire.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community      Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen. Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
Emergency Management	EM: \$25k every year added to this account.	City Manager Recommendation: \$100k cap. Work on policies regarding accessing fund balance for emergencies.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>EMERGENCY MANAGEMENT</b>						
Personnel	116,051	116,051	116,051	118,381	-1,998	116,383
Materials	154,500	154,500	154,500	154,500		154,500
<b>Total EMERGENCY MANAGEMENT</b>	<b>270,551</b>	<b>270,551</b>	<b>270,551</b>	<b>272,881</b>	<b>-1,998</b>	<b>270,883</b>
<b>POLICE</b>						
Personnel	50,891	50,904	50,904	52,008	-1,998	49,895
<b>Total POLICE</b>	<b>50,891</b>	<b>50,904</b>	<b>50,904</b>	<b>52,008</b>	<b>-1,998</b>	<b>49,895</b>
<b>EMERGENCY CONTINGENCY</b>						
Materials	96,000	121,000	121,000	100,000		100,000
<b>Total EMERGENCY CONTINGENCY</b>	<b>96,000</b>	<b>121,000</b>	<b>121,000</b>	<b>100,000</b>		<b>100,000</b>
<b>TOTAL</b>	<b>417,442</b>	<b>442,454</b>	<b>442,454</b>	<b>424,890</b>	<b>-3,996</b>	<b>420,778</b>

FTEs	Budget FTEs FY 2016
Full Time	0.3
Part Time	
<b>TOTAL</b>	<b>0.3</b>



Level of Service		Quartile FY 2016	Score FY 2016
Emergency Management	Same Level of Service	Emergency Management	1 21.75

### Section 3: Basic Program Attributes

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

EMERGENCY MANAGEMENT	While fees have continued to increase each year we have been able to hold the line with only a small FY15 increase in the budget by using low-paid interns, using EMPG grant funds, consolidating maintenance on some equipment and developing joint department programs where possible. Innovation: We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.
EMERGENCY CONTINGENCY	The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

### Section 5: Consequences of Funding Proposal at Lower Level

EMERGENCY MANAGEMENT	Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities altogether.
EMERGENCY CONTINGENCY	Funding at a lower level will reduce our financial readiness for emergencies and disasters.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2016
Emergency Management- EMERGENCY MANAGEMENT	-			
Emergency Management- EMERGENCY MANAGEMENT	Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.)	33	41	45
Emergency Management- EMERGENCY MANAGEMENT	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST	100	100	100
Emergency Management- EMERGENCY MANAGEMENT	Number of Required NIMS & ICS courses completed by city staff	640	687	675

**Description:**

FINANCE As administrators of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. The demand for business licenses increases year over year.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Residents live and work locally This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
FINANCE						
Personnel	98,172	98,262	98,262	100,499	-67,604	32,483
Materials	5,378	5,378	5,378	5,378	-25,000	-19,622
Total FINANCE	103,550	103,640	103,640	105,877	-92,604	12,861
TOTAL	103,550	103,640	103,640	105,877	-92,604	12,861

FTEs	Budget FTEs FY 2016
Full Time	1.2
Part Time	0.0
TOTAL	1.3

Level of Service  
Business Licenses Same Level of Service

	Quartile FY 2016	Score FY 2016
Business Licenses	1	21.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

#### Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

#### Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

#### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Business Licenses - FINANCE	Efficiency: Cost to process each business license.	1.86	6.81	5	7
Business Licenses - FINANCE	Output: Number of business licenses processed.	5867	4652	5000	5000

**Description:**

COMMUNICATION CENTER The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center. The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community In order for the Communications Center to meet its ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
Dispatch	Police management: URS has opened up the possibility of increasing the URS benefit for Dispatcher personnel to 34.05% over their current 18.47%.	City Manager recommended increase in hopes of discouraging turnover and helping with recruitment (\$53k).
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>COMMUNICATION CENTER</b>						
Personnel	636,567	642,876	642,876	704,201	-36,000	664,985
Materials	86,323	86,323	86,323	86,323	-10,000	76,323
<b>Total COMMUNICATION CENTER</b>	<b>722,890</b>	<b>729,199</b>	<b>729,199</b>	<b>790,524</b>	<b>-46,000</b>	<b>741,308</b>
<b>TOTAL</b>	<b>722,890</b>	<b>729,199</b>	<b>729,199</b>	<b>790,524</b>	<b>-46,000</b>	<b>741,308</b>

FTEs	Budget FTEs FY 2016
Full Time	8.6
Part Time	0.3
<b>TOTAL</b>	<b>8.9</b>

Level of Service  
 Dispatch Same Level of Service

	Quartile FY 2016	Score FY 2016
Dispatch	1	21.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Dispatch - COMMUNICATION CENTER	Average response time (minutes)	7	6	8	0
Dispatch - COMMUNICATION CENTER	Average number of calls per day	78	75	75	0
Dispatch - COMMUNICATION CENTER	100% of calls dispatched within five minutes of receipt to officers.	100%	99%	100%	0%
Dispatch - COMMUNICATION CENTER	Number of calls for service received annually by dispatch	25010	26197	26000	0

**Description:**

POLICE Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Safe Community Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
Patrol Operations		Technical adjustment: retirement changes.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>POLICE</b>					
Personnel	1,544,463	1,543,546	1,543,546	1,577,698	1,572,823
Materials	332,075	332,075	332,075	332,075	332,075
Total POLICE	1,876,538	1,875,621	1,875,621	1,909,772	1,904,897
<b>TOTAL</b>	<b>1,876,538</b>	<b>1,875,621</b>	<b>1,875,621</b>	<b>1,909,772</b>	<b>1,904,897</b>

FTEs	Budget FTEs FY 2016
Full Time	12.7
Part Time	0.6
<b>TOTAL</b>	<b>13.3</b>

Level of Service  
Patrol Operations Same Level of Service

	Quartile FY 2016	Score FY 2016
Patrol Operations	1	21.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

POLICE

Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

### Section 5: Consequences of Funding Proposal at Lower Level

POLICE

Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Patrol Operations - POLICE	% of calls responded to within 15 minutes	90%	100%	90%	90%
Patrol Operations - POLICE	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors	4253	706	525	525

**Description:**

LEGAL Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Entire population utilizes community amenities 1) Community policing engaged 2) Capable workforce

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
LEGAL						
Personnel	173,462	173,462	173,462	177,133	-45,500	131,229
Materials	24,862	24,862	24,862	24,862		24,862
Total LEGAL	198,324	198,324	198,324	201,995	-45,500	156,091
TOTAL	198,324	198,324	198,324	201,995	-45,500	156,091

FTEs	Budget FTEs FY 2016
Full Time	1.5
Part Time	0.5
TOTAL	2.0

Level of Service  
Prosecution Same Level of Service

	Quartile FY 2016	Score FY 2016
Prosecution	1	21.25



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

LEGAL Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

### Section 5: Consequences of Funding Proposal at Lower Level

LEGAL The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Prosecution - LEGAL	Percent conviction rate of criminal misdemeanor charges	0%	0%	0%	95%
Prosecution - LEGAL	Percent of requests for information/charges screening completed within 7 days.	100%	0%	0%	100%

**Description:**

POLICE Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2016	Rationale FY 2016
Traffic Enforcement		Technical adjustment: retirement changes.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>POLICE</b>						
Personnel	835,811	837,038	837,038	855,569	-45,500	807,499
Materials	59,850	59,850	59,850	59,850		59,850
<b>Total POLICE</b>	<b>895,661</b>	<b>896,888</b>	<b>896,888</b>	<b>915,419</b>	<b>-45,500</b>	<b>867,349</b>
<b>TOTAL</b>	<b>895,661</b>	<b>896,888</b>	<b>896,888</b>	<b>915,419</b>	<b>-45,500</b>	<b>867,349</b>

FTEs	Budget FTEs FY 2016
Full Time	7.0
Part Time	0.9
<b>TOTAL</b>	<b>7.9</b>

Level of Service  
Traffic Enforcement Same Level of Service

	Quartile FY 2016	Score FY 2016
Traffic Enforcement	2	21.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

### Section 5: Consequences of Funding Proposal at Lower Level

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Traffic Enforcement - POLICE	Total number of citations issued	564	904	2000	2000
Traffic Enforcement - POLICE	Total number of traffic stops conducted	6969	6491	8500	8500
Traffic Enforcement - POLICE	Total number of directed traffic enforcement incidents initiated	493	346	850	850
Traffic Enforcement - POLICE	Total number of speed trailers deployed	81	91	200	200
Traffic Enforcement - POLICE	Total number of school zone enforcement incidents initiated	268	358	200	200

**Description:**

BUILDING DEPT. Code Enforcement is intended to benefit the public as a whole and not any specific person or class of persons. Although through the implementation, administration and enforcement of code, benefits and detriments will be enjoyed or suffered by specific individuals, as a byproduct of the overall benefit to the community as a whole. Code Enforcement enforces all codes of the city that pertain to Building, Zoning, Planning, road closures, noise, lights, weeds, animals and other similar activities under the land use code.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Preserved and celebrated history; protected National Historic District The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

	Request FY 2016	Rationale FY 2016
Code Enforcement	Building: Increase in materials due to increased workload and demand. Fire equipment and contracting fees, contract services (fire and inspections), uniforms and personal protective equipment, software, laptops, training & conference travel, mileage reimbursement, etc. Total materials and supplies request: \$147,835. Increase 2 grades for 4 Senior Building Inspectors and 1 grade for 2 Plan Check Coordinators, Building Inspector Supervisor, and 1 Deputy Building Official (\$87k).	Building - Results Team recommendation: Increase of \$30k in materials and supplies based off of department prioritization, established need, and revenues: Fire equipment, contracting fees, fire contract services, and uniforms and PPE. Front desk contract paid for within existing resources, inspection contracts paid for out of contingency (if needed), and software moved to CIP process. City Manager recommendation: Increase grades for 4 Senior Building Inspectors, 2 Plan Check Coordinators, Building Inspector Supervisor, and 1 Deputy Building Official (\$58k) City Manager Recommendation: Remove Planning Director position (E10: \$151k) and add Community Development position (E13: \$185k) at 0.25 each in Planning, Building, Engineering, and Transportation Planning.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
BUILDING DEPT.						
Personnel	210,080	209,490	209,490	223,436		211,153
Materials	20,225	34,137	21,866	21,866	-84,790	-62,924
Total BUILDING DEPT.	230,305	243,627	231,356	245,302	-84,790	148,229
<b>TOTAL</b>	230,305	243,627	231,356	245,302	-84,790	148,229

FTEs	Budget FTEs FY 2016
Full Time	2.1
Part Time	
<b>TOTAL</b>	2.1

Level of Service

Code Enforcement

Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Code Enforcement	2	19.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**BUILDING DEPT.** Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

**Section 5: Consequences of Funding Proposal at Lower Level**

**BUILDING DEPT.** Concerns from the public on the well-being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Code Enforcement - BUILDING DEPT.	Percent of investigations initiated within 24 hrs of complaint	95%	95%	0%	0%
Code Enforcement - BUILDING DEPT.	Percent of complaints initiated by internal/proactive enforcement	58%	60%	0%	0%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement hours provided outside of regular business hours	13%	22%	0%	0%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	50%	75%	0%	0%

**Description:**

COMMUNITY AFFAIRS Address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation. In June 2011 the City Council adopted the Senior Services Strategic Plan.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Diverse population (racially, socially, economically, geographically, etc.)

Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
COMMUNITY AFFAIRS					
Personnel	27,005	27,005	27,005	27,608	27,509
Materials	6,414	6,414	6,414	6,414	6,414
Total COMMUNITY AFFAIRS	33,419	33,419	33,419	34,022	33,923
TOTAL	33,419	33,419	33,419	34,022	33,923

FTEs	Budget FTEs FY 2016
Full Time	0.3
Part Time	
TOTAL	0.3

Level of Service

Senior Services

Same Level of Service

	Quartile FY 2016	Score FY 2016
Senior Services	2	19.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS

Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

### Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS

The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Senior Services- COMMUNITY AND ENVIRONMENT	Percent of respondents who indicate that "knowing where to turn for information on services and benefits for seniors" is a problem.	43%	43%	0%	60%

**Description:**

ENGINEERING Provide water meter inspections, public improvement inspections, inspections of work within the Right-of- Way (ROW) and other inspections deemed necessary.

BUILDING DEPT. The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. Though Public Safety is not identified as one of Council's goals, it is a very important element of our society. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

	Request FY 2016	Rationale FY 2016
Inspections	Building: Increase in materials due to increased workload and demand. Fire equipment and contracting fees, contract services (fire and inspections), uniforms and personal protective equipment, software, laptops, training & conference travel, mileage reimbursement, etc. Total materials and supplies request: \$147,835. Engineering: \$65k in contract services goes away in FY16 for PC Heights (one-time). Engineering: Increase Full-time Benefited budget for a Public Improvements Engineer (\$124k).	Building - Results Team recommendation: Increase of \$30k in materials and supplies based off of department prioritization, established need, and revenues: Fire equipment, contracting fees, fire contract services, and uniforms and PPE. Front desk contract paid for within existing resources, inspection contracts paid for out of contingency (if needed), and software moved to CIP process. City Manager recommendation: Increase grades for 4 Senior Building Inspectors, 2 Plan Check Coordinators, Building Inspector Supervisor, and 1 Deputy Building Official (\$58k) Engineering: Position recommended based off of high-score and established need. Public Improvements Engineer is recommended in order to help with Engineering workload, and to reduce a plan check bottleneck. Contract services recommended based on revenue offset.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
ENGINEERING						
Personnel	97,139	107,653	107,653	114,533	-68,395	45,761



Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
Materials	85,757	17,757	17,757	17,757	-158,000	-140,243
<b>Total ENGINEERING</b>	<b>182,896</b>	<b>125,410</b>	<b>125,410</b>	<b>132,290</b>	<b>-226,395</b>	<b>-94,482</b>
<b>BUILDING DEPT.</b>						
Personnel	717,744	739,316	739,316	777,332	-68,395	622,739
Materials	198,651	275,772	190,292	190,292	-629,000	-438,708
<b>Total BUILDING DEPT.</b>	<b>916,395</b>	<b>1,015,088</b>	<b>929,608</b>	<b>967,624</b>	<b>-697,395</b>	<b>184,031</b>
<b>TOTAL</b>	<b>1,099,291</b>	<b>1,140,499</b>	<b>1,055,019</b>	<b>1,099,914</b>	<b>-923,791</b>	<b>89,549</b>

FTEs	Budget FTEs FY 2016	Level of Service	Quartile FY 2016	Score FY 2016
Full Time	7.7	Inspections	Inspections	2
Part Time	0.7	Enhanced Level of Service		19.00
<b>TOTAL</b>	<b>8.4</b>			

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

**ENGINEERING** The cost for full time Public Improvement inspector is shifting 1/4 FTE cost from transit to engineering for FY15. For FY16, It is anticipated that 30% to 50% of the costs could be absorbed by a future Storm Water Utility.

**BUILDING DEPT.** 2014 Building activity projections have suggested an all-time record breaking year, resulting in an increased workload and potential revenue. Only use the Contract inspectors if staff cannot keep up. Also look at readjusting permit fees to cover cost of operations. Additional inspectors will result in a need for additional work tools and personal protective equipment.

### Section 5: Consequences of Funding Proposal at Lower Level

**ENGINEERING** Engineering does not have resources currently to keep up with demand and our workload.

**BUILDING DEPT.** Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function. If a City vehicle is unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections. The result would be that construction mitigation and collecting business lic. would not take place as needed and fees would not be collected along with complaints would increase with longer turnaround times to compliance.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Inspections- ENGINEERING	Percent of water meter inspections completed within two working days.	100%	100%	0%	0%
Inspections- ENGINEERING	Percent of ROW permit inspections provided within two working days of contractor contract.	65%	80%	0%	0%
Inspections - BUILDING DEPT.	Percent of inspections completed within 24 hrs of request	93%	81%	0%	0%
Inspections - BUILDING DEPT.	Percent of weeks discussions are conducted to brainstorm building codes and enforcement methods	77%	92%	0%	0%
Inspections - BUILDING DEPT.	Percent of inspectors pursuing ongoing training each year	100%	100%	0%	0%
Inspections - ENGINEERING	Percent of PIMPS completed within two weeks.	80%	80%	0%	0%

**Description:**

POLICE Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
Community Support		Technical adjustment: retirement changes.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>POLICE</b>						
Personnel	516,443	520,642	520,642	532,213	-18,000	512,520
Materials	18,500	18,500	18,500	18,500		18,500
Total POLICE	534,943	539,142	539,142	550,713	-18,000	531,020
<b>TOTAL</b>	<b>534,943</b>	<b>539,142</b>	<b>539,142</b>	<b>550,713</b>	<b>-18,000</b>	<b>531,020</b>

FTEs	Budget FTEs FY 2016
Full Time	4.5
Part Time	0.2
<b>TOTAL</b>	<b>4.7</b>

Level of Service  
Community Support Same Level of Service

	Quartile FY 2016	Score FY 2016
Community Support	2	18.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

POLICE Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

### Section 5: Consequences of Funding Proposal at Lower Level

POLICE A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Community Support - POLICE	100% of victims contacted within ten working days	100%	100%	100%	100%
Community Support - POLICE	% of Operations Staff with viable Problem Oriented Policing projects	100%	100%	100%	100%
Community Support - POLICE	Total number of Community meetings/contacts per year	281	289	120	120

**Description:**

SPEC. SRVC. CNTRT./UNSPECIFIED  
 Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. According to City policy, up to one percent of the City's total budget is awarded. Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in-kind services. Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol I. This program's budget is a percentage of the City's total budget and fluctuates accordingly. Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Preserved and celebrated history; protected National Historic District  
 Special service contracts are generally viewed as the City investing in and providing needed services to the local community.

**Section 1: Scope**

Change in Demand: Program experiencing a SIGNIFICANT increase in demand of 15% to 24%  
 Explanation:

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
SPEC. SRVC. CNTRT./UNSPECIFIED					
Materials	515,000	515,000	515,000	515,000	515,000
Total SPEC. SRVC. CNTRT./UNSPECIFIED	515,000	515,000	515,000	515,000	515,000
TOTAL	515,000	515,000	515,000	515,000	515,000

FTEs	Level of Service
Full Time	Special Service Contracts
Part Time	Same Level of Service
TOTAL	

	Quartile FY 2016	Score FY 2016
Special Service Contracts	2	18.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

SPEC. SRVC.  
CNTRT./UNSPECIFIED

Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that if these services were provided by the City and administered by city staff cost would be much higher.

### Section 5: Consequences of Funding Proposal at Lower Level

SPEC. SRVC.  
CNTRT./UNSPECIFIED

The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization. Funding at a lower level would result in less funding awarded to applicants.

### Section 6: Performance Measures

Description
-

**Description:**

LEGAL Scope LEGAL  
 ENGINEERING Provide project management to an assortment of projects including OTIS, CIP, Federal Funded projects, Walkability projects, large internal/complicated projects and Planning projects.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Balance between tourism and local quality of life Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2016	Rationale FY 2016
Engineering Project Management	Engineering: Increase Full-time Benefited budget for a Public Improvements Engineer (\$124k).	Engineering: Position recommended based off of high-score and established need. Public Improvements Engineer is recommended in order to help with Engineering workload, and to reduce a plan check bottleneck.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>ENGINEERING</b>						
Personnel	164,619	260,209	260,209	286,206	-35,013	250,401
Materials	63,928	63,928	63,928	63,928		63,928
<b>Total ENGINEERING</b>	<b>228,547</b>	<b>324,137</b>	<b>324,137</b>	<b>350,134</b>	<b>-35,013</b>	<b>314,329</b>
<b>TOTAL</b>	<b>228,547</b>	<b>324,137</b>	<b>324,137</b>	<b>350,134</b>	<b>-35,013</b>	<b>314,329</b>

FTEs	Budget FTEs FY 2016
Full Time	2.3
Part Time	
<b>TOTAL</b>	<b>2.3</b>

Level of Service  
 Engineering Project Management Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Engineering Project Management	2	17.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

### Section 4: Cost Savings / Innovation / Collaboration

LEGAL Savings LEGAL

ENGINEERING It is anticipated that if the storm water phase 2 program is required, the City will investigate a storm water utility. If a storm water utility is created, it is anticipated that all activities by the engineer in relation to the storm water phase 2 program would be paid through the utility.

### Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Consequences LEGAL

ENGINEERING Lower level funding for project management would require the department to either shift the project workload to other teams, reduce the number of projects anticipated, work on the projects at a slower pace, or simply not continue with all of the OTIS, CIP, Federally Funded or other projects.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Engineering Project Management- ENGINEERING	Percent of construction projects "Substantially" completed within a construction season.	50%	100%	0%	0%
Engineering Project Management - ENGINEERING	Percent of public's construction concerns addressed within two weeks.	100%	80%	0%	0%

**Description:**

BUILDING DEPT. This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
Fire Safety	Building: Increase in materials due to increased workload and demand. Fire equipment and contracting fees, contract services (fire and inspections), uniforms and personal protective equipment, software, laptops, training & conference travel, mileage reimbursement, etc. Total materials and supplies request: \$147,835. Increase 2 grades for 4 Senior Building Inspectors and 1 grade for 2 Plan Check Coordinators, Building Inspector Supervisor, and 1 Deputy Building Official (\$87k).	Building - Results Team recommendation: Increase of \$30k in materials and supplies based off of department prioritization, established need, and revenues: Fire equipment, contracting fees, fire contract services, and uniforms and PPE. Front desk contract paid for within existing resources, inspection contracts paid for out of contingency (if needed), and software moved to CIP process. City Manager recommendation: Increase grades for 4 Senior Building Inspectors, 2 Plan Check Coordinators, Building Inspector Supervisor, and 1 Deputy Building Official (\$58k)City Manager Recommendation: Remove Planning Director position (E10: \$151k) and add Community Development position (E13: \$185k) at 0.25 each in Planning, Building, Engineering, and Transportation Planning.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
BUILDING DEPT.						
Personnel	278,451	278,193	278,193	293,571		288,387
Materials	47,391	82,577	55,656	55,656	-64,170	-8,514
<b>Total BUILDING DEPT.</b>	<b>325,842</b>	<b>360,770</b>	<b>333,849</b>	<b>349,227</b>	<b>-64,170</b>	<b>279,873</b>
<b>TOTAL</b>	<b>325,842</b>	<b>360,770</b>	<b>333,849</b>	<b>349,227</b>	<b>-64,170</b>	<b>279,873</b>

FTEs	Budget FTEs FY 2016
Full Time	2.7
Part Time	
<b>TOTAL</b>	<b>2.7</b>



Level of Service

Fire Safety

Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Fire Safety	2	17.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

**BUILDING DEPT.** The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

**Section 5: Consequences of Funding Proposal at Lower Level**

**BUILDING DEPT.** Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Fire Safety - BUILDING DEPT.	Percent of fire inspectors pursuing ongoing training each year	100%	100%	0%	0%
Fire Safety - BUILDING DEPT.	Percent of fire inspectors conducting outreach regarding code concerns or changes	100%	100%	0%	0%
Fire Safety - BUILDING DEPT.	Percent of fire incidents that fire inspectors respond to within 24 hrs	100%	100%	0%	0%

**Description:**

PLANNING DEPT. A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City. The Planning Department is currently finalizing the General Plan process and document. Upon completion, we will begin the Lower Park Avenue Redevelopment Plan, the Bonanza Park Plan (Phase II) and Form Based Code, and then begin the Prospector Square Area Plan. This planning process will be throughout the 2 year budget period. In addition, we will begin the LMC rewrite in FY2015.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods

The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
Long Range Planning	\$97k increase to contract services for various projects.	RT Rec: \$35k recommended increase based off of high score and established need. CM Rec: Remove Planning Director position (E10: \$151k) and add Community Development position (E13: \$185k) at 0.25 each in Planning, Building, Engineering, and Transportation Planning. Decrease contract Current Planning Manager (\$132k) and add FTR position (E09: \$143k).
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
PLANNING DEPT.					
Personnel	173,985	175,386	175,386	128,090	127,697
Materials	69,500	166,500	103,709	103,709	103,709
<b>Total PLANNING DEPT.</b>	<b>243,485</b>	<b>341,886</b>	<b>279,095</b>	<b>231,799</b>	<b>231,406</b>
<b>TOTAL</b>	<b>243,485</b>	<b>341,886</b>	<b>279,095</b>	<b>231,799</b>	<b>231,406</b>

FTEs	Budget FTEs FY 2016
Full Time	1.1
Part Time	
<b>TOTAL</b>	<b>1.1</b>

Level of Service  
Long Range Planning      Same Level of Service

	Quartile FY 2016	Score FY 2016
Long Range Planning	2	17.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The Planning Department completed the Area Plan documents in-house, thus saving hundreds of thousands of dollars in consulting fees. The same is proposed for pending plans, including LOPA, BOPA, FBC, and PROSQUA.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would delay the completion of the proposed Area Plans and cause the City to be in a position behind the development curve - hurting the future viability of the City as well as the character of the City.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014
Long Range Planning - PLANNING DEPT.	Percentage of staff time dedicated to long-range planning each week.	30	22

**Description:**

**ENGINEERING** Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.

**PLANNING DEPT.** The Planning Department handles all land use applications for the City/Planning Commission including, but not limited to: Conditional Use Permits, Steep Slope Permits, Master Planned Developments, Subdivisions/Plats/Records of Survey, Sign Permits, etc. The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.

**BUILDING DEPT.** The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

**Section 1: Scope**

Change in Demand	Request FY 2016	Rationale FY 2016
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%		
Plan/Application Review	Building: Increase in materials due to increased workload and demand. Fire equipment and contracting fees, contract services (fire and inspections), uniforms and personal protective equipment, software, laptops, training & conference travel, mileage reimbursement, etc. Total materials and supplies request: \$147,835. Engineering: Increase Full-time Benefited budget for a Public Improvements Engineer (\$124k).	Building: Recommended increase of \$30k in materials and supplies based off of department prioritization, established need, and revenues: Fire equipment, contracting fees, fire contract services, and uniforms and PPE. Front desk contract paid for within existing resources, inspection contracts paid for out of contingency (if needed), and software moved to CIP process. Engineering: Engineering: Position recommended based off of high-score and established need. Public Improvements Engineer is recommended in order to help with Engineering workload, and to reduce a plan check bottleneck. City Manager Recommendation: Remove Planning Director position (E10: \$151k) and add Community Development position (E13: \$185k) at 0.25 each in Planning, Building, Engineering, and Transportation Planning. Decrease contract Current Planning Manager (\$132k) and add FTR position (E09: \$143k).
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>ENGINEERING</b>						
Personnel	52,170	57,720	57,720	79,192		78,988
Materials	7,269	7,269	7,269	7,269	-15,000	-7,731
<b>Total ENGINEERING</b>	<b>59,439</b>	<b>64,989</b>	<b>64,989</b>	<b>86,461</b>	<b>-15,000</b>	<b>71,257</b>

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>PLANNING DEPT.</b>						
Personnel	201,834	210,599	210,599	210,809		210,130
Materials	42,173	42,173	33,828	33,828	-84,150	-50,322
<b>Total PLANNING DEPT.</b>	<b>244,007</b>	<b>252,772</b>	<b>244,427</b>	<b>244,637</b>	<b>-84,150</b>	<b>159,808</b>
<b>BUILDING DEPT.</b>						
Personnel	273,765	272,712	272,712	334,531		316,136
Materials	13,361	34,977	14,941	14,941	-282,040	-267,099
<b>Total BUILDING DEPT.</b>	<b>287,126</b>	<b>307,689</b>	<b>287,653</b>	<b>349,472</b>	<b>-282,040</b>	<b>49,037</b>
<b>TOTAL</b>	<b>590,571</b>	<b>625,450</b>	<b>597,069</b>	<b>680,570</b>	<b>-381,190</b>	<b>280,102</b>

FTEs	Budget FTEs FY 2016	Level of Service	Enhanced Level of Service	Quartile FY 2016	Score FY 2016
Full Time	5.4	Plan/Application Review	Enhanced Level of Service	Plan/Application Review	3 17.25
Part Time					
<b>TOTAL</b>	<b>5.4</b>				

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

PLANNING DEPT. All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements. Establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

**Section 5: Consequences of Funding Proposal at Lower Level**

ENGINEERING Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do an OTIS project, thus delaying a program which Council wanted completed sooner than later.

PLANNING DEPT. Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Plan/ Application Review- Engineering	Percent of building plans reviewed within 3 weeks	75%	40%	0%	0%
Plan/ Application Review- ENGINEERING	Percent of staff reports reviewed within 1 week.	100%	100%	0%	0%
Plan/Application Review- BUILDING	Percent of plans examiners pursuing ongoing training each year	100%	100%	0%	0%
Plan/Application Review - BUILDING DEPT.	Percent of applications with a ten-day turnaround for first reviews.	82%	78%	0%	0%
Plan/Application Review - ENGINEERING	Percent of ROW permits processed within 2 days.	100%	100%	0%	0%
Plan/Application Review - PLANNING DEPT.	Overall reduction of turnaround time on Planning applications and review process.	70	70	0	0

**Description:**

ABATEMENT Building Department Staff (inspectors and code enforcement) shall apply the provisions of the Dangerous Buildings and Abatement Code to provide a just, equitable and practicable method, to be cumulative with and in addition to any other remedy provided by the Building Code, Housing Code or other available law, whereby buildings or structures which from any cause endanger life, limb, health, morals, property, safety or welfare of the general public or their occupants may be required to be repaired, vacated or demolished.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Community gathering spaces and places The Dangerous Building and Abatement Code allows building department staff to identify structures as dangerous and require repair to such conditions. The Code specifically states that the jurisdiction shall establish a special revolving fund to be designated as the repair and demolition fund. Payments shall be made out of said fund upon the demand to defray the costs and expenses which may be incurred by the jurisdiction in doing on causing to be done the necessary work of repair or demolition of dangerous buildings. The goal of this action is to maintain adequate life safety standards within Park City.

**Section 1: Scope**

**Change in Demand** Explanation  
 Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
Abatement Fund	Due to an increasing number of properties with abatement issues, we are asking for additional funds to continue providing the same level of service to a greater number of properties.	Increase not recommended due to low score and confusion as to what \$7k would actually accomplish.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
ABATEMENT					
Materials	48,688	56,000	48,688	48,688	48,688
Total	48,688	56,000	48,688	48,688	48,688
ABATEMENT					
<b>TOTAL</b>	48,688	56,000	48,688	48,688	48,688

FTEs	Level of Service	
Full Time	Abatement Fund	Enhanced Level of Service
Part Time		
<b>TOTAL</b>		

	Quartile FY 2016	Score FY 2016
Abatement Fund	3	17.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

ABATEMENT      The revolving fund shall be utilized for abatement actions of dangerous buildings and all expenses will be replaced into the fund when the responsible party reimburses the jurisdiction on demand of payment or through a special assessment on the property taxes as coordinated through the Summit County Assessor.

### Section 5: Consequences of Funding Proposal at Lower Level

ABATEMENT      Consequences of funding the proposal at a lower level will prohibit staff from addressing identified dangerous conditions. Life safety standards would decrease as the ability to enforce against violations would be limited. Park City would also be in violation of the Abatement of Dangerous Building Code by not providing the fund as identified and required.

### Section 6: Performance Measures



**Description:**

LIBRARY Community Engagement enlivens the library with programs and services that take the library beyond being “just a building” – to being a place where people come year after year based on the amenities, programs, resources, collaborations, and community-building that is integrated into our services. This program develops, plans, and presents creative, educational, and entertaining special events for a diverse population that encourages lifetime literacy and the development of 21st century skills; serves to work with the City Events Department; schedules and manages library rooms; facilitates large event bookings, procurement, and planning; conducts library marketing, advertising, graphic design, media relations, social media, newsletter, and website management; coordinates library special exhibits and applies for funding for exhibits and programs; applies for grants and identifies other sources of funding; manages community relations; pursues, procures, and maintains community partnerships; coordinates library outreach efforts; collects library usage statistics; creates and maintains library statistics dashboard; and manages rotating exhibits within the library, including implementation or oversight of jurying, curating, and contracting. This providing service to the public that are essential in today’s Library Community Center as we work to create dynamic service models to keep up with the many innovations that libraries are experiencing, allowing us to keep libraries relevant and to serve the public in dynamic ways.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Community gathering spaces and places

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
Community Engagement	90% of a Senior Librarian (\$82,350), 82% of a Part-Time Library Assistant (\$12k) and \$2k in extra money requested for Library special events programs. These requests would be partially offset by fees generated by room rental at the Library.	RT Rec: Senior Librarian and materials recommended in order to implement a new program within the newly constructed library based off of established need and demand. Other positions not recommended due to low position voting scores. CM Rec: Add Senior Library Assistant for Youth Services by decreasing part-time budget (\$40k) and materials and supplies request (\$20k). Zero-sum budget.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
LIBRARY					
Personnel	94,362	82,351	84,234		83,918
Materials	27,444	27,444	27,365	-90,000	-62,635
Total LIBRARY	121,806	109,795	111,599	-90,000	21,283
<b>TOTAL</b>	121,806	109,795	111,599	-90,000	21,283

FTEs	Budget FTEs FY 2016
Full Time	0.9
Part Time	
<b>TOTAL</b>	0.9



Level of Service  
Community Engagement

Enhanced Level of Service

Community  
Engagement

Quartile  
FY 2016

3

Score  
FY 2016

17.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

LIBRARY

Community engagement partnerships are utilized to develop collaborative partnerships with organizations that will be willing to offer programs and community-interest events in the library facility. Private room use comes with a fee in the library that will offset this program with charges for such things as corporate events, private receptions, weddings, etc.

### Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY

If the library is unable to receive funding for Community Engagement we will not be able to keep up with the demand for rooms and bookings, or get the word out about what amenities and programs the library is offering. The space needs to be enlivened through events such as literary festivals that will serve our community and make us part of the broader vision for what libraries offer. We will be unable to invigorate the library in the necessary way to make the library a 21st Century Library Community Center. We will be unable to pursue critical grants and exhibits that will bring recognition to Park City and provide rich cultural experiences to our community and visitors.

### Section 6: Performance Measures



**Description:**

PLANNING DEPT. Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.).

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods      It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
Permitting / Current Planning		City Manager Recommendation: Remove Planning Director position (E10: \$151k) and add Community Development position (E13: \$185k) at 0.25 each in Planning, Building, Engineering, and Transportation Planning. Decrease contract Current Planning Manager (\$132k) and add FTR position (E09: \$143k).
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
PLANNING DEPT.						
Personnel	136,555	136,964	136,964	135,568	-20,993	114,114
Materials	4,528	4,528	4,383	4,383	-27,600	-23,217
<b>Total PLANNING DEPT.</b>	<b>141,083</b>	<b>141,492</b>	<b>141,347</b>	<b>139,951</b>	<b>-48,593</b>	<b>90,897</b>
<b>TOTAL</b>	<b>141,083</b>	<b>141,492</b>	<b>141,347</b>	<b>139,951</b>	<b>-48,593</b>	<b>90,897</b>

FTEs	Budget FTEs FY 2016
Full Time	1.3
Part Time	
<b>TOTAL</b>	<b>1.3</b>

Level of Service  
Permitting / Current Planning      Same Level of Service

	Quartile FY 2016	Score FY 2016
Permitting / Current Planning	3	16.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would result in a delay for approving these regulatory items.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014
	-		
Permitting / Current Planning - PLANNING DEPT.	Number and Planning Applications received.	339	452
Permitting / Current Planning - PLANNING DEPT.	Number of Building Permits received for review by Planning.	793	822
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) of Complete Application forms send out to applicants within 72 hours of project assignment.	92	92
Permitting / Current Planning - PLANNING DEPT.	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.	90	92
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) of Action Letters issued with 5 working days of final Action	95	95
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) project comment letters within 5 working days of staff review/Commission meetings.	95	90

**Description:**

POLICE The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
Youth Services Officer		Technical adjustment: retirement changes.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>POLICE</b>					
Personnel	177,956	175,059	175,059	178,999	178,439
Materials	7,770	7,770	7,770	7,770	7,770
<b>Total POLICE</b>	<b>185,726</b>	<b>182,829</b>	<b>182,829</b>	<b>186,769</b>	<b>186,209</b>
<b>TOTAL</b>	<b>185,726</b>	<b>182,829</b>	<b>182,829</b>	<b>186,769</b>	<b>186,209</b>

FTEs	Budget FTEs FY 2016	Level of Service
Full Time	1.4	Youth Services Officer
Part Time		Same Level of Service
<b>TOTAL</b>	<b>1.4</b>	

	Quartile FY 2016	Score FY 2016
Youth Services Officer	3	16.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

POLICE The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

### Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would not allow us to have a full time officer in this position.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Youth Services Officer - POLICE	Total number of students processed for truancy	80	66	100	100

**Description:**

DRUG EDUCATION Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens. The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Safe Community McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
DRUG EDUCATION					
Personnel	21,958	21,887	21,887	22,394	22,316
Materials	5,000	5,000	5,000	5,000	5,000
Total DRUG EDUCATION	26,958	26,887	26,887	27,394	27,316
TOTAL	26,958	26,887	26,887	27,394	27,316

FTEs	Budget FTEs FY 2016	Level of Service
Full Time	0.2	DARE/Drug Education Same Level of Service
Part Time		
TOTAL	0.2	

	Quartile FY 2016	Score FY 2016
DARE/Drug Education	3	15.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

DRUG EDUCATION      Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

### Section 5: Consequences of Funding Proposal at Lower Level

DRUG EDUCATION      A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education

### Section 6: Performance Measures

	Description	Actual FY 2013	Target FY 2015	Target FY 2016
DARE/Drug Education - DRUG EDUCATION	Total number of students completing DARE Program	352	325	325

**Description:**

STREET MAINTENANCE Remove graffiti in a timely manner.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Preserved and celebrated history; protected National Historic District  
 Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

**Section 1: Scope**

Change in Demand

Program experiencing NO change in demand

Explanation

	Request FY 2016	Rationale FY 2016
Graffiti Removal		Technical adjustment: Missing Analyst II \$8,291
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>STREET MAINTENANCE</b>					
Personnel	5,987	6,046	6,046	6,180	6,157
Materials	14,083	14,083	14,083	14,083	14,083
<b>Total STREET MAINTENANCE</b>	<b>20,070</b>	<b>20,129</b>	<b>20,129</b>	<b>20,263</b>	<b>20,240</b>
<b>TOTAL</b>	<b>20,070</b>	<b>20,129</b>	<b>20,129</b>	<b>20,263</b>	<b>20,240</b>

FTEs	Budget FTEs FY 2016
Full Time	0.1
Part Time	0.0
<b>TOTAL</b>	<b>0.1</b>

Level of Service  
 Graffiti Removal Same Level of Service

	Quartile FY 2016	Score FY 2016
Graffiti Removal	4	14.25



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

### Section 5: Consequences of Funding Proposal at Lower Level

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Graffiti Removal - STREET MAINTENANCE	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	100%	100%	100%	100%

**Description:**

PLANNING DEPT. The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since April 2009. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, etc.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Preserved and celebrated history; protected National Historic District The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

	Request FY 2016	Rationale FY 2016
Historic District Design Review	Move \$35k to 'Long Range Planning' program.	Results Team recommends contract service transfer. CM Rec: Remove Planning Director position (E10: \$151k) and add Community Development position (E13: \$185k) at 0.25 each in Planning, Building, Engineering, and Transportation Planning. Decrease contract Current Planning Manager (\$132k) and add FTR position (E09: \$143k).
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
PLANNING DEPT.					
Personnel	186,988	193,520	193,520	187,912	187,330
Materials	68,985	33,985	28,173	28,173	28,173
Total PLANNING DEPT.	255,973	227,505	221,693	216,085	215,503
<b>TOTAL</b>	255,973	227,505	221,693	216,085	215,503

FTEs	Budget FTEs FY 2016
Full Time	1.6
Part Time	
<b>TOTAL</b>	1.6

Level of Service  
Historic District Design Review Same Level of Service

	Quartile FY 2016	Score FY 2016
Historic District Design Review	4	14.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

### Section 6: Performance Measures

Description	Actual FY 2013	Actual FY 2014
-		

**Description:**

HISTORICAL INCENTIVE GRANT The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures. These funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City. Establishing full-time Planner I (FY 15) and Current Planning Manager (FY 16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Preserved and celebrated history; protected National Historic District The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: \*siding \*exterior trim \*windows \*exterior doors \*foundation work \*cornice repair \*masonry repair \*porch repair \*structural stabilization \*retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to: \*interior remodeling \*interior paint \*additions \*signs \*repair of non-original features \*interior lighting/plumbing fixtures \* landscaping/concrete flatwork

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2016	Rationale FY 2016
Historical Incentive Grant		Technical adjustment, recommended last year.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>HISTORICAL INCENTIVE GRANT</b>					
Materials	47,136	47,136	47,136	47,136	127,136
Total	47,136	47,136	47,136	47,136	127,136
<b>HISTORICAL INCENTIVE GRANT</b>					
<b>MAIN STREET RDA</b>					
Materials				30,000	30,000
Total MAIN STREET RDA				30,000	30,000
<b>LOWER PARK AVENUE RDA</b>					
Materials				50,000	50,000

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
Total LOWER PARK AVENUE RDA				50,000	50,000
<b>TOTAL</b>	<b>47,136</b>	<b>47,136</b>	<b>47,136</b>	<b>127,136</b>	<b>207,136</b>

FTEs	Level of Service	
Full Time	Historical Incentive Grant	Enhanced Level of Service
Part Time		
TOTAL		

	Quartile FY 2016	Score FY 2016
Historical Incentive Grant	4	14.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

HISTORICAL  
INCENTIVE  
GRANT

Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

**Section 5: Consequences of Funding Proposal at Lower Level**

HISTORICAL  
INCENTIVE  
GRANT

Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

**Section 6: Performance Measures**



**Description:**

**LEADERSHIP** The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events. 30 adult and 2 high school participants are accepted each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day CityTour, which is a program requirement.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Diverse population (racially, socially, economically, geographically, etc.)

Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
Leadership Park City	Assistant City Manager to take over budget for this program.	City Manager Recommendation: Leadership Budget will be moved out of Intergovernmental/Env. into its own dept. Some personnel reallocated to other programs within Intergovernmental/Env Dept.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>INTERGOVERNMENTAL &amp; ENVIRONMENT</b>						
Personnel	106,059	94,058				
Materials	27,000	27,000				
<b>Total INTERGOVERNMENTAL &amp; ENVIRONMENT</b>	<b>133,059</b>	<b>121,058</b>				
<b>LEADERSHIP</b>						
Personnel		64,680	64,680	64,680		64,680
Materials		27,000	27,000	27,000	-46,000	-19,000
<b>Total LEADERSHIP</b>		<b>91,680</b>	<b>91,680</b>	<b>91,680</b>	<b>-46,000</b>	<b>45,680</b>
<b>TOTAL</b>	<b>133,059</b>	<b>212,738</b>	<b>91,680</b>	<b>91,680</b>	<b>-46,000</b>	<b>45,680</b>

<b>FTEs</b>
Full Time
Part Time
<b>TOTAL</b>

Level of Service  
Leadership Park City Same Level of Service

	Quartile FY 2016	Score FY 2016
Leadership Park City	4	13.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

LEADERSHIP The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

**Section 5: Consequences of Funding Proposal at Lower Level**

LEADERSHIP One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Target FY 2015	Target FY 2016
Leadership Park City - LEADERSHIP PARK CITY	Dollars raised through community donations.	38215	90000	90000
Leadership Park City - SPEC. SRVC. CNTRT./LDRSHP 2000	Number of applications to program.	75	75	75

**Description:**

PLANNING DEPT. The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, etc. Currently the Planning Department assesses the LMC on a bi-annual basis and rewrites sections to address issues as they arise.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
Code Amendments		City Manager Recommendation: Remove Planning Director position (E10: \$151k) and add Community Development position (E13: \$185k) at 0.25 each in Planning, Building, Engineering, and Transportation Planning. Decrease contract Current Planning Manager (\$132k) and add FTR position (E09: \$143k).
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
PLANNING DEPT.					
Personnel	79,659	79,891	79,891	76,809	76,571
Materials	7,439	7,439	7,439	7,439	7,439
Total PLANNING DEPT.	87,098	87,330	87,330	84,248	84,010
<b>TOTAL</b>	<b>87,098</b>	<b>87,330</b>	<b>87,330</b>	<b>84,248</b>	<b>84,010</b>

FTEs	Budget FTEs FY 2016
Full Time	0.7
Part Time	
<b>TOTAL</b>	<b>0.7</b>

Level of Service  
Code Amendments Same Level of Service

	Quartile FY 2016	Score FY 2016
Code Amendments	4	13.00



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

### Section 6: Performance Measures

Description	Actual FY 2013	Actual FY 2014
-		

**Description:**

PLANNING DEPT. Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service is primarily focused on non-PCMC residents, but also carries over to general planning/information assistance for PCMC personnel.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods      The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
Planning Customer Service		City Manager Recommendation: Remove Planning Director position (E10: \$151k) and add Community Development position (E13: \$185k) at 0.25 each in Planning, Building, Engineering, and Transportation Planning. Decrease contract Current Planning Manager (\$132k) and add FTR position (E09: \$143k).
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
PLANNING DEPT.						
Personnel	178,856	178,986	178,986	174,915		174,279
Materials	3,990	3,990	3,990	3,990	-27,600	-23,610
<b>Total PLANNING DEPT.</b>	<b>182,846</b>	<b>182,976</b>	<b>182,976</b>	<b>178,905</b>	<b>-27,600</b>	<b>150,669</b>
<b>TOTAL</b>	<b>182,846</b>	<b>182,976</b>	<b>182,976</b>	<b>178,905</b>	<b>-27,600</b>	<b>150,669</b>

FTEs	Budget FTEs FY 2016
Full Time	1.8
Part Time	
<b>TOTAL</b>	<b>1.8</b>

Level of Service  
 Planning Customer Service      Same Level of Service

	Quartile FY 2016	Score FY 2016
Planning Customer Service	4	13.00

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Planning Customer Service - PLANNING DEPT.	Percent customer satisfaction on comment cards.	83%	0%	0%	0%

**Description:**

PLANNING DEPT. This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Treasure Hill, the Movie Studio analysis and research, water/landscape ordinance, the proposed Recreation Field analysis, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods      The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. We anticipate these projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2016	Rationale FY 2016
Special Planning Projects - Inter-Dept		City Manager Recommendation: Remove Planning Director position (E10: \$151k) and add Community Development position (E13: \$185k) at 0.25 each in Planning, Building, Engineering, and Transportation Planning. Decrease contract Current Planning Manager (\$132k) and add FTR position (E09: \$143k).
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
PLANNING DEPT.					
Personnel	95,861	96,067	96,067	79,098	78,837
Materials	3,675	3,675	3,675	3,675	3,675
<b>Total PLANNING DEPT.</b>	<b>99,536</b>	<b>99,742</b>	<b>99,742</b>	<b>82,773</b>	<b>82,512</b>
<b>TOTAL</b>	<b>99,536</b>	<b>99,742</b>	<b>99,742</b>	<b>82,773</b>	<b>82,512</b>

FTEs	Budget FTEs FY 2016
Full Time	0.7
Part Time	
<b>TOTAL</b>	<b>0.7</b>

Level of Service

Special Planning Projects - Inter- Dept Same Level of Service

	Quartile FY 2016	Score FY 2016
Special Planning Projects - Inter-Dept	4	12.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT.

This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

### Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT.

A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014
Special Planning Projects - Inter-Dept - PLANNING DEPT.	Number of projects that include heavy collaboration with other departments	6	9

**Description:**

MCPOLIN BARN The Park City Farm is a public facility owned and operated by Park City Municipal Corporation. The Park City Farm serves the community by hosting educational programs and a variety of events for the community. Offer community access at no fee or a reasonable fee. Balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community. Preserve the historic and sentimental integrity of the Park City Farm as open space and protect Farm from overuse. Events have been offered for the past ten years while using the same equipment for each event.

**Council Goal:**

An Inclusive Community of Diverse Economic & Cultural Opportunities

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Preserved and celebrated history; protected National Historic District The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share meaningful information with the citizenry on the property's historical background, purpose, public use, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm and possibly offer an additional event to the Park City community and tourists and continue with our goal of an inclusive community of diverse economic and cultural opportunities.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
McPolin Farm		Technical adjustment: Alarms line adjusted to reflect expected expenditures.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>MCPOLIN BARN</b>					
Personnel	20,220	21,123	21,123	21,598	21,511
Materials	14,982	15,089	15,089	14,982	14,982
<b>Total MCPOLIN BARN</b>	<b>35,202</b>	<b>36,212</b>	<b>36,212</b>	<b>36,580</b>	<b>36,493</b>
<b>TOTAL</b>	<b>35,202</b>	<b>36,212</b>	<b>36,212</b>	<b>36,580</b>	<b>36,493</b>

FTEs	Budget FTEs FY 2016
Full Time	0.3
Part Time	
<b>TOTAL</b>	<b>0.3</b>

Level of Service  
McPolin Farm Same Level of Service

	Quartile FY 2016	Score FY 2016
McPolin Farm	4	11.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

No Requirement or mandate exists

### Section 4: Cost Savings / Innovation / Collaboration

MCPOLIN BARN The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers does increase every few years. The increase in cost did affect events at the Farm this year. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility. Events scheduled for 2014 will be 90-100% cost recovery from event revenue.

### Section 5: Consequences of Funding Proposal at Lower Level

MCPOLIN BARN Not funding the current LOS would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met. Mission Statement: The Park City Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
McPolin Farm - MCPOLIN BARN	Percent of events sold out.	100%	100%	0%	100%





# RESPONSIVE, CUTTING-EDGE, & EFFECTIVE GOVERNMENT

Park City Municipal Corporation has earned the trust of the community by engaging its citizens, being responsible stewards of tax dollars and providing uncompromising quality and customer service. This is enabled by a customer-centered organizational structure; a culture that embraces accountability and adapts to change; and funding mechanisms and policies that support innovation. Investing in our people is essential to maintaining a

*Success of this Priority is defined as:*

high-performing and strategic-minded workforce. PCMC employees are equipped with the core skills that allow them to be self-managed, creative and flexible in anticipating and responding to community needs. Our investments are protected by ensuring that systems and infrastructure are maintained, making responsible and effective use of technology and being fiscally and legally sound.

## *Desired Outcomes*

The Community and the City Council have identified the following desired outcomes related to this priority:

- Fiscally and legally sound
- Engaged, capable workforce
- Well-maintained assets and infrastructure
- Engaged and informed citizenry
- Streamlined and flexible operating processes
- Ease of access to desired information for citizens and visitors



## *Key Strategies*

The following strategies have been identified as critical for achieving Desired Outcomes:

- Stewards of the Public Trust
- Engaged Workforce
- Access/Information
- Strategic Leadership
- Facilitate Citizen Engagement, Public Participation and Timely Communication

# RESPONSIVE, CUTTING-EDGE, & EFFECTIVE GOVERNMENT (CONT.)

## Key Indicators

KEY INDICATOR	YEAR				ASSESSMENT	
	2011	2012	2013	2014	Benchmark	Trend
General Obligation bond rating (Fitch and S&P).	AA+	AA+	AA+	AA+	N/A	Neutral
Percent of respondents who rated the overall direction PCMC is taking as "good" or "excellent."	70%	70%	64%	64%	Similar	Negative
Percent of respondents who rated the quality of services from PCMC as "good" or "excellent."	83%	83%	80%	80%	Similar	Negative
Annual number of Audit Findings.	0	1	2	0	N/A	Positive
Percent of building repairs made within 30 days of receiving a complaint or request for service.	93%	94%	94%	95%	N/A	Positive
Percentage of Fleet mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours).	N/A	N/A	75%	79%	N/A	Neutral
Percent of applicant pool qualified for the posted position.	N/A	N/A	90%		N/A	Neutral
Percentage of Facility customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	95%	95%	95%	93%	N/A	Negative
Percent of respondents who rated their overall confidence in Park City as "good" or "excellent."	N/A	N/A	66%	66%	N/A	Neutral
Percent of respondents who rated the overall customer service from Park City as "good" or "excellent."	78%	78%	83%	83%	Similar	Positive
Percent of respondents who rated the public information services in Park City as "good" or "excellent."	83%	83%	82%	82%	Higher	Neutral
Annual number of website hits.	1,182,519	1,345,654	1,267,171	1,338,493	N/A	Positive
Annual number of website hits (mobile).	118,902	153,451	210,982	225,601	N/A	Positive

The Key Indicators above provide a snapshot of how the community is doing on our goal of promoting a Responsive, Cutting-Edge, and Effective Government. Indicators were taken from Department Performance Measures as well as the National Citizens' Survey, which is given every two years. Where information is available, the indicators are benchmarked against other communities and/or trended over time to highlight areas for improvement.

## *Biennial Plan for Responsive, Cutting-Edge, & Effective Government*

### **Recent Successes**

- Building Security Plan (Electronic Key Implementation, Digital Cameras)
- LEAD PC and IREACH
- Clean Audit for 2014 & 25th consecutive GFOA Excellence Award
- Upgraded 2 miles of Fiber Optic Cable to Municipal Facilities
- Initiated Projects Funded through Additional Resort Sales Tax for Open Space, Main St Projects, and Empire Ave
- Wellness Benefits Extended to Families
- Blue Ribbon Commission Implementation
- Implementation of Meeting Management Software
- Active Participant in Mountain Accord
- Digital Acceptance of Water Billing Checks
- Five Voice of the People Awards from ICMA
- Reengaged with Sister City
- Certificate of Achievement from the ICMA Center for Performance Analytics

### **Current Challenges**

- Engaging Diverse Constituencies
- New Facilities & Greater Complexity in Operating Systems (HVAC, Fleet Complexities)
- Pace of Technology Improvements
- Resource Allocation, Staff Workload & Succession
- Limited Resources for Training, Professional, Legal and Licensing Requirements
- Increasingly Specialized Positions due to Digital Technology and Government Regulations
- Workforce Competition with Salt Lake Valley due to Cost of Housing and Commuting
- Funding Capital Improvement Programs (CIP) Priorities (Affordable Housing, Open Space, etc.)
- Long-term Fleet Fuel Strategy (Selected Fuels, Emergency Availability)
- Cyber Security Insurance
- Increases to Health Care Costs and Implementation of Health Care Reform
- Limited Opportunities for Additional Revenue
- Pending State Transportation Tax
- Aligning Regional Goals

### **Trends & Opportunities**

- Alternative Energy and Conservation Infrastructure for Capital Assets
- Increasing Regulatory Environment Requires Monitoring and Training for Financial Reporting
- Environmentally Friendly Cleaning Products
- Consolidation of Local Government Functions & Joint Initiatives Aimed at Overall Cost Reduction
- Technology Trends Change how People Interact with Government and each other
- Increase the Tools and Tactics Needed to Reach a More Diverse Audience and the Need for Non-English Language and Cultural Competency Skills.
- Technology Increasing Cost of Fleet Acquisition & Maintenance
- Additional Building/System Maintenance Specialized Staff
- Widget and Application Development
- Paperless/e-filing in State/Federal Courts
- Expanding Broadband Fiber Network

# Action Plan for Responsive, Cutting-Edge, & Effective Government

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## Staff Action Plan

- Citizen Engagement and Community Forums
- Implementing EDEN model to store documents electronically
- Formal Organizational Development Program (LEAD PC, Park City Own It, IREACH, New Employee Orientation)
- Invest in Security IT infrastructure
- Implementation of Meeting Management Software
- Enhance Digital Technology to Enhance Citizen Access and Communication
- Centralized Building Security System
- Expanded Computerized Control Systems for Maintenance
- Upgrade Fleet Management Software
- Implement Paperless Criminal Prosecution
- Website Remodel
- Community Broadband Fiber
- Vacation Rental by Owner Regional Survey
- Enhance Workplace Safety
- Joint Council Meetings with Regional Partners
- Mountain Accord Phase II
- Media Monitoring Program

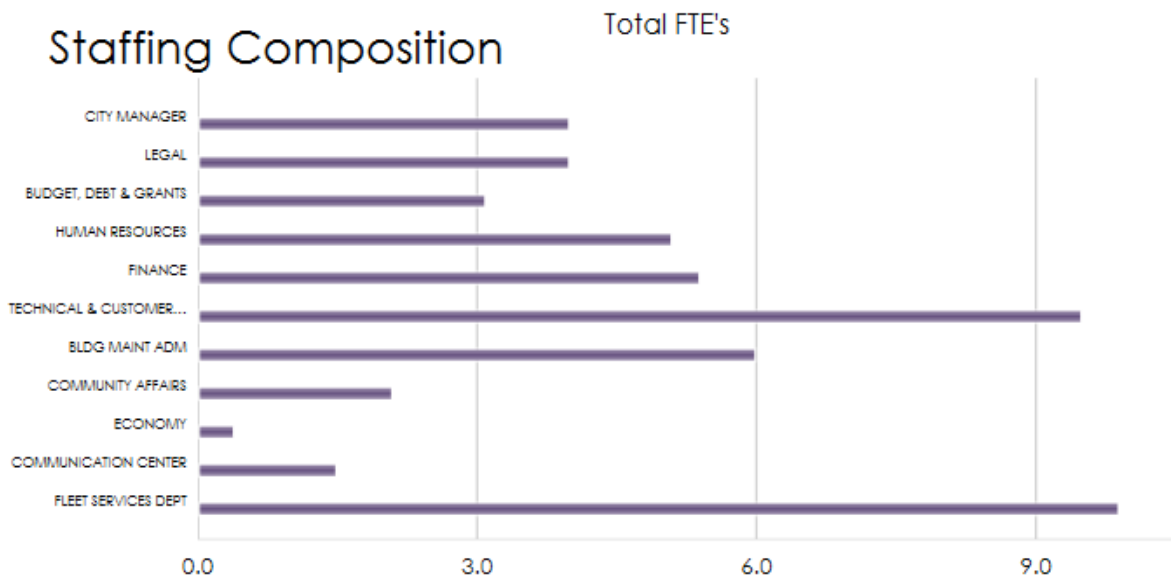
## Staff Budget Plan FY15 & FY16

- Executive: \$30k increase for LEAD training.
- Building Maintenance: \$40k increase for janitorial services during peak times of the year on Main Street, Museum, and Transit Center.
- HR: \$15k increase for annual software maintenance, \$5k increase for alcoholic beverages at holiday party.
- Elections: Increase in materials for FY16 by \$13K due to election year.



Responsive, Cutting-Edge & Effective Government

Total Budget: \$ 10,010,709



## Department Business Plans

Each city department has a business plan to identify current goals and activities. Business plans can be found at <http://www.parkcity.org/index.aspx?page=541&parent=10259>



# Responsive, Cutting-Edge & Effective Government

Program	Departments -	BASE FY 2015	SCORE FY 2016	QUARTILE FY 2016	DEPT REQ FY 2016	RT REC FY 2016	CM REC FY 2016	REV FY 2016	TOT REC COST FY 2016
Elections	EXECUTIVE	\$9,671	27.00	1	\$22,671	\$22,671	\$22,875	\$0	\$22,840
Accounting/Audit/Treasury	FINANCE	\$314,598	23.50	1	\$315,048	\$315,048	\$320,503	\$-94,294	\$225,509
City Recorder	EXECUTIVE	\$117,280	23.50	1	\$117,280	\$117,280	\$119,558	\$-11,956	\$107,276
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	\$579,628	23.50	1	\$579,601	\$579,601	\$588,695	\$-117,739	\$471,503
Capital Budgeting	BUDGET, DEBT & GRANTS	\$43,671	22.75	1	\$43,671	\$43,671	\$44,628	\$-12,492	\$32,009
Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	\$120,842	22.50	1	\$120,851	\$120,851	\$122,956	\$-29,831	\$92,836
Staff Support	EXECUTIVE	\$212,990	22.50	1	\$212,990	\$212,990	\$216,713	\$-70,903	\$145,432
Debt Management	BUDGET, DEBT & GRANTS	\$36,970	22.25	1	\$36,970	\$36,970	\$37,789	\$-15,028	\$22,651
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & INTERGOVERNMENTAL & ENVIRONMENT	\$344,678	21.50	1	\$344,651	\$404,919	\$411,255	\$-20,563	\$391,955
Revenue/Resource Management	BUDGET, DEBT & GRANTS	\$25,006	21.25	1	\$25,006	\$25,006	\$25,502	\$-6,187	\$19,250
Financial Services	FINANCE	\$304,605	21.00	2	\$304,956	\$304,956	\$311,248	\$-148,496	\$161,969
Records Management	IT & POLICE	\$236,014	21.00	2	\$237,127	\$237,339	\$250,581	\$0	\$249,678
General Legal Support	LEGAL	\$81,425	20.75	2	\$81,425	\$81,425	\$82,671	\$-9,921	\$72,621
Strategic Planning	BUDGET, DEBT & GRANTS	\$25,742	20.50	2	\$25,742	\$25,742	\$26,299	\$0	\$26,228
Network Support	INFORMATION TECHNOLOGY (IT)	\$226,708	20.00	2	\$226,708	\$226,708	\$229,917	\$-45,960	\$183,552
Local, State, and Federal Compliance	HUMAN RESOURCES	\$133,085	19.75	2	\$133,585	\$133,085	\$135,443	\$-44,314	\$90,819
Council & Board Support	EXECUTIVE & LEGAL	\$340,800	19.50	2	\$340,800	\$340,800	\$347,698	\$-27,816	\$319,194
Inspections and Contract Supervision	BUILDING MAINTENANCE	\$100,042	18.50	2	\$100,042	\$100,042	\$102,015	\$-14,787	\$86,960
Dental Self-Funding	DENTAL SELF-FUNDING		18.00	2			\$200,000	\$-69,286	\$130,714
Fleet Management & Maintenance	FLEET SERVICES DEPT	\$2,764,653	18.00	2	\$2,767,839	\$2,772,113	\$2,786,376	\$0	\$2,496,841
Building Repairs and Maintenance	BUILDING MAINTENANCE	\$374,406	17.75	2	\$356,406	\$366,406	\$372,248	\$-53,957	\$317,207
Emergency Communications	COMMUNITY AFFAIRS	\$73,683	17.75	2	\$73,683	\$73,683	\$75,079	\$-7,508	\$67,392
Website	INFORMATION TECHNOLOGY (IT)	\$81,190	17.75	2	\$81,126	\$81,138	\$82,384	\$-13,742	\$68,426
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	\$351,092	17.50	2	\$351,028	\$351,040	\$357,805	\$-29,716	\$327,101
Benefit Design/Administration	HUMAN RESOURCES	\$68,127	16.75	3	\$68,327	\$68,127	\$69,345	\$-22,689	\$46,467
Contracts/Grants	LEGAL	\$70,832	16.75	3	\$70,832	\$70,832	\$72,289	\$-22,409	\$49,731
Employment Review	LEGAL	\$56,251	16.75	3	\$56,251	\$56,251	\$57,407	\$-18,782	\$38,513
GIS	INFORMATION TECHNOLOGY (IT)	\$111,598	16.75	3	\$110,564	\$110,564	\$112,084	\$-28,055	\$83,834
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	\$178,332	16.50	3	\$178,332	\$178,332	\$179,235	\$-41,773	\$137,334
Systems Support	INFORMATION TECHNOLOGY (IT)	\$246,147	16.50	3	\$246,018	\$246,030	\$249,429	\$-49,861	\$199,110
Grant Administration	BUDGET, DEBT & GRANTS	\$13,568	16.25	3	\$13,568	\$13,568	\$13,841	\$-3,599	\$10,205
IT Utilities	INFORMATION TECHNOLOGY (IT)	\$125,184	16.00	3	\$125,184	\$125,184	\$126,022	\$-21,263	\$104,760
LEAD	EXECUTIVE & HUMAN RESOURCES	\$40,000	16.00	3	\$70,000	\$70,000	\$70,000	\$0	\$70,000
Risk Management	EXECUTIVE & LEGAL	\$927,085	16.00	3	\$927,085	\$927,085	\$927,980	\$-667,227	\$285,661
Janitorial Services	BUILDING MAINTENANCE	\$335,920	15.75	3	\$375,720	\$358,720	\$361,240	\$0	\$360,835
Litigation	LEGAL	\$82,717	15.75	3	\$82,717	\$82,717	\$84,429	\$-53,190	\$31,055
Pay Plan Design/Administration	HUMAN RESOURCES	\$73,455	15.75	3	\$73,455	\$73,455	\$74,911	\$-24,509	\$50,153
Recruitment	HUMAN RESOURCES	\$84,623	15.75	3	\$99,548	\$99,548	\$100,887	\$-33,008	\$67,627
Valuing Employees	HUMAN RESOURCES	\$187,346	15.75	3	\$192,746	\$187,346	\$196,210	\$-64,195	\$132,067

Program	Departments -	BASE FY 2015	SCORE FY 2016	QUARTILE FY 2016	DEPT REQ FY 2016	RT REC FY 2016	CM REC FY 2016	REV FY 2016	TOT REC COST FY 2016
Legislative Liaison	EXECUTIVE	\$98,186	15.50	3	\$98,186	\$98,186	\$99,679	\$-6,978	\$92,572
Safety and Security	EMERGENCY MANAGEMENT	\$38,000	15.00	3	\$38,000	\$38,000	\$38,000	\$0	\$38,000
Performance Management	HUMAN RESOURCES	\$668,408	14.75	4	\$668,408	\$668,408	\$669,679	\$-29,341	\$640,156
Analysis Resource	BUDGET, DEBT & GRANTS	\$49,549	13.75	4	\$49,549	\$49,549	\$50,572	\$-12,269	\$38,158
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	\$66,491	13.50	4	\$66,491	\$66,491	\$67,941	\$-20,980	\$46,731
Utilities	BUILDING MAINTENANCE	\$176,709	13.00	4	\$178,910	\$178,910	\$212,850	\$0	\$212,914
Venture Fund	EXECUTIVE	\$10,000	9.25	4	\$10,000	\$10,000	\$10,000	\$0	\$10,000
Short-Term Citywide Personnel	HUMAN RESOURCES	\$58,630	8.50	4	\$58,630	\$58,630	\$59,157	\$-19,355	\$39,846
Special Meetings	EXECUTIVE	\$12,000	7.50	4	\$12,000	\$12,000	\$12,000	\$0	\$12,000
<b>TOTAL</b>		<b>\$10,677,936</b>			<b>\$515,937,549</b>	<b>\$10,821,417</b>	<b>\$11,185,422</b>	<b>\$-1,983,975</b>	<b>\$8,927,693</b>

**Description:**

ELECTIONS This includes all materials necessary to conduct an election as well as costs for election judges. \$13,500 in the Election Year and \$500 in the off-year.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Engaged and informed citizenry Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2016	Rationale FY 2016
Elections	\$13k increase due to election year.	Recommended due to high score.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>CITY MANAGER</b>					
Personnel	9,171	9,171	9,171	9,375	9,340
<b>Total CITY MANAGER</b>	<b>9,171</b>	<b>9,171</b>	<b>9,171</b>	<b>9,375</b>	<b>9,340</b>
<b>ELECTIONS</b>					
Materials	500	13,500	13,500	13,500	13,500
<b>Total ELECTIONS</b>	<b>500</b>	<b>13,500</b>	<b>13,500</b>	<b>13,500</b>	<b>13,500</b>
<b>TOTAL</b>	<b>9,671</b>	<b>22,671</b>	<b>22,671</b>	<b>22,875</b>	<b>22,840</b>

FTEs	Budget FTEs FY 2016
Full Time	0.1
Part Time	
<b>TOTAL</b>	<b>0.1</b>

Level of Service  
Elections Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Elections	1	27.00

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

ELECTIONS Partnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

**Section 5: Consequences of Funding Proposal at Lower Level**

ELECTIONS Elections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Elections - ELECTIONS	Deadline was met for noticing the election.	Yes	No	Yes	Yes
Elections - ELECTIONS	Election results were delivered to the County within the specified timeline.	Yes	No	Yes	Yes



**Description:**

FINANCE This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Fiscally and legally sound

**Criteria for Meeting Desired Outcome**

In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
FINANCE						
Personnel	244,508	244,958	244,958	250,413	-94,294	155,419
Materials	70,090	70,090	70,090	70,090		70,090
Total FINANCE	314,598	315,048	315,048	320,503	-94,294	225,509
TOTAL	314,598	315,048	315,048	320,503	-94,294	225,509

FTEs	Budget FTEs FY 2016
Full Time	2.1
Part Time	0.0
TOTAL	2.1

Level of Service  
Accounting/Audit/Treasury Same Level of Service

	Quartile FY 2016	Score FY 2016
Accounting/Audit/Treasury	1	23.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

FINANCE Cost Savings: The Finance Department has been able to take more training over the internet rather than travel, accounting for cost savings in training.

### Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Accounting/Audit/Treasury - Finance	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	No	Yes
Accounting/Audit/Treasury - FINANCE	Outputs: Number of journal entries prepared and posted for City departments	2374	34124	25000	35000
Accounting/Audit/Treasury - FINANCE	Outputs: Number of bank statement transactions reconciled.	13130	13352	14000	14000
Accounting/Audit/Treasury - FINANCE	Efficiency: Cost per fixed asset item entered in the Fixed Asset System.	0	48.2	30	70
Accounting/Audit/Treasury - FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.	104	63	100	100
Accounting/Audit/Treasury - FINANCE	Output: Portfolio average monthly balance.	68897386	74864041	72000000	75000000
Accounting/Audit/Treasury - FINANCE	Output: Percent of quarterly monitoring reports submitted to City Council.	100%	100%	100%	100%
Accounting/Audit/Treasury - FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	100%	100%	100%	100%

**Description:**

CITY MANAGER Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager. Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Streamlined and flexible operating processes Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
CITY MANAGER						
Personnel	111,827	111,827	111,827	114,105	-11,956	101,823
Materials	5,453	5,453	5,453	5,453		5,453
Total CITY MANAGER	117,280	117,280	117,280	119,558	-11,956	107,276
TOTAL	117,280	117,280	117,280	119,558	-11,956	107,276

FTEs	Budget FTEs FY 2016
Full Time	1.0
Part Time	
TOTAL	1.0

Level of Service  
City Recorder Same Level of Service

	Quartile FY 2016	Score FY 2016
City Recorder	1	23.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER Good succession planning is usual in any organization, and our efforts to ensure consistency in the high level of service provided by the Executive Team could be viewed as innovative. Ensuring that the team is functioning at the highest level is important.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER Funding requests are to provide the same level of service.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
City Recorder- CITY MANAGER	Epackets & website postings by EOD Monday and packets distributed by end of day Monday.	100%	100%	100%	100%
City Recorder - CITY MANAGER	Two week turn around for Council minutes	90%	100%	100%	100%

**Description:**

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in in outreach and communication with citizens of Park City.
CITY MANAGER	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
COMMUNITY AFFAIRS	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
ECONOMY	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.
INTERGOVERNMENTAL & ENVIRONMENT	The Regional Community Development Director represents the City and works to maximize regional collaboration efforts. This is a new position, utilizing three vacant positions. These are not new funds, but moved from the past positions.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry	An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.
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**Section 1: Scope**

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

	Request FY 2016	Rationale FY 2016
Community Outreach and Citizen Engagement		CM Rec - Intergovernmental & Environment: Reallocation between programs within existing resources & technical adjustment 2% salary increase for contract and URS..
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>CITY COUNCIL</b>						
Personnel	138,527	138,527	138,527	138,527	-29,435	110,459
Materials	38,974	38,974	38,974	38,974		38,974
<b>Total CITY COUNCIL</b>	<b>177,501</b>	<b>177,501</b>	<b>177,501</b>	<b>177,501</b>	<b>-29,435</b>	<b>149,433</b>
<b>CITY MANAGER</b>						

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
Personnel	65,318	65,318	65,318	66,702	-29,435	37,134
Materials	4,993	4,993	4,993	4,993		4,993
<b>Total CITY MANAGER</b>	<b>70,311</b>	<b>70,311</b>	<b>70,311</b>	<b>71,695</b>	<b>-29,435</b>	<b>42,127</b>
<b>COMMUNITY AFFAIRS</b>						
Personnel	162,393	162,394	162,394	166,229	-29,435	136,242
Materials	43,998	43,998	43,998	43,998		43,998
<b>Total COMMUNITY AFFAIRS</b>	<b>206,391</b>	<b>206,392</b>	<b>206,392</b>	<b>210,227</b>	<b>-29,435</b>	<b>180,240</b>
<b>ECONOMY</b>						
Personnel	41,945	41,945	41,945	42,813	-29,435	13,236
Materials	777	777	777	777		777
<b>Total ECONOMY</b>	<b>42,722</b>	<b>42,722</b>	<b>42,722</b>	<b>43,590</b>	<b>-29,435</b>	<b>14,013</b>
<b>INTERGOVERNMENTAL &amp; ENVIRONMENT</b>						
Personnel	32,703	32,675	32,675	35,682		35,690
<b>Total INTERGOVERNMENTAL &amp; ENVIRONMENT</b>	<b>32,703</b>	<b>32,675</b>	<b>32,675</b>	<b>35,682</b>		<b>35,690</b>
<b>CONTINGENCY/GENERAL</b>						
Materials	50,000	50,000	50,000	50,000		50,000
<b>Total CONTINGENCY/GENERAL</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>		<b>50,000</b>
<b>TOTAL</b>	<b>579,628</b>	<b>579,601</b>	<b>579,601</b>	<b>588,695</b>	<b>-117,739</b>	<b>471,503</b>

FTEs	Budget FTEs FY 2016
Full Time	2.4
Part Time	
<b>TOTAL</b>	<b>2.4</b>

Level of Service  
Community Outreach Same Level of Service  
and Citizen Engagement

	Quartile FY 2016	Score FY 2016
Community Outreach and Citizen Engagement	1	23.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

**COMMUNITY AFFAIRS** In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

### Section 5: Consequences of Funding Proposal at Lower Level

**CITY COUNCIL** Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.

**CITY** Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school

MANAGER	district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.
COMMUNITY AFFAIRS	Funding at a lower level would eliminate two key existing citizen engagement tools and activities. Funding is requested in FY 15 for continued use of MindMixer, a virtual engagement tool. In FY 13 we made an initial investment in MindMixer. The renewal rate for a 4-year term is \$8000 of which half has been paid in the current fiscal year. We received a significant discount for the four year extension (basically paying for 2 years and getting 2 free). We explored other providers and the first year cost ranged from \$7500 - \$10000. In FY 16 \$12000 is requested in FY 16 to conduct the biennial national citizen survey. This survey is used for community feedback, performance measures and coordinates with the ICMA survey.

## Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Community Outreach and Citizen Engagement- ECONOMY	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	0%	100%	100%	100%
Community Outreach and Citizen Engagement- COMMUNITY AND ENVIRONMENT	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	44%	44%	50%	70%
Community Outreach and Citizen Engagement- COMMUNITY AND ENVIRONMENT	Respondents rated the opportunities to attend or participate in community matters as "good" or better.	74%	84%	70%	80%
Community Outreach and Citizen Engagement - ECONOMY	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	0%	100%	10%	10%
Community Outreach and Citizen Engagement - CITY MANAGER	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	100%	0%	100%	100%
Community Outreach and Citizen Engagement - COMMUNITY & ENVIRONMENT	# of PSA/Press Releases/Social Media Postings	300	342	80	500

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

**Section 1: Scope**

**Change in Demand**

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

**Explanation**

Demand is increasing due to a number of new Capital projects being undertaken in the City.

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
BUDGET, DEBT & GRANTS						
Personnel	43,238	43,238	43,238	44,195	-12,492	31,576
Materials	433	433	433	433		433
Total BUDGET, DEBT & GRANTS	43,671	43,671	43,671	44,628	-12,492	32,009
TOTAL	43,671	43,671	43,671	44,628	-12,492	32,009

FTEs	Budget FTEs FY 2016
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service  
Capital Budgeting Same Level of Service

	Quartile FY 2016	Score FY 2016
Capital Budgeting	1	22.75



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties.

### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Capital Budgeting - BUDGET, DEBT & GRANTS	Percent of months in which CIP budget monitoring was completed	100%	100%	100%	100%
Capital Budgeting - BUDGET, DEBT & GRANTS	Percentage of those who rated Capital Project Monitoring quality of service as 'satisfactory' and 'above expectations' (ISS).	89.48%	91%	95%	95%
Capital Budgeting - BUDGET, DEBT & GRANTS	Percentage of those who rated Capital Project Monitoring as 'Useful' and 'Very Useful' (ISS).	86.48%	89%	100%	100%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the upmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>BUDGET, DEBT &amp; GRANTS</b>						
Personnel	89,154	89,154	89,154	91,122	-28,339	62,506
Materials	22,762	22,762	22,762	22,762		22,762
Total BUDGET, DEBT & GRANTS	111,916	111,916	111,916	113,884	-28,339	85,268
<b>FINANCE</b>						
Personnel	6,223	6,232	6,232	6,369	-1,492	4,864
Materials	2,703	2,703	2,703	2,703		2,703
Total FINANCE	8,926	8,935	8,935	9,072	-1,492	7,567
TOTAL	120,842	120,851	120,851	122,956	-29,831	92,836

FTEs	Budget FTEs FY 2016
Full Time	0.8
Part Time	
TOTAL	0.8

Level of Service  
Budget Preparation, Coordination, and Monitoring Same Level of Service

	Quartile FY 2016	Score FY 2016
Budget Preparation, Coordination, and Monitoring	1	22.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	GFOA Distinguished Budget Presentation Award received (1/no)	Yes	Yes	Yes	Yes
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter)	29	54	45	45
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Percent of satisfaction for budget monitoring (ISS).	88.88%	92%	100%	100%
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Percent of satisfaction for budget preparation (ISS).	94.09%	96%	100%	100%

**Description:**

CITY MANAGER This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Streamlined and flexible operating processes Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
CITY MANAGER						
Personnel	198,939	198,939	198,939	202,662	-70,903	131,381
Materials	14,051	14,051	14,051	14,051		14,051
Total CITY MANAGER	212,990	212,990	212,990	216,713	-70,903	145,432
TOTAL	212,990	212,990	212,990	216,713	-70,903	145,432

FTEs	Budget FTEs FY 2016
Full Time	1.2
Part Time	
TOTAL	1.2

**Level of Service**

Staff Support Same Level of Service

	Quartile FY 2016	Score FY 2016
Staff Support	1	22.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City is the sole provider of the service and there are no other public or private entities that provide this type of service

**Mandated**

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

#### Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER The City benefits greatly from the experience of the City Recorder and Senior City Recorder and they are paid accordingly.

#### Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER If there is no overlap between the current City Recorder and Senior City Recorder and their respective replacements, there will be a reduction in services levels for a period of at least one to two years. By the nature of being new, any new hires that do not have the opportunity to learn from the current City Recorder and Senior City Recorder will take significantly longer to learn the job. New people are just slower... and that slowness is exacerbated by having to learn everything without any training.

#### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Staff Support - CITY MANAGER	Percentage (%) of staff reports completed by Thursdays at 5 PM.	95%	90%	100%	100%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

**Section 1: Scope**

Change in Demand

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
BUDGET, DEBT & GRANTS						
Personnel	36,832	36,832	36,832	37,651	-15,028	22,513
Materials	138	138	138	138		138
Total BUDGET, DEBT & GRANTS	36,970	36,970	36,970	37,789	-15,028	22,651
TOTAL	36,970	36,970	36,970	37,789	-15,028	22,651

FTEs	Budget FTEs FY 2016
Full Time	0.3
Part Time	
TOTAL	0.3

Level of Service  
Debt Management Same Level of Service

	Quartile FY 2016	Score FY 2016
Debt Management	1	22.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (Moody's) 2 = Aa1	2	2	2	2
Debt Management - BUDGET, DEBT & GRANTS	Bond issuances completed in time for project.	100%	100%	100%	100%
Debt Management - BUDGET, DEBT & GRANTS	At least \$5 million kept in reserve to keep bond rating.	Yes	Yes	Yes	Yes
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (S & P) 2 = AA+	3	2	2	2
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (Fitch) 2= AA+	3	2	2	2

**Description:**

**CITY COUNCIL** Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah.

**CITY MANAGER** Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.

**INTERGOVERNMENTAL & ENVIRONMENT** The Regional Community Development Director represents the City on regional collaboration efforts.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

**Engaged and informed citizenry** City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. Municipalities are required to publish legal notices, which consist of agendas, public hearings, and publication of ordinance approvals. The budget request reflects actual expenditures for these notices.

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2016	Rationale FY 2016
Policy Creation & Implementation		CM Rec - Intergovernmental & Environment: Reallocation between programs within existing resources & technical adjustment 2% salary increase for contract and URS.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>CITY COUNCIL</b>						
Personnel	138,527	138,527	138,527	138,527	-10,281	129,613
Materials	38,474	38,474	38,474	38,474		38,474
<b>Total CITY COUNCIL</b>	<b>177,001</b>	<b>177,001</b>	<b>177,001</b>	<b>177,001</b>	<b>-10,281</b>	<b>168,087</b>
<b>CITY MANAGER</b>						
Personnel	60,876	60,876	60,876	62,158	-10,281	51,760
Materials	4,099	4,099	4,099	4,099		4,099
<b>Total CITY MANAGER</b>	<b>64,975</b>	<b>64,975</b>	<b>64,975</b>	<b>66,257</b>	<b>-10,281</b>	<b>55,859</b>
<b>INTERGOVERNMENTAL &amp; ENVIRONMENT</b>						
Personnel	32,703	54,894	54,894	59,947		59,959
Materials	20,000	58,050	58,050	58,050		58,050
<b>Total INTERGOVERNMENTAL &amp;</b>	<b>52,703</b>	<b>112,944</b>	<b>112,944</b>	<b>117,997</b>		<b>118,009</b>



Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
ENVIRONMENT						
CONTINGENCY/GENERAL						
Materials	50,000	50,000	50,000	50,000		50,000
Total	50,000	50,000	50,000	50,000		50,000
CONTINGENCY/GENERAL						
TOTAL	344,678	404,919	404,919	411,255	-20,563	391,955

FTEs	Budget FTEs FY 2016	Level of Service
Full Time	0.4	Policy Creation & Implementation
Part Time		Same Level of Service
TOTAL	0.4	

	Quartile FY 2016	Score FY 2016
Policy Creation & Implementation	1	21.50

**Section 3: Basic Program Attributes**

<b>Community Served</b>	<b>Reliance on City</b>	<b>Mandated</b>
Program benefits/serves the ENTIRE Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY COUNCIL	Partnerships with Utah League of Cities and Towns provide Park City the services of a skilled team of professional to assist with creation of policies and also provide significant support at the state legislative level. Reduced funding could prevent the City from participating in this valuable partnership. Reduced funding for Legal Notices would lessen the City's ability to comply with legal requirements of the Utah State Code.
CITY MANAGER	Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.
INTERGOVERNMENTAL & ENVIRONMENT	Reductions would remove the funding for the Regional Community Development position and would reduce the ability of the city to collaborate regionally.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Policy Creation and Implementation- CITY COUNCIL	Percent of Council saying implementation is good or excellent.	0%	82%	82%	82%
Policy Creation & Implementation - CITY COUNCIL	Percent of Council saying that Policy framing is good or excellent.	0%	82%	82%	82%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Fiscally and legally sound

**Criteria for Meeting Desired Outcome**

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of understanding and forecasting of City revenue. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>BUDGET, DEBT &amp; GRANTS</b>						
Personnel	22,574	22,574	22,574	23,070	-6,187	16,818
Materials	2,432	2,432	2,432	2,432		2,432
Total BUDGET, DEBT & GRANTS	25,006	25,006	25,006	25,502	-6,187	19,250
TOTAL	25,006	25,006	25,006	25,502	-6,187	19,250

FTEs	Budget FTEs FY 2016
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service  
Revenue/Resource Management Same Level of Service

	Quartile FY 2016	Score FY 2016
Revenue/Resource Management	1	21.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET,  
DEBT &  
GRANTS

The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and compiled in-house. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET,  
DEBT &  
GRANTS

In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned.	0	7	7	7
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Percent of those who rated the quality of service of Revenue Forecasting and Analysis as 'satisfactory' and 'above expectations' (ISS).	92.3%	91%	100%	100%
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Percent of those who rated the quality of service of Financial/Fee Analysis as 'satisfactory' and 'above expectations' (ISS).	94.28%	96%	100%	100%

**Description:**

FINANCE The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

**Section 1: Scope**

Change in Demand

Program experiencing NO change in demand

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
FINANCE						
Personnel	279,651	280,002	280,002	286,294	-148,496	137,015
Materials	24,954	24,954	24,954	24,954		24,954
Total FINANCE	304,605	304,956	304,956	311,248	-148,496	161,969
TOTAL	304,605	304,956	304,956	311,248	-148,496	161,969

FTEs	Budget FTEs FY 2016
Full Time	2.7
Part Time	0.6
TOTAL	3.3

Level of Service  
Financial Services Same Level of Service

	Quartile FY 2016	Score FY 2016
Financial Services	2	21.00

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

#### Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

#### Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

#### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Financial Services - FINANCE	Efficiency: Total cost per check prepared and mailed.	4.8	7.13	10	10
Financial Services - FINANCE	Output: Number of checks processed.	5471	3701	5000	5000
Financial Services - FINANCE	Efficiency: Average cost to record and deposit a customer payment.	0.79	1.37	1	1
Financial Services - FINANCE	Output: Number of payments recorded and deposited in the bank.	48951	46858	50000	50000
Financial Services - FINANCE	Efficiency: Cost per payroll check/direct deposit issued.	2.95	1.18	2	2
Financial Services - FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed.	12578	13692	14000	14000

**Description:**

**TECHNICAL & CUSTOMER SERVICES** Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.

**COMMUNICATION CENTER** The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Ease of access to desired information for citizens and visitors Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

**Section 1: Scope**

**Change in Demand** Program experiencing NO change in demand

**Explanation**

	Request FY 2016	Rationale FY 2016
Records Management	Police management: URS has opened up the possibility of increasing the URS benefit for Dispatcher personnel to 34.05% over their current 18.47%.	City Manager recommended increase in hopes of discouraging turnover and helping with recruitment (\$53k).
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>TECHNICAL &amp; CUSTOMER SERVICES</b>					
Personnel	98,718	98,718	98,930	100,989	100,616
Materials	30,900	30,900	30,900	30,900	30,900
<b>Total TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>129,618</b>	<b>129,618</b>	<b>129,830</b>	<b>131,889</b>	<b>131,516</b>
<b>COMMUNICATION CENTER</b>					
Personnel	106,146	107,259	107,259	118,442	117,912
Materials	250	250	250	250	250
<b>Total COMMUNICATION CENTER</b>	<b>106,396</b>	<b>107,509</b>	<b>107,509</b>	<b>118,692</b>	<b>118,162</b>
<b>TOTAL</b>	<b>236,014</b>	<b>237,127</b>	<b>237,339</b>	<b>250,581</b>	<b>249,678</b>

FTEs	Budget FTEs FY 2016
Full Time	2.6
Part Time	0.2
<b>TOTAL</b>	<b>2.7</b>

Level of Service  
Records Management Same Level of Service

	Quartile FY 2016	Score FY 2016
Records Management	2	21.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City is the sole provider but there are other public or private entities which could be contracted to provide this service

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

TECHNICAL & CUSTOMER SERVICES

New innovative and collaborative approaches were taken this year including: conversion of retention schedules into a database for ease of access and compliance verification; centralized GRAMA process for records tracking and reporting; creation of a new records room and relocation of library records.

**Section 5: Consequences of Funding Proposal at Lower Level**

TECHNICAL & CUSTOMER SERVICES

Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records function would diminish the high level of customer service now in place. It would also hinder our ability to meet our state and federal for reporting requirements.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Records Management- TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Records Management	96%	94.11%	100%	100%
Records Management - TECHNICAL & CUSTOMER SERVICES	Average time in hours to fulfill records request	12	12	12	12
Records Management - TECHNICAL & CUSTOMER SERVICES	Annual Records / GRAMA trainings held	1	1	2	2
Records Management - TECHNICAL & CUSTOMER SERVICES	Percent of Departments compliant in records / GRAMA maintenance	5%	25%	100%	100%
Records Management - COMMUNICATION CENTER	100% of report requests met within ten days	100%	100%	100%	0%
Records Management - COMMUNICATION CENTER	100% of state required forms submitted within the 10 day time frame required by state statute.	100%	100%	100%	0%

**Description:**

LEGAL Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and legally sound 1) Fiscally and legally sound 2) Engaged and capable workforce

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
LEGAL						
Personnel	58,564	58,564	58,564	59,810	-9,921	49,760
Materials	22,861	22,861	22,861	22,861		22,861
Total LEGAL	81,425	81,425	81,425	82,671	-9,921	72,621
TOTAL	81,425	81,425	81,425	82,671	-9,921	72,621

FTEs	Budget FTEs FY 2016
Full Time	0.4
Part Time	0.1
TOTAL	0.5

Level of Service  
General Legal Support      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
General Legal Support	2	20.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation



## Section 4: Cost Savings / Innovation / Collaboration

LEGAL Proactive focus minimizes claims

## Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

## Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
General Legal Support - LEGAL	Percent of staff inquires addressed within 3 days.	100%	0%	0%	100%

**Description:**

BUDGET, DEBT & GRANTS • Presentation to Council during annual retreat to assess Council's Goals and Desired Outcomes • Park City 2030 Strategic Plan (Updated every 4 years) • Biennial Strategic Plan (Created every 2 years, updated every year) • Departmental Business Plans (Created every year) • Quarterly Goals Report (Updated every 3 mo. and presented to Council) Guides the City's strategic planning processes and creating framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
BUDGET, DEBT & GRANTS					
Personnel	25,742	25,742	25,742	26,299	26,228
Total BUDGET, DEBT & GRANTS	25,742	25,742	25,742	26,299	26,228
TOTAL	25,742	25,742	25,742	26,299	26,228

FTEs	Budget FTEs FY 2016
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service  
Strategic Planning                      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Strategic Planning	2	20.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

## Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS The Budget Dept has saved a considerable amount of money with this BFO program. Last year, strategic planning was carried out through the Strategic Initiatives Manager. Now the Budget Dept has absorbed all of these duties without decreasing the level of service of the Dept's other programs.

## Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS A reduction of this program would result in less effective strategic planning. The 2030 Strategic Plan, Biennial Plans, Business Plans, and Council's Quarterly Goals Report would not get updated or cease to exist.

## Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Strategic Planning - Budget Dept	Percent of respondents who rated the quality of service of Strategic Planning as 'satisfactory' and 'above expectations' (ISS).	0%	89%	100%	100%
Strategic Planning - BUDGET	All Business Plans updated by Sept. 1.	No	Yes	Yes	Yes
Strategic Planning - BUDGET	All Biennial Plans updated before Council Retreat.	No	Yes	Yes	Yes
Strategic Planning - BUDGET	Quarterly Goals Report presented to Council every quarter.	No	Yes	Yes	Yes

**Description:**

TECHNICAL & CUSTOMER SERVICES Network Support manages network infrastructure and security across fifteen locations providing phone, data, Wi-Fi and remote access services. This includes support of datacenter operations and backup system support. This program also implements and supports technology projects.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure

Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
TECHNICAL & CUSTOMER SERVICES						
Personnel	146,014	146,014	146,014	149,223	-45,960	102,858
Materials	80,694	80,694	80,694	80,694		80,694
Total TECHNICAL & CUSTOMER SERVICES	226,708	226,708	226,708	229,917	-45,960	183,552
TOTAL	226,708	226,708	226,708	229,917	-45,960	183,552

FTEs	Budget FTEs FY 2016
Full Time	1.2
Part Time	
TOTAL	1.2

Level of Service  
Network Support Same Level of Service

	Quartile FY 2016	Score FY 2016
Network Support	2	20.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Network innovations include high-speed wireless links to the ice arena and water treatment plant. Security enhancements are being installed with redundant wireless connections to critical infrastructure. Fiber network and Wi-Fi expansion has also occurred at several facilities.

## Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Support reductions would reduce response times to support and project requests. Reductions will pose risks to proactively manage equipment, security, and updates. Network operations represents a critical component to the foundation of IT operations; should the level of funding be decreased into future years, there will be an increased level of risk, cost and downtime.

## Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Network Support - TECHNICAL & CUSTOMER SERVICES	Percent of network available for use or log in	99.46%	99.69%	98%	98%
Network Support - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with network support	98.65%	98.8%	100%	100%

**Description:**

HUMAN RESOURCES Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves keeping abreast of the changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
HUMAN RESOURCES						
Personnel	114,576	114,576	114,576	116,934	-44,314	72,310
Materials	18,509	19,009	18,509	18,509		18,509
Total HUMAN RESOURCES	133,085	133,585	133,085	135,443	-44,314	90,819
TOTAL	133,085	133,585	133,085	135,443	-44,314	90,819

FTEs	Budget FTEs FY 2016
Full Time	0.9
Part Time	
TOTAL	0.9

Level of Service  
Local, State, and Federal Compliance Same Level of Service

	Quartile FY 2016	Score FY 2016
Local, State, and Federal Compliance	2	19.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014
Local, State, and Federal Compliance - HUMAN RESOURCES	# of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)	3	1

**Description:**

**CITY MANAGER** Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.

**LEGAL** Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and legally sound                      Open and Responsive Government is a high priority of the City Council and Mayor.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>CITY MANAGER</b>						
Personnel	88,135	88,135	88,135	90,008	-13,908	75,900
Materials	10,821	10,821	10,821	10,821		10,821
<b>Total CITY MANAGER</b>	<b>98,956</b>	<b>98,956</b>	<b>98,956</b>	<b>100,829</b>	<b>-13,908</b>	<b>86,721</b>
<b>LEGAL</b>						
Personnel	235,507	235,507	235,507	240,531	-13,908	226,137
Materials	6,337	6,337	6,337	6,337		6,337
<b>Total LEGAL</b>	<b>241,844</b>	<b>241,844</b>	<b>241,844</b>	<b>246,868</b>	<b>-13,908</b>	<b>232,474</b>
<b>TOTAL</b>	<b>340,800</b>	<b>340,800</b>	<b>340,800</b>	<b>347,698</b>	<b>-27,816</b>	<b>319,194</b>

FTEs	Budget FTEs FY 2016
Full Time	2.1
Part Time	0.1
<b>TOTAL</b>	<b>2.1</b>

Level of Service  
Council & Board Support                      Same Level of Service

	Quartile FY 2016	Score FY 2016
Council & Board Support	2	19.50



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

### Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Council & Board Support- CITY MANAGER	Percent of citizens who are satisfied with City's level of service.	0%	75%	75%	75%
Council & Board Support- CITY MANAGER	Percent of employees satisfied with the City Manager's office.	0%	75%	75%	75%
Council & Board Support - LEGAL	Percent of staff reports reviewed within three days.	100%	0%	0%	100%
Council & Board Support - LEGAL	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.	1	0	0	1

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
BLDG MAINT ADM						
Personnel	85,947	85,947	85,947	87,920	-14,787	72,765
Materials	14,095	14,095	14,095	14,095		14,195
Total BLDG MAINT ADM	100,042	100,042	100,042	102,015	-14,787	86,960
TOTAL	100,042	100,042	100,042	102,015	-14,787	86,960

FTEs	Budget FTEs FY 2016
Full Time	1.1
Part Time	
TOTAL	1.1

Level of Service  
Inspections and Contract  
Supervision

Same Level of Service

	Quartile FY 2016	Score FY 2016
Inspections and Contract Supervision	2	18.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM Collaboration": Being in the Operations Division of Public Works, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. Examples of these include: a new pool boiler and the remodeling of Main Street Restrooms. These require a tremendous amount of support by staff in coordinating the timing of installation & repairs. "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples include: enhanced energy efficiency by installing more efficient systems and the installation of recycled glass countertops at several city facilities.

### Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Inspections and Contract Supervision - BLDG MAINT ADM	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	95%	95%	95%	95%
Inspections and Contract Supervision - BLDG MAINT ADM	Percentage of alarm and fire protection systems inspected in City buildings yearly.	100%	100%	100%	100%

**Description:**

DENTAL SELF FUNDING      The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Engaged, capable workforce

**Section 1: Scope**

Change in Demand	Explanation
Program experiencing NO change in demand	Demand for Dental Care is relatively stable.

	Request FY 2016	Rationale FY 2016
Dental Self-Funding	City Manager Recommendation: Self-funding dental plan will save the City \$50k/year. Admin IFT offset.	RT Rec: Senior Librarian and materials recommended in order to implement a new program within the newly constructed library based off of established need and demand. Other positions not recommended due to low position voting scores. CM Rec: Add Senior Library Assistant for Youth Services by decreasing part-time budget (\$40k) and materials and supplies request (\$20k). Zero-sum budget.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	CM REC FY 2016	Tot Rec Cost FY 2016
<b>DENTAL SELF FUNDING</b>		
Materials	200,000	200,000
<b>Total DENTAL SELF FUNDING</b>	<b>200,000</b>	<b>200,000</b>
<b>TOTAL</b>	<b>200,000</b>	<b>200,000</b>

FTEs	Level of Service
Full Time	Dental Self-Funding
Part Time	Enhanced Level of Service
<b>TOTAL</b>	

	Quartile FY 2016	Score FY 2016
Dental Self-Funding	2	18.00

**Section 3: Basic Program Attributes**

Community Served	Reliance on City	Mandated
Program Benefits/Serves only a SMALL portion of the Community, but still adds to their quality of life	City provides program and program is currently being offered by other private businesses not within City limits	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



**Description:**

FLEET SERVICES DEPT This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs. Includes fueling, preventative maintenance and repair services for a fleet of 237 vehicles\equipment. The fleet has continued to grow in number and technical complexity.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure

Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
Fleet Management & Maintenance		Technical adjustment: Housing and car allowance increase.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>FLEET SERVICES DEPT</b>					
Personnel	817,413	820,599	820,599	839,136	835,721
Materials	1,947,240	1,947,240	1,951,514	1,947,240	1,661,120
<b>Total FLEET SERVICES DEPT</b>	<b>2,764,653</b>	<b>2,767,839</b>	<b>2,772,113</b>	<b>2,786,376</b>	<b>2,496,841</b>
<b>TOTAL</b>	<b>2,764,653</b>	<b>2,767,839</b>	<b>2,772,113</b>	<b>2,786,376</b>	<b>2,496,841</b>

FTEs	Budget FTEs FY 2016
Full Time	9.9
Part Time	
<b>TOTAL</b>	<b>9.9</b>

**Level of Service**

Fleet Management & Maintenance

Same Level of Service

	Quartile FY 2016	Score FY 2016
Fleet Management & Maintenance	2	18.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves the ENTIRE Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

FLEET SERVICES DEPT Over the past 6 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs. Fleet growth in size and technical complexity now dictates the need to add an additional mechanic. Fleet Services continually reviews fleet utilization to identify opportunities to consolidate and reduce fleet vehicles while still meeting user need. The Marsac Motor Pool has significantly reduced fleet size and costs.

## Section 5: Consequences of Funding Proposal at Lower Level

FLEET SERVICES DEPT Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and Council goals.

## Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Fleet Management & Maintenance - FLEET SERVICES DEPT	Number of VEUs per mechanic (measured "vehicle equivalent units" to adjust for various equipment sizes).	0	0	26	26
Fleet Management & Maintenance - FLEET SERVICES DEPT	Customer Satisfaction from Internal Service Survey: Percentage of ratings satisfactory or above.	80%	80%	80%	90%
Fleet Management & Maintenance - FLEET SERVICES DEPT	Product Quality from Internal Service Survey: Percentage of ratings satisfactory or above.	78%	78%	80%	90%
Fleet Management & Maintenance - FLEET SERVICES DEPT	Percentage of mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours)	79%	79%	80%	80%

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
Building Repairs and Maintenance	Staff is not recommending a service level increase. However, the cost of parts for this high-tec equipment are more expensive, therefore we are asking for an additional \$10,000 to cover these costs. There is a \$18,000 decrease due a one-time vehicle purchase last year, that is no longer needed this year.	Recommended based off established need and high score.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>BLDG MAINT ADM</b>						
Personnel	250,136	250,136	250,136	255,978	-53,957	200,837
Materials	111,270	103,270	103,270	103,270		103,370
<b>Total BLDG MAINT ADM</b>	<b>361,406</b>	<b>353,406</b>	<b>353,406</b>	<b>359,248</b>	<b>-53,957</b>	<b>304,207</b>
<b>MARSAC-SWEDE CONDO HOA</b>						
Materials	13,000	13,000	13,000	13,000		13,000
<b>Total MARSAC-SWEDE CONDO HOA</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>	<b>13,000</b>		<b>13,000</b>
<b>TOTAL</b>	<b>374,406</b>	<b>366,406</b>	<b>366,406</b>	<b>372,248</b>	<b>-53,957</b>	<b>317,207</b>

FTEs	Budget FTEs FY 2016
Full Time	3.4
Part Time	
<b>TOTAL</b>	<b>3.4</b>

Level of Service  
Building Repairs and Maintenance Same Level of Service

	Quartile FY 2016	Score FY 2016
Building Repairs and Maintenance	2	17.75



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Recent example includes a water decalcification system that extends the life of plumbing fixtures and anticipated 10% reduction in energy use. Industry trends are to move towards "greener" technologies.

### Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Building Repairs and Maintenance - BLDG MAINT ADM	Percent of building repairs made within 30 days of receiving a complaint or request for service.	94%	94%	94%	94%
Building Repairs and Maintenance - BLDG MAINT ADM	Percentage of all city buildings inspected weekly.	90%	90%	90%	92%

**Description:**

COMMUNITY AFFAIRS This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan. The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Enhanced Level for Service.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Physically and socially connected neighborhoods While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The \$6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
COMMUNITY AFFAIRS						
Personnel	64,984	64,984	64,984	66,380	-7,508	58,693
Materials	8,699	8,699	8,699	8,699		8,699
Total COMMUNITY AFFAIRS	73,683	73,683	73,683	75,079	-7,508	67,392
TOTAL	73,683	73,683	73,683	75,079	-7,508	67,392

FTEs	Budget FTEs FY 2016
Full Time	0.5
Part Time	
TOTAL	0.5

Level of Service  
Emergency Communications Same Level of Service

	Quartile FY 2016	Score FY 2016
Emergency Communications	2	17.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communication's staffing level. Emergency communications staff provide cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.

### Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Emergency Communications - COMMUNITY & ENVIRONMENT	Percent of respondents who rate the City's emergency preparedness as "good" or "excellent."	78%	78%	0%	70%

**Description:**

TECHNICAL & CUSTOMER SERVICES www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive Really Simple Syndication (RSS) feeds and automatic email notifications for a variety of City topics.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Ease of access to desired information for citizens and visitors The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
TECHNICAL & CUSTOMER SERVICES						
Personnel	54,865	54,801	54,813	56,059	-13,742	42,101
Materials	26,325	26,325	26,325	26,325		26,325
Total TECHNICAL & CUSTOMER SERVICES	81,190	81,126	81,138	82,384	-13,742	68,426
TOTAL	81,190	81,126	81,138	82,384	-13,742	68,426

FTEs	Budget FTEs FY 2016
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service  
Website Same Level of Service

	Quartile FY 2016	Score FY 2016
Website	2	17.75

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Website - TECHNICAL & CUSTOMER SERVICES	Annual Website trainings offered to department liaisons	1	2	2	2
Website - TECHNICAL & CUSTOMER SERVICES	Percent of problem work-orders resolution with 4 hour response time	99%	99.98%	100%	100%

**Description:**

TECHNICAL & CUSTOMER SERVICES Support addresses customer technology issues to ensure smooth operations of all business functions. Support staff trains users in software applications; supports and troubleshoots computers, user accounts, workflows, network and phone issues. Other equipment supported includes cell phones and tablet devices. Support staff replaces aged computers; and deploys software and upgrades to computers. Secondary assignments to fulfill project requests are common.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Streamlined and flexible operating processes With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
TECHNICAL & CUSTOMER SERVICES						
Personnel	298,392	298,328	298,340	305,105	-29,716	274,401
Materials	52,700	52,700	52,700	52,700		52,700
Total TECHNICAL & CUSTOMER SERVICES	351,092	351,028	351,040	357,805	-29,716	327,101
TOTAL	351,092	351,028	351,040	357,805	-29,716	327,101

FTEs	Budget FTEs FY 2016
Full Time	3.1
Part Time	0.4
TOTAL	3.5

Level of Service  
Support/Help Desk Same Level of Service

	Quartile FY 2016	Score FY 2016
Support/Help Desk	2	17.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by another governmental, non-profit or civic agency

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

#### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Support staff has collaboratively worked to improve workflow processes for IT and other departments from project requests to training. Helpdesk has received excellent user satisfaction reviews from internal surveys.

#### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Service reductions would impact response times and reduce employee efficiencies. Capacity to meet demands for software upgrade and replacement computer timelines would be impacted for lower priority services.

#### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Support/Help Desk- TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Support / Helpdesk	98.68%	98.09%	100%	100%
Support/Help Desk - TECHNICAL & CUSTOMER SERVICES	Percent of problem resolution with 4 hour response time	98%	97.36%	100%	100%

**Description:**

HUMAN RESOURCES Benefits programs include health, dental, retirement, disability and life insurance offerings. The stability of employees made available by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged, capable workforce Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
HUMAN RESOURCES						
Personnel	57,727	57,727	57,727	58,945	-22,689	36,067
Materials	10,400	10,600	10,400	10,400		10,400
Total HUMAN RESOURCES	68,127	68,327	68,127	69,345	-22,689	46,467
TOTAL	68,127	68,327	68,127	69,345	-22,689	46,467

FTEs	Budget FTEs FY 2016	Level of Service
Full Time	0.6	Benefit Design/Administration Same Level of Service
Part Time		
TOTAL	0.6	

	Quartile FY 2016	Score FY 2016
Benefit Design/Administration	3	16.75



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Federal, State or County legislation

### Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

### Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Benefits Design/Administration-HUMAN RESOURCES	Percent of increase to benefit dollar costs compared to National Average	1%	0%	0%	0%
Benefits Design/Administration-HUMAN RESOURCES	Benefit-to-pay ratio for 40K salary.	35%	0%	0%	0%
Benefits Design/Administration-HUMAN RESOURCES	Employer-to-Employee benefit ratio cost Compare to Wasatch Comp Group Data	0%	0%	0%	0%

**Description:**

LEGAL Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Fiscally and legally sound

Fiscally and legally sound

Criteria for Meeting Desired Outcome

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
LEGAL						
Personnel	68,614	68,614	68,614	70,071	-22,409	47,513
Materials	2,218	2,218	2,218	2,218		2,218
Total LEGAL	70,832	70,832	70,832	72,289	-22,409	49,731
TOTAL	70,832	70,832	70,832	72,289	-22,409	49,731

FTEs	Budget FTEs FY 2016
Full Time	0.5
Part Time	0.1
TOTAL	0.5

Level of Service  
Contracts/Grants Same Level of Service

	Quartile FY 2016	Score FY 2016
Contracts/Grants	3	16.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

#### Section 4: Cost Savings / Innovation / Collaboration

LEGAL Advanced review minimizes future claims.

#### Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

#### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Contracts/Grants - LEGAL	Percent of contracts reviewed within 7 days.	100%	0%	0%	100%

**Description:**

LEGAL The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and legally sound 1) Engaged and capable workforce 2) Fiscally and legally sound

**Section 1: Scope**

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
LEGAL						
Personnel	54,352	54,352	54,352	55,508	-18,782	36,614
Materials	1,899	1,899	1,899	1,899		1,899
Total LEGAL	56,251	56,251	56,251	57,407	-18,782	38,513
TOTAL	56,251	56,251	56,251	57,407	-18,782	38,513

FTEs	Budget FTEs FY 2016
Full Time	0.4
Part Time	0.1
TOTAL	0.4

Level of Service  
Employment Review Same Level of Service

	Quartile FY 2016	Score FY 2016
Employment Review	3	16.75

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

#### Section 4: Cost Savings / Innovation / Collaboration

LEGAL Internal resources less expensive than outside counsel

#### Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

#### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Employment Review - LEGAL	Percent of employee contracts reviewed within three days.	100%	0%	0%	100%
Employment Review - LEGAL	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	100%	0%	0%	100%

**Description:**

TECHNICAL & CUSTOMER SERVICES The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geodatabases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
TECHNICAL & CUSTOMER SERVICES						
Personnel	70,198	69,164	69,164	70,684	-28,055	42,434
Materials	41,400	41,400	41,400	41,400		41,400
Total TECHNICAL & CUSTOMER SERVICES	111,598	110,564	110,564	112,084	-28,055	83,834
TOTAL	111,598	110,564	110,564	112,084	-28,055	83,834

FTEs	Budget FTEs FY 2016
Full Time	0.6
Part Time	
TOTAL	0.6

**Level of Service**

GIS Same Level of Service

	Quartile FY 2016	Score FY 2016
GIS	3	16.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

## Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL &  
CUSTOMER  
SERVICES

GIS provides cost savings by decreasing redundancy and enabling improved workflow. Several departments are GIS enabled and the city is using the leading software platform. Regional GIS partners include SBWRD, Mountain Regional, Summit County, PCFD, and the AGRC, for data sharing, process improvement, and application development.

## Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL &  
CUSTOMER  
SERVICES

The program cannot grow, or in some cases cannot be maintained without adequate support. Satisfaction with the GIS system and staff will decline. GIS could stagnate in terms of data enrichment, software tools and user interface. GIS requests being declined or other failures pose the greatest risk to the overall investment in the program.

## Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
GIS - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with GIS	97.26%	96.42%	100%	100%

**Description:**

TECHNICAL & CUSTOMER SERVICES Software and hardware maintenance contracts represent a significant way to minimize risk and downtime of equipment and software. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. This program covers the following software and equipment: (1) Enterprise software (financial, time-keeping, office productivity suites, virtualization, work-order systems), (2) Antivirus & security, (3) Network & phone, (4) Server & storage systems, (5) Cloud based services, (6) Data room cooling and power.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
TECHNICAL & CUSTOMER SERVICES					
Personnel	40,043	40,043	40,043	40,946	40,818
Materials	138,289	138,289	138,289	138,289	138,289
Total TECHNICAL & CUSTOMER SERVICES	178,332	178,332	178,332	179,235	179,107
TOTAL	178,332	178,332	178,332	179,235	179,107

FTEs	Budget FTEs FY 2016
Full Time	0.4
Part Time	0.0
TOTAL	0.4

**Level of Service**  
Software Maintenance/Upgrades Same Level of Service

	Quartile FY 2016	Score FY 2016
Software Maintenance/Upgrades	3	16.50



### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

Savings from reducing the level of support provided by vendors has been maximized in past years including FY2014. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduced funding would increase risk and recovery time should a "downtime" event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Software Maintenance/Upgrades - TECHNICAL & CUSTOMER SERVICES	Percent of maintenance contracts on critical systems	97%	100%	95%	95%
Software Maintenance/Upgrades - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	100%	100%	100%	100%

**Description:**

TECHNICAL & CUSTOMER SERVICES System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 70 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure

In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
TECHNICAL & CUSTOMER SERVICES						
Personnel	154,515	154,386	154,398	157,797	-49,861	107,478
Materials	91,632	91,632	91,632	91,632		91,632
Total TECHNICAL & CUSTOMER SERVICES	246,147	246,018	246,030	249,429	-49,861	199,110
TOTAL	246,147	246,018	246,030	249,429	-49,861	199,110

FTEs	Budget FTEs FY 2016
Full Time	1.3
Part Time	
TOTAL	1.3

Level of Service  
Systems Support

Same Level of Service

	Quartile FY 2016	Score FY 2016
Systems Support	3	16.50

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Recommended by national professional organization to meet published standards or as a best practice

### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

This past year includes significant RFP and project participation with library projects, parking systems, security camera upgrades, phone system upgrades, and police body-cameras server.

### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Systems Support - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with system support	100%	97.8%	100%	100%
Systems Support - TECHNICAL & CUSTOMER SERVICES	Percent of systems / servers available for use or log in	99.93%	99.52%	100%	100%

**Description:**

BUDGET, DEBT & GRANTS The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MINIMAL increase in demand of 1% to 4%

**Explanation**

	Request FY 2016	Rationale FY 2016
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>BUDGET, DEBT &amp; GRANTS</b>						
Personnel	12,277	12,277	12,277	12,550	-3,599	8,914
Materials	1,291	1,291	1,291	1,291		1,291
Total BUDGET, DEBT & GRANTS	13,568	13,568	13,568	13,841	-3,599	10,205
<b>TOTAL</b>	<b>13,568</b>	<b>13,568</b>	<b>13,568</b>	<b>13,841</b>	<b>-3,599</b>	<b>10,205</b>

FTEs	Budget FTEs FY 2016
Full Time	0.1
Part Time	
<b>TOTAL</b>	<b>0.1</b>

Level of Service  
Grant Administration Same Level of Service

	Quartile FY 2016	Score FY 2016
Grant Administration	3	16.25

### Section 3: Basic Program Attributes

#### Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

#### Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

#### Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

### Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

### Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS Funding at a lower level would require that grant administration and reporting be handled at a individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Grant Administration - BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and POs processed)	7	4	10	10
Grant Administration - BUDGET, DEBT & GRANTS	Percent of grants coordination rated as 'Satisfactory' and 'Above Expectations' (ISS)	90.6%	96%	95%	95%

**Description:**

TECHNICAL & CUSTOMER SERVICES      Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. This program was created to accurately represent spending for communication services for organizational objectives.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged and informed citizenry      With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
TECHNICAL & CUSTOMER SERVICES						
Personnel	38,784	38,784	38,784	39,622	-21,263	18,360
Materials	86,400	86,400	86,400	86,400		86,400
Total TECHNICAL & CUSTOMER SERVICES	125,184	125,184	125,184	126,022	-21,263	104,760
TOTAL	125,184	125,184	125,184	126,022	-21,263	104,760

FTEs	Budget FTEs FY 2016
Full Time	0.3
Part Time	0.4
TOTAL	0.6

Level of Service  
IT Utilities      Same Level of Service

	Quartile FY 2016	Score FY 2016
IT Utilities	3	16.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

#### Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Communication bills are reviewed regularly and services are cancelled or upgraded as necessary.

#### Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduced funding of communication utilities would result in reduced services levels. This includes: slower circuit performance; elimination of redundant failover backup links, reduced phone and internet services.

#### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	100%	0%	100%	100%
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	97%	0%	100%	100%
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Front Desk	100%	0%	100%	100%

**Description:**

**HUMAN RESOURCES** LEAD is a 1-week intensive program run several times throughout the year. It complements the Senior Executive Institute (SEI) by duplicating the core learning experience for the level of department heads, division heads, and senior staff of local government organizations. Preference is given to department heads, division heads, and senior staff in local government organizations.

**LEAD TRAINING** To take our communities confidently into the future, public leaders and executives must adopt a proactive approach to change both inside the public organization and outside in the community. They must invest the time and resources required for themselves and their leadership team to create and maintain a continuously improving, learning organization. The LEAD program at the University of Virginia helps tackle this issue and prepare leaders in the public sector.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

High Quality program for the Professional and Leadership Development of all City Staff would include local and national training as well as team and HR training.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2016	Rationale FY 2016
LEAD	The request is for an additional \$30k to cover costs associated with citywide training. This includes LEAD Virginia, Effective Meetings, and Facilitator training. This is a high-priority for the City Manager.	Recommended based off of being a high priority from City Manager.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
<b>LEAD TRAINING</b>					
Materials	40,000	70,000	70,000	70,000	70,000
<b>Total LEAD TRAINING</b>	<b>40,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>
<b>TOTAL</b>	<b>40,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>	<b>70,000</b>

FTEs	Level of Service
Full Time	
Part Time	LEAD Enhanced Level of Service
<b>TOTAL</b>	

	Quartile FY 2016	Score FY 2016
LEAD	3	16.00

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**



**Description:**

LEGAL The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment and degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provide response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Create and maintain policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-maintained assets and infrastructure

Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>LEGAL</b>						
Personnel	41,885	41,885	41,885	42,780		42,688
Materials	1,900	1,900	1,900	1,900		1,900
Total LEGAL	43,785	43,785	43,785	44,680		44,588
<b>SELF INS &amp; SEC BOND</b>						
Materials	693,300	693,300	693,300	693,300	-492,666	225,634
Total SELF INS & SEC BOND	693,300	693,300	693,300	693,300	-492,666	225,634
<b>WORKERS COMP</b>						
Materials	190,000	190,000	190,000	190,000	-258,000	-68,000
Total WORKERS COMP	190,000	190,000	190,000	190,000	-258,000	-68,000
TOTAL	927,085	927,085	927,085	927,980	-750,666	202,222

FTEs	Budget FTEs FY 2016
Full Time	0.3
Part Time	0.1
TOTAL	0.4

Level of Service  
Risk Management Same Level of Service

	Quartile FY 2016	Score FY 2016
Risk Management	3	16.00

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Federal, State or County legislation

**Section 4: Cost Savings / Innovation / Collaboration**

LEGAL Provide training to all departments to keep any claims to a minimum.

**Section 5: Consequences of Funding Proposal at Lower Level**

LEGAL Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.

**Section 6: Performance Measures**

Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
-				

**Description:**

BLDG MAINT ADM The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors. Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green".

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Well-maintained assets and infrastructure

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

**Section 1: Scope**

**Change in Demand**

Program experiencing a MODEST increase in demand of 5% to 14%

**Explanation**

	Request FY 2016	Rationale FY 2016
Janitorial Services	Since the renovation of the MARC the cost of cleaning services and supplies has gone up an additional \$1,900 per month (\$22,800 annually).	Recommended based off of established need.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
BLDG MAINT ADM					
Personnel	108,125	108,125	108,125	110,645	110,140
Materials	227,795	267,595	250,595	250,595	250,695
Total BLDG MAINT ADM	335,920	375,720	358,720	361,240	360,835
<b>TOTAL</b>	<b>335,920</b>	<b>375,720</b>	<b>358,720</b>	<b>361,240</b>	<b>360,835</b>

FTEs	Budget FTEs FY 2016
Full Time	1.5
Part Time	
<b>TOTAL</b>	<b>1.5</b>

Level of Service  
 Janitorial Services      Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Janitorial Services	3	15.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

BLDG MAINT ADM "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Recent examples include: Water recycling mop buckets and acquisition of large area floor cleaners. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

**Section 5: Consequences of Funding Proposal at Lower Level**

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.

**Section 6: Performance Measures**

		Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Janitorial Services - BLDG MAINT ADM	Percentage of City buildings cleaned based on weekly schedule.	-	100%	100%	100%	100%

**Description:**

LEGAL Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and legally sound      Fiscally and legally sound

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
LEGAL						
Personnel	79,865	79,865	79,865	81,577	-53,190	28,203
Materials	2,852	2,852	2,852	2,852		2,852
Total LEGAL	82,717	82,717	82,717	84,429	-53,190	31,055
TOTAL	82,717	82,717	82,717	84,429	-53,190	31,055

FTEs	Budget FTEs FY 2016
Full Time	0.6
Part Time	0.1
TOTAL	0.7

Level of Service  
Litigation      Same Level of Service

	Quartile FY 2016	Score FY 2016
Litigation	3	15.75

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life      City provides program and program is currently being offered by other private businesses not within City limits      Program is required by Federal, State or County legislation

#### Section 4: Cost Savings / Innovation / Collaboration

LEGAL Internal costs are less than hiring outside counsel

#### Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

#### Section 6: Performance Measures

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Litigation-LEGAL	Percent of court deadlines met without extensions.	0%	0%	0%	0%
Litigation - LEGAL	Time dedicated to resolve city claims is at least approximately 20%; including consultations with outside counsel.	Yes	No	No	Yes

**Description:**

HUMAN RESOURCES The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged, capable workforce Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

**Section 1: Scope**

Change in Demand  
Program experiencing NO change in demand

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
HUMAN RESOURCES						
Personnel	68,590	68,590	68,590	70,046	-24,509	45,288
Materials	4,865	4,865	4,865	4,865		4,865
Total HUMAN RESOURCES	73,455	73,455	73,455	74,911	-24,509	50,153
TOTAL	73,455	73,455	73,455	74,911	-24,509	50,153

FTEs	Budget FTEs FY 2016
Full Time	0.7
Part Time	
TOTAL	0.7

Level of Service  
Pay Plan Design/Administration Same Level of Service

	Quartile FY 2016	Score FY 2016
Pay Plan Design/Administration	3	15.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**HUMAN RESOURCES** For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

**Section 5: Consequences of Funding Proposal at Lower Level**

**HUMAN RESOURCES** Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Pay Plan Design/Administration- HUMAN RESOURCES	Total number of job classifications	225	0	0	0
Pay Plan Design/Administration	Percent of applicant pool qualified for the posted position.	90%	0%	0%	0%
Pay Plan Design/Administration - HUMAN RESOURCES	Percent of city-wide turnover.	0%	0%	0%	0%



**Description:**

HUMAN RESOURCES Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged, capable workforce A workforce that is engaged and working to provide the best services for the City.

**Section 1: Scope**

**Change in Demand**

Program experiencing NO change in demand

**Explanation**

	Request FY 2016	Rationale FY 2016
Recruitment	This budget is requested to increase by \$14,925. The HR Department would like to purchase (using CIP funds) software to automate and improve how the City does employment recruiting Citywide.	Recommended based on CIP recommendation. The new software should streamline recruitments and be of service to a number of different departments.
<b>TOTAL</b>		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>HUMAN RESOURCES</b>						
Personnel	62,138	62,138	62,138	63,477	-33,008	30,217
Materials	22,485	37,410	37,410	37,410		37,410
<b>Total HUMAN RESOURCES</b>	<b>84,623</b>	<b>99,548</b>	<b>99,548</b>	<b>100,887</b>	<b>-33,008</b>	<b>67,627</b>
<b>TOTAL</b>	<b>84,623</b>	<b>99,548</b>	<b>99,548</b>	<b>100,887</b>	<b>-33,008</b>	<b>67,627</b>

FTEs	Budget FTEs FY 2016
Full Time	0.7
Part Time	
<b>TOTAL</b>	<b>0.7</b>

Level of Service  
 Recruitment Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Recruitment	3	15.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Recruitment- HUMAN RESOURCES	Total number of recruitments- FTR	29	0	0	0
Recruitment- HUMAN RESOURCES	Total number of recruitments-Other	172	0	0	0
Recruitment- HUMAN RESOURCES	Average time to fill external positions.	30%	0%	0%	0%

**Description:**

HUMAN RESOURCES Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Engaged, capable workforce Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2016	Rationale FY 2016
Valuing Employees	There are two requests outlined here: One for an increase to the Annual Holiday Party of \$5,000. The budget for this event is not sufficient to supply alcoholic beverages to attendees. The second request is for \$400 going into the Organizational Development budget.	Recommended to fund within existing resources due to cap space available. City Manager Recommendation: 2% increase for contract positions.
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
HUMAN RESOURCES						
Personnel	118,306	118,306	118,306	127,170	-64,195	63,027
Materials	69,040	74,440	69,040	69,040		69,040
Total HUMAN RESOURCES	187,346	192,746	187,346	196,210	-64,195	132,067
TOTAL	187,346	192,746	187,346	196,210	-64,195	132,067

FTEs	Budget FTEs FY 2016
Full Time	0.4
Part Time	0.7
TOTAL	1.1

Level of Service  
Valuing Employees Enhanced Level of Service

	Quartile FY 2016	Score FY 2016
Valuing Employees	3	15.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

**HUMAN RESOURCES** The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

**Section 5: Consequences of Funding Proposal at Lower Level**

**HUMAN RESOURCES** On holiday party increase: Event will no longer be held at a restaurant venue in town. We would have to either "cap" levels of attendance, decreases alcohol costs, or move the event to a City venue with cheaper catering. Levels of service provided may be reduced over time.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Valuing Employees- HUMAN RESOURCES	Education hours completed annually (hours eligible for tuition reimbursement).	75	0	0	0
Valuing Employees- HUMAN RESOURCES	Employee training hours completed annually	0	0	0	0
Valuing Employees - HUMAN RESOURCES	Percent of employees who rated the performance review process as "good" or "excellent."	0%	0%	0%	0%

**Description:**

CITY MANAGER Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Fiscally and legally sound Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

**Section 1: Scope**

Change in Demand

Program experiencing NO change in demand

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
CITY MANAGER						
Personnel	69,730	69,730	69,730	71,223	-6,978	64,116
Materials	28,456	28,456	28,456	28,456		28,456
Total CITY MANAGER	98,186	98,186	98,186	99,679	-6,978	92,572
TOTAL	98,186	98,186	98,186	99,679	-6,978	92,572

FTEs	Budget FTEs FY 2016
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service  
Legislative Liaison Same Level of Service

	Quartile FY 2016	Score FY 2016
Legislative Liaison	3	15.50

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

**Section 4: Cost Savings / Innovation / Collaboration**

CITY MANAGER This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

**Section 5: Consequences of Funding Proposal at Lower Level**

CITY MANAGER A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Legislative Liaison-CITY MANAGER	Number of legislative updates given to Council.	6	6	6	6

**Description:**

SELF INS & SEC BOND There are two additional Programs managed by the Emergency Manager, Security and Safety. In conjunction with the Building Security Committee, the Security Program manages all of the city's closed circuit video (camera) systems (CCVS), electronic access control (electronic locks), security audits, security upgrades to city buildings and security training for all city employees.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged, capable workforce The Security Program had been charged with upgrading and centralizing all video and electronic access controls in fourteen City buildings, in addition to other security upgrades and training of all city employees on security measures. Park City has not had a citywide safety program across all departments. The new Safety Program will reach all employees and meet all federal and state requirements over a period of two to three years. These programs help meet the requirements of an "engaged and capable workforce," along with being a "fiscally & legally sound" municipality.

**Section 1: Scope**

Change in Demand Explanation  
 Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
SELF INS & SEC BOND					
Materials	38,000	38,000	38,000	38,000	38,000
Total SELF INS & SEC BOND	38,000	38,000	38,000	38,000	38,000
TOTAL	38,000	38,000	38,000	38,000	38,000

FTEs	Level of Service
Full Time	Safety and Security
Part Time	Same Level of Service
TOTAL	

	Quartile FY 2016	Score FY 2016
Safety and Security	3	15.00

**Section 3: Basic Program Attributes**

<p><b>Community Served</b>                  Program benefits/serves SOME portion of the Community and adds to their quality of life</p>	<p><b>Reliance on City</b>                  City provides program and program is currently being offered by other private businesses not within City limits</p>	<p><b>Mandated</b>                  Program is required by Federal, State or County legislation</p>
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**Section 4: Cost Savings / Innovation / Collaboration**

SELF INS & SEC BOND Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY14 all increased. Workers Compensation increased 10% of which 9% of the increase was due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.

**Section 5: Consequences of Funding Proposal at Lower Level**

SELF INS & SEC BOND The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Safety and Security - SELF INS & SEC BOND	OSHA Compliance - Training	0%	0%	0%	0%
Safety and Security - SELF INS & SEC BOND	Workplace Audits	0	0	0	0
Safety and Security - SELF INS & SEC BOND	Digital Camera Placement	0%	0%	0%	0%
Safety and Security - SELF INS & SEC BOND	Electronic Access Control Buildings	0	0	0	0



**Description:**

HUMAN RESOURCES Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged, capable workforce Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

**Section 1: Scope**

**Change in Demand**

**Explanation**

Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>HUMAN RESOURCES</b>						
Personnel	61,115	61,115	61,115	62,386	-29,341	32,863
Materials	27,293	27,293	27,293	27,293		27,293
Total HUMAN RESOURCES	88,408	88,408	88,408	89,679	-29,341	60,156
<b>LUMP MERIT</b>						
Personnel	580,000	580,000	580,000	580,000		580,000
Total LUMP MERIT	580,000	580,000	580,000	580,000		580,000
TOTAL	668,408	668,408	668,408	669,679	-29,341	640,156

FTEs	Budget FTEs FY 2016
Full Time	0.5
Part Time	
TOTAL	0.5

Level of Service  
Performance Management Same Level of Service

	Quartile FY 2016	Score FY 2016
Performance Management	4	14.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES Changes to performance management would put the City at risk for exposure to legal and compliance issues.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Performance Management- HUMAN RESOURCES	Percentage of staff in supervisory roles.	0%	0%	0%	0%
Performance Management- HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	0%	0%	0%	0%
Performance Management- HUMAN RESOURCES	Number of grievances filed annually.	3	0	0	0
Performance Management- HUMAN RESOURCES	Medical leave usage per 1000 hours.	2%	0%	0%	0%

**Description:**

BUDGET, DEBT & GRANTS Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

**Section 1: Scope**

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
BUDGET, DEBT & GRANTS						
Personnel	46,196	46,196	46,196	47,219	-12,269	34,805
Materials	3,353	3,353	3,353	3,353		3,353
Total BUDGET, DEBT & GRANTS	49,549	49,549	49,549	50,572	-12,269	38,158
TOTAL	49,549	49,549	49,549	50,572	-12,269	38,158

FTEs	Budget FTEs FY 2016
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service  
Analysis Resource

Same Level of Service

	Quartile FY 2016	Score FY 2016
Analysis Resource	4	13.75

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
Analysis Resource - BUDGET, DEBT & GRANTS	Percent of City Departments satisfied with analysis (based on Internal Service Survey).	0%	100%	85%	89%
Analysis Resource - BUDGET, DEBT & GRANTS	Percent of City departments satisfied with turnaround time (based on internal service survey).	0%	100%	87%	90%
Analysis Resource - BUDGET, DEBT & GRANTS	Quality of policy analysis (ISS - percent of 'Satisfactory' and 'Above Expectations').	90.62%	91%	100%	100%
Analysis Resource - BUDGET, DEBT & GRANTS	Quality of department as an information resource (ISS - percent of 'Satisfactory' and 'Above Expectations').	92.18%	100%	100%	100%

**Description:**

BUDGET, DEBT & GRANTS The Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Fiscally and legally sound

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
<b>BUDGET, DEBT &amp; GRANTS</b>						
Personnel	64,304	64,304	64,304	65,754	-20,980	44,544
Materials	2,187	2,187	2,187	2,187		2,187
Total BUDGET, DEBT & GRANTS	66,491	66,491	66,491	67,941	-20,980	46,731
TOTAL	66,491	66,491	66,491	67,941	-20,980	46,731

FTEs	Budget FTEs FY 2016
Full Time	0.7
Part Time	
TOTAL	0.7

Level of Service  
Performance Measures and Benchmarking  
Same Level of Service

	Quartile FY 2016	Score FY 2016
Performance Measures and Benchmarking	4	13.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses not within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

**Section 5: Consequences of Funding Proposal at Lower Level**

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With fewer resources the department would need to cut these services first. The performance of City services could suffer as a result.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Actual FY 2014	Target FY 2015	Target FY 2016
	-				
Performance Measures and Benchmarking	Percent of BFO programs with corresponding performance measures.	98%	98%	95%	95%
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Number of Communities participating in benchmarking group (CAST/ICMA).	150	200	50	50
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Percent of internal service survey respondents who rate the Performance Measurement program as useful.	81.08%	91%	100%	100%
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Percentage quality of service for performance measurement database rated 'satisfactory' and 'above expectations.'	81.08%	91%	100%	100%

**Description:**

BLDG MAINT ADM Items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Well-maintained assets and infrastructure

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

**Section 1: Scope**

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2016	Rationale FY 2016
Utilities		Technical adjustment: Increase is to budget security alarms (\$32k).
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
BLDG MAINT ADM					
Personnel	11,707	11,707	11,707	11,963	11,927
Materials	165,002	167,203	167,203	200,887	200,987
Total BLDG MAINT ADM	176,709	178,910	178,910	212,850	212,914
TOTAL	176,709	178,910	178,910	212,850	212,914

FTEs	Budget FTEs FY 2016
Full Time	0.1
Part Time	
TOTAL	0.1

Level of Service  
Utilities Same Level of Service

	Quartile FY 2016	Score FY 2016
Utilities	4	13.00

**Section 3: Basic Program Attributes**

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

**Section 4: Cost Savings / Innovation / Collaboration**

**Section 5: Consequences of Funding Proposal at Lower Level**

**Section 6: Performance Measures**

	Description
Utilities - BLDG MAINT ADM	Perf Meas for Utilities - Building Maint.



**Description:**

VENTURE FUND In 1990 the Venture Fund was established to provide funding opportunities to realize opportunities not anticipated in the regular program budgets. The City Manager administers the money, awarding it for programs or projects within the municipal structure, based on the advantage of immediate action and subject to the likelihood of positive returns on the "investment".

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Streamlined and flexible operating processes Open and Responsive Government is one that is able to be nimble. Should the City Manager need to wait one or two years until the next budget cycle to tackle a project, it is likely that an unanticipated opportunity will be gone by the time funding becomes available. The City should have the ability to have a modest fund to be more responsive.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
VENTURE FUND					
Materials	10,000	10,000	10,000	10,000	10,000
Total VENTURE FUND	10,000	10,000	10,000	10,000	10,000
TOTAL	10,000	10,000	10,000	10,000	10,000

FTEs	Level of Service
Full Time	
Part Time	Venture Fund Same Level of Service
TOTAL	

	Quartile FY 2016	Score FY 2016
Venture Fund	4	9.25

**Section 3: Basic Program Attributes**

Community Served

Reliance on City

Mandated

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life  
 City is the sole provider but there are other public or private entities which could be contracted to provide this service  
 No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

VENTURE FUND Innovation results from the availability of the Venture Fund. Without the flexibility to take on unanticipated projects, government cannot be nimble.

**Section 5: Consequences of Funding Proposal at Lower Level**

VENTURE FUND A decrease in the funding in the Venture Fund would simply reduce our ability to respond to Council requests for mid-year items with costs associated.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Target FY 2016
	-		
Percent of budget used to fund unplanned Council directives.	Number of Unplanned Council Directives funded.	0	50
Percent of Budget used to fund additional employee trainings	Number Additional Employee Trainings funded.	17	50

**Description:**

HUMAN RESOURCES The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

Criteria for Meeting Desired Outcome

Streamlined and flexible operating processes Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

**Section 1: Scope**

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Revenue FY 2016	Tot Rec Cost FY 2016
HUMAN RESOURCES						
Personnel	25,245	25,245	25,245	25,772	-19,355	6,461
Materials	33,385	33,385	33,385	33,385		33,385
Total HUMAN RESOURCES	58,630	58,630	58,630	59,157	-19,355	39,846
TOTAL	58,630	58,630	58,630	59,157	-19,355	39,846

FTEs	Budget FTEs FY 2016
Full Time	0.2
Part Time	0.5
TOTAL	0.6

Level of Service  
Short-Term Citywide Personnel Same Level of Service

	Quartile FY 2016	Score FY 2016
Short-Term Citywide Personnel	4	8.50

**Section 3: Basic Program Attributes**

**Community Served**

Program benefits/serves SOME portion of the Community and adds to their quality of life

**Reliance on City**

City provides program and program is currently being offered by other private businesses within City limits

**Mandated**

Recommended by national professional organization to meet published standards or as a best practice

**Section 4: Cost Savings / Innovation / Collaboration**

HUMAN RESOURCES

Cost savings are substantial, depending on varying situations, by saving overtime dollars as well as time and resources of experienced and higher paid employees using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

**Section 5: Consequences of Funding Proposal at Lower Level**

HUMAN RESOURCES

Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

**Section 6: Performance Measures**

	Description
	-

**Description:**

SPECIAL MEETINGS This fund provides funding opportunities for local and regional meetings that benefit the community, but are not associated with other programs. It is also used for Employee Recognition Luncheons for City Staff and to provide reciprocal opportunities with other communities within the US and from other countries.

**Council Goal:**

Responsive, Cutting-Edge & Effective Government

**Desired Outcome:**

**Criteria for Meeting Desired Outcome**

Engaged, capable workforce Government is more responsive when it is well fed. When people are hungry, they are less likely to engage in a dialogue with the public. Also- Employee Recognition Lunches are an important for building culture within the municipal organization. We would not be able to support Council Visioning without food -- and a two day meeting with a hungry City Council might not be as fun. City Tour is the place where members of Council have the opportunity to get great ideas from other communities to bring back to Park City.

**Section 1: Scope**

Change in Demand Program experiencing NO change in demand Explanation

	Request FY 2016	Rationale FY 2016
TOTAL		

**Section 2: Proposed Amount / FTEs**

Expenditures	FY 2015	Dept Req FY 2016	RT Rec FY 2016	CM REC FY 2016	Tot Rec Cost FY 2016
SPECIAL MEETINGS					
Materials	12,000	12,000	12,000	12,000	12,000
Total SPECIAL MEETINGS	12,000	12,000	12,000	12,000	12,000
TOTAL	12,000	12,000	12,000	12,000	12,000

FTEs	Level of Service
Full Time	Special Meetings
Part Time	Same Level of Service
TOTAL	

	Quartile FY 2016	Score FY 2016
Special Meetings	4	7.50

**Section 3: Basic Program Attributes**

Community Served Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life  
 Reliance on City City provides program and program is currently being offered by other private businesses within City limits  
 Mandated No Requirement or madate exists

**Section 4: Cost Savings / Innovation / Collaboration**

SPECIAL MEETINGS Staff has used the most cost effective catering available.

**Section 5: Consequences of Funding Proposal at Lower Level**

SPECIAL MEETINGS We would likely first reduce costs for meetings that are staff-only, such as Employee Recognition Lunches. Not funding this item would also reduce the City's ability to host other communities who visit from within the US and abroad.

**Section 6: Performance Measures**

	Description	Actual FY 2013	Target FY 2015	Target FY 2016
Number of Luncheons	Number of City Manager Staff Recognition Luncheons held annually	2	2	2

**Expenditure Summary by Fund and Major Object (FY 2015 Adjusted Budget)**

Description	Personnel FY 2015	Mat, Supplies, Services FY 2015	Capital FY 2015	Debt Service FY 2015	Contingency FY 2015	Sub - Total FY 2015	Interfund Transfer FY 2015	Ending Balance FY 2015	Total FY 2015
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$18,036,066	\$6,804,470	\$373,511	\$0	\$246,000	\$25,460,047	\$2,231,840	\$10,616,549	\$38,308,436
012 QUINNS RECREATION COMPLEX	\$675,077	\$447,304	\$6,000	\$0	\$0	\$1,128,381	\$0	\$-3,645,513	\$-2,517,132
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$30,144	\$0	\$0	\$30,144	\$0	\$0	\$30,144
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$17,258	\$0	\$0	\$17,258	\$0	\$0	\$17,258
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$50,455,012	\$0	\$0	\$50,455,013	\$251,079	\$5,471,946	\$56,178,038
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$2,479,575	\$0	\$0	\$2,479,575	\$0	\$363,218	\$2,842,793
051 WATER FUND	\$2,354,977	\$3,180,342	\$14,026,741	\$4,506,374	\$100,000	\$24,168,434	\$1,531,898	\$335,383	\$26,035,715
055 GOLF COURSE FUND	\$758,276	\$498,529	\$83,069	\$36,081	\$0	\$1,375,955	\$127,458	\$1,053,965	\$2,557,378
057 TRANSPORTATION & PARKING FUND	\$5,685,264	\$889,951	\$15,000,736	\$0	\$0	\$21,575,951	\$2,555,882	\$8,341,505	\$32,473,338
062 FLEET SERVICES FUND	\$817,413	\$2,187,600	\$10,000	\$0	\$0	\$3,015,013	\$0	\$674,861	\$3,689,874
064 SELF INSURANCE FUND	\$0	\$1,105,300	\$0	\$0	\$0	\$1,105,300	\$0	\$824,142	\$1,929,442
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$9,171,106	\$0	\$9,171,106	\$12,069,371	\$6,514,375	\$27,754,852
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$8,368,994	\$0	\$8,368,994	\$0	\$990,728	\$9,359,722
<b>Total Park City Municipal Corporation</b>	<b>\$28,327,075</b>	<b>\$15,113,496</b>	<b>\$82,482,046</b>	<b>\$22,082,555</b>	<b>\$346,000</b>	<b>\$148,351,172</b>	<b>\$18,767,528</b>	<b>\$31,541,159</b>	<b>\$198,659,859</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$22,212	\$94,240	\$0	\$0	\$0	\$116,452	\$2,070,548	\$5,000	\$2,192,000
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$405,000	\$0	\$0	\$0	\$405,000	\$900,247	\$0	\$1,305,247
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$580,000	\$12,356,214	\$0	\$0	\$12,936,214	\$326,938	\$2,990,491	\$16,253,643
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$122,603	\$0	\$0	\$122,603	\$880,412	\$1,199,951	\$2,202,966
<b>Total Park City Redevelopment Agency</b>	<b>\$22,212</b>	<b>\$1,079,240</b>	<b>\$12,478,817</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,580,270</b>	<b>\$4,178,145</b>	<b>\$4,195,442</b>	<b>\$21,953,857</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$66,585	\$0	\$0	\$66,585	\$0	\$459,542	\$526,127
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$66,585</b>	<b>\$0</b>	<b>\$0</b>	<b>\$66,585</b>	<b>\$0</b>	<b>\$459,542</b>	<b>\$526,127</b>
<b>TOTAL</b>	<b>\$28,349,287</b>	<b>\$16,192,736</b>	<b>\$95,027,448</b>	<b>\$22,082,555</b>	<b>\$346,000</b>	<b>\$161,998,026</b>	<b>\$22,945,673</b>	<b>\$36,196,143</b>	<b>\$221,139,843</b>

## Expenditure Summary by Fund and Major Object (FY 2016 Budget)

Description	Personnel FY 2016	Mat, Supplies, Services FY 2016	Capital FY 2016	Debt Service FY 2016	Contingency FY 2016	Sub - Total FY 2016	Interfund Transfer FY 2016	Ending Balance FY 2016	Total FY 2016
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$18,561,379	\$6,950,485	\$369,282	\$0	\$250,000	\$26,131,146	\$2,329,206	\$11,274,493	\$39,734,845
012 QUINNS RECREATION COMPLEX	\$739,960	\$378,957	\$6,000	\$0	\$0	\$1,124,917	\$1,200	\$-4,049,130	\$-2,923,013
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,144	\$29,144
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$17,258	\$17,258
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$10,840,624	\$0	\$0	\$10,840,624	\$1,297,588	\$3,207,234	\$15,345,446
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,011,000	\$0	\$0	\$1,011,000	\$0	\$348,218	\$1,359,218
051 WATER FUND	\$2,393,327	\$3,260,907	\$9,487,293	\$4,508,739	\$100,000	\$19,750,266	\$1,619,227	\$5,304,053	\$26,673,547
055 GOLF COURSE FUND	\$778,404	\$498,529	\$115,565	\$27,060	\$0	\$1,419,558	\$117,077	\$1,063,276	\$2,599,911
057 TRANSPORTATION & PARKING FUND	\$5,850,622	\$889,951	\$1,748,443	\$0	\$0	\$8,489,016	\$2,598,204	\$8,041,722	\$19,128,943
062 FLEET SERVICES FUND	\$835,721	\$1,651,120	\$10,000	\$0	\$0	\$2,496,841	\$0	\$910,920	\$3,407,761
064 SELF INSURANCE FUND	\$0	\$946,300	\$0	\$0	\$0	\$946,300	\$0	\$479,227	\$1,425,527
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$2,600,563	\$0	\$2,600,563	\$0	\$6,503,374	\$9,103,937
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$4,230,380	\$0	\$4,230,380	\$0	\$1,050,784	\$5,281,164
<b>Total Park City Municipal Corporation</b>	<b>\$29,159,414</b>	<b>\$14,576,249</b>	<b>\$23,588,207</b>	<b>\$11,366,742</b>	<b>\$350,000</b>	<b>\$79,040,612</b>	<b>\$7,962,503</b>	<b>\$34,180,573</b>	<b>\$121,183,689</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$22,634	\$750,000	\$0	\$0	\$0	\$772,634	\$1,641,125	\$5,033	\$2,418,792
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$5,000	\$1,242,000
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$9,525,750	\$0	\$0	\$9,525,750	\$324,000	\$4,781,866	\$14,631,616
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$0	\$0	\$0	\$0	\$803,885	\$1,148,066	\$1,951,951
<b>Total Park City Redevelopment Agency</b>	<b>\$22,634</b>	<b>\$1,235,000</b>	<b>\$9,525,750</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,783,384</b>	<b>\$3,521,010</b>	<b>\$5,939,965</b>	<b>\$20,244,359</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$459,542	\$459,542
<b>Total Municipal Building Authority</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$459,542</b>	<b>\$459,542</b>
<b>TOTAL</b>	<b>\$29,182,048</b>	<b>\$15,811,249</b>	<b>\$33,113,957</b>	<b>\$11,366,742</b>	<b>\$350,000</b>	<b>\$89,823,997</b>	<b>\$11,483,513</b>	<b>\$40,580,080</b>	<b>\$141,887,590</b>



## All Funds Combined

Revenue	Actual FY 2012	Actual FY 2013	Actual FY 2014	Adjusted FY 2015	Original FY 2016	% Total FY 2016
<b>RESOURCES</b>						
Property Taxes	\$18,320,525	\$18,191,179	\$18,111,591	\$18,903,839	\$18,343,245	13%
Sales Tax	\$13,366,791	\$14,039,372	\$17,518,455	\$18,199,646	\$19,674,936	14%
Franchise Tax	\$2,816,071	\$3,037,408	\$3,158,716	\$3,439,000	\$3,414,000	2%
Licenses	\$1,280,901	\$1,343,027	\$1,374,461	\$1,482,000	\$1,372,699	1%
Planning Building & Engineering Fees	\$1,427,160	\$1,932,448	\$3,777,866	\$5,333,000	\$4,505,000	3%
Other Fees	\$45,190	\$40,293	\$43,461	\$42,000	\$43,000	0%
Federal Revenue	\$7,656,860	\$1,287,283	\$3,395,326	\$6,304,000	\$3,060,000	2%
State Revenue	\$426,105	\$668,747	\$1,370,678	\$2,373,000	\$372,000	0%
County/SP District Revenue	\$107,855	\$790,534	\$375,001	\$100,000	\$60,000	0%
Water Charges for Services	\$9,915,490	\$12,199,081	\$13,128,172	\$15,055,155	\$15,660,141	11%
Transit Charges for Services	\$1,918,588	\$2,243,874	\$2,175,148	\$2,440,701	\$2,556,039	2%
Cemetery Charges for Services	\$19,196	\$24,777	\$26,250	\$26,000	\$27,000	0%
Recreation	\$2,694,849	\$3,020,781	\$3,163,875	\$3,234,850	\$3,344,596	2%
Ice	\$682,028	\$648,177	\$787,773	\$687,000	\$712,500	1%
Other Service Revenue	\$79,857	\$75,927	\$86,364	\$76,000	\$91,000	0%
Library Fines & Fees	\$19,661	\$19,079	\$16,124	\$21,000	\$21,000	0%
Fines & Forfeitures	\$621,446	\$757,842	\$739,304	\$769,200	\$679,200	0%
Misc. Revenues	\$3,891,592	\$1,635,205	\$3,243,186	\$2,638,203	\$1,277,856	1%
Interfund Transactions (Admin)	\$5,138,802	\$4,506,999	\$4,454,236	\$5,527,077	\$5,643,915	4%
Interfund Transactions (CIP/Debt)	\$4,038,841	\$3,160,141	\$9,474,901	\$17,418,595	\$5,839,598	4%
Special Revenues & Resources	\$1,694,513	\$720,067	\$904,174	\$594,510	\$694,500	0%
Bond Proceeds	\$244,982		\$9,243,543	\$39,890,969	\$18,400,000	13%
Beginning Balance	\$80,283,334	\$71,208,563	\$70,184,139	\$76,584,096	\$36,095,364	25%
<b>TOTAL</b>	<b>\$156,690,637</b>	<b>\$141,550,802</b>	<b>\$166,752,742</b>	<b>\$221,139,841</b>	<b>\$141,887,590</b>	<b>100%</b>

## Change in Fund Balance

Fund	Actuals FY 2012	Actuals FY 2013	Actuals FY 2014	Adjusted FY 2015	Increase (red) FY 2015	% Inc (red) FY 2015	Budget FY 2016	Increase (red) FY 2016	% Inc (red) FY 2016
<b>Park City Municipal Corporation</b>									
011 GENERAL FUND	\$6,447,817	\$8,367,681	\$9,789,256	\$10,616,549	\$827,293	8%	\$11,274,493	\$1,558,035	16%
012 QUINNS RECREATION COMPLEX	\$-2,510,554	\$-2,919,038	\$-3,204,132	\$-3,645,513	\$-441,381	14%	\$-4,049,130	\$-324,425	9%
021 POLICE SPECIAL REVENUE FUND	\$27,532	\$28,644	\$29,144	\$0	\$-29,144	-100%	\$29,144	\$29,144	
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$8,985	\$19,133	\$17,258	\$0	\$-17,258	-100%	\$17,258	\$6,580	62%
031 CAPITAL IMPROVEMENT FUND	\$19,876,401	\$18,771,186	\$27,106,574	\$5,471,946	\$-21,634,628	-80%	\$3,207,234	\$381,252	13%
038 EQUIPMENT REPLACEMENT CIP	\$1,244,133	\$1,586,254	\$1,902,793	\$363,218	\$-1,539,575	-81%	\$348,218	\$3,555	1%
051 WATER FUND	\$11,863,021	\$9,860,717	\$7,317,437	\$335,383	\$-6,982,054	-95%	\$5,304,053	\$-4,043,028	-43%
055 GOLF COURSE FUND	\$850,677	\$927,168	\$1,054,654	\$1,053,965	\$-689	0%	\$1,063,276	\$111,252	12%
057 TRANSPORTATION & PARKING FUND	\$17,656,077	\$18,038,096	\$18,794,937	\$8,341,505	\$-10,453,432	-56%	\$8,041,722	\$1,249,173	18%
062 FLEET SERVICES FUND	\$521,502	\$874,294	\$961,174	\$674,861	\$-286,313	-30%	\$910,920	\$254,769	39%
064 SELF INSURANCE FUND	\$1,848,254	\$1,423,816	\$1,208,215	\$824,142	\$-384,073	-32%	\$479,227	\$-356,214	-43%
070 SALES TAX REV BOND - DEBT SVS FUND	\$1,958,852	\$1,160,392	\$1,165,265	\$6,514,375	\$5,349,110	459%	\$6,503,374	\$5,352,169	465%
071 DEBT SERVICE FUND	\$412,312	\$407,093	\$432,580	\$990,728	\$558,148	129%	\$1,050,784	\$661,779	170%
<b>Total Park City Municipal Corporation</b>	<b>\$60,205,009</b>	<b>\$58,545,436</b>	<b>\$66,575,155</b>	<b>\$31,541,159</b>	<b>\$-35,033,996</b>	<b>37%</b>	<b>\$34,180,573</b>	<b>\$4,884,041</b>	<b>719%</b>
<b>Park City Redevelopment Agency</b>									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$0	\$0	\$5,000	\$5,000		\$5,033	\$-24,455	-83%
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0		\$5,000	\$5,000	
033 REDEVELOPMENT AGENCY-LOWER PRK	\$9,084,417	\$9,877,290	\$8,183,095	\$2,990,491	\$-5,192,604	-63%	\$4,781,866	\$1,504,604	46%
034 REDEVELOPMENT AGENCY-MAIN ST	\$1,397,569	\$1,237,956	\$1,302,719	\$1,199,951	\$-102,768	-8%	\$1,148,066	\$307,760	37%
<b>Total Park City Redevelopment Agency</b>	<b>\$10,481,986</b>	<b>\$11,115,246</b>	<b>\$9,485,814</b>	<b>\$4,195,442</b>	<b>\$-5,290,372</b>	<b>-71%</b>	<b>\$5,939,965</b>	<b>\$1,792,909</b>	<b>0%</b>
<b>Municipal Building Authority</b>									
035 BUILDING AUTHORITY	\$521,568	\$523,457	\$523,127	\$459,542	\$-63,585	-12%	\$459,542	\$-1,915	0%
<b>Total Municipal Building Authority</b>	<b>\$521,568</b>	<b>\$523,457</b>	<b>\$523,127</b>	<b>\$459,542</b>	<b>\$-63,585</b>	<b>-12%</b>	<b>\$459,542</b>	<b>\$-1,915</b>	<b>0%</b>

Resources & Requirements - All Funds Combined											
Description	2012 Actual	2013 Actuals	2014 Actuals	2015 Original	2015 Adjusted Budget	Change - 2015 to 2015		2016 Budget	Change - 2015 to 2016		
						Increase (reduction)	%		Increase (reduction)	%	
<b>RESOURCES</b>											
Sales Tax	\$ 13,366,791	\$ 14,039,372	\$ 17,518,455	\$ 17,197,802	\$ 18,199,646	\$ 1,001,844	6%	\$ 19,674,936	\$ 1,475,290	8%	
Planning Building & Engineering Fees	\$ 1,427,160	\$ 1,932,448	\$ 3,777,866	\$ 3,011,000	\$ 5,333,000	\$ 2,322,000	77%	\$ 4,505,000	\$ (828,000)	-16%	
Charges for Services	\$ 11,853,275	\$ 14,467,732	\$ 15,329,569	\$ 17,768,856	\$ 17,521,856	\$ (247,000)	-1%	\$ 18,243,180	\$ 721,324	4%	
Intergovernmental Revenue	\$ 8,190,820	\$ 2,746,563	\$ 5,141,005	\$ 3,742,000	\$ 8,777,000	\$ 5,035,000	135%	\$ 3,492,000	\$ (5,285,000)	-60%	
Franchise Tax	\$ 2,816,071	\$ 3,037,408	\$ 3,158,716	\$ 3,277,000	\$ 3,439,000	\$ 162,000	5%	\$ 3,414,000	\$ (25,000)	-1%	
Property Taxes	\$ 18,320,525	\$ 18,191,179	\$ 18,111,591	\$ 18,277,987	\$ 18,903,839	\$ 625,852	3%	\$ 18,343,245	\$ (560,594)	-3%	
General Government	\$ 648,177	\$ 787,773	\$ 787,773	\$ 720,500	\$ 687,000	\$ (33,500)	-5%	\$ 712,500	\$ 25,500	4%	
Other Revenues	\$ 10,361,860	\$ 7,472,625	\$ 9,570,948	\$ 9,753,518	\$ 8,857,763	\$ (895,755)	-9%	\$ 7,523,851	\$ (1,333,912)	-15%	
<b>Total</b>	<b>\$ 66,984,679</b>	<b>\$ 62,675,099</b>	<b>\$ 73,395,923</b>	<b>\$ 73,748,663</b>	<b>\$ 81,719,104</b>	<b>\$ 7,970,441</b>	<b>11%</b>	<b>\$ 75,908,713</b>	<b>\$ (5,810,391)</b>	<b>-7%</b>	
<b>REQUIREMENTS (by function)</b>											
Executive	\$ 8,366,508	\$ 8,773,670	\$ 9,216,156	\$ 10,387,510	\$ 10,259,843	\$ (127,667)	-1%	\$ 10,477,776	\$ 217,933	2%	
Police	\$ 4,251,651	\$ 4,439,161	\$ 4,416,566	\$ 4,950,969	\$ 4,721,401	\$ (229,568)	-5%	\$ 5,103,263	\$ 381,862	9%	
Public Works	\$ 16,329,454	\$ 17,106,835	\$ 17,445,083	\$ 20,079,804	\$ 20,256,065	\$ 176,262	1%	\$ 20,323,484	\$ 67,419	0%	
Library & Recreation	\$ 4,147,377	\$ 4,485,116	\$ 4,769,683	\$ 5,057,416	\$ 4,959,167	\$ (98,249)	-2%	\$ 5,294,916	\$ 335,749	7%	
Non-Departmental	\$ 2,454,364	\$ 2,417,296	\$ 2,595,744	\$ 2,188,665	\$ 3,830,546	\$ 1,641,881	75%	\$ 3,278,857	\$ (551,689)	-23%	
Special Service Contracts	\$ 436,000	\$ 435,650	\$ 426,350	\$ 515,000	\$ 515,000	\$ -	0%	\$ 515,000	\$ -	0%	
Contingency	\$ 95,733	\$ 52,638	\$ 49,392	\$ 346,000	\$ 346,000	\$ -	0%	\$ 350,000	\$ 4,000	8%	
Capital Outlay	\$ 439,000	\$ 579,354	\$ 577,328	\$ 451,732	\$ 499,134	\$ 47,402	10%	\$ 447,503	\$ (51,631)	-9%	
<b>Total</b>	<b>\$ 36,520,088</b>	<b>\$ 38,289,719</b>	<b>\$ 39,496,302</b>	<b>\$ 43,977,096</b>	<b>\$ 45,387,157</b>	<b>\$ 1,410,061</b>	<b>3%</b>	<b>\$ 45,790,800</b>	<b>\$ 403,643</b>	<b>1%</b>	
<b>REQUIREMENTS (by type)</b>											
Personnel	\$ 22,750,251	\$ 23,724,613	\$ 25,570,623	\$ 28,284,962	\$ 28,349,287	\$ 64,325	0%	\$ 29,182,048	\$ 832,761	3%	
Materials, Supplies & Services	\$ 13,235,105	\$ 13,933,114	\$ 13,298,958	\$ 14,894,402	\$ 16,192,736	\$ 1,298,334	9%	\$ 15,811,249	\$ (381,487)	-2%	
Contingency	\$ 95,733	\$ 52,638	\$ 49,392	\$ 346,000	\$ 346,000	\$ -	0%	\$ 350,000	\$ 4,000	1%	
Capital Outlay	\$ 439,000	\$ 579,354	\$ 577,328	\$ 451,732	\$ 499,134	\$ 47,402	10%	\$ 447,503	\$ (51,631)	-10%	
<b>Total</b>	<b>\$ 36,520,089</b>	<b>\$ 38,289,719</b>	<b>\$ 39,496,301</b>	<b>\$ 43,977,096</b>	<b>\$ 45,387,157</b>	<b>\$ 1,410,061</b>	<b>3%</b>	<b>\$ 45,790,800</b>	<b>\$ 403,643</b>	<b>1%</b>	
<b>EXCESS (deficiency) OF RESOURCES OVER REQUIREMENTS</b>											
	\$ 36,576,592	\$ 24,385,380	\$ 33,899,622	\$ 29,771,567	\$ 36,331,947	\$ 6,560,380	22%	\$ 30,117,913	\$ (6,214,034)	-17%	
<b>OTHER FINANCING SOURCES (uses)</b>											
Bond Proceeds	\$ 244,982	\$ -	\$ 9,243,543	\$ 20,500,000	\$ 39,890,969	\$ 19,390,969	95%	\$ 18,400,000	\$ (21,490,969)	-54%	
Debt Service	\$ (10,422,156)	\$ (10,891,706)	\$ (13,282,156)	\$ (10,812,058)	\$ (22,082,555)	\$ (11,270,497)	104%	\$ (11,366,742)	\$ 10,715,813	-49%	
Interfund Transfers In	\$ 9,177,643	\$ 7,667,140	\$ 13,929,137	\$ 9,097,112	\$ 22,945,672	\$ 13,848,560	152%	\$ 11,483,513	\$ (11,462,159)	-50%	
Interfund Transfers Out	\$ (9,177,643)	\$ (7,667,140)	\$ (13,929,137)	\$ (9,097,113)	\$ (22,945,673)	\$ (13,848,560)	152%	\$ (11,483,513)	\$ 11,462,160	-50%	
Capital Improvement Projects	\$ (84,478,802)	\$ (51,387,486)	\$ (23,461,052)	\$ (36,247,749)	\$ (94,528,314)	\$ (58,280,565)	161%	\$ (32,666,454)	\$ 61,861,860	-65%	
<b>Total</b>	<b>\$ (78,100,958)</b>	<b>\$ (62,279,192)</b>	<b>\$ (27,499,665)</b>	<b>\$ (26,559,808)</b>	<b>\$ (76,719,901)</b>	<b>\$ (50,160,093)</b>	<b>189%</b>	<b>\$ (25,633,196)</b>	<b>\$ 51,086,705</b>	<b>-67%</b>	
<b>EXCESS (deficiency) OF RESOURCES OVER REQUIREMENTS AND OTHER SOURCES (uses)</b>											
	\$ (41,524,366)	\$ (37,893,812)	\$ 6,399,957	\$ 3,211,759	\$ (40,387,954)	\$ (43,599,713)	-1358%	\$ 4,484,717	\$ 44,872,671	-111%	
Beginning Balance	\$ 80,283,334	\$ 71,208,563	\$ 70,184,139	\$ 29,889,515	\$ 76,584,096	\$ 46,694,581	156%	\$ 36,095,364	\$ (40,488,732)	-57%	
Ending Balance	\$ 71,208,563	\$ 70,184,139	\$ 76,584,096	\$ 33,905,045	\$ 36,196,143	\$ 2,291,098	7%	\$ 40,580,080	\$ 4,383,937	6%	



## CP0001 Planning/Capital Analysis

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0001	Recommended	Rockwood	35,299			Responsive, Cutting-Edge & Effective Government

Description	Comments
Annual analysis of General Impact Fees to determine/justify formula, collection, use. Including GASB 34 planning and implementation.	Not rec due to other funding.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031400 CIP FUND * IMP FEE-OPEN SPACE		7,500								9,000		
031401 CIP FUND * IMP FEE-PUBLIC SAFETY		7,500								9,000		
031402 CIP FUND * IMP FEE-STREETS		12,000								15,000		
031460 CIP Fund * IMPACT FEES												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>		<b>27,000</b>								<b>33,000</b>		

## CP0002 Information System Enhancement/Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0002	Recommended	Robertson	174,301	26,458		Responsive, Cutting-Edge & Effective Government

Description	Comments
Funding of computer expenditures and major upgrades as technology is available. Technological advancements that solve a City need are funded from here. Past examples include web page design and implementation, security systems, document imaging, telephony enhancements, etc.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
038453 Equip Rplcmnt Fund * COMPUTER RPLCMNT												
051481 Water Fund * WATER SERVICE FEES												
057471 TRANSIT FUND * RESORT TAX - TRANS												
<b>TOTAL</b>												



	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
033450 Lower Park RDA * BEGINNING BALANCE												
033468 LOWER PARK RDA * CONT TO RDA DEBT		100,000		100,000		100,000	100,000	100,000	100,000	100,000	100,000	100,000
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035477 MBA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>		<b>100,000</b>		<b>100,000</b>		<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>

## CP0006 Pavement Management Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0006	Recommended	McAfee	169,575	681,782		World-Class, Multi-Seasonal Resort Destination

Description	Comments
This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing, rototilling, pavement overlays and utility adjustments.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031452 CIP Fund * CLASS "C" ROAD		300,000		300,000		300,000		300,000		300,000	300,000	300,000
031454 CIP Fund * DONATIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		300,000		300,000		300,000		300,000		300,000	300,000	300,000
<b>TOTAL</b>		<b>600,000</b>		<b>600,000</b>		<b>600,000</b>		<b>600,000</b>		<b>600,000</b>	<b>600,000</b>	<b>600,000</b>

## CP0007 Tunnel Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0007	Recommended	McAfee	235,544	207,615		Preserving & Enhancing the Natural Environment

Description	Comments
Maintenance and inspection of the Judge and Spiro Mine tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins.	

Description											Comments		
Stabilization of sidewall shifting with split set of bolts and screening. Track replacement. Flow meter OM&R.													
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	
051451 Water Fund * BOND PROCEEDS													
051481 Water Fund * WATER SERVICE FEES		233,466		238,135		242,898		247,756		252,711	261,511	261,511	
<b>TOTAL</b>		<b>233,466</b>		<b>238,135</b>		<b>242,898</b>		<b>247,756</b>		<b>252,711</b>	<b>261,511</b>	<b>261,511</b>	

### CP0009 Transit Rolling Stock Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0009	Recommended	Fonnesbeck	3,943,732			World-Class, Multi-Seasonal Resort Destination

Description											Comments		
This program provides for the replacement of the existing transit fleet . It is anticipated what the Federal Transit Administration will be providing 80 percent of the purchase cost.													
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	
057450 Transit Fund * BEGINNING BALANCE													
057458 Transit Fund * FEDERAL GRANTS		335,000		320,000		1,200,000		1,750,000					
057479 Transit Fund * TRANSIT SALES TAX				80,000									
057482 Transit Fund * REGIONAL TRANSIT REVENUE		83,750				230,284		450,000					
<b>TOTAL</b>		<b>418,750</b>		<b>400,000</b>		<b>1,430,284</b>		<b>2,200,000</b>					

### CP0010 Water Department Service Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0010	Recommended	McAfee	98,910	138,590		Preserving & Enhancing the Natural Environment

Description											Comments		
Replacement of vehicles and other water department service equipment that is on the timed depreciation schedule.													



	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		63,672		95,770		70,000		90,000		30,000	80,000	80,000
<b>TOTAL</b>		<b>63,672</b>		<b>95,770</b>		<b>70,000</b>		<b>90,000</b>		<b>30,000</b>	<b>80,000</b>	<b>80,000</b>

### **CP0013 Affordable Housing Program**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0013	Recommended	Robinson	2,595,855	59,709	5,000	An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
The Housing Advisory Task Force in 1994 recommended the establishment of ongoing revenue sources to fund a variety of affordable housing programs. The city has established the Housing Authority Fund (36-49048) and a Projects Fund (31-49058). Fund 36-49048 will be for the acquisition of units as opportunities become available, provision of employee mortgage assistance, and prior housing loan commitments. It will also provide assistance to developers in the production of units.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031457 CIP Fund * FEDERAL CDBG GRANT												
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS	45,873	45,873										
031473 CIP Fund * SALE OF ASSETS												
031478 CIP Fund * TRANSFER FROM CIP												
031486 CIP FUND * FEE IN LIEU												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033473 Lower Park RDA * SALE OF ASSETS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035465 MBA * LOAN PROCEEDS												
036450 PC HOUSING AUTH * BEGINNING BALANCE												
<b>TOTAL</b>	<b>45,873</b>	<b>45,873</b>										

### **CP0014 McPolin Farm**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0014	Recommended	Carey	2,280			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
035477 MBA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>												

### CP0017 ADA Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0017	Recommended	Fonnesbeck	50,948			Responsive, Cutting-Edge & Effective Government

Description	Comments
Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed to continue the program to complete phase 2 and 3 improvements.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		5,000		5,000		5,000		5,000		5,000	5,000	5,000
<b>TOTAL</b>		5,000		5,000		5,000		5,000		5,000	5,000	5,000

### CP0019 Library Development & Donations

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0019	Recommended	Juarez	10,375	10,186		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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Project 579 also includes a category 39124. Public Library development grant. This is a grant made to all public libraries in Utah by the State, based on population and assessed needs. The uses of this money are restricted by State statute, and must be outlined in the Library goals which are set by the Library Board and due to the State Library at the end of October each year.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031458 CIP Fund * FEDERAL GRANTS												
031463 CIP FUND * LIBRARY UNSERV												
031464 CIP FUND * LIBRARY FUNDRAISERS	1,050	1,050										
031466 CIP Fund * OTHER CONTRIBUTIONS												
031474 CIP Fund * STATE CONTRIBUTION	6,547	6,547										
<b>TOTAL</b>	<b>7,597</b>	<b>7,597</b>										

### CP0020 City-wide Signs Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0020	Recommended	Weidenhamer	66,151			World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

### CP0021 Geographic Information Systems

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0021	Recommended	Robertson				World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Utilize the geographic information system software obtained in grant from ESRI to produce a base map, parcel map, and street center line map. Maps will be used by numerous city departments for planning and design purposes. This program is a joint venture between PCMC & SBSID. An interlocal agreement is pending between PCMC, SBSID, and Summit County.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

### CP0025 Bus Shelters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0025	Recommended	Fonnesbeck	268,089			World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Passenger amenities such as shelters, and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057450 Transit Fund * BEGINNING BALANCE		5,000		5,000		5,000		5,000				
057455 Transit Fund * DOT CONTRIBUTIONS												
057458 Transit Fund * FEDERAL GRANTS		20,000		20,000		20,000		20,000				
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>		25,000		25,000		25,000		25,000				

### CP0026 Motor Change-out and Rebuild Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0026	Recommended	McAfee	23,161	20,309		Preserving & Enhancing the Natural Environment

Description	Comments
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In order to minimize the potential for water distribution interruptions all system pumps and motors are evaluated at least yearly with those indicating a problem taken out of service and either repaired or replaced. Funded by user fees.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES		27,719		28,688		29,692		30,731		31,807		32,602
<b>TOTAL</b>		<b>27,719</b>		<b>28,688</b>		<b>29,692</b>		<b>30,731</b>		<b>31,807</b>		<b>32,602</b>

### **CP0028 5 Year CIP Funding**

CP0028	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
	Recommended	Rockwood	5,073,395	2,000,000		Responsive, Cutting-Edge & Effective Government

Description	Comments
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This account is for identified unfunded projects.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031450 CIP Fund * BEGINNING BALANCE												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
038453 Equip Rplcmnt Fund * COMPUTER RPLCMNT												
051481 Water Fund * WATER SERVICE FEES												
057467 Transit Fund * OTHER MISCELLANEOUS												
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

## CP0036 Traffic Calming

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0036	Recommended	Cassel	135,670	35,759	255	World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		37,500		37,500		10,000		10,000				
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033470 Lower Park RDA * RENTAL INCOME												
<b>TOTAL</b>		<b>37,500</b>		<b>37,500</b>		<b>10,000</b>		<b>10,000</b>				

## CP0040 Water Dept Infrastructure Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0040	Recommended	McAffee	310,727	974,984	29,472	Preserving & Enhancing the Natural Environment

Description	Comments
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General asset replacement for existing infrastructure including such assets as pipelines, pump stations, valve vaults, etc.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		800,000	234,437	900,000	211,142	900,000	187,032	900,000	162,078	900,000	900,000	900,000
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS	113,964	113,964										
051526 WATER FUND * 2014 WATER REVENUE BONDS	-98,176	-98,176										
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>	<b>15,788</b>	<b>815,788</b>	<b>234,437</b>	<b>900,000</b>	<b>211,142</b>	<b>900,000</b>	<b>187,032</b>	<b>900,000</b>	<b>162,078</b>	<b>900,000</b>	<b>900,000</b>	<b>900,000</b>

## CP0041 Trails Master Plan Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0041	Recommended	Twombly	248,323	22,398		Preserving & Enhancing the Natural Environment

Description	Comments
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Existing Funds will be utilized to construct the following trails and infrastructure: Prospector connection, April Mountain Plan, Historic trail signage and Daly Canyon connections. Additionally, Phase III trailheads at April Mountain and Meadows Dr. East. Requested funds for future FY include projects associated with continuation of trail connectivity as outlined in the Trails Master Plan and those identified in the PC Heights MPD, more specifically identified as Phase I and II of the Quinn's Park and Ride connections. Easements have been secured for these pathways. Staff will utilize local and state grants to offset costs associated with these connections.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031400 CIP FUND * IMP FEE-OPEN SPACE		20,000		20,000		20,000		20,000		20,000		20,000
031467 CIP Fund * OTHER MISCELLANEOUS												
031469 CIP FUND * RAP TAX												
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	15,000	45,000		30,000		30,000		30,000		30,000		30,000
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>	<b>15,000</b>	<b>65,000</b>		<b>50,000</b>		<b>50,000</b>		<b>50,000</b>		<b>50,000</b>		<b>50,000</b>

## CP0042 Property Improvements Gilmore O.S.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0042	Recommended	Twombly		100,000		Not Available

Description	Comments
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The City's property acquisitions often require improvements for the City's intended uses. Improvements typically include structural studies, restoration, environmental remediation, removal of debris, basic cleanup, landscaping, and signs.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND	100,000	100,000	100,000	100,000								
033477 LOWER PARK RDA * TRANSFER FROM DEBT												





	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
034467 Main St RDA * OTHER MISCELLANEOUS												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
057471 TRANSIT FUND * RESORT TAX - TRANS												
<b>TOTAL</b>	-437	-437										

## CP0061 Economic Development

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0061	Recommended	Weidenhamer	125,000			World-Class, Multi-Seasonal Resort Destination

Description	Comments
The project was created to provide "seed money" towards public/private partnership ideas. These expenditures are a result of the beginning stages of economic development plan.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000		25,000		25,000						
033450 Lower Park RDA * BEGINNING BALANCE												
034450 Main St RDA * BEGINNING BALANCE												
034467 Main St RDA * OTHER MISCELLANEOUS												
034468 MAIN ST RDA * CONT TO RDA DEBT												
<b>TOTAL</b>		25,000		25,000		25,000						

## CP0069 Judge Water Treatment Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0069	Recommended	McAfee	1,310,686	2,348,309	4,249	Preserving & Enhancing the Natural Environment

Description	Comments
Funded by federal funds, user fees, bonds. This project will fund improvement necessary to meet EPA water quality mandates for the Judge Tunnel source.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051451 Water Fund * BOND PROCEEDS												
051458 Water Fund * FEDERAL GRANTS												
051466 Water Fund * OTHER CONTRIBUTIONS												
051481 Water Fund * WATER SERVICE FEES	1,955,412	1,955,412	1,600,000	1,600,000	100,000	100,000	100,000	100,000				
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS	-63,220	-63,220										
051526 WATER FUND * 2014 WATER REVENUE BONDS	-3,305,412	-393,412										
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>	<b>-1,413,220</b>	<b>1,498,780</b>	<b>1,600,000</b>	<b>1,600,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>				

### CP0070 Meter Reading Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0070	Recommended	McAfee	100,547			Responsive, Cutting-Edge & Effective Government

Description	Comments
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This project will provide funding to upgrade meters to enable remote radio reading of water meters. This process will improve the efficiency and effectiveness of water billing.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		25,000										
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
<b>TOTAL</b>		<b>25,000</b>										

### CP0073 Marsac Seismic Renovation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0073	Recommended	Gustafson	10	66,575		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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Marsac seismic, HVAC, ADA and associated internal renovations.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031450 CIP Fund * BEGINNING BALANCE	-4,857	-4,857										
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
035450 MBA * BEGINNING BALANCE	1,429	1,429										
<b>TOTAL</b>	<b>-3,428</b>	<b>-3,428</b>										

### CP0074 Equipment Replacement - Rolling Stock

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0074	Recommended	Andersen	1,261,509	694,680	128,720	Responsive, Cutting-Edge & Effective Government

Description	Comments
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This project funds the replacement of fleet vehicles based upon a predetermined schedule. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		650,000		700,000		700,000		750,000		750,000	800,000	800,000
<b>TOTAL</b>		<b>650,000</b>		<b>700,000</b>		<b>700,000</b>		<b>750,000</b>		<b>750,000</b>	<b>800,000</b>	<b>800,000</b>

### CP0075 Equipment Replacement - Computer

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0075	Recommended	Robertson	137,247	297,042	5,727	Responsive, Cutting-Edge & Effective Government

Description	Comments
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The computer replacement fund supports replacement of computer equipment and support infrastructure including network, servers, and climate

Description	Comments											
control systems. However, replacement decisions are driven by technological advancements, software requirements, and obsolescence.												
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
038476 EQUIP REPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		275,000		296,000		296,000		296,000		296,000		296,000
051481 Water Fund * WATER SERVICE FEES		43,619		19,932		19,932		19,932		19,932		19,932
055459 Golf Fund * GOLF FEES		2,560		2,560		2,560		2,560		2,560		2,560
057479 Transit Fund * TRANSIT SALES TAX		14,172		14,172		14,172		14,172		14,172		14,172
<b>TOTAL</b>		<b>335,351</b>		<b>332,664</b>		<b>332,664</b>		<b>332,664</b>		<b>332,664</b>		<b>332,664</b>

## CP0081 OTIS Water Pipeline Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0081	Recommended	McAfee	561,957	43,852		Preserving & Enhancing the Natural Environment

Description	Comments											
Water Replacement as part of the OTIS road projects												
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES	91,346	353,003	900,000	1,170,815		280,294	233,972	233,972	273,688	273,688	280,530	280,530
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS	-476,883	-476,883										
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>	<b>-385,537</b>	<b>-123,880</b>	<b>900,000</b>	<b>1,170,815</b>		<b>280,294</b>	<b>233,972</b>	<b>233,972</b>	<b>273,688</b>	<b>273,688</b>	<b>280,530</b>	<b>280,530</b>

## CP0089 Public Art

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0089	Recommended	Rockwood	58,807	42,000		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments											
This project is designed to fund public art as part of an "Arts Community Master Plan". Public Art will be funded following the Council adopted												

Description	Comments
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1% allocation from each City construction project policy where applicable.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND			75,000	75,000	75,000	75,000	75,000	75,000				
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE			25,000	25,000	25,000	25,000	25,000	25,000				
<b>TOTAL</b>			<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>				

### CP0090 Friends of the Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0090	Recommended	Carey	25,377	14,168		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031466 CIP Fund * OTHER CONTRIBUTIONS	7,033	7,033										
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>	<b>7,033</b>	<b>7,033</b>										

### CP0091 Golf Maintenance Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0091	Recommended	Fonnesbeck	24,809	31,640		World-Class, Multi-Seasonal Resort Destination

Description	Comments
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This fund is used for golf course equipment replacement.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020



	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0100 Neighborhood Parks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0100	Recommended	Twombly	265,183	5,599	1,000	Preserving & Enhancing the Natural Environment

Description	Comments
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This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospector, and Old Town.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031400 CIP FUND * IMP FEE-OPEN SPACE	153,540	253,540		100,000		100,000						
031451 CIP Fund * BOND PROCEEDS												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
<b>TOTAL</b>	<b>153,540</b>	<b>253,540</b>		<b>100,000</b>		<b>100,000</b>						

## CP0107 Retaining Wall at 41 Sampson Ave

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0107	Recommended	Cassel	55,000			World-Class, Multi-Seasonal Resort Destination

Description	Comments
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City contribution of retaining wall at 41 Sampson Avenue (Donnelly House)

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												





## CP0118 Transit GIS/AVL System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0118	Recommended	Fonnesbeck	479,624			World-Class, Multi-Seasonal Resort Destination

Description	Comments
GIS and AVL systems to provide real time information to passengers and managers to better manage the transit system.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057458 Transit Fund * FEDERAL GRANTS		228,000										
057466 Transit Fund * OTHER CONTRIBUTIONS												
057479 Transit Fund * TRANSIT SALES TAX		28,500										
057482 Transit Fund * REGIONAL TRANSIT REVENUE		28,500										
<b>TOTAL</b>		<b>285,000</b>										

## CP0123 Replace Police Dispatch System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0123	Recommended	Robertson				Responsive, Cutting-Edge & Effective Government

Description	Comments
Replace police CAD/RMS system to meet Public Safety demands.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0128 Quinn's Ice/Fields Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0128	Recommended	Twombly	135,109	8,400		Preserving & Enhancing the Natural Environment

Description											Comments		
Additional development of outdoor playing fields and support facilities													
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	
031400 CIP FUND * IMP FEE-OPEN SPACE	80,000	80,000											
031462 CIP Fund * INTEREST EARNINGS													
031467 CIP Fund * OTHER MISCELLANEOUS													
031473 CIP Fund * SALE OF ASSETS													
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A													
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION													
<b>TOTAL</b>	<b>80,000</b>	<b>80,000</b>											

### CP0136 County Vehicle Replacement Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0136	Recommended	Fonnesbeck	454,159			World-Class, Multi-Seasonal Resort Destination

Description											Comments		
Holding account for Regional Transit Revenue dedicated to vehicle replacement of county owned equipment.													
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	
057482 Transit Fund * REGIONAL TRANSIT REVENUE		66,558		68,555		70,612		72,730		74,950	77,199	77,199	
<b>TOTAL</b>		<b>66,558</b>		<b>68,555</b>		<b>70,612</b>		<b>72,730</b>		<b>74,950</b>	<b>77,199</b>	<b>77,199</b>	

### CP0137 Transit Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0137	Recommended	Fonnesbeck	1,500,803			World-Class, Multi-Seasonal Resort Destination

Description											Comments		
These funds are dedicated to purchasing new busses for expanded transit service.													

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
<b>TOTAL</b>												

## CP0140 Emergency Power

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0140	Recommended	McAffee	0			Preserving & Enhancing the Natural Environment

Description	Comments
Complete study to develop recommendations for emergency backup power needs for the water system.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES				150,000								
<b>TOTAL</b>				150,000								

## CP0141 Boothill Transmission Line

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0141	Recommended	McAffee	0			Preserving & Enhancing the Natural Environment

Description	Comments
This project is complete and should be deleted.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051451 Water Fund * BOND PROCEEDS												
051458 Water Fund * FEDERAL GRANTS												
051466 Water Fund * OTHER CONTRIBUTIONS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051488 Water Fund * BOND PROCEEDS (CIB)												



	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND		552,709		552,709		552,709		552,709		552,709		552,709
<b>TOTAL</b>		<b>552,709</b>		<b>552,709</b>		<b>552,709</b>		<b>552,709</b>		<b>552,709</b>		<b>552,709</b>

## **CP0150 Ice Facility Capital Replacement**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0150	Recommended	Noel	111,593	33,826	1,301	Preserving & Enhancing the Natural Environment

Description	Comments
For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	38,047	88,047		50,000	50,000	50,000	50,000	50,000				
<b>TOTAL</b>	<b>88,047</b>	<b>138,047</b>	<b>50,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>	<b>50,000</b>

## **CP0152 Parking Equipment Replacement**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0152	Recommended	Andersen	64,521	25,137		World-Class, Multi-Seasonal Resort Destination

Description	Comments
For replacement of parking meters on Main St., parking vehicles, and handheld ticket writers. Funded by meter fee revenues.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057489 TRANSIT FUND * GARAGE REVENUE		36,000		40,000		40,000		40,000		40,000		40,000
<b>TOTAL</b>		<b>36,000</b>		<b>40,000</b>		<b>40,000</b>		<b>40,000</b>		<b>40,000</b>		<b>40,000</b>



## CP0160 Ice Facility Capital Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0160	Recommended	Noel	4,517	588		Not Available

Description	Comments
For various projects related to the Ice Facility as outlined in the Strategic Plan.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>												

## CP0163 Quinn's Fields Phase III

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0163	Recommended	Twombly				Preserving & Enhancing the Natural Environment

Description	Comments
Construction of remaining 3 planned playing fields, sports lighting for 2 fields, scoreboards for all fields, parking spaces for 167 vehicles, parking lot lights, trails, sidewalks, and supporting irrigation system, utilities, landscaping and seeding.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031400 CIP FUND * IMP FEE-OPEN SPACE												
031466 CIP Fund * OTHER CONTRIBUTIONS												
XXXXXX Unspecified												
<b>TOTAL</b>												

## CP0167 Skate Park Repairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE												
031458 CIP Fund * FEDERAL GRANTS	-1,000,000	-1,000,000										
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>	<b>-1,000,000</b>	<b>-1,000,000</b>										

## CP0177 China Bridge Improvements & Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0177	Recommended	Andersen	90,000			World-Class, Multi-Seasonal Resort Destination

Description	Comments
Stairwell Old CB; Fire Sprinkler Upgrade OLD CB; Snow Chute	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0178 Rockport Water, Pipeline, and Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0178	Recommended	McAfee	24,145	1,024,654		Preserving & Enhancing the Natural Environment

Description	Comments
This project will construct upgrades to the Mt. Regional Water Pump Station at Rockport and a new pump station and intake that will be owned and operated by WBWCD, all to deliver Park City's reserved water from Rockport and Smith Morehouse reservoirs. Also included is the cost of water from WBWCD and replacement fund for the infrastructure.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES	-1,112,382	-12,382		1,100,000		1,100,000		1,244,549		1,275,663	1,307,554	1,307,554
051526 WATER FUND * 2014 WATER REVENUE BONDS	2,073,924	2,073,924										

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
TOTAL	961,542	2,061,542		1,100,000		1,100,000		1,244,549		1,275,663	1,307,554	1,307,554

### CP0180 Corrosion Study of System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0180	Recommended	McAfee	0			Not Available

Description	Comments
this project can be deleted	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES												
TOTAL												

### CP0181 Spiro Building Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0181	Recommended	McAfee	110,259	41,011		Preserving & Enhancing the Natural Environment

Description	Comments
Construct upgrades to office building supports that are rotting and determine and construct necessary drainage improvements to the building.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES		73,915		100,000		100,000		113,141	100,000	100,000	100,000	100,000
TOTAL		73,915		100,000		100,000		113,141	100,000	100,000	100,000	100,000

### CP0186 Energy Efficiency Study -City Facilities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0186	Recommended	Ober	30,511			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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Data management for all municipal utilities. This tool will expedite carbon foot printing and better identify energy and cost saving opportunities.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031466 CIP Fund * OTHER CONTRIBUTIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### **CP0191 Walkability Maintenance**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0191	Recommended	McAfee	68,448	32,964	213	Preserving & Enhancing the Natural Environment

Description	Comments
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This funding is provided for the purpose of ongoing maintenance of completed Walkability Projects.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND		40,500		40,500		40,500		40,500		40,500		40,500
<b>TOTAL</b>		40,500		40,500		40,500		40,500		40,500		40,500

### **CP0196 Downtown Projects - Phase III**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0196	Recommended	Weidenhamer	999,855	145		Not Available

Description	Comments
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Pedestrian connections and enhancements in the downtown corridor

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	10,000	10,000										
031528 CIP FUND * 2015 SALES TAX BONDS	990,000	990,000										
<b>TOTAL</b>	<b>1,000,000</b>	<b>1,000,000</b>										

## CP0201 Shell Space

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0201	Recommended	Gustafson				World-Class, Multi-Seasonal Resort Destination

Description	Comments
Construction of Shell Space	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
034473 Main St RDA * SALE OF ASSETS	-7,680	-7,680										
<b>TOTAL</b>	<b>-7,680</b>	<b>-7,680</b>										

## CP0203 China Bridge Event Parking

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0203	Recommended	Andersen	337,271	89,008		World-Class, Multi-Seasonal Resort Destination

Description	Comments
This project will provided additional parking for Park City.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031489 CIP FUND * GARAGE REVENUE	-148,271	-27,271	-121,000		-121,000		-121,000		-121,000			
057489 TRANSIT FUND * GARAGE REVENUE	337,271	337,271	310,000	310,000	310,000	310,000	310,000	310,000	310,000	310,000	310,000	310,000
<b>TOTAL</b>	<b>189,000</b>	<b>310,000</b>	<b>189,000</b>	<b>310,000</b>	<b>189,000</b>	<b>310,000</b>	<b>189,000</b>	<b>310,000</b>	<b>189,000</b>	<b>310,000</b>	<b>310,000</b>	<b>310,000</b>

## CP0208 Snow Plow Blade Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0208	Recommended	McAfee	7,125			World-Class, Multi-Seasonal Resort Destination

Description	Comments
This option will replace our snowplow blades over the next three years. PROJECT COMPLETED	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031478 CIP Fund * TRANSFER FROM CIP												
<b>TOTAL</b>												

## CP0214 Racquet Club Renovation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0214	Recommended	Fisher	3,383			Preserving & Enhancing the Natural Environment

Description	Comments
Complete	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031450 CIP Fund * BEGINNING BALANCE	-5,316	-5,316										
031451 CIP Fund * BOND PROCEEDS												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-12,865	-12,865										
<b>TOTAL</b>	<b>-18,181</b>	<b>-18,181</b>										

## CP0216 Park & Ride (Access Road & Amenities)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0216	Recommended	Fonnesbeck				World-Class, Multi-Seasonal Resort Destination

Description	Comments
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This project will provide funding to construct an access road from Wasatch County to the new park and ride at Richardson Flats. Intersection improvements at SR-248 are necessary for safe and efficient operations of Park and Ride and Park City Heights.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
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057458 Transit Fund \* FEDERAL GRANTS

<b>TOTAL</b>												
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### CP0217 Emergency Management Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0217	Recommended	Daniels	15,617	13,796		Responsive, Cutting-Edge & Effective Government

Description	Comments
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This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, interim mobile command post, community outreach and emergency information technology and communications. Apparently our request for \$15,000 for FY2014 was inadvertently left off in 2012 and was not included in the two-year budget. Projects we anticipated having those funds for are now on hold. However after reviewing the program I believe we can decrease the original FY14 request to \$10,000 from \$15,000. For FY15 & FY16 the \$10,000 for each year increases EOC, response, sheltering and technological capabilities.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
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031458 CIP Fund \* FEDERAL GRANTS

031475 CIP FUND * TRANSFER FROM GENERAL FUND		10,000		10,000								
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031478 CIP Fund \* TRANSFER FROM CIP

<b>TOTAL</b>		10,000		10,000								
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### CP0226 Walkability Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0226	Recommended	Weidenhamer	6,016,120	311,187		Preserving & Enhancing the Natural Environment

Description	Comments
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This project funds varying projects related to the Walkability Community program. The projects to be completed with this funding will be as outlined by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget Process. This was cp0190 in the FY2009 budget.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031451 CIP Fund * BOND PROCEEDS												
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
<b>TOTAL</b>												

### CP0227 Park City Water Infrastructure Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0227	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This is complete and should be deleted.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051492 WATER FUND * 2009A Water Bonds												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
<b>TOTAL</b>												

### CP0228 Snow Creek Affordable Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0228	Recommended	Robinson	-2,511			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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For the planning, design, and construction of the Snow Creek Affordable Housing Project.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
033450 Lower Park RDA * BEGINNING BALANCE												
033454 Lower Park RDA * DONATIONS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033473 Lower Park RDA * SALE OF ASSETS	2,511	2,511										
<b>TOTAL</b>	<b>2,511</b>	<b>2,511</b>										

### CP0229 Dredge Prospector Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0229	Recommended	Fonnesbeck				Preserving & Enhancing the Natural Environment

Description	Comments
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This fund would pay for the dredging of the Prospector Pond. (Project delayed for Storm Water Master Plan)

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND			-150,000				150,000	150,000				
<b>TOTAL</b>			<b>-150,000</b>				<b>150,000</b>	<b>150,000</b>				

### CP0231 Mortgage Assistance Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0231	Recommended	Robinson				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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This program provides second mortgage loans to assist employees to purchase homes in the city/school district. The importance of local employees has been recognized during emergency mgmt. planning. It is also an employee recruitment/retention tool.



	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031467 CIP Fund * OTHER MISCELLANEOUS	-10,000	-10,000										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-20,000	-20,000										
<b>TOTAL</b>	<b>-30,000</b>	<b>-30,000</b>										

### CP0236 Triangle Property Environmental Remediat

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0236	Recommended	Ober	99,779			Preserving & Enhancing the Natural Environment

Description	Comments
Cost associated with the assessment and closure of the property through the Utah Voluntary Clean-up program.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0238 Quinn's Junction Transmission Lines

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0238	Recommended	McAffee	46,403			Preserving & Enhancing the Natural Environment

Description	Comments
This is complete and should be deleted	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051451 Water Fund * BOND PROCEEDS												
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												



	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH	305,185	305,185										
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS	-197,674	-197,674										
051526 WATER FUND * 2014 WATER REVENUE BONDS	-326,437	-326,437				3,000,000	400,000	400,000				
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>						<b>3,000,000</b>	<b>400,000</b>	<b>400,000</b>				

## **CP0244 Transit Contribution to County**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0244	Recommended	Fonnesbeck	0	437,777		World-Class, Multi-Seasonal Resort Destination

Description	Comments
For annual capital contribution to Summit County	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057479 Transit Fund * TRANSIT SALES TAX	428,150	428,150										
<b>TOTAL</b>	<b>428,150</b>	<b>428,150</b>										

## **CP0248 Middle Silver Creek Watershed**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0248	Recommended	Ober	234,297			Preserving & Enhancing the Natural Environment

Description	Comments
Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0250 Irrigation Controller Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0250	Recommended	Fonnesbeck	21,369			Preserving & Enhancing the Natural Environment

Description	Comments
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The Parks Department has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 20 years old, as they were originally installed in the early 1990s. Over the past four years we've continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 2-4 controllers a year for the next several years. To date we are about 30% complete.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND		20,000		20,000		20,000		20,000		20,000		20,000
<b>TOTAL</b>		<b>20,000</b>		<b>20,000</b>		<b>20,000</b>		<b>20,000</b>		<b>20,000</b>		<b>20,000</b>

## CP0251 Electronic Record Archiving

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0251	Recommended	Robertson	-602	6,525	225	Responsive, Cutting-Edge & Effective Government

Description	Comments
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This project is used to purchase and implement electronic archival solutions for storage and conversion of paper processes/workflows. As of February 2014, phase one has been paid and implementation will soon begin. Finance will be the initial benefactor and will begin processing and storing invoices electronically saving storage and retrieval time.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND	6,000	6,000										
<b>TOTAL</b>	<b>6,000</b>	<b>6,000</b>										

## CP0252 Park City Heights

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0252	Recommended	Robinson				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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Predevelopment expenses for PC Hts including consultants (wholly our cost) engineering, traffic and design studies (split with Boyer)

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031450 CIP Fund * BEGINNING BALANCE												
031451 CIP Fund * BOND PROCEEDS												
031473 CIP Fund * SALE OF ASSETS												
<b>TOTAL</b>												

### **CP0255 Golf Course Sprinkler Head Upgrade**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0255	Recommended	Fonnesbeck				World-Class, Multi-Seasonal Resort Destination

Description	Comments
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The sprinkler heads on the course are 26 years old. These heads are worn out and outdated. The new sprinkler heads are more efficient in water application and distribution uniformity. PROJECT COMPLETED - PLEASE REMOVE

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
055459 Golf Fund * GOLF FEES												
055469 GOLF FUND * RAP TAX												
<b>TOTAL</b>												

### **CP0256 Storm Water Improvements**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0256	Recommended	McAfee	708,616	392,430		Preserving & Enhancing the Natural Environment

Description	Comments
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This money would be to fix and repair any of our current storm water issues within the city.



## CP0263 Lower Park Avenue RDA

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0263	Recommended	Weidenhamer	147,856	25,076		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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The project entails planning, design, demolition, reconstruction of historic buildings, construction of new buildings, and possible land acquisition in the Lower Park, Woodside, platted Norfolk and Empire Avenues North of 13th Street within the Lower Park Avenue RDA. PM I includes new community center and reconstruction of 2 historic houses at Fire Station area.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
033468 LOWER PARK RDA * CONT TO RDA DEBT												
<b>TOTAL</b>												

## CP0264 Security Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0264	Recommended	Daniels	46,378	15,003	71,379	Responsive, Cutting-Edge & Effective Government

Description	Comments
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The Building Security Committee was established in 2008 and makes recommendations on security issues, training and equipment for all occupied city buildings. The two largest components are Closed Circuit Video Systems (CCVS) and Electronic Access Controls (electronic door locks), along with some smaller security upgrades including, alarms, fragment retentive film, lighting and training. This is a multi-year project with estimates for camera upgrades and expansion at \$200,000, Access Controls at \$150,000 and other projects at \$50,000. Some funding for upgrades may be available from the Asset Management Fund. The funds from the LPARDA are for the City Park Recreation Building and/or the Library/Education Center. Emergency Management Information Technology and Building Maintenance are partners in this project.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND	25,000	25,000		50,000								
033468 LOWER PARK RDA * CONT TO RDA DEBT	40,000	40,000										
<b>TOTAL</b>	<b>65,000</b>	<b>65,000</b>		<b>50,000</b>								





## CP0267 Soil Repository

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0267	Recommended	Ober	2,904,144			Preserving & Enhancing the Natural Environment

Description	Comments
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Should we successfully complete the current negotiations with the EPA on the Multi-Party agreement then Park City would likely need to financially participate in a portion of the construction of a soils repository. These would be a one-time cost. Ongoing costs for the repository would likely be incurred by United Park City Mines. Park City would likely not have a future role in the operation of the repository.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND				300,000					1,000,000	1,000,000		
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>				<b>300,000</b>					<b>1,000,000</b>	<b>1,000,000</b>		

## CP0269 Environmental Revolving Loan Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0269	Recommended	Ober	14,290	54,114		Preserving & Enhancing the Natural Environment

Description	Comments
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Sustainability Staff is requesting \$100,000 in additional funds for the Environmental Revolving Loan Fund. With the hire of an Energy Project Manager through Rocky Mountain Power's demand side management program, Sustainability will be pursuing 3,000,000 kWh in energy savings over the next three years. This work will result in annual, ongoing savings of at least \$75,000 per year (\$225,000 per year by 2019). Increasing the Environmental Revolving Loan Fund by \$100,000, or to a total balance of \$278,000, will allow the Energy Project Manager to rapidly fund and deploy projects. The Environmental Revolving Loan Fund is repaid through energy savings. All but \$24,000 of the fund is currently invested in high return projects.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031450 CIP Fund * BEGINNING BALANCE			100,000	100,000								
<b>TOTAL</b>			<b>100,000</b>	<b>100,000</b>								

## CP0270 Downtown Enhancements Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0270	Recommended	Weidenhamer	2,962,023	2,001,213	33,818	World-Class, Multi-Seasonal Resort Destination

Description	Comments
10 year improvement plan for pedestrian enhancements and public gathering spaces in the Main Street area. Pedestrian enhancements consist of replacing the curb, gutter, sidewalks, street lights, and the addition of storm drains, benches, trash and recycling bins... Gathering spaces include plazas and walkways.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031474 CIP Fund * STATE CONTRIBUTION												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS						3,500,000						
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031528 CIP FUND * 2015 SALES TAX BONDS	1,451,378	1,451,378										
<b>TOTAL</b>	<b>1,451,378</b>	<b>1,451,378</b>				<b>3,500,000</b>						

## CP0273 Landscape Water Checks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0273	Recommended	McAfee	20,575			Preserving & Enhancing the Natural Environment

Description	Comments
sprinkler audits and improvement recommendations	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES		5,544		6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000	6,000
<b>TOTAL</b>		<b>5,544</b>		<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>	<b>6,000</b>

## CP0274 PC Heights Development Infrastructure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0274	Recommended	McAfee				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description										Comments			
	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	
	FY 2015	FY 2015	FY 2016	FY 2016	FY 2017	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020	
051480 Water Fund * WATER IMPACT FEES	-464,254	-228,135	464,254	464,254									
051481 Water Fund * WATER SERVICE FEES													
051496 Water Fund * EXISTING USERS													
<b>TOTAL</b>	<b>-464,254</b>	<b>-228,135</b>	<b>464,254</b>	<b>464,254</b>									

### **CP0275 Smart Irrigation Controllers**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0275	Recommended	McAfee	42,885			Preserving & Enhancing the Natural Environment

Description										Comments			
This is an incentive program designed to reduce water demand through the use of technology that adjusts watering amounts based on climatic conditions.													

	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total	Adjust	Total
	FY 2015	FY 2015	FY 2016	FY 2016	FY 2017	FY 2017	FY 2018	FY 2018	FY 2019	FY 2019	FY 2020	FY 2020
051481 Water Fund * WATER SERVICE FEES		13,305		13,770		14,252	15,000	15,000	15,000	15,000	15,000	15,000
<b>TOTAL</b>		<b>13,305</b>		<b>13,770</b>		<b>14,252</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>	<b>15,000</b>

### **CP0276 Water Quality Study**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0276	Recommended	McAfee	455,382			Preserving & Enhancing the Natural Environment

Description										Comments			
This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.													



	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031498 CIP Fund * FEMA FUNDS												
<b>TOTAL</b>	500,000	1,250,000										

## CP0279 224 Corridor Study and Strategic Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0279	Recommended	Cashel	19,128	5,403		World-Class, Multi-Seasonal Resort Destination

Description	Comments
Project includes a corridor study and strategic plan for State Route 224 between Thaynes Canyon Drive and the Deer Valley Drive/Bonanza Drive intersection. The resulting Plan will be a guideline for future decisions regarding Walkability projects and connectivity, transportation efficiencies, and access. The Plan will fold into land use and redevelopment decisions regarding the western side of the Bonanza Park district and General Plan discussions.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031451 CIP Fund * BOND PROCEEDS												
033450 Lower Park RDA * BEGINNING BALANCE												
057450 Transit Fund * BEGINNING BALANCE												
<b>TOTAL</b>												

## CP0280 Aquatics Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0280	Recommended	Fisher	11,158	9,416		Preserving & Enhancing the Natural Environment

Description	Comments
There is no capital replacement fund for the two outdoor pools. This will be set up to build a fund balance for the eventual replacement of pool infrastructure and equipment. This year we had to use Asset Management Funds for several repair/replacement items.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND		11,250		11,250		11,250		11,250		11,250	11,250	11,250
<b>TOTAL</b>		11,250		11,250		11,250		11,250		11,250	11,250	11,250

### **CP0282 Fuel Trailer**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0282	Recommended	Andersen				Responsive, Cutting-Edge & Effective Government

Description	Comments
Purchase a fuel trailer with capacity enough to refuel emergency generators from city fuel tanks at new fueling facility	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### **CP0283 Storm Water Utility Study**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0283	Recommended	McAffee	25,183			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
Storm Water Utility Study – This study will look at the opportunities in creating a storm water utility which would then be used to fund our storm water system operation and maintenance activities. Currently funds are used from other Public Work programs to maintain our current storm water system. This study will look at how the utility will be structured, the potential revenue generated and the administrative operations of the utility.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000										
<b>TOTAL</b>		25,000										

### **CP0284 Stair Removal at Marsac**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0284	Not Recommended	Cassel				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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Close Out Project - This is to remove the stairs along Marsac just north of Ontario. The stairs are unsafe and either need to be demolished or rebuilt by adjacent land owners

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### **CP0285 PCMR Transit Center**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0285	Recommended	Fonnesbeck	1,500,000			World-Class, Multi-Seasonal Resort Destination

Description	Comments
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This CIP will fund the design and construction of a new transits center at Park City Mountain Resort

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057450 Transit Fund * BEGINNING BALANCE		300,000										
057458 Transit Fund * FEDERAL GRANTS		1,200,000										
<b>TOTAL</b>		1,500,000										

### **CP0286 Ironhorse Electronic Access Control**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0286	Recommended	Fonnesbeck	76,000			World-Class, Multi-Seasonal Resort Destination

Description	Comments
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This CIP will provide for Electronic Access Control for the 72 doors at Ironhorse Public Works Facility. Costs are shared based upon proportional share of doors. Project will be phased over 3 years.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020





## CP0289 Ironhorse Transit Facility Asset Management

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0289	Recommended	Fonnesbeck	695,095	20,520		World-Class, Multi-Seasonal Resort Destination

Description	Comments
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This CIP will fund ongoing Capital Renewal needs for the City's expanded Ironhorse Transit facility. This fund will provide for roof, parking garage, HVAC, lifts and equipment capital renewal. Summit County contributes its proportional share.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057479 Transit Fund * TRANSIT SALES TAX		137,647		137,647		137,647		137,647				
057482 Transit Fund * REGIONAL TRANSIT REVENUE		42,353		42,353		42,353		42,353				
<b>TOTAL</b>		<b>180,000</b>		<b>180,000</b>		<b>180,000</b>		<b>180,000</b>				

## CP0290 APP Development

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0290	Recommended	Robertson	130,000			Responsive, Cutting-Edge & Effective Government

Description	Comments
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This App Development request consists of development services required to create and maintain new "Apps" that are becoming an expected part of city services delivery. It is anticipated that several core functions could be offered through Apps on mobile devices, namely requesting information and work from city staff. A proposed historic web app has been approved by Council and is expected to be completed fall 2014.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND		60,000										
<b>TOTAL</b>		<b>60,000</b>										

## CP0291 Memorial Wall

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0291	Recommended	Fisher				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
Council was supportive of building a Memorial Wall at the PC Cemetery. The cost of construction will be recovered through the sale of "plates" that will be installed on the wall.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### **CP0292 Cemetery Improvements**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0292	Recommended	Fisher	29,411	4,147		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
City Council has an interest in developing a head stone replacement and restoration program for the cemetery. There is also an interest in using ground penetrating radar to see if the southwest corner of the cemetery can be reclaimed.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### **CP0293 Parking System Software**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0293	Recommended	Andersen				World-Class, Multi-Seasonal Resort Destination

Description	Comments
Replace existing parking system software and hardware	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057489 TRANSIT FUND * GARAGE REVENUE												
<b>TOTAL</b>												

## CP0294 Spriggs Barn

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0294	Recommended	Fonnesbeck	23,312			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
This option will provide funding to stabilize the Spriggs Barn from further dilapidation and begin a long rang plan for restoration.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0296 Staff Interactive Budgeting Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0296	Recommended	Briggs				Responsive, Cutting-Edge & Effective Government

Description	Comments
Close Out Project - Budgeting for Outcomes software to streamline budgeting process. The software will include an easy-to use and aesthetically pleasing interface (dashboard), budget monitoring and reporting, forecasting, adhoc analysis, real-time updates, and a performance measurement component. Software also includes the ability to breakdown current departmental budgets into distinct BFO programs in an user-friendly format. Software also includes advanced budget monitoring capabilities as well as performance measure integration. Should work seamlessly with the Eden Accounting System.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0297 Parking Wayfinding

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0297	Recommended	Andersen	114,575			World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Wayfinding for Main Street parking resources. First year is for signage and consulting assistance with finding garage and internal garage circulation. Years 2 and 3 are for a smart system to indicate stalls available.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057489 TRANSIT FUND * GARAGE REVENUE		30,000										
<b>TOTAL</b>		<b>30,000</b>										

## CP0298 Historic Preservation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0298	Recommended	Eddington	59,616	80,821		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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1. National Register historic district study. 2. Intensive level surveys within National Register District. 3. Intensive level surveys of Landmark Buildings.  
4. Intensive level surveys of significant buildings.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0299 Raw Water Line and Tank

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0299	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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Description	Comments
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This can be deleted

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
<b>TOTAL</b>												

### CP0300 Irrigation Screening Facility

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0300	Recommended	McAfee	235,865			Preserving & Enhancing the Natural Environment

Description	Comments
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The irrigation screening facility will provide screening of water from the Weber River and the potential Round Valley Reservoir. The purpose of this facility is to screen fine particles and organic material prior to entering the irrigation system. Without this facility, existing irrigation systems would become clogged and would not function properly.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051526 WATER FUND * 2014 WATER REVENUE BONDS	294,386	294,386										
<b>TOTAL</b>	294,386	294,386										

### CP0301 Scada and Telemetry System Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0301	Recommended	McAfee	124,919	25,081		Preserving & Enhancing the Natural Environment

Description	Comments
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This project is to replace and upgrade the water system's SCADA (supervisory control and data acquisition) system. There are many limits to the current system including limited technical experts that understand the programming, limited ability to report, trend, and integrate water quality monitoring and trending. This upgrade will allow the system to be better integrated into the Quinns WTP system and the AMR system.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES	150,000	150,000	1,850,000	1,850,000	-950,149							
<b>TOTAL</b>	<b>150,000</b>	<b>150,000</b>	<b>1,850,000</b>	<b>1,850,000</b>	<b>-950,149</b>							

## **CP0302 Deer Valley Drive - Water Infrastructure**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0302	Recommended	McAfee	10,526	1,166		Preserving & Enhancing the Natural Environment

Description	Comments
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This project will be a part of the road reconstruction project and will replace water infrastructure including a distribution and transmission mainline, several valve vaults, and a modification to a underground pump station. It is recommended that this water infrastructure be replaced in conjunction with the road project to avoid future emergency repairs.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES	400,056	400,056										
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS	-92,028	-92,028										
051526 WATER FUND * 2014 WATER REVENUE BONDS	-383,791	-383,791										
<b>TOTAL</b>	<b>-75,763</b>	<b>-75,763</b>										

## **CP0303 Empire Tank Replacement**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0303	Recommended	McAfee	72,554			Preserving & Enhancing the Natural Environment

Description	Comments
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As part of the drinking water solution for the Judge Tunnel Source, the Empire Tank will be converted into a raw water tank and as a result will need to be replaced to meet drinking water storage requirements. In addition to the projected water storage deficit in the Old Town area, the existing Woodside tank is approximately 50 years old. Both of these factors will be considered with the new tank construction.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
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051481 Water Fund \* WATER SERVICE FEES

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS		50,000		250,000	-2,000,000	1,750,000	2,000,000	2,000,000				
<b>TOTAL</b>		<b>50,000</b>		<b>250,000</b>	<b>-2,000,000</b>	<b>1,750,000</b>	<b>2,000,000</b>	<b>2,000,000</b>				

### **CP0304 Quinn's Water Treatment Plant Asset Replacements**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0304	Recommended	McAfee	354,365	9,787		Preserving & Enhancing the Natural Environment

Description	Comments
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With the addition of Quinns Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051480 Water Fund * WATER IMPACT FEES	-250,486	-142,243	-110,408		-120,500		-102,000					
051481 Water Fund * WATER SERVICE FEES	250,486	301,424	111,426	163,383	116,298	169,198	124,253	172,253	1,200,000	1,200,000	200,000	200,000
<b>TOTAL</b>		<b>159,181</b>	<b>1,018</b>	<b>163,383</b>	<b>-4,202</b>	<b>169,198</b>	<b>22,253</b>	<b>172,253</b>	<b>1,200,000</b>	<b>1,200,000</b>	<b>200,000</b>	<b>200,000</b>

### **CP0305 Quinn's Dewatering**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0305	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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A mechanical dewatering process addition at QJWTP will be required once Judge Tunnel water is treated at this facility. Judge water contains various constituents in particulate form which will be filtered out by the membranes at QJWTP creating a concentrated waste stream that requires treatment. The current waste stream is discharged into the sanitary sewer which is then treated at Snyderville Basin's Silver Creek Facility. However, with the addition of Judge's waste stream, discharge to the sewer will be prohibited as a result of the concentrated metal content.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
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051496 Water Fund \* EXISTING USERS





## CP0308 Library Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0308	Recommended	Twombly	1,248,770	7,620,897	196,284	An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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The library renovation will start in June 2014 and completion is estimated in Spring 2015. The construction budget is \$6.82 M, and the total budget is \$9.32. The scope includes: • Interior renovation and expansion of the library into all of floors one and two; • Interior renovation of the 3rd floor for flexible community space and Park City Cooperative Preschool (PCCP) and Park City Film Series (PCFS). This community space is anticipated to be used in the short term to house senior center functions and support community activities during off hours, including pre and post function support to the Santy; • An added, single-story entry sequence to the library at the north façade; • A 2 story addition at the northwest corner providing added function, flexibility and consolidation of services; and • Modifications of the 1992 addition to expose the original historic structure on the south, west and north facades.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
033468 LOWER PARK RDA * CONT TO RDA DEBT	267,320	4,117,320										
<b>TOTAL</b>	<b>267,320</b>	<b>4,117,320</b>										

## CP0309 Multi-Generational Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0309	Recommended	Weidenhamer	148,914	31,086		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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Park City is in need of housing that is structured to meet the changing needs of the community. Multi-generational housing can include smaller, multi-level units for singles and young couples, larger units for growing families and smaller single-level units with built-in fixtures that allow a person to age-in-place. Pursue an age-in-place and attainable housing project on city-owned land at the location of the current senior center, former Park Avenue fire station and adjacent land acquired from Knudson and Elliott Work Group. The current schedule allows for a charrette to identify goals, relative density and scope of the project in summer 2014 with a projected start of construction in spring 2016.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
033468 LOWER PARK RDA * CONT TO RDA DEBT	-5,820,000	180,000	-1,650,000	350,000	6,000,000	6,000,000						
<b>TOTAL</b>	<b>-5,820,000</b>	<b>180,000</b>	<b>-1,650,000</b>	<b>350,000</b>	<b>6,000,000</b>	<b>6,000,000</b>						

### CP0311 Senior Community Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0311	Recommended	Weidenhamer	1,000,000			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
Possible renovation to City facilities in LPARDA such as the Miner's Hospital to provide for senior and community needs.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
033468 LOWER PARK RDA * CONT TO RDA DEBT		900,000										
<b>TOTAL</b>		<b>900,000</b>										

### CP0312 Fleet Management Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0312	Recommended	Fonnesbeck	196,250			Responsive, Cutting-Edge & Effective Government

Description	Comments
Procurement and implementation of fleet management software to replace Lucity and Fuel Management equipment that has proven inadequate to provide Fleet Management with data and reporting necessary to meet stringent federal transit administration reporting requirements and analytical support required for sound fleet mgmt. Staff has worked closely with it on assessment of current system and all parties agree replacement is justified.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND		27,000										
051481 Water Fund * WATER SERVICE FEES		2,250										
057479 Transit Fund * TRANSIT SALES TAX		45,750										
<b>TOTAL</b>		<b>75,000</b>										

### CP0313 Transportation Plans and Studies

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0313	Recommended	Cashel	46,630	50,870		World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Funding for transportation/transit plan studies (e.g. short range transit development plan SR-224, corridor studies, mountain transportation plans). These plans & studies will determine required transit/transportation capital programs for future years.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057458 Transit Fund * FEDERAL GRANTS	50,000	50,000		130,000								
057479 Transit Fund * TRANSIT SALES TAX		82,500	100,000	132,500	100,000	100,000	100,000	100,000				
<b>TOTAL</b>	<b>50,000</b>	<b>132,500</b>	<b>100,000</b>	<b>262,500</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>	<b>100,000</b>				

### **CP0314 Richardson Flat Road-Improvement**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0314	Recommended	Fonnesbeck	750,000			World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Obligation to improve Richardson Flat Road as set forth in Park City Heights Annexation Agreement development agreement and sales agreement.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057466 Transit Fund * OTHER CONTRIBUTIONS												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>												

### **CP0316 Transit Facility Capital Renewal Account**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0316	Recommended	Fonnesbeck	36,385	975		World-Class, Multi-Seasonal Resort Destination

Description	Comments
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This project will serve as a reserve account for capital assets owned and operated by park city transit. Annual contributions will ensure critical buildings will have a local funding source as they require renewal. Level of funds assume federal transit admin. grants are available when required. Funds will be used for Major capital items such as roofing, paint, siding, cameras, etc.



## CP0321 Fitness in the Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0321	Recommended	Fisher	1	16,715		World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Installation of at least 8 pieces of fitness equipment located outside. Locations being considered are city park, or the farm trail.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031400 CIP FUND * IMP FEE-OPEN SPACE	4,760	4,760										
<b>TOTAL</b>	<b>4,760</b>	<b>4,760</b>										

## CP0322 Cement Practice Walls

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0322	Recommended	Fisher	0			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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Practice walls can be used by various groups and individuals to practice ball sports against. These would be built to the specs of an outdoor handball court. Potential locations include sports complex or City Park

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031400 CIP FUND * IMP FEE-OPEN SPACE	-44,667	-44,667										
<b>TOTAL</b>	<b>-44,667</b>	<b>-44,667</b>										

## CP0323 Dog Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0323	Recommended	Fisher	30,307	8,097		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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Description											Comments		
Looking to create a more attractive dog park at the Park City Sports Complex. This project may include additional shade, terrain, variations and obstacle course as well as landscape enhancements.													
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	
031400 CIP FUND * IMP FEE-OPEN SPACE		5,000		5,000									
<b>TOTAL</b>		<b>5,000</b>		<b>5,000</b>									

### CP0324 Recreation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0324	Recommended	Fisher		1,631		World-Class, Multi-Seasonal Resort Destination

Description											Comments		
The recreation department is looking to replace the current class software system that provides program registration, membership sales, facility and court booking, league scheduling and online services. This system is utilized by the PC MARC, the recreation and tennis departments, and to a lesser degree the HR, special Events and Parks departments. The services this software system provides are CORE City services. The current system is outdated, and the client/server system seems to be fading out industry-wide.													

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### CP0325 Network & Security Enhancements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0325	Recommended	Robertson	108	80,000		Responsive, Cutting-Edge & Effective Government

Description											Comments		
This project provides for hardware and software to better protect key departments and the organization for internal and external cyber threats. This project also assists with compliance for PCI, Homeland Security and PCI. Phase one of this project has been completed, phase two includes expansion of network security filters across remaining departments.													

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND		80,000										
031487 CIP FUND * RESTAURANT TAX												
<b>TOTAL</b>		<b>80,000</b>										

## CP0326 Website Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0326	Recommended	Robertson	24,689	12,311		Responsive, Cutting-Edge & Effective Government

Description	Comments
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The City website is in need of an upgrade. While visual enhancements will be a function of this project, the key changes will include improved mobile capabilities, content management and incorporation of new technologies. As of January 2014, IT has met with department website publishers to identify needs and wants with project kick-off in April/May.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0327 Outdoor Tennis Court Rebuild

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0327	Recommended	Fisher	564	108,803		World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Rebuild seven outdoor courts at PC MARC and add 4 pickleball courts. Project needs an additional \$70,000 to complete it properly. This includes \$22,000 in change orders, \$16,500 in removable fence panels around the bubble, \$15,200 for 4 shade cabanas and \$17,000 to cover irrigation & landscaping

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0328 Meeting Documentation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0328	Recommended	Glidden	20,000			Responsive, Cutting-Edge & Effective Government

Description	Comments
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This project is for the purchase and implementation of a Meeting Management software solution that is primarily for the recording and streaming of public meetings for both audio and video (utilization of video streaming will be a phased consideration with meeting room upgrades). The software will also support work flow process for meeting packets. As of February 2014, the initial project kick-off meeting has been initiated.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0329 Main Street Infrastructure Asset Management

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0329	Recommended	McAfee	195,513	2,568	1,919	World-Class, Multi-Seasonal Resort Destination

Description	Comments
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This Funding is dedicated for replacement and maintenance to the Main Street Improvement program

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		100,000		100,000		100,000		100,000		100,000		100,000
<b>TOTAL</b>		100,000		100,000		100,000		100,000		100,000		100,000

## CP0330 Spiro/Judge Pre-treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0330	Recommended	McAfee	701,508	257,250	81,242	Preserving & Enhancing the Natural Environment



Description	Comments
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This is for treatment of the Judge and Spiro mine tunnels to comply with the clean water act

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES		1,040,000		270,400		224,973		233,972		3,649,959	3,163,298	3,163,298
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>		<b>1,040,000</b>		<b>270,400</b>		<b>224,973</b>		<b>233,972</b>		<b>3,649,959</b>	<b>3,163,298</b>	<b>3,163,298</b>

### **CP0331 Micro-Hydro/Thaynes Pump Station**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0331	Recommended	McAfee				Not Available

Description	Comments
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	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES	-1,000,000	-1,000,000									1,000,000	1,000,000
<b>TOTAL</b>	<b>-1,000,000</b>	<b>-1,000,000</b>									<b>1,000,000</b>	<b>1,000,000</b>

### **CP0332 Library Technology Equipment Replacement**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0332	Recommended	Robertson	4,406	19,981		Responsive, Cutting-Edge & Effective Government

Description	Comments
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\*\*\*THIS REQUEST IS BEING COSIDERED FOR BEING COMBINED WITH THE COMPUTER REPLACMENT CIP. In 2014, Council approved a Library facility remodel that included operational enhancements and public space for a digital media and technology lab. This CIP servers as a fund to replace aging technology not eligible under the Computer Replacement Fund.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
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## CP0335 Engineering Small Projects Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0335	Recommended	Cassel	90,670	9,330		World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Small Project Funds – This project will address small projects around town which currently include stair repairs north of Marsac, replacement of handrails along Heber, Main Street bridge repairs and bridge evaluations. The purpose of completing these projects is to keep our image polished.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

## CP0336 Prospector Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0336	Recommended	Cassel	450			World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Prospector Avenue Reconstruction – Park City is slated to receive \$1,000,000 in Small Urban Fund Grant money in 2016. These funds require a 7% match but also have strict restrictions on how they are used. The CIP money requested is to allow our staff to complete the project in one season. Elements of the project include updated storm drains, sidewalks, bus pullouts, additional lighting, resurfacing of the road, bike lanes, etc.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031402 CIP FUND * IMP FEE-STREETS	450	450	230,000	230,000								
031452 CIP Fund * CLASS "C" ROAD												
031458 CIP Fund * FEDERAL GRANTS				1,000,000								
031475 CIP FUND * TRANSFER FROM GENERAL FUND			70,000	170,000	-300,000							
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057479 Transit Fund * TRANSIT SALES TAX												
<b>TOTAL</b>	450	450	300,000	1,400,000	-300,000							

### CP0337 Solar Installation - MARC

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0337	Recommended	Ober	130,708	296,092		Preserving & Enhancing the Natural Environment

Description	Comments
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This request is for a solar installation on the MARC. This 194kW system will be the City's largest and most prominent solar installation.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND		426,800										
<b>TOTAL</b>		<b>426,800</b>										

### CP0338 Council Chambers Advanced Technology Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0338	Recommended	Robertson	68,000			Responsive, Cutting-Edge & Effective Government

Description	Comments
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This project provides for significant technology upgrades to the Council Chambers area to allow for public audio and video feeds. This supports flexibility and multipurpose use of the area. Also, this allows for the improved recording and zone acoustics. This project addresses the structural limitations of the room requiring concrete cuts and conduit.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified												
<b>TOTAL</b>												

### CP0339 Fiber Connection to Quinn's Ice & Water

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0339	Recommended	Robertson	65,000			Responsive, Cutting-Edge & Effective Government

Description	Comments
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Description										Comments			
This project provides for a high-speed fiber connection to the Quinn's water treatment plant and to the Ice arena with the potential to serve other public/private needs.													
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	
031475 CIP FUND * TRANSFER FROM GENERAL FUND		65,000											
051481 Water Fund * WATER SERVICE FEES													
057482 Transit Fund * REGIONAL TRANSIT REVENUE													
XXXXXX Unspecified													
<b>TOTAL</b>		<b>65,000</b>											

### **CP0340 Fleet Shop Equipment Replacement**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0340	Recommended	Andersen	15,000			Responsive, Cutting-Edge & Effective Government

Description										Comments			
This project funds the acquisition and replacement of fleet shop necessary for vehicle servicing equipment such as computer diagnostic equipment, tire servicing equipment, and vehicle lifts/jacks that are not affixed to the building based upon a useful life calculations. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.													
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		15,000		15,000		15,000		15,000		15,000		15,000	
XXXXXX Unspecified													
<b>TOTAL</b>		<b>15,000</b>		<b>15,000</b>		<b>15,000</b>		<b>15,000</b>		<b>15,000</b>		<b>15,000</b>	

### **CP0341 Regional Interconnect**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0341	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description										Comments			
This is one of 3 interconnects that are planned to connect park city's water system with Mountain Regional and Summit Water. This was a part of the													



	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051527 WATER FUND * 2015 WATER REVENUE BOND												
<b>TOTAL</b>	-400,000	100,000	-1,300,000	200,000	600,000	600,000	750,000	750,000				

### **CP0344 PRV Improvements for Fire Flow Storage**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0344	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This project will replace aging PRV's and allow us to balance the surplus water storage in certain areas of the City with areas that have a storage deficit.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051451 Water Fund * BOND PROCEEDS			-759,000				805,000	805,000				
<b>TOTAL</b>			-759,000				805,000	805,000				

### **CP0345 Three Kings/Silver King Pump Station**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0345	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051451 Water Fund * BOND PROCEEDS										1,108,783		
<b>TOTAL</b>										1,108,783		

### CP0346 Fairway Hills to Park Meadows Redundancy

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0346	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
This will provide access to the Fairway hills storage for the boot hill pressure zone.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051451 Water Fund * BOND PROCEEDS							116,728	200,000				
<b>TOTAL</b>							<b>116,728</b>	<b>200,000</b>				

### CP0347 Queen Esther Drive

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0347	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051451 Water Fund * BOND PROCEEDS										669,143		
<b>TOTAL</b>										<b>669,143</b>		

### CP0348 McPolin Farm Barn Seismic Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000362	Recommended	Carey				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
The existing structure is currently inadequate to resist snow loads, wind loads and high seismic loads required by local building codes. There are several structural deficiencies with the general framing of the building that should be repaired. The connection of the floor beams to the exterior wood post needs to be strengthened, the gable walls need to be stiffened and the floor framing at the stairs need to be strengthened. The gable walls need to be stiffened and the floor framing at the stairs needs to be strengthened. Under design snow loads, the roof structure is highly over stressed.	



Description	Comments
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One of the 2014 top priorities for City Council is historic preservation. The McPolin farm is considered a historic icon in the entryway corridor to Park City. If it falls down we'll all be in trouble. Staff and the FOF Committee feel that the City should also make the barn available for small tours while they are in the process of the stabilization. A survey by the community will be completed by March 15, and will be presented to Council 3/26/15

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND			800,000	800,000								
XXXXXX Unspecified												
<b>TOTAL</b>			<b>800,000</b>	<b>800,000</b>								

### CP0349 Payment for snow storage lot

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000363	Recommended	McAffee				World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Fall of 2014 City Council approved the purchase of .78 acres located at Round Valley Drive in the Quinn's Junction area for the purpose of remote snow storage lot and laydown yard.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND			170,000	170,000								
<b>TOTAL</b>			<b>170,000</b>	<b>170,000</b>								

### CP0350 1450-60 Park Avenue

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000366	Recommended	Robinson				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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Development of an 8 - 12 unit affordable housing subdivision at 1450-60 Park Avenue. This property was purchased in 2009 for affordable housing. Council has provided direction to move forward with the city as the sponsor/developer. Estimated development costs including soft costs and construction is \$2,61,750. It is expected that 85 percent of the CIP request (\$1.92mi) will be reimbursed through proceeds of sale.



	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND			25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>TOTAL</b>			25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000

### **CP0353 Remote snow storage site improvements**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000370	Recommended	McAfee				World-Class, Multi-Seasonal Resort Destination

Description	Comments
Site improvements are necessary to ensure proper BMP's are established and create better usage of property.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND			25,000	25,000	25,000	25,000	50,000	50,000				
<b>TOTAL</b>			25,000	25,000	25,000	25,000	50,000	50,000				

### **CP0354 Streets and Water Maintenance Building**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000371	Recommended	McAfee				Responsive, Cutting-Edge & Effective Government

Description	Comments
Public Works Operations Facility for Streets and Water Operations and Equipment.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND			385,221	385,221	1,442,418	1,442,418	872,361	872,361				
051467 Water Fund * OTHER MISCELLANEOUS					2,700,000	2,700,000						
057450 Transit Fund * BEGINNING BALANCE					650,000	650,000						
<b>TOTAL</b>			385,221	385,221	4,792,418	4,792,418	872,361	872,361				

### CP0356 Expand Rental Locker Capacity

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000376	Recommended	Noel				World-Class, Multi-Seasonal Resort Destination

Description	Comments
Add 22 rental lockers to our current inventory of 64.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND	8,518	8,518										
<b>TOTAL</b>	<b>8,518</b>	<b>8,518</b>										

### CP0357 Private Land Acquisition #1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000380	Recommended	Robinson				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
This is a joint acquisition with the open space fund of private property. The land will be developed to include publicly accessed open space as well as a small subdivision of approximately 8 single family homes. The total acquisition cost is \$500,000. This CIP request is for \$250,000.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			250,000	250,000								
XXXXXX Unspecified												
<b>TOTAL</b>			<b>250,000</b>	<b>250,000</b>								

### CP0358 Private Land Development #1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000381	Recommended	Robinson				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments

Description												Comments	
Development of an 8 unit affordable housing community. The land is currently under negotiation. This request is dependent upon successful acquisition. The initial phase of the request is for \$184,000 in predevelopment funding. Total estimated development costs including soft costs and construction is \$2,288,400. It is expected that 90 percent of the CIP request will be reimbursed through proceeds of sale.													
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
031499 CIP FUND * ADDITIONAL RESORT SALES TAX													
033451 Lower Park RDA * BOND PROCEEDS													
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT			2,884,000	2,884,000									
<b>TOTAL</b>			<b>2,884,000</b>	<b>2,884,000</b>									

### CP0359 13th Avenue Corridor

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000382	Recommended	Robinson				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description												Comments	
This is a request for predevelopment funding in FY 18 and construction funding in FY 19 to create 8 small cottages along 13th Street on the edge of the library field. This was a site Council added to the five-year housing agenda. It will be considered this spring during the Lower Park Avenue design charrette. Total estimated development costs are \$1,886,000.													
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
033451 Lower Park RDA * BOND PROCEEDS													
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT							266,000	266,000	1,620,000	1,620,000			
<b>TOTAL</b>							<b>266,000</b>	<b>266,000</b>	<b>1,620,000</b>	<b>1,620,000</b>			

### CP0360 Old Town Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000384	Recommended	Robinson				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description												Comments	
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Description												Comments	
This project is the development of 12-units townhouse/stacked flat in Old Town on land to be acquired. Estimated development costs including soft costs and construction is \$3,205,000. It is expected that 84 percent of the CIP request will be reimbursed through proceeds of sale. This percentage may increase depending on the cost of soil remediation and overall construction costs.													
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
033451 Lower Park RDA * BOND PROCEEDS													
033454 Lower Park RDA * DONATIONS													
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT													
<b>TOTAL</b>													

### CP0361 Land Acquisition/Banking Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal							
000386	Recommended	Robinson				An Inclusive Community of Diverse Economic & Cultural Opportunities							

Description												Comments	
This request is for funding for feasibility and land acquisition for future development. Several potential sites have been identified. As the City begins an aggressive housing development program, it will be necessary to have a source of funding for future land acquisition to respond to new opportunities. Land acquisitions may be done in tandem with open space purchases.													
	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
031499 CIP FUND * ADDITIONAL RESORT SALES TAX													
033450 Lower Park RDA * BEGINNING BALANCE													
XXXXXX Unspecified													
<b>TOTAL</b>													

### CP0362 Neighborhood Preservation Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal							
000387	Recommended	Robinson				An Inclusive Community of Diverse Economic & Cultural Opportunities							

Description												Comments	
This an acquisition/rehabilitation/resale program targeted to older neighborhoods in Park City that are being targeted for tear down/redevelopment													

Description	Comments
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and pushing prices beyond even middle income residents. This is designed as a pilot program to promote reinvestment by the private sector and develop new funding sources and mechanisms for homeownership. There is currently on property under negotiation.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT			1,750,000	1,750,000	2,225,000	2,225,000	2,225,000	2,225,000	2,225,000	2,225,000	2,225,000	2,225,000
<b>TOTAL</b>			<b>1,750,000</b>	<b>1,750,000</b>	<b>2,225,000</b>	<b>2,225,000</b>	<b>2,225,000</b>	<b>2,225,000</b>	<b>2,225,000</b>	<b>2,225,000</b>	<b>2,225,000</b>	<b>2,225,000</b>

### CP0363 Traffic Management Cameras

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000388	Recommended	Cashel				Responsive, Cutting-Edge & Effective Government

Description	Comments
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Real time visual monitoring of developing traffic conditions will enable the City to respond more effectively to traffic events.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057450 Transit Fund * BEGINNING BALANCE	50,000	50,000	75,000	75,000	50,000	50,000						
<b>TOTAL</b>	<b>50,000</b>	<b>50,000</b>	<b>75,000</b>	<b>75,000</b>	<b>50,000</b>	<b>50,000</b>						

### CP0364 Master Plan for Recreation Amenities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000391	Recommended	Fisher				World-Class, Multi-Seasonal Resort Destination

Description	Comments
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We have completed the Mountain Recreation Action Plan but need to complete a master plan for the Park City Sports Complex as well as the PC MARC. Facilities have been identified but need to take a global look at existing spaces and facilities so we have a clearer picture of what goes where.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031400 CIP FUND * IMP FEE-OPEN SPACE	101,000	101,000	25,000	25,000								
031475 CIP FUND * TRANSFER FROM GENERAL FUND												





	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
XXXXXX Unspecified												
<b>TOTAL</b>			15,000	15,000								

## **CP0367 Replacement of Data Backup System**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000398	Recommended	Robertson				Responsive, Cutting-Edge & Effective Government

Description	Comments
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Currently all City data is stored on a platform that provides data backup and recovery services. However, our City data has grown at exceptionally high rates in the past two years, thus our backup platform requires an upgrade to meet these new demands.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND	100,000	100,000										
XXXXXX Unspecified												
<b>TOTAL</b>	100,000	100,000										

## **CP0368 Video Storage Array**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000399	Recommended	Robertson				Responsive, Cutting-Edge & Effective Government

Description	Comments
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The capture, storage and archiving of video information is a large component to the City's information store. However, much of this information should be separated into lower cost infrastructure. Thus reducing the cost of upgrading existing (higher-priority) storage array.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND			40,000	40,000								
038453 Equip Rplcmnt Fund * COMPUTER RPLCMNT												

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
XXXXXX Unspecified												
<b>TOTAL</b>			40,000	40,000								

### **CP0369 Paid Parking Infrastructure for Main Street Area**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000400	Recommended	Fonnesbeck				World-Class, Multi-Seasonal Resort Destination

Description	Comments
Paid Parking Infrastructure for Main Street Area - Gates, technology, signage, other improvements	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
057450 Transit Fund * BEGINNING BALANCE	525,000	525,000										
057489 TRANSIT FUND * GARAGE REVENUE												
<b>TOTAL</b>	525,000	525,000										

### **CP0370 C7 - Neck Tank to Last Chance**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000401	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
Replace undersized and inadequate supply line in lower deer valley	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES											320,707	320,707
<b>TOTAL</b>											320,707	320,707

## CP0371 C1 - Quinns WTP to Boothill - Phase 1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000402	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This is project will increase the water line size in a key area of our system between the Quinns WTP and the Boothill Tank. This will be required to deliver more water associated with at WTP expansion.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES											1,101,080	1,101,080
<b>TOTAL</b>											<b>1,101,080</b>	<b>1,101,080</b>

## CP0372 Regionalization Fee

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000403	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This is a contractual obligation associated with the Western Summit County Project

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
051481 Water Fund * WATER SERVICE FEES											200,000	200,000
<b>TOTAL</b>											<b>200,000</b>	<b>200,000</b>

## CP0373 Operational Water Storage Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000404	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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Operational water storage pond for the Lost Canyon Importation Project



	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
TOTAL	78,000	78,000										

### **CP0376 Bus Stop Play Project**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000409	Recommended	Fisher				World-Class, Multi-Seasonal Resort Destination

Description	Comments
Awarded as part of the innovation grant challenge.	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031450 CIP Fund * BEGINNING BALANCE	20,000	20,000										
TOTAL	20,000	20,000										

### **CP0377 Park City Disc Golf**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000410	Recommended	Rockwood				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
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The Budget, Recreation and Sustainability departments are currently evaluating the possibilities of installing a 18 to 27 hole disc golf course in Park City. Disc golf is a rapidly growing sport across the County and is played by a wide user base of men and women from ages 8 to 80 as a low cost alternative outdoor recreation activity. In the United States alone, there are currently over 4,900 disc golf courses available in a multitude terrains and skill levels. The addition of a free, publicly available, disc golf course in Park City would be a great addition to the outdoor recreation options for guests and the local community. With this project, staff is proposing the addition of a world class level course suitable for amateurs and professionals as well as new comers to the sport. Staff is currently evaluating location options which may possible be suitable and appropriate for disc golf. Disc golf courses are sustainable options which use the current topography and have low impact on the environment. A disc golf course requires little maintenance and minimal staff time. Staff's intention is to create a high quality course which will meet the high Park City recreation standards. Staff will return to council with additional details and proposals as options are evaluated.0

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031400 CIP FUND * IMP FEE-OPEN SPACE	35,000	35,000										
TOTAL	35,000	35,000										

### CP0378 Legal Software for Electronic Document Management and Workflow

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000352	Recommended	Robertson				Responsive, Cutting-Edge & Effective Government

Description	Comments
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During the past two years, legal staff has researched a few software storage companies to fit the needs of the department with eliminating hard files that can be effortlessly converted over to an efficient paperless system (electronically). The Legal Staff has decided to begin converting over with the Prosecution Program first and is anticipating moving in the same direction at a later time for all civil litigation files and project files.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND	35,000	35,000										
XXXXXX Unspecified												
<b>TOTAL</b>	<b>35,000</b>	<b>35,000</b>										

### CP0379 Little Bessie Storm Drains

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0379	Recommended	Cassel	262,323	7,677		Responsive, Cutting-Edge & Effective Government

Description	Comments
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	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031528 CIP FUND * 2015 SALES TAX BONDS	270,000	270,000										
<b>TOTAL</b>	<b>270,000</b>	<b>270,000</b>										

### CP0380 Parks and Golf Maintenance Buildings

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000411	Recommended	Fonnesbeck				Responsive, Cutting-Edge & Effective Government

Description	Comments
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	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND					426,000	426,000						
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT					204,000	204,000						
051481 Water Fund * WATER SERVICE FEES					770,000	770,000						
057450 Transit Fund * BEGINNING BALANCE					100,000	100,000						
<b>TOTAL</b>					<b>1,500,000</b>	<b>1,500,000</b>						

### 000333 Feasibility & Conceptual Design for Indoor Aquatics

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000333	Not Recommended	Fisher				World-Class, Multi-Seasonal Resort Destination

Description	Comments
July 2013 the Recreation Department in conjunction with Basin Recreation completed the "Mountain Recreation Strategic Action Plan". This plan identified the construction of an indoor aquatics center as a high priority. In order to potentially fund this project we need to know what the facility will cost to own & operate as well as what amenities it will have. Also need to determine the voter tolerance for issuing GO Bond to fund construction. This project would be split 50/50 with Basin Recreation	

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
<b>TOTAL</b>												

### 000335 Feasibility & Conceptual Design Indoor Field Space

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000335	Not Recommended	Fisher				World-Class, Multi-Seasonal Resort Destination

Description	Comments
July 2013 the Recreation Department in conjunction with Basin Recreation completed the "Mountain Recreation Strategic Action Plan". This plan identified the construction of indoor field space as a high priority. In order to potentially fund this project we need to know what the facility will cost to own & operate as well as what amenities it will have. Also need to determine the voter tolerance for issuing GO Bond to fund construction. This project would be split 50/50 with Basin Recreation	





## 000374 Energy Management Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000374	Not Recommended	Noel				Responsive, Cutting-Edge & Effective Government

Description	Comments
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Energy Management Project: Dehumidifier Desiccant Wheel Replacement, Replacing tank-less water heaters, Compressor Un-loaders, Wrapping Ducts, Electrical Evaluation with installation of appropriate power management capacitors, and LED lighting upgrades.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND	53,000	53,000	37,500	37,500	20,000	20,000	17,500	17,500				
<b>TOTAL</b>	<b>53,000</b>	<b>53,000</b>	<b>37,500</b>	<b>37,500</b>	<b>20,000</b>	<b>20,000</b>	<b>17,500</b>	<b>17,500</b>				

## 000375 Redundancy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000375	Not Recommended	Noel				World-Class, Multi-Seasonal Resort Destination

Description	Comments
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The goal is to implement a redundancy plan to minimize downtime in the event the equipment fails. Equipment included in the scope of this project: Multi-Media Filter, Main Delivery Pump & fail over switch (Ice Make Water), RO Filter system components, Cool Floor Pumps with VFD installation, Evaporative Condenser spare parts.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND	15,000	15,000	25,000	25,000					7,500	7,500		
<b>TOTAL</b>	<b>15,000</b>	<b>15,000</b>	<b>25,000</b>	<b>25,000</b>					<b>7,500</b>	<b>7,500</b>		

## 000377 Ice Rink Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000377	Not Recommended	Noel				World-Class, Multi-Seasonal Resort Destination

Description	Comments
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Ice Rink Expansion: Additional ice surface including supporting storage and amenities.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE			8,000,000	8,000,000								
<b>TOTAL</b>			<b>8,000,000</b>	<b>8,000,000</b>								

### **000389 Library Book Sorter**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000389	Not Recommended	Twombly				Responsive, Cutting-Edge & Effective Government

Description	Comments
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Automated book sorter, allows for library staff to work more efficiently.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND			110,000	110,000								
033450 Lower Park RDA * BEGINNING BALANCE												
<b>TOTAL</b>			<b>110,000</b>	<b>110,000</b>								

### **000393 Upper Silver Creek LOMA**

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000393	Not Recommended	Cassel				Preserving & Enhancing the Natural Environment

Description	Comments
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Upper Silver Creek LOMA

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND					75,000	75,000						
<b>TOTAL</b>					<b>75,000</b>	<b>75,000</b>						

## 000394 Innovation program with U of U Civil Engineering Department

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000394	Not Recommended	Cassel				Responsive, Cutting-Edge & Effective Government

Description	Comments
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Provide seed money to assist the Civil Engineering Department to address issues and concerns of the City. Program would fall in operating budget.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND			10,000	10,000								
<b>TOTAL</b>			10,000	10,000								

## 000397 HR: Human Resource Management System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000397	Not Recommended	Robertson				Responsive, Cutting-Edge & Effective Government

Description	Comments
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Currently the Human Resource (HR) department uses Eden and paper files to track and save personnel data. Record keeping of personnel files is also stored in paper format. Because our department is dependent on paper for most of our processes this has caused many hours of filing and unnecessary inter-department communication. Thus, HR requires a human resource management/information system (HRMIS) to reduce waste and increase department effectiveness.

	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020
031475 CIP FUND * TRANSFER FROM GENERAL FUND			35,000	35,000	30,000	30,000						
XXXXXX Unspecified												
<b>TOTAL</b>			35,000	35,000	30,000	30,000						

Recommended Threshold: 15.65			General Fund						Flexible Funds						Inflexible Funds					
Recommend Status	Project Name	Score	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Recommended - Unscored	CP0300 Irrigation Screening Facility		-	-	-	-	-	-	294,386	-	-	-	-	-	-	-	-	-	-	-
	CP0299 Raw Water Line and Tank		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0277 Rockport Capital Facilities Replacement		-	-	-	-	-	-	125,831	151,146	125,831	125,831	125,831	125,831	-	-	-	-	-	-
	CP0276 Water Quality Study		-	-	-	-	-	-	250,000	150,000	-	-	-	-	-	-	-	-	-	-
	CP0373 Operational Water Storage Pond		-	-	-	-	-	-	-	-	-	-	2,700,000	-	-	-	-	-	-	-
	CP0375 LED Streets Lights Phase 1		-	-	-	-	-	-	78,000	-	-	-	-	-	-	-	-	-	-	-
	CP0376 Bus Stop Play Project		-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	-	-	-
	CP0372 Regionalization Fee		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	200,000
	CP0370 C7 - Neck Tank to Last Chance		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	320,707
	CP0377 Park City Disc Golf		-	-	-	-	-	-	35,000	-	-	-	-	-	-	-	-	-	-	-
	CP0371 C1 - Quinn's WTP to Boothill - Phase 1		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1,101,080
	CP0343 Park meadows Well		-	-	-	-	-	-	100,000	200,000	600,000	750,000	-	-	-	-	-	-	-	-
	CP0342 Meter Replacement		-	-	-	-	-	-	50,000	270,000	270,000	120,000	120,000	120,000	-	-	-	-	-	-
	CP0341 Regional Interconnect		-	-	-	-	-	-	-	250,000	250,000	-	-	-	-	-	-	-	-	-
	CP0344 PUV Improvements for Fire Flow Storage		-	-	-	-	-	-	-	-	-	895,000	-	-	-	-	-	-	-	-
	CP0347 Queen Esther Drive		-	-	-	-	-	-	-	-	-	-	-	669,143	-	-	-	-	-	-
	CP0346 Fairway Hills to Park Meadows Redundancy		-	-	-	-	-	-	-	-	-	200,000	-	-	-	-	-	-	-	-
	CP0345 Three Kings/Silver King Pump Station		-	-	-	-	-	-	-	-	-	-	-	1,108,783	-	-	-	-	-	-
	CP0331 Micro-Hydro/Thaynes Pump Station		-	-	-	-	-	-	(1,000,000)	-	-	-	-	-	-	-	-	-	-	1,000,000
	CP0303 Empty Tank Replacement		-	-	-	-	-	-	50,000	250,000	1,750,000	2,000,000	-	-	-	-	-	-	-	-
	CP0302 Deer Valley Drive - Water Infrastructure		-	-	-	-	-	-	(75,763)	-	-	-	-	-	-	-	-	-	-	-
	CP0301 Scada and Telemetry System Replacement		-	-	-	-	-	-	150,000	1,850,000	-	-	-	-	-	-	-	-	-	-
	CP0304 Quinn's Water Treatment Plant Asset Repl		-	-	-	-	-	-	301,424	163,383	169,198	172,253	1,200,000	200,000	(142,243)	-	-	-	-	-
	CP0302 Open Space Conservation Easement Monitor		-	-	-	-	-	-	1,040,000	270,400	224,973	233,972	3,649,959	3,163,298	-	-	-	-	-	-
	CP0305 Quinn's Dewatering		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	500,000
	CP0181 Spiro Building Maintenance		-	-	-	-	-	-	73,915	100,000	100,000	113,141	100,000	100,000	-	-	-	-	-	-
	CP0180 Corrosion Study of System		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0178 Rockport Water, Pipeline, and Storage		-	-	-	-	-	-	2,061,542	1,100,000	1,100,000	1,244,549	1,275,663	1,307,554	-	-	-	-	-	-
	CP0042 Property Improvements Gilmore O.S.	100,000	-	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0214 Racquet Club Renovation	(12,865)	-	-	-	-	-	-	(5,316)	-	-	-	-	-	-	-	-	-	-	-
	CP0040 Water Dept Infrastructure Improvement		-	-	-	-	-	-	815,788	900,000	900,000	900,000	900,000	900,000	-	-	-	-	-	-
	CP0196 Downtown Projects - Phase III		-	-	-	-	-	-	10,000	-	-	-	-	-	-	990,000	-	-	-	-
	CP0068 Judge Water Treatment Improvements		-	-	-	-	-	-	1,498,780	1,600,000	100,000	100,000	-	-	-	-	-	-	-	-
	CP0061 OTIS Water Pipeline Replacement		-	-	-	-	-	-	(123,880)	1,170,815	280,294	233,972	273,688	280,530	-	-	-	-	-	-
	CP0136 County Vehicle Replacement Fund		-	-	-	-	-	-	66,558	68,555	70,612	72,730	74,950	77,159	-	-	-	-	-	-
	CP0108 Flagstaff Transit Transfer Fees		-	-	-	-	-	-	-	-	-	-	-	-	-	300,000	300,000	300,000	300,000	300,000
	CP0140 Emergency Power		-	-	-	-	-	-	-	150,000	-	-	-	-	-	-	-	-	-	-
	CP0070 Meter Reading Upgrade		-	-	-	-	-	-	25,000	-	-	-	-	-	-	-	-	-	-	-
	CP0160 Ice Facility Capital Improvements		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0141 Boothill Transmission Line		-	-	-	-	-	-	-	-	-	-	-	-	-	28,107	-	-	-	-
	CP0273 Landscape Water Checks		-	-	-	-	-	-	5,544	6,000	6,000	6,000	6,000	6,000	-	-	-	-	-	-
	CP0255 Golf Course Sprinkler Head Upgrade		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0002 Tunnel Maintenance		-	-	-	-	-	-	233,466	238,135	242,898	247,756	252,711	261,511	-	-	-	-	-	-
	CP0274 PC Heights Development Infrastructure		-	-	-	-	-	-	-	-	-	-	-	-	-	(228,185)	464,254	-	-	-
	CP0380 Parks and Golf Maintenance Buildings		-	-	-	-	-	-	-	-	870,000	-	-	-	-	-	204,000	-	-	-
	CP0379 Little Bessie Storm Drains		-	-	426,000	-	-	-	-	-	-	-	-	-	-	270,000	-	-	-	-
	CP0275 Smart Irrigation Controllers		-	-	-	-	-	-	13,305	13,770	14,252	15,000	15,000	15,000	-	-	-	-	-	-
	CP0010 Water Department Service Equipment		-	-	-	-	-	-	63,672	95,770	70,000	90,000	30,000	80,000	-	-	-	-	-	-
	CP0228 Snow Creek Affordable Housing		-	-	-	-	-	-	2,511	-	-	-	-	-	-	-	-	-	-	-
	CP0227 Park City Water Infrastructure Projects		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0026 Motor Change-out and Rebuild Program		-	-	-	-	-	-	27,719	28,688	29,692	30,731	31,807	32,602	-	-	-	-	-	-
	CP0238 Quinn's Junction Transmission Lines		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0244 Transit Contribution to County		-	-	-	-	-	-	428,150	-	-	-	-	-	-	-	-	-	-	-
	CP0240 Quinn's Water Treatment Plant		-	-	-	-	-	-	(305,185)	-	3,000,000	400,000	-	-	-	305,185	-	-	-	-
CP0299 PC Heights Capacity Upgrade (Tank)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	650,000	-	-	
Recommended Unscored - Subtotal			\$ 87,135	\$ 100,000	\$ 426,000	\$ -	\$ -	\$ -	\$ 6,310,447	\$ 9,026,662	\$ 10,323,750	\$ 10,560,935	\$ 9,833,635	\$ 9,291,312	\$ 1,522,914	\$ 764,254	\$ 1,654,000	\$ 300,000	\$ 300,000	\$ -

Recommended Threshold: 15.65			General Fund						Flexible Funds						Inflexible Funds					
Recommend Status	Project Name	Score	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2020
Recommended - Scored	CP0009 Transit Rolling Stock Replacement	28.72	-	-	-	-	-	-	83,750	80,000	230,284	450,000	-	-	335,000	320,000	1,200,000	1,750,000	-	-
	CP0137 Transit Expansion	27.86	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0003 Planning/Capital Analysis	26.78	-	-	-	-	-	-	19,500	-	-	-	-	24,000	7,500	-	-	-	9,000	-
	CP0006 Pavement Management Implementation	26.36	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
	CP0025 Bus Shelters	26.31	-	-	-	-	-	-	5,000	5,000	5,000	5,000	5,000	-	-	20,000	20,000	20,000	20,000	-
	CP0289 Ironhorse Transit Facility Asset Managem	26.03	-	-	-	-	-	-	180,000	180,000	180,000	180,000	-	-	-	-	-	-	-	-
	CP0306 Open Space Acquisition	25.86	-	-	-	-	-	-	(264,154)	-	-	-	-	-	5,764,154	-	5,000,000	-	-	-
	CP0313 Transportation Plans and Studies	25.86	-	-	-	-	-	-	82,500	132,500	100,000	100,000	-	-	50,000	-	-	-	-	-
	CP0314 Richardson Fair Road-Improvement	25.83	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0310 1450-60 Park Avenue	25.81	-	-	-	-	-	-	-	-	-	-	-	-	-	-	2,261,750	-	-	-
	CP0316 Transit Facility Capital Renewal Account	25.61	-	-	-	-	-	-	50,000	50,000	50,000	50,000	50,000	50,000	-	-	-	-	-	-
	CP0287 Ironhorse Seasonal Housing	25.58	-	-	-	-	-	-	165,000	-	-	-	-	-	-	-	-	-	-	-
	CP0155 OTIS Phase IIIa)	25.53	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0288 Transit Signal Priority	25.47	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	CP0046 Golf Course Improvements	25.19	-	-	-	-	-	-	12,000	12,000	12,000	12,000	12,000	12,000	-	-	-	-	-	-
	CP0329 Main Street Infrastructure Asset Managem	25.17	-	-	-	-	-	-	100,000	100,000	100,000	100,000	100,000	100,000	-	-	-	-	-	-
	CP0152 Parking Equipment Replacement	24.86	-	-	-	-	-	-	36,000	40,000										



Not Recommended		18.64	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0284 Stair Removal at Marsac		18.64	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000374 Energy Management Project		17.78	53,000	37,500	20,000	17,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000364 LED Street lights Phase II		15.47	-	135,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000397 HR- Human Resource Management System		15.11	-	35,000	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000375 Redundancy Projects		15.03	15,000	25,000	-	-	7,500	-	-	-	-	-	-	-	-	-	-	-	-	-
000393 Upper Silver Creek LOMA		14.47	-	-	75,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000335 Feasibility & Conceptual Design Indoor Field Space		14.31	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000333 Feasibility & Conceptual Design for Indoor Aquatics		13.78	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000377 Ice Rink Expansion		13.42	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000389 Library Book Sorter		13.36	-	110,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000348 Additional Parking/ P.C. Police Building		12.92	-	1,500,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000394 Innovation program with U of U Civil Engineering Department		12.83	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Not Recommended - Subtotal			\$ 68,000	\$ 1,852,500	\$ 125,000	\$ 17,500	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grand Total			\$ 4,514,799	\$ 6,199,067	\$ 4,263,264	\$ 3,354,707	\$ 3,187,346	\$ 2,829,846	\$ 12,065,045	\$ 17,879,883	\$ 17,864,031	\$ 13,487,599	\$ 12,024,199	\$ 11,457,976	\$ 15,797,967	\$ 18,440,004	\$ 20,499,000	\$ 5,511,000	\$ 8,009,000	\$ 2,925,000

# GENERAL FUND - Budget Summary

## 011 GENERAL FUND

### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
Property Taxes	\$8,647,083	\$9,964,464	\$10,023,934	\$9,161,470	\$10,085,000	\$10,085,000	\$10,464,000
Sales Tax	\$6,988,804	\$7,768,666	\$7,649,200	\$9,912,386	\$7,247,646	\$7,247,646	\$8,353,936
Franchise Tax	\$2,906,981	\$2,816,071	\$3,037,408	\$3,010,544	\$3,277,000	\$3,439,000	\$3,414,000
Licenses	\$227,704	\$344,597	\$391,550	\$412,605	\$432,000	\$432,000	\$449,000
Planning Building & Engineering Fees	\$824,902	\$791,384	\$1,019,748	\$2,578,017	\$1,541,000	\$2,603,000	\$1,545,000
Other Fees	\$17,707	\$33,890	\$38,793	\$36,865	\$42,000	\$42,000	\$43,000
Federal Revenue	\$36,700	\$68,325	\$24,841	\$27,027	\$60,000	\$60,000	\$60,000
State Revenue	\$99,993	\$78,973	\$297,567	\$76,726	\$72,000	\$72,000	\$72,000
County/SP District Revenue	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0
Cemetery Charges for Services	\$20,516	\$19,196	\$24,777	\$38,188	\$26,000	\$26,000	\$27,000
Recreation	\$849,890	\$1,430,096	\$1,695,154	\$1,915,726	\$1,808,000	\$1,808,000	\$1,875,000
Other Service Revenue	\$94,798	\$79,857	\$75,927	\$99,640	\$92,000	\$76,000	\$91,000
Library Fines & Fees	\$22,408	\$19,661	\$19,079	\$12,456	\$21,000	\$21,000	\$21,000
Fines & Forfeitures	\$850	\$0	\$0	\$150	\$0	\$0	\$0
Misc. Revenues	\$348,471	\$362,046	\$313,916	\$118,152	\$395,000	\$395,000	\$401,000
Interfund Transactions (Admin)	\$1,520,444	\$1,471,500	\$1,415,722	\$2,166,534	\$1,451,534	\$2,166,534	\$2,256,360
Special Revenues & Resources	\$44,470	\$22,285	\$42,771	\$42,048	\$46,000	\$46,000	\$46,000
<b>Total Revenues</b>	<b>\$22,651,722</b>	<b>\$25,271,010</b>	<b>\$26,078,386</b>	<b>\$29,608,533</b>	<b>\$26,596,180</b>	<b>\$28,519,180</b>	<b>\$29,118,296</b>
<b>Other</b>							
Beginning Balance	\$5,678,978	\$6,320,932	\$6,447,817	\$0	\$9,906,951	\$9,789,256	\$10,616,549
Total Other	\$5,678,978	\$6,320,932	\$6,447,817	\$0	\$9,906,951	\$9,789,256	\$10,616,549
<b>TOTAL</b>	<b>\$28,330,700</b>	<b>\$31,591,942</b>	<b>\$32,526,203</b>	<b>\$29,608,533</b>	<b>\$36,503,131</b>	<b>\$38,308,436</b>	<b>\$39,734,845</b>

## 011 GENERAL FUND

## Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Depts							
Personnel	\$13,975,748	\$15,170,608	\$15,722,555	\$17,977,223	\$17,889,358	\$18,036,066	\$18,561,379
Mat, Supplies, Services	\$5,177,929	\$5,848,873	\$6,215,069	\$6,120,005	\$6,064,977	\$6,804,470	\$6,950,485
Capital	\$97,195	\$96,826	\$167,822	\$202,755	\$373,511	\$373,511	\$369,282
Contingency	\$21,850	\$3,946	\$0	\$60,355	\$246,000	\$246,000	\$250,000
Total Depts	\$19,272,721	\$21,120,253	\$22,105,446	\$24,360,338	\$24,573,846	\$25,460,047	\$26,131,146
Other							
Interfund Transfer	\$2,737,047	\$4,023,872	\$2,053,077	\$2,231,840	\$2,231,921	\$2,231,840	\$2,329,206
Ending Balance	\$6,320,932	\$6,447,817	\$8,367,681	\$0	\$9,697,361	\$10,616,549	\$11,274,493
Total Other	\$9,057,979	\$10,471,689	\$10,420,758	\$2,231,840	\$11,929,282	\$12,848,389	\$13,603,699
TOTAL	\$28,330,700	\$31,591,942	\$32,526,204	\$26,592,178	\$36,503,128	\$38,308,436	\$39,734,845

## 011 GENERAL FUND

## Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Property Taxes							
011-31111 PROP TAX GENERAL	\$7,860,645	\$8,960,869	\$8,932,263	\$8,325,548	\$9,319,000	\$9,319,000	\$9,666,000
011-31121 DEL AND PRIOR YEAR	\$582,272	\$767,834	\$865,141	\$625,703	\$540,000	\$540,000	\$572,000
011-31122 INTEREST DEL PRO TX	\$2,049	\$12,201	\$21,595	\$15,243	\$25,000	\$25,000	\$25,000
011-31123 FEE-IN-LIEU	\$202,117	\$223,561	\$204,935	\$194,976	\$201,000	\$201,000	\$201,000
Total Property Taxes	\$8,647,083	\$9,964,464	\$10,023,934	\$9,161,470	\$10,085,000	\$10,085,000	\$10,464,000
Sales Tax							
011-31211 GENERAL SALES TAX	\$3,966,554	\$4,125,435	\$4,187,472	\$4,222,380	\$4,229,802	\$4,229,802	\$4,358,755
011-31213 RESORT TAX	\$3,022,250	\$3,643,231	\$3,461,728	\$5,690,005	\$3,017,844	\$3,017,844	\$3,995,181
Total Sales Tax	\$6,988,804	\$7,768,666	\$7,649,200	\$9,912,386	\$7,247,646	\$7,247,646	\$8,353,936
Franchise Tax							
011-31311 FRAN TAX - ELEC	\$1,162,381	\$1,209,850	\$1,373,322	\$1,444,726	\$1,482,000	\$1,622,000	\$1,543,000
011-31312 FRAN TAX - GAS	\$945,604	\$786,019	\$837,210	\$818,136	\$903,000	\$932,000	\$941,000
011-31313 FRAN TAX - PHONE	\$334,875	\$331,879	\$311,070	\$207,903	\$336,000	\$295,000	\$350,000
011-31314 FRAN TAX - CABLE TV	\$231,721	\$246,980	\$263,272	\$259,643	\$284,000	\$303,000	\$296,000
011-31315 FRAN TAX - SEWERS	\$232,400	\$241,342	\$252,533	\$280,137	\$272,000	\$287,000	\$284,000
Total Franchise Tax	\$2,906,981	\$2,816,071	\$3,037,408	\$3,010,544	\$3,277,000	\$3,439,000	\$3,414,000



Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Licenses</b>							
011-32122 HOMEOWNER'S REG	\$1,350	\$1,250	\$1,050	\$1,150	\$1,000	\$1,000	\$1,000
011-32131 LIQUOR LICENSES	\$20,825	\$21,775	\$20,525	\$27,625	\$23,000	\$23,000	\$24,000
011-32135 FESTIVAL FACILITATION FEE	\$203,879	\$195,894	\$199,644	\$196,328	\$220,000	\$220,000	\$229,000
011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$0	\$22,822	\$26,879	\$32,070	\$30,000	\$30,000	\$31,000
011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$0	\$71,423	\$86,337	\$99,938	\$95,000	\$95,000	\$99,000
011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$0	\$31,476	\$57,116	\$55,494	\$63,000	\$63,000	\$65,000
011-32180 MASTER FESTIVAL LICENSE FEES	\$1,650	\$0	\$0	\$0	\$0	\$0	\$0
011-32191 MISCELLANEOUS LICENSE FEES	\$0	\$-43	\$0	\$0	\$0	\$0	\$0
<b>Total Licenses</b>	<b>\$227,704</b>	<b>\$344,597</b>	<b>\$391,550</b>	<b>\$412,605</b>	<b>\$432,000</b>	<b>\$432,000</b>	<b>\$449,000</b>
<b>Planning Building &amp; Engineering Fees</b>							
011-32212 PLANNING APPLICATION	\$42,652	\$52,940	\$74,760	\$131,410	\$138,000	\$220,000	\$138,000
011-32214 ANNEXATION FEE	\$0	\$0	\$2,086	\$0	\$0	\$0	\$0
011-32311 BUILDING PERMITS	\$584,548	\$550,521	\$729,859	\$1,216,572	\$644,000	\$1,090,000	\$645,000
011-32312 ELECTRICAL PERMITS	\$33,068	\$28,085	\$7,942	\$0	\$0	\$0	\$0
011-32313 PLUMBING PERMITS	\$34,818	\$24,360	\$6,472	\$0	\$0	\$0	\$0
011-32314 MECHANICAL PERMITS	\$20,499	\$21,480	\$4,875	\$0	\$0	\$0	\$0
011-32315 GRADING & EXCAVATING	\$482	\$438	\$285	\$7,913	\$10,000	\$15,000	\$10,000
011-32316 DEMOLITION PERMITS	\$1,480	\$1,900	\$7,548	\$12,314	\$8,000	\$13,000	\$8,000
011-32317 SIGN PERMITS	\$4,624	\$4,970	\$8,100	\$8,753	\$5,000	\$9,000	\$5,000
011-32319 ACE FEES	\$2,875	\$3,150	\$3,950	\$1,600	\$6,000	\$9,000	\$6,000
011-32320 FIRE FEE/ISSUANCE FEE	\$16,948	\$25,948	\$46,591	\$39,971	\$17,000	\$35,000	\$17,000
011-32321 PLAN CHECK FEES	\$2,625	\$3,902	\$133,856	\$789,805	\$400,000	\$684,000	\$401,000
011-32322 APPEALS - BUILDING	\$365	\$0	\$500	\$100	\$0	\$0	\$0
011-32323 SUB PERMIT VALUATION BASED FEES	\$0	\$0	\$49,969	\$310,767	\$125,000	\$228,000	\$126,000
011-32325 SOIL SAMPLE FEE	\$0	\$852	\$0	\$0	\$0	\$0	\$0
011-32411 CONSTRUCTION INSPECTIONS	\$45,173	\$30	\$1,410	\$16,197	\$157,000	\$245,000	\$158,000
011-32412 STREET CUT PERMITS	\$23,186	\$57,443	\$-84,152	\$0	\$0	\$2,000	\$0
011-32414 ENGINEERING FEES	\$2,800	\$8,000	\$9,400	\$16,100	\$15,000	\$26,000	\$15,000
011-32415 PREINSPECTION FEES	\$240	\$165	\$465	\$0	\$2,000	\$3,000	\$2,000
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$8,520	\$7,200	\$15,833	\$26,515	\$14,000	\$24,000	\$14,000
<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$824,902</b>	<b>\$791,384</b>	<b>\$1,019,748</b>	<b>\$2,578,017</b>	<b>\$1,541,000</b>	<b>\$2,603,000</b>	<b>\$1,545,000</b>
<b>Other Fees</b>							
011-32611 SPECIAL EVENTS	\$18,280	\$3,935	\$27,375	\$1,750	\$29,000	\$29,000	\$30,000
011-32612 SPEC. EVENTS--TRIPLE CROWN BSB	\$-573	\$11,432	\$0	\$0	\$0	\$0	\$0
011-32630 SPECIAL EVENTS APPLICATION FEES	\$0	\$2,488	\$3,661	\$2,892	\$4,000	\$4,000	\$4,000
011-32631 SPECIAL EVENT FACILITY RENTAL	\$0	\$12,213	\$3,469	\$10,130	\$4,000	\$4,000	\$4,000
011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$0	\$0	\$900	\$15,375	\$1,000	\$1,000	\$1,000
011-32633 PUBLIC WORKS SPECIAL EVENT FEES	\$0	\$2,250	\$0	\$0	\$0	\$0	\$0
011-32634 PARKS SPECIAL EVENT REVENUE	\$0	\$360	\$0	\$910	\$0	\$0	\$0
011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	\$0	\$164	\$0	\$0	\$0	\$0	\$0

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
011-32637 BUILDING MAINTENANCE SPECIAL EVENT FEES	\$0	\$825	\$0	\$0	\$0	\$0	\$0
011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$0	\$225	\$0	\$0	\$0	\$0	\$0
011-32640 SPECIAL EVENT TRAIL FEES	\$0	\$0	\$3,389	\$5,808	\$4,000	\$4,000	\$4,000
Total Other Fees	\$17,707	\$33,890	\$38,793	\$36,865	\$42,000	\$42,000	\$43,000
Federal Revenue							
011-33110 FEDERAL GRANTS	\$36,700	\$49,836	\$24,841	\$27,027	\$60,000	\$60,000	\$60,000
011-33150 FEMA REIMBURSEMENTS	\$0	\$18,488	\$0	\$0	\$0	\$0	\$0
Total Federal Revenue	\$36,700	\$68,325	\$24,841	\$27,027	\$60,000	\$60,000	\$60,000
State Revenue							
011-33252 STATE CONTRIBUTION	\$39,703	\$16,605	\$238,084	\$16,111	\$10,000	\$10,000	\$10,000
011-33272 STATE LIQUOR	\$60,290	\$62,367	\$59,483	\$60,616	\$62,000	\$62,000	\$62,000
Total State Revenue	\$99,993	\$78,973	\$297,567	\$76,726	\$72,000	\$72,000	\$72,000
County/SP District Revenue							
011-33313 RESTAURANT TAX GRANT	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0
Total County/SP District Revenue	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0
Cemetery Charges for Services							
011-34411 CEMETERY BURIAL	\$8,620	\$5,300	\$7,410	\$0	\$7,000	\$7,000	\$7,000
011-34412 CEMETERY LOTS	\$6,600	\$12,900	\$16,860	\$35,590	\$18,000	\$18,000	\$19,000
011-34510 Police Charges	\$5,277	\$996	\$433	\$2,598	\$1,000	\$1,000	\$1,000
011-34512 SPECIAL EVENTS-POLICE	\$19	\$0	\$74	\$0	\$0	\$0	\$0
Total Cemetery Charges for Services	\$20,516	\$19,196	\$24,777	\$38,188	\$26,000	\$26,000	\$27,000
Recreation							
011-34610 FACILITY USAGE FEE	\$2,371	\$182,161	\$295,873	\$607,260	\$315,000	\$315,000	\$326,000
011-34611 CAMPS	\$139,043	\$146,587	\$174,073	\$191,941	\$185,000	\$185,000	\$192,000
011-34612 CLASSES	\$143,374	\$220,424	\$209,825	\$21,679	\$223,000	\$223,000	\$231,000
011-34622 LEAGUES ADULT	\$47,755	\$50,680	\$52,416	\$56,445	\$56,000	\$56,000	\$58,000
011-34624 WESTERN SUMMIT YOUTH	\$20,462	\$19,342	\$22,691	\$20,672	\$24,000	\$24,000	\$25,000
011-34625 FITNESS CENTER	\$25,297	\$40,903	\$-259	\$0	\$0	\$0	\$0
011-34631 PARK RESERVATION	\$9,265	\$8,210	\$10,660	\$12,969	\$11,000	\$11,000	\$12,000
011-34641 TENNIS COURT FEES	\$107,552	\$164,022	\$147,482	\$160,760	\$157,000	\$157,000	\$163,000
011-34644 SWIM FEES	\$22,479	\$31,364	\$63,609	\$73,165	\$68,000	\$68,000	\$70,000
011-34646 TOURNAMENT FEES	\$9,886	\$10,413	\$9,985	\$10,466	\$11,000	\$11,000	\$11,000
011-34647 TENNIS LESSONS	\$252,661	\$388,491	\$509,447	\$488,598	\$542,000	\$542,000	\$562,000
011-34648 AEROBICS	\$2,684	\$5,491	\$8,549	\$1,355	\$9,000	\$9,000	\$9,000
011-34651 EQUIPMENT RENTAL	\$23,690	\$30,882	\$39,728	\$65,367	\$42,000	\$42,000	\$44,000
011-34653 LOCKER RENTAL	\$-77	\$3,386	\$12,659	\$1,288	\$13,000	\$13,000	\$14,000
011-34682 REC. CARD/RESIDENT	\$6,140	\$48	\$2,832	\$0	\$6,000	\$6,000	\$6,000
011-34683 REC. CARD/COUNTY	\$1,754	\$0	\$0	\$0	\$0	\$0	\$0
011-34693 SPECIAL EVENTS-RECREATION	\$0	\$39,850	\$0	\$0	\$0	\$0	\$0
011-34694 RETAIL SALES	\$33,599	\$81,146	\$124,246	\$125,100	\$132,000	\$132,000	\$137,000
011-34696 VENDING COMMISSION	\$0	\$2,796	\$5,016	\$4,478	\$5,000	\$5,000	\$6,000

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
011-34697 SPECIAL EVENT - MH	\$1,955	\$0	\$0	\$0	\$2,000	\$2,000	\$2,000
011-34698 PARTY ROOM	\$0	\$3,901	\$6,323	\$4,754	\$7,000	\$7,000	\$7,000
Total Recreation	\$849,890	\$1,430,096	\$1,695,154	\$1,846,297	\$1,808,000	\$1,808,000	\$1,875,000
Other Service Revenue							
011-34917 REIMBURSED COURT FEE	\$94,798	\$79,857	\$75,927	\$99,640	\$92,000	\$76,000	\$91,000
Total Other Service Revenue	\$94,798	\$79,857	\$75,927	\$99,640	\$92,000	\$76,000	\$91,000
Library Fines & Fees							
011-35211 LIBRARY FINES & FEE	\$22,408	\$19,661	\$19,079	\$12,456	\$21,000	\$21,000	\$21,000
Total Library Fines & Fees	\$22,408	\$19,661	\$19,079	\$12,456	\$21,000	\$21,000	\$21,000
Fines & Forfeitures							
011-35315 WATER CITATION	\$850	\$0	\$0	\$150	\$0	\$0	\$0
Total Fines & Forfeitures	\$850	\$0	\$0	\$150	\$0	\$0	\$0
Misc. Revenues							
011-36111 INTEREST EARNINGS	\$45,991	\$90,598	\$67,873	\$265	\$79,000	\$79,000	\$83,000
011-36150 BUSINESS IMPROVEMENT DISTRICT	\$65,877	\$64,051	\$57,834	\$57,346	\$64,000	\$64,000	\$64,000
011-36210 RENTAL INCOME	\$37,831	\$10,582	\$17,837	\$10,009	\$19,000	\$19,000	\$20,000
011-36216 FIXED RENT - CARL WINTER'S	\$92,486	\$98,400	\$88,084	\$9,553	\$90,000	\$90,000	\$90,000
011-36217 SPECIAL EVENT RENT-CARL WINTER	\$21,750	\$17,207	\$17,698	\$0	\$18,000	\$18,000	\$18,000
011-36220 AFFORDABLE HOUSING RENT	\$34,092	\$56,726	\$50,000	\$32,576	\$55,000	\$55,000	\$56,000
011-36321 SALE OF PUBLIC DOCUMENTS	\$215	\$283	\$15	\$584	\$0	\$0	\$0
011-36911 OTHER MISCELLANEOUS	\$49,916	\$24,157	\$14,560	\$7,997	\$70,000	\$70,000	\$70,000
011-36921 CASH OVER/SHORT	\$-39	\$3	\$-533	\$0	\$0	\$0	\$0
011-36922 CASH OVER/SHORT-RACQ CL	\$352	\$38	\$548	\$-178	\$0	\$0	\$0
Total Misc. Revenues	\$348,471	\$362,046	\$313,916	\$118,152	\$395,000	\$395,000	\$401,000
Interfund Transactions (Admin)							
011-38161 ADM CHG FR WATER	\$654,629	\$579,000	\$610,000	\$673,540	\$673,540	\$673,540	\$725,542
011-38162 ADM CHG FR GOLF	\$101,085	\$104,000	\$109,000	\$103,571	\$103,571	\$103,571	\$96,125
011-38163 ADM CHG FR TRANSP	\$634,730	\$575,000	\$525,000	\$644,423	\$644,423	\$644,423	\$719,693
011-38164 ADM CHG FR RDA MAIN ST	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0
011-38167 ADM CHG FR RDA PARK AVE	\$100,000	\$183,500	\$141,722	\$0	\$0	\$0	\$0
011-38168 UTILITIES TRANSFER IN	\$0	\$0	\$0	\$715,000	\$0	\$715,000	\$715,000
Total Interfund Transactions (Admin)	\$1,520,444	\$1,471,500	\$1,415,722	\$2,166,534	\$1,451,534	\$2,166,534	\$2,256,360
Special Revenues & Resources							
011-39140 SUMMIT LEADERSHIP	\$44,470	\$22,285	\$42,771	\$42,048	\$46,000	\$46,000	\$46,000
Total Special Revenues & Resources	\$44,470	\$22,285	\$42,771	\$42,048	\$46,000	\$46,000	\$46,000
Beginning Balance							
011-39990 BEGINNING BALANCE	\$5,678,978	\$6,320,932	\$6,447,817	\$0	\$9,906,951	\$9,789,256	\$10,616,549
Total Beginning Balance	\$5,678,978	\$6,320,932	\$6,447,817	\$0	\$9,906,951	\$9,789,256	\$10,616,549
TOTAL	\$28,330,700	\$31,591,942	\$32,526,204	\$29,539,104	\$36,503,131	\$38,308,436	\$39,734,846

## 011 GENERAL FUND

## Expenditures by Department &amp; Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>40011 CITY COUNCIL</b>							
Personnel	\$172,361	\$182,626	\$189,878	\$275,877	\$207,121	\$277,053	\$279,788
Mat, Supplies, Services	\$45,665	\$51,776	\$65,798	\$77,974	\$77,448	\$77,448	\$77,448
<b>Total 40011 CITY COUNCIL</b>	<b>\$218,027</b>	<b>\$234,402</b>	<b>\$255,675</b>	<b>\$353,851</b>	<b>\$284,569</b>	<b>\$354,501</b>	<b>\$357,236</b>
<b>40021 CITY MANAGER</b>							
Personnel	\$509,388	\$513,185	\$507,147	\$562,628	\$603,995	\$568,586	\$614,915
Mat, Supplies, Services	\$69,074	\$77,397	\$152,174	\$68,370	\$66,873	\$66,873	\$66,873
Capital	\$0	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000
<b>Total 40021 CITY MANAGER</b>	<b>\$578,462</b>	<b>\$590,582</b>	<b>\$659,320</b>	<b>\$630,998</b>	<b>\$671,868</b>	<b>\$636,459</b>	<b>\$682,788</b>
<b>40023 ELECTIONS</b>							
Mat, Supplies, Services	\$1,069	\$4,642	\$515	\$137	\$500	\$500	\$13,500
<b>Total 40023 ELECTIONS</b>	<b>\$1,069</b>	<b>\$4,642</b>	<b>\$515</b>	<b>\$137</b>	<b>\$500</b>	<b>\$500</b>	<b>\$13,500</b>
<b>40031 LEGAL</b>							
Personnel	\$751,343	\$801,324	\$835,956	\$865,880	\$859,832	\$880,449	\$876,308
Mat, Supplies, Services	\$46,110	\$39,634	\$50,263	\$51,731	\$65,683	\$65,683	\$65,683
Capital	\$0	\$1,000	\$64	\$1,082	\$2,000	\$2,000	\$2,000
<b>Total 40031 LEGAL</b>	<b>\$797,453</b>	<b>\$841,958</b>	<b>\$886,283</b>	<b>\$918,693</b>	<b>\$927,515</b>	<b>\$948,132</b>	<b>\$943,991</b>
<b>40034 BUDGET, DEBT &amp; GRANTS</b>							
Personnel	\$216,242	\$232,114	\$155,869	\$321,536	\$365,457	\$325,668	\$372,424
Mat, Supplies, Services	\$48,192	\$39,187	\$83,117	\$27,593	\$31,296	\$31,296	\$31,296
Capital	\$32	\$1,482	\$4,803	\$1,269	\$1,300	\$1,300	\$1,300
<b>Total 40034 BUDGET, DEBT &amp; GRANTS</b>	<b>\$264,465</b>	<b>\$272,784</b>	<b>\$243,788</b>	<b>\$350,398</b>	<b>\$398,053</b>	<b>\$358,264</b>	<b>\$405,020</b>
<b>40062 HUMAN RESOURCES</b>							
Personnel	\$369,464	\$383,470	\$417,541	\$498,832	\$507,676	\$520,613	\$523,641
Mat, Supplies, Services	\$135,886	\$128,550	\$150,177	\$180,990	\$184,477	\$184,477	\$199,402
Capital	\$398	\$72	\$144	\$0	\$1,500	\$1,500	\$1,500
<b>Total 40062 HUMAN RESOURCES</b>	<b>\$505,749</b>	<b>\$512,092</b>	<b>\$567,862</b>	<b>\$679,822</b>	<b>\$693,653</b>	<b>\$706,590</b>	<b>\$724,543</b>
<b>40072 FINANCE</b>							
Personnel	\$550,447	\$565,494	\$583,890	\$602,523	\$628,554	\$608,772	\$641,668
Mat, Supplies, Services	\$77,887	\$84,955	\$80,767	\$85,285	\$103,125	\$103,125	\$103,125
Interfund Transfer	\$111,100	\$151,830	\$0	\$0	\$0	\$0	\$0
<b>Total 40072 FINANCE</b>	<b>\$739,434</b>	<b>\$802,279</b>	<b>\$664,657</b>	<b>\$687,808</b>	<b>\$731,679</b>	<b>\$711,897</b>	<b>\$744,793</b>
<b>40082 TECHNICAL &amp; CUSTOMER SERVICES</b>							
Personnel	\$770,524	\$772,066	\$803,907	\$787,434	\$901,527	\$791,255	\$917,662
Mat, Supplies, Services	\$309,374	\$348,228	\$441,465	\$448,862	\$525,340	\$525,340	\$525,340
Capital	\$7,283	\$25,518	\$38,645	\$52,212	\$23,000	\$23,000	\$23,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Interfund Transfer	\$6,400	\$6,400	\$0	\$0	\$0	\$0	\$0
<b>Total 40082 TECHNICAL &amp; CUSTOMER SERVICES</b>	<b>\$1,093,581</b>	<b>\$1,152,211</b>	<b>\$1,284,018</b>	<b>\$1,288,507</b>	<b>\$1,449,867</b>	<b>\$1,339,595</b>	<b>\$1,466,002</b>
<b>40091 BLDG MAINT ADM</b>							
Personnel	\$314,811	\$349,351	\$366,892	\$425,875	\$455,915	\$429,759	\$464,413
Mat, Supplies, Services	\$715,247	\$771,698	\$834,907	\$480,738	\$490,032	\$522,918	\$575,717
Capital	\$0	\$0	\$357	\$0	\$19,850	\$19,850	\$1,850
Interfund Transfer	\$13,400	\$13,400	\$13,400	\$12,100	\$11,600	\$12,100	\$12,100
<b>Total 40091 BLDG MAINT ADM</b>	<b>\$1,043,459</b>	<b>\$1,134,450</b>	<b>\$1,215,556</b>	<b>\$918,713</b>	<b>\$977,397</b>	<b>\$984,627</b>	<b>\$1,054,080</b>
<b>40092 CITY RECREATION</b>							
Personnel	\$1,057,298	\$1,240,772	\$1,328,343	\$1,289,555	\$1,395,519	\$1,267,962	\$1,451,849
Mat, Supplies, Services	\$192,987	\$203,719	\$216,505	\$415,086	\$469,287	\$469,287	\$469,287
Capital	\$2,292	\$-359	\$7,459	\$14,675	\$25,400	\$25,400	\$25,400
Interfund Transfer	\$11,200	\$11,200	\$11,200	\$12,250	\$11,200	\$12,250	\$12,250
<b>Total 40092 CITY RECREATION</b>	<b>\$1,263,777</b>	<b>\$1,455,331</b>	<b>\$1,563,507</b>	<b>\$1,731,567</b>	<b>\$1,901,406</b>	<b>\$1,774,899</b>	<b>\$1,958,786</b>
<b>40093 TENNIS</b>							
Personnel	\$435,908	\$438,079	\$560,547	\$588,014	\$568,901	\$576,789	\$578,788
Mat, Supplies, Services	\$75,612	\$123,499	\$174,936	\$201,070	\$159,811	\$159,811	\$159,811
Capital	\$0	\$0	\$1,168	\$0	\$3,000	\$3,000	\$3,000
<b>Total 40093 TENNIS</b>	<b>\$511,520</b>	<b>\$561,578</b>	<b>\$736,651</b>	<b>\$789,083</b>	<b>\$731,712</b>	<b>\$739,600</b>	<b>\$741,599</b>
<b>40094 MCPOLIN BARN</b>							
Personnel	\$0	\$0	\$9,648	\$27,907	\$20,220	\$26,160	\$21,511
Mat, Supplies, Services	\$0	\$0	\$6,895	\$12,612	\$14,982	\$15,089	\$14,982
Capital	\$0	\$0	\$973	\$0	\$0	\$0	\$0
<b>Total 40094 MCPOLIN BARN</b>	<b>\$0</b>	<b>\$0</b>	<b>\$17,517</b>	<b>\$40,519</b>	<b>\$35,202</b>	<b>\$41,249</b>	<b>\$36,493</b>
<b>40100 COMMUNITY AFFAIRS</b>							
Personnel	\$323,902	\$402,126	\$383,629	\$359,132	\$377,234	\$365,491	\$386,005
Mat, Supplies, Services	\$100,030	\$62,943	\$126,641	\$73,372	\$75,467	\$75,467	\$75,467
Capital	\$456	\$2,177	\$5,013	\$1,068	\$2,362	\$2,362	\$2,362
<b>Total 40100 COMMUNITY AFFAIRS</b>	<b>\$424,388</b>	<b>\$467,245</b>	<b>\$515,283</b>	<b>\$433,571</b>	<b>\$455,063</b>	<b>\$443,320</b>	<b>\$463,834</b>
<b>40101 ECONOMY</b>							
Personnel	\$333,960	\$456,610	\$530,430	\$685,974	\$669,131	\$689,299	\$674,658
Mat, Supplies, Services	\$144,795	\$136,604	\$165,212	\$82,776	\$103,555	\$103,555	\$95,555
Capital	\$0	\$0	\$3,114	\$1,121	\$4,700	\$4,700	\$4,700
<b>Total 40101 ECONOMY</b>	<b>\$478,755</b>	<b>\$593,214</b>	<b>\$698,756</b>	<b>\$769,871</b>	<b>\$777,386</b>	<b>\$797,554</b>	<b>\$774,913</b>
<b>40102 ENVIRONMENTAL REGULATORY</b>							
Personnel	\$0	\$94,387	\$99,926	\$0	\$0	\$0	\$0
Mat, Supplies, Services	\$0	\$385,138	\$216,553	\$0	\$0	\$0	\$0
<b>Total 40102 ENVIRONMENTAL REGULATORY</b>	<b>\$0</b>	<b>\$479,524</b>	<b>\$316,479</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40104 INTERGOVERNMENTAL &amp; ENVIRONMENT</b>							
Personnel	\$0	\$0	\$0	\$441,896	\$410,924	\$433,171	\$368,077
Mat, Supplies, Services	\$0	\$0	\$0	\$195,083	\$224,214	\$224,214	\$200,214

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Capital	\$0	\$0	\$0	\$1,120	\$1,000	\$1,000	\$1,000
Total 40104 INTERGOVERNMENTAL & ENVIRONMENT	\$0	\$0	\$0	\$638,100	\$636,138	\$658,385	\$569,291
40111 INSURANCE & SECURITY BONDS							
Interfund Transfer	\$850,000	\$300,000	\$0	\$248,674	\$248,674	\$248,674	\$279,567
Total 40111 INSURANCE & SECURITY BONDS	\$850,000	\$300,000	\$0	\$248,674	\$248,674	\$248,674	\$279,567
40116 VENTURE FUND							
Personnel	\$0	\$0	\$0	\$80	\$0	\$0	\$0
Mat, Supplies, Services	\$21,749	\$32,959	\$30,439	\$9,312	\$10,000	\$10,000	\$10,000
Total 40116 VENTURE FUND	\$21,749	\$32,959	\$30,439	\$9,392	\$10,000	\$10,000	\$10,000
40117 SPECIAL MEETINGS							
Mat, Supplies, Services	\$7,018	\$3,430	\$7,791	\$12,042	\$12,000	\$12,000	\$12,000
Total 40117 SPECIAL MEETINGS	\$7,018	\$3,430	\$7,791	\$12,042	\$12,000	\$12,000	\$12,000
40118 LEAD TRAINING							
Mat, Supplies, Services	\$0	\$0	\$0	\$34,299	\$40,000	\$40,000	\$70,000
Total 40118 LEAD TRAINING	\$0	\$0	\$0	\$34,299	\$40,000	\$40,000	\$70,000
40126 TRANS TO SALES TAX BOND DSF							
Interfund Transfer	\$178,247	\$180,072	\$180,847	\$168,616	\$180,247	\$168,616	\$164,089
Total 40126 TRANS TO SALES TAX BOND DSF	\$178,247	\$180,072	\$180,847	\$168,616	\$180,247	\$168,616	\$164,089
40135 SPEC. SRVC. CNTRT./UNSPECIFIED							
Mat, Supplies, Services	\$338,200	\$436,000	\$435,650	\$502,922	\$515,000	\$515,000	\$515,000
Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED	\$338,200	\$436,000	\$435,650	\$502,922	\$515,000	\$515,000	\$515,000
40136 LEADERSHIP							
Personnel	\$5,014	\$6,949	\$8,209	\$0	\$0	\$0	\$64,680
Mat, Supplies, Services	\$104,564	\$81,081	\$97,333	\$0	\$0	\$0	\$27,000
Total 40136 LEADERSHIP	\$109,578	\$88,030	\$105,542	\$0	\$0	\$0	\$91,680
40141 DENTAL SELF FUNDING							
Mat, Supplies, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
Total 40141 DENTAL SELF FUNDING	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
40146 VACANCY FACTOR							
Personnel	\$0	\$0	\$0	\$0	\$-1,400,109	\$0	\$-1,452,882
Total 40146 VACANCY FACTOR	\$0	\$0	\$0	\$0	\$-1,400,109	\$0	\$-1,452,882
40148 EMERGENCY MANAGEMENT							
Personnel	\$0	\$0	\$7,509	\$128,743	\$116,051	\$116,051	\$118,381
Mat, Supplies, Services	\$0	\$50	\$99,111	\$37,391	\$42,500	\$42,500	\$42,500
Capital	\$0	\$0	\$0	\$1,005	\$112,000	\$112,000	\$112,000
Total 40148 EMERGENCY MANAGEMENT	\$0	\$50	\$106,621	\$167,139	\$270,551	\$270,551	\$272,881
40221 POLICE							
Personnel	\$3,049,082	\$3,251,605	\$3,329,390	\$3,599,055	\$3,838,764	\$3,635,244	\$3,920,383
Mat, Supplies, Services	\$214,402	\$213,454	\$125,088	\$172,587	\$189,265	\$189,265	\$189,265
Capital	\$72,988	\$49,951	\$45,548	\$80,030	\$53,180	\$53,180	\$53,180
Interfund Transfer	\$190,000	\$190,000	\$190,000	\$185,000	\$185,000	\$185,000	\$185,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Total 40221 POLICE	\$3,526,472	\$3,705,010	\$3,690,026	\$4,036,672	\$4,266,209	\$4,062,689	\$4,347,828
40222 DRUG EDUCATION							
Personnel	\$22,576	\$26,603	\$29,933	\$19,810	\$21,954	\$22,700	\$22,316
Mat, Supplies, Services	\$0	\$0	\$3,584	\$0	\$5,000	\$5,000	\$5,000
Total 40222 DRUG EDUCATION	\$22,576	\$26,603	\$33,517	\$19,810	\$26,954	\$27,700	\$27,316
40223 STATE LIQUOR ENFORCEMENT							
Not Available	\$0	\$0	\$0	\$604	\$0	\$0	\$0
Personnel	\$30,649	\$48,088	\$48,592	\$45,673	\$49,572	\$49,572	\$50,856
Mat, Supplies, Services	\$25,340	\$12,239	\$8,019	\$14,485	\$11,474	\$11,474	\$11,474
Total 40223 STATE LIQUOR ENFORCEMENT	\$55,989	\$60,327	\$56,611	\$60,761	\$61,046	\$61,046	\$62,330
40231 COMMUNICATION CENTER							
Personnel	\$560,900	\$632,444	\$620,699	\$714,064	\$738,617	\$723,073	\$818,896
Mat, Supplies, Services	\$98,116	\$67,218	\$273,856	\$62,474	\$85,073	\$85,073	\$85,073
Capital	\$2,001	\$5,842	\$11,752	\$26,085	\$1,500	\$1,500	\$1,500
Total 40231 COMMUNICATION CENTER	\$661,017	\$705,503	\$906,308	\$802,623	\$825,190	\$809,646	\$905,469
40313 ENGINEERING							
Personnel	\$247,314	\$279,350	\$312,493	\$288,159	\$310,910	\$292,277	\$478,559
Mat, Supplies, Services	\$45,322	\$73,471	\$88,259	\$130,501	\$153,654	\$215,154	\$85,654
Capital	\$957	\$1,447	\$0	\$0	\$3,300	\$3,300	\$3,300
Interfund Transfer	\$3,230	\$0	\$0	\$0	\$0	\$0	\$0
Total 40313 ENGINEERING	\$296,823	\$354,268	\$400,751	\$418,660	\$467,864	\$510,731	\$567,513
40342 PLANNING DEPT.							
Personnel	\$619,466	\$729,484	\$700,817	\$986,440	\$1,054,815	\$1,008,645	\$989,951
Mat, Supplies, Services	\$137,716	\$274,903	\$292,506	\$153,360	\$194,290	\$194,290	\$179,197
Capital	\$998	\$940	\$5,655	\$190	\$6,000	\$6,000	\$6,000
Total 40342 PLANNING DEPT.	\$758,179	\$1,005,326	\$998,977	\$1,139,990	\$1,255,105	\$1,208,935	\$1,175,148
40352 BUILDING DEPT.							
Personnel	\$1,213,512	\$1,174,239	\$1,240,006	\$1,542,809	\$1,477,910	\$1,512,715	\$1,506,811
Mat, Supplies, Services	\$165,214	\$72,607	\$85,588	\$85,046	\$118,428	\$118,428	\$118,555
Capital	\$5,704	\$3,604	\$35,333	\$15,479	\$16,000	\$16,000	\$19,000
Interfund Transfer	\$37,500	\$0	\$158,230	\$145,200	\$145,200	\$145,200	\$145,200
Total 40352 BUILDING DEPT.	\$1,421,929	\$1,250,450	\$1,519,156	\$1,788,534	\$1,757,538	\$1,792,343	\$1,789,566
40412 PARKS & CEMETERY							
Personnel	\$801,522	\$894,506	\$910,575	\$1,035,820	\$1,076,362	\$1,037,524	\$1,142,170
Mat, Supplies, Services	\$402,902	\$421,690	\$431,073	\$407,056	\$452,949	\$452,949	\$417,513
Capital	\$0	\$0	\$0	\$0	\$15,700	\$15,700	\$15,700
Interfund Transfer	\$150,970	\$150,970	\$160,000	\$170,000	\$160,000	\$170,000	\$170,000
Total 40412 PARKS & CEMETERY	\$1,355,393	\$1,467,165	\$1,501,648	\$1,612,876	\$1,705,011	\$1,676,173	\$1,745,383
40421 STREET MAINTENANCE							
Personnel	\$998,927	\$1,031,304	\$1,074,174	\$1,180,056	\$1,299,281	\$1,170,071	\$1,271,684
Mat, Supplies, Services	\$506,786	\$550,495	\$494,640	\$426,196	\$482,254	\$482,254	\$482,254

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Capital	\$0	\$20	\$4,373	\$1,279	\$17,100	\$17,100	\$17,100
Interfund Transfer	\$360,000	\$360,000	\$360,000	\$340,000	\$340,000	\$340,000	\$340,000
Total 40421 STREET MAINTENANCE	\$1,865,713	\$1,941,818	\$1,933,187	\$1,947,531	\$2,138,635	\$2,009,425	\$2,111,038
40423 STREET LIGHTS/SIGN							
Mat, Supplies, Services	\$93,382	\$113,328	\$131,400	\$109,009	\$120,300	\$120,300	\$120,300
Capital	\$0	\$114	\$0	\$2,942	\$54,500	\$54,500	\$54,500
Total 40423 STREET LIGHTS/SIGN	\$93,382	\$113,442	\$131,400	\$111,951	\$174,800	\$174,800	\$174,800
40424 SWEDE ALLEY PARKING STRUCT.							
Mat, Supplies, Services	\$64,685	\$61,127	\$54,167	\$37,500	\$51,264	\$51,264	\$51,264
Capital	\$0	\$0	\$0	\$0	\$4,500	\$4,500	\$4,500
Total 40424 SWEDE ALLEY PARKING STRUCT.	\$64,685	\$61,127	\$54,167	\$37,500	\$55,764	\$55,764	\$55,764
40551 LIBRARY							
Personnel	\$621,140	\$664,432	\$666,557	\$703,451	\$753,224	\$707,169	\$877,866
Mat, Supplies, Services	\$134,215	\$153,139	\$176,883	\$233,008	\$231,193	\$231,193	\$251,493
Capital	\$4,086	\$5,020	\$3,420	\$3,197	\$4,619	\$4,619	\$15,390
Total 40551 LIBRARY	\$759,440	\$822,591	\$846,859	\$939,656	\$989,036	\$942,981	\$1,144,749
40700 LUMP MERIT							
Personnel	\$0	\$0	\$0	\$0	\$580,000	\$0	\$580,000
Total 40700 LUMP MERIT	\$0	\$0	\$0	\$0	\$580,000	\$0	\$580,000
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$825,000	\$2,660,000	\$979,400	\$950,000	\$950,000	\$950,000	\$1,021,000
Total 40821 TRANS TO OTHER FUND	\$825,000	\$2,660,000	\$979,400	\$950,000	\$950,000	\$950,000	\$1,021,000
40981 CONTINGENCY/GENERAL							
Mat, Supplies, Services	\$0	\$95,733	\$26,908	\$0	\$0	\$0	\$0
Contingency	\$21,850	\$0	\$0	\$60,355	\$100,000	\$100,000	\$100,000
Total 40981 CONTINGENCY/GENERAL	\$21,850	\$95,733	\$26,908	\$60,355	\$100,000	\$100,000	\$100,000
40985 CONTINGENCY/SNOW REMOVAL							
Contingency	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000
Total 40985 CONTINGENCY/SNOW REMOVAL	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000
40990 EMERGENCY CONTINGENCY							
Contingency	\$0	\$3,946	\$0	\$0	\$96,000	\$96,000	\$100,000
Total 40990 EMERGENCY CONTINGENCY	\$0	\$3,946	\$0	\$0	\$96,000	\$96,000	\$100,000
40999 END BAL SUR(DEF)							
Ending Balance	\$6,320,932	\$6,447,817	\$8,367,681	\$0	\$9,697,361	\$10,616,549	\$11,274,493
Total 40999 END BAL SUR(DEF)	\$6,320,932	\$6,447,817	\$8,367,681	\$0	\$9,697,361	\$10,616,549	\$11,274,493
42145 SUNDANCE							
Mat, Supplies, Services	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
Total 42145 SUNDANCE	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
42170 DESTINATION TOURISM							
Mat, Supplies, Services	\$75,000	\$147,187	\$145,000	\$145,000	\$145,000	\$145,000	\$145,000
Total 42170 DESTINATION TOURISM	\$75,000	\$147,187	\$145,000	\$145,000	\$145,000	\$145,000	\$145,000



	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
42180 SUNDANCE MITIGATION							
Mat, Supplies, Services	\$270,000	\$270,000	\$270,000	\$304,278	\$270,000	\$320,000	\$320,000
Total 42180 SUNDANCE MITIGATION	\$270,000	\$270,000	\$270,000	\$304,278	\$270,000	\$320,000	\$320,000
42181 ECONOMIC DEVELOPMENT GRANT							
Mat, Supplies, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000
Total 42181 ECONOMIC DEVELOPMENT GRANT	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000
42185 PSSM LONG TERM AGREEMENT							
Mat, Supplies, Services	\$90,000	\$40,000	\$25,000	\$40,000	\$40,000	\$40,000	\$40,000
Total 42185 PSSM LONG TERM AGREEMENT	\$90,000	\$40,000	\$25,000	\$40,000	\$40,000	\$40,000	\$40,000
42190 MARSAC-SWEDE CONDO HOA							
Mat, Supplies, Services	\$10,884	\$10,045	\$14,688	\$14,400	\$13,000	\$13,000	\$13,000
Total 42190 MARSAC-SWEDE CONDO HOA	\$10,884	\$10,045	\$14,688	\$14,400	\$13,000	\$13,000	\$13,000
42200 RDA OPERATING EXPENDITURE							
Mat, Supplies, Services	\$96,100	\$98,841	\$65,830	\$0	\$0	\$0	\$0
Total 42200 RDA OPERATING EXPENDITURE	\$96,100	\$98,841	\$65,830	\$0	\$0	\$0	\$0
42300 MAIN STREET OPERATIONS							
Mat, Supplies, Services	\$2,778	\$2,319	\$2,280	\$0	\$0	\$0	\$0
Total 42300 MAIN STREET OPERATIONS	\$2,778	\$2,319	\$2,280	\$0	\$0	\$0	\$0
42305 ABATEMENT							
Mat, Supplies, Services	\$0	\$0	\$0	\$6,000	\$48,688	\$48,688	\$48,688
Total 42305 ABATEMENT	\$0	\$0	\$0	\$6,000	\$48,688	\$48,688	\$48,688
42310 HISTORICAL INCENTIVE GRANT							
Mat, Supplies, Services	\$0	\$0	\$0	\$-6,963	\$127,136	\$47,136	\$47,136
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$0	\$-6,963	\$127,136	\$47,136	\$47,136
42311 MORTGAGE ASSISTANCE							
Mat, Supplies, Services	\$0	\$0	\$0	\$10,000	\$0	\$10,000	\$0
Total 42311 MORTGAGE ASSISTANCE	\$0	\$0	\$0	\$10,000	\$0	\$10,000	\$0
42400 RACQUET CLUB RELOCATION							
Mat, Supplies, Services	\$250,489	\$93,714	\$0	\$0	\$0	\$0	\$0
Total 42400 RACQUET CLUB RELOCATION	\$250,489	\$93,714	\$0	\$0	\$0	\$0	\$0
43010 BUSINESS IMPROVEMENT DISTRICT							
Mat, Supplies, Services	\$61,138	\$65,877	\$64,051	\$63,423	\$64,419	\$64,419	\$64,419
Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$61,138	\$65,877	\$64,051	\$63,423	\$64,419	\$64,419	\$64,419
43015 UTILITIES EXPENDITURE							
Mat, Supplies, Services	\$0	\$0	\$0	\$715,000	\$0	\$715,000	\$715,000
Total 43015 UTILITIES EXPENDITURE	\$0	\$0	\$0	\$715,000	\$0	\$715,000	\$715,000
TOTAL	\$28,330,700	\$31,591,943	\$32,526,204	\$26,592,781	\$36,503,129	\$38,308,436	\$39,734,845

## QUINNS RECREATION COMPLEX - Budget Summary

### 012 QUINNS RECREATION COMPLEX

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Revenues							
County/SP District Revenue	\$0	\$0	\$13,500	\$0	\$10,000	\$0	\$10,000
Ice	\$583,221	\$682,028	\$648,177	\$757,271	\$720,500	\$687,000	\$712,500
Misc. Revenues	\$13,809	\$5,905	\$60	\$-24	\$0	\$0	\$0
Total Revenues	\$597,030	\$687,932	\$661,737	\$757,247	\$730,500	\$687,000	\$722,500
Other							
Beginning Balance	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$0	\$-3,340,775	\$-3,204,132	\$-3,645,513
Total Other	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$0	\$-3,340,775	\$-3,204,132	\$-3,645,513
<b>TOTAL</b>	<b>\$-1,252,974</b>	<b>\$-1,499,295</b>	<b>\$-1,848,817</b>	<b>\$757,247</b>	<b>\$-2,610,275</b>	<b>\$-2,517,132</b>	<b>\$-2,923,013</b>

### 012 QUINNS RECREATION COMPLEX

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Depts							
Personnel	\$628,326	\$678,502	\$720,419	\$666,554	\$725,387	\$675,077	\$739,960
Mat, Supplies, Services	\$288,055	\$324,312	\$342,363	\$369,124	\$368,843	\$447,304	\$378,957
Capital	\$16,673	\$7,245	\$7,439	\$78	\$6,000	\$6,000	\$6,000
Total Depts	\$933,053	\$1,010,059	\$1,070,221	\$1,035,757	\$1,100,230	\$1,128,381	\$1,124,917
Other							
Interfund Transfer	\$1,200	\$1,200	\$0	\$0	\$1,200	\$0	\$1,200
Ending Balance	\$-2,187,227	\$-2,510,554	\$-2,919,038	\$0	\$-3,711,705	\$-3,645,513	\$-4,049,130
Total Other	\$-2,186,027	\$-2,509,354	\$-2,919,038	\$0	\$-3,710,505	\$-3,645,513	\$-4,047,930
<b>TOTAL</b>	<b>\$-1,252,974</b>	<b>\$-1,499,295</b>	<b>\$-1,848,817</b>	<b>\$1,035,757</b>	<b>\$-2,610,275</b>	<b>\$-2,517,132</b>	<b>\$-2,923,013</b>

## 012 QUINNS RECREATION COMPLEX

### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
County/SP District Revenue							
012-33311 COUNTY CONTRIBUTION	\$0	\$0	\$13,500	\$0	\$10,000	\$0	\$10,000
Total County/SP District Revenue	\$0	\$0	\$13,500	\$0	\$10,000	\$0	\$10,000
Ice							
012-34729 ROOM RENTAL	\$3,410	\$0	\$0	\$0	\$0	\$0	\$0
012-34730 ICE RENTAL	\$193,128	\$219,056	\$212,161	\$267,526	\$245,000	\$268,000	\$250,000
012-34731 LEAGUES	\$103,833	\$141,535	\$139,901	\$164,047	\$150,000	\$165,000	\$150,000
012-34732 LEARN TO PLAY HOCKEY	\$2,029	\$11,189	\$16,016	\$27,483	\$35,000	\$30,000	\$35,000
012-34733 DROP-IN HOCKEY	\$10,850	\$41,745	\$37,634	\$41,844	\$30,000	\$37,000	\$30,000
012-34734 DROP-IN SPEEDSKATING	\$408	\$2,017	\$-8	\$0	\$500	\$0	\$500
012-34735 RETAIL SALES	\$59,180	\$51,764	\$38,661	\$31,223	\$30,000	\$13,000	\$30,000
012-34736 SKATE SERVICES	\$1,811	\$10,086	\$10,752	\$11,959	\$12,000	\$12,000	\$12,000
012-34737 ADVERTISING	\$0	\$6,548	\$4,071	\$32,925	\$30,000	\$16,000	\$30,000
012-34738 SEASON PASSES	\$1,495	\$0	\$0	\$0	\$0	\$0	\$0
012-34742 MISCELLANEOUS	\$0	\$2,294	\$0	\$325	\$0	\$0	\$0
012-34764 FREESTYLE	\$5,602	\$30,562	\$39,261	\$41,831	\$40,000	\$34,000	\$40,000
012-34765 CLASSES	\$60,309	\$74,821	\$58,958	\$70,467	\$60,000	\$37,000	\$60,000
012-34769 DROP-IN PROGRAMS	\$119,825	\$73,551	\$78,015	\$67,642	\$75,000	\$75,000	\$75,000
012-34770 FIELDS RENTAL	\$21,296	\$16,860	\$12,756	\$0	\$13,000	\$0	\$0
012-34785 PUNCH PASS	\$45	\$0	\$0	\$0	\$0	\$0	\$0
Total Ice	\$583,221	\$682,028	\$648,177	\$757,271	\$720,500	\$687,000	\$712,500
Misc. Revenues							
012-36911 OTHER MISCELLANEOUS	\$14,000	\$6,000	\$0	\$0	\$0	\$0	\$0
012-36921 CASH OVER/SHORT	\$-191	\$-95	\$60	\$-24	\$0	\$0	\$0
Total Misc. Revenues	\$13,809	\$5,905	\$60	\$-24	\$0	\$0	\$0
Beginning Balance							
012-39990 BEGINNING BALANCE	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$0	\$-3,340,775	\$-3,204,132	\$-3,645,513
Total Beginning Balance	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$0	\$-3,340,775	\$-3,204,132	\$-3,645,513
TOTAL	\$-1,252,974	\$-1,499,295	\$-1,848,817	\$757,247	\$-2,610,275	\$-2,517,132	\$-2,923,013

## 012 QUINNS RECREATION COMPLEX

## Expenditures by Department &amp; Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>40095 ICE FACILITY</b>							
Personnel	\$526,471	\$559,415	\$585,133	\$527,226	\$551,169	\$531,549	\$562,291
Mat, Supplies, Services	\$234,879	\$258,221	\$256,289	\$305,416	\$273,436	\$351,897	\$273,550
Capital	\$16,673	\$7,245	\$7,439	\$78	\$2,000	\$2,000	\$2,000
Interfund Transfer	\$1,200	\$1,200	\$0	\$0	\$1,200	\$0	\$1,200
<b>Total 40095 ICE FACILITY</b>	<b>\$779,222</b>	<b>\$826,081</b>	<b>\$848,861</b>	<b>\$832,720</b>	<b>\$827,805</b>	<b>\$885,446</b>	<b>\$839,041</b>
<b>40096 FIELDS</b>							
Personnel	\$101,855	\$119,087	\$135,286	\$139,328	\$174,218	\$143,529	\$177,669
Mat, Supplies, Services	\$53,175	\$66,091	\$72,924	\$63,708	\$95,407	\$95,407	\$95,407
Capital	\$0	\$0	\$0	\$0	\$4,000	\$4,000	\$4,000
<b>Total 40096 FIELDS</b>	<b>\$155,030</b>	<b>\$185,178</b>	<b>\$208,210</b>	<b>\$203,036</b>	<b>\$273,625</b>	<b>\$242,936</b>	<b>\$277,076</b>
<b>40097 MAINTENANCE MANAGEMENT-ICE</b>							
Mat, Supplies, Services	\$0	\$0	\$13,150	\$0	\$0	\$0	\$10,000
<b>Total 40097 MAINTENANCE MANAGEMENT-ICE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$13,150</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$10,000</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$-2,187,227	\$-2,510,554	\$-2,919,038	\$0	\$-3,711,705	\$-3,645,513	\$-4,049,130
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$-2,187,227</b>	<b>\$-2,510,554</b>	<b>\$-2,919,038</b>	<b>\$0</b>	<b>\$-3,711,705</b>	<b>\$-3,645,513</b>	<b>\$-4,049,130</b>
<b>TOTAL</b>	<b>\$-1,252,974</b>	<b>\$-1,499,295</b>	<b>\$-1,848,817</b>	<b>\$1,035,757</b>	<b>\$-2,610,275</b>	<b>\$-2,517,132</b>	<b>\$-2,923,013</b>

## WATER FUND - Budget Summary

### 051 WATER FUND

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
Planning Building & Engineering Fees	\$448,293	\$502,355	\$711,464	\$2,303,997	\$1,100,000	\$2,100,000	\$2,100,000
Federal Revenue	\$0	\$0	\$0	\$1,223,318	\$0	\$1,340,000	\$0
Water Charges for Services	\$8,416,666	\$9,915,490	\$12,199,081	\$14,125,896	\$15,302,155	\$15,055,155	\$15,660,141
Misc. Revenues	\$513,904	\$342,605	\$302,999	\$256,150	\$178,023	\$223,123	\$178,023
Special Revenues & Resources	\$168,969	\$0	\$0	\$0	\$0	\$0	\$0
Bond Proceeds	\$0	\$0	\$0	\$0	\$5,200,000	\$0	\$8,400,000
<b>Total Revenues</b>	<b>\$9,547,832</b>	<b>\$10,760,451</b>	<b>\$13,213,543</b>	<b>\$17,909,362</b>	<b>\$21,780,178</b>	<b>\$18,718,278</b>	<b>\$26,338,164</b>
<b>Other</b>							
Beginning Balance	\$18,851,301	\$18,573,569	\$11,863,021	\$0	\$6,402,249	\$7,317,437	\$335,383
Total Other	\$18,851,301	\$18,573,569	\$11,863,021	\$0	\$6,402,249	\$7,317,437	\$335,383
<b>TOTAL</b>	<b>\$28,399,133</b>	<b>\$29,334,020</b>	<b>\$25,076,564</b>	<b>\$17,909,362</b>	<b>\$28,182,427</b>	<b>\$26,035,715</b>	<b>\$26,673,547</b>

### 051 WATER FUND

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Depts</b>							
Personnel	\$1,417,160	\$1,656,249	\$1,934,179	\$2,303,964	\$2,296,627	\$2,354,977	\$2,393,327
Mat, Supplies, Services	\$2,026,029	\$2,486,057	\$2,547,622	\$2,291,764	\$3,180,342	\$3,180,342	\$3,260,907
Capital	\$13,892,307	\$9,008,529	\$5,560,278	\$5,946,621	\$8,016,278	\$14,026,741	\$9,487,293
Debt Service	\$3,209,115	\$3,207,425	\$4,475,769	\$4,510,478	\$4,373,851	\$4,506,374	\$4,508,739
Contingency	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
<b>Total Depts</b>	<b>\$20,544,611</b>	<b>\$16,358,261</b>	<b>\$14,517,848</b>	<b>\$15,052,827</b>	<b>\$17,967,098</b>	<b>\$24,168,434</b>	<b>\$19,750,266</b>
<b>Other</b>							
Interfund Transfer	\$1,191,052	\$1,112,738	\$698,000	\$1,531,898	\$809,898	\$1,531,898	\$1,619,227
Ending Balance	\$6,663,470	\$11,863,021	\$9,860,717	\$0	\$9,405,431	\$335,383	\$5,304,053
Total Other	\$7,854,522	\$12,975,759	\$10,558,717	\$1,531,898	\$10,215,329	\$1,867,281	\$6,923,280
<b>TOTAL</b>	<b>\$28,399,133</b>	<b>\$29,334,020</b>	<b>\$25,076,565</b>	<b>\$16,584,725</b>	<b>\$28,182,427</b>	<b>\$26,035,715</b>	<b>\$26,673,547</b>

## 051 WATER FUND

## Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Planning Building & Engineering Fees							
051-32363 WATER IMPACT FEES	\$448,293	\$502,355	\$711,464	\$2,303,997	\$1,100,000	\$2,100,000	\$2,100,000
Total Planning Building & Engineering Fees	\$448,293	\$502,355	\$711,464	\$2,303,997	\$1,100,000	\$2,100,000	\$2,100,000
Federal Revenue							
051-33110 FEDERAL GRANTS	\$0	\$0	\$0	\$1,223,318	\$0	\$1,340,000	\$0
Total Federal Revenue	\$0	\$0	\$0	\$1,223,318	\$0	\$1,340,000	\$0
Water Charges for Services							
051-34111 WATER SERVICE FEES	\$8,375,576	\$9,878,561	\$12,141,640	\$13,308,064	\$15,268,655	\$14,268,655	\$14,911,641
051-34112 LATE FEES WATER BIL	\$10,331	\$11,789	\$11,058	\$7,576	\$0	\$0	\$0
051-34113 WATER METER RENTAL	\$100	\$400	\$200	\$100	\$0	\$0	\$0
051-34121 SALE OF METERS	\$26,759	\$22,541	\$41,383	\$92,456	\$30,000	\$68,000	\$30,000
051-34123 RECONNECTION FEES	\$3,900	\$2,200	\$4,800	\$2,700	\$3,500	\$3,500	\$3,500
051-34125 WATER GENERAL FUND	\$0	\$0	\$0	\$715,000	\$0	\$715,000	\$715,000
Total Water Charges for Services	\$8,416,666	\$9,915,491	\$12,199,081	\$14,125,896	\$15,302,155	\$15,055,155	\$15,660,141
Misc. Revenues							
051-36111 INTEREST EARNINGS	\$36,847	\$36,869	\$52,575	\$0	\$0	\$0	\$0
051-36112 INT EARN SPEC ACCTS	\$299,034	\$127,713	\$36,572	\$26,534	\$0	\$0	\$0
051-36310 SALE OF ASSETS	\$0	\$0	\$0	\$13,680	\$0	\$1,800	\$0
051-36911 OTHER MISCELLANEOUS	\$0	\$0	\$43,572	\$50,831	\$0	\$43,300	\$0
051-36915 BUILD AMERICA BOND SUBSIDY	\$178,023	\$178,023	\$170,279	\$165,105	\$178,023	\$178,023	\$178,023
Total Misc. Revenues	\$513,904	\$342,605	\$302,999	\$256,150	\$178,023	\$223,123	\$178,023
Special Revenues & Resources							
051-39110 DONATIONS	\$168,969	\$0	\$0	\$0	\$0	\$0	\$0
Total Special Revenues & Resources	\$168,969	\$0	\$0	\$0	\$0	\$0	\$0
Bond Proceeds							
051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	\$5,200,000	\$0	\$8,400,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	\$5,200,000	\$0	\$8,400,000
Beginning Balance							
051-39990 BEGINNING BALANCE	\$18,851,301	\$18,573,569	\$11,863,021	\$0	\$6,402,249	\$7,317,437	\$335,383
Total Beginning Balance	\$18,851,301	\$18,573,569	\$11,863,021	\$0	\$6,402,249	\$7,317,437	\$335,383
TOTAL	\$28,399,133	\$29,334,020	\$25,076,564	\$17,909,362	\$28,182,427	\$26,035,715	\$26,673,547

## 051 WATER FUND

### Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>40103 ENVIRONMENTAL REGULATORY</b>							
Mat, Supplies, Services	\$0	\$14,526	\$0	\$0	\$0	\$0	\$0
<b>Total 40103 ENVIRONMENTAL REGULATORY</b>	<b>\$0</b>	<b>\$14,526</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40450 WATER BILLING</b>							
Personnel	\$68,670	\$70,720	\$73,374	\$0	\$0	\$0	\$0
Mat, Supplies, Services	\$39,838	\$28,209	\$94,515	\$0	\$0	\$0	\$0
<b>Total 40450 WATER BILLING</b>	<b>\$108,508</b>	<b>\$98,929</b>	<b>\$167,889</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40451 WATER OPERATIONS</b>							
Personnel	\$1,333,906	\$1,557,549	\$1,830,592	\$2,273,132	\$2,296,627	\$2,354,977	\$2,393,327
Mat, Supplies, Services	\$1,986,191	\$2,443,322	\$2,453,107	\$2,291,764	\$3,180,342	\$3,180,342	\$3,260,907
Capital	\$17,542	\$32,152	\$7,248	\$58,153	\$43,000	\$43,000	\$43,000
Interfund Transfer	\$698,629	\$623,000	\$698,000	\$1,473,540	\$751,540	\$1,473,540	\$1,525,542
<b>Total 40451 WATER OPERATIONS</b>	<b>\$4,036,268</b>	<b>\$4,656,022</b>	<b>\$4,988,947</b>	<b>\$6,096,589</b>	<b>\$6,271,509</b>	<b>\$7,051,859</b>	<b>\$7,222,776</b>
<b>40452 WATER INSURANCE</b>							
Interfund Transfer	\$0	\$0	\$0	\$58,358	\$58,358	\$58,358	\$93,685
<b>Total 40452 WATER INSURANCE</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$58,358</b>	<b>\$58,358</b>	<b>\$58,358</b>	<b>\$93,685</b>
<b>40740 2009A WATER BONDS-DEQ</b>							
Debt Service	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500
<b>Total 40740 2009A WATER BONDS-DEQ</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>	<b>\$127,500</b>
<b>40741 2009B WATER REV &amp; REFUNDING BONDS</b>							
Debt Service	\$1,167,291	\$1,157,002	\$1,897,842	\$1,908,913	\$1,910,000	\$1,910,000	\$1,899,000
<b>Total 40741 2009B WATER REV &amp; REFUNDING BONDS</b>	<b>\$1,167,291</b>	<b>\$1,157,002</b>	<b>\$1,897,842</b>	<b>\$1,908,913</b>	<b>\$1,910,000</b>	<b>\$1,910,000</b>	<b>\$1,899,000</b>
<b>40742 2009C WATER REVENUE BONDS</b>							
Debt Service	\$510,649	\$510,643	\$510,638	\$512,593	\$511,138	\$511,138	\$511,138
<b>Total 40742 2009C WATER REVENUE BONDS</b>	<b>\$510,649</b>	<b>\$510,643</b>	<b>\$510,638</b>	<b>\$512,593</b>	<b>\$511,138</b>	<b>\$511,138</b>	<b>\$511,138</b>
<b>40743 2010 WATER REVENUE BONDS</b>							
Debt Service	\$1,094,380	\$1,091,770	\$1,086,867	\$1,090,372	\$1,090,750	\$1,090,750	\$1,094,250
<b>Total 40743 2010 WATER REVENUE BONDS</b>	<b>\$1,094,380</b>	<b>\$1,091,770</b>	<b>\$1,086,867</b>	<b>\$1,090,372</b>	<b>\$1,090,750</b>	<b>\$1,090,750</b>	<b>\$1,094,250</b>
<b>40744 2012 WATER BONDS</b>							
Debt Service	\$0	\$10,540	\$327,765	\$340,515	\$340,650	\$340,650	\$346,050
<b>Total 40744 2012 WATER BONDS</b>	<b>\$0</b>	<b>\$10,540</b>	<b>\$327,765</b>	<b>\$340,515</b>	<b>\$340,650</b>	<b>\$340,650</b>	<b>\$346,050</b>
<b>40745 2012B WATER REVENUE BONDS</b>							
Debt Service	\$0	\$0	\$168,530	\$126,869	\$126,813	\$126,813	\$126,813
<b>Total 40745 2012B WATER REVENUE BONDS</b>	<b>\$0</b>	<b>\$0</b>	<b>\$168,530</b>	<b>\$126,869</b>	<b>\$126,813</b>	<b>\$126,813</b>	<b>\$126,813</b>
<b>40746 2013A WATER BONDS</b>							
Debt Service	\$0	\$0	\$94,797	\$267,231	\$267,000	\$267,000	\$267,750

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Total 40746 2013A WATER BONDS	\$0	\$0	\$94,797	\$267,231	\$267,000	\$267,000	\$267,750
40747 2013B WATER BONDS							
Debt Service	\$0	\$0	\$385	\$0	\$0	\$0	\$0
Total 40747 2013B WATER BONDS	\$0	\$0	\$385	\$0	\$0	\$0	\$0
40748 2014 WATER REVENUE BONDS							
Debt Service	\$0	\$0	\$0	\$136,486	\$0	\$132,523	\$136,238
Total 40748 2014 WATER REVENUE BONDS	\$0	\$0	\$0	\$136,486	\$0	\$132,523	\$136,238
40769 BOND DEBT 1996							
Interfund Transfer	\$492,423	\$489,738	\$0	\$0	\$0	\$0	\$0
Total 40769 BOND DEBT 1996	\$492,423	\$489,738	\$0	\$0	\$0	\$0	\$0
40770 CIB 2006							
Debt Service	\$309,295	\$309,970	\$261,446	\$0	\$0	\$0	\$0
Total 40770 CIB 2006	\$309,295	\$309,970	\$261,446	\$0	\$0	\$0	\$0
40981 CONTINGENCY/GENERAL							
Contingency	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0
Total 40981 CONTINGENCY/GENERAL	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0
40982 CONTINGENCY/SALARY							
Contingency	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Total 40982 CONTINGENCY/SALARY	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
40999 END BAL SUR(DEF)							
Ending Balance	\$6,663,470	\$11,863,021	\$9,860,717	\$0	\$9,405,431	\$335,383	\$5,304,053
Total 40999 END BAL SUR(DEF)	\$6,663,470	\$11,863,021	\$9,860,717	\$0	\$9,405,431	\$335,383	\$5,304,053
43312 TUNNEL IMPROVEMENTS							
Personnel	\$0	\$269	\$2,600	\$1,995	\$0	\$0	\$0
Capital	\$265,150	\$27,993	\$189,974	\$246,443	\$233,466	\$443,159	\$238,135
Total 43312 TUNNEL IMPROVEMENTS	\$265,150	\$28,262	\$192,574	\$248,439	\$233,466	\$443,159	\$238,135
43317 WATER EQUIPMENT							
Capital	\$25,490	\$69,471	\$45,267	\$138,590	\$63,672	\$237,500	\$95,770
Total 43317 WATER EQUIPMENT	\$25,490	\$69,471	\$45,267	\$138,590	\$63,672	\$237,500	\$95,770
43335 COMPUTER AIDED MAPPING							
Capital	\$0	\$0	\$6,718	\$0	\$0	\$0	\$0
Total 43335 COMPUTER AIDED MAPPING	\$0	\$0	\$6,718	\$0	\$0	\$0	\$0
43340 MOTOR CHANGE OUT & REBUILD							
Capital	\$22,093	\$27,277	\$35,631	\$20,309	\$27,719	\$43,470	\$28,688
Total 43340 MOTOR CHANGE OUT & REBUILD	\$22,093	\$27,277	\$35,631	\$20,309	\$27,719	\$43,470	\$28,688
43390 JUDGE WATER TREATMENT							
Personnel	\$0	\$0	\$273	\$14,226	\$0	\$0	\$0
Capital	\$811,875	\$188,384	\$1,050,946	\$2,750,253	\$2,912,000	\$3,663,244	\$1,600,000
Total 43390 JUDGE WATER TREATMENT	\$811,875	\$188,384	\$1,051,219	\$2,764,479	\$2,912,000	\$3,663,244	\$1,600,000
43391 BACKFLOW PREVENTION							
Personnel	\$4,882	\$776	\$0	\$0	\$0	\$0	\$0



	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Capital	\$220,337	\$19,349	\$0	\$0	\$25,000	\$100,547	\$0
Total 43391 BACKFLOW PREVENTION	\$225,219	\$20,124	\$0	\$0	\$25,000	\$100,547	\$0
43417 OTIS WATER PIPELINE REPLACEMENT							
Capital	\$0	\$94,874	\$1,221,535	\$43,852	\$261,657	\$605,809	\$1,170,815
Total 43417 OTIS WATER PIPELINE REPLACEMENT	\$0	\$94,874	\$1,221,535	\$43,852	\$261,657	\$605,809	\$1,170,815
43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS							
Personnel	\$0	\$130	\$18,188	\$14,610	\$0	\$0	\$0
Capital	\$228,756	\$757,049	\$693,649	\$972,238	\$800,000	\$1,429,147	\$900,000
Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	\$228,756	\$757,179	\$711,836	\$986,849	\$800,000	\$1,429,147	\$900,000
43469 EMERGENCY POWER							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Total 43469 EMERGENCY POWER	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
43470 BOOTHILL TRANSMISSION LINE							
Capital	\$63,658	\$753,887	\$0	\$0	\$0	\$28,107	\$0
Total 43470 BOOTHILL TRANSMISSION LINE	\$63,658	\$753,887	\$0	\$0	\$0	\$28,107	\$0
43513 ROCKPORT WATER, PIPELINE AND STORAGE							
Personnel	\$0	\$5,855	\$8,770	\$0	\$0	\$0	\$0
Capital	\$884,862	\$1,014,661	\$1,042,802	\$1,034,892	\$1,100,000	\$3,370,377	\$1,100,000
Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$884,862	\$1,020,516	\$1,051,572	\$1,034,892	\$1,100,000	\$3,370,377	\$1,100,000
43514 PARK CITY - MT. REGIONAL PIPELINE							
Capital	\$735,112	\$217,021	\$0	\$0	\$0	\$0	\$0
Total 43514 PARK CITY - MT. REGIONAL PIPELINE	\$735,112	\$217,021	\$0	\$0	\$0	\$0	\$0
43516 SPIRO BUILDING MAINTENANCE							
Capital	\$0	\$13,979	\$22,800	\$41,011	\$73,915	\$151,270	\$100,000
Total 43516 SPIRO BUILDING MAINTENANCE	\$0	\$13,979	\$22,800	\$41,011	\$73,915	\$151,270	\$100,000
43569 QUINNS JUNCTION TRANSMISSION LINES							
Personnel	\$9,702	\$2,121	\$0	\$0	\$0	\$0	\$0
Capital	\$834,648	\$184,556	\$0	\$0	\$0	\$46,403	\$0
Total 43569 QUINNS JUNCTION TRANSMISSION LINES	\$844,350	\$186,677	\$0	\$0	\$0	\$46,403	\$0
43571 QUINNS WATER TREATMENT PLANT							
Capital	\$9,668,241	\$5,427,927	\$768,533	\$-63,471	\$0	\$460,640	\$0
Total 43571 QUINNS WATER TREATMENT PLANT	\$9,668,241	\$5,427,927	\$768,533	\$-63,471	\$0	\$460,640	\$0
43572 PROMONTORY PIPELINE							
Capital	\$47,389	\$0	\$0	\$0	\$0	\$0	\$0
Total 43572 PROMONTORY PIPELINE	\$47,389	\$0	\$0	\$0	\$0	\$0	\$0
43600 PROSPECTOR DRAIN - REGULATORY PROJECT							
Capital	\$0	\$4,068	\$0	\$0	\$0	\$0	\$0
Total 43600 PROSPECTOR DRAIN - REGULATORY PROJECT	\$0	\$4,068	\$0	\$0	\$0	\$0	\$0
43610 LANDSCAPE WATER CHECKS							
Capital	\$0	\$0	\$500	\$0	\$5,544	\$20,575	\$6,000
Total 43610 LANDSCAPE WATER CHECKS	\$0	\$0	\$500	\$0	\$5,544	\$20,575	\$6,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
43611 PC HTS DEVELOPMENT INFRASTRUCTURE							
Capital	\$0	\$0	\$0	\$0	\$236,119	\$0	\$464,254
Total 43611 PC HTS DEVELOPMENT INFRASTRUCTURE	\$0	\$0	\$0	\$0	\$236,119	\$0	\$464,254
43612 SMART IRRIGATION CONTROLLERS							
Capital	\$0	\$525	\$0	\$0	\$13,305	\$42,885	\$13,770
Total 43612 SMART IRRIGATION CONTROLLERS	\$0	\$525	\$0	\$0	\$13,305	\$42,885	\$13,770
43613 WATER QUALITY STUDY							
Personnel	\$0	\$18,831	\$382	\$0	\$0	\$0	\$0
Capital	\$0	\$93,693	\$208,541	\$0	\$250,000	\$455,382	\$150,000
Total 43613 WATER QUALITY STUDY	\$0	\$112,524	\$208,923	\$0	\$250,000	\$455,382	\$150,000
43614 ROCKPORT CAPITAL FACILITIES REPL							
Capital	\$67,155	\$81,665	\$125,321	\$125,828	\$125,831	\$126,344	\$151,146
Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$67,155	\$81,665	\$125,321	\$125,828	\$125,831	\$126,344	\$151,146
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$0	\$0	\$0	\$6,000	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	\$0	\$6,000	\$0
43637 IRRIGATION SCREENING FACILITY							
Capital	\$0	\$0	\$0	\$0	\$0	\$530,251	\$0
Total 43637 IRRIGATION SCREENING FACILITY	\$0	\$0	\$0	\$0	\$0	\$530,251	\$0
43639 DEER VALLEY DRIVE - WATER INFRASTRUCTURE							
Capital	\$0	\$0	\$133,681	\$1,166	\$0	\$400,056	\$0
Total 43639 DEER VALLEY DRIVE - WATER INFRASTRUCTURE	\$0	\$0	\$133,681	\$1,166	\$0	\$400,056	\$0
43640 EMPIRE TANK REPLACEMENT							
Capital	\$0	\$0	\$3,920	\$0	\$50,000	\$72,554	\$250,000
Total 43640 EMPIRE TANK REPLACEMENT	\$0	\$0	\$3,920	\$0	\$50,000	\$72,554	\$250,000
43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC							
Capital	\$0	\$0	\$3,211	\$9,787	\$159,181	\$364,152	\$163,383
Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	\$0	\$0	\$3,211	\$9,787	\$159,181	\$364,152	\$163,383
43651 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	\$0	\$2,250	\$2,250	\$0
Total 43651 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	\$2,250	\$2,250	\$0
43672 SPIRO/JUDGE PRE-TREATMENT							
Capital	\$0	\$0	\$0	\$353,289	\$1,040,000	\$1,040,000	\$270,400
Total 43672 SPIRO/JUDGE PRE-TREATMENT	\$0	\$0	\$0	\$353,289	\$1,040,000	\$1,040,000	\$270,400
43684 EQUIP REPLACEMENT - COMPUTER							
Capital	\$0	\$0	\$0	\$28,136	\$43,619	\$43,619	\$19,932
Total 43684 EQUIP REPLACEMENT - COMPUTER	\$0	\$0	\$0	\$28,136	\$43,619	\$43,619	\$19,932
43688 REGIONAL INTERCONNECT							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
Total 43688 REGIONAL INTERCONNECT	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
43689 METER REPLACEMENT							

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Capital	\$0	\$0	\$0	\$34,773	\$50,000	\$50,000	\$270,000
Total 43689 METER REPLACEMENT	\$0	\$0	\$0	\$34,773	\$50,000	\$50,000	\$270,000
43690 PARK MEADOWS WELL							
Capital	\$0	\$0	\$0	\$20,166	\$500,000	\$100,000	\$200,000
Total 43690 PARK MEADOWS WELL	\$0	\$0	\$0	\$20,166	\$500,000	\$100,000	\$200,000
43693 SCADA TELEMETRY SYSTEM REPLACEMENT							
Capital	\$0	\$0	\$0	\$131,206	\$0	\$150,000	\$1,850,000
Total 43693 SCADA TELEMETRY SYSTEM REPLACEMENT	\$0	\$0	\$0	\$131,206	\$0	\$150,000	\$1,850,000
43716 HR APPLICANT TRACKING SOFTWARE (RECRUITI							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000
Total 43716 HR APPLICANT TRACKING SOFTWARE (RECRUITI	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000
<b>TOTAL</b>	<b>\$28,399,133</b>	<b>\$29,334,020</b>	<b>\$25,076,565</b>	<b>\$16,584,725</b>	<b>\$28,182,427</b>	<b>\$26,035,715</b>	<b>\$26,673,547</b>

## GOLF COURSE FUND - Budget Summary

### 055 GOLF COURSE FUND

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
County/SP District Revenue	\$0	\$0	\$129,024	\$0	\$0	\$0	\$0
Recreation	\$1,066,415	\$1,264,753	\$1,325,627	\$1,429,173	\$1,426,850	\$1,426,850	\$1,469,596
Misc. Revenues	\$38,899	\$25,931	\$32,326	\$24,346	\$48,850	\$50,875	\$51,350
Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
<b>Total Revenues</b>	<b>\$1,130,315</b>	<b>\$1,315,684</b>	<b>\$1,511,977</b>	<b>\$1,478,519</b>	<b>\$1,500,700</b>	<b>\$1,502,725</b>	<b>\$1,545,946</b>
Other							
Beginning Balance	\$1,342,519	\$1,165,727	\$850,677	\$0	\$926,234	\$1,054,654	\$1,053,965
Total Other	\$1,342,519	\$1,165,727	\$850,677	\$0	\$926,234	\$1,054,654	\$1,053,965
<b>TOTAL</b>	<b>\$2,472,834</b>	<b>\$2,481,411</b>	<b>\$2,362,654</b>	<b>\$1,478,519</b>	<b>\$2,426,934</b>	<b>\$2,557,379</b>	<b>\$2,599,911</b>

### 055 GOLF COURSE FUND

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Depts</b>							
Personnel	\$596,551	\$639,235	\$588,144	\$725,200	\$739,007	\$758,276	\$778,404
Mat, Supplies, Services	\$389,342	\$426,402	\$420,470	\$400,290	\$498,529	\$498,529	\$498,529
Capital	\$158,986	\$398,854	\$252,192	\$46,545	\$54,565	\$83,069	\$115,565
Debt Service	\$31,543	\$32,643	\$36,080	\$36,080	\$36,081	\$36,081	\$27,060
<b>Total Depts</b>	<b>\$1,176,422</b>	<b>\$1,497,134</b>	<b>\$1,296,886</b>	<b>\$1,208,116</b>	<b>\$1,328,182</b>	<b>\$1,375,955</b>	<b>\$1,419,558</b>
Other							
Interfund Transfer	\$130,685	\$133,600	\$138,600	\$127,457	\$127,458	\$127,458	\$117,077
Ending Balance	\$1,165,727	\$850,677	\$927,168	\$0	\$971,293	\$1,053,965	\$1,063,276
Total Other	\$1,296,412	\$984,277	\$1,065,768	\$127,457	\$1,098,751	\$1,181,423	\$1,180,353
<b>TOTAL</b>	<b>\$2,472,834</b>	<b>\$2,481,411</b>	<b>\$2,362,654</b>	<b>\$1,335,573</b>	<b>\$2,426,933</b>	<b>\$2,557,378</b>	<b>\$2,599,911</b>

## 055 GOLF COURSE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
County/SP District Revenue							
055-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$0	\$0	\$129,024	\$0	\$0	\$0	\$0
<b>Total County/SP District Revenue</b>	<b>\$0</b>	<b>\$0</b>	<b>\$129,024</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Recreation							
055-34661 GOLF FEES	\$621,453	\$719,386	\$764,796	\$777,575	\$818,055	\$818,055	\$827,755
055-34662 CART FEES	\$172,375	\$208,229	\$221,113	\$223,044	\$212,845	\$212,845	\$226,771
055-34663 PASS FEES	\$46,424	\$53,088	\$61,517	\$48,910	\$54,343	\$54,343	\$53,463
055-34664 DRIVING RANGE FEES	\$37,985	\$52,582	\$54,708	\$56,353	\$59,807	\$59,807	\$59,807
055-34665 PRO-SHOP RETAIL SALE	\$148,565	\$184,337	\$180,885	\$182,482	\$180,000	\$180,000	\$200,000
055-34666 GOLF LESSONS	\$37,206	\$44,332	\$39,790	\$23,855	\$41,400	\$41,400	\$41,400
055-34667 GOLF LESSON CLINICS	\$675	\$510	\$1,086	\$940	\$2,700	\$2,700	\$2,700
055-34668 TOURNAMENT ADMIN.	\$1,732	\$2,288	\$1,733	\$15,918	\$2,700	\$2,700	\$2,700
055-34671 BEVERAGE CART RETAIL SALES	\$0	\$0	\$0	\$30,740	\$55,000	\$55,000	\$55,000
<b>Total Recreation</b>	<b>\$1,066,415</b>	<b>\$1,264,753</b>	<b>\$1,325,627</b>	<b>\$1,359,817</b>	<b>\$1,426,850</b>	<b>\$1,426,850</b>	<b>\$1,469,596</b>
Misc. Revenues							
055-36111 INTEREST EARNINGS	\$2,775	\$1,324	\$2,234	\$0	\$1,350	\$1,350	\$1,350
055-36210 RENTAL INCOME	\$28,727	\$22,616	\$26,414	\$20,844	\$22,500	\$22,500	\$25,000
055-36310 SALE OF ASSETS	\$0	\$0	\$0	\$2,025	\$0	\$2,025	\$0
055-36911 OTHER MISCELLANEOUS	\$7,428	\$2,019	\$3,415	\$1,247	\$25,000	\$25,000	\$25,000
055-36921 CASH OVER/SHORT	\$-29	\$-27	\$262	\$231	\$0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$38,899</b>	<b>\$25,931</b>	<b>\$32,326</b>	<b>\$24,346</b>	<b>\$48,850</b>	<b>\$50,875</b>	<b>\$51,350</b>
Interfund Transactions (CIP/Debt)							
055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>	<b>\$25,000</b>
Beginning Balance							
055-39990 BEGINNING BALANCE	\$1,342,519	\$1,165,727	\$850,677	\$0	\$926,234	\$1,054,654	\$1,053,965
<b>Total Beginning Balance</b>	<b>\$1,342,519</b>	<b>\$1,165,727</b>	<b>\$850,677</b>	<b>\$0</b>	<b>\$926,234</b>	<b>\$1,054,654</b>	<b>\$1,053,965</b>
<b>TOTAL</b>	<b>\$2,472,834</b>	<b>\$2,481,411</b>	<b>\$2,362,654</b>	<b>\$1,409,164</b>	<b>\$2,426,934</b>	<b>\$2,557,379</b>	<b>\$2,599,911</b>



	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Total 43717 HR APPLICANT TRACKING SOFTWARE (RECRUITI	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000
TOTAL	\$2,472,834	\$2,481,412	\$2,362,654	\$1,335,573	\$2,426,933	\$2,557,379	\$2,599,911

## TRANSPORTATION & PARKING FUND - Budget Summary

### 057 TRANSPORTATION & PARKING

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
Sales Tax	\$3,503,440	\$3,798,125	\$3,868,264	\$3,985,920	\$4,050,000	\$4,050,000	\$4,190,000
Licenses	\$1,056,349	\$936,304	\$951,477	\$1,040,014	\$931,215	\$1,050,000	\$923,699
Other Fees	\$0	\$11,300	\$1,500	\$320	\$0	\$0	\$0
Federal Revenue	\$5,630,098	\$7,556,794	\$1,200,950	\$1,630,990	\$3,250,000	\$4,900,000	\$2,000,000
Transit Charges for Services	\$1,729,833	\$1,918,588	\$2,243,874	\$2,200,248	\$2,440,701	\$2,440,701	\$2,556,039
Fines & Forfeitures	\$707,679	\$621,446	\$757,842	\$970,338	\$679,200	\$769,200	\$679,200
Misc. Revenues	\$88,672	\$92,207	\$128,922	\$48,253	\$92,500	\$122,500	\$92,500
Special Revenues & Resources	\$289,189	\$478,918	\$332,444	\$290,009	\$346,000	\$346,000	\$346,000
<b>Total Revenues</b>	<b>\$13,005,261</b>	<b>\$15,413,681</b>	<b>\$9,485,272</b>	<b>\$10,166,092</b>	<b>\$11,789,616</b>	<b>\$13,678,401</b>	<b>\$10,787,438</b>
<b>Other</b>							
Beginning Balance	\$13,945,235	\$13,703,979	\$17,656,077	\$0	\$6,803,514	\$18,794,937	\$8,341,505
<b>Total Other</b>	<b>\$13,945,235</b>	<b>\$13,703,979</b>	<b>\$17,656,077</b>	<b>\$0</b>	<b>\$6,803,514</b>	<b>\$18,794,937</b>	<b>\$8,341,505</b>
<b>TOTAL</b>	<b>\$26,950,496</b>	<b>\$29,117,660</b>	<b>\$27,141,349</b>	<b>\$10,166,092</b>	<b>\$18,593,130</b>	<b>\$32,473,338</b>	<b>\$19,128,943</b>

### 057 TRANSPORTATION & PARKING

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Depts</b>							
Personnel	\$3,685,687	\$3,986,646	\$4,119,385	\$4,887,211	\$5,549,898	\$5,685,264	\$5,850,622
Mat, Supplies, Services	\$736,894	\$1,091,415	\$1,067,755	\$1,310,695	\$888,038	\$889,951	\$889,951
Capital	\$6,448,839	\$4,069,630	\$1,491,113	\$673,331	\$2,795,946	\$15,000,736	\$1,748,443
<b>Total Depts</b>	<b>\$10,871,421</b>	<b>\$9,147,691</b>	<b>\$6,678,253</b>	<b>\$6,871,238</b>	<b>\$9,233,882</b>	<b>\$21,575,951</b>	<b>\$8,489,016</b>
<b>Other</b>							
Interfund Transfer	\$2,375,096	\$2,313,892	\$2,425,000	\$2,555,882	\$2,425,332	\$2,555,882	\$2,598,204
Ending Balance	\$13,703,979	\$17,656,077	\$18,038,096	\$0	\$6,933,915	\$8,341,505	\$8,041,722
<b>Total Other</b>	<b>\$16,079,075</b>	<b>\$19,969,969</b>	<b>\$20,463,096</b>	<b>\$2,555,882</b>	<b>\$9,359,247</b>	<b>\$10,897,387</b>	<b>\$10,639,926</b>
<b>TOTAL</b>	<b>\$26,950,496</b>	<b>\$29,117,660</b>	<b>\$27,141,349</b>	<b>\$9,427,120</b>	<b>\$18,593,129</b>	<b>\$32,473,338</b>	<b>\$19,128,943</b>



## 057 TRANSPORTATION & PARKING

### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Sales Tax</b>							
057-31212 TRANSIT SALES TAX	\$1,829,357	\$1,983,715	\$2,014,354	\$2,089,252	\$2,100,000	\$2,100,000	\$2,200,000
057-31214 RESORT TAX TRANSPOR	\$1,674,083	\$1,814,410	\$1,853,909	\$1,896,668	\$1,950,000	\$1,950,000	\$1,990,000
<b>Total Sales Tax</b>	<b>\$3,503,440</b>	<b>\$3,798,125</b>	<b>\$3,868,264</b>	<b>\$3,985,920</b>	<b>\$4,050,000</b>	<b>\$4,050,000</b>	<b>\$4,190,000</b>
<b>Licenses</b>							
057-32111 BUSINESS LICENSES	\$838,615	\$798,088	\$805,951	\$905,481	\$781,215	\$900,000	\$773,699
057-32161 NIGHT RENT LIC FEE	\$217,734	\$138,216	\$145,526	\$134,533	\$150,000	\$150,000	\$150,000
<b>Total Licenses</b>	<b>\$1,056,349</b>	<b>\$936,304</b>	<b>\$951,477</b>	<b>\$1,040,014</b>	<b>\$931,215</b>	<b>\$1,050,000</b>	<b>\$923,699</b>
<b>Other Fees</b>							
057-32639 SPECIAL EVENT PARKING FEES	\$0	\$11,300	\$1,500	\$320	\$0	\$0	\$0
<b>Total Other Fees</b>	<b>\$0</b>	<b>\$11,300</b>	<b>\$1,500</b>	<b>\$320</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Federal Revenue</b>							
057-33110 FEDERAL GRANTS	\$5,630,098	\$7,556,794	\$1,200,950	\$1,630,990	\$3,250,000	\$4,900,000	\$2,000,000
<b>Total Federal Revenue</b>	<b>\$5,630,098</b>	<b>\$7,556,794</b>	<b>\$1,200,950</b>	<b>\$1,630,990</b>	<b>\$3,250,000</b>	<b>\$4,900,000</b>	<b>\$2,000,000</b>
<b>Transit Charges for Services</b>							
057-34211 FARE REVENUE	\$37,252	\$61,318	\$36,243	\$31,078	\$58,157	\$58,157	\$61,383
057-34221 BUS ADVERTISING	\$30,072	\$59,700	\$70,827	\$49,200	\$47,420	\$47,420	\$49,349
057-34230 REGIONAL TRANSIT REVENUE	\$1,662,510	\$1,797,570	\$2,136,805	\$2,119,970	\$2,335,124	\$2,335,124	\$2,445,307
<b>Total Transit Charges for Services</b>	<b>\$1,729,833</b>	<b>\$1,918,588</b>	<b>\$2,243,874</b>	<b>\$2,200,248</b>	<b>\$2,440,701</b>	<b>\$2,440,701</b>	<b>\$2,556,039</b>
<b>Fines &amp; Forfeitures</b>							
057-35300 CITY FINES	\$189,819	\$114,688	\$185,172	\$202,064	\$150,000	\$150,000	\$150,000
057-35301 PARKING PERMITS	\$94,934	\$100,193	\$117,095	\$183,641	\$100,000	\$190,000	\$100,000
057-35307 IN CAR METERS	\$11,204	\$7,936	\$7,839	\$340	\$10,000	\$10,000	\$10,000
057-35308 QUICK CARD	\$0	\$70	\$0	\$-12	\$1,000	\$1,000	\$1,000
057-35309 TOKEN SALES	\$4,502	\$3,056	\$2,392	\$1,979	\$5,000	\$5,000	\$5,000
057-35310 METER REVENUE	\$403,767	\$392,486	\$445,398	\$582,213	\$410,000	\$410,000	\$410,000
057-35311 IN-CAR METER (ICM) DEVICES	\$3,454	\$3,458	\$-54	\$112	\$3,200	\$3,200	\$3,200
057-35312 IMPOUND	\$0	\$-440	\$0	\$0	\$0	\$0	\$0
<b>Total Fines &amp; Forfeitures</b>	<b>\$707,679</b>	<b>\$621,446</b>	<b>\$757,842</b>	<b>\$970,338</b>	<b>\$679,200</b>	<b>\$769,200</b>	<b>\$679,200</b>
<b>Misc. Revenues</b>							
057-36111 INTEREST EARNINGS	\$60,821	\$91,905	\$105,732	\$0	\$80,000	\$80,000	\$80,000
057-36210 RENTAL INCOME	\$0	\$0	\$0	\$40,615	\$0	\$30,000	\$0
057-36310 SALE OF ASSETS	\$25,875	\$0	\$0	\$3,420	\$0	\$0	\$0

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
057-36911 OTHER MISCELLANEOUS	\$1,963	\$337	\$23,202	\$4,225	\$12,500	\$12,500	\$12,500
057-36921 CASH OVER/SHORT	\$13	\$-36	\$-12	\$-7	\$0	\$0	\$0
Total Misc. Revenues	\$88,672	\$92,207	\$128,922	\$48,253	\$92,500	\$122,500	\$92,500
Special Revenues & Resources							
057-39110 DONATIONS	\$60,865	\$55,836	\$65,988	\$60,912	\$46,000	\$46,000	\$46,000
057-39126 OTHER CONTRIBUTIONS	\$228,325	\$423,081	\$266,456	\$229,097	\$300,000	\$300,000	\$300,000
Total Special Revenues & Resources	\$289,189	\$478,918	\$332,444	\$290,009	\$346,000	\$346,000	\$346,000
Beginning Balance							
057-39990 BEGINNING BALANCE	\$13,945,235	\$13,703,979	\$17,656,077	\$0	\$6,803,514	\$18,794,937	\$8,341,505
Total Beginning Balance	\$13,945,235	\$13,703,979	\$17,656,077	\$0	\$6,803,514	\$18,794,937	\$8,341,505
TOTAL	\$26,950,496	\$29,117,660	\$27,141,349	\$10,166,092	\$18,593,130	\$32,473,338	\$19,128,943

## 057 TRANSPORTATION & PARKING

### Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
40481 TRANSPORTATION OPER							
Personnel	\$3,656,033	\$3,947,994	\$4,101,867	\$4,110,297	\$4,959,090	\$4,825,171	\$4,939,792
Mat, Supplies, Services	\$696,894	\$1,011,415	\$997,755	\$1,056,305	\$710,038	\$587,451	\$587,451
Capital	\$51,007	\$31,977	\$62,044	\$53,022	\$17,216	\$17,216	\$17,216
Interfund Transfer	\$2,104,730	\$2,045,000	\$2,425,000	\$2,552,082	\$2,419,332	\$2,552,082	\$2,593,504
Total 40481 TRANSPORTATION OPER	\$6,508,665	\$7,036,386	\$7,586,666	\$7,771,705	\$8,105,676	\$7,981,920	\$8,137,963
40482 BOND DEBT 1996							
Interfund Transfer	\$270,366	\$268,892	\$0	\$0	\$0	\$0	\$0
Total 40482 BOND DEBT 1996	\$270,366	\$268,892	\$0	\$0	\$0	\$0	\$0
40485 TRANSPORTATION PLANNING							
Personnel	\$0	\$0	\$0	\$323,869	\$0	\$311,519	\$347,166
Mat, Supplies, Services	\$0	\$0	\$0	\$82,400	\$0	\$124,500	\$124,500
Total 40485 TRANSPORTATION PLANNING	\$0	\$0	\$0	\$406,269	\$0	\$436,019	\$471,666
40500 PARKING							
Personnel	\$0	\$0	\$0	\$436,477	\$539,640	\$548,575	\$563,665
Mat, Supplies, Services	\$0	\$0	\$0	\$160,503	\$178,000	\$178,000	\$178,000
Interfund Transfer	\$0	\$0	\$0	\$3,800	\$6,000	\$3,800	\$4,700
Total 40500 PARKING	\$0	\$0	\$0	\$600,781	\$723,640	\$730,375	\$746,365
40999 END BAL SUR(DEF)							
Ending Balance	\$13,703,979	\$17,656,077	\$18,038,096	\$0	\$6,933,915	\$8,341,505	\$8,041,722
Total 40999 END BAL SUR(DEF)	\$13,703,979	\$17,656,077	\$18,038,096	\$0	\$6,933,915	\$8,341,505	\$8,041,722

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
42186 PSSM LONG TERM AGREEMENT							
Mat, Supplies, Services	\$0	\$40,000	\$30,000	\$0	\$0	\$0	\$0
Total 42186 PSSM LONG TERM AGREEMENT	\$0	\$40,000	\$30,000	\$0	\$0	\$0	\$0
43011 HMBA VIA CHAMBER							
Mat, Supplies, Services	\$40,000	\$40,000	\$40,000	\$0	\$0	\$0	\$0
Total 43011 HMBA VIA CHAMBER	\$40,000	\$40,000	\$40,000	\$0	\$0	\$0	\$0
43304 INFORMATION SYSTEMS ENHANCE/UPGRADES							
Capital	\$0	\$32,050	\$0	\$0	\$0	\$128,446	\$0
Total 43304 INFORMATION SYSTEMS ENHANCE/UPGRADES	\$0	\$32,050	\$0	\$0	\$0	\$128,446	\$0
43316 TRANSIT COACHES							
Capital	\$139,210	\$0	\$0	\$0	\$418,750	\$3,943,732	\$400,000
Total 43316 TRANSIT COACHES	\$139,210	\$0	\$0	\$0	\$418,750	\$3,943,732	\$400,000
43339 BUS SHELTERS							
Capital	\$936	\$92,000	\$0	\$0	\$25,000	\$268,089	\$25,000
Total 43339 BUS SHELTERS	\$936	\$92,000	\$0	\$0	\$25,000	\$268,089	\$25,000
43371 BUS STORAGE FACILITY							
Personnel	\$29,654	\$38,652	\$-697	\$0	\$0	\$0	\$0
Capital	\$5,952,430	\$2,136,979	\$74,444	\$0	\$0	\$0	\$0
Total 43371 BUS STORAGE FACILITY	\$5,982,084	\$2,175,631	\$73,747	\$0	\$0	\$0	\$0
43435 FLAGSTAFF TRANSFER FEE							
Capital	\$22,816	\$0	\$0	\$10,578	\$0	\$2,886,283	\$300,000
Total 43435 FLAGSTAFF TRANSFER FEE	\$22,816	\$0	\$0	\$10,578	\$0	\$2,886,283	\$300,000
43443 PUBLIC WORKS COMPLEX IMPROVEMENTS							
Capital	\$6,150	\$62,951	\$0	\$0	\$0	\$0	\$0
Total 43443 PUBLIC WORKS COMPLEX IMPROVEMENTS	\$6,150	\$62,951	\$0	\$0	\$0	\$0	\$0
43446 TRANSIT GIS/AVL SYSTEM							
Capital	\$32,664	\$1,028,764	\$123,501	\$0	\$285,000	\$479,624	\$0
Total 43446 TRANSIT GIS/AVL SYSTEM	\$32,664	\$1,028,764	\$123,501	\$0	\$285,000	\$479,624	\$0
43465 COUNTY VEHICLE REPLACEMENT FUND							
Capital	\$34,802	\$0	\$0	\$0	\$66,558	\$454,159	\$68,555
Total 43465 COUNTY VEHICLE REPLACEMENT FUND	\$34,802	\$0	\$0	\$0	\$66,558	\$454,159	\$68,555
43466 TRANSIT EXPANSION							
Capital	\$0	\$0	\$0	\$0	\$0	\$1,500,803	\$0
Total 43466 TRANSIT EXPANSION	\$0	\$0	\$0	\$0	\$0	\$1,500,803	\$0
43484 PARKING METER REPLACEMENT							
Capital	\$3,279	\$8,325	\$26,799	\$25,137	\$36,000	\$89,658	\$40,000
Total 43484 PARKING METER REPLACEMENT	\$3,279	\$8,325	\$26,799	\$25,137	\$36,000	\$89,658	\$40,000
43505 BUS WASH REHAB							
Capital	\$4,289	\$0	\$9,129	\$0	\$0	\$0	\$0
Total 43505 BUS WASH REHAB	\$4,289	\$0	\$9,129	\$0	\$0	\$0	\$0
43506 UPGRADE OH DOOR ROLLERS							

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Capital	\$0	\$0	\$2,615	\$0	\$0	\$16,518	\$0
Total 43506 UPGRADE OH DOOR ROLLERS	\$0	\$0	\$2,615	\$0	\$0	\$16,518	\$0
43541 PARK & RIDE (ACCESS ROAD & AMENITIES)							
Capital	\$81,891	\$11,442	\$0	\$0	\$0	\$0	\$0
Total 43541 PARK & RIDE (ACCESS ROAD & AMENITIES)	\$81,891	\$11,442	\$0	\$0	\$0	\$0	\$0
43562 TRAFFIC MODEL							
Capital	\$119,365	\$0	\$0	\$0	\$0	\$0	\$0
Total 43562 TRAFFIC MODEL	\$119,365	\$0	\$0	\$0	\$0	\$0	\$0
43575 CITY TRANSIT CONTRIBUTION TO COUNTY							
Capital	\$0	\$569,961	\$558,677	\$437,777	\$0	\$437,777	\$0
Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	\$0	\$569,961	\$558,677	\$437,777	\$0	\$437,777	\$0
43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN							
Capital	\$0	\$32,517	\$0	\$0	\$0	\$0	\$0
Total 43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN	\$0	\$32,517	\$0	\$0	\$0	\$0	\$0
43596 HIGH SCHOOL BUS SUNDANCE TRANSIT RECONTR							
Capital	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
Total 43596 HIGH SCHOOL BUS SUNDANCE TRANSIT RECONTR	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN							
Capital	\$0	\$22,156	\$3,314	\$5,403	\$0	\$24,530	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$22,156	\$3,314	\$5,403	\$0	\$24,530	\$0
43620 PCMR TRANSIT CENTER							
Capital	\$0	\$0	\$0	\$0	\$1,500,000	\$1,500,000	\$0
Total 43620 PCMR TRANSIT CENTER	\$0	\$0	\$0	\$0	\$1,500,000	\$1,500,000	\$0
43621 IRONHORSE SOLAR ARRAY							
Capital	\$0	\$444	\$241,894	\$0	\$0	\$0	\$0
Total 43621 IRONHORSE SOLAR ARRAY	\$0	\$444	\$241,894	\$0	\$0	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$0	\$0	\$0	\$45,000	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	\$0	\$45,000	\$0
43623 IRONHORSE SEASONAL HOUSING							
Not Available	\$0	\$0	\$0	\$543	\$0	\$0	\$0
Personnel	\$0	\$0	\$18,214	\$16,569	\$51,168	\$0	\$0
Mat, Supplies, Services	\$0	\$0	\$0	\$11,486	\$0	\$0	\$0
Capital	\$0	\$63	\$340,728	\$67,077	\$0	\$240,383	\$0
Total 43623 IRONHORSE SEASONAL HOUSING	\$0	\$63	\$358,942	\$95,675	\$51,168	\$240,383	\$0
43624 TRANSIT SIGNAL PRIORITY							
Capital	\$0	\$0	\$0	\$0	\$0	\$142,385	\$0
Total 43624 TRANSIT SIGNAL PRIORITY	\$0	\$0	\$0	\$0	\$0	\$142,385	\$0
43625 IRONHORSE TRANSIT FAC ASSET MGMT							
Capital	\$0	\$0	\$0	\$20,520	\$180,000	\$715,615	\$180,000
Total 43625 IRONHORSE TRANSIT FAC ASSET MGMT	\$0	\$0	\$0	\$20,520	\$180,000	\$715,615	\$180,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
43630 PARKING SYSTEM SOFTWARE							
Capital	\$0	\$0	\$47,970	\$0	\$0	\$0	\$0
Total 43630 PARKING SYSTEM SOFTWARE	\$0	\$0	\$47,970	\$0	\$0	\$0	\$0
43634 PARKING WAYFINDING							
Capital	\$0	\$0	\$0	\$0	\$30,000	\$114,575	\$0
Total 43634 PARKING WAYFINDING	\$0	\$0	\$0	\$0	\$30,000	\$114,575	\$0
43650 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	\$0	\$45,750	\$122,000	\$0
Total 43650 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	\$45,750	\$122,000	\$0
43653 TRANS PLANS & STUDIES							
Capital	\$0	\$0	\$0	\$50,870	\$82,500	\$147,500	\$262,500
Total 43653 TRANS PLANS & STUDIES	\$0	\$0	\$0	\$50,870	\$82,500	\$147,500	\$262,500
43654 RICHARDSON FLAT ROAD IMP							
Capital	\$0	\$0	\$0	\$0	\$0	\$750,000	\$0
Total 43654 RICHARDSON FLAT ROAD IMP	\$0	\$0	\$0	\$0	\$0	\$750,000	\$0
43655 TRANSIT FAC CAP RENEWAL							
Capital	\$0	\$0	\$0	\$975	\$50,000	\$50,000	\$50,000
Total 43655 TRANSIT FAC CAP RENEWAL	\$0	\$0	\$0	\$975	\$50,000	\$50,000	\$50,000
43667 IRONHORSE ELECTRONIC ACCESS CTRL							
Capital	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0
Total 43667 IRONHORSE ELECTRONIC ACCESS CTRL	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0
43686 EQUIP REPLACEMENT - COMPUTER							
Capital	\$0	\$0	\$0	\$1,973	\$14,172	\$14,172	\$14,172
Total 43686 EQUIP REPLACEMENT - COMPUTER	\$0	\$0	\$0	\$1,973	\$14,172	\$14,172	\$14,172
43712 TRAFFIC MANAGEMENT CAMERAS							
Capital	\$0	\$0	\$0	\$0	\$0	\$50,000	\$75,000
Total 43712 TRAFFIC MANAGEMENT CAMERAS	\$0	\$0	\$0	\$0	\$0	\$50,000	\$75,000
43718 HR APPLICANT TRACKING SOFTWARE (RECRUITI							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000
Total 43718 HR APPLICANT TRACKING SOFTWARE (RECRUITI	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000
43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR							
Capital	\$0	\$0	\$0	\$0	\$0	\$525,000	\$0
Total 43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR	\$0	\$0	\$0	\$0	\$0	\$525,000	\$0
43731 CHINA BRIDGE EVENT PARKING							
Capital	\$0	\$0	\$0	\$0	\$0	\$337,271	\$310,000
Total 43731 CHINA BRIDGE EVENT PARKING	\$0	\$0	\$0	\$0	\$0	\$337,271	\$310,000
TOTAL	\$26,950,497	\$29,117,660	\$27,141,349	\$9,427,663	\$18,593,130	\$32,473,338	\$19,128,943

## POLICE SPECIAL REVENUE FUND - Budget Summary

### 021 POLICE SPECIAL REVENUE FUND

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Revenues							
State Revenue	\$2,210	\$750	\$1,112	\$1,000	\$0	\$1,000	\$0
Total Revenues	\$2,210	\$750	\$1,112	\$1,000	\$0	\$1,000	\$0
Other							
Beginning Balance	\$24,872	\$27,082	\$27,532	\$0	\$0	\$29,144	\$29,144
Total Other	\$24,872	\$27,082	\$27,532	\$0	\$0	\$29,144	\$29,144
<b>TOTAL</b>	<b>\$27,082</b>	<b>\$27,832</b>	<b>\$28,644</b>	<b>\$1,000</b>	<b>\$0</b>	<b>\$30,144</b>	<b>\$29,144</b>

### 021 POLICE SPECIAL REVENUE FUND

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Depts							
Capital	\$0	\$300	\$0	\$200	\$0	\$30,144	\$0
Total Depts	\$0	\$300	\$0	\$200	\$0	\$30,144	\$0
Other							
Ending Balance	\$27,082	\$27,532	\$28,644	\$0	\$0	\$0	\$29,144
Total Other	\$27,082	\$27,532	\$28,644	\$0	\$0	\$0	\$29,144
<b>TOTAL</b>	<b>\$27,082</b>	<b>\$27,832</b>	<b>\$28,644</b>	<b>\$200</b>	<b>\$0</b>	<b>\$30,144</b>	<b>\$29,144</b>

## 021 POLICE SPECIAL REVENUE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
State Revenue							
021-33269 TOBACCO COMPLIANCE	\$2,210	\$750	\$1,112	\$1,000	\$0	\$1,000	\$0
Total State Revenue	\$2,210	\$750	\$1,112	\$1,000	\$0	\$1,000	\$0
Beginning Balance							
021-39990 BEGINNING BALANCE	\$24,872	\$27,082	\$27,532	\$0	\$0	\$29,144	\$29,144
Total Beginning Balance	\$24,872	\$27,082	\$27,532	\$0	\$0	\$29,144	\$29,144
<b>TOTAL</b>	<b>\$27,082</b>	<b>\$27,832</b>	<b>\$28,644</b>	<b>\$1,000</b>	<b>\$0</b>	<b>\$30,144</b>	<b>\$29,144</b>

## 021 POLICE SPECIAL REVENUE FUND

### Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
40999 END BAL SUR(DEF)							
Ending Balance	\$27,082	\$27,532	\$28,644	\$0	\$0	\$0	\$29,144
Total 40999 END BAL SUR(DEF)	\$27,082	\$27,532	\$28,644	\$0	\$0	\$0	\$29,144
41001 POLICE SPECIAL REVENUE FUND							
Capital	\$0	\$300	\$0	\$200	\$0	\$30,144	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$0	\$300	\$0	\$200	\$0	\$30,144	\$0
<b>TOTAL</b>	<b>\$27,082</b>	<b>\$27,832</b>	<b>\$28,644</b>	<b>\$200</b>	<b>\$0</b>	<b>\$30,144</b>	<b>\$29,144</b>

## CRIMINAL FORFEITURE RESTRICTED ACCOUNT - Budget Summary

### 022 CRIMINAL FORFEITURE

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Revenues							
State Revenue	\$490	\$5,843	\$11,201	\$0	\$0	\$0	\$0
Total Revenues	\$490	\$5,843	\$11,201	\$0	\$0	\$0	\$0
Other							
Beginning Balance	\$3,775	\$0	\$8,985	\$0	\$10,678	\$17,258	\$17,258
Total Other	\$3,775	\$0	\$8,985	\$0	\$10,678	\$17,258	\$17,258
<b>TOTAL</b>	<b>\$4,265</b>	<b>\$5,843</b>	<b>\$20,186</b>	<b>\$0</b>	<b>\$10,678</b>	<b>\$17,258</b>	<b>\$17,258</b>

### 022 CRIMINAL FORFEITURE

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Depts							
Capital	\$89	\$1,034	\$1,054	\$1	\$0	\$17,258	\$0
Total Depts	\$89	\$1,034	\$1,054	\$1	\$0	\$17,258	\$0
Other							
Ending Balance	\$4,176	\$8,985	\$19,133	\$0	\$10,678	\$0	\$17,258
Total Other	\$4,176	\$8,985	\$19,133	\$0	\$10,678	\$0	\$17,258
<b>TOTAL</b>	<b>\$4,265</b>	<b>\$10,019</b>	<b>\$20,187</b>	<b>\$1</b>	<b>\$10,678</b>	<b>\$17,258</b>	<b>\$17,258</b>



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CRIMINAL

FORFEITURE

**Revenue by Type**

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
State Revenue							
022-33271 CONFISCATIONS	\$490	\$5,843	\$11,201	\$0	\$0	\$0	\$0
Total State Revenue	\$490	\$5,843	\$11,201	\$0	\$0	\$0	\$0
Beginning Balance							
022-39990 BEGINNING BALANCE	\$3,775	\$0	\$8,985	\$0	\$10,678	\$17,258	\$17,258
Total Beginning Balance	\$3,775	\$0	\$8,985	\$0	\$10,678	\$17,258	\$17,258
<b>TOTAL</b>	<b>\$4,265</b>	<b>\$5,843</b>	<b>\$20,186</b>	<b>\$0</b>	<b>\$10,678</b>	<b>\$17,258</b>	<b>\$17,258</b>

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CRIMINAL

FORFEITURE

**Expenditures by Department & Type**

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
40999 END BAL SUR(DEF)							
Ending Balance	\$4,176	\$8,985	\$19,133	\$0	\$10,678	\$0	\$17,258
Total 40999 END BAL SUR(DEF)	\$4,176	\$8,985	\$19,133	\$0	\$10,678	\$0	\$17,258
41001 POLICE SPECIAL REVENUE FUND							
Capital	\$89	\$1,034	\$1,054	\$1	\$0	\$17,258	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$89	\$1,034	\$1,054	\$1	\$0	\$17,258	\$0
<b>TOTAL</b>	<b>\$4,265</b>	<b>\$10,019</b>	<b>\$20,187</b>	<b>\$1</b>	<b>\$10,678</b>	<b>\$17,258</b>	<b>\$17,258</b>

## FLEET SERVICES FUND - Budget Summary

### 062 FLEET SERVICES FUND

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
Misc. Revenues	\$0	\$794	\$0	\$0	\$0	\$0	\$0
Interfund Transactions (Admin)	\$2,428,600	\$2,428,600	\$2,910,430	\$2,728,700	\$2,580,800	\$2,728,700	\$2,730,800
<b>Total Revenues</b>	<b>\$2,428,600</b>	<b>\$2,429,394</b>	<b>\$2,910,430</b>	<b>\$2,728,700</b>	<b>\$2,580,800</b>	<b>\$2,728,700</b>	<b>\$2,730,800</b>
<b>Other</b>							
Beginning Balance	\$178,226	\$409,894	\$521,502	\$0	\$840,004	\$961,174	\$676,961
Total Other	\$178,226	\$409,894	\$521,502	\$0	\$840,004	\$961,174	\$676,961
<b>TOTAL</b>	<b>\$2,606,826</b>	<b>\$2,839,288</b>	<b>\$3,431,932</b>	<b>\$2,728,700</b>	<b>\$3,420,804</b>	<b>\$3,689,874</b>	<b>\$3,407,761</b>

### 062 FLEET SERVICES FUND

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Depts</b>							
Personnel	\$582,213	\$614,394	\$635,023	\$798,964	\$762,295	\$817,413	\$835,721
Mat, Supplies, Services	\$1,613,288	\$1,703,113	\$1,909,327	\$1,736,539	\$1,937,240	\$2,187,600	\$1,651,120
Capital	\$1,430	\$278	\$13,288	\$7,438	\$10,000	\$10,000	\$10,000
<b>Total Depts</b>	<b>\$2,196,932</b>	<b>\$2,317,786</b>	<b>\$2,557,638</b>	<b>\$2,542,941</b>	<b>\$2,709,535</b>	<b>\$3,015,013</b>	<b>\$2,496,841</b>
<b>Other</b>							
Ending Balance	\$409,894	\$521,502	\$874,294	\$0	\$711,268	\$674,861	\$910,920
Total Other	\$409,894	\$521,502	\$874,294	\$0	\$711,268	\$674,861	\$910,920
<b>TOTAL</b>	<b>\$2,606,826</b>	<b>\$2,839,288</b>	<b>\$3,431,932</b>	<b>\$2,542,941</b>	<b>\$3,420,803</b>	<b>\$3,689,874</b>	<b>\$3,407,761</b>

## 062 FLEET SERVICES FUND

### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Misc. Revenues							
062-36911 OTHER MISCELLANEOUS	\$0	\$794	\$0	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$0	\$794	\$0	\$0	\$0	\$0	\$0
Interfund Transactions (Admin)							
062-38110 CENTRAL GARAGE CHG	\$1,292,600	\$1,292,600	\$1,378,400	\$1,378,700	\$1,380,800	\$1,378,700	\$1,380,800
062-38111 FUEL SALES	\$1,136,000	\$1,136,000	\$1,532,030	\$1,350,000	\$1,200,000	\$1,350,000	\$1,350,000
Total Interfund Transactions (Admin)	\$2,428,600	\$2,428,600	\$2,910,430	\$2,728,700	\$2,580,800	\$2,728,700	\$2,730,800
Beginning Balance							
062-39990 BEGINNING BALANCE	\$178,226	\$409,894	\$521,502	\$0	\$840,004	\$961,174	\$676,961
Total Beginning Balance	\$178,226	\$409,894	\$521,502	\$0	\$840,004	\$961,174	\$676,961
<b>TOTAL</b>	<b>\$2,606,826</b>	<b>\$2,839,288</b>	<b>\$3,431,932</b>	<b>\$2,728,700</b>	<b>\$3,420,804</b>	<b>\$3,689,874</b>	<b>\$3,407,761</b>

## 062 FLEET SERVICES FUND

### Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
40471 FLEET SERVICES DEPT							
Personnel	\$582,213	\$614,394	\$635,023	\$798,964	\$762,295	\$817,413	\$835,721
Mat, Supplies, Services	\$1,613,288	\$1,703,113	\$1,909,327	\$1,736,539	\$1,937,240	\$2,187,600	\$1,651,120
Capital	\$1,430	\$278	\$13,288	\$7,438	\$10,000	\$10,000	\$10,000
Total 40471 FLEET SERVICES DEPT	\$2,196,932	\$2,317,786	\$2,557,638	\$2,542,941	\$2,709,535	\$3,015,013	\$2,496,841
40999 END BAL SUR(DEF)							
Ending Balance	\$409,894	\$521,502	\$874,294	\$0	\$711,268	\$674,861	\$910,920
Total 40999 END BAL SUR(DEF)	\$409,894	\$521,502	\$874,294	\$0	\$711,268	\$674,861	\$910,920
<b>TOTAL</b>	<b>\$2,606,826</b>	<b>\$2,839,288</b>	<b>\$3,431,932</b>	<b>\$2,542,941</b>	<b>\$3,420,803</b>	<b>\$3,689,874</b>	<b>\$3,407,761</b>

## SELF INSURANCE FUND - Budget Summary

### 064 SELF INSURANCE FUND

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
Misc. Revenues	\$204,000	\$204,000	\$204,000	\$258,000	\$204,000	\$258,000	\$258,000
Interfund Transactions (Admin)	\$850,000	\$300,000	\$0	\$463,227	\$463,227	\$463,227	\$492,666
<b>Total Revenues</b>	<b>\$1,054,000</b>	<b>\$504,000</b>	<b>\$204,000</b>	<b>\$721,227</b>	<b>\$667,227</b>	<b>\$721,227</b>	<b>\$750,666</b>
<b>Other</b>							
Beginning Balance	\$1,730,992	\$1,867,103	\$1,848,254	\$0	\$1,089,514	\$1,208,215	\$674,861
Total Other	\$1,730,992	\$1,867,103	\$1,848,254	\$0	\$1,089,514	\$1,208,215	\$674,861
<b>TOTAL</b>	<b>\$2,784,992</b>	<b>\$2,371,103</b>	<b>\$2,052,254</b>	<b>\$721,227</b>	<b>\$1,756,741</b>	<b>\$1,929,442</b>	<b>\$1,425,527</b>

### 064 SELF INSURANCE FUND

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Depts</b>							
Personnel	\$65,896	\$0	\$0	\$0	\$0	\$0	\$0
Mat, Supplies, Services	\$851,993	\$522,849	\$628,438	\$1,069,088	\$921,300	\$1,105,300	\$946,300
<b>Total Depts</b>	<b>\$917,889</b>	<b>\$522,849</b>	<b>\$628,438</b>	<b>\$1,069,088</b>	<b>\$921,300</b>	<b>\$1,105,300</b>	<b>\$946,300</b>
<b>Other</b>							
Ending Balance	\$1,867,103	\$1,848,254	\$1,423,816	\$0	\$835,441	\$824,142	\$479,227
Total Other	\$1,867,103	\$1,848,254	\$1,423,816	\$0	\$835,441	\$824,142	\$479,227
<b>TOTAL</b>	<b>\$2,784,992</b>	<b>\$2,371,103</b>	<b>\$2,052,254</b>	<b>\$1,069,088</b>	<b>\$1,756,741</b>	<b>\$1,929,442</b>	<b>\$1,425,527</b>

## 064 SELF INSURANCE FUND

### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Misc. Revenues							
064-36991 FEE FOR WORKER'S COMP SELF-INS	\$204,000	\$204,000	\$204,000	\$258,000	\$204,000	\$258,000	\$258,000
Total Misc. Revenues	\$204,000	\$204,000	\$204,000	\$258,000	\$204,000	\$258,000	\$258,000
Interfund Transactions (Admin)							
064-38141 INS - GENERAL FUND	\$850,000	\$300,000	\$0	\$248,674	\$248,674	\$248,674	\$279,567
064-38142 INS - GOLF	\$0	\$0	\$0	\$6,286	\$58,358	\$6,286	\$3,352
064-38143 INS - WATER FUND	\$0	\$0	\$0	\$58,358	\$6,286	\$58,358	\$93,685
064-38144 INS - TRANSPORTATION	\$0	\$0	\$0	\$149,909	\$149,909	\$149,909	\$116,061
Total Interfund Transactions (Admin)	\$850,000	\$300,000	\$0	\$463,227	\$463,227	\$463,227	\$492,666
Beginning Balance							
064-39990 BEGINNING BALANCE	\$1,730,992	\$1,867,103	\$1,848,254	\$0	\$1,089,514	\$1,208,215	\$674,861
Total Beginning Balance	\$1,730,992	\$1,867,103	\$1,848,254	\$0	\$1,089,514	\$1,208,215	\$674,861
<b>TOTAL</b>	<b>\$2,784,992</b>	<b>\$2,371,103</b>	<b>\$2,052,254</b>	<b>\$721,227</b>	<b>\$1,756,741</b>	<b>\$1,929,442</b>	<b>\$1,425,527</b>

## 064 SELF INSURANCE FUND

### Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
40132 SELF INS & SEC BOND							
Personnel	\$15,847	\$0	\$0	\$0	\$0	\$0	\$0
Mat, Supplies, Services	\$710,205	\$394,128	\$502,631	\$887,991	\$731,300	\$910,300	\$756,300
Total 40132 SELF INS & SEC BOND	\$726,053	\$394,128	\$502,631	\$887,991	\$731,300	\$910,300	\$756,300
40138 E.P.A.							
Mat, Supplies, Services	\$0	\$0	\$2,392	\$0	\$0	\$0	\$0
Total 40138 E.P.A.	\$0	\$0	\$2,392	\$0	\$0	\$0	\$0
40139 WORKERS COMP							
Personnel	\$50,049	\$0	\$0	\$0	\$0	\$0	\$0
Mat, Supplies, Services	\$141,787	\$128,721	\$123,416	\$181,097	\$190,000	\$195,000	\$190,000
Total 40139 WORKERS COMP	\$191,836	\$128,721	\$123,416	\$181,097	\$190,000	\$195,000	\$190,000
40999 END BAL SUR(DEF)							
Ending Balance	\$1,867,103	\$1,848,254	\$1,423,816	\$0	\$835,441	\$824,142	\$479,227
Total 40999 END BAL SUR(DEF)	\$1,867,103	\$1,848,254	\$1,423,816	\$0	\$835,441	\$824,142	\$479,227
<b>TOTAL</b>	<b>\$2,784,992</b>	<b>\$2,371,103</b>	<b>\$2,052,254</b>	<b>\$1,069,088</b>	<b>\$1,756,741</b>	<b>\$1,929,442</b>	<b>\$1,425,527</b>

## SALES TAX REV BOND - DEBT SVS FUND - Budget Summary

### 070 SALES TAX REV BOND - DEBT SVS

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
Misc. Revenues	\$8,547	\$10,857	\$6,540	\$4,669	\$0	\$0	\$0
Interfund Transactions (Admin)	\$941,036	\$938,702	\$180,847	\$168,616	\$180,247	\$168,616	\$164,089
Interfund Transactions (CIP/Debt)	\$1,054,366	\$1,378,841	\$1,380,741	\$1,428,429	\$1,381,304	\$1,428,429	\$2,425,473
Bond Proceeds	\$1,558,592	\$0	\$0	\$24,992,543	\$0	\$24,992,542	\$0
<b>Total Revenues</b>	<b>\$3,562,541</b>	<b>\$2,328,400</b>	<b>\$1,568,128</b>	<b>\$26,594,256</b>	<b>\$1,561,551</b>	<b>\$26,589,587</b>	<b>\$2,589,562</b>
Other							
Beginning Balance	\$1,822,996	\$1,881,265	\$1,958,852	\$0	\$1,159,267	\$1,165,265	\$6,514,375
Total Other	\$1,822,996	\$1,881,265	\$1,958,852	\$0	\$1,159,267	\$1,165,265	\$6,514,375
<b>TOTAL</b>	<b>\$5,385,537</b>	<b>\$4,209,665</b>	<b>\$3,526,980</b>	<b>\$26,594,256</b>	<b>\$2,720,818</b>	<b>\$27,754,852</b>	<b>\$9,103,937</b>

### 070 SALES TAX REV BOND - DEBT SVS

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Depts</b>							
Debt Service	\$1,998,342	\$2,250,813	\$1,566,588	\$9,162,385	\$1,569,613	\$9,171,106	\$2,600,563
<b>Total Depts</b>	<b>\$1,998,342</b>	<b>\$2,250,813</b>	<b>\$1,566,588</b>	<b>\$9,162,385</b>	<b>\$1,569,613</b>	<b>\$9,171,106</b>	<b>\$2,600,563</b>
Other							
Interfund Transfer	\$1,505,929	\$0	\$800,000	\$12,069,371	\$0	\$12,069,371	\$0
Ending Balance	\$1,881,265	\$1,958,852	\$1,160,392	\$0	\$1,151,205	\$6,514,375	\$6,503,374
Total Other	\$3,387,194	\$1,958,852	\$1,960,392	\$12,069,371	\$1,151,205	\$18,583,746	\$6,503,374
<b>TOTAL</b>	<b>\$5,385,537</b>	<b>\$4,209,665</b>	<b>\$3,526,980</b>	<b>\$21,231,756</b>	<b>\$2,720,818</b>	<b>\$27,754,852</b>	<b>\$9,103,937</b>

## 070 SALES TAX REV BOND - DEBT SVS

### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Misc. Revenues							
070-36112 INT EARN SPEC ACCTS	\$8,547	\$10,857	\$6,540	\$4,669	\$0	\$0	\$0
Total Misc. Revenues	\$8,547	\$10,857	\$6,540	\$4,669	\$0	\$0	\$0
Interfund Transactions (Admin)							
070-38130 CITY CONT. TRANSPORTATION	\$270,366	\$268,892	\$0	\$0	\$0	\$0	\$0
070-38131 CITY CONT. GENERAL	\$178,247	\$180,072	\$180,847	\$168,616	\$180,247	\$168,616	\$164,089
070-38135 CITY CONTR. WATER	\$492,423	\$489,738	\$0	\$0	\$0	\$0	\$0
Total Interfund Transactions (Admin)	\$941,036	\$938,702	\$180,847	\$168,616	\$180,247	\$168,616	\$164,089
Interfund Transactions (CIP/Debt)							
070-38231 TRANSFER FROM CIP	\$134,366	\$134,366	\$134,366	\$251,079	\$134,366	\$251,079	\$1,297,588
070-38234 TRANSFER IN FROM MAIN ST. RDA	\$920,000	\$920,000	\$920,000	\$850,412	\$920,000	\$850,412	\$803,885
070-38236 TRANSFER FROM LPA RDA-FUND 33	\$0	\$324,475	\$326,375	\$326,938	\$326,938	\$326,938	\$324,000
Total Interfund Transactions (CIP/Debt)	\$1,054,366	\$1,378,841	\$1,380,741	\$1,428,429	\$1,381,304	\$1,428,429	\$2,425,473
Bond Proceeds							
070-39219 REFUNDING BONDS ISSUED	\$1,525,000	\$0	\$0	\$6,725,000	\$0	\$6,725,000	\$0
070-39220 BOND PROCEEDS	\$0	\$0	\$0	\$16,975,000	\$0	\$16,975,000	\$0
070-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$33,592	\$0	\$0	\$1,292,543	\$0	\$1,292,542	\$0
Total Bond Proceeds	\$1,558,592	\$0	\$0	\$24,992,543	\$0	\$24,992,542	\$0
Beginning Balance							
070-39990 BEGINNING BALANCE	\$1,822,996	\$1,881,265	\$1,958,852	\$0	\$1,159,267	\$1,165,265	\$6,514,375
Total Beginning Balance	\$1,822,996	\$1,881,265	\$1,958,852	\$0	\$1,159,267	\$1,165,265	\$6,514,375
TOTAL	\$5,385,537	\$4,209,665	\$3,526,980	\$26,594,256	\$2,720,818	\$27,754,852	\$9,103,937

## 070 SALES TAX REV BOND - DEBT SVS

### Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
40790 2005A SALES TAX REV BONDS							
Debt Service	\$1,235,613	\$1,237,438	\$1,238,213	\$7,203,574	\$1,239,613	\$7,206,574	\$0
Interfund Transfer	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0
Total 40790 2005A SALES TAX REV BONDS	\$1,235,613	\$1,237,438	\$2,038,213	\$7,203,574	\$1,239,613	\$7,206,574	\$0
40791 2005B SALES TAX REV BONDS							

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Debt Service	\$690,900	\$686,900	\$0	\$0	\$0	\$0	\$0
Total 40791 2005B SALES TAX REV BONDS	\$690,900	\$686,900	\$0	\$0	\$0	\$0	\$0
40792 2010 SALES TAX REVENUE & REFUNDING BONDS							
Debt Service	\$71,830	\$326,475	\$328,375	\$330,244	\$330,000	\$330,000	\$326,000
Interfund Transfer	\$1,505,929	\$0	\$0	\$0	\$0	\$0	\$0
Total 40792 2010 SALES TAX REVENUE & REFUNDING BONDS	\$1,577,759	\$326,475	\$328,375	\$330,244	\$330,000	\$330,000	\$326,000
40795 2014A SALES TAX REV & REF BONDS							
Debt Service	\$0	\$0	\$0	\$1,183,002	\$0	\$1,186,015	\$1,090,650
Total 40795 2014A SALES TAX REV & REF BONDS	\$0	\$0	\$0	\$1,183,002	\$0	\$1,186,015	\$1,090,650
40796 2014B SALES TAX REV BONDS							
Debt Service	\$0	\$0	\$0	\$242,799	\$0	\$245,517	\$167,913
Interfund Transfer	\$0	\$0	\$0	\$5,424,196	\$0	\$5,424,196	\$0
Total 40796 2014B SALES TAX REV BONDS	\$0	\$0	\$0	\$5,666,995	\$0	\$5,669,713	\$167,913
40798 2015 SALES TAX REV BONDS							
Debt Service	\$0	\$0	\$0	\$202,767	\$0	\$203,000	\$1,016,000
Interfund Transfer	\$0	\$0	\$0	\$6,645,175	\$0	\$6,645,175	\$0
Total 40798 2015 SALES TAX REV BONDS	\$0	\$0	\$0	\$6,847,942	\$0	\$6,848,175	\$1,016,000
40999 END BAL SUR(DEF)							
Ending Balance	\$1,881,265	\$1,958,852	\$1,160,392	\$0	\$1,151,205	\$6,514,375	\$6,503,374
Total 40999 END BAL SUR(DEF)	\$1,881,265	\$1,958,852	\$1,160,392	\$0	\$1,151,205	\$6,514,375	\$6,503,374
TOTAL	\$5,385,537	\$4,209,665	\$3,526,980	\$21,231,756	\$2,720,818	\$27,754,852	\$9,103,937



## DEBT SERVICE FUND - Budget Summary

### 071 DEBT SERVICE FUND

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
Property Taxes	\$4,570,315	\$4,580,904	\$4,577,873	\$5,321,592	\$4,749,987	\$5,321,592	\$4,223,453
Misc. Revenues	\$106,021	\$85,985	\$74,704	\$65,958	\$70,880	\$65,705	\$66,983
Bond Proceeds	\$0	\$0	\$0	\$3,539,845	\$0	\$3,539,845	\$0
<b>Total Revenues</b>	<b>\$4,676,336</b>	<b>\$4,666,889</b>	<b>\$4,652,577</b>	<b>\$8,927,395</b>	<b>\$4,820,867</b>	<b>\$8,927,142</b>	<b>\$4,290,436</b>
<b>Other</b>							
Beginning Balance	\$420,157	\$408,246	\$412,312	\$0	\$400,651	\$432,580	\$990,728
Total Other	\$420,157	\$408,246	\$412,312	\$0	\$400,651	\$432,580	\$990,728
<b>TOTAL</b>	<b>\$5,096,493</b>	<b>\$5,075,135</b>	<b>\$5,064,889</b>	<b>\$8,927,395</b>	<b>\$5,221,518</b>	<b>\$9,359,722</b>	<b>\$5,281,164</b>

### 071 DEBT SERVICE FUND

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Depts</b>							
Debt Service	\$4,688,247	\$4,662,823	\$4,657,796	\$8,356,956	\$4,832,513	\$8,368,994	\$4,230,380
<b>Total Depts</b>	<b>\$4,688,247</b>	<b>\$4,662,823</b>	<b>\$4,657,796</b>	<b>\$8,356,956</b>	<b>\$4,832,513</b>	<b>\$8,368,994</b>	<b>\$4,230,380</b>
<b>Other</b>							
Ending Balance	\$408,246	\$412,312	\$407,093	\$0	\$389,005	\$990,728	\$1,050,784
Total Other	\$408,246	\$412,312	\$407,093	\$0	\$389,005	\$990,728	\$1,050,784
<b>TOTAL</b>	<b>\$5,096,493</b>	<b>\$5,075,135</b>	<b>\$5,064,889</b>	<b>\$8,356,956</b>	<b>\$5,221,518</b>	<b>\$9,359,722</b>	<b>\$5,281,164</b>

## 071 DEBT SERVICE FUND

## Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Property Taxes</b>							
071-31112 PROP TAX DEBT SERV	\$4,558,315	\$4,568,904	\$4,565,873	\$5,309,592	\$4,737,987	\$5,309,592	\$4,211,453
071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
<b>Total Property Taxes</b>	<b>\$4,570,315</b>	<b>\$4,580,904</b>	<b>\$4,577,873</b>	<b>\$5,321,592</b>	<b>\$4,749,987</b>	<b>\$5,321,592</b>	<b>\$4,223,453</b>
<b>Misc. Revenues</b>							
071-36112 INT EARN SPEC ACCTS	\$26,019	\$7,571	\$1,424	\$253	\$0	\$0	\$0
071-36915 BUILD AMERICA BOND SUBSIDY	\$80,002	\$78,414	\$73,280	\$65,705	\$70,880	\$65,705	\$66,983
<b>Total Misc. Revenues</b>	<b>\$106,021</b>	<b>\$85,985</b>	<b>\$74,704</b>	<b>\$65,958</b>	<b>\$70,880</b>	<b>\$65,705</b>	<b>\$66,983</b>
<b>Bond Proceeds</b>							
071-39219 REFUNDING BONDS ISSUED	\$0	\$0	\$0	\$3,385,000	\$0	\$3,385,000	\$0
071-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$0	\$0	\$0	\$154,845	\$0	\$154,845	\$0
<b>Total Bond Proceeds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$3,539,845</b>	<b>\$0</b>	<b>\$3,539,845</b>	<b>\$0</b>
<b>Beginning Balance</b>							
071-39990 BEGINNING BALANCE	\$420,157	\$408,246	\$412,312	\$0	\$400,651	\$432,580	\$990,728
<b>Total Beginning Balance</b>	<b>\$420,157</b>	<b>\$408,246</b>	<b>\$412,312</b>	<b>\$0</b>	<b>\$400,651</b>	<b>\$432,580</b>	<b>\$990,728</b>
<b>TOTAL</b>	<b>\$5,096,493</b>	<b>\$5,075,135</b>	<b>\$5,064,889</b>	<b>\$8,927,395</b>	<b>\$5,221,518</b>	<b>\$9,359,722</b>	<b>\$5,281,164</b>

## 071 DEBT SERVICE FUND

## Expenditures by Department &amp; Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>40752 OPEN SP 2003 GO BONDS</b>							
Debt Service	\$436,225	\$434,525	\$432,465	\$0	\$0	\$0	\$0
<b>Total 40752 OPEN SP 2003 GO BONDS</b>	<b>\$436,225</b>	<b>\$434,525</b>	<b>\$432,465</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40757 GO BONDS-2000 SERIES</b>							
Debt Service	\$456,915	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total 40757 GO BONDS-2000 SERIES</b>	<b>\$456,915</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>40760 GO BONDS-2004 SERIES</b>							
Debt Service	\$797,409	\$797,249	\$798,549	\$3,616,025	\$804,000	\$3,614,275	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Total 40760 GO BONDS-2004 SERIES	\$797,409	\$797,249	\$798,549	\$3,616,025	\$804,000	\$3,614,275	\$0
40779 GO BONDS-2008 SERIES							
Debt Service	\$918,581	\$915,356	\$910,931	\$904,150	\$907,000	\$907,000	\$904,000
Total 40779 GO BONDS-2008 SERIES	\$918,581	\$915,356	\$910,931	\$904,150	\$907,000	\$907,000	\$904,000
40780 GO BONDS-2009 SERIES							
Debt Service	\$1,414,410	\$1,409,560	\$1,408,960	\$1,026,666	\$1,029,000	\$1,029,000	\$1,028,000
Total 40780 GO BONDS-2009 SERIES	\$1,414,410	\$1,409,560	\$1,408,960	\$1,026,666	\$1,029,000	\$1,029,000	\$1,028,000
40788 GO BONDS-2010B SERIES							
Debt Service	\$585,689	\$579,646	\$579,493	\$569,069	\$570,513	\$570,513	\$564,380
Total 40788 GO BONDS-2010B SERIES	\$585,689	\$579,646	\$579,493	\$569,069	\$570,513	\$570,513	\$564,380
40789 GO BONDS-2010A SERIES							
Debt Service	\$79,018	\$526,488	\$527,088	\$527,144	\$531,000	\$531,000	\$0
Total 40789 GO BONDS-2010A SERIES	\$79,018	\$526,488	\$527,088	\$527,144	\$531,000	\$531,000	\$0
40793 GO BONDS-2013A SERIES							
Debt Service	\$0	\$0	\$311	\$577,769	\$578,000	\$579,000	\$581,000
Total 40793 GO BONDS-2013A SERIES	\$0	\$0	\$311	\$577,769	\$578,000	\$579,000	\$581,000
40794 GO BONDS-2013B SERIES							
Debt Service	\$0	\$0	\$0	\$411,656	\$413,000	\$413,000	\$410,000
Total 40794 GO BONDS-2013B SERIES	\$0	\$0	\$0	\$411,656	\$413,000	\$413,000	\$410,000
40797 2014 GO REFUNDING BONDS							
Debt Service	\$0	\$0	\$0	\$724,479	\$0	\$725,206	\$743,000
Total 40797 2014 GO REFUNDING BONDS	\$0	\$0	\$0	\$724,479	\$0	\$725,206	\$743,000
40999 END BAL SUR(DEF)							
Ending Balance	\$408,246	\$412,312	\$407,093	\$0	\$389,005	\$990,728	\$1,050,784
Total 40999 END BAL SUR(DEF)	\$408,246	\$412,312	\$407,093	\$0	\$389,005	\$990,728	\$1,050,784
TOTAL	\$5,096,493	\$5,075,135	\$5,064,889	\$8,356,956	\$5,221,518	\$9,359,722	\$5,281,164

## CAPITAL IMPROVEMENT FUND - Budget Summary

### 031 CAPITAL IMPROVEMENT FUND

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
Sales Tax	\$2,000,000	\$1,800,000	\$2,521,908	\$3,435,935	\$5,900,156	\$6,902,000	\$7,131,000
Planning Building & Engineering Fees	\$191,521	\$133,421	\$201,235	\$817,666	\$370,000	\$630,000	\$860,000
Federal Revenue	\$151,559	\$31,741	\$61,492	\$4,091	\$0	\$4,000	\$1,000,000
State Revenue	\$349,325	\$340,540	\$358,866	\$2,319,508	\$300,000	\$2,300,000	\$300,000
County/SP District Revenue	\$138,214	\$107,855	\$640,010	\$100,000	\$50,000	\$100,000	\$50,000
Misc. Revenues	\$932,612	\$2,637,875	\$477,063	\$1,570,806	\$200,000	\$1,505,000	\$230,000
Interfund Transactions (CIP/Debt)	\$0	\$1,800,000	\$849,400	\$12,069,371	\$0	\$12,069,371	\$0
Special Revenues & Resources	\$248,365	\$1,193,310	\$344,852	\$226,810	\$0	\$202,510	\$302,500
Bond Proceeds	\$0	\$0	\$0	\$0	\$6,300,000	\$5,358,582	\$0
<b>Total Revenues</b>	<b>\$4,011,595</b>	<b>\$8,044,742</b>	<b>\$5,454,826</b>	<b>\$20,544,187</b>	<b>\$13,120,156</b>	<b>\$29,071,463</b>	<b>\$9,873,500</b>
<b>Other</b>							
Beginning Balance	\$33,954,635	\$26,823,812	\$19,876,401	\$0	\$2,554,602	\$27,106,574	\$5,471,946
<b>Total Other</b>	<b>\$33,954,635</b>	<b>\$26,823,812</b>	<b>\$19,876,401</b>	<b>\$0</b>	<b>\$2,554,602</b>	<b>\$27,106,574</b>	<b>\$5,471,946</b>
<b>TOTAL</b>	<b>\$37,966,230</b>	<b>\$34,868,554</b>	<b>\$25,331,227</b>	<b>\$20,544,187</b>	<b>\$15,674,758</b>	<b>\$56,178,037</b>	<b>\$15,345,446</b>

### 031 CAPITAL IMPROVEMENT FUND

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Depts</b>							
Personnel	\$27,236	\$4,614	\$4,634	\$45,169	\$0	\$0	\$0
Capital	\$10,980,816	\$14,853,173	\$6,421,041	\$18,202,029	\$13,492,274	\$50,455,012	\$10,840,624
<b>Total Depts</b>	<b>\$11,008,052</b>	<b>\$14,857,787</b>	<b>\$6,425,675</b>	<b>\$18,247,199</b>	<b>\$13,492,274</b>	<b>\$50,455,012</b>	<b>\$10,840,624</b>
<b>Other</b>							
Interfund Transfer	\$134,366	\$134,366	\$134,366	\$251,079	\$134,366	\$251,079	\$1,297,588
Ending Balance	\$26,823,812	\$19,876,401	\$18,771,186	\$0	\$2,048,118	\$5,471,946	\$3,207,234
<b>Total Other</b>	<b>\$26,958,178</b>	<b>\$20,010,767</b>	<b>\$18,905,552</b>	<b>\$251,079</b>	<b>\$2,182,484</b>	<b>\$5,723,025</b>	<b>\$4,504,822</b>
<b>TOTAL</b>	<b>\$37,966,230</b>	<b>\$34,868,554</b>	<b>\$25,331,227</b>	<b>\$18,498,278</b>	<b>\$15,674,758</b>	<b>\$56,178,037</b>	<b>\$15,345,446</b>

## 031 CAPITAL IMPROVEMENT FUND

### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Sales Tax</b>							
031-31213 RESORT TAX	\$2,000,000	\$1,800,000	\$2,100,000	\$0	\$2,600,156	\$3,602,000	\$3,381,000
031-31215 ADDITIONAL RESORT SALES TAX	\$0	\$0	\$421,908	\$3,435,935	\$3,300,000	\$3,300,000	\$3,750,000
<b>Total Sales Tax</b>	<b>\$2,000,000</b>	<b>\$1,800,000</b>	<b>\$2,521,908</b>	<b>\$3,435,935</b>	<b>\$5,900,156</b>	<b>\$6,902,000</b>	<b>\$7,131,000</b>
<b>Planning Building &amp; Engineering Fees</b>							
031-32361 IMPACT FEES	\$191,521	\$133,421	\$201,235	\$817,666	\$370,000	\$630,000	\$860,000
<b>Total Planning Building &amp; Engineering Fees</b>	<b>\$191,521</b>	<b>\$133,421</b>	<b>\$201,235</b>	<b>\$817,666</b>	<b>\$370,000</b>	<b>\$630,000</b>	<b>\$860,000</b>
<b>Federal Revenue</b>							
031-33110 FEDERAL GRANTS	\$151,559	\$31,741	\$61,492	\$4,091	\$0	\$4,000	\$1,000,000
<b>Total Federal Revenue</b>	<b>\$151,559</b>	<b>\$31,741</b>	<b>\$61,492</b>	<b>\$4,091</b>	<b>\$0</b>	<b>\$4,000</b>	<b>\$1,000,000</b>
<b>State Revenue</b>							
031-33252 STATE CONTRIBUTION	\$12,599	\$12,631	\$17,885	\$2,042,024	\$0	\$2,000,000	\$0
031-33261 CLASS C ROAD	\$336,726	\$327,909	\$340,981	\$277,483	\$300,000	\$300,000	\$300,000
<b>Total State Revenue</b>	<b>\$349,325</b>	<b>\$340,540</b>	<b>\$358,866</b>	<b>\$2,319,508</b>	<b>\$300,000</b>	<b>\$2,300,000</b>	<b>\$300,000</b>
<b>County/SP District Revenue</b>							
031-33311 COUNTY CONTRIBUTION	\$50,000	\$50,000	\$36,500	\$50,000	\$50,000	\$50,000	\$50,000
031-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$0	\$0	\$603,510	\$0	\$0	\$0	\$0
031-33313 RESTAURANT TAX GRANT	\$88,214	\$57,855	\$0	\$50,000	\$0	\$50,000	\$0
<b>Total County/SP District Revenue</b>	<b>\$138,214</b>	<b>\$107,855</b>	<b>\$640,010</b>	<b>\$100,000</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$50,000</b>
<b>Misc. Revenues</b>							
031-36111 INTEREST EARNINGS	\$158,289	\$133,254	\$134,194	\$33,865	\$0	\$0	\$0
031-36210 RENTAL INCOME	\$400	\$0	\$41,928	\$720	\$0	\$0	\$0
031-36310 SALE OF ASSETS	\$382,026	\$2,255,244	\$410	\$1,255,000	\$0	\$1,255,000	\$0
031-36325 GARAGE REVENUE	\$203,773	\$204,508	\$222,120	\$224,820	\$200,000	\$250,000	\$225,000
031-36911 OTHER MISCELLANEOUS	\$188,125	\$44,869	\$78,411	\$56,401	\$0	\$0	\$5,000
<b>Total Misc. Revenues</b>	<b>\$932,612</b>	<b>\$2,637,875</b>	<b>\$477,063</b>	<b>\$1,570,806</b>	<b>\$200,000</b>	<b>\$1,505,000</b>	<b>\$230,000</b>
<b>Interfund Transactions (CIP/Debt)</b>							
031-38211 TRANS FR GEN FUND	\$0	\$1,800,000	\$0	\$0	\$0	\$0	\$0
031-38213 GEN FUND TRANS TO FUND 31 CIP	\$0	\$0	\$49,400	\$0	\$0	\$0	\$0
031-38270 TRANS FROM SALES TAX DSF-2005A	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0
031-38271 TRANS FROM DEBT SERVICE FUND	\$0	\$0	\$0	\$12,069,371	\$0	\$12,069,371	\$0
<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$0</b>	<b>\$1,800,000</b>	<b>\$849,400</b>	<b>\$12,069,371</b>	<b>\$0</b>	<b>\$12,069,371</b>	<b>\$0</b>
<b>Special Revenues &amp; Resources</b>							
031-39110 DONATIONS	\$0	\$1,000,150	\$0	\$0	\$0	\$0	\$0
031-39126 OTHER CONTRIBUTIONS	\$246,315	\$190,460	\$342,627	\$223,810	\$0	\$200,000	\$300,000
031-39129 LIBRARY FUNDRAISING DONATION	\$2,050	\$1,950	\$1,975	\$3,000	\$0	\$2,510	\$2,500

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
031-39131 LIB. UNRES-DONATIONS	\$0	\$750	\$250	\$0	\$0	\$0	\$0
Total Special Revenues & Resources	\$248,365	\$1,193,310	\$344,852	\$226,810	\$0	\$202,510	\$302,500
Bond Proceeds							
031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	\$6,300,000	\$5,358,582	\$0
Total Bond Proceeds	\$0	\$0	\$0	\$0	\$6,300,000	\$5,358,582	\$0
Beginning Balance							
031-39990 BEGINNING BALANCE	\$33,954,635	\$26,823,812	\$19,876,401	\$0	\$2,554,602	\$27,106,574	\$5,471,946
Total Beginning Balance	\$33,954,635	\$26,823,812	\$19,876,401	\$0	\$2,554,602	\$27,106,574	\$5,471,946
TOTAL	\$37,966,230	\$34,868,554	\$25,331,227	\$20,544,187	\$15,674,758	\$56,178,037	\$15,345,446

## 031 CAPITAL IMPROVEMENT FUND

### Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$134,366	\$134,366	\$134,366	\$251,079	\$134,366	\$251,079	\$1,297,588
Total 40821 TRANS TO OTHER FUND	\$134,366	\$134,366	\$134,366	\$251,079	\$134,366	\$251,079	\$1,297,588
40999 END BAL SUR(DEF)							
Ending Balance	\$26,823,812	\$19,876,401	\$18,771,186	\$0	\$2,048,118	\$5,471,946	\$3,207,234
Total 40999 END BAL SUR(DEF)	\$26,823,812	\$19,876,401	\$18,771,186	\$0	\$2,048,118	\$5,471,946	\$3,207,234
43300 FIVE YEAR CIP							
Capital	\$0	\$0	\$0	\$2,000,000	\$0	\$7,073,395	\$0
Total 43300 FIVE YEAR CIP	\$0	\$0	\$0	\$2,000,000	\$0	\$7,073,395	\$0
43301 ENGINEERING & PLANNING							
Personnel	\$0	\$351	\$0	\$0	\$0	\$0	\$0
Capital	\$0	\$38,149	\$36,136	\$0	\$27,000	\$35,299	\$0
Total 43301 ENGINEERING & PLANNING	\$0	\$38,500	\$36,137	\$0	\$27,000	\$35,299	\$0
43302 INFORMATION SYSTEMS ENHANCEMENT							
Capital	\$49,466	\$10,391	\$0	\$26,458	\$0	\$72,313	\$0
Total 43302 INFORMATION SYSTEMS ENHANCEMENT	\$49,466	\$10,391	\$0	\$26,458	\$0	\$72,313	\$0
43307 HILLSIDE DESIGN & RECONSTRUCTION							
Capital	\$15,722	\$0	\$0	\$0	\$0	\$0	\$0
Total 43307 HILLSIDE DESIGN & RECONSTRUCTION	\$15,722	\$0	\$0	\$0	\$0	\$0	\$0
43308 CITY PARK							
Capital	\$0	\$0	\$1,502	\$3,833	\$0	\$182,547	\$0
Total 43308 CITY PARK	\$0	\$0	\$1,502	\$3,833	\$0	\$182,547	\$0
43311 PAVEMENT MANAGEMENT							

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Capital	\$503,560	\$736,871	\$681,723	\$681,782	\$600,000	\$851,354	\$600,000
Total 43311 PAVEMENT MANAGEMENT	\$503,560	\$736,871	\$681,723	\$681,782	\$600,000	\$851,354	\$600,000
43313 HIST INCENTIVE SPEC SERV CONT							
Capital	\$20,900	\$7,850	\$16,884	\$0	\$-47,136	\$0	\$0
Total 43313 HIST INCENTIVE SPEC SERV CONT	\$20,900	\$7,850	\$16,884	\$0	\$-47,136	\$0	\$0
43320 AFFORDABLE HOUSING							
Capital	\$0	\$0	\$76,000	\$7,815	\$0	\$1,227,003	\$0
Total 43320 AFFORDABLE HOUSING	\$0	\$0	\$76,000	\$7,815	\$0	\$1,227,003	\$0
43324 MCPOLIN FARM PROPERTY MAINTENANCE							
Capital	\$0	\$0	\$0	\$0	\$0	\$2,280	\$0
Total 43324 MCPOLIN FARM PROPERTY MAINTENANCE	\$0	\$0	\$0	\$0	\$0	\$2,280	\$0
43329 ADA IMPLEMENTATION							
Capital	\$3,718	\$0	\$0	\$0	\$5,000	\$50,948	\$5,000
Total 43329 ADA IMPLEMENTATION	\$3,718	\$0	\$0	\$0	\$5,000	\$50,948	\$5,000
43332 LIBRARY DONATION EXP							
Capital	\$15,378	\$15,016	\$35,411	\$13,712	\$0	\$20,561	\$0
Total 43332 LIBRARY DONATION EXP	\$15,378	\$15,016	\$35,411	\$13,712	\$0	\$20,561	\$0
43333 DIRECTIONAL SIGNAGE							
Capital	\$0	\$1,005	\$0	\$0	\$0	\$28,995	\$0
Total 43333 DIRECTIONAL SIGNAGE	\$0	\$1,005	\$0	\$0	\$0	\$28,995	\$0
43349 TRAFFIC CALMING							
Capital	\$22,088	\$9,639	\$33,322	\$35,759	\$37,500	\$131,839	\$37,500
Total 43349 TRAFFIC CALMING	\$22,088	\$9,639	\$33,322	\$35,759	\$37,500	\$131,839	\$37,500
43356 TRAILS MASTER PLAN IMPLEMENTATION							
Capital	\$45,161	\$88,962	\$188,423	\$34,822	\$50,000	\$270,721	\$50,000
Total 43356 TRAILS MASTER PLAN IMPLEMENTATION	\$45,161	\$88,962	\$188,423	\$34,822	\$50,000	\$270,721	\$50,000
43358 PROPERTY IMPROVEMENTS							
Capital	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$100,000	\$100,000
Total 43358 PROPERTY IMPROVEMENTS	\$100,000	\$100,000	\$100,000	\$100,000	\$0	\$100,000	\$100,000
43368 DOWNTOWN REVITALIZATION							
Capital	\$0	\$1,253	\$600,585	\$0	\$0	\$0	\$0
Total 43368 DOWNTOWN REVITALIZATION	\$0	\$1,253	\$600,585	\$0	\$0	\$0	\$0
43380 ECONOMIC STUDY							
Capital	\$0	\$0	\$0	\$0	\$25,000	\$125,000	\$25,000
Total 43380 ECONOMIC STUDY	\$0	\$0	\$0	\$0	\$25,000	\$125,000	\$25,000
43395 MARSAC IMPROVEMENTS							
Capital	\$29,462	\$52,327	\$1,616	\$0	\$0	\$0	\$0
Total 43395 MARSAC IMPROVEMENTS	\$29,462	\$52,327	\$1,616	\$0	\$0	\$0	\$0
43401 PUBLIC ART							
Capital	\$19,994	\$25,472	\$5,283	\$42,000	\$0	\$100,807	\$75,000
Total 43401 PUBLIC ART	\$19,994	\$25,472	\$5,283	\$42,000	\$0	\$100,807	\$75,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
43402 FRIENDS OF THE FARM							
Capital	\$4,514	\$198	\$1,030	\$14,544	\$0	\$39,545	\$0
Total 43402 FRIENDS OF THE FARM	\$4,514	\$198	\$1,030	\$14,544	\$0	\$39,545	\$0
43404 OPEN SPACE IMPROVEMENTS							
Personnel	\$12	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$111,046	\$1,277,753	\$184,923	\$334,850	\$250,000	\$960,855	\$300,000
Total 43404 OPEN SPACE IMPROVEMENTS	\$111,059	\$1,277,753	\$184,923	\$334,850	\$250,000	\$960,855	\$300,000
43408 E-GOVERNMENT SOFTWARE							
Capital	\$300	\$0	\$0	\$0	\$0	\$0	\$0
Total 43408 E-GOVERNMENT SOFTWARE	\$300	\$0	\$0	\$0	\$0	\$0	\$0
43411 NEIGHBORHOOD PARKS							
Capital	\$227,800	\$39,467	\$11,038	\$8,627	\$100,000	\$275,574	\$100,000
Total 43411 NEIGHBORHOOD PARKS	\$227,800	\$39,467	\$11,038	\$8,627	\$100,000	\$275,574	\$100,000
43413 TOP SOIL ASSISTANCE PROGRAM							
Capital	\$900	\$0	\$450	\$0	\$0	\$0	\$0
Total 43413 TOP SOIL ASSISTANCE PROGRAM	\$900	\$0	\$450	\$0	\$0	\$0	\$0
43416 CONSERVATION RESERVE PROGRAM							
Capital	\$2,273	\$0	\$0	\$0	\$0	\$0	\$0
Total 43416 CONSERVATION RESERVE PROGRAM	\$2,273	\$0	\$0	\$0	\$0	\$0	\$0
43418 LOWER NORFOLK							
Capital	\$2,711	\$0	\$0	\$0	\$0	\$0	\$0
Total 43418 LOWER NORFOLK	\$2,711	\$0	\$0	\$0	\$0	\$0	\$0
43421 BONANZA DRIVE RECONSTRUCTION							
Capital	\$429,873	\$1,821,751	\$42,908	\$3,881	\$0	\$3,881	\$0
Total 43421 BONANZA DRIVE RECONSTRUCTION	\$429,873	\$1,821,751	\$42,908	\$3,881	\$0	\$3,881	\$0
43423 MCPOLIN FARM							
Capital	\$58,687	\$17,269	\$0	\$0	\$0	\$0	\$0
Total 43423 MCPOLIN FARM	\$58,687	\$17,269	\$0	\$0	\$0	\$0	\$0
43451 POLICE DISPATCH SYSTEM							
Capital	\$995	\$3,715	\$0	\$0	\$0	\$0	\$0
Total 43451 POLICE DISPATCH SYSTEM	\$995	\$3,715	\$0	\$0	\$0	\$0	\$0
43456 QUINN'S ICE/FIELDS PHASE II							
Capital	\$51,600	\$37,217	\$21,248	\$0	\$0	\$143,509	\$0
Total 43456 QUINN'S ICE/FIELDS PHASE II	\$51,600	\$37,217	\$21,248	\$0	\$0	\$143,509	\$0
43460 MUSEUM EXPANSION							
Capital	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0
Total 43460 MUSEUM EXPANSION	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0
43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME							
Capital	\$0	\$68,567	\$65,722	\$60,319	\$60,000	\$132,940	\$60,000
Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	\$0	\$68,567	\$65,722	\$60,319	\$60,000	\$132,940	\$60,000
43478 ASSET MGNT/REPLACEMENT PROGRAM							



	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Capital	\$194,785	\$480,241	\$329,620	\$506,927	\$552,709	\$2,205,737	\$552,709
Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$194,785	\$480,241	\$329,620	\$506,927	\$552,709	\$2,205,737	\$552,709
43482 ICE FACILITY CAPITAL REPLACEMENT							
Capital	\$13,971	\$46,297	\$16,169	\$39,969	\$50,000	\$146,721	\$100,000
Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$13,971	\$46,297	\$16,169	\$39,969	\$50,000	\$146,721	\$100,000
43488 OTIS PHASE II(A)							
Capital	\$351,319	\$249,708	\$1,087,940	\$113,650	\$0	\$117,726	\$0
Total 43488 OTIS PHASE II(A)	\$351,319	\$249,708	\$1,087,940	\$113,650	\$0	\$117,726	\$0
43490 OTIS PHASE III(A)							
Capital	\$0	\$0	\$0	\$3,670	\$1,950,000	\$1,950,000	\$0
Total 43490 OTIS PHASE III(A)	\$0	\$0	\$0	\$3,670	\$1,950,000	\$1,950,000	\$0
43493 ICE FACILITY CAPITAL IMPROVEMENTS							
Capital	\$4,423	\$2,363	\$0	\$588	\$0	\$7,468	\$0
Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS	\$4,423	\$2,363	\$0	\$588	\$0	\$7,468	\$0
43494 GOLF CART LOAN & PURCHASE							
Capital	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0
Total 43494 GOLF CART LOAN & PURCHASE	\$0	\$140,000	\$0	\$0	\$0	\$0	\$0
43511 DEER VALLEY DRIVE RECONSTRUCTION							
Capital	\$0	\$0	\$50,608	\$0	\$0	\$0	\$0
Total 43511 DEER VALLEY DRIVE RECONSTRUCTION	\$0	\$0	\$50,608	\$0	\$0	\$0	\$0
43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT							
Capital	\$0	\$0	\$0	\$0	\$0	\$90,000	\$0
Total 43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT	\$0	\$0	\$0	\$0	\$0	\$90,000	\$0
43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI							
Personnel	\$-152	\$9	\$0	\$0	\$0	\$0	\$0
Capital	\$24,303	\$25,145	\$0	\$0	\$0	\$30,511	\$0
Total 43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI	\$24,151	\$25,153	\$0	\$0	\$0	\$30,511	\$0
43526 WALKABILITY IMPLEMENTATION							
Personnel	\$27,243	\$2,510	\$0	\$5,457	\$0	\$0	\$0
Capital	\$2,648,008	\$3,848,971	\$165,386	\$329,377	\$0	\$6,327,307	\$0
Total 43526 WALKABILITY IMPLEMENTATION	\$2,675,251	\$3,851,481	\$165,386	\$334,835	\$0	\$6,327,307	\$0
43529 WALKABILITY MAINTENANCE							
Capital	\$1,718	\$11,650	\$24,008	\$36,937	\$40,500	\$101,624	\$40,500
Total 43529 WALKABILITY MAINTENANCE	\$1,718	\$11,650	\$24,008	\$36,937	\$40,500	\$101,624	\$40,500
43535 CHINA BRIDGE GARAGE EVENT PARKING							
Capital	\$389,324	\$138,918	\$136,195	\$89,008	\$121,000	\$97,710	\$0
Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$389,324	\$138,918	\$136,195	\$89,008	\$121,000	\$97,710	\$0
43540 RACQUET CLUB RENOVATION							
Capital	\$4,985,796	\$4,468,950	\$123,338	\$0	\$0	\$3,383	\$0
Total 43540 RACQUET CLUB RENOVATION	\$4,985,796	\$4,468,950	\$123,338	\$0	\$0	\$3,383	\$0
43542 EMERGENCY MANAGEMENT PROGRAM START UP							

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Personnel	\$132	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$25,113	\$44,247	\$6,939	\$13,796	\$10,000	\$29,413	\$10,000
Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$25,245	\$44,247	\$6,939	\$13,796	\$10,000	\$29,413	\$10,000
43548 SNOW PLOW BLADE REPLACEMENT							
Capital	\$18,368	\$48,403	\$31,906	\$0	\$0	\$7,125	\$0
Total 43548 SNOW PLOW BLADE REPLACEMENT	\$18,368	\$48,403	\$31,906	\$0	\$0	\$7,125	\$0
43550 SALT COVER							
Capital	\$0	\$15,677	\$0	\$0	\$0	\$0	\$0
Total 43550 SALT COVER	\$0	\$15,677	\$0	\$0	\$0	\$0	\$0
43561 MORTGAGE ASSISTANCE PROGRAM							
Capital	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
Total 43561 MORTGAGE ASSISTANCE PROGRAM	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
43563 CHINA BRIDGE POCKET PARK							
Capital	\$2,620	\$28,185	\$0	\$0	\$0	\$0	\$0
Total 43563 CHINA BRIDGE POCKET PARK	\$2,620	\$28,185	\$0	\$0	\$0	\$0	\$0
43564 GENERAL UPDATE PLAN							
Personnel	\$0	\$1,745	\$268	\$0	\$0	\$0	\$0
Capital	\$76,362	\$182,431	\$46,514	\$0	\$0	\$0	\$0
Total 43564 GENERAL UPDATE PLAN	\$76,362	\$184,176	\$46,781	\$0	\$0	\$0	\$0
43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT							
Capital	\$5,693	\$31,442	\$315	\$0	\$0	\$99,779	\$0
Total 43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT	\$5,693	\$31,442	\$315	\$0	\$0	\$99,779	\$0
43577 IRRIGATION CONTROL REPLACEMENT							
Capital	\$9,867	\$10,000	\$25,124	\$0	\$20,000	\$21,369	\$20,000
Total 43577 IRRIGATION CONTROL REPLACEMENT	\$9,867	\$10,000	\$25,124	\$0	\$20,000	\$21,369	\$20,000
43578 ELECTRONIC RECORD ARCHIVING							
Capital	\$0	\$0	\$0	\$6,148	\$0	\$6,148	\$0
Total 43578 ELECTRONIC RECORD ARCHIVING	\$0	\$0	\$0	\$6,148	\$0	\$6,148	\$0
43581 MIDDLE SILVER CREEK							
Capital	\$0	\$37,703	\$0	\$0	\$0	\$234,297	\$0
Total 43581 MIDDLE SILVER CREEK	\$0	\$37,703	\$0	\$0	\$0	\$234,297	\$0
43582 SPORTEXE FIELD SNO REM							
Capital	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0
Total 43582 SPORTEXE FIELD SNO REM	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0
43583 PARK CITY HEIGHTS							
Capital	\$269,470	\$28,442	\$0	\$0	\$0	\$0	\$0
Total 43583 PARK CITY HEIGHTS	\$269,470	\$28,442	\$0	\$0	\$0	\$0	\$0
43584 EECEBG PROJECTS							
Capital	\$145,530	\$20,470	\$0	\$0	\$0	\$0	\$0
Total 43584 EECEBG PROJECTS	\$145,530	\$20,470	\$0	\$0	\$0	\$0	\$0
43589 STORM WATER IMPROVEMENTS							

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Capital	\$0	\$56,272	\$90,252	\$394,725	\$1,333,333	\$1,101,046	\$1,333,333
Total 43589 STORM WATER IMPROVEMENTS	\$0	\$56,272	\$90,252	\$394,725	\$1,333,333	\$1,101,046	\$1,333,333
43591 PARK MEADOWS PONDS CONTROL STRUCTURE							
Capital	\$0	\$0	\$5,342	\$0	\$0	\$0	\$0
Total 43591 PARK MEADOWS PONDS CONTROL STRUCTURE	\$0	\$0	\$5,342	\$0	\$0	\$0	\$0
43593 MONITOR AND LUCKY JOHN DRAINAGE							
Capital	\$0	\$64,999	\$0	\$0	\$0	\$0	\$0
Total 43593 MONITOR AND LUCKY JOHN DRAINAGE	\$0	\$64,999	\$0	\$0	\$0	\$0	\$0
43595 HIGH SCHOOL BUS SUNDANCE TRANSIT RECONST							
Capital	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
Total 43595 HIGH SCHOOL BUS SUNDANCE TRANSIT RECONST	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
43598 SECURITY PROJECTS							
Capital	\$0	\$0	\$22,965	\$34,792	\$0	\$81,170	\$50,000
Total 43598 SECURITY PROJECTS	\$0	\$0	\$22,965	\$34,792	\$0	\$81,170	\$50,000
43601 SOILS REPOSITORY							
Capital	\$0	\$0	\$0	\$0	\$0	\$2,904,144	\$300,000
Total 43601 SOILS REPOSITORY	\$0	\$0	\$0	\$0	\$0	\$2,904,144	\$300,000
43606 ENVIRONMENTAL REVOLVING LOAN FUND							
Capital	\$0	\$6,487	\$240	\$44,488	\$0	\$68,404	\$100,000
Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	\$0	\$6,487	\$240	\$44,488	\$0	\$68,404	\$100,000
43607 DT ENHANCEMENT PHASE 2							
Personnel	\$0	\$0	\$4,367	\$39,712	\$0	\$0	\$0
Capital	\$0	\$0	\$149,414	\$2,571,543	\$0	\$4,997,053	\$0
Total 43607 DT ENHANCEMENT PHASE 2	\$0	\$0	\$153,781	\$2,611,255	\$0	\$4,997,053	\$0
43615 ROYAL STREET							
Capital	\$0	\$411,969	\$0	\$995,994	\$750,000	\$1,848,566	\$0
Total 43615 ROYAL STREET	\$0	\$411,969	\$0	\$995,994	\$750,000	\$1,848,566	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN							
Capital	\$0	\$40,253	\$9,747	\$0	\$0	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$40,253	\$9,747	\$0	\$0	\$0	\$0
43617 FUEL TRAILER							
Capital	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
Total 43617 FUEL TRAILER	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0
43618 STORM WATER UTILITY STUDY							
Capital	\$0	\$0	\$24,817	\$0	\$25,000	\$25,183	\$0
Total 43618 STORM WATER UTILITY STUDY	\$0	\$0	\$24,817	\$0	\$25,000	\$25,183	\$0
43619 STAIR REMOVAL AT MARSAC							
Capital	\$0	\$0	\$15,078	\$0	\$0	\$0	\$0
Total 43619 STAIR REMOVAL AT MARSAC	\$0	\$0	\$15,078	\$0	\$0	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0
43626 APP DEVELOPMENT							
Capital	\$0	\$0	\$0	\$602	\$60,000	\$130,000	\$0
Total 43626 APP DEVELOPMENT	\$0	\$0	\$0	\$602	\$60,000	\$130,000	\$0
43627 MEMORIAL WALL							
Capital	\$0	\$3,736	\$26,264	\$0	\$0	\$0	\$0
Total 43627 MEMORIAL WALL	\$0	\$3,736	\$26,264	\$0	\$0	\$0	\$0
43628 CEMETERY IMPROVEMENTS							
Capital	\$0	\$0	\$18,945	\$4,147	\$0	\$33,558	\$0
Total 43628 CEMETERY IMPROVEMENTS	\$0	\$0	\$18,945	\$4,147	\$0	\$33,558	\$0
43629 AQUATICS EQUIPMENT REPLACEMENT							
Capital	\$0	\$7,346	\$11,531	\$9,416	\$11,250	\$20,574	\$11,250
Total 43629 AQUATICS EQUIPMENT REPLACEMENT	\$0	\$7,346	\$11,531	\$9,416	\$11,250	\$20,574	\$11,250
43631 SPRIGGS BARN							
Capital	\$0	\$0	\$0	\$0	\$0	\$23,312	\$0
Total 43631 SPRIGGS BARN	\$0	\$0	\$0	\$0	\$0	\$23,312	\$0
43632 POLIC SOLAR PV ARRAY							
Capital	\$0	\$0	\$113,000	\$0	\$0	\$0	\$0
Total 43632 POLIC SOLAR PV ARRAY	\$0	\$0	\$113,000	\$0	\$0	\$0	\$0
43633 STAFF INTERACTIVE BUDGETING SOFTWARE							
Capital	\$0	\$0	\$161,803	\$0	\$0	\$0	\$0
Total 43633 STAFF INTERACTIVE BUDGETING SOFTWARE	\$0	\$0	\$161,803	\$0	\$0	\$0	\$0
43635 HISTORIC PRESERVATION							
Capital	\$0	\$0	\$0	\$80,821	\$0	\$140,437	\$0
Total 43635 HISTORIC PRESERVATION	\$0	\$0	\$0	\$80,821	\$0	\$140,437	\$0
43643 OPEN SPACE ACQUISITION							
Capital	\$0	\$0	\$1,474,140	\$8,645,097	\$5,500,000	\$10,000,000	\$0
Total 43643 OPEN SPACE ACQUISITION	\$0	\$0	\$1,474,140	\$8,645,097	\$5,500,000	\$10,000,000	\$0
43644 OPEN SPACE CONSERVATION EASEMENT MONITOR							
Capital	\$0	\$0	\$0	\$0	\$750,000	\$0	\$0
Total 43644 OPEN SPACE CONSERVATION EASEMENT MONITOR	\$0	\$0	\$0	\$0	\$750,000	\$0	\$0
43645 PROSPECTOR DRAIN							
Capital	\$0	\$0	\$141,733	\$152,722	\$407,931	\$1,223,501	\$1,631,724
Total 43645 PROSPECTOR DRAIN	\$0	\$0	\$141,733	\$152,722	\$407,931	\$1,223,501	\$1,631,724
43652 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	\$0	\$27,000	\$72,000	\$0
Total 43652 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	\$27,000	\$72,000	\$0
43656 DEER VALLEY DR PHS II							
Capital	\$0	\$0	\$0	\$164,655	\$0	\$0	\$60,000
Total 43656 DEER VALLEY DR PHS II	\$0	\$0	\$0	\$164,655	\$0	\$0	\$60,000
43657 BON PARK/RMP SUBSTATION RELOC/MIT							

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Capital	\$0	\$0	\$0	\$0	\$0	\$1,285,000	\$0
Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	\$0	\$0	\$0	\$0	\$0	\$1,285,000	\$0
43659 FITNESS IN THE PARK							
Capital	\$0	\$0	\$0	\$16,715	\$0	\$16,715	\$0
Total 43659 FITNESS IN THE PARK	\$0	\$0	\$0	\$16,715	\$0	\$16,715	\$0
43661 DOG PARK IMPRVMT							
Capital	\$0	\$0	\$0	\$8,097	\$5,000	\$38,404	\$5,000
Total 43661 DOG PARK IMPRVMT	\$0	\$0	\$0	\$8,097	\$5,000	\$38,404	\$5,000
43662 NETWORK/SECURITY ENHANCE							
Capital	\$0	\$0	\$0	\$80,000	\$80,000	\$80,108	\$0
Total 43662 NETWORK/SECURITY ENHANCE	\$0	\$0	\$0	\$80,000	\$80,000	\$80,108	\$0
43663 WEBSITE REMODEL							
Capital	\$0	\$0	\$0	\$12,311	\$0	\$37,000	\$0
Total 43663 WEBSITE REMODEL	\$0	\$0	\$0	\$12,311	\$0	\$37,000	\$0
43664 OUTDOOR TENNIS COURT REBUILD							
Capital	\$0	\$0	\$0	\$108,803	\$0	\$109,367	\$0
Total 43664 OUTDOOR TENNIS COURT REBUILD	\$0	\$0	\$0	\$108,803	\$0	\$109,367	\$0
43665 OLD TOWN STAIRS							
Capital	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0
Total 43665 OLD TOWN STAIRS	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0
43666 ECONOMIC DEVELOPMENT							
Capital	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
Total 43666 ECONOMIC DEVELOPMENT	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
43668 IRONHORSE ELECTRONIC ACCESS CTRL							
Capital	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0
Total 43668 IRONHORSE ELECTRONIC ACCESS CTRL	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0
43669 RECREATION SOFTWARE							
Capital	\$0	\$0	\$0	\$1,631	\$0	\$1,631	\$0
Total 43669 RECREATION SOFTWARE	\$0	\$0	\$0	\$1,631	\$0	\$1,631	\$0
43670 MS INFRASTRUCTURE MAINT							
Capital	\$0	\$0	\$0	\$10,599	\$100,000	\$200,000	\$100,000
Total 43670 MS INFRASTRUCTURE MAINT	\$0	\$0	\$0	\$10,599	\$100,000	\$200,000	\$100,000
43671 MTG DOCUMENTATION SOFTWARE							
Capital	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
Total 43671 MTG DOCUMENTATION SOFTWARE	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
43674 SURVEY MONUMENT RE-ESTABLISHMENT							
Capital	\$0	\$0	\$0	\$5,335	\$10,000	\$10,000	\$5,000
Total 43674 SURVEY MONUMENT RE-ESTABLISHMENT	\$0	\$0	\$0	\$5,335	\$10,000	\$10,000	\$5,000
43675 HISTORIC WALL/HILLSIDE AVE							
Capital	\$0	\$0	\$0	\$0	\$0	\$125,000	\$0
Total 43675 HISTORIC WALL/HILLSIDE AVE	\$0	\$0	\$0	\$0	\$0	\$125,000	\$0



	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Total 43709 LAND ACQUISITION/BANKING PROGRAM	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
43713 MASTER PLAN RECREATION AMENITIES							
Capital	\$0	\$0	\$0	\$0	\$0	\$101,000	\$25,000
Total 43713 MASTER PLAN RECREATION AMENITIES	\$0	\$0	\$0	\$0	\$0	\$101,000	\$25,000
43714 COMSTOCK TUNNEL DISCHARGE							
Capital	\$0	\$0	\$0	\$17,836	\$0	\$150,000	\$0
Total 43714 COMSTOCK TUNNEL DISCHARGE	\$0	\$0	\$0	\$17,836	\$0	\$150,000	\$0
43715 HR APPLICANT TRACKING SOFTWARE (RECRUITI							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000
Total 43715 HR APPLICANT TRACKING SOFTWARE (RECRUITI	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000
43719 REPLACEMENT OF DATA BACKUP SYSTEM							
Capital	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0
Total 43719 REPLACEMENT OF DATA BACKUP SYSTEM	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0
43720 VIDEO STORAGE ARRAY							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
Total 43720 VIDEO STORAGE ARRAY	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000
43726 BUILDING PERMIT ISSUANCE SOFTWARE							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$18,000
Total 43726 BUILDING PERMIT ISSUANCE SOFTWARE	\$0	\$0	\$0	\$0	\$0	\$0	\$18,000
43727 LED STREET LIGHTS PHASE 1							
Capital	\$0	\$0	\$0	\$0	\$0	\$78,000	\$0
Total 43727 LED STREET LIGHTS PHASE 1	\$0	\$0	\$0	\$0	\$0	\$78,000	\$0
43728 BUS STOP PLAY PROJECT							
Capital	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
Total 43728 BUS STOP PLAY PROJECT	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
43729 PARK CITY DISC GOLF							
Capital	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0
Total 43729 PARK CITY DISC GOLF	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0
43736 DOWNTOWN PROJECTS - PHASE III							
Capital	\$0	\$0	\$0	\$145	\$0	\$1,000,000	\$0
Total 43736 DOWNTOWN PROJECTS - PHASE III	\$0	\$0	\$0	\$145	\$0	\$1,000,000	\$0
43737 LITTLE BESSIE STORM DRAINS							
Capital	\$0	\$0	\$0	\$7,677	\$0	\$270,000	\$0
Total 43737 LITTLE BESSIE STORM DRAINS	\$0	\$0	\$0	\$7,677	\$0	\$270,000	\$0
43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M							
Capital	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0
Total 43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0
TOTAL	\$37,966,231	\$34,868,555	\$25,331,228	\$18,498,278	\$15,674,759	\$56,178,038	\$15,345,447

## LOWER PARK AVE RDA SPECIAL REVENUE FUND - Budget Summary

### 023 LOWER PARK AVE RDA SPECIAL

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Revenues							
Property Taxes	\$0	\$0	\$0	\$2,294,027	\$2,192,000	\$2,192,000	\$2,413,792
Total Revenues	\$0	\$0	\$0	\$2,294,027	\$2,192,000	\$2,192,000	\$2,413,792
Other							
Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
Total Other	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,294,027</b>	<b>\$2,192,000</b>	<b>\$2,192,000</b>	<b>\$2,418,792</b>

### 023 LOWER PARK AVE RDA SPECIAL

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Depts							
Personnel	\$0	\$0	\$0	\$6,361	\$22,212	\$22,212	\$22,634
Mat, Supplies, Services	\$0	\$0	\$0	\$88,029	\$50,300	\$94,240	\$750,000
Total Depts	\$0	\$0	\$0	\$94,391	\$72,512	\$116,452	\$772,634
Other							
Interfund Transfer	\$0	\$0	\$0	\$2,070,548	\$2,090,000	\$2,070,548	\$1,641,125
Ending Balance	\$0	\$0	\$0	\$0	\$29,488	\$5,000	\$5,033
Total Other	\$0	\$0	\$0	\$2,070,548	\$2,119,488	\$2,075,548	\$1,646,158
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,164,939</b>	<b>\$2,192,000</b>	<b>\$2,192,000</b>	<b>\$2,418,792</b>

### 023 LOWER PARK AVE RDA SPECIAL

#### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Property Taxes							
023-31113 PROP TAX INCREMENT RDA	\$0	\$0	\$0	\$527,626	\$2,140,000	\$2,140,000	\$543,212



Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	\$52,000	\$52,000	\$52,000
023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$0	\$0	\$0	\$1,766,401	\$0	\$0	\$1,818,580
Total Property Taxes	\$0	\$0	\$0	\$2,294,027	\$2,192,000	\$2,192,000	\$2,413,792
Beginning Balance							
023-39990 BEGINNING BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
Total Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,294,027</b>	<b>\$2,192,000</b>	<b>\$2,192,000</b>	<b>\$2,418,792</b>

## 023 LOWER PARK AVE RDA SPECIAL

### Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
40624 RDA MITIGATION							
Mat, Supplies, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$580,000
Total 40624 RDA MITIGATION	\$0	\$0	\$0	\$0	\$0	\$0	\$580,000
40999 END BAL SUR(DEF)							
Ending Balance	\$0	\$0	\$0	\$0	\$29,488	\$5,000	\$5,033
Total 40999 END BAL SUR(DEF)	\$0	\$0	\$0	\$0	\$29,488	\$5,000	\$5,033
42305 ABATEMENT							
Mat, Supplies, Services	\$0	\$0	\$0	\$3,940	\$0	\$3,940	\$0
Total 42305 ABATEMENT	\$0	\$0	\$0	\$3,940	\$0	\$3,940	\$0
42310 HISTORICAL INCENTIVE GRANT							
Mat, Supplies, Services	\$0	\$0	\$0	\$20,000	\$0	\$20,000	\$50,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$0	\$20,000	\$0	\$20,000	\$50,000
43328 LOWER PARK AVENUE RDA							
Personnel	\$0	\$0	\$0	\$6,361	\$22,212	\$22,212	\$22,634
Mat, Supplies, Services	\$0	\$0	\$0	\$64,089	\$50,300	\$70,300	\$120,000
Interfund Transfer	\$0	\$0	\$0	\$2,070,548	\$2,090,000	\$2,070,548	\$1,641,125
Total 43328 LOWER PARK AVENUE RDA	\$0	\$0	\$0	\$2,140,998	\$2,162,512	\$2,163,060	\$1,783,759
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,164,939</b>	<b>\$2,192,000</b>	<b>\$2,192,000</b>	<b>\$2,418,792</b>

## REDEVELOPMENT AGENCY-LOWER PRK - Budget Summary

### 033 REDEVELOPMENT AGENCY-

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
Property Taxes	\$2,577,316	\$2,425,242	\$2,305,162	\$0	\$0	\$0	\$0
Misc. Revenues	\$705,604	\$69,101	\$63,683	\$0	\$2,750,000	\$0	\$0
Interfund Transactions (CIP/Debt)	\$423,237	\$0	\$0	\$2,070,548	\$2,090,000	\$2,070,548	\$1,641,125
Bond Proceeds	\$0	\$0	\$0	\$0	\$9,000,000	\$6,000,000	\$10,000,000
<b>Total Revenues</b>	<b>\$3,706,157</b>	<b>\$2,494,342</b>	<b>\$2,368,844</b>	<b>\$2,070,548</b>	<b>\$13,840,000</b>	<b>\$8,070,548</b>	<b>\$11,641,125</b>
Other							
Beginning Balance	\$5,634,431	\$7,823,811	\$9,084,417	\$0	\$1,374,200	\$8,183,095	\$2,990,491
Total Other	\$5,634,431	\$7,823,811	\$9,084,417	\$0	\$1,374,200	\$8,183,095	\$2,990,491
<b>TOTAL</b>	<b>\$9,340,588</b>	<b>\$10,318,153</b>	<b>\$11,453,261</b>	<b>\$2,070,548</b>	<b>\$15,214,200</b>	<b>\$16,253,643</b>	<b>\$14,631,616</b>

### 033 REDEVELOPMENT AGENCY-

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Depts</b>							
Personnel	\$23,884	\$0	\$274	\$7,861	\$0	\$0	\$0
Mat, Supplies, Services	\$713,739	\$597,298	\$557,051	\$543,620	\$580,000	\$580,000	\$0
Capital	\$329,153	\$128,463	\$550,549	\$8,367,104	\$10,920,274	\$12,356,214	\$9,525,750
<b>Total Depts</b>	<b>\$1,066,777</b>	<b>\$725,761</b>	<b>\$1,107,874</b>	<b>\$8,918,585</b>	<b>\$11,500,274</b>	<b>\$12,936,214</b>	<b>\$9,525,750</b>
Other							
Interfund Transfer	\$450,000	\$507,975	\$468,097	\$326,938	\$326,938	\$326,938	\$324,000
Ending Balance	\$7,823,811	\$9,084,417	\$9,877,290	\$0	\$3,386,988	\$2,990,491	\$4,781,866
Total Other	\$8,273,811	\$9,592,392	\$10,345,387	\$326,938	\$3,713,926	\$3,317,429	\$5,105,866
<b>TOTAL</b>	<b>\$9,340,588</b>	<b>\$10,318,153</b>	<b>\$11,453,261</b>	<b>\$9,245,523</b>	<b>\$15,214,200</b>	<b>\$16,253,643</b>	<b>\$14,631,616</b>

**033 REDEVELOPMENT AGENCY-**

**Revenue by Type**

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Property Taxes</b>							
033-31113 PROP TAX INCREMENT RDA	\$2,577,316	\$2,357,498	\$2,234,761	\$0	\$0	\$0	\$0
033-31121 DEL AND PRIOR YEAR	\$0	\$67,744	\$70,401	\$0	\$0	\$0	\$0
<b>Total Property Taxes</b>	<b>\$2,577,316</b>	<b>\$2,425,242</b>	<b>\$2,305,162</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Misc. Revenues</b>							
033-36111 INTEREST EARNINGS	\$35,288	\$69,101	\$63,683	\$0	\$0	\$0	\$0
033-36310 SALE OF ASSETS	\$669,516	\$0	\$0	\$0	\$2,750,000	\$0	\$0
033-36911 OTHER MISCELLANEOUS	\$800	\$0	\$0	\$0	\$0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$705,604</b>	<b>\$69,101</b>	<b>\$63,683</b>	<b>\$0</b>	<b>\$2,750,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Interfund Transactions (CIP/Debt)</b>							
033-38271 TRANS FROM DEBT SERVICE FUND	\$423,237	\$0	\$0	\$0	\$0	\$0	\$0
033-38275 TRANS FROM LPA RDA SRF	\$0	\$0	\$0	\$2,070,548	\$2,090,000	\$2,070,548	\$1,641,125
<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$423,237</b>	<b>\$0</b>	<b>\$0</b>	<b>\$2,070,548</b>	<b>\$2,090,000</b>	<b>\$2,070,548</b>	<b>\$1,641,125</b>
<b>Bond Proceeds</b>							
033-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	\$9,000,000	\$6,000,000	\$10,000,000
<b>Total Bond Proceeds</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$9,000,000</b>	<b>\$6,000,000</b>	<b>\$10,000,000</b>
<b>Beginning Balance</b>							
033-39990 BEGINNING BALANCE	\$5,634,431	\$7,823,811	\$9,084,417	\$0	\$1,374,200	\$8,183,095	\$2,990,491
<b>Total Beginning Balance</b>	<b>\$5,634,431</b>	<b>\$7,823,811</b>	<b>\$9,084,417</b>	<b>\$0</b>	<b>\$1,374,200</b>	<b>\$8,183,095</b>	<b>\$2,990,491</b>
<b>TOTAL</b>	<b>\$9,340,588</b>	<b>\$10,318,153</b>	<b>\$11,453,261</b>	<b>\$2,070,548</b>	<b>\$15,214,200</b>	<b>\$16,253,643</b>	<b>\$14,631,616</b>

**033 REDEVELOPMENT AGENCY-**

**Expenditures by Department & Type**

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>40624 RDA MITIGATION</b>							
Mat, Supplies, Services	\$713,739	\$597,298	\$557,051	\$543,620	\$580,000	\$580,000	\$0
<b>Total 40624 RDA MITIGATION</b>	<b>\$713,739</b>	<b>\$597,298</b>	<b>\$557,051</b>	<b>\$543,620</b>	<b>\$580,000</b>	<b>\$580,000</b>	<b>\$0</b>
<b>40626 FG ADMIN</b>							
Interfund Transfer	\$100,000	\$183,500	\$141,722	\$0	\$0	\$0	\$0
<b>Total 40626 FG ADMIN</b>	<b>\$100,000</b>	<b>\$183,500</b>	<b>\$141,722</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$350,000	\$324,475	\$326,375	\$326,938	\$326,938	\$326,938	\$324,000
Total 40821 TRANS TO OTHER FUND	\$350,000	\$324,475	\$326,375	\$326,938	\$326,938	\$326,938	\$324,000
40999 END BAL SUR(DEF)							
Ending Balance	\$7,823,811	\$9,084,417	\$9,877,290	\$0	\$3,386,988	\$2,990,491	\$4,781,866
Total 40999 END BAL SUR(DEF)	\$7,823,811	\$9,084,417	\$9,877,290	\$0	\$3,277,262	\$2,990,491	\$4,781,866
43309 CITY PARK IMPROVEMENTS							
Capital	\$2,925	\$890	\$218,539	\$22,061	\$100,000	\$108,135	\$100,000
Total 43309 CITY PARK IMPROVEMENTS	\$2,925	\$890	\$218,539	\$22,061	\$100,000	\$108,135	\$100,000
43314 HIST SPECIAL SERVICE CONTRACT RDA LPA							
Capital	\$22,096	\$0	\$0	\$0	\$-209,726	\$0	\$0
Total 43314 HIST SPECIAL SERVICE CONTRACT RDA LPA	\$22,096	\$0	\$0	\$0	\$-209,726	\$0	\$0
43322 AFFORDABLE HOUSING							
Personnel	\$16,735	\$0	\$0	\$1,050	\$0	\$0	\$0
Capital	\$279,111	\$24,616	\$198,752	\$53,582	\$0	\$1,433,561	\$0
Total 43322 AFFORDABLE HOUSING	\$295,846	\$24,616	\$198,752	\$54,632	\$0	\$1,433,561	\$0
43351 TRAFFIC CALMING							
Capital	\$2,500	\$0	\$0	\$0	\$0	\$39,845	\$0
Total 43351 TRAFFIC CALMING	\$2,500	\$0	\$0	\$0	\$0	\$39,845	\$0
43357 TRAILS MASTER PLAN							
Capital	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
Total 43357 TRAILS MASTER PLAN	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
43383 ABATEMENT FUND							
Capital	\$0	\$4,650	\$-4,650	\$0	\$0	\$0	\$0
Total 43383 ABATEMENT FUND	\$0	\$4,650	\$-4,650	\$0	\$0	\$0	\$0
43502 SKATE PARK REPAIRS							
Capital	\$0	\$6,287	\$0	\$1,264	\$5,000	\$20,467	\$5,000
Total 43502 SKATE PARK REPAIRS	\$0	\$6,287	\$0	\$1,264	\$5,000	\$20,467	\$5,000
43555 SNOWCREEK AFFORDABLE HOUSING							
Personnel	\$7,149	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$22,521	\$2,867	\$0	\$0	\$0	\$2,511	\$0
Total 43555 SNOWCREEK AFFORDABLE HOUSING	\$29,671	\$2,867	\$0	\$0	\$0	\$2,511	\$0
43585 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$1,531	\$1,313	\$0	\$0	\$17,156	\$0
Total 43585 CITY-WIDE SIGNS PHASE 1	\$0	\$1,531	\$1,313	\$0	\$0	\$17,156	\$0
43597 LOWER PARK AVENUE RDA							
Personnel	\$0	\$0	\$274	\$6,811	\$0	\$0	\$0
Capital	\$0	\$0	\$11,068	\$34,881	\$0	\$172,932	\$0
Total 43597 LOWER PARK AVENUE RDA	\$0	\$0	\$11,342	\$41,692	\$0	\$172,932	\$0
43598 SECURITY PROJECTS							
Capital	\$0	\$28,410	\$0	\$51,590	\$0	\$51,590	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Total 43598 SECURITY PROJECTS	\$0	\$28,410	\$0	\$51,590	\$0	\$51,590	\$0
43599 CRESCENT TRAMWAY TRAIL							
Capital	\$0	\$18,983	\$1,155	\$2,756	\$25,000	\$114,065	\$0
Total 43599 CRESCENT TRAMWAY TRAIL	\$0	\$18,983	\$1,155	\$2,756	\$25,000	\$114,065	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN							
Capital	\$0	\$40,231	\$9,769	\$0	\$0	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$40,231	\$9,769	\$0	\$0	\$0	\$0
43646 LIBRARY REMODEL							
Capital	\$0	\$0	\$114,603	\$8,169,009	\$3,850,000	\$9,065,952	\$0
Total 43646 LIBRARY REMODEL	\$0	\$0	\$114,603	\$8,169,009	\$3,850,000	\$9,065,952	\$0
43647 MULTI GENER HOUSING							
Capital	\$0	\$0	\$0	\$31,961	\$6,000,000	\$180,000	\$350,000
Total 43647 MULTI GENER HOUSING	\$0	\$0	\$0	\$31,961	\$6,000,000	\$180,000	\$350,000
43649 SENIOR COMMUNITY CENTER							
Capital	\$0	\$0	\$0	\$0	\$900,000	\$1,000,000	\$0
Total 43649 SENIOR COMMUNITY CENTER	\$0	\$0	\$0	\$0	\$900,000	\$1,000,000	\$0
43679 OLD TOWN STAIRS							
Capital	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$150,000
Total 43679 OLD TOWN STAIRS	\$0	\$0	\$0	\$0	\$150,000	\$150,000	\$150,000
43696 1450-60 PARK AVENUE							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$2,261,750
Total 43696 1450-60 PARK AVENUE	\$0	\$0	\$0	\$0	\$0	\$0	\$2,261,750
43706 PRIVATE LAND DEVELOPMENT #1							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$2,884,000
Total 43706 PRIVATE LAND DEVELOPMENT #1	\$0	\$0	\$0	\$0	\$0	\$0	\$2,884,000
43710 LAND ACQUISITION/BANKING PROGRAM							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
Total 43710 LAND ACQUISITION/BANKING PROGRAM	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
43711 NEIGHBORHOOD PRESERVATION PROGRAM							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750,000
Total 43711 NEIGHBORHOOD PRESERVATION PROGRAM	\$0	\$0	\$0	\$0	\$0	\$0	\$1,750,000
43730 PUBLIC ART							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
Total 43730 PUBLIC ART	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
<b>TOTAL</b>	<b>\$9,340,588</b>	<b>\$10,318,153</b>	<b>\$11,453,261</b>	<b>\$9,245,524</b>	<b>\$15,104,474</b>	<b>\$16,253,643</b>	<b>\$14,631,616</b>

## MAIN STREET RDA SPECIAL REVENUE FUND - Budget Summary

### 024 MAIN STREET RDA SPECIAL

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Revenues							
Property Taxes	\$0	\$0	\$0	\$1,256,520	\$0	\$1,305,247	\$1,242,000
Total Revenues	\$0	\$0	\$0	\$1,256,520	\$0	\$1,305,247	\$1,242,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,256,520</b>	<b>\$0</b>	<b>\$1,305,247</b>	<b>\$1,242,000</b>

### 024 MAIN STREET RDA SPECIAL

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Depts							
Mat, Supplies, Services	\$0	\$0	\$0	\$310,086	\$0	\$405,000	\$485,000
Total Depts	\$0	\$0	\$0	\$310,086	\$0	\$405,000	\$485,000
Other							
Interfund Transfer	\$0	\$0	\$0	\$900,247	\$0	\$900,247	\$752,000
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
Total Other	\$0	\$0	\$0	\$900,247	\$0	\$900,247	\$757,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,210,333</b>	<b>\$0</b>	<b>\$1,305,247</b>	<b>\$1,242,000</b>

### 024 MAIN STREET RDA SPECIAL

#### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Property Taxes							
024-31113 PROP TAX INCREMENT RDA	\$0	\$0	\$0	\$289,000	\$0	\$288,707	\$274,160
024-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$0	\$0	\$0	\$967,521	\$0	\$966,540	\$917,840
Total Property Taxes	\$0	\$0	\$0	\$1,256,520	\$0	\$1,305,247	\$1,242,000
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,256,520</b>	<b>\$0</b>	<b>\$1,305,247</b>	<b>\$1,242,000</b>

**024 MAIN STREET RDA SPECIAL**

**Expenditures by Department & Type**

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>40623 RDA MITIGATION - MAI</b>							
Mat, Supplies, Services	\$0	\$0	\$0	\$310,086	\$0	\$405,000	\$405,000
<b>Total 40623 RDA MITIGATION - MAI</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$310,086</b>	<b>\$0</b>	<b>\$405,000</b>	<b>\$405,000</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$5,000
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$5,000</b>
<b>42310 HISTORICAL INCENTIVE GRANT</b>							
Mat, Supplies, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
<b>Total 42310 HISTORICAL INCENTIVE GRANT</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$30,000</b>
<b>43303 MAIN STREET RDA</b>							
Mat, Supplies, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Interfund Transfer	\$0	\$0	\$0	\$900,247	\$0	\$900,247	\$752,000
<b>Total 43303 MAIN STREET RDA</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$900,247</b>	<b>\$0</b>	<b>\$900,247</b>	<b>\$802,000</b>
<b>TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,210,333</b>	<b>\$0</b>	<b>\$1,305,247</b>	<b>\$1,242,000</b>

## REDEVELOPMENT AGENCY-MAIN ST - Budget Summary

### 034 REDEVELOPMENT AGENCY-MAIN

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
Property Taxes	\$1,249,086	\$1,349,915	\$1,284,211	\$0	\$1,251,000	\$0	\$0
Misc. Revenues	\$9,072	\$14,017	\$10,019	\$13,857	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$0	\$0	\$0	\$900,247	\$0	\$900,247	\$752,000
<b>Total Revenues</b>	<b>\$1,258,158</b>	<b>\$1,363,932</b>	<b>\$1,294,229</b>	<b>\$914,104</b>	<b>\$1,251,000</b>	<b>\$900,247</b>	<b>\$752,000</b>
<b>Other</b>							
Beginning Balance	\$1,728,313	\$1,679,751	\$1,397,569	\$0	\$944,306	\$1,302,719	\$1,199,951
Total Other	\$1,728,313	\$1,679,751	\$1,397,569	\$0	\$944,306	\$1,302,719	\$1,199,951
<b>TOTAL</b>	<b>\$2,986,471</b>	<b>\$3,043,683</b>	<b>\$2,691,798</b>	<b>\$914,104</b>	<b>\$2,195,306</b>	<b>\$2,202,966</b>	<b>\$1,951,951</b>

### 034 REDEVELOPMENT AGENCY-MAIN

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Depts</b>							
Mat, Supplies, Services	\$345,275	\$330,519	\$271,927	\$0	\$405,000	\$0	\$0
Capital	\$11,445	\$365,595	\$231,915	\$0	\$90,633	\$122,603	\$0
<b>Total Depts</b>	<b>\$356,720</b>	<b>\$696,114</b>	<b>\$503,842</b>	<b>\$0</b>	<b>\$495,633</b>	<b>\$122,603</b>	<b>\$0</b>
<b>Other</b>							
Interfund Transfer	\$950,000	\$950,000	\$950,000	\$880,412	\$950,000	\$880,412	\$803,885
Ending Balance	\$1,679,751	\$1,397,569	\$1,237,956	\$0	\$749,673	\$1,199,951	\$1,148,066
Total Other	\$2,629,751	\$2,347,569	\$2,187,956	\$880,412	\$1,699,673	\$2,080,363	\$1,951,951
<b>TOTAL</b>	<b>\$2,986,471</b>	<b>\$3,043,683</b>	<b>\$2,691,798</b>	<b>\$880,412</b>	<b>\$2,195,306</b>	<b>\$2,202,966</b>	<b>\$1,951,951</b>



## 034 REDEVELOPMENT AGENCY-MAIN

### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Property Taxes</b>							
034-31113 PROP TAX INCREMENT RDA	\$1,249,086	\$1,285,418	\$1,191,927	\$0	\$1,201,000	\$0	\$0
034-31121 DEL AND PRIOR YEAR	\$0	\$64,497	\$92,284	\$0	\$50,000	\$0	\$0
<b>Total Property Taxes</b>	<b>\$1,249,086</b>	<b>\$1,349,915</b>	<b>\$1,284,211</b>	<b>\$0</b>	<b>\$1,251,000</b>	<b>\$0</b>	<b>\$0</b>
<b>Misc. Revenues</b>							
034-36111 INTEREST EARNINGS	\$9,072	\$14,017	\$10,019	\$0	\$0	\$0	\$0
<b>Total Misc. Revenues</b>	<b>\$9,072</b>	<b>\$14,017</b>	<b>\$10,019</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Interfund Transactions (CIP/Debt)</b>							
034-38277 TRANS FROM MAIN ST RDA SRF	\$0	\$0	\$0	\$900,247	\$0	\$900,247	\$752,000
<b>Total Interfund Transactions (CIP/Debt)</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$900,247</b>	<b>\$0</b>	<b>\$900,247</b>	<b>\$752,000</b>
<b>Beginning Balance</b>							
034-39990 BEGINNING BALANCE	\$1,728,313	\$1,679,751	\$1,397,569	\$0	\$944,306	\$1,302,719	\$1,199,951
<b>Total Beginning Balance</b>	<b>\$1,728,313</b>	<b>\$1,679,751</b>	<b>\$1,397,569</b>	<b>\$0</b>	<b>\$944,306</b>	<b>\$1,302,719</b>	<b>\$1,199,951</b>
<b>TOTAL</b>	<b>\$2,986,471</b>	<b>\$3,043,683</b>	<b>\$2,691,798</b>	<b>\$900,247</b>	<b>\$2,195,306</b>	<b>\$2,202,966</b>	<b>\$1,951,951</b>

## 034 REDEVELOPMENT AGENCY-MAIN

### Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>40622 GENERAL FUND ADMIN</b>							
Interfund Transfer	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$0
<b>Total 40622 GENERAL FUND ADMIN</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$30,000</b>	<b>\$0</b>
<b>40623 RDA MITIGATION - MAI</b>							
Mat, Supplies, Services	\$345,275	\$330,519	\$271,927	\$0	\$405,000	\$0	\$0
<b>Total 40623 RDA MITIGATION - MAI</b>	<b>\$345,275</b>	<b>\$330,519</b>	<b>\$271,927</b>	<b>\$0</b>	<b>\$405,000</b>	<b>\$0</b>	<b>\$0</b>
<b>40821 TRANS TO OTHER FUND</b>							
Interfund Transfer	\$920,000	\$920,000	\$920,000	\$850,412	\$920,000	\$850,412	\$803,885
<b>Total 40821 TRANS TO OTHER FUND</b>	<b>\$920,000</b>	<b>\$920,000</b>	<b>\$920,000</b>	<b>\$850,412</b>	<b>\$920,000</b>	<b>\$850,412</b>	<b>\$803,885</b>
<b>40999 END BAL SUR(DEF)</b>							
Ending Balance	\$1,679,751	\$1,397,569	\$1,237,956	\$0	\$749,673	\$1,199,951	\$1,148,066
<b>Total 40999 END BAL SUR(DEF)</b>	<b>\$1,679,751</b>	<b>\$1,397,569</b>	<b>\$1,237,956</b>	<b>\$0</b>	<b>\$749,673</b>	<b>\$1,199,951</b>	<b>\$1,148,066</b>

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
43306 OLD TOWN STAIRS							
Capital	\$0	\$160,031	\$1,225	\$0	\$0	\$47,603	\$0
Total 43306 OLD TOWN STAIRS	\$0	\$160,031	\$1,225	\$0	\$0	\$47,603	\$0
43315 HISTORICAL INCENTIVE GRANT							
Capital	\$0	\$12,269	\$0	\$0	\$90,633	\$0	\$0
Total 43315 HISTORICAL INCENTIVE GRANT	\$0	\$12,269	\$0	\$0	\$90,633	\$0	\$0
43336 SANDRIDGE PARKING LOT							
Capital	\$8,229	\$0	\$0	\$0	\$0	\$0	\$0
Total 43336 SANDRIDGE PARKING LOT	\$8,229	\$0	\$0	\$0	\$0	\$0	\$0
43369 DOWNTOWN REVITALIZATION							
Capital	\$981	\$183,561	\$230,690	\$0	\$0	\$0	\$0
Total 43369 DOWNTOWN REVITALIZATION	\$981	\$183,561	\$230,690	\$0	\$0	\$0	\$0
43380 ECONOMIC STUDY							
Capital	\$0	\$2,000	\$0	\$0	\$0	\$0	\$0
Total 43380 ECONOMIC STUDY	\$0	\$2,000	\$0	\$0	\$0	\$0	\$0
43532 SHELL SPACE							
Capital	\$2,235	\$7,735	\$0	\$0	\$0	\$0	\$0
Total 43532 SHELL SPACE	\$2,235	\$7,735	\$0	\$0	\$0	\$0	\$0
43556 RETAINING WALL AT SAMPSON AV							
Capital	\$0	\$0	\$0	\$0	\$0	\$55,000	\$0
Total 43556 RETAINING WALL AT SAMPSON AV	\$0	\$0	\$0	\$0	\$0	\$55,000	\$0
43586 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
Total 43586 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
TOTAL	\$2,986,471	\$3,043,683	\$2,691,799	\$880,412	\$2,195,306	\$2,202,966	\$1,951,951

## BUILDING AUTHORITY - Budget Summary

### 035 BUILDING AUTHORITY

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Revenues</b>							
Misc. Revenues	\$16,435	\$4,716	\$3,389	\$0	\$3,000	\$3,000	\$0
Bond Proceeds	\$600,000	\$244,982	\$0	\$0	\$0	\$0	\$0
<b>Total Revenues</b>	<b>\$616,435</b>	<b>\$249,698</b>	<b>\$3,389</b>	<b>\$0</b>	<b>\$3,000</b>	<b>\$3,000</b>	<b>\$0</b>
<b>Other</b>							
Beginning Balance	\$527,583	\$518,071	\$521,568	\$0	\$458,457	\$523,127	\$459,542
Total Other	\$527,583	\$518,071	\$521,568	\$0	\$458,457	\$523,127	\$459,542
<b>TOTAL</b>	<b>\$1,144,018</b>	<b>\$767,769</b>	<b>\$524,957</b>	<b>\$0</b>	<b>\$461,457</b>	<b>\$526,127</b>	<b>\$459,542</b>

### 035 BUILDING AUTHORITY

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
<b>Depts</b>							
Capital	\$10,000	\$0	\$0	\$66,575	\$0	\$66,585	\$0
Debt Service	\$615,947	\$246,201	\$1,500	\$0	\$0	\$0	\$0
<b>Total Depts</b>	<b>\$625,947</b>	<b>\$246,201</b>	<b>\$1,500</b>	<b>\$66,575</b>	<b>\$0</b>	<b>\$66,585</b>	<b>\$0</b>
<b>Other</b>							
Ending Balance	\$518,071	\$521,568	\$523,457	\$0	\$461,457	\$459,542	\$459,542
Total Other	\$518,071	\$521,568	\$523,457	\$0	\$461,457	\$459,542	\$459,542
<b>TOTAL</b>	<b>\$1,144,018</b>	<b>\$767,769</b>	<b>\$524,957</b>	<b>\$66,575</b>	<b>\$461,457</b>	<b>\$526,127</b>	<b>\$459,542</b>

## 035 BUILDING AUTHORITY

### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Misc. Revenues							
035-36111 INTEREST EARNINGS	\$16,417	\$4,704	\$3,389	\$0	\$3,000	\$3,000	\$0
035-36112 INT EARN SPEC ACCTS	\$17	\$12	\$0	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$16,435	\$4,716	\$3,389	\$0	\$3,000	\$3,000	\$0
Bond Proceeds							
035-39210 LOAN PROCEEDS	\$600,000	\$244,982	\$0	\$0	\$0	\$0	\$0
Total Bond Proceeds	\$600,000	\$244,982	\$0	\$0	\$0	\$0	\$0
Beginning Balance							
035-39990 BEGINNING BALANCE	\$527,583	\$518,071	\$521,568	\$0	\$458,457	\$523,127	\$459,542
Total Beginning Balance	\$527,583	\$518,071	\$521,568	\$0	\$458,457	\$523,127	\$459,542
<b>TOTAL</b>	<b>\$1,144,018</b>	<b>\$767,769</b>	<b>\$524,957</b>	<b>\$0</b>	<b>\$461,457</b>	<b>\$526,127</b>	<b>\$459,542</b>

## 035 BUILDING AUTHORITY

### Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
40999 END BAL SUR(DEF)							
Ending Balance	\$518,071	\$521,568	\$523,457	\$0	\$461,457	\$459,542	\$459,542
Total 40999 END BAL SUR(DEF)	\$518,071	\$521,568	\$523,457	\$0	\$461,457	\$459,542	\$459,542
43345 FUTURE PROJECTS							
Capital	\$0	\$0	\$0	\$66,575	\$0	\$66,585	\$0
Total 43345 FUTURE PROJECTS	\$0	\$0	\$0	\$66,575	\$0	\$66,585	\$0
43534 MUSEUM EXPANSION							
Capital	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
Total 43534 MUSEUM EXPANSION	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0
43536 MBA 2007 SERIES BONDS							
Debt Service	\$615,947	\$246,201	\$1,500	\$0	\$0	\$0	\$0
Total 43536 MBA 2007 SERIES BONDS	\$615,947	\$246,201	\$1,500	\$0	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$1,144,018</b>	<b>\$767,769</b>	<b>\$524,957</b>	<b>\$66,575</b>	<b>\$461,457</b>	<b>\$526,127</b>	<b>\$459,542</b>

## EQUIPMENT REPLACEMENT CIP - Budget Summary

### 038 EQUIPMENT REPLACEMENT CIP

#### Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Revenues							
Misc. Revenues	\$72,896	\$35,555	\$17,586	\$23,812	\$0	\$15,000	\$0
Interfund Transactions (CIP/Debt)	\$800,000	\$835,000	\$905,000	\$925,000	\$925,000	\$925,000	\$996,000
Total Revenues	\$872,896	\$870,555	\$922,586	\$948,812	\$925,000	\$940,000	\$996,000
Other							
Beginning Balance	\$900,756	\$1,267,319	\$1,244,133	\$0	\$359,663	\$1,902,793	\$363,218
Total Other	\$900,756	\$1,267,319	\$1,244,133	\$0	\$359,663	\$1,902,793	\$363,218
<b>TOTAL</b>	<b>\$1,773,652</b>	<b>\$2,137,874</b>	<b>\$2,166,719</b>	<b>\$948,812</b>	<b>\$1,284,663</b>	<b>\$2,842,793</b>	<b>\$1,359,218</b>

### 038 EQUIPMENT REPLACEMENT CIP

#### Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Depts							
Capital	\$506,333	\$893,741	\$580,465	\$1,019,443	\$940,000	\$2,479,575	\$1,011,000
Total Depts	\$506,333	\$893,741	\$580,465	\$1,019,443	\$940,000	\$2,479,575	\$1,011,000
Other							
Ending Balance	\$1,267,319	\$1,244,133	\$1,586,254	\$0	\$344,663	\$363,218	\$348,218
Total Other	\$1,267,319	\$1,244,133	\$1,586,254	\$0	\$344,663	\$363,218	\$348,218
<b>TOTAL</b>	<b>\$1,773,652</b>	<b>\$2,137,874</b>	<b>\$2,166,719</b>	<b>\$1,019,443</b>	<b>\$1,284,663</b>	<b>\$2,842,793</b>	<b>\$1,359,218</b>

### 038 EQUIPMENT REPLACEMENT CIP

#### Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Misc. Revenues							
038-36310 SALE OF ASSETS	\$72,896	\$35,555	\$17,586	\$23,812	\$0	\$15,000	\$0
Total Misc. Revenues	\$72,896	\$35,555	\$17,586	\$23,812	\$0	\$15,000	\$0

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
Interfund Transactions (CIP/Debt)							
038-38210 TRANS FR GEN FUND- EQUIP REPLAC	\$800,000	\$835,000	\$905,000	\$925,000	\$925,000	\$925,000	\$996,000
Total Interfund Transactions (CIP/Debt)	\$800,000	\$835,000	\$905,000	\$925,000	\$925,000	\$925,000	\$996,000
Beginning Balance							
038-39990 BEGINNING BALANCE	\$900,756	\$1,267,319	\$1,244,133	\$0	\$359,663	\$1,902,793	\$363,218
Total Beginning Balance	\$900,756	\$1,267,319	\$1,244,133	\$0	\$359,663	\$1,902,793	\$363,218
<b>TOTAL</b>	<b>\$1,773,652</b>	<b>\$2,137,874</b>	<b>\$2,166,719</b>	<b>\$948,812</b>	<b>\$1,284,663</b>	<b>\$2,842,793</b>	<b>\$1,359,218</b>

### 038 EQUIPMENT REPLACEMENT CIP

#### Expenditures by Department & Type

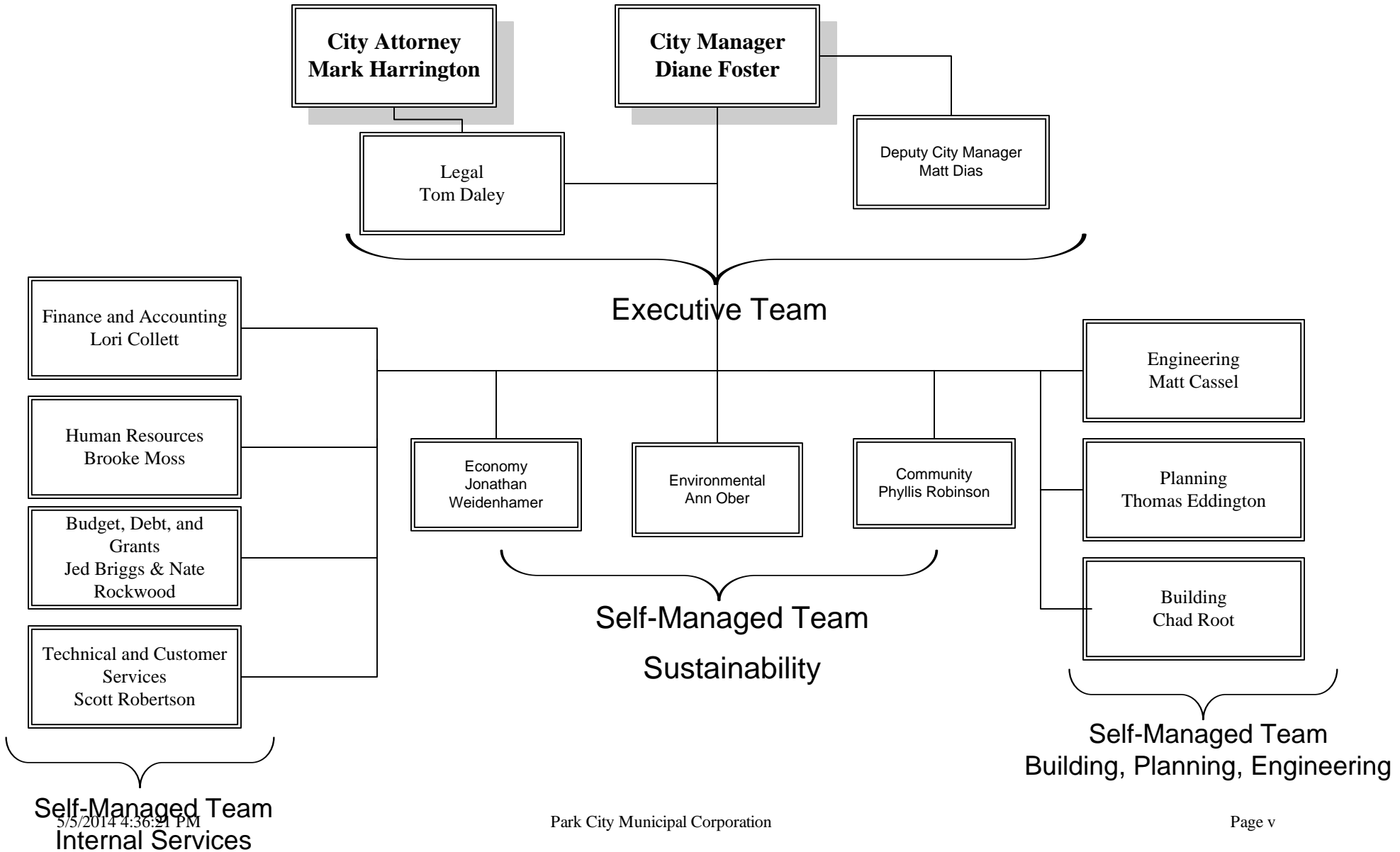
	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2015	Budget FY 2015	Adjusted FY 2015	Budget FY 2016
40999 END BAL SUR(DEF)							
Ending Balance	\$1,267,319	\$1,244,133	\$1,586,254	\$0	\$344,663	\$363,218	\$348,218
Total 40999 END BAL SUR(DEF)	\$1,267,319	\$1,244,133	\$1,586,254	\$0	\$344,663	\$363,218	\$348,218
43330 REPLACE ROLLING STOCK							
Capital	\$335,104	\$585,798	\$365,847	\$731,539	\$650,000	\$2,084,909	\$700,000
Total 43330 REPLACE ROLLING STOCK	\$335,104	\$585,798	\$365,847	\$731,539	\$650,000	\$2,084,909	\$700,000
43350 REPLACE COMPUTER							
Capital	\$171,229	\$307,943	\$214,619	\$287,904	\$275,000	\$379,666	\$296,000
Total 43350 REPLACE COMPUTER	\$171,229	\$307,943	\$214,619	\$287,904	\$275,000	\$379,666	\$296,000
43683 FLEET SHOP EQUIP REPLACEMENT							
Capital	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000
Total 43683 FLEET SHOP EQUIP REPLACEMENT	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$15,000
<b>TOTAL</b>	<b>\$1,773,652</b>	<b>\$2,137,874</b>	<b>\$2,166,719</b>	<b>\$1,019,443</b>	<b>\$1,284,663</b>	<b>\$2,842,793</b>	<b>\$1,359,218</b>





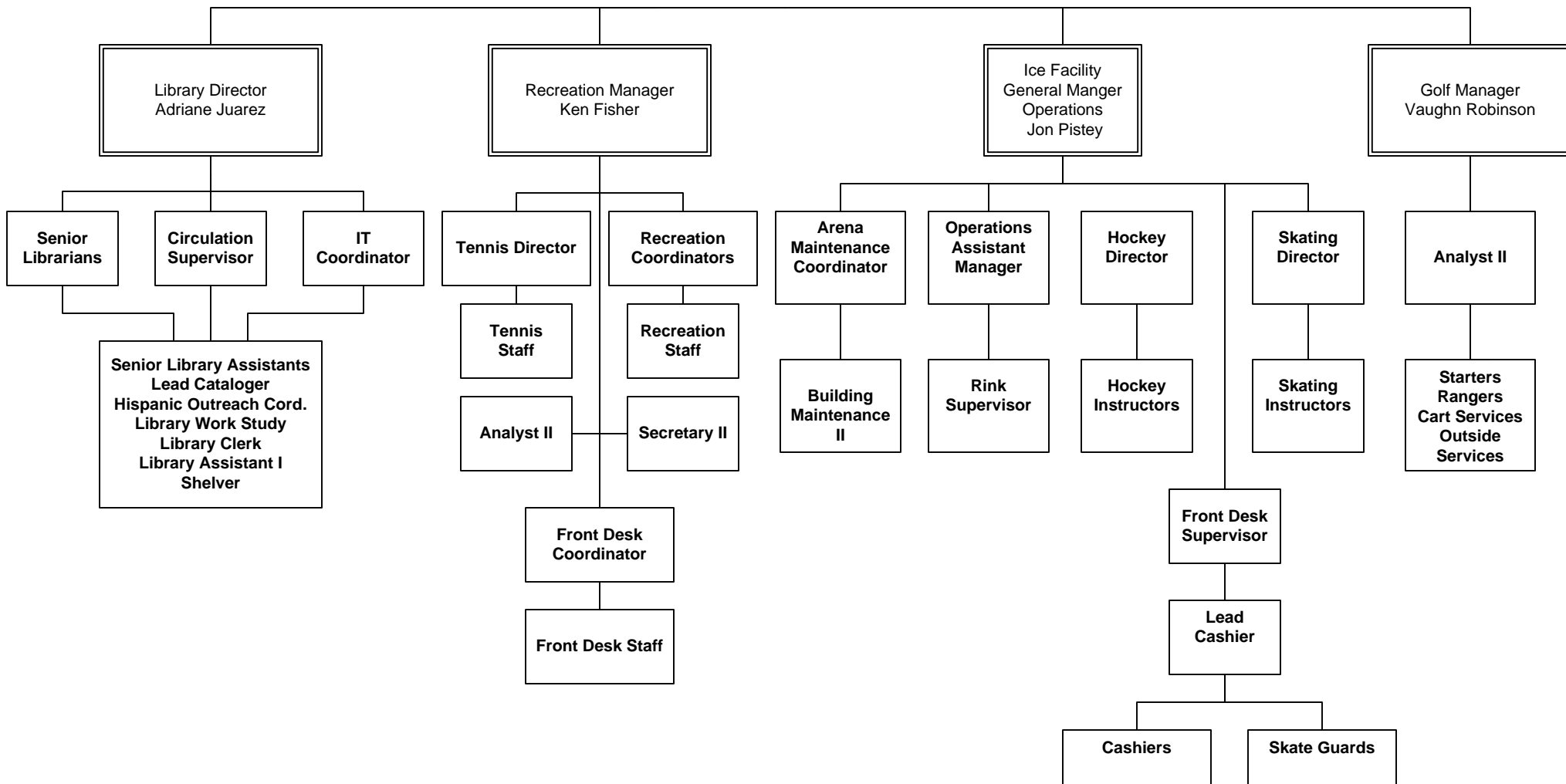


# Executive Function



# Library & Recreation

## Self-managed Team

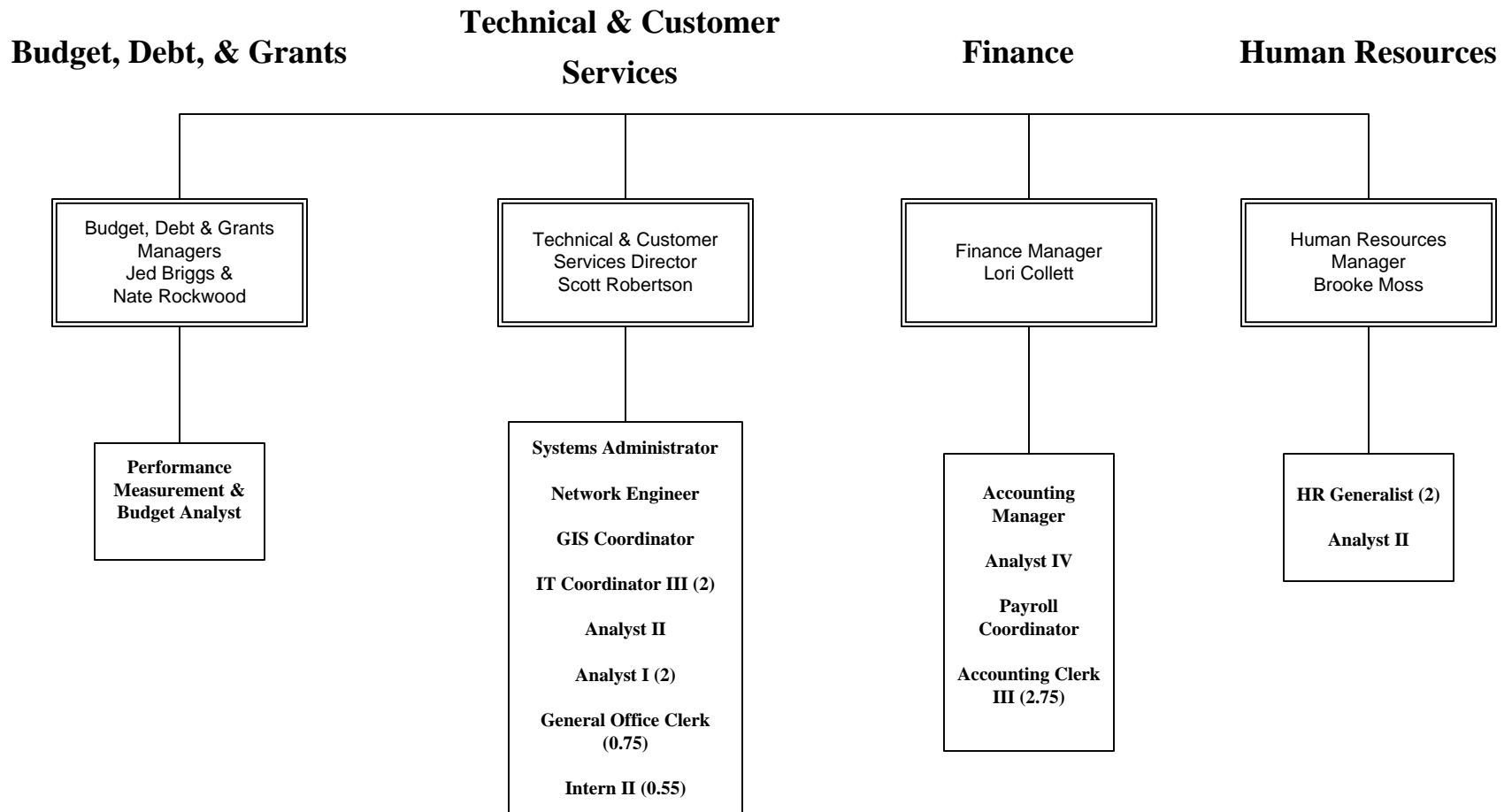


# Public Safety



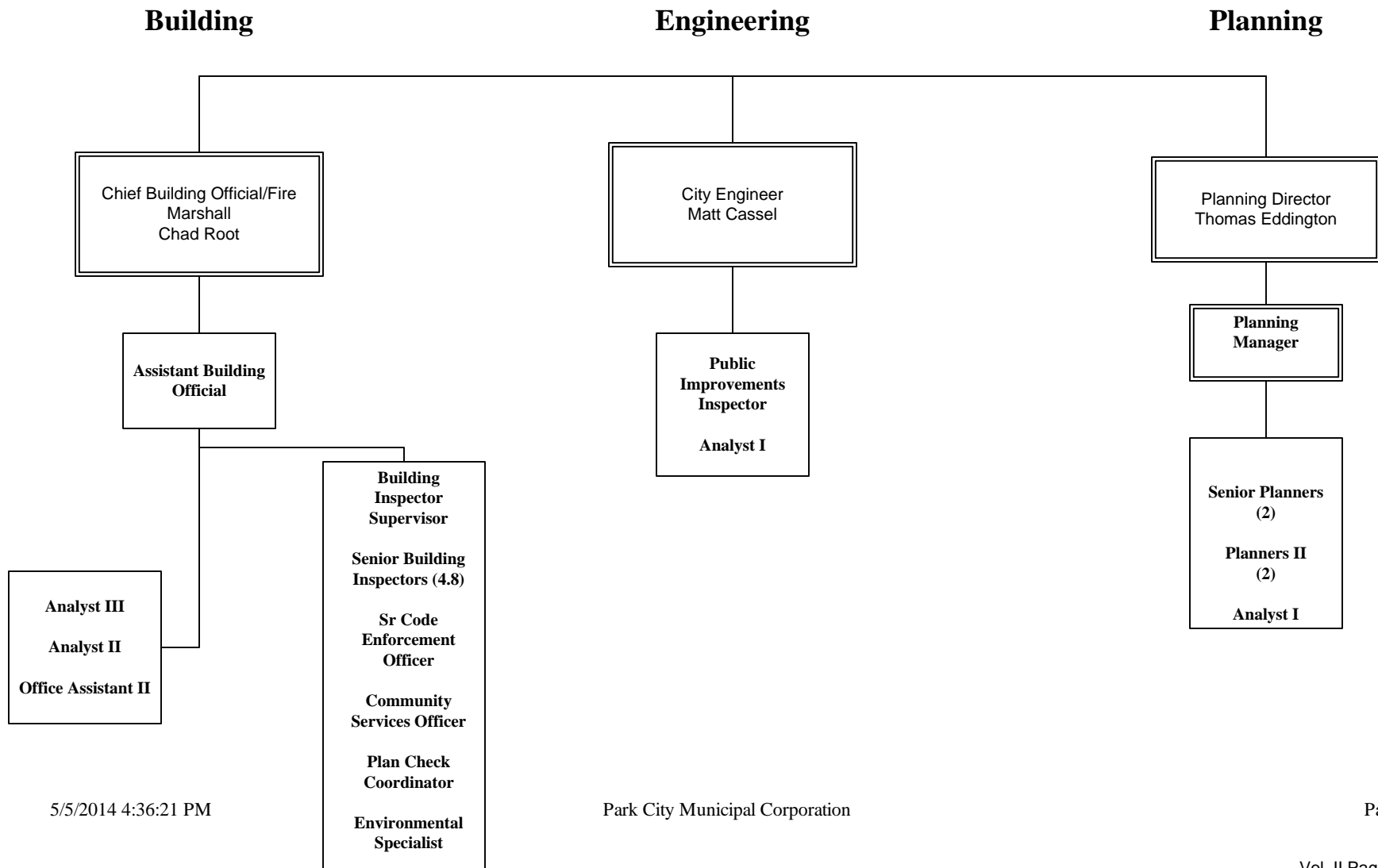
# Executive Function

## Self-managed Team



# Executive Function

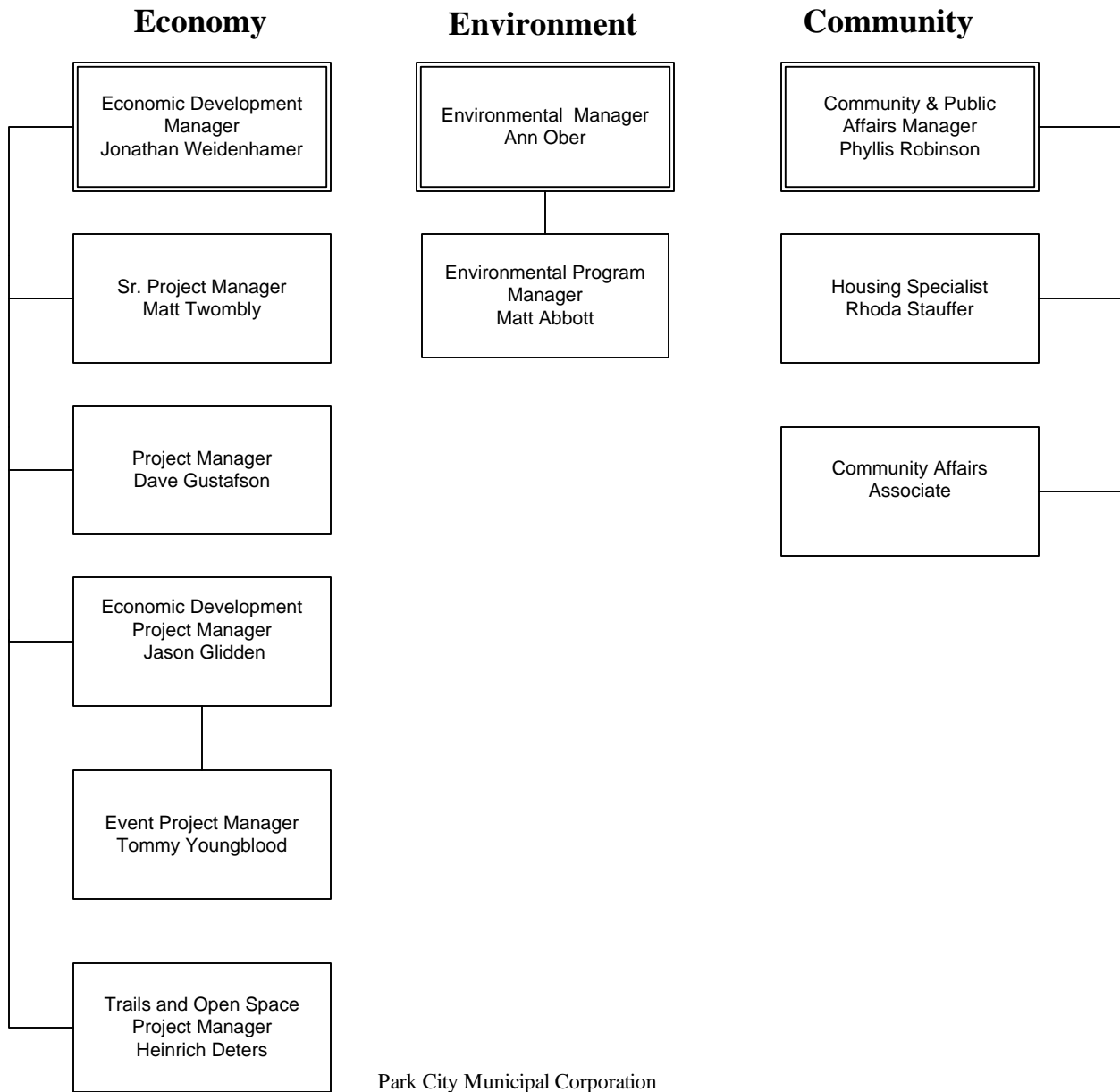
Self-managed Team



# Executive Function

Self-managed Team

## Sustainability

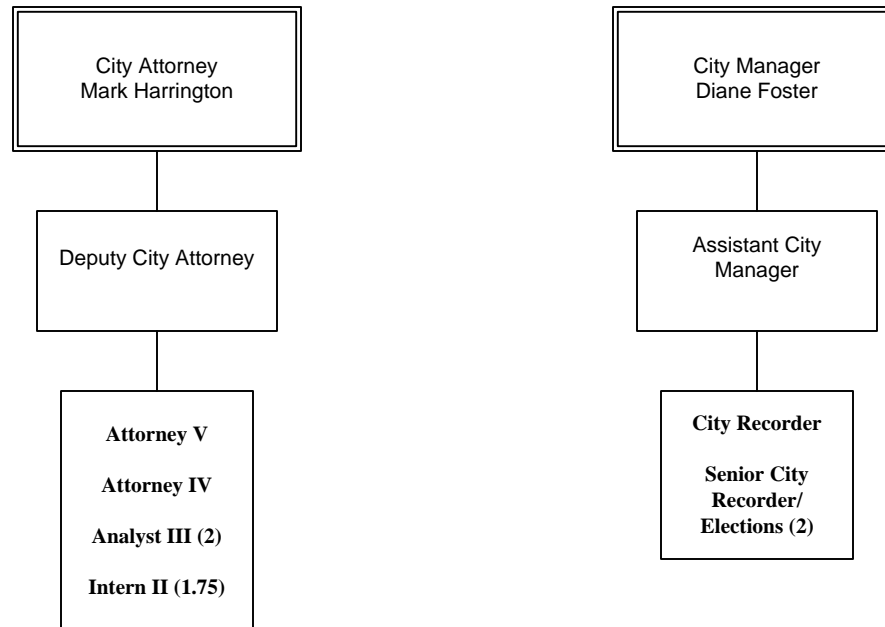


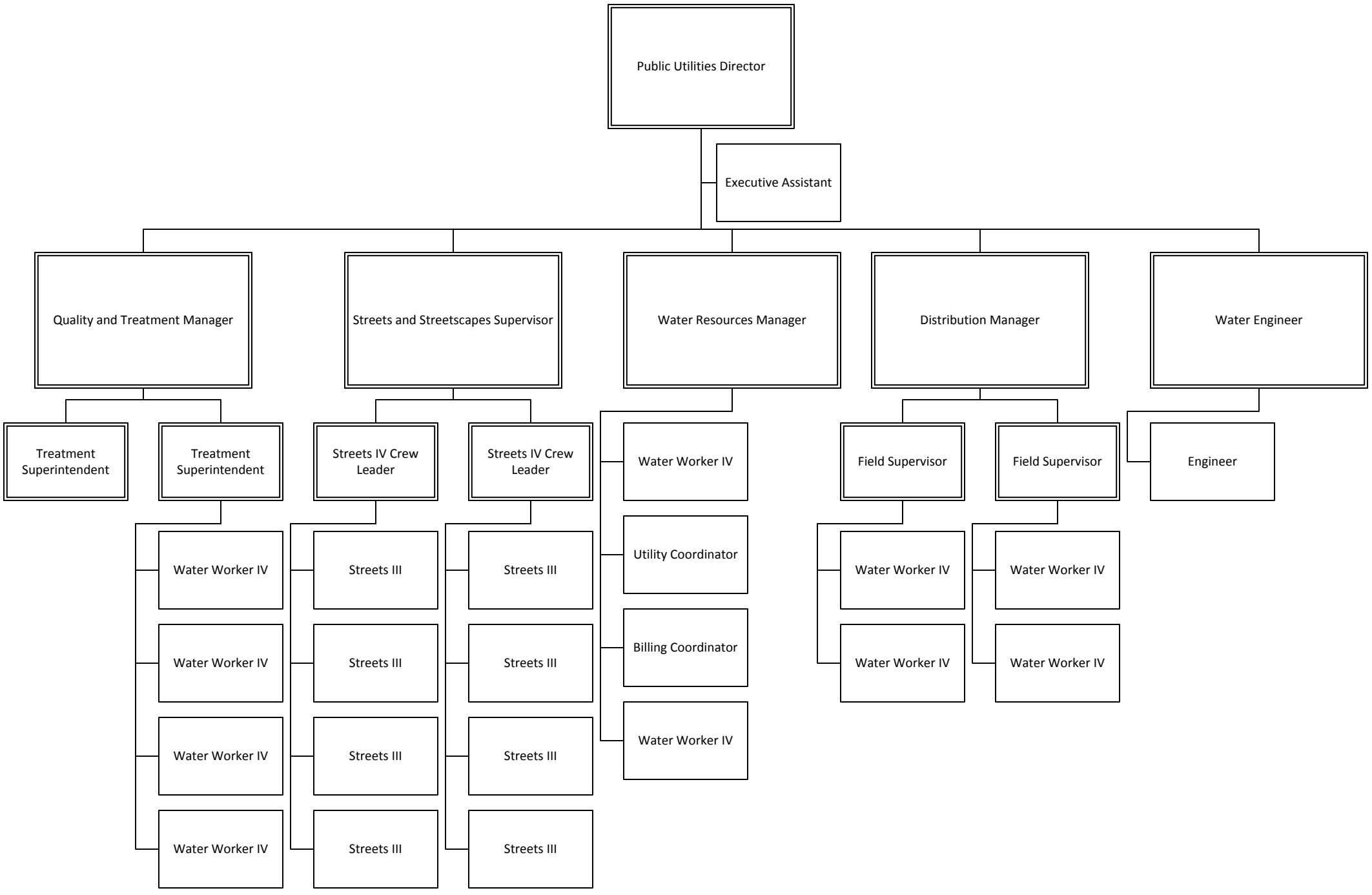
# Executive Function

Self-managed Team

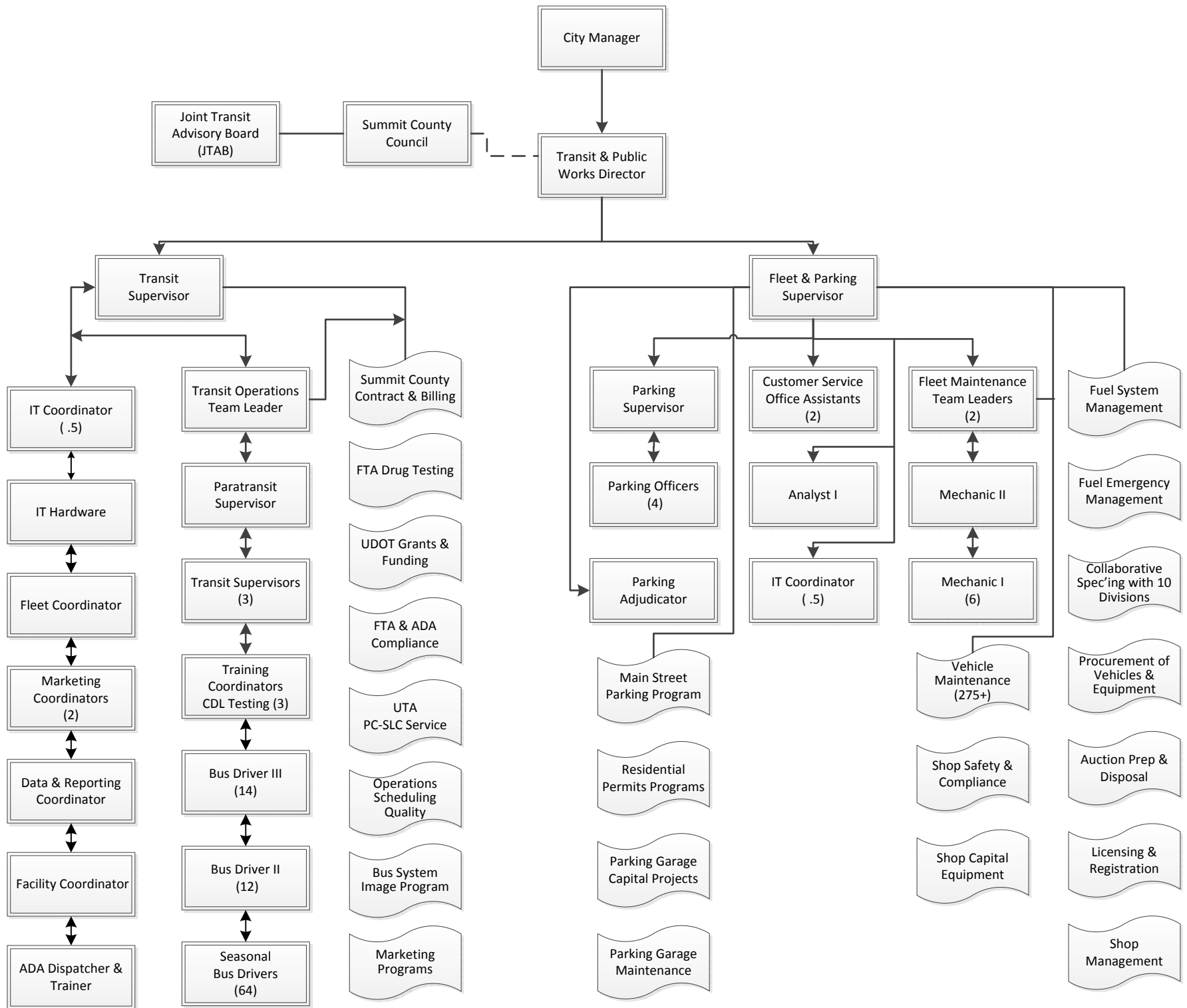
## Legal Department

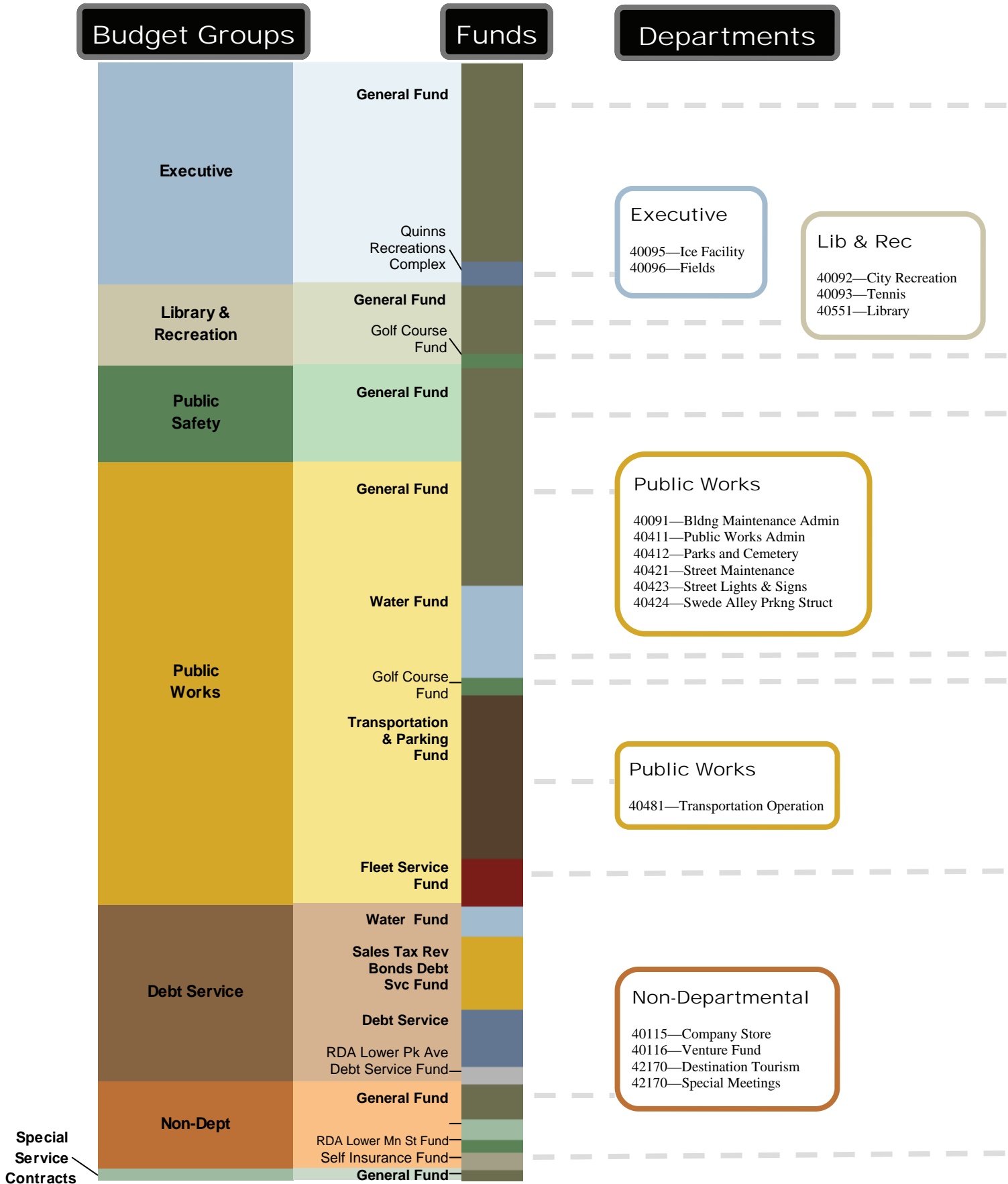
## City Manager Dept











# Fund-Department Matrix

Relationship between funds and departments through budget groups

## Executive

40352—Building Dept  
 40034—Budget, Debt & Grants  
 40011—City Council  
 40021—City Manager  
 40313—Engineering  
 40072—Finance  
 40062—Human Resources  
 40023—Elections  
 40031—Legal  
 40082—IT & Customer Service  
 40342—Planning  
 40100—Sustainability: Visioning  
 40101—Sustainability: Implementation

## Lib & Rec

40571—Golf Pro Shop

## Public Safety

40221—Police  
 40222—Drug Education  
 40223—State Liquor Enforcement

## Public Works

40450—Water Billing  
 40451—Water Operations

## Public Works

40564—Golf Maintenance

## Public Works

40471—Fleet Services Dept

## Non-Departmental

40452—Water Insurance

## Fund Legend

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 051 - Water Fund
- 057 - Transportation & Parking Fund
- 062 - Fleet Services Fund
- 055 - Golf Course Fund
- 070 - Sales Tax Rev Bonds Debt Svc F
- 071 - Debt Service Fund
- 076 - RDA Lower PK Ave Debt Service
- 033 - Redevelopment Agency Lower Pr
- 034 - Redevelopment Agency Main St
- 064 - Self Insurance Fund

### Other Funds

- 021 - Police Special Revenue Fund
- 022 - Lower Park Ave. RDA Special Revenue
- 031 - Capital Projects Fund
- 035 - Municipal Building Authority Fund
- 038 - Equipment Replacement Fund
- 072 - Main St RDA DSF
- 073 - MBA DSF
- 076 - Lower Park RDA DSF

RDA = Redevelopment Agency  
 DSF = Debt Service Fund  
 MBA = Municipal Building Authority

**2006 Adj / 06Adj** - The adjusted FY 2006 budget.

**2006 Org / 06Org** - The adopted original FY 2006 budget.

**Accrual** - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

**ADA** - Americans with Disabilities Act.

**Appropriation** - Resources that are set apart by official action for a particular use or purpose.

**Appropriated Budget** - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

**ASD** - Administrative Services Department.

**Assessed value** - The value to which the property tax rate is applied in order to determine the tax liability of the property.

**BA** - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

**Beg. Balance** - Beginning Balance.

**Bonded Debt** - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

**Bonded Delinquency** - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

**BORC** - Budget Option Review Committee.

**Budget officer** - City Manager.

**Budgetary Control** - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

**Capital investment** - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

**Capital / Capital Outlay** - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

**CCLC** - City Council Liaison Committee.

**CD** - Community Development Department.

**Centrally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

**Charg. For Serv.** - Charges For Services.

**CIP** - Capital Improvement Project(s)/Program.

**Collection %** - The rate of collection of property taxes in a given year and on a five year average.

**Contingencies / Contingency / Cont.** - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

**Cost allocation plan** - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

**Cost Recovery** - The extent that fees are used to recover associated costs of a function.

**Cost-effectiveness** - A cost benefit type of evaluation of an activity.

**CTAC** - Citizens Technical Advisory Committee.

**Current level** - A basic level of service equal to the current (FY2000-01) level of service.

**D.A.R.E.** - Drug Abuse Resistance Education program.

**Debt** - Accumulated amount owed by the City in the future.

**Debt Service** - The annual payments (principal & interest) made by the city against it's outstanding Debt.

**Direct debt** - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

**Direct costs** - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

**Disadvantaged Business Enterprise (DBE)** - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

**Emergency personnel** - Police officers and water workers.

**ESC** - Employee Steering Committee.

**ESL** - English as a second language.

**Essential services** - Services that must be provided by the City.

**Excise Tax Revenue Bonds** - Debt secured only by a specific tax (Class "C" Road Funds).

**Expenditures** - Payments for goods or services that decrease the net financial resources available for future purchases.

**Fair market value** - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

**Fiduciary Funds** - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

**FTA** - Federal Transit Administration.

**FTE** - Full-time equivalent, which is 2,080 hours per year.

**GFOA** - Government Finance Officers Association of the United States and Canada.

**GG** - General government, meaning the City Manager.

**GO - General Obligation Bonds** - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

**Golden Triangle** - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

**Governmental Fund** - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

**GRAMA** - Utah's record management law.

**Historical incentive grant** - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

**HMBA** - Historic Main Street Business Alliance.

**HMO's** - Health Maintenance Organization.

**Housing allowance** - A program for encouraging employees to live within the Park City area (Golden Triangle).

**Housing Authority** - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

**ICMA** - International City Managers Association.

**Impact Fees** - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

**Independent contractors** - A contractor who is not an employee of the City.

**Indirect costs** - Support costs associated with doing business as a City.

**Interfund transactions** - Financial transactions between funds.

**KPCW** - Local non-profit radio station.

**Locally assessed property** - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

**LS** - Leisure Services.

**MS&S / M&S** - Materials, Services, and Supplies - an expenditure classification.

**Magnesium chloride** - A chemical used for de-icing roads.

**Management Team** - City Manager and Department heads.

**Materials, Supplies & Services** - An expenditure classification.

**MBA - Municipal Building Authority** - A legally separate organization that is a mechanism for financing needed city facilities. The Authority acquires and/or builds facilities by borrowing money secured by a lease agreement between the City and the Authority.

**Modified Accrual** - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

**ND** - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

**NDG** - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

**New growth** - Increase in the City's property tax base that has resulted from new construction.

**Non-appropriated Budget** - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

**No Tax Increase** - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

**OEA** - Outside temporary employment agency.

**Options** - Incremental increases or decreases in current levels.

**Osguthorpe property** - A key property within the City's entry way that was acquired for City use.

**Other Rev.** - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

**OTIS** - Old Town Improvement Study

**PAC - Personnel Advisory Committee** - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

**Pavement management** - A comprehensive plan for the routine maintenance of City streets.

**PCMC** - Park City Municipal Corporation

**Pocket plazas** - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

**Primary residential property** - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

**Program and Resource Analysis** - a study that analyzed the services and programs Park City has to offer.

**Proprietary Funds** - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**PS** - Public Safety Department

**PW** - Public Works Department.

**Racquet Club** - A recreation facility owned and operated by the City.

**RDA - Redevelopment Agency** - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.

**Recession plan** - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

**Resort city sales tax** - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

**School fields master plan** - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

**Sensitive Lands** - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

**SID - Special Improvement District** - A mechanism used to finance and charge to benefitting proprietes the costs of specific improvements.

**SLAC** - Service Level Analysis Committee.

**SLOC** - Salt Lake Olympic Committee.

**Special event** - A large event with a major impact on the city.

**Special Revenue Funds** - Funds that account for the proceeds of specific revenue sources (other that expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

**Supplemental retirement** - A retirement program provided by the City in addition to the State operated retirement system.

**Third-class city** - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

**Trails master plan** - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

**Truth in Taxation** - Utah State's legislation regulating property taxes.

**UDOT** - Utah Department of Transportation.

**Utah Money Management Act** - Utah State Legislation directing how city funds can be invested.

**Utah Interlocal Finance Authority** - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

**Utelite** - A material used on roads during the winter to help reduce slippery conditions.

**VMS** - Vehicle Maintenance System.

**Wellness Program** - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.



