

PARK CITY MUNICIPAL'S FISCAL YEAR 2018 BUDGET



Evolving and sustaining a complete community

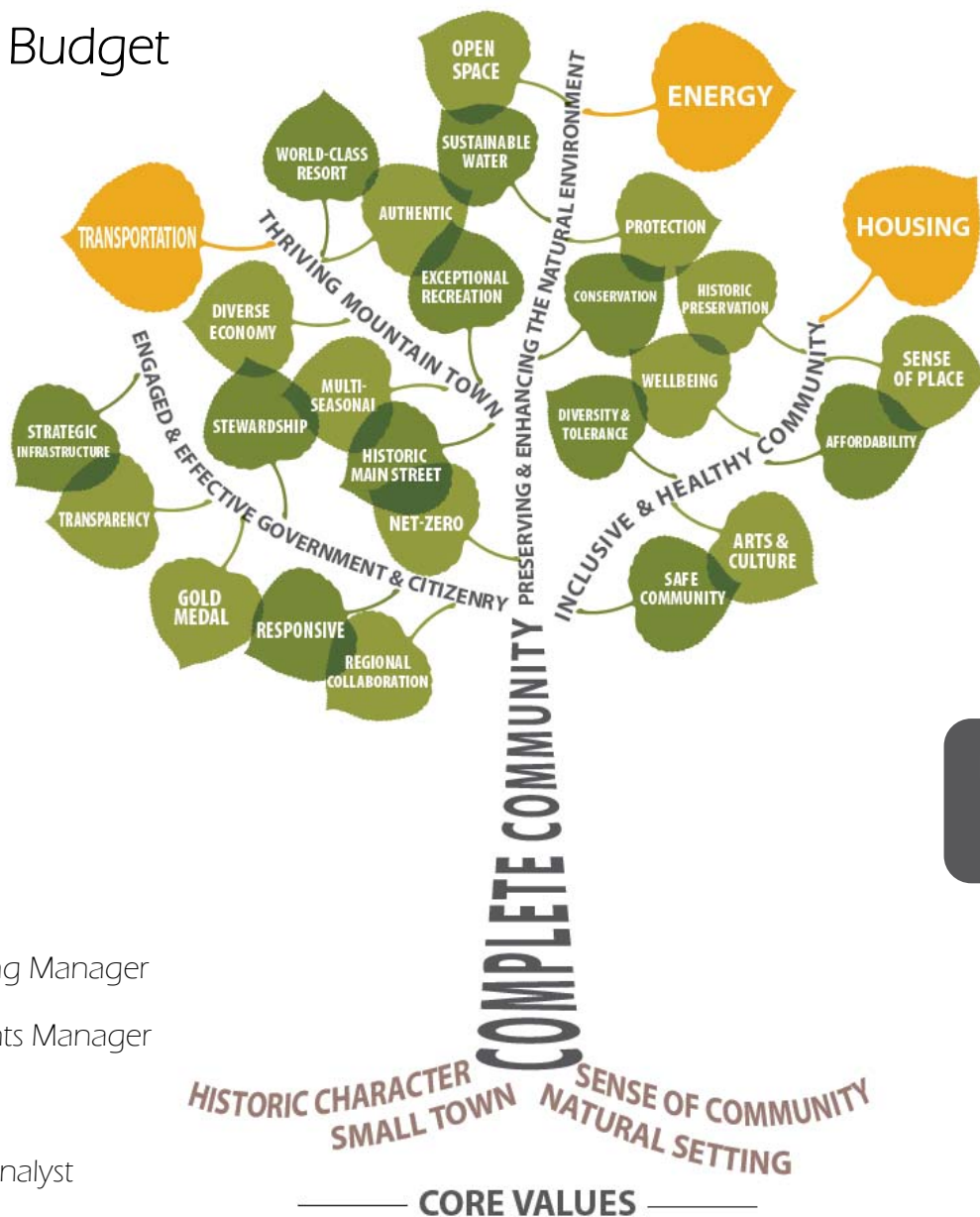
City Manager Recommended Budget

Adjusted Budget Fiscal Year 2017

Annual Budget 2018

Submitted to Park City Council

Volume II



**LONG-TERM
STRATEGIC**

Prepared by:

Diane Foster—City Manager

Jed Briggs—Budget Operations & Strategic Planning Manager

Nate Rockwood— Capital Budget, Debts, and Grants Manager

Kory Kersavage—Performance and Budget Analyst

John Umbel—Capital Budget, Debts, and Grants Analyst

Program	Department	Score FY 2018	Page Number FY 2018
Street Lights & Signs	STREET MAINTENANCE	23.25	5
Park City Mobility	TRANSPORTATION OPERATIONS	21.75	7
Winter Service	TRANSPORTATION OPERATIONS	21.75	9
Summer Service	TRANSPORTATION OPERATIONS	21.75	11
Transportation Management	TRANSPORTATION OPERATIONS	21.50	13
Winter Snow Operations	STREET MAINTENANCE	20.25	15
Special Events	9 CITY DEPARTMENTS	19.50	17
Street & Sidewalk Maintenance	STREET MAINTENANCE	19.00	21
Parks & Sidewalk Snow Removal	PARKS & FIELDS	18.75	23
Economic and Redevelopment	ECONOMY & BUDGET	17.50	25
Urban Trails and Walkability	ECONOMY	16.00	27
Parking Management	PARKING & TRANSIT	15.00	29
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	14.25	31
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Tennis Tournaments	CITY RECREATION & TENNIS	13.75	39
Golf Maintenance	GOLF MAINTENANCE & PARKS	13.75	41
Concessions	GOLF OPERATIONS	13.75	43
Retail	ICE FACILITY	13.00	45
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	13.00	47
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Cemetery	PARKS & CEMETARY AND CITY REC	12.75	51
Rec Center Operations	CITY RECREATION & TENNIS	12.25	53
Recreation Adult Programs	CITY RECREATION	12.25	55
Business Improvement District	ECONOMY	12.00	57
Tennis Operations	CITY RECREATION & TENNIS	12.00	59
Ice Adult Programs	ICE FACILITY	11.75	61
Tennis Programs	CITY RECREATION & TENNIS	11.75	63
Ice Youth Programs	ICE FACILITY	11.50	65
Economic Development Grant	ECONOMY	11.50	67
Trash Clean-Up	PARKS & FIELDS	11.50	69
Golf Shop Programs	GOLF OPERATIONS	11.25	71
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Golf Management Operations	GOLF OPERATIONS	11.25	75
Retail Operations	GOLF OPERATIONS	10.75	77
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Pro Shop	CITY RECREATION & TENNIS	10.75	81
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Preserving & Enhancing the Natural Environment

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Program	Department	Score FY 2018	Page Number FY 2018
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Inclusive & Healthy Community

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Program	Department	Score FY 2018	Page Number FY 2018
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Engaged & Effective Government and Involved Citizenry

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Program	Department	Score FY 2018	Page Number FY 2018
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	21.50	201
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Fleet Management & Maintenance	FLEET SERVICES DEPT	20.00	212
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Network Support	INFORMATION TECHNOLOGY (IT)	19.00	224
Records Management	IT & POLICE	19.00	226
Risk Management	EXECUTIVE & LEGAL	19.00	228
Benefit Design/Administration	HUMAN RESOURCES	18.75	230
Janitorial Services	BUILDING MAINTENANCE	18.75	232
Employment Review	LEGAL	18.75	234
Staff Support	EXECUTIVE	18.50	236
IT Utilities	INFORMATION TECHNOLOGY (IT)	18.00	238
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Building Repairs and Maintenance	BUILDING MAINTENANCE	17.75	242
Safety and Security	EMERGENCY MANAGEMENT	17.00	244
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Council Priorities

CRITICAL:

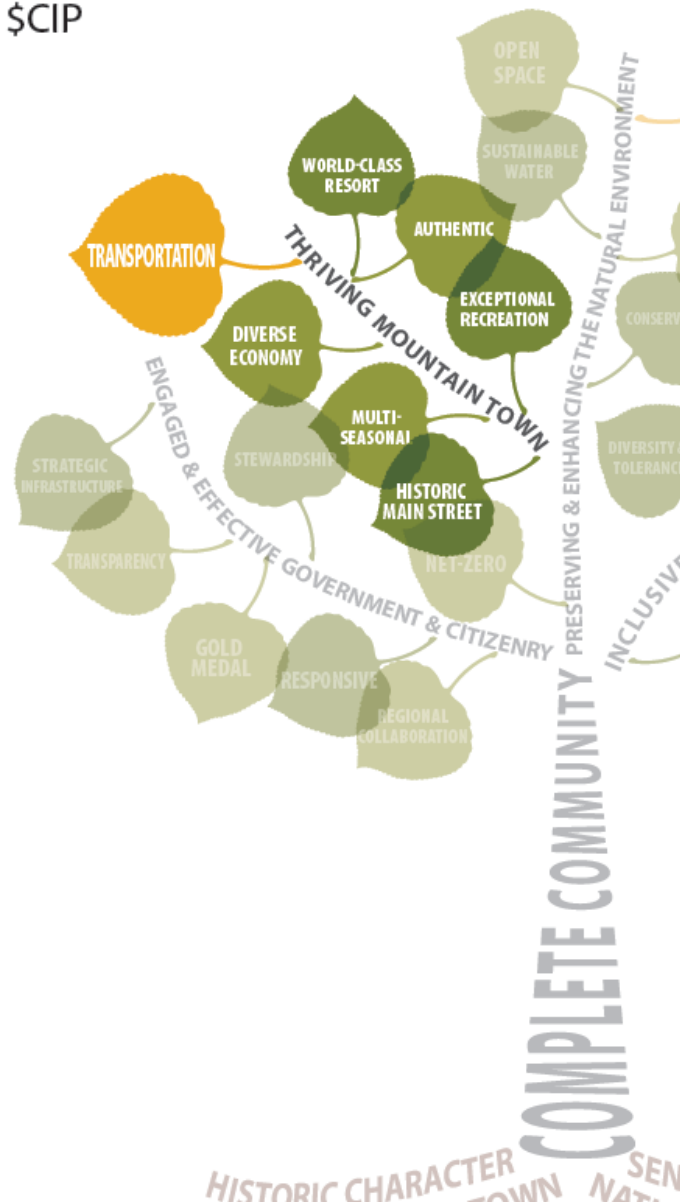
Transportation: Congestion Reduction, Local and Regional \$CIP

Desired Outcomes:

- Sustainable and Effective Multi-modal Transportation \$CIP
- World-class Resort Community \$CIP
- Wide Variety of Exceptional Recreation \$CIP
- Balance Between Tourism and Local Quality of Life \$CIP
- Varied and Multi-seasonal Event Offerings \$
- Resilient and Sustainable Economy \$CIP

LONG-TERM STRATEGIC PLAN

Park City is known as a world-class resort community because of its distinct and recognizable brand, a seamless network of multimodal transportation, and interconnected resorts. Park City has struck a unique balance between tourism and sustaining an exceptional local quality of life. Tourism remains a chief driver of Park City's economy due to its accessibility, quality snow, and great summer weather. World-renowned recreational opportunities and an expansive trail network are the center of activity, complemented by multi-seasonal special events and unique, locally owned businesses. Park City full and part-time residents recognize the exceptional benefits the economic base provides and the paramount importance of fostering and expanding the resort economy in harmony with community values.



Thriving Mountain Town

Program	Departments -	SCORE FY 2018	QUARTILE FY 2018	BASE FY 2018	DEPT REQ FY 2018	RT REC FY 2018	CM REC FY 2018	REV FY 2018	TOT REC COST FY 2018
Street Lights & Signs	STREET MAINTENANCE	23.25	1	\$333,426	\$330,390	\$330,390	\$332,430	\$0	\$332,430
Park City Mobility	TRANSPORTATION OPERATIONS	21.75	1	\$716,236	\$783,208	\$783,208	\$767,216	\$0	\$767,216
Winter Service	TRANSPORTATION OPERATIONS	21.75	1	\$4,312,594	\$5,519,924	\$5,519,924	\$5,946,630	\$0	\$5,946,630
Summer Service	TRANSPORTATION OPERATIONS	21.75	1	\$2,986,620	\$3,916,888	\$3,916,888	\$4,172,949	\$0	\$4,172,949
Transportation Management	TRANSPORTATION OPERATIONS	21.50	1	\$975,728	\$1,218,102	\$1,229,880	\$1,116,691	\$0	\$1,116,691
Winter Snow Operations	STREET MAINTENANCE	20.25	2	\$1,201,987	\$1,204,457	\$1,240,664	\$1,269,799	\$0	\$1,269,799
Special Events	9 CITY DEPARTMENTS	19.50	2	\$2,432,106	\$2,454,609	\$2,548,257	\$2,518,228	-\$781,500	\$1,736,728
Street & Sidewalk Maintenance	STREET MAINTENANCE	19.00	2	\$492,075	\$488,011	\$488,011	\$495,372	\$0	\$495,372
Parks & Sidewalk Snow Removal	PARKS & FIELDS	18.75	2	\$437,718	\$442,886	\$443,551	\$452,240	\$0	\$452,240
Economic and Redevelopment	ECONOMY & BUDGET	17.50	3	\$2,103,887	\$2,104,878	\$2,100,705	\$2,108,723	-\$595,212	\$1,513,511
Urban Trails and Walkability	ECONOMY	16.00	3	\$75,718	\$113,745	\$74,636	\$76,236	\$0	\$76,236
Parking Management	PARKING & TRANSIT	15.00	3	\$966,810	\$1,132,686	\$1,132,686	\$1,032,480	-\$1,121,200	-\$88,720
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	14.25	3	\$55,764	\$55,764	\$55,764	\$55,764	\$0	\$55,764
Park Amenities & Infrastructure	PARKS & FIELDS	14.00	3	\$252,700	\$253,480	\$254,145	\$260,089	\$0	\$260,089
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	14.00	3	\$784,333	\$786,315	\$787,028	\$798,913	-\$84,000	\$714,913
Trails (Backcountry)	ECONOMY	14.00	3	\$55,980	\$110,468	\$86,231	\$87,637	\$0	\$87,637
Tennis Tournaments	CITY RECREATION & TENNIS	13.75	3	\$50,049	\$50,049	\$50,049	\$50,132	-\$85,000	-\$34,868
Golf Maintenance	GOLF MAINTENANCE & PARKS	13.75	3	\$792,368	\$792,368	\$792,368	\$773,599	\$0	\$773,599
Concessions	GOLF OPERATIONS	13.75	3	\$63,272	\$63,272	\$63,272	\$56,374	-\$35,000	\$21,374
Retail	ICE FACILITY	13.00	4	\$34,704	\$34,784	\$34,784	\$35,272	-\$30,650	\$4,622
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	13.00	4	\$431,079	\$434,257	\$434,922	\$445,456	\$0	\$445,456
Recreation Youth Programs	CITY RECREATION & TENNIS	12.75	4	\$679,821	\$689,080	\$689,080	\$703,415	-\$281,900	\$421,515
Cemetery	PARKS & CEMETARY AND CITY REC	12.75	4	\$127,062	\$126,840	\$126,840	\$130,910	-\$37,000	\$93,910
Rec Center Operations	CITY RECREATION & TENNIS	12.25	4	\$547,285	\$563,678	\$551,178	\$564,457	-\$230,850	\$333,607
Recreation Adult Programs	CITY RECREATION	12.25	4	\$792,346	\$793,206	\$793,206	\$811,396	-\$440,525	\$370,871
Business Improvement District	ECONOMY	12.00	4	\$64,419	\$64,419	\$64,419	\$64,419	-\$78,000	-\$13,581
Tennis Operations	CITY RECREATION & TENNIS	12.00	4	\$69,734	\$69,864	\$69,864	\$70,546	-\$189,000	-\$118,454
Ice Adult Programs	ICE FACILITY	11.75	4	\$164,642	\$164,157	\$165,799	\$166,896	-\$152,650	\$14,246
Tennis Programs	CITY RECREATION & TENNIS	11.75	4	\$509,011	\$525,466	\$511,466	\$518,924	-\$516,000	\$2,924
Ice Youth Programs	ICE FACILITY	11.50	4	\$194,881	\$195,066	\$195,066	\$199,030	-\$123,400	\$75,630
Economic Development Grant	ECONOMY	11.50	4	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$50,000
Trash Clean-Up	PARKS & FIELDS	11.50	4	\$167,325	\$168,927	\$169,592	\$169,985	\$0	\$169,985
Golf Shop Programs	GOLF OPERATIONS	11.25	4	\$85,009	\$85,281	\$98,539	\$78,997	\$0	\$78,997
Ice Programs	ICE FACILITY	11.25	4	\$116,655	\$116,166	\$116,166	\$118,129	-\$76,650	\$41,479
Golf Management Operations	GOLF OPERATIONS	11.25	4	\$347,012	\$347,284	\$360,542	\$344,339	\$0	\$344,339
Retail Operations	GOLF OPERATIONS	10.75	4	\$268,857	\$270,126	\$268,857	\$265,059	\$0	\$265,059
Marketing	CITY RECREATION & TENNIS	10.75	4	\$61,124	\$61,124	\$61,124	\$62,018	-\$192,750	-\$130,732
Pro Shop	CITY RECREATION & TENNIS	10.75	4	\$152,452	\$152,452	\$152,452	\$153,352	-\$145,000	\$8,352
Operations	ICE FACILITY	10.75	4	\$360,359	\$356,423	\$356,423	\$363,501	-\$368,150	-\$4,649
Childcare	CITY RECREATION & TENNIS	8.75	4	\$20,709	\$20,555	\$20,555	\$21,163	-\$16,875	\$4,288
TOTAL				\$24,333,857	\$27,110,654	\$27,188,530	\$27,708,764	-\$5,581,312	\$22,127,452

Description:

STREET LIGHTS/SIGN The Streets Department is responsible for the operation and maintenance of 836 City owned street lights and leases 128 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests. Challenges to this program are maintaining an aging lighting network, including fixtures, wiring, and coordinating repairs and maintenance with RMP.

Council Goal:

006 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD).

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
STREET MAINTENANCE					
Personnel	117,046	118,510	118,510	121,643	121,643
Materials	29,187	24,687	24,687	24,687	24,687
Total STREET MAINTENANCE	146,233	143,197	143,197	146,330	146,330
STREET LIGHTS/SIGN					
Materials	187,193	187,193	187,193	186,100	186,100
Total STREET LIGHTS/SIGN	187,193	187,193	187,193	186,100	186,100
TOTAL	333,426	330,390	330,390	332,430	332,430

FTEs	Budget FTEs FY 2018
Full Time	1.2
Part Time	0.1
TOTAL	1.3

Level of Service

Street Lights & Signs

Same Level of Service

	Quartile FY 2018	Score FY 2018
Street Lights & Signs	1	23.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

STREET LIGHTS/SIGN

Collaboration: Being in the Water and Streets Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department is looking for ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Retrofitting existing lights to LED lights along Silver King Drive, Empire Ave, and most recently along Iron Horse Drive. Over the next year or so staff will request approval from City Council to begin retrofitting all street and path lighting to LED.

Section 5: Consequences of Funding Proposal at Lower Level

STREET LIGHTS/SIGN

The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Street Lights & Signs - STREET MAINTENANCE	Percentage of city street lights operating.	96%	0%	96%	0%
Street Lights & Signs - STREET MAINTENANCE	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	95%	0%	90%	0%
Street Lights & Signs - STREET MAINTENANCE	Percentage of traffic control devices repaired within 30 days.	100%	0%	100%	0%
Street Lights & Signs - STREET MAINTENANCE	Percentage of signs inspected per year.	100%	0%	100%	0%

Description:

TRANSPORTATION OPER Serves Park City's senior and mobility challenged populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.

Council Goal:

048 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
Park City Mobility	Transit Operations is requesting 19 Bus Driver IIIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, 75% of a Marketing Coordinator (To be split with Parking), 1 IT Coordinator II, and a Building II. In Addition, Transit Operations is requesting \$430k for contract services money. Any other increases are due to technical adjustments. These increases are for an increased service that will be implemented starting June 2017. These services will increase the frequency and service of the transit system to the Kimball Junction area.	\$74k recommended for personnel and contract services based on an increased level of service to the County and a new transportation tax.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
TRANSPORTATION OPER					
Personnel	174,241	234,735	234,735	163,619	163,619
Materials	541,994	554,570	548,473	603,597	603,597
Total TRANSPORTATION OPER	716,236	789,305	783,208	767,216	767,216
TOTAL	716,236	789,305	783,208	767,216	767,216

FTEs	Budget FTEs FY 2018
Full Time	2.5
Part Time	0.7
TOTAL	3.2

Level of Service
Park City Mobility Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Park City Mobility	1	21.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

Section 6: Performance Measures

	Description	Actual FY 2015	Target FY 2017	Target FY 2018
Park City Mobility - TRANSPORTATION OPER	Total annual passengers on Park City Mobility	7323	15600	15700

Description:

TRANSPORTATION OPER The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 6:00 am to 2:30 am 7 days a week. Silver Lake operates from 6:15am to 10:15pm 7 days a week. The Empire Pass service operates from 6:30am to 10:45 pm 7 days a week.

Council Goal:

028 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
Winter Service	Transit Operations is requesting 19 Bus Driver IIIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, 75% of a Marketing Coordinator (To be split with Parking), 1 IT Coordinator II, and a Building II. In Addition, Transit Operations is requesting \$430k for contract services money. Any other increases are due to technical adjustments. These increases are for an increased service that will be implemented starting June 2017. These services will increase the frequency and service of the transit system to the Kimball Junction area.	\$1.38 million recommended for personnel and contract services based on an increased level of service to the County and a new transportation tax.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
TRANSPORTATION OPER					
Personnel	3,087,026	4,076,486	4,076,486	4,393,953	4,393,953
Materials	1,225,568	1,443,439	1,443,439	1,552,677	1,552,677
Total TRANSPORTATION OPER	4,312,594	5,519,924	5,519,924	5,946,630	5,946,630
TOTAL	4,312,594	5,519,924	5,519,924	5,946,630	5,946,630

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	41.8	Winter Service
Part Time	13.7	Enhanced Level of Service
TOTAL	55.5	

	Quartile FY 2018	Score FY 2018
Winter Service	1	21.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2015	Target FY 2017	Target FY 2018
Winter Service - TRANSPORTATION OPER	Total passengers during Winter Season	1055497	1250000	1275000
Winter Service - TRANSPORTATION OPER	4) Passengers per route mile. - Winter Service	2.14	2.75	2.8
Winter Service- TRANSPORTATION OPER	3) Cost per passenger - Winter Service	2.81	3	3.25

Description:

TRANSPORTATION OPER The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 7:30 am to 10:30pm, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. The City's Dial-A-Ride program (serves Quinn's Junction) operates 8am to 9pm 7 days a week. Current LOS also includes year round PC-SLC Connect service.

Council Goal:

027 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
Summer Service	Transit Operations is requesting 19 Bus Driver IIIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, 75% of a Marketing Coordinator (To be split with Parking), 1 IT Coordinator II, and a Building II. In Addition, Transit Operations is requesting \$430k for contract services money. Any other increases are due to technical adjustments. These increases are for an increased service that will be implemented starting June 2017. These services will increase the frequency and service of the transit system to the Kimball Junction area.	\$1.05 million recommended for personnel and contract services based on an increased level of service to the County and a new transportation tax.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
TRANSPORTATION OPER					
Personnel	2,153,730	2,883,735	2,883,735	3,076,191	3,076,191
Materials	832,889	1,033,153	1,033,153	1,096,758	1,096,758
Total TRANSPORTATION OPER	2,986,620	3,916,888	3,916,888	4,172,949	4,172,949
TOTAL	2,986,620	3,916,888	3,916,888	4,172,949	4,172,949

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	29.8	Summer Service
Part Time	9.9	Enhanced Level of Service
TOTAL	39.8	

	Quartile FY 2018	Score FY 2018
Summer Service	1	21.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Section 6: Performance Measures

	Description	Actual FY 2015	Target FY 2017	Target FY 2018
	-			
Summer Service - TRANSPORTATION OPER	Total Passengers during Summer Season	447016	540000	540000
Summer Service- TRANSPORTATION OPER	4) Passengers per route mile. - Summer Service	1.13	1.35	1.4
Summer Service- TRANSPORTATION OPER	3) Cost per passenger - Summer Service	4.83	4.75	4.7

Description:

TRANSPORTATION OPER This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto). The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

Council Goal:

033 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional The Transportation department plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

Section 1: Scope

Change in Demand

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

	Request FY 2018	Rationale FY 2018
Transportation Management	Transit Operations: is requesting 19 Bus Driver IIIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, 75% of a Marketing Coordinator (To be split with Parking), 1 IT Coordinator II, and a Building II. In Addition, Transit Operations is requesting \$430k for contract services money. Any other increases are due to technical adjustments. These increases are for an increased service that will be implemented starting June 2017. These services will increase the frequency and service of the transit system to the Kimball Junction area. Transportation Planning: Moving a contract position to become a Full-time regular. No cost increase.	Trans Ops: \$250k recommended for personnel and contract services. Trans Planning: Contract position becoming an FTR is recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
TRANSPORTATION OPER					
Personnel	33,651	145,051	145,051	54,668	54,668
Materials	173,655	316,231	316,231	316,231	316,231
Total TRANSPORTATION OPER	207,306	461,282	461,282	370,900	370,900
TRANSPORTATION PLANNING					
Personnel	355,922	462,979	462,979	440,172	440,172
Materials	412,500	412,500	305,619	305,619	305,619
Total TRANSPORTATION PLANNING	768,422	875,479	768,598	745,791	745,791
TOTAL	975,728	1,336,761	1,229,880	1,116,691	1,116,691

FTEs	Budget FTEs FY 2018
Full Time	5.0
Part Time	
TOTAL	5.0

Level of Service
 Transportation Management Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Transportation Management	1	21.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Transportation Management- TRANSPORTATION OPER	Percent of Citizens who rate traffic flow in Park City as "good" or excellent	41%	0%	61%	65%

Description:

STREET MAINTENANCE Program includes snow plowing, hauling, blowing, and widening for 130 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the program are loss of on-site and remote snow storage, expanded service for sidewalks, new development (Main Street Improvements, PC Heights, Quinn's), increase in special events and increasing community expectations. The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community.

Council Goal:

043 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
Winter Snow Operations	\$36,207 of a Streets Worker III is requested for Winter Snow Operations.	\$36k for a Streets and Storm Water Operator III is recommended, in addition to \$12k in overtime. This recommendation follows the 5 year Storm Water plan. Overtime is recommended based off of the overtime average in the current fiscal year.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
STREET MAINTENANCE					
Personnel	718,678	764,855	764,855	785,290	785,290
Materials	433,309	425,809	425,809	434,509	434,509
Total STREET MAINTENANCE	1,151,987	1,190,664	1,190,664	1,219,799	1,219,799
CONTINGENCY/SNOW REMOVAL					
Materials	50,000	50,000	50,000	50,000	50,000
Total CONTINGENCY/SNOW REMOVAL	50,000	50,000	50,000	50,000	50,000
TOTAL	1,201,987	1,240,664	1,240,664	1,269,799	1,269,799

FTEs	Budget FTEs FY 2018
Full Time	8.0
Part Time	0.2
TOTAL	8.2

Level of Service
 Winter Snow Operations Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Winter Snow Operations	2	20.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Cost Savings: The Streets Department continues expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: Impacts to the health and Safety of our citizens and visitors, reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Proposed LOS: Maintain Current LOS.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Winter Snow Operations - STREET MAINTENANCE	Percentage of roads plowed within 16 hours after a storm.	100%	100%	100%	0%

Description:

BLDG MAINT ADM	The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.
ICE FACILITY	The Park City Ice Arena hosts Special Events throughout the year which has a positive economic benefit to the community by bringing participants and spectators from outside of Park City. Most Special Events are hosted by User Groups or other entities. Events hosted at the facility include hockey tournaments and events (High Mountain Shoot Out (2) and Muddy Puck - Co-Ed Adult) and various community events for local residents (Skate with Santa, Try Hockey Free, Olympic Celebrations etc.). The Figure Skating Club of Park City hosts two skating shows (Holiday Show & Spring Show) at the Ice Arena. In the summer, the rink stays busy hosting the Rocky Mountain Hockey School, Bebee Hockey School, Three Brothers' Hockey Camp, and multiple Figure Skating Camps and clinics.
ECONOMY	The Economy Team oversees the coordination of all permitted Special Events. This includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated.
POLICE	Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City.
PARKS & CEMETERY	Logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
STREET MAINTENANCE	Logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
TRANSPORTATIO N OPER	Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).
PARKING	Provides for enhanced parking management and enforcement levels during Sundance and Arts Fest.

Council Goal:

023 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Varied & Multi-Seasonal Event Offerings	Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.
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Section 1: Scope

Change in Demand	Explanation
Program experiencing a MODEST increase in demand of 5% to 14%	Ice (minimal increase): It is anticipated that demand for Special Events in FY 18 will be similar to that which we experienced in FY 17.

	Request FY 2018	Rationale FY 2018
Special Events	SPECIAL EVENTS: \$6,500 increase for department supplies. \$10,000 increase for equipment. \$12,433 decrease in personnel. \$8k increase for overtime. Street Maint. \$6,390 of a Street Worker III is requested for Special Events. Police: A \$70,000 increase is requested in personnel for: Priority 1: The new Lieutenant (wage/benefits \$146,618; equipped vehicle \$38,000) will handle all special event coordination and patrol staffing. All special events and criminal investigations are currently being commanded by the detective lieutenant, but both tasks have increased to the point of becoming too demanding for one person. The detective lieutenant regularly works 50 hours a week (salary), but is still unable to provide appropriate service levels in both areas. A new lieutenant position is required because venue commanding and supervising of subordinates (officers and sergeants) is required, as well as a working knowledge of city dynamics when planning and staffing special events. Priority 3: The new detective (Sr. Police Officer wage/benefits \$111,270; equipped vehicle \$38,000) will take on evidence responsibilities currently done by	Economy: Community Services Manager is recommended to replace the Professional Development Economic Development Program Manager. The net increase in personnel is \$4,206. The responsibilities for this position will shift more to the Community Outreach and Citizen Engagement program

	Request FY 2018	Rationale FY 2018
the Victim Advocate, as her VA responsibilities have become too great (another sign of the major crime caseload impact in the detective division). The victim's advocate is a key focus for City Council. This new detective will assist in fulfilling detective division responsibilities that are currently assigned to patrol (such as on-call time and property crime investigations). Using the patrol division to fulfill investigative functions takes away from Patrol's primary objectives. Having so many major crimes has placed an increased workload on the investigative division, necessitating that the patrol division and outside law enforcement agencies be utilized to the extreme. This new detective position was requested last year, but we also obtained a sergeant position at that time. Priority 4: We are requesting an increase to the overtime budget by \$50,000 to aid in staffing Special Events with our own officers and contract officers. During the recession we reduced this budget by \$30,000 and have not increased it since, despite the increase of staffing demand for the number of special events, the volume of people at special events, and growing concern for public safety. Transit Ops: Transit Operations is requesting 19 Bus Driver IIIs, 1 Bus Driver IV, 1 Transit Shift Supervisor, 75% of a Marketing Coordinator (To be split with Parking), 1 IT Coordinator II, and a Building II. In Addition, Transit Operations is requesting \$430k for contract services money. Any other increases are due to technical adjustments. These increases are for an increased service that will be implemented starting June 2017. These services will increase the frequency and service of the transit system to the Kimball Junction area.	and away from the other Economy programs. No materials increase is recommended for the special Events Program. \$8k increase for overtime recommended. Police: \$250k for a Lieutenant with a vehicle and a records clerk, in addition to \$35k for overtime are recommended for the police department. Other Increases are due to technical adjustments. Streets: \$6,390 for a Streets and Storm Water Operator III is recommended, in addition to \$12k in overtime. Transit Ops: \$72k recommended for personnel.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BLDG MAINT ADM						
Materials	20,420	20,420	20,420	20,420		20,420
Total BLDG MAINT ADM	20,420	20,420	20,420	20,420		20,420
ICE FACILITY						
Personnel	56,775	56,566	56,566	57,928	-25,700	32,228
Materials	4,060	4,060	4,060	4,060	-51,110	-47,050
Total ICE FACILITY	60,835	60,626	60,626	61,988	-76,810	-14,822
FIELDS						
Personnel	36,930	39,702	39,702	40,729	-25,700	15,029
Materials	9,331	9,331	9,331	6,101		6,101
Total FIELDS	46,260	49,033	49,033	46,830	-25,700	21,130
ECONOMY						
Personnel	289,011	299,928	275,618	286,435	-25,700	260,735
Materials	87,516	134,016	84,344	88,742	-106,200	-17,458
Total ECONOMY	376,527	433,944	359,962	375,177	-131,900	243,277
POLICE						
Personnel	852,446	919,029	907,022	952,448	-51,400	901,048
Materials	9,250	15,250	15,250	14,000	-67,900	-53,900
Total POLICE	861,696	934,279	922,272	966,448	-119,300	847,148
PARKS & CEMETERY						
Personnel	96,017	96,644	96,644	98,894	-64,250	34,644
Materials	48,926	48,926	48,926	49,077		49,077
Total PARKS & CEMETERY	144,942	145,570	145,570	147,971	-64,250	83,721
STREET MAINTENANCE						
Personnel	113,313	121,040	121,040	124,233	-64,250	59,983
Materials	37,263	29,763	29,763	29,763		29,763
Total STREET MAINTENANCE	150,576	150,803	150,803	153,996	-64,250	89,746
TRANSPORTATION OPER						
Personnel	114,530	167,844	167,844	89,430		89,430
Materials	191,318	206,728	206,728	210,968		210,968
Total TRANSPORTATION OPER	305,849	374,571	374,571	300,398		300,398
PARKING						
Materials	105,000	105,000	105,000	105,000	-348,000	-243,000
Total PARKING	105,000	105,000	105,000	105,000	-348,000	-243,000
SUNDANCE MITIGATION						
Materials	320,000	320,000	320,000	320,000		320,000
Total SUNDANCE MITIGATION	320,000	320,000	320,000	320,000		320,000
PSSM LONG TERM AGREEMENT						
Materials	40,000	40,000	40,000	20,000		20,000

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
	Total PSSM LONG TERM AGREEMENT	40,000	40,000	40,000	20,000	
TOTAL	2,432,106	2,634,245	2,548,257	2,518,228	-830,210	1,688,018

FTEs	Budget FTEs FY 2018
Full Time	13.5
Part Time	2.0
TOTAL	15.4

Level of Service
Special Events Same Level of Service

	Quartile FY 2018	Score FY 2018
Special Events	2	19.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM	The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.
ICE FACILITY	Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.
TRANSPORTATION OPER	Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.
PARKING	Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY	If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.
FIELDS POLICE	Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.
TRANSPORTATION OPER	Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.
PARKING	Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Special Events - PARKS	Percent of events properly staffed and prepared for.	100%	100%	100%	0%
Special Events - STREET MAINTENANCE	Percentage electronic signs are operational per event.	100%	90%	100%	0%
Special Events - STREET MAINTENANCE	Percentage of barricades set up completed within 2 hours of event(s).	100%	100%	100%	0%
Special Events - TRANSPORTATION OPER	1) Cost per passenger	1.1	0	1.65	1.75
Special Events - TRANSPORTATION OPER	2) Passengers per year	182815	0	200000	200000
Special Events - ECONOMY	Number of event days	115	136	136	0
Special Events- ICE FACILITY	Number of special events hosted by the Sports Complex	27%	23%	25%	25%
Special Events - ECONOMY	Percent of event organizers "satisfied" or better with Special Events.	80%	90%	95%	0%
Special Events - ECONOMY	Number of event complaints annually	5	30	25	0

Description:

STREET MAINTENANCE Streets Maintenance Team is responsible for maintaining 130 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

Council Goal:

058 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
STREET MAINTENANCE					
Personnel	304,537	307,973	307,973	315,334	315,334
Materials	187,538	180,038	180,038	180,038	180,038
Total STREET MAINTENANCE	492,075	488,011	488,011	495,372	495,372
TOTAL	492,075	488,011	488,011	495,372	495,372

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	2.9	Street & Sidewalk Maintenance Same Level of Service
Part Time	0.2	
TOTAL	3.1	

	Quartile FY 2018	Score FY 2018
Street & Sidewalk Maintenance	2	19.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete- 58 -28 pavement design for Park City pavements. Industry trends are to move toward asphalt recycling and the possible use of pervious pavements. Currently we are using 15% recycled asphalt in our new asphalt mix.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations. Proposed LOS: Same LOS

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Street & Sidewalk Maintenance - STREET MAINTENANCE	Percentage of potholes filled within 72 hours of receiving a complaint or service request.	100%	100%	100%	0%
Street & Sidewalk Maintenance - STREET MAINTENANCE	Tons of asphalt overlay applied to City streets.	5301.28	5526	6500	0
Street & Sidewalk Maintenance - STREET MAINTENANCE	Square yards of slurry seal applied to City Streets	44421	69320	110000	0
Street & Sidewalk Maintenance - STREET MAINTENANCE	Tons of crack seal applied to City streets	33	33	33	0

Description:

PARKS & CEMETERY

The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities. Items include snow plowing, blowing and widening from 14 miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town stairs. The Fields Department is also responsible for the removal of snow from the artificial - turf field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations.

Council Goal:

052 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walk able & bike-able, supporting a world class resort destination.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
Parks & Sidewalk Snow Removal	Requesting \$5,031 for an Executive Assistant reclass from an Analyst I.	\$5,031 for an Executive Assistant reclass from an Analyst I is recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
FIELDS					
Personnel	66,231	70,390	70,390	72,307	72,307
Materials	22,099	22,099	22,099	14,428	14,428
Total FIELDS	88,330	92,488	92,488	86,735	86,735
PARKS & CEMETERY					
Personnel	262,327	264,002	264,002	276,463	276,463
Materials	87,061	87,061	87,061	89,042	89,042
Total PARKS & CEMETERY	349,388	351,062	351,062	365,505	365,505
TOTAL	437,718	443,551	443,551	452,240	452,240

FTEs	Budget FTEs FY 2018
Full Time	3.2
Part Time	0.2
TOTAL	3.5

Level of Service

Parks & Sidewalk Snow Removal Same Level of Service

	Quartile FY 2018	Score FY 2018
Parks & Sidewalk Snow Removal	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
City Facility Snow Removal - PARKS & CEMETERY	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	95%	90%	90%	0%

Description:

BUDGET, DEBT & GRANTS Includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance: • Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.) • Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District) • Sundance Agreement Financial Modeling • Impact Fee Assessment • Economic State of the City

ECONOMY Implementation of all aspects of the City's Economic Development Strategic Plan including immediate and long range goals for economic and redevelopment through planning, operations, programs, refining policy-related and property negotiation discussions; implementation of capital projects and programs.

Council Goal:

055 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2018	Rationale FY 2018
Economic and Redevelopment	Economy: \$2k increase in training and an \$8k increase for overtime.	Economy: \$8k increase for overtime recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS						
Personnel	29,327	29,327	29,327	29,965		29,965
Total BUDGET, DEBT & GRANTS	29,327	29,327	29,327	29,965		29,965
ECONOMY						
Personnel	262,586	263,802	257,159	264,153		264,153
Materials	10,688	13,158	13,158	13,160		13,160
Total ECONOMY	273,274	276,960	270,317	277,313		277,313
DESTINATION TOURISM						
Materials	75,000	75,000	75,000	75,000		75,000
Total DESTINATION TOURISM	75,000	75,000	75,000	75,000		75,000
LOWER PARK AVENUE RDA						
Personnel	25,161	24,936	24,936	25,319		25,319
Materials	1,701,125	1,701,125	1,701,125	1,701,125	-595,212	1,105,913
Total LOWER PARK AVENUE RDA	1,726,286	1,726,061	1,726,061	1,726,444	-595,212	1,131,232
TOTAL	2,103,887	2,107,348	2,100,705	2,108,723	-595,212	1,513,511

FTEs	Budget FTEs FY 2018
Full Time	2.3
Part Time	
TOTAL	2.3

Level of Service
Economic and Redevelopment Same Level of Service

	Quartile FY 2018	Score FY 2018
Economic and Redevelopment	3	17.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY 1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Economic and Redevelopment - Economy	Percent of planned Economic Development High priority Strategies, actions steps and projects completed.	75%	90%	0%	0%
Economic and Redevelopment - Economy	Percent of National skier days that Park City Receives	3%	3.6%	4%	0%
Economic and Redevelopment - ECONOMY	Average number of jobs created by Economic Development	4	10	4	0
Economic and Redevelopment - ECONOMY	Percent of Utah skier days that Park City receives	40%	43.46%	44%	0%
Economic and Redevelopment - ECONOMY	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.	85	9	0	0
Economic and Redevelopment - ECONOMY	Percent of planned Economic Development Low and Medium priority Strategies, actions steps and projects completed.	70%	80%	0%	0%

Description:

ECONOMY Implement Walkability projects as set forth in the WALC recommended approved project list. Provide a high level of service in the planning and implementation of the remaining WALC recommended projects, which include the following projects; Dan's to Jan's, Wyatt Earp Way, widening of existing pathways, Old Town crosswalks, and minor biking and walking improvements throughout town. Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

Council Goal:

040 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Abundant, Preserved and Publicly-Accessible Open Space 1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of service in community outreach to mitigate construction impacts 4. Provide safe and effective infrastructure for alternative travel options.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Urban Trails and Walkability	\$41,429 increase in personnel for a Trails Coordinator and an \$8k increase for overtime.	No increase in Urban Trails and Walkability recommended. \$8k increase for overtime recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
ECONOMY					
Personnel	73,598	111,625	73,598	75,195	75,195
Materials	2,120	2,120	1,038	1,041	1,041
Total ECONOMY	75,718	113,745	74,636	76,236	76,236
TOTAL	75,718	113,745	74,636	76,236	76,236

FTEs	Budget FTEs FY 2018
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service
Urban Trails and Walkability Same Level of Service

	Quartile FY 2018	Score FY 2018
Urban Trails and Walkability	3	16.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY 1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walk able network negatively impacted.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Urban Trails and Walkability- ECONOMY	Average daily users Poison Creek Pathway	622	0	0	0
Urban Trails and Walkability- ECONOMY	Average daily users Comstock Pathway	102	136	150	0
Urban Trails and Walkability- ECONOMY	Average daily users McLeod Creek Pathway	144	346	300	0

Description:

PARKING The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1000 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. This scenario includes staffing the parking enforcement program with City employees.

Council Goal:

076 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a SUBSTANTIAL increase in demand of 25% or more	

	Request FY 2018	Rationale FY 2018
Parking Management	Parking: a Parking Officer, a Parking data analyst and part of a marketing coordinator are requested for increased levels of service for providing paid parking.	\$200k is recommended for a Parking Officer (\$70,315); a Parking Data Analyst (\$87,163), part of a Marketing Coordinator (\$21,791) and part of an Executive Assistant (\$23,864) are requested for increased service in providing paid parking in Park City.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TRANSPORTATION OPER						
Materials	289,523	298,840	292,321	312,513		312,513
Total TRANSPORTATION OPER	289,523	298,840	292,321	312,513		312,513
PARKING						
Personnel	604,287	767,365	767,365	739,260		739,260
Materials	73,000	73,000	73,000	73,000	-1,121,200	-1,048,200
Total PARKING	677,287	840,365	840,365	812,260	-1,121,200	-308,940
TOTAL	966,810	1,139,205	1,132,686	1,124,773	-1,121,200	3,573

FTEs	Budget FTEs FY 2018	Level of Service	
		Parking Management	Same Level of Service
Full Time	8.0		
Part Time	2.2		
TOTAL	10.2		

	Quartile FY 2018	Score FY 2018
Parking Management	3	15.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATION OPER In 2013 Parking Services moved enforcement operations from one provided for by a third party contractor to a program staffed and managed by City employees. Objectives for this change were to improve level of customer service provided by Parking Services. Early indications are this objective shall be achieved. Parking Services collaborates regularly with the Historic Park City Alliance to help ensure the business communities interests are incorporated into the city's parking management strategy.

PARKING From 1998 to 2013 Staff utilized contract services to meet enforcement staffing needs. These contract employees were managed in a hybrid approach that housed them in a City building and placed them under the direct management of the City's Parking & Fleet Manager. In order to increase customer service the City brought the operation in-house to enhance customer service primarily by paying competitive wages with the retail industry. As a result customer complaints have diminished greatly. The next step will be implementing technology that will both aide in management of the program and enhance the customer experience. Staff is confident the additional resources requested will be needed to reach these objectives.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATION OPER Staff does not recommend reducing program funding at this time. However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

PARKING Staff recommends approval of this scenario to ensure that the customer experience in parking as collaboratively worked through by Staff, the HPCA, and the parking consultant is enhanced and improved. Reducing funding is not recommended at this time in order to accomplish this objective and remain consistent with reducing vehicular traffic to Main Street but not pedestrian traffic and economic vitality.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Parking Management - TRANSPORTATION OPER	Ratio of appeals to citations	0.0438%	0.04%	0.04%	0.04%
Parking Management - TRANSPORTATION OPER	Appeals processing time (days)	35	35.92	28	28
Parking Management - TRANSPORTATION OPER	Percentage of Vehicles in Compliance	0.9%	0.9%	0%	0%
Parking Management - TRANSPORTATION OPER	Ratio of first-time violations to total violations.	0.36%	0.38%	0.4%	0.4%
Parking Management - TRANSPORTATION OPER	Citation collection rate	0.89%	0.8%	0.9%	0.9%

Description:

SWEDE ALLEY PARKING STRUCT. Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway.

Council Goal:

111 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
SWEDE ALLEY PARKING STRUCT.					
Materials	55,764	55,764	55,764	55,764	55,764
Total SWEDE ALLEY PARKING STRUCT.	55,764	55,764	55,764	55,764	55,764
TOTAL	55,764	55,764	55,764	55,764	55,764

FTEs	Level of Service
Full Time	Swede Alley Parking Structure Same Level of Service
Part Time	
TOTAL	

	Quartile FY 2018	Score FY 2018
Swede Alley Parking Structure	3	14.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

SWEDE ALLEY PARKING STRUCT. "Collaboration/ Innovation": Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and service function in supporting our parking structures.

Section 5: Consequences of Funding Proposal at Lower Level

SWEDE ALLEY PARKING STRUCT. The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2015	Target FY 2017
Swede Alley Parking Structure - SWEDE ALLEY PARKING STRUCT.	Percentage of structural surveys conducted every 3 years.	33.33	33.33
Swede Alley Parking Structure - SWEDE ALLEY PARKING STRUCT.	Percentage of monthly inspections conducted on lighting systems	100	100

Description:

PARKS & CEMETERY The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout town to ensure safe facilities. Items included in this program are: playgrounds, skate park, BMX park, field lighting, old town stairs, fencing, pavilions benches, and picnic tables. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases.

Council Goal:

063 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
FIELDS					
Personnel	21,314	22,562	22,562	23,187	23,187
Materials	2,990	2,990	2,990	2,990	2,990
Total FIELDS	24,304	25,552	25,552	26,177	26,177
PARKS & CEMETERY					
Personnel	199,447	199,645	199,645	204,811	204,811
Materials	28,949	28,949	28,949	29,100	29,100
Total PARKS & CEMETERY	228,395	228,593	228,593	233,911	233,911
TOTAL	252,700	254,145	254,145	260,089	260,089

FTEs	Budget FTEs FY 2018
Full Time	1.0
Part Time	2.7
TOTAL	3.7

Level of Service
 Park Amenities & Infrastructure Same Level of Service

	Quartile FY 2018	Score FY 2018
Park Amenities & Infrastructure	3	14.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Park Amenities & Infrastructure- PARKS & CEMETERY	Percentage of park amenities checked daily-summer months	90%	90%	90%	0%

Description:

CITY RECREATION The Recreation Department is responsible for all programs and scheduling that occur on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users. Recreation: The Recreation Department is responsible for all programs and scheduling that occurs on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

Council Goal:

061 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

Section 1: Scope

Change in Demand Program experiencing NO change in demand Explanation

	Request FY 2018	Rationale FY 2018
Parks, Turf & Athletic Fields	No New Requests from Recreation	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION						
Personnel	72,995	72,995	72,995	74,589		74,589
Materials	5,083	5,083	5,083	5,146	-80,000	-74,854
Total CITY RECREATION	78,078	78,078	78,078	79,735	-80,000	-265
FIELDS						
Personnel	73,456	77,614	77,614	79,782		79,782
Materials	33,606	33,606	33,606	27,550		27,550
Total FIELDS	107,061	111,220	111,220	107,332		107,332
PARKS & CEMETERY						
Personnel	435,966	434,503	434,503	448,468		448,468
Materials	163,227	163,227	163,227	163,378		163,378
Total PARKS & CEMETERY	599,193	597,729	597,729	611,846		611,846
TOTAL	784,333	787,028	787,028	798,913	-80,000	718,913

FTEs	Budget FTEs FY 2018
Full Time	3.9
Part Time	3.6
TOTAL	7.5

Level of Service
Parks, Turf & Athletic Fields Same Level of Service

	Quartile FY 2018	Score FY 2018
Parks, Turf & Athletic Fields	3	14.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Parks, Turf & Athletic Fields - PARKS & CEMETERY	Percentage of acres mowed as per mowing schedule	100%	100%	100%	0%
Parks, Turf & Athletic Fields - PARKS & CEMETERY	Percent of mowing contracted versus in house	10%	10%	10%	0%

Description:

ECONOMY Implementation and management of the Trails Master Plan capital projects, in addition to the management of the backcountry trails maintenance budget. Continued coordination and collaboration with all trail stakeholders. Continue to provide world-class recreational trail opportunities in the summer and winter. Over the past year, through the creation of a trail use event policy we enhanced our oversight of trail event management and regulation, including promoter debriefs and application and collection of associated fees.

Council Goal:

045 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Abundant, Preserved and Publicly-Accessible Open Space Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Trails (Backcountry)	\$38,878 increase in personnel for a Trails Coordinator. \$16k increase in Back Country O&M. \$8k increase for overtime.	\$38k for part-time trails position recommended. Offset by \$8,300 in intern money. \$8k increase for overtime recommended. This increase is recommended based off of an increased demand and need for these services.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
ECONOMY					
Personnel	33,206	71,694	62,216	63,624	63,624
Materials	22,774	38,774	24,015	24,013	24,013
Total ECONOMY	55,980	110,468	86,231	87,637	87,637
TOTAL	55,980	110,468	86,231	87,637	87,637

FTEs	Budget FTEs FY 2018
Full Time	0.2
Part Time	0.7
TOTAL	0.9

Level of Service
Trails (Backcountry) Same Level of Service

	Quartile FY 2018	Score FY 2018
Trails (Backcountry)	3	14.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
Trails (Backcountry)- ECONOMY	Average daily use of trails in Round Valley (summer)	309	271	250
Trails (Backcountry) - ECONOMY	Average daily use of trails in Round Valley (winter)	286	294	250

Description:

TENNIS The PC MARC currently hosts several tournaments on the local, sectional and national level. These include two national tournaments (Men's 40's & 45's), 2 adult tournaments and 2 youth tournaments.

Council Goal:

096 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2018	Rationale FY 2018
Tennis Tournaments	No new requests	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TENNIS						
Personnel	16,868	16,868	16,868	16,951		16,951
Materials	33,181	33,181	33,181	33,181	-89,000	-55,819
Total TENNIS	50,049	50,049	50,049	50,132	-89,000	-38,868
TOTAL	50,049	50,049	50,049	50,132	-89,000	-38,868

FTEs	Level of Service
Full Time	Tennis Tournaments Same Level of Service
Part Time	
TOTAL	

	Quartile FY 2018	Score FY 2018
Tennis Tournaments	3	13.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Tennis Tournaments- TENNIS	Percent of participants who would recommend tournaments to a friend.	82%	0%	0%	0%
Tennis Tournaments - TENNIS	Percent of participants who rate the tournament as "good" or better.	96%	0%	0%	0%

Description:

GOLF MAINTENANCE The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course. Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, aging infrastructure, and increasing player demand and community expectations.

Council Goal:

098 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
GOLF MAINTENANCE					
Personnel	510,271	510,271	510,271	491,502	491,502
Materials	282,097	282,097	282,097	282,097	282,097
Total GOLF MAINTENANCE	792,368	792,368	792,368	773,599	773,599
TOTAL	792,368	792,368	792,368	773,599	773,599

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	2.0	Golf Maintenance
Part Time	7.0	Same Level of Service
TOTAL	9.0	

	Quartile FY 2018	Score FY 2018
Golf Maintenance	3	13.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

GOLF MAINTENANCE Cost Savings: The Golf Maintenance Department recently installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. : The Golf Maintenance Department continually looks for creative ways to increase Environmental stewardship, decrease carbon footprint, through innovation. Examples include: The installation of a variable frequency drive irrigation pump station, purchase of 5 hybrid greens mowers that reduces fuel consumption, an environmentally input based irrigation control system, first all-electric utility vehicle, and green waste recycling. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF MAINTENANCE The consequences of lowering the funding for this program include reductions in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Golf Maintenance - GOLF MAINTENANCE	Percent of scheduled restroom cleanings completed.	100%	100%	100%	0%
Golf Maintenance - GOLF MAINTENANCE	Percent of mowing completed per schedule	100%	100%	100%	0%
Golf Maintenance - GOLF MAINTENANCE	Percent of irrigation mainlines repaired within 72 hours.	100%	100%	100%	0%
Golf Maintenance - GOLF MAINTENANCE	Percentage of Trees Pruned per Season	40%	30%	25%	0%

Description:

GOLF PRO SHOP This program will administer the Food and Beverage Concessions at the Golf Course.

Council Goal:

119 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
GOLF PRO SHOP						
Personnel	30,272	30,272	30,272	23,374		23,374
Materials	33,000	33,000	33,000	33,000	-85,000	-52,000
Total GOLF PRO SHOP	63,272	63,272	63,272	56,374	-85,000	-28,626
TOTAL	63,272	63,272	63,272	56,374	-85,000	-28,626

FTEs	Budget FTEs FY 2018	Level of Service
Full Time		Concessions
Part Time	1.3	Same Level of Service
TOTAL	1.3	

	Quartile FY 2018	Score FY 2018
Concessions	3	13.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP To minimize any food loss we primarily stock items that are prepackaged and have a long shelf life. Perishables are purchased day of and in small quantities. The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement as well as customer retention. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. This operation increased our net revenues in the 2014 golf season over \$21,000.00.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Previously the food and beverage was contracted out and the golf course received \$600 per month (4 months, \$2,400.00 per season) from our concessionaire. We could go back to this practice but feel the level of service to our customers would not be up to our standards and the potential of losing company tournaments and the revenues generated from them would have a significant impact to our bottom line.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Concessions - Golf Pro Shop	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	95%	0%	0%	0%
Concessions - Golf Pro Shop	Attain net Concessions profits greater than \$5,500	20478	0	0	0

Description:

ICE FACILITY Retail Sales encompasses advertising, concessions, the sale of a small selection of figure skating and hockey essentials as well as skate services which includes fitting, mounting, sharpening and repairs of skates for the public. The facility does not spend money on concessions as the service is contracted to a vendor, but we do receive a share of the revenue from the sale of food, beverage and video games. Staff time is shared between ordering and selling merchandise as well as fitting and mounting for skate orders and sharpening and repairing skates for the public. The expense associated with Retail Sales for products and shipping is recouped by sales revenue. Cost recovery for Retail Sales is typically between \$.25 and \$.50 for every dollar spent. The contract the facility has with Senske LLC for Advertising and Sponsorship sales has a strong revenue off set with 40% of sales paid to the facility and low costs for advertising production (dasher board ads). Due to the revenue off set, this line item is budgeted up at the end of each Fiscal Year, so that the facility can capitalize on these potential revenue sources.

Council Goal:

077 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24% New clothing item with the facility logo are has slightly increased retail sales.

	Request FY 2018	Rationale FY 2018
Retail	No increase requested at this time.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ICE FACILITY						
Personnel	22,532	22,612	22,612	23,100		23,100
Materials	12,172	12,172	12,172	12,172	-30,050	-17,878
Total ICE FACILITY	34,704	34,784	34,784	35,272	-30,050	5,222
TOTAL	34,704	34,784	34,784	35,272	-30,050	5,222

FTEs	Budget FTEs FY 2018
Full Time	0.2
Part Time	0.2
TOTAL	0.4

Level of Service
Retail Same Level of Service

	Quartile FY 2018	Score FY 2018
Retail	4	13.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY We save costs by only ordering skates when needed and by not having a stock of skates on hand, which would require a large initial capital outlay. The marketing and ad sales position uses a commission based payment structure, so the provider does not get paid for services unless they sell advertising or program sponsorships for the Ice Arena.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding at a lower level would decrease revenues and increase the ice arena subsidy. Customer service would suffer and our skating population would not be happy.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Retail- ICE FACILITY	Percent of respondents satisfied with Skate Service.	0%	72%	92%	92%
Retail- ICE FACILITY	Percent of respondents satisfied with Retail selection.	0%	72%	92%	92%
Retail - ICE FACILITY	Cost recovery for Retail	137%	170%	130%	130%

Description:

PARKS & CEMETERY Items include flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs.

Council Goal:

075 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Arts & Culture Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.

Section 1: Scope

Change in Demand Explanation
 Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
FIELDS					
Personnel	763	901	901	915	915
Materials	2,380	2,380	2,380	2,380	2,380
Total FIELDS	3,143	3,281	3,281	3,295	3,295
PARKS & CEMETERY					
Personnel	249,827	253,531	253,531	263,900	263,900
Materials	178,110	178,110	178,110	178,261	178,261
Total PARKS & CEMETERY	427,936	431,640	431,640	442,161	442,161
TOTAL	431,079	434,922	434,922	445,456	445,456

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	1.7	Flowers/Holiday Lighting/Beautification Same Level of Service
Part Time	1.5	
TOTAL	3.2	

	Quartile FY 2018	Score FY 2018
Flowers/Holiday Lighting/Beautification	4	13.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY

Innovation: The Parks/Fields Department has been able to reduce power consumption by 85% due to the conversion of LED lighting.
Water Conservation: incorporate drought tolerant plant material along with upgrading many of our shrub/flower beds to drip systems.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY

The consequences of lowering the funding for this program include: reduction in community beautification, less preventative maintenance, and reduced tree planting. There would also be increases in citizen complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
	-			
Flowers/Holiday Lighting/Beautification - PARKS & CEMETERY	Number of hanging baskets and planters displayed during season	150	150	150
Flowers/Holiday Lighting/Beautification - PARKS & CEMETERY	Number of trees planted or replaced per season	30	43	20

Description:

CITY RECREATION Currently we offer a wide variety of youth programs to the community. Every week of the summer we run various programs and camps such as skateboarding, summer day camp, adventure camp, dirt jump camp, swim team, swim lessons and soccer camp. In the spring we run a youth soccer league for youth ages 4 to 15.

Council Goal:

109 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Recreation Youth Programs	Recreation is requesting a \$3,000 increase to the equipment line to start an archery program	\$3k is recommended for the archery program. The \$3k increase in expenses is offset by \$3k in revenue.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION						
Personnel	479,403	483,162	483,162	495,098		495,098
Materials	200,418	205,918	205,918	208,317	-250,200	-41,883
Total CITY RECREATION	679,821	689,080	689,080	703,415	-250,200	453,215
TOTAL	679,821	689,080	689,080	703,415	-250,200	453,215

FTEs	Budget FTEs FY 2018
Full Time	3.0
Part Time	6.6
TOTAL	9.6

Level of Service
 Recreation Youth Programs Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Recreation Youth Programs	4	12.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION We collaborate closely with many community partners to provide cost effective programming. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION Programming would remain be reduced.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Recreation Youth program- CITY RECREATION	Participants who would recommend the Youth programs, services, or leagues to a friend annually	99.76%	97.7%	90%	0%
Recreation Youth Programs - CITY RECREATION	Measure the percentage of survey respondents who rate the program/tournament as good or better annually	92.2%	95.65%	95%	0%
Recreation Youth Programs - CITY RECREATION	Percentage of youth programs registration that occurs on line annually	48.5%	70.3%	50%	0%

Description:

CITY RECREATION Currently staff is available 7 days a week for cemetery emergencies. We have begun selling plaques for the Memorial Wall.

PARKS & CEMETERY The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services. Recreation: The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments.

Council Goal:

106 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Citizen Wellbeing Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
Cemetery	No New requests	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION						
Personnel	30,132	29,823	29,823	30,844		30,844
Materials	920	920	920	920	-21,900	-20,980
Total CITY RECREATION	31,052	30,743	30,743	31,764	-21,900	9,864
PARKS & CEMETERY						
Personnel	74,922	75,008	75,008	77,906		77,906
Materials	21,089	21,089	21,089	21,240		21,240
Total PARKS & CEMETERY	96,011	96,097	96,097	99,146		99,146
TOTAL	127,062	126,840	126,840	130,910	-21,900	109,010

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	1.0	Cemetery Same Level of Service
Part Time	0.2	
TOTAL	1.1	

	Quartile FY 2018	Score FY 2018
Cemetery	4	12.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION The construction of the Memorial Wall will allow residents to be memorialized in the cemetery without having to purchase a plot.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION See below

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Cemetery - PARKS & CEMETERY	Percent of internments completed on time.	100%	100%	100%	0%

Description:

CITY RECREATION Currently the facility is open 109.5 hours a week and provides a wide range of services to the community. The amount of facility passes sold each year continues to grow along with the revenue associated with the passes. This includes the management and operation of the PC MARC. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, 4 Pickleball courts, game room and locker rooms.

Council Goal:

113 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Rec Center Operations	Recreation is asking for an \$8k increase to the meeting & conference line. This request is due to the addition of 2 full-time staff members last year as well as the increased emphasis on professional development. Asking for a \$2,500 increase to our computer equipment line to cover the need for an additional office phone & laptop. When new staff was added last year we didn't ask for additional funds for a computer n& we have been using a "replacement" computer from IT and we have 2 employees sharing one office phone. The last request is for \$6,500 for building improvements. Currently the PC MARC relies on building maintenance for funding improvements. These funds would be used to improve the party room by making it more inviting as well as other improvements that may be needed but are not planned for.	\$7k is recommended for other recreation needs.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION						
Personnel	428,768	428,161	428,161	439,798		439,798
Materials	118,517	135,517	123,017	124,659	-264,200	-139,541
Total CITY RECREATION	547,285	563,678	551,178	564,457	-264,200	300,257
TOTAL	547,285	563,678	551,178	564,457	-264,200	300,257

FTEs	Budget FTEs FY 2018
Full Time	4.4
Part Time	0.3
TOTAL	4.8

Level of Service
 Rec Center Operations Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Rec Center Operations	4	12.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION

We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION Operations would be reduced likely reducing the hours the facility is open.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Rec Center Operations-CITY RECREATION	Total Recreation Cost Recovery	78%	76.73%	70%	0%
Rec Center Operations- CITY RECREATION	Percent of participants whose overall satisfaction with the PC Marc is good or better.	99.4%	99.1%	95%	0%
Rec Center Operation- CITY RECREATION	Percent increase in revenue for pass sales.	12%	2.93%	3%	0%

Description:

CITY RECREATION Currently we offer over 85 group fitness classes a week in a wide variety of class types (yoga, spinning, TRX, weights etc.); We offer adult leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer dog obedience classes year round.

Council Goal:

112 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

We have added several adult programs which include outdoor fitness classes, mt. biking, wellness programming, karate, ballet etc.

	Request FY 2018	Rationale FY 2018
Recreation Adult Programs	No new requests	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION						
Personnel	664,969	665,828	665,828	682,440		682,440
Materials	127,378	127,378	127,378	128,956	-428,000	-299,044
Total CITY RECREATION	792,346	793,206	793,206	811,396	-428,000	383,396
TOTAL	792,346	793,206	793,206	811,396	-428,000	383,396

FTEs	Budget FTEs FY 2018
Full Time	3.5
Part Time	9.8
TOTAL	13.3

Level of Service
 Recreation Adult Programs Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Recreation Adult Programs	4	12.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION We would remain status quo and not be able to fully utilize the PC MARC as the community desires.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
	-			
Recreation Adult Programs - CITY RECREATION	Percentage of survey respondents who rate adult programs/tournaments as good or better.	92	95.68	90
Recreation Adult Programs - CITY RECREATION	Increase the revenue in each adult program from one year to the next.	6.19	2.92	10

Description:

BUSINESS IMPROVEMENT DISTRICT Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.

Council Goal:

115 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUSINESS IMPROVEMENT DISTRICT						
Materials	64,419	64,419	64,419	64,419	-62,500	1,919
Total BUSINESS IMPROVEMENT DISTRICT	64,419	64,419	64,419	64,419	-62,500	1,919
TOTAL	64,419	64,419	64,419	64,419	-62,500	1,919

FTEs	Level of Service
Full Time	Business Improvement District Same Level of Service
Part Time	
TOTAL	

	Quartile FY 2018	Score FY 2018
Business Improvement District	4	12.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BUSINESS IMPROVEMENT DISTRICT

This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, it enhances the services of the Main Street area.

Section 5: Consequences of Funding Proposal at Lower Level

BUSINESS IMPROVEMENT DISTRICT

The City is currently under contract with the HPCA for a certain level of service. The contract would need to be renegotiated for a lower level of service, but in theory the service could be reduced to zero.

Section 6: Performance Measures



Description:

TENNIS Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The tennis department administers many special events during the year. We currently host 2 National Tournaments and several other regional and local events. League play is very active with over 120 player's participating. Youth U10 tennis has record participation with over 60 youth playing and another 70 youth in other tennis programs. Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handle all purchase orders, sponsorship, marketing and Pro Shop oversight.

Council Goal:

117 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Tennis Operations	No new requests	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TENNIS						
Personnel	65,534	65,664	65,664	66,346		66,346
Materials	4,200	4,200	4,200	4,200	-184,350	-180,150
Total TENNIS	69,734	69,864	69,864	70,546	-184,350	-113,804
TOTAL	69,734	69,864	69,864	70,546	-184,350	-113,804

FTEs	Budget FTEs FY 2018
Full Time	
Part Time	0.2
TOTAL	0.2

Level of Service
Tennis Operations Same Level of Service

	Quartile FY 2018	Score FY 2018
Tennis Operations	4	12.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We have started an internal adult tennis league which is more profitable for the facility than running the league through Utah Tennis.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS Lower level of service to the community and visitors. Less clinics and leagues.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Tennis Operations - TENNIS	Percentage of court hours booked during hours of operation	74.4%	69.3%	60%	0%
Tennis Operations - TENNIS	Percent of respondents who are "satisfied" or better with tennis facilities.	99.3%	94.6%	90%	0%

Description:

ICE FACILITY The Park City Ice Arena offers a number of adult programs on a weekly basis including: the Park City Hockey Leagues (co-ed), Lunch Bunch (adult Skating Academy), and adult drop-in hockey. Adult Co-Ed Hockey leagues have four seasons (winter, spring, summer, and fall) and games are played three to five nights a week. The league has four levels (Bronze, Silver, Gold and Platinum). Leagues are played year round and league size changes each season based on interest and available ice. PC Ice Arena currently has the second largest leagues in the state.

Council Goal:

095 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

In FY 16 Ice proposed a significant increase to part time staffing through a phased approach over FY 17 and FY 18. We received some additional funding for FY 17 and although the additional funding will be needed in future years, we are not planning to change service levels in FY 18 and are not requesting an increase at this time. Much of this decision comes from the desire to lower our subsidy and the limitations to significantly expand programming due to availability of ice.

	Request FY 2018	Rationale FY 2018
Ice Adult Programs	No increase requested at this time.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ICE FACILITY						
Personnel	117,589	117,104	118,746	119,843		119,843
Materials	47,053	47,053	47,053	47,053	-146,350	-99,297
Total ICE FACILITY	164,642	164,157	165,799	166,896	-146,350	20,546
TOTAL	164,642	164,157	165,799	166,896	-146,350	20,546

FTEs	Budget FTEs FY 2018	Level of Service	
		Ice Adult Programs	Enhanced Level of Service
Full Time	0.8		
Part Time	0.9		
TOTAL	1.7		

	Quartile FY 2018	Score FY 2018
Ice Adult Programs	4	11.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our adult programs. Marketing and communication of programs is done primarily through the rink's website and e-mail blasts. We would like to add additional league administration software that will improve communication with players and provide a more robust league website. The yearly cost for this is \$3000 and would be recouped through increased player registration fees.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding levels are below what is proposed, then restrictions will be placed on adult programs that will limit the amount of participants to each program. This will include restricting the number of teams in our adult leagues, which may potentially prevent adult players from participating in the league. In addition, revenues from these programs would be reduced.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Ice Adult Programs- ICE FACILITY	Cost recovery for Adult Programs.	122%	140%	120%	120%
Ice Adult Programs - ICE FACILITY	Percent of participants satisfied with Adult Programs.	100%	92%	85%	85%

Description:

TENNIS Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. We offer over 300 hours of free tennis lessons to Holy Cross Ministries. All 11 tennis courts have now been lined for U10 tennis. Pickleball has 4 outdoor courts & we have lined 4 indoor courts for pickleball.

Council Goal:

120 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Tennis Programs	Tennis is requesting a same level of service increase for the tennis bubble & tennis balls. \$9k increase for tennis bubble. \$5k increase for tennis balls.	No increase recommended for Tennis. Cost increases should be covered within the existing budget.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TENNIS						
Personnel	464,731	467,186	467,186	474,644		474,644
Materials	44,280	58,280	44,280	44,280	-499,650	-455,370
Total TENNIS	509,011	525,466	511,466	518,924	-499,650	19,274
TOTAL	509,011	525,466	511,466	518,924	-499,650	19,274

FTEs	Budget FTEs FY 2018
Full Time	
Part Time	3.2
TOTAL	3.2

Level of Service
Tennis Programs Same Level of Service

	Quartile FY 2018	Score FY 2018
Tennis Programs	4	11.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS Reduced programing and lessons resulting in lower customer satisfaction with tennis.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Tennis Programs - TENNIS	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	96%	95%	0%	0%
Tennis Programs - TENNIS	Adult Survey: Percentage of patrons that rate the program "good" or better.	97%	95%	90%	0%
Tennis Programs - TENNIS	Percentage of patrons who would recommend tennis programs to a friend.	99.3%	95%	90%	0%

Description:

ICE FACILITY This program includes Skating Academy and Hockey Academy as well as off ice programs for strength and conditioning and ballet. Skating Academy offers seven different classes to accommodate all levels of skating as well as an introduction to synchronized skating. Hockey Academy offers Basic Hockey Skating and Learn to Play Hockey. Power skating and various camps and clinics also important aspects of each program. Classes are offered three days a week, year round with seven six-week sessions. The ice is often divided to accommodate both classes at the same time and maximize ice utilization.

Council Goal:

100 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

In FY 16 Ice proposed a significant increase to part time staffing through a phased approach over FY 17 and FY 18. We received some additional funding for FY 17 and although the additional funding will be needed in future years, we are not planning to change service levels in FY 18 and are not requesting an increase at this time. Much of this decision comes from the desire to lower our subsidy and the limitations to significantly expand programming due to availability of ice.

	Request FY 2018	Rationale FY 2018
Ice Youth Programs	No increase requested at this time.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ICE FACILITY						
Personnel	178,696	178,881	178,881	182,845		182,845
Materials	16,185	16,185	16,185	16,185	-119,650	-103,465
Total ICE FACILITY	194,881	195,066	195,066	199,030	-119,650	79,380
TOTAL	194,881	195,066	195,066	199,030	-119,650	79,380

FTEs	Budget FTEs FY 2018
Full Time	0.8
Part Time	2.6
TOTAL	3.4

Level of Service
Ice Youth Programs Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Ice Youth Programs	4	11.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Using highly trained rink staff to instruct youth classes. Splitting the ice sheet to allow teaching skating and hockey classes simultaneously maximizes revenue by allowing more participants on the ice. Offering Off-Ice classes during peak ice-use times generates additional revenue without increasing overall users. It is essential for us to offer these programs to develop better athletes and reduce our subsidy as there is no more ice available for adding programs.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding at a lower level will result in lower-quality instruction or reduced class offerings and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Ice Youth Programs - Ice Facility	Percent of Participants that rate satisfaction in Off - Ice Training Classes as Excellent.	100%	96%	92%	92%
Ice Youth Programs - ICE FACILITY	Percent of Participants satisfied with Youth programs.	95%	95%	92%	92%

Description:

MAIN STREET RDA Formalize budget for ED Grants to facilitate biz recruitment & retention program. The increased budget would come with a need to amend the policy/process to make more explicit & dynamic - more similar to the special service contract process. It is pretty loose right now in relation to timing & deadlines, even though the Criteria are fairly explicit.

Council Goal:

121 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy

Section 1: Scope

Change in Demand

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

The program is very limited right now. The \$20k can move the needle for one small company, but not for a larger company, nor for multiple companies in the same year. Last Grant we took to Council, they expressed a willingness to fund beyond the \$20k in one FY if "the right fit came in". I seek enough funds to either give 3 x \$20k grants or one or two bigger grants.

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
ECONOMIC DEVELOPMENT GRANT					
Materials	10,000	10,000	10,000	10,000	10,000
Total ECONOMIC DEVELOPMENT GRANT	10,000	10,000	10,000	10,000	10,000
MAIN STREET RDA					
Materials	20,000	20,000	20,000	20,000	20,000
Total MAIN STREET RDA	20,000	20,000	20,000	20,000	20,000
LOWER PARK AVENUE RDA					
Materials	20,000	20,000	20,000	20,000	20,000
Total LOWER PARK AVENUE RDA	20,000	20,000	20,000	20,000	20,000
TOTAL	50,000	50,000	50,000	50,000	50,000

FTEs	Level of Service	
Full Time	Economic Development Grant	Enhanced Level of Service
Part Time		
TOTAL		

	Quartile FY 2018	Score FY 2018
Economic Development Grant	4	11.50

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves a SOME portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

No Requirement or Mandate exists

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures



Description:

PARKS & CEMETERY The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Items included in this program are: sweeping and trash removal service along sidewalks, bike paths, City facilities, Parks and right-of ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities.

Council Goal:

101 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
FIELDS					
Personnel	22,077	23,463	23,463	24,102	24,102
Materials	5,636	5,636	5,636	2,406	2,406
Total FIELDS	27,713	29,099	29,099	26,508	26,508
PARKS & CEMETERY					
Personnel	109,918	110,799	110,799	113,681	113,681
Materials	29,694	29,694	29,694	29,795	29,795
Total PARKS & CEMETERY	139,612	140,493	140,493	143,476	143,476
TOTAL	167,325	169,592	169,592	169,985	169,985

FTEs	Budget FTEs FY 2018
Full Time	0.9
Part Time	1.2
TOTAL	2.1

Level of Service
Trash Clean-Up Same Level of Service

	Quartile FY 2018	Score FY 2018
Trash Clean-Up	4	11.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

FIELDS

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Trash Clean-Up - PARKS & CEMETERY	Percentage of trash containers checked daily (during summer season)	90%	90%	90%	0%

Description:

GOLF PRO SHOP The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

Council Goal:

124 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
GOLF PRO SHOP					
Personnel	58,515	58,787	58,515	52,503	52,503
Materials	26,494	26,494	40,024	26,494	26,494
Total GOLF PRO SHOP	85,009	85,281	98,539	78,997	78,997
TOTAL	85,009	85,281	98,539	78,997	78,997

FTEs	Budget FTEs FY 2018
Full Time	0.3
Part Time	0.6
TOTAL	0.9

Level of Service
Golf Shop Programs Same Level of Service

	Quartile FY 2018	Score FY 2018
Golf Shop Programs	4	11.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP

Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Golf Shop Programs - GOLF PRO SHOP	Quality of lessons to be 75% above average to excellent.	90%	0%	0%	0%

Description:

ICE FACILITY The ice arena provides a variety of public programs to both residents and visitors of Summit and Wasatch Counties. These programs include Public Skating, Drop-In Hockey, Stick & Puck and Freestyle (figure skating) sessions. Public programs provide access to recreation for the community and provide an opportunity for developing ice athletes to have additional ice time for practicing, conditioning and private lessons. Public sessions help create interest for ice sports which feed our programs and user groups. Public sessions also serve as an activity for visitors.

Council Goal:

104 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation The rink strives to provide quality programming at an affordable cost to the participants.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

Various factors contribute to increased growth during public ice programs including an increase in ice rental resulting in a fewer number of public sessions; practice time needed for developing athletes; an increase in visitors looking for alternative activities; increased locals looking for alternative activities during poor ski weather and Epic pass blackout dates.

	Request FY 2018	Rationale FY 2018
Ice Programs	No increase at this time	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ICE FACILITY						
Personnel	90,447	89,958	89,958	91,921		91,921
Materials	26,208	26,208	26,208	26,208	-73,800	-47,592
Total ICE FACILITY	116,655	116,166	116,166	118,129	-73,800	44,329
TOTAL	116,655	116,166	116,166	118,129	-73,800	44,329

FTEs	Budget FTEs FY 2018
Full Time	0.7
Part Time	0.5
TOTAL	1.2

Level of Service
Ice Programs Same Level of Service

	Quartile FY 2018	Score FY 2018
Ice Programs	4	11.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs. Staff continues to cross evaluate program numbers and ice schedule to ensure that program participation numbers are at a level to reach cost recovery goals.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding levels are below what is proposed, then the ice arena will have to limit the amount of programs offered and the marketing of those programs as well as eliminate certain programs due to lack of staff resources. This would also reduce the amount of revenue received through these programs.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Ice Programs - ICE FACILITY	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	83491	94883	92500	90000
Ice Programs - ICE FACILITY	Pass sales including season passes and punch cards.	73690.49	145911	68000	70000
Ice Programs - ICE FACILITY	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	61%	58%	65%	65%
Ice Programs - ICE FACILITY	Total number of teams in Adult Hockey Leagues.	90	58	58	58
Ice Programs - ICE FACILITY	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	0%	94%	92%	92%

Description:

GOLF PRO SHOP This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

Council Goal:

103 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
GOLF PRO SHOP					
Personnel	219,538	219,810	219,538	216,866	216,866
Materials	127,474	127,474	141,004	127,474	127,474
Total GOLF PRO SHOP	347,012	347,284	360,542	344,339	344,339
TOTAL	347,012	347,284	360,542	344,339	344,339

FTEs	Budget FTEs FY 2018
Full Time	0.8
Part Time	3.9
TOTAL	4.6

Level of Service
Golf Management Operations Same Level of Service

	Quartile FY 2018	Score FY 2018
Golf Management Operations	4	11.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Golf Management Operations - GOLF PRO SHOP	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	2%	0%	0%	0%
Golf Management Operations - GOLF PRO SHOP	Percentage change in number of golfers from previous year (Fiscal Year)	0.02%	0%	0%	0%

Description:

GOLF PRO SHOP This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

Council Goal:

131 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
GOLF PRO SHOP					
Personnel	109,813	111,082	109,813	106,015	106,015
Materials	159,044	159,044	159,044	159,044	159,044
Total GOLF PRO SHOP	268,857	270,126	268,857	265,059	265,059
TOTAL	268,857	270,126	268,857	265,059	265,059

FTEs	Budget FTEs FY 2018
Full Time	1.0
Part Time	0.4
TOTAL	1.3

Level of Service

Retail Operations

Same Level of Service

	Quartile FY 2018	Score FY 2018
Retail Operations	4	10.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Retail Operations- GOLF PRO SHOP	Achieve a return on investment of 25-40%. (Fiscal Year)	40.12%	0%	0%	0%
Retail Operations- GOLF PRO SHOP	Achieve a return on investment of 25-40%. (End of Season)	37.44%	0%	0%	0%
Retail Operations- GOLF PRO SHOP	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6). (seasonal)	6.13%	0%	0%	0%

Description:

CITY RECREATION Currently we publish the Play Magazine annually, partner with Ice on Summer & Winter guide advertisements and run 2 ads a year in the Park Record. We also record commercials and submit PSA's to KPCW and Sports Briefs to the Park Record. We put out a Recreation Newsletter as needed to all patrons that have given us their email. The department publishes the Play Magazine annually, runs advertising in local media and promotes programs and facilities through other avenues. We also update the website as needed (at least weekly) and use social media to promote programs and facilities.

Council Goal:

129 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION						
Personnel	12,009	12,009	12,009	12,272		12,272
Materials	49,115	49,115	49,115	49,746	-148,800	-99,054
Total CITY RECREATION	61,124	61,124	61,124	62,018	-148,800	-86,782
TOTAL	61,124	61,124	61,124	62,018	-148,800	-86,782

FTEs	Budget FTEs FY 2018	Level of Service	
		Marketing	Reduced Level of Service
Full Time	0.1		
Part Time			
TOTAL	0.1		

	Quartile FY 2018	Score FY 2018
Marketing	4	10.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting in an \$8,635 savings.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Marketing - CITY RECREATION	Percentage of recipients who open Rec Newsletters annually.	36.95%	37.5%	40%	0%
Marketing - CITY RECREATION	Number of Recreation Social Media followers.	2230	4534	5000	0

Description:

TENNIS The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets. The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30. We provide 24 hour turn around on racquet stringing.

Council Goal:

128 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
Pro Shop	No new requests	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TENNIS						
Personnel	50,302	50,302	50,302	51,202		51,202
Materials	102,150	102,150	102,150	102,150	-104,000	-1,850
Total TENNIS	152,452	152,452	152,452	153,352	-104,000	49,352
TOTAL	152,452	152,452	152,452	153,352	-104,000	49,352

FTEs	Budget FTEs FY 2018
Full Time	
Part Time	1.4
TOTAL	1.4

Level of Service

Pro Shop Same Level of Service

	Quartile FY 2018	Score FY 2018
Pro Shop	4	10.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

TENNIS In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS The pro shop would be open fewer hours and will have less inventory on hand.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
Pro Shop - TENNIS	Average daily sales annually	476	417.03	500
Pro Shop - TENNIS	Number of racquets strung annually.	721	816	700

Description:

ICE FACILITY This program provides the basic backbone for keeping the ice rink functioning when not supporting specific programs or activities. Functions within Operations are: providing basic utility service for lights, water, sewer and HVAC as well as maintenance staff time and supplies for related infrastructure, i.e. belts, hoses, oil, wiring, plumbing supplies, hardware, and specialized service providers whether contract or hourly; building cleaning and maintenance; snow removal; operation and maintenance of the refrigeration plant; ice maintenance and related equipment. Operational costs specific to other rink program bids are reflected in those bids.

Council Goal:

108 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

Demands have increased for the Operation program as the facility ages another year with high utility. Skate services continue to increase with more skaters, an increasing number of higher level figure (higher quality blades require more time and training to sharpen). Additionally, the facility was originally underbuilt and is running beyond the capacity of the plant. At 10 years, components of the plant are requiring additional maintenance and monitoring which increases the demand on the operations staff.

	Request FY 2018	Rationale FY 2018
Operations	No requested increase	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ICE FACILITY						
Personnel	167,601	163,665	163,665	166,619		166,619
Materials	192,758	192,758	192,758	196,882	-357,040	-160,158
Total ICE FACILITY	360,359	356,423	356,423	363,501	-357,040	6,461
TOTAL	360,359	356,423	356,423	363,501	-357,040	6,461

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	1.2	Operations Same Level of Service
Part Time		
TOTAL	1.2	

	Quartile FY 2018	Score FY 2018
Operations	4	10.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY The ice rink is saving operational costs through the use of an electric ice resurfacers, which reduces the cost per ice cut, as well as its innovative technologies: laser controlled ice depth will maintain a level ice sheet within less build up, requiring the use of less water, less energy to run the refrigeration plant and less staff and ice time devoted to ice maintenance.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding the option at a lower level will result in lower levels of cleaning and maintenance, and a degradation of the ice quality due to running the plant at higher temps to reduce energy consumption.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Operations - ICE FACILITY	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	91%	96%	92%	92%
Operations - ICE FACILITY	Percentage of guests who rate the facility as being clean and safe.	95%	96%	95%	95%

Description:

CITY RECREATION We are open Monday thru Friday from 8:30 to 2 p.m. and add evening hours in the winter. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less than 10:1. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.

Council Goal:

134 Thriving Mountain Town

Desired Outcome:

Criteria for Meeting Desired Outcome

Wide Variety of Exceptional Recreation Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
Childcare	No new requests	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY RECREATION						
Personnel	20,248	20,094	20,094	20,702		20,702
Materials	461	461	461	461	-12,800	-12,339
Total CITY RECREATION	20,709	20,555	20,555	21,163	-12,800	8,363
TOTAL	20,709	20,555	20,555	21,163	-12,800	8,363

FTEs	Budget FTEs FY 2018
Full Time	0.1
Part Time	0.3
TOTAL	0.4

Level of Service
Childcare Same Level of Service

	Quartile FY 2018	Score FY 2018
Childcare	4	8.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION Hours would be reduced that we offer childcare.

Section 6: Performance Measures

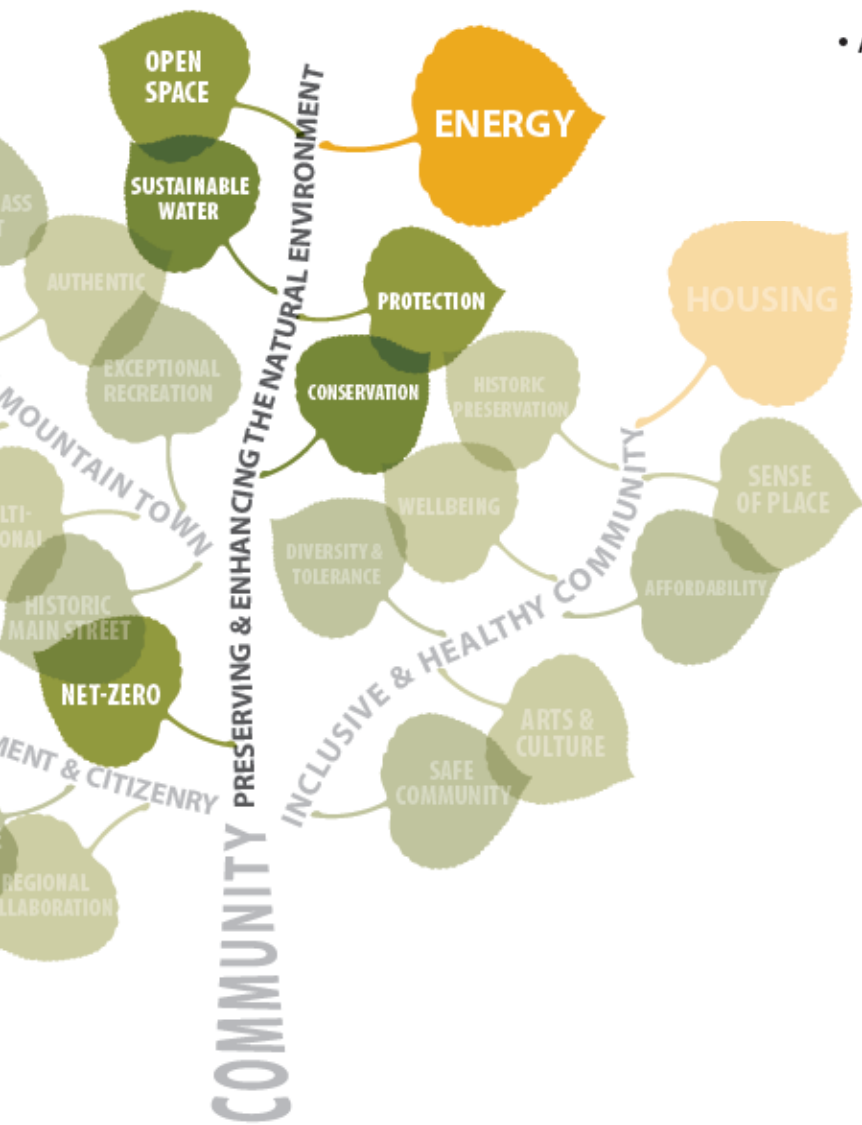
	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Childcare - CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	92%	65.7%	80%	0%
Childcare - CITY RECREATION	Percentage of respondents who rate the childcare service as good or better.	92.86%	65.7%	95%	0%

COUNCIL STRATEGIC GOAL

PRESERVING & ENHANCING THE NATURAL ENVIRONMENT



LONG-TERM
STRATEGIC PLAN



Council Priorities

CRITICAL:

Energy: Conservation, Renewable Energy, Carbon Reduction and Green Building Incentives \$CIP

TOP:

Environmental Health \$CIP

Open Space Acquisition \$CIP

Conservation of Natural Resources \$CIP

Desired Outcomes:

- High Quality and Sustainable Water \$CIP
- Net-zero Carbon Government by 2022 \$CIP
 - Net-zero Carbon City by 2032 \$CIP
- Abundant, Preserved and Publicly-accessible Open Space \$CIP
- Environmental Pollution Mitigation \$CIP

Park City is proud that it is recognized as a model environmentally-conscious community as it works towards its net-zero goals. Residents develop, participate in and support initiatives to protect the long-term health of the natural environment and Park City policies and investments work in concert with these efforts. Carbon reduction, energy, clean soils, water conservation programs and open space acquisition not only attract residents and visitors to Park City, but also advance community environmental goals and preserve the unique natural setting. Park City recognizes that careful planning to ensure a sustainable water supply that meets the City's current and future need is essential to our long-term viability.

Preserving & Enhancing the Natural Environment

Program	Departments -	SCORE FY 2018	QUARTILE FY 2018	BASE FY 2018	DEPT REQ FY 2018	RT REC FY 2018	CM REC FY 2018	REV FY 2018	TOT REC COST FY 2018
Storm Water Utility	STORM WATER OPERATIONS	28.50	1	\$1,030,123	\$1,060,848	\$1,060,848	\$999,688	\$0	\$999,688
Service Orders	WATER OPERATIONS	25.50	1	\$594,398	\$605,518	\$609,392	\$589,552	\$0	\$589,552
Distribution and Maintenance	WATER OPERATIONS	25.50	1	\$3,278,193	\$3,386,089	\$3,389,963	\$3,401,133	\$0	\$3,401,133
Water Quality	WATER OPERATIONS	25.50	1	\$2,425,156	\$2,580,272	\$2,609,272	\$2,622,984	\$0	\$2,622,984
Carbon Reduction	ENVIRONMENTAL SUSTAINABILITY	22.75	1	\$419,908	\$500,002	\$400,466	\$437,688	\$0	\$437,688
Clean-up and Storm Drain	STREET MAINTENANCE	22.00	1	\$226,550	\$228,635	\$228,635	\$231,936	\$0	\$231,936
Water Billing	WATER OPERATIONS	22.00	1	\$368,967	\$369,973	\$369,973	\$350,202	\$0	\$350,202
Project Management	WATER OPERATIONS	21.50	1	\$589,200	\$591,231	\$591,231	\$568,843	\$0	\$568,843
Water Rights/Water Projects	LEGAL	21.25	1	\$105,890	\$106,044	\$106,044	\$108,585	\$-105,819	\$2,766
Conservation	WATER OPERATIONS	21.25	1	\$422,636	\$425,354	\$429,228	\$403,824	\$0	\$403,824
Environmental Regulatory/EPA	3 CITY DEPARTMENTS	20.75	2	\$550,656	\$551,470	\$551,470	\$529,472	\$-26,977	\$502,495
Open Space	ECONOMY	20.75	2	\$67,161	\$67,450	\$61,965	\$67,833	\$0	\$67,833
TOTAL				\$10,078,837	\$10,472,886	\$10,408,487	\$10,311,740	\$-132,796	\$10,178,944

Description:

STREET MAINTENANCE WATER OPERATIONS This Program maintains City storm drain systems in order to minimize the addition of pollutants into stream water, and to minimize potential flooding. This Program is responsible for meeting the requirements of the Utah MS4 permit. The City has currently been designated, but has not yet applied for coverage under the permit.

Council Goal:

003 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Water Conservation

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Demand has increased substantially as previously the City had not been mandated by the State to undertake this Clean Water Act obligation.

	Request FY 2018	Rationale FY 2018
Storm Water Utility	Requesting \$42k for half of a Streets and Storm Water Operator III.	Recommending \$42k for half of a Streets and Storm Water Operator III.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
STORM WATER OPER					
Personnel	653,223	688,948	688,948	654,279	654,279
Materials	376,900	371,900	371,900	371,900	371,900
Total STORM WATER OPER	1,030,123	1,060,848	1,060,848	1,026,179	1,026,179
TOTAL	1,030,123	1,060,848	1,060,848	1,026,179	1,026,179

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	6.6	Storm Water Utility
Part Time		Enhanced Level of Service
TOTAL	6.6	

	Quartile FY 2018	Score FY 2018
Storm Water Utility	1	28.50

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves the ENTIRE of the Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE N/A
 WATER OPERATIONS N/A

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE Additional waste and dirt will enter the waterways that run through Park City. This will negatively impact aquatic wildlife and the natural environment.
 WATER OPERATIONS Park City is obligated to obtain a permit under the Clean Water Act to operate our storm water system. Funding at a lower level will increase the chances that we will not meet the terms of the permit opening the City up to substantial penalties under the Clean Water Act.

Section 6: Performance Measures

Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
-				

Description:

WATER OPERATIONS Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

Council Goal:

005 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

Section 1: Scope

Change in Demand Explanation
 Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Service Orders	-Other fuels increase is due to 5% increase in cost	\$3,874 is recommended for Professional and Consulting funds.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
WATER OPERATIONS					
Personnel	234,065	233,184	233,184	214,328	214,328
Materials	360,333	364,207	364,207	363,223	363,223
Total WATER OPERATIONS	594,398	597,392	597,392	577,552	577,552
CONTINGENCY/SALARY					
Materials		12,000	12,000	12,000	12,000
Total CONTINGENCY/SALARY		12,000	12,000	12,000	12,000
TOTAL	594,398	609,392	609,392	589,552	589,552

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	1.8	Service Orders
Part Time	1.2	Same Level of Service
TOTAL	2.9	

	Quartile FY 2018	Score FY 2018
Service Orders	1	25.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS

In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS

Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Service Orders - WATER OPERATIONS	Percent of service orders resolved within 30 days.	95%	96%	100%	0%
Service Orders- WATER OPERATIONS	Annual Percentage of leaks addressed within 38 days.	100%	100%	100%	0%

Description:

WATER OPERATIONS Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.

Council Goal:

004 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Distribution and Maintenance	-Other fuels increase is due to 5% increase in cost-Professional Consulting Administration increase of \$3,874 is due to consulting costs for current projects	\$3,874 is recommended for Professional and Consulting funds.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
WATER OPERATIONS					
Personnel	1,058,835	1,060,634	1,060,634	1,074,287	1,074,287
Materials	2,219,358	2,282,329	2,282,329	2,279,846	2,279,846
Total WATER OPERATIONS	3,278,193	3,342,963	3,342,963	3,354,133	3,354,133
CONTINGENCY/SALARY					
Materials		47,000	47,000	47,000	47,000
Total CONTINGENCY/SALARY		47,000	47,000	47,000	47,000
TOTAL	3,278,193	3,389,963	3,389,963	3,401,133	3,401,133

FTEs	Budget FTEs FY 2018
Full Time	9.1
Part Time	1.2
TOTAL	10.2

Level of Service
Distribution and Maintenance Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Distribution and Maintenance	1	25.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS

The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also have been sharing resources with neighboring utilities on problem solving, and look to expand that into operator training this year.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS

A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Distribution and Maintenance- WATER OPERATIONS	Percent of mainlines valves and hydrants exercised annually.	25%	25%	25%	0%
Distribution and Maintenance- WATER OPERATIONS	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	100%	100%	100%	0%
Distribution and Maintenance- WATER OPERATIONS	Number of work related accidents per year.	0	0.01	0.01	0
Distribution and Maintenance- WATER OPERATIONS	Annual lost work time hours directly related to work related accidents.	0	0.01	0.01	0
Distribution and Maintenance - WATER OPERATIONS	Annually - Percentage of water operators certified in distribution and treatment.	100%	85%	100%	0%

Description:

WATER OPERATIONS Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.

Council Goal:

001 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

Section 1: Scope

Change in Demand Explanation
 Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Water Quality	-Other fuels increase is due to 5% increase in cost-Professional Consulting Administration increase of \$3,784 is due to consulting costs for current projects-Increase of \$100k for a Water Worker IV	\$100k for Water Worker IV is recommended as well as utility increases and \$3800 for Professional and Consulting funds.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
WATER OPERATIONS					
Personnel	1,073,070	1,165,215	1,165,215	1,179,844	1,179,844
Materials	1,352,086	1,415,057	1,415,057	1,414,139	1,414,139
Total WATER OPERATIONS	2,425,156	2,580,272	2,580,272	2,593,984	2,593,984
CONTINGENCY/SALARY					
Materials		29,000	29,000	29,000	29,000
Total CONTINGENCY/SALARY		29,000	29,000	29,000	29,000
TOTAL	2,425,156	2,609,272	2,609,272	2,622,984	2,622,984

FTEs	Budget FTEs FY 2018
Full Time	9.8
Part Time	
TOTAL	9.8

Level of Service
Water Quality Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Water Quality	1	25.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS

Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Looking at and comparing costs to produce, treat, and distribute water from each source, prioritizing the use of those sources, and analyzing how those sources interact and blend once in the system will quite likely result in large cost savings. The Water Research Foundation, EPA, Utah Division of Drinking Water, as well as neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS

A reduction of service would result directly in poorer water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely dip as well.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Water Quality - WATER OPERATIONS	Compliance with State/EPA water quality requirements	100	100	100	0
Water Quality - WATER OPERATIONS	Percent of citizens rating the quality of drinking water as "good" or "excellent."	62%	62%	50%	0%

Description:

ENVIRONMENTAL SUSTAINABILITY Environmental Sustainability is responsible for municipal and citywide carbon mitigation and climate adaptation. The complexity of projects and tight timeline will stretch staff thin to accomplish the goals and be a resource. This proposed position aids in providing regular reporting and engagement for city staff and community-wide.

Council Goal:

053 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Energy: Conservation, Renewable Energy, Carbon Reduction & Green Building Incentives City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

Section 1: Scope

Change in Demand Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

Explanation

	Request FY 2018	Rationale FY 2018
Carbon Reduction	S2: Environmental Project Manager to provide analysis and drive engagement with sustainability goals. \$113k.S3: Intern to provide analysis and drive engagement with sustainability goals. \$17k cost.	Decreasing by \$29k as a temporary position for FY2017 goes away. \$47k in part-time is recommended due to it being a council priority to provide analysis and drive engagement with sustainability goals.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
ENVIRONMENTAL SUSTAINABILITY					
Personnel	298,744	378,838	279,302	316,524	316,524
Materials	121,164	121,164	121,164	121,164	121,164
Total ENVIRONMENTAL SUSTAINABILITY	419,908	500,002	400,466	437,688	437,688
TOTAL	419,908	500,002	400,466	437,688	437,688

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	2.0	Carbon Reduction Same Level of Service
Part Time	0.8	
TOTAL	2.8	

	Quartile FY 2018	Score FY 2018
Carbon Reduction	1	22.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS Planned and implemented municipal carbon reduction projects have the potential to save \$275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by \$424k in DOE grant funding, to advance solar energy in Utah.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

ENVIRONMENTAL SUSTAINABILITY Funding at a lower level will increase reliance on outside consultants who could differ in data collection entry into national and international climate standards. Staff will be stretched thin to help departments identify and implement needed changes to meet the city's goals.

Section 6: Performance Measures

	Description	Actual FY 2015	Target FY 2017
	-		
Carbon Reduction - COMMUNITY & ENVIRONMENT	City's carbon emission (in tons)	19400	22000
Carbon Reduction - COMMUNITY & ENVIRONMENT	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year	12	-20
Carbon Reduction- COMMUNITY & ENVIRONMENT	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year	8	-20
Carbon Reduction- COMMUNITY & ENVIRONMENT	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07-'09; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year	-8	-5

Description:

STREET MAINTENANCE Sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

Council Goal:

059 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.

Section 1: Scope

Change in Demand Explanation
 Program Experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
STREET MAINTENANCE					
Personnel	134,518	136,603	136,603	140,104	140,104
Materials	92,032	92,032	92,032	91,832	91,832
Total STREET MAINTENANCE	226,550	228,635	228,635	231,936	231,936
TOTAL	226,550	228,635	228,635	231,936	231,936

FTEs	Budget FTEs FY 2018	Level of Service
		Clean-up and Storm Drain Same Level of Service
Full Time	1.3	
Part Time	0.1	
TOTAL	1.3	

	Quartile FY 2018	Score FY 2018
Clean-up and Storm Drain	1	22.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Loss Prevention: The Street Department has been to protect property from possible loss through during spring the. Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. An example of this is the program revamp of the spring clean-up program to a once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program.Option: Same LOS.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: reduced preventative maintenance, potential flooding, impacts to downstream water quality, impacts on the look, feel and cleanliness of Park City, and possible effects on the solid waste contract for Main Street. Proposed LOS: Same LOS.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Clean-up and Control - STREET MAINTENANCE	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	110%	100%	100%	0%
Clean-up and Control - STREET MAINTENANCE	Percentage of flood control devices inspected weekly from April 15 to June 15.	100%	100%	100%	0%
Clean-up and Control - STREET MAINTENANCE	Percentage of storm drain boxes cleaned annually.	70%	65%	85%	0%

Description:

WATER OPERATIONS Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.

Council Goal:

013 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
WATER OPERATIONS					
Personnel	173,209	174,215	174,215	154,444	154,444
Materials	195,758	195,758	195,758	195,758	195,758
Total WATER OPERATIONS	368,967	369,973	369,973	350,202	350,202
TOTAL	368,967	369,973	369,973	350,202	350,202

FTEs	Budget FTEs FY 2018
Full Time	1.8
Part Time	
TOTAL	1.8

Level of Service

Water Billing

Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Water Billing	1	22.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS

Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS

The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Water Billing - WATER BILLING	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	0%	0%	0%	0%
Water Billing - WATER BILLING	Annual Percentage of Cut Wire Service Orders completed within 38 days.	0%	0%	0%	0%

Description:

WATER OPERATIONS Project Management - Coordination and direction of engineering and financial resources in order to complete various capital projects. Construction Management - Coordination, direction, and inspection of resources used to complete capital project construction. Strategic Planning - Organizing present efforts on the basis of projections to ensure optimal performance of the water system into the future. Design - Coordination and direction of engineering resources to complete design of capital projects.

Council Goal:

034 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

High Quality & Sustainable Water Resources Good project management is essential to providing a well thought out, long lasting water system that not only works to meet today's needs, but will keep up with growth and adapt to other less tangible changes.

Section 1: Scope

Change in Demand Explanation
 Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
WATER OPERATIONS					
Personnel	274,801	268,832	268,832	246,936	246,936
Materials	314,399	314,399	314,399	313,907	313,907
Total WATER OPERATIONS	589,200	583,231	583,231	560,843	560,843
CONTINGENCY/SALARY					
Materials		8,000	8,000	8,000	8,000
Total CONTINGENCY/SALARY		8,000	8,000	8,000	8,000
TOTAL	589,200	591,231	591,231	568,843	568,843

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	1.7	Project Management Same Level of Service
Part Time		
TOTAL	1.7	

	Quartile FY 2018	Score FY 2018
Project Management	1	21.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS

By bringing in more staff over the last few years to manage projects in-house, we have reduced the cost of contracting engineering services with outside consultants. Operations and Projects have fostered a closer partnership, which results in better end products and well-rounded staff. Working more closely with Engineering, Planning, and other departments has increased efficiency as resources are shared and permitting and similar processes are streamlined.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS

A water system is only operable if it is planned, built and replaced as needed. Reductions to the project management program would result in poor project execution and expense of capital, assets that are less "operator friendly" and compatible with the existing system, and the high likelihood of future water shortages and quality issues.

Section 6: Performance Measures



Description:

CITY ATTORNEY Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.

Council Goal:

072 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Conservation of Natural Resources 1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY						
Personnel	103,037	103,191	103,191	105,732	-105,819	-87
Materials	2,853	2,853	2,853	2,853		2,853
Total CITY ATTORNEY	105,890	106,044	106,044	108,585	-105,819	2,766
TOTAL	105,890	106,044	106,044	108,585	-105,819	2,766

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	0.6	Water Rights/Water Projects Same Level of Service
Part Time	0.1	
TOTAL	0.6	

	Quartile FY 2018	Score FY 2018
Water Rights/Water Projects	1	21.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Higher quality of service and less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Water Rights/Water Projects - LEGAL	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	Yes	Yes	Yes	No
Water Rights/Water Projects - LEGAL	95% water meetings attended by attorney.	90%	95%	95%	0%
Water Rights/Water Projects - LEGAL	40% of Deputy City Attorney's time spent on water issues and projects.	35%	35%	40%	0%

Description:

WATER OPERATIONS Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

Council Goal:

012 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Conservation of Natural Resources Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Conservation	-Other fuels increase is due to 5% increase in cost	\$3,874 is recommended for Professional and Consulting funds.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
WATER OPERATIONS					
Personnel	131,144	129,861	129,861	104,581	104,581
Materials	291,492	295,366	295,366	295,243	295,243
Total WATER OPERATIONS	422,636	425,228	425,228	399,824	399,824
CONTINGENCY/SALARY					
Materials		4,000	4,000	4,000	4,000
Total CONTINGENCY/SALARY		4,000	4,000	4,000	4,000
TOTAL	422,636	429,228	429,228	403,824	403,824

FTEs	Budget FTEs FY 2018
Full Time	0.8
Part Time	
TOTAL	0.8

Level of Service
Conservation Same Level of Service

	Quartile FY 2018	Score FY 2018
Conservation	1	21.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS

Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS

Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2050 and continue to be a sustainable water system, we must continue to pursue water conservation.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
Conservation - WATER OPERATIONS	Number of water audits conducted annually.	8	2	10
Conservation- WATER OPERATIONS	Water usage recorded in acre feet per year	6100	6000	6000

Description:

CITY ATTORNEY Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries. The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.

ENVIRONMENTAL SUSTAINABILITY This budget includes all items related to environmental regulatory work related to Legacy Mine soils.

DENTAL SELF FUNDING The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

Council Goal:

016 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Environmental Health Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

Section 1: Scope

Change in Demand Explanation
 Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY						
Personnel	55,514	55,668	55,668	57,136	-6,744	50,391
Materials	1,901	1,901	1,901	1,901		1,901
Total CITY ATTORNEY	57,415	57,569	57,569	59,037	-6,744	52,292
ENVIRONMENTAL SUSTAINABILITY						
Personnel	148,186	148,602	148,602	153,540	-6,744	146,796
Materials	85,000	85,000	85,000	85,000		85,000
Total ENVIRONMENTAL SUSTAINABILITY	233,186	233,602	233,602	238,540	-6,744	231,796
WATER OPERATIONS						
Materials	246,574	246,574	246,574	246,574		246,574
Total WATER OPERATIONS	246,574	246,574	246,574	246,574		246,574
TOTAL	537,176	537,746	537,746	544,151	-13,488	530,663

Level of Service

Environmental Regulatory/EPA Same Level of Service

FTEs	Budget FTEs FY 2018
Full Time	1.6
Part Time	0.1
TOTAL	1.6

	Quartile FY 2018	Score FY 2018
Environmental Regulatory/EPA	2	20.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

ENVIRONMENTAL Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees
SUSTAINABILITY and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

Section 5: Consequences of Funding Proposal at Lower Level

ENVIRONMENTAL While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below
SUSTAINABILITY the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Environmental Regulatory/EPA- ENVIRONMENTAL	Percent of monthly BioCell water sample testing completed.	100%	0%	0%	0%
Environmental Regulatory/EPA- ENVIRONMENTAL	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance.	60	0	0	0
ENVIRONMENTAL REGULATORY/EPA - ENVIRONMENTAL REGULATORY	Compliance with Prospector Drain AOC schedule.	No	No	No	No
Environmental Regulatory/EPA - ENVIRONMENTAL	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	3	0	0	0
Environmental Regulatory/EPA - LEGAL	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.	1	1	1	0

Description:

COMMUNITY AFFAIRS Provides administrative, community outreach and policy support related to open space acquisition and administrative support for COSAC. The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.

ECONOMY Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Open Space Management & Acquisition we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for open space purchases which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions). City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

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Council Goal:

015 Preserving & Enhancing the Natural Environment

Desired Outcome:

Criteria for Meeting Desired Outcome

Open Space Acquisition Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.

Section 1: Scope

Change in Demand Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
COMMUNITY AFFAIRS					
Personnel	4,952	4,779		4,849	4,849
Materials	1,448	1,448			
Total COMMUNITY AFFAIRS	6,400	6,227		4,849	4,849
ECONOMY					
Personnel	59,381	59,843	59,843	61,265	61,265
Materials	1,380	2,122	2,122	1,718	1,718
Total ECONOMY	60,761	61,965	61,965	62,983	62,983
TOTAL	67,161	68,192	61,965	67,833	67,833

FTEs	Budget FTEs FY 2018	Level of Service	
Full Time	0.6	Open Space	Same Level of Service
Part Time			
TOTAL	0.6		

	Quartile FY 2018	Score FY 2018
Open Space	2	20.75

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life	City is the sole provider but there are other public or private entities which could be contracted to provide this service	Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS	Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.
ECONOMY	Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS	A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.
ECONOMY	Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Open Space- ECONOMY	Number of citations with Summit County weed ordinance.	0	0	0.1	0
Open Space- ECONOMY	Number of acres of recreation open space per resident.	0.62	0.58	1	0
Open Space - COMMUNITY & ENVIRONMENT	Number of public inquiries per city noxious weed program on open space	0%	0%	0%	0%
Open Space - ECONOMY	Total acres of City-owned open space.	4665	4665	5000	0

COUNCIL STRATEGIC GOAL

INCLUSIVE & HEALTHY COMMUNITY



LONG-TERM
STRATEGIC PLAN

Council Priorities

CRITICAL:

Housing: Middle Income, Attainable & Affordable Housing \$CIP

TOP:

Affordability \$
Lower Park Avenue Redevelopment Plan \$CIP
Historic Preservation
Citizen Wellbeing
Arts & Culture

Desired Outcomes:

- **Safe Community \$**
 - Live and Work Locally \$CIP
 - Affordable Cost of Living \$
- **Diverse and Tolerant Population \$**
 - Distinctive Sense of Place \$CIP
 - Protected and Celebrated History
 - Vibrant Arts and Culture \$CIP
- **Walkable and Bike-able Community \$CIP**
- **Mental, Physical and Behavioral Health**

Park City is a safe and healthy community where residents can live, work and play. In order to maintain Park City's appeal, PCMC invests in those areas that ensure an exceptional quality of life. By creating a sense of place, we balance the historic character and small town atmosphere with the varying needs of our residents and visitors. A mix of art, culture, perspectives, and lifestyles is welcomed and celebrated. There are diverse job opportunities that pay a living wage and enable full-time residents to affordably live within a reasonable distance of their jobs. Preserving our unique history is vital to the longevity of the City's character and is at the forefront when key planning and economic development decisions are made.



Inclusive & Health Community

Program	Departments	SCORE FY 2018	QUARTILE FY 2018	BASE FY 2018	DEPT REQ FY 2018	RT REC FY 2018	CM REC FY 2018	REV FY 2018	TOT REC COST FY 2018
Prosecution	LEGAL	25.25	1	\$222,361	\$223,645	\$223,645	\$229,776	\$-45,000	\$184,776
Affordable Housing	COMM. DEV. ADMIN.	23.75	1	\$161,150	\$283,770	\$283,770	\$278,996	\$0	\$278,996
Patrol Operations	POLICE	23.50	1	\$2,198,308	\$2,459,270	\$2,314,474	\$2,386,041	\$0	\$2,386,041
State Liquor Enforcement	POLICE	23.50	1	\$62,330	\$62,330	\$62,330	\$63,347	\$-44,000	\$19,347
Traffic Enforcement	POLICE	22.00	1	\$1,059,226	\$1,072,232	\$1,081,834	\$1,147,838	\$-45,000	\$1,102,838
Emergency Management	EMERGENCY MANAGEMENT & POLICE	21.75	1	\$434,053	\$386,929	\$386,929	\$390,951	\$-3,300	\$387,651
Fire Safety	BUILDING	21.75	1	\$352,767	\$355,844	\$348,895	\$356,329	\$-144,520	\$211,809
Business Licenses	FINANCE	21.50	1	\$117,657	\$117,524	\$117,524	\$120,572	\$-111,904	\$8,668
Dispatch	POLICE	21.50	1	\$842,679	\$839,835	\$839,835	\$856,756	\$-81,800	\$774,956
Inspections	BUILDING & ENGINEERING	21.00	1	\$1,241,833	\$1,226,040	\$1,239,640	\$1,284,791	\$-1,530,684	\$-245,892
Engineering Project Management	ENGINEERING	20.75	2	\$371,092	\$349,344	\$349,344	\$355,434	\$-57,662	\$297,772
Code Enforcement	BUILDING	19.75	2	\$263,856	\$263,716	\$263,716	\$269,522	\$-143,150	\$126,372
Abatement Fund	BUILDING	19.00	2	\$48,688	\$48,688	\$48,688	\$48,688	\$0	\$48,688
Permitting / Current Planning	PLANNING	18.75	2	\$144,501	\$262,189	\$153,917	\$239,945	\$-58,216	\$181,729
Technical Services	LIBRARY	18.50	2	\$304,896	\$344,253	\$336,868	\$340,865	\$-4,200	\$336,665
Youth & Spanish Services	LIBRARY	18.50	2	\$203,788	\$203,555	\$202,592	\$203,115	\$-4,200	\$198,915
Circulation Services	LIBRARY	18.50	2	\$338,760	\$363,925	\$340,550	\$345,366	\$-6,300	\$339,066
Community Support	POLICE	18.25	2	\$620,778	\$731,201	\$711,289	\$739,344	\$-9,900	\$729,444
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	17.25	3	\$717,117	\$660,354	\$706,016	\$721,025	\$-709,490	\$11,535
Reciprocal Borrowing	LIBRARY	17.00	3	\$18,015	\$18,280	\$18,280	\$18,009	\$0	\$18,009
Special Service Contracts	BUDGET, DEBT & GRANTS	17.00	3	\$540,000	\$540,000	\$540,000	\$540,000	\$0	\$540,000
Adult Services	LIBRARY	16.50	3	\$267,239	\$269,389	\$268,747	\$265,280	\$-6,300	\$258,980
Senior Services	COMMUNITY ENGAGEMENT	16.25	3	\$6,339	\$6,339	\$5,639		\$0	
Youth Services Officer	POLICE	16.00	3	\$201,606	\$206,440	\$206,440	\$212,302	\$0	\$212,302
Long Range Planning	PLANNING	15.75	3	\$215,223	\$216,012	\$210,193	\$212,623	\$0	\$212,623
DARE/Drug Education	POLICE	15.25	3	\$29,690	\$29,792	\$29,792	\$30,374	\$0	\$30,374
Community Engagement	LIBRARY	15.00	3	\$114,668	\$113,806	\$113,806	\$115,148	\$-47,000	\$68,148
Planning Customer Service	PLANNING	15.00	3	\$184,888	\$243,279	\$154,855	\$158,272	\$-30,200	\$128,072
Graffiti Removal	STREET MAINTENANCE	14.25	3	\$27,686	\$24,752	\$24,752	\$24,847	\$0	\$24,847
Historic District Design Review	PLANNING	14.00	3	\$216,176	\$314,379	\$233,373	\$237,845	\$0	\$237,845
McPolin Farm	MCPOLIN BARN	13.50	3	\$42,733	\$39,333	\$39,333	\$39,469	\$0	\$39,469
Code Amendments	PLANNING	13.00	4	\$121,386	\$167,302	\$135,160	\$137,967	\$0	\$137,967
Special Planning Projects - Inter-Dept	PLANNING	12.75	4	\$77,403	\$83,894	\$64,127	\$65,501	\$0	\$65,501
Historical Incentive Grant	PLANNING	12.00	4	\$207,136	\$207,136	\$207,136	\$207,136	\$0	\$207,136
TOTAL				\$11,976,027	\$12,734,776	\$12,263,488	\$12,643,474	\$-3,082,825	\$9,560,649

Description:

CITY ATTORNEY Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries. Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits.

Council Goal:

036 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound 1) Community policing engaged 2) Capable workforce

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY						
Personnel	197,499	198,783	198,783	204,914	-45,000	159,914
Materials	24,862	24,862	24,862	24,862		24,862
Total CITY ATTORNEY	222,361	223,645	223,645	229,776	-45,000	184,776
TOTAL	222,361	223,645	223,645	229,776	-45,000	184,776

FTEs	Budget FTEs FY 2018
Full Time	1.5
Part Time	0.5
TOTAL	2.0

Level of Service
Prosecution Same Level of Service

	Quartile FY 2018	Score FY 2018
Prosecution	1	25.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Prosecution - LEGAL	Filing and Disposition by Prosecutor (number of misdemeanor cases)	95	269	770	0
Prosecution - LEGAL	Percent of requests for information/charges screening completed within 7 days.	95%	100%	100%	0%

Description:

COMMUNITY AFFAIRS The Affordable Housing program provides land and property acquisition, disposition and development services. Staff develops, analyzes, supervises and implements affordable housing policies, plans and programs. Prepares housing needs assessments and housing standards and guidelines. Provides analysis and recommendations on MPD and annexation applications of compliance with affordable housing guidelines. Manages City's employee housing and maintains quality of assets.

Council Goal:

007 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Housing: Middle-Income, Attainable, and Affordable Housing Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is of particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.

Section 1: Scope

Change in Demand Explanation
 Program experiencing a SUBSTANTIAL increase in demand of 25% or more

	Request FY 2018	Rationale FY 2018
Affordable Housing	Adding a new Housing Manager position in the amount of \$130,912 for the main purpose of leading the City's critical goal and affordable housing development initiatives to generate 800 new affordable housing units by 2026.	\$130k increase for a Housing Manager due to being a critical council priority.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
COMM DEVELOP ADMIN						
Personnel	143,880	266,500	266,500	271,726		271,726
Materials	17,270	17,270	17,270	7,270		7,270
Total COMM DEVELOP ADMIN	161,150	283,770	283,770	278,996		278,996
TOTAL	161,150	283,770	283,770	278,996		278,996

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	2.2	Affordable Housing
Part Time		Enhanced Level of Service
TOTAL	2.2	

	Quartile FY 2018	Score FY 2018
Affordable Housing	1	23.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Affordable Housing- COMMUNITY & ENVIRONMENT	% of deed-restricted affordable housing units compared to occupied units	0%	0%	0%	0%
Affordable Housing - COMMUNITY & ENVIRONMENT	% of deed restricted affordable housing units compared to total residential units.	0%	0%	0%	0%
Affordable Housing - COMMUNITY & ENVIRONMENT	# of Affordable Housing units added to City-wide housing stock annually	0	0	0	0

Description:

POLICE Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

Council Goal:

030 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Patrol Operations	<p>\$174,958 increase for personnel. \$10k increase for Meetings/Conf Travel. \$10k increase for Training. \$76k increase for two new vehicles. \$5k increase for IT equipment. Priority 1: The new Lieutenant (wage/benefits \$146,618; equipped vehicle \$38,000) will handle all special event coordination and patrol staffing. All special events and criminal investigations are currently being commanded by the detective lieutenant, but both tasks have increased to the point of becoming too demanding for one person. The detective lieutenant regularly works 50 hours a week (salary), but is still unable to provide appropriate service levels in both areas. A new lieutenant position is required because venue commanding and supervising of subordinates (officers and sergeants) is required, as well as a working knowledge of city dynamics when planning and staffing special events. Priority 3: The new detective (Sr. Police Officer wage/benefits \$111,270; equipped vehicle \$38,000) will take on evidence responsibilities currently done by the Victim Advocate, as her VA responsibilities have become too great (another sign of the major crime caseload impact in the detective division). The victim's advocate is a key focus for City Council. This new detective will assist in fulfilling detective division responsibilities that are currently assigned to patrol (such as on-call time and property crime investigations). Using the patrol division to fulfill investigative functions takes away from Patrol's primary objectives. Having so many major crimes has placed an increased workload on the investigative division, necessitating that the patrol division and outside law enforcement agencies be utilized to the extreme. This new detective position was requested last year, but we also obtained a sergeant position at that time. Priority 4: We are requesting an increase to the overtime budget by \$50,000 to aid in staffing Special Events with our own officers and contract officers. During the recession we reduced this budget by \$30,000 and have not increased it since, despite the increase of staffing demand for the number of special events, the volume of people at special events, and growing concern for public safety. Priority 5: We are requesting an increase to the training budget by \$20,000 for classes (\$10,000) and travel (\$10,000). This is to support the City's focus on training and employee valuing, including LEAD. Priority 6: We are requesting an increase the IT equipment budget by \$5,000 for DVD's, thumb drives, and body cameras. This is to maintain city policy and new state statute. Providing video to prosecuting and defense attorneys has become a daunting and expensive process that police departments did not fully consider when implementing the body cameras. This storage issue has caused some departments to disregard body camera use all together. This is a direction that we do not want to follow.</p>	<p>Police: \$250k for a Lieutenant with a vehicle and a records clerk, in addition to \$35k for overtime are recommended for the police department. Other Increases are due to technical adjustments.</p>
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
POLICE					
Personnel	1,835,750	2,023,711	1,958,177	2,045,869	2,045,869
Materials	362,559	435,559	356,298	340,172	340,172
Total POLICE	2,198,308	2,459,270	2,314,474	2,386,041	2,386,041
TOTAL	2,198,308	2,459,270	2,314,474	2,386,041	2,386,041

FTEs	Budget FTEs FY 2018
Full Time	13.9
Part Time	1.4
TOTAL	15.3

Level of Service
 Patrol Operations Same Level of Service

	Quartile FY 2018	Score FY 2018
Patrol Operations	1	23.50

Section 3: Basic Program Attributes

Community Served	Reliance on City	Mandated
Program benefits/serves the ENTIRE Community and adds to their quality of life	City provides program and program is currently being offered by another governmental, non-profit or civic agency	Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

POLICE Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Patrol Operations - POLICE	% of calls responded to within 15 minutes	100%	92%	90%	0%
Patrol Operations - POLICE	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors	404	336	450	0

Description:

STATE LIQUOR ENFORCEMENT State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have an alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts.

Council Goal:

011 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
STATE LIQUOR ENFORCEMENT						
Personnel	50,856	50,856	50,856	51,873		51,873
Materials	11,474	11,474	11,474	11,474	-43,000	-31,526
Total STATE LIQUOR ENFORCEMENT	62,330	62,330	62,330	63,347	-43,000	20,347
TOTAL	62,330	62,330	62,330	63,347	-43,000	20,347

FTEs	Budget FTEs FY 2018
Full Time	
Part Time	1.3
TOTAL	1.3

Level of Service
State Liquor Enforcement Same Level of Service

	Quartile FY 2018	Score FY 2018
State Liquor Enforcement	1	23.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

STATE LIQUOR ENFORCEMENT The annual grant is \$66,000 which is a cost the City does not incur.

Section 5: Consequences of Funding Proposal at Lower Level

STATE LIQUOR ENFORCEMENT

These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
State Liquor Enforcement- STATE LIQUOR ENFORCEMENT	Total DUI arrests	244	168	200

Description:

POLICE Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic. A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

Council Goal:

039 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Transportation: Congestion Reduction, Local and Regional Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
Traffic Enforcement		Police: \$250k for a Lieutenant with a vehicle and a records clerk, in addition to \$35k for overtime are recommended for the police department. Other Increases are due to technical adjustments.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
POLICE						
Personnel	998,830	1,007,444	1,017,045	1,084,960	-45,000	1,039,960
Materials	60,395	64,788	64,788	62,878		62,878
Total POLICE	1,059,226	1,072,232	1,081,834	1,147,838	-45,000	1,102,838
TOTAL	1,059,226	1,072,232	1,081,834	1,147,838	-45,000	1,102,838

FTEs	Budget FTEs FY 2018
Full Time	7.2
Part Time	1.9
TOTAL	9.2

Level of Service

Traffic Enforcement

Same Level of Service

	Quartile FY 2018	Score FY 2018
Traffic Enforcement	1	22.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
Traffic Enforcement - POLICE	Total number of citations issued	898	1831	1000
Traffic Enforcement - POLICE	Total number of traffic stops conducted	8943	4469	8500
Traffic Enforcement - POLICE	Total number of directed traffic enforcement incidents initiated	356	294	500
Traffic Enforcement - POLICE	Total number of speed trailers deployed	57	35	100
Traffic Enforcement - POLICE	Total number of school zone enforcement incidents initiated	444	257	500

Description:

EMERGENCY MANAGEMENT Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs

EMERGENCY CONTINGENCY The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. In FY 16 this account was changed to remain at \$100,000 per year.

Council Goal:

026 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen. Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
Emergency Management		Decrease in materials due to changing an account from being an evergreen account to ongoing funds.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
EMERGENCY MANAGEMENT						
Personnel	126,219	126,064	126,064	128,870	-1,099	127,771
Materials	154,500	117,500	117,500	117,500		117,500
Total EMERGENCY MANAGEMENT	280,719	243,564	243,564	246,370	-1,099	245,271
POLICE						
Personnel	53,335	53,366	53,366	54,582	-1,099	53,483
Total POLICE	53,335	53,366	53,366	54,582	-1,099	53,483
EMERGENCY CONTINGENCY						
Materials	100,000	90,000	90,000	90,000		90,000
Total EMERGENCY CONTINGENCY	100,000	90,000	90,000	90,000		90,000
TOTAL	434,053	386,929	386,929	390,951	-2,198	388,754

FTEs	Budget FTEs FY 2018
Full Time	1.3
Part Time	
TOTAL	1.3

Level of Service
Emergency Management Same Level of Service

	Quartile FY 2018	Score FY 2018
Emergency Management	1	21.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

EMERGENCY MANAGEMENT We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.

EMERGENCY CONTINGENCY The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

Section 5: Consequences of Funding Proposal at Lower Level

EMERGENCY MANAGEMENT Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities altogether.

EMERGENCY CONTINGENCY Funding at a lower level will reduce our financial readiness for emergencies and disasters.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Emergency Management- EMERGENCY MANAGEMENT	Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.)	44	59	50	52
Emergency Management- EMERGENCY MANAGEMENT	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST	100	100	100	100
Emergency Management- EMERGENCY MANAGEMENT	Number of Required NIMS & ICS courses completed by city staff	736	728	715	725

Description:

BUILDING DEPT. This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.

Council Goal:

066 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
Fire Safety	Decreasing Materials and Supplies by \$925	Increasing Materials and Supplies by \$6,100 is recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUILDING DEPT.						
Personnel	319,551	316,604	316,604	324,038		324,038
Materials	33,216	39,240	32,291	32,291	-142,170	-109,879
Total BUILDING DEPT.	352,767	355,844	348,895	356,329	-142,170	214,159
TOTAL	352,767	355,844	348,895	356,329	-142,170	214,159

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	3.8	Fire Safety
Part Time		Enhanced Level of Service
TOTAL	3.8	

	Quartile FY 2018	Score FY 2018
Fire Safety	1	21.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT. Budget requests are a total of 1.36% of the department's total budget. Memberships, Training and Mileage budget requests are reflections of increased training needs that has been requested by staff. We have eager staff that want to excel, but are generally less experienced. We want to encourage their growth with the training that they need to be confident in their jobs. Cell Phone budget request is reflective of what we anticipate spending in cell phones to maintain the LOS. Cell phones are a necessary tool for staff and we want to plan for the expenditure as we have traditionally over spent in this line item and want to budget appropriately. Equipment Rental Budget request is reflective of the cost of renting 2 vehicles for \$1,200/mo for 6 months. We are still discussing this cost with fleet and may be able to decrease the amount of this request if we obtain vehicles through another route (leases or through other replenishment). Personnel Request- This is a proposal to re-classify the existing Building Inspector Supervisor position to a Deputy Chief Building Official. This is for several reasons including the complex inspections and expertise required within Park City vs. other locations. As a result, the level of expertise required is above that of a Building Inspector Supervisor. Due to complexities, more help is needed in higher level functions such as staff reports, code changes/adoptions, etc. Other additional job duties will include acting as a PIO with the media, acting as the CBO in their absence, managing budget, draft staff reports, ordinances, notices and ordinances, notices of violation, ACE citations and works with Legal Department for criminal prosecution. Retention has been a consistent problem in the past for this critical city function.

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT. We cannot eliminate cell phones for staff; we will continue to go over budget in this line item. Also, it means that our budget continually does not reflect our anticipated expenditures. Retention and the level of staff expertise would continue to decrease with a lack of training (w/ associated mileage) and memberships resulting in a less qualified staff than other jurisdictions. Staff morale and level of service would be hindered by lack of vehicles if there are no lease vehicles.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Fire Safety - BUILDING DEPT.	Percent of fire inspectors pursuing ongoing training each year	100%	100%	100%	0%
Fire Safety - BUILDING DEPT.	Percent of fire inspectors conducting outreach regarding code concerns or changes	100%	100%	100%	0%
Fire Safety - BUILDING DEPT.	Percent of fire incidents that fire inspectors respond to within 24 hrs	100%	100%	100%	0%

Description:

FINANCE As administrators of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. The demand for business licenses increases year over year.

Council Goal:

032 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound

This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

Section 1: Scope

Change in Demand

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
Business Licenses	\$130k increase for a new Finance Manager to be on Contract. \$3,192 in this program.	\$130k increase is part of the Finance Manager succession plan.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
FINANCE						
Personnel	112,279	112,146	112,146	115,194	-77,904	37,290
Materials	5,378	5,378	5,378	5,378	-31,000	-25,622
Total FINANCE	117,657	117,524	117,524	120,572	-108,904	11,668
TOTAL	117,657	117,524	117,524	120,572	-108,904	11,668

FTEs	Budget FTEs FY 2018
Full Time	1.2
Part Time	0.0
TOTAL	1.3

Level of Service
Business Licenses Same Level of Service

	Quartile FY 2018	Score FY 2018
Business Licenses	1	21.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Business Licenses - FINANCE	Efficiency: Cost to process each business license.	11.94	10.64	9	9
Business Licenses - FINANCE	Output: Number of business licenses processed.	4607	4489	4500	4500

Description:

COMMUNICATION CENTER The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center. The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.

Council Goal:

031 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community In order for the Communications Center to meet its ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

Section 1: Scope

Change in Demand Explanation
 Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
COMMUNICATION CENTER						
Personnel	756,356	753,512	753,512	770,433	-19,800	750,633
Materials	86,323	86,323	86,323	86,323	-60,000	26,323
Total COMMUNICATION CENTER	842,679	839,835	839,835	856,756	-79,800	776,956
TOTAL	842,679	839,835	839,835	856,756	-79,800	776,956

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	8.6	Dispatch
Part Time	0.3	Same Level of Service
TOTAL	8.9	

	Quartile FY 2018	Score FY 2018
Dispatch	1	21.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

COMMUNICATION CENTER The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have been successful in getting Homeland Security Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNICATION CENTER The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Dispatch - COMMUNICATION CENTER	Average response time (minutes)	6	8	8	0
Dispatch - COMMUNICATION CENTER	Average number of calls per day	75	75	75	0
Dispatch - COMMUNICATION CENTER	100% of calls dispatched within five minutes of receipt to officers.	99%	100%	100%	0%
Dispatch - COMMUNICATION CENTER	Number of calls for service received annually by dispatch	24038	23080	26000	0

Description:

ENGINEERING Provide water meter inspections, public improvement inspections, inspections of utility and private work within the Right-of- Way (ROW) and other inspections deemed necessary to maintain the City ROWs in good condition.

BUILDING DEPT. The purpose of the Department of Building and Fire Safety is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

Council Goal:

051 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
Inspections	Comm. Dev. Admin.: Adding new Ombudsman position in the amount of \$88,995 - \$44,500 of which is being allocated to the inspections program and \$44,500 to the permitting program. \$35,550 of the Community Development Director's position being reallocated to the permitting program. Building: \$13,600 in Materials and Supplies	Increasing Materials and Supplies by \$9,200 is recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
COMM DEVELOP ADMIN						
Personnel	68,190	74,571	69,103	76,307		76,307
Materials	4,000	14,000	4,000	14,000		14,000
Total COMM DEVELOP ADMIN	72,190	88,571	73,103	90,307		90,307
ENGINEERING						
Personnel	121,615	116,294	116,294	118,799	-78,542	40,258
Materials	5,757	5,757	5,757	5,757	-111,000	-105,243
Total ENGINEERING	127,372	122,051	122,051	124,556	-189,542	-64,985
BUILDING DEPT.						
Personnel	924,131	924,747	924,747	950,187	-78,542	871,646
Materials	118,140	119,740	119,740	119,740	-1,235,660	-1,115,920
Total BUILDING DEPT.	1,042,271	1,044,487	1,044,487	1,069,927	-1,314,202	-244,274
TOTAL	1,241,833	1,255,109	1,239,640	1,284,791	-1,503,744	-218,952

Description:

CITY ATTORNEY Scope LEGAL

Council Goal:

068 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ENGINEERING						
Personnel	307,164	285,416	285,416	291,506	-57,662	233,844
Materials	63,928	63,928	63,928	63,928		63,928
Total ENGINEERING	371,092	349,344	349,344	355,434	-57,662	297,772
TOTAL	371,092	349,344	349,344	355,434	-57,662	297,772

FTEs	Budget FTEs FY 2018
Full Time	2.2
Part Time	
TOTAL	2.2

Level of Service
Engineering Project Management Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Engineering Project Management	2	20.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Savings LEGAL

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Consequences LEGAL

ENGINEERING Lower level funding for project management would require the department to either shift the project workload to other teams, reduce the number of projects anticipated, work on the projects at a slower pace, or simply not continue with all of the OTIS, CIP, Federally Funded or other projects.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Engineering Project Management- ENGINEERING	Percent of construction projects "Substantially" completed within a construction season.	100%	0%	100%	100%
Engineering Project Management - ENGINEERING	Percent of public's construction concerns addressed within two weeks.	80%	0%	100%	100%

Description:

BUILDING DEPT. Code Enforcement is intended to benefit the public as a whole and not any specific person or class of persons. Although through the implementation, administration and enforcement of code, benefits and detriments will be enjoyed or suffered by specific individuals, as a byproduct of the overall benefit to the community as a whole. Code Enforcement enforces all codes of the city that pertain to Building, Zoning, Planning, road closures, noise, lights, weeds, animals and other similar activities under the land use code.

Council Goal:

047 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
Code Enforcement	\$2,600 for Materials and Supplies.	Increasing Materials and Supplies by \$1,500 is recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUILDING DEPT.						
Personnel	241,990	239,250	239,250	245,056		245,056
Materials	21,866	24,466	24,466	24,466	-138,560	-114,094
Total BUILDING DEPT.	263,856	263,716	263,716	269,522	-138,560	130,962
TOTAL	263,856	263,716	263,716	269,522	-138,560	130,962

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	2.2	Code Enforcement
Part Time		Enhanced Level of Service
TOTAL	2.2	

	Quartile FY 2018	Score FY 2018
Code Enforcement	2	19.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT. Budget requests are a total of 1.36% of the department's total budget. Memberships, Training and Mileage budget requests are reflections of increased training needs that has been requested by staff. We have eager staff that want to excel, but are generally less experienced. We want to encourage their growth with the training that they need to be confident in their jobs. Cell Phone budget request is reflective of what we anticipate spending in cell phones to maintain the LOS. Cell phones are a necessary tool for staff and we want to plan for the expenditure as we have traditionally over spent in this line item and want to budget appropriately. Equipment Rental Budget request is reflective of the cost of renting 2 vehicles for \$1,200/mo for 6 months. We are still discussing this cost with fleet and may be able to decrease the amount of this request if we obtain vehicles through another route (leases or through other replenishment).

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT. We cannot eliminate cell phones for staff; we will continue to go over budget in this line item. Also, it means that our budget continually does not reflect our anticipated expenditures. Retention and the level of staff expertise would continue to decrease with a lack of training (w/ associated mileage) and memberships resulting in a less qualified staff than other jurisdictions. Staff morale and level of service would be hindered by lack of vehicles if there are no lease vehicles.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Code Enforcement - BUILDING DEPT.	Percent of investigations initiated within 24 hrs of complaint	80%	80%	80%	0%
Code Enforcement - BUILDING DEPT.	Percent of complaints initiated by internal/proactive enforcement	60%	37%	40%	0%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement hours provided outside of regular business hours	5%	4%	5%	0%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	70%	100%	100%	0%

Description:

ABATEMENT Building Department Staff (inspectors and code enforcement) shall apply the provisions of the Dangerous Buildings and Abatement Code to provide a just, equitable and practicable method, to be cumulative with and in addition to any other remedy provided by the Building Code, Housing Code or other available law, whereby buildings or structures which from any cause endanger life, limb, health, morals, property, safety or welfare of the general public or their occupants may be required to be repaired, vacated or demolished.

Council Goal:

074 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Dangerous Building and Abatement Code allows building department staff to identify structures as dangerous and require repair to such conditions. The Code specifically states that the jurisdiction shall establish a special revolving fund to be designated as the repair and demolition fund. Payments shall be made out of said fund upon the demand to defray the costs and expenses which may be incurred by the jurisdiction in doing on causing to be done the necessary work of repair or demolition of dangerous buildings. The goal of this action is to maintain adequate life safety standards within Park City.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
ABATEMENT					
Materials	48,688	48,688	48,688	48,688	48,688
Total ABATEMENT	48,688	48,688	48,688	48,688	48,688
TOTAL	48,688	48,688	48,688	48,688	48,688

FTEs	Level of Service	
	Abatement Fund	Enhanced Level of Service
Full Time		
Part Time		
TOTAL		

	Quartile FY 2018	Score FY 2018
Abatement Fund	2	19.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

ABATEMENT The revolving fund shall be utilized for abatement actions of dangerous buildings and all expenses will be replaced into the fund when the responsible party reimburses the jurisdiction on demand of payment or through a special assessment on the property taxes as coordinated through the Summit County Assessor.

Section 5: Consequences of Funding Proposal at Lower Level

ABATEMENT Consequences of funding the proposal at a lower level will prohibit staff from addressing identified dangerous conditions. Life safety standards would decrease as the ability to enforce against violations would be limited. Park City would also be in violation of the Abatement of Dangerous Building Code by not providing the fund as identified and required.

Section 6: Performance Measures



Description:

PLANNING DEPT. Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.).

Council Goal:

079 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Permitting / Current Planning	Comm Dev. Admin.: Adding new Ombudsman position in the amount of \$88,995 - \$44,500 of which is being allocated to the inspections program and \$44,500 to the permitting program. \$35,550 of the Community Development Director's position being reallocated to the permitting program. Funds transferred into planning program from senior services to reflect the correct area for these efforts and expenses. Planning: Requesting a Senior Planner, an Analyst III and a Planner II. To replace an Analyst II and Planning Technician.	\$10k increase recommended for an Analyst III and a Planner II.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
COMM DEVELOP ADMIN						
Personnel		74,571		76,307		76,307
Materials		6,339		6,339		6,339
Total COMM DEVELOP ADMIN		80,910		82,646		82,646
PLANNING DEPT.						
Personnel	140,313	177,091	149,779	153,161	-22,176	130,985
Materials	4,188	4,188	4,138	4,138	-37,640	-33,502
Total PLANNING DEPT.	144,501	181,279	153,917	157,299	-59,816	97,483
TOTAL	144,501	262,189	153,917	239,945	-59,816	180,129

FTEs	Budget FTEs FY 2018
Full Time	2.0
Part Time	
TOTAL	2.0

Level of Service
Permitting / Current Planning Same Level of Service

	Quartile FY 2018	Score FY 2018
Permitting / Current Planning	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would result in a delay for approving these regulatory items.

Section 6: Performance Measures

	Description	Actual FY 2016	Target FY 2017	Target FY 2018
Permitting / Current Planning - PLANNING DEPT.	Number and Planning Applications received.	450	500	400
Permitting / Current Planning - PLANNING DEPT.	Number of Building Permits received for review by Planning.	670	650	550
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) of Complete Application forms send out to applicants within 72 hours of project assignment.	90	90	90
Permitting / Current Planning - PLANNING DEPT.	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.	90	90	90
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) of Action Letters issued with 5 working days of final Action	90	90	90
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) project comment letters within 5 working days of staff review/Commission meetings.	80	80	80

Description:

LIBRARY Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and Wi-Fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained.

Council Goal:

022 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

The library had an increased service level of 67% in the first year after the opening of the newly remodeled building and is on track to exceed that in the second year.

	Request FY 2018	Rationale FY 2018
Technical Services	The Library requests (2) Part Time Library Clerks at \$12,831 each, for a total of \$25,662. \$31,508 increase for personnel.	\$25k is recommended for part-time personnel.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
LIBRARY						
Personnel	265,139	304,496	297,111	303,727		303,727
Materials	39,757	39,757	39,757	37,138	-2,000	35,138
Total LIBRARY	304,896	344,253	336,868	340,865	-2,000	338,865
TOTAL	304,896	344,253	336,868	340,865	-2,000	338,865

FTEs	Budget FTEs FY 2018	Level of Service	
		Technical Services	Enhanced Level of Service
Full Time	2.1		
Part Time	2.4		
TOTAL	4.5		

	Quartile FY 2018	Score FY 2018
Technical Services	2	18.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Proposal requests are for the development of a 21st Century Library. Not funding these will result in the Park City Library falling behind on technological advances and diminishing the progressive capability of citizens to engage in with information in new ways that involve civic development and collaborative creation through multiple interfaces. A consequence of not funding at an increased level is that the library will be unable to pay for such things as eBook & eMagazine platform fee, Atomic Training, increased costs for our Integrated Library System, the maintenance fees for the AWE Literacy stations, and other important items with yearly maintenance fees.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
	-			
Technical Services - LIBRARY	Annual number of in-library Wi-Fi logins.	7714	40089	30000
Technical Services - LIBRARY	Annual number of web hits.	112833	195755	150000

Description:

LIBRARY Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City children, youth, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community. The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

Council Goal:

021 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Diverse Community Participation The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

Section 1: Scope

Change in Demand Explanation
 Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Youth & Spanish Services	The Library requests (1) PT Library Assistant for Teen Services. \$963 increase for personnel.	Not Recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
LIBRARY						
Personnel	167,664	167,431	166,468	170,593		170,593
Materials	36,124	36,124	36,124	32,522	-2,000	30,522
Total LIBRARY	203,788	203,555	202,592	203,115	-2,000	201,115
TOTAL	203,788	203,555	202,592	203,115	-2,000	201,115

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	1.7	Youth & Spanish Services
Part Time	0.1	Enhanced Level of Service
TOTAL	1.8	

	Quartile FY 2018	Score FY 2018
Youth & Spanish Services	2	18.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and dual emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Youth & Spanish Services- LIBRARY	Number of people served by Youth and Spanish programs and outreach.	4722	14823	14000	0
Youth & Spanish Services - LIBRARY	Checkout Rate of Children's Collection-Circulation per item	1.18	2.03	1.75	0

Description:

LIBRARY The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

Council Goal:

018 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Arts & Culture Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Circulation Services	\$24,658 increase for personnel	\$1,300 is recommended for Part-time personnel.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
LIBRARY						
Personnel	280,912	306,077	282,702	290,628		290,628
Materials	57,848	57,848	57,848	54,738	-3,000	51,738
Total LIBRARY	338,760	363,925	340,550	345,366	-3,000	342,366
TOTAL	338,760	363,925	340,550	345,366	-3,000	342,366

FTEs	Budget FTEs FY 2018
Full Time	2.0
Part Time	2.4
TOTAL	4.4

Level of Service
Circulation Services Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Circulation Services	2	18.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Less community impact without development and growth as a 21st Century Library.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
Circulation Services- LIBRARY	Annual visits per capita.	8.25	20	18.5
Circulation Services - LIBRARY	Circulation per capita annual measure only	6.82	12.44	9

Description:

POLICE Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime. Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind.

Council Goal:

056 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2018	Rationale FY 2018
Community Support	\$102,294 increase for personnel: Priority 2: The new Record's Clerk (wage/benefits \$80,040) will assist Kay with the day-to-day records and front desk responsibilities, as well as prepare all state federal BCI, TAC, and UCR reporting. A dispatcher is currently assisting Kay with these tasks currently, but this will end with the Summit County merger. Park City Police will still have these obligations after the dispatch merger. Priority 5: We are requesting an increase to the training budget by \$20,000 for classes (\$10,000) and travel (\$10,000). This is to support the City's focus on training and employee valuing, including LEAD.	Police: \$250k for a Lieutenant with a vehicle and a records clerk, in addition to \$35k for overtime are recommended for the police department. Other Increases are due to technical adjustments.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
POLICE						
Personnel	602,278	712,701	692,789	723,344	-9,900	713,444
Materials	18,500	18,500	18,500	16,000		16,000
Total POLICE	620,778	731,201	711,289	739,344	-9,900	729,444
TOTAL	620,778	731,201	711,289	739,344	-9,900	729,444

FTEs	Budget FTEs FY 2018
Full Time	5.6
Part Time	0.5
TOTAL	6.1

Level of Service
Community Support Same Level of Service

	Quartile FY 2018	Score FY 2018
Community Support	2	18.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

POLICE Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Community Support - POLICE	100% of victims contacted within ten working days	100%	100%	100%	0%
Community Support - POLICE	% of Operations Staff with viable Problem Oriented Policing projects	100%	100%	100%	0%
Community Support - POLICE	Total number of Community meetings/contacts per year	319	100	300	0

Description:

ENGINEERING Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.

PLANNING DEPT. The Planning Department handles all land use applications for the City/Planning Commission including, but not limited to: Conditional Use Permits, Steep Slope Permits, Master Planned Developments, Subdivisions/Plats/Records of Survey, Sign Permits, etc. The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council.

BUILDING DEPT. The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code.

Council Goal:

071 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Plan/Application Review	Increasing Materials and Supplies by \$2,600	Planning: \$47k increase recommended for an Analyst III and a Planner II. Building: \$1,900 increase for Materials and Supplies.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
ENGINEERING						
Personnel	83,111	62,137	62,137	63,508		63,508
Materials	7,269	7,269	7,269	7,269	-20,000	-12,731
Total ENGINEERING	90,380	69,406	69,406	70,777	-20,000	50,777
PLANNING DEPT.						
Personnel	218,031	288,188	264,644	270,510		270,510
Materials	32,135	32,135	31,935	31,935	-120,560	-88,625
Total PLANNING DEPT.	250,166	320,323	296,579	302,445	-120,560	181,885
BUILDING DEPT.						
Personnel	361,630	322,490	322,490	330,263		330,263
Materials	14,941	17,541	17,541	17,541	-562,610	-545,069
Total BUILDING DEPT.	376,571	340,031	340,031	347,804	-562,610	-214,806
TOTAL	717,117	729,760	706,016	721,025	-703,170	17,855

FTEs	Budget FTEs FY 2018
Full Time	5.7
Part Time	
TOTAL	5.7

Level of Service
Plan/Application Review Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Plan/Application Review	3	17.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

- PLANNING DEPT.** All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements.
- BUILDING DEPT.** Budget requests are a total of 1.36% of the department's total budget. Memberships, Training and Mileage budget requests are reflections of increased training needs that has been requested by staff. We have eager staff that want to excel, but are generally less experienced. We want to encourage their growth with the training that they need to be confident in their jobs. Cell Phone budget request is reflective of what we anticipate spending in cell phones to maintain the LOS. Cell phones are a necessary tool for staff and we want to plan for the expenditure as we have traditionally over spent in this line item and want to budget appropriately. Equipment Rental Budget request is reflective of the cost of renting 2 vehicles for \$1,200/mo for 6 months. We are still discussing this cost with fleet and may be able to decrease the amount of this request if we obtain vehicles through another route (leases or through other replenishment).

Section 5: Consequences of Funding Proposal at Lower Level

- ENGINEERING** Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects.
- PLANNING DEPT.** Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.
- BUILDING DEPT.** We cannot eliminate cell phones for staff; we will continue to go over budget in this line item. Also, it means that our budget continually does not reflect our anticipated expenditures. Retention and the level of staff expertise would continue to decrease with a lack of training (w/ associated mileage) and memberships resulting in a less qualified staff than other jurisdictions. Staff morale and level of service would be hindered by lack of vehicles if there are no lease vehicles.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Plan/ Application Review-Engineering	Percent of building plans reviewed within 3 weeks	45%	0%	75%	75%
Plan/ Application Review-ENGINEERING	Percent of staff reports reviewed within 1 week.	100%	0%	80%	80%
Plan/Application Review-BUILDING	Percent of plans examiners pursuing ongoing training each year	100%	100%	100%	0%
Plan/Application Review - BUILDING DEPT.	Percent of applications with a ten-day turnaround for first reviews.	70%	80%	80%	0%
Plan/Application Review - ENGINEERING	Percent of ROW permits processed within 2 days.	100%	0%	100%	100%
Plan/Application Review - PLANNING DEPT.	Overall reduction of turnaround time on Planning applications and review process.	0	10	10	10

Description:

LIBRARY Current Park City Library Cards are provided free of charge for those who reside in Summit County under the age of 19, or for students living outside of the Park City limits. Continuation of this program is desired.

Council Goal:

025 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Regional Collaboration Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

Section 1: Scope

Change in Demand Explanation
 Program Experiencing a NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
LIBRARY					
Personnel	10,116	10,381	10,381	10,601	10,601
Materials	7,899	7,899	7,899	7,408	7,408
Total LIBRARY	18,015	18,280	18,280	18,009	18,009
TOTAL	18,015	18,280	18,280	18,009	18,009

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	0.1	Reciprocal Borrowing
Part Time	0.0	Enhanced Level of Service
TOTAL	0.1	

	Quartile FY 2018	Score FY 2018
Reciprocal Borrowing	3	17.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County no longer contributed funds after FY 2013.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Library would not be able to continue LOS and growth of free cards to the 324 kids ages 5-18 who reside in Summit County outside of the Park City limits.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
	-			
Reciprocal Borrowing- LIBRARY	Number of Reciprocal Borrowing cards issued annually.	89	357	100
Reciprocal Borrowing- LIBRARY	Number of checkouts by Reciprocal Borrowing card holders.	2308	7959	4500

Description:

SPEC. SRVC. CNTRT./UNSPECIFIED
 Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. According to City policy, up to one percent of the City's total budget is awarded. Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in-kind services. Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol I. This program's budget is a percentage of the City's total budget and fluctuates accordingly. Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.

Council Goal:

060 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Resilient and Sustainable Economy Special service contracts are generally viewed as the City investing in and providing needed services to the local community.

Section 1: Scope

Change in Demand	Explanation
Program experiencing a SIGNIFICANT increase in demand of 15% to 24%	

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
SPEC. SRVC. CNTRT./UNSPECIFIED					
Materials	540,000	540,000	540,000	540,000	540,000
Total SPEC. SRVC. CNTRT./UNSPECIFIED	540,000	540,000	540,000	540,000	540,000
TOTAL	540,000	540,000	540,000	540,000	540,000

FTEs	Level of Service
Full Time	Special Service Contracts Same Level of Service
Part Time	
TOTAL	

	Quartile FY 2018	Score FY 2018
Special Service Contracts	3	17.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

SPEC. SRVC.
CNTRT./UNSPECIFIED

Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that if these services were provided by the City and administered by city staff cost would be much higher.

Section 5: Consequences of Funding Proposal at Lower Level

SPEC. SRVC.
CNTRT./UNSPECIFIED

The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization. Funding at a lower level would result in less funding awarded to applicants.

Section 6: Performance Measures

	Description
	-

Description:

LIBRARY Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

Council Goal:

020 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Vibrant Arts & Culture The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
LIBRARY						
Personnel	135,154	137,305	136,662	139,744		139,744
Materials	132,084	132,084	132,084	125,536	-3,000	122,536
Total LIBRARY	267,239	269,389	268,747	265,280	-3,000	262,280
TOTAL	267,239	269,389	268,747	265,280	-3,000	262,280

FTEs	Budget FTEs FY 2018	Level of Service	
		Adult Services	Enhanced Level of Service
Full Time	1.2		
Part Time	0.1		
TOTAL	1.3		

	Quartile FY 2018	Score FY 2018
Adult Services	3	16.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY If staff is unable to receive additional training, they will be unable to provide a high level of service to library users and unable to complete the visual media lab project. Without the additional funds for materials, including those needed for library expansion and 21st Century Development, the library will not be able to keep up with demand for materials and resources. In addition, the library will have to reduce electronic resources due to cost. At this time, it is impossible to re-allocate funds from print materials to technology because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 97% of books on CD, 95% of large print, 97% of DVDs, and 94% of Fiction that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
	-			
Adult Services- LIBRARY	Number of people served by Adult programs and outreach annually.	1594	2598	2500
Adult Services - LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita	8.7	14.93	14

Description:

COMMUNITY AFFAIRS Address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation. In June 2011 the City Council adopted the Senior Services Strategic Plan.

Council Goal:

050 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Diverse Community Participation Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

Section 1: Scope

Change in Demand

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

Explanation

	Request FY 2018	Rationale FY 2018
Senior Services	Funds transferred to planning program to reflect the correct area for these efforts and expenses.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018
COMM DEVELOP ADMIN			
Materials	6,339	6,339	5,639
Total COMM DEVELOP ADMIN	6,339	6,339	5,639
TOTAL	6,339	6,339	5,639

FTEs	Level of Service
Full Time	Senior Services Same Level of Service
Part Time	
TOTAL	

	Quartile FY 2018	Score FY 2018
Senior Services	3	16.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Senior Services- COMMUNITY AND ENVIRONMENT	Percent of respondents who indicate that "knowing where to turn for information on services and benefits for seniors" is a problem.	0%	0%	0%	0%

Description:

POLICE The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

Council Goal:

089 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
POLICE					
Personnel	193,836	198,670	198,670	205,582	205,582
Materials	7,770	7,770	7,770	6,720	6,720
Total POLICE	201,606	206,440	206,440	212,302	212,302
TOTAL	201,606	206,440	206,440	212,302	212,302

FTEs	Budget FTEs FY 2018	Level of Service
		Youth Services Officer
Full Time	1.4	Same Level of Service
Part Time		
TOTAL	1.4	

	Quartile FY 2018	Score FY 2018
Youth Services Officer	3	16.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

POLICE The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would not allow us to have a full time officer in this position.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
Youth Services Officer - POLICE	Total number of students processed for truancy	123	124	100

Description:

PLANNING DEPT. A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City. The Planning Department is currently finalizing the General Plan process and document. Upon completion, we will begin the Lower Park Avenue Redevelopment Plan, the Bonanza Park Plan (Phase II) and Form Based Code, and then begin the Prospector Square Area Plan. This planning process will be throughout the 2 year budget period. In addition, we will begin the LMC rewrite in FY2015.

Council Goal:

065 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Distinctive Sense of Place

The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
PLANNING DEPT.					
Personnel	111,569	112,358	106,989	109,419	109,419
Materials	103,654	103,654	103,204	103,204	103,204
Total PLANNING DEPT.	215,223	216,012	210,193	212,623	212,623
TOTAL	215,223	216,012	210,193	212,623	212,623

FTEs	Budget FTEs FY 2018
Full Time	0.9
Part Time	
TOTAL	0.9

Level of Service
Long Range Planning Same Level of Service

	Quartile FY 2018	Score FY 2018
Long Range Planning	3	15.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The Planning Department completed the Area Plan documents in-house, thus saving hundreds of thousands of dollars in consulting fees. The same is proposed for pending plans, including LOPA, BOPA, FBC, and PROSQUA.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would delay the completion of the proposed Area Plans and cause the City to be in a position behind the development curve - hurting the future viability of the City as well as the character of the City.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Long Range Planning - PLANNING DEPT.	Percentage of staff time dedicated to long-range planning each week.	0%	25%	30%	30%

Description:

DRUG EDUCATION Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens. The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education.

Council Goal:

102 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

Section 1: Scope

Change in Demand

Program experiencing NO change in demand

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
DRUG EDUCATION					
Personnel	24,690	24,792	24,792	25,374	25,374
Materials	5,000	5,000	5,000	5,000	5,000
Total DRUG EDUCATION	29,690	29,792	29,792	30,374	30,374
TOTAL	29,690	29,792	29,792	30,374	30,374

FTEs	Budget FTEs FY 2018
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service
DARE/Drug Education Same Level of Service

	Quartile FY 2018	Score FY 2018
DARE/Drug Education	3	15.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

DRUG EDUCATION Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

Section 5: Consequences of Funding Proposal at Lower Level

DRUG EDUCATION A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education

Section 6: Performance Measures

	Description	Actual FY 2015	Target FY 2017
DARE/Drug Education - DRUG EDUCATION	Total number of students completing DARE Program	379	325

Description:

LIBRARY Community Engagement enlivens the library with programs and services that take the library beyond being “just a building” – to being a place where people come year after year based on the amenities, programs, resources, collaborations, and community-building that is integrated into our services. This program develops, plans, and presents creative, educational, and entertaining special events for a diverse population that encourages lifetime literacy and the development of 21st century skills; serves to work with the City Events Department; schedules and manages library rooms; facilitates large event bookings, procurement, and planning; conducts library marketing, advertising, graphic design, media relations, social media, newsletter, and website management; coordinates library special exhibits and applies for funding for exhibits and programs; applies for grants and identifies other sources of funding; manages community relations; pursues, procures, and maintains community partnerships; coordinates library outreach efforts; collects library usage statistics; creates and maintains library statistics dashboard; and manages rotating exhibits within the library, including implementation or oversight of jurying, curating, and contracting. This providing service to the public that are essential in today’s Library Community Center as we work to create dynamic service models to keep up with the many innovations that libraries are experiencing, allowing us to keep libraries relevant and to serve the public in dynamic ways.

Council Goal:

073 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Community Engagement

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

The library experience 67% growth in the first year of service in the newly remodeled facility and is on track to beat first year numbers in the second year.

	Request FY 2018	Rationale FY 2018
Community Engagement	The Library requests (1) Part Time Library Assistant for Community Engagement at \$16,054.	Not Recommended
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
LIBRARY						
Personnel	87,303	86,441	86,441	87,783		87,783
Materials	27,365	27,365	27,365	27,365	-47,000	-19,635
Total LIBRARY	114,668	113,806	113,806	115,148	-47,000	68,148
TOTAL	114,668	113,806	113,806	115,148	-47,000	68,148

FTEs	Budget FTEs FY 2018
Full Time	0.9
Part Time	
TOTAL	0.9

Level of Service
Community Engagement Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Community Engagement	3	15.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Community engagement partnerships are utilized to develop collaborative partnerships with organizations that will be willing to offer programs and community interest events in the library facility. Private room use comes with a fee in the library that will offset this program with charges for such things as corporate events, private receptions, weddings, etc.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY If the library is unable to receive funding for Community Engagement we will not be able to keep up with the demand for rooms and bookings, or get the word out about what amenities and programs the library is offering. The space needs to be enlivened through events such as literary festivals that will serve our community and make us part of the broader vision for what libraries offer. We will be unable to invigorate the library in the necessary way to make the library a 21st Century Library Community Center. We will be unable to pursue critical grants and exhibits that will bring recognition to Park City and provide rich cultural experiences to our community and visitors.

Section 6: Performance Measures



Description:

PLANNING DEPT. Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service is primarily focused on non-PCMC residents, but also carries over to general planning/information assistance for PCMC personnel.

Council Goal:

127 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Responsive Customer Service The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Planning Customer Service	Leadership in articulating Historic District regulations and Guidelines	\$27k decrease as a result of Getting rid of an Analyst II and a Planning Technician and replacing them with an Analyst III and Planner II
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
PLANNING DEPT.						
Personnel	180,898	239,289	150,865	154,282		154,282
Materials	3,990	3,990	3,990	3,990	-31,800	-27,810
Total PLANNING DEPT.	184,888	243,279	154,855	158,272	-31,800	126,472
TOTAL	184,888	243,279	154,855	158,272	-31,800	126,472

FTEs	Budget FTEs FY 2018
Full Time	1.4
Part Time	
TOTAL	1.4

Level of Service
 Planning Customer Service Same Level of Service

	Quartile FY 2018	Score FY 2018
Planning Customer Service	3	15.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Planning Customer Service - PLANNING DEPT.	Percent customer satisfaction on comment cards.	0%	0%	90%	95%

Description:

STREET MAINTENANCE Remove graffiti in a timely manner.

Council Goal:

110 Inclusive & Healthy Community

Desired Outcome:

Well-Maintained Assets and Infrastructure

Criteria for Meeting Desired Outcome

Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

Section 1: Scope

<p style="text-align: center; color: blue;">Change in Demand</p> <p>Program experiencing NO change in demand</p>	<p style="text-align: center; color: blue;">Explanation</p>
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	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
STREET MAINTENANCE					
Personnel	2,684	2,750	2,750	2,845	2,845
Materials	25,002	22,002	22,002	22,002	22,002
Total STREET MAINTENANCE	27,686	24,752	24,752	24,847	24,847
TOTAL	27,686	24,752	24,752	24,847	24,847

	FTEs	Budget FTEs FY 2018	Level of Service	
		0.0	Graffiti Removal	Same Level of Service
		0.0		

	Quartile FY 2018	Score FY 2018
Graffiti Removal	3	14.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Artistic painting of pedestrian tunnels by students. Use of environmental friendly graffiti removers.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE 1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Graffiti Removal - STREET MAINTENANCE	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	100%	99%	100%	0%

Description:

PLANNING DEPT. The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since April 2009. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, etc.

Council Goal:

116 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Historic Preservation The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

Section 1: Scope

Change in Demand

Program Experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Historic District Design Review	senior planner position to manage all historic district functions	\$15k increase recommended for an Analyst III and a Planner II.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
PLANNING DEPT.					
Personnel	191,393	289,596	208,590	213,062	213,062
Materials	24,783	24,783	24,783	24,783	24,783
Total PLANNING DEPT.	216,176	314,379	233,373	237,845	237,845
TOTAL	216,176	314,379	233,373	237,845	237,845

FTEs	Budget FTEs FY 2018
Full Time	1.8
Part Time	
TOTAL	1.8

Level of Service
Historic District Design Review Same Level of Service

	Quartile FY 2018	Score FY 2018
Historic District Design Review	3	14.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

Section 6: Performance Measures

	Description
	-

Description:

MCPOLIN BARN The Park City Farm is a public facility owned and operated by Park City Municipal Corporation. The Park City Farm serves the community by hosting educational programs and a variety of events for the community. Offer community access at no fee or a reasonable fee. Balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community. Preserve the historic and sentimental integrity of the Park City Farm as open space and protect Farm from overuse. Events have been offered for the past ten years while using the same equipment for each event. Mission Statement: The Park City Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

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Council Goal:

132 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Varied & Multi-Seasonal Event Offerings

The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share meaningful information with the citizenry on the property's historical background, purpose, public use, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm and possibly offer an additional event to the Park City community and tourists and continue with our goal of an inclusive community of diverse economic and cultural opportunities.

Section 1: Scope

Change in Demand

Program Experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
MCPOLIN BARN					
Personnel	24,351	24,351	24,351	24,844	24,844
Materials	18,382	14,982	14,982	14,625	14,625
Total MCPOLIN BARN	42,733	39,333	39,333	39,469	39,469
TOTAL	42,733	39,333	39,333	39,469	39,469

FTEs	Budget FTEs FY 2018
Full Time	0.3
Part Time	
TOTAL	0.3

Level of Service
McPolin Farm Same Level of Service

	Quartile FY 2018	Score FY 2018
McPolin Farm	3	13.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

MCPOLIN BARN The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers increases every few years. The increase in cost did affect events at the Farm this year. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility. Events scheduled for 2016-17 will be 100% cost recovery from event revenue.

Section 5: Consequences of Funding Proposal at Lower Level

MCPOLIN BARN Reducing funding would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
McPolin Farm - MCPOLIN BARN	Percent of events sold out.	100%	100%	100%	0%

Description:

PLANNING DEPT. The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, etc. Currently the Planning Department assesses the LMC on a bi-annual basis and rewrites sections to address issues as they arise.

Council Goal:

126 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
Code Amendments	Update and Maintain Land Management Code and General Plan for consistency with Historic District Guidelines	\$13k increase recommended for an Analyst III and a Planner II.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
COMM DEVELOP ADMIN					
Personnel	34,095	34,551	34,551	35,354	35,354
Materials	4,000	4,000	4,000	4,000	4,000
Total COMM DEVELOP ADMIN	38,095	38,551	38,551	39,354	39,354
PLANNING DEPT.					
Personnel	78,324	123,783	91,642	93,646	93,646
Materials	4,967	4,967	4,967	4,967	4,967
Total PLANNING DEPT.	83,291	128,750	96,609	98,613	98,613
TOTAL	121,386	167,302	135,160	137,967	137,967

FTEs	Budget FTEs FY 2018
Full Time	1.0
Part Time	
TOTAL	1.0

Level of Service
Code Amendments Same Level of Service

	Quartile FY 2018	Score FY 2018
Code Amendments	4	13.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

Section 6: Performance Measures

	Description
	-

Description:

PLANNING DEPT. This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Treasure Hill, the Movie Studio analysis and research, water/landscape ordinance, the proposed Recreation Field analysis, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

Council Goal:

130 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Distinctive Sense of Place The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. We anticipate these projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Special Planning Projects - Inter-Dept	Liaison to State Historic Preservation Office and Utah Heritage Foundation	\$14k decrease as a result of Getting rid of an Analyst II and a Planning Technician and replacing them with an Analyst III and Planner II
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
PLANNING DEPT.					
Personnel	73,923	80,414	60,647	62,021	62,021
Materials	3,480	3,480	3,480	3,480	3,480
Total PLANNING DEPT.	77,403	83,894	64,127	65,501	65,501
TOTAL	77,403	83,894	64,127	65,501	65,501

FTEs	Budget FTEs FY 2018
Full Time	0.5
Part Time	
TOTAL	0.5

Level of Service
Special Planning Projects - Inter- Dept
Same Level of Service

	Quartile FY 2018	Score FY 2018
Special Planning Projects - Inter-Dept	4	12.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

Section 6: Performance Measures

	Description	Target FY 2017	Target FY 2018
Special Planning Projects - Inter-Dept - PLANNING DEPT.	Number of projects that include heavy collaboration with other departments	20	20

Description:

HISTORICAL INCENTIVE GRANT The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures. These funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City.

Council Goal:

114 Inclusive & Healthy Community

Desired Outcome:

Criteria for Meeting Desired Outcome

Historic Preservation The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: *siding *exterior trim *windows *exterior doors *foundation work *cornice repair *masonry repair *porch repair *structural stabilization *retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to: *interior remodeling *interior paint *additions *signs *repair of non-original features *interior lighting/plumbing fixtures * landscaping/concrete flatwork

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
HISTORICAL INCENTIVE GRANT					
Materials	127,136	127,136	127,136	127,136	127,136
Total HISTORICAL INCENTIVE GRANT	127,136	127,136	127,136	127,136	127,136
MAIN STREET RDA					
Materials	30,000	30,000	30,000	30,000	30,000
Total MAIN STREET RDA	30,000	30,000	30,000	30,000	30,000
LOWER PARK AVENUE RDA					
Materials	50,000	50,000	50,000	50,000	50,000
Total LOWER PARK AVENUE RDA	50,000	50,000	50,000	50,000	50,000
TOTAL	207,136	207,136	207,136	207,136	207,136

FTEs	Level of Service
Full Time	Historical Incentive Grant Enhanced Level of Service
Part Time	
TOTAL	

	Quartile FY 2018	Score FY 2018
Historical Incentive Grant	4	12.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

HISTORICAL INCENTIVE GRANT Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

Section 5: Consequences of Funding Proposal at Lower Level

HISTORICAL INCENTIVE GRANT Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

Section 6: Performance Measures



COUNCIL STRATEGIC GOAL

ENGAGED & EFFECTIVE GOVERNMENT & CITIZENRY

Council Priorities

TOP:

- Community Engagement
- Regional Collaboration
- Diverse Community Participation \$

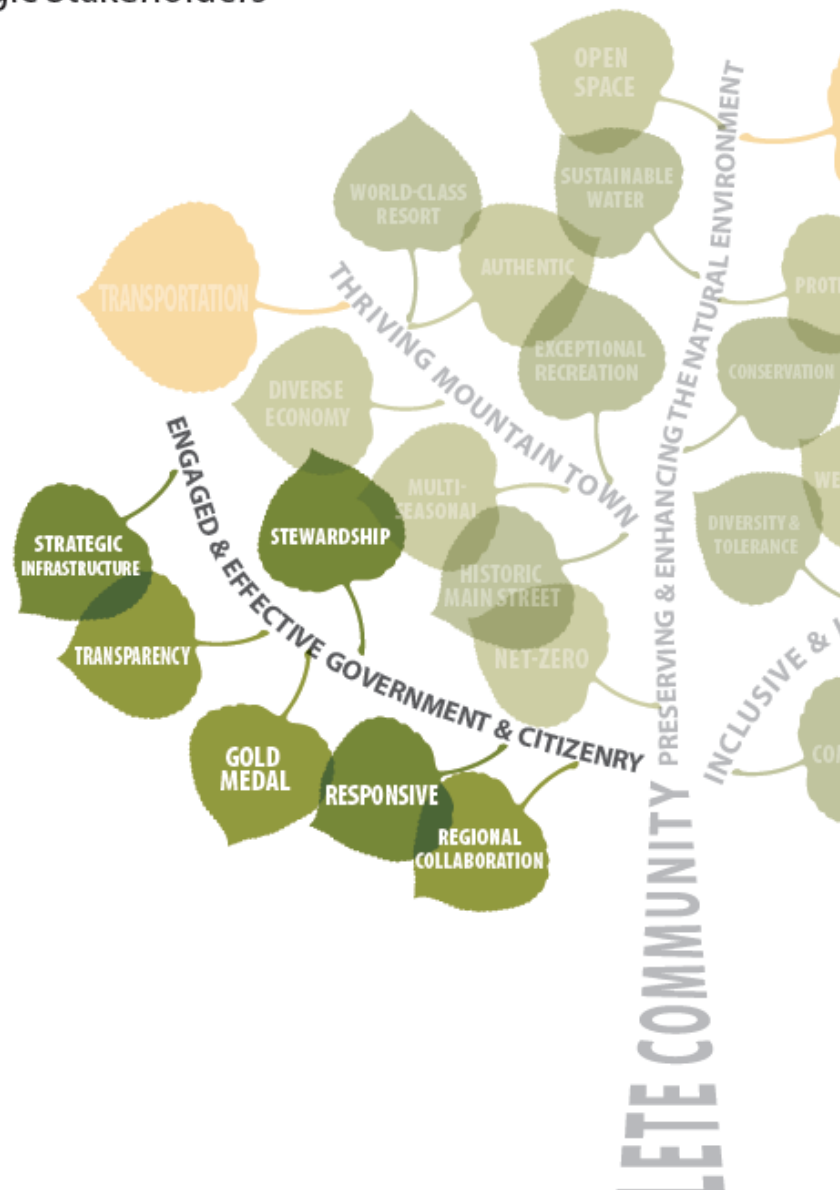
Desired Outcomes:

- **Fiscally and Legally Sound \$CIP**
- **Well-maintained Assets and Infrastructure \$CIP**
- Engaged and Informed Citizenry \$CIP
- Strong Working Relationships with Strategic Stakeholders
- Transparent Government
- Gold Medal Performance Organization
- Responsive Customer Service

PCMC has earned the trust of the community by engaging its citizens and regional partners, being responsible stewards of tax dollars, and providing uncompromising quality and customer service. This is enabled by a customer-centered organizational structure; a culture that embraces accountability and adapts to change; and funding mechanisms and policies that support innovation. Investing in our people is essential to maintaining a high-performing and strategic-minded workforce. PCMC employees are equipped with the core skills that allow them to be self-managed, creative, and flexible in anticipating and responding to community needs. Our investments are protected by ensuring that systems and infrastructure are maintained, making responsible and effective use of technology and being fiscally and legally sound.



LONG-TERM
STRATEGIC PLAN



Engaged and Effective Government and Involved Citizenry

Program	Departments	SCORE FY 2018	QUARTILE FY 2018	BASE FY 2018	DEPT REQ FY 2018	RT REC FY 2018	CM REC FY 2018	REV FY 2018	TOT REC COST FY 2018
Elections	EXECUTIVE	25.00	1	\$10,092	\$23,092	\$23,092	\$23,389	\$0	\$23,389
City Recorder	EXECUTIVE	23.50	1	\$129,648	\$131,432	\$130,645	\$133,147	\$-12,591	\$120,556
Accounting/Audit/Treasury	FINANCE	23.50	1	\$348,782	\$427,250	\$427,250	\$433,668	\$-99,292	\$334,376
Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	22.50	1	\$134,124	\$163,426	\$163,426	\$166,137	\$-39,873	\$126,263
Debt Management	BUDGET, DEBT & GRANTS	22.25	1	\$42,878	\$42,811	\$42,811	\$43,692	\$-12,379	\$31,314
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	21.50	1	\$696,909	\$661,752	\$745,180	\$728,798	\$-125,507	\$603,291
Financial Services	FINANCE	21.00	1	\$343,025	\$384,919	\$384,919	\$392,836	\$-150,650	\$242,185
Capital Budgeting	BUDGET, DEBT & GRANTS	20.75	2	\$50,525	\$50,457	\$50,457	\$51,499	\$-20,395	\$31,104
Inspections and Contract Supervision	BUILDING MAINTENANCE	20.50	2	\$123,436	\$124,903	\$124,903	\$127,289	\$-17,972	\$109,317
Revenue/Resource Management	BUDGET, DEBT & GRANTS	20.25	2	\$28,449	\$28,426	\$28,426	\$28,977	\$-7,856	\$21,120
Fleet Management & Maintenance	FLEET SERVICES DEPT	20.00	2	\$2,599,720	\$2,601,291	\$2,601,816	\$2,522,989	\$0	\$2,522,989
Local, State, and Federal Compliance	HUMAN RESOURCES	19.75	2	\$141,312	\$165,318	\$146,508	\$149,290	\$-50,911	\$98,379
General Legal Support	LEGAL	19.75	2	\$105,726	\$105,880	\$105,880	\$107,535	\$-14,978	\$92,557
Litigation	LEGAL	19.75	2	\$93,182	\$93,336	\$93,336	\$95,536	\$-59,626	\$35,910
Council & Board Support	EXECUTIVE & LEGAL	19.50	2	\$375,504	\$375,641	\$375,649	\$384,011	\$-31,349	\$352,662
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & ENVIRONMENTAL SUSTAINABILITY	19.50	2	\$362,100	\$361,569	\$362,776	\$364,401	\$-17,876	\$346,525
Network Support	INFORMATION TECHNOLOGY (IT)	19.00	2	\$238,575	\$262,618	\$250,618	\$254,933	\$-49,272	\$205,661
Records Management	IT & POLICE	19.00	2	\$262,511	\$261,595	\$200,725	\$204,789	\$0	\$204,789
Risk Management	EXECUTIVE & LEGAL	19.00	2	\$1,352,353	\$1,352,507	\$1,042,307	\$1,353,764	\$-750,665	\$603,099
Benefit Design/Administration	HUMAN RESOURCES	18.75	2	\$73,502	\$88,852	\$74,267	\$76,160	\$-26,500	\$49,660
Janitorial Services	BUILDING MAINTENANCE	18.75	2	\$489,790	\$491,401	\$463,426	\$466,557	\$0	\$466,557
Employment Review	LEGAL	18.75	2	\$61,881	\$62,035	\$62,035	\$63,580	\$-22,127	\$41,452
Staff Support	EXECUTIVE	18.50	2	\$183,747	\$183,711	\$183,082	\$187,873	\$-64,901	\$122,973
IT Utilities	INFORMATION TECHNOLOGY (IT)	18.00	2	\$134,390	\$143,324	\$138,524	\$139,628	\$-24,161	\$115,468
Emergency Communications	COMMUNITY ENGAGEMENT	17.75	2	\$84,787	\$86,974	\$63,938	\$80,795	\$-8,519	\$72,276
Building Repairs and Maintenance	BUILDING MAINTENANCE	17.75	2	\$458,872	\$477,214	\$490,214	\$497,502	\$-66,763	\$430,739
Safety and Security	EMERGENCY MANAGEMENT	17.00	3	\$43,000	\$43,000	\$38,000	\$43,000	\$0	\$43,000
Contracts/Grants	LEGAL	16.75	3	\$78,499	\$78,653	\$78,653	\$80,538	\$-23,228	\$57,309
Strategic Planning	BUDGET, DEBT & GRANTS	16.50	3	\$29,425	\$29,425	\$29,425	\$30,066	\$0	\$30,066
Systems Support	INFORMATION TECHNOLOGY (IT)	16.50	3	\$255,802	\$287,141	\$273,141	\$277,559	\$-54,370	\$223,189
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	16.50	3	\$199,392	\$304,526	\$304,526	\$305,715	\$-40,485	\$265,230
Grant Administration	BUDGET, DEBT & GRANTS	16.25	3	\$15,538	\$15,515	\$15,515	\$15,809	\$-3,399	\$12,410
Legislative Liaison	EXECUTIVE	15.50	3	\$104,886	\$104,877	\$102,622	\$104,669	\$-7,693	\$96,976
Utilities	BUILDING MAINTENANCE	15.00	3	\$198,555	\$198,555	\$198,555	\$217,860	\$0	\$217,860
GIS	INFORMATION TECHNOLOGY (IT)	14.75	3	\$115,625	\$115,669	\$115,669	\$117,318	\$-32,418	\$84,900
Dental Self-Funding	DENTAL SELF-FUNDING	14.00	3	\$200,000	\$200,000	\$200,000	\$200,000	\$-64,589	\$135,411
Website	INFORMATION TECHNOLOGY (IT)	13.75	3	\$87,544	\$106,218	\$106,218	\$108,206	\$-16,784	\$91,422
Analysis Resource	BUDGET, DEBT & GRANTS	13.75	3	\$56,235	\$56,212	\$56,212	\$57,532	\$-16,286	\$41,246
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	13.50	3	\$397,376	\$397,429	\$391,245	\$400,929	\$-35,313	\$365,616

Program	Departments -	SCORE FY 2018	QUARTILE FY 2018	BASE FY 2018	DEPT REQ FY 2018	RT REC FY 2018	CM REC FY 2018	REV FY 2018	TOT REC COST FY 2018
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	13.50	3	\$75,189	\$75,189	\$75,189	\$77,458	\$-22,780	\$54,678
LEAD	EXECUTIVE & HUMAN RESOURCES	12.00	4	\$70,000	\$70,000	\$70,000	\$70,000	\$0	\$70,000
Pay Plan Design/Administration	HUMAN RESOURCES	11.75	4	\$81,977	\$96,927	\$84,832	\$87,182	\$-29,581	\$57,601
Valuing Employees	HUMAN RESOURCES	11.75	4	\$203,210	\$226,210	\$213,800	\$217,033	\$-73,182	\$143,851
Recruitment	HUMAN RESOURCES	11.75	4	\$109,378	\$119,378	\$106,798	\$109,109	\$-39,414	\$69,694
Leadership Park City	ENVIRONMENTAL SUSTAINABILITY	11.50	4	\$151,283	\$174,083	\$162,660	\$163,985	\$-56,000	\$107,985
Performance Management	HUMAN RESOURCES	10.75	4	\$673,620	\$673,620	\$675,452	\$677,156	\$-33,713	\$643,443
Venture Fund	EXECUTIVE	9.25	4			\$10,000	\$10,000	\$0	
Short-Term Citywide Personnel	HUMAN RESOURCES	6.50	4	\$61,840	\$61,840	\$48,455	\$49,223	\$-22,189	\$27,034
Special Meetings	EXECUTIVE	5.50	4	\$12,000	\$12,000	\$24,000	\$24,000	\$0	\$12,000
TOTAL				\$12,146,193	\$12,598,201	\$12,157,177	\$12,523,121	\$-2,245,591	\$10,255,531

Description:

ELECTIONS This includes all materials necessary to conduct an election as well as costs for election judges.

Council Goal:

002 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14% This is the off-year for elections, so the demand for this program is significantly less.

	Request FY 2018	Rationale FY 2018
Elections	\$13,000 increase for the election year.	Elections are an essential function of the city and must be funded.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
CITY MANAGER					
Personnel	9,592	9,592	9,592	9,889	9,889
Total CITY MANAGER	9,592	9,592	9,592	9,889	9,889
ELECTIONS					
Materials	500	13,500	13,500	13,500	13,500
Total ELECTIONS	500	13,500	13,500	13,500	13,500
TOTAL	10,092	23,092	23,092	23,389	23,389

FTEs	Budget FTEs FY 2018
Full Time	0.1
Part Time	
TOTAL	0.1

Level of Service
Elections Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Elections	1	25.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

ELECTIONS Partnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

Section 5: Consequences of Funding Proposal at Lower Level

ELECTIONS Elections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Elections - ELECTIONS	Deadline was met for noticing the election.	Yes	No	Yes	No
Elections - ELECTIONS	Election results were delivered to the County within the specified timeline.	Yes	No	Yes	No

Description:

CITY MANAGER Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager. Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager.

Council Goal:

010 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
City Recorder	\$2,100 is requested for Municipal Code software.	Move budget from other departments into City Manager (\$1,700), dept to absorb the rest of the cost. Move line-items around for more effective budget.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY MANAGER						
Personnel	122,778	122,462	122,394	124,896	-12,591	112,305
Materials	6,870	8,970	8,251	8,251		8,251
Total CITY MANAGER	129,648	131,432	130,645	133,147	-12,591	120,556
TOTAL	129,648	131,432	130,645	133,147	-12,591	120,556

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	0.3	City Recorder
Part Time		Enhanced Level of Service
TOTAL	0.3	

	Quartile FY 2018	Score FY 2018
City Recorder	1	23.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
City Recorder- CITY MANAGER	Epackets & website postings by EOD Monday and packets distributed by end of day Monday.	100%	100%	100%	0%
City Recorder - CITY MANAGER	Two week turn around for Council minutes	100%	90%	100%	0%

Description:

FINANCE This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report.

Council Goal:

008 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
Accounting/Audit/Treasury	\$130k increase for a new Finance Manager to be on Contract. \$95,760 in this program.	\$130k increase is part of the Finance Manager succession plan.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
FINANCE						
Personnel	278,692	357,160	357,160	363,578	-99,292	264,286
Materials	70,090	70,090	70,090	70,090		70,090
Total FINANCE	348,782	427,250	427,250	433,668	-99,292	334,376
TOTAL	348,782	427,250	427,250	433,668	-99,292	334,376

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	2.1	Accounting/Audit/Treasury Same Level of Service
Part Time	0.0	
TOTAL	2.1	

	Quartile FY 2018	Score FY 2018
Accounting/Audit/Treasury	1	23.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Accounting/Audit/Treasury - Finance	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	Yes
Accounting/Audit/Treasury - FINANCE	Outputs: Number of journal entries prepared and posted for City departments	36422	39330	35000	35000
Accounting/Audit/Treasury - FINANCE	Outputs: Number of bank statement transactions reconciled.	14080	13660	15000	15000
Accounting/Audit/Treasury - FINANCE	Efficiency: Cost per fixed asset item entered in the Fixed Asset System.	84.95	81.3	60	60
Accounting/Audit/Treasury - FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.	111	70	100	100
Accounting/Audit/Treasury - FINANCE	Output: Portfolio average monthly balance.	83399875	84524018	80000000	80000000
Accounting/Audit/Treasury - FINANCE	Output: Percent of quarterly monitoring reports submitted to City Council.	100%	100%	100%	100%
Accounting/Audit/Treasury - FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	100%	100%	100%	100%

Description:

BUDGET, DEBT & GRANTS Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

Council Goal:

017 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the upmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
Budget Preparation, Coordination, and Monitoring	Finance: \$130k increase for a new Finance Manager to be on Contract. \$4,788 in this program. Budget: \$25k to pay for the restructuring of the BOARD software in order to link it to the new HR software.	Finance: \$130k increase is part of the Finance Manager succession plan.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS						
Personnel	101,820	101,798	101,798	104,369	-37,880	66,489
Materials	22,762	47,762	47,762	47,762		47,762
Total BUDGET, DEBT & GRANTS	124,582	149,560	149,560	152,131	-37,880	114,251
FINANCE						
Personnel	6,839	11,163	11,163	11,303	-1,994	9,309
Materials	2,703	2,703	2,703	2,703		2,703
Total FINANCE	9,542	13,866	13,866	14,006	-1,994	12,012
TOTAL	134,124	163,426	163,426	166,137	-39,873	126,263

FTEs	Budget FTEs FY 2018
Full Time	0.8
Part Time	
TOTAL	0.8

Level of Service
 Budget Preparation, Coordination, and Monitoring Same Level of Service

	Quartile FY 2018	Score FY 2018
Budget Preparation, Coordination, and Monitoring	1	22.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	GFOA Distinguished Budget Presentation Award received (1/no)	Yes	No	Yes	Yes
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter)	40	0	45	45
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Percent of satisfaction for budget monitoring (ISS).	0%	0%	100%	100%
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Percent of satisfaction for budget preparation (ISS).	0%	0%	100%	100%

Description:

BUDGET, DEBT & GRANTS Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Council regarding current outstanding debt.

Council Goal:

024 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Fiscally and Legally Sound

Criteria for Meeting Desired Outcome

Council has approved in the Strategic Plan that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

Section 1: Scope

Change in Demand
 Program Experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS						
Personnel	42,740	42,673	42,673	43,554	-12,379	31,176
Materials	138	138	138	138		138
Total BUDGET, DEBT & GRANTS	42,878	42,811	42,811	43,692	-12,379	31,314
TOTAL	42,878	42,811	42,811	43,692	-12,379	31,314

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	0.3	Debt Management
Part Time		Same Level of Service
TOTAL	0.3	

	Quartile FY 2018	Score FY 2018
Debt Management	1	22.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (Moody's) 2 = Aa1	2	0	2	2
Debt Management - BUDGET, DEBT & GRANTS	Bond issuances completed in time for project.	100%	0%	100%	100%
Debt Management - BUDGET, DEBT & GRANTS	At least \$5 million kept in reserve to keep bond rating.	Yes	No	Yes	Yes
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (S & P) 2 = AA+	2	0	2	2
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (Fitch) 2= AA+	2	0	2	2

Description:

CITY COUNCIL	Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council plays a vital role in outreach and communication with citizens of Park City.
CITY MANAGER	Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
COMMUNITY AFFAIRS	This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Community outreach and engagement efforts include virtual participation through technological enhancements reaching new demographics including younger residents and Spanish-speaking residents. The community engagement program will also enhance the quality of citizen engagement.
ECONOMY	Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports. By focusing on this as a priority, we currently provide an exceedingly high level of service in this area.

Council Goal:

009 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Community Engagement Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government.

Section 1: Scope

Change in Demand	Explanation
Program Experiencing a NO change in demand	

	Request FY 2018	Rationale FY 2018
Community Outreach and Citizen Engagement	Com. Eng: Moving all materials and Supplies from Open Space and Emergency Communications to Community Outreach program. A \$28,605 increase in materials and supplies is requested. \$1,200 for IAP2, PRSA, National Civic League, UAGC and 3CMA subscriptions. \$3,200 for IAP2, and NAGC conferences and for council outreach events. \$6,475 for IAP2 training and hotel. \$11,470 for community engagement software. \$6,000 for C&S creative, Eclectic Brew, and National Citizens survey. \$750 for rentals for outreach events and \$2,500 for Graphic design, printing, public collateral materials and PR ads. Economy: \$38,350 increase in personnel for the Community Services Manager. \$8k increase for overtime.	Environmental Sust.: Decreasing by \$35,911 as a temporary position for FY2017 goes away. Community Engagement: \$14,000 for training and the National Citizen's Survey is recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY COUNCIL						
Personnel	145,099	144,568	144,568	144,568	-31,377	113,191
Materials	38,974	38,974	38,974	38,974		38,974
Total CITY COUNCIL	184,073	183,542	183,542	183,542	-31,377	152,165

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY MANAGER						
Personnel	70,168	70,145	70,117	71,828	-31,377	40,451
Materials	6,719	8,293	8,293	8,293		8,293
Total CITY MANAGER	76,887	78,438	78,410	80,121	-31,377	48,744
COMMUNITY AFFAIRS						
Personnel	196,934	227,267	227,267	202,815	-31,377	171,438
Materials	53,998	95,500	78,145	78,145		78,145
Total COMMUNITY AFFAIRS	250,932	322,767	305,412	280,960	-31,377	249,583
ECONOMY						
Personnel	48,329	81,563	77,239	83,593	-31,377	52,217
Materials	777	5,777	578	581		581
Total ECONOMY	49,106	87,340	77,817	84,174	-31,377	52,798
ENVIRONMENTAL SUSTAINABILITY						
Personnel	35,911					
Total ENVIRONMENTAL SUSTAINABILITY	35,911					
CONTINGENCY/GENERAL						
Materials	50,000	50,000	50,000	50,000		50,000
Total CONTINGENCY/GENERAL	50,000	50,000	50,000	50,000		50,000
CONTINGENCY/COUNCIL						
Materials	50,000	50,000	50,000	50,000		50,000
Total CONTINGENCY/COUNCIL	50,000	50,000	50,000	50,000		50,000
TOTAL	696,909	772,087	745,180	728,798	-125,507	603,291

FTEs	Budget FTEs FY 2018
Full Time	2.3
Part Time	1.1
TOTAL	3.5

Level of Service
Community Outreach and Citizen Same Level of Service
Engagement

	Quartile FY 2018	Score FY 2018
Community Outreach and Citizen Engagement	1	21.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS

In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

Section 5: Consequences of Funding Proposal at Lower Level

CITY COUNCIL

Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.

CITY MANAGER Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Community Outreach and Citizen Engagement- ECONOMY	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	100%	100%	100%	0%
Community Outreach and Citizen Engagement- COMMUNITY AND ENVIRONMENT	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	0%	0%	0%	0%
Community Outreach and Citizen Engagement- COMMUNITY AND ENVIRONMENT	Respondents rated the opportunities to attend or participate in community matters as "good" or better.	0%	0%	0%	0%
Community Outreach and Citizen Engagement - ECONOMY	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	100%	100%	100%	0%
Community Outreach and Citizen Engagement - CITY MANAGER	Percent of weeks that City Manager, or designee, is interviewed on KPCW regarding City Council meetings	100%	100%	100%	0%
Community Outreach and Citizen Engagement - COMMUNITY & ENVIRONMENT	# of PSA/Press Releases/Social Media Postings	0	0	0	0

Description:

FINANCE The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

Council Goal:

037 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
Financial Services	\$130k increase for a new Finance Manager to be on Contract. \$55,860 in this program.	\$130k increase is part of the Finance Manager succession plan.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
FINANCE						
Personnel	318,071	359,965	359,965	367,882	-150,650	217,231
Materials	24,954	24,954	24,954	24,954		24,954
Total FINANCE	343,025	384,919	384,919	392,836	-150,650	242,185
TOTAL	343,025	384,919	384,919	392,836	-150,650	242,185

FTEs	Budget FTEs FY 2018	Level of Service	
Full Time	2.7	Financial Services	Same Level of Service
Part Time	0.6		
TOTAL	3.3		

	Quartile FY 2018	Score FY 2018
Financial Services	1	21.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Financial Services - FINANCE	Efficiency: Total cost per check prepared and mailed.	5.93	7.6	7.6	7.6
Financial Services - FINANCE	Output: Number of checks processed.	4537	3804	4000	4000
Financial Services - FINANCE	Efficiency: Average cost to record and deposit a customer payment.	1.82	1.23	1.75	1.75
Financial Services - FINANCE	Output: Number of payments recorded and deposited in the bank.	46460	45184	50000	50000
Financial Services - FINANCE	Efficiency: Cost per payroll check/direct deposit issued.	1.15	1.04	2	2
Financial Services - FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed.	14062	15636	15000	15000

Description:

BUDGET, DEBT & GRANTS Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

Council Goal:

014 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound In the Strategic Plan, approved by Council, one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4% Demand is increasing due to a number of new Capital projects being undertaken in the City.

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS						
Personnel	50,092	50,024	50,024	51,066	-20,395	30,671
Materials	433	433	433	433		433
Total BUDGET, DEBT & GRANTS	50,525	50,457	50,457	51,499	-20,395	31,104
TOTAL	50,525	50,457	50,457	51,499	-20,395	31,104

FTEs	Budget FTEs FY 2018
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service
Capital Budgeting Same Level of Service

	Quartile FY 2018	Score FY 2018
Capital Budgeting	2	20.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Capital Budgeting - BUDGET, DEBT & GRANTS	Percent of months in which CIP budget monitoring was completed	100%	0%	100%	0%
Capital Budgeting - BUDGET, DEBT & GRANTS	Percentage of those who rated Capital Project Monitoring quality of service as 'satisfactory' and 'above expectations' (ISS).	0%	0%	95%	0%
Capital Budgeting - BUDGET, DEBT & GRANTS	Percentage of those who rated Capital Project Monitoring as 'Useful' and 'Very Useful' (ISS).	0%	0%	100%	0%

Description:

BLDG MAINT ADM The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

Council Goal:

054 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

Section 1: Scope

Change in Demand Program Experiencing a MODEST increase in demand of 5% to 14%
Explanation

	Request FY 2018	Rationale FY 2018
Inspections and Contract Supervision	S3: \$5k for overtime, no HVAC money, move budget line-items around to improve efficiencies. No net increase of MSS budget.	Increase of \$5k for overtime budget. Cost of HVAC service should be able to be absorbed within current budget.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BLDG MAINT ADM						
Personnel	106,241	107,208	107,208	109,594	-17,972	91,622
Materials	17,195	17,695	17,695	17,695		17,695
Total BLDG MAINT ADM	123,436	124,903	124,903	127,289	-17,972	109,317
TOTAL	123,436	124,903	124,903	127,289	-17,972	109,317

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	1.1	Inspections and Contract Supervision Same Level of Service
Part Time		
TOTAL	1.1	

	Quartile FY 2018	Score FY 2018
Inspections and Contract Supervision	2	20.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Collaboration": Being in the Public Works Division, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. These require a tremendous amount of support by staff in coordinating the timing of installation & repairs. "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental Stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples: upgrade the Police and Marsac buildings to new fob access control cards.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Inspections and Contract Supervision - BLDG MAINT ADM	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	95%	0%	95%	0%
Inspections and Contract Supervision - BLDG MAINT ADM	Percentage of alarm and fire protection systems inspected in City buildings yearly.	100%	0%	100%	0%

Description:

BUDGET, DEBT & GRANTS Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff.

Council Goal:

035 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of understanding of City revenue and an ability to accurately forecast it. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS						
Personnel	26,017	25,994	25,994	26,545	-7,856	18,688
Materials	2,432	2,432	2,432	2,432		2,432
Total BUDGET, DEBT & GRANTS	28,449	28,426	28,426	28,977	-7,856	21,120
TOTAL	28,449	28,426	28,426	28,977	-7,856	21,120

FTEs	Budget FTEs FY 2018
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service

Revenue/Resource Management Same Level of Service

	Quartile FY 2018	Score FY 2018
Revenue/Resource Management	2	20.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS

The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and compiled in-house. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS

In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned.	5	0	7	7
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Percent of those who rated the quality of service of Revenue Forecasting and Analysis as 'satisfactory' and 'above expectations' (ISS).	0%	0%	100%	100%
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Percent of those who rated the quality of service of Financial/Fee Analysis as 'satisfactory' and 'above expectations' (ISS).	0%	0%	100%	100%

Description:

FLEET SERVICES DEPT This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs. Includes fueling, preventative maintenance and repair services for a fleet of 251 vehicles\equipment. The fleet has continued to grow in number and technical complexity.

Council Goal:

057 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg. Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
FLEET SERVICES DEPT					
Personnel	964,100	965,671	965,671	925,369	925,369
Materials	1,635,620	1,635,620	1,636,145	1,597,620	1,597,620
Total FLEET SERVICES DEPT	2,599,720	2,601,291	2,601,816	2,522,989	2,522,989
TOTAL	2,599,720	2,601,291	2,601,816	2,522,989	2,522,989

FTEs	Budget FTEs FY 2018
Full Time	9.9
Part Time	
TOTAL	9.9

Level of Service

Fleet Management & Maintenance

Same Level of Service

	Quartile FY 2018	Score FY 2018
Fleet Management & Maintenance	2	20.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

FLEET SERVICES DEPT Over the past 5 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program continues to provide reliable fuel availability and fleet vehicle repair and procurement services.

Section 5: Consequences of Funding Proposal at Lower Level

FLEET SERVICES DEPT Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and pursuit of Council goals.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Fleet Management & Maintenance - FLEET SERVICES DEPT	Number of VEUs per mechanic (measured "vehicle equivalent units" to adjust for various equipment sizes).	26	26	26	26
Fleet Management & Maintenance - FLEET SERVICES DEPT	Customer Satisfaction from Internal Service Survey: Percentage of ratings satisfactory or above.	82.02%	78%	85%	85%
Fleet Management & Maintenance - FLEET SERVICES DEPT	Product Quality from Internal Service Survey: Percentage of ratings satisfactory or above.	82.22%	80%	85%	85%
Fleet Management & Maintenance - FLEET SERVICES DEPT	Percentage of mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours)	79.9%	78.7%	80%	80%

Description:

HUMAN RESOURCES Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves keeping abreast of the changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.

Council Goal:

046 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
Local, State, and Federal Compliance	S2: Adding \$59,306 (\$24,006 in Local, State, and Federal Compliance) for new HR and Payroll software.S3: Half of materials and supplies request, move line-items around to where expenses are. Software request move to IT.	The need for a new HR software system is clear. The cost for the software, however, will be paid out of the IT department. \$5,273 is recommended for an important Employee assistance service and valuing employees.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES						
Personnel	122,803	122,803	122,803	125,585	-50,911	74,674
Materials	18,509	42,515	23,705	23,705		23,705
Total HUMAN RESOURCES	141,312	165,318	146,508	149,290	-50,911	98,379
TOTAL	141,312	165,318	146,508	149,290	-50,911	98,379

FTEs	Budget FTEs FY 2018
Full Time	0.9
Part Time	
TOTAL	0.9

Level of Service
Local, State, and Federal Compliance Same Level of Service

	Quartile FY 2018	Score FY 2018
Local, State, and Federal Compliance	2	19.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
Local, State, and Federal Compliance - HUMAN RESOURCES	- # of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)	0.01	0.01	0.01

Description:

CITY ATTORNEY Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.

Council Goal:

041 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound 1) Fiscally and legally sound 2) Engaged and capable workforce

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY						
Personnel	65,865	66,019	66,019	67,674	-14,978	52,696
Materials	39,861	39,861	39,861	39,861		39,861
Total CITY ATTORNEY	105,726	105,880	105,880	107,535	-14,978	92,557
TOTAL	105,726	105,880	105,880	107,535	-14,978	92,557

FTEs	Budget FTEs FY 2018
Full Time	0.4
Part Time	0.1
TOTAL	0.5

Level of Service
General Legal Support Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
General Legal Support	2	19.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Proactive focus minimizes claims

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
General Legal Support - LEGAL	Percent of staff inquires addressed within 3 days.	100%	95%	95%	0%

Description:

CITY ATTORNEY Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

Council Goal:

090 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Fiscally and legally sound

Section 1: Scope

Change in Demand

Explanation

Program experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY						
Personnel	90,330	90,484	90,484	92,684	-59,626	33,058
Materials	2,852	2,852	2,852	2,852		2,852
Total CITY ATTORNEY	93,182	93,336	93,336	95,536	-59,626	35,910
TOTAL	93,182	93,336	93,336	95,536	-59,626	35,910

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	0.6	Litigation Same Level of Service
Part Time	0.1	
TOTAL	0.7	

	Quartile FY 2018	Score FY 2018
Litigation	2	19.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Internal costs are less than hiring outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Litigation-LEGAL	Percent of court deadlines met without extensions.	0.95%	0.95%	1%	0%
Litigation - LEGAL	Time dedicated to resolve city claims is at least approximately 20%; including consultations with outside counsel.	No	No	No	No

Description:

CITY MANAGER Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.

CITY ATTORNEY Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same. The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

Council Goal:

049 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government Open and Responsive Government is a high priority of the City Council and Mayor.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY MANAGER						
Personnel	95,988	95,920	95,872	98,220	-15,675	82,545
Materials	12,479	12,535	12,535	12,535		12,535
Total CITY MANAGER	108,467	108,455	108,407	110,755	-15,675	95,080
CITY ATTORNEY						
Personnel	260,699	260,905	260,905	266,919	-15,675	251,244
Materials	6,337	6,337	6,337	6,337		6,337
Total CITY ATTORNEY	267,036	267,242	267,242	273,256	-15,675	257,581
TOTAL	375,504	375,697	375,649	384,011	-31,349	352,662

FTEs	Budget FTEs FY 2018
Full Time	1.9
Part Time	0.1
TOTAL	2.0

Level of Service
Council & Board Support Same Level of Service

	Quartile FY 2018	Score FY 2018
Council & Board Support	2	19.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Council & Board Support- CITY MANAGER	Percent of citizens who are satisfied with City's level of service.	80%	0%	75%	0%
Council & Board Support- CITY MANAGER	Percent of employees satisfied with the City Manager's office.	0%	0%	75%	0%
Council & Board Support - LEGAL	Percent of staff reports reviewed within three days.	95%	95%	95%	0%
Council & Board Support - LEGAL	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.	1	1	1	0

Description:

CITY COUNCIL Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah.

CITY MANAGER Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.

ENVIRONMENTAL SUSTAINABILITY The Regional Community Development Director represents the City on regional collaboration efforts.

Council Goal:

029 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. Municipalities are required to publish legal notices, which consist of agendas, public hearings, and publication of ordinance approvals. The budget request reflects actual expenditures for these notices.

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY COUNCIL						
Personnel	145,099	144,568	144,568	144,568	-8,938	135,630
Materials	38,474	38,474	38,474	38,474		38,474
Total CITY COUNCIL	183,573	183,042	183,042	183,042	-8,938	174,104
CITY MANAGER						
Personnel	64,594	64,594	64,566	66,191	-8,938	57,253
Materials	5,883	7,118	7,118	7,118		7,118
Total CITY MANAGER	70,477	71,712	71,684	73,309	-8,938	64,371
ENVIRONMENTAL SUSTAINABILITY						
Materials	58,050	58,050	58,050	58,050		58,050
Total ENVIRONMENTAL SUSTAINABILITY	58,050	58,050	58,050	58,050		58,050
CONTINGENCY/GENERAL						
Materials	50,000	50,000	50,000	50,000		50,000
Total CONTINGENCY/GENERAL	50,000	50,000	50,000	50,000		50,000
TOTAL	362,100	362,804	362,776	364,401	-17,876	346,525

FTEs	Budget FTEs FY 2018
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service
Policy Creation & Implementation Same Level of Service

	Quartile FY 2018	Score FY 2018
Policy Creation & Implementation	2	19.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

Section 5: Consequences of Funding Proposal at Lower Level

CITY COUNCIL	Partnerships with Utah League of Cities and Towns provide Park City the services of a skilled team of professional to assist with creation of policies and also provide significant support at the state legislative level. Reduced funding could prevent the City from participating in this valuable partnership. Reduced funding for Legal Notices would lessen the City's ability to comply with legal requirements of the Utah State Code.
CITY MANAGER	Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.
ENVIRONMENTAL SUSTAINABILITY	Reductions would remove the funding for the Regional Community Development position and would reduce the ability of the city to collaborate regionally.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Policy Creation and Implementation- CITY COUNCIL	Percent of Council saying implementation is good or excellent.	90%	0%	90%	0%
Policy Creation & Implementation - CITY COUNCIL	Percent of Council saying that Policy framing is good or excellent.	90%	0%	90%	0%

Description:

TECHNICAL & CUSTOMER SERVICES Network Support manages network infrastructure and security across fifteen locations providing phone, data, Wi-Fi and remote access services. This includes support of datacenter operations and backup system support. This program also implements and supports technology projects.

Council Goal:

044 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Network Support	Due to growing cyber security risks, investments and services are required to help minimize exposure and meet compliance expectations for banking, Homeland Security, and criminal justice systems. \$18,518 increase in Personnel. \$32,727 increase for Data Processing Servers. \$6k increase for software licenses.	\$80k increase to pay for the new HR software. \$20k increase for a software security agent and website filtering. Decrease of \$7,700 in a personnel reorganization.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES						
Personnel	157,881	175,924	175,924	180,239	-49,272	130,967
Materials	80,694	86,694	74,694	74,694		74,694
Total TECHNICAL & CUSTOMER SERVICES	238,575	262,618	250,618	254,933	-49,272	205,661
TOTAL	238,575	262,618	250,618	254,933	-49,272	205,661

FTEs	Budget FTEs FY 2018
Full Time	1.2
Part Time	
TOTAL	1.2

Level of Service
 Network Support Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Network Support	2	19.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Network innovations include high-speed wireless links to the ice arena and water treatment plant. Security enhancements are being installed with redundant wireless connections to critical infrastructure. Fiber network and Wi-Fi expansion has also occurred at several facilities.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Support reductions would reduce response times to support and project requests. Reductions will pose risks to proactively manage equipment, security, and updates. Network operations represents a critical component to the foundation of IT operations; should the level of funding be decreased into future years, there will be an increased level of risk, cost and downtime.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Network Support - TECHNICAL & CUSTOMER SERVICES	Percent of network available for use or log in	99.91%	0%	0%	0%
Network Support - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with network support	93.25%	0%	0%	0%

Description:

TECHNICAL & CUSTOMER SERVICES Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.

COMMUNICATION CENTER The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

Council Goal:

038 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2018	Rationale FY 2018
Records Management	Decrease of \$60,936 for removal of City Records Coordinator.	IT: \$80k increase to pay for the new HR software. \$20k increase for a software security agent and website filtering. Decrease of \$7,700 in a personnel reorganization.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES					
Personnel	106,045	105,554	44,684	45,945	45,945
Materials	30,900	30,900	30,900	30,900	30,900
Total TECHNICAL & CUSTOMER SERVICES	136,945	136,454	75,584	76,845	76,845
COMMUNICATION CENTER					
Personnel	125,316	124,891	124,891	127,694	127,694
Materials	250	250	250	250	250
Total COMMUNICATION CENTER	125,566	125,141	125,141	127,944	127,944
TOTAL	262,511	261,595	200,725	204,789	204,789

FTEs	Budget FTEs FY 2018
Full Time	1.7
Part Time	0.2
TOTAL	1.9

Level of Service
Records Management Same Level of Service

	Quartile FY 2018	Score FY 2018
Records Management	2	19.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

New innovative and collaborative approaches were taken this year including: conversion of retention schedules into a database for ease of access and compliance verification; centralized GRAMA process for records tracking and reporting; creation of a new records room and relocation of library records.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records function would diminish the high level of customer service now in place. It would also hinder our ability to meet our state and federal for reporting requirements.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Records Management - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Records Management	80.88%	0%	0%	0%
Records Management - TECHNICAL & CUSTOMER SERVICES	Average time in hours to fulfill records request	0	0	0	0
Records Management - TECHNICAL & CUSTOMER SERVICES	Annual Records / GRAMA trainings held	0	0	0	0
Records Management - TECHNICAL & CUSTOMER SERVICES	Percent of Departments compliant in records / GRAMA maintenance	100%	0%	0%	0%
Records Management - COMMUNICATION CENTER	100% of report requests met within ten days	100%	100%	100%	0%
Records Management - COMMUNICATION CENTER	100% of state required forms submitted within the 10 day time frame required by state statute.	100%	100%	100%	0%

Description:

CITY ATTORNEY The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment, degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provides response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Creates and maintains policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum.

Council Goal:

088 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a SIGNIFICANT increase in demand of 15% to 24%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY						
Personnel	46,953	47,107	47,107	48,364		48,364
Materials	1,900	1,900	1,900	1,900		1,900
Total CITY ATTORNEY	48,853	49,007	49,007	50,264		50,264
SELF INS & SEC BOND						
Materials	1,028,500	1,028,500	718,300	1,028,500	-955,405	73,095
Total SELF INS & SEC BOND	1,028,500	1,028,500	718,300	1,028,500	-955,405	73,095
WORKERS COMP						
Materials	275,000	275,000	275,000	275,000		275,000
Total WORKERS COMP	275,000	275,000	275,000	275,000		275,000
TOTAL	1,352,353	1,352,507	1,042,307	1,353,764	-955,405	398,359

FTEs	Budget FTEs FY 2018
Full Time	0.3
Part Time	0.1
TOTAL	0.4

Level of Service
Risk Management Same Level of Service

	Quartile FY 2018	Score FY 2018
Risk Management	2	19.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Provide training to all departments to keep any claims to a minimum.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.

Section 6: Performance Measures

Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
-				

Description:

HUMAN RESOURCES Benefits programs include health, dental, retirement, disability and life insurance offerings. The stability of employees made available by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.

Council Goal:

078 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

Section 1: Scope

Change in Demand Program experiencing NO change in demand Explanation

	Request FY 2018	Rationale FY 2018
Benefit Design/Administration	S2: New software for HR and Payroll (\$15,350) in Benefit Design/AdminS3: Half of materials and supplies request, move line-items around to where expenses are. Software request move to IT.	The need for a new HR software system is clear. The cost for the software, however, will be paid out of the IT department. \$5,273 is recommended for an important Employee assistance service and valuing employees.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES						
Personnel	63,102	63,102	63,102	64,995	-26,500	38,495
Materials	10,400	25,750	11,165	11,165		11,165
Total HUMAN RESOURCES	73,502	88,852	74,267	76,160	-26,500	49,660
TOTAL	73,502	88,852	74,267	76,160	-26,500	49,660

FTEs	Budget FTEs FY 2018
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service
Benefit Design/Administration Same Level of Service

	Quartile FY 2018	Score FY 2018
Benefit Design/Administration	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Benefits Design/Administration-HUMAN RESOURCES	Percent of increase to benefit dollar costs compared to National Average	4.7%	0%	15%	0%
Benefits Design/Administration-HUMAN RESOURCES	Benefit-to-pay ratio for 40K salary.	70%	0%	50%	0%
Benefits Design/Administration-HUMAN RESOURCES	Employer-to-Employee benefit ratio cost Compare to Wasatch Comp Group Data	0%	0%	25%	0%

Description:

BLDG MAINT ADM The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors. Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green".

Council Goal:

092 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Janitorial Services	S3: \$5k for overtime, no HVAC money, move budget line-items around to improve efficiencies. No net increase of MSS budget.	Increase of \$5k for overtime budget. Cost of HVAC service should be able to be absorbed within current budget.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
BLDG MAINT ADM					
Personnel	137,895	139,506	139,506	142,637	142,637
Materials	351,895	351,895	323,920	323,920	323,920
Total BLDG MAINT ADM	489,790	491,401	463,426	466,557	466,557
TOTAL	489,790	491,401	463,426	466,557	466,557

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	1.5	Janitorial Services Same Level of Service
Part Time		
TOTAL	1.5	

	Quartile FY 2018	Score FY 2018
Janitorial Services	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Environmental stewardship, Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Janitorial Services - BLDG MAINT ADM	Percentage of City buildings cleaned based on weekly schedule.	100%	0%	100%	0%

Description:

CITY ATTORNEY The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

Council Goal:

081 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY						
Personnel	59,982	60,136	60,136	61,681	-22,127	39,553
Materials	1,899	1,899	1,899	1,899		1,899
Total CITY ATTORNEY	61,881	62,035	62,035	63,580	-22,127	41,452
TOTAL	61,881	62,035	62,035	63,580	-22,127	41,452

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	0.4	Employment Review
Part Time	0.1	Same Level of Service
TOTAL	0.4	

	Quartile FY 2018	Score FY 2018
Employment Review	2	18.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City is the sole provider but there are other public or private entities which could be contracted to provide this service

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Internal resources are less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Employment Review - LEGAL	Percent of employee contracts reviewed within three days.	99%	100%	100%	0%
Employment Review - LEGAL	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	100%	100%	100%	0%

Description:

CITY MANAGER This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.

Council Goal:

019 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 1: Scope

Change in Demand
Program experiencing NO change in demand

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY MANAGER						
Personnel	168,263	168,227	168,131	172,922	-64,901	108,022
Materials	15,484	15,484	14,951	14,951		14,951
Total CITY MANAGER	183,747	183,711	183,082	187,873	-64,901	122,973
TOTAL	183,747	183,711	183,082	187,873	-64,901	122,973

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	1.1	Staff Support
Part Time		Reduced Level of Service
TOTAL	1.1	

	Quartile FY 2018	Score FY 2018
Staff Support	2	18.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City is the sole provider of the service and there are no other public or private entities that provide this type of service

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Staff Support - CITY MANAGER	Percentage (%) of staff reports completed by Thursdays at 5 PM.	100%	80%	100%	0%

Description:

TECHNICAL & CUSTOMER SERVICES Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. This program was created to accurately represent spending for communication services for organizational objectives.

Council Goal:

087 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

As more services are reliant on internet access for both internal and external operations, IT has increased the bandwidth and enhanced network redundancy to support this demand.

	Request FY 2018	Rationale FY 2018
IT Utilities	S2: Demand for internet bandwidth has been seen in the past year from growing user pools and from data rich applications. \$4,249 increase in personnel. \$4,800 increase in phone utility.S3: Personnel increase from S2, no phone utility increase based off of Dept priority.	\$80k increase to pay for the new HR software. \$20k increase for a software security agent and website filtering. Decrease of \$7,700 in a personnel reorganization.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES						
Personnel	42,990	47,124	47,124	48,228	-24,161	24,068
Materials	91,400	96,200	91,400	91,400		91,400
Total TECHNICAL & CUSTOMER SERVICES	134,390	143,324	138,524	139,628	-24,161	115,468
TOTAL	134,390	143,324	138,524	139,628	-24,161	115,468

FTEs	Budget FTEs FY 2018
Full Time	0.3
Part Time	0.4
TOTAL	0.6

Level of Service
 IT Utilities Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
IT Utilities	2	18.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Communication bills are reviewed regularly and services are cancelled or upgraded as necessary.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduced funding of communication utilities would result in reduced services levels. This includes: slower circuit performance; elimination of redundant failover backup links, reduced phone and internet services.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	100%	0%	0%	0%
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	100%	0%	0%	0%
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Front Desk	100%	0%	0%	0%

Description:

COMMUNITY AFFAIRS This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan. The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Enhanced Level for Service.

Council Goal:

067 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The \$6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Emergency Communications	Moving all materials and supplies from Open Space and Emergency Communications to Community Outreach.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
COMMUNITY AFFAIRS						
Personnel	76,088	78,275	63,938	80,795	-8,519	72,276
Materials	8,699	8,699				
Total COMMUNITY AFFAIRS	84,787	86,974	63,938	80,795	-8,519	72,276
TOTAL	84,787	86,974	63,938	80,795	-8,519	72,276

FTEs	Budget FTEs FY 2018
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service
Emergency Communications Same Level of Service

	Quartile FY 2018	Score FY 2018
Emergency Communications	2	17.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communications staffing level. Emergency communications staff provide cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Emergency Communications - COMMUNITY & ENVIRONMENT	Percent of respondents who rate the City's emergency preparedness as "good" or "excellent."	0%	0%	0%	0%

Description:

BLDG MAINT ADM The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

Council Goal:

064 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

Section 1: Scope

Change in Demand Program Experiencing a MODEST increase in demand of 5% to 14%
Explanation

	Request FY 2018	Rationale FY 2018
Building Repairs and Maintenance	S2: There are two requests. One is for overtime we've been going in overtime last year about 4000 I wanted to request 5000 just with the increased special events The second one is for HVAC contract to do service contract on the software for all the city we have about seven of them and I think it would be 20,000 to 25,000S3: \$5k for overtime, no HVAC money, move budget line-items around to improve efficiencies. No net increase of MSS budget.	Increase of \$5k for overtime budget. Cost of HVAC service should be able to be absorbed within current budget.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BLDG MAINT ADM						
Personnel	320,502	324,369	324,369	331,657	-66,763	264,894
Materials	125,370	152,845	152,845	152,845		152,845
Total BLDG MAINT ADM	445,872	477,214	477,214	484,502	-66,763	417,739
MARSAC-SWEDE CONDO HOA						
Materials	13,000	13,000	13,000	13,000		13,000
Total MARSAC-SWEDE CONDO HOA	13,000	13,000	13,000	13,000		13,000
TOTAL	458,872	490,214	490,214	497,502	-66,763	430,739

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	3.4	Building Repairs and Maintenance
Part Time		Same Level of Service
TOTAL	3.4	

	Quartile FY 2018	Score FY 2018
Building Repairs and Maintenance	2	17.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BLDG "Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Industry trends are to move towards "greener" technologies.
 MAINT
 ADM

Section 5: Consequences of Funding Proposal at Lower Level

BLDG The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure,
 MAINT and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due
 ADM to established expectations.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Building Repairs and Maintenance - BLDG MAINT ADM	Percent of building repairs made within 30 days of receiving a complaint or request for service.	94%	0%	94%	0%
Building Repairs and Maintenance - BLDG MAINT ADM	Percentage of all city buildings inspected weekly.	92%	0%	92%	0%

Description:

SELF INS & SEC BOND There are two additional Programs managed by the Emergency Manager, Security and Safety. In conjunction with the Building Security Committee, the Security Program manages all of the city's closed circuit video (camera) systems (CCVS), electronic access control (EAC), security audits, security upgrades to city buildings and security training for all city employees.

Council Goal:

105 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Safe Community The Security Program had been charged with upgrading and centralizing all video and electronic access controls in fourteen City buildings, in addition to other security upgrades and training of all city employees on security measures. Park City has not had a citywide safety program across all departments. The new Safety Program will reach all employees and meet all federal and state requirements over a period of two to three years. These programs help meet the requirements of an "engaged and capable workforce," along with being a "fiscally & legally sound" municipality.

Section 1: Scope

Change in Demand

Program experiencing NO change in demand

Explanation

Due to the need to meet required OSHA standards, a higher level of safety education and tracking is required. On the security side, more buildings are being added to electronic access controls which increase security and accountability, along with an addition of cameras for security and investigations.

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
SELF INS & SEC BOND					
Materials	43,000	43,000	38,000	43,000	43,000
Total SELF INS & SEC BOND	43,000	43,000	38,000	43,000	43,000
TOTAL	43,000	43,000	38,000	43,000	43,000

FTEs	Level of Service
Full Time	Safety and Security
Part Time	Same Level of Service
TOTAL	

	Quartile FY 2018	Score FY 2018
Safety and Security	3	17.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Federal, State or County legislation

Section 4: Cost Savings / Innovation / Collaboration

SELF INS & SEC BOND Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY14 all increased. Workers Compensation increased 10% of which 9% of the increase was due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.

Section 5: Consequences of Funding Proposal at Lower Level

SELF INS & SEC BOND The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Safety and Security - SELF INS & SEC BOND	OSHA Compliance - Training	35%	25%	50%	80%
Safety and Security - SELF INS & SEC BOND	Workplace Audits	6	13	8	8
Safety and Security - SELF INS & SEC BOND	Digital Camera Placement	65%	80%	90%	180%
Safety and Security - SELF INS & SEC BOND	Electronic Access Control Buildings	7	8	9	10

Description:

CITY ATTORNEY Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

Council Goal:

080 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Fiscally and legally sound

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY ATTORNEY						
Personnel	76,281	76,435	76,435	78,320	-23,228	55,091
Materials	2,218	2,218	2,218	2,218		2,218
Total CITY ATTORNEY	78,499	78,653	78,653	80,538	-23,228	57,309
TOTAL	78,499	78,653	78,653	80,538	-23,228	57,309

FTEs	Budget FTEs FY 2018
Full Time	0.5
Part Time	0.1
TOTAL	0.5

Level of Service
Contracts/Grants Same Level of Service

	Quartile FY 2018	Score FY 2018
Contracts/Grants	3	16.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Charter or other incorporation documents OR to comply with regulatory agency standards

Section 4: Cost Savings / Innovation / Collaboration

CITY ATTORNEY Advanced review minimizes future claims.

Section 5: Consequences of Funding Proposal at Lower Level

CITY ATTORNEY Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Contracts/Grants - LEGAL	Percent of contracts reviewed within 7 days.	95%	100%	100%	0%

Description:

BUDGET, DEBT & GRANTS Guides the City's strategic planning processes and creates framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives. Assists departments in creating and aligning their goals and objectives with City Council's Goals and Objectives.

Council Goal:

042 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS					
Personnel	29,425	29,425	29,425	30,066	30,066
Total BUDGET, DEBT & GRANTS	29,425	29,425	29,425	30,066	30,066
TOTAL	29,425	29,425	29,425	30,066	30,066

FTEs	Budget FTEs FY 2018
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service
Strategic Planning Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Strategic Planning	3	16.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Strategic Planning - Budget Dept	Percent of respondents who rated the quality of service of Strategic Planning as 'satisfactory' and 'above expectations' (ISS).	91%	N/A	100%	100%
Strategic Planning - BUDGET	All Business Plans updated by Sept. 1.	Yes	Yes	Yes	Yes
Strategic Planning - BUDGET	All Biennial Plans updated before Council Retreat.	Yes	Yes	Yes	Yes
Strategic Planning - BUDGET	Quarterly Goals Report presented to Council every quarter.	Yes	Yes	Yes	Yes

Description:

TECHNICAL & CUSTOMER SERVICES System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 70 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.

Council Goal:

084 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure

In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Systems Support	S2: Due to growing cyber security risks, investments and services are required to help minimize exposure and meet compliance expectations for banking, Homeland Security, and criminal justice systems. \$17,818 increase in personnel. \$22k increase for data processing servers. \$7k increase for software licenses.S3: S2 personnel increase, no MSS increase based off of Dept priorities.	\$80k increase to pay for the new HR software. \$20k increase for a software security agent and website filtering. Decrease of \$7,700 in a personnel reorganization.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES						
Personnel	164,170	181,509	181,509	185,927	-54,370	131,557
Materials	91,632	105,632	91,632	91,632		91,632
Total TECHNICAL & CUSTOMER SERVICES	255,802	287,141	273,141	277,559	-54,370	223,189
TOTAL	255,802	287,141	273,141	277,559	-54,370	223,189

FTEs	Budget FTEs FY 2018
Full Time	1.3
Part Time	
TOTAL	1.3

Level of Service
Systems Support Same Level of Service

	Quartile FY 2018	Score FY 2018
Systems Support	3	16.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES This past year includes significant RFP and project participation with library projects, parking systems, security camera upgrades, phone system upgrades, and police body-cameras server.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Systems Support - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with system support	100%	0%	0%	0%
Systems Support - TECHNICAL & CUSTOMER SERVICES	Percent of systems / servers available for use or log in	99.95%	0%	0%	0%

Description:

TECHNICAL & CUSTOMER SERVICES Software and hardware maintenance contracts represent a significant way to minimize risk and downtime of equipment and software. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. This program covers the following software and equipment: (1) Enterprise software (financial, time-keeping, office productivity suites, virtualization, work-order systems), (2) Antivirus & security, (3) Network & phone, (4) Server & storage systems, (5) Cloud based services, (6) Data room cooling and power.

Council Goal:

083 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

Section 1: Scope

Change in Demand
Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Software Maintenance/Upgrades	S2: There is a growing need for users to share and collaborate with larger files and datasets outside the organization. This has required utilizing paid services that have controls to meet our backup/recovery and data retention requirements. \$18,727 increase for software licenses.S3: \$80k increase for new HR software, include S2 based off of dept priorities.	\$80k increase to pay for the new HR software. \$20k increase for a software security agent and website filtering. Decrease of \$7,700 in a personnel reorganization.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES					
Personnel	45,103	44,995	44,237	45,426	45,426
Materials	154,289	260,289	260,289	260,289	260,289
Total TECHNICAL & CUSTOMER SERVICES	199,392	305,284	304,526	305,715	305,715
TOTAL	199,392	305,284	304,526	305,715	305,715

FTEs	Budget FTEs FY 2018
Full Time	0.4
Part Time	0.0
TOTAL	0.4

Level of Service
Software Maintenance/Upgrades Same Level of Service

	Quartile FY 2018	Score FY 2018
Software Maintenance/Upgrades	3	16.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

Savings from reducing the level of support provided by vendors has been maximized in past years. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduced funding would increase risk and recovery time should a "downtime" event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Software Maintenance/Upgrades - TECHNICAL & CUSTOMER SERVICES	Percent of maintenance contracts on critical systems	100%	0%	0%	0%
Software Maintenance/Upgrades - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	0%	0%	0%	0%

Description:

BUDGET, DEBT & GRANTS The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

Council Goal:

085 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS						
Personnel	14,247	14,224	14,224	14,518	-3,399	11,119
Materials	1,291	1,291	1,291	1,291		1,291
Total BUDGET, DEBT & GRANTS	15,538	15,515	15,515	15,809	-3,399	12,410
TOTAL	15,538	15,515	15,515	15,809	-3,399	12,410

FTEs	Budget FTEs FY 2018
Full Time	0.1
Part Time	
TOTAL	0.1

Level of Service
Grant Administration Same Level of Service

	Quartile FY 2018	Score FY 2018
Grant Administration	3	16.25

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS Funding at a lower level would require that grant administration and reporting be handled at an individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Grant Administration - BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and POs processed)	10	0	10	10
Grant Administration - BUDGET, DEBT & GRANTS	Percent of grants coordination rated as 'Satisfactory' and 'Above Expectations' (ISS)	0%	0%	95%	95%

Description:

CITY MANAGER Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

Council Goal:

099 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Regional Collaboration Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY MANAGER						
Personnel	74,448	74,439	74,420	76,467	-7,693	68,774
Materials	30,438	30,438	28,202	28,202		28,202
Total CITY MANAGER	104,886	104,877	102,622	104,669	-7,693	96,976
TOTAL	104,886	104,877	102,622	104,669	-7,693	96,976

FTEs	Budget FTEs FY 2018	Level of Service
		Legislative Liaison
		Same Level of Service
Full Time	0.4	
Part Time		
TOTAL	0.4	

	Quartile FY 2018	Score FY 2018
Legislative Liaison	3	15.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017
Legislative Liaison-CITY MANAGER	Number of legislative updates given to Council.	6	6	6

Description:

BLDG MAINT ADM Items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.

Council Goal:

125 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
BLDG MAINT ADM					
Personnel	13,058	13,058	13,058	13,340	13,340
Materials	185,497	185,497	185,497	204,520	204,520
Total BLDG MAINT ADM	198,555	198,555	198,555	217,860	217,860
TOTAL	198,555	198,555	198,555	217,860	217,860

FTEs	Budget FTEs FY 2018
Full Time	0.1
Part Time	
TOTAL	0.1

Level of Service
Utilities Same Level of Service

	Quartile FY 2018	Score FY 2018
Utilities	3	15.00

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In addition, opportunities exist in futures with building components. "Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: reduced comfort level in City facilities which may impact employee productivity.

Section 6: Performance Measures

	Description
Utilities - BLDG MAINT ADM	Perf Meas for Utilities - Building Maint.

Description:

TECHNICAL & CUSTOMER SERVICES The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geodatabases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services.

Council Goal:

082 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Well-Maintained Assets and Infrastructure The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES						
Personnel	74,225	74,269	74,269	75,918	-32,418	43,500
Materials	41,400	41,400	41,400	41,400		41,400
Total TECHNICAL & CUSTOMER SERVICES	115,625	115,669	115,669	117,318	-32,418	84,900
TOTAL	115,625	115,669	115,669	117,318	-32,418	84,900

FTEs	Budget FTEs FY 2018
Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service
GIS Same Level of Service

	Quartile FY 2018	Score FY 2018
GIS	3	14.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

GIS provides cost savings by decreasing redundancy and enabling improved workflow. Several departments are GIS enabled and the city is using the leading software platform. Regional GIS partners include SBWRD, Mountain Regional, Summit County, PCFD, and the AGRC, for data sharing, process improvement, and application development.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

The program cannot grow, or in some cases cannot be maintained without adequate support. Satisfaction with the GIS system and staff will decline. GIS could stagnate in terms of data enrichment, software tools and user interface. GIS requests being declined or other failures pose the greatest risk to the overall investment in the program.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
GIS - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with GIS	92.85%	0%	0%	0%

Description:

DENTAL SELF FUNDING The City provides Dental Insurance to the City's Employees, and does this by paying for all dental claims instead of paying for an insurance policy. This method saves the city money over purchasing insurance.

Council Goal:

062 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Fiscally and Legally Sound This program provides a cheaper, more effective way of getting dental health insurance for employees. This allows the workforce to be more capable and engaged.

Section 1: Scope

Change in Demand

Explanation

Program Experiencing a NO change in demand Demand for Dental Care is relatively stable.

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
DENTAL SELF FUNDING					
Materials	200,000	200,000	200,000	200,000	200,000
Total DENTAL SELF FUNDING	200,000	200,000	200,000	200,000	200,000
TOTAL	200,000	200,000	200,000	200,000	200,000

FTEs	Level of Service
Full Time	Dental Self-Funding
Part Time	Enhanced Level of Service
TOTAL	

	Quartile FY 2018	Score FY 2018
Dental Self-Funding	3	14.00

Section 3: Basic Program Attributes

Community Served

Program Benefits/Serves only a SMALL portion of the Community, but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

DENTAL SELF FUNDING When the City began funding its own dental insurance, it saved the city about \$50,000 annually.

Section 5: Consequences of Funding Proposal at Lower Level

DENTAL SELF FUNDING If this program were funded at a lower level, there would not be as good of dental health insurance available to employees.

Section 6: Performance Measures



Description:

TECHNICAL & CUSTOMER SERVICES www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive Really Simple Syndication (RSS) feeds and automatic email notifications for a variety of City topics.

Council Goal:

069 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Citizen Engagement The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
Website	\$18,887 increase for personnel.	\$80k increase to pay for the new HR software. \$20k increase for a software security agent and website filtering. Decrease of \$7,700 in a personnel reorganization.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES						
Personnel	61,219	79,893	79,893	81,881	-16,784	65,097
Materials	26,325	26,325	26,325	26,325		26,325
Total TECHNICAL & CUSTOMER SERVICES	87,544	106,218	106,218	108,206	-16,784	91,422
TOTAL	87,544	106,218	106,218	108,206	-16,784	91,422

FTEs	Budget FTEs FY 2018
Full Time	0.7
Part Time	
TOTAL	0.7

Level of Service

Website Enhanced Level of Service

	Quartile FY 2018	Score FY 2018
Website	3	13.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves the ENTIRE Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Website - TECHNICAL & CUSTOMER SERVICES	Annual Website trainings offered to department liaisons	2	0	0	0
Website - TECHNICAL & CUSTOMER SERVICES	Percent of problem work-orders resolution with 4 hour response time	99.93%	0%	0%	0%

Description:

BUDGET, DEBT & GRANTS Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

Council Goal:

118 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Transparent Government

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MINIMAL increase in demand of 1% to 4%

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS						
Personnel	52,882	52,859	52,859	54,179	-16,286	37,893
Materials	3,353	3,353	3,353	3,353		3,353
Total BUDGET, DEBT & GRANTS	56,235	56,212	56,212	57,532	-16,286	41,246
TOTAL	56,235	56,212	56,212	57,532	-16,286	41,246

FTEs	Budget FTEs FY 2018
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service

Analysis Resource

Same Level of Service

	Quartile FY 2018	Score FY 2018
Analysis Resource	3	13.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Analysis Resource - BUDGET, DEBT & GRANTS	Percent of City Departments satisfied with analysis (based on Internal Service Survey).	89%	91%	91%	91%
Analysis Resource - BUDGET, DEBT & GRANTS	Percent of City departments satisfied with turnaround time (based on internal service survey).	90%	92%	92%	92%
Analysis Resource - BUDGET, DEBT & GRANTS	Quality of policy analysis (ISS - percent of 'Satisfactory' and 'Above Expectations').	98%	97%	100%	100%
Analysis Resource - BUDGET, DEBT & GRANTS	Quality of department as an information resource (ISS - percent of 'Satisfactory' and 'Above Expectations').	96%	97%	100%	100%

Description:

TECHNICAL & CUSTOMER SERVICES Support addresses customer technology issues to ensure smooth operations of all business functions. Support staff trains users in software applications; supports and troubleshoots computers, user accounts, workflows, network and phone issues. Other equipment supported includes cell phones and tablet devices. Support staff replaces aged computers; and deploys software and upgrades to computers. Secondary assignments to fulfill project requests are common.

Council Goal:

070 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Responsive Customer Service With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.

Section 1: Scope

Change in Demand

Program experiencing a MODEST increase in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
Support/Help Desk	\$6,204 decrease in personnel for removal of city records coordinator	\$80k increase to pay for the new HR software. \$20k increase for a software security agent and website filtering. Decrease of \$7,700 in a personnel reorganization.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
TECHNICAL & CUSTOMER SERVICES						
Personnel	344,676	344,729	338,545	348,229	-35,313	312,916
Materials	52,700	52,700	52,700	52,700		52,700
Total TECHNICAL & CUSTOMER SERVICES	397,376	397,429	391,245	400,929	-35,313	365,616
TOTAL	397,376	397,429	391,245	400,929	-35,313	365,616

FTEs	Budget FTEs FY 2018
Full Time	2.9
Part Time	0.4
TOTAL	3.4

Level of Service
Support/Help Desk Same Level of Service

	Quartile FY 2018	Score FY 2018
Support/Help Desk	3	13.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES

Support staff has collaboratively worked to improve workflow processes for IT and other departments from project requests to training. Helpdesk has received excellent user satisfaction reviews from internal surveys.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES

Service reductions would impact response times and reduce employee efficiencies. Capacity to meet demands for software upgrade and replacement computer timelines would be impacted for lower priority services.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Support/Help Desk- TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Support / Helpdesk	100%	0%	0%	0%
Support/Help Desk - TECHNICAL & CUSTOMER SERVICES	Percent of problem resolution with 4 hour response time	99.67%	0%	0%	0%

Description:

BUDGET, DEBT & GRANTS The Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

Council Goal:

122 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

Section 1: Scope

Change in Demand

Program experiencing a MINIMAL increase in demand of 1% to 4%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
BUDGET, DEBT & GRANTS						
Personnel	73,002	73,002	73,002	75,271	-22,780	52,491
Materials	2,187	2,187	2,187	2,187		2,187
Total BUDGET, DEBT & GRANTS	75,189	75,189	75,189	77,458	-22,780	54,678
TOTAL	75,189	75,189	75,189	77,458	-22,780	54,678

FTEs	Budget FTEs FY 2018
Full Time	0.7
Part Time	
TOTAL	0.7

Level of Service
Performance Measures and Benchmarking Same Level of Service

	Quartile FY 2018	Score FY 2018
Performance Measures and Benchmarking	3	13.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SUBSTANTIAL portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With fewer resources the department would need to cut these services first. The performance of City services could suffer as a result.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Performance Measures and Benchmarking	Percent of BFO programs with corresponding performance measures.	97%	0%	95%	95%
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Percent of internal service survey respondents who rate the Performance Measurement program as useful.	0%	0%	100%	100%
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Percentage quality of service for performance measurement database rated 'satisfactory' and 'above expectations.'	0%	0%	100%	100%

Description:

HUMAN RESOURCES LEAD is a 1-week intensive program run several times throughout the year. It complements the Senior Executive Institute (SEI) by duplicating the core learning experience for the level of department heads, division heads, and senior staff of local government organizations. Preference is given to department heads, division heads, and senior staff in local government organizations.

LEAD TRAINING To take our communities confidently into the future, public leaders and executives must adopt a proactive approach to change both inside the public organization and outside in the community. They must invest the time and resources required for themselves and their leadership team to create and maintain a continuously improving, learning organization. The LEAD program at the University of Virginia helps tackle this issue and prepare leaders in the public sector.

Council Goal:

086 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization High Quality program for the Professional and Leadership Development of all City Staff would include local and national training as well as team and HR training.

Section 1: Scope

Change in Demand Program Experiencing a MODEST decrease in demand of 5% to 14%

Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
LEAD TRAINING					
Materials	70,000	70,000	70,000	70,000	70,000
Total LEAD TRAINING	70,000	70,000	70,000	70,000	70,000
TOTAL	70,000	70,000	70,000	70,000	70,000

FTEs	Level of Service
Full Time	LEAD Enhanced Level of Service
Part Time	
TOTAL	

	Quartile FY 2018	Score FY 2018
LEAD	4	12.00

Section 3: Basic Program Attributes

Community Served

Reliance on City

Mandated

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures



Description:

HUMAN RESOURCES The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.

Council Goal:

094 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

Section 1: Scope

Change in Demand Program experiencing NO change in demand Explanation

	Request FY 2018	Rationale FY 2018
Pay Plan Design/Administration	S2: New software for HR and Payroll for \$14,950 in Pay Plan Design.S3: Half of materials and supplies request, move line-items around to where expenses are. Software request move to IT.	The need for a new HR software system is clear. The cost for the software, however, will be paid out of the IT department. \$5,273 is recommended for an important Employee assistance service and valuing employees.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES						
Personnel	77,112	77,112	77,112	79,462	-29,581	49,881
Materials	4,865	19,815	7,720	7,720		7,720
Total HUMAN RESOURCES	81,977	96,927	84,832	87,182	-29,581	57,601
TOTAL	81,977	96,927	84,832	87,182	-29,581	57,601

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	0.7	Pay Plan Design/Administration Same Level of Service
Part Time		
TOTAL	0.7	

	Quartile FY 2018	Score FY 2018
Pay Plan Design/Administration	4	11.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Pay Plan Design/Administration- HUMAN RESOURCES	Total number of job classifications	0	0	176	0
Pay Plan Design/Administration	Percent of applicant pool qualified for the posted position.	0%	0%	44%	0%
Pay Plan Design/Administration - HUMAN RESOURCES	Percent of city-wide turnover.	15%	0%	12%	0%

Description:

HUMAN RESOURCES Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs.

Council Goal:

093 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.

Section 1: Scope

Change in Demand

Explanation

Program experiencing a MODEST increase in demand of 5% to 14%

	Request FY 2018	Rationale FY 2018
Valuing Employees	Continue service of the employee holiday party for \$8k. New software for HR and Payroll for \$15k in Valuing Employees.	The need for a new HR software system is clear. The cost for the software, however, will be paid out of the IT department. \$5,273 is recommended for an important Employee assistance service and valuing employees.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES						
Personnel	134,170	134,170	134,170	137,403	-73,182	64,221
Materials	69,040	92,040	79,630	79,630		79,630
Total HUMAN RESOURCES	203,210	226,210	213,800	217,033	-73,182	143,851
TOTAL	203,210	226,210	213,800	217,033	-73,182	143,851

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	0.4	Valuing Employees Same Level of Service
Part Time	0.7	
TOTAL	1.1	

	Quartile FY 2018	Score FY 2018
Valuing Employees	4	11.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

On holiday party increase: Event will no longer be held at a restaurant venue in town. We would have to either "cap" levels of attendance, decrease alcohol costs, or move the event to a City venue with cheaper catering. Levels of service provided may be reduced over time.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Valuing Employees- HUMAN RESOURCES	Education hours completed annually (hours eligible for tuition reimbursement).	145	0	300	0
Valuing Employees- HUMAN RESOURCES	Employee training hours completed annually	75	0	250	0
Valuing Employees - HUMAN RESOURCES	Percent of employees who rated the performance review process as "good" or "excellent."	98%	0%	100%	0%

Description:

HUMAN RESOURCES Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.

Council Goal:

091 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization A workforce that is engaged and working to provide the best services for the City.

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
Recruitment	S2: New software for HR and Payroll. \$10k increase in Recruitment program.S3: Half of materials and supplies request, move line-items around to where expenses are. Software request move to IT.	The need for a new HR software system is clear. The cost for the software, however, will be paid out of the IT department. \$5,273 is recommended for an important Employee assistance service and valuing employees.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES						
Personnel	71,968	71,968	71,968	74,279	-39,414	34,864
Materials	37,410	47,410	34,830	34,830		34,830
Total HUMAN RESOURCES	109,378	119,378	106,798	109,109	-39,414	69,694
TOTAL	109,378	119,378	106,798	109,109	-39,414	69,694

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	0.7	Recruitment Same Level of Service
Part Time		
TOTAL	0.7	

	Quartile FY 2018	Score FY 2018
Recruitment	4	11.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves a SIGNIFICANT portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES

A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
	-				
Recruitment- HUMAN RESOURCES	Total number of recruitments- FTR	47	0	50	0
Recruitment- HUMAN RESOURCES	Total number of recruitments-Other	315	0	250	0
Recruitment- HUMAN RESOURCES	Average time to fill external positions.	45%	0%	30%	0%

Description:

LEADERSHIP The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events. 30 adult and 2 high school participants are accepted each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day City Tour, which is a program requirement.

Council Goal:

123 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Regional Collaboration Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

Section 1: Scope

Change in Demand	Explanation
Program experiencing NO change in demand	

	Request FY 2018	Rationale FY 2018
Leadership Park City	A budget increase of \$2,500 is requested for Leadership. The need for a budget increase is due to rising costs specifically in putting on community events such as the annual Leadership 101 program. This is held every February at a local hotel and is open to the public. In the past, most of the services have been donated for events such as these; however, each year it gets increasingly difficult to secure these services for free. This year, with increased food prices, Leadership 101 lost money despite meeting the projected head count of 100 attendees. This year approximately \$3500.00 in registration fees was collected, but the total price for the event was \$5140.00. The goal is not to make money, but rather just to break even.	Increase by \$12,000 as a result of an increased revenue source. This increase should cover the costs of the Leadership program.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
CITY MANAGER						
Personnel	49,603	49,603	48,930	50,255		50,255
Total CITY MANAGER	49,603	49,603	48,930	50,255		50,255
LEADERSHIP						
Personnel	64,680	64,680	64,680	64,680		64,680
Materials	37,000	59,800	49,050	49,050	-71,200	-22,150
Total LEADERSHIP	101,680	124,480	113,730	113,730	-71,200	42,530
TOTAL	151,283	174,083	162,660	163,985	-71,200	92,785

FTEs	Budget FTEs FY 2018
Full Time	0.5
Part Time	
TOTAL	0.5

Level of Service
Leadership Park City Same Level of Service

	Quartile FY 2018	Score FY 2018
Leadership Park City	4	11.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by another governmental, non-profit or civic agency

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

LEADERSHIP The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

Section 5: Consequences of Funding Proposal at Lower Level

LEADERSHIP One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.

Section 6: Performance Measures

	Description	Actual FY 2015	Target FY 2017
Leadership Park City - LEADERSHIP PARK CITY	Dollars raised through community donations.	42048.2	30000
Leadership Park City - SPEC. SRVC. CNTRT./LDRSHP 2000	Number of applications to program.	85	75

Description:

HUMAN RESOURCES Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.

Council Goal:

107 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

Section 1: Scope

Change in Demand

Explanation

Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
Performance Management	Increased fees of \$1000 for Employee Assistance Program due to increased employee numbers	The need for a new HR software system is clear. The cost for the software, however, will be paid out of the IT department. \$5,273 is recommended for an important Employee assistance service and valuing employees.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES						
Personnel	66,327	66,327	66,327	68,031	-33,713	34,318
Materials	27,293	29,125	29,125	29,125		29,125
Total HUMAN RESOURCES	93,620	95,452	95,452	97,156	-33,713	63,443
LUMP MERIT						
Personnel	580,000	580,000	580,000	580,000		580,000
Total LUMP MERIT	580,000	580,000	580,000	580,000		580,000
TOTAL	673,620	675,452	675,452	677,156	-33,713	643,443

FTEs	Budget FTEs FY 2018
Full Time	0.5
Part Time	
TOTAL	0.5

Level of Service
Performance Management Same Level of Service

	Quartile FY 2018	Score FY 2018
Performance Management	4	10.75

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses not within City limits

Mandated

Program is required by Code, ordinance, resolution or policy OR to fulfill franchise or contractual agreement

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES

Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Changes to performance management would put the City at risk for exposure to legal and compliance issues.

Section 6: Performance Measures

	Description	Actual FY 2015	Actual FY 2016	Target FY 2017	Target FY 2018
Performance Management- HUMAN RESOURCES	Percentage of staff in supervisory roles.	37%	0%	39%	0%
Performance Management- HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	25%	0%	25%	0%
Performance Management- HUMAN RESOURCES	Number of grievances filed annually.	0	0	0	0
Performance Management- HUMAN RESOURCES	Medical leave usage per 1000 hours.	6.9%	0%	6.9%	0%

Description:

HUMAN RESOURCES The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.

Council Goal:

135 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Gold Medal Performance Organization Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

Section 1: Scope

Change in Demand Program experiencing NO change in demand Explanation

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Revenue FY 2018	Tot Rec Cost FY 2018
HUMAN RESOURCES						
Personnel	28,455	28,455	28,455	29,223	-22,189	7,034
Materials	33,385	33,385	20,000	20,000		20,000
Total HUMAN RESOURCES	61,840	61,840	48,455	49,223	-22,189	27,034
TOTAL	61,840	61,840	48,455	49,223	-22,189	27,034

FTEs	Budget FTEs FY 2018	Level of Service
Full Time	0.2	Short-Term Citywide Personnel Same Level of Service
Part Time	0.5	
TOTAL	0.6	

	Quartile FY 2018	Score FY 2018
Short-Term Citywide Personnel	4	6.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves SOME portion of the Community and adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

Recommended by national professional organization to meet published standards or as a best practice

Section 4: Cost Savings / Innovation / Collaboration

HUMAN
RESOURCES

Cost savings are substantial, depending on varying situations. Savings are achieved by reducing overtime dollars as well as time and resources of experienced and higher paid employees; otherwise these employees would be using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN
RESOURCES

Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

Section 6: Performance Measures

Description
-

Description:

SPECIAL MEETINGS This fund provides funding opportunities for local and regional meetings that benefit the community, but are not associated with other programs. It is also used for Employee Recognition Luncheons for City Staff and to provide reciprocal opportunities with other communities within the US and from other countries.

Council Goal:

136 Engaged & Effective Government and Involved Citizenry

Desired Outcome:

Criteria for Meeting Desired Outcome

Engaged, capable workforce Government is more responsive when it is well fed. When people are hungry, they are less likely to engage in a dialogue with the public. Also- Employee Recognition Lunches are an important for building culture within the municipal organization. We would not be able to support Council Visioning without food -- and a two day meeting with a hungry City Council might not be as fun. City Tour is the place where members of Council have the opportunity to get great ideas from other communities to bring back to Park City.

Section 1: Scope

Change in Demand Explanation
 Program experiencing NO change in demand

	Request FY 2018	Rationale FY 2018
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2017	Dept Req FY 2018	RT Rec FY 2018	CM REC FY 2018	Tot Rec Cost FY 2018
CITY MANAGER					
Materials	12,000	12,000	12,000	12,000	12,000
Total CITY MANAGER	12,000	12,000	12,000	12,000	12,000
TOTAL	12,000	12,000	12,000	12,000	12,000

FTEs	Level of Service	
Full Time	Special Meetings	Same Level of Service
Part Time		
TOTAL		

	Quartile FY 2018	Score FY 2018
Special Meetings	4	5.50

Section 3: Basic Program Attributes

Community Served

Program benefits/serves only a SMALL portion of the Community but still adds to their quality of life

Reliance on City

City provides program and program is currently being offered by other private businesses within City limits

Mandated

No Requirement or mandate exists

Section 4: Cost Savings / Innovation / Collaboration

SPECIAL MEETINGS Staff has used the most cost effective catering available.

Section 5: Consequences of Funding Proposal at Lower Level

SPECIAL MEETINGS

We would likely first reduce costs for meetings that are staff-only, such as Employee Recognition Lunches. Not funding this item would also reduce the City's ability to host other communities who visit from within the US and abroad.

Section 6: Performance Measures

	Description
Number of Luncheons	Number of City Manager Staff Recognition Luncheons held annually

Expenditure Summary by Fund and Major Object (FY 2017 Adjusted Budget)

Description	Personnel FY 2017	Mat, Supplies, Services FY 2017	Capital FY 2017	Debt Service FY 2017	Contingency FY 2017	Sub - Total FY 2017	Interfund Transfer FY 2017	Ending Balance FY 2017	Total FY 2017
Park City Municipal Corporation									
011 GENERAL FUND	\$21,229,288	\$7,218,409	\$431,390	\$0	\$300,000	\$29,179,087	\$2,295,784	\$10,966,558	\$42,441,429
012 QUINNS RECREATION COMPLEX	\$749,411	\$367,277	\$6,000	\$0	\$0	\$1,122,688	\$1,200	\$-4,169,059	\$-3,045,171
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$32,254	\$32,254
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,386	\$16,386
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$93,095,055	\$0	\$0	\$93,095,055	\$1,285,867	\$6,813,361	\$101,194,283
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$2,394,556	\$0	\$0	\$2,394,556	\$0	\$255,855	\$2,650,411
051 WATER FUND	\$2,958,603	\$3,386,856	\$21,468,201	\$4,507,304	\$100,000	\$32,420,964	\$1,642,962	\$7,638,091	\$41,702,017
055 GOLF COURSE FUND	\$928,410	\$498,529	\$227,295	\$0	\$0	\$1,654,234	\$127,574	\$1,109,372	\$2,891,180
057 TRANSPORTATION & PARKING FUND	\$6,523,387	\$1,207,951	\$35,792,408	\$0	\$0	\$43,523,746	\$2,624,982	\$3,586,350	\$49,735,078
062 FLEET SERVICES FUND	\$964,100	\$1,625,620	\$10,000	\$0	\$0	\$2,599,720	\$0	\$1,003,336	\$3,603,056
064 SELF INSURANCE FUND	\$0	\$1,346,500	\$0	\$0	\$0	\$1,346,500	\$0	\$566,771	\$1,913,271
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$2,261,013	\$0	\$2,261,013	\$0	\$2,834,028	\$5,095,041
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$4,224,985	\$0	\$4,224,985	\$0	\$632,596	\$4,857,581
Total Park City Municipal Corporation	\$33,353,199	\$15,651,142	\$153,424,906	\$10,993,302	\$400,000	\$213,822,549	\$7,978,369	\$31,285,899	\$253,086,817
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$25,161	\$750,000	\$0	\$0	\$0	\$775,162	\$1,641,125	\$251,553	\$2,667,840
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$265,447	\$1,502,447
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$24,326,423	\$0	\$0	\$24,326,424	\$0	\$61,453	\$24,387,877
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$90,062	\$0	\$0	\$90,062	\$806,088	\$1,106,080	\$2,002,230
Total Park City Redevelopment Agency	\$25,162	\$1,235,000	\$24,416,485	\$0	\$0	\$25,676,647	\$3,199,213	\$1,684,533	\$30,560,393
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$34,187	\$0	\$0	\$34,187	\$0	\$419,900	\$454,087
Total Municipal Building Authority	\$0	\$0	\$34,187	\$0	\$0	\$34,187	\$0	\$419,900	\$454,087
Park City Housing Authority									
Total Park City Housing Authority									
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$33,378,361	\$16,886,142	\$177,875,578	\$10,993,302	\$400,000	\$239,533,383	\$11,177,582	\$33,390,332	\$284,101,297

Expenditure Summary by Fund and Major Object (FY 2018 Budget)

Description	Personnel FY 2018	Mat, Supplies, Services FY 2018	Capital FY 2018	Debt Service FY 2018	Contingency FY 2018	Sub - Total FY 2018	Interfund Transfer FY 2018	Ending Balance FY 2018	Total FY 2018
Park City Municipal Corporation									
011 GENERAL FUND	\$22,320,938	\$7,396,077	\$378,448	\$0	\$290,000	\$30,385,463	\$2,475,876	\$12,178,146	\$45,039,485
012 QUINNS RECREATION COMPLEX	\$883,278	\$351,215	\$6,000	\$0	\$0	\$1,240,493	\$1,200	\$-4,627,752	\$-3,386,059
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$32,254	\$32,254
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$16,386	\$16,386
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$10,439,890	\$0	\$0	\$10,439,890	\$1,288,297	\$11,342,881	\$23,071,068
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,228,700	\$0	\$0	\$1,228,700	\$0	\$100,855	\$1,329,555
051 WATER FUND	\$3,024,995	\$3,520,546	\$16,690,980	\$4,516,154	\$100,000	\$27,852,675	\$1,695,146	\$4,916,793	\$34,464,614
055 GOLF COURSE FUND	\$908,195	\$498,529	\$117,215	\$0	\$0	\$1,523,939	\$127,574	\$1,053,805	\$2,705,318
057 TRANSPORTATION & PARKING FUND	\$9,012,206	\$1,640,182	\$8,811,399	\$0	\$0	\$19,463,787	\$2,934,082	\$78,127	\$22,475,996
062 FLEET SERVICES FUND	\$964,546	\$1,587,620	\$10,000	\$0	\$0	\$2,562,166	\$0	\$1,139,770	\$3,701,936
064 SELF INSURANCE FUND	\$0	\$1,346,500	\$0	\$0	\$0	\$1,346,500	\$0	\$433,676	\$1,780,176
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$2,266,613	\$0	\$2,266,613	\$0	\$2,825,028	\$5,091,641
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$4,210,235	\$0	\$4,210,235	\$0	\$686,876	\$4,897,111
Total Park City Municipal Corporation	\$37,114,159	\$16,340,669	\$37,682,632	\$10,993,002	\$390,000	\$102,520,462	\$8,522,175	\$30,176,845	\$141,219,482
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$25,319	\$750,000	\$0	\$0	\$0	\$775,319	\$1,641,125	\$248,901	\$2,665,345
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$0	\$485,000	\$0	\$0	\$0	\$485,000	\$752,000	\$270,447	\$1,507,447
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$1,296,000	\$0	\$0	\$1,296,000	\$0	\$11,372,129	\$12,668,129
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$450,000	\$0	\$0	\$450,000	\$809,490	\$598,590	\$1,858,080
Total Park City Redevelopment Agency	\$25,319	\$1,235,000	\$1,746,000	\$0	\$0	\$3,006,320	\$3,202,615	\$12,490,067	\$18,699,002
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$419,900	\$419,900
Total Municipal Building Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$419,900	\$419,900
Park City Housing Authority									
Total Park City Housing Authority									
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$37,139,478	\$17,575,669	\$39,428,632	\$10,993,002	\$390,000	\$105,526,782	\$11,724,790	\$43,086,812	\$160,338,384

All Funds Combined

Revenue	Actual FY 2015	Actual FY 2016	Actual FY 2017	Adjusted FY 2017	Original FY 2018	% Total FY 2018
RESOURCES						
Property Taxes	\$18,155,545	\$18,491,389	\$18,030,779	\$18,899,183	\$19,352,685	12%
Sales Tax	\$19,196,824	\$21,212,061	\$12,856,616	\$22,427,169	\$23,452,927	15%
Franchise Tax	\$3,061,207	\$3,185,820	\$2,237,494	\$3,269,000	\$3,351,000	2%
Licenses	\$1,452,619	\$1,488,789	\$1,073,784	\$1,395,183	\$1,412,666	1%
Planning Building & Engineering Fees	\$5,699,680	\$3,439,664	\$2,408,080	\$3,965,000	\$4,565,000	3%
Other Fees	\$37,185	\$135,413	\$83,882	\$120,000	\$133,200	0%
Federal Revenue	\$3,124,867	\$566,156	\$7,554,738	\$15,155,809	\$4,820,080	3%
State Revenue	\$2,452,457	\$358,985	\$425,528	\$468,500	\$463,000	0%
County/SP District Revenue	\$100,000	\$50,000	\$187,316	\$7,052,000	\$52,000	0%
Water Charges for Services	\$14,125,896	\$15,162,429	\$13,868,828	\$17,848,500	\$18,698,500	12%
Transit Charges for Services	\$2,200,248	\$2,312,576	\$2,202,513	\$7,160,523	\$5,286,925	3%
Cemetery Charges for Services	\$38,188	\$21,937	\$22,609	\$22,800	\$23,400	0%
Recreation	\$3,353,645	\$3,397,284	\$2,330,702	\$3,521,596	\$3,609,596	2%
Ice	\$757,271	\$749,880	\$639,990	\$769,000	\$783,000	0%
Other Service Revenue	\$99,640	\$90,239	\$42,879	\$90,000	\$90,000	0%
Library Fines & Fees	\$12,456	\$21,407	\$23,701	\$10,000	\$10,000	0%
Fines & Forfeitures	\$970,488	\$1,080,705	\$783,698	\$1,469,200	\$1,469,200	1%
Misc. Revenues	\$2,986,257	\$2,602,787	\$1,008,280	\$1,163,018	\$12,125,181	8%
Interfund Transactions (Admin)	\$5,527,077	\$5,861,114	\$4,173,990	\$5,723,802	\$6,236,378	4%
Interfund Transactions (CIP/Debt)	\$17,418,595	\$9,569,945	\$4,611,470	\$5,533,780	\$5,589,612	3%
Special Revenues & Resources	\$796,792	\$636,167	\$324,870	\$3,873,700	\$1,473,700	1%
Bond Proceeds	\$28,532,387			\$83,500,000	\$15,200,000	9%
Beginning Balance	\$76,584,096	\$83,622,487	\$81,763,532	\$81,763,532	\$33,430,209	21%
TOTAL	\$206,683,419	\$174,057,233	\$156,655,279	\$285,201,295	\$161,628,259	100%

Change in Fund Balance

Fund	Actuals FY 2015	Actuals FY 2016	Actuals FY 2017	Adjusted FY 2017	Increase (red) FY 2017	% Inc (red) FY 2017	Budget FY 2018	Increase (red) FY 2018	% Inc (red) FY 2018
Park City Municipal Corporation									
011 GENERAL FUND	\$10,255,105	\$10,522,730	\$0	\$10,966,558	\$443,828	4%	\$12,178,146	\$1,211,588	11%
012 QUINNS RECREATION COMPLEX	\$-3,497,044	\$-3,814,171	\$0	\$-4,169,059	\$-354,888	9%	\$-4,627,752	\$-458,693	11%
021 POLICE SPECIAL REVENUE FUND	\$29,944	\$32,254	\$0	\$32,254			\$32,254		
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$17,257	\$16,386	\$0	\$16,386			\$16,386		
031 CAPITAL IMPROVEMENT FUND	\$32,950,023	\$36,922,033	\$0	\$6,813,361	\$-30,108,672	-82%	\$11,342,881	\$4,529,520	66%
038 EQUIPMENT REPLACEMENT CIP	\$1,832,162	\$1,626,711	\$0	\$255,855	\$-1,370,856	-84%	\$100,855	\$-155,000	-61%
051 WATER FUND	\$8,909,527	\$7,275,494	\$0	\$7,638,091	\$362,597	5%	\$4,916,793	\$-2,721,298	-36%
055 GOLF COURSE FUND	\$1,187,987	\$1,325,234	\$0	\$1,109,372	\$-215,862	-16%	\$1,053,805	\$-55,567	-5%
057 TRANSPORTATION & PARKING FUND	\$20,105,652	\$19,381,363	\$0	\$3,586,350	\$-15,795,013	-81%	\$78,127	\$-3,508,223	-98%
062 FLEET SERVICES FUND	\$1,145,417	\$1,123,856	\$0	\$1,003,336	\$-120,520	-11%	\$1,139,770	\$136,434	14%
064 SELF INSURANCE FUND	\$607,450	\$968,274	\$0	\$566,771	\$-401,503	-41%	\$433,676	\$-133,095	-23%
070 SALES TAX REV BOND - DEBT SVS FUND	\$6,527,765	\$2,843,028	\$0	\$2,834,028	\$-9,000	0%	\$2,825,028	\$-9,000	0%
071 DEBT SERVICE FUND	\$1,003,018	\$574,778	\$0	\$632,596	\$57,818	10%	\$686,876	\$54,280	9%
Total Park City Municipal Corporation	\$81,074,263	\$78,797,970	\$0	\$31,285,899	\$-47,512,071	-288%	\$30,176,845	\$-1,109,054	-112%
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$133,527	\$254,047	\$0	\$251,553	\$-2,494	-1%	\$248,901	\$-2,652	-1%
024 MAIN STREET RDA SPECIAL REVENUE FUND	\$59,638	\$260,447	\$0	\$265,447	\$5,000	2%	\$270,447	\$5,000	2%
033 REDEVELOPMENT AGENCY-LOWER PRK	\$555,559	\$746,751	\$0	\$61,453	\$-685,298	-92%	\$11,372,129	\$11,310,676	18,405%
034 REDEVELOPMENT AGENCY-MAIN ST	\$1,340,589	\$1,250,230	\$0	\$1,106,080	\$-144,150	-12%	\$598,590	\$-507,490	-46%
Total Park City Redevelopment Agency	\$2,089,313	\$2,511,475	\$0	\$1,684,533	\$-826,942	-102%	\$12,490,067	\$10,805,534	18,360%
Municipal Building Authority									
035 BUILDING AUTHORITY	\$458,911	\$454,087	\$0	\$419,900	\$-34,187	-8%	\$419,900		
Total Municipal Building Authority	\$458,911	\$454,087	\$0	\$419,900	\$-34,187	-8%	\$419,900		
	\$0	\$0	\$0	\$0	\$0		\$0	\$0	

000468 Sports Field- Turf Aerator

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000468	Recommended	Fonnesbeck				Thriving Mountain Community

Description	Comments
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Deep Tine Aerator: Parks would like to purchase a deep tine aerator for use on our sports fields. This machine will punch aeration holes up to 10 inches deep which will address soil structure issues associated with clay, compacted soils. For many years we contracted this service out. The contractor we used for over 15 year has gone out of business. Many sports facilities have purchased their own deep tine aerator, likely the reason our contractor went under. The cost of the machine is 51K. This aerator is an attachment that mounts to a tractor. Parks currently owns the tractor so we would just need to purchase the aerator. In the past we paid \$5,000 to contract out this service. This annual funding could be used to offset the purchase of this machine. With this purchase we could aerate our sports fields several times per year. This machine would be on a 20 year replacement schedule. Aerification is a critical maintenance practice that alleviates compacted soils, improve drainage and promoting air exchange in the soil. Our sport fields receive a great deal of league and tournament play throughout the season, proper cultural maintenance practices is vital in providing quality fields.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND			26,000	26,000								
TOTAL			26,000	26,000								

000469 SR 248/Richardson Flat Intersection Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000469	Recommended	Knotts				Thriving Mountain Community

Description	Comments
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The proposed project is to evaluate both a signalized and unsignalized intersection improvements at the SR 248/Richardson Flat intersection. These improvements are critical for transit and private vehicles to safely and expeditiously access the Richardson Flat Park and Ride lot. Signal infrastructure is already in place however prior to installation of the signal at least one other alternative should be developed and evaluated.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057455 Transit Fund * DOT CONTRIBUTIONS			100,000	100,000								
057479 Transit Fund * TRANSIT SALES TAX			180,000	180,000								
TOTAL			280,000	280,000								

000472 PC MARC Tennis Court Resurface

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000472	Recommended	Fisher				Thriving Mountain Community

Description	Comments
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The 4 indoor tennis courts at the PC MARC will need to be resurfaced in FY 2018 and the 11 outdoor courts in FY 22

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND					17,000	17,000			30,000	30,000		
TOTAL					17,000	17,000			30,000	30,000		

000473 Core Fabric Extender

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000473	Recommended	Robertson				Engaged & Effective Government and Involved Citizenry

Description	Comments
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This requests supports the need for hardware infrastructure components to support growth of network interfaces of core switch.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND			6,000	6,000								
051481 Water Fund * WATER SERVICE FEES			1,000	1,000								
052530 STORM WATER FUND * STORM WATER SERVICE FEE			500	500								
055459 Golf Fund * GOLF FEES			500	500								
057479 Transit Fund * TRANSIT SALES TAX			2,000	2,000								
XXXXXX Unspecified												
TOTAL			10,000	10,000								

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
XXXXXX Unspecified												
TOTAL			65,000	65,000								

000476 Windows 10 Client Licenses

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000476	Recommended	Robertson				Engaged & Effective Government and Involved Citizenry

Description	Comments
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Windows7 will be deprecated January 2020. As a result we will need to begin operating system upgrades when computers are serviced and when their service life is beyond this timeframe.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND			5,500	5,500								
051481 Water Fund * WATER SERVICE FEES			5,500	5,500								
052530 STORM WATER FUND * STORM WATER SERVICE FEE			5,500	5,500								
055459 Golf Fund * GOLF FEES			1,000	1,000								
057479 Transit Fund * TRANSIT SALES TAX			5,500	5,500								
XXXXXX Unspecified												
TOTAL			23,000	23,000								

000477 Add Uphill Marsac Gate Above Chambers Avenue

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000477	Not Recommended	Cassel				Engaged & Effective Government and Involved Citizenry

Description	Comments
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The existing gates on Marsac have been closed numerous times over the last few years. This request is to add another gate southbound just south of Chambers Street so cars can turn around onto Chambers street instead of driving 1/2 mile up to the existing gates.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND			29,440	29,440								
TOTAL			29,440	29,440								

000478 Phase 2 PC MARC

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000478	Not Recommended	Fisher				Thriving Mountain Community

Description	Comments
This would add additional parking, additional multi-use gymnasium, additional fitness, 3 platform tennis courts and bubble storage. Project was identified in Mountain Recreation Facilities Master Plan and is the highest priority for staff & RAB	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified					4,500,000	4,500,000						
TOTAL					4,500,000	4,500,000						

000479 Swede Sidewalks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000479	Recommended	Twombly				Thriving Mountain Community

Description	Comments
Construct sidewalks in Swede Alley and other parking and pedestrian enhancements	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031499 CIP FUND * ADDITIONAL RESORT SALES TAX			50,000	50,000	420,000	420,000						
TOTAL			50,000	50,000	420,000	420,000						

000480 Bonanza Flats

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000480	Recommended	Rockwood				Preserving & Enhancing the Natural Environment

Description	Comments
Purchase of Bonanza Flats Property	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031451 CIP Fund * BOND PROCEEDS	25,000,000	25,000,000										
031454 CIP Fund * DONATIONS	3,000,000	3,000,000										
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	10,000,000	10,000,000										
XXXXXX Unspecified												
TOTAL	38,000,000	38,000,000										

000481 Indoor Aquatics

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000481	Not Recommended	Fisher				Thriving Mountain Community

Description	Comments
This would build an indoor aquatics facility where the existing outdoor lap pool is at the PC MARC. Indoor aquatics has been identified as a high unmet need in the community	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031451 CIP Fund * BOND PROCEEDS												
XXXXXX Unspecified							8,000,000	8,000,000				
TOTAL							8,000,000	8,000,000				

000482 Concrete Driveway to Bubble Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000482	Not Recommended	Fisher				Thriving Mountain Community

Description	Comments
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Current access to the bubble storage is over grass with plastic mesh under it. Sections have been removed due to damage. This would put a 12' wide concrete driveway back to bubble storage.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND	25,000	25,000										
TOTAL	25,000	25,000										

000483 JSSD Interconnection Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000483	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES			800,000	800,000	800,000	800,000						
TOTAL			800,000	800,000	800,000	800,000						

000484 VMS Signs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000484	Recommended	Knotts				Thriving Mountain Community

Description	Comments
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This project is Phase 2 of the City-wide installation of Variable Message Signs. The Phase 1 signs have been very effective in providing advanced and real time traveler information as well as event information and wayfinding. The goal of this project is to better management transportation system

Description										Comments			
demand as well as reduce vehicle miles traveled by providing clear and concise wayfinding. These signs will also be utilized to provide real-time information and parking availability upon implementation of the City's Parking Management Program													
	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	
057479 Transit Fund * TRANSIT SALES TAX			120,000	120,000									
TOTAL			120,000	120,000									

000485 Enhanced Bus Stops at Fresh Market and Park Ave Condos

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000485	Recommended	Fonnesbeck				Thriving Mountain Community

Description										Comments			
The Park Avenue Condos and Fresh Market bus shelters are two locations with the greatest amount of ridership aside from the resorts and transit centers. It is a key point in making transfers for our express route to begin the summer of 2017. These stops have a high visibility not only to our riders but also to people passing by along the 224 corridor and can make the statement of how important transit is to our community. With the additional 4- 5 electric buses added to the system this year there will be 18 buses an hour at these stops not counting the additional 22 buses an hour during Sundance. These stops are far too small to handle this amount of bus and pedestrian traffic. The e bike share program will also play a pivotal role with how people move around this particular area as well. These particular two bus stops will be enhanced to include better access for the buses, passengers, pedestrians, and cyclists who use our transit system.													

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS	8,000	8,000	114,400	114,400								
057479 Transit Fund * TRANSIT SALES TAX	2,000	2,000	28,600	28,600								
TOTAL	10,000	10,000	143,000	143,000								

000486 Canyons Village Area Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000486	Recommended	Fonnesbeck				Thriving Mountain Community

Description										Comments			
The Canyons Village area Transit Center is a key location for connectivity to our transit system linking several county routes to the Canyons Village and parking. With the expansion of routes from surrounding neighborhoods this location will become even more vital to the success of our system.													

Description	Comments
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This will also be a key location in the e-bike share program where people can pick up or drop off their electric bikes. FTA funding will play a major part in the success and cost of this project.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS			20,000	20,000	12,000	12,000	600,000	600,000	600,000	600,000		
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE			5,000	5,000	3,000	3,000	150,000	150,000	150,000	150,000		
TOTAL			25,000	25,000	15,000	15,000	750,000	750,000	750,000	750,000		

000487 Electrical Generator Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000487	Recommended	Robertson				Engaged & Effective Government and Involved Citizenry

Description	Comments
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The ICE rink data closet supports all network and systems related operations including office phones. This project would extend the onsite generator backup power to the data closet so power disruptions would be minimized. This would allow phones and other devices to maintain operation when the backup battery is exhausted, about 10-min.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
038453 Equip Rplcmnt Fund * COMPUTER RPLCMNT			5,000	5,000								
TOTAL			5,000	5,000								

000488 BRT Capital Improvements & Electronic Signage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000488	Recommended	Fonnesbeck				Thriving Mountain Community

Description	Comments
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We have installed 10 electric signs in 2016 and have assessed locations for 15 more. Using GPS data these signs inform waiting passengers at key locations how long before the next bus arrives at their stop. This project also includes making improvements and to existing stops along 224 BRT route which may include shelters, concrete landings raised or flat, bus pullouts etc.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS			244,000	244,000								
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE			61,000	61,000								
TOTAL			305,000	305,000								

000489 6 Electric BRT Transit Buses

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000489	Recommended	Fonnesbeck				Thriving Mountain Community

Description	Comments
6 Electric buses will be purchased to implement a BRT like bus route along 224 between Kimball Junction Transit Center and Old Town Transit Center. This will provide 10-15 minute frequency of service between the two locations. 4-5 buses will be used to run this service with the 6th bus to be used as a spare or in the event of an additional bus to meet the demand.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS	3,261,660	3,261,660										
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE	815,415	815,415										
TOTAL	4,077,075	4,077,075										

000490 Electric Bus Charger at Kimball Junction Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000490	Recommended	Fonnesbeck				Engaged & Effective Government and Involved Citizenry

Description	Comments
This charging station is necessary to run the electric buses, and is being placed at this key location for immediate and future growth. This charging station will allow a bus to charge between 5-10 minutes.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS	251,200	251,200										

CP0001 Planning/Capital Analysis

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0001	Recommended	Rockwood	16,857	3,562		Engaged & Effective Government and Involved Citizenry

Description	Comments
Annual analysis of General Impact Fees to determine/justify formula, collection, use. Including GASB 34 planning and implementation.	Not rec due to other funding.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031400 CIP FUND * IMP FEE-OPEN SPACE						9,000						
031401 CIP FUND * IMP FEE-PUBLIC SAFETY						9,000						
031402 CIP FUND * IMP FEE-STREETS						15,000						
031460 CIP Fund * IMPACT FEES												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL						33,000						

CP0002 Information System Enhancement/Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0002	Recommended	Robertson	152,349	21,952		Engaged & Effective Government and Involved Citizenry

Description	Comments
Funding of computer expenditures and major upgrades as technology is available. Technological advancements that solve a City need are funded from here. Past examples include web page design and implementation, security systems, document imaging, telephony enhancements, etc.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
038453 Equip Rplcmnt Fund * COMPUTER RPLCMNT												
051481 Water Fund * WATER SERVICE FEES												
057471 TRANSIT FUND * RESORT TAX - TRANS												
TOTAL												

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031402 CIP FUND * IMP FEE-STREETS												
031451 CIP Fund * BOND PROCEEDS												
031460 CIP Fund * IMPACT FEES												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
033450 Lower Park RDA * BEGINNING BALANCE												
033468 LOWER PARK RDA * CONT TO RDA DEBT		100,000		100,000		100,000		100,000		100,000	100,000	100,000
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035477 MBA * TRANSFER FROM DEBT SERVICE												
TOTAL	100,000	200,000	100,000	200,000	100,000	200,000	100,000	200,000	100,000	200,000	200,000	200,000

CP0006 Pavement Management Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0006	Recommended	McAfee	13,551	839,209		Thriving Mountain Community

Description	Comments
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This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing, rototilling, pavement overlays and utility adjustments. In FY19 additional \$250K request to pave main street.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031452 CIP Fund * CLASS "C" ROAD		360,000		360,000		360,000		360,000		360,000	360,000	360,000
031454 CIP Fund * DONATIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		440,000		440,000	73,000	513,000		440,000		440,000	480,000	480,000
034450 Main St RDA * BEGINNING BALANCE					52,000	52,000						
TOTAL		800,000		800,000	125,000	925,000		800,000		800,000	840,000	840,000

CP0007 Tunnel Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0007	Recommended	McAfee	373,667	77,339		Preserving & Enhancing the Natural Environment

Description	Comments
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Maintenance and inspection of the Judge and Spiro Mine tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening. Track replacement. Flow meter OM&R.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		242,898		247,756		252,711		261,511		268,049	274,750	274,750
TOTAL		242,898		247,756		252,711		261,511		268,049	274,750	274,750

CP0009 Transit Rolling Stock Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0009	Recommended	Fonnesbeck	1,714,372	6,876,221		Thriving Mountain Community

Description	Comments
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This program provides for the replacement of the existing transit fleet . It is anticipated what the Federal Transit Administration will be providing 80 percent of the purchase cost.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS		3,173,262		1,925,002		3,290,974		1,464,000	1,176,000	4,169,702		
057479 Transit Fund * TRANSIT SALES TAX		563,315		43,750		882,743		366,000	940,800	1,689,225		
057482 Transit Fund * REGIONAL TRANSIT REVENUE		510,284		450,000		560,000		360,000	235,200	985,200		
TOTAL		4,246,861		2,418,752		4,733,717		2,190,000	2,352,000	6,844,127		

CP0010 Water Department Service Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0010	Recommended	McAfee	264,680			Preserving & Enhancing the Natural Environment

Description	Comments
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Replacement of vehicles and other water department service equipment that is on the timed depreciation schedule.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		70,000		90,000		80,000		80,000		80,000	80,000	80,000
TOTAL		70,000		90,000		80,000		80,000		80,000	80,000	80,000

CP0013 Affordable Housing Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0013	Recommended	Laurent	1,720,709	605,658		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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The Housing Advisory Task Force in 1994 recommended the establishment of ongoing revenue sources to fund a variety of affordable housing programs. The city has established the Housing Authority Fund (36-49048) and a Projects Fund (31-49058). Fund 36-49048 will be for the acquisition of units as opportunities become available, provision of employee mortgage assistance, and prior housing loan commitments. It will also provide assistance to developers in the production of units.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031457 CIP Fund * FEDERAL CDBG GRANT												
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031478 CIP Fund * TRANSFER FROM CIP												
031486 CIP FUND * FEE IN LIEU												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033473 Lower Park RDA * SALE OF ASSETS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035465 MBA * LOAN PROCEEDS												

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
036450 PC HOUSING AUTH * BEGINNING BALANCE												
TOTAL												

CP0014 McPolin Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0014	Recommended	Carey	2,280			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
035477 MBA * TRANSFER FROM DEBT SERVICE												
TOTAL												

CP0017 ADA Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0017	Recommended	Fonnesbeck	60,523			Engaged & Effective Government and Involved Citizenry

Description	Comments
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Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed to continue the program to complete phase 2 and 3 improvements.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		5,000		5,000		5,000		5,000		5,000	5,000	5,000
TOTAL		5,000		5,000		5,000		5,000		5,000	5,000	5,000

CP0019 Library Development & Donations

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0019	Recommended	Juarez	19,213	6,473		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
Project 579 also includes a category 39124. Public Library development grant. This is a grant made to all public libraries in Utah by the State, based on population and assessed needs. The uses of this money are restricted by State statute, and must be outlined in the Library goals which are set by the Library Board and due to the State Library at the end of October each year.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031458 CIP Fund * FEDERAL GRANTS												
031463 CIP FUND * LIBRARY UNSERV												
031464 CIP FUND * LIBRARY FUNDRAISERS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031474 CIP Fund * STATE CONTRIBUTION	2,250	2,250										
TOTAL	2,250	2,250										

CP0020 City-wide Signs Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0020	Recommended	Weidenhamer	41,151	25,000		Thriving Mountain Community

Description	Comments
Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
TOTAL												

CP0025 Bus Shelters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0025	Recommended	Fonnesbeck	302,457			Thriving Mountain Community

Description	Comments
Passenger amenities such as shelters, and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057450 Transit Fund * BEGINNING BALANCE		5,000	31,250	36,250								
057455 Transit Fund * DOT CONTRIBUTIONS												
057458 Transit Fund * FEDERAL GRANTS		20,000	125,000	145,000								
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
TOTAL		25,000	156,250	181,250								

CP0026 Motor Change-out and Rebuild Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0026	Recommended	McAffee	-12,038	68,422		Preserving & Enhancing the Natural Environment

Description	Comments
In order to minimize the potential for water distribution interruptions all system pumps and motors are evaluated at least yearly with those indicating a problem taken out of service and either repaired or replaced. Funded by user fees.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES	20,000	49,692		30,731		31,807		32,602		33,417	36,759	36,759
TOTAL	20,000	49,692		30,731		31,807		32,602		33,417	36,759	36,759

CP0028 5 Year CIP Funding

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0028	Recommended	Rockwood	5,073,395			Engaged & Effective Government and Involved Citizenry

Description	Comments
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This account is for identified unfunded projects.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031450 CIP Fund * BEGINNING BALANCE												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP Fund * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
038453 Equip Rplcmnt Fund * COMPUTER RPLCMNT												
051481 Water Fund * WATER SERVICE FEES												
057467 Transit Fund * OTHER MISCELLANEOUS												
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
TOTAL												

CP0036 Traffic Calming

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0036	Recommended	Cassel	127,254	16,730	122	Thriving Mountain Community

Description												Comments	
Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.													
	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	
031450 CIP Fund * BEGINNING BALANCE													
031473 CIP Fund * SALE OF ASSETS													
031475 CIP FUND * TRANSFER FROM GENERAL FUND		10,000		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	
033468 LOWER PARK RDA * CONT TO RDA DEBT													
033470 Lower Park RDA * RENTAL INCOME													
TOTAL		10,000		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	

CP0040 Water Dept Infrastructure Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0040	Recommended	McAffee	809,710	643,100	8,200	Preserving & Enhancing the Natural Environment

Description												Comments	
General asset replacement for existing infrastructure including such assets as pipelines, pump stations, valve vaults, etc.													
	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	
051451 Water Fund * BOND PROCEEDS													
051481 Water Fund * WATER SERVICE FEES		900,000		900,000		900,000		900,000		945,000	992,250	992,250	
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS													
051526 WATER FUND * 2014 WATER REVENUE BONDS													
051527 WATER FUND * 2015 WATER REVENUE BOND													
TOTAL		900,000		900,000		900,000		900,000		945,000	992,250	992,250	

CP0041 Trails Master Plan Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0041	Recommended	Twombly	100,091	181,305	10,675	Preserving & Enhancing the Natural Environment

Description	Comments
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Existing Funds will be utilized to construct the following trails and infrastructure: Prospector connection, April Mountain Plan, Historic trail signage and Daly Canyon connections. Additionally, Phase III trailheads at April Mountain and Meadows Dr. East. Requested funds for future FY include projects associated with continuation of trail connectivity as outlined in the Trails Master Plan and those identified in the PC Heights MPD, more specifically identified as Phase I and II of the Quinn's Park and Ride connections. Easements have been secured for these pathways. Staff will utilize local and state grants to off set costs associated with these connections.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031400 CIP FUND * IMP FEE-OPEN SPACE		20,000		20,000		20,000		20,000		20,000		
031467 CIP Fund * OTHER MISCELLANEOUS												
031469 CIP FUND * RAP TAX												
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	20,000	50,000	20,000	50,000	20,000	50,000	20,000	50,000	20,000	50,000	50,000	50,000
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
TOTAL	20,000	70,000	20,000	70,000	20,000	70,000	20,000	70,000	20,000	70,000	50,000	50,000

CP0046 Golf Course Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0046	Recommended	Fonnesbeck	21,930	6,405		Thriving Mountain Community

Description	Comments
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This fund encompasses all golf course related projects, constructing new tee boxes, cart path repairs, restroom upgrade, landscaping, pro-shop improvements, and other operational maintenance projects.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
055458 Golf Fund * FEDERAL GRANTS												
055459 Golf Fund * GOLF FEES		12,000		12,000		12,000	12,000	24,000		12,000	12,000	12,000
055467 Golf Fund * OTHER MISCELLANEOUS												
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
TOTAL		12,000		12,000		12,000	12,000	24,000		12,000	12,000	12,000

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
TOTAL												

CP0070 Meter Reading Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0070	Recommended	McAfee	100,547			Engaged & Effective Government and Involved Citizenry

Description	Comments
This project will provide funding to upgrade meters to enable remote radio reading of water meters. This process will improve the efficiency and effectiveness of water billing.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
TOTAL												

CP0073 Marsac Seismic Renovation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0073	Recommended	Gustafson	10,463	7,520	16,205	An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
Marsac seismic, HVAC, ADA and associated internal renovations.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES		19,932		19,932		19,932		19,932		19,932		19,932
052530 STORM WATER FUND * STORM WATER SERVICE FEE												
055459 Golf Fund * GOLF FEES		2,560		2,560		2,560		2,560		2,560		2,560
057479 Transit Fund * TRANSIT SALES TAX		14,172		14,172		14,172		14,172		14,172		14,172
TOTAL		345,364		345,364		345,364		345,364		345,364		345,364

CP0081 OTIS Water Pipeline Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0081	Recommended	McAfee	1,986,337	26,730		Preserving & Enhancing the Natural Environment

Description	Comments
Water Replacement as part of the OTIS road projects	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES		280,294		233,972		273,688		280,530		300,000		300,000
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
TOTAL		280,294		233,972		273,688		280,530		300,000		300,000

CP0089 Public Art

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0089	Recommended	Rockwood	223,566	3,234		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
This project is designed to fund public art as part of an "Arts Community Master Plan". Public Art will be funded following the Council adopted 1% allocation form each City construction project policy where applicable.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
TOTAL		98,000		98,000		98,000		98,000		98,000		98,000

CP0092 Open Space Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0092	Recommended	Fonnesbeck	386,471	453,141	1,400	Preserving & Enhancing the Natural Environment

Description	Comments
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This fund provides for maintenance, improvements, and acquisition of Park City's Open Space.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031450 CIP Fund * BEGINNING BALANCE												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS		300,000		300,000		300,000		300,000		300,000	300,000	300,000
031474 CIP Fund * STATE CONTRIBUTION												
TOTAL		300,000		300,000		300,000		300,000		300,000	300,000	300,000

CP0100 Neighborhood Parks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0100	Recommended	Twombly	262,082			Preserving & Enhancing the Natural Environment

Description	Comments
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This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospector, and Old Town.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031400 CIP FUND * IMP FEE-OPEN SPACE		100,000										
031451 CIP Fund * BOND PROCEEDS												
031454 CIP Fund * DONATIONS												

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
TOTAL		100,000										

CP0107 Retaining Wall at 41 Sampson Ave

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0107	Recommended	Cassel	110,000			Thriving Mountain Community

Description	Comments
City contribution of retaining wall at 41 Sampson Avenue (Donnelly House)	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
034468 MAIN ST RDA * CONT TO RDA DEBT	-110,000	-110,000										
TOTAL	-110,000	-110,000										

CP0108 Flagstaff Transit Transfer Fees

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0108	Recommended	Knotts	2,120,632	14,593		Thriving Mountain Community

Description	Comments
Account for transit transfer fees dedicated to improvement enhancement of Park City transit system by designing and constructing transit priority improvements on SR 248. Reduction in greenhouse gas emissions by reducing idling and single occupancy vehicles.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057466 Transit Fund * OTHER CONTRIBUTIONS		300,000	800,000	1,100,000		300,000						
XXXXXX Unspecified												
TOTAL		300,000	800,000	1,100,000		300,000						

CP0115 Public Works Complex Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0115	Recommended	Fonnesbeck	-31,784			Thriving Mountain Community

Description	Comments
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This project will provide for additional office space & furnishings required to house streets/transit/fleet personnel.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057450 Transit Fund * BEGINNING BALANCE												
057466 Transit Fund * OTHER CONTRIBUTIONS												
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0118 Transit GIS/AVL System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0118	Recommended	Fonnesbeck	157,471	204,688		Thriving Mountain Community

Description	Comments
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GIS and AVL systems to provide real time information to passengers and managers to better manage the transit system.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS												
057466 Transit Fund * OTHER CONTRIBUTIONS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
TOTAL												

CP0128 Quinn's Ice/Fields Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0128	Recommended	Twombly	142,077	447		Preserving & Enhancing the Natural Environment

Description	Comments
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Additional development of outdoor playing fields and support facilities

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031400 CIP FUND * IMP FEE-OPEN SPACE												
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
TOTAL												

CP0136 County Vehicle Replacement Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0136	Recommended	Fonnesbeck	593,326			Thriving Mountain Community

Description	Comments
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Holding account for Regional Transit Revenue dedicated to vehicle replacement of county owned equipment.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057482 Transit Fund * REGIONAL TRANSIT REVENUE		70,612		72,730		74,950		77,199		79,515	81,900	81,900
TOTAL		70,612		72,730		74,950		77,199		79,515	81,900	81,900

CP0137 Transit Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0137	Recommended	Fonnesbeck	1,500,803			Thriving Mountain Community

Description	Comments
These funds are dedicated to purchasing new busses for expanded transit service.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
TOTAL												

CP0140 Emergency Power

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0140	Recommended	McAfee	150,000			Preserving & Enhancing the Natural Environment

Description	Comments
Complete study to develop recommendations for emergency backup power needs for the water system.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES												
TOTAL												

CP0141 Boothill Transmission Line

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0141	Recommended	McAfee	56,214			Preserving & Enhancing the Natural Environment

Description	Comments

Description	Comments
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This project is complete and should be deleted.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051451 Water Fund * BOND PROCEEDS												
051458 Water Fund * FEDERAL GRANTS												
051466 Water Fund * OTHER CONTRIBUTIONS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051488 Water Fund * BOND PROCEEDS (CIB)												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS	-36,492	-36,492										
051497 Water Fund * NEW GROWTH	-19,722	-19,722										
TOTAL	-56,214	-56,214										

CP0142 Racquet Club Program Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0142	Recommended	Fisher	74,326	84,523	19,388	Thriving Mountain Community

Description	Comments
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For ongoing replacement of fitness equipment.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031454 CIP Fund * DONATIONS												
031469 CIP FUND * RAP TAX	28,769	28,769										
031470 CIP FUND * RENTAL INCOME												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		60,000	5,000	65,000	5,000	65,000	5,000	65,000	5,000	65,000	65,000	65,000
TOTAL	28,769	88,769	5,000	65,000	5,000	65,000	5,000	65,000	5,000	65,000	65,000	65,000

CP0146 Asset Management/Replacement Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0146	Recommended	Fonnesbeck	1,593,718	404,751	39,208	Engaged & Effective Government and Involved Citizenry

Description	Comments
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Money is dedicated to this account for asset replacement. The replacement/repair schedule was created in FY 07 for Building replacement. Plan was updated in FY 13 and will be updated again in FY18.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		552,709		552,709		552,709		552,709		552,709	552,709	552,709
TOTAL		552,709		552,709		552,709		552,709		552,709	552,709	552,709

CP0150 Ice Facility Capital Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0150	Recommended	Angevine	151,615	71,940	2,000	Thriving Mountain Community

Description	Comments
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For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.FY 17 Request: Additional funding to replace the evaporative condenser. This critical piece of refrigeration equipment helps express heat pulled off of the ice as part of the refrigeration process.In addition to the critical need for the replacement of a primary condenser tower, this request capitalizes on opportunities for the implementation of the latest technology which would double the life expectancy, enhanced the functionality and offer additional heat recovery efficiencies. This request also adds a redundancy that mitigates loss of revenue by using the existing equipment as a fail-over option. Building in a redundancy removes the single point of failure concern and allows for seamless transition of routine maintenance or repairs on either evaporative condenser tower. The overall reduction of costs for repair, parts and labor with this redundancy option are anticipated by adding a new primary condenser tower versus a direct replacement.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND		50,000		50,000		50,000		50,000		50,000	50,000	50,000
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION		110,000		50,000		50,000		50,000		50,000	50,000	50,000
TOTAL		160,000		100,000		100,000		100,000		100,000	100,000	100,000

CP0157 OTIS Phase III(a)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0157	Recommended	Cassel	2,245,691	-169,001	1,127	Not Available

Description	Comments
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OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads included in IIIa were McHenry Avenue (constructed in the summer of 2015) and Lowell Avenue (Construction for the summer of 2016). Tentative future projects will be 8th and 12th Streets in 2017 and 2018 and Rossi Hill Drive in 2019.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031451 CIP Fund * BOND PROCEEDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		633,333		3,133,333								
031528 CIP FUND * 2015 SALES TAX BONDS												
TOTAL		633,333		3,133,333								

CP0160 Ice Facility Capital Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0160	Recommended	Angevine	-2,363			Not Available

Description	Comments
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For various projects related to the Ice Facility as outlined in the Strategic Plan.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031487 CIP FUND * RESTAURANT TAX												
TOTAL												

CP0163 Quinn's Fields Phase III

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0163	Not Recommended	Twombly				Preserving & Enhancing the Natural Environment

Description	Comments
Construction of remaining 3 planned playing fields, sports lighting for 2 fields, scoreboards for all fields, parking spaces for 167 vehicles, parking lot lights, trails, sidewalks, and supporting irrigation system, utilities, landscaping and seeding.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031400 CIP FUND * IMP FEE-OPEN SPACE												
031466 CIP Fund * OTHER CONTRIBUTIONS												
XXXXXX Unspecified							3,200,000	3,200,000				
TOTAL							3,200,000	3,200,000				

CP0167 Skate Park Repairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0167	Recommended	Fisher	29,203			Preserving & Enhancing the Natural Environment

Description	Comments
Re-paint fence and re-caulk the concrete joints.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
033450 Lower Park RDA * BEGINNING BALANCE		5,000		5,000		5,000		5,000		5,000	5,000	5,000
TOTAL		5,000		5,000		5,000		5,000		5,000	5,000	5,000

CP0171 Upgrade OH Door Rollers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0171	Recommended	Fonnesbeck	22,518			Thriving Mountain Community

Description	Comments

Description											Comments		
Maintenance Equipment & Parts for Old Bus Barn Doors													
	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	
057479 Transit Fund * TRANSIT SALES TAX		6,000		6,000		6,000		6,000		6,000		6,000	
TOTAL		6,000		6,000		6,000		6,000		6,000		6,000	

CP0176 Deer Valley Drive Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0176	Recommended	Cassel	0			Thriving Mountain Community

Description											Comments		
Total estimated project cost: \$2,000,000. Unfunded amount is the difference between \$1,000,000 in requested impact fees and local match (which is funded by Transfer from General Fund).													

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE												
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0177 China Bridge Improvements & Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0177	Not Recommended	Coulson	90,000			Thriving Mountain Community

Description											Comments		
Stairwell Old CB; Fire Sprinkler Upgrade OLD CB; Snow Chute													

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022

CP0181 Spiro Building Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0181	Recommended	McAfee	122,344	69,381		Preserving & Enhancing the Natural Environment

Description	Comments
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General upkeep of the Spiro WTP. This will continue until this facility is rebuilt in about 2021.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES		100,000		113,141		100,000		100,000		100,000		
TOTAL		100,000		113,141		100,000		100,000		100,000		

CP0186 Energy Efficiency Study -City Facilities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0186	Recommended	Ober	30,511			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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Data management for all municipal utilities. This tool will expedite carbon foot printing and better identify energy and cost saving opportunities.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031466 CIP Fund * OTHER CONTRIBUTIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0191 Walkability Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0191	Recommended	McAfee	19,247	37,073		Preserving & Enhancing the Natural Environment

CP0208 Snow Plow Blade Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0208	Recommended	McAffee	7,125			Thriving Mountain Community

Description	Comments
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This option will replace our snowplow blades over the next three years. PROJECT COMPLETED

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031478 CIP Fund * TRANSFER FROM CIP												
TOTAL												

CP0214 Racquet Club Renovation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0214	Recommended	Fisher	3,383			Preserving & Enhancing the Natural Environment

Description	Comments
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Complete

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031450 CIP Fund * BEGINNING BALANCE												
031451 CIP Fund * BOND PROCEEDS												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0216 Park & Ride (Access Road & Amenities)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0216	Recommended	Fonnesbeck				Thriving Mountain Community

Description	Comments
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This project will provide funding to construct an access road from Wasatch County to the new park and ride at Richardson Flats. Intersection improvements at SR-248 are necessary for safe and efficient operations of Park and Ride and Park City Heights.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS												
TOTAL												

CP0217 Emergency Management Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0217	Recommended	Daniels	14,656	6,687		Engaged & Effective Government and Involved Citizenry

Description	Comments
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This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, mobile command trailer (MCT) equipment, community outreach, mitigation projects and emergency information technology and communications. For FY17 & FY18 the \$10,000 for each year predominately improves, replaces and/or increases EOC equipment, MCT, mitigation, response, sheltering and technological capabilities along with required equipment for new MCT.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		10,000		10,000								
031478 CIP Fund * TRANSFER FROM CIP												
TOTAL		10,000		10,000								

CP0226 Walkability Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0226	Recommended	Weidenhamer	4,804,675	102,991		Preserving & Enhancing the Natural Environment

Description	Comments
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This project funds varying projects related tot he Walkability Community program. The projects to be completed with this funding will be as outlined by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget Process This was cp0190 in the FY2009 budget

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031451 CIP Fund * BOND PROCEEDS	-839	-839										
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
TOTAL	-839	-839										

CP0227 Park City Water Infrastructure Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0227	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This is complete and should be deleted

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051492 WATER FUND * 2009A Water Bonds												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
TOTAL												

CP0228 Snow Creek Affordable Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0228	Recommended	Robinson				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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For the planning, design, and construction of the Snow Creek Affordable Housing Project.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
033450 Lower Park RDA * BEGINNING BALANCE												
033454 Lower Park RDA * DONATIONS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033473 Lower Park RDA * SALE OF ASSETS												
TOTAL												

CP0229 Dredge Prospector Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0229	Recommended	Fonnesbeck				Preserving & Enhancing the Natural Environment

Description	Comments
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This fund would pay for the dredging of the Prospector Pond. (Project delayed for Storm Water Master Plan)

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND								150,000				
TOTAL								150,000				

CP0236 Triangle Property Environmental Remediate

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0236	Recommended	Ober	99,779			Preserving & Enhancing the Natural Environment

Description											Comments		
Cost associated with the assessment and closure of the property through the Utah Voluntary Clean-up program.													
	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
TOTAL													

CP0238 Quinn's Junction Transmission Lines

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0238	Recommended	McAfee	139,209			Preserving & Enhancing the Natural Environment

Description											Comments		
This is complete and should be deleted													

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	
051451 Water Fund * BOND PROCEEDS													
051467 Water Fund * OTHER MISCELLANEOUS													
051480 Water Fund * WATER IMPACT FEES													
051481 Water Fund * WATER SERVICE FEES													
051493 WATER FUND * 2009B WATER BONDS													
051495 WATER FUND * 2009C WATER BONDS													
051496 Water Fund * EXISTING USERS													
051497 Water Fund * NEW GROWTH													
TOTAL													

CP0239 PC Heights Capacity Upgrade (tank)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0239	Recommended	McAfee	650,000			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description											Comments		
This is to pay for an upsize of the Park City Heights Tank per the Water Agreement													

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES		650,000										
051481 Water Fund * WATER SERVICE FEES												
TOTAL		650,000										

CP0240 Quinn's Water Treatment Plant

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0240	Recommended	McAffee	26,698			Preserving & Enhancing the Natural Environment

Description	Comments
Water treatment upgrades to the exiting WTP to provide additional barriers against total organic carbon, manganese, and other water quality upsets in the Weber River.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031528 CIP FUND * 2015 SALES TAX BONDS												
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
TOTAL												

CP0244 Transit Contribution to County

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0244	Recommended	Fonnesbeck				Thriving Mountain Community

Description	Comments
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For annual capital contribution to Summit County

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057479 Transit Fund * TRANSIT SALES TAX												
TOTAL												

CP0248 Middle Silver Creek Watershed

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0248	Recommended	Ober	234,297			Preserving & Enhancing the Natural Environment

Description	Comments
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Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0250 Irrigation Controller Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0250	Recommended	Fonnesbeck	23,003			Preserving & Enhancing the Natural Environment

Description	Comments
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The Parks Department has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 25 years old, as they were originally installed in the early 1990s. Over the past years we've continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 4-5 controllers a year for the next several years. To date we have replaced 23 out of the 38 controllers. Projected completion 2019.

CP0256 Storm Water Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0256	Recommended	McAfee	289,962	63,710		Preserving & Enhancing the Natural Environment

Description	Comments
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This money would be to fix and repair any of our current storm water issues within the city.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	749	350,749	-158,890	300,000		66,150						
031528 CIP FUND * 2015 SALES TAX BONDS	-4,212	-4,212										
052530 STORM WATER FUND * STORM WATER SERVICE FEE					233,850	233,850	230,542	300,000	227,070	300,000	300,000	300,000
TOTAL	-3,463	346,537	-158,890	300,000	233,850	300,000	230,542	300,000	227,070	300,000	300,000	300,000

CP0263 Lower Park Avenue RDA

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0263	Recommended	Weidenhamer	-890	876		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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The project entails planning, design, demolition, reconstruction of historic buildings, construction of new buildings, and possible land acquisition in the Lower Park, Woodside, platted Norfolk and Empire Avenues North of 13th Street within the Lower Park Avenue RDA. PM I includes new community center and reconstruction of 2 historic houses at Fire Station area.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
033468 LOWER PARK RDA * CONT TO RDA DEBT												
TOTAL												

CP0266 Prospector Drain - Regulatory Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0266	Recommended	Ober	2,000,264	107,822	4,428	Preserving & Enhancing the Natural Environment

Description	Comments
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Project is being done under an Administrative Order on Consent with the EPA to address the discharge of metals impacted water from the Prospector Drain and Biocell. Project involves first conducting an Engineering Evaluation and Cost Analysis, then selecting a remedial action and implementation. In addition, a Natural Resource Damage Assessment must be done that will determine compensatory restitution for damages to natural resources.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND				300,000								
051481 Water Fund * WATER SERVICE FEES												
TOTAL				300,000								

CP0267 Soil Repository

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0267	Recommended	Ober	3,204,144			Preserving & Enhancing the Natural Environment

Description	Comments
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Should we successfully complete the current negotiations with the EPA on the Multi-Party agreement then Park City would likely need to financially participate in a portion of the construction of a soils repository. These would be a one-time cost. Ongoing costs for the repository would likely be incurred by United Park City Mines. Park City would likely not have a future role in the operation of the repository.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	468,000	468,000	162,000	162,000	-630,000	370,000						
057450 Transit Fund * BEGINNING BALANCE												
TOTAL	468,000	468,000	162,000	162,000	-630,000	370,000						

CP0273 Landscape Water Checks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0273	Recommended	McAffee	32,575			Preserving & Enhancing the Natural Environment

Description	Comments
sprinkler audits and improvement recommendations	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES	-25,000	-19,000		6,000		6,000		6,000		6,000	6,000	6,000
TOTAL	-25,000	-19,000		6,000		6,000		6,000		6,000	6,000	6,000

CP0274 PC Heights Development Infrastructure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0274	Recommended	McAffee	464,254			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
Pumping and water line upgrades related to the PC Heights development.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051496 Water Fund * EXISTING USERS												
TOTAL												

CP0275 Smart Irrigation Controllers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0275	Recommended	McAffee	21,945	1,825		Preserving & Enhancing the Natural Environment

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES	25,834	176,980		151,146		151,146		151,146		151,146	151,146	151,146
TOTAL	25,834	176,980		151,146		151,146		151,146		151,146	151,146	151,146

CP0278 Royal Street

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0278	Recommended	Cassel	852,572			Preserving & Enhancing the Natural Environment

Description	Comments
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Royal Street Project – The Royal Street Project is the permanent repairs to the section of Royal Street that slide during the high spring run-off from three years ago. This project will reinforce the existing wall to give it a 20 plus year life span. Current life span at construction was estimated at five years. Construction will start this July and be completed by October.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031498 CIP Fund * FEMA FUNDS												
TOTAL												

CP0279 224 Corridor Study and Strategic Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0279	Recommended	Knotts	19,128			Thriving Mountain Community

Description	Comments
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Project includes a corridor study and strategic plan for State Route 224 between Thaynes Canyon Drive and the Deer Valley Drive/Bonanza Drive intersection. The resulting Plan will be a guideline for future decisions regarding Walkability projects and connectivity, transportation efficiencies, and access. The Plan will fold into land use and redevelopment decisions regarding the western side of the Bonanza Park district and General Plan discussions.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057450 Transit Fund * BEGINNING BALANCE	-300,000	-300,000										
057458 Transit Fund * FEDERAL GRANTS	-1,200,000	-1,200,000										
TOTAL	-1,500,000	-1,500,000										

CP0286 Ironhorse Electronic Access Control

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0286	Recommended	Fonnesbeck	76,000			Thriving Mountain Community

Description	Comments
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This CIP will provide for Electronic Access Control for the 72 doors at Ironhorse Public Works Facility. Costs are shared based upon proportional share of doors. Project will be phased over 3 years.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
057450 Transit Fund * BEGINNING BALANCE												
TOTAL												

CP0287 Ironhorse Seasonal Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0287	Recommended	Fonnesbeck	153,168			Thriving Mountain Community

Description	Comments
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Seasonal housing (Dorm Style) for up to 16 seasonal transit employees to be constructed on Ironhorse Property. Rents will recapture op expenses, capital renewal, and initial capital.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS												
TOTAL												

CP0288 Transit Signal Priority

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0288	Recommended	Fonnesbeck	483,374			Thriving Mountain Community

Description	Comments
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This CIP project will install Transit Signal Priority equipment in Signals along SR-248 and SR-224. This system will provide extra time on a green light when a transit bus is within the signal queue. This increased green time will contribute to the convenience and dependability of Transit travel times.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057450 Transit Fund * BEGINNING BALANCE		59,332		17,167		17,167						
057458 Transit Fund * FEDERAL GRANTS		281,657		85,478		85,478						
TOTAL		340,989		102,645		102,645						

CP0289 Ironhorse Transit Facility Asset Managem

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0289	Recommended	Fonnesbeck	1,043,404	1,486		Thriving Mountain Community

Description	Comments
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This CIP will fund ongoing Capital Renewal needs for the City's expanded Ironhorse Transit facility. This fund will provide for roof, parking garage, HVAC, lifts and equipment capital renewal. Summit County contributes its proportional share.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051467 Water Fund * OTHER MISCELLANEOUS												
057479 Transit Fund * TRANSIT SALES TAX		137,647		137,647		137,647		137,647		137,647	137,647	137,647
057482 Transit Fund * REGIONAL TRANSIT REVENUE		42,353		42,353		42,353		42,353		42,353	42,353	42,353
TOTAL		180,000		180,000		180,000		180,000		180,000	180,000	180,000

CP0290 APP Development

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0290	Recommended	Robertson	44,525			Engaged & Effective Government and Involved Citizenry

Description	Comments
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This App Development request consists of development services required to create and maintain new "Apps" that are becoming an expected part of city services delivery. It is anticipated that several core functions could be offered through Apps on mobile devices, namely requesting information and work from city staff. A proposed historic web app has been approved by Council and is expected to be completed fall 2014.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0291 Memorial Wall

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0291	Recommended	Fisher				An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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Council was supportive of building a Memorial Wall at the PC Cemetery. The cost of construction will be recovered through the sale of "plates" that will be installed on the wall.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0292 Cemetery Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0292	Recommended	Fisher	28,414	500		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

CP0297 Parking Wayfinding

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0297	Recommended	Coulson	499,575			Thriving Mountain Community

Description	Comments
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Wayfinding for Main Street parking resources. First year is for signage and consulting assistance with finding garage and internal garage circulation. Years 2 and 3 are for a smart system to indicate stalls available.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057489 TRANSIT FUND * GARAGE REVENUE		385,000		150,000								
TOTAL		385,000		150,000								

CP0298 Historic Preservation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0298	Not Recommended	Eddington	59,616			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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1. National Register historic district study. 2. Intensive level surveys within National Register District. 3. Intensive level surveys of Landmark Buildings.
4. Intensive level surveys of significant buildings.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0301 Scada and Telemetry System Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0301	Recommended	McAffee	-15,296	236,730		Preserving & Enhancing the Natural Environment

Description	Comments
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This project is to replace and upgrade the water system's SCADA (supervisory control and data acquisition) system. There are many limits to the current system including limited technical experts that understand the programming, limited ability to report, trend, and integrate water quality monitoring and trending. This upgrade will allow the system to be better integrated into the Quinns WTP system and the AMR system.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES	30,000	80,000		52,500		55,125		57,881		59,618	61,407	61,407
TOTAL	30,000	80,000		52,500		55,125		57,881		59,618	61,407	61,407

CP0302 Deer Valley Drive - Water Infrastructure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0302	Recommended	McAffee	388,364			Preserving & Enhancing the Natural Environment

Description	Comments
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This project will be a part of the road reconstruction project and will replace water infrastructure including a distribution and transmission mainline, several valve vaults, and a modification to a underground pump station. It is recommended that this water infrastructure be replaced in conjunction with the road project to avoid future emergency repairs.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES	-388,364	-388,364										
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS												
TOTAL	-388,364	-388,364										

CP0303 Empire Tank Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0303	Recommended	McAfee	2,072,554			Preserving & Enhancing the Natural Environment

Description	Comments
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As part of the drinking water solution for the Judge Tunnel Source, the Empire Tank will be converted into a raw water tank and as a result will need to be replaced to meet drinking water storage requirements. In addition to the projected water storage deficit in the Old Town area, the existing Woodside tank is approximately 50 years old. Both of these factors will be considered with the new tank construction.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES												
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS	-1,750,000		-250,000	1,750,000	2,000,000	2,000,000						
TOTAL	-1,750,000		-250,000	1,750,000	2,000,000	2,000,000						

CP0304 Quinn's Water Treatment Plant Asset Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0304	Recommended	McAfee	590,531	89,220		Preserving & Enhancing the Natural Environment

Description	Comments
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With the addition of Quinns Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		169,198		172,253		1,200,000		200,000		210,000	220,500	220,500
TOTAL		169,198		172,253		1,200,000		200,000		210,000	220,500	220,500

CP0306 Open Space Acquisition

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0306	Recommended	Rockwood	1,618,622	3,000,000		Preserving & Enhancing the Natural Environment

Description	Comments
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City Council pledged \$15 million as part of the Additional Resort Sales Tax. Funds were allocated or planned in three phases as a mixture of cash and debt. Phases were to be adjusted as necessary to match actual land acquisition needs. Phase I, \$4.5 M. FY2014; Phase II, \$5.5 M. FY2015; Phase III, \$5 M. FY2017.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031451 CIP Fund * BOND PROCEEDS												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		2,182,776		1,100,000								
031528 CIP FUND * 2015 SALES TAX BONDS												
031532 CIP FUND * 2017 SALES TAX BONDS		1,200,000										
XXXXXX Unspecified												
TOTAL		3,382,776		1,100,000								

CP0307 Open Space Conservation Easement Monitor

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0307	Recommended	Rockwood				Preserving & Enhancing the Natural Environment

Description	Comments
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	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
TOTAL												

CP0308 Library Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0308	Recommended	Twombly	46,482	25,559	6,970	An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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Description	Comments
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The library renovation will start in June 2014 and completion is estimated in Spring 2015. The construction budget is \$6.82 M, and the total budget is \$9.32. The scope includes: • Interior renovation and expansion of the library into all of floors one and two; • Interior renovation of the 3rd floor for flexible community space and Park City Cooperative Preschool (PCCP) and Park City Film Series (PCFS). This community space is anticipated to be used in the short term to house senior center functions and support community activities during off hours, including pre and post function support to the Santy; • An added, single-story entry sequence to the library at the north façade; • A 2 story addition at the northwest corner providing added function, flexibility and consolidation of services; and • Modifications of the 1992 addition to expose the original historic structure on the south, west and north facades.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
033468 LOWER PARK RDA * CONT TO RDA DEBT												
TOTAL												

CP0309 Multi-Generational Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0309	Recommended	Laurent	5,925,432	161,357		An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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Park City is in need of housing that is structured to meet the changing needs of the community. Multi-generational housing can include smaller, multi-level units for singles and young couples, larger units for growing families and smaller single-level units with built-in fixtures that allow a person to age-in-place. Pursue an age-in-place and attainable housing project on city-owned land at the location of the current senior center, former Park Avenue fire station and adjacent land acquired from Knudson and Elliott Work Group. The current schedule allows for a charrette to identify goals, relative density and scope of the project in summer 2014 with a projected start of construction in spring 2016.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
033468 LOWER PARK RDA * CONT TO RDA DEBT	-1,126,122	4,473,878										
TOTAL	-1,126,122	4,473,878										

CP0311 Senior Community Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0311	Recommended	Weidenhamer	1,000,000			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description												Comments	
Possible renovation to City facilities in LPARDA such as the Miner's Hospital to provide for senior and community needs.													
	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	
033468 LOWER PARK RDA * CONT TO RDA DEBT													
TOTAL													

CP0312 Fleet Management Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal							
CP0312	Recommended	Fonnesbeck	284,950			Engaged & Effective Government and Involved Citizenry							

Description												Comments	
Procurement and implementation of fleet management software to replace Lucy and Fuel Management equipment that has proven inadequate to provide Fleet Management with data and reporting necessary to meet stringent federal transit administration reporting requirements and analytical support required for sound fleet mgmt. Staff has worked closely with it on assessment of current system and all parties agree replacement is justified.													

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND		31,986										
051481 Water Fund * WATER SERVICE FEES		1,269										
057479 Transit Fund * TRANSIT SALES TAX		53,195										
TOTAL		86,450										

CP0313 Transportation Plans and Studies

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal							
CP0313	Recommended	Knotts	459,130			Thriving Mountain Community							

Description												Comments	
Funding for transportation/transit plan studies (e.g. short range transit development plan SR-224, corridor studies, mountain transportation plans). These plans & studies will determine required transit/transportation capital programs for future years. Additionally, Develop update to 2011 Transportation Master Plan update to 2011 Traffic and Transportation Master Plan that updates PC existing transportation policies as well as an action plan of comprehensive transportation solutions/projects including but not limited to regional connections, bicycle and pedestrian element, Intelligent Transportation System, complete streets and road classifications, design standards, mass transit, land use connections, GHG/air quality analysis, TDM programs, based on a 20 year planning horizon. Both a fiscally constrained and unconstrained capital project list will be developed.													

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX		100,000	150,000	250,000								
TOTAL		100,000	150,000	250,000								

CP0314 Richardson Flat Road-Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0314	Recommended	Fonnesbeck	750,000			Thriving Mountain Community

Description	Comments
Obligation to improve Richardson Flat Road as set forth in Park City Heights Annexation Agreement development agreement and sales agreement.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057466 Transit Fund * OTHER CONTRIBUTIONS												
057479 Transit Fund * TRANSIT SALES TAX												
TOTAL												

CP0316 Transit Facility Capital Renewal Account

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0316	Recommended	Fonnesbeck	147,807			Thriving Mountain Community

Description	Comments
This project will serve as a reserve account for capital assets owned and operated by park city transit. Annual contributions will ensure critical buildings will have a local funding source as they require renewal. Level of funds assumes federal transit admin. Grants are available when required. Funds will be used for Major capital items such as roofing, paint, siding, cameras, etc.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057479 Transit Fund * TRANSIT SALES TAX		50,000		50,000		50,000		50,000		50,000		50,000
TOTAL		50,000		50,000		50,000		50,000		50,000		50,000

CP0323 Dog Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0323	Recommended	Fisher	40,307			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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Looking to create a more attractive dog park at the Park City Sports Complex. This project may include additional shade, terrain, variations and obstacle course as well as landscape enhancements.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031400 CIP FUND * IMP FEE-OPEN SPACE		5,000		5,000		5,000		5,000		5,000		5,000
TOTAL		5,000		5,000		5,000		5,000		5,000		5,000

CP0325 Network & Security Enhancements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0325	Recommended	Robertson		108		Engaged & Effective Government and Involved Citizenry

Description	Comments
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Improved cybersecurity management and automation has become a necessity to support the City's growing network of remote, wired and wireless devices. As the diversity of threats continues to grow, the ability to identify, report and mitigate risks is now considered a best practice for security management. Furthermore, network dataflow is a hardware and software solution that provides a method to measure and manage network traffic. This information is used for troubleshooting issues, enhancing security, and understanding communications traffic. This solution helps us meet our compliance and cyber response initiatives.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND			68,000	68,000								
031487 CIP FUND * RESTAURANT TAX												
TOTAL			68,000	68,000								

CP0326 Website Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0326	Recommended	Robertson	12,378			Engaged & Effective Government and Involved Citizenry

Description	Comments
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The City website is in need of an upgrade. While visual enhancements will be a function of this project, the key changes will include improved mobile capabilities, content management and incorporation of new technologies. As of January 2014, IT has met with department website publishers to identify needs and wants with project kick-off in April/May.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0327 Outdoor Tennis Court Rebuild

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0327	Recommended	Fisher	564			Thriving Mountain Community

Description	Comments
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Rebuild seven outdoor courts at PC MARC and add 4 pickleball courts. Project needs an additional \$70,000 to complete it properly. This includes \$22,000 in change orders, \$16,500 in removable fence panels around the bubble, \$15,200 for 4 shade cabanas and \$17,000 to cover irrigation & landscaping

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0329 Main Street Infrastructure Asset Management

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
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	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0329	Recommended	McAfee	304,277	26,229	7,493	Thriving Mountain Community

Description	Comments
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This Funding is dedicated for replacement and maintenance to the Main Street Improvement program

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		100,000		100,000		100,000		100,000		100,000		100,000
TOTAL		100,000		100,000		100,000		100,000		100,000		100,000

CP0330 Spiro/Judge Pre-treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0330	Recommended	McAfee	3,428	196,363		Preserving & Enhancing the Natural Environment

Description	Comments
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This is for treatment of the Judge and Spiro mine tunnels to comply with the clean water act

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES												
051527 WATER FUND * 2015 WATER REVENUE BOND												
TOTAL												

CP0332 Library Technology Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0332	Recommended	Robertson	53,180			Engaged & Effective Government and Involved Citizenry

Description	Comments
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***THIS REQUEST IS BEING COSIDERED FOR BEING COMBINED WITH THE COMPUTER REPLACMENT CIP. In 2014, Council approved a Library facility remodel that included operational enhancements and public space for a digital media and technology lab. This CIP servers as a fund to replace

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND		45,000										
TOTAL		45,000										

CP0335 Engineering Small Projects Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0335	Recommended	Cassel	10,794		1,450	Thriving Mountain Community

Description	Comments
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Small Project Funds – This project will address small projects around town which currently include stair repairs north of Marsac, replacement of handrails along Heber, Main Street bridge repairs and bridge evaluations. The purpose of completing these projects is to keep our image polished.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0336 Prospector Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0336	Recommended	Cassel	1,573,998	27,579		Thriving Mountain Community

Description	Comments
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Prospector Avenue Reconstruction – Park City is slated to receive \$1,000,000 in Small Urban Fund Grant money in 2016. These funds require a 7% match but also have strict restrictions on how they are used. The CIP money requested is to allow our staff to complete the project in one season. Elements of the project include updated storm drains, sidewalks, bus pullouts, additional lighting, resurfacing of the road, bike lanes, etc.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031402 CIP FUND * IMP FEE-STREETS												
031452 CIP Fund * CLASS "C" ROAD												
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		200,000		200,000								
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
XXXXXX Unspecified												
TOTAL	60,000	60,000										

CP0340 Fleet Shop Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0340	Recommended	Coulson	15,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
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This project funds the acquisition and replacement of fleet shop necessary for vehicle servicing equipment such as computer diagnostic equipment, tire servicing equipment, and vehicle lifts/jacks that are not affixed to the building based upon a useful life calculations. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT		15,000		15,000		15,000		15,000		15,000		15,000
XXXXXX Unspecified												
TOTAL		15,000		15,000		15,000		15,000		15,000		15,000

CP0341 Regional Interconnect

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0341	Recommended	McAffee	418,505			Preserving & Enhancing the Natural Environment

Description	Comments
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This is one of 3 interconnects that are planned to connect park city's water system with Mountain Regional and Summit Water. This was a part of the Western Summit County Regional Water Supply Agreement we entered into in 2013.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051451 Water Fund * BOND PROCEEDS	-168,000	82,000					580,000	580,000				
TOTAL	-168,000	82,000					580,000	580,000				

CP0342 Meter Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0342	Recommended	McAffee	523,631	30,122		Preserving & Enhancing the Natural Environment

Description	Comments
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This is the meter and laterals asset management program

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES		270,000		250,000		250,000		250,000		250,000	250,000	250,000
TOTAL		270,000		250,000		250,000		250,000		250,000	250,000	250,000

CP0343 Park meadows Well

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0343	Recommended	McAffee	425,992	58,047		Preserving & Enhancing the Natural Environment

Description	Comments
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The park meadows well has been classified as ground water under the direct influence of surface water. This designation happened in 2014 and will require treatment. This is one of 8 critical water sources for the City.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051451 Water Fund * BOND PROCEEDS	0	0		2,600,000								
051481 Water Fund * WATER SERVICE FEES		600,000	1,000,000	1,000,000								
051526 WATER FUND * 2014 WATER REVENUE BONDS												
051527 WATER FUND * 2015 WATER REVENUE BOND												
TOTAL	0	600,000	1,000,000	3,600,000								

CP0344 PRV Improvements for Fire Flow Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0344	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This project will replace aging PRV's and allow us to balance the surplus water storage in certain areas of the City with areas that have a storage deficit.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051451 Water Fund * BOND PROCEEDS			-805,000								805,000	805,000
TOTAL			-805,000								805,000	805,000

CP0345 Three Kings/Silver King Pump Station

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0345	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This project will pump water from the Thayes area to the new Empire Tank once it is constructed.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051451 Water Fund * BOND PROCEEDS						1,108,783						
TOTAL						1,108,783						

CP0346 Fairway Hills to Park Meadows Redundancy

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0346	Recommended	McAffee				Preserving & Enhancing the Natural Environment

Description	Comments
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This will provide access to the Fairway hills storage for the boot hill pressure zone.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051451 Water Fund * BOND PROCEEDS				200,000								
TOTAL				200,000								

CP0350 1450-60 Park Avenue

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0350	Recommended	Laurent	2,261,750			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
Development of an 8 - 12 unit affordable housing subdivision at 1450-60 Park Avenue. This property was purchased in 2009 for affordable housing. Council has provided direction to move forward with the city as the sponsor/developer. Estimated development costs including soft costs and construction is \$2,61,750. It is expected that 85 percent of the CIP request (\$1.92mi) will be reimbursed through proceeds of sale.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	320,114	320,114										
TOTAL	320,114	320,114										

CP0351 Artificial Turf Replacement Quinn's

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0351	Recommended	Fonnesbeck				Thriving Mountain Community

Description	Comments
Artificial turf field was installed in 2005 and has a life expectancy of 10-15 years. We are projecting replacement in 2020.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND					418,000	418,000	-418,000	182,000				
TOTAL					418,000	418,000	-418,000	182,000				

CP0352 Parks Irrigation System Efficiency Imp

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0352	Recommended	Fonnesbeck	2,726	32,750		Preserving & Enhancing the Natural Environment

Description	Comments
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Fund irrigation system improvements to increase system efficiencies. Some of our irrigation systems are approaching 30 years old and in need of an upgrade. With new irrigation equipment or modifications, current systems could be updated to improve system efficiencies. The program would include: • Perform a water audit using a certified third party auditor to test the distribution uniformity (DU) of the larger systems. • Evaluate each park design and functionality; identify opportunities to modify existing park area to create a lower water use landscape. • Use audit information to identify inefficiencies in each system and outline future projects. • Create a program to systematically upgrade irrigation system and/or landscaping. Following system upgrades, the park would be retested to verify efficiency increases. The program would be an on-going program investing 25,000 annually.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000		25,000		25,000		25,000		25,000		25,000
TOTAL		25,000		25,000		25,000		25,000		25,000		25,000

CP0353 Remote snow storage site improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0353	Recommended	McAfee	24,898	5,521		Thriving Mountain Community

Description	Comments
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Site improvements are necessary to ensure proper BMP's are established and create better usage of property.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000		50,000								
TOTAL		25,000		50,000								

CP0354 Streets and Water Maintenance Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0354	Recommended	McAfee	5,097,889	572,141	170,457	Engaged & Effective Government and Involved Citizenry

Description	Comments
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Public Utilities Operations Facility for Streets, Storm Water, and Water Operations.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND		1,308,418		596,361								
051467 Water Fund * OTHER MISCELLANEOUS		2,700,000										
052530 STORM WATER FUND * STORM WATER SERVICE FEE								3,000,000				
057450 Transit Fund * BEGINNING BALANCE		1,000,000										
XXXXXX Unspecified												
TOTAL		5,008,418		596,361				3,000,000				

CP0358 Private Land Development #1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0358	Recommended	Laurent	2,884,000			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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Development of an 8 unit affordable housing community. The land is currently under negotiation. This request is dependent upon successful acquisition. The initial phase of the request is for \$184,000 in predevelopment funding. Total estimated development costs including soft costs and construction is \$2,288,400. It is expected that 90 percent of the CIP request will be reimbursed through proceeds of sale.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT												
TOTAL												

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
TOTAL		1,080,000		750,000		750,000		750,000				

CP0362 Neighborhood Preservation Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0362	Recommended	Laurent	3,975,000			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
This an acquisition/rehabilitation/resale program targeted to older neighborhoods in Park City that are being targeted for tear down/redevelopment and pushing prices beyond even middle income residents. This is designed as a pilot program to promote reinvestment by the private sector and develop new funding sources and mechanisms for homeownership. There is currently on property under negotiation.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	-3,975,000	-1,750,000	-2,225,000		-2,225,000		16,070,200	18,295,200				
TOTAL	-3,975,000	-1,750,000	-2,225,000		-2,225,000		16,070,200	18,295,200				

CP0363 Traffic Management Cameras

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0363	Recommended	Knotts	121,367	53,633		Engaged & Effective Government and Involved Citizenry

Description	Comments
Real time visual monitoring of developing traffic conditions will enable the City to respond more effectively to traffic events.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057450 Transit Fund * BEGINNING BALANCE		50,000	35,000	35,000								
TOTAL		50,000	35,000	35,000								

CP0369 Paid Parking Infrastructure for Main St.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0369	Recommended	Fonnesbeck	675,000			Thriving Mountain Community

Description	Comments
Paid Parking Infrastructure for Main Street Area - Gates, technology, signage, other improvements	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057450 Transit Fund * BEGINNING BALANCE		150,000		75,000								
057489 TRANSIT FUND * GARAGE REVENUE												
TOTAL		150,000		75,000								

CP0370 C7- Neck Tank to Last Chance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0370	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
Replace undersized and inadequate supply line in lower deer valley	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES								320,707				
TOTAL								320,707				

CP0371 C1 - Quinns WTP to Boothill - Phase 1

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0371	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This is project will increase the water line size in a key area of our system between the Quinns WTP and the Boothill Tank. This will be required to deliver more water associated with at WTP expansion.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES								1,101,080				
TOTAL								1,101,080				

CP0372 Regionalization Fee

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0372	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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This is a contractual obligation associated with the Western Summit County Project

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES							45,000	245,000	45,000	245,000	245,000	245,000
TOTAL							45,000	245,000	45,000	245,000	245,000	245,000

CP0373 Operational Water Storage Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0373	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
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Operational water storage pond for the Lost Canyon Importation Project

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES				2,700,000	2,000,000	2,000,000						
TOTAL				2,700,000	2,000,000	2,000,000						

CP0374 Building Permit Issuance Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0374	Recommended	Robertson	218,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
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In order to increase customer service, efficiency and capabilities, the Building Department is requesting a new permit tracking software. Currently, the Building Department office staff manually type an inspection schedule to post online each day. Redundant permit files are created in order to receive fees (at the time of plan review deposit, permit issuance, increased bonds, etc..) a new permit is created. Applicants complete a carbon copy application forms and then must wait to allow time for the office staff to manually input their information into the computer. Inspectors hand write inspection reports in the field and then type the inspection results into the computer at the end of the day when they return to the office. (City Manager Recommended)

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-218,000	-218,000										
XXXXXX Unspecified												
TOTAL	-218,000	-218,000										

CP0375 LED Streets Lights Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0375	Recommended	McAffee	23,040			Preserving & Enhancing the Natural Environment

Description	Comments
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Awarded as part of the innovation grant challenge.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031450 CIP Fund * BEGINNING BALANCE												
TOTAL												

CP0376 Bus Stop Play Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0376	Recommended	Fisher		950		Thriving Mountain Community

Description	Comments
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Awarded as part of the innovation grant challenge.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031450 CIP Fund * BEGINNING BALANCE												
TOTAL												

CP0378 Legal Software for Electronic Documents

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0378	Recommended	Robertson	35,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
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During the past two years, legal staff has researched a few software storage companies to fit the needs of the department with eliminating hard files that can be effortlessly converted over to an efficient paperless system (electronically). The Legal Staff has decided to begin converting over with the Prosecution Program first and is anticipating moving in the same direction at a later time for all civil litigation files and project files.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
XXXXXX Unspecified												
TOTAL												

CP0379 Little Bessie Storm Drains

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0379	Recommended	Cassel	52,995			Engaged & Effective Government and Involved Citizenry

Description	Comments
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	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031528 CIP FUND * 2015 SALES TAX BONDS												
TOTAL												

CP0381 Transit and Transportation Land Acquisitions

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0381	Recommended	Knotts	3,499,830	2,440,170		Thriving Mountain Community

Description	Comments
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	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057450 Transit Fund * BEGINNING BALANCE		5,940,000										
TOTAL		5,940,000										

CP0382 Transit Onboard Security Cameras

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0382	Recommended	Fonnesbeck	340,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
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Technology has changed and improvement are needed to an upgraded Security Camera system which will increase reliably and dependability of video the transit fleet.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS		272,000		14,000		14,000						
057479 Transit Fund * TRANSIT SALES TAX		68,000										
TOTAL		340,000		14,000		14,000						

CP0383 Transit Onboard Wi-Fi

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0383	Recommended	Fonnesbeck	194,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
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Transit Onboard Wi-Fi

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS		155,200										
057479 Transit Fund * TRANSIT SALES TAX		38,800		25,000		25,000						
TOTAL		194,000		25,000		25,000						

CP0384 Design and Repair Snow Creek Bridge

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0384	Recommended	Cassel	44,150	5,850		Thriving Mountain Community

Description	Comments
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The Snow Creek Bridge stone facade has deteriorated significantly. This project would remove the stone facade, sound and verify the structure has not deteriorated and rebuild the stone facade.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033450 Lower Park RDA * BEGINNING BALANCE		50,000										
TOTAL		50,000										

CP0385 Park Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0385	Recommended	Cassel				Thriving Mountain Community

Description	Comments
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Description	Comments
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Park Avenue utility infrastructure has deteriorated and is in need of replacement. By the time the utilities are replaced, the road will be non-existent and will need to be completely rebuilt. This project will take two summers to construct.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031499 CIP FUND * ADDITIONAL RESORT SALES TAX						592,000		3,288,000		610,000		
TOTAL						592,000		3,288,000		610,000		

CP0386 Recreation Building in City Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0386	Recommended	Fisher	4,499,876	124		Thriving Mountain Community

Description	Comments
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As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities. The current recreation building needs to be replaced with a larger more functional space that will meet the needs of day camp & other recreation programs. The facility has some conceptual designs being done through the Recreation Facility Master Plan.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031400 CIP FUND * IMP FEE-OPEN SPACE												
031401 CIP FUND * IMP FEE-PUBLIC SAFETY												
033475 LOWER PARK RDA * TRANSFER FROM GENERAL FUND												
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT		4,500,000										
TOTAL		4,500,000										

CP0387 VMS Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0387	Recommended	McAffee	2,963	37,037		Thriving Mountain Community

Description	Comments
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	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES		1,000,000	2,000,000	3,102,500		3,472,875	15,000,000	16,215,506	17,000,000	29,762,816	25,000,000	25,000,000
XXXXXX Unspecified												
TOTAL		1,000,000	2,000,000	3,102,500		3,472,875	15,000,000	16,215,506	17,000,000	29,762,816	25,000,000	25,000,000

CP0390 QJWTP Treatment Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0390	Recommended	McAfee	2,785,963	1,748,804	465,233	Preserving & Enhancing the Natural Environment

Description	Comments
Quinns WTP needs to be upgraded to handle increased Total Organic Carbon, manganese, turbidity, and other water quality upsets in order to reliably provide water to the community.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES		5,000,000										
TOTAL		5,000,000										

CP0391 QJWTP Capacity Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0391	Recommended	McAfee				Engaged & Effective Government and Involved Citizenry

Description	Comments
As water demand exceeds existing treatment capacity, Quinns WTP will need to be expanded.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES				500,000		100,000						
TOTAL				500,000		100,000						

CP0392 Distribution Zoning Meters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0392	Recommended	McAffee	200,000			Preserving & Enhancing the Natural Environment

Description	Comments
This project will help us locate and correct water leaks in the City's distribution system.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE		200,000	-200,000				200,000	200,000				
XXXXXX Unspecified												
TOTAL		200,000	-200,000				200,000	200,000				

CP0393 Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0393	Recommended	McAffee	15,625	184,375		Preserving & Enhancing the Natural Environment

Description	Comments
Council adopted a goal of net zero. This budget is to pay for projects that will move us towards that goal.	

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
051481 Water Fund * WATER SERVICE FEES												
051531 WATER FUND * ENERGY SERVICE FEE		200,000		200,000		200,000		200,000		200,000	200,000	200,000
XXXXXX Unspecified												
TOTAL		200,000		200,000		200,000		200,000		200,000	200,000	200,000

CP0394 QWTP Energy Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0394	Recommended	McAffee	200,000			Preserving & Enhancing the Natural Environment

Description											Comments		
Projects related to energy consumption reduction at Quinns WTP.													
	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	
051481 Water Fund * WATER SERVICE FEES													
051531 WATER FUND * ENERGY SERVICE FEE		200,000		200,000									
052530 STORM WATER FUND * STORM WATER SERVICE FEE													
XXXXXX Unspecified													
TOTAL		200,000		200,000									

CP0395 QWTP Micro-Hydro

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0395	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description											Comments		
Micro-hydro for the raw water pipeline into Quinns WTP - approx. 50 kWhrs													
	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022	
051481 Water Fund * WATER SERVICE FEES													
051531 WATER FUND * ENERGY SERVICE FEE					-2,000,000								
XXXXXX Unspecified													
TOTAL					-2,000,000								

CP0396 Park Ave SD

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0396	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description											Comments		
Storm water replacement in Park Avenue													

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
TOTAL				360,000								

CP0399 Dump Truck

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0399	Recommended	McAffee	300,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
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A full sized dump truck with a trailer.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
051481 Water Fund * WATER SERVICE FEES												
XXXXXX Unspecified												
TOTAL												

CP0400 Guardrail Royal Street and DVD

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0400	Recommended	Cassel	100,000			Thriving Mountain Community

Description	Comments
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A recent slide off accident on the road bend nearest to Snow Park highlighted the concern that the road was not designed correctly. Additionally, a request has been made to install guardrail along the first bend in Royal Street above The Trees Condominiums

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0401 Downtown Projects Plazas

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0401	Recommended	Twombly	8,054,582	195,418		Thriving Mountain Community

Description	Comments
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This is for the Miner's and Brew Pub (Main Street) Plazas. It separates those 2 projects from the remainder of the Main Street Improvement projects.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
031532 CIP FUND * 2017 SALES TAX BONDS		8,250,000										
TOTAL		8,250,000										

CP0402 Additional Downtown Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0402	Recommended	Twombly				Thriving Mountain Community

Description	Comments
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These are miscellaneous projects beyond the larger plazas (Cp0460) and the sidewalk projects (Cp0270). They include restrooms at China Bridge, the conversion of 4th and 5th Street, Schreuers Walkway, and Swede sidewalks.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031499 CIP FUND * ADDITIONAL RESORT SALES TAX								1,200,000		500,000		
TOTAL								1,200,000		500,000		

CP0403 Kimball Junction Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0403	Recommended	Fonnesbeck	850,228	2,095,737		Thriving Mountain Community

Description	Comments
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	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057458 Transit Fund * FEDERAL GRANTS		2,528,000										
057479 Transit Fund * TRANSIT SALES TAX		632,000										
057482 Transit Fund * REGIONAL TRANSIT REVENUE		750,000										
TOTAL		3,910,000										

CP0404 Parks Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0404	Recommended	Fonnesbeck	1,000,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
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	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT		136,000										
051481 Water Fund * WATER SERVICE FEES		513,333										
057479 Transit Fund * TRANSIT SALES TAX		350,667										
TOTAL		1,000,000										

CP0405 Golf Building

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0405	Recommended	Fonnesbeck	500,000			Engaged & Effective Government and Involved Citizenry

Description	Comments
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	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT		68,000										
051481 Water Fund * WATER SERVICE FEES		256,667										

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
057479 Transit Fund * TRANSIT SALES TAX		175,333										
TOTAL		500,000										

CP0406 Central Park

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0406	Recommended	Laurent	4,272,858			An Complete Community that Values Historic Preservation, Economic Diversity, and the Arts & Culture

Description	Comments
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	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
033529 LOWER PARK RDA * LPA RDA ANTICIPATED DEBT	55,142	4,328,000										
TOTAL	55,142	4,328,000										

000377 Ice Rink Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000377	Not Recommended	Angevine				Thriving Mountain Community

Description	Comments
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Ice Rink Expansion: Additional ice surface including supporting storage and amenities.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
012100 QUINNS FUND * ADMINISTRATION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
XXXXXX Unspecified							2,847,667	2,847,667	19,735,335	19,735,335		
TOTAL							2,847,667	2,847,667	19,735,335	19,735,335		

000389 Library Book Sorter

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000389	Not Recommended	Twombly				Engaged & Effective Government and Involved Citizenry

Description	Comments
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Automated book sorter, allows for library staff to work more efficiently.

	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	Adjust FY 2020	Total FY 2020	Adjust FY 2021	Total FY 2021	Adjust FY 2022	Total FY 2022
031475 CIP FUND * TRANSFER FROM GENERAL FUND	120,000	120,000										
033450 Lower Park RDA * BEGINNING BALANCE												
TOTAL	120,000	120,000										

CP0346 Fairway Hills to Park Meadows Redundancy	20.50	-	-	-	-	-	-	-	200,000	-	-	-	-	-	-	-	-	-	-	-
CP0250 Irrigation Controller Replacement	20.50	20,000	20,000	20,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0348 McPolin Barn Seismic Upgrade	20.50	(240,000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0264 Security Projects	20.33	50,000	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0248 Middle Silver Creek Watershed	20.31	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0334 Repair of Historic Wall/Foundation	20.19	45,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0325 Engineering Small Projects Fund	20.17	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0402 Additional Downtown Projects	20.14	-	-	-	-	-	-	-	-	-	-	1,200,000	500,000	-	-	-	-	-	-	-
CP0280 Aquatics Equipment Replacement	20.14	15,000	15,000	15,000	15,000	15,000	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0177 China Bridge Improvements & Equipment	20.08	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0298 Historic Preservation	19.94	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0332 Library Technology Equipment Replacement	19.86	24,387	24,387	24,387	24,387	24,387	24,387	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0367 Replacement of Data Backup System	19.84	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0340 Fleet Shop Equipment Replacement	19.78	15,000	15,000	15,000	15,000	15,000	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0353 Remote snow storage site improvements	19.61	25,000	50,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0107 Retaining Wall at 41 Sampson Ave	19.56	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(110,000)
CP0229 Dredge Prospector Pond	19.36	-	-	-	150,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0089 Public Art	19.33	75,000	75,000	-	-	-	-	-	25,000	25,000	-	-	-	-	-	-	-	-	-	-
CP0292 Cemetery Improvements	19.28	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0338 Council Chambers Advanced Technology Upg	19.25	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0142 Racquet Club Program Equipment Replaceme	19.17	60,000	65,000	65,000	65,000	65,000	65,000	-	-	-	-	-	-	-	-	-	-	-	-	28,769
CP0400 Guardrail Royal Street and DVD	18.92	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0393 Energy Projects	18.63	-	-	-	-	-	-	-	200,000	200,000	200,000	200,000	200,000	200,000	200,000	-	-	-	-	-
CP0384 Design and Repair Snow Creek Bridge	18.56	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	-	-	-
CP0351 Artificial Turf Replacement Quinn's	18.42	-	-	418,000	182,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0364 Master Plan for Recreation Amenities	18.09	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0378 Legal Software for Electronic Document M	18.06	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0401 Downtown Projects Plazas	17.83	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	8,250,000
CP0374 Building Permit Issuance Software	17.69	(218,000)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Recommended Scored - Subtotal		\$ 4,278,826	\$ 4,120,257	\$ 3,399,296	\$ 2,883,296	\$ 2,681,296	\$ 2,691,296	\$ 67,170,881	\$ 27,570,992	\$ 36,988,977	\$ 51,965,580	\$ 39,160,204	\$ 31,104,073	\$ 37,451,068	\$ 5,577,080	\$ 4,670,452	\$ 2,999,000	\$ 5,704,702	\$ 915,000	
Total Recommended		\$ 4,278,826	\$ 4,120,257	\$ 3,399,296	\$ 2,883,296	\$ 2,681,296	\$ 2,691,296	\$ 66,857,517	\$ 27,570,992	\$ 36,988,977	\$ 51,965,580	\$ 39,160,204	\$ 31,909,073	\$ 37,394,854	\$ 5,577,080	\$ 4,670,452	\$ 2,999,000	\$ 5,704,702	\$ 915,000	
Not Recommended																				
000471 Adobe Acrobat Software Standardization	22.00	-	23,000	-	-	-	-	-	2,000	-	-	-	-	-	-	-	-	-	-	-
CP0251 Electronic Record Archiving	21.53	-	-	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000477 Add Uphill Marsac Gate Above Chambers Avenue	20.67	-	29,440	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000481 Indoor Aquatics	20.53	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000478 Phase 2 PC MARC	17.94	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000482 Concrete Driveway to Bubble Storage	17.83	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CP0163 Quinn's Fields Phase III	17.50	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000377 Ice Rink Expansion	14.73	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
000389 Library Book Sorter	14.52	120,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Not Recommended - Subtotal		\$ 145,000	\$ 52,440	\$ 100,000	\$ -	\$ -	\$ -	\$ -	\$ 2,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grand Total		\$ 4,423,826	\$ 4,172,697	\$ 3,499,296	\$ 2,883,296	\$ 2,681,296	\$ 2,691,296	\$ 66,857,517	\$ 27,572,992	\$ 36,988,977	\$ 51,965,580	\$ 39,160,204	\$ 31,909,073	\$ 37,394,854	\$ 5,577,080	\$ 4,670,452	\$ 2,999,000	\$ 5,704,702	\$ 915,000	

	FY 2017	FY 2018	FY 2019	FY 2020	FY 2021	FY 2022
Available Funding	4,281,904	4,094,354	3,400,011	2,883,812	2,811,009	2,339,726
Budget	4,278,826	4,120,257	3,399,296	2,883,296	2,681,296	2,691,296
Variance	3,078	-25,903	715	516	129,713	-351,570

GENERAL FUND - Budget Summary

011 GENERAL FUND

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Property Taxes	\$9,279,024	\$9,268,604	\$11,108,571	\$10,339,766	10,670,557	\$11,023,233	\$11,490,035
Sales Tax	\$7,314,413	\$7,408,763	\$7,437,258	\$7,351,592	9,875,419	\$9,875,419	\$11,057,445
Franchise Tax	\$3,158,716	\$3,061,207	\$3,185,820	\$2,237,494	3,225,000	\$3,269,000	\$3,351,000
Licenses	\$422,747	\$412,605	\$456,599	\$320,980	543,000	\$479,000	\$504,000
Planning Building & Engineering Fees	\$2,154,168	\$2,578,017	\$1,873,987	\$1,446,633	2,437,000	\$2,100,000	\$2,400,000
Other Fees	\$41,961	\$36,865	\$133,288	\$83,184	59,000	\$120,000	\$133,200
Federal Revenue	\$69,654	\$44,557	\$64,321	\$23,963	48,000	\$33,000	\$33,000
State Revenue	\$69,198	\$66,218	\$66,806	\$68,587	106,000	\$103,000	\$103,000
County/SP District Revenue	\$0	\$0	\$0	\$50,000	25,000	\$2,000	\$2,000
Cemetery Charges for Services	\$26,250	\$38,188	\$21,937	\$22,609	38,000	\$22,800	\$23,400
Recreation	\$1,836,326	\$1,913,310	\$1,982,640	\$1,344,543	2,138,900	\$2,032,000	\$2,090,000
Other Service Revenue	\$86,364	\$99,640	\$90,239	\$42,879	91,000	\$90,000	\$90,000
Library Fines & Fees	\$16,124	\$12,456	\$21,407	\$23,701	20,000	\$10,000	\$10,000
Fines & Forfeitures	\$100	\$150	\$0	\$0	0	\$0	\$0
Misc. Revenues	\$348,604	\$192,873	\$307,055	\$163,430	370,000	\$290,500	\$292,100
Interfund Transactions (Admin)	\$1,346,991	\$2,166,534	\$2,256,360	\$1,402,120	2,397,547	\$2,397,547	\$2,422,547
Special Revenues & Resources	\$42,800	\$42,048	\$42,428	\$60,384	55,000	\$71,200	\$71,200
Total Revenues	\$26,213,440	\$27,342,034	\$29,048,714	\$24,981,864	32,099,423	\$31,918,699	\$34,072,927
Other							
Beginning Balance	\$8,367,681	\$9,789,256	\$10,255,105	\$10,522,730	9,002,437	\$10,522,730	\$10,966,558
Total Other	\$8,367,681	\$9,789,256	\$10,255,105	\$10,522,730	9,002,437	\$10,522,730	\$10,966,558
TOTAL	\$34,581,121	\$37,131,290	\$39,303,819	\$35,504,594	41,101,860	\$42,441,429	\$45,039,485

011 GENERAL FUND

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Personnel	\$16,906,148	\$18,056,527	\$19,716,225	\$16,594,294	21,034,661	\$21,229,288	\$22,320,938
Mat, Suppls, Services	\$5,533,822	\$6,301,182	\$6,319,660	\$4,341,063	7,218,409	\$7,218,409	\$7,396,077
Capital	\$208,870	\$200,988	\$95,318	\$237,463	431,390	\$431,390	\$378,448
Contingency	\$0	\$85,647	\$27,881	\$99,733	300,000	\$300,000	\$290,000
Total Depts	\$22,648,840	\$24,644,344	\$26,159,083	\$21,272,553	28,984,460	\$29,179,087	\$30,385,463
Other							
Interfund Transfer	\$2,143,024	\$2,231,840	\$2,622,006	\$1,913,140	2,295,784	\$2,295,784	\$2,475,876
Ending Balance	\$9,789,256	\$10,255,105	\$10,522,730	\$0	9,821,616	\$10,966,558	\$12,178,146
Total Other	\$11,932,280	\$12,486,945	\$13,144,736	\$1,913,140	12,117,400	\$13,262,342	\$14,654,022
TOTAL	\$34,581,120	\$37,131,289	\$39,303,819	\$23,185,693	41,101,860	\$42,441,429	\$45,039,485

011 GENERAL FUND

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Property Taxes							
011-31111 PROP TAX GENERAL	\$8,316,882	\$8,345,094	\$10,259,270	\$9,657,494	9,872,557	\$10,225,233	\$10,692,035
011-31121 DEL AND PRIOR YEAR	\$718,094	\$673,890	\$595,086	\$527,825	572,000	\$572,000	\$572,000
011-31122 INTEREST DEL PRO TX	\$12,923	\$16,590	\$15,318	\$9,145	25,000	\$25,000	\$25,000
011-31123 FEE-IN-LIEU	\$231,126	\$233,031	\$238,897	\$145,301	201,000	\$201,000	\$201,000
Total Property Taxes	\$9,279,024	\$9,268,604	\$11,108,571	\$10,339,766	10,670,557	\$11,023,233	\$11,490,035
Sales Tax							
011-31211 GENERAL SALES TAX	\$4,347,534	\$4,731,904	\$5,180,094	\$3,143,133	5,443,061	\$5,443,061	\$5,715,214
011-31213 RESORT TAX	\$2,966,879	\$2,676,858	\$2,257,164	\$4,208,459	4,432,358	\$4,432,358	\$5,342,231
Total Sales Tax	\$7,314,413	\$7,408,763	\$7,437,258	\$7,351,592	9,875,419	\$9,875,419	\$11,057,445
Franchise Tax							
011-31311 FRAN TAX - ELEC	\$1,489,944	\$1,449,427	\$1,520,003	\$1,220,951	1,503,000	\$1,523,000	\$1,561,000
011-31312 FRAN TAX - GAS	\$856,272	\$818,136	\$833,109	\$525,051	875,000	\$887,000	\$909,000
011-31313 FRAN TAX - PHONE	\$270,960	\$230,210	\$238,675	\$136,261	283,000	\$287,000	\$294,000
011-31314 FRAN TAX - CABLE TV	\$278,129	\$283,298	\$298,602	\$205,834	287,000	\$291,000	\$299,000
011-31315 FRAN TAX - SEWERS	\$263,410	\$280,137	\$295,431	\$149,397	277,000	\$281,000	\$288,000

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Total Franchise Tax	\$3,158,716	\$3,061,207	\$3,185,820	\$2,237,494	3,225,000	\$3,269,000	\$3,351,000
Licenses							
011-32122 HOMEOWNER'S REG	\$1,411	\$1,150	\$1,200	\$1,100	2,000	\$1,000	\$1,000
011-32131 LIQUOR LICENSES	\$24,850	\$27,625	\$30,050	\$19,525	32,000	\$29,000	\$30,000
011-32135 FESTIVAL FACILITATION FEE	\$201,355	\$196,328	\$208,444	\$143,132	264,000	\$233,000	\$245,000
011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$30,438	\$32,070	\$30,913	\$18,961	40,000	\$35,000	\$37,000
011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$93,311	\$99,938	\$92,878	\$72,966	124,000	\$109,000	\$115,000
011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$71,382	\$55,494	\$93,114	\$65,295	81,000	\$72,000	\$76,000
Total Licenses	\$422,747	\$412,605	\$456,599	\$320,980	543,000	\$479,000	\$504,000
Planning Building & Engineering Fees							
011-32212 PLANNING APPLICATION	\$182,142	\$131,410	\$156,300	\$124,670	151,000	\$139,000	\$159,000
011-32311 BUILDING PERMITS	\$901,728	\$1,216,572	\$772,433	\$612,831	1,120,000	\$940,000	\$1,074,000
011-32315 GRADING & EXCAVATING	\$12,813	\$7,913	\$2,697	\$8,212	10,000	\$9,000	\$11,000
011-32316 DEMOLITION PERMITS	\$11,129	\$12,314	\$15,600	\$8,909	11,000	\$10,000	\$12,000
011-32317 SIGN PERMITS	\$7,455	\$8,753	\$6,465	\$6,079	8,000	\$7,000	\$8,000
011-32319 ACE FEES	\$7,300	\$1,600	\$1,500	\$500	4,000	\$4,000	\$5,000
011-32320 FIRE FEE/ISSUANCE FEE	\$28,695	\$39,971	\$45,035	\$24,091	33,000	\$30,000	\$35,000
011-32321 PLAN CHECK FEES	\$566,029	\$789,805	\$496,241	\$365,561	713,000	\$602,000	\$688,000
011-32322 APPEALS - BUILDING	\$0	\$100	\$300	\$100	0	\$0	\$0
011-32323 SUB PERMIT VALUATION BASED FEES	\$188,502	\$310,767	\$338,486	\$235,718	240,000	\$222,000	\$253,000
011-32411 CONSTRUCTION INSPECTIONS	\$202,737	\$16,197	\$0	\$37,441	105,000	\$97,000	\$111,000
011-32412 STREET CUT PERMITS	\$1,797	\$0	\$0	\$0	1,000	\$1,000	\$1,000
011-32414 ENGINEERING FEES	\$21,776	\$16,100	\$16,000	\$11,200	18,000	\$17,000	\$19,000
011-32415 PREINSPECTION FEES	\$2,250	\$0	\$0	\$0	1,000	\$1,000	\$1,000
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$19,815	\$26,515	\$22,930	\$11,320	22,000	\$21,000	\$23,000
Total Planning Building & Engineering Fees	\$2,154,168	\$2,578,017	\$1,873,987	\$1,446,633	2,437,000	\$2,100,000	\$2,400,000
Other Fees							
011-32611 SPECIAL EVENTS	\$4,027	\$1,750	\$12,399	\$4,482	10,000	\$0	\$12,400
011-32630 SPECIAL EVENTS APPLICATION FEES	\$1,680	\$2,892	\$15,260	\$1,336	6,000	\$15,300	\$15,300
011-32631 SPECIAL EVENT FACILITY RENTAL	\$6,609	\$10,130	\$30,234	\$31,751	22,000	\$31,800	\$31,800
011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$22,750	\$15,375	\$66,355	\$39,125	17,000	\$66,400	\$66,400
011-32633 PUBLIC WORKS SPECIAL	\$0	\$0	\$2,340	\$0	0	\$0	\$0

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
EVENT FEES							
011-32634 PARKS SPECIAL EVENT REVENUE	\$0	\$910	\$0	\$0	0	\$0	\$0
011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	\$0	\$0	\$333	\$0	0	\$0	\$0
011-32637 BUILDING MAINTENANCE SPECIAL EVENT FEES	\$0	\$0	\$62	\$0	0	\$0	\$0
011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$2,256	\$0	\$640	\$0	0	\$0	\$0
011-32640 SPECIAL EVENT TRAIL FEES	\$4,639	\$5,808	\$5,667	\$6,490	4,000	\$6,500	\$7,300
Total Other Fees	\$41,961	\$36,865	\$133,288	\$83,184	59,000	\$120,000	\$133,200
Federal Revenue							
011-33110 FEDERAL GRANTS	\$69,654	\$44,557	\$64,321	\$23,963	48,000	\$33,000	\$33,000
Total Federal Revenue	\$69,654	\$44,557	\$64,321	\$23,963	48,000	\$33,000	\$33,000
State Revenue							
011-33252 STATE CONTRIBUTION	\$8,380	\$5,603	\$8,636	\$9,139	62,000	\$60,000	\$60,000
011-33272 STATE LIQUOR	\$60,819	\$60,616	\$58,170	\$59,448	44,000	\$43,000	\$43,000
Total State Revenue	\$69,198	\$66,218	\$66,806	\$68,587	106,000	\$103,000	\$103,000
County/SP District Revenue							
011-33313 RESTAURANT TAX GRANT	\$0	\$0	\$0	\$50,000	25,000	\$2,000	\$2,000
Total County/SP District Revenue	\$0	\$0	\$0	\$50,000	25,000	\$2,000	\$2,000
Cemetery Charges for Services							
011-34411 CEMETERY BURIAL	\$4,720	\$0	\$600	\$4,810	5,000	\$1,500	\$1,500
011-34412 CEMETERY LOTS	\$20,640	\$35,590	\$19,800	\$16,500	31,000	\$19,800	\$20,400
011-34510 Police Charges	\$890	\$2,598	\$1,537	\$1,299	2,000	\$1,500	\$1,500
Total Cemetery Charges for Services	\$26,250	\$38,188	\$21,937	\$22,609	38,000	\$22,800	\$23,400
Recreation							
011-34609 FACILITY RENTAL FEE	\$0	\$13,879	\$9,835	\$8,004	16,000	\$5,000	\$5,000
011-34610 FACILITY USAGE FEE	\$399,895	\$607,260	\$607,992	\$477,494	675,000	\$498,000	\$512,000
011-34611 CAMPS	\$163,272	\$191,941	\$217,945	\$60,514	220,000	\$202,000	\$208,000
011-34612 CLASSES	\$190,597	\$21,679	\$31,571	\$22,608	27,000	\$161,000	\$166,000
011-34613 CHILD CARE	\$3,542	\$8,746	\$6,347	\$3,244	0	\$5,000	\$5,000
011-34622 LEAGUES ADULT	\$54,712	\$56,445	\$52,784	\$30,955	63,000	\$63,000	\$64,000
011-34624 WESTERN SUMMIT YOUTH	\$22,397	\$20,672	\$20,662	\$18,689	24,000	\$25,000	\$26,000
011-34625 FITNESS CENTER	\$1,459	\$0	\$0	\$0	0	\$0	\$0
011-34626 FITNESS CENTER SENIOR PROGRAMS	\$10,408	\$16,217	\$19,816	\$13,443	17,000	\$10,000	\$10,000
011-34629 TENNIS LEAGUE FEES	\$10,927	\$27,320	\$23,524	\$18,279	0	\$15,000	\$15,000
011-34631 PARK RESERVATION	\$12,930	\$12,969	\$22,990	\$5,745	16,000	\$14,000	\$14,000
011-34641 TENNIS COURT FEES	\$144,359	\$160,760	\$165,314	\$133,488	160,000	\$173,000	\$178,000
011-34642 PICKLEBALL	\$1,471	\$4,865	\$15,484	\$14,004	8,000	\$2,000	\$2,000
011-34644 SWIM FEES	\$56,468	\$73,165	\$69,971	\$28,650	80,000	\$74,000	\$76,000

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
011-34646 TOURNAMENT FEES	\$12,065	\$10,466	\$10,187	\$9,249	12,000	\$12,000	\$13,000
011-34647 TENNIS LESSONS	\$520,708	\$484,585	\$548,267	\$375,297	600,000	\$579,000	\$595,000
011-34648 AEROBICS	\$10,057	\$1,355	\$1,884	\$2,079	1,400	\$8,000	\$8,000
011-34651 EQUIPMENT RENTAL	\$63,270	\$65,367	\$40,848	\$29,891	66,000	\$64,000	\$66,000
011-34653 LOCKER RENTAL	\$5,804	\$1,288	\$1,297	\$827	1,500	\$8,000	\$8,000
011-34682 REC. CARD/RESIDENT	\$-1	\$0	\$0	\$0	0	\$2,000	\$2,000
011-34693 SPECIAL EVENTS- RECREATION	\$25	\$0	\$0	\$0	0	\$0	\$0
011-34694 RETAIL SALES	\$137,220	\$125,100	\$107,712	\$85,347	140,000	\$101,000	\$104,000
011-34696 VENDING COMMISSION	\$4,107	\$4,478	\$4,259	\$2,923	6,000	\$5,000	\$5,000
011-34697 SPECIAL EVENT - MH	\$5,261	\$0	\$178	\$1,524	0	\$0	\$2,000
011-34698 PARTY ROOM	\$5,374	\$4,754	\$3,774	\$2,288	6,000	\$6,000	\$6,000
Total Recreation	\$1,836,326	\$1,913,310	\$1,982,640	\$1,344,543	2,138,900	\$2,032,000	\$2,090,000
Other Service Revenue							
011-34917 REIMBURSED COURT FEE	\$86,364	\$99,640	\$90,239	\$42,879	91,000	\$90,000	\$90,000
Total Other Service Revenue	\$86,364	\$99,640	\$90,239	\$42,879	91,000	\$90,000	\$90,000
Library Fines & Fees							
011-35211 LIBRARY FINES & FEE	\$16,124	\$12,456	\$21,407	\$23,701	20,000	\$10,000	\$10,000
Total Library Fines & Fees	\$16,124	\$12,456	\$21,407	\$23,701	20,000	\$10,000	\$10,000
Fines & Forfeitures							
011-35312 IMPOUND	\$100	\$0	\$0	\$0	0	\$0	\$0
011-35315 WATER CITATION	\$0	\$150	\$0	\$0	0	\$0	\$0
Total Fines & Forfeitures	\$100	\$150	\$0	\$0	0	\$0	\$0
Misc. Revenues							
011-36111 INTEREST EARNINGS	\$95,386	\$74,986	\$109,268	\$0	102,000	\$77,800	\$77,800
011-36150 BUSINESS IMPROVEMENT DISTRICT	\$63,423	\$57,346	\$59,055	\$43,855	77,000	\$62,500	\$62,500
011-36210 RENTAL INCOME	\$17,327	\$10,009	\$68,564	\$42,446	38,000	\$38,200	\$39,400
011-36216 FIXED RENT - CARL WINTER'S	\$10,420	\$9,553	\$25,063	\$15,387	46,000	\$47,000	\$47,000
011-36217 SPECIAL EVENT RENT-CARL WINTER	\$17,855	\$0	\$0	\$0	0	\$0	\$0
011-36220 AFFORDABLE HOUSING RENT	\$62,597	\$32,576	\$32,313	\$19,643	62,000	\$32,300	\$33,300
011-36321 SALE OF PUBLIC DOCUMENTS	\$208	\$584	\$1,133	\$1,534	0	\$1,200	\$-300
011-36911 OTHER MISCELLANEOUS	\$82,029	\$7,997	\$11,965	\$40,618	45,000	\$31,500	\$32,400
011-36921 CASH OVER/SHORT	\$25	\$0	\$-292	\$24	0	\$0	\$0
011-36922 CASH OVER/SHORT-RACQ CL	\$-665	\$-178	\$-13	\$-76	0	\$0	\$0
Total Misc. Revenues	\$348,604	\$192,873	\$307,055	\$163,430	370,000	\$290,500	\$292,100
Interfund Transactions (Admin)							

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
011-38161 ADM CHG FR WATER	\$633,119	\$673,540	\$725,542	\$625,120	750,146	\$750,146	\$750,146
011-38162 ADM CHG FR GOLF	\$98,980	\$103,571	\$96,125	\$87,140	104,569	\$104,569	\$104,569
011-38163 ADM CHG FR TRANSP	\$588,742	\$644,423	\$719,693	\$648,190	777,832	\$777,832	\$777,832
011-38164 ADM CHG FR RDA MAIN ST	\$1,349	\$30,000	\$0	\$0	0	\$0	\$0
011-38165 ADM CHG FR STORM WATER	\$0	\$0	\$0	\$41,670	50,000	\$50,000	\$75,000
011-38167 ADM CHG FR RDA PARK AVE	\$24,801	\$0	\$0	\$0	0	\$0	\$0
011-38168 UTILITIES TRANSFER IN	\$0	\$715,000	\$715,000	\$0	715,000	\$715,000	\$715,000
Total Interfund Transactions (Admin)	\$1,346,991	\$2,166,534	\$2,256,360	\$1,402,120	2,397,547	\$2,397,547	\$2,422,547
Special Revenues & Resources							
011-39140 SUMMIT LEADERSHIP	\$42,800	\$42,048	\$1,150	\$0	55,000	\$71,200	\$71,200
011-39142 LEADERSHIP 101	\$0	\$0	\$5,139	\$5,610	0	\$0	\$0
011-39143 LEADERSHIP FUNDRAISING	\$0	\$0	\$36,139	\$44,739	0	\$0	\$0
Total Special Revenues & Resources	\$42,800	\$42,048	\$42,428	\$50,349	55,000	\$71,200	\$71,200
Beginning Balance							
011-39990 BEGINNING BALANCE	\$8,367,681	\$9,789,256	\$10,255,105	\$10,522,730	9,002,437	\$10,522,730	\$10,966,558
Total Beginning Balance	\$8,367,681	\$9,789,256	\$10,255,105	\$10,522,730	9,002,437	\$10,522,730	\$10,966,558
TOTAL	\$34,581,121	\$37,131,290	\$39,303,820	\$35,494,559	41,101,860	\$42,441,429	\$45,039,485

011 GENERAL FUND

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40011 CITY COUNCIL							
Personnel	\$201,594	\$275,877	\$281,043	\$242,598	290,198	\$276,198	\$289,136
Mat, Suppls, Services	\$84,814	\$78,345	\$75,008	\$71,628	77,448	\$77,448	\$77,448
Total 40011 CITY COUNCIL	\$286,408	\$354,222	\$356,052	\$314,227	367,646	\$353,646	\$366,584
40021 CITY MANAGER							
Personnel	\$533,069	\$565,086	\$604,396	\$515,863	655,435	\$642,435	\$670,668
Mat, Suppls, Services	\$76,434	\$69,612	\$68,005	\$77,398	88,873	\$88,873	\$90,350
Capital	\$1,003	\$0	\$0	\$0	1,000	\$1,000	\$1,000
Total 40021 CITY MANAGER	\$610,506	\$634,698	\$672,401	\$593,261	745,308	\$732,308	\$762,018
40023 ELECTIONS							
Mat, Suppls, Services	\$11,022	\$361	\$-1,387	\$0	500	\$500	\$13,500
Total 40023 ELECTIONS	\$11,022	\$361	\$-1,387	\$0	500	\$500	\$13,500
40031 CITY ATTORNEY							
Personnel	\$877,413	\$869,634	\$879,078	\$748,375	956,159	\$940,159	\$983,423

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Mat, Suppls, Services	\$45,248	\$56,626	\$52,271	\$38,898	81,883	\$81,883	\$81,883
Capital	\$173	\$1,082	\$0	\$41	2,800	\$2,800	\$2,800
Total 40031 CITY ATTORNEY	\$922,834	\$927,342	\$931,350	\$787,314	1,040,842	\$1,024,842	\$1,068,106
40034 BUDGET, DEBT & GRANTS							
Personnel	\$312,991	\$323,091	\$382,777	\$331,624	419,551	\$419,551	\$429,534
Mat, Suppls, Services	\$28,203	\$28,678	\$27,485	\$9,272	31,296	\$31,296	\$56,296
Capital	\$372	\$2,233	\$0	\$0	1,300	\$1,300	\$1,300
Total 40034 BUDGET, DEBT & GRANTS	\$341,565	\$354,003	\$410,262	\$340,896	452,147	\$452,147	\$487,130
40062 HUMAN RESOURCES							
Personnel	\$451,117	\$501,038	\$534,712	\$452,458	563,938	\$563,938	\$578,978
Mat, Suppls, Services	\$128,302	\$184,767	\$202,124	\$121,219	199,402	\$199,402	\$205,675
Capital	\$0	\$0	\$175	\$60	1,500	\$1,500	\$500
Total 40062 HUMAN RESOURCES	\$579,419	\$685,805	\$737,010	\$573,737	764,840	\$764,840	\$785,153
40072 FINANCE							
Personnel	\$589,881	\$605,370	\$642,362	\$531,123	715,881	\$660,881	\$857,956
Mat, Suppls, Services	\$96,238	\$85,345	\$94,518	\$71,332	103,125	\$103,125	\$103,125
Total 40072 FINANCE	\$686,119	\$690,715	\$736,880	\$602,455	819,006	\$764,006	\$961,081
40082 TECHNICAL & CUSTOMER SERVICES							
Personnel	\$739,605	\$790,599	\$866,552	\$701,620	996,310	\$879,310	\$1,011,793
Mat, Suppls, Services	\$500,435	\$449,830	\$506,332	\$398,947	546,340	\$546,340	\$646,340
Capital	\$42,441	\$52,212	\$6,297	\$17,021	23,000	\$23,000	\$23,000
Total 40082 TECHNICAL & CUSTOMER SERVICES	\$1,282,481	\$1,292,642	\$1,379,181	\$1,117,588	1,565,650	\$1,448,650	\$1,681,133
40091 BLDG MAINT ADM							
Personnel	\$375,379	\$427,958	\$471,844	\$431,142	577,695	\$540,695	\$597,228
Mat, Suppls, Services	\$518,618	\$525,791	\$568,075	\$496,441	686,427	\$686,427	\$707,300
Capital	\$0	\$0	\$0	\$0	1,850	\$1,850	\$0
Interfund Transfer	\$11,600	\$12,100	\$12,100	\$10,080	12,100	\$12,100	\$12,100
Total 40091 BLDG MAINT ADM	\$905,597	\$965,848	\$1,052,018	\$937,663	1,278,072	\$1,241,072	\$1,316,628
40092 CITY RECREATION							
Not Available	\$0	\$0	\$0	\$548	0	\$0	\$0
Personnel	\$1,284,042	\$1,289,555	\$1,398,767	\$1,214,087	1,708,524	\$1,532,524	\$1,755,744
Mat, Suppls, Services	\$428,901	\$429,164	\$401,417	\$301,038	464,241	\$464,241	\$476,055
Capital	\$7,189	\$5,249	\$15,131	\$9,046	25,400	\$25,400	\$29,900
Interfund Transfer	\$11,200	\$12,250	\$12,250	\$10,210	12,250	\$12,250	\$12,250
Total 40092 CITY RECREATION	\$1,731,332	\$1,736,218	\$1,827,565	\$1,534,929	2,210,415	\$2,034,415	\$2,273,949
40093 TENNIS							
Personnel	\$564,030	\$588,014	\$698,084	\$550,386	597,436	\$597,436	\$609,143
Mat, Suppls, Services	\$113,215	\$189,277	\$129,185	\$89,756	180,811	\$180,811	\$180,811
Capital	\$-646	\$0	\$0	\$0	3,000	\$3,000	\$3,000
Total 40093 TENNIS	\$676,599	\$777,291	\$827,269	\$640,142	781,247	\$781,247	\$792,954

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40094 MCPOLIN BARN							
Personnel	\$23,498	\$28,109	\$30,779	\$26,385	24,351	\$24,351	\$24,844
Mat, Suppls, Services	\$13,618	\$12,705	\$9,150	\$11,484	18,382	\$18,382	\$14,625
Total 40094 MCPOLIN BARN	\$37,116	\$40,814	\$39,929	\$37,870	42,733	\$42,733	\$39,469
40100 COMMUNITY AFFAIRS							
Personnel	\$525,128	\$360,931	\$378,715	\$230,356	277,974	\$277,974	\$288,459
Mat, Suppls, Services	\$81,965	\$76,952	\$63,845	\$52,693	62,633	\$62,633	\$76,645
Capital	\$3,174	\$1,068	\$2,910	\$1,249	1,512	\$1,512	\$1,500
Total 40100 COMMUNITY AFFAIRS	\$610,267	\$438,951	\$445,470	\$284,298	342,119	\$342,119	\$366,604
40101 ECONOMY							
Personnel	\$641,504	\$689,416	\$760,920	\$625,187	766,110	\$766,110	\$834,266
Mat, Suppls, Services	\$115,136	\$85,092	\$87,600	\$77,571	120,555	\$120,555	\$126,955
Capital	\$1,714	\$1,121	\$2,242	\$771	4,700	\$4,700	\$2,300
Total 40101 ECONOMY	\$758,353	\$775,630	\$850,762	\$703,530	891,365	\$891,365	\$963,521
40102 ENVIRONMENTAL REGULATORY							
Personnel	\$139,310	\$0	\$0	\$0	0	\$0	\$0
Mat, Suppls, Services	\$61,267	\$0	\$0	\$0	0	\$0	\$0
Total 40102 ENVIRONMENTAL REGULATORY	\$200,576	\$0	\$0	\$0	0	\$0	\$0
40104 ENVIRONMENTAL SUSTAINABILITY							
Personnel	\$0	\$444,434	\$373,679	\$275,661	482,841	\$340,841	\$470,065
Mat, Suppls, Services	\$0	\$199,113	\$164,445	\$67,773	263,214	\$263,214	\$263,214
Capital	\$0	\$1,120	\$931	\$3,539	1,000	\$1,000	\$1,000
Total 40104 ENVIRONMENTAL SUSTAINABILITY	\$0	\$644,667	\$539,055	\$346,974	747,055	\$605,055	\$734,279
40111 INSURANCE & SECURITY BONDS							
Interfund Transfer	\$178,777	\$248,674	\$779,567	\$370,560	444,676	\$444,676	\$600,000
Total 40111 INSURANCE & SECURITY BONDS	\$178,777	\$248,674	\$779,567	\$370,560	444,676	\$444,676	\$600,000
40116 VENTURE FUND							
Personnel	\$0	\$80	\$0	\$0	0	\$0	\$0
Mat, Suppls, Services	\$38,294	\$10,287	\$6,913	\$0	0	\$0	\$0
Total 40116 VENTURE FUND	\$38,294	\$10,367	\$6,913	\$0	0	\$0	\$0
40117 SPECIAL MEETINGS							
Mat, Suppls, Services	\$7,415	\$12,042	\$8,351	\$0	0	\$0	\$0
Total 40117 SPECIAL MEETINGS	\$7,415	\$12,042	\$8,351	\$0	0	\$0	\$0
40118 LEAD TRAINING							
Mat, Suppls, Services	\$0	\$34,299	\$38,418	\$29,978	70,000	\$70,000	\$70,000
Total 40118 LEAD TRAINING	\$0	\$34,299	\$38,418	\$29,978	70,000	\$70,000	\$70,000
40126 TRANS TO SALES TAX BOND							

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
DSF							
Interfund Transfer	\$181,247	\$168,616	\$164,089	\$133,380	160,058	\$160,058	\$159,826
Total 40126 TRANS TO SALES TAX BOND DSF	\$181,247	\$168,616	\$164,089	\$133,380	160,058	\$160,058	\$159,826
40135 SPEC. SRVC. CNTRT./UNSPECIFIED							
Mat, Suppls, Services	\$426,350	\$502,922	\$495,922	\$525,000	540,000	\$540,000	\$540,000
Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED	\$426,350	\$502,922	\$495,922	\$525,000	540,000	\$540,000	\$540,000
40136 LEADERSHIP							
Personnel	\$77,619	\$0	\$60,216	\$55,796	64,680	\$64,680	\$64,680
Mat, Suppls, Services	\$41,109	\$0	\$19,156	\$28,600	37,000	\$37,000	\$49,050
Total 40136 LEADERSHIP	\$118,728	\$0	\$79,372	\$84,396	101,680	\$101,680	\$113,730
40141 DENTAL SELF FUNDING							
Mat, Suppls, Services	\$0	\$0	\$193,208	\$159,715	200,000	\$200,000	\$200,000
Total 40141 DENTAL SELF FUNDING	\$0	\$0	\$193,208	\$159,715	200,000	\$200,000	\$200,000
40146 VACANCY FACTOR							
Personnel	\$0	\$0	\$0	\$0	-1,627,627	\$0	-\$1,711,806
Total 40146 VACANCY FACTOR	\$0	\$0	\$0	\$0	-1,627,627	\$0	-\$1,711,806
40148 EMERGENCY MANAGEMENT							
Personnel	\$114,908	\$129,634	\$120,254	\$110,817	126,219	\$126,219	\$128,870
Mat, Suppls, Services	\$40,165	\$42,372	\$38,126	\$26,043	42,500	\$42,500	\$42,500
Capital	\$9,355	\$1,005	\$0	\$87,124	112,000	\$112,000	\$75,000
Total 40148 EMERGENCY MANAGEMENT	\$164,428	\$173,012	\$158,380	\$223,984	280,719	\$280,719	\$246,370
40221 POLICE							
Personnel	\$3,451,681	\$3,616,998	\$3,982,988	\$3,609,616	4,536,475	\$4,536,475	\$5,066,784
Mat, Suppls, Services	\$186,431	\$178,411	\$186,608	\$173,477	192,294	\$192,294	\$171,770
Capital	\$67,922	\$84,725	\$45,487	\$56,533	81,180	\$81,180	\$108,000
Interfund Transfer	\$185,000	\$185,000	\$185,000	\$154,170	185,000	\$185,000	\$160,000
Total 40221 POLICE	\$3,891,034	\$4,065,133	\$4,400,083	\$3,993,796	4,994,949	\$4,994,949	\$5,506,554
40222 DRUG EDUCATION							
Personnel	\$18,151	\$19,868	\$22,726	\$19,938	24,690	\$24,690	\$25,374
Mat, Suppls, Services	\$308	\$791	\$0	\$155	5,000	\$5,000	\$5,000
Total 40222 DRUG EDUCATION	\$18,459	\$20,659	\$22,726	\$20,093	29,690	\$29,690	\$30,374
40223 STATE LIQUOR ENFORCEMENT							
Personnel	\$44,227	\$46,849	\$58,075	\$55,722	50,856	\$50,856	\$51,873
Mat, Suppls, Services	\$20,708	\$14,485	\$0	\$0	11,474	\$11,474	\$11,474
Capital	\$2,190	\$0	\$0	\$0	0	\$0	\$0
Total 40223 STATE LIQUOR ENFORCEMENT	\$67,125	\$61,334	\$58,075	\$55,722	62,330	\$62,330	\$63,347
40231 COMMUNICATION CENTER							

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Personnel	\$644,992	\$717,610	\$795,881	\$627,568	881,671	\$789,671	\$898,127
Mat, Suppls, Services	\$50,068	\$62,522	\$66,389	\$55,085	85,073	\$85,073	\$85,073
Capital	\$12,994	\$26,085	\$1,412	\$3,600	1,500	\$1,500	\$1,500
Total 40231 COMMUNICATION CENTER	\$708,054	\$806,217	\$863,682	\$686,254	968,244	\$876,244	\$984,700
40311 COMM DEVELOP ADMIN							
Personnel	\$0	\$0	\$0	\$174,845	246,165	\$217,165	\$459,694
Mat, Suppls, Services	\$0	\$0	\$0	\$4,476	30,759	\$30,759	\$30,759
Capital	\$0	\$0	\$0	\$0	850	\$850	\$850
Total 40311 COMM DEVELOP ADMIN	\$0	\$0	\$0	\$179,322	277,774	\$248,774	\$491,303
40313 ENGINEERING							
Personnel	\$312,028	\$289,865	\$452,322	\$320,117	511,890	\$400,890	\$473,813
Mat, Suppls, Services	\$92,054	\$182,630	\$86,289	\$29,097	73,654	\$73,654	\$73,654
Capital	\$11	\$0	\$0	\$0	3,300	\$3,300	\$3,300
Total 40313 ENGINEERING	\$404,093	\$472,495	\$538,611	\$349,214	588,844	\$477,844	\$550,767
40342 PLANNING DEPT.							
Personnel	\$921,095	\$990,587	\$882,534	\$660,015	994,451	\$823,451	\$1,056,100
Mat, Suppls, Services	\$202,560	\$165,633	\$135,765	\$56,367	171,197	\$171,197	\$170,497
Capital	\$1,686	\$190	\$2,857	\$5,536	6,000	\$6,000	\$6,000
Total 40342 PLANNING DEPT.	\$1,125,341	\$1,156,411	\$1,021,156	\$721,919	1,171,648	\$1,000,648	\$1,232,597
40352 BUILDING DEPT.							
Personnel	\$1,322,728	\$1,550,520	\$1,760,192	\$1,360,707	1,847,302	\$1,717,302	\$1,849,544
Mat, Suppls, Services	\$102,226	\$90,723	\$110,575	\$83,769	118,555	\$118,555	\$136,430
Capital	\$11,262	\$17,479	\$12,599	\$4,554	36,608	\$36,608	\$24,608
Interfund Transfer	\$145,200	\$145,200	\$33,000	\$27,500	33,000	\$33,000	\$33,000
Total 40352 BUILDING DEPT.	\$1,581,416	\$1,803,922	\$1,916,366	\$1,476,530	2,035,465	\$1,905,465	\$2,043,582
40412 PARKS & CEMETERY							
Personnel	\$908,465	\$1,042,391	\$1,131,708	\$1,018,277	1,428,423	\$1,294,423	\$1,484,122
Mat, Suppls, Services	\$412,989	\$420,071	\$359,033	\$249,130	406,354	\$406,354	\$409,193
Capital	\$4,146	\$0	\$0	\$2,320	15,700	\$15,700	\$15,700
Interfund Transfer	\$160,000	\$170,000	\$135,000	\$112,500	135,000	\$135,000	\$135,000
Total 40412 PARKS & CEMETERY	\$1,485,600	\$1,632,462	\$1,625,741	\$1,382,226	1,985,477	\$1,851,477	\$2,044,015
40421 STREET MAINTENANCE							
Personnel	\$1,154,135	\$1,185,277	\$1,273,505	\$980,947	1,390,776	\$1,237,776	\$1,489,448
Mat, Suppls, Services	\$530,297	\$437,180	\$520,538	\$332,048	506,531	\$506,531	\$515,031
Capital	\$2,786	\$1,279	\$862	\$35,713	32,800	\$32,800	\$2,800
Interfund Transfer	\$340,000	\$340,000	\$265,000	\$220,830	265,000	\$265,000	\$265,000
Total 40421 STREET MAINTENANCE	\$2,027,218	\$1,963,736	\$2,059,905	\$1,569,538	2,195,107	\$2,042,107	\$2,272,279
40423 STREET LIGHTS/SIGN							
Mat, Suppls, Services	\$124,323	\$114,219	\$112,015	\$71,455	132,693	\$132,693	\$131,600
Capital	\$39,069	\$2,942	\$0	\$2,484	54,500	\$54,500	\$54,500
Total 40423 STREET LIGHTS/SIGN	\$163,392	\$117,162	\$112,015	\$73,939	187,193	\$187,193	\$186,100

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40424 SWEDE ALLEY PARKING STRUCT.							
Mat, Suppls, Services	\$60,894	\$39,751	\$28,968	\$21,418	51,264	\$51,264	\$51,264
Capital	\$1,128	\$0	\$0	\$2,835	4,500	\$4,500	\$4,500
Total 40424 SWEDE ALLEY PARKING STRUCT.	\$62,021	\$39,751	\$28,968	\$24,253	55,764	\$55,764	\$55,764
40551 LIBRARY							
Personnel	\$677,557	\$707,736	\$872,118	\$723,063	946,288	\$903,288	\$1,003,076
Mat, Suppls, Services	\$237,958	\$230,046	\$253,141	\$180,515	285,688	\$285,688	\$269,317
Capital	\$902	\$3,197	\$4,414	\$5,037	15,390	\$15,390	\$15,390
Total 40551 LIBRARY	\$916,417	\$940,979	\$1,129,674	\$908,615	1,247,366	\$1,204,366	\$1,287,783
40700 LUMP MERIT							
Personnel	\$0	\$0	\$0	\$0	580,000	\$580,000	\$580,000
Total 40700 LUMP MERIT	\$0	\$0	\$0	\$0	580,000	\$580,000	\$580,000
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$930,000	\$950,000	\$1,036,000	\$873,910	1,048,700	\$1,048,700	\$1,098,700
Total 40821 TRANS TO OTHER FUND	\$930,000	\$950,000	\$1,036,000	\$873,910	1,048,700	\$1,048,700	\$1,098,700
40981 CONTINGENCY/GENERAL							
Mat, Suppls, Services	\$49,392	\$0	\$0	\$0	0	\$0	\$0
Contingency	\$0	\$85,647	\$27,881	\$32,614	100,000	\$100,000	\$100,000
Total 40981 CONTINGENCY/GENERAL	\$49,392	\$85,647	\$27,881	\$32,614	100,000	\$100,000	\$100,000
40985 CONTINGENCY/SNOW REMOVAL							
Contingency	\$0	\$0	\$0	\$50,000	50,000	\$50,000	\$50,000
Total 40985 CONTINGENCY/SNOW REMOVAL	\$0	\$0	\$0	\$50,000	50,000	\$50,000	\$50,000
40986 CONTINGENCY/COUNCIL							
Contingency	\$0	\$0	\$0	\$7,119	50,000	\$50,000	\$50,000
Total 40986 CONTINGENCY/COUNCIL	\$0	\$0	\$0	\$7,119	50,000	\$50,000	\$50,000
40990 EMERGENCY CONTINGENCY							
Contingency	\$0	\$0	\$0	\$10,000	100,000	\$100,000	\$90,000
Total 40990 EMERGENCY CONTINGENCY	\$0	\$0	\$0	\$10,000	100,000	\$100,000	\$90,000
40999 END BAL SUR(DEF)							
Ending Balance	\$9,789,256	\$10,255,105	\$10,522,730	\$0	9,821,616	\$10,966,558	\$12,178,146
Total 40999 END BAL SUR(DEF)	\$9,789,256	\$10,255,105	\$10,522,730	\$0	9,821,616	\$10,966,558	\$12,178,146
42170 DESTINATION TOURISM							
Mat, Suppls, Services	\$145,000	\$145,000	\$75,000	\$29,816	75,000	\$75,000	\$75,000
Total 42170 DESTINATION TOURISM	\$145,000	\$145,000	\$75,000	\$29,816	75,000	\$75,000	\$75,000
42180 SUNDANCE MITIGATION							
Mat, Suppls, Services	\$270,000	\$304,278	\$300,350	\$316,460	320,000	\$320,000	\$320,000
Total 42180 SUNDANCE MITIGATION	\$270,000	\$304,278	\$300,350	\$316,460	320,000	\$320,000	\$320,000
42181 ECONOMIC DEVELOPMENT							

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
GRANT							
Mat, Suppls, Services	\$0	\$0	\$10,000	\$10,000	10,000	\$10,000	\$10,000
Total 42181 ECONOMIC DEVELOPMENT GRANT	\$0	\$0	\$10,000	\$10,000	10,000	\$10,000	\$10,000
42185 PSSM LONG TERM AGREEMENT							
Mat, Suppls, Services	\$40,000	\$40,000	\$40,000	\$0	40,000	\$40,000	\$20,000
Total 42185 PSSM LONG TERM AGREEMENT	\$40,000	\$40,000	\$40,000	\$0	40,000	\$40,000	\$20,000
42190 MARSAC-SWEDE CONDO HOA							
Mat, Suppls, Services	\$14,400	\$14,400	\$14,475	\$13,950	13,000	\$13,000	\$13,000
Total 42190 MARSAC-SWEDE CONDO HOA	\$14,400	\$14,400	\$14,475	\$13,950	13,000	\$13,000	\$13,000
42200 RDA OPERATING EXPENDITURE							
Mat, Suppls, Services	\$28,913	\$0	\$0	\$0	0	\$0	\$0
Total 42200 RDA OPERATING EXPENDITURE	\$28,913	\$0	\$0	\$0	0	\$0	\$0
42300 MAIN STREET OPERATIONS							
Mat, Suppls, Services	\$1,349	\$0	\$0	\$0	0	\$0	\$0
Total 42300 MAIN STREET OPERATIONS	\$1,349	\$0	\$0	\$0	0	\$0	\$0
42305 ABATEMENT							
Mat, Suppls, Services	\$0	\$6,000	\$0	\$0	48,688	\$48,688	\$48,688
Total 42305 ABATEMENT	\$0	\$6,000	\$0	\$0	48,688	\$48,688	\$48,688
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$49,614	\$-6,963	\$0	\$0	47,136	\$47,136	\$47,136
Total 42310 HISTORICAL INCENTIVE GRANT	\$49,614	\$-6,963	\$0	\$0	47,136	\$47,136	\$47,136
42311 MORTGAGE ASSISTANCE							
Mat, Suppls, Services	\$0	\$10,000	\$0	\$0	0	\$0	\$0
Total 42311 MORTGAGE ASSISTANCE	\$0	\$10,000	\$0	\$0	0	\$0	\$0
43010 BUSINESS IMPROVEMENT DISTRICT							
Mat, Suppls, Services	\$57,591	\$63,423	\$57,346	\$59,055	64,419	\$64,419	\$64,419
Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$57,591	\$63,423	\$57,346	\$59,055	64,419	\$64,419	\$64,419
43015 UTILITIES EXPENDITURE							
Mat, Suppls, Services	\$0	\$715,000	\$715,000	\$0	715,000	\$715,000	\$715,000
Total 43015 UTILITIES EXPENDITURE	\$0	\$715,000	\$715,000	\$0	715,000	\$715,000	\$715,000
TOTAL	\$34,581,120	\$37,131,290	\$39,303,820	\$23,186,241	41,101,860	\$42,441,429	\$45,039,485

QUINNS RECREATION COMPLEX - Budget Summary

012 QUINNS RECREATION COMPLEX

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
County/SP District Revenue	\$23,000	\$0	\$0	\$0	0	\$0	\$0
Recreation	\$0	\$13,815	\$2,826	\$4,101	0	\$0	\$0
Ice	\$787,773	\$757,271	\$749,880	\$639,990	788,000	\$769,000	\$783,000
Misc. Revenues	\$58	\$-24	\$1,131	\$-79	0	\$0	\$0
Total Revenues	\$810,830	\$771,061	\$753,837	\$644,012	788,000	\$769,000	\$783,000
Other							
Beginning Balance	\$-2,919,038	\$-3,204,132	\$-3,497,044	\$-3,814,171	-3,900,683	\$-3,814,171	\$-4,169,059
Total Other	\$-2,919,038	\$-3,204,132	\$-3,497,044	\$-3,814,171	-3,900,683	\$-3,814,171	\$-4,169,059
TOTAL	\$-2,108,208	\$-2,433,071	\$-2,743,207	\$-3,170,159	-3,112,683	\$-3,045,171	\$-3,386,059

012 QUINNS RECREATION COMPLEX

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Personnel	\$701,623	\$670,273	\$723,031	\$598,294	854,411	\$749,411	\$883,278
Mat, Suppls, Services	\$392,298	\$393,623	\$345,848	\$261,827	367,277	\$367,277	\$351,215
Capital	\$1,903	\$78	\$2,085	\$0	6,000	\$6,000	\$6,000
Total Depts	\$1,095,824	\$1,063,974	\$1,070,964	\$860,121	1,227,688	\$1,122,688	\$1,240,493
Other							
Interfund Transfer	\$100	\$0	\$0	\$1,000	1,200	\$1,200	\$1,200
Ending Balance	\$-3,204,132	\$-3,497,044	\$-3,814,171	\$0	-4,341,571	\$-4,169,059	\$-4,627,752
Total Other	\$-3,204,032	\$-3,497,044	\$-3,814,171	\$1,000	-4,340,371	\$-4,167,859	\$-4,626,552
TOTAL	\$-2,108,208	\$-2,433,070	\$-2,743,207	\$861,121	-3,112,683	\$-3,045,171	\$-3,386,059

012 QUINNS RECREATION COMPLEX

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
County/SP District Revenue							
012-33311 COUNTY CONTRIBUTION	\$23,000	\$0	\$0	\$0	0	\$0	\$0
Total County/SP District Revenue	\$23,000	\$0	\$0	\$0	0	\$0	\$0
Recreation							
012-34696 VENDING COMMISSION	\$0	\$13,815	\$2,826	\$4,101	0	\$0	\$0
Total Recreation	\$0	\$13,815	\$2,826	\$4,101	0	\$0	\$0
Ice							
012-34730 ICE RENTAL	\$268,879	\$267,526	\$254,155	\$235,285	270,000	\$262,000	\$268,000
012-34731 LEAGUES	\$175,504	\$164,047	\$132,348	\$100,606	173,000	\$168,000	\$171,000
012-34732 LEARN TO PLAY HOCKEY	\$43,858	\$27,483	\$28,371	\$20,769	31,000	\$31,000	\$31,000
012-34733 DROP-IN HOCKEY	\$36,372	\$41,844	\$40,293	\$34,052	42,000	\$41,000	\$41,000
012-34734 DROP-IN SPEEDSKATING	\$129	\$0	\$321	\$11,351	0	\$0	\$0
012-34735 RETAIL SALES	\$21,535	\$31,223	\$38,107	\$27,844	33,000	\$32,000	\$33,000
012-34736 SKATE SERVICES	\$13,564	\$11,959	\$12,085	\$8,461	13,000	\$13,000	\$13,000
012-34737 ADVERTISING	\$36,352	\$32,925	\$54,518	\$20,430	26,000	\$26,000	\$26,000
012-34742 MISCELLANEOUS	\$234	\$325	\$0	\$0	0	\$0	\$0
012-34764 FREESTYLE	\$48,525	\$41,831	\$51,541	\$46,390	47,000	\$45,000	\$46,000
012-34765 CLASSES	\$68,212	\$70,467	\$60,895	\$40,148	71,000	\$69,000	\$71,000
012-34769 DROP-IN PROGRAMS	\$72,776	\$67,642	\$77,247	\$53,737	82,000	\$77,000	\$78,000
012-34770 FIELDS RENTAL	\$1,833	\$0	\$0	\$150	0	\$5,000	\$5,000
Total Ice	\$787,773	\$757,271	\$749,880	\$599,222	788,000	\$769,000	\$783,000
Misc. Revenues							
012-36911 OTHER MISCELLANEOUS	\$0	\$0	\$1,133	\$16	0	\$0	\$0
012-36921 CASH OVER/SHORT	\$58	\$-24	\$-1	\$-95	0	\$0	\$0
Total Misc. Revenues	\$58	\$-24	\$1,131	\$-79	0	\$0	\$0
Beginning Balance							
012-39990 BEGINNING BALANCE	\$-2,919,038	\$-3,204,132	\$-3,497,044	\$-3,814,171	-3,900,683	\$-3,814,171	\$-4,169,059
Total Beginning Balance	\$-2,919,038	\$-3,204,132	\$-3,497,044	\$-3,814,171	-3,900,683	\$-3,814,171	\$-4,169,059
TOTAL	\$-2,108,208	\$-2,433,071	\$-2,743,207	\$-3,210,927	-3,112,683	\$-3,045,171	\$-3,386,059

012 QUINNS RECREATION COMPLEX

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40095 ICE FACILITY							
Personnel	\$557,201	\$529,962	\$564,211	\$468,202	633,640	\$584,640	\$642,255
Mat, Suppls, Services	\$309,510	\$324,187	\$282,423	\$215,772	295,236	\$295,236	\$299,360
Capital	\$1,903	\$78	\$2,085	\$0	2,000	\$2,000	\$2,000
Interfund Transfer	\$100	\$0	\$0	\$1,000	1,200	\$1,200	\$1,200
Total 40095 ICE FACILITY	\$868,714	\$854,227	\$848,720	\$684,974	932,076	\$883,076	\$944,815
40096 FIELDS							
Personnel	\$144,422	\$140,311	\$158,819	\$130,092	220,771	\$164,771	\$241,023
Mat, Suppls, Services	\$59,998	\$69,435	\$63,425	\$46,055	72,041	\$72,041	\$51,855
Capital	\$0	\$0	\$0	\$0	4,000	\$4,000	\$4,000
Total 40096 FIELDS	\$204,420	\$209,746	\$222,244	\$176,147	296,812	\$240,812	\$296,878
40097 MAINTENANCE MANAGEMENT-ICE							
Mat, Suppls, Services	\$22,791	\$0	\$0	\$0	0	\$0	\$0
Total 40097 MAINTENANCE MANAGEMENT-ICE	\$22,791	\$0	\$0	\$0	0	\$0	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$-3,204,132	\$-3,497,044	\$-3,814,171	\$0	-4,341,571	\$-4,169,059	\$-4,627,752
Total 40999 END BAL SUR(DEF)	\$-3,204,132	\$-3,497,044	\$-3,814,171	\$0	-4,341,571	\$-4,169,059	\$-4,627,752
TOTAL	\$-2,108,208	\$-2,433,070	\$-2,743,207	\$861,121	-3,112,683	\$-3,045,171	\$-3,386,059

WATER FUND - Budget Summary

051 WATER FUND

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Planning Building & Engineering Fees	\$1,225,961	\$2,303,997	\$1,140,313	\$727,667	1,000,000	\$1,000,000	\$1,000,000
Federal Revenue	\$485,097	\$1,445,229	\$42,874	\$0	0	\$0	\$0
Water Charges for Services	\$13,128,172	\$14,125,896	\$15,162,429	\$13,154,411	16,748,500	\$16,748,500	\$17,448,500
Misc. Revenues	\$435,958	\$508,095	\$422,545	\$162,055	178,023	\$178,023	\$178,023
Bond Proceeds	\$0	\$0	\$0	\$0	16,500,000	\$16,500,000	\$8,200,000
Total Revenues	\$15,275,188	\$18,383,218	\$16,768,161	\$14,044,134	34,426,523	\$34,426,523	\$26,826,523
Other							
Beginning Balance	\$9,860,717	\$7,317,437	\$8,909,527	\$7,275,494	9,596,848	\$7,275,494	\$7,638,091
Total Other	\$9,860,717	\$7,317,437	\$8,909,527	\$7,275,494	9,596,848	\$7,275,494	\$7,638,091
TOTAL	\$25,135,905	\$25,700,655	\$25,677,688	\$21,319,628	44,023,371	\$41,702,017	\$34,464,614

051 WATER FUND

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Personnel	\$2,077,220	\$2,305,294	\$2,515,881	\$2,073,149	2,958,603	\$2,958,603	\$3,024,995
Mat, Suppls, Services	\$2,568,294	\$2,395,870	\$2,843,737	\$2,293,541	3,386,856	\$3,386,856	\$3,520,546
Capital	\$7,965,236	\$6,047,589	\$6,919,868	\$5,047,021	17,013,429	\$21,468,201	\$16,690,980
Debt Service	\$4,454,871	\$4,510,478	\$4,503,481	\$1,808,601	4,507,304	\$4,507,304	\$4,516,154
Contingency	\$0	\$0	\$0	\$0	100,000	\$100,000	\$100,000
Total Depts	\$17,065,622	\$15,259,230	\$16,782,967	\$11,222,311	27,966,192	\$32,420,964	\$27,852,675
Other							
Interfund Transfer	\$752,846	\$1,531,898	\$1,619,227	\$773,310	1,642,962	\$1,642,962	\$1,695,146
Ending Balance	\$7,317,437	\$8,909,527	\$7,275,494	\$0	14,414,217	\$7,638,091	\$4,916,793
Total Other	\$8,070,283	\$10,441,425	\$8,894,721	\$773,310	16,057,179	\$9,281,053	\$6,611,939
TOTAL	\$25,135,905	\$25,700,655	\$25,677,688	\$11,995,621	44,023,371	\$41,702,017	\$34,464,614

051 WATER FUND

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Planning Building & Engineering Fees							
051-32363 WATER IMPACT FEES	\$1,225,961	\$2,303,997	\$1,140,313	\$727,667	1,000,000	\$1,000,000	\$1,000,000
Total Planning Building & Engineering Fees	\$1,225,961	\$2,303,997	\$1,140,313	\$727,667	1,000,000	\$1,000,000	\$1,000,000
Federal Revenue							
051-33110 FEDERAL GRANTS	\$485,097	\$1,445,229	\$42,874	\$0	0	\$0	\$0
Total Federal Revenue	\$485,097	\$1,445,229	\$42,874	\$0	0	\$0	\$0
Water Charges for Services							
051-34111 WATER SERVICE FEES	\$13,055,379	\$13,308,064	\$14,374,453	\$13,109,996	16,000,000	\$16,000,000	\$16,700,000
051-34112 LATE FEES WATER BIL	\$2,055	\$7,576	\$5,080	\$8,403	0	\$0	\$0
051-34113 WATER METER RENTAL	\$100	\$100	\$100	\$0	0	\$0	\$0
051-34121 SALE OF METERS	\$67,739	\$92,456	\$65,596	\$34,312	30,000	\$30,000	\$30,000
051-34123 RECONNECTION FEES	\$2,900	\$2,700	\$2,200	\$1,700	3,500	\$3,500	\$3,500
051-34125 WATER GENERAL FUND	\$0	\$715,000	\$715,000	\$0	715,000	\$715,000	\$715,000
Total Water Charges for Services	\$13,128,172	\$14,125,896	\$15,162,429	\$13,154,411	16,748,500	\$16,748,500	\$17,448,500
Misc. Revenues							
051-36111 INTEREST EARNINGS	\$44,666	\$61,086	\$90,431	\$0	0	\$0	\$0
051-36112 INT EARN SPEC ACCTS	\$182,786	\$219,498	\$117,947	\$42,868	0	\$0	\$0
051-36310 SALE OF ASSETS	\$0	\$11,575	\$4,950	\$405	0	\$0	\$0
051-36911 OTHER MISCELLANEOUS	\$43,300	\$50,831	\$43,300	\$43,300	0	\$0	\$0
051-36915 BUILD AMERICA BOND SUBSIDY	\$165,205	\$165,105	\$165,918	\$75,482	178,023	\$178,023	\$178,023
Total Misc. Revenues	\$435,958	\$508,095	\$422,545	\$162,055	178,023	\$178,023	\$178,023
Bond Proceeds							
051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	16,500,000	\$16,500,000	\$8,200,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	16,500,000	\$16,500,000	\$8,200,000
Beginning Balance							
051-39990 BEGINNING BALANCE	\$9,860,717	\$7,317,437	\$8,909,527	\$7,275,494	9,596,848	\$7,275,494	\$7,638,091
Total Beginning Balance	\$9,860,717	\$7,317,437	\$8,909,527	\$7,275,494	9,596,848	\$7,275,494	\$7,638,091
TOTAL	\$25,135,905	\$25,700,655	\$25,677,688	\$21,319,628	44,023,371	\$41,702,017	\$34,464,614

051 WATER FUND

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40450 WATER BILLING							
Personnel	\$75,143	\$0	\$0	\$0	0	\$0	\$0
Mat, Suppls, Services	\$56,104	\$0	\$0	\$0	0	\$0	\$0
Total 40450 WATER BILLING	\$131,247	\$0	\$0	\$0	0	\$0	\$0
40451 WATER OPERATIONS							
Personnel	\$1,971,611	\$2,274,462	\$2,472,035	\$2,037,603	2,958,603	\$2,958,603	\$3,024,995
Mat, Suppls, Services	\$2,512,190	\$2,395,870	\$2,843,737	\$2,293,541	3,386,856	\$3,386,856	\$3,520,546
Capital	\$76,631	\$58,228	\$51,477	\$37,281	43,000	\$43,000	\$43,000
Interfund Transfer	\$711,119	\$1,473,540	\$1,525,542	\$695,960	1,550,146	\$1,550,146	\$1,545,146
Total 40451 WATER OPERATIONS	\$5,271,550	\$6,202,099	\$6,892,791	\$5,064,385	7,938,605	\$7,938,605	\$8,133,687
40452 WATER INSURANCE							
Interfund Transfer	\$41,727	\$58,358	\$93,685	\$77,350	92,816	\$92,816	\$150,000
Total 40452 WATER INSURANCE	\$41,727	\$58,358	\$93,685	\$77,350	92,816	\$92,816	\$150,000
40740 2009A WATER BONDS-DEQ							
Debt Service	\$127,500	\$127,500	\$127,500	\$125,000	127,500	\$127,500	\$127,500
Total 40740 2009A WATER BONDS-DEQ	\$127,500	\$127,500	\$127,500	\$125,000	127,500	\$127,500	\$127,500
40741 2009B WATER REV & REFUNDING BONDS							
Debt Service	\$1,896,763	\$1,908,913	\$1,896,235	\$118,760	1,901,000	\$1,901,000	\$1,899,000
Total 40741 2009B WATER REV & REFUNDING BONDS	\$1,896,763	\$1,908,913	\$1,896,235	\$118,760	1,901,000	\$1,901,000	\$1,899,000
40742 2009C WATER REVENUE BONDS							
Debt Service	\$510,638	\$512,593	\$510,808	\$239,907	511,138	\$511,138	\$511,138
Total 40742 2009C WATER REVENUE BONDS	\$510,638	\$512,593	\$510,808	\$239,907	511,138	\$511,138	\$511,138
40743 2010 WATER REVENUE BONDS							
Debt Service	\$1,090,217	\$1,090,372	\$1,093,307	\$919,229	1,094,915	\$1,094,915	\$1,095,065
Total 40743 2010 WATER REVENUE BONDS	\$1,090,217	\$1,090,372	\$1,093,307	\$919,229	1,094,915	\$1,094,915	\$1,095,065
40744 2012 WATER BONDS							
Debt Service	\$334,366	\$340,515	\$345,615	\$45,541	346,250	\$346,250	\$351,350
Total 40744 2012 WATER BONDS	\$334,366	\$340,515	\$345,615	\$45,541	346,250	\$346,250	\$351,350
40745 2012B WATER REVENUE BONDS							
Debt Service	\$126,313	\$126,869	\$126,578	\$59,258	126,813	\$126,813	\$126,813
Total 40745 2012B WATER REVENUE BONDS	\$126,313	\$126,869	\$126,578	\$59,258	126,813	\$126,813	\$126,813

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40746 2013A WATER BONDS							
Debt Service	\$58,600	\$267,231	\$267,336	\$239,327	263,450	\$263,450	\$269,050
Total 40746 2013A WATER BONDS	\$58,600	\$267,231	\$267,336	\$239,327	263,450	\$263,450	\$269,050
40747 2013B WATER BONDS							
Debt Service	\$215,493	\$0	\$0	\$0	0	\$0	\$0
Total 40747 2013B WATER BONDS	\$215,493	\$0	\$0	\$0	0	\$0	\$0
40748 2014 WATER REVENUE BONDS							
Debt Service	\$94,983	\$136,486	\$136,103	\$61,578	136,238	\$136,238	\$136,238
Total 40748 2014 WATER REVENUE BONDS	\$94,983	\$136,486	\$136,103	\$61,578	136,238	\$136,238	\$136,238
40982 CONTINGENCY/SALARY							
Contingency	\$0	\$0	\$0	\$0	100,000	\$100,000	\$100,000
Total 40982 CONTINGENCY/SALARY	\$0	\$0	\$0	\$0	100,000	\$100,000	\$100,000
40999 END BAL SUR(DEF)							
Ending Balance	\$7,317,437	\$8,909,527	\$7,275,494	\$0	14,414,217	\$7,638,091	\$4,916,793
Total 40999 END BAL SUR(DEF)	\$7,317,437	\$8,909,527	\$7,275,494	\$0	14,414,217	\$7,638,091	\$4,916,793
43312 TUNNEL IMPROVEMENTS							
Personnel	\$1,981	\$1,995	\$1,742	\$1,684	0	\$0	\$0
Capital	\$227,478	\$246,443	\$223,005	\$94,939	242,898	\$451,006	\$247,756
Total 43312 TUNNEL IMPROVEMENTS	\$229,459	\$248,439	\$224,747	\$96,624	242,898	\$451,006	\$247,756
43317 WATER EQUIPMENT							
Capital	\$0	\$138,590	\$0	\$0	70,000	\$264,680	\$90,000
Total 43317 WATER EQUIPMENT	\$0	\$138,590	\$0	\$0	70,000	\$264,680	\$90,000
43340 MOTOR CHANGE OUT & REBUILD							
Capital	\$11,030	\$20,309	\$25,157	\$68,422	29,692	\$76,384	\$30,731
Total 43340 MOTOR CHANGE OUT & REBUILD	\$11,030	\$20,309	\$25,157	\$68,422	29,692	\$76,384	\$30,731
43390 JUDGE WATER TREATMENT							
Personnel	\$22,321	\$14,226	\$14,779	\$947	0	\$0	\$0
Capital	\$3,134,281	\$2,844,413	\$965,176	\$92,694	0	\$286,765	\$0
Total 43390 JUDGE WATER TREATMENT	\$3,156,601	\$2,858,640	\$979,955	\$93,641	0	\$286,765	\$0
43391 BACKFLOW PREVENTION							
Capital	\$70,104	\$0	\$0	\$0	0	\$100,547	\$0
Total 43391 BACKFLOW PREVENTION	\$70,104	\$0	\$0	\$0	0	\$100,547	\$0
43417 OTIS WATER PIPELINE REPLACEMENT							
Capital	\$230,164	\$43,852	\$0	\$26,730	280,294	\$2,013,066	\$233,972
Total 43417 OTIS WATER PIPELINE REPLACEMENT	\$230,164	\$43,852	\$0	\$26,730	280,294	\$2,013,066	\$233,972
43428 WATER DEPT INFRASTRUCTURE							

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
IMPROVEMENTS							
Personnel	\$3,226	\$14,610	\$13,252	\$32,851	0	\$0	\$0
Capital	\$557,223	\$972,238	\$654,072	\$610,249	900,000	\$1,461,010	\$900,000
Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	\$560,449	\$986,849	\$667,324	\$643,100	900,000	\$1,461,010	\$900,000
43469 EMERGENCY POWER							
Capital	\$0	\$0	\$0	\$0	0	\$150,000	\$0
Total 43469 EMERGENCY POWER	\$0	\$0	\$0	\$0	0	\$150,000	\$0
43470 BOOTHILL TRANSMISSION LINE							
Capital	\$0	\$0	\$0	\$0	0	\$-28,107	\$0
Total 43470 BOOTHILL TRANSMISSION LINE	\$0	\$0	\$0	\$0	0	\$-28,107	\$0
43513 ROCKPORT WATER, PIPELINE AND STORAGE							
Personnel	\$2,685	\$0	\$0	\$0	0	\$0	\$0
Capital	\$1,057,439	\$1,034,892	\$1,050,264	\$1,044,948	1,100,000	\$1,411,297	\$1,244,549
Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$1,060,124	\$1,034,892	\$1,050,264	\$1,044,948	1,100,000	\$1,411,297	\$1,244,549
43515 CORROSION STUDY OF WATER SYSTEM							
Capital	\$959	\$0	\$0	\$0	0	\$0	\$0
Total 43515 CORROSION STUDY OF WATER SYSTEM	\$959	\$0	\$0	\$0	0	\$0	\$0
43516 SPIRO BUILDING MAINTENANCE							
Capital	\$27,573	\$41,011	\$118,534	\$69,381	100,000	\$191,725	\$113,141
Total 43516 SPIRO BUILDING MAINTENANCE	\$27,573	\$41,011	\$118,534	\$69,381	100,000	\$191,725	\$113,141
43569 QUINNS JUNCTION TRANSMISSION LINES							
Capital	\$0	\$0	\$0	\$0	0	\$-92,806	\$0
Total 43569 QUINNS JUNCTION TRANSMISSION LINES	\$0	\$0	\$0	\$0	0	\$-92,806	\$0
43570 PC HEIGHTS CAPACITY UPGRADE							
Capital	\$0	\$0	\$0	\$0	650,000	\$650,000	\$0
Total 43570 PC HEIGHTS CAPACITY UPGRADE	\$0	\$0	\$0	\$0	650,000	\$650,000	\$0
43571 QUINNS WATER TREATMENT PLANT							
Capital	\$367,748	\$-63,471	\$677,011	\$0	0	\$375,534	\$0
Total 43571 QUINNS WATER TREATMENT PLANT	\$367,748	\$-63,471	\$677,011	\$0	0	\$375,534	\$0
43610 LANDSCAPE WATER CHECKS							

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Capital	\$0	\$0	\$0	\$0	6,000	\$7,575	\$6,000
Total 43610 LANDSCAPE WATER CHECKS	\$0	\$0	\$0	\$0	6,000	\$7,575	\$6,000
43611 PC HTS DEVELOPMENT INFRASTRUCTURE							
Capital	\$0	\$0	\$0	\$0	0	\$464,254	\$0
Total 43611 PC HTS DEVELOPMENT INFRASTRUCTURE	\$0	\$0	\$0	\$0	0	\$464,254	\$0
43612 SMART IRRIGATION CONTROLLERS							
Capital	\$1,170	\$0	\$7,770	\$8,243	10,000	\$13,770	\$10,000
Total 43612 SMART IRRIGATION CONTROLLERS	\$1,170	\$0	\$7,770	\$8,243	10,000	\$13,770	\$10,000
43613 WATER QUALITY STUDY							
Personnel	\$254	\$0	\$14,073	\$0	0	\$0	\$0
Capital	\$72,918	\$0	\$38,491	\$156,068	250,000	\$302,818	\$250,000
Total 43613 WATER QUALITY STUDY	\$73,171	\$0	\$52,564	\$156,068	250,000	\$302,818	\$250,000
43614 ROCKPORT CAPITAL FACILITIES REPL							
Capital	\$125,828	\$125,828	\$125,828	\$114,671	151,146	\$202,814	\$151,146
Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$125,828	\$125,828	\$125,828	\$114,671	151,146	\$202,814	\$151,146
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$0	\$0	0	\$6,000	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	0	\$6,000	\$0
43637 IRRIGATION SCREENING FACILITY							
Capital	\$177,328	\$0	\$0	\$0	0	\$0	\$0
Total 43637 IRRIGATION SCREENING FACILITY	\$177,328	\$0	\$0	\$0	0	\$0	\$0
43639 DEER VALLEY DRIVE - WATER INFRASTRUCTURE							
Capital	\$1,806,921	\$1,166	\$0	\$0	0	\$0	\$0
Total 43639 DEER VALLEY DRIVE - WATER INFRASTRUCTURE	\$1,806,921	\$1,166	\$0	\$0	0	\$0	\$0
43640 EMPIRE TANK REPLACEMENT							
Capital	\$20,442	\$0	\$0	\$0	1,750,000	\$322,554	\$1,750,000
Total 43640 EMPIRE TANK REPLACEMENT	\$20,442	\$0	\$0	\$0	1,750,000	\$322,554	\$1,750,000
43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC							
Capital	\$0	\$9,787	\$7,195	\$89,220	169,198	\$679,751	\$172,253

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	\$0	\$9,787	\$7,195	\$89,220	169,198	\$679,751	\$172,253
43651 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	\$0	1,269	\$5,769	\$0
Total 43651 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	1,269	\$5,769	\$0
43672 SPIRO/JUDGE PRE-TREATMENT							
Capital	\$0	\$360,021	\$750,588	\$196,363	0	\$199,791	\$0
Total 43672 SPIRO/JUDGE PRE-TREATMENT	\$0	\$360,021	\$750,588	\$196,363	0	\$199,791	\$0
43684 EQUIP REPLACEMENT - COMPUTER							
Capital	\$0	\$28,136	\$22,035	\$5,914	19,932	\$33,312	\$19,932
Total 43684 EQUIP REPLACEMENT - COMPUTER	\$0	\$28,136	\$22,035	\$5,914	19,932	\$33,312	\$19,932
43688 REGIONAL INTERCONNECT							
Capital	\$0	\$0	\$81,495	\$0	250,000	\$250,505	\$0
Total 43688 REGIONAL INTERCONNECT	\$0	\$0	\$81,495	\$0	250,000	\$250,505	\$0
43689 METER REPLACEMENT							
Capital	\$0	\$34,773	\$1,474	\$30,122	270,000	\$553,753	\$250,000
Total 43689 METER REPLACEMENT	\$0	\$34,773	\$1,474	\$30,122	270,000	\$553,753	\$250,000
43690 PARK MEADOWS WELL							
Capital	\$0	\$20,166	\$422,938	\$58,047	600,000	\$600,000	\$3,600,000
Total 43690 PARK MEADOWS WELL	\$0	\$20,166	\$422,938	\$58,047	600,000	\$600,000	\$3,600,000
43693 SCADA TELEMTRY SYSTEM REPLACEMENT							
Capital	\$0	\$131,206	\$1,697,360	\$236,730	50,000	\$251,434	\$52,500
Total 43693 SCADA TELEMTRY SYSTEM REPLACEMENT	\$0	\$131,206	\$1,697,360	\$236,730	50,000	\$251,434	\$52,500
43701 STREETS AND WATER MAINTENANCE BUILDING							
Capital	\$0	\$0	\$0	\$0	2,700,000	\$2,700,000	\$0
Total 43701 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$0	\$0	\$0	2,700,000	\$2,700,000	\$0
43725 OPERATIONAL WATER STORAGE POND							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$2,700,000
Total 43725 OPERATIONAL WATER STORAGE POND	\$0	\$0	\$0	\$0	0	\$0	\$2,700,000
43747 MIW TREATMENT							
Personnel	\$0	\$0	\$0	\$64	0	\$0	\$0
Capital	\$0	\$0	\$0	\$253,498	1,000,000	\$1,000,000	\$3,102,500
Total 43747 MIW TREATMENT	\$0	\$0	\$0	\$253,562	1,000,000	\$1,000,000	\$3,102,500

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
43748 QJWTP TREATMENT UPGRADES							
Capital	\$0	\$0	\$0	\$1,669,126	5,000,000	\$5,000,000	\$0
Total 43748 QJWTP TREATMENT UPGRADES	\$0	\$0	\$0	\$1,669,126	5,000,000	\$5,000,000	\$0
43749 QJWTP CAPACITY UPGRADES							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$500,000
Total 43749 QJWTP CAPACITY UPGRADES	\$0	\$0	\$0	\$0	0	\$0	\$500,000
43750 DISTRIBUTION ZONING METERS							
Capital	\$0	\$0	\$0	\$0	200,000	\$200,000	\$0
Total 43750 DISTRIBUTION ZONING METERS	\$0	\$0	\$0	\$0	200,000	\$200,000	\$0
43751 ENERGY PROJECTS							
Capital	\$0	\$0	\$0	\$184,375	200,000	\$200,000	\$200,000
Total 43751 ENERGY PROJECTS	\$0	\$0	\$0	\$184,375	200,000	\$200,000	\$200,000
43752 QWTP ENERGY PROJECTS							
Capital	\$0	\$0	\$0	\$0	200,000	\$200,000	\$200,000
Total 43752 QWTP ENERGY PROJECTS	\$0	\$0	\$0	\$0	200,000	\$200,000	\$200,000
43763 PARKS BUILDING							
Capital	\$0	\$0	\$0	\$0	513,333	\$513,333	\$0
Total 43763 PARKS BUILDING	\$0	\$0	\$0	\$0	513,333	\$513,333	\$0
43766 GOLF BUILDING							
Capital	\$0	\$0	\$0	\$0	256,667	\$256,667	\$0
Total 43766 GOLF BUILDING	\$0	\$0	\$0	\$0	256,667	\$256,667	\$0
43778 DUMP TRUCK							
Capital	\$0	\$0	\$0	\$0	0	\$150,000	\$0
Total 43778 DUMP TRUCK	\$0	\$0	\$0	\$0	0	\$150,000	\$0
43784 CORE FABRIC EXTENDER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$1,000
Total 43784 CORE FABRIC EXTENDER	\$0	\$0	\$0	\$0	0	\$0	\$1,000
43789 TIMEKEEPING SOFTWARE UPGRADE							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$4,000
Total 43789 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	\$0	0	\$0	\$4,000
43794 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$13,000
Total 43794 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	0	\$0	\$13,000
43799 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$5,500

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Total 43799 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	0	\$0	\$5,500
43805 JSSD INTERCONNECTION IMPROVEMENTS							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$800,000
Total 43805 JSSD INTERCONNECTION IMPROVEMENTS	\$0	\$0	\$0	\$0	0	\$0	\$800,000
TOTAL	\$25,135,905	\$25,700,655	\$25,677,688	\$11,995,622	44,023,371	\$41,702,017	\$34,464,614

STORM WATER FUND - Budget Summary

052 STORM WATER FUND

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Water Charges for Services	\$0	\$0	\$0	\$714,416	1,100,000	\$1,100,000	\$1,250,000
Total Revenues	\$0	\$0	\$0	\$714,416	1,100,000	\$1,100,000	\$1,250,000
Other							
Beginning Balance	\$0	\$0	\$0	\$0	0	\$0	\$39,877
Total Other	\$0	\$0	\$0	\$0	0	\$0	\$39,877
TOTAL	\$0	\$0	\$0	\$714,416	1,100,000	\$1,100,000	\$1,289,877

052 STORM WATER FUND

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Personnel	\$0	\$0	\$0	\$405,590	653,223	\$653,223	\$670,594
Mat, Suppls, Services	\$0	\$0	\$0	\$104,957	295,400	\$295,400	\$295,400
Capital	\$0	\$0	\$0	\$32,044	31,500	\$31,500	\$14,500
Total Depts	\$0	\$0	\$0	\$542,591	980,123	\$980,123	\$980,494
Other							
Interfund Transfer	\$0	\$0	\$0	\$66,670	80,000	\$80,000	\$100,000
Ending Balance	\$0	\$0	\$0	\$0	39,877	\$39,877	\$209,383
Total Other	\$0	\$0	\$0	\$66,670	119,877	\$119,877	\$309,383
TOTAL	\$0	\$0	\$0	\$609,261	1,100,000	\$1,100,000	\$1,289,877

052 STORM WATER FUND

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Water Charges for Services							
052-34175 STORM WATER FEES	\$0	\$0	\$0	\$714,173	1,100,000	\$1,100,000	\$1,250,000
Total Water Charges for Services	\$0	\$0	\$0	\$714,173	1,100,000	\$1,100,000	\$1,250,000
Beginning Balance							
052-39990 BEGINNING BALANCE	\$0	\$0	\$0	\$0	0	\$0	\$39,877
Total Beginning Balance	\$0	\$0	\$0	\$0	0	\$0	\$39,877
TOTAL	\$0	\$0	\$0	\$714,173	1,100,000	\$1,100,000	\$1,289,877

052 STORM WATER FUND

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40455 STORM WATER OPER							
Personnel	\$0	\$0	\$0	\$405,590	653,223	\$653,223	\$670,594
Mat, Suppls, Services	\$0	\$0	\$0	\$104,957	295,400	\$295,400	\$295,400
Capital	\$0	\$0	\$0	\$32,044	31,500	\$31,500	\$1,500
Interfund Transfer	\$0	\$0	\$0	\$66,670	80,000	\$80,000	\$100,000
Total 40455 STORM WATER OPER	\$0	\$0	\$0	\$609,261	1,060,123	\$1,060,123	\$1,067,494
40999 END BAL SUR(DEF)							
Ending Balance	\$0	\$0	\$0	\$0	39,877	\$39,877	\$209,383
Total 40999 END BAL SUR(DEF)	\$0	\$0	\$0	\$0	39,877	\$39,877	\$209,383
43785 CORE FABRIC EXTENDER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$500
Total 43785 CORE FABRIC EXTENDER	\$0	\$0	\$0	\$0	0	\$0	\$500
43790 TIMEKEEPING SOFTWARE UPGRADE							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$500
Total 43790 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	\$0	0	\$0	\$500
43795 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$6,500
Total 43795 MOBILE MANAGEMENT	\$0	\$0	\$0	\$0	0	\$0	\$6,500

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
SERVER							
43800 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$5,500
Total 43800 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	0	\$0	\$5,500
TOTAL	\$0	\$0	\$0	\$609,261	1,100,000	\$1,100,000	\$1,289,877

GOLF COURSE FUND - Budget Summary

055 GOLF COURSE FUND

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
County/SP District Revenue	\$11,000	\$0	\$0	\$0	0	\$0	\$0
Recreation	\$1,327,549	\$1,426,520	\$1,411,819	\$982,058	1,489,596	\$1,489,596	\$1,519,596
Misc. Revenues	\$62,941	\$25,829	\$25,428	\$13,846	51,350	\$51,350	\$51,350
Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$20,830	25,000	\$25,000	\$25,000
Total Revenues	\$1,426,490	\$1,477,348	\$1,462,247	\$1,016,734	1,565,946	\$1,565,946	\$1,595,946
Other							
Beginning Balance	\$927,168	\$1,054,654	\$1,187,987	\$1,325,234	1,157,586	\$1,325,234	\$1,109,372
Total Other	\$927,168	\$1,054,654	\$1,187,987	\$1,325,234	1,157,586	\$1,325,234	\$1,109,372
TOTAL	\$2,353,658	\$2,532,002	\$2,650,234	\$2,341,968	2,723,532	\$2,891,180	\$2,705,318

055 GOLF COURSE FUND

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Personnel	\$678,265	\$728,579	\$691,471	\$518,563	928,410	\$928,410	\$908,195
Mat, Suppls, Services	\$406,851	\$405,354	\$455,042	\$314,619	498,529	\$498,529	\$498,529
Capital	\$55,877	\$46,545	\$34,349	\$27,332	114,565	\$227,295	\$117,215
Debt Service	\$36,080	\$36,080	\$27,060	\$0	0	\$0	\$0
Total Depts	\$1,177,073	\$1,216,558	\$1,207,923	\$860,514	1,541,504	\$1,654,234	\$1,523,939
Other							
Interfund Transfer	\$121,931	\$127,457	\$117,077	\$106,310	127,574	\$127,574	\$127,574
Ending Balance	\$1,054,654	\$1,187,987	\$1,325,234	\$0	1,054,454	\$1,109,372	\$1,053,805
Total Other	\$1,176,585	\$1,315,444	\$1,442,311	\$106,310	1,182,028	\$1,236,946	\$1,181,379
TOTAL	\$2,353,658	\$2,532,002	\$2,650,234	\$966,824	2,723,532	\$2,891,180	\$2,705,318

055 GOLF COURSE FUND

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
County/SP District Revenue							
055-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$11,000	\$0	\$0	\$0	0	\$0	\$0
Total County/SP District Revenue	\$11,000	\$0	\$0	\$0	0	\$0	\$0
Recreation							
055-34611 CAMPS	\$0	\$24,483	\$2,900	\$-25	0	\$0	\$0
055-34622 LEAGUES ADULT	\$0	\$661	\$7,847	\$178	0	\$0	\$0
055-34661 GOLF FEES	\$733,334	\$777,575	\$795,731	\$573,515	827,755	\$827,755	\$827,755
055-34662 CART FEES	\$206,380	\$223,044	\$232,743	\$173,841	226,771	\$226,771	\$226,771
055-34663 PASS FEES	\$59,543	\$48,910	\$58,743	\$17,684	53,463	\$53,463	\$53,463
055-34664 DRIVING RANGE FEES	\$56,992	\$56,353	\$52,622	\$36,676	59,807	\$59,807	\$59,807
055-34665 PRO-SHOP RETAIL SALE	\$206,166	\$182,482	\$159,038	\$129,217	200,000	\$200,000	\$220,000
055-34666 GOLF LESSONS	\$26,850	\$23,855	\$25,848	\$9,922	41,400	\$41,400	\$41,400
055-34667 GOLF LESSON CLINICS	\$1,080	\$940	\$220	\$0	2,700	\$2,700	\$2,700
055-34668 TOURNAMENT ADMIN.	\$14,681	\$17,345	\$9,637	\$583	2,700	\$2,700	\$2,700
055-34671 BEVERAGE CART RETAIL SALES	\$9,483	\$30,740	\$30,833	\$18,621	35,000	\$35,000	\$35,000
055-34672 BEVERAGE CART BEER SALES	\$9,741	\$28,885	\$26,255	\$15,463	40,000	\$40,000	\$50,000
055-34674 BEVERAGE CART TIPS	\$3,301	\$11,246	\$9,403	\$6,384	0	\$0	\$0
Total Recreation	\$1,327,549	\$1,426,520	\$1,411,819	\$982,058	1,489,596	\$1,489,596	\$1,519,596
Misc. Revenues							
055-36111 INTEREST EARNINGS	\$1,704	\$2,729	\$4,722	\$0	1,350	\$1,350	\$1,350
055-36210 RENTAL INCOME	\$28,219	\$20,844	\$22,939	\$13,723	25,000	\$25,000	\$25,000
055-36310 SALE OF ASSETS	\$0	\$2,025	\$0	\$0	0	\$0	\$0
055-36911 OTHER MISCELLANEOUS	\$32,741	\$0	\$-2,363	\$-37	25,000	\$25,000	\$25,000
055-36921 CASH OVER/SHORT	\$278	\$231	\$130	\$160	0	\$0	\$0
Total Misc. Revenues	\$62,941	\$25,829	\$25,428	\$13,846	51,350	\$51,350	\$51,350
Interfund Transactions (CIP/Debt)							
055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$25,000	\$20,830	25,000	\$25,000	\$25,000
Total Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$20,830	25,000	\$25,000	\$25,000
Beginning Balance							
055-39990 BEGINNING BALANCE	\$927,168	\$1,054,654	\$1,187,987	\$1,325,234	1,157,586	\$1,325,234	\$1,109,372
Total Beginning Balance	\$927,168	\$1,054,654	\$1,187,987	\$1,325,234	1,157,586	\$1,325,234	\$1,109,372
TOTAL	\$2,353,658	\$2,532,002	\$2,650,234	\$2,341,968	2,723,532	\$2,891,180	\$2,705,318

055 GOLF COURSE FUND

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40564 GOLF MAINTENANCE							
Personnel	\$359,525	\$370,483	\$359,509	\$274,346	510,271	\$510,271	\$500,924
Mat, Suppls, Services	\$165,438	\$169,888	\$193,093	\$116,761	205,802	\$205,802	\$205,802
Capital	\$0	\$0	\$0	\$0	1,005	\$1,005	\$1,005
Interfund Transfer	\$72,441	\$75,671	\$69,015	\$62,740	75,290	\$75,290	\$75,290
Total 40564 GOLF MAINTENANCE	\$597,404	\$616,042	\$621,617	\$453,847	792,368	\$792,368	\$783,021
40571 GOLF PRO SHOP							
Personnel	\$318,740	\$358,096	\$331,963	\$244,217	418,139	\$418,139	\$407,272
Mat, Suppls, Services	\$241,413	\$235,466	\$261,949	\$197,858	292,727	\$292,727	\$292,727
Capital	\$0	\$0	\$0	\$0	1,000	\$1,000	\$1,000
Debt Service	\$36,080	\$36,080	\$27,060	\$0	0	\$0	\$0
Interfund Transfer	\$49,490	\$51,786	\$48,062	\$43,570	52,284	\$52,284	\$52,284
Total 40571 GOLF PRO SHOP	\$645,723	\$681,428	\$669,034	\$485,645	764,150	\$764,150	\$753,283
40999 END BAL SUR(DEF)							
Ending Balance	\$1,054,654	\$1,187,987	\$1,325,234	\$0	1,054,454	\$1,109,372	\$1,053,805
Total 40999 END BAL SUR(DEF)	\$1,054,654	\$1,187,987	\$1,325,234	\$0	1,054,454	\$1,109,372	\$1,053,805
43367 GOLF COURSE IMPROVEMENTS							
Capital	\$10,906	\$14,905	\$2,815	\$6,405	12,000	\$28,335	\$12,000
Total 43367 GOLF COURSE IMPROVEMENTS	\$10,906	\$14,905	\$2,815	\$6,405	12,000	\$28,335	\$12,000
43403 GOLF EQUIPMENT REPLACEMENT							
Capital	\$44,970	\$31,640	\$31,534	\$20,927	98,000	\$189,275	\$98,000
Total 43403 GOLF EQUIPMENT REPLACEMENT	\$44,970	\$31,640	\$31,534	\$20,927	98,000	\$189,275	\$98,000
43685 EQUIP REPLACEMENT - COMPUTER							
Capital	\$0	\$0	\$0	\$0	2,560	\$7,680	\$2,560
Total 43685 EQUIP REPLACEMENT - COMPUTER	\$0	\$0	\$0	\$0	2,560	\$7,680	\$2,560
43786 CORE FABRIC EXTENDER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$500
Total 43786 CORE FABRIC EXTENDER	\$0	\$0	\$0	\$0	0	\$0	\$500
43791 TIMEKEEPING SOFTWARE UPGRADE							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$500
Total 43791 TIMEKEEPING SOFTWARE	\$0	\$0	\$0	\$0	0	\$0	\$500

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
UPGRADE							
43796 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$650
Total 43796 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	0	\$0	\$650
43801 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$1,000
Total 43801 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	0	\$0	\$1,000
TOTAL	\$2,353,658	\$2,532,002	\$2,650,234	\$966,824	2,723,532	\$2,891,180	\$2,705,318

TRANSPORTATION & PARKING FUND - Budget Summary

057 TRANSPORTATION & PARKING

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Sales Tax	\$4,019,133	\$4,398,879	\$4,877,097	\$2,953,680	5,092,500	\$5,092,500	\$5,245,275
Licenses	\$951,713	\$1,040,014	\$1,032,191	\$752,804	916,183	\$916,183	\$908,666
Other Fees	\$1,500	\$320	\$2,125	\$698	0	\$0	\$0
Federal Revenue	\$2,827,961	\$1,630,990	\$457,917	\$7,529,731	7,930,119	\$15,122,809	\$4,787,080
Transit Charges for Services	\$2,175,148	\$2,200,248	\$2,312,576	\$2,202,513	3,671,378	\$7,160,523	\$5,286,925
Fines & Forfeitures	\$739,204	\$970,338	\$1,080,705	\$783,698	1,469,200	\$1,469,200	\$1,469,200
Misc. Revenues	\$108,100	\$142,300	\$201,922	\$61,691	92,500	\$92,500	\$92,500
Special Revenues & Resources	\$452,727	\$408,972	\$315,322	\$178,376	300,000	\$500,000	\$1,100,000
Total Revenues	\$11,275,486	\$10,792,061	\$10,279,855	\$14,463,191	19,471,880	\$30,353,715	\$18,889,646
Other							
Beginning Balance	\$18,038,096	\$18,794,937	\$20,105,652	\$19,381,363	13,015,606	\$19,381,363	\$3,586,350
Total Other	\$18,038,096	\$18,794,937	\$20,105,652	\$19,381,363	13,015,606	\$19,381,363	\$3,586,350
TOTAL	\$29,313,582	\$29,586,998	\$30,385,507	\$33,844,554	32,487,486	\$49,735,078	\$22,475,996

057 TRANSPORTATION & PARKING

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Personnel	\$4,496,723	\$4,896,369	\$5,880,917	\$5,191,788	6,523,387	\$6,523,387	\$9,012,206
Mat, Suppls, Services	\$1,059,227	\$1,351,336	\$1,467,204	\$1,037,370	1,207,951	\$1,207,951	\$1,640,182
Capital	\$2,622,510	\$677,758	\$1,117,219	\$11,871,663	18,384,045	\$35,792,408	\$8,811,399
Total Depts	\$8,178,460	\$6,925,463	\$8,465,340	\$18,100,820	26,115,383	\$43,523,746	\$19,463,787
Other							
Interfund Transfer	\$2,340,185	\$2,555,882	\$2,538,804	\$2,187,470	2,624,982	\$2,624,982	\$2,934,082
Ending Balance	\$18,794,937	\$20,105,652	\$19,381,363	\$0	3,747,121	\$3,586,350	\$78,127
Total Other	\$21,135,122	\$22,661,534	\$21,920,167	\$2,187,470	6,372,103	\$6,211,332	\$3,012,209
TOTAL	\$29,313,582	\$29,586,997	\$30,385,507	\$20,288,290	32,487,486	\$49,735,078	\$22,475,996

057 TRANSPORTATION & PARKING

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Sales Tax							
057-31212 TRANSIT SALES TAX	\$2,100,451	\$2,305,926	\$2,559,707	\$1,550,860	2,677,500	\$2,677,500	\$2,757,825
057-31214 RESORT TAX TRANSPOR	\$1,918,682	\$2,092,953	\$2,317,390	\$1,402,820	2,415,000	\$2,415,000	\$2,487,450
Total Sales Tax	\$4,019,133	\$4,398,879	\$4,877,097	\$2,953,680	5,092,500	\$5,092,500	\$5,245,275
Licenses							
057-32111 BUSINESS LICENSES	\$811,606	\$905,481	\$890,380	\$649,620	766,183	\$766,183	\$758,666
057-32161 NIGHT RENT LIC FEE	\$140,107	\$134,533	\$141,811	\$103,184	150,000	\$150,000	\$150,000
Total Licenses	\$951,713	\$1,040,014	\$1,032,191	\$752,804	916,183	\$916,183	\$908,666
Other Fees							
057-32639 SPECIAL EVENT PARKING FEES	\$1,500	\$320	\$2,125	\$698	0	\$0	\$0
Total Other Fees	\$1,500	\$320	\$2,125	\$698	0	\$0	\$0
Federal Revenue							
057-33110 FEDERAL GRANTS	\$2,827,961	\$1,630,990	\$457,917	\$7,529,731	7,930,119	\$15,122,809	\$4,787,080
Total Federal Revenue	\$2,827,961	\$1,630,990	\$457,917	\$7,529,731	7,930,119	\$15,122,809	\$4,787,080
Transit Charges for Services							
057-34211 FARE REVENUE	\$71,978	\$31,078	\$34,823	\$12,988	64,609	\$64,609	\$67,835
057-34221 BUS ADVERTISING	\$55,910	\$49,200	\$53,930	\$46,803	51,278	\$51,278	\$53,207
057-34230 REGIONAL TRANSIT REVENUE	\$2,047,259	\$2,119,970	\$2,223,823	\$2,142,722	3,555,491	\$7,044,636	\$5,165,883
Total Transit Charges for Services	\$2,175,148	\$2,200,248	\$2,312,576	\$2,202,513	3,671,378	\$7,160,523	\$5,286,925
Fines & Forfeitures							
057-35300 CITY FINES	\$156,320	\$202,064	\$204,963	\$138,070	150,000	\$150,000	\$150,000
057-35301 PARKING PERMITS	\$184,127	\$183,641	\$205,530	\$169,864	100,000	\$100,000	\$100,000
057-35307 IN CAR METERS	\$2,739	\$340	\$1,788	\$0	10,000	\$10,000	\$10,000
057-35308 QUICK CARD	\$0	\$-12	\$0	\$0	1,000	\$1,000	\$1,000
057-35309 TOKEN SALES	\$1,798	\$1,979	\$1,741	\$435	5,000	\$5,000	\$5,000
057-35310 METER REVENUE	\$394,221	\$582,213	\$666,750	\$474,649	1,200,000	\$1,200,000	\$1,200,000
057-35311 IN-CAR METER (ICM) DEVICES	\$94	\$112	\$-67	\$0	3,200	\$3,200	\$3,200
057-35312 IMPOUND	\$-94	\$0	\$0	\$680	0	\$0	\$0
Total Fines & Forfeitures	\$739,204	\$970,338	\$1,080,705	\$783,698	1,469,200	\$1,469,200	\$1,469,200
Misc. Revenues							
057-36111 INTEREST EARNINGS	\$80,657	\$94,047	\$131,529	\$0	80,000	\$80,000	\$80,000
057-36210 RENTAL INCOME	\$12,713	\$40,615	\$56,995	\$43,205	0	\$0	\$0
057-36310 SALE OF ASSETS	\$0	\$3,420	\$0	\$18,225	0	\$0	\$0

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
057-36911 OTHER MISCELLANEOUS	\$14,639	\$4,225	\$13,334	\$274	12,500	\$12,500	\$12,500
057-36921 CASH OVER/SHORT	\$92	\$-7	\$64	\$-13	0	\$0	\$0
Total Misc. Revenues	\$108,100	\$142,300	\$201,922	\$61,691	92,500	\$92,500	\$92,500
Special Revenues & Resources							
057-39110 DONATIONS	\$60,913	\$60,912	\$60,914	\$98,613	0	\$0	\$0
057-39126 OTHER CONTRIBUTIONS	\$391,814	\$348,059	\$254,409	\$79,763	300,000	\$500,000	\$1,100,000
Total Special Revenues & Resources	\$452,727	\$408,972	\$315,322	\$178,376	300,000	\$500,000	\$1,100,000
Beginning Balance							
057-39990 BEGINNING BALANCE	\$18,038,096	\$18,794,937	\$20,105,652	\$19,381,363	13,015,606	\$19,381,363	\$3,586,350
Total Beginning Balance	\$18,038,096	\$18,794,937	\$20,105,652	\$19,381,363	13,015,606	\$19,381,363	\$3,586,350
TOTAL	\$29,313,582	\$29,586,998	\$30,385,507	\$33,844,554	32,487,486	\$49,735,078	\$22,475,996

057 TRANSPORTATION & PARKING

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40481 TRANSPORTATION OPER							
Personnel	\$4,123,981	\$4,117,711	\$5,039,211	\$4,476,086	5,563,179	\$5,563,179	\$7,809,389
Mat, Suppls, Services	\$802,086	\$1,085,057	\$1,048,278	\$719,035	617,451	\$617,451	\$1,156,563
Capital	\$51,620	\$53,449	\$15,162	\$63,146	17,216	\$17,216	\$7,600
Interfund Transfer	\$2,337,885	\$2,552,082	\$2,534,104	\$2,183,550	2,620,282	\$2,620,282	\$2,928,582
Total 40481 TRANSPORTATION OPER	\$7,315,573	\$7,808,299	\$8,636,754	\$7,441,816	8,818,128	\$8,818,128	\$11,902,134
40485 TRANSPORTATION PLANNING							
Personnel	\$0	\$323,869	\$336,500	\$278,633	355,922	\$355,922	\$447,696
Mat, Suppls, Services	\$0	\$88,811	\$90,143	\$110,064	412,500	\$412,500	\$305,619
Total 40485 TRANSPORTATION PLANNING	\$0	\$412,680	\$426,644	\$388,697	768,422	\$768,422	\$753,315
40500 PARKING							
Personnel	\$356,408	\$437,678	\$505,206	\$437,069	604,287	\$604,287	\$755,120
Mat, Suppls, Services	\$250,751	\$165,630	\$317,012	\$199,463	178,000	\$178,000	\$178,000
Interfund Transfer	\$2,300	\$3,800	\$4,700	\$3,920	4,700	\$4,700	\$5,500
Total 40500 PARKING	\$609,459	\$607,108	\$826,917	\$640,452	786,987	\$786,987	\$938,620
40999 END BAL SUR(DEF)							
Ending Balance	\$18,794,937	\$20,105,652	\$19,381,363	\$0	3,747,121	\$3,586,350	\$78,127
Total 40999 END BAL SUR(DEF)	\$18,794,937	\$20,105,652	\$19,381,363	\$0	3,747,121	\$3,586,350	\$78,127
43304 INFORMATION SYSTEMS ENHANCE/UPGRADES							
Capital	\$0	\$0	\$0	\$0	0	\$128,446	\$0

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Total 43304 INFORMATION SYSTEMS ENHANCE/UPGRADES	\$0	\$0	\$0	\$0	0	\$128,446	\$0
43316 TRANSIT COACHES							
Capital	\$0	\$0	\$0	\$6,876,221	4,246,861	\$8,590,593	\$2,418,752
Total 43316 TRANSIT COACHES	\$0	\$0	\$0	\$6,876,221	4,246,861	\$8,590,593	\$2,418,752
43339 BUS SHELTERS							
Capital	\$0	\$0	\$15,632	\$0	25,000	\$302,457	\$181,250
Total 43339 BUS SHELTERS	\$0	\$0	\$15,632	\$0	25,000	\$302,457	\$181,250
43435 FLAGSTAFF TRANSFER FEE							
Capital	\$0	\$13,360	\$337,698	\$14,593	300,000	\$2,135,225	\$1,100,000
Total 43435 FLAGSTAFF TRANSFER FEE	\$0	\$13,360	\$337,698	\$14,593	300,000	\$2,135,225	\$1,100,000
43446 TRANSIT GIS/AVL SYSTEM							
Capital	\$120,447	\$0	\$117,465	\$204,688	0	\$362,159	\$0
Total 43446 TRANSIT GIS/AVL SYSTEM	\$120,447	\$0	\$117,465	\$204,688	0	\$362,159	\$0
43465 COUNTY VEHICLE REPLACEMENT FUND							
Capital	\$0	\$0	\$0	\$0	70,612	\$593,326	\$72,730
Total 43465 COUNTY VEHICLE REPLACEMENT FUND	\$0	\$0	\$0	\$0	70,612	\$593,326	\$72,730
43466 TRANSIT EXPANSION							
Capital	\$0	\$0	\$0	\$0	0	\$1,500,803	\$0
Total 43466 TRANSIT EXPANSION	\$0	\$0	\$0	\$0	0	\$1,500,803	\$0
43484 PARKING METER REPLACEMENT							
Capital	\$57,120	\$25,137	\$0	\$0	50,000	\$154,521	\$50,000
Total 43484 PARKING METER REPLACEMENT	\$57,120	\$25,137	\$0	\$0	50,000	\$154,521	\$50,000
43506 UPGRADE OH DOOR ROLLERS							
Capital	\$13,867	\$0	\$0	\$0	6,000	\$22,518	\$6,000
Total 43506 UPGRADE OH DOOR ROLLERS	\$13,867	\$0	\$0	\$0	6,000	\$22,518	\$6,000
43575 CITY TRANSIT CONTRIBUTION TO COUNTY							
Capital	\$558,364	\$437,777	\$0	\$0	0	\$0	\$0
Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	\$558,364	\$437,777	\$0	\$0	0	\$0	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN							
Capital	\$0	\$5,403	\$0	\$0	0	\$19,128	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$5,403	\$0	\$0	0	\$19,128	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$0	\$0	0	\$45,000	\$0

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	0	\$45,000	\$0
43623 IRONHORSE SEASONAL HOUSING							
Personnel	\$16,334	\$17,112	\$0	\$0	0	\$0	\$0
Mat, Suppls, Services	\$6,389	\$11,837	\$11,771	\$8,808	0	\$0	\$0
Capital	\$1,627,982	\$67,077	\$3,026	\$0	0	\$153,168	\$0
Total 43623 IRONHORSE SEASONAL HOUSING	\$1,650,706	\$96,026	\$14,797	\$8,808	0	\$153,168	\$0
43624 TRANSIT SIGNAL PRIORITY							
Capital	\$0	\$0	\$0	\$0	340,989	\$483,374	\$102,645
Total 43624 TRANSIT SIGNAL PRIORITY	\$0	\$0	\$0	\$0	340,989	\$483,374	\$102,645
43625 IRONHORSE TRANSIT FAC ASSET MGMT							
Capital	\$4,385	\$20,520	\$10,205	\$0	180,000	\$1,044,890	\$180,000
Total 43625 IRONHORSE TRANSIT FAC ASSET MGMT	\$4,385	\$20,520	\$10,205	\$0	180,000	\$1,044,890	\$180,000
43630 PARKING SYSTEM SOFTWARE							
Capital	\$56,979	\$0	\$0	\$0	0	\$0	\$0
Total 43630 PARKING SYSTEM SOFTWARE	\$56,979	\$0	\$0	\$0	0	\$0	\$0
43634 PARKING WAYFINDING							
Capital	\$5,425	\$0	\$0	\$0	385,000	\$499,575	\$150,000
Total 43634 PARKING WAYFINDING	\$5,425	\$0	\$0	\$0	385,000	\$499,575	\$150,000
43650 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	\$0	53,195	\$175,195	\$0
Total 43650 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	53,195	\$175,195	\$0
43653 TRANS PLANS & STUDIES							
Capital	\$70,000	\$50,870	\$0	\$0	100,000	\$459,130	\$250,000
Total 43653 TRANS PLANS & STUDIES	\$70,000	\$50,870	\$0	\$0	100,000	\$459,130	\$250,000
43654 RICHARDSON FLAT ROAD IMP							
Capital	\$0	\$0	\$0	\$0	0	\$750,000	\$0
Total 43654 RICHARDSON FLAT ROAD IMP	\$0	\$0	\$0	\$0	0	\$750,000	\$0
43655 TRANSIT FAC CAP RENEWAL							
Capital	\$56,320	\$2,193	\$0	\$0	50,000	\$147,807	\$50,000
Total 43655 TRANSIT FAC CAP RENEWAL	\$56,320	\$2,193	\$0	\$0	50,000	\$147,807	\$50,000
43686 EQUIP REPLACEMENT - COMPUTER							
Capital	\$0	\$1,973	\$3,677	\$6,949	14,172	\$36,866	\$14,172
Total 43686 EQUIP REPLACEMENT -	\$0	\$1,973	\$3,677	\$6,949	14,172	\$36,866	\$14,172

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
COMPUTER							
43702 STREETS AND WATER MAINTENANCE BUILDING							
Capital	\$0	\$0	\$0	\$0	1,000,000	\$1,000,000	\$0
Total 43702 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$0	\$0	\$0	1,000,000	\$1,000,000	\$0
43712 TRAFFIC MANAGEMENT CAMERAS							
Capital	\$0	\$0	\$0	\$53,633	50,000	\$175,000	\$35,000
Total 43712 TRAFFIC MANAGEMENT CAMERAS	\$0	\$0	\$0	\$53,633	50,000	\$175,000	\$35,000
43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR							
Capital	\$0	\$0	\$0	\$0	150,000	\$675,000	\$75,000
Total 43721 PAID PARKING INFRASTRUCTURE FOR MAIN STR	\$0	\$0	\$0	\$0	150,000	\$675,000	\$75,000
43731 CHINA BRIDGE EVENT PARKING							
Capital	\$0	\$0	\$72,336	\$116,525	310,000	\$884,936	\$310,000
Total 43731 CHINA BRIDGE EVENT PARKING	\$0	\$0	\$72,336	\$116,525	310,000	\$884,936	\$310,000
43739 TRANSIT ONBOARD SECURITY CAMERAS							
Capital	\$0	\$0	\$0	\$0	340,000	\$340,000	\$14,000
Total 43739 TRANSIT ONBOARD SECURITY CAMERAS	\$0	\$0	\$0	\$0	340,000	\$340,000	\$14,000
43740 TRANSIT ONBOARD WI-FI							
Capital	\$0	\$0	\$0	\$0	194,000	\$194,000	\$25,000
Total 43740 TRANSIT ONBOARD WI-FI	\$0	\$0	\$0	\$0	194,000	\$194,000	\$25,000
43746 PARK. DECK COATING IRON HORSE BUS GARAGE							
Capital	\$0	\$0	\$0	\$0	125,000	\$125,000	\$125,000
Total 43746 PARK. DECK COATING IRON HORSE BUS GARAGE	\$0	\$0	\$0	\$0	125,000	\$125,000	\$125,000
43761 KIMBALL JUNCTION TRANSIT CENTER							
Capital	\$0	\$0	\$482,018	\$2,095,737	3,910,000	\$3,910,000	\$0
Total 43761 KIMBALL JUNCTION TRANSIT CENTER	\$0	\$0	\$482,018	\$2,095,737	3,910,000	\$3,910,000	\$0
43764 PARKS BUILDING							
Capital	\$0	\$0	\$0	\$0	350,667	\$350,667	\$0
Total 43764 PARKS BUILDING	\$0	\$0	\$0	\$0	350,667	\$350,667	\$0
43767 GOLF BUILDING							
Capital	\$0	\$0	\$0	\$0	175,333	\$175,333	\$0

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Total 43767 GOLF BUILDING	\$0	\$0	\$0	\$0	175,333	\$175,333	\$0
43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT							
Capital	\$0	\$0	\$60,000	\$2,440,170	5,940,000	\$5,940,000	\$0
Total 43770 TRANSIT AND TRANSPORTATION LAND ACQUISIT	\$0	\$0	\$60,000	\$2,440,170	5,940,000	\$5,940,000	\$0
43771 PROSPECTOR AVENUE RECONSTRUCTION							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$75,000
Total 43771 PROSPECTOR AVENUE RECONSTRUCTION	\$0	\$0	\$0	\$0	0	\$0	\$75,000
43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$280,000
Total 43780 SR 248/RICHARDSON FLAT INTERSECTION IMPR	\$0	\$0	\$0	\$0	0	\$0	\$280,000
43781 SR 248/US 40 PARK AND RIDE LOT							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$2,025,000
Total 43781 SR 248/US 40 PARK AND RIDE LOT	\$0	\$0	\$0	\$0	0	\$0	\$2,025,000
43787 CORE FABRIC EXTENDER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$2,000
Total 43787 CORE FABRIC EXTENDER	\$0	\$0	\$0	\$0	0	\$0	\$2,000
43792 TIMEKEEPING SOFTWARE UPGRADE							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$5,000
Total 43792 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	\$0	0	\$0	\$5,000
43797 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$9,750
Total 43797 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	0	\$0	\$9,750
43802 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$5,500
Total 43802 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	0	\$0	\$5,500
43806 VMS SIGNS							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$120,000
Total 43806 VMS SIGNS	\$0	\$0	\$0	\$0	0	\$0	\$120,000
43807 ENHANCED BUS STOPS AT FRESH MARKET AND P							
Capital	\$0	\$0	\$0	\$0	0	\$10,000	\$143,000

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Total 43807 ENHANCED BUS STOPS AT FRESH MARKET AND P	\$0	\$0	\$0	\$0	0	\$10,000	\$143,000
43808 CANYONS VILLAGE AREA TRANSIT CENTER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$25,000
Total 43808 CANYONS VILLAGE AREA TRANSIT CENTER	\$0	\$0	\$0	\$0	0	\$0	\$25,000
43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$305,000
Total 43810 BRT CAPITAL IMPROVEMENTS & ELECTRONIC SI	\$0	\$0	\$0	\$0	0	\$0	\$305,000
43811 6 ELECTRIC BRT TRANSIT BUSES							
Capital	\$0	\$0	\$0	\$0	0	\$4,077,075	\$0
Total 43811 6 ELECTRIC BRT TRANSIT BUSES	\$0	\$0	\$0	\$0	0	\$4,077,075	\$0
43812 ELECTRIC BUS CHARGER AT KIMBALL JUNCTION							
Capital	\$0	\$0	\$0	\$0	0	\$314,000	\$0
Total 43812 ELECTRIC BUS CHARGER AT KIMBALL JUNCTION	\$0	\$0	\$0	\$0	0	\$314,000	\$0
43813 ELECTIC BUS CHARGING STATION AT OLD TOWN							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$649,000
Total 43813 ELECTIC BUS CHARGING STATION AT OLD TOWN	\$0	\$0	\$0	\$0	0	\$0	\$649,000
TOTAL	\$29,313,583	\$29,586,998	\$30,385,507	\$20,288,291	32,487,487	\$49,735,079	\$22,475,996

POLICE SPECIAL REVENUE FUND - Budget Summary

021 POLICE SPECIAL REVENUE FUND

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
State Revenue	\$500	\$1,000	\$2,310	\$700	0	\$0	\$0
Total Revenues	\$500	\$1,000	\$2,310	\$700	0	\$0	\$0
Other							
Beginning Balance	\$28,644	\$29,144	\$29,944	\$32,254	31,374	\$32,254	\$32,254
Total Other	\$28,644	\$29,144	\$29,944	\$32,254	31,374	\$32,254	\$32,254
TOTAL	\$29,144	\$30,144	\$32,254	\$32,954	31,374	\$32,254	\$32,254

021 POLICE SPECIAL REVENUE FUND

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Capital	\$0	\$200	\$0	\$0	0	\$0	\$0
Total Depts	\$0	\$200	\$0	\$0	0	\$0	\$0
Other							
Ending Balance	\$29,144	\$29,944	\$32,254	\$0	31,374	\$32,254	\$32,254
Total Other	\$29,144	\$29,944	\$32,254	\$0	31,374	\$32,254	\$32,254
TOTAL	\$29,144	\$30,144	\$32,254	\$0	31,374	\$32,254	\$32,254

021 POLICE SPECIAL REVENUE FUND

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
State Revenue							
021-33269 TOBACCO COMPLIANCE	\$500	\$1,000	\$2,310	\$700	0	\$0	\$0
Total State Revenue	\$500	\$1,000	\$2,310	\$700	0	\$0	\$0
Beginning Balance							
021-39990 BEGINNING BALANCE	\$28,644	\$29,144	\$29,944	\$32,254	31,374	\$32,254	\$32,254
Total Beginning Balance	\$28,644	\$29,144	\$29,944	\$32,254	31,374	\$32,254	\$32,254
TOTAL	\$29,144	\$30,144	\$32,254	\$32,954	31,374	\$32,254	\$32,254

021 POLICE SPECIAL REVENUE FUND

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40999 END BAL SUR(DEF)							
Ending Balance	\$29,144	\$29,944	\$32,254	\$0	31,374	\$32,254	\$32,254
Total 40999 END BAL SUR(DEF)	\$29,144	\$29,944	\$32,254	\$0	31,374	\$32,254	\$32,254
41001 POLICE SPECIAL REVENUE FUND							
Capital	\$0	\$200	\$0	\$0	0	\$0	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$0	\$200	\$0	\$0	0	\$0	\$0
TOTAL	\$29,144	\$30,144	\$32,254	\$0	31,374	\$32,254	\$32,254

CRIMINAL FORFEITURE RESTRICTED ACCOUNT - Budget Summary

022 CRIMINAL FORFEITURE

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
State Revenue	\$-1,875	\$0	\$3,996	\$9,685	0	\$0	\$0
Total Revenues	\$-1,875	\$0	\$3,996	\$9,685	0	\$0	\$0
Other							
Beginning Balance	\$19,133	\$17,258	\$17,257	\$16,386	18,128	\$16,386	\$16,386
Total Other	\$19,133	\$17,258	\$17,257	\$16,386	18,128	\$16,386	\$16,386
TOTAL	\$17,258	\$17,258	\$21,253	\$26,071	18,128	\$16,386	\$16,386

022 CRIMINAL FORFEITURE

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Capital	\$0	\$1	\$4,867	\$0	0	\$0	\$0
Total Depts	\$0	\$1	\$4,867	\$0	0	\$0	\$0
Other							
Ending Balance	\$17,258	\$17,257	\$16,386	\$0	18,128	\$16,386	\$16,386
Total Other	\$17,258	\$17,257	\$16,386	\$0	18,128	\$16,386	\$16,386
TOTAL	\$17,258	\$17,258	\$21,253	\$0	18,128	\$16,386	\$16,386

022 CRIMINAL FORFEITURE
Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
State Revenue							
022-33271 CONFISCATIONS	\$-1,875	\$0	\$3,996	\$9,685	0	\$0	\$0
Total State Revenue	\$-1,875	\$0	\$3,996	\$9,685	0	\$0	\$0
Beginning Balance							
022-39990 BEGINNING BALANCE	\$19,133	\$17,258	\$17,257	\$16,386	18,128	\$16,386	\$16,386
Total Beginning Balance	\$19,133	\$17,258	\$17,257	\$16,386	18,128	\$16,386	\$16,386
TOTAL	\$17,258	\$17,258	\$21,253	\$26,071	18,128	\$16,386	\$16,386

022 CRIMINAL FORFEITURE
Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40999 END BAL SUR(DEF)							
Ending Balance	\$17,258	\$17,257	\$16,386	\$0	18,128	\$16,386	\$16,386
Total 40999 END BAL SUR(DEF)	\$17,258	\$17,257	\$16,386	\$0	18,128	\$16,386	\$16,386
41001 POLICE SPECIAL REVENUE FUND							
Capital	\$0	\$1	\$4,867	\$0	0	\$0	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$0	\$1	\$4,867	\$0	0	\$0	\$0
TOTAL	\$17,258	\$17,258	\$21,253	\$0	18,128	\$16,386	\$16,386

FLEET SERVICES FUND - Budget Summary

062 FLEET SERVICES FUND

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Interfund Transactions (Admin)	\$2,576,000	\$2,728,700	\$2,448,000	\$2,066,000	2,479,200	\$2,479,200	\$2,698,600
Total Revenues	\$2,576,000	\$2,728,700	\$2,448,000	\$2,066,000	2,479,200	\$2,479,200	\$2,698,600
Other							
Beginning Balance	\$874,294	\$961,174	\$1,145,417	\$1,123,856	1,111,287	\$1,123,856	\$1,003,336
Total Other	\$874,294	\$961,174	\$1,145,417	\$1,123,856	1,111,287	\$1,123,856	\$1,003,336
TOTAL	\$3,450,294	\$3,689,874	\$3,593,417	\$3,189,856	3,590,487	\$3,603,056	\$3,701,936

062 FLEET SERVICES FUND

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Personnel	\$670,854	\$800,303	\$891,897	\$763,214	964,100	\$964,100	\$964,546
Mat, Suppls, Services	\$1,811,471	\$1,736,716	\$1,571,548	\$1,303,374	1,625,620	\$1,625,620	\$1,587,620
Capital	\$6,794	\$7,438	\$6,116	\$720	10,000	\$10,000	\$10,000
Total Depts	\$2,489,120	\$2,544,457	\$2,469,561	\$2,067,307	2,599,720	\$2,599,720	\$2,562,166
Other							
Ending Balance	\$961,174	\$1,145,417	\$1,123,856	\$0	990,767	\$1,003,336	\$1,139,770
Total Other	\$961,174	\$1,145,417	\$1,123,856	\$0	990,767	\$1,003,336	\$1,139,770
TOTAL	\$3,450,294	\$3,689,874	\$3,593,417	\$2,067,307	3,590,487	\$3,603,056	\$3,701,936

062 FLEET SERVICES FUND

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Interfund Transactions (Admin)							
062-38110 CENTRAL GARAGE CHG	\$1,378,800	\$1,378,700	\$1,348,000	\$1,141,000	1,369,200	\$1,369,200	\$1,669,400
062-38111 FUEL SALES	\$1,197,200	\$1,350,000	\$1,100,000	\$925,000	1,110,000	\$1,110,000	\$1,029,200
Total Interfund Transactions (Admin)	\$2,576,000	\$2,728,700	\$2,448,000	\$2,066,000	2,479,200	\$2,479,200	\$2,698,600
Beginning Balance							
062-39990 BEGINNING BALANCE	\$874,294	\$961,174	\$1,145,417	\$1,123,856	1,111,287	\$1,123,856	\$1,003,336
Total Beginning Balance	\$874,294	\$961,174	\$1,145,417	\$1,123,856	1,111,287	\$1,123,856	\$1,003,336
TOTAL	\$3,450,294	\$3,689,874	\$3,593,417	\$3,189,856	3,590,487	\$3,603,056	\$3,701,936

062 FLEET SERVICES FUND

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40471 FLEET SERVICES DEPT							
Personnel	\$670,854	\$800,303	\$891,897	\$763,214	964,100	\$964,100	\$964,546
Mat, Suppls, Services	\$1,811,471	\$1,736,716	\$1,571,548	\$1,303,374	1,625,620	\$1,625,620	\$1,587,620
Capital	\$6,794	\$7,438	\$6,116	\$720	10,000	\$10,000	\$10,000
Total 40471 FLEET SERVICES DEPT	\$2,489,120	\$2,544,457	\$2,469,561	\$2,067,307	2,599,720	\$2,599,720	\$2,562,166
40999 END BAL SUR(DEF)							
Ending Balance	\$961,174	\$1,145,417	\$1,123,856	\$0	990,767	\$1,003,336	\$1,139,770
Total 40999 END BAL SUR(DEF)	\$961,174	\$1,145,417	\$1,123,856	\$0	990,767	\$1,003,336	\$1,139,770
TOTAL	\$3,450,294	\$3,689,874	\$3,593,417	\$2,067,307	3,590,487	\$3,603,056	\$3,701,936

SELF INSURANCE FUND - Budget Summary

064 SELF INSURANCE FUND

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Misc. Revenues	\$204,000	\$258,000	\$258,000	\$215,000	258,000	\$258,000	\$258,000
Interfund Transactions (Admin)	\$349,998	\$463,227	\$992,665	\$572,490	686,997	\$686,997	\$955,405
Total Revenues	\$553,998	\$721,227	\$1,250,665	\$787,490	944,997	\$944,997	\$1,213,405
Other							
Beginning Balance	\$1,423,816	\$1,208,215	\$607,450	\$968,274	421,816	\$968,274	\$566,771
Total Other	\$1,423,816	\$1,208,215	\$607,450	\$968,274	421,816	\$968,274	\$566,771
TOTAL	\$1,977,814	\$1,929,442	\$1,858,115	\$1,755,764	1,366,813	\$1,913,271	\$1,780,176

064 SELF INSURANCE FUND

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Mat, Suppls, Services	\$769,599	\$1,321,992	\$889,841	\$826,529	1,346,500	\$1,346,500	\$1,346,500
Total Depts	\$769,599	\$1,321,992	\$889,841	\$826,529	1,346,500	\$1,346,500	\$1,346,500
Other							
Ending Balance	\$1,208,215	\$607,450	\$968,274	\$0	20,313	\$566,771	\$433,676
Total Other	\$1,208,215	\$607,450	\$968,274	\$0	20,313	\$566,771	\$433,676
TOTAL	\$1,977,814	\$1,929,442	\$1,858,115	\$826,529	1,366,813	\$1,913,271	\$1,780,176

064 SELF INSURANCE FUND

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Misc. Revenues							
064-36991 FEE FOR WORKER'S COMP SELF-INS	\$204,000	\$258,000	\$258,000	\$215,000	258,000	\$258,000	\$258,000
Total Misc. Revenues	\$204,000	\$258,000	\$258,000	\$215,000	258,000	\$258,000	\$258,000
Interfund Transactions (Admin)							
064-38141 INS - GENERAL FUND	\$178,777	\$248,674	\$779,567	\$370,560	444,676	\$444,676	\$600,000
064-38142 INS - GOLF	\$5,351	\$6,286	\$3,352	\$4,500	5,405	\$5,405	\$5,405
064-38143 INS - WATER FUND	\$41,727	\$58,358	\$93,685	\$77,350	92,816	\$92,816	\$150,000
064-38144 INS - TRANSPORTATION	\$124,143	\$149,909	\$116,061	\$120,080	144,100	\$144,100	\$200,000
Total Interfund Transactions (Admin)	\$349,998	\$463,227	\$992,665	\$572,490	686,997	\$686,997	\$955,405
Beginning Balance							
064-39990 BEGINNING BALANCE	\$1,423,816	\$1,208,215	\$607,450	\$968,274	421,816	\$968,274	\$566,771
Total Beginning Balance	\$1,423,816	\$1,208,215	\$607,450	\$968,274	421,816	\$968,274	\$566,771
TOTAL	\$1,977,814	\$1,929,442	\$1,858,115	\$1,755,764	1,366,813	\$1,913,271	\$1,780,176

064 SELF INSURANCE FUND

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40132 SELF INS & SEC BOND							
Mat, Suppls, Services	\$671,573	\$1,140,896	\$705,302	\$644,151	1,071,500	\$1,071,500	\$1,071,500
Total 40132 SELF INS & SEC BOND	\$671,573	\$1,140,896	\$705,302	\$644,151	1,071,500	\$1,071,500	\$1,071,500
40139 WORKERS COMP							
Mat, Suppls, Services	\$98,026	\$181,097	\$184,539	\$182,379	275,000	\$275,000	\$275,000
Total 40139 WORKERS COMP	\$98,026	\$181,097	\$184,539	\$182,379	275,000	\$275,000	\$275,000
40999 END BAL SUR(DEF)							
Ending Balance	\$1,208,215	\$607,450	\$968,274	\$0	20,313	\$566,771	\$433,676
Total 40999 END BAL SUR(DEF)	\$1,208,215	\$607,450	\$968,274	\$0	20,313	\$566,771	\$433,676
TOTAL	\$1,977,814	\$1,929,442	\$1,858,115	\$826,529	1,366,813	\$1,913,271	\$1,780,176

SALES TAX REV BOND - DEBT SVS FUND - Budget Summary

070 SALES TAX REV BOND - DEBT SVS

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Misc. Revenues	\$2,747	\$4,669	\$33,338	\$18,064	0	\$0	\$0
Interfund Transactions (Admin)	\$181,247	\$168,616	\$164,089	\$133,380	160,058	\$160,058	\$159,826
Interfund Transactions (CIP/Debt)	\$1,380,741	\$1,428,429	\$2,425,473	\$1,743,290	2,091,955	\$2,091,955	\$2,097,787
Bond Proceeds	\$0	\$24,992,543	\$0	\$0	0	\$0	\$0
Total Revenues	\$1,564,735	\$26,594,256	\$2,622,900	\$1,894,734	2,252,013	\$2,252,013	\$2,257,613
Other							
Beginning Balance	\$1,160,392	\$1,165,265	\$6,527,765	\$2,843,028	2,800,417	\$2,843,028	\$2,834,028
Total Other	\$1,160,392	\$1,165,265	\$6,527,765	\$2,843,028	2,800,417	\$2,843,028	\$2,834,028
TOTAL	\$2,725,127	\$27,759,521	\$9,150,665	\$4,737,762	5,052,430	\$5,095,041	\$5,091,641

070 SALES TAX REV BOND - DEBT SVS

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Debt Service	\$1,559,863	\$9,162,385	\$2,592,290	\$353,113	2,261,013	\$2,261,013	\$2,266,613
Total Depts	\$1,559,863	\$9,162,385	\$2,592,290	\$353,113	2,261,013	\$2,261,013	\$2,266,613
Other							
Interfund Transfer	\$0	\$12,069,371	\$3,715,347	\$0	0	\$0	\$0
Ending Balance	\$1,165,265	\$6,527,765	\$2,843,028	\$0	2,791,417	\$2,834,028	\$2,825,028
Total Other	\$1,165,265	\$18,597,136	\$6,558,375	\$0	2,791,417	\$2,834,028	\$2,825,028
TOTAL	\$2,725,128	\$27,759,521	\$9,150,665	\$353,113	5,052,430	\$5,095,041	\$5,091,641

070 SALES TAX REV BOND - DEBT SVS

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Misc. Revenues							
070-36112 INT EARN SPEC ACCTS	\$2,747	\$4,669	\$33,338	\$18,064	0	\$0	\$0
Total Misc. Revenues	\$2,747	\$4,669	\$33,338	\$18,064	0	\$0	\$0
Interfund Transactions (Admin)							
070-38131 CITY CONT. GENERAL	\$181,247	\$168,616	\$164,089	\$133,380	160,058	\$160,058	\$159,826
Total Interfund Transactions (Admin)	\$181,247	\$168,616	\$164,089	\$133,380	160,058	\$160,058	\$159,826
Interfund Transactions (CIP/Debt)							
070-38231 TRANSFER FROM CIP	\$134,366	\$251,079	\$1,297,588	\$1,071,550	1,285,867	\$1,285,867	\$1,288,297
070-38234 TRANSFER IN FROM MAIN ST. RDA	\$920,000	\$850,412	\$803,885	\$671,740	806,088	\$806,088	\$809,490
070-38236 TRANSFER FROM LPA RDA- FUND 33	\$326,375	\$326,938	\$324,000	\$0	0	\$0	\$0
Total Interfund Transactions (CIP/Debt)	\$1,380,741	\$1,428,429	\$2,425,473	\$1,743,290	2,091,955	\$2,091,955	\$2,097,787
Bond Proceeds							
070-39219 REFUNDING BONDS ISSUED	\$0	\$6,725,000	\$0	\$0	0	\$0	\$0
070-39220 BOND PROCEEDS	\$0	\$16,975,000	\$0	\$0	0	\$0	\$0
070-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$0	\$1,292,543	\$0	\$0	0	\$0	\$0
Total Bond Proceeds	\$0	\$24,992,543	\$0	\$0	0	\$0	\$0
Beginning Balance							
070-39990 BEGINNING BALANCE	\$1,160,392	\$1,165,265	\$6,527,765	\$2,843,028	2,800,417	\$2,843,028	\$2,834,028
Total Beginning Balance	\$1,160,392	\$1,165,265	\$6,527,765	\$2,843,028	2,800,417	\$2,843,028	\$2,834,028
TOTAL	\$2,725,127	\$27,759,521	\$9,150,665	\$4,737,762	5,052,430	\$5,095,041	\$5,091,641

070 SALES TAX REV BOND - DEBT SVS

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40790 2005A SALES TAX REV BONDS							
Debt Service	\$1,238,613	\$7,203,574	\$0	\$0	0	\$0	\$0
Total 40790 2005A SALES TAX REV BONDS	\$1,238,613	\$7,203,574	\$0	\$0	0	\$0	\$0

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40792 2010 SALES TAX REVENUE & REFUNDING BONDS							
Debt Service	\$321,250	\$330,244	\$324,265	\$0	0	\$0	\$0
Total 40792 2010 SALES TAX REVENUE & REFUNDING BONDS	\$321,250	\$330,244	\$324,265	\$0	0	\$0	\$0
40795 2014A SALES TAX REV & REF BONDS							
Debt Service	\$0	\$1,183,002	\$1,088,965	\$89,381	1,089,100	\$1,089,100	\$1,092,700
Total 40795 2014A SALES TAX REV & REF BONDS	\$0	\$1,183,002	\$1,088,965	\$89,381	1,089,100	\$1,089,100	\$1,092,700
40796 2014B SALES TAX REV BONDS							
Debt Service	\$0	\$242,799	\$166,228	\$83,788	167,913	\$167,913	\$167,913
Interfund Transfer	\$0	\$5,424,196	\$0	\$0	0	\$0	\$0
Total 40796 2014B SALES TAX REV BONDS	\$0	\$5,666,995	\$166,228	\$83,788	167,913	\$167,913	\$167,913
40798 2015 SALES TAX REV BONDS							
Debt Service	\$0	\$202,767	\$1,012,832	\$179,944	1,004,000	\$1,004,000	\$1,006,000
Interfund Transfer	\$0	\$6,645,175	\$3,715,347	\$0	0	\$0	\$0
Total 40798 2015 SALES TAX REV BONDS	\$0	\$6,847,942	\$4,728,179	\$179,944	1,004,000	\$1,004,000	\$1,006,000
40999 END BAL SUR(DEF)							
Ending Balance	\$1,165,265	\$6,527,765	\$2,843,028	\$0	2,791,417	\$2,834,028	\$2,825,028
Total 40999 END BAL SUR(DEF)	\$1,165,265	\$6,527,765	\$2,843,028	\$0	2,791,417	\$2,834,028	\$2,825,028
TOTAL	\$2,725,128	\$27,759,521	\$9,150,665	\$353,113	5,052,430	\$5,095,041	\$5,091,641

DEBT SERVICE FUND - Budget Summary

071 DEBT SERVICE FUND

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Property Taxes	\$5,082,714	\$5,321,592	\$3,723,453	\$4,220,158	4,220,158	\$4,220,158	\$4,206,858
Misc. Revenues	\$94,732	\$65,958	\$62,849	\$29,293	62,645	\$62,645	\$57,657
Bond Proceeds	\$9,243,543	\$3,539,845	\$0	\$0	0	\$0	\$0
Total Revenues	\$14,420,989	\$8,927,395	\$3,786,302	\$4,249,451	4,282,803	\$4,282,803	\$4,264,515
Other							
Beginning Balance	\$407,093	\$432,580	\$1,003,018	\$574,778	1,063,074	\$574,778	\$632,596
Total Other	\$407,093	\$432,580	\$1,003,018	\$574,778	1,063,074	\$574,778	\$632,596
TOTAL	\$14,828,082	\$9,359,975	\$4,789,320	\$4,824,229	5,345,877	\$4,857,581	\$4,897,111

071 DEBT SERVICE FUND

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Debt Service	\$7,231,342	\$8,356,956	\$4,214,543	\$456,266	4,224,985	\$4,224,985	\$4,210,235
Total Depts	\$7,231,342	\$8,356,956	\$4,214,543	\$456,266	4,224,985	\$4,224,985	\$4,210,235
Other							
Interfund Transfer	\$7,164,160	\$0	\$0	\$0	0	\$0	\$0
Ending Balance	\$432,580	\$1,003,018	\$574,778	\$0	1,120,892	\$632,596	\$686,876
Total Other	\$7,596,740	\$1,003,018	\$574,778	\$0	1,120,892	\$632,596	\$686,876
TOTAL	\$14,828,082	\$9,359,974	\$4,789,321	\$456,266	5,345,877	\$4,857,581	\$4,897,111

071 DEBT SERVICE FUND

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Property Taxes							
071-31112 PROP TAX DEBT SERV	\$5,070,714	\$5,309,592	\$3,711,453	\$4,208,158	4,208,158	\$4,208,158	\$4,194,858
071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	12,000	\$12,000	\$12,000
Total Property Taxes	\$5,082,714	\$5,321,592	\$3,723,453	\$4,220,158	4,220,158	\$4,220,158	\$4,206,858
Misc. Revenues							
071-36112 INT EARN SPEC ACCTS	\$29,061	\$253	\$421	\$101	0	\$0	\$0
071-36915 BUILD AMERICA BOND SUBSIDY	\$65,670	\$65,705	\$62,428	\$29,192	62,645	\$62,645	\$57,657
Total Misc. Revenues	\$94,732	\$65,958	\$62,849	\$29,293	62,645	\$62,645	\$57,657
Bond Proceeds							
071-39219 REFUNDING BONDS ISSUED	\$1,930,000	\$3,385,000	\$0	\$0	0	\$0	\$0
071-39220 BOND PROCEEDS	\$7,170,000	\$0	\$0	\$0	0	\$0	\$0
071-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$143,543	\$154,845	\$0	\$0	0	\$0	\$0
Total Bond Proceeds	\$9,243,543	\$3,539,845	\$0	\$0	0	\$0	\$0
Beginning Balance							
071-39990 BEGINNING BALANCE	\$407,093	\$432,580	\$1,003,018	\$574,778	1,063,074	\$574,778	\$632,596
Total Beginning Balance	\$407,093	\$432,580	\$1,003,018	\$574,778	1,063,074	\$574,778	\$632,596
TOTAL	\$14,828,082	\$9,359,975	\$4,789,320	\$4,824,229	5,345,877	\$4,857,581	\$4,897,111

071 DEBT SERVICE FUND

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40752 OPEN SP 2003 GO BONDS							
Debt Service	\$1,967,573	\$0	\$0	\$0	0	\$0	\$0
Total 40752 OPEN SP 2003 GO BONDS	\$1,967,573	\$0	\$0	\$0	0	\$0	\$0
40760 GO BONDS-2004 SERIES							
Debt Service	\$799,849	\$3,616,025	\$0	\$0	0	\$0	\$0
Total 40760 GO BONDS-2004 SERIES	\$799,849	\$3,616,025	\$0	\$0	0	\$0	\$0
40779 GO BONDS-2008 SERIES							

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Debt Service	\$905,981	\$904,150	\$900,765	\$125,781	899,000	\$899,000	\$898,000
Total 40779 GO BONDS-2008 SERIES	\$905,981	\$904,150	\$900,765	\$125,781	899,000	\$899,000	\$898,000
40780 GO BONDS-2009 SERIES							
Debt Service	\$1,407,460	\$1,026,666	\$1,023,325	\$125,311	1,030,000	\$1,030,000	\$1,026,000
Total 40780 GO BONDS-2009 SERIES	\$1,407,460	\$1,026,666	\$1,023,325	\$125,311	1,030,000	\$1,030,000	\$1,026,000
40788 GO BONDS-2010B SERIES							
Debt Service	\$571,933	\$569,069	\$562,145	\$89,774	561,985	\$561,985	\$557,735
Total 40788 GO BONDS-2010B SERIES	\$571,933	\$569,069	\$562,145	\$89,774	561,985	\$561,985	\$557,735
40789 GO BONDS-2010A SERIES							
Debt Service	\$527,188	\$527,144	\$0	\$0	0	\$0	\$0
Total 40789 GO BONDS-2010A SERIES	\$527,188	\$527,144	\$0	\$0	0	\$0	\$0
40793 GO BONDS-2013A SERIES							
Debt Service	\$624,988	\$577,769	\$579,378	\$78,438	583,000	\$583,000	\$579,000
Interfund Transfer	\$7,164,160	\$0	\$0	\$0	0	\$0	\$0
Total 40793 GO BONDS-2013A SERIES	\$7,789,148	\$577,769	\$579,378	\$78,438	583,000	\$583,000	\$579,000
40794 GO BONDS-2013B SERIES							
Debt Service	\$426,372	\$411,656	\$408,765	\$8,181	407,000	\$407,000	\$409,000
Total 40794 GO BONDS-2013B SERIES	\$426,372	\$411,656	\$408,765	\$8,181	407,000	\$407,000	\$409,000
40797 2014 GO REFUNDING BONDS							
Debt Service	\$0	\$724,479	\$740,165	\$28,781	744,000	\$744,000	\$740,500
Total 40797 2014 GO REFUNDING BONDS	\$0	\$724,479	\$740,165	\$28,781	744,000	\$744,000	\$740,500
40999 END BAL SUR(DEF)							
Ending Balance	\$432,580	\$1,003,018	\$574,778	\$0	1,120,892	\$632,596	\$686,876
Total 40999 END BAL SUR(DEF)	\$432,580	\$1,003,018	\$574,778	\$0	1,120,892	\$632,596	\$686,876
TOTAL	\$14,828,082	\$9,359,974	\$4,789,321	\$456,266	5,345,877	\$4,857,581	\$4,897,111

CAPITAL IMPROVEMENT FUND - Budget Summary

031 CAPITAL IMPROVEMENT FUND

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Property Taxes	\$283,345	\$0	\$0	\$0	0	\$0	\$0
Sales Tax	\$6,184,909	\$7,389,182	\$8,897,706	\$2,551,344	7,459,250	\$7,459,250	\$7,150,207
Planning Building & Engineering Fees	\$397,737	\$817,666	\$425,365	\$233,780	765,000	\$865,000	\$1,165,000
Federal Revenue	\$12,613	\$4,091	\$1,044	\$1,044	0	\$0	\$0
State Revenue	\$1,302,855	\$2,385,239	\$285,873	\$346,557	360,000	\$365,500	\$360,000
County/SP District Revenue	\$341,001	\$100,000	\$50,000	\$137,316	50,000	\$7,050,000	\$50,000
Misc. Revenues	\$1,785,454	\$1,713,671	\$509,139	\$229,826	230,000	\$230,000	\$230,000
Interfund Transactions (CIP/Debt)	\$7,164,160	\$12,069,371	\$3,715,347	\$0	0	\$0	\$0
Special Revenues & Resources	\$408,647	\$345,772	\$278,416	\$85,310	302,500	\$3,302,500	\$302,500
Bond Proceeds	\$0	\$0	\$0	\$0	17,000,000	\$45,000,000	\$7,000,000
Total Revenues	\$17,880,721	\$24,824,993	\$14,162,890	\$3,585,178	26,166,750	\$64,272,250	\$16,257,707
Other							
Beginning Balance	\$18,771,186	\$27,106,574	\$32,950,023	\$36,922,033	3,422,952	\$36,922,033	\$6,813,361
Total Other	\$18,771,186	\$27,106,574	\$32,950,023	\$36,922,033	3,422,952	\$36,922,033	\$6,813,361
TOTAL	\$36,651,907	\$51,931,567	\$47,112,913	\$40,507,211	29,589,702	\$101,194,283	\$23,071,068

031 CAPITAL IMPROVEMENT FUND

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Personnel	\$34,424	\$45,169	\$65,879	\$55,267	0	\$0	\$0
Capital	\$9,376,543	\$18,685,295	\$8,827,413	\$12,073,555	18,820,204	\$93,095,055	\$10,439,890
Total Depts	\$9,410,967	\$18,730,465	\$8,893,292	\$12,128,822	18,820,204	\$93,095,055	\$10,439,890
Other							
Interfund Transfer	\$134,366	\$251,079	\$1,297,588	\$1,071,550	1,285,867	\$1,285,867	\$1,288,297
Ending Balance	\$27,106,574	\$32,950,023	\$36,922,033	\$0	9,483,631	\$6,813,361	\$11,342,881
Total Other	\$27,240,940	\$33,201,102	\$38,219,621	\$1,071,550	10,769,498	\$8,099,228	\$12,631,178
TOTAL	\$36,651,907	\$51,931,567	\$47,112,913	\$13,200,372	29,589,702	\$101,194,283	\$23,071,068

031 CAPITAL IMPROVEMENT FUND

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Property Taxes							
031-31124 FEE-IN-LIEU HOUSING	\$283,345	\$0	\$0	\$0	0	\$0	\$0
Total Property Taxes	\$283,345	\$0	\$0	\$0	0	\$0	\$0
Sales Tax							
031-31213 RESORT TAX	\$2,789,167	\$3,602,000	\$4,695,007	\$0	3,084,250	\$3,084,250	\$2,550,207
031-31215 ADDITIONAL RESORT SALES TAX	\$3,395,742	\$3,787,182	\$4,202,699	\$2,551,344	4,375,000	\$4,375,000	\$4,600,000
Total Sales Tax	\$6,184,909	\$7,389,182	\$8,897,706	\$2,551,344	7,459,250	\$7,459,250	\$7,150,207
Planning Building & Engineering Fees							
031-32361 IMPACT FEES	\$397,737	\$817,666	\$425,365	\$233,780	765,000	\$865,000	\$1,165,000
Total Planning Building & Engineering Fees	\$397,737	\$817,666	\$425,365	\$233,780	765,000	\$865,000	\$1,165,000
Federal Revenue							
031-33110 FEDERAL GRANTS	\$12,613	\$4,091	\$1,044	\$1,044	0	\$0	\$0
Total Federal Revenue	\$12,613	\$4,091	\$1,044	\$1,044	0	\$0	\$0
State Revenue							
031-33252 STATE CONTRIBUTION	\$977,314	\$2,042,024	\$12,267	\$11,650	0	\$5,500	\$0
031-33261 CLASS C ROAD	\$325,541	\$343,215	\$273,606	\$334,907	360,000	\$360,000	\$360,000
Total State Revenue	\$1,302,855	\$2,385,239	\$285,873	\$346,557	360,000	\$365,500	\$360,000
County/SP District Revenue							
031-33311 COUNTY CONTRIBUTION	\$27,000	\$50,000	\$50,000	\$81,115	50,000	\$7,050,000	\$50,000
031-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$264,001	\$0	\$0	\$56,201	0	\$0	\$0
031-33313 RESTAURANT TAX GRANT	\$50,000	\$50,000	\$0	\$0	0	\$0	\$0
Total County/SP District Revenue	\$341,001	\$100,000	\$50,000	\$137,316	50,000	\$7,050,000	\$50,000
Misc. Revenues							
031-36111 INTEREST EARNINGS	\$94,168	\$176,730	\$273,507	\$43,056	0	\$0	\$0
031-36210 RENTAL INCOME	\$210	\$720	\$30	\$30	0	\$0	\$0
031-36310 SALE OF ASSETS	\$1,375,000	\$1,255,000	\$0	\$0	0	\$0	\$0
031-36325 GARAGE REVENUE	\$164,662	\$224,820	\$200,761	\$172,797	225,000	\$225,000	\$225,000
031-36911 OTHER MISCELLANEOUS	\$151,414	\$56,401	\$34,841	\$13,944	5,000	\$5,000	\$5,000
Total Misc. Revenues	\$1,785,454	\$1,713,671	\$509,139	\$229,826	230,000	\$230,000	\$230,000
Interfund Transactions (CIP/Debt)							
031-38271 TRANS FROM DEBT SERVICE FUND	\$7,164,160	\$12,069,371	\$3,715,347	\$0	0	\$0	\$0

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Total Interfund Transactions (CIP/Debt)	\$7,164,160	\$12,069,371	\$3,715,347	\$0	0	\$0	\$0
Special Revenues & Resources							
031-39110 DONATIONS	\$200	\$0	\$0	\$0	0	\$3,000,000	\$0
031-39126 OTHER CONTRIBUTIONS	\$405,497	\$342,772	\$259,375	\$80,668	300,000	\$300,000	\$300,000
031-39129 LIBRARY FUNDRAISING DONATION	\$2,950	\$3,000	\$17,991	\$4,643	2,500	\$2,500	\$2,500
031-39131 LIB. UNRES-DONATIONS	\$0	\$0	\$1,050	\$0	0	\$0	\$0
Total Special Revenues & Resources	\$408,647	\$345,772	\$278,416	\$85,310	302,500	\$3,302,500	\$302,500
Bond Proceeds							
031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	17,000,000	\$45,000,000	\$7,000,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	17,000,000	\$45,000,000	\$7,000,000
Beginning Balance							
031-39990 BEGINNING BALANCE	\$18,771,186	\$27,106,574	\$32,950,023	\$36,922,033	3,422,952	\$36,922,033	\$6,813,361
Total Beginning Balance	\$18,771,186	\$27,106,574	\$32,950,023	\$36,922,033	3,422,952	\$36,922,033	\$6,813,361
TOTAL	\$36,651,907	\$51,931,567	\$47,112,913	\$40,507,211	29,589,702	\$101,194,283	\$23,071,068

031 CAPITAL IMPROVEMENT FUND

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$134,366	\$251,079	\$1,297,588	\$1,071,550	1,285,867	\$1,285,867	\$1,288,297
Total 40821 TRANS TO OTHER FUND	\$134,366	\$251,079	\$1,297,588	\$1,071,550	1,285,867	\$1,285,867	\$1,288,297
40999 END BAL SUR(DEF)							
Ending Balance	\$27,106,574	\$32,950,023	\$36,922,033	\$0	9,483,631	\$6,813,361	\$11,342,881
Total 40999 END BAL SUR(DEF)	\$27,106,574	\$32,950,023	\$36,922,033	\$0	9,483,631	\$6,813,361	\$11,342,881
43300 FIVE YEAR CIP							
Capital	\$0	\$2,000,000	\$0	\$0	0	\$5,073,395	\$0
Total 43300 FIVE YEAR CIP	\$0	\$2,000,000	\$0	\$0	0	\$5,073,395	\$0
43301 ENGINEERING & PLANNING							
Capital	\$0	\$0	\$14,880	\$3,562	0	\$20,419	\$0
Total 43301 ENGINEERING & PLANNING	\$0	\$0	\$14,880	\$3,562	0	\$20,419	\$0
43302 INFORMATION SYSTEMS ENHANCEMENT							
Capital	\$7,982	\$26,458	\$0	\$21,952	0	\$45,855	\$0
Total 43302 INFORMATION SYSTEMS ENHANCEMENT	\$7,982	\$26,458	\$0	\$21,952	0	\$45,855	\$0

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
43308 CITY PARK							
Capital	\$9,684	\$0	\$71,491	\$17,950	0	\$211,056	\$100,000
Total 43308 CITY PARK	\$9,684	\$0	\$71,491	\$17,950	0	\$211,056	\$100,000
43311 PAVEMENT MANAGEMENT							
Capital	\$622,722	\$683,182	\$715,415	\$839,209	800,000	\$852,758	\$800,000
Total 43311 PAVEMENT MANAGEMENT	\$622,722	\$683,182	\$715,415	\$839,209	800,000	\$852,758	\$800,000
43320 AFFORDABLE HOUSING							
Capital	\$0	\$7,815	\$3,954	\$0	0	\$1,215,234	\$0
Total 43320 AFFORDABLE HOUSING	\$0	\$7,815	\$3,954	\$0	0	\$1,215,234	\$0
43324 MCPOLIN FARM PROPERTY MAINTENANCE							
Capital	\$0	\$0	\$0	\$0	0	\$2,280	\$0
Total 43324 MCPOLIN FARM PROPERTY MAINTENANCE	\$0	\$0	\$0	\$0	0	\$2,280	\$0
43329 ADA IMPLEMENTATION							
Capital	\$0	\$0	\$425	\$0	5,000	\$60,523	\$5,000
Total 43329 ADA IMPLEMENTATION	\$0	\$0	\$425	\$0	5,000	\$60,523	\$5,000
43332 LIBRARY DONATION EXP							
Capital	\$8,248	\$13,712	\$13,440	\$6,473	0	\$27,937	\$0
Total 43332 LIBRARY DONATION EXP	\$8,248	\$13,712	\$13,440	\$6,473	0	\$27,937	\$0
43333 DIRECTIONAL SIGNAGE							
Capital	\$0	\$0	\$0	\$15,000	0	\$28,995	\$0
Total 43333 DIRECTIONAL SIGNAGE	\$0	\$0	\$0	\$15,000	0	\$28,995	\$0
43349 TRAFFIC CALMING							
Capital	\$40,612	\$35,759	\$39,319	\$16,730	10,000	\$104,261	\$10,000
Total 43349 TRAFFIC CALMING	\$40,612	\$35,759	\$39,319	\$16,730	10,000	\$104,261	\$10,000
43356 TRAILS MASTER PLAN IMPLEMENTATION							
Capital	\$315,031	\$36,104	\$49,030	\$181,305	50,000	\$314,422	\$70,000
Total 43356 TRAILS MASTER PLAN IMPLEMENTATION	\$315,031	\$36,104	\$49,030	\$181,305	50,000	\$314,422	\$70,000
43358 PROPERTY IMPROVEMENTS							
Capital	\$100,000	\$100,000	\$100,000	\$0	0	\$0	\$0
Total 43358 PROPERTY IMPROVEMENTS	\$100,000	\$100,000	\$100,000	\$0	0	\$0	\$0
43380 ECONOMIC STUDY							
Capital	\$0	\$0	\$8,732	\$0	25,000	\$166,268	\$0
Total 43380 ECONOMIC STUDY	\$0	\$0	\$8,732	\$0	25,000	\$166,268	\$0
43395 MARSAC IMPROVEMENTS							
Capital	\$11,033	\$0	\$0	\$0	0	\$0	\$0
Total 43395 MARSAC IMPROVEMENTS	\$11,033	\$0	\$0	\$0	0	\$0	\$0
43401 PUBLIC ART							

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Capital	\$23,768	\$42,000	\$44,024	\$3,234	75,000	\$169,051	\$75,000
Total 43401 PUBLIC ART	\$23,768	\$42,000	\$44,024	\$3,234	75,000	\$169,051	\$75,000
43402 FRIENDS OF THE FARM							
Capital	\$224	\$14,982	\$5,479	\$2,500	0	\$19,084	\$0
Total 43402 FRIENDS OF THE FARM	\$224	\$14,982	\$5,479	\$2,500	0	\$19,084	\$0
43404 OPEN SPACE IMPROVEMENTS							
Capital	\$269,767	\$335,110	\$384,733	\$453,141	300,000	\$841,012	\$300,000
Total 43404 OPEN SPACE IMPROVEMENTS	\$269,767	\$335,110	\$384,733	\$453,141	300,000	\$841,012	\$300,000
43411 NEIGHBORHOOD PARKS							
Capital	\$1,354	\$8,627	\$201,073	\$0	100,000	\$265,874	\$0
Total 43411 NEIGHBORHOOD PARKS	\$1,354	\$8,627	\$201,073	\$0	100,000	\$265,874	\$0
43413 TOP SOIL ASSISTANCE PROGRAM							
Capital	\$450	\$0	\$0	\$0	0	\$0	\$0
Total 43413 TOP SOIL ASSISTANCE PROGRAM	\$450	\$0	\$0	\$0	0	\$0	\$0
43421 BONANZA DRIVE RECONSTRUCTION							
Capital	\$17,704	\$3,881	\$0	\$0	0	\$0	\$0
Total 43421 BONANZA DRIVE RECONSTRUCTION	\$17,704	\$3,881	\$0	\$0	0	\$0	\$0
43456 QUINN'S ICE/FIELDS PHASE II							
Capital	\$0	\$0	\$985	\$447	0	\$142,524	\$0
Total 43456 QUINN'S ICE/FIELDS PHASE II	\$0	\$0	\$985	\$447	0	\$142,524	\$0
43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME							
Capital	\$32,771	\$69,745	\$4,958	\$84,523	60,000	\$207,006	\$65,000
Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	\$32,771	\$69,745	\$4,958	\$84,523	60,000	\$207,006	\$65,000
43478 ASSET MGNT/REPLACEMENT PROGRAM							
Capital	\$434,437	\$546,209	\$727,269	\$380,269	552,709	\$2,037,677	\$552,709
Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$434,437	\$546,209	\$727,269	\$380,269	552,709	\$2,037,677	\$552,709
43482 ICE FACILITY CAPITAL REPLACEMENT							
Capital	\$100,515	\$40,124	\$141,042	\$71,940	160,000	\$225,555	\$100,000
Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$100,515	\$40,124	\$141,042	\$71,940	160,000	\$225,555	\$100,000
43488 OTIS PHASE II(A)							
Capital	\$939,293	\$228,057	\$147,121	\$0	0	\$29,686	\$0

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Total 43488 OTIS PHASE II(A)	\$939,293	\$228,057	\$147,121	\$0	0	\$29,686	\$0
43490 OTIS PHASE III(A)							
Personnel	\$0	\$0	\$519	\$489	0	\$0	\$0
Capital	\$0	\$3,670	\$501,327	\$-169,491	633,333	\$2,078,324	\$3,133,333
Total 43490 OTIS PHASE III(A)	\$0	\$3,670	\$501,846	\$-169,001	633,333	\$2,078,324	\$3,133,333
43493 ICE FACILITY CAPITAL IMPROVEMENTS							
Capital	\$0	\$588	\$6,880	\$0	0	\$0	\$0
Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS	\$0	\$588	\$6,880	\$0	0	\$0	\$0
43511 DEER VALLEY DRIVE RECONSTRUCTION							
Capital	\$611,569	\$0	\$0	\$0	0	\$0	\$0
Total 43511 DEER VALLEY DRIVE RECONSTRUCTION	\$611,569	\$0	\$0	\$0	0	\$0	\$0
43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI							
Capital	\$0	\$0	\$0	\$0	0	\$30,511	\$0
Total 43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI	\$0	\$0	\$0	\$0	0	\$30,511	\$0
43526 WALKABILITY IMPLEMENTATION							
Not Available	\$0	\$0	\$0	\$150	0	\$0	\$0
Personnel	\$1,517	\$5,457	\$7,256	\$6,019	0	\$0	\$0
Capital	\$460,665	\$329,452	\$1,078,314	\$110,140	0	\$4,906,827	\$0
Total 43526 WALKABILITY IMPLEMENTATION	\$462,182	\$334,910	\$1,085,570	\$116,309	0	\$4,906,827	\$0
43529 WALKABILITY MAINTENANCE							
Capital	\$38,388	\$36,937	\$89,367	\$37,073	40,500	\$56,320	\$40,500
Total 43529 WALKABILITY MAINTENANCE	\$38,388	\$36,937	\$89,367	\$37,073	40,500	\$56,320	\$40,500
43535 CHINA BRIDGE GARAGE EVENT PARKING							
Capital	\$47,122	\$89,008	\$0	\$0	0	\$8,702	\$0
Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$47,122	\$89,008	\$0	\$0	0	\$8,702	\$0
43540 RACQUET CLUB RENOVATION							
Capital	\$3,480	\$0	\$0	\$0	0	\$3,383	\$0
Total 43540 RACQUET CLUB RENOVATION	\$3,480	\$0	\$0	\$0	0	\$3,383	\$0
43542 EMERGENCY MANAGEMENT PROGRAM START UP							
Capital	\$7,194	\$14,134	\$13,936	\$6,687	10,000	\$21,343	\$10,000

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$7,194	\$14,134	\$13,936	\$6,687	10,000	\$21,343	\$10,000
43548 SNOW PLOW BLADE REPLACEMENT							
Capital	\$0	\$0	\$0	\$0	0	\$7,125	\$0
Total 43548 SNOW PLOW BLADE REPLACEMENT	\$0	\$0	\$0	\$0	0	\$7,125	\$0
43564 GENERAL UPDATE PLAN							
Capital	\$29,239	\$0	\$0	\$0	0	\$0	\$0
Total 43564 GENERAL UPDATE PLAN	\$29,239	\$0	\$0	\$0	0	\$0	\$0
43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT							
Capital	\$0	\$0	\$0	\$0	0	\$99,779	\$0
Total 43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT	\$0	\$0	\$0	\$0	0	\$99,779	\$0
43577 IRRIGATION CONTROL REPLACEMENT							
Capital	\$23,640	\$0	\$38,366	\$0	20,000	\$23,003	\$20,000
Total 43577 IRRIGATION CONTROL REPLACEMENT	\$23,640	\$0	\$38,366	\$0	20,000	\$23,003	\$20,000
43578 ELECTRONIC RECORD ARCHIVING							
Capital	\$84,852	\$6,148	\$0	\$0	0	\$0	\$0
Total 43578 ELECTRONIC RECORD ARCHIVING	\$84,852	\$6,148	\$0	\$0	0	\$0	\$0
43581 MIDDLE SILVER CREEK							
Capital	\$0	\$0	\$0	\$0	0	\$234,297	\$0
Total 43581 MIDDLE SILVER CREEK	\$0	\$0	\$0	\$0	0	\$234,297	\$0
43589 STORM WATER IMPROVEMENTS							
Capital	\$926,916	\$394,725	\$395,330	\$63,710	350,000	\$350,752	\$300,000
Total 43589 STORM WATER IMPROVEMENTS	\$926,916	\$394,725	\$395,330	\$63,710	350,000	\$350,752	\$300,000
43598 SECURITY PROJECTS							
Capital	\$20,866	\$34,792	\$44,917	\$2,362	50,000	\$101,462	\$50,000
Total 43598 SECURITY PROJECTS	\$20,866	\$34,792	\$44,917	\$2,362	50,000	\$101,462	\$50,000
43601 SOILS REPOSITORY							
Capital	\$1,295	\$0	\$0	\$0	0	\$3,672,144	\$162,000
Total 43601 SOILS REPOSITORY	\$1,295	\$0	\$0	\$0	0	\$3,672,144	\$162,000
43606 ENVIRONMENTAL REVOLVING LOAN FUND							
Capital	\$24,870	\$44,488	\$0	\$0	0	\$123,916	\$0
Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	\$24,870	\$44,488	\$0	\$0	0	\$123,916	\$0

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
43607 DT ENHANCEMENT PHASE 2							
Personnel	\$32,906	\$39,712	\$57,300	\$48,701	0	\$0	\$0
Capital	\$2,267,638	\$2,575,577	\$1,241,522	\$101,217	1,724,845	\$1,794,962	\$1,600,000
Total 43607 DT ENHANCEMENT PHASE 2	\$2,300,544	\$2,615,289	\$1,298,822	\$149,918	1,724,845	\$1,794,962	\$1,600,000
43615 ROYAL STREET							
Capital	\$151,434	\$995,994	\$0	\$0	0	\$852,572	\$0
Total 43615 ROYAL STREET	\$151,434	\$995,994	\$0	\$0	0	\$852,572	\$0
43618 STORM WATER UTILITY STUDY							
Capital	\$0	\$0	\$26,380	\$0	0	\$0	\$0
Total 43618 STORM WATER UTILITY STUDY	\$0	\$0	\$26,380	\$0	0	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$0	\$0	0	\$25,000	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	0	\$25,000	\$0
43626 APP DEVELOPMENT							
Capital	\$15,000	\$602	\$2,625	\$0	0	\$44,525	\$0
Total 43626 APP DEVELOPMENT	\$15,000	\$602	\$2,625	\$0	0	\$44,525	\$0
43628 CEMETERY IMPROVEMENTS							
Capital	\$12,497	\$4,147	\$497	\$500	0	\$28,914	\$0
Total 43628 CEMETERY IMPROVEMENTS	\$12,497	\$4,147	\$497	\$500	0	\$28,914	\$0
43629 AQUATICS EQUIPMENT REPLACEMENT							
Capital	\$6,799	\$9,416	\$22,408	\$1,882	11,250	\$15,000	\$15,000
Total 43629 AQUATICS EQUIPMENT REPLACEMENT	\$6,799	\$9,416	\$22,408	\$1,882	11,250	\$15,000	\$15,000
43631 SPRIGGS BARN							
Capital	\$0	\$0	\$0	\$0	0	\$5,000	\$0
Total 43631 SPRIGGS BARN	\$0	\$0	\$0	\$0	0	\$5,000	\$0
43635 HISTORIC PRESERVATION							
Capital	\$259,563	\$80,821	\$0	\$0	0	\$0	\$0
Total 43635 HISTORIC PRESERVATION	\$259,563	\$80,821	\$0	\$0	0	\$0	\$0
43643 OPEN SPACE ACQUISITION							
Capital	\$0	\$8,645,097	\$258,522	\$3,000,000	3,382,776	\$4,618,622	\$1,100,000
Total 43643 OPEN SPACE ACQUISITION	\$0	\$8,645,097	\$258,522	\$3,000,000	3,382,776	\$4,618,622	\$1,100,000
43645 PROSPECTOR DRAIN							
Capital	\$441,397	\$456,377	\$286,334	\$107,822	0	\$2,112,514	\$300,000
Total 43645 PROSPECTOR DRAIN	\$441,397	\$456,377	\$286,334	\$107,822	0	\$2,112,514	\$300,000
43652 FLEET MGMT SOFTWARE							

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Capital	\$0	\$0	\$0	\$0	31,986	\$103,986	\$0
Total 43652 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	31,986	\$103,986	\$0
43656 DEER VALLEY DR PHS II							
Capital	\$97,656	\$164,655	\$509,897	\$45,429	0	\$73,137	\$0
Total 43656 DEER VALLEY DR PHS II	\$97,656	\$164,655	\$509,897	\$45,429	0	\$73,137	\$0
43657 BON PARK/RMP SUBSTATION RELOC/MIT							
Capital	\$15,000	\$0	\$16,765	\$5,188	0	\$1,268,236	\$0
Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	\$15,000	\$0	\$16,765	\$5,188	0	\$1,268,236	\$0
43659 FITNESS IN THE PARK							
Capital	\$38,045	\$16,715	\$0	\$0	0	\$1	\$0
Total 43659 FITNESS IN THE PARK	\$38,045	\$16,715	\$0	\$0	0	\$1	\$0
43660 CEMENT PRACTICE WALLS							
Capital	\$15,333	\$0	\$0	\$0	0	\$0	\$0
Total 43660 CEMENT PRACTICE WALLS	\$15,333	\$0	\$0	\$0	0	\$0	\$0
43661 DOG PARK IMPRVMT							
Capital	\$16,596	\$8,097	\$0	\$0	5,000	\$40,307	\$5,000
Total 43661 DOG PARK IMPRVMT	\$16,596	\$8,097	\$0	\$0	5,000	\$40,307	\$5,000
43662 NETWORK/SECURITY ENHANCE							
Capital	\$79,892	\$80,000	\$0	\$108	0	\$108	\$68,000
Total 43662 NETWORK/SECURITY ENHANCE	\$79,892	\$80,000	\$0	\$108	0	\$108	\$68,000
43663 WEBSITE REMODEL							
Capital	\$0	\$12,311	\$12,311	\$0	0	\$12,378	\$0
Total 43663 WEBSITE REMODEL	\$0	\$12,311	\$12,311	\$0	0	\$12,378	\$0
43664 OUTDOOR TENNIS COURT REBUILD							
Capital	\$660,633	\$108,803	\$0	\$0	0	\$564	\$0
Total 43664 OUTDOOR TENNIS COURT REBUILD	\$660,633	\$108,803	\$0	\$0	0	\$564	\$0
43665 OLD TOWN STAIRS							
Capital	\$0	\$0	\$28,724	\$0	0	\$21,276	\$0
Total 43665 OLD TOWN STAIRS	\$0	\$0	\$28,724	\$0	0	\$21,276	\$0
43669 RECREATION SOFTWARE							
Capital	\$83,369	\$1,631	\$0	\$0	0	\$0	\$0
Total 43669 RECREATION SOFTWARE	\$83,369	\$1,631	\$0	\$0	0	\$0	\$0
43670 MS INFRASTRUCTURE MAINT							
Capital	\$0	\$9,935	\$52,066	\$26,229	100,000	\$337,999	\$100,000
Total 43670 MS INFRASTRUCTURE MAINT	\$0	\$9,935	\$52,066	\$26,229	100,000	\$337,999	\$100,000
43674 SURVEY MONUMENT RE-							

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
ESTABLISHMENT							
Capital	\$0	\$5,335	\$14,665	\$0	5,000	\$5,000	\$0
Total 43674 SURVEY MONUMENT RE-ESTABLISHMENT	\$0	\$5,335	\$14,665	\$0	5,000	\$5,000	\$0
43675 HISTORIC WALL/HILLSIDE AVE							
Capital	\$0	\$6,900	\$0	\$0	45,000	\$163,100	\$0
Total 43675 HISTORIC WALL/HILLSIDE AVE	\$0	\$6,900	\$0	\$0	45,000	\$163,100	\$0
43676 ENGINEERING SMALL PROJECTS							
Capital	\$0	\$14,130	\$73,626	\$0	0	\$12,244	\$0
Total 43676 ENGINEERING SMALL PROJECTS	\$0	\$14,130	\$73,626	\$0	0	\$12,244	\$0
43677 PROSPECTOR AVE RECONSTRUCTION							
Capital	\$0	\$0	\$0	\$27,579	200,000	\$1,601,577	\$200,000
Total 43677 PROSPECTOR AVE RECONSTRUCTION	\$0	\$0	\$0	\$27,579	200,000	\$1,601,577	\$200,000
43680 FIBER CONNECTION TO QUINN'S ICE & WATER							
Capital	\$0	\$0	\$61,624	\$3,376	0	\$63,376	\$0
Total 43680 FIBER CONNECTION TO QUINN'S ICE & WATER	\$0	\$0	\$61,624	\$3,376	0	\$63,376	\$0
43681 LIBRARY TECH EQUIP REPLACE							
Capital	\$0	\$19,981	\$0	\$0	24,387	\$53,180	\$24,387
Total 43681 LIBRARY TECH EQUIP REPLACE	\$0	\$19,981	\$0	\$0	24,387	\$53,180	\$24,387
43682 COUNCIL CHAMBERS ADV TECH UPGRADES							
Capital	\$0	\$0	\$0	\$0	0	\$68,000	\$0
Total 43682 COUNCIL CHAMBERS ADV TECH UPGRADES	\$0	\$0	\$0	\$0	0	\$68,000	\$0
43692 SOLAR INSTALLATION - MARC							
Capital	\$0	\$296,092	\$167,326	\$0	0	\$0	\$0
Total 43692 SOLAR INSTALLATION - MARC	\$0	\$296,092	\$167,326	\$0	0	\$0	\$0
43694 MCPOLIN FARM BARN SEISMIC UPGRADE							
Capital	\$0	\$0	\$93,078	\$1,023,253	0	\$1,066,922	\$0
Total 43694 MCPOLIN FARM BARN SEISMIC UPGRADE	\$0	\$0	\$93,078	\$1,023,253	0	\$1,066,922	\$0
43695 SNOW STORAGE LOT							
Capital	\$0	\$0	\$169,974	\$0	0	\$26	\$0
Total 43695 SNOW STORAGE LOT	\$0	\$0	\$169,974	\$0	0	\$26	\$0

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO							
Capital	\$0	\$0	\$14,525	\$31,276	25,000	\$35,476	\$25,000
Total 43698 PARKS IRRIGATION SYSTEM EFFICIENCY IMPRO	\$0	\$0	\$14,525	\$31,276	25,000	\$35,476	\$25,000
43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS							
Capital	\$0	\$0	\$19,581	\$5,521	25,000	\$30,419	\$50,000
Total 43699 REMOTE SNOW STORAGE SITE IMPROVEMENTS	\$0	\$0	\$19,581	\$5,521	25,000	\$30,419	\$50,000
43700 STREETS AND WATER MAINTENANCE BUILDING							
Personnel	\$0	\$0	\$804	\$58	0	\$0	\$0
Capital	\$0	\$0	\$38,348	\$572,084	1,308,418	\$2,140,488	\$596,361
Total 43700 STREETS AND WATER MAINTENANCE BUILDING	\$0	\$0	\$39,151	\$572,141	1,308,418	\$2,140,488	\$596,361
43704 EXPAND RENTAL LOCKER CAPACITY							
Capital	\$0	\$0	\$8,518	\$0	0	\$0	\$0
Total 43704 EXPAND RENTAL LOCKER CAPACITY	\$0	\$0	\$8,518	\$0	0	\$0	\$0
43705 PRIVATE LAND ACQUISTION #1							
Capital	\$0	\$0	\$258,522	\$0	0	\$0	\$0
Total 43705 PRIVATE LAND ACQUISTION #1	\$0	\$0	\$258,522	\$0	0	\$0	\$0
43709 LAND ACQUISITION/BANKING PROGRAM							
Capital	\$0	\$0	\$0	\$4,750,000	330,000	\$5,000,000	\$0
Total 43709 LAND ACQUISITION/BANKING PROGRAM	\$0	\$0	\$0	\$4,750,000	330,000	\$5,000,000	\$0
43713 MASTER PLAN RECREATION AMENITIES							
Capital	\$0	\$0	\$63,362	\$-8,947	0	\$62,638	\$0
Total 43713 MASTER PLAN RECREATION AMENITIES	\$0	\$0	\$63,362	\$-8,947	0	\$62,638	\$0
43714 COMSTOCK TUNNEL DISCHARGE							
Capital	\$0	\$19,046	\$58,080	\$0	0	\$0	\$0
Total 43714 COMSTOCK TUNNEL DISCHARGE	\$0	\$19,046	\$58,080	\$0	0	\$0	\$0
43719 REPLACEMENT OF DATA BACKUP SYSTEM							
Capital	\$0	\$0	\$99,999	\$0	0	\$1	\$0
Total 43719 REPLACEMENT OF DATA	\$0	\$0	\$99,999	\$0	0	\$1	\$0

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
BACKUP SYSTEM							
43720 VIDEO STORAGE ARRAY							
Capital	\$0	\$0	\$40,000	\$0	0	\$0	\$0
Total 43720 VIDEO STORAGE ARRAY	\$0	\$0	\$40,000	\$0	0	\$0	\$0
43727 LED STREET LIGHTS PHASE 1							
Capital	\$0	\$0	\$54,960	\$0	0	\$23,040	\$0
Total 43727 LED STREET LIGHTS PHASE 1	\$0	\$0	\$54,960	\$0	0	\$23,040	\$0
43728 BUS STOP PLAY PROJECT							
Capital	\$0	\$0	\$19,050	\$950	0	\$950	\$0
Total 43728 BUS STOP PLAY PROJECT	\$0	\$0	\$19,050	\$950	0	\$950	\$0
43736 DOWNTOWN PROJECTS - PHASE III							
Capital	\$0	\$247	\$62,991	\$16,607	0	\$936,763	\$0
Total 43736 DOWNTOWN PROJECTS - PHASE III	\$0	\$247	\$62,991	\$16,607	0	\$936,763	\$0
43737 LITTLE BESSIE STORM DRAINS							
Capital	\$0	\$7,677	\$209,328	\$0	0	\$52,995	\$0
Total 43737 LITTLE BESSIE STORM DRAINS	\$0	\$7,677	\$209,328	\$0	0	\$52,995	\$0
43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M							
Capital	\$0	\$0	\$0	\$0	0	\$35,000	\$0
Total 43738 LEGAL SOFTWARE FOR ELECTRONIC DOCUMENT M	\$0	\$0	\$0	\$0	0	\$35,000	\$0
43744 VMS REPLACEMENT							
Capital	\$0	\$0	\$0	\$37,037	40,000	\$40,000	\$0
Total 43744 VMS REPLACEMENT	\$0	\$0	\$0	\$37,037	40,000	\$40,000	\$0
43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE							
Capital	\$0	\$0	\$0	\$0	0	\$100,000	\$0
Total 43758 GUARDRAIL ROYAL & DEER VALLEY DRIVE	\$0	\$0	\$0	\$0	0	\$100,000	\$0
43759 DOWNTOWN PROJECTS PLAZAS							
Capital	\$0	\$0	\$0	\$177,727	8,250,000	\$8,250,000	\$0
Total 43759 DOWNTOWN PROJECTS PLAZAS	\$0	\$0	\$0	\$177,727	8,250,000	\$8,250,000	\$0
43773 DUMP TRUCK							
Capital	\$0	\$0	\$0	\$0	0	\$150,000	\$0
Total 43773 DUMP TRUCK	\$0	\$0	\$0	\$0	0	\$150,000	\$0
43776 VEHICLE & EQUIP REPLACE							
Capital	\$0	\$0	\$0	\$0	70,000	\$70,000	\$70,000
Total 43776 VEHICLE & EQUIP	\$0	\$0	\$0	\$0	70,000	\$70,000	\$70,000

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
REPLACE							
43777 PROSPECTOR AVE STORM WATER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$360,000
Total 43777 PROSPECTOR AVE STORM WATER	\$0	\$0	\$0	\$0	0	\$0	\$360,000
43783 CORE FABRIC EXTENDER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$6,000
Total 43783 CORE FABRIC EXTENDER	\$0	\$0	\$0	\$0	0	\$0	\$6,000
43788 TIMEKEEPING SOFTWARE UPGRADE							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$10,000
Total 43788 TIMEKEEPING SOFTWARE UPGRADE	\$0	\$0	\$0	\$0	0	\$0	\$10,000
43793 MOBILE MANAGEMENT SERVER							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$35,100
Total 43793 MOBILE MANAGEMENT SERVER	\$0	\$0	\$0	\$0	0	\$0	\$35,100
43798 WINDOWS 10 CLIENT LICENSES							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$5,500
Total 43798 WINDOWS 10 CLIENT LICENSES	\$0	\$0	\$0	\$0	0	\$0	\$5,500
43803 SWEDE SIDEWALKS							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$50,000
Total 43803 SWEDE SIDEWALKS	\$0	\$0	\$0	\$0	0	\$0	\$50,000
43804 BONANZA FLATS							
Capital	\$0	\$0	\$0	\$0	0	\$38,000,000	\$0
Total 43804 BONANZA FLATS	\$0	\$0	\$0	\$0	0	\$38,000,000	\$0
43816 SPORTS FIELD - TURF AERATOR							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$26,000
Total 43816 SPORTS FIELD - TURF AERATOR	\$0	\$0	\$0	\$0	0	\$0	\$26,000
TOTAL	\$36,651,907	\$51,931,567	\$47,112,913	\$13,200,523	29,589,703	\$101,194,284	\$23,071,069

LOWER PARK AVE RDA SPECIAL REVENUE FUND - Budget Summary

023 LOWER PARK AVE RDA SPECIAL

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Property Taxes	\$0	\$2,298,631	\$2,399,605	\$2,261,669	2,413,792	\$2,413,792	\$2,413,792
Misc. Revenues	\$0	\$793	\$3,962	\$0	0	\$0	\$0
Total Revenues	\$0	\$2,299,425	\$2,403,567	\$2,261,669	2,413,792	\$2,413,792	\$2,413,792
Other							
Beginning Balance	\$0	\$0	\$133,527	\$254,047	133,560	\$254,047	\$251,553
Total Other	\$0	\$0	\$133,527	\$254,047	133,560	\$254,047	\$251,553
TOTAL	\$0	\$2,299,425	\$2,537,094	\$2,515,716	2,547,352	\$2,667,839	\$2,665,345

023 LOWER PARK AVE RDA SPECIAL

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Personnel	\$0	\$6,460	\$22,393	\$34,557	25,161	\$25,161	\$25,319
Mat, Suppls, Services	\$0	\$88,889	\$619,528	\$75,425	750,000	\$750,000	\$750,000
Total Depts	\$0	\$95,349	\$641,922	\$109,982	775,161	\$775,161	\$775,319
Other							
Interfund Transfer	\$0	\$2,070,548	\$1,641,125	\$1,367,600	1,641,125	\$1,641,125	\$1,641,125
Ending Balance	\$0	\$133,527	\$254,047	\$0	131,066	\$251,553	\$248,901
Total Other	\$0	\$2,204,075	\$1,895,172	\$1,367,600	1,772,191	\$1,892,678	\$1,890,026
TOTAL	\$0	\$2,299,424	\$2,537,094	\$1,477,583	2,547,352	\$2,667,839	\$2,665,345

023 LOWER PARK AVE RDA SPECIAL

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Property Taxes							
023-31113 PROP TAX INCREMENT RDA	\$0	\$528,685	\$551,909	\$520,184	543,212	\$543,212	\$543,212
023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	52,000	\$52,000	\$52,000
023-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$0	\$1,769,946	\$1,847,696	\$1,741,485	1,818,580	\$1,818,580	\$1,818,580
Total Property Taxes	\$0	\$2,298,631	\$2,399,605	\$2,261,669	2,413,792	\$2,413,792	\$2,413,792
Misc. Revenues							
023-36111 INTEREST EARNINGS	\$0	\$793	\$3,962	\$0	0	\$0	\$0
Total Misc. Revenues	\$0	\$793	\$3,962	\$0	0	\$0	\$0
Beginning Balance							
023-39990 BEGINNING BALANCE	\$0	\$0	\$133,527	\$254,047	133,560	\$254,047	\$251,553
Total Beginning Balance	\$0	\$0	\$133,527	\$254,047	133,560	\$254,047	\$251,553
TOTAL	\$0	\$2,299,425	\$2,537,094	\$2,515,716	2,547,352	\$2,667,839	\$2,665,345

023 LOWER PARK AVE RDA SPECIAL

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40624 RDA MITIGATION							
Mat, Suppls, Services	\$0	\$0	\$485,451	\$0	568,000	\$568,000	\$568,000
Total 40624 RDA MITIGATION	\$0	\$0	\$485,451	\$0	568,000	\$568,000	\$568,000
40999 END BAL SUR(DEF)							
Ending Balance	\$0	\$133,527	\$254,047	\$0	131,066	\$251,553	\$248,901
Total 40999 END BAL SUR(DEF)	\$0	\$133,527	\$254,047	\$0	131,066	\$251,553	\$248,901
42305 ABATEMENT							
Mat, Suppls, Services	\$0	\$3,940	\$0	\$0	0	\$0	\$0
Total 42305 ABATEMENT	\$0	\$3,940	\$0	\$0	0	\$0	\$0
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$0	\$20,000	\$42,000	\$23,344	50,000	\$50,000	\$50,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$20,000	\$42,000	\$23,344	50,000	\$50,000	\$50,000
43328 LOWER PARK AVENUE RDA							

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Personnel	\$0	\$6,460	\$22,393	\$34,557	25,161	\$25,161	\$25,319
Mat, Suppls, Services	\$0	\$64,949	\$92,077	\$52,081	132,000	\$132,000	\$132,000
Interfund Transfer	\$0	\$2,070,548	\$1,641,125	\$1,367,600	1,641,125	\$1,641,125	\$1,641,125
Total 43328 LOWER PARK AVENUE RDA	\$0	\$2,141,957	\$1,755,595	\$1,454,238	1,798,286	\$1,798,286	\$1,798,444
TOTAL	\$0	\$2,299,424	\$2,537,094	\$1,477,583	2,547,353	\$2,667,840	\$2,665,345

REDEVELOPMENT AGENCY-LOWER PRK - Budget Summary

033 REDEVELOPMENT AGENCY-

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Property Taxes	\$2,203,448	\$0	\$0	\$0	0	\$0	\$0
Misc. Revenues	\$44,598	\$26,634	\$728,943	\$0	0	\$0	\$10,965,551
Interfund Transactions (CIP/Debt)	\$0	\$2,070,548	\$1,641,125	\$1,367,600	1,641,125	\$1,641,125	\$1,641,125
Bond Proceeds	\$0	\$0	\$0	\$0	14,500,000	\$22,000,000	\$0
Total Revenues	\$2,248,046	\$2,097,182	\$2,370,068	\$1,367,600	16,141,125	\$23,641,125	\$12,606,676
Other							
Beginning Balance	\$9,877,290	\$8,183,095	\$555,559	\$746,751	1,797,391	\$746,751	\$61,453
Total Other	\$9,877,290	\$8,183,095	\$555,559	\$746,751	1,797,391	\$746,751	\$61,453
TOTAL	\$12,125,336	\$10,280,277	\$2,925,627	\$2,114,351	17,938,516	\$24,387,876	\$12,668,129

033 REDEVELOPMENT AGENCY-

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Personnel	\$5,365	\$7,861	\$7,727	\$1,957	0	\$0	\$0
Mat, Suppls, Services	\$525,297	\$543,620	\$0	\$0	0	\$0	\$0
Capital	\$3,060,404	\$8,846,299	\$1,847,149	\$807,919	17,881,858	\$24,326,423	\$1,296,000
Total Depts	\$3,591,066	\$9,397,781	\$1,854,876	\$809,875	17,881,858	\$24,326,423	\$1,296,000
Other							
Interfund Transfer	\$351,176	\$326,938	\$324,000	\$0	0	\$0	\$0
Ending Balance	\$8,183,095	\$555,559	\$746,751	\$0	56,658	\$61,453	\$11,372,129
Total Other	\$8,534,271	\$882,497	\$1,070,751	\$0	56,658	\$61,453	\$11,372,129
TOTAL	\$12,125,337	\$10,280,278	\$2,925,627	\$809,875	17,938,516	\$24,387,877	\$12,668,129

033 REDEVELOPMENT AGENCY-
Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Property Taxes							
033-31113 PROP TAX INCREMENT RDA	\$2,139,767	\$0	\$0	\$0	0	\$0	\$0
033-31121 DEL AND PRIOR YEAR	\$63,682	\$0	\$0	\$0	0	\$0	\$0
Total Property Taxes	\$2,203,448	\$0	\$0	\$0	0	\$0	\$0
Misc. Revenues							
033-36111 INTEREST EARNINGS	\$44,598	\$26,634	\$7,120	\$0	0	\$0	\$0
033-36310 SALE OF ASSETS	\$0	\$0	\$721,823	\$0	0	\$0	\$10,965,551
Total Misc. Revenues	\$44,598	\$26,634	\$728,943	\$0	0	\$0	\$10,965,551
Interfund Transactions (CIP/Debt)							
033-38275 TRANS FROM LPA RDA SRF	\$0	\$2,070,548	\$1,641,125	\$1,367,600	1,641,125	\$1,641,125	\$1,641,125
Total Interfund Transactions (CIP/Debt)	\$0	\$2,070,548	\$1,641,125	\$1,367,600	1,641,125	\$1,641,125	\$1,641,125
Bond Proceeds							
033-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	14,500,000	\$22,000,000	\$0
Total Bond Proceeds	\$0	\$0	\$0	\$0	14,500,000	\$22,000,000	\$0
Beginning Balance							
033-39990 BEGINNING BALANCE	\$9,877,290	\$8,183,095	\$555,559	\$746,751	1,797,391	\$746,751	\$61,453
Total Beginning Balance	\$9,877,290	\$8,183,095	\$555,559	\$746,751	1,797,391	\$746,751	\$61,453
TOTAL	\$12,125,336	\$10,280,277	\$2,925,627	\$2,114,351	17,938,516	\$24,387,876	\$12,668,129

033 REDEVELOPMENT AGENCY-
Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40624 RDA MITIGATION							
Mat, Suppls, Services	\$525,297	\$543,620	\$0	\$0	0	\$0	\$0
Total 40624 RDA MITIGATION	\$525,297	\$543,620	\$0	\$0	0	\$0	\$0
40626 FG ADMIN							
Interfund Transfer	\$24,801	\$0	\$0	\$0	0	\$0	\$0
Total 40626 FG ADMIN	\$24,801	\$0	\$0	\$0	0	\$0	\$0
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$326,375	\$326,938	\$324,000	\$0	0	\$0	\$0
Total 40821 TRANS TO OTHER FUND	\$326,375	\$326,938	\$324,000	\$0	0	\$0	\$0

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40999 END BAL SUR(DEF)							
Ending Balance	\$8,183,095	\$555,559	\$746,751	\$0	56,658	\$61,453	\$11,372,129
Total 40999 END BAL SUR(DEF)	\$8,183,095	\$555,559	\$746,751	\$0	56,658	\$61,453	\$11,372,129
43309 CITY PARK IMPROVEMENTS							
Capital	\$135,273	\$25,894	\$0	\$0	100,000	\$282,241	\$100,000
Total 43309 CITY PARK IMPROVEMENTS	\$135,273	\$25,894	\$0	\$0	100,000	\$282,241	\$100,000
43322 AFFORDABLE HOUSING							
Personnel	\$0	\$1,050	\$3,459	\$1,957	0	\$0	\$0
Capital	\$2,466	\$56,495	\$261,423	\$603,702	0	\$1,111,133	\$0
Total 43322 AFFORDABLE HOUSING	\$2,466	\$57,545	\$264,883	\$605,658	0	\$1,111,133	\$0
43351 TRAFFIC CALMING							
Capital	\$0	\$0	\$0	\$0	0	\$39,845	\$0
Total 43351 TRAFFIC CALMING	\$0	\$0	\$0	\$0	0	\$39,845	\$0
43502 SKATE PARK REPAIRS							
Capital	\$0	\$1,264	\$0	\$0	5,000	\$29,203	\$5,000
Total 43502 SKATE PARK REPAIRS	\$0	\$1,264	\$0	\$0	5,000	\$29,203	\$5,000
43585 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$0	\$0	\$10,000	0	\$17,156	\$0
Total 43585 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	\$10,000	0	\$17,156	\$0
43597 LOWER PARK AVENUE RDA							
Personnel	\$5,365	\$6,811	\$4,268	\$0	0	\$0	\$0
Capital	\$2,310,361	\$100,932	\$60,935	\$0	0	\$0	\$0
Total 43597 LOWER PARK AVENUE RDA	\$2,315,726	\$107,743	\$65,203	\$0	0	\$0	\$0
43598 SECURITY PROJECTS							
Capital	\$0	\$51,590	\$0	\$0	0	\$0	\$0
Total 43598 SECURITY PROJECTS	\$0	\$51,590	\$0	\$0	0	\$0	\$0
43599 CRESCENT TRAMWAY TRAIL							
Capital	\$60,935	\$2,756	\$10,895	\$0	0	\$100,414	\$0
Total 43599 CRESCENT TRAMWAY TRAIL	\$60,935	\$2,756	\$10,895	\$0	0	\$100,414	\$0
43646 LIBRARY REMODEL							
Capital	\$551,368	\$8,575,407	\$403,786	\$25,559	0	\$79,011	\$0
Total 43646 LIBRARY REMODEL	\$551,368	\$8,575,407	\$403,786	\$25,559	0	\$79,011	\$0
43647 MULTI GENER HOUSING							
Capital	\$0	\$31,961	\$11,250	\$161,357	5,600,000	\$4,960,667	\$0
Total 43647 MULTI GENER HOUSING	\$0	\$31,961	\$11,250	\$161,357	5,600,000	\$4,960,667	\$0
43649 SENIOR COMMUNITY CENTER							
Capital	\$0	\$0	\$0	\$0	0	\$1,000,000	\$0
Total 43649 SENIOR COMMUNITY	\$0	\$0	\$0	\$0	0	\$1,000,000	\$0

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
CENTER							
43679 OLD TOWN STAIRS							
Capital	\$0	\$0	\$0	\$0	150,000	\$450,000	\$150,000
Total 43679 OLD TOWN STAIRS	\$0	\$0	\$0	\$0	150,000	\$450,000	\$150,000
43696 1450-60 PARK AVENUE							
Capital	\$0	\$0	\$0	\$0	0	\$2,581,864	\$0
Total 43696 1450-60 PARK AVENUE	\$0	\$0	\$0	\$0	0	\$2,581,864	\$0
43706 PRIVATE LAND DEVELOPMENT #1							
Capital	\$0	\$0	\$0	\$0	0	\$2,884,000	\$0
Total 43706 PRIVATE LAND DEVELOPMENT #1	\$0	\$0	\$0	\$0	0	\$2,884,000	\$0
43707 13TH AVENUE CORRIDOR							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$266,000
Total 43707 13TH AVENUE CORRIDOR	\$0	\$0	\$0	\$0	0	\$0	\$266,000
43710 LAND ACQUISITION/BANKING PROGRAM							
Capital	\$0	\$0	\$1,098,860	\$1,327	750,000	\$1,651,140	\$750,000
Total 43710 LAND ACQUISITION/BANKING PROGRAM	\$0	\$0	\$1,098,860	\$1,327	750,000	\$1,651,140	\$750,000
43730 PUBLIC ART							
Capital	\$0	\$0	\$0	\$0	25,000	\$57,749	\$25,000
Total 43730 PUBLIC ART	\$0	\$0	\$0	\$0	25,000	\$57,749	\$25,000
43741 SNOW CREEK BRIDGE							
Capital	\$0	\$0	\$0	\$5,850	50,000	\$50,000	\$0
Total 43741 SNOW CREEK BRIDGE	\$0	\$0	\$0	\$5,850	50,000	\$50,000	\$0
43743 RECREATION BLDG. CITY PARK							
Capital	\$0	\$0	\$0	\$124	4,500,000	\$4,500,000	\$0
Total 43743 RECREATION BLDG. CITY PARK	\$0	\$0	\$0	\$124	4,500,000	\$4,500,000	\$0
43762 PARKS BUILDING							
Capital	\$0	\$0	\$0	\$0	136,000	\$136,000	\$0
Total 43762 PARKS BUILDING	\$0	\$0	\$0	\$0	136,000	\$136,000	\$0
43765 GOLF BUILDING							
Capital	\$0	\$0	\$0	\$0	68,000	\$68,000	\$0
Total 43765 GOLF BUILDING	\$0	\$0	\$0	\$0	68,000	\$68,000	\$0
43769 CENTRAL PARK							
Capital	\$0	\$0	\$0	\$0	4,272,858	\$4,328,000	\$0
Total 43769 CENTRAL PARK	\$0	\$0	\$0	\$0	4,272,858	\$4,328,000	\$0
TOTAL	\$12,125,337	\$10,280,278	\$2,925,628	\$809,875	15,713,516	\$24,387,877	\$12,668,129

MAIN STREET RDA SPECIAL REVENUE FUND - Budget Summary

024 MAIN STREET RDA SPECIAL

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Property Taxes	\$0	\$1,266,718	\$1,259,760	\$1,209,186	1,242,000	\$1,242,000	\$1,242,000
Misc. Revenues	\$0	\$3,254	\$2,395	\$0	0	\$0	\$0
Total Revenues	\$0	\$1,269,972	\$1,262,155	\$1,209,186	1,242,000	\$1,242,000	\$1,242,000
Other							
Beginning Balance	\$0	\$0	\$59,638	\$260,447	64,638	\$260,447	\$265,447
Total Other	\$0	\$0	\$59,638	\$260,447	64,638	\$260,447	\$265,447
TOTAL	\$0	\$1,269,972	\$1,321,793	\$1,469,633	1,306,638	\$1,502,447	\$1,507,447

024 MAIN STREET RDA SPECIAL

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Mat, Suppls, Services	\$0	\$310,086	\$309,346	\$709	485,000	\$485,000	\$485,000
Total Depts	\$0	\$310,086	\$309,346	\$709	485,000	\$485,000	\$485,000
Other							
Interfund Transfer	\$0	\$900,247	\$752,000	\$626,670	752,000	\$752,000	\$752,000
Ending Balance	\$0	\$59,638	\$260,447	\$0	69,638	\$265,447	\$270,447
Total Other	\$0	\$959,885	\$1,012,447	\$626,670	821,638	\$1,017,447	\$1,022,447
TOTAL	\$0	\$1,269,971	\$1,321,793	\$627,379	1,306,638	\$1,502,447	\$1,507,447

024 MAIN STREET RDA SPECIAL

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Property Taxes							
024-31113 PROP TAX INCREMENT RDA	\$0	\$291,345	\$289,745	\$278,113	274,160	\$274,160	\$274,160
024-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	50,000	\$50,000	\$50,000
024-31125 CONTRIBUTION FROM OTHER GOVERNMENT	\$0	\$975,373	\$970,015	\$931,073	917,840	\$917,840	\$917,840
Total Property Taxes	\$0	\$1,266,718	\$1,259,760	\$1,209,186	1,242,000	\$1,242,000	\$1,242,000
Misc. Revenues							
024-36111 INTEREST EARNINGS	\$0	\$3,254	\$2,395	\$0	0	\$0	\$0
Total Misc. Revenues	\$0	\$3,254	\$2,395	\$0	0	\$0	\$0
Beginning Balance							
024-39990 BEGINNING BALANCE	\$0	\$0	\$59,638	\$260,447	64,638	\$260,447	\$265,447
Total Beginning Balance	\$0	\$0	\$59,638	\$260,447	64,638	\$260,447	\$265,447
TOTAL	\$0	\$1,269,972	\$1,321,793	\$1,469,633	1,306,638	\$1,502,447	\$1,507,447

024 MAIN STREET RDA SPECIAL

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40623 RDA MITIGATION - MAI							
Mat, Suppls, Services	\$0	\$310,086	\$276,082	\$0	405,000	\$405,000	\$405,000
Total 40623 RDA MITIGATION - MAI	\$0	\$310,086	\$276,082	\$0	405,000	\$405,000	\$405,000
40999 END BAL SUR(DEF)							
Ending Balance	\$0	\$59,638	\$260,447	\$0	69,638	\$265,447	\$270,447
Total 40999 END BAL SUR(DEF)	\$0	\$59,638	\$260,447	\$0	69,638	\$265,447	\$270,447
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$0	\$0	\$30,000	\$0	30,000	\$30,000	\$30,000
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$30,000	\$0	30,000	\$30,000	\$30,000
43303 MAIN STREET RDA							
Mat, Suppls, Services	\$0	\$0	\$3,264	\$709	50,000	\$50,000	\$50,000
Interfund Transfer	\$0	\$900,247	\$752,000	\$626,670	752,000	\$752,000	\$752,000
Total 43303 MAIN STREET RDA	\$0	\$900,247	\$755,264	\$627,379	802,000	\$802,000	\$802,000
TOTAL	\$0	\$1,269,971	\$1,321,793	\$627,379	1,306,638	\$1,502,447	\$1,507,447

REDEVELOPMENT AGENCY-MAIN ST - Budget Summary

034 REDEVELOPMENT AGENCY-MAIN

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Property Taxes	\$1,263,060	\$0	\$0	\$0	0	\$0	\$0
Misc. Revenues	\$6,927	\$18,035	\$9,067	\$0	0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$0	\$900,247	\$752,000	\$626,670	752,000	\$752,000	\$752,000
Total Revenues	\$1,269,987	\$918,282	\$761,067	\$626,670	752,000	\$752,000	\$752,000
Other							
Beginning Balance	\$1,237,956	\$1,302,719	\$1,340,589	\$1,250,230	1,166,101	\$1,250,230	\$1,106,080
Total Other	\$1,237,956	\$1,302,719	\$1,340,589	\$1,250,230	1,166,101	\$1,250,230	\$1,106,080
TOTAL	\$2,507,943	\$2,221,001	\$2,101,656	\$1,876,900	1,918,101	\$2,002,230	\$1,858,080

034 REDEVELOPMENT AGENCY-MAIN

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Mat, Suppls, Services	\$281,491	\$0	\$0	\$0	0	\$0	\$0
Capital	\$2,385	\$0	\$47,541	\$0	50,000	\$90,062	\$450,000
Total Depts	\$283,875	\$0	\$47,541	\$0	50,000	\$90,062	\$450,000
Other							
Interfund Transfer	\$921,349	\$880,412	\$803,885	\$671,740	806,088	\$806,088	\$809,490
Ending Balance	\$1,302,719	\$1,340,589	\$1,250,230	\$0	1,062,013	\$1,106,080	\$598,590
Total Other	\$2,224,068	\$2,221,001	\$2,054,115	\$671,740	1,868,101	\$1,912,168	\$1,408,080
TOTAL	\$2,507,943	\$2,221,001	\$2,101,656	\$671,740	1,918,101	\$2,002,230	\$1,858,080

034 REDEVELOPMENT AGENCY-MAIN

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Property Taxes							
034-31113 PROP TAX INCREMENT RDA	\$1,201,491	\$0	\$0	\$0	0	\$0	\$0
034-31121 DEL AND PRIOR YEAR	\$61,569	\$0	\$0	\$0	0	\$0	\$0
Total Property Taxes	\$1,263,060	\$0	\$0	\$0	0	\$0	\$0
Misc. Revenues							
034-36111 INTEREST EARNINGS	\$6,927	\$4,178	\$9,067	\$0	0	\$0	\$0
034-36911 OTHER MISCELLANEOUS	\$0	\$13,857	\$0	\$0	0	\$0	\$0
Total Misc. Revenues	\$6,927	\$18,035	\$9,067	\$0	0	\$0	\$0
Interfund Transactions (CIP/Debt)							
034-38277 TRANS FROM MAIN ST RDA SRF	\$0	\$900,247	\$752,000	\$626,670	752,000	\$752,000	\$752,000
Total Interfund Transactions (CIP/Debt)	\$0	\$900,247	\$752,000	\$626,670	752,000	\$752,000	\$752,000
Beginning Balance							
034-39990 BEGINNING BALANCE	\$1,237,956	\$1,302,719	\$1,340,589	\$1,250,230	1,166,101	\$1,250,230	\$1,106,080
Total Beginning Balance	\$1,237,956	\$1,302,719	\$1,340,589	\$1,250,230	1,166,101	\$1,250,230	\$1,106,080
TOTAL	\$2,507,943	\$2,221,001	\$2,101,656	\$1,876,900	1,918,101	\$2,002,230	\$1,858,080

034 REDEVELOPMENT AGENCY-MAIN

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40622 GENERAL FUND ADMIN							
Interfund Transfer	\$1,349	\$30,000	\$0	\$0	0	\$0	\$0
Total 40622 GENERAL FUND ADMIN	\$1,349	\$30,000	\$0	\$0	0	\$0	\$0
40623 RDA MITIGATION - MAI							
Mat, Suppls, Services	\$281,491	\$0	\$0	\$0	0	\$0	\$0
Total 40623 RDA MITIGATION - MAI	\$281,491	\$0	\$0	\$0	0	\$0	\$0
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$920,000	\$850,412	\$803,885	\$671,740	806,088	\$806,088	\$809,490
Total 40821 TRANS TO OTHER FUND	\$920,000	\$850,412	\$803,885	\$671,740	806,088	\$806,088	\$809,490
40999 END BAL SUR(DEF)							
Ending Balance	\$1,302,719	\$1,340,589	\$1,250,230	\$0	1,062,013	\$1,106,080	\$598,590

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Total 40999 END BAL SUR(DEF)	\$1,302,719	\$1,340,589	\$1,250,230	\$0	1,062,013	\$1,106,080	\$598,590
43306 OLD TOWN STAIRS							
Capital	\$0	\$0	\$47,541	\$0	50,000	\$50,062	\$450,000
Total 43306 OLD TOWN STAIRS	\$0	\$0	\$47,541	\$0	50,000	\$50,062	\$450,000
43369 DOWNTOWN REVITALIZATION							
Capital	\$35	\$0	\$0	\$0	0	\$0	\$0
Total 43369 DOWNTOWN REVITALIZATION	\$35	\$0	\$0	\$0	0	\$0	\$0
43532 SHELL SPACE							
Capital	\$2,350	\$0	\$0	\$0	0	\$0	\$0
Total 43532 SHELL SPACE	\$2,350	\$0	\$0	\$0	0	\$0	\$0
43556 RETAINING WALL AT SAMPSON AV							
Capital	\$0	\$0	\$0	\$0	0	\$-55,000	\$0
Total 43556 RETAINING WALL AT SAMPSON AV	\$0	\$0	\$0	\$0	0	\$-55,000	\$0
43586 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$0	\$0	\$0	0	\$20,000	\$0
Total 43586 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	\$0	0	\$20,000	\$0
43814 MAIN STREET BOLLARDS PHASE I							
Capital	\$0	\$0	\$0	\$0	0	\$75,000	\$0
Total 43814 MAIN STREET BOLLARDS PHASE I	\$0	\$0	\$0	\$0	0	\$75,000	\$0
TOTAL	\$2,507,943	\$2,221,001	\$2,101,656	\$671,740	1,918,101	\$2,002,230	\$1,858,080

BUILDING AUTHORITY - Budget Summary

035 BUILDING AUTHORITY

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Misc. Revenues	\$2,513	\$2,359	\$3,187	\$0	0	\$0	\$0
Total Revenues	\$2,513	\$2,359	\$3,187	\$0	0	\$0	\$0
Other							
Beginning Balance	\$523,457	\$523,127	\$458,911	\$454,087	416,713	\$454,087	\$419,900
Total Other	\$523,457	\$523,127	\$458,911	\$454,087	416,713	\$454,087	\$419,900
TOTAL	\$525,970	\$525,486	\$462,098	\$454,087	416,713	\$454,087	\$419,900

035 BUILDING AUTHORITY

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Capital	\$2,844	\$66,575	\$8,011	\$6,901	0	\$34,187	\$0
Total Depts	\$2,844	\$66,575	\$8,011	\$6,901	0	\$34,187	\$0
Other							
Ending Balance	\$523,127	\$458,911	\$454,087	\$0	416,713	\$419,900	\$419,900
Total Other	\$523,127	\$458,911	\$454,087	\$0	416,713	\$419,900	\$419,900
TOTAL	\$525,971	\$525,486	\$462,098	\$6,901	416,713	\$454,087	\$419,900

035 BUILDING AUTHORITY

Revenue by Type

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Misc. Revenues							
035-36111 INTEREST EARNINGS	\$2,513	\$2,359	\$3,187	\$0	0	\$0	\$0
Total Misc. Revenues	\$2,513	\$2,359	\$3,187	\$0	0	\$0	\$0
Beginning Balance							
035-39990 BEGINNING BALANCE	\$523,457	\$523,127	\$458,911	\$454,087	416,713	\$454,087	\$419,900
Total Beginning Balance	\$523,457	\$523,127	\$458,911	\$454,087	416,713	\$454,087	\$419,900
TOTAL	\$525,970	\$525,486	\$462,098	\$454,087	416,713	\$454,087	\$419,900

035 BUILDING AUTHORITY

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40999 END BAL SUR(DEF)							
Ending Balance	\$523,127	\$458,911	\$454,087	\$0	416,713	\$419,900	\$419,900
Total 40999 END BAL SUR(DEF)	\$523,127	\$458,911	\$454,087	\$0	416,713	\$419,900	\$419,900
43345 FUTURE PROJECTS							
Capital	\$2,844	\$66,575	\$8,011	\$6,901	0	\$34,187	\$0
Total 43345 FUTURE PROJECTS	\$2,844	\$66,575	\$8,011	\$6,901	0	\$34,187	\$0
TOTAL	\$525,971	\$525,486	\$462,098	\$6,901	416,713	\$454,087	\$419,900

EQUIPMENT REPLACEMENT CIP - Budget Summary

038 EQUIPMENT REPLACEMENT CIP

Revenue Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Revenues							
Misc. Revenues	\$146,554	\$23,812	\$33,825	\$115,153	0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$905,000	\$925,000	\$1,011,000	\$853,080	1,023,700	\$1,023,700	\$1,073,700
Total Revenues	\$1,051,554	\$948,812	\$1,044,825	\$968,233	1,023,700	\$1,023,700	\$1,073,700
Other							
Beginning Balance	\$1,586,254	\$1,902,793	\$1,832,162	\$1,626,711	372,030	\$1,626,711	\$255,855
Total Other	\$1,586,254	\$1,902,793	\$1,832,162	\$1,626,711	372,030	\$1,626,711	\$255,855
TOTAL	\$2,637,808	\$2,851,605	\$2,876,987	\$2,594,944	1,395,730	\$2,650,411	\$1,329,555

038 EQUIPMENT REPLACEMENT CIP

Expense Summary

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Depts							
Capital	\$735,016	\$1,019,443	\$1,250,276	\$1,210,959	1,023,700	\$2,394,556	\$1,228,700
Total Depts	\$735,016	\$1,019,443	\$1,250,276	\$1,210,959	1,023,700	\$2,394,556	\$1,228,700
Other							
Ending Balance	\$1,902,793	\$1,832,162	\$1,626,711	\$0	372,030	\$255,855	\$100,855
Total Other	\$1,902,793	\$1,832,162	\$1,626,711	\$0	372,030	\$255,855	\$100,855
TOTAL	\$2,637,809	\$2,851,605	\$2,876,987	\$1,210,959	1,395,730	\$2,650,411	\$1,329,555

038 EQUIPMENT REPLACEMENT CIP

Revenue by Type

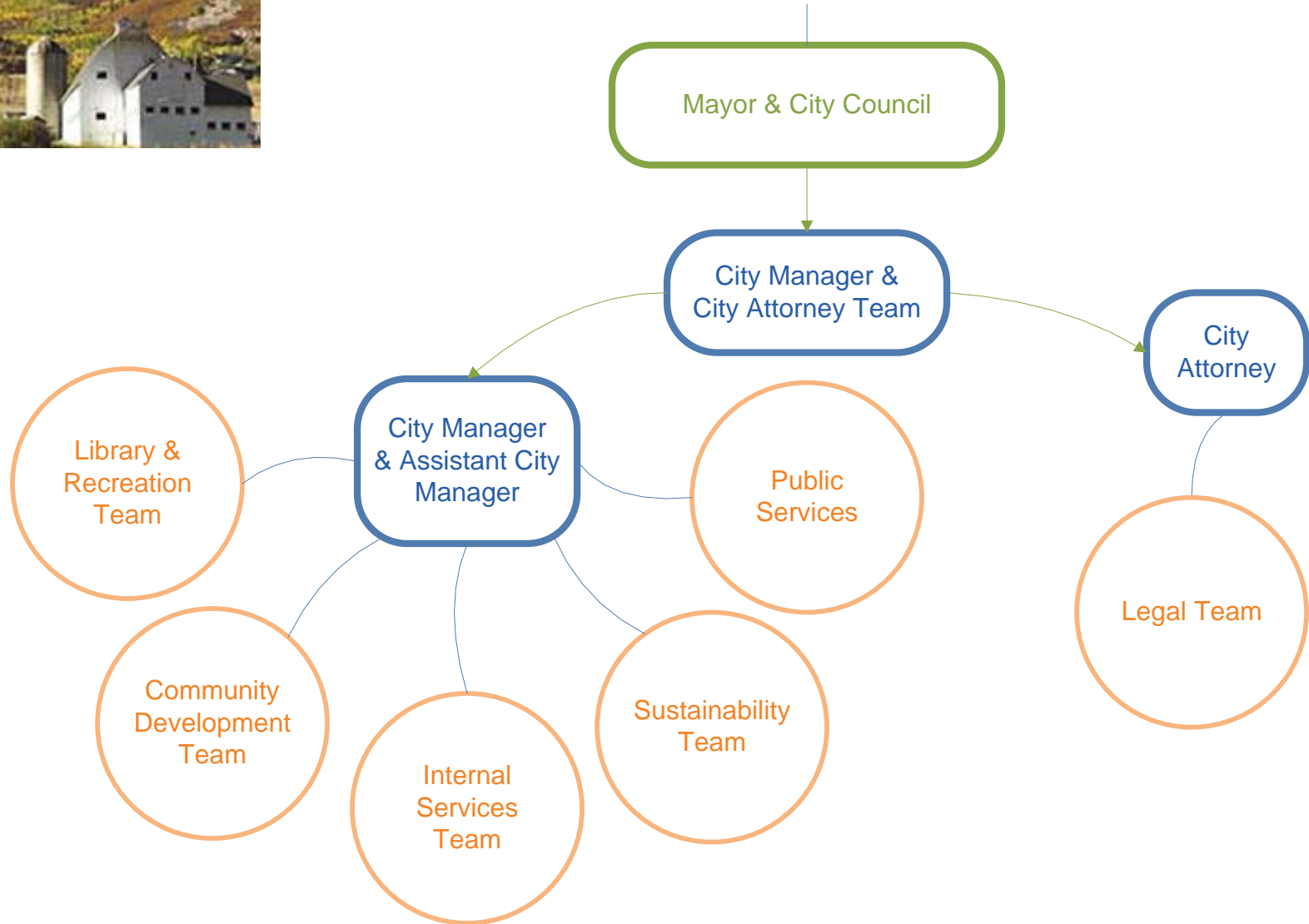
Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Misc. Revenues							
038-36310 SALE OF ASSETS	\$146,554	\$23,812	\$33,825	\$115,153	0	\$0	\$0
Total Misc. Revenues	\$146,554	\$23,812	\$33,825	\$115,153	0	\$0	\$0

Revenue By Type	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
Interfund Transactions (CIP/Debt)							
038-38210 TRANS FR GEN FUND- EQUIP REPLAC	\$905,000	\$925,000	\$1,011,000	\$853,080	1,023,700	\$1,023,700	\$1,073,700
Total Interfund Transactions (CIP/Debt)	\$905,000	\$925,000	\$1,011,000	\$853,080	1,023,700	\$1,023,700	\$1,073,700
Beginning Balance							
038-39990 BEGINNING BALANCE	\$1,586,254	\$1,902,793	\$1,832,162	\$1,626,711	372,030	\$1,626,711	\$255,855
Total Beginning Balance	\$1,586,254	\$1,902,793	\$1,832,162	\$1,626,711	372,030	\$1,626,711	\$255,855
TOTAL	\$2,637,808	\$2,851,605	\$2,876,987	\$2,594,944	1,395,730	\$2,650,411	\$1,329,555

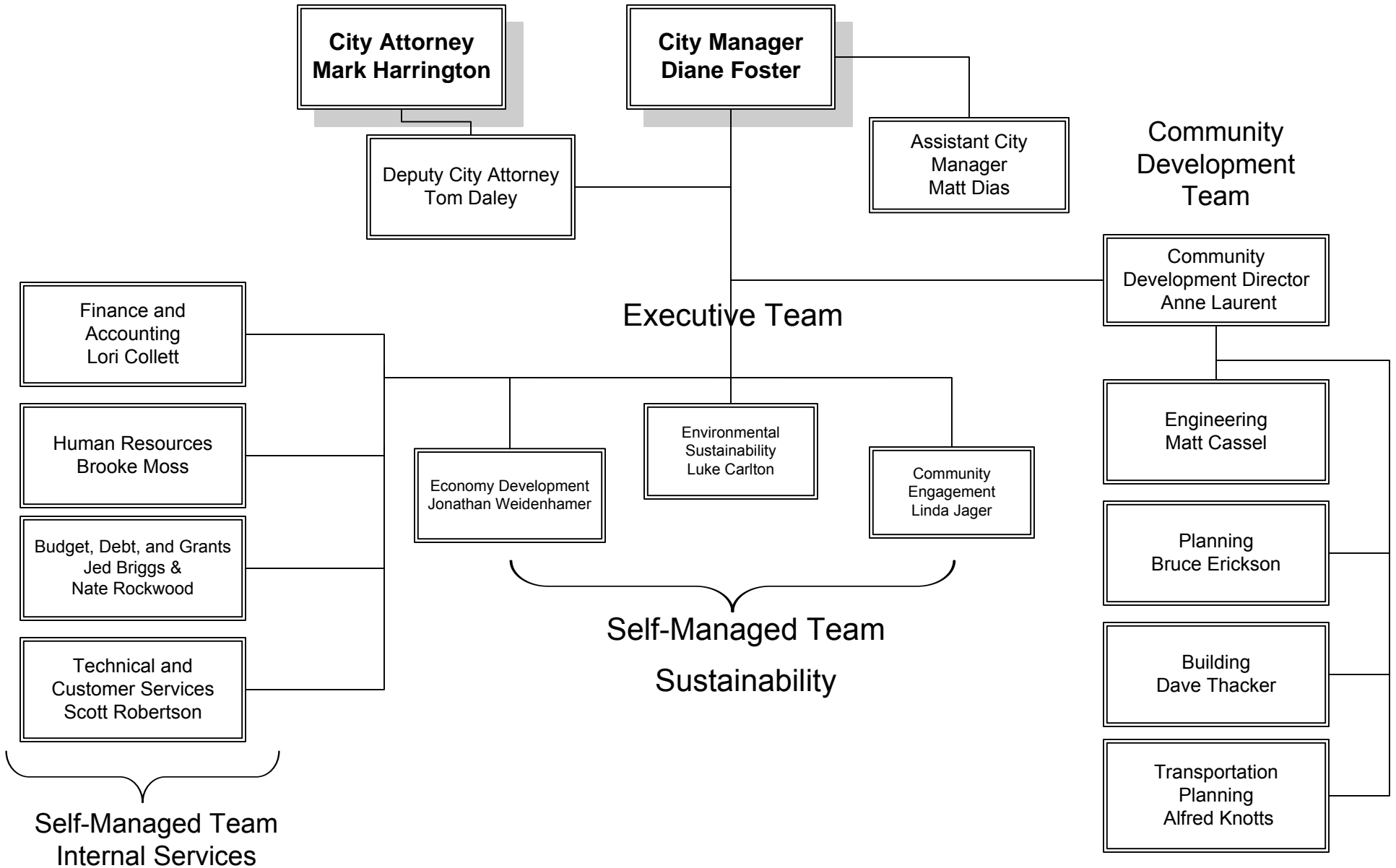
038 EQUIPMENT REPLACEMENT CIP

Expenditures by Department & Type

	Actuals FY 2014	Actuals FY 2015	Actuals FY 2016	YTD FY 2017	Original FY 2017	Adjusted FY 2017	Budget FY 2018
40999 END BAL SUR(DEF)							
Ending Balance	\$1,902,793	\$1,832,162	\$1,626,711	\$0	372,030	\$255,855	\$100,855
Total 40999 END BAL SUR(DEF)	\$1,902,793	\$1,832,162	\$1,626,711	\$0	372,030	\$255,855	\$100,855
43330 REPLACE ROLLING STOCK							
Capital	\$501,443	\$731,539	\$1,049,910	\$827,691	700,000	\$1,853,460	\$900,000
Total 43330 REPLACE ROLLING STOCK	\$501,443	\$731,539	\$1,049,910	\$827,691	700,000	\$1,853,460	\$900,000
43350 REPLACE COMPUTER							
Capital	\$233,573	\$287,904	\$170,366	\$383,268	308,700	\$526,096	\$308,700
Total 43350 REPLACE COMPUTER	\$233,573	\$287,904	\$170,366	\$383,268	308,700	\$526,096	\$308,700
43683 FLEET SHOP EQUIP REPLACEMENT							
Capital	\$0	\$0	\$30,000	\$0	15,000	\$15,000	\$15,000
Total 43683 FLEET SHOP EQUIP REPLACEMENT	\$0	\$0	\$30,000	\$0	15,000	\$15,000	\$15,000
43809 ELECTRICAL GENERATOR UPGRADES							
Capital	\$0	\$0	\$0	\$0	0	\$0	\$5,000
Total 43809 ELECTRICAL GENERATOR UPGRADES	\$0	\$0	\$0	\$0	0	\$0	\$5,000
TOTAL	\$2,637,809	\$2,851,605	\$2,876,987	\$1,210,959	1,395,730	\$2,650,411	\$1,329,555

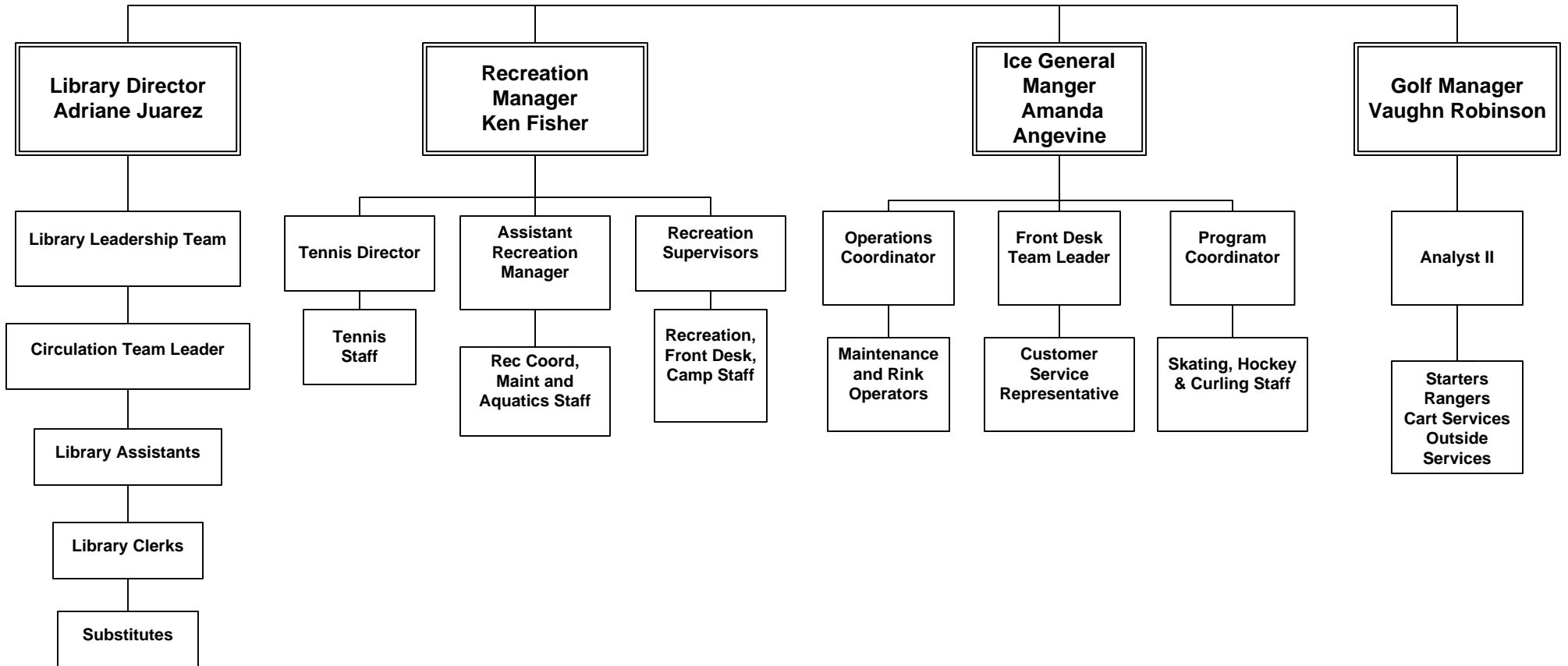


Executive Function



Library & Recreation

Self-managed Team

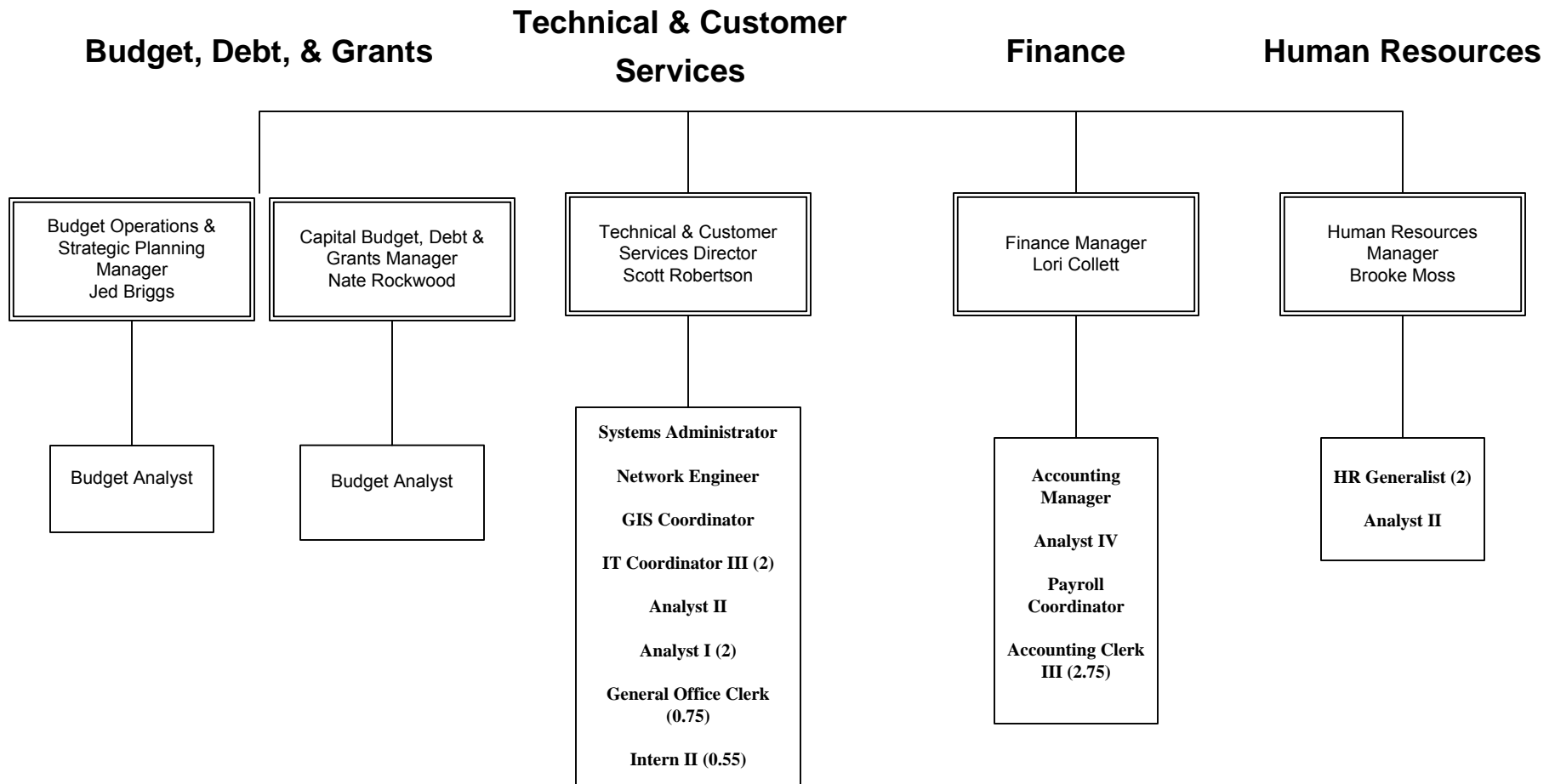


Public Safety



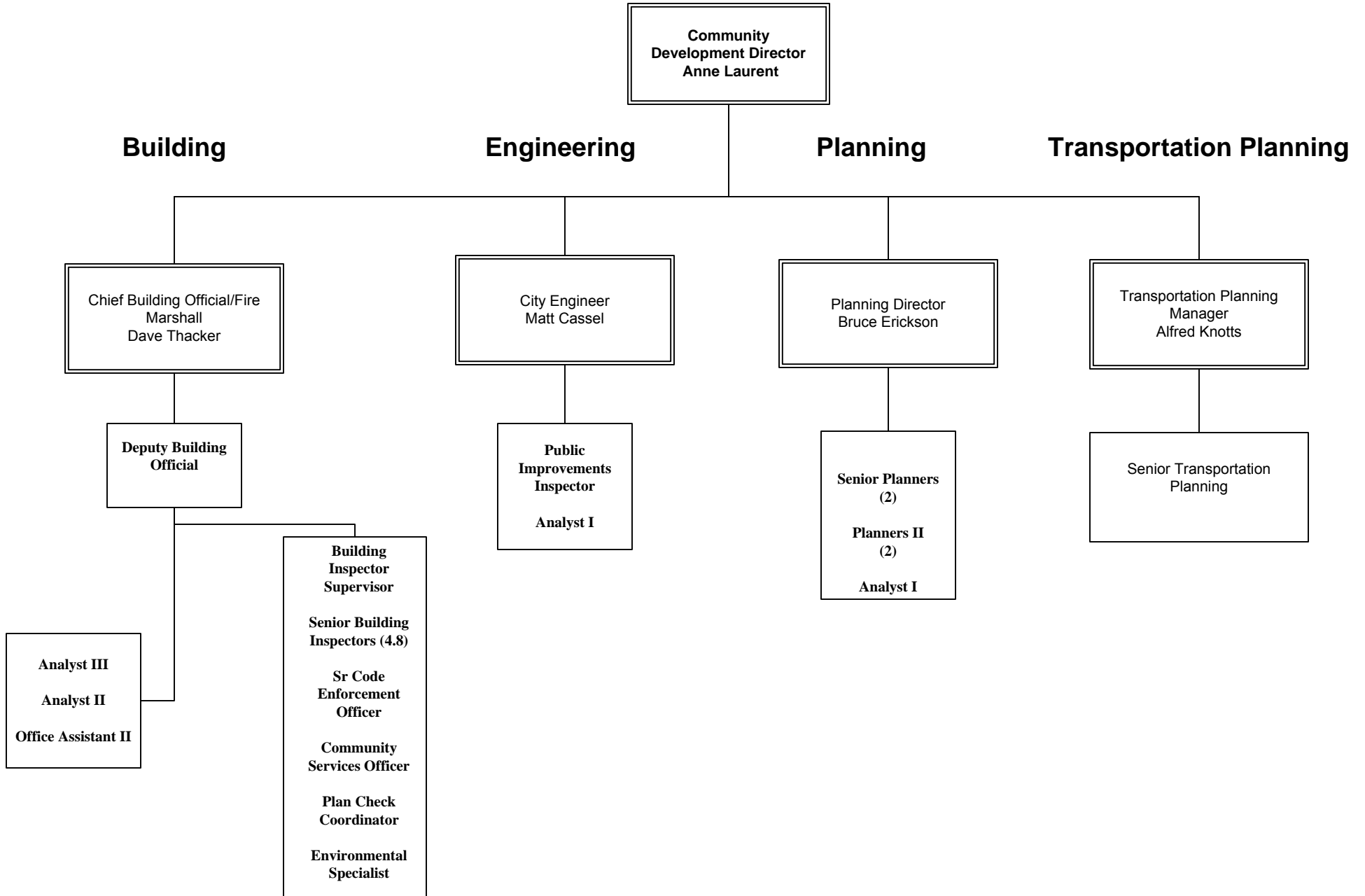
Executive Function

Self-managed Team



Executive Function

Community Development Team

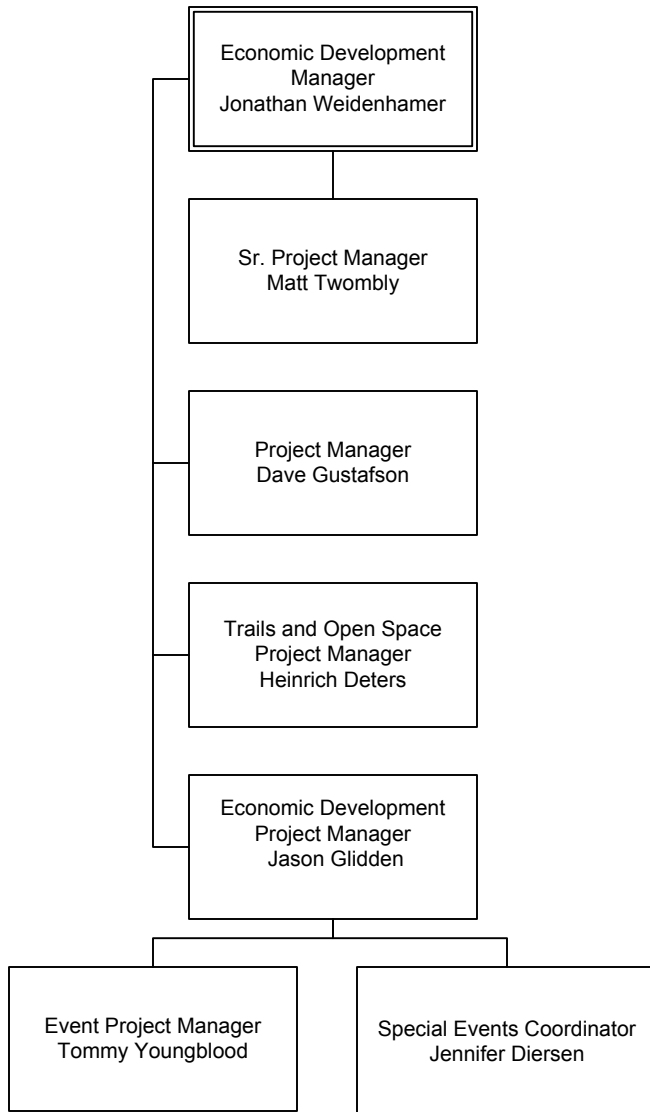


Executive Function

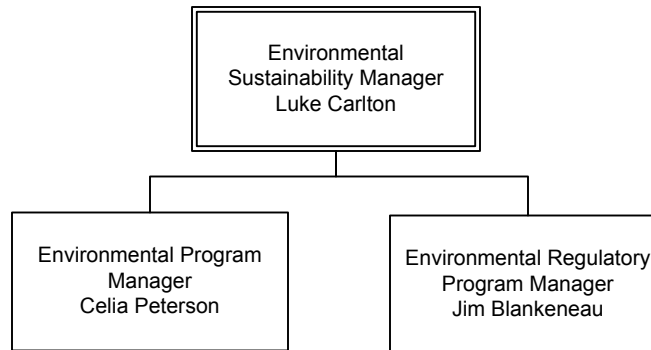
Self-managed Team

Sustainability

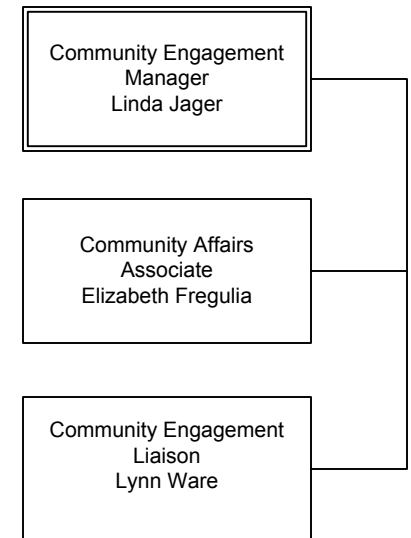
Economy Development



Environmental Sustainability



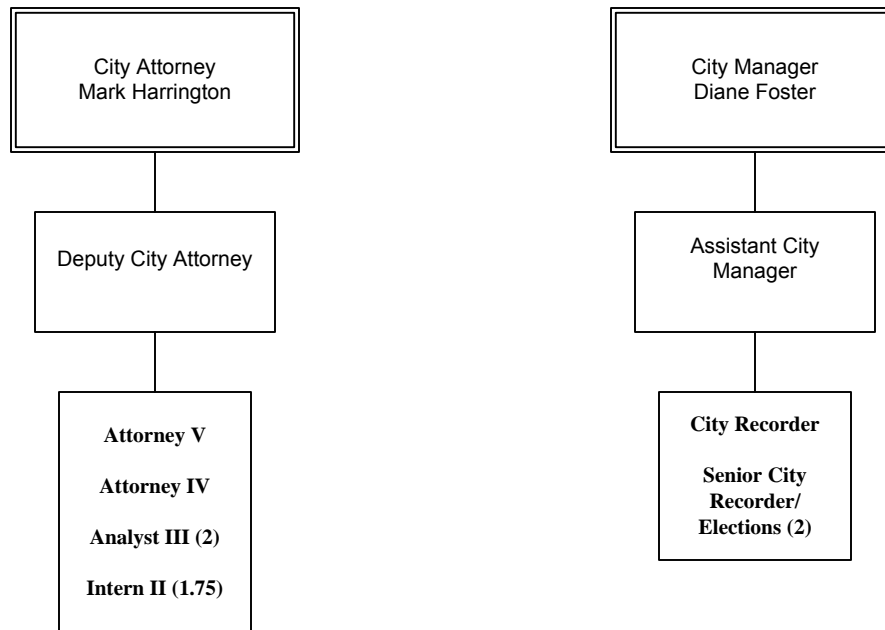
Community Engagement



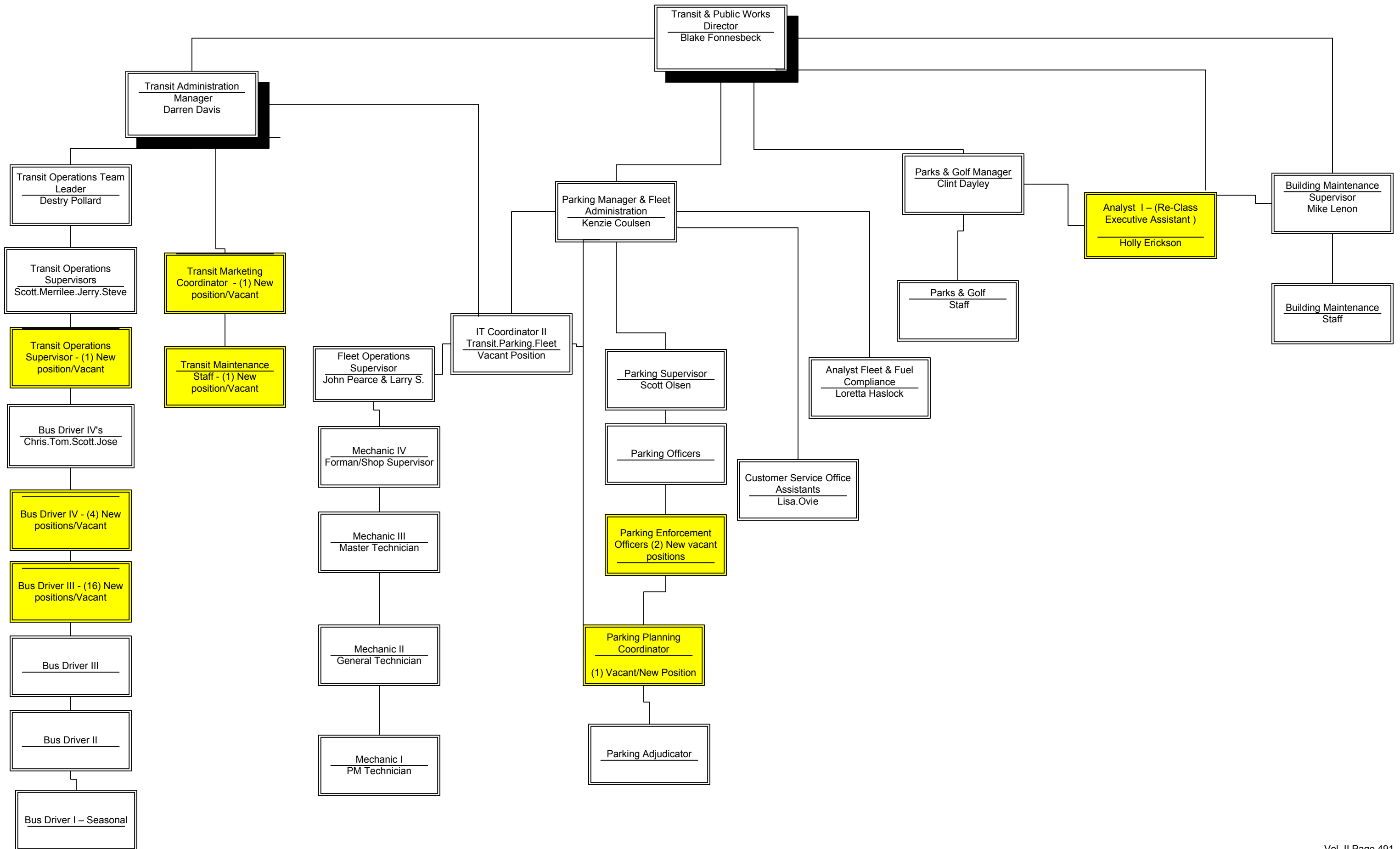
Executive Function

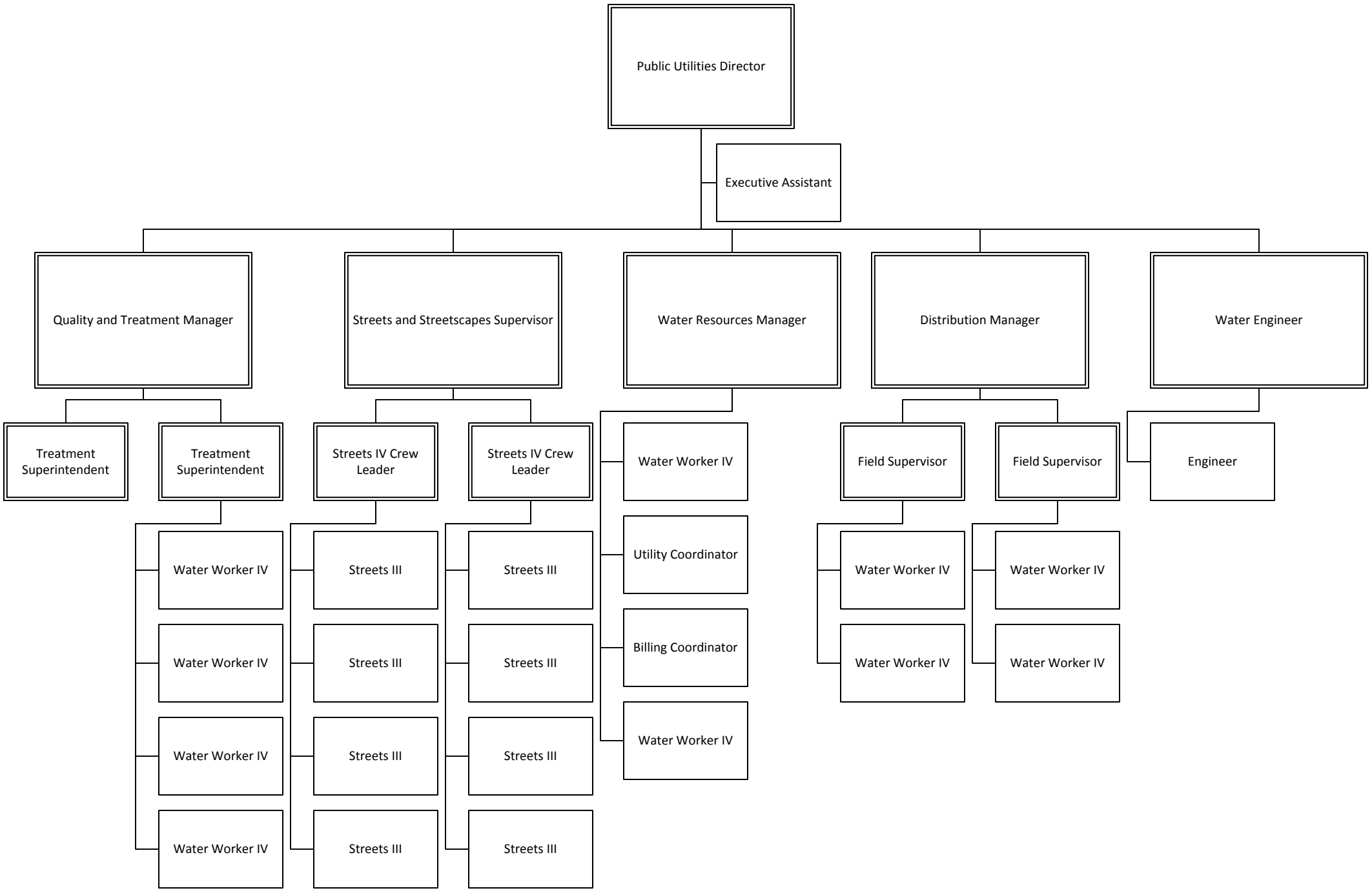
Self-managed Team

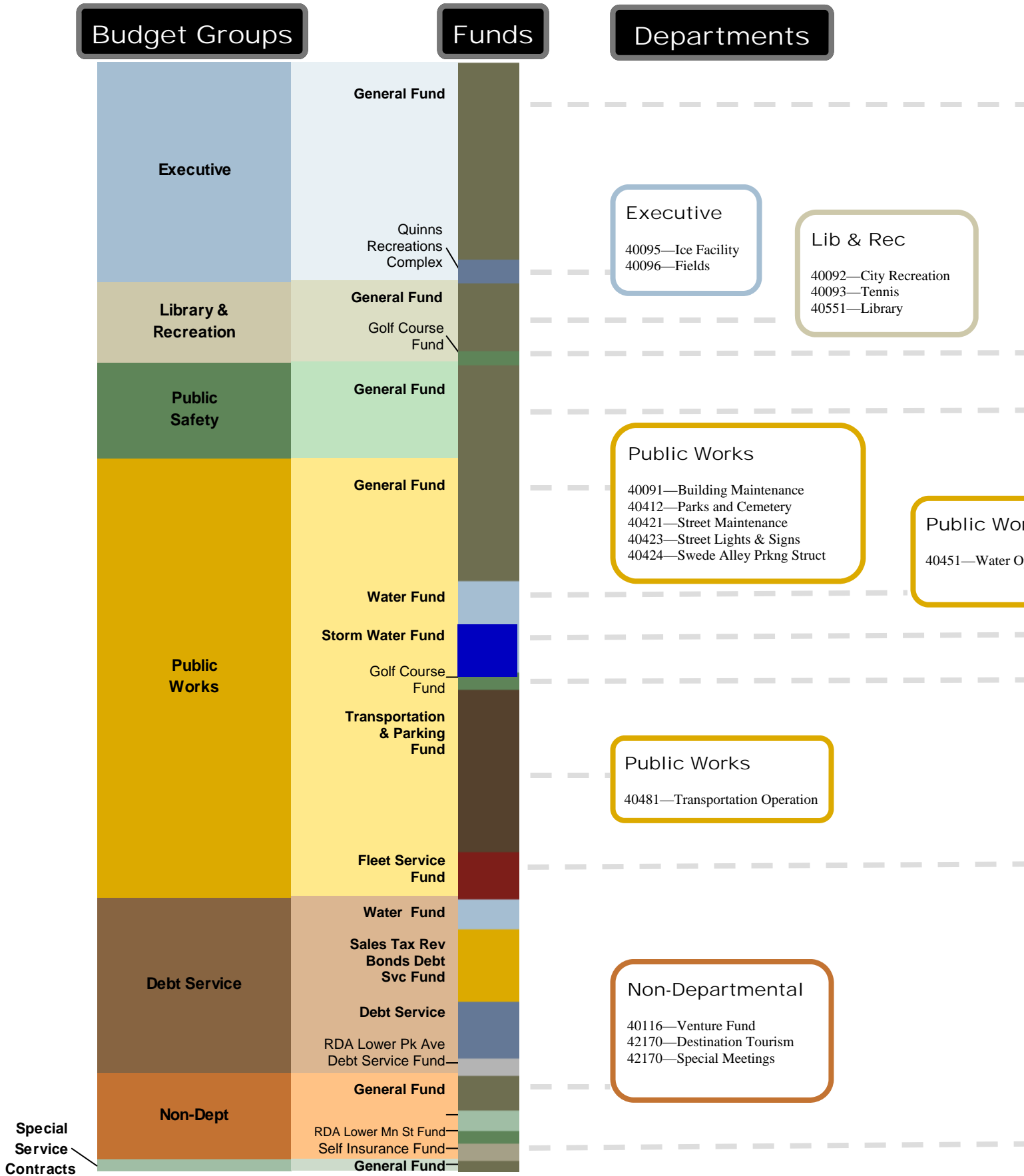
Legal Department City Manager Dept



TRANSIT, PARKING & PUBLIC WORKS (FLEET,PARKS,GOLF,BUILDING)







Fund-Department Matrix

Relationship between funds and departments through budget groups

Executive
 40352—Building Dept
 40034—Budget, Debt & Grants
 40011—City Council
 40021—City Manager
 40311—Community Develop Admin
 40313—Engineering
 40072—Finance
 40062—Human Recourses
 40023—Elections
 40031—Legal
 40082—IT & Customer Service
 40342—Planning
 40100—Community Affairs
 40101—Economy
 40102—Environmental & Sustain.

Lib & Rec
 40571—Golf Pro Shop

Public Safety
 40221—Police
 40222—Drug Education
 40223—State Liquor Enforcement
 40231—Communication Center

Public Works Operations

Public Works
 40455—Storm Water Ops

Public Works
 40564—Golf Maintenance

Public Works
 40471—Fleet Services Dept

Non-Departmental
 40132—Self Insurance & Security Bond

Fund Legend

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 033 - Redevelopment Agency Lower Park
- 034 - Redevelopment Agency Main St.
- 051 - Water Fund
- 052 - Storm Water Fund
- 055 - Golf Fund
- 057 - Transportation Fund
- 062 - Fleet Services Fund
- 064 - Self-Insurance Fund
- 070 - Sales Tax Rev Bonds Debt Service Fund
- 071 - Debt Service Fund

Other Funds

- 021 - Police Special Revenue Fund
- 022 - Criminal Forfeiture Restricted Account
- 023 - Lower Park Ave. RDA Special Revenue
- 024 - Main St. RDA Special Revenue Fund
- 031 - Capital Projects Fund
- 035 - Municipal Building Authority Fund
- 038 - Equipment Replacement Fund

RDA = Redevelopment Agency
 DSF = Debt Service Fund
 MBA = Municipal Building Authority

2006 Adj / 06Adj - The adjusted FY 2006 budget.

2006 Org / 06Org - The adopted original FY 2006 budget.

Accrual - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ADA - Americans with Disabilities Act.

Appropriation - Resources that are set apart by official action for a particular use or purpose.

Appropriated Budget - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

ASD - Administrative Services Department.

Assessed value - The value to which the property tax rate is applied in order to determine the tax liability of the property.

BA - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

Beg. Balance - Beginning Balance.

Bonded Debt - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

Bonded Delinquency - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

BORC - Budget Option Review Committee.

Budget officer - City Manager.

Budgetary Control - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

Capital investment - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

Capital / Capital Outlay - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

CCLC - City Council Liaison Committee.

CD - Community Development Department.

Centrally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

Charg. For Serv. - Charges For Services.

CIP - Capital Improvement Project(s)/Program.

Collection % - The rate of collection of property taxes in a given year and on a five year average.

Contingencies / Contingency / Cont. - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

Cost allocation plan - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

Cost Recovery - The extent that fees are used to recover associated costs of a function.

Cost-effectiveness - A cost benefit type of evaluation of an activity.

CTAC - Citizens Technical Advisory Committee.

Current level - A basic level of service equal to the current (FY2000-01) level of service.

D.A.R.E. - Drug Abuse Resistance Education program.

Debt - Accumulated amount owed by the City in the future.

Debt Service - The annual payments (principal & interest) made by the city against it's outstanding Debt.

Direct debt - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

Direct costs - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

Disadvantaged Business Enterprise (DBE) - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

Emergency personnel - Police officers and water workers.

ESC - Employee Steering Committee.

ESL - English as a second language.

Essential services - Services that must be provided by the City.

Excise Tax Revenue Bonds - Debt secured only by a specific tax (Class "C" Road Funds).

Expenditures - Payments for goods or services that decrease the net financial resources available for future purchases.

Fair market value - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

Fiduciary Funds - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

FTA - Federal Transit Administration.

FTE - Full-time equivalent, which is 2,080 hours per year.

GFOA - Government Finance Officers Association of the United States and Canada.

GG - General government, meaning the City Manager.

GO - General Obligation Bonds - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

Golden Triangle - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

Governmental Fund - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

GRAMA - Utah's record management law.

Historical incentive grant - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

HMBA - Historic Main Street Business Alliance.

HMO's - Health Maintenance Organization.

Housing allowance - A program for encouraging employees to live within the Park City area (Golden Triangle).

Housing Authority - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

ICMA - International City Managers Association.

Impact Fees - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

Independent contractors - A contractor who is not an employee of the City.

Indirect costs - Support costs associated with doing business as a City.

Interfund transactions - Financial transactions between funds.

KPCW - Local non-profit radio station.

Locally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

LS - Leisure Services.

MS&S / M&S - Materials, Services, and Supplies - an expenditure classification.

Magnesium chloride - A chemical used for de-icing roads.

Management Team - City Manager and Department heads.

Materials, Supplies & Services - An expenditure classification.

MBA - Municipal Building Authority - A legally separate organization that is a mechanism for financing needed city facilities. The Authority acquires and/or builds facilities by borrowing money secured by a lease agreement between the City and the Authority.

Modified Accrual - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

ND - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

NDG - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

New growth - Increase in the City's property tax base that has resulted from new construction.

Non-appropriated Budget - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

No Tax Increase - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

OEA - Outside temporary employment agency.

Options - Incremental increases or decreases in current levels.

Osguthorpe property - A key property within the City's entry way that was acquired for City use.

Other Rev. - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

OTIS - Old Town Improvement Study

PAC - Personnel Advisory Committee - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

Pavement management - A comprehensive plan for the routine maintenance of City streets.

PCMC - Park City Municipal Corporation

Pocket plazas - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

Primary residential property - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

Program and Resource Analysis - a study that analyzed the services and programs Park City has to offer.

Proprietary Funds - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

PS - Public Safety Department

PW - Public Works Department.

Racquet Club - A recreation facility owned and operated by the City.

RDA - Redevelopment Agency - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.

Recession plan - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

Resort city sales tax - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

School fields master plan - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

Sensitive Lands - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

SID - Special Improvement District - A mechanism used to finance and charge to benefitting proprietries the costs of specific improvements.

SLAC - Service Level Analysis Committee.

SLOC - Salt Lake Olympic Committee.

Special event - A large event with a major impact on the city.

Special Revenue Funds - Funds that account for the proceeds of specific revenue sources (other that expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

Supplemental retirement - A retirement program provided by the City in addition to the State operated retirement system.

Third-class city - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

Trails master plan - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

Truth in Taxation - Utah State's legislation regulating property taxes.

UDOT - Utah Department of Transportation.

Utah Money Management Act - Utah State Legislation directing how city funds can be invested.

Utah Interlocal Finance Authority - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

Utelite - A material used on roads during the winter to help reduce slippery conditions.

VMS - Vehicle Maintenance System.

Wellness Program - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.

