



PARK CITY

FISCAL YEAR

2015 BUDGET

CITY COUNCIL

ADOPTED BUDGET

ADJUSTED BUDGET FISCAL YEAR 2014

ANNUAL BUDGET FISCAL YEAR 2015

ANNUAL PLAN FISCAL YEAR 2016

SUBMITTED TO PARK CITY COUNCIL

Volume 2: Technical Data

PREPARED BY:
PARK CITY BUDGET DEPARTMENT
DIANE FOSTER - CITY MANAGER
JED BRIGGS - BUDGET OPERATIONS MANAGER
NATE ROCKWOOD - CAPITAL BUDGET, DEBTS, AND GRANTS MANAGER
KORY KERSAUGE - PERFORMANCE AND BUDGET ANALYST

THE BEST MANAGED RESORT TOWN IN AMERICA



Program	Department	Score FY 2015	Page Number FY 2015
Street Lights & Signs	STREET MAINTENANCE	24.25	3
Special Events	9 CITY DEPARTMENTS	22.50	5
Winter Service	TRANSPORTATION OPERATIONS	21.75	10
Summer Service	TRANSPORTATION OPERATIONS	21.75	12
Transportation Management	TRANSPORTATION OPERATIONS	21.50	14
Urban Trails and Walkability	ECONOMY	21.00	16
Winter Snow Operations	STREET MAINTENANCE	20.25	18
Trails (Backcountry)	ECONOMY	20.00	20
Park City Mobility	TRANSPORTATION OPERATIONS	19.75	22
Parks & Sidewalk Snow Removal	PARKS & FIELDS	18.75	24
Economic and Redevelopment	ECONOMY & BUDGET	18.50	26
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	18.00	29
Street & Sidewalk Maintenance	STREET MAINTENANCE	18.00	31
Clean-up and Storm Drain	STREET MAINTENANCE	18.00	33
Park Amenities & Infrastructure	PARKS & FIELDS	18.00	35
Parking Management	PARKING & TRANSIT	17.00	37
Retail	ICE FACILITY	17.00	39
Flowers/Holiday Lighting/Beautification	PARKS & CITY RECREATION	17.00	41
Golf Maintenance	GOLF MAINTENANCE & PARKS	15.75	43
Tennis Tournaments	CITY RECREATION & TENNIS	15.75	45
Ice Adult Programs	ICE FACILITY	15.75	47
Trash Clean-Up	PARKS & FIELDS	15.50	49
Ice Youth Programs	ICE FACILITY	15.50	51
Ice Programs	ICE FACILITY	15.25	53
Golf Management Operations	GOLF OPERATIONS	15.25	55
Recreation Youth Programs	CITY RECREATION & TENNIS	14.75	57
Operations	ICE FACILITY	14.75	59
Cemetery	PARKS & CEMETARY AND CITY REC	14.75	61
Recreation Adult Programs	CITY RECREATION	14.25	63
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	14.25	65
Rec Center Operations	CITY RECREATION & TENNIS	14.25	67
Business Improvement District	ECONOMY	14.00	69
Tennis Operations	CITY RECREATION & TENNIS	14.00	71
Tennis Programs	CITY RECREATION & TENNIS	13.75	73
Concessions	GOLF OPERATIONS	13.75	75
Golf Shop Programs	GOLF OPERATIONS	13.25	77
Retail Operations	CITY RECREATION & TENNIS	12.75	79
Pro Shop	GOLF OPERATIONS	12.75	81
Marketing	CITY RECREATION & TENNIS	12.75	83
Childcare	CITY RECREATION & TENNIS	8.75	85

Preserving & Enhancing the Natural Environment

87

Program	Department	Score FY 2015	Page Number FY 2015
Water Quality	WATER OPERATIONS	27.50	88
Service Orders	WATER OPERATIONS	26.50	90
Distribution and Maintenance	WATER OPERATIONS	26.50	92
Conservation	WATER OPERATIONS	23.25	94
Water Billing	WATER OPERATIONS	23.00	96
Open Space	ECONOMY	22.75	98
Environmental Regulatory/EPA	INTERGOVERNMENTAL & ENVIRONMENT	22.75	100
Project Management	WATER OPERATIONS	21.50	103
Carbon Reduction	INTERGOVERNMENTAL & ENVIRONMENT	18.75	105
Water Rights/Water Projects	LEGAL	17.25	107

An Inclusive Community of Diverse Economic & Cultural Opportunities

109

Program	Department	Score FY 2015	Page Number FY 2015
Affordable Housing	COMMUNITY AFFAIRS	23.75	110
State Liquor Enforcement	POLICE	23.50	112
Emergency Management	EMERGENCY MANAGEMENT & POLICE	21.75	114
Dispatch	POLICE	21.50	117
Business Licenses	FINANCE	21.50	119
Patrol Operations	POLICE	21.50	121
Prosecution	LEGAL	21.25	123
Traffic Enforcement	POLICE	21.00	125
Code Enforcement	BUILDING	19.75	127
Senior Services	COMMUNITY AFFAIRS	19.25	129
Inspections	BUILDING & ENGINEERING	19.00	131
Circulation Services	LIBRARY	18.75	134
Adult Services	LIBRARY	18.75	136
Youth & Spanish Services	LIBRARY	18.50	138
Community Support	POLICE	18.25	141
Special Service Contracts	BUDGET, DEBT & GRANTS	18.00	143
Technical Services	LIBRARY	18.00	145
Fire Safety	BUILDING	17.75	147
Long Range Planning	PLANNING	17.75	149
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	17.25	151
Abatement Fund	BUILDING	17.00	154
Engineering Project Management	ENGINEERING	16.75	156
Permitting / Current Planning	PLANNING	16.75	158
Youth Services Officer	POLICE	16.00	160
DARE/Drug Education	POLICE	15.25	162
Graffiti Removal	STREET MAINTENANCE	14.25	164
Historical Incentive Grant	PLANNING	14.00	166

Program	Department	Score FY 2015	Page Number FY 2015
Historic District Design Review	PLANNING	14.00	168
Leadership Park City	INTERGOVERNMENTAL & ENVIRONMENT	13.50	170
Code Amendments	PLANNING	13.00	172
Planning Customer Service	PLANNING	13.00	174
Special Planning Projects - Inter-Dept	PLANNING	12.75	176
Reciprocal Borrowing	LIBRARY	12.00	178
McPolin Farm	MCPOLIN BARN	11.50	180

Responsive, Cutting-Edge & Effective Government

183

Program	Department	Score FY 2015	Page Number FY 2015
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	23.50	185
Accounting/Audit/Treasury	FINANCE	23.50	189
City Recorder	EXECUTIVE	23.50	191
Elections	EXECUTIVE	23.00	193
Capital Budgeting	BUDGET, DEBT & GRANTS	22.75	195
Staff Support	EXECUTIVE	22.50	197
Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	22.50	199
Debt Management	BUDGET, DEBT & GRANTS	22.25	201
Records Management	IT & POLICE	22.00	203
Policy Creation & Implementation	CITY COUNCIL & EXECUTIVE	21.50	206
Revenue/Resource Management	BUDGET, DEBT & GRANTS	21.25	209
Financial Services	FINANCE	21.00	211
General Legal Support	LEGAL	20.75	213
Strategic Planning	BUDGET, DEBT & GRANTS	20.50	215
Local, State, and Federal Compliance	HUMAN RESOURCES	19.75	217
Council & Board Support	EXECUTIVE & LEGAL	19.50	219
Inspections and Contract Supervision	BUILDING MAINTENANCE	18.50	221
Fleet Management & Maintenance	FLEET SERVICES DEPT	18.00	223
Emergency Communications	COMMUNITY AFFAIRS	17.75	225
Building Repairs and Maintenance	BUILDING MAINTENANCE	17.75	227
Network Support	INFORMATION TECHNOLOGY (IT)	17.50	229
Benefit Design/Administration	HUMAN RESOURCES	16.75	231
Contracts/Grants	LEGAL	16.75	233
Employment Review	LEGAL	16.75	235
Website	INFORMATION TECHNOLOGY (IT)	16.75	237
GIS	INFORMATION TECHNOLOGY (IT)	16.75	239
Systems Support	INFORMATION TECHNOLOGY (IT)	16.50	241
Grant Administration	BUDGET, DEBT & GRANTS	16.25	243
Risk Management	EXECUTIVE & LEGAL	16.00	245
LEAD	EXECUTIVE & HUMAN RESOURCES	16.00	247
Litigation	LEGAL	15.75	248
Recruitment	HUMAN RESOURCES	15.75	250
Pay Plan Design/Administration	HUMAN RESOURCES	15.75	252
Janitorial Services	BUILDING MAINTENANCE	15.75	254
Valuing Employees	HUMAN RESOURCES	15.75	256

Program	Department	Score FY 2015	Page Number FY 2015
Legislative Liaison	EXECUTIVE	15.50	258
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	15.50	260
Safety and Security	EMERGENCY MANAGEMENT	15.00	262
Performance Management	HUMAN RESOURCES	14.75	264
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	14.50	266
Analysis Resource	BUDGET, DEBT & GRANTS	13.75	268
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	13.50	270
Utilities	BUILDING MAINTENANCE	13.00	272
IT Utilities	INFORMATION TECHNOLOGY (IT)	12.50	273
Venture Fund	EXECUTIVE	9.25	275
Short-Term Citywide Personnel	HUMAN RESOURCES	8.50	276
Special Meetings	EXECUTIVE	7.50	278

Budget Summaries	Page
Expenditure Summary by Fund & Major Object	279
Revenues - All Funds Combined	282
Change in Fund Balance	283

Capital Improvements	Page
Project Summary	285
CIP Committee Recommendation Matrix	374

Fund Summaries	Page
General Fund	379
011-General Fund	379
012-Quinn's Recreation Complex	392
Water Fund	395
Golf Course Fund	407
Transportation Fund	413
Other Funds	423
021-Police Special Revenue Fund	423
022-Criminal Forfeiture Restricted Account	425
062-Fleet Service Fund	427
064-Self Insurance Fund	429
070-Sales Tax Revenue Bonds Debt Service Fund	432
071-Debt Service Fund	435
076-RDA Lower Park Ave Debt Service Fund	439

CIP Funds	441
031-Capital Improvement	441
023-Lower Park Operating RDA	463
033-Lower Park Avenue RDA	465
034-Main Street RDA	471
035-Municipal Building Authority	475
038-Equipment Replacement CIP	478

Supplemental	Page
Organizational Charts	481
Fund-Department Relationship Matrix	488
Glossary	490

World-Class, Multi-Seasonal Resort Destination

Program	Departments	BASE FY 2014	SCORE FY 2015	DEPT REQ FY 2015	RT/CM REC FY 2015	CM W/ BENEFITS FY 2015	REV FY 2015	TOT REC COST FY 2015
Street Lights & Signs	STREET MAINTENANCE	\$333,656	24.25	\$327,662	\$331,964	\$333,712	\$0	\$331,964
Special Events	9 CITY DEPARTMENTS	\$2,057,800	22.50	\$2,064,315	\$2,072,332	\$2,121,445	\$-561,867	\$1,510,465
Winter Service	TRANSPORTATION OPERATIONS	\$3,882,995	21.75	\$3,963,837	\$3,963,837	\$3,977,326	\$0	\$3,963,837
Summer Service	TRANSPORTATION OPERATIONS	\$2,742,569	21.75	\$2,797,106	\$2,797,106	\$2,806,307	\$0	\$2,797,106
Transportation Management	TRANSPORTATION OPERATIONS	\$389,442	21.50	\$323,923	\$323,923	\$325,509	\$0	\$323,923
Urban Trails and Walkability	ECONOMY	\$67,679	21.00	\$72,020	\$67,679	\$68,169	\$0	\$67,679
Winter Snow Operations	STREET MAINTENANCE	\$1,156,541	20.25	\$1,163,975	\$1,213,975	\$1,221,905	\$0	\$1,213,975
Trails (Backcountry)	ECONOMY	\$62,733	20.00	\$53,285	\$52,200	\$52,358	\$0	\$52,200
Park City Mobility	TRANSPORTATION OPERATIONS	\$751,794	19.75	\$758,233	\$758,233	\$759,021	\$0	\$758,233
Parks & Sidewalk Snow Removal	PARKS & FIELDS	\$297,111	18.75	\$383,034	\$383,034	\$384,883	\$-2,167	\$380,868
Economic and Redevelopment	ECONOMY & BUDGET	\$456,304	18.50	\$491,356	\$419,307	\$495,818	\$0	\$419,307
Parks, Turf & Athletic Fields	PARKS & CITY RECREATION	\$674,962	18.00	\$686,782	\$686,782	\$657,031	\$-55,167	\$631,615
Street & Sidewalk Maintenance	STREET MAINTENANCE	\$461,427	18.00	\$453,751	\$425,248	\$429,779	\$0	\$425,248
Clean-up and Storm Drain	STREET MAINTENANCE	\$238,331	18.00	\$239,649	\$239,649	\$241,424	\$0	\$239,649
Park Amenities & Infrastructure	PARKS & FIELDS	\$161,357	18.00	\$190,986	\$190,986	\$191,597	\$-2,167	\$188,819
Parking Management	PARKING & TRANSIT	\$778,403	17.00	\$764,944	\$764,944	\$778,955	\$-560,300	\$204,644
Retail	ICE FACILITY	\$41,398	17.00	\$43,380	\$43,380	\$43,876	\$-50,400	\$(7,020)
Flowers/Holiday Lighting/Beautification	PARKS & FIELDS	\$344,567	17.00	\$370,113	\$370,113	\$371,154	\$-2,167	\$367,947
Golf Maintenance	GOLF MAINTENANCE & PARKS	\$714,068	15.75	\$718,679	\$718,679	\$719,989	\$0	\$718,679
Tennis Tournaments	CITY RECREATION & TENNIS	\$29,669	15.75	\$49,579	\$49,579	\$49,709	\$-89,500	\$(39,921)
Ice Adult Programs	ICE FACILITY	\$125,845	15.75	\$134,063	\$134,063	\$135,382	\$-135,400	\$(1,337)
Trash Clean-Up	PARKS & FIELDS	\$97,440	15.50	\$132,199	\$132,199	\$132,780	\$-2,167	\$130,032
Ice Youth Programs	ICE FACILITY	\$125,039	15.50	\$124,575	\$124,575	\$125,850	\$-109,500	\$15,075
Ice Programs	ICE FACILITY	\$99,957	15.25	\$101,531	\$101,531	\$103,571	\$-81,300	\$20,231
Golf Management Operations	GOLF OPERATIONS	\$329,633	15.25	\$303,718	\$303,718	\$313,754	\$0	\$303,718
Recreation Youth Programs	CITY RECREATION & TENNIS	\$576,371	14.75	\$605,686	\$605,686	\$596,515	\$-224,600	\$381,086
Operations	ICE FACILITY	\$357,484	14.75	\$376,611	\$366,611	\$365,464	\$-332,600	\$34,011
Cemetery	PARKS & CEMETARY AND CITY REC	\$128,415	14.75	\$145,227	\$107,415	\$104,512	\$-25,000	\$82,415
Recreation Adult Programs	CITY RECREATION	\$631,047	14.25	\$635,391	\$635,391	\$627,114	\$-332,525	\$302,866
Swede Alley Parking Structure	PUBLIC WORKS ADMINISTRATION	\$55,764	14.25	\$55,764	\$55,764	\$50,764	\$0	\$55,764
Rec Center Operations	CITY RECREATION & TENNIS	\$435,122	14.25	\$417,102	\$417,102	\$422,752	\$-248,750	\$168,352
Business Improvement District	ECONOMY	\$64,419	14.00	\$64,419	\$64,419	\$64,419	\$-64,000	\$419
Tennis Operations	CITY RECREATION & TENNIS	\$45,864	14.00	\$59,899	\$59,899	\$66,636	\$-166,900	\$(107,001)
Tennis Programs	CITY RECREATION & TENNIS	\$422,582	13.75	\$541,471	\$462,023	\$485,205	\$-453,600	\$8,423
Concessions	GOLF OPERATIONS		13.75	\$52,933	\$52,933	\$52,933	\$0	\$52,933

Program	Departments -	BASE FY 2014	SCORE FY 2015	DEPT REQ FY 2015	RT/CM REC FY 2015	CM W/ BENEFITS FY 2015	REV FY 2015	TOT REC COST FY 2015
Golf Shop Programs	GOLF OPERATIONS	\$111,395	13.25	\$110,061	\$110,061	\$112,097	\$0	\$110,061
Retail Operations	GOLF OPERATIONS	\$223,957	12.75	\$235,626	\$235,626	\$237,995	\$0	\$235,626
Pro Shop	CITY RECREATION & TENNIS	\$149,369	12.75	\$130,107	\$130,107	\$130,161	\$-132,000	\$(1,893)
Marketing	CITY RECREATION & TENNIS	\$141,663	12.75	\$145,663	\$141,663	\$142,228	\$-97,250	\$44,413
Childcare	CITY RECREATION & TENNIS	\$44,707	8.75	\$40,569	\$40,569	\$40,634	\$-7,875	\$32,694
TOTAL		\$19,808,878		\$20,329,225	\$20,154,306	\$20,340,733	\$-3,737,200	\$16,417,106

Description:

The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Safe community that is walk able and bike-able

Section 1: Scope

STREET LIGHTS/SIGN Current LOS: The Streets Department is responsible for the operation and maintenance of 571 City owned street lights and leases 141 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, wiring and electrical costs. In addition the Streets Department is responsible for the installation and maintenance of 2,900 street signs throughout town. Challenges to the goal of this program are maintaining an aging lighting network, including factures and wiring, and coordinating repairs and maintenance with RMP. Proposed LOS: Staff is not recommending a service level increase at this time. However, the lighting and sign inventory has been depleted. Staff is slowly rebuilding the parts inventory and may recommend a future budget increase. Proposed LOS: Maintain same level of service by paying the federal penalty for all year round seasonal staff not providing health care for our seasonal employees. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

	Request FY 2015	Rationale FY 2015
Street Lights & Signs	ACA increases. These consist of 2 FTRs added to Streets, and 3 FTRs that will be split between streets and parks. This increase will be offset with a \$50,000 reduction in materials and a decrease in Part Time money of \$116,525. Net increase is \$47,164 for Street Maintenance.	Recommending ACA funding. Taking a balanced approach to funding new federal mandate.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
STREET MAINTENANCE					
Personnel	126,404	124,712	124,712	126,460	126,460
Materials	32,452	32,452	32,452	31,402	31,402
Total STREET MAINTENANCE	158,856	157,164	157,164	157,862	157,862
STREET LIGHTS/SIGN					
Materials	174,800	174,800	174,800	174,800	174,800
Total STREET LIGHTS/SIGN	174,800	174,800	174,800	174,800	174,800
TOTAL	333,656	331,964	331,964	332,662	332,662

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.5	1.5
Part Time	0.1	0.1
TOTAL	1.6	1.6

	Quartile FY 2015	Score FY 2015	Level of Service	
Street Lights & Signs	1	24.25	Street Lights & Signs	Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

STREET LIGHTS/SIGN Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community and is regulated by the Federal Highway Administration (MUTCD). Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 4: Cost Savings / Innovation / Collaboration

STREET LIGHTS/SIGN Collaboration: Being in the Operations Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department continually looks for creative ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Staff completed a retrofit using LED lights along Silver King Drive and Empire Ave. Over the next two years staff will retrofit existing (HPS) lights to LED along pedestrian tunnels. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 5: Consequences of Funding Proposal at Lower Level

STREET LIGHTS/SIGN The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints. Proposed LOS: If this option is not funded impacts are difficult to fully comprehend. A large portion of our staff is seasonal and work year around, some for many years with minimal turnover. To comply with The Affordable Health Care Act we will be required to rotate staff seasonally. As a result, we will lose experience and institutional knowledge of the department and city. Proposed LOS: A large portion of our staff is seasonal and work year around, some for many years with minimal turnover. We must pay the penalties for not complying with the Affordable Health Care Act. If we choose to rotate staff in and out each season we will lose experience and institutional knowledge of the department and city. Known Impacts are expected to include: • Increase in equipment failures from inexperience • Increase in property damage • Increase in staff turnover • Increase in recruitment and training of staff • Decrease in institutional knowledge of events The equipment these seasonal, year around staff operates is very expensive and specialized. I am also concerned that we could compromise safety through turnover. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Street Lights & Signs - STREET MAINTENANCE	Percentage of city street lights operating.	95%	97%	96%	96%
Street Lights & Signs - STREET MAINTENANCE	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	90%	90%	90%	90%
Street Lights & Signs - STREET MAINTENANCE	Percentage of traffic control devices repaired within 30 days.	100%	100%	100%	100%
Street Lights & Signs - STREET MAINTENANCE	Percentage of signs inspected per year.	100%	100%	100%	100%

Description:

Economy: Manage event calendar and event operations & implementation. Manage some City facility leases & rentals. Oversee some City services contracts with recurring events. Includes intense coordination, both within the City and externally.
 Parks/Fields: The Parks and Fields Maintenance Departments provide a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas to ensure a smooth successful event. Ice: Host special events that will aid in economic development in addition to providing entertainment for local residents. Building Maintenance: The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event. Police: Park City is a city that celebrates special events of all kinds. From major internationally known events of film and art to sporting competitions and community-based festivals. Park City is proud to host dozens of events and we ensure that each event has the necessary level of public safety to provide a safe environment. Streets: The Streets Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth successful event. Transit: This program provides for enhanced Transit services provided during major events (Arts Festival and Sundance). Parking Services provides an enhanced level of parking management services during Sundance and Arts Festival.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Balance between tourism and local quality of life

Section 1: Scope

BLDG MAINT ADM	Current LOS - Items included: logistical support for City-sponsored events, i.e. restroom cleaning, building cleaning, and general access accommodations. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
ICE FACILITY	Current LOS- The Park City Ice Arena hosts many special events throughout the year which bring over \$2M of economic benefit to the community by bringing participants and spectators from outside of Park City. The Ice Arena hosts hockey events (Rocky Mountain Shoot Out - Youth, Gold Digger - Women's, Luc Robitaille Celebrity Shoot Out - Charity Game, Best of Utah - Senior Men's, and Muddy Puck - Co-Ed Adult), the bi-annual Curling Elevated Bonspiel in April, community events for local residents (Christmas at the Ice Arena, Learn to Skate and Try Hockey Free open houses, Olympic Celebrations). The Figure Skating Club of Park City hosts two skating shows (Christmas Show & Spring Show) at the Ice Arena. In the summer, the rink stays busy hosting the Rocky Mountain Hockey School, Park City Hockey Invitational, Three Brothers' Hockey Camp, and multiple Figure Skating Camps. The Park City Ice Arena is the home The Pioneers sr. elite men's hockey, which hosts games with teams from around the western United States. Beginning in the Summer of 2014, we will host a two week camp for youth players from Canada, Europe and Russia, and we are working on developing a destination high-altitude training camp for professional hockey players. Finally, we host multiple corporate parties/events and family parties through the year. Proposed LOS: Adult Programs: \$3K for scorekeepers in materials budget. \$5K for a League Coordinator in PT staffing. Out leagues have become too big for our PT Hockey Academy Director to manage on her own. Ice has implemented this on a small scale for this year to manage one league, and the revenue offset was \$11K for that season. Youth Programs: \$4K in staffing for off-ice training classes which will have a revenue offset of \$10K. Operations: \$6k to cover longer hours of operation at the front desk and in Part Time Building Supervisors.
FIELDS	Current LOS - Items included from the Parks and Fields Maintenance Team includes: logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations. Proposed LOS- Maintain same level of service by paying the federal penalty for all year-round seasonal staff for the next two years.
ECONOMY	Current LOS - The Economy Team oversees the coordination of all permitted Special Events. This includes taking events from the application process to the day of execution of the event. Special Events Department is responsible for

working with an event to secure all the required permitting and works with various city departments to coordinate logistics to ensure that the all impacts of the event are properly mitigated. The increase in personnel is due to a reclass of the Trails and Open Space Manager.

- POLICE** Current LOS- Nowhere does special events better than Park City, which is evident by the number of events held annually and the number that want to be here. Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City. Proposed LOS-: Enhanced level of service. The level of service increases with the combing of the Sergeant and Detective positions in that greater consistency is provided in the area of Special Event Management, case tracking and Internal Investigations. This program will increase slightly to allow for the cost of providing additional police services for the Tour of Utah.
- STREET MAINTENANCE** Current LOS - Items included from the Streets Maintenance Team includes: logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.
- TRANSPORTATION OPER** Current LOS- Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival). Proposed Level of Service: Staff recommends approval of Tech Coordinator II (1FTR) and reclass of 5 Bus Driver III to Bus Driver IV. There will be no incremental budget increase for these changes as increases are offset with reductions in Materials budget line items. Staff is confident the reprogramming of existing budget allocation will bring significant increases in customer service and ridership realized through:• enhanced operator training• enhanced data management & reporting• improved dispatch for ADA ,Senior Service and demand response service• enhanced marketing• technology maintenance and operations The request also includes increases in health insurance costs related to the Affordable Care Act. An increase in personnel costs results from the allocation of a portion of salary and benefits for a new Budget Analyst being requested by The Budget Debt and Grants department. The request also reflects reallocation of Office Assistant III expenses to better reflect the departments that this position serves (PO Processing). These changes affect program only and do not increase overall departmental expenses.
- PARKING** Current LOS - Provides for enhanced parking management and enforcement levels during Sundance and Arts Fest Requested LOS - Program funding moved to 57 -40500 Parking Department no change in Service Level

	Request FY 2015	Rationale FY 2015
Special Events	Economy: A reclass of the Trails and Open Space Project Manager is requested to better reflect the job description and workload of that manager. Police: Increase pays for additional policing services for Tour of Utah. Transportation: Increases for ACA and the reclass of Office Assistant III to Analyst I.	Pol: RT recommends scenario 1 due to high priority and cost savings.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BLDG MAINT ADM						
Materials	3,680	3,680	3,680	3,320		3,320
Total BLDG MAINT ADM	3,680	3,680	3,680	3,320		3,320
ICE FACILITY						
Personnel	45,992	48,488	48,488	49,184		49,184
Materials	2,318	2,318	2,318	2,318	-69,650	-67,332
Total ICE FACILITY	48,310	50,806	50,806	51,502	-69,650	-18,148
FIELDS						
Personnel	20,038	29,673	29,673	29,841		29,841
Materials	12,205	12,205	12,205	12,205	-22,000	-9,795
Total FIELDS	32,243	41,878	41,878	42,046	-22,000	20,046
ECONOMY						
Personnel	242,434	243,616	243,074	244,862		244,862
Materials	62,516	62,516	62,516	62,516	-104,000	-41,484

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
Total ECONOMY	304,950	306,132	305,590	307,378	-104,000	203,378
POLICE						
Personnel	672,143	699,629	674,294	717,938		717,938
Materials	9,500	9,500	9,500	9,250	-228,500	-219,250
Total POLICE	681,643	709,129	683,794	727,188	-228,500	498,688
PARKS & CEMETERY						
Personnel	76,840	76,617	75,880	76,543		76,543
Materials	50,165	50,165	50,165	50,165	-55,000	-4,836
Total PARKS & CEMETERY	127,004	126,781	126,044	126,707	-55,000	71,707
STREET MAINTENANCE						
Personnel	106,244	107,033	107,033	108,668		108,668
Materials	29,273	29,273	24,273	24,123	-55,000	-30,877
Total STREET MAINTENANCE	135,517	136,306	131,306	132,791	-55,000	77,791
TRANSPORTATION OPER						
Personnel	94,765	99,660	99,660	100,179		100,179
Materials	164,688	164,573	164,573	172,923		172,923
Total TRANSPORTATION OPER	259,453	264,233	264,233	273,102		273,102
PARKING						
Materials	105,000	105,000	105,000	105,000	-118,900	-13,900
Total PARKING	105,000	105,000	105,000	105,000	-118,900	-13,900
SUNDANCE						
Materials	50,000	50,000	50,000	50,000		50,000
Total SUNDANCE	50,000	50,000	50,000	50,000		50,000
SUNDANCE MITIGATION						
Materials	270,000	270,000	270,000	270,000		270,000
Total SUNDANCE MITIGATION	270,000	270,000	270,000	270,000		270,000
PSSM LONG TERM AGREEMENT						
Materials	40,000	40,000	40,000	40,000		40,000
Total PSSM LONG TERM AGREEMENT	40,000	40,000	40,000	40,000		40,000
TOTAL	2,057,800	2,103,946	2,072,332	2,129,034	-653,050	1,475,984

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	11.6	11.6
Part Time	1.5	1.5
TOTAL	13.1	13.1

Level of Service
Special Events Same Level of Service

	Quartile FY 2015	Score FY 2015
Special Events	1	22.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

ECONOMY Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.

ICE FACILITY Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.

FIELDS Being in the Operations Division of Public Works, the Fields Department has a primary maintenance and assistance function in supporting Special Events. Working collaboratively with other agencies, departments and outside organizers has created efficiencies which allows for greater participant satisfaction and enhancing the overall experience that will propel us above the competing venues.

TRANSPORTATION OPER Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.

PARKING Park City moved its parking enforcement operation from one being provided to the City by a third party contractor to an in-house operation. The objective of this move was to improve customer service while still maintaining effective compliance with parking regulations. Initial indications are the in-house program will prove very successful. Parking has added significant technology enhancements in the past year including pay-by-phone, on line citation appeals and citation payments, real time info available to enforcement officers in the field and automated license plate recognition systems all of these enhancements improve the level of customer service delivered.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.

FIELDS The consequences of lowering the funding for this program include: Reduction in Park City being a "destination resort". There would also be a decrease in financial and cultural benefit to the community. If the penalties are not funded impacts are difficult to fully comprehend. A large portion of our staff is seasonal and work year-round, some for many years with minimal turnover. To comply with The Affordable Health Care Act we will be required to rotate staff seasonally. As a result, we will lose experience and institutional knowledge of the department and city. Paying the penalty will allow us to retain these valuable staff for the next two years, maintain existing service levels while giving the City time to put together a long term solution.

POLICE Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.

TRANSPORTATION OPER Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.

PARKING Staff does not recommend funding the program at a lower level than currently approved. Program revenues are sufficient to cover program costs. Current level of funding enables Parking Services to provide for a high level of customer service while maintaining reasonable parking regulation compliance.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Special Events - PARKS	Percent of events properly staffed and prepared for.	100%	100%	100%	%
Special Events - STREET MAINTENANCE	Percentage electronic signs are operational per event.	100%	100%	100%	%
Special Events - STREET MAINTENANCE	Percentage of barricades set up completed within 2 hours of event(s).	100%	100%	100%	%
Special Events - TRANSPORTATION OPER	1) Cost per passenger	0.52	0.89	1	1
Special Events - TRANSPORTATION OPER	2) Passengers per year	228931	132975	200000	210000
Special Events - ECONOMY	Number of event days	0	183	10	0
Special Events- ICE FACILITY	Number of special events hosted by the Sports Complex	22%	26%	22%	25%
Special Events - ECONOMY	Percent of event organizers "satisfied" or better with Special Events.	%	95%	90%	%
Special Events - ECONOMY	Number of event complaints annually	0	1	90	0

Description:

This program consists of the following routes: Park Meadows, Deer Valley, Prospector Square, Prospector Express, Thaynes Canyon, Silver Lake, Trolley and Dial-A-Ride (Summit County routes not included).

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Well-utilized regional public transit

Section 1: Scope

TRANSPORTATI Current LOS: The Winter Service Program operates from December 15th through April 15th (start and end dates vary ON OPER slightly based upon resort opening and closing). Service hours run from 6:00 am to 2:30 am 7 days a week. Silver Lake operates from 6:15am to 10:15pm 7 days a week. The Empire Pass service operates from 6:30am to 10:45 pm 7 days a week. The current LOS also includes year round PC-SLC Connect service. Proposed Level of Service: Staff recommends approval of Tech Coordinator II (1FTR) and reclass of 5 Bus Driver III to Bus Driver IV. There will be no incremental budget increase for these changes as increases are offset with reductions in Materials budget line items. Staff is confident the reprogramming of existing budget allocation will bring significant increases in customer service and ridership realized through: • enhanced operator training• enhanced data management & reporting• improved dispatch for ADA, Senior Service and demand response service• enhanced marketing• technology maintenance and operations. The request includes increases in health insurance costs related to the Affordable Care Act, the allocation of a portion of salary and benefits for a new Budget Analyst being requested by The Budget Debt and Grants department. All above increases\decreases with the exception of the allocation of the increase for the new analyst for the budget department will not increase\decrease Transportation departmental budget as these increases\decreases are offset in personnel or materials budgets elsewhere in the Transportation budget.

	Request FY 2015	Rationale FY 2015
Winter Service	Budget fluctuation between programs due to increases from the ACA; the addition of a Tech Coordinator and .25 FTEs of a Budget Analyst; and the Reclass of 5 Bus Drivers and Analyst I. These increases are offset by reductions in materials expenses.	Results Team recommends all of Transit's changes, based upon high score, separate funding source and because it was mostly offset.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
TRANSPORTATION OPER					
Personnel	2,523,484	2,638,327	2,638,327	2,651,817	2,651,817
Materials	1,359,511	1,325,509	1,325,509	1,222,484	1,222,484
Total TRANSPORTATION OPER	3,882,995	3,963,837	3,963,837	3,874,300	3,874,300
TOTAL	3,882,995	3,963,837	3,963,837	3,874,300	3,874,300

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	27.0	27.0
Part Time	14.9	14.9
TOTAL	41.9	41.9

	Quartile FY 2015	Score FY 2015
Winter Service	1	21.75

Level of Service
Winter Service Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TRANSPORTATI The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The
ON OPER system carried 1,305,698 riders in 2012. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination. The winter service program plays a critical role in planning, coordinating and implementing an effective alternative to the single occupant vehicle (public transit system). The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination. These mission critical efforts help achieve the following City Council's "Priorities" and "Desired Outcomes: World Class Multi-Seasonal Resort Destination*Accessible and world class recreational facilities, parks and programs* Accessibility during peak seasonal times* Well utilized regional transit system. Responsive -Cutting Edge and effective Government *Well maintained assets and infrastructure. Preserving and Enhancing the Natural Environment *Reduced municipal, business and community footprint

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATI Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and
ON OPER administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATI Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a
ON OPER reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Winter Service - TRANSPORTATION OPER	Total passengers during Winter Season	0	1177193	0	1260000
Winter Service - TRANSPORTATION OPER	4) Passengers per route mile. - Winter Service	2.29	2.1	3	3
Winter Service- TRANSPORTATION OPER	3) Cost per passenger - Winter Service	1.93	2.67	5	3

Description:

The Summer Service program includes the following transit routes: Deer Valley, Silver Lake, Empire Pass, Prospector Square, Park Meadows\Thaynes, Trolley and Dial-A-Ride)

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Well-utilized regional public transit

Section 1: Scope

TRANSPORTATI Current LOS: The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 7:30 am to 10:30pm, 7 days a week. ON OPER The Trolley operates from 10am to 10pm 7 days a week. The City's Dial-A-Ride program (serves Quinn's Junction) operates 8am to 9pm 7 days a week. Current LOS also includes year round PC-SLC Connect service. Proposed Level of Service: Staff recommends approval of Tech Coordinator II (1FTR) and reclass of 5 Bus Driver III to Bus Driver IV. There will be no incremental budget increase for these changes as increases are offset with reductions in Materials budget line items. Staff is confident the reprogramming of existing budget allocation will bring significant increases in customer service and ridership realized through: • enhanced operator training• enhanced data management & reporting• improved dispatch for ADA, Senior Service and demand response service• enhanced marketing• technology maintenance and operations. The request includes increases in health insurance costs related to the Affordable Care Act, the allocation of a portion of salary and benefits for a new Budget Analyst being requested by The Budget Debt and Grants department. All above increases\decreases with the exception of the allocation of the increase for the new analyst for the budget department will not increase\decrease Transportation departmental budget as these increases\decreases are offset in personnel or materials budgets elsewhere in the Transportation budget.

	Request FY 2015	Rationale FY 2015
Summer Service	Budget fluctuation between programs due to increases from the ACA; the addition of a Tech Coordinator and .25 FTEs of a Budget Analyst; and the Reclass of 5 Bus Drivers and Analyst I. These increases are offset by reductions in materials expenses.	Results Team recommends all of Transit's changes, based upon high score, separate funding source and because it was mostly offset.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
TRANSPORTATION OPER					
Personnel	1,755,759	1,839,181	1,839,181	1,848,382	1,848,382
Materials	986,810	957,925	957,925	893,124	893,124
Total TRANSPORTATION OPER	2,742,569	2,797,106	2,797,106	2,741,506	2,741,506
TOTAL	2,742,569	2,797,106	2,797,106	2,741,506	2,741,506

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	19.0	19.0
Part Time	10.8	10.8
TOTAL	29.8	29.8

Level of Service
 Summer Service Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Summer Service	1	21.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

TRANSPORTATI The summer service program plays a critical role in planning, coordinating and implementing an effective alternative
 ON OPER to the single occupant vehicle (public transit system). The system carried 572, 585 riders in 2012. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination. These mission critical efforts help achieve the following City Council's "Priorities" and "Desired Outcomes:• World Class Multi-Seasonal Resort Destination* Accessible and world class recreational facilities, parks and programs* Accessibility during peak seasonal times* Well utilized regional transit system• Responsive -Cutting Edge and effective Government* Well maintained assets and infrastructure• Preserving and Enhancing the Natural Environment* Reduced municipal, business and community footprint

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATI Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and
 ON OPER administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATI Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a
 ON OPER reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Summer Service - TRANSPORTATION OPER	Total Passengers during Summer Season	0	504711	0	540505
Summer Service- TRANSPORTATION OPER	4) Passengers per route mile. - Summer Service	1.27	1	1	1.05
Summer Service- TRANSPORTATION OPER	3) Cost per passenger - Summer Service	2.91	4.89	3	4.9

Description:

This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto).

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessibility during peak seasonal times

Section 1: Scope

TRANSPORTATI ON OPER Current LOS: The current level of service provides for all or a portion of the salary and benefits of the Transportation Manager, GIS Coordinator, Senior Transportation Planner, and the Office Assistant III. The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).Proposed LOS: Changes in program funding levels are due to reallocation of personnel and operating expenses to better reflect where departmental expenses are being created. These changes represent a reprogramming of existing budget allocations with the department and do not result in an increase or decrease of departmental budget. No change in level of service is proposed.

	Request FY 2015	Rationale FY 2015
Transportation Management	Budget fluctuation between programs due to increases from the ACA; the addition of a Tech Coordinator and .25 FTEs of a Budget Analyst; and the Reclass of 5 Bus Drivers and Analyst I. These increases are offset by reductions in materials expenses.	Results Team recommends all of Transit's changes, based upon high score, separate funding source and because it was mostly offset.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
TRANSPORTATION OPER					
Personnel	270,628	205,109	205,109	206,695	206,695
Materials	118,814	118,814	118,814	132,389	132,389
Total TRANSPORTATION OPER	389,442	323,923	323,923	339,083	339,083
TOTAL	389,442	323,923	323,923	339,083	339,083

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.6	1.6
Part Time		
TOTAL	1.6	1.6

Level of Service
Transportation Management Same Level of Service

	Quartile FY 2015	Score FY 2015
Transportation Management	1	21.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

TRANSPORTATI
ON OPER Transportation Management plays a critical role in planning, coordinating and implementing effective strategic, operating and capital plans for the City's major corridors. These mission critical efforts help achieve the following City Council's "Priorities" and "Desired Outcomes:• World Class Multi-Seasonal Resort Destination*Accessible and world class recreational facilities, parks and programs*Accessibility during peak seasonal times*Safe Community That is walk able and bike able*Well utilized regional transit system• Responsive -Cutting Edge and effective Government*Well maintained assets and infrastructure• Preserving and Enhancing the Natural Environment*Reduced municipal, business and community footprint

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATI
ON OPER The program collaborates with Summit County, Utah Highway Patrol, Utah Transit Authority and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, and Bonanza Dr.) are constructed and operated in an efficient manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATI
ON OPER Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Transportation Management- TRANSPORTATION OPER	Percent of Citizens who rate traffic flow in Park City as "good" or excellent	67%	%	75%	75%

Description:

Continue to implement Walkability projects as set forth in the WALC recommended approved project list.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Safe community that is walk able and bike-able

Section 1: Scope

ECONOMY Current LOS: Provide a high level of service in the planning and implementation of the remaining WALC recommended projects, which include the following projects; Dan's to Jans, Wyatt Earp Way, widening of existing pathways, Old Town crosswalks, and minor biking and walking improvements throughout town. Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods. Proposed LOS - the requested budget increase is an increase in personnel to pay for a project manager reclass recognizing additional expertise and experience to manage bigger and more complex projects more efficiently (Dans to Jans, Deer Valley Drive & Wyatt Earp).

	Request FY 2015	Rationale FY 2015
Urban Trails and Walkability	Economy: A reclass of the Trails and Open Space Project Manager is requested to better reflect the job description and workload of that manager.	RT does not recommend staffing reclass based off of pay plan committee's recommendation.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
ECONOMY					
Personnel	65,559	69,900	65,559	66,049	66,049
Materials	2,120	2,120	2,120	2,120	2,120
Total ECONOMY	67,679	72,020	67,679	68,169	68,169
TOTAL	67,679	72,020	67,679	68,169	68,169

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

Level of Service
Urban Trails and Walkability Same Level of Service

	Quartile FY 2015	Score FY 2015
Urban Trails and Walkability	2	21.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

ECONOMY 1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of service in community outreach to mitigate construction impacts 4. Provide safe and effective infrastructure for alternative travel options.

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY 1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walk able network negatively impacted.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Urban Trails and Walkability- ECONOMY	Average daily users Poison Creek Pathway	0	592	10	0
Urban Trails and Walkability- ECONOMY	Average daily users Comstock Pathway	0	114	90	0
Urban Trails and Walkability- ECONOMY	Average daily users McLeod Creek Pathway	0	212	10	0

Description:

The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Well-utilized regional public transit

Section 1: Scope

STREET MAINTENANCE Items included snow plowing, hauling, blowing and widening for 126 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the goal of this program are loss of on-site and remote snow storage, expanded service for sidewalks, new development (PC Heights, Quinn’s), increase in special events and increasing community expectations. Proposed-LOS: This option has two components; first, the city pays penalties for current staff working year around in a seasonal capacity. Additionally, we are recommending that five key positions are provided a full time benefit package. This option allows the maximum amount of turnover with seasonal positions while maintaining the current level of service. To maximize the city’s investment in these full time regular positions three staff are shared between Streets during the winter months and Parks Department during the summer months meeting the peak seasonality needs of each department. The Streets Department has offered 50k from its operating budget to help offset costs and assure these positions are Full Time Regular Employees. We hold our Full time regular staff to a higher level of accountability and believe that these upgraded positions will create some savings within our departmental budgets offsetting the contribution. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

	Request FY 2015	Rationale FY 2015
Winter Snow Operations	ACA increases. These consist of 2 FTRs added to Streets, and 3 FTRs that will be split between streets and parks. This increase will be offset with a \$50,000 reduction in materials and a decrease in Part Time money of \$116,525. Net increase is \$47,164.	Recommending ACA funding. Taking a balanced approach to funding new federal mandate.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
STREET MAINTENANCE					
Personnel	566,326	646,760	646,760	654,690	654,690
Materials	540,215	540,215	517,215	503,815	503,815
Total STREET MAINTENANCE	1,106,541	1,186,975	1,163,975	1,158,505	1,158,505
CONTINGENCY/SNOW REMOVAL					
Materials	50,000	50,000	50,000	50,000	50,000
Total CONTINGENCY/SNOW REMOVAL	50,000	50,000	50,000	50,000	50,000
TOTAL	1,156,541	1,236,975	1,213,975	1,208,505	1,208,505

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	8.0	8.0
Part Time	1.1	1.1
TOTAL	9.1	9.1

Level of Service
 Winter Snow Operations Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Winter Snow Operations	2	20.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

STREET MAINTENANCE Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Cost Savings: The Streets Department is expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: Incorporating "Mini" hauls, additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: Reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Proposed-LOS: If this option is not funded impacts are difficult to fully comprehend. A large portion of our staff is seasonal and work year around, some for many years with minimal turnover. To comply with The Affordable Health Care Act we will be required to rotate staff seasonally. As a result, we will lose experience and institutional knowledge of the department and city. Known Impacts are expected to include: • Increase in equipment failures from inexperience • Increase in property damage • Increase in staff turnover • Increase in recruitment and training of staff • Decrease in institutional knowledge of events The equipment this seasonal, year around staff operates is very expensive and specialized. I am also concerned that we could compromise safety through turnover. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Winter Snow Operations - STREET MAINTENANCE	Percentage of roads plowed within 16 hours after a storm.	100%	100%	100%	%

Description:

Implementation & management of the Trails Master Plan, including trail construction, maintenance, regulation, events and planning. Includes coordination with the public, as well as with internal and external stakeholders like Mt. Trails and Basin Recreation. Continue to provide world-class summer & winter trail recreational opportunities.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Safe community that is walk able and bike-able

Section 1: Scope

ECONOMY Current LOS: Continued implementation and management of the Trails Master Plan capital projects, in addition to the management of the backcountry trails maintenance budget. Continued coordination and collaboration with all trail stakeholders. Continue to provide world-class recreational trail opportunities in the summer and winter. Proposed LOS: Provide better oversight of trail event management and regulation, including promoter debriefs and application and collection of associated fees. Data collection associated with three proposed goals: 1) Transportation Master Plan report card. 2) Trail use and demographic data to establish fiscal analysis of trail use and appropriate improvements. 3) Continued GIS data collection.

	Request FY 2015	Rationale FY 2015
Trails (Backcountry)	Economy: A reclass of the Trails and Open Space Project Manager is requested to better reflect the job description and workload of that manager.	RT does not recommend staffing reclass based off of pay plan committee's recommendation.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
ECONOMY					
Personnel	31,959	22,511	21,426	21,584	21,584
Materials	30,774	30,774	30,774	30,774	30,774
Total ECONOMY	62,733	53,285	52,200	52,358	52,358
TOTAL	62,733	53,285	52,200	52,358	52,358

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.2	0.2
Part Time		
TOTAL	0.2	0.2

Level of Service
Trails (Backcountry) Same Level of Service

	Quartile FY 2015	Score FY 2015
Trails (Backcountry)	2	20.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

ECONOMY Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

Section 6: Performance Measures

	Description	Actual FY 2013	Target FY 2014
Trails (Backcountry)- ECONOMY	Average daily use of trails in Round Valley (summer)	172	10
Trails (Backcountry) - ECONOMY	Average daily use of trails in Round Valley (winter)	240	90

Description:

The current LOS serves our mobility challenged and senior populations with origin to destination, accessible, and supported transportation. The City's Mobility service consists of 2 accessible transit vehicles that are scheduled and dispatched by Park City Transit's operations team.

Council Goal:

536 World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Well-utilized regional public transit

Section 1: Scope

TRANSPORTATI ON OPER Current LOS: Serves Park City's senior and mobility challenged populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system. Proposed Level of Service: Staff recommends approval of Tech Coordinator II (1FTR) and reclass of 5 Bus Driver III to Bus Driver IV. There will be no incremental budget increase for these changes as increases are offset with reductions in Materials budget line items. Staff is confident the reprogramming of existing budget allocation will bring significant increases in customer service and ridership realized through: • enhanced operator training• enhanced data management & reporting• improved dispatch for ADA, Senior Service and demand response service• enhanced marketing• technology maintenance and operations. The request includes increases in health insurance costs related to the Affordable Care Act, the allocation of a portion of salary and benefits for a new Budget Analyst being requested by The Budget Debt and Grants department. All above increases\decreases with the exception of the allocation of the increase for the new analyst for the budget department will not increase\decrease Transportation departmental budget as these increases\decreases are offset in personnel or materials budgets elsewhere in the Transportation budget. •

	Request FY 2015	Rationale FY 2015
Park City Mobility	Budget fluctuation between programs due to increases from the ACA; the addition of a Tech Coordinator and .25 FTEs of a Budget Analyst; and the Reclass of 5 Bus Drivers and Analyst I. These increases are offset by reductions in materials expenses.	Results Team recommends all of Transit's changes, based upon high score, separate funding source and because it was mostly offset.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
TRANSPORTATION OPER					
Personnel	144,576	151,230	151,230	152,018	152,018
Materials	607,217	607,003	607,003	552,653	552,653
Total TRANSPORTATION OPER	751,794	758,233	758,233	704,671	704,671
TOTAL	751,794	758,233	758,233	704,671	704,671
FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016			
Full Time	1.5	1.5			
Part Time	0.8	0.8			
TOTAL	2.4	2.4			

	Quartile FY 2015	Score FY 2015	Level of Service Park City Mobility	Enhanced Level of Service
Park City Mobility	2	19.75		

Section 3: Qualifications for Meeting Criteria in Outcome Area

TRANSPORTATI This service provides mobility to a portion of our population that may have no other option. The service is required by
ON OPER the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act. Park City Mobility plays a critical role in achieving the following City Council's "Priorities" and "Desired Outcomes: • All-inclusive Community of Diverse Economic & Cultural Activities. Entire population utilizes community amenities• World Class Multi-Seasonal Resort Destination. Accessible and world class recreational facilities, parks and programs. Accessibility during peak seasonal times. Safe Community That is walk able and bike able. Well utilized regional transit system• Preserving and Enhancing the Natural Environment. Reduced municipal, business and community footprint

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATI This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this
ON OPER program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATI The current level of funding for this program is driven by the demand the City must serve in order to remain compliant
ON OPER with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Park City Mobility - TRANSPORTATION OPER	Total annual passengers on Park City Mobility	13771	14970	18000	15900

Description:

The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing at all City facilities.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Safe community that is walk able and bike-able

Section 1: Scope

PARKS & CEMETERY Current LOS: Items include snow plowing, blowing and widening from 14 miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town stairs. The Fields Department is also responsible for the removal of snow from the Sportexe field. Challenges to the goal of this program are expanded service for sidewalks, new development, and increasing community expectations. Proposed LOS: This option has two components; first, the city pays penalties for current staff working year-round in a seasonal capacity. Additionally, Parks & Fields are recommending that four key positions are provided a full time benefit package. This option allows the maximum amount of turnover with seasonal positions while maintaining the current level of service. The Department has offered 50k from its operating budgets to help offset costs and assure these positions are Full Time Regular Employees, (40K from Parks and 10K from Fields). We hold our full time regular staff to a higher level of accountability and believe that these upgraded positions will create some savings within our departmental budgets offsetting the contribution.

	Request FY 2015	Rationale FY 2015
Parks & Sidewalk Snow Removal	Fields: addition of FTR Parks III and \$10k decrease in contract services. Parks: Addition of 3 FTRs and splitting 3 additional FTRs with Streets. \$40K materials and supplies offset.	Recommending ACA funding. Taking a balanced approach to funding new federal mandate.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
FIELDS					
Personnel	32,530	51,979	51,979	52,265	52,265
Materials	38,050	38,050	28,050	28,050	28,050
Total FIELDS	70,579	90,029	80,029	80,315	80,315
PARKS & CEMETERY					
Personnel	122,227	204,701	204,701	206,263	206,263
Materials	104,305	104,305	98,305	98,305	98,305
Total PARKS & CEMETERY	226,531	309,005	303,005	304,568	304,568
TOTAL	297,111	399,034	383,034	384,883	384,883
FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016			
Full Time	3.2	3.2			
Part Time	0.2	0.2			
TOTAL	3.4	3.4			

	Quartile FY 2015	Score FY 2015	Level of Service	
Parks & Sidewalk Snow Removal	2	18.75	Parks & Sidewalk Snow Removal	Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PARKS & CEMETERY Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the public in providing a safe community that is walk able & bike-able, supporting a world class resort destination.

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, service levels, and equipment availability while decreasing equipment downtime. Recent examples include the recent acquisition of additional snow blowing equipment. Industry trends are to move toward environmental deicers, heated sidewalks, and specialized snow melting equipment.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY The consequences of lowering the funding for this program include: a reduction in citizen and visitor safety, a decrease in convenience for pedestrian travel, and an increase slip and fall accidents. There would also be an increase in citizen and business owner complaints due to established community expectations. Affordable Care Act: If this option is not funded impacts are difficult to fully comprehend. A large portion of our staff is seasonal and work year-round, some for many years with minimal turnover. To comply with The Affordable Health Care Act we will be required to rotate staff seasonally. As a result, we will lose experience and institutional knowledge of the department and city. Impacts are expected to include: • Increase in equipment failures from inexperience • Increase in staff turnover • Increase in recruitment and training • Decrease in institutional knowledge of events

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
City Facility Snow Removal - PARKS & CEMETERY	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	90%	95%	90%	%

Description:

Implementation of all aspects of the City’s Economic Development Strategic Plan including immediate and long range goals for economic and redevelopment through planning, operations, programs, refining policy–related and property negotiation discussions; implementation of capital projects and programs.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Unique and diverse businesses

Section 1: Scope

BUDGET, DEBT & GRANTS Capital Budget, Debt, and Grants Manager has taken a greater role in assisting the Economic Development Manager in these types of projects since the departure of the Strategic Initiatives Manager. The budget increase reflects a much higher level of service provided by the Budget Dept then it’s ever provided as it includes project planning and budgeting, financial modeling, bond issuance, RDA financial monitoring, negotiating and drafting agreements, enhanced financing solutions, unique financing districts and areas, and legal compliance:• Redevelopment Agency (Library Expansion, PCMR Base, Lower Park RDA financial model, etc.)• Unique Financing Districts and Areas (Bonanza Park Community Development Area, Storm Water Utility District, Broadband/Fiber, Business Improvement District)• Sundance Agreement Financial Modeling• Impact Fee Assessment• Economic State of the City

ECONOMY Current LOS: Implements Council's annually approved Econ Dev. Strategic plan, which currently includes the following projects and programs: Top Priority: 1) Determine what role the City has in the redevelopment of the Lower Park Avenue RDA and Bonanza Park Districts; 2) Assist in redevelopment of resort and commercial areas; 3) Complete a retail market analysis & carrying capacity study; 4) Assist in business attraction/retention of both resort-based and year round businesses; 5) Complete Convention, multi-use event center & high altitude destination feasibility analysis; 6) Events – Overhaul process & fee schedule; criteria to prioritize event calendar, review regulations of temporary uses during large MFL’s. High Priority Projects: 1) ID downtown project priorities through HPCA joint study; 2) Continue building trail network infrastructure and Urban pathways; 3) High Altitude Training Destination; 4) Monitor commercial mix in Main Street Storefronts; 5) Smart Messaging signs for parking information; Priority Projects - 1) Work with Summit County to identify and pursue common economic goals; 2) Assist in renovation of the Main Street Mall; 3) Assist PC businesses on retention & development initiatives; 4) Keep a Post Office on Main Street; 5) Interconnect; 5) Events - Per the Budgeting for Outcomes process we learned in 2010 that PCMC expended in excess of \$1.2 million in direct event-related expenses. These events drew approximately 316,000 attendees and participants, producing an indirect economic impact of over \$100 million; Sundance brings \$62.7 million to the state; Arts Festival brings \$18 million to the County; and Triple Crown softball brings \$7 million to the City. Proposed LOS: Ongoing implementation of ED St. Plan, including redevelop base area at PCMR; take proactive partnering role in redeveloping BoPa including expansion, such as business recruitment & retention and financial modeling; Continued implementation of Walkability, Trails & Open Space; Proliferation of Event Calendar; Continued implementation of Capital Projects. The \$400 increase in budget comes from a reclass of the Trails and Open Space Program Manager.

	Request FY 2015	Rationale FY 2015
Economic and Redevelopment	Budget: Capital Budget, Debt and Grants Manager cost reflected here for an increased role in Economic Development projects. Economy: A reclass of the Trails and Open Space Project Manager is requested to better reflect the job description and workload of that manager.	RT does not recommend staffing reclass based off of pay plan committee's recommendation. Capital Budget manager shift to program recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
BUDGET, DEBT & GRANTS					
Personnel		22,405	22,405	25,140	25,140
Total BUDGET, DEBT & GRANTS		22,405	22,405	25,140	25,140
ECONOMY					
Personnel	240,546	240,914	240,914	242,777	242,777
Materials	10,688	10,688	10,688	10,688	10,688
Total ECONOMY	251,234	251,602	251,602	253,465	253,465
DESTINATION TOURISM					
Materials	145,000	145,000	145,000	145,000	145,000
Total DESTINATION TOURISM	145,000	145,000	145,000	145,000	145,000
RDA OPERATING EXPENDITURE					
Materials	50,070	300	300		
Total RDA OPERATING EXPENDITURE	50,070	300	300		
MAIN STREET OPERATIONS					
Materials	10,000				
Total MAIN STREET OPERATIONS	10,000				
LOWER PARK AVENUE RDA					
Personnel		22,049		22,212	22,212
Materials		50,000		50,000	50,000
Total LOWER PARK AVENUE RDA		72,049		72,212	72,212
TOTAL	456,304	491,356	419,307	495,818	495,818

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.3	2.3
Part Time		
TOTAL	2.3	2.3

Level of Service
Economic and
Redevelopment Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Economic and Redevelopment	2	18.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

ECONOMY The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY 1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Economic and Redevelopment - Economy	Percent of planned Economic Development High priority Strategies, actions steps and projects completed.	%	%	%	%
Economic and Redevelopment - Economy	Percent of National skier days that Park City Receives	%	%	%	%
Economic and Redevelopment - ECONOMY	Average number of jobs created by Economic Development	0	0	10	10
Economic and Redevelopment - ECONOMY	Percent of Utah skier days that Park City receives	%	28%	%	%
Economic and Redevelopment - ECONOMY	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.	0	0	80	0
Economic and Redevelopment - ECONOMY	Percent of planned Economic Development Low and Medium priority Strategies, actions steps and projects completed.	%	%	%	%

Description:

Parks/Fields: The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users. Recreation: The Recreation Department is responsible for all programs and scheduling that occurs on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION The Recreation Department is responsible for all programs and scheduling that occurs on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields. There is a \$75 decrease in this program due to the reallocation of existing budget (removed long distance charges)

PARKS & CEMETERY Current LOS -Items included in this program are: irrigation, mowing, field preparation, Sportex maintenance, agronomic practices, recreation field set up / take down and general maintenance for turf areas. Challenges to the goal of this program are: over-programming and use of field space due to increasing number of participants, user groups and community expectations for outstanding field space. Proposed LOS- Maintain same level of service by paying the Affordable Health Care Act penalty for all year-round seasonal staff for the next two years.

	Request FY 2015	Rationale FY 2015
Parks, Turf & Athletic Fields	Rec: Reclass Analyst II to Golf/Farm Coordinator. Fields: addition of FTR Parks III and \$10k decrease in contract services due to the ACA.	Rec: Recommended due to revenue offsets and a high score within Rec and Tennis programs. Fields: Recommending ACA funding. Taking a balanced approach to funding new federal mandate.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY RECREATION						
Personnel	46,188	41,426	41,426	41,739		41,739
Materials	5,183	5,108	5,108	5,108	-106,000	-100,892
Total CITY RECREATION	51,371	46,534	46,534	46,848	-106,000	-59,152
FIELDS						
Personnel	34,178	56,959	56,959	57,267		57,267
Materials	38,620	38,620	38,620	38,620		38,620
Total FIELDS	72,798	95,579	95,579	95,887		95,887
PARKS & CEMETERY						
Personnel	327,774	330,650	330,650	332,171		332,171
Materials	223,019	223,019	214,019	182,126		182,126
Total PARKS & CEMETERY	550,793	553,668	544,668	514,297		514,297
TOTAL	674,962	695,782	686,782	657,031	-106,000	551,031

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	3.6	3.6
Part Time	3.6	3.6
TOTAL	7.2	7.2

Level of Service
Parks, Turf & Athletic Fields Same Level of Service

	Quartile FY 2015	Score FY 2015
Parks, Turf & Athletic Fields	2	18.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY RECREATION Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.

PARKS & CEMETERY Collaboration: Being in the Operations Division of Public Works, the Parks and Fields Departments has a primary maintenance and field set-up function in supporting various events and Western Summit County recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. The Parks / Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field. Affordable Health Care Act: If the penalties are not funded impacts are difficult to fully comprehend. A large portion of our staff is seasonal and work year-round, some for many years with minimal turnover. To comply with The Affordable Health Care Act we will be required to rotate staff seasonally. As a result, we will lose experience and institutional knowledge of the department and city. Paying the penalty will allows us to retain these valuable staff for the next two years, maintain existing service levels while giving the City time to put together a long term solution.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Parks, Turf & Athletic Fields - PARKS & CEMETERY	Percentage of acres mowed as per mowing schedule	100%	100%	100%	%
Parks, Turf & Athletic Fields - PARKS & CEMETERY	Percent of mowing contracted versus in house	15%	15%	15%	%

Description:

The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Safe community that is walk able and bike-able

Section 1: Scope

STREET MAINTENANCE Current LOS: Streets Maintenance Team is responsible for maintaining 126 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. Proposed LOS: This option has two components; first, the city pays penalties for the first year for current staff working year around in a seasonal capacity. Additionally, we are recommending that five key positions are provided a full time benefit package. This option allows the maximum amount of turnover with seasonal positions while maintaining the current level of service. To maximize the city's investment in these full time regular positions three staff are shared between Streets during the winter months and Parks Department during the summer months meeting the peak seasonality needs of each department. The Streets Department has offered 50k from its operating budget to help offset costs and assure these positions are Full Time Regular Employees. We hold our Full time regular staff to a higher level of accountability and believe that these upgraded positions will create some savings within our departmental budgets offsetting the contribution. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

	Request FY 2015	Rationale FY 2015
Street & Sidewalk Maintenance	ACA increases. These consist of 2 FTRs added to Streets, and 3 FTRs that will be split between streets and parks. This increase will be offset with a \$50,000 reduction in materials and a decrease in Part Time money of \$116,525. Net increase is \$47,164.	Recommending ACA funding. Taking a balanced approach to funding new federal mandate.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
STREET MAINTENANCE					
Personnel	284,521	276,845	264,342	268,873	268,873
Materials	176,906	176,906	160,906	158,606	158,606
Total STREET MAINTENANCE	461,427	453,751	425,248	427,479	427,479
TOTAL	461,427	453,751	425,248	427,479	427,479

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	3.1	3.1
Part Time	0.2	0.2
TOTAL	3.4	3.4

Level of Service
Street & Sidewalk Maintenance Same Level of Service

	Quartile FY 2015	Score FY 2015
Street & Sidewalk Maintenance	2	18.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

STREET MAINTENANCE Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete- 20/PG 70, -28 pavement design for Park City pavements. Industry trends are to move toward asphalt recycling and the possible use of pervious pavements. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations. Proposed LOS: A large portion of our staff is seasonal and work year around, some for many years with minimal turnover. We must pay the penalties for not complying with the Affordable Health Care Act. If we choose to rotate staff in and out each season we will lose experience and institutional knowledge of the department and city. Known Impacts are expected to include: • Increase in equipment failures from inexperience • Increase in property damage • Increase in staff turnover • Increase in recruitment and training of staff • Decrease in institutional knowledge of events The equipment these seasonal, year around staff operates is very expensive and specialized. I am also concerned that we could compromise safety through turnover. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Street & Sidewalk Maintenance - STREET MAINTENANCE	Percentage of potholes filled within 72 hours of receiving a complaint or service request.	98%	95%	100%	100%
Street & Sidewalk Maintenance - STREET MAINTENANCE	Tons of asphalt overlay applied to City streets.	5264	4616	5000	500
Street & Sidewalk Maintenance - STREET MAINTENANCE	Square yards of slurry seal applied to City Streets	0	54908	55000	55000
Street & Sidewalk Maintenance - STREET MAINTENANCE	Tons of crack seal applied to City streets	33	33	33	33

Description:

The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Well-utilized regional public transit

Section 1: Scope

STREET MAINTENANCE Current LOS: Program includes: sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. Proposed LOS: Increase in level of service will be a request for specialized equipment in the form of a JET VAC truck within the CIP process. Proposed LOS: This option has two components; first, the city pays penalties for the first year for current staff working year around in a seasonal capacity. Additionally, we are recommending that five key positions are provided a full time benefit package. This option allows the maximum amount of turnover with seasonal positions while maintaining the current level of service. To maximize the city's investment in these full time regular positions three staff are shared between Streets during the winter months and Parks Department during the summer months meeting the peak seasonality needs of each department. The Streets Department has offered 50k from its operating budget to help offset costs and assure these positions are Full Time Regular Employees. We hold our Full time regular staff to a higher level of accountability and believe that these upgraded positions will create some savings within our departmental budgets offsetting the contribution. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

	Request FY 2015	Rationale FY 2015
Clean-up and Storm Drain	ACA increases. These consist of 2 FTRs added to Streets, and 3 FTRs that will be split between streets and parks. This increase will be offset with a \$50,000 reduction in materials and a decrease in Part Time money of \$116,525. Net increase is \$47,164.	Recommending ACA funding. Taking a balanced approach to funding new federal mandate.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
STREET MAINTENANCE					
Personnel	122,106	129,424	129,424	131,199	131,199
Materials	116,225	116,225	110,225	107,325	107,325
Total STREET MAINTENANCE	238,331	245,649	239,649	238,524	238,524
TOTAL	238,331	245,649	239,649	238,524	238,524

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.6	1.6
Part Time	0.2	0.2
TOTAL	1.8	1.8

	Quartile FY 2015	Score FY 2015
Clean-up and Storm Drain	2	18.00

Level of Service
Clean-up and Storm Drain Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

STREET MAINTENANCE Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Loss Prevention: The Street Department has been to protect property from possible loss through during spring the. Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. An example of this is the program revamp of the spring clean-up program to a once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: reduced preventative maintenance, potential flooding, impacts to downstream water quality, impacts on the look, feel and cleanliness of Park City, and possible effects on the solid waste contract for Main Street. Proposed LOS: If this option is not funded impacts are difficult to fully comprehend. A large portion of our staff is seasonal and work year around, some for many years with minimal turnover. To comply with The Affordable Health Care Act we will be required to rotate staff seasonally. As a result, we will lose experience and institutional knowledge of the department and city. Known Impacts are expected to include: • Increase in equipment failures from inexperience • Increase in property damage • Increase in staff turnover • Increase in recruitment and training of staff • Decrease in institutional knowledge of events The equipment these seasonal, year around staff operates is very expensive and specialized. I am also concerned that we could compromise safety through turnover. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Clean-up and Control - STREET MAINTENANCE	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	100%	100%	100%	%
Clean-up and Control - STREET MAINTENANCE	Percentage of flood control devices inspected weekly from April 15 to June 15.	100%	100%	100%	%
Clean-up and Control - STREET MAINTENANCE	Percentage of storm drain boxes and storm drain ditches cleaned annually.	75%	75%	85%	%

Description:

The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout the complex to ensure safe facilities.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

PARKS & CEMETERY Current LOS: Items included in this program are: playgrounds, the skate park, BMX park, field lighting, old town stairs, fencing, benches, picnic tables and pavilions. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases. Proposed LOS: This option has two components; first, the city pays penalties for current staff working year-round in a seasonal capacity. Additionally, Parks & Fields are recommending that four key positions are provided a full time benefit package. This option allows the maximum amount of turnover with seasonal positions while maintaining the current level of service. The Department has offered 50k from its operating budgets to help offset costs and assure these positions are Full Time Regular Employees, (40K from Parks and 10K from Fields). We hold our full time regular staff to a higher level of accountability and believe that these upgraded positions will create some savings within our departmental budgets offsetting the contribution.

	Request FY 2015	Rationale FY 2015
Park Amenities & Infrastructure	Fields: addition of FTR Parks III and \$10k decrease in contract services. Parks: Addition of 3 FTRs and splitting 3 additional FTRs with Streets. \$40K materials and supplies offset.	Recommending ACA funding. Taking a balanced approach to funding new federal mandate.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
FIELDS					
Personnel	10,089	16,590	16,590	16,680	16,680
Materials	3,990	3,990	3,990	3,990	3,990
Total FIELDS	14,079	20,580	20,580	20,670	20,670
PARKS & CEMETERY					
Personnel	112,091	140,218	140,218	140,739	140,739
Materials	35,188	35,188	30,188	30,188	30,188
Total PARKS & CEMETERY	147,278	175,406	170,406	170,927	170,927
TOTAL	161,357	195,986	190,986	191,597	191,597

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.9	0.9
Part Time	2.7	2.7
TOTAL	3.6	3.6

	Quartile FY 2015	Score FY 2015	Level of Service	
Park Amenities & Infrastructure	2	18.00	Park Amenities & Infrastructure	Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PARKS & CEMETERY Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY Managing Risk: The Parks and Fields Departments save money through routine safety inspections; maintenance and repairs to park infrastructure minimize the safety risk to park users by reducing potential injury.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY The consequences of lowering the funding for this program include a reduction in preventative and critical maintenance, which may compromise the safety of the infrastructure. There would also be an increase in citizen and user group complaints due to established community expectations. Affordable Care Act: If this option is not funded impacts are difficult to fully comprehend. A large portion of our staff is seasonal and work year-round, some for many years with minimal turnover. To comply with The Affordable Health Care Act we will be required to rotate staff seasonally. As a result, we will lose experience and institutional knowledge of the department and city. Impacts are expected to include: • Increase in equipment failures from inexperience • Increase in staff turnover • Increase in recruitment and training • Decrease in institutional knowledge of events

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Park Amenities & Infrastructure - FIELDS	Percent of park amenities checked daily	%	%	%	%
Park Amenities & Infrastructure- PARKS & CEMETERY	Percentage of park amenities checked daily-summer months	90%	90%	90%	%

This program administers the City's Main Street parking resources as well as the historic district residential permit programs.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

PARKING Current LOS: The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flaggpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1000 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. This scenario includes staffing the parking enforcement program with City employees. Proposed LOS: Increase in program personnel costs are driven by recoding of expenses Parking Adjudicator (.2 FTE from Transit Operations) and Office Assistant III (.25 FTE from fleet). These recoding of expenses do not increase overall City expense but better reflect the costs that the individual programs are generating.

	Request FY 2015	Rationale FY 2015
Parking Management	Parking: Movement of Parking adjudicator, part of the Transit and Transportation Manager and Analyst I from Transportation to parking, to more accurately reflect use of resources.	Results Team recommends all of Transit's changes, based upon high score, separate funding source and because it was mostly offset.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
TRANSPORTATION OPER						
Personnel	59,130					
Materials	166,314	166,314	166,314	173,014		173,014
Total TRANSPORTATION OPER	225,445	166,314	166,314	173,014		173,014
PARKING						
Personnel	479,959	525,630	525,630	539,640		539,640
Materials	73,000	73,000	73,000	73,000	-560,300	-487,300
Total PARKING	552,959	598,630	598,630	612,640	-560,300	52,340
TOTAL	778,403	764,944	764,944	785,654	-560,300	225,354

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	5.8	5.8
Part Time	2.2	2.2
TOTAL	8.0	8.0

	Quartile FY 2015	Score FY 2015	Level of Service	
Parking Management	3	17.00	Parking Management	Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PARKING Parking Management plays a critical role in planning, coordinating, maintaining and operating the City's historic district parking resource. The City's parking management strategy is to price and enforce parking in a manner that promotes the use of other modes. These mission critical efforts help achieve the following City Council's "Priorities" and "Desired Outcomes: • World Class Multi-Seasonal Resort Destination*Accessible and world class recreational facilities, parks and programs*Accessibility during peak seasonal times*Safe Community That is walk able and bike able*Well utilized regional transit system • Preserving and Enhancing the Natural Environment*Reduced municipal, business and community footprint The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATI ON OPER In 2013 Parking Services moved enforcement operations from one provided for by a third party contractor to a program staffed and managed by City employees. Objectives for this change were to improve level of customer service provided by Parking Services. Early indications are this objective shall be achieved. Parking Services collaborates regularly with the Historic Park City Alliance to help ensure the business communities interests are incorporated into the city's parking management strategy.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATI ON OPER Staff does not recommend reducing program funding at this time. However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

PARKING Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Parking Management - TRANSPORTATION OPER	Ratio of appeals to citations	0.1008%	0.05%	0.03%	%
Parking Management - TRANSPORTATION OPER	Appeals processing time (days)	61.52	35.64	0	0
Parking Management - TRANSPORTATION OPER	Percentage of Vehicles in Compliance	1.9%	0.92%	%	%
Parking Management - TRANSPORTATION OPER	Ratio of first-time violations to total violations.	%	0.45%	%	%
Parking Management - TRANSPORTATION OPER	Citation collection rate	1.52%	0.77%	1%	%

Description:

Revenue sources not directly derived from use of the ice sheet.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

ICE FACILITY We are not asking for additional funding at this time, but we would like the flexibility to overspend the Retail and Miscellaneous Contract Services budgets and adjust the budget at the end of the year based on revenue generated by retail sales and sponsorship sales. Most of our retail sales are stable, but the sale of individual order skates is unpredictable. These sales have an average profit margin of \$1 for every dollar spent. Our sponsorship sales are done by a contracted firm, and we receive 40% of any sales that are made. Again, this is unpredictable because it is a new program, but there is no expense without a corresponding revenue offset and profit. Departmental Proposed LOS (may impact all programs): Adult Programs: \$3K for scorekeepers in materials budget. \$5K for a League Coordinator in PT staffing. Out leagues have become too big for our PT Hockey Academy Director to manage on her own. Ice has implemented this on a small scale for this year to manage one league, and the revenue offset was \$11K for that season. Youth Programs: \$4K in staffing for off-ice training classes which will have a revenue offset of \$10K. Operations: \$6k to cover longer hours of operation at the front desk and in Part Time Building Supervisors.

	Request FY 2015	Rationale FY 2015
Retail	\$5K for a League Coordinator in PT staffing. \$4K in staffing for off-ice training classes which will have a revenue offset of \$10K. \$6k to cover longer hours of operation at the front desk and in Part Time Building Supervisors. PT \$\$ spread out between all programs.	Results Team Recommends. Increased costs will be offset by revenue.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
ICE FACILITY						
Personnel	17,367	19,349	19,349	19,845		19,845
Materials	24,031	24,031	24,031	24,031	-29,400	-5,369
Total ICE FACILITY	41,398	43,380	43,380	43,876	-29,400	14,476
TOTAL	41,398	43,380	43,380	43,876	-29,400	14,476

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.2	0.2
Part Time	0.2	0.2
TOTAL	0.3	0.3

Level of Service
Retail Same Level of Service

	Quartile FY 2015	Score FY 2015
Retail	3	17.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

ICE FACILITY Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY We save costs by only ordering skates when needed and by not having a stock of skates on hand, which would require a large initial capital outlay. The marketing and ad sales position uses a commission based payment structure, so the provider does not get paid for services unless they sell advertising or program sponsorships for the Ice Arena.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding at a lower level would decrease revenues and increase the ice arena subsidy. Customer service would suffer and our skating population would not be happy.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Retail- ICE FACILITY	Percent of respondents satisfied with Skate Service.	%	95%	90%	90%
Retail- ICE FACILITY	Percent of respondents satisfied with Retail selection.	%	60%	60%	90%
Retail - ICE FACILITY	Cost recovery for Retail	%	150%	130%	120%

Description:

The Parks and Fields Maintenance Departments provide a variety of services and maintenance for this program. It requires that flowers, holiday lighting, and beautification be managed throughout the City facilities to ensure the preservation of the look and feel (brand) of Park City.

Council Goal:

105 World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Internationally recognized & respected brand

Section 1: Scope

PARKS & CEMETERY Current LOS: Items include flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs. Staff is not recommending a service level increase at this time. However, staff will request in the future that this program be reinstated to pre-2009 funding levels. Proposed LOS: same level of service. Affordable Health Care Act: This option has two components; first, the city pays penalties for current staff working year-round in a seasonal capacity. Additionally, Parks & Fields are recommending that four key positions are provided a full time benefit package. This option allows the maximum amount of turnover with seasonal positions while maintaining the current level of service. The Department has offered 50k from its operating budgets to help offset costs and assure these positions are Full Time Regular Employees, (40K from Parks and 10K from Fields). We hold our full time regular staff to a higher level of accountability and believe that these upgraded positions will create some savings within our departmental budgets offsetting the contribution.

	Request FY 2015	Rationale FY 2015
Flowers/Holiday Lighting/Beautification	Fields: addition of FTR Parks III and \$10k decrease in contract services. Parks: Addition of 3 FTRs and splitting 3 additional FTRs with Streets. \$40K materials and supplies offset.	Recommending ACA funding. Taking a balanced approach to funding new federal mandate.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
FIELDS					
Personnel	755	737	737	742	742
Materials	4,380	4,380	4,380	4,380	4,380
Total FIELDS	5,135	5,117	5,117	5,122	5,122
PARKS & CEMETERY					
Personnel	145,954	186,518	186,518	187,554	187,554
Materials	193,479	193,479	178,479	178,479	178,479
Total PARKS & CEMETERY	339,432	379,997	364,997	366,032	366,032
TOTAL	344,567	385,113	370,113	371,154	371,154

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.7	1.7
Part Time	1.5	1.5
TOTAL	3.2	3.2

Level of Service
Flowers/Holiday
Lighting/Beautification

Same Level of Service

	Quartile FY 2015	Score FY 2015
Flowers/Holiday	3	17.00
Lighting/Beautification		

Section 3: Qualifications for Meeting Criteria in Outcome Area

PARKS & CEMETERY Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function in supporting the "brand" of Park City.

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY Innovation: The Parks/Fields Department has been able to reduce power consumption by 85% due to the conversion of LED lighting. Water Conservation: incorporate drought tolerant plant material along with upgrading many of our shrub/flower beds to drip systems.

Section 5: Consequences of Funding Proposal at Lower Level

FIELDS The consequences of lowering the funding for this program include: Reduction in community beautification, less preventative maintenance, and reduced tree planting. There would also be increases in citizen complaints due to established community expectations. Affordable Care Act: If this option is not funded impacts are difficult to fully comprehend. A large portion of our staff is seasonal and work year-round, some for many years with minimal turnover. To comply with The Affordable Health Care Act we will be required to rotate staff seasonally. As a result, we will lose experience and institutional knowledge of the department and city. Impacts are expected to include:

- Increase in equipment failures from inexperience
- Increase in staff turnover
- Increase in recruitment and training
- Decrease in institutional knowledge of events

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014
Flowers/Holiday Lighting/Beautification - PARKS & CEMETERY	Number of hanging baskets and planters displayed during season	150	150	150
Flowers/Holiday Lighting/Beautification - PARKS & CEMETERY	Number of trees planted or replaced per season	46	45	20

Description:

The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

GOLF MAINTENANCE Current LOS: Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation, and bunkers. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, and aging infrastructure due to increasing player demand and community expectations. Proposed LOS: Staff is not recommending a service level increase at this time. There is a \$4,600 increase in the State Insurance Fund and is essentially a mandatory increase that I don't have control over.

	Request FY 2015	Rationale FY 2015
Golf Maintenance	Mandatory State insurance fund increase	Recommended to fund based off of mandate.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
GOLF MAINTENANCE					
Personnel	422,820	427,431	427,431	428,741	428,741
Materials	291,248	291,248	291,248	282,479	282,479
Total GOLF MAINTENANCE	714,068	718,679	718,679	711,220	711,220
TOTAL	714,068	718,679	718,679	711,220	711,220

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.0	2.0
Part Time	7.0	7.0
TOTAL	9.0	9.0

Level of Service
Golf Maintenance Same Level of Service

	Quartile FY 2015	Score FY 2015
Golf Maintenance	3	15.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

GOLF MAINTENANCE Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 4: Cost Savings / Innovation / Collaboration

GOLF MAINTENANCE Cost Savings: The Golf Maintenance Department installed new sprinkler head conversions with the goal of increasing sprinkler head efficiency and therefore reducing irrigation use. : The Golf Maintenance Department continually looks for creative ways to increase Environmental stewardship, decrease carbon footprint, through innovation. Recent examples include: The installation of a variable frequency drive irrigation pump station, purchase of 5 hybrid greens mowers that reduces fuel consumption by 56%, and an environmentally input based irrigation control system. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF MAINTENANCE The consequences of lowering the funding for this program include reduction in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Golf Maintenance - GOLF MAINTENANCE	Percent of scheduled restroom cleanings completed.	100%	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percent of mowing completed per schedule	100%	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percent of irrigation mainlines repaired within 72 hours.	100%	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percentage of Trees Pruned per Season	30%	30%	25%	25%

Description:

PC MARC hosts several tennis tournaments on the local, sectional and national level. The sectional tournaments draw players from the intermountain region, while the national tournaments draw players from all over the country.

Council Goal:

535 World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

TENNIS Current LOS: The PC MARC currently hosts several tournaments on the local, sectional and national level. These include two national tournaments (Men's 40's & 45's), 2 adult tournaments and 2 youth tournaments. . Proposed LOS: The Department is looking to increase the total number of youth tournaments from 2 to 5 this year. These will include summer sectional which attracts players from 5 states in the intermountain section. The second tournament is the battle of little Kate which is a regional tournament. The last one is the Winter Wonderland which is an invite only for the top players in the state. We are looking to increase funding allocated to tennis tournaments from \$13,581 to \$33,181. Much of this increase is bring allocated expenses in line with what has been actually spent by increasing our tournament line from \$4,000 to \$22,000. In FY 13 we generated \$46,103 in tournament fees.

	Request FY 2015	Rationale FY 2015
Tennis Tournaments	\$20,000 to increase the total number of youth tournaments from 2 to 5 this year. Increase in maintenance/supplies	Recommended due to a high score within Rec & Tennis programs and revenue offsets.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
TENNIS						
Personnel	16,088	16,398	16,398	16,528		16,528
Materials	13,581	33,181	33,181	33,181	-179,000	-145,819
Total TENNIS	29,669	49,579	49,579	49,709	-179,000	-129,291
TOTAL	29,669	49,579	49,579	49,709	-179,000	-129,291

	Quartile FY 2015	Score FY 2015	Level of Service
Tennis Tournaments	3	15.75	Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TENNIS Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS We would continue with six tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Tennis Tournaments- TENNIS	Percent of participants who would recommend tournaments to a friend.	%	92%	80%	%
Tennis Tournaments - TENNIS	Percent of participants who rate the tournament as "good" or better.	%	98%	80%	%

Description:

Provide a variety of on-ice adult programs to residents of Summit and Wasatch Counties.

Council Goal:

518 World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

ICE FACILITY Current LOS: The Park City Ice Arena offers a number of adult programs on a weekly basis including: Adult Co-Ed Hockey leagues, Lunch Bunch (Adult Learn-To-Skate), Adult Coached Drop-In Hockey, and Adult Drop-In Hockey. Adult Co-Ed Hockey leagues have four seasons (Winter, Spring, Summer, and Fall) and games are played five nights a week. The league has two levels (Silver and Gold) which are full during all four sessions to accommodate intermediate players. The Platinum League is for advanced players and is offered during the Winter; the Bronze league is for new players and older players, and it is offered during Spring and Summer. Coached Drop-In Hockey takes place once a week on Wednesday mornings; we have expanded this program by having a referee present (at no cost) to teach rules and allow the coach to teach game concepts. Drop-In Hockey is consistently scheduled at least three times a week, with additional sessions being offered when the schedule allows. The Lunch Bunch takes place every Wednesday and allows for adults to have a skating lesson at a time when kids are not on the ice; It is a great way for adults to socialize and to learn how to skate. Requests for additional funds for FY '15 and beyond will cover additional costs for administering our adult leagues: \$3000 for increased scorekeeper costs, \$5000 for a League Coordinator to assist the Hockey Academy Director in league oversight and ensure continuing success of the Platinum League.

	Request FY 2015	Rationale FY 2015
Ice Adult Programs	\$5K for a League Coordinator in PT staffing. \$4K in staffing for off-ice training classes which will have a revenue offset of \$10K. \$6k to cover longer hours of operation at the front desk and in Part Time Building Supervisors. \$6000 for increased scorekeeper costs.	Results Team Recommends. The increased costs will be offset by revenue.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
ICE FACILITY						
Personnel	88,107	90,325	90,325	91,644		91,644
Materials	37,738	43,738	43,738	43,738	-129,000	-85,262
Total ICE FACILITY	125,845	134,063	134,063	135,382	-129,000	6,382
TOTAL	125,845	134,063	134,063	135,382	-129,000	6,382

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.9	0.9
Part Time	0.4	0.4
TOTAL	1.3	1.3

	Quartile FY 2015	Score FY 2015	Level of Service
Ice Adult Programs	3	15.75	Ice Adult Programs Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ICE FACILITY Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our adult programs. Marketing and communication of programs is done primarily through the rink's website and e-mail blasts. We would like to add additional league administration software that will improve communication with players and provide a more robust league website. The yearly cost for this is \$3000 and would be recouped through increased player registration fees.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding levels are below what is proposed, then restrictions will be placed on adult programs that will limit the amount of participants to each program. This will include restricting the number of teams in our adult leagues, which may potentially prevent adult players from participating in the league. In addition, revenues from these programs would be reduced.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Ice Adult Programs- ICE FACILITY	Number of teams in the Adult hockey league	60	57	50	60
Ice Adult Programs- ICE FACILITY	Cost recovery for Adult Programs.	125%	125%	120%	120%
Ice Adult Programs - ICE FACILITY	Percent of participants satisfied with Adult Programs.	50%	93%	90%	85%

Description:

The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

PARKS & CEMETERY Current LOS: Items included in this program are: sweeping and trash removal service along sidewalks, bike paths and right-of ways. Challenges to the goal of this program are increasing use of stickers on city equipment and facilities. Proposed LOS: This option has two components; first, the city pays penalties for current staff working year-round in a seasonal capacity. Additionally, Parks & Fields are recommending that four key positions are provided a full time benefit package. This option allows the maximum amount of turnover with seasonal positions while maintaining the current level of service. The Department has offered 50k from its operating budgets to help offset costs and assure these positions are Full Time Regular Employees, (40K from Parks and 10K from Fields). We hold our full time regular staff to a higher level of accountability and believe that these upgraded positions will create some savings within our departmental budgets offsetting the contribution.

	Request FY 2015	Rationale FY 2015
Trash Clean-Up	Fields: addition of FTR Parks III and \$10k decrease in contract services. Parks: Addition of 3 FTRs and splitting 3 additional FTRs with Streets. \$40K materials and supplies offset.	Recommending ACA funding. Taking a balanced approach to funding new federal mandate.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
FIELDS					
Personnel	10,843	17,326	17,326	17,422	17,422
Materials	7,510	7,510	7,510	7,510	7,510
Total FIELDS	18,353	24,836	24,836	24,932	24,932
PARKS & CEMETERY					
Personnel	49,147	77,423	77,423	77,908	77,908
Materials	29,940	29,940	29,940	29,940	29,940
Total PARKS & CEMETERY	79,087	107,363	107,363	107,848	107,848
TOTAL	97,440	132,199	132,199	132,780	132,780
FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016			
Full Time	0.9	0.9			
Part Time	1.2	1.2			
TOTAL	2.1	2.1			

	Quartile FY 2015	Score FY 2015	Level of Service	
Trash Clean-Up	3	15.50	Trash Clean-Up	Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PARKS & CEMETERY Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, environmental stewardship, and service levels. Recent examples include: expanded recycling program throughout town. Industry trends are to move toward a higher degree of recycling.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY The consequences of lowering the funding for this program include: less preventative maintenance impacting the look, feel and cleanliness of Park City. A reduction in funding may also affect the overall recycling program. Affordable Care Act: If this option is not funded impacts are difficult to fully comprehend. A large portion of our staff is seasonal and work year-round, some for many years with minimal turnover. To comply with The Affordable Health Care Act we will be required to rotate staff seasonally. As a result, we will lose experience and institutional knowledge of the department and city. Impacts are expected to include: • Increase in equipment failures from inexperience • Increase in staff turnover • Increase in recruitment and training • Decrease in institutional knowledge of events

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Trash Clean-Up - PARKS & CEMETERY	Percentage of trash containers checked daily (during summer season)	90%	95%	90%	%

Description:

A variety of rink-run, on- and off-ice programs in which youths can participate.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

ICE FACILITY Current LOS: This program includes the following rink-run activities: Learn to Skate, Learn to Play Hockey, youth drop-in hockey, strength and conditioning and ballet classes, Learn to Skate and figure skating camps. Learn to Skate and Learn to Play Hockey are both offered as six week long classes, and the ice is often divided to accommodate both classes at the same time. Youth drop-in hockey will be offered throughout the year, generally during school vacations, on holidays, and when the Ice Miners youth hockey organization is not in season. Strength and Conditioning; and ballet classes are offered weekday evenings and Saturday mornings. Skating camps are held during long holiday school breaks and during summer vacation. All programs have an instruction/development component with rink staff providing the instruction. The exception is during skating camps, when nutritionists, yoga instructors or other specialists are brought in as guest instructors. Proposed LOS: We are proposing to add 4 hours/week of off-ice strength and conditioning and ballet classes. The cost will be \$4000 with a projected revenue offset of \$10000.

	Request FY 2015	Rationale FY 2015
Ice Youth Programs	\$5K for a League Coordinator in PT staffing. Proposing to add 4 hours/week of off-ice strength and conditioning and ballet classes. The cost will be \$4000 with a projected revenue offset of \$10000. \$6k to cover longer hours of operation at the front desk and in Part Time Building Supervisors.	Results Team Recommends. The increased costs will be offset by revenue.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
ICE FACILITY						
Personnel	113,669	113,205	113,205	114,480		114,480
Materials	11,370	11,370	11,370	11,370	-111,750	-100,380
Total ICE FACILITY	125,039	124,575	124,575	125,850	-111,750	14,100
TOTAL	125,039	124,575	124,575	125,850	-111,750	14,100

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016	Level of Service	
Full Time	0.9	0.9	Ice Youth Programs	Enhanced Level of Service
Part Time	1.0	1.0		
TOTAL	1.9	1.9		

	Quartile FY 2015	Score FY 2015
Ice Youth Programs	3	15.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

ICE FACILITY Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Using highly trained rink staff to instruct youth classes. Splitting the ice sheet to allow teaching skating and hockey classes simultaneously maximizes revenue by allowing more participants on the ice. Offering Off-Ice classes during peak ice-use times generates additional revenue without increasing overall users. It is essential for us to offer these programs to develop better athletes and reduce our subsidy as there is no more ice available for adding programs.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding at a lower level will result in lower-quality instruction or reduced class offerings and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Ice Youth Programs - Ice Facility	Percent of Participants that rate satisfaction in Off - Ice Training Classes as Excellent.	%	%	%	90%
Ice Youth Programs - ICE FACILITY	Percent of Participants satisfied with Youth programs.	99%	100%	90%	95%

Description:

Provides a variety of on-ice programs for both youths and adults in Summit and Wasatch Counties.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

ICE FACILITY Current LOS: The ice arena provides a variety of public programs to both residents and non-residents of Summit and Wasatch Counties. These programs include Public Skating, Cheap Skates, Drop-In Speed Skating, Stick & Puck, and Freestyle (figure skating) sessions. The ice rink hosts Public Skating/Cheap Skates seven days a week. The majority of these program times are in the afternoon with the exception of Friday and Saturday nights when the Park City Pioneers hockey team is out of town. Stick & Puck sessions are regularly scheduled on Monday morning and Saturday afternoons along with additional sessions scheduled during school vacation weeks. Freestyle sessions (Figure Skating) are scheduled five times a week. Normally the session is scheduled Monday through Thursday from 6am to 9am and Fridays from 7:45-8:45am. Departmental Proposed LOS (may impact all programs): Adult Programs: \$3K for scorekeepers in materials budget. \$5K for a League Coordinator in PT staffing. Out leagues have become too big for our PT Hockey Academy Director to manage on her own. Ice has implemented this on a small scale for this year to manage one league, and the revenue offset was \$11K for that season. Youth Programs: \$4K in staffing for off-ice training classes which will have a revenue offset of \$10K. Operations: \$6k to cover longer hours of operation at the front desk and in Part Time Building Supervisors.

	Request FY 2015	Rationale FY 2015
Ice Programs	\$5K for a League Coordinator in PT staffing. Proposing to add 4 hours/week of off-ice strength and conditioning and ballet classes. The cost will be \$4000 with a projected revenue offset of \$10000. \$6k to cover longer hours of operation at the front desk and in Part Time Building Supervisors. PT \$\$ spread out between all programs.	Results Team Recommends. The increased costs will be offset by revenue.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
ICE FACILITY						
Personnel	75,379	76,953	76,953	78,993		78,993
Materials	24,578	24,578	24,578	24,578	-67,150	-42,572
Total ICE FACILITY	99,957	101,531	101,531	103,571	-67,150	36,421
TOTAL	99,957	101,531	101,531	103,571	-67,150	36,421

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.8	0.8
Part Time	0.4	0.4
TOTAL	1.2	1.2

	Quartile FY 2015	Score FY 2015	Level of Service
Ice Programs	3	15.25	Ice Programs Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ICE FACILITY The rink strives to provide quality programming at an affordable cost to the participants.

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs. Staff continues to cross evaluate program numbers and ice schedule to ensure that program participation numbers are at a level to reach cost recovery goals.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding levels are below what is proposed, then the ice arena will have to limit the amount of programs offered and the marketing of those programs as well as eliminate certain programs due to lack of staff resources. This would also reduce the amount of revenue received through these programs.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Ice Programs - ICE FACILITY	Operating subsidy amount per fiscal year. (Does not include capital expenditures)	111000	166000	70000	100000
Ice Programs - ICE FACILITY	Pass sales including season passes and punch cards.	64000%	118000%	70000%	65000%
Ice Programs - ICE FACILITY	Percentage of usable ice time being used for programming that is open to the general public, versus time rented for private groups.	71%	57%	70%	60%
Ice Programs - ICE FACILITY	Percentage of public program participants in public skate, drop-in hockey, freestyle and drop-in/learn to curl who are satisfied or very satisfied with the programs.	93%	93%	90%	90%

Description:

This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

GOLF PRO SHOP Current LOS: The Golf Course has recently gone through a re-organization. Previously 50% of the Golf Managers position, 100% of the First Assistant Golf Professional and 50 % of the Analyst II was funded by the Golf Course. With the re-organization the golf course will fund 100% of the Golf Manager position, 70% of the Golf/Farm Coordinator position, (formally Analyst II), which are full time regular positions and 9% of the Community Engagement Liaison. The First Assistant Golf Professional position has been removed from the golf course and the responsibilities of the position will be allotted to the Golf Manager and Golf/Farm Coordinator creating an overall cost savings for the golf course. The golf course also funds on a seasonal / part time basis: a daily assistant golf professional, a daily starter position, a 4 day a week outside services position, and a golf cart servicer. Volunteer positions are used for additional customer service areas that include: merchandiser assistant, player assistant, and golf car maintenance position. The golf shop is in operation typically from mid-April to early November. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses. Proposed LOS: There are three changes in our operational budget.1. Misc. contract services - Hotel Park City HOA fees are increasing by 5% over the next two years. Current annual HOA fee is \$48,168.2. Increase in monthly electric rates. We currently have a full 75 golf cart fleet all of the current carts are electric.3. Managing the operation of the on course beverage cart. Staff feels there will be an increased level of customer service and an increase in net revenues.4. Increase in inventory for resale, this is primarily to fund the increases in shipping costs.

	Request FY 2015	Rationale FY 2015
Golf Management Operations	There is a decrease in personnel in this program due to Golf Reorg. LOS is not changing.	This lower funding level is recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
GOLF PRO SHOP					
Personnel	187,928	159,167	159,167	168,444	168,444
Materials	141,705	144,552	144,552	145,350	145,350
Total GOLF PRO SHOP	329,633	303,718	303,718	313,794	313,794
TOTAL	329,633	303,718	303,718	313,794	313,794

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.7	0.7
Part Time	2.8	2.8
TOTAL	3.5	3.5

	Quartile FY 2015	Score FY 2015
Golf Management Operations	3	15.25

Level of Service
 Golf Management Operations Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

GOLF PRO SHOP Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses. For the upcoming season the golf course has also gone through a re organization that will lower personnel expenses.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Golf Management Operations - GOLF PRO SHOP	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	12.5%	22%	3%	4%
Golf Management Operations - GOLF PRO SHOP	Percentage change in number of golfers from previous year (Fiscal Year)	16%	3%	3%	5%

Description:

This area includes a very wide range of services that are offered both at the PC MARC as well as off-site locations such as playing fields. Some of the items included are: summer day camp, skateboard camp & competitions, soccer leagues, Start Smart programs, aquatics, adventure camp and classes.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION Current LOS: Currently we offer a wide variety of youth programs to the community. Every week of the summer we run various programs and camps such as skateboarding, summer day camp, adventure camp, dirt jump camp, swim team, swim lessons and soccer camp. In the spring we run a youth soccer league for youth ages 4 to 15. We are looking to increase the materials & supplies line in this program by \$2,140 and increase personnel by \$28,326. We reallocated many budget lines this year across various programs to bring line item expenditures in line with actuals. Overall in recreation we had a \$4,600 reduction in materials & supplies that we are moving to help offset tennis increases. The increase in personnel is to cover the cost of the growth we are experiencing in our camps and leagues.

	Request FY 2015	Rationale FY 2015
Recreation Youth Programs	Increase the materials & supplies line in this program by \$2,140 and increase personnel by \$28,326.	Recommended due to revenue offsets and a high score within Rec and Tennis programs.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY RECREATION						
Personnel	377,756	404,931	404,931	395,760		395,760
Materials	198,615	200,755	200,755	200,755	-449,200	-248,445
Total CITY RECREATION	576,371	605,686	605,686	596,515	-449,200	147,315
TOTAL	576,371	605,686	605,686	596,515	-449,200	147,315

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.8	1.8
Part Time	8.5	8.6
TOTAL	10.3	10.4

Level of Service
Recreation Youth Programs Same Level of Service

	Quartile FY 2015	Score FY 2015
Recreation Youth Programs	4	14.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY RECREATION Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION We collaborate closely with many community partners to provide cost effective programming. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION Programming would remain be reduced.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Recreation Youth program- CITY RECREATION	Participants who would recommend the Youth programs, services, or leagues to a friend annually	100%	85%	90%	%
Recreation Youth Programs - CITY RECREATION	Measure the percentage of survey respondents who rate the program/tournament as good or better annually	100%	97.6%	95%	%
Recreation Youth Programs - CITY RECREATION	Percentage of youth programs registration that occurs on line annually	39.2%	32%	50%	%

Description:

Provides basic support for operation of the ice arena, regardless of the activity currently being hosted.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

ICE FACILITY Current LOS: This program provides the basic backbone for keeping the ice rink functioning when not supporting specific programs or activities. Functions within Operations are: providing basic utility service for lights, water, sewer and HVAC as well as maintenance staff time and supplies for related infrastructure, i.e. belts, hoses, oil, wiring, plumbing supplies, hardware, and specialized service providers whether contract or hourly; building cleaning and maintenance; snow removal; operation and maintenance of the refrigeration plant; ice maintenance and related equipment. Operational costs specific to other rink program bids are reflected in those bids. Proposed LOS: Same. The proposed \$6000 increase is due to increased demand for part- time personnel needs to maintain our current level of service.

	Request FY 2015	Rationale FY 2015
Operations	\$5K for a League Coordinator in PT staffing. Proposing to add 4 hours/week of off-ice strength and conditioning and ballet classes. The cost will be \$4000 with a projected revenue offset of \$10000. \$6k to cover longer hours of operation at the front desk and in Part Time Building Supervisors. PT \$\$ spread out between all programs.	Results Team Recommends. The increased costs will be offset by revenue.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
ICE FACILITY						
Personnel	186,883	196,010	196,010	197,023		197,023
Materials	170,601	170,601	170,601	168,441	-322,550	-154,109
Total ICE FACILITY	357,484	366,611	366,611	365,464	-322,550	42,914
TOTAL	357,484	366,611	366,611	365,464	-322,550	42,914

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.8	1.8
Part Time	1.3	1.3
TOTAL	3.1	3.1

Level of Service
Operations Same Level of Service

	Quartile FY 2015	Score FY 2015
Operations	4	14.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

ICE FACILITY Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Cost Savings: The ice rink is saving operational costs through the use of an electric ice resurfacer, which reduces the cost per ice cut, as well as its innovative technologies: laser controlled ice depth will maintain a level ice sheet within less build up, requiring the use of less water, less energy to run the refrigeration plant and less staff and ice time devoted to ice maintenance. In the second half of FY '14, we are using the Green Revolving Loan Fund to implement two new technologies that will significantly reduce the amount of CNG we use for heating water in the building, and we are researching LED lighting retrofits. While these will have immediate cost savings benefits, the Ice budget will remain unchanged because the savings are used to pay back the loan fund.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding the option at a lower level will result in lower levels of cleaning and maintenance, and a degradation of the ice quality due to running the plant at higher temps to reduce energy consumption.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Operations - ICE FACILITY	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	92%	99%	90%	92%
Operations - ICE FACILITY	Percentage of guests who rate the facility as being clean and safe.	93%	95%	90%	90%

Description:

Parks /Fields: The Parks Department is responsible for the maintenance and upkeep of the cemetery including interment services.
 Recreation: The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Internationally recognized & respected brand

Section 1: Scope

CITY RECREATION Current LOS - Currently staff is available 7 days a week for cemetery emergencies. Cemetery. We have begun selling plaques for the Memorial Wall. We have a \$16,902 increase in this program but this is due to reallocating of existing budget by increasing the percentage spent on this by a recreation supervisor.

PARKS & CEMETERY Current LOS - Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments. Challenges to the goal of this program are limited space available for future burials due to an increasing number of Park City residents with the desire to be buried here. Proposed LOS- Maintain same level of service by paying the Affordable Health Care Act penalty for all year-round seasonal staff for the next two years.

	Request FY 2015	Rationale FY 2015
Cemetery	Rec: \$16,902 increase in this program due to reallocating of existing budget by increasing the percentage spent on this by a recreation supervisor. Parks: Addition of 3 FTRs and splitting 3 additional FTRs with Streets. \$40K materials and supplies offset. No loss in LOS.	Parks: Recommending ACA funding. Taking a balanced approach to funding new federal mandate. Reduction is due to rebalancing of personnel as a result of the ACA. Rec: Recommended due to revenue offsets and a high score within Rec and Tennis programs.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY RECREATION						
Personnel	7,314	24,241	24,241	24,397		24,397
Materials	945	920	920	920	-50,000	-49,080
Total CITY RECREATION	8,259	25,161	25,161	25,317	-50,000	-24,683
PARKS & CEMETERY						
Personnel	87,600	87,510	54,698	55,183		55,183
Materials	32,556	32,556	27,556	24,013		24,013
Total PARKS & CEMETERY	120,156	120,066	82,253	79,195		79,195
TOTAL	128,415	145,227	107,415	104,512	-50,000	54,512

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.9	0.9
Part Time	0.2	0.2
TOTAL	1.0	1.0

Level of Service
Cemetery Same Level of Service

	Quartile FY 2015	Score FY 2015
Cemetery	4	14.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY See below
RECREATION
PARKS & CEMETERY Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION The construction of the Memorial Wall will allow residents to be memorialized in the cemetery without having to purchase a plot.
PARKS & CEMETERY Collaboration - Being in the Operations Division of Public Works, the Parks Department has a primarily maintenance and interment function in supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional cemetery will relieve some pressure on the Park City Cemetery.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION See below
PARKS & CEMETERY The consequences of lowering the funding for this program include reductions in: turf & tree quality, preventative maintenance, and response time after the burial services. There would also be an increase in citizen complaints due to established community expectations. The paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri during regular business hours. Affordable Health Care Option: If the penalties are not funded impacts are difficult to fully comprehend. A large portion of our staff is seasonal and work year-round, some for many years with minimal turnover. To comply with The Health Care Act we will be required to rotate staff seasonally. As a result, we will lose experience and institutional knowledge of the department and city. Paying the penalty will allows us to retain these valuable staff for the next two years, maintain existing service levels while giving the City time to put together a long term solution.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Cemetery - PARKS & CEMETERY	Percent of internments completed on time.	100%	100%	100%	100%

Description:

This area includes a very wide range of services that are offered both at the PC MARC as well as off-site locations such as playing fields. Some of the items included are group fitness classes, fitness, aquatics, leagues (softball, basketball, volleyball, kickball, football & soccer) and classes.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION Current LOS: Currently we offer over 85 group fitness classes a week in a wide variety of class types (yoga, spinning, TRX, weights etc.); We offer adult leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer dog obedience classes year round. Proposed LOS: This program is being requested to have a total increase of \$6,506. We have a \$9,236 increase in personnel to cover the increased demand for group fitness. The materials & supplies line in this program is decreasing by \$2,730. The number of classes offered has continued to increase as demand has increased. This summer outdoor fitness classes in the park will also be offered. Revenues from facility pass sales are tracking 25% ahead of last fiscal year through December. This will result in an increase of \$125,000 over last fiscal year.

	Request FY 2015	Rationale FY 2015
Recreation Adult Programs	Reclass Analyst II to Recreation Coordinator. This program is being requested to have a total increase of \$6,506. \$9,236 increase in personnel. We have decreased the materials & supplies line in this program by \$2,730.	Recommended due to revenue offsets and a high score within Rec and Tennis programs.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY RECREATION						
Personnel	500,618	507,692	507,692	499,415		499,415
Materials	130,429	127,699	127,699	127,699	-665,050	-537,351
Total CITY RECREATION	631,047	635,391	635,391	627,114	-665,050	-37,936
TOTAL	631,047	635,391	635,391	627,114	-665,050	-37,936

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.7	2.7
Part Time	8.2	8.3
TOTAL	10.9	11.0

Level of Service
Recreation Adult Programs Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Recreation Adult Programs	4	14.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY RECREATION Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer a lunch series where an expert comes in & presents on a particular topic to the community.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION We would remain status quo and not be able to fully utilize the PC MARC as the community desires.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014
Recreation Adult Programs - CITY RECREATION	Percentage of survey respondents who rate adult programs/tournaments as good or better.	85.3	91	90
Recreation Adult Programs - CITY RECREATION	Increase the revenue in each adult program from one year to the next.	-12.5	5.6	10

Description:

The Streets Department provides a variety of services, maintenance for this program.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Well-utilized regional public transit

Section 1: Scope

SWEDE ALLEY PARKING STRUCT. Current LOS: Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway. Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
SWEDE ALLEY PARKING STRUCT.					
Materials	55,764	55,764	55,764	50,764	50,764
Total SWEDE ALLEY PARKING STRUCT.	55,764	55,764	55,764	50,764	50,764
TOTAL	55,764	55,764	55,764	50,764	50,764

	Quartile FY 2015	Score FY 2015	Level of Service
Swede Alley Parking Structure	4	14.25	Swede Alley Parking Structure Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

SWEDE ALLEY PARKING STRUCT. Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

Section 4: Cost Savings / Innovation / Collaboration

SWEDE ALLEY PARKING STRUCT. "Collaboration/ Innovation": Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and service function in supporting our parking structures.

Section 5: Consequences of Funding Proposal at Lower Level

SWEDE ALLEY PARKING STRUCT. The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2015
Swede Alley Parking Structure - SWEDE ALLEY PARKING STRUCT.	Percentage of structural surveys conducted every 3 years.	0.33	33.3	33.3
Swede Alley Parking Structure - SWEDE ALLEY PARKING STRUCT.	Percentage of monthly inspections conducted on lighting systems	0.9	100	100

Description:

This includes the management and operation of the PC MARC. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, game room and locker rooms.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION Current LOS: Currently the facility is open 109.5 hours a week and provides a wide range of services to the community. The amount of facility passes sold each year continues to grow along with the revenue associated with the passes. We are looking to decrease the materials & supplies line by \$7,960. For the Recreation & Tennis budgets combined we are proposing an operating budget of \$2,483,114 with a revenue projection of \$1,869,000. This is a 75% cost recovery & a subsidy of \$614,114. Our revenues could be \$1,738,180 which would give us a 70% cost recovery and a subsidy of \$744,934.Recreation Budget.

	Request FY 2015	Rationale FY 2015
Rec Center Operations	Reclass Analyst II to Recreation Coordinator and increase portion paid for by Golf. Decrease the materials & supplies line by \$7,960. No loss in LOS.	This reduction in program funding is recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY RECREATION						
Personnel	305,588	295,528	295,528	301,177		301,177
Materials	129,534	121,574	121,574	121,574	-497,500	-375,926
Total CITY RECREATION	435,122	417,102	417,102	422,752	-497,500	-74,748
TOTAL	435,122	417,102	417,102	422,752	-497,500	-74,748

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	3.7	3.7
Part Time	0.3	0.3
TOTAL	4.1	4.1

Level of Service
Rec Center Operations Same Level of Service

	Quartile FY 2015	Score FY 2015
Rec Center Operations	4	14.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY RECREATION Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION We have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION If Operations were to be reduced, this would likely result in a reduction in the hours the facility is open.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Rec Center Operations- CITY RECREATION	Total Recreation Cost Recovery	71.54%	74%	70%	%
Rec Center Operations- CITY RECREATION	Percent of participants whose overall satisfaction with the PC Marc is good or better.	%	99.4%	90%	%
Rec Center Operation- CITY RECREATION	Percent increase in revenue for pass sales.	69.74%	11.04%	450000 %	%

Description:

At the petition of Main Street businesses, City Council created a Main Street Business Improvement District to handle commercial trash collection issues and to provide some marketing and business promotion services. The City is currently contracted with the Historic Park City Alliance (HPCA) to provide these services. Funds are collected for the service via a BID fee associated with the business license.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Internationally recognized & respected brand

Section 1: Scope

BUSINESS IMPROVEMENT DISTRICT Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BUSINESS IMPROVEMENT DISTRICT						
Materials	64,419	64,419	64,419	64,419	-64,000	419
Total BUSINESS IMPROVEMENT DISTRICT	64,419	64,419	64,419	64,419	-64,000	419
TOTAL	64,419	64,419	64,419	64,419	-64,000	419

	Quartile FY 2015	Score FY 2015	Level of Service
Business Improvement District	4	14.00	Business Improvement District Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUSINESS IMPROVEMENT DISTRICT Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.

Section 4: Cost Savings / Innovation / Collaboration

BUSINESS IMPROVEMENT DISTRICT This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, it enhances the services of the Main Street area.

Section 5: Consequences of Funding Proposal at Lower Level

BUSINESS The City is currently under contract with the HPCA for a certain level of service. The contract would need to be
IMPROVEMENT renegotiated for a lower level of service, but in theory the service could be reduced to zero.
DISTRICT

Section 6: Performance Measures



Description:

Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handle all purchase orders, sponsorship, marketing and Pro Shop oversight.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

TENNIS Current LOS: Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The tennis department administers many special events during the year. We currently host 2 National Tournaments and several other regional and local events. League play is very active with over 120 player's participating. Youth U10 tennis has record participation with over 60 youth playing and another 70 youth in other tennis programs. Proposed LOS: We have added 4 outdoor pickle ball courts at the MARC. We are looking to increase this program by \$14,035 with an increase of \$14,635 in personnel while reducing the material & supplies line by \$600. Tennis Budget FY Expenses Revenues Subsidy % Cost Recovery 2003 \$415,226 \$464,804 -\$49,578 111.94% 2004 \$404,449 \$477,642 -\$73,193 118.10% 2005 \$451,199 \$537,633 -\$86,434 119.16% 2006 \$495,756 \$624,469 -\$128,713 125.96% 2007 \$476,019 \$578,979 -\$102,960 121.63% 2008 \$516,750 \$617,255 -\$100,505 119.45% 2009 \$563,586 \$657,202 -\$93,616 116.61% 2010 \$524,553 \$578,652 -\$54,099 110.31% 2011 \$497,527 \$393,788 \$103,739 79.15% 2012 \$561,579 \$633,658 -\$72,079 112.84% 2013 \$736,652 \$781,174 -\$44,522 106.04%

	Request FY 2015	Rationale FY 2015
Tennis Operations	Added 4 outdoor pickle ball courts at the MARC. Looking to increase this program by \$14,035 with an increase of \$14,635 in personnel while reducing the material & supplies line by \$600.	Recommended due to a high score within Rec & Tennis programs and revenue offsets.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
TENNIS						
Personnel	41,064	55,699	55,699	62,436		62,436
Materials	4,800	4,200	4,200	4,200	-333,800	-329,600
Total TENNIS	45,864	59,899	59,899	66,636	-333,800	-267,164
TOTAL	45,864	59,899	59,899	66,636	-333,800	-267,164

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time		
Part Time	0.2	0.1
TOTAL	0.2	0.1

	Quartile FY 2015	Score FY 2015	Level of Service
Tennis Operations	4	14.00	Tennis Operations Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TENNIS Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We have started an internal adult tennis tennis league which is more profitable for the facility than running the league through Utah Tennis.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS Lower level of service to the community and visitors. Less clinics and leagues.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Tennis Operations - TENNIS	Percentage of court hours booked during hours of operation	76%	50%	60%	%
Tennis Operations - TENNIS	Percent of respondents who are "satisfied" or better with tennis facilities.	%	80%	80%	%

Description:

The tennis department runs programs for youth and adults. These include clinics, socials, private lessons and camps. Open court time is also included in this category.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Multi-seasonal destination for recreational opportunities

Section 1: Scope

TENNIS Current LOS: Currently we offer a wide range of year round programming for youth age 3 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. We offer over 300 hours of free tennis lessons in the PCSD & Holy Cross Ministries. All 11 tennis courts have now been lined for U10 tennis. Proposed LOS: Tennis programming is fluid as we need to be able to react to the changing demands of our patrons. This year we will be entering into the Pickle ball market as we will be offering lessons, clinics and events. The PC MARC will have 4 outdoor Pickle ball Courts that will open in the spring 2014. This will be a new revenue source for the department and expect this program to grow over the next several years. The department also will look to program the new courts at City Park as the demand for courts continues to outpace the number available for play. Additional programming includes wheelchair tennis clinics, evening men's night, beginner clinics and the new P.C. W.I.T.L (Park City Women's Internal Tennis League). We are looking to increase personnel by \$106,388 and materials and supplies by \$12,500 The increases include the need for additional tennis balls (\$4,500 increase) and an increase to the tennis bubble line as it has become more expensive to install & remove the bubble each year (\$5,000). We are also adding a \$1,000 for pickle ball supplies. The total tennis budget would be \$781,056 in expenses with anticipated revenues of \$855,000.

	Request FY 2015	Rationale FY 2015
Tennis Programs	Looking to increase personnel by \$106,388 and materials and supplies by \$12,500 The increases include the need for additional tennis balls (\$4,500 increase) and an increase to the tennis bubble line (\$5,000). We are also adding \$1,000 for pickle ball supplies.	\$34K in personnel for PT Tennis Pros recommended due to a high score within Rec & Tennis programs and revenue offsets.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
TENNIS						
Personnel	378,302	484,691	417,743	440,925		440,925
Materials	44,280	56,780	44,280	44,280	-907,200	-862,920
Total TENNIS	422,582	541,471	462,023	485,205	-907,200	-421,995
TOTAL	422,582	541,471	462,023	485,205	-907,200	-421,995

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time		
Part Time	3.2	3.2
TOTAL	3.2	3.2

	Quartile FY 2015	Score FY 2015
Tennis Programs	4	13.75

Level of Service
Tennis Programs Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TENNIS Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We have implemented a "house league" for ladies tennis which allows our patrons to play in a league against other PC players without having to travel to SLC. This is also a strong revenue generator as we don't pay sanctioning fees for this league.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS Reduced programing and lessons resulting in lower customer satisfaction with tennis.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Tennis Programs - TENNIS	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	%	94%	92%	%
Tennis Programs - TENNIS	Adult Survey: Percentage of patrons that rate the program "good" or better.	%	93%	92%	%
Tennis Programs - TENNIS	Percentage of patrons who would recommend tennis programs to a friend.	%	99.3%	92%	%

Description:

This program will administer the Food and Beverage Concessions at the Golf Course.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

GOLF PRO SHOP This is a new program. In past years the Golf Club has had an outside concessionaire operate the on course food and beverage operation. In the last contract the golf club received \$600 per month during our operational period. As a staff we feel we can provide a higher level of service while increasing our net revenues. In conversations with other golf courses staff is confident that we will average at minimum \$400 per day over 5 months. This will bring in \$60,000 in revenues. The expenditure in inventory for resale to achieve this goal would be \$24,000. Personnel and equipment rental would be the other major expenses. This program would be in operation 7 days per week, 12 hour shifts. This would require a split shift of 2 employees per day.

	Request FY 2015	Rationale FY 2015
Concessions	Increase in Inventory and Beverage cart Supervisor and Attendant requested.	Recommended due to revenue offset.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
GOLF PRO SHOP				
Personnel	19,933	19,933	19,933	19,933
Materials	33,000	33,000	33,000	33,000
Total GOLF PRO SHOP	52,933	52,933	52,933	52,933
TOTAL	52,933	52,933	52,933	52,933

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time		
Part Time	0.8	0.8
TOTAL	0.8	0.8

	Quartile FY 2015	Score FY 2015
Concessions	4	13.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

GOLF PRO SHOP Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP The primary reasons for managing this operation are twofold. 1. Staff has had level of service issues with concessionaires in the past. By taking this in house we can better manage customer engagement. 2. The golf course is an enterprise fund. Our revenues fund all of our expenditures. We believe that this operation will increase our net revenues.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP In our last contract the golf course received \$600 per month from our concessionaire. We can continue with this practice but feel our level of service to our customers would not be up to our standards.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Concessions - Golf Pro Shop	Percent of customers surveyed (Both online and on the course) that rate cart service as "good" or "excellent"	%	%	%	%
Concessions - Golf Pro Shop	Attain net Concessions profits greater than \$5,500	0	0	0	0

Description:

These programs consist of Men's and Women's associations, Junior league and clinics, adult clinics, and private and group instruction.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Multi-seasonal destination for recreational opportunities

Section 1: Scope

GOLF PRO SHOP Current LOS: The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, a Couples League and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer and 1 Teen clinic. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis. Proposed LOS: We currently do not see any level of service adjustments at this time. Personnel increases are reflective of the Golf Manager position and the Golf/Farm Coordinator position and their percentage of time allotted to these programs.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
GOLF PRO SHOP					
Personnel	42,784	41,489	41,489	42,768	42,768
Materials	43,612	43,572	43,572	44,370	44,370
Total GOLF PRO SHOP	86,395	85,061	85,061	87,138	87,138
TRANS TO OTHER FUND					
Materials	25,000	25,000	25,000	25,000	25,000
Total TRANS TO OTHER FUND	25,000	25,000	25,000	25,000	25,000
TOTAL	111,395	110,061	110,061	112,138	112,138

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.3	0.3
Part Time	0.4	0.4
TOTAL	0.7	0.7

Level of Service
Golf Shop Programs Same Level of Service

	Quartile FY 2015	Score FY 2015
Golf Shop Programs	4	13.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

GOLF PRO SHOP Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum. Instructors are currently re developing adult clinics to have a beginner and an advanced level which also will have different price structures.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Golf Shop Programs - GOLF PRO SHOP	Quality of lessons to be 75% above average to excellent.	%	%	85%	85%

Description:

This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Multi-seasonal destination for recreational opportunities

Section 1: Scope

GOLF PRO SHOP Current LOS: The golf shop currently has a merchandizer who is responsible for managing this program. This person is our soft goods buyer and the golf manager is our main hard goods buyer. The merchandiser's role includes but is not limited to: following industry trends, meeting with vendors, participating in vendor shows, managing inventory, and writing PO's. The return on investment in this area is between 35%-40%. Proposed LOS: Costs of goods and shipping charges have increased over the last few years. Because of these increases staff is recommending an increase in the inventory for resale line of \$10,000. The other contributing factor to the increase is from personnel. The First Assistant allocation to this program has now changed to the Golf Manager allocation. The Golf Manager position has a higher salary than the First Assistant Golf Professional did.

	Request FY 2015	Rationale FY 2015
Retail Operations	Increase in Inventory requested.	Recommended due to revenue offset.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
GOLF PRO SHOP					
Personnel	75,863	77,532	77,532	79,121	79,121
Materials	148,094	158,094	158,094	158,874	158,874
Total GOLF PRO SHOP	223,957	235,626	235,626	237,995	237,995
TOTAL	223,957	235,626	235,626	237,995	237,995

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.7	0.7
Part Time	0.3	0.3
TOTAL	1.0	1.0

Level of Service
Retail Operations Same Level of Service

	Quartile FY 2015	Score FY 2015
Retail Operations	4	12.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

GOLF PRO SHOP Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying. This year we will be celebrating our 50th anniversary and bringing merchandise specific to this which will capture a new sales audience.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Retail Operations- GOLF PRO SHOP	Achieve a return on investment of 25-40%. (Fiscal Year)	71%	58%	55%	55%
Retail Operations- GOLF PRO SHOP	Achieve a return on investment of 25-40%. (End of Season)	61%	%	55%	55%
Retail Operations- GOLF PRO SHOP	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6). (seasonal)	5.85%	%	6%	6%

Description:

The Pro Shop is located in the front entry of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

TENNIS Current LOS: The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30 & Saturday's 8:30 to 1:30. We provide 24 hour turn around on racquet stringing. There will be a decrease in the Part-Time Non-Benefited personnel budget for contract positions and an increase in the Part-Time Non-Benefited personnel budget for the Pro Shop.

	Request FY 2015	Rationale FY 2015
Pro Shop	Looking to reduce this program by \$19,262. There is a reduction of \$26,412 in personnel which is reallocated to tennis programs. Increasing the materials & supplies line by \$7,150. Added \$4,000 for department supplies, \$150 for postage and \$3,000 of inventory.	The reduction in this program is approved.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
TENNIS						
Personnel	75,369	48,957	48,957	49,011		49,011
Materials	74,000	81,150	81,150	81,150	-264,000	-182,850
Total TENNIS	149,369	130,107	130,107	130,161	-264,000	-133,839
TOTAL	149,369	130,107	130,107	130,161	-264,000	-133,839

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time		
Part Time	1.4	1.4
TOTAL	1.4	1.4

Level of Service
Special Events Same Level of Service

	Quartile FY 2015	Score FY 2015
Pro Shop	4	12.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

TENNIS Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

Section 4: Cost Savings / Innovation / Collaboration

TENNIS In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS The pro shop would be open fewer hours

Section 6: Performance Measures

	Description	Actual FY 2013	Target FY 2014
	-		
Pro Shop - TENNIS	Average daily sales annually	393	270
Pro Shop - TENNIS	Number of racquets strung annually.	640	700

Description:

The department publishes the Play Magazine annually, runs advertising in local media and promotes programs and facilities through other avenues. We also update the website as needed (at least weekly) and use social media to promote programs and facilities.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION Current LOS: Currently we publish the Play Magazine annually, partner with Ice on Summer & Winter guide advertisements and run 2 ads a year in the Park Record. We also record commercials and submit PSA's to KPCW and Sports Briefs to the Park Record. We put out a Recreation Newsletter as needed to all patrons that have given us their email. Proposed LOS: In an effort to bring what is budgeted into alignment with what we spend on marketing we are increasing the marketing budget by \$4,000. This is zero sum as the money is being reallocated within the existing recreation budget.

	Request FY 2015	Rationale FY 2015
Marketing	In an effort to bring what is budgeted into alignment with what we spend on marketing we are increasing the marketing budget by \$4,000.	This programs request is not approved due to a lower score.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY RECREATION						
Personnel	92,294	92,294	92,294	92,859		92,859
Materials	49,369	53,369	49,369	49,369	-194,500	-145,131
Total CITY RECREATION	141,663	145,663	141,663	142,228	-194,500	-52,272
TOTAL	141,663	145,663	141,663	142,228	-194,500	-52,272

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.1	1.1
Part Time		
TOTAL	1.1	1.1

Level of Service
Marketing Same Level of Service

	Quartile FY 2015	Score FY 2015
Marketing	4	12.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY RECREATION Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed. This year the Play Magazine will be digital resulting, in a \$8,635 savings.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Marketing - CITY RECREATION	Percentage of recipients who open Rec Newsletters annually.	%	36.36%	40%	%
Marketing - CITY RECREATION	Number of Recreation Social Media followers.	0	1551	500	0

Description:

Childcare operates out of the PC MARC Monday thru Friday from 8:30 a.m. until 2 p.m. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.

Council Goal:

World-Class, Multi-Seasonal Resort Destination

Desired Outcome:

Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION Current LOS: We are open Monday thru Friday from 8:30 to 2 p.m. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less than 10:1. This program is being reduced by \$4,138 due to reallocation of staff time. Percentages across different programs. In FY 13 we generated \$7,938 in direct revenue. While this may seem like a small amount it doesn't take into account the revenue from pass sales as many patrons purchase a pass due to having the childcare service. Basin recreation does not offer this service at the fieldhouse.

	Request FY 2015	Rationale FY 2015
Childcare	This program is being reduced by \$4,138 due to reallocation of staff time percentages across different programs.	This program's reduction in budget is recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY RECREATION						
Personnel	44,246	40,108	40,108	40,173		40,173
Materials	461	461	461	461	-15,750	-15,289
Total CITY RECREATION	44,707	40,569	40,569	40,634	-15,750	24,884
TOTAL	44,707	40,569	40,569	40,634	-15,750	24,884

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.1	0.1
Part Time	1.0	1.0
TOTAL	1.1	1.1

Level of Service
Childcare Same Level of Service

	Quartile FY 2015	Score FY 2015
Childcare	4	8.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY Recreation has been identified by Council as a high priority through Council's goals and the strategic plan.
 RECREATION

Section 4: Cost Savings / Innovation / Collaboration

CITY Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other
 RECREATION tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

Section 5: Consequences of Funding Proposal at Lower Level

CITY Hours would be reduced that we offer childcare.
 RECREATION

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Childcare - CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	%	96%	80%	%
Childcare - CITY RECREATION	Percentage of respondents who rate the childcare service as good or better.	%	94%	75%	%

Preserving & Enhancing the Natural Environment

Program	Departments	BASE FY 2014	SCORE FY 2015	DEPT REQ FY 2015	RT/CM REC FY 2015	CM W/ BENEFITS FY 2015	REV FY 2015	TOT REC COST FY 2015
Water Quality	WATER OPERATIONS	\$1,465,988	27.50	\$1,892,711	\$1,892,711	\$1,907,264	\$0	\$1,892,711
Service Orders	WATER OPERATIONS	\$747,491	26.50	\$431,280	\$431,280	\$437,859	\$0	\$431,280
Distribution and Maintenance	WATER OPERATIONS	\$2,788,157	26.50	\$2,860,189	\$2,860,189	\$2,878,189	\$0	\$2,860,189
Conservation	WATER OPERATIONS	\$202,607	23.25	\$250,230	\$250,230	\$256,071	\$0	\$250,230
Water Billing	WATER OPERATIONS	\$146,505	23.00	\$321,529	\$321,529	\$322,574	\$0	\$321,529
Open Space	ECONOMY	\$68,655	22.75	\$62,653	\$58,352	\$58,759	\$0	\$58,352
Environmental Regulatory/EPA	INTERGOVERNMENTAL & ENVIRONMENT; LEGAL	\$468,055	22.75	\$395,644	\$445,521	\$448,118	\$-45,968	\$399,554
Project Management	WATER OPERATIONS	\$393,962	21.50	\$402,024	\$402,024	\$416,034	\$0	\$402,024
Carbon Reduction	INTERGOVERNMENTAL & ENVIRONMENT	\$171,746	18.75	\$157,586	\$157,586	\$158,466	\$0	\$157,586
Water Rights/Water Projects	LEGAL	\$98,090	17.25	\$98,583	\$98,398	\$99,143	\$-100,592	\$(2,194)
TOTAL		\$6,551,255		\$6,872,430	\$6,917,822	\$6,982,479	\$-146,560	\$6,771,262

Description:

Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.

Council Goal:

Preserving & Enhancing the Natural Environment

Desired Outcome:

Enhanced water quality and high customer confidence

Section 1: Scope

WATER OPERATIONS Current LOS: Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Proposed LOS: Enhanced. The majority of the increase is attributable to increased pumping and treatment costs as the result of eliminating Judge Tunnel water from the system. This change had significant improvement on drinking water quality. Other increases include increased training and education for operators and management staff, and increased quality of our annual Consumer Confidence Reports. There is no increase to the bottom line in the Water Op's personnel budget; positions were reallocated to different programs within the department to more accurately reflect program effort.

	Request FY 2015	Rationale FY 2015
Water Quality	Personnel are being reallocated among programs, no new personnel. Materials are increasing by \$363K, increase due to increased utilities, pumping and treatment costs, with some training costs.	Recommended due to score and funding source.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
WATER OPERATIONS					
Personnel	422,881	718,235	718,235	732,788	732,788
Materials	1,014,107	1,145,476	1,145,476	1,150,363	1,150,363
Total WATER OPERATIONS	1,436,988	1,863,711	1,863,711	1,883,151	1,883,151
CONTINGENCY/GENERAL					
Materials	29,000	29,000	29,000	29,000	29,000
Total CONTINGENCY/GENERAL	29,000	29,000	29,000	29,000	29,000
TOTAL	1,465,988	1,892,711	1,892,711	1,912,151	1,912,151

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	6.6	6.6
Part Time		
TOTAL	6.6	6.6

Level of Service
Water Quality Same Level of Service

	Quartile FY 2015	Score FY 2015
Water Quality	1	27.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER OPERATIONS Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The nature of our water sources, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Large cost savings will likely result from: looking at and comparing costs to produce, treat, and distribute water from each water source; prioritizing the use of those water sources; and analyzing how those sources interact and blend once in the system. The Water Research Foundation, EPA, Utah Division of Drinking Water, and neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A reduction of service would result directly in decreased water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely decrease as well.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Water Quality - WATER OPERATIONS	Compliance with State/EPA water quality requirements	99	98	100	100
Water Quality - WATER OPERATIONS	Percent of citizens rating the quality of drinking water as "good" or "excellent."	43%	43%	50%	50%

Description:

Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

Council Goal:

Preserving & Enhancing the Natural Environment

Desired Outcome:

Enhanced water quality and high customer confidence

Section 1: Scope

WATER OPERATIONS Current LOS: Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Proposed LOS: Staff recommends no change to the level of service. The small increase is for additional training and education. There is no increase to the bottom line in the Water Op's personnel budget; positions were reallocated to different programs within the department to more accurately reflect program effort. Materials cost increase is due to increased cost of meters.

	Request FY 2015	Rationale FY 2015
Service Orders	Personnel are being reallocated among programs, no new personnel. Materials are increasing by \$363K, increase due to increased utilities, pumping and treatment costs, with some training costs.	Recommended due to score and funding source.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
WATER OPERATIONS					
Personnel	508,799	197,816	197,816	204,395	204,395
Materials	226,692	221,465	221,465	226,402	226,402
Total WATER OPERATIONS	735,491	419,280	419,280	430,796	430,796
CONTINGENCY/GENERAL					
Materials	12,000	12,000	12,000	12,000	12,000
Total CONTINGENCY/GENERAL	12,000	12,000	12,000	12,000	12,000
TOTAL	747,491	431,280	431,280	442,796	442,796
FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016			
Full Time	1.6	1.6			
Part Time	1.2	1.2			
TOTAL	2.7	2.7			

	Quartile FY 2015	Score FY 2015	Level of Service
Service Orders	1	26.50	Service Orders Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER OPERATIONS Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Service Orders - WATER OPERATIONS	Percent of service orders resolved within 30 days.	%	90%	100%	100%
Service Orders- WATER OPERATIONS	Annual Percentage of leaks addressed within 38 days.	100%	100%	100%	100%

Description:

Maintenance of the water distribution system, including preventative maintenance, emergency response, and day-to-day operations. In many ways, this is the Core Function of Water Operations.

Council Goal:

Preserving & Enhancing the Natural Environment

Desired Outcome:

Adequate and reliable water supply

Section 1: Scope

WATER OPERATIONS Current LOS: Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis. Proposed LOS: Staff recommends no change to the level of service. With the startup of the new Quinn's Water Treatment Plant, Operations has developed two specialized groups: Distribution/Customer Service and Treatment/Quality/Source Management. Increase in Program cost is largely attributable to an increase in power costs due to the cost of power and the increased consumption of power. The increased consumption is a result of increased water demand, increased snowmaking supply, and the replacement of Judge Tunnel water in the higher elevation zones. Other increases are attributable to increased cost of materials and continuing education. There is no increase to the bottom line in the Water Op's personnel budget; positions were reallocated to different programs within the department to more accurately reflect program effort.

	Request FY 2015	Rationale FY 2015
Distribution and Maintenance	Personnel are being reallocated among programs, no new personnel. Materials are increasing by \$363K, increase due to increased utilities, pumping and treatment costs, with some training costs.	Recommended due to score and funding source.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
WATER OPERATIONS					
Personnel	895,424	823,275	823,275	841,276	841,276
Materials	1,845,733	1,989,913	1,989,913	1,991,425	1,991,425
Total WATER OPERATIONS	2,741,157	2,813,189	2,813,189	2,832,701	2,832,701
CONTINGENCY/GENERAL					
Materials	47,000	47,000	47,000	47,000	47,000
Total CONTINGENCY/GENERAL	47,000	47,000	47,000	47,000	47,000
TOTAL	2,788,157	2,860,189	2,860,189	2,879,701	2,879,701

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	7.6	7.6
Part Time	1.2	1.2
TOTAL	8.8	8.8

Level of Service
Distribution and Maintenance Same Level of Service

	Quartile FY 2015	Score FY 2015
Distribution and Maintenance	1	26.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER OPERATIONS A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also share resources with neighboring utilities when possible.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Distribution and Maintenance- WATER OPERATIONS	Percent of mainlines valves and hydrants exercised annually.	%	30%	25%	25%
Distribution and Maintenance- WATER OPERATIONS	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	100%	100%	100%	100%
Distribution and Maintenance- WATER OPERATIONS	Number of work related accidents per year.	0	2	0	0
Distribution and Maintenance- WATER OPERATIONS	Annual lost work time hours directly related to work related accidents.	0	1	0	0
Distribution and Maintenance - WATER OPERATIONS	Annually - Percentage of water operators certified in distribution and treatment.	100%	92%	100%	100%

Description:

Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

Council Goal:

Preserving & Enhancing the Natural Environment

Desired Outcome:

Effective water conservation program

Section 1: Scope

WATER OPERATIONS Current LOS: Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Proposed LOS: Enhanced. Per Council direction and approval, a new customer portal software will be launched in 2014 which will provide the opportunity for a high level of information availability to customers and a predicted increase in conservation and customer satisfaction. A portion of the increase in cost is to pay for the new software. There is no increase to the bottom line in the Water Op's personnel budget; positions were reallocated to different programs within the department to more accurately reflect program effort.

	Request FY 2015	Rationale FY 2015
Conservation	Personnel are being reallocated among programs, no new personnel. Materials are increasing by \$363K, increase due to increased utilities, pumping and treatment costs, with some training costs.	Recommended due to score and funding source.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
WATER OPERATIONS					
Personnel	47,504	91,688	91,688	97,529	97,529
Materials	151,103	154,542	154,542	161,054	161,054
Total WATER OPERATIONS	198,607	246,230	246,230	258,583	258,583
CONTINGENCY/GENERAL					
Materials	4,000	4,000	4,000	4,000	4,000
Total CONTINGENCY/GENERAL	4,000	4,000	4,000	4,000	4,000
TOTAL	202,607	250,230	250,230	262,583	262,583

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.9	0.9
Part Time		
TOTAL	0.9	0.9

	Quartile FY 2015	Score FY 2015	Level of Service	
Conservation	1	23.25	Conservation	Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER OPERATIONS Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2025 and continue to be a sustainable water system, we must continue to pursue water conservation.

Section 6: Performance Measures

	Description	Actual FY 2013	Target FY 2015
Conservation - WATER OPERATIONS	Number of water audits conducted annually.	9	10
Conservation- WATER OPERATIONS	Water usage recorded in acre feet per year	6600	6000

Description:

The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assists property owners with water leak detection and water conservation.

Council Goal:

Preserving & Enhancing the Natural Environment

Desired Outcome:

Enhanced water quality and high customer confidence

Section 1: Scope

WATER OPERATIONS Current LOS: Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. Proposed LOS: Enhanced. Per Council direction and approval, a new customer portal software will be launched in 2014 which will provide the opportunity for a high level of information availability to customers and a predicted increase in conservation and customer satisfaction. The increase in cost is to pay for the new software. Other costs are attributable to a reallocation of personnel between programs. There is no net increase to personnel.

	Request FY 2015	Rationale FY 2015
Water Billing	Personnel are being reallocated among programs, no new personnel. Materials are increasing by \$363K, increase due to increased utilities, pumping and treatment costs, with some training costs.	Recommended due to score and funding source.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
WATER BILLING					
Personnel	70,945				
Materials	75,560				
Total WATER BILLING	146,505				
WATER OPERATIONS					
Personnel		158,266	158,266	159,311	159,311
Materials		163,263	163,263	163,263	163,263
Total WATER OPERATIONS		321,529	321,529	322,574	322,574
TOTAL	146,505	321,529	321,529	322,574	322,574

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.9	1.9
Part Time		
TOTAL	1.9	1.9

	Quartile FY 2015	Score FY 2015
Water Billing	1	23.00

Level of Service
Water Billing

Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER OPERATIONS Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Water Billing - WATER BILLING	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	%	90%	90%	90%
Water Billing - WATER BILLING	Annual Percentage of Cut Wire Service Orders completed within 38 days.	%	99%	90%	90%

Description:

The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.

Council Goal:

Preserving & Enhancing the Natural Environment

Desired Outcome:

Abundant preserved and publicly-accessible open space

Section 1: Scope

COMMUNITY AFFAIRS Current LOS: Provides administrative, community outreach and policy support related to open space acquisition and administrative support for COSAC. The personnel decrease is due to a reallocation of personnel.

ECONOMY Current LOS: Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Proposed LOS: Proactive management of property through strategic planning and implementation, which includes higher levels of service for maintenance, education, monitoring, adoption of strategic plans and coordination with supporting and adjacent entities. Proactively seeking grant opportunities and partnerships. This program area does not include capital to pay for open space maintenance and conservation easement monitoring. The increase budget for this program will be used to reclass staff to do:- Open Space Management & Acquisition- With the creation of 2 solid funding sources (resort city sales tax dedicated to OS purchase & Flagstaff real estate transfer fee for OS maintenance) we have upped the responsibility, complexity and workload needed to manage open space, including in particular acquisition: Manages COSAC in spending allocated resort city sales tax for a purchase which includes reports, personnel management, technical research, understanding of real estate market and trends, represents city on BOSAC, property negotiations, elicits policy direction (closed sessions).- City Owned Property Management & Strategic Plan - Documentation and inventory of open space & city owned parcels, creation of a system from scratch to manage these resources.

	Request FY 2015	Rationale FY 2015
Open Space	Economy: A reclass of the Trails and Open Space Project Manager is requested to better reflect the job description and workload of that manager.	RT does not recommend staffing reclass based off of pay plan committee's recommendation. CA: Recommend
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
COMMUNITY AFFAIRS					
Personnel	24,833	3,997	3,997	4,024	4,024
Materials	1,448	1,448	1,448	1,448	1,448
Total COMMUNITY AFFAIRS	26,281	5,445	5,445	5,472	5,472
ECONOMY					
Personnel	40,994	55,868	51,527	51,907	51,907
Materials	1,380	1,380	1,380	1,380	1,380
Total ECONOMY	42,374	57,248	52,907	53,287	53,287
TOTAL	68,655	62,693	58,352	58,759	58,759

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.5	0.5
Part Time		
TOTAL	0.5	0.5

Level of Service
Open Space Same Level of Service

	Quartile FY 2015	Score FY 2015
Open Space	1	22.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNITY AFFAIRS 1. Preservation of natural environment was identified during the 2009 visioning process as a core element of Keeping Park City, Park City. It is key component of Council's Natural Environment priority.

ECONOMY 1. Establishment of open space management plans. 2. Positive, proactive, established coordination and collaboration efforts for supporting and adjacent entities. 3. Management of invasive weeds. 4. Successfully attaining grant funds. 5. Established studies to provide quantitative basis for management plans and implementation. 6. Acquisition of additional open space below market rates. 7. Our natural setting is one of the four core elements, along with: small town, historic character and sense of community that make Park City, Park City. 8. Three out of four respondents to the 2011 Community Satisfaction Survey rated the preservation of open space as Excellent or Good.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.

ECONOMY Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS A key consequence of reducing funding is the loss of administrative support including packets and minutes for COSAC.

ECONOMY Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Open Space- ECONOMY	Number of citations with Summit County weed ordinance.	0	2	100	0
Open Space- ECONOMY	Number of acres of recreation open space per resident.	0	0.507	1	0
Open Space - COMMUNITY & ENVIRONMENT	Number of public inquiries per city noxious weed program on open space	%	%	%	%
Open Space - ECONOMY	Total acres of City-owned open space.	0	3862.52	3000	0

Description:

Environmental Regulatory: This budget includes all items related to environmental regulatory work related to Legacy Mine soils. The water-related budget is included in the budget for Water. Legal: Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries.

Council Goal:

Preserving & Enhancing the Natural Environment

Desired Outcome:

Economically and environmentally feasible soil disposal

Section 1: Scope

LEGAL The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes. Increases to subscription to legal online research regarding city issues and other law-related issues.

COMMUNITY AFFAIRS 50% of the Environmental Sustainability Manager was allocated to this program. It is planned that this position will go away starting in FY15.

INTERGOVERNMENTAL & ENVIRONMENT This budget assumes maintenance of current services levels. This budget does not take into account implantation of recommendations made by the "Mayor's Blue Ribbon Commission on the Soils Ordinance and Soil Disposal Options". Staff will continue to work on the Commission recommendations; however implementation will proceed at a slower pace. The budget also assumes limited need for outside legal counsel and consulting services. Staff changes have resulted in shift from internal legal counsel to the need to obtain outside counsel. In addition, the absence of a local disposal facility for metals impacted soils staff has needed legal and consulting services to meet documentation and testing requirements of disposal facilities.

	Request FY 2015	Rationale FY 2015
Environmental Regulatory/EPA	Decrease comes from loss of in-house legal counsel on env. issues. This budget implements the recommendations made by the "Mayor's Blue Ribbon Commission on the Soils Ordinance and Soil Disposal Options" which requires both legal fees and consulting fees above the current service levels.	IE: High Priority. RT recommends funding.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LEGAL						
Personnel	50,446	50,906	50,906	51,293		51,293
Materials	1,901	2,024	1,901	1,901	-11,492	-9,591
Total LEGAL	52,347	52,930	52,807	53,194	-11,492	41,702
COMMUNITY AFFAIRS						
Personnel	58,551					
Total COMMUNITY AFFAIRS	58,551					

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
ENVIRONMENTAL REGULATORY						
Personnel	182,228					
Materials	48,000					
Total ENVIRONMENTAL REGULATORY	230,228					
INTERGOVERNMENTAL & ENVIRONMENT						
Personnel		132,786	132,786	133,829		133,829
Materials		138,000	138,000	138,000		138,000
Total INTERGOVERNMENTAL & ENVIRONMENT		270,786	270,786	271,829		271,829
E.P.A.						
Materials	5,000					
Total E.P.A.	5,000					
WATER OPERATIONS						
Personnel	16,409	16,409	16,409	17,576		17,576
Materials	105,520	105,520	105,520	112,257	-11,492	100,765
Total WATER OPERATIONS	121,929	121,929	121,929	129,832	-11,492	118,340
TOTAL	468,055	445,644	445,521	454,855	-22,984	431,871

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.4	1.4
Part Time	0.1	0.1
TOTAL	1.5	1.5

Level of Service
Environmental Regulatory/EPA Same Level of Service

	Quartile FY 2015	Score FY 2015
Environmental Regulatory/EPA	1	22.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

INTERGOVERNMENTAL & ENVIRONMENT Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

Section 4: Cost Savings / Innovation / Collaboration

INTERGOVERNMENTAL & ENVIRONMENT Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

Section 5: Consequences of Funding Proposal at Lower Level

INTERGOVERNMENTAL & ENVIRONMENT While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be

eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Environmental Regulatory/EPA- ENVIRONMENTAL	Percent of monthly BioCell water sample testing completed.	90%	100%	100%	100%
Environmental Regulatory/EPA- ENVIRONMENTAL	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance.	0	57	30	30
ENVIRONMENTAL REGULATORY/EPA - ENVIRONMENTAL REGULATORY	Compliance with Prospector Drain AOC schedule.	No	No	Yes	Yes
Environmental Regulatory/EPA - ENVIRONMENTAL	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	3	4	10	10
Environmental Regulatory/EPA - LEGAL	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.	0.5	1	1	0

Description:

The planning, organizing, securing and managing of resources to bring about the successful completion of specific engineering project goals and objectives.

Council Goal:

Preserving & Enhancing the Natural Environment

Desired Outcome:

Managed natural resources balancing ecosystem needs

Section 1: Scope

WATER OPERATIONS Current LOS: Project Management - Coordination and direction of engineering and financial resources in order to complete various capital projects. Construction Management - Coordination, direction, and inspection of resources used to complete capital project construction. Strategic Planning - Organizing present efforts on the basis of projections to ensure optimal performance of the water system into the future. Design - Coordination and direction of engineering resources to complete design of capital projects. Proposed LOS: Staff recommends no change to the level of service. The budget increase is a result of an increase to the training and education expense. The expense increases in both FY15 and 16, and is intended to cover rising costs. There is no increase to the bottom line in the Water Op's personnel budget; positions were reallocated to different programs within the department to more accurately reflect program effort.

	Request FY 2015	Rationale FY 2015
Project Management	Personnel are being reallocated among programs, no new personnel. Materials are increasing by \$363K, increase due to increased utilities, pumping and treatment costs, with some training costs.	Recommended due to score and funding source.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
WATER OPERATIONS					
Personnel	222,226	229,742	229,742	243,752	243,752
Materials	163,736	164,282	164,282	170,119	170,119
Total WATER OPERATIONS	385,962	394,024	394,024	413,871	413,871
CONTINGENCY/GENERAL					
Materials	8,000	8,000	8,000	8,000	8,000
Total CONTINGENCY/GENERAL	8,000	8,000	8,000	8,000	8,000
TOTAL	393,962	402,024	402,024	421,871	421,871

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.9	1.9
Part Time		
TOTAL	1.9	1.9

	Quartile FY 2015	Score FY 2015	Level of Service
Project Management	1	21.50	Project Management Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER OPERATIONS Good project management is essential to providing a well thought out, long lasting water system that not only works to meet today's needs, but will keep up with growth and adapt to other less tangible changes.

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS By bringing in more staff over the last few years to manage projects in-house, we have reduced the cost of contracting engineering services with outside consultants. Operations and Projects have fostered a closer partnership, which results in better end products and well-rounded staff. Working more closely with Engineering, Planning, and other departments has increased efficiency as resources are shared and permitting and similar processes are streamlined.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A water system is only operable if it is planned, built and replaced as needed. Reductions to the project management program would result in poor project execution and expense of capital, assets that are less "operator friendly" and compatible with the existing system, and the high likelihood of future water shortages and quality issues.

Section 6: Performance Measures



Description:

Provide services and support in the areas of energy conservation & efficiency, renewable energy generation, solid waste & recycling, water conservation, carbon measurement & mitigation, and local food. These services are provided both internally and through community education and outreach.

Council Goal:

Preserving & Enhancing the Natural Environment

Desired Outcome:

Reduced municipal, business and community carbon footprints

Section 1: Scope

INTERGOVERNMENTAL & ENVIRONMENT Current LOS: The City's municipal carbon footprint is updated annually with re-evaluation of the community carbon footprint occurring every five years. Staff provides ongoing internal support, as well as fundraising through grants, to advance energy and fuel efficiency projects in order to meet municipal carbon goals. On a community level, ParkCityGreen.org is maintained with content updates and a local events calendar for environmental initiatives. Staff acts as a liaison and advisor on various regional environmental initiatives, including waste and recycling, local food, water conservation, and overall education and outreach. A limited number of new, local environmental policies can be crafted each year (e.g., anti-idling ordinance, renewable energy fee waiver, etc.). Staff also supports state-level and national environmental policies in a limited capacity. Robust outreach to achieve community carbon emissions reductions is limited to the Low Carbon Diet program, which targets households. Proposed LOS: Same Level of Service

	Request FY 2015	Rationale FY 2015
Carbon Reduction	Moved to Intergovernmental & Environment. Reduction due to Env. Manager leaving and a reprioritization of that position to regional collaboration.	Recommend
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
COMMUNITY AFFAIRS					
Personnel	131,532				
Materials	40,214				
Total COMMUNITY AFFAIRS	171,746				
INTERGOVERNMENTAL & ENVIRONMENT					
Personnel		117,372	117,372	118,252	118,252
Materials		40,214	40,214	40,214	40,214
Total INTERGOVERNMENTAL & ENVIRONMENT		157,586	157,586	158,466	158,466
TOTAL	171,746	157,586	157,586	158,466	158,466

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.1	1.1
Part Time		
TOTAL	1.1	1.1

	Quartile FY 2015	Score FY 2015
Carbon Reduction	2	18.75

Level of Service
Special Events

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

INTERGOVERNMENTAL & ENVIRONMENT City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

Section 4: Cost Savings / Innovation / Collaboration

INTERGOVERNMENTAL & ENVIRONMENT Planned and implemented municipal carbon reduction projects have saved \$260k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and collaboration to advance solar energy in Utah.

Section 5: Consequences of Funding Proposal at Lower Level

INTERGOVERNMENTAL & ENVIRONMENT Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013
Carbon Reduction - COMMUNITY & ENVIRONMENT	City's carbon emission (in tons)	0	0
Carbon Reduction - COMMUNITY & ENVIRONMENT	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year	18715	18715
Carbon Reduction- COMMUNITY & ENVIRONMENT	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year	11839139	11839139
Carbon Reduction- COMMUNITY & ENVIRONMENT	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07-'09; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year	382739	382739

Description:

Manage all of Park City's water rights.

Council Goal:

Preserving & Enhancing the Natural Environment

Desired Outcome:

Adequate and reliable water supply

Section 1: Scope

LEGAL Current LOS: Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current. Proposed LOS: No change in level of service. Increases to subscription to legal online research regarding city issues and other law-related issues.

	Request FY 2015	Rationale FY 2015
Water Rights/Water Projects	The increase is to pay for a portion of the Prosecution Software purchase (\$60,535) and increases to subscriptions (\$1,045).	Pay for software increases out of CIP request. Pay for Memberships and subscriptions within existing resources
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LEGAL						
Personnel	95,237	95,545	95,545	96,290		96,290
Materials	2,853	3,037	2,853	2,853	-100,592	-97,739
Total LEGAL	98,090	98,583	98,398	99,143	-100,592	-1,449
TOTAL	98,090	98,583	98,398	99,143	-100,592	-1,449

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.6	0.6
Part Time	0.1	0.1
TOTAL	0.6	0.6

Level of Service
Water Rights/Water Projects Same Level of Service

	Quartile FY 2015	Score FY 2015
Water Rights/Water Projects	3	17.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL 1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Higher quality of service and less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Water Rights/Water Projects - LEGAL	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	Yes	Yes	Yes	No
Water Rights/Water Projects - LEGAL	95% water meetings attended by attorney.	95%	95%	95%	%
Water Rights/Water Projects - LEGAL	40% of Deputy City Attorney's time spent on water issues and projects.	40%	40%	40%	%

An Inclusive Community of Diverse Economic & Cultural Opportunities

Program	Departments	BASE FY 2014	SCORE FY 2015	DEPT REQ FY 2015	RT/CM REC FY 2015	CM W/ BENEFITS FY 2015	REV FY 2015	TOT REC COST FY 2015
Affordable Housing	COMMUNITY AFFAIRS	\$135,031	23.75	\$136,668	\$136,318	\$137,218	\$-55,000	\$81,318
State Liquor Enforcement	POLICE	\$61,046	23.50	\$61,046	\$61,046	\$61,046	\$-62,000	\$(954)
Emergency Management	EMERGENCY MANAGEMENT & POLICE	\$373,001	21.75	\$416,195	\$388,735	\$392,472	\$-6,000	\$382,735
Dispatch	POLICE	\$706,709	21.50	\$715,346	\$715,346	\$719,565	\$-46,000	\$669,346
Business Licenses	FINANCE	\$102,988	21.50	\$102,885	\$102,885	\$103,550	\$-185,676	\$(82,791)
Patrol Operations	POLICE	\$1,811,913	21.50	\$1,870,169	\$1,781,011	\$1,874,531	\$0	\$1,781,011
Prosecution	LEGAL	\$195,908	21.25	\$252,323	\$197,207	\$198,324	\$-46,000	\$151,207
Traffic Enforcement	POLICE	\$867,463	21.00	\$867,128	\$841,793	\$894,948	\$-46,000	\$795,793
Code Enforcement	BUILDING	\$214,361	19.75	\$253,463	\$229,393	\$229,794	\$-88,050	\$141,343
Senior Services	COMMUNITY AFFAIRS	\$31,972	19.25	\$33,259	\$33,259	\$33,456	\$0	\$33,259
Inspections	BUILDING & ENGINEERING	\$951,203	19.00	\$1,290,859	\$1,104,899	\$1,106,737	\$-827,993	\$276,907
Circulation Services	LIBRARY	\$295,100	18.75	\$339,376	\$295,328	\$296,692	\$-6,300	\$289,028
Adult Services	LIBRARY	\$233,848	18.75	\$277,022	\$234,820	\$235,839	\$-6,300	\$228,520
Youth & Spanish Services	LIBRARY	\$162,008	18.50	\$198,182	\$162,117	\$162,945	\$-4,200	\$157,917
Community Support	POLICE	\$494,470	18.25	\$518,917	\$506,250	\$537,722	\$-18,000	\$488,250
Special Service Contracts	BUDGET, DEBT & GRANTS	\$492,000	18.00	\$492,000	\$492,000	\$515,000	\$0	\$492,000
Technical Services	LIBRARY	\$281,112	18.00	\$297,845	\$280,626	\$281,906	\$-4,200	\$276,426
Fire Safety	BUILDING	\$306,093	17.75	\$352,617	\$316,083	\$328,430	\$-70,140	\$245,943
Long Range Planning	PLANNING	\$228,847	17.75	\$242,266	\$242,266	\$243,593	\$0	\$242,266
Plan/Application Review	BUILDING, PLANNING & ENGINEERING	\$575,711	17.25	\$616,897	\$587,239	\$590,211	\$-413,880	\$173,359
Abatement Fund	BUILDING	\$48,688	17.00	\$56,000	\$48,688	\$48,688	\$0	\$48,688
Engineering Project Management	ENGINEERING	\$213,409	16.75	\$231,785	\$226,189	\$227,461	\$-22,171	\$204,018
Permitting / Current Planning	PLANNING	\$140,054	16.75	\$140,177	\$140,177	\$141,191	\$-44,139	\$96,038
Youth Services Officer	POLICE	\$169,898	16.00	\$167,856	\$167,856	\$185,687	\$0	\$167,856
DARE/Drug Education	POLICE	\$25,171	15.25	\$24,521	\$24,521	\$26,954	\$0	\$24,521
Graffiti Removal	STREET MAINTENANCE	\$24,115	14.25	\$23,611	\$23,611	\$23,675	\$0	\$23,611
Historical Incentive Grant	PLANNING	\$47,136	14.00	\$47,136	\$47,136	\$47,136	\$0	\$47,136
Historic District Design Review	PLANNING	\$276,790	14.00	\$262,150	\$219,981	\$256,402	\$0	\$219,981
Leadership Park City	INTERGOVERNMENTAL & ENVIRONMENT	\$116,457	13.50	\$119,621	\$119,621	\$120,438	\$-46,000	\$73,621
Code Amendments	PLANNING	\$86,701	13.00	\$86,587	\$86,587	\$87,194	\$0	\$86,587
Planning Customer Service	PLANNING	\$180,438	13.00	\$181,593	\$181,593	\$182,902	\$-32,000	\$149,593
Special Planning Projects-Inter-Dept	PLANNING	\$109,555	12.75	\$109,440	\$98,898	\$99,622	\$0	\$98,898
Reciprocal Borrowing	LIBRARY	\$12,368	12.00	\$16,248	\$11,634	\$11,654	\$0	\$11,634
McPolin Farm	MCPOLIN BARN	\$31,228	11.50	\$34,109	\$32,859	\$34,004	\$0	\$32,859
TOTAL		\$10,002,793		\$10,835,296	\$10,137,970	\$10,436,989	\$-2,030,048	\$8,107,922

Description:

This program area provides land and real property acquisition, disposition and development services. Staff develops, analyzes, and implements affordable housing policies, plans and programs. The program also prepares housing needs assessments and housing standards and guidelines. Analysis and recommendations on MPDs and annexation applications are provided. It manages the City's employee housing, provides annual compliance with deed restrictions and maintains quality of the assets.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Diverse population (racially, socially, economically, geographically, etc.)

Section 1: Scope

COMMUNITY AFFAIRS Current LOS: The Affordable Housing program provides land and property acquisition, disposition and development services. Staff develops, analyzes, supervises and implements affordable housing policies, plans and programs. Prepares housing needs assessments and housing standards and guidelines. Provides analysis and recommendations on MPD and annexation applications of compliance with affordable housing guidelines. Manages City's employee housing and maintains quality of assets. Proposed LOS: Over the next several years we will have new affordable units coming on line including 79 units at Park City Heights and 20 - 30 in the LPA RDA. We will also begin planning for new affordable development in Bonanza Park. While we are in a time of historically low mortgage rates, the availability of mortgage capital for low- to middle-income households has tightened considerably. An enhanced level of service will leverage existing resources in the housing fund with other private and governmental resources to create an equity fund or other model to assist households across a broad economic spectrum to become homeowners. These resources will enhance the affordability of existing stock, promote energy efficient rehabilitation, as well as assist lower income households acquire newly constructed units at Park City Heights. This program was scheduled for a decrease in FY 14. The feasibility study was completed a feasibility study in FY 14 and we are requesting continued professional services funding to continue efforts to evaluate financing options, evaluate options for deed restrictions and assist with the acquisition/rehabilitation of existing housing stock. There is also a modest increase in mileage reimbursement to reflect staff appointment to the Governor's Housing Task Force which requires, at minimum, a monthly meeting. The personnel increase comes as a result of personnel reallocation.

	Request FY 2015	Rationale FY 2015
Affordable Housing	No change in level of service. Only change to personnel reallocation.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
COMMUNITY AFFAIRS						
Personnel	117,761	119,048	119,048	119,948		119,948
Materials	17,270	17,620	17,270	17,270	-110,000	-92,730
Total COMMUNITY AFFAIRS	135,031	136,668	136,318	137,218	-110,000	27,218
TOTAL	135,031	136,668	136,318	137,218	-110,000	27,218

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.1	1.1
Part Time		
TOTAL	1.1	1.1

Level of Service
Affordable Housing Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Affordable Housing	1	23.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNITY AFFAIRS Affordable housing has been identified as a key component of the Council Goal Preservation of Park City's character. Middle income is or particular concern to Council. A range of housing options fosters community and economic diversity. It remains a vexing issue in the community with a slight decrease in community satisfaction in the availability of affordable housing in 2013. Implementation of affordable housing at Park City Heights and Lower Park Avenue has not yet begun which may contribute to the decreased satisfaction.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS Collaboration: Park City continues to its collaborating with Summit County on a regional housing needs assessment. We also collaborate on a state level with the Utah Housing Coalition and most recently the appointment of the Housing Specialist to the Governor's Task Force on Affordable Housing. We also participate on the national level through the National Housing Conference and the Urban Land Institute. Innovation: The Affordable Housing Program continues to work with the housing finance industry to match our GASB regulations with private finance options to achieve greater housing resources in Park City. Housing and environmental sustainability staff are collaborating on energy upgrades in existing city-owned stock to reduce operating expenses. Our housing program received a national policy award from the Urban Land Institute in 10/2013 recognizing the city's leadership and innovation in addressing local housing needs.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS Maintaining the level of service initiated during the last budget cycle will allow staff to continue its focus on new financial and property resources. Staff identified a number of options to pursue but face the challenge of how to implement these innovative financial approaches within the limitations imposed by changing municipal finance requirements. At the requested level of funding we will continue moving these efforts forward through consultant resources. At current levels of staffing we cannot pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Affordable Housing- COMMUNITY & ENVIRONMENT	% of deed-restricted affordable housing units compared to occupied units	%	16.8%	7%	%
Affordable Housing - COMMUNITY & ENVIRONMENT	% of deed restricted affordable housing units compared to total residential units.	5.1%	5.1%	6%	%
Affordable Housing - COMMUNITY & ENVIRONMENT	# of Affordable Housing units added to City-wide housing stock annually	1	17	10	0

Description:

The State Liquor Enforcement Program is funded by a grant through the State of Utah. D.U.I. Enforcement, bar checks for compliance, Main Street foot patrols and additional staffing for special events are charged to this fund.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Entire population utilizes community amenities

Section 1: Scope

STATE LIQUOR ENFORCEMENT Current LOS: State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have an alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
STATE LIQUOR ENFORCEMENT						
Personnel	49,572	49,572	49,572	49,572		49,572
Materials	11,474	11,474	11,474	11,474	-62,000	-50,526
Total STATE LIQUOR ENFORCEMENT	61,046	61,046	61,046	61,046	-62,000	-954
TOTAL	61,046	61,046	61,046	61,046	-62,000	-954

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time		
Part Time	1.3	1.3
TOTAL	1.3	1.3

Level of Service
State Liquor Enforcement Same Level of Service

	Quartile FY 2015	Score FY 2015
State Liquor Enforcement	1	23.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

STATE LIQUOR ENFORCEMENT The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

Section 4: Cost Savings / Innovation / Collaboration

STATE LIQUOR ENFORCEMENT The annual grant is \$66,000 which is a cost the City does not incur.

Section 5: Consequences of Funding Proposal at Lower Level

STATE LIQUOR ENFORCEMENT These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
State Liquor Enforcement- STATE LIQUOR ENFORCEMENT	Total DUI arrests	210	226	100	100

Description:

Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes. We also manage City Building Security and Citywide Safety Programs

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Entire population utilizes community amenities

Section 1: Scope

EMERGENCY MANAGEMENT Current LOS: Wages are for a full-time exempt contract employee with no benefits who serves as the City's Emergency Program Manager. Additional responsibilities include Building Security and Safety. The Emergency Manager also receives limited assistance from others in the Executive Department, Police Department and occasional Interns. Materials/Supplies expense include annual recurring expenses of \$35,000 such as, radio fees, satellite phone fees, Reverse 911 support and service, GETS/WPS fees, ID card program, equipment maintenance, licenses, etc. The remainder covers, training, travel, dues & subscriptions, education, conferences, cell phone, mileage, printing, office supplies, etc. Proposed LOS: moves previous partial funding from HR and includes new responsibilities and additional hours in security and safety. There is a small increase in materials of \$2,500 for increases in support fees. This is the first increase in this item in 4 years.

EMERGENCY CONTINGENCY The Emergency Contingency Fund is an "evergreen account" that was started in FY2012 to put aside funding for emergencies or disasters that befall the city that are not budgeted for. The only expense to date was the Aerie Fire. \$25,000 has been added to this account each year in an effort to have a reasonable resource for a large emergency. Executive and Emergency Management would suggest \$50,000 per year to be more appropriate in light of the costs of the Rockport fire in 2013 to the County.

	Request FY 2015	Rationale FY 2015
Emergency Management	EM: There is a small increase in materials of \$2,500 for increases in support fees. Increase of Emergency Management contract by \$17.5k.EC: \$25,000 is requested every year to cover emergencies	EM: Pay for \$2,500 w/in existing resources. Pay for increase to contract from decreasing IFT into Self Insurance Fund.EC: Due to tight budget RT recommends holding off on contingency until FY16.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
EMERGENCY MANAGEMENT						
Personnel	100,676	116,051	116,051	116,051		116,051
Materials	154,500	157,000	154,500	154,500	-1,998	152,502
Total EMERGENCY MANAGEMENT	255,176	273,051	270,551	270,551	-1,998	268,553
POLICE						
Personnel	46,826	47,144	47,144	50,882		50,882
Total POLICE	46,826	47,144	47,144	50,882		50,882

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
EMERGENCY CONTINGENCY						
Materials	71,000	96,000	71,040	71,040	-1,998	69,042
Total EMERGENCY CONTINGENCY	71,000	96,000	71,040	71,040	-1,998	69,042
TOTAL	373,001	416,195	388,735	392,472	-3,996	388,476

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.3	0.3
Part Time		
TOTAL	0.3	0.3

Level of Service
Emergency Management Same Level of Service

	Quartile FY 2015	Score FY 2015
Emergency Management	1	21.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

EMERGENCY MANAGEMENT Emergency Management is part of the Executive Department, resides in the Police Department and works with every department and manager in the City. It is a key component of preparedness for both city staff, as well as the community as a whole. Trains and responds to emergencies and disasters, plans and assists in recovery and mitigation locally and regionally. Emergency Management operates the Emergency Operations Center (EOC) and is the liaison to the County, State and Federal governments for preparedness, response, recovery and mitigation. The Emergency Manager also manages the Building Security program and the new citywide Safety program.

EMERGENCY CONTINGENCY Emergency Contingency like many of the tenets of emergency management is planning for the worst and hoping it won't happen. Inevitably a large emergency will occur and without this fund there will be no ready source of funds to pay the expenses of the emergency or for recovery from the emergency. In many respects this is a self-funded insurance policy for items that are not covered by traditional insurance.

Section 4: Cost Savings / Innovation / Collaboration

EMERGENCY MANAGEMENT While fees have continued to increase each year we have been able to hold the line with only a small FY15 increase in the budget by using low-paid interns, using EMPG grant funds, consolidating maintenance on some equipment and developing joint department programs where possible. Innovation: We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of inter-local agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management. We are utilizing a number of free resources for our new Safety Program and joint funding projects for the Safety Program.

EMERGENCY CONTINGENCY The Emergency Contingency Fund provides an immediate source of funding for emergencies and disasters that do not have a specific fund source. For large events funds may have to be reallocated.

Section 5: Consequences of Funding Proposal at Lower Level

EMERGENCY MANAGEMENT Staff: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies including significant reductions in our abilities to meet OSHA standards and security needs. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, maintain service contracts, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities altogether.

EMERGENCY Funding at a lower level will reduce our financial readiness for emergencies and disasters.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014
Emergency Management- EMERGENCY MANAGEMENT	Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.)	22	33	35
Emergency Management- EMERGENCY MANAGEMENT	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST	100	100	100
Emergency Management- EMERGENCY MANAGEMENT	Number of Required NIMS & ICS courses completed by city staff	521	640	575

Description:

The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Entire population utilizes community amenities

Section 1: Scope

COMMUNICATION CENTER Current LOS: The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments. Proposed LOS: No change in level of service. We have long struggled with recruiting, and retention in dispatch. Retention is difficult industry wide in dispatch centers. It is a difficult environment to work in for many reasons, some of which are obvious such as critical life altering calls for service, rotating shift work, low pay and high expectations. Dispatchers are required to have significant ongoing training and certifications for their positions. In order to recruit qualified candidates and retain employees it is crucial that employees are rewarded for training and certifications and that they see growth opportunities and look at communications as a worthwhile career. It is expensive to train and certify dispatchers only to have them leave to another organization that pays them for the training and certifications that they have obtained. Currently dispatchers have little advancement opportunities or hope for career opportunities. In order to stay competitive, at a minimum we need to provide opportunity and incentive as well as fairness to our dispatchers and provide funding for Dispatcher II and Dispatcher III positions. The Dispatcher II and Dispatcher III positions were approved in the pay plan some time ago but funding was not put in place at the same time. Clearly the need was and is recognized.

	Request FY 2015	Rationale FY 2015
Dispatch	Reclassing two dispatchers to Dispatcher II and III \$15,000 increase.	RT recommends due to high score and offset by Police.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
COMMUNICATION CENTER						
Personnel	620,386	629,023	629,023	633,242		633,242
Materials	86,323	86,323	86,323	86,323	-46,000	40,323
Total COMMUNICATION CENTER	706,709	715,346	715,346	719,565	-46,000	673,565
TOTAL	706,709	715,346	715,346	719,565	-46,000	673,565

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	8.6	8.6
Part Time	0.3	0.3
TOTAL	8.9	8.9

Level of Service
Dispatch Same Level of Service

	Quartile FY 2015	Score FY 2015
Dispatch	1	21.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNICATI In order for the Communications Center to meet its ongoing commitment and obligations to the community it is
ON CENTER necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNICATI The Communications Coordinator continues to seek out grants to maintain and upgrade the dispatch center. We have
ON CENTER been successful in getting Homeland Security Grants which has allowed us to provide advanced training for dispatchers, purchase needed equipment and upgrades not covered in our normal budget.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNICATI The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an
ON CENTER island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Dispatch - COMMUNICATION CENTER	Average response time (minutes)	7	7	8	8
Dispatch - COMMUNICATION CENTER	Average number of calls per day	76	78	75	75
Dispatch - COMMUNICATION CENTER	100% of calls dispatched within five minutes of receipt to officers.	100%	100%	100%	100%
Dispatch - COMMUNICATION CENTER	Number of calls for service received annually by dispatch	27000	25010	26000	26000

Description:

Process applications promptly and issue licenses to business owners after all City approvals are obtained.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Residents live and work locally

Section 1: Scope

FINANCE Current LOS: As administrators of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. The demand for business licenses increases year over year, 12% increase from 2012 to 2013. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
FINANCE						
Personnel	97,610	97,507	97,507	98,172		98,172
Materials	5,378	5,378	5,378	5,378	-91,676	-86,298
Total FINANCE	102,988	102,885	102,885	103,550	-91,676	11,875
TOTAL	102,988	102,885	102,885	103,550	-91,676	11,875

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.2	1.2
Part Time	0.0	0.0
TOTAL	1.3	1.3

Level of Service
Business Licenses Same Level of Service

	Quartile FY 2015	Score FY 2015
Business Licenses	1	21.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

FINANCE This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Business Licenses - FINANCE	Efficiency: Cost to process each business license.	0	1.86	5	5
Business Licenses - FINANCE	Output: Number of business licenses processed.	4297	5867	5000	5000

Description:

Patrol Operations provide continuous availability of patrol units to respond to calls for service, provide visible patrol throughout the City, detect and apprehend persons actively involved in criminal activity, and attempt to reduce both immediate and potentially hazardous situations to the community.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Entire population utilizes community amenities

Section 1: Scope

POLICE Current LOS: Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs. Proposed LOS: No change in level of service. The combining of the Sergeant and Detective positions causes a shift in personnel allocations which causes this programs budget to decrease.

	Request FY 2015	Rationale FY 2015
Patrol Operations	A Detective and Sergeant have been removed from the budget. In their place a Lieutenant, a Full Time Victim Advocate and a part time evidence technician are requested. In scenario 1 The Victim Advocate and Lieutenant are requested. In scenario 2 The Evidence Tech is requested in addition to scenario 1. In Scenario 3, the request is the same as Scenario 2, except the Sergeant is kept.	Pol: RT recommends scenario 1 due to high priority and cost savings.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
POLICE					
Personnel	1,476,258	1,534,514	1,445,356	1,538,876	1,538,876
Materials	335,655	335,655	335,655	332,075	332,075
Total POLICE	1,811,913	1,870,169	1,781,011	1,870,951	1,870,951
TOTAL	1,811,913	1,870,169	1,781,011	1,870,951	1,870,951

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	12.7	12.7
Part Time	0.6	0.6
TOTAL	13.3	13.3

Level of Service
Patrol Operations Same Level of Service

	Quartile FY 2015	Score FY 2015
Patrol Operations	1	21.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

POLICE Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

Section 4: Cost Savings / Innovation / Collaboration

POLICE Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Patrol Operations - POLICE	% of calls responded to within 15 minutes	91%	90%	90%	90%
Patrol Operations - POLICE	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors	555	4253	525	525

Description:

Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Entire population utilizes community amenities

Section 1: Scope

LEGAL Current LOS: Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits. Legal staff is meeting objectives by convicting defendants. Staff has implemented a procedure converting over to a paperless system on each file. Proposed LOS: No change in level of service. The increase for Prosecution Software and annual upgrades with interfaces to other city software programs will enable better record management but will not affect service level.

	Request FY 2015	Rationale FY 2015
Prosecution	The increase is to pay for a portion of the Prosecution Software purchase (\$60,535) and increases to subscriptions (\$1,045).	Pay for software increases out of CIP request. Pay for Memberships and subscriptions within existing resources
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LEGAL						
Personnel	171,046	172,345	172,345	173,462		173,462
Materials	24,862	79,977	24,862	24,862	-46,000	-21,138
Total LEGAL	195,908	252,323	197,207	198,324	-46,000	152,324
TOTAL	195,908	252,323	197,207	198,324	-46,000	152,324

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.5	1.5
Part Time	0.5	0.5
TOTAL	2.0	2.0

Level of Service		
Prosecution	Same Level of Service	
	Quartile FY 2015	Score FY 2015
Prosecution	1	21.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL 1) Community policing engaged 2) Capable workforce

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Prosecution - LEGAL	Percent conviction rate of criminal misdemeanor charges	90%	%	95%	%
Prosecution - LEGAL	Percent of requests for information/charges screening completed within 7 days.	100%	100%	100%	%

Description:

Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Entire population utilizes community amenities

Section 1: Scope

POLICE Current LOS: A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs. Proposed LOS: No change in level of service. The combining of the Sergeant and Detective positions causes a shift in personnel allocations which causes this programs budget to decrease. This program is decreasing due to reallocation of police personnel between BFO programs.

	Request FY 2015	Rationale FY 2015
Traffic Enforcement	A Detective and Sergeant have been removed from the budget. In their place a Lieutenant, a Full Time Victim Advocate and a part time evidence technician are requested. In scenario 1 The Victim Advocate and Lieutenant are requested. In scenario 2 The Evidence Tech is requested in addition to scenario 1. In Scenario 3, the request is the same as Scenario 2, except the Sergeant is kept.	Pol: RT recommends scenario 1 due to high priority and cost savings.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
POLICE						
Personnel	807,153	806,818	781,483	834,638		834,638
Materials	60,310	60,310	60,310	59,850	-46,000	13,850
Total POLICE	867,463	867,128	841,793	894,488	-46,000	848,488
TOTAL	867,463	867,128	841,793	894,488	-46,000	848,488

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	7.0	7.0
Part Time	0.9	0.9
TOTAL	7.9	7.9

Level of Service
Traffic Enforcement Same Level of Service

	Quartile FY 2015	Score FY 2015
Traffic Enforcement	2	21.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

POLICE Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

Section 4: Cost Savings / Innovation / Collaboration

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Traffic Enforcement - POLICE	Total number of citations issued	2171	564	2000	2000
Traffic Enforcement - POLICE	Total number of traffic stops conducted	7820	6969	8500	8500
Traffic Enforcement - POLICE	Total number of directed traffic enforcement incidents initiated	877	493	850	850
Traffic Enforcement - POLICE	Total number of speed trailers deployed	200	81	200	200
Traffic Enforcement - POLICE	Total number of school zone enforcement incidents initiated	225	268	200	200

Description:

Code Enforcement enforces all codes of the city that pertain to Building, Zoning, Planning, road closures, noise, lights, weeds, animals and other similar activities under the land use code.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Preserved and celebrated history; protected National Historic District

Section 1: Scope

BUILDING DEPT. Code Enforcement is intended to benefit the public as a whole and not any specific person or class of persons. Although through the implementation, administration and enforcement of code, benefits and detriments will be enjoyed or suffered by specific individuals, as a byproduct of the overall benefit to the community as a whole. Proposed LOS: The addition of a code enforcement officer in the form of a Business License inspector will enhance level of service by allowing us to proactively seek out code enforcement issues.

	Request FY 2015	Rationale FY 2015
Code Enforcement	Building: Personnel increase is \$24,994. The addition of a Business License inspector/Code Enforcement Officer. Materials increase is \$14,348.	Building: RT recommends funding the Business License inspector. All materials and supplies increases should be paid for w/in existing resources.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BUILDING DEPT.						
Personnel	194,136	218,890	209,168	209,589		209,589
Materials	20,225	34,573	20,225	20,225	-169,280	-149,055
Total BUILDING DEPT.	214,361	253,463	229,393	229,814	-169,280	60,534
TOTAL	214,361	253,463	229,393	229,814	-169,280	60,534

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.2	2.2
Part Time		
TOTAL	2.2	2.2

Level of Service
Code Enforcement Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Code Enforcement	2	19.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUILDING DEPT. The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT. Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT. Concerns from the public on the well-being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Code Enforcement - BUILDING DEPT.	Percent of investigations initiated within 24 hrs. of complaint	86%	95%	100%	%
Code Enforcement - BUILDING DEPT.	Percent of complaints initiated by internal/proactive enforcement	45%	58%	50%	%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement hours provided outside of regular business hours	5%	13%	30%	%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	%	50%	100%	%

Description:

This program area was added in the last budget cycle. It was developed to address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Diverse population (racially, socially, economically, geographically, etc.)

Section 1: Scope

COMMUNITY AFFAIRS Current LOS: In June 2011 the City Council adopted the Senior Services Strategic Plan. The existing level of service will implement the plan consistent with the goals, action items and timeline approved in the plan. There is a small increase in mileage associated with this program area as staff has increased visibility and participation with MAG Senior Services Group consistent with plan implementation. This requires monthly travel to Provo which requires either use of car share or personal vehicle for mileage reimbursement. The personnel increase comes as a result of personnel reallocation. Proposed LOS: No change in level of service.

	Request FY 2015	Rationale FY 2015
Senior Services	No change in level of service. Only change to personnel reallocation.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
COMMUNITY AFFAIRS					
Personnel	25,558	26,845	26,845	27,042	27,042
Materials	6,414	6,414	6,414	6,414	6,414
Total COMMUNITY AFFAIRS	31,972	33,259	33,259	33,456	33,456
TOTAL	31,972	33,259	33,259	33,456	33,456

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.3	0.3
Part Time		
TOTAL	0.3	0.3

Level of Service
Senior Services Same Level of Service

	Quartile FY 2015	Score FY 2015
Senior Services	2	19.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNITY AFFAIRS Senior Services is an action strategy for strengthening an inclusive community. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries including assisted living and health care. The adopted strategic plan was adopted by both Park City and Summit County and is being implemented jointly.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Senior Services- COMMUNITY AND ENVIRONMENT	Percent of respondents who indicate that "knowing where to turn for information on services and benefits for seniors" is a problem.	43%	43%	35%	%

Description:

Building: The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. Engineering: Provide water meter inspections, public improvement inspections, inspections of work within the Right-of- Way (ROW) and other inspections deemed necessary.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Physically and socially connected neighborhoods

Section 1: Scope

ENGINEERING Current LOS - Engineering's existing LOS provides a 3/4 FTE to provide ROW and PIMP inspections services. This is a full time job during the construction season. Proposed LOS - For the FY 15 Budget, Staff recommends increasing this service level slightly above its current level to cover the additional work load generated by the large increase in building permits. Additionally, staff recommends moving the analyst I position to an analyst II. The additional technical work this position will take on will assist the inspector in completing their work more effectively. Assistance from the analyst position will be providing the necessary GIS layers for the inspector to complete their work while providing notification requirements to the Fire Department and Police Departments. Also anticipating PC Heights inspections. This service is provided by an outside contract, but will cost the City about \$80k in one-time budget for FY15-around \$100k total spread out over 3 fiscal years. Expenditure covered by Construction Inspection Fees (~\$125k in FY14). For FY 16, staff recommends adding an engineering position so the Public Improvement Inspector can be 100% inspection. This change is predicated on the unfunded mandate Phase 2 storm water requirements, which would require the City to start performing storm water inspections. The inspector would continue to provide Public Improvement inspection and would add the storm water inspection to their workload. It is anticipated that with the Phase 2 storm water program, and if a Storm Water Utility were created, the storm water inspector portion would be covered by this utility.

BUILDING DEPT. Current LOS - The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code. The number of permits and applications are at the highest numbers in 33 years, but we are staffed at levels from during the recession during 2009. We are seeing record numbers of projects that are coming through and it does not look to be slowing down. I am asking for a full time Building Inspector with option of a contract inspector if needed. I am also asking for a Business License Inspector. The Business License Inspector will be a one stop shop person for business license inspections, but can also do nightly rentals inspections, main street sweeps, and nightly rental sweeps with new software to track nightly rentals.

	Request FY 2015	Rationale FY 2015
Inspections	Engineering: Reclass of analyst I position to an analyst II, this will cost about \$13,000. Also anticipating PC Heights inspections. This will cost the City about \$80k. Building: Personnel Request is \$239,393 for Inspections. Requests a full time Building Inspector, two additional contract inspectors and a Business License Inspector. \$11,000 increase in materials.	Engineering: Do PC Heights increase due to revenue offset. Keep Public Improvement Inspector as is. Recommend reclass. Building: RT recommends funding the Contract Building inspector moving to a FTR as well as the Business License inspector. The contract building inspectors may be funded during the fiscal year depending on revenues from big projects. All materials and supplies increases should be paid for w/in existing resources.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
ENGINEERING						
Personnel	100,444	110,520	94,850	95,559		95,559
Materials	5,757	85,757	85,757	85,757	-379,586	-293,829
Total ENGINEERING	106,201	196,277	180,607	181,316	-379,586	-198,270
BUILDING DEPT.						
Personnel	635,927	874,659	715,218	716,465		716,465
Materials	209,075	219,923	209,075	198,651	-1,409,006	-1,210,355
Total BUILDING DEPT.	845,002	1,094,582	924,293	915,116	-1,409,006	-493,891
TOTAL	951,203	1,290,859	1,104,899	1,096,432	-1,788,593	-692,161

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	8.3	8.3
Part Time		
TOTAL	8.3	8.3

Level of Service
 Inspections Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Inspections	2	19.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

ENGINEERING The engineering ROW inspection program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROW. For FY 16, the engineering inspector will take on an additional workload in inspecting the storm water BMPs for private and public projects. This additional inspection program is a requirement by the Federal Government with a goal to increase our water quality in our streams and creeks.

BUILDING DEPT. The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. Though Public Safety is not identified as one of Council's goals, it is a very important element of our society. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING	The cost for full time Public Improvement inspector is shifting 1/4 FTE cost from transit to engineering for FY15. For FY16, It is anticipated that 30% to 50% of the costs could be absorbed by a future Storm Water Utility.
BUILDING DEPT.	2014 Building activity projections have suggested a record breaking year, resulting in an increased workload and potential revenue. Only use the Contract inspectors if staff cannot keep up. Also look at readjusting permit fees to cover cost of operations. Additional inspectors will result in a need for additional work tools and personal protective equipment.

Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING	Engineering does not have resources currently to keep up with demand and our workload.
BUILDING DEPT.	Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function. If a City vehicle is unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections. The result would be that construction mitigation and collecting business licenses would not take place as needed and fees would not be collected along with complaints would increase with longer turn-around times to compliance.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Inspections- ENGINEERING	Percent of water meter inspections completed within two working days.	%	100%	100%	%
Inspections- ENGINEERING	Percent of ROW permit inspections provided within two working days of contractor contract.	%	65%	100%	%
Inspections - BUILDING DEPT.	Percent of inspections completed within 24 hrs. of request	%	93%	89%	%
Inspections - BUILDING DEPT.	Percent of weeks discussions are conducted to brainstorm building codes and enforcement methods	92%	77%	96%	%
Inspections - BUILDING DEPT.	Percent of inspectors pursuing ongoing training each year	100%	100%	100%	%
Inspections - ENGINEERING	Percent of PIMPS completed within two weeks.	%	80%	100%	%

Description:

The primary function of Circulation Services is to provide direct customer service and assistance to the public. Circulation Services greets and assists community members and visitors in accessing library services and finding information.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Community gathering spaces and places

Section 1: Scope

LIBRARY Current LOS: The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items. Proposed LOS: Enhanced Level of Service. Funds requested are for increases to the overall use of the library as the library expands through the RDA Development Project. In 2015, the staff will be preparing for the opening of the new library with increased collection development, staff training, and, outreach, while continuing service provision and adapting to a temporary location. The Digital Media Lab will continue to be expanded in preparation for the grand opening of the library and the Rapid Reader collection will grow for the new service-model provision utilizing a face-out browsing model. Increases in our professional memberships, conference travel, technology needs, and software licenses are typical of what libraries are experiencing across the county. In 2016, with the opening of the new library there will be increases in overall library use, collection sizes, circulation numbers, community access to resources, computer and digital needs, programs, and community services. These increases will result in growth of the budget overall through personnel requirements, additional print and electronic materials, computers and technology, and general resources. The result will be a dynamic, 21st Century Library to serve the evolving needs of the community now and into the future. In today's information-age libraries are an essential component of community growth and development.

	Request FY 2015	Rationale FY 2015
Circulation Services	Personnel increase is \$23,096. Library is requesting a new Library Clerk, Aide, and Senior Librarian to be hired in March 2015. Materials increase is \$6,948.	Recommended not to fund based off of projected project end date and score in FY15. In FY16 it is planned to add 2 Library Assistants, a Library Clerk and a Senior Librarian.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LIBRARY						
Personnel	250,373	282,839	249,689	251,061		251,061
Materials	44,727	56,537	45,638	45,631	-12,600	33,031
Total LIBRARY	295,100	339,376	295,328	296,692	-12,600	284,092
TOTAL	295,100	339,376	295,328	296,692	-12,600	284,092

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.5	2.3
Part Time	1.7	2.5
TOTAL	4.2	4.7

Level of Service
Circulation Services Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Circulation Services	2	18.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

LIBRARY Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and computer assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Staff working at the circulation desk complete other tasks and projects as time allows such as, doing inventory, working on displays, helping librarians with projects and programs, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Less community impact without development and growth as a 21st Century Library.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014
Circulation Services- LIBRARY	Annual visits per capita.	0	14.21	12
Circulation Services - LIBRARY	Circulation per capita annual measure only	12.41	11.71	12

Description:

Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Vibrant arts and culture offerings

Section 1: Scope

LIBRARY Current LOS: The library offers materials (such as books, audiobooks, DVDs, magazines, and newspapers), programs, classes, exhibits, access to databases, test proctoring, and reference services. Proposed LOS: The library is looking to update and renovate in order to move forward as a 21st Century Library. This means expanding services, meeting room space, collections, programs, and cutting-edge technology. Libraries across the nation are visioning community libraries as dynamic vibrant spaces where people come together not only to gain access to information but to create information and celebrate collective civic experience. The library is asking for funding for the Rapid Reader Collection, which has been supported by the Friends of the Library for years. Over 90% of the collection circulates and should be permanently funded. An increase in funds is required for the Digital Media Lab in order to implement phases 2 & 3 of the project, which support the community in developing 21st Century literacy skills. In 2015, the staff will be preparing for the opening of the new library with increased collection development, staff training, and, outreach, while continuing service provision and adapting to a temporary location. The Digital Media Lab will continue to be expanded in preparation for the grand opening of the library and the Rapid Reader collection will grow for the new service-model provision utilizing a face-out browsing model. Increases in our professional memberships, conference travel, technology needs, and software licenses are typical of what libraries are experiencing across the county. In 2016, with the opening of the new library there will be increases in overall library use, collection sizes, circulation numbers, community access to resources, computer and digital needs, programs, and community services. These increases will result in growth of the budget overall through personnel requirements, additional print and electronic materials, computers and technology, and general resources. The result will be a dynamic, 21st Century Library to serve the evolving needs of the community now and into the future. In today's information-age libraries are an essential component of community growth and development.

	Request FY 2015	Rationale FY 2015
Adult Services	Personnel increase is \$19,369 for additional clerk, assistant and senior librarian. Materials increase is \$11,981.	Recommended not to fund based off of projected project end date and score in FY15. In FY16 it is planned to add 2 Library Assistants, a Library Clerk and a Senior Librarian.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LIBRARY						
Personnel	138,529	157,297	137,583	138,606		138,606
Materials	95,319	119,725	97,237	97,232	-12,600	84,632
Total LIBRARY	233,848	277,022	234,820	235,839	-12,600	223,239
TOTAL	233,848	277,022	234,820	235,839	-12,600	223,239

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.4	1.4
Part Time	0.0	0.1
TOTAL	1.4	1.5

Level of Service
 Adult Services Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Adult Services	2	18.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

LIBRARY The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Adult program partnerships are utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY If staff is unable to receive additional training, they will be unable to provide a high level of service to library users and unable to complete the visual media lab project. Without the additional funds for materials, including those needed for library expansion and 21st Century Development, the library will not be able to keep up with demand for materials and resources. In addition, the library will have to reduce electronic resources due to cost. At this time, it is impossible to re-allocate funds from print materials to technology because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 97% of books on CD, 95% of large print, 97% of DVDs, and 94% of Fiction that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014
	-			
Adult Services- LIBRARY	Number of people served by Adult programs and outreach annually.	0	0	0
Adult Services - LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita	9.27	9.48	11.5
Adult Services - LIBRARY	Percent of participants who rate adult library programs as "good" or "excellent."	100	100	100

Description:

Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City kids, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Diverse population (racially, socially, economically, geographically, etc.)

Section 1: Scope

LIBRARY

Current LOS: The library offers quality materials (such as books, e-books, audiobooks, DVDs, magazines, and early literacy and STEM computers), programs, classes, and outreach to help the community's youth with early literacy, school readiness, and continued development of 21st Century Skills. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach. Youth and Spanish programs totaled 325 in fiscal year 2013. Proposed LOS: The library needs additional funds for the children's technology advancements, as well as for keeping pace with price increases for children's, teens', and Spanish books, audios, DVDs, and electronic materials. Funds are also being requested for enhancing service by providing more outreach programming, staff training in early literacy, youth literature, and digital media technology. An expansion in the new building will mean a large children's department with interactive manipulative, dynamic programming, engaging children's materials that develop early literacy through the print an electronic experience, and a great place for families to spend time in the community. The new building will also include pre-teen and teen areas to engage the youth in collaborative, social enriching, and 21st Century skill building experiences with literature and STEM (Science, Technology, Engineering, and Mathematics) enhancements. An increase in funds is required for the Digital Media Lab in order to implement phases 2 & 3 of the project, which engages and supports the community's youth and Latino population in developing 21st Century Skills. In 2015, the staff will be preparing for the opening of the new library with increased collection development, staff training, and, outreach, while continuing service provision and adapting to a temporary location. The Digital Media Lab will continue to be expanded in preparation for the grand opening of the library and the Rapid Reader collection will grow for the new service-model provision utilizing a face-out browsing model. Increases in our professional memberships, conference travel, technology needs, and software licenses are typical of what libraries are experiencing across the county. In 2016, with the opening of the new library there will be increases in overall library use, collection sizes, circulation numbers, community access to resources, computer and digital needs, programs, and community services. These increases will result in growth of the budget overall through personnel requirements, additional print and electronic materials, computers and technology, and general resources. The result will be a dynamic, 21st Century Library to serve the evolving needs of the community now and into the future. In today's information-age libraries are an essential component of community growth and development.

	Request FY 2015	Rationale FY 2015
Youth & Spanish Services	Personnel increase is \$23,633 for additional clerk, assistant and senior librarian. Materials increase is \$6,016.	Recommended not to fund based off of projected project end date and score in FY15. In FY16 it is planned to add 2 Library Assistants, a Library Clerk and a Senior Librarian.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LIBRARY						
Personnel	110,252	133,304	109,305	110,156		110,156
Materials	51,756	64,878	52,812	52,790	-8,400	44,390
Total	162,008	198,182	162,117	162,945	-8,400	154,545
LIBRARY						
TOTAL	162,008	198,182	162,117	162,945	-8,400	154,545

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.1	1.2
Part Time	0.0	0.1
TOTAL	1.1	1.3

Level of Service
Youth & Spanish Services Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Youth & Spanish Services	2	18.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

LIBRARY The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for youth to develop early literacy skills thru 21st Century skills by engaging this population in programs and materials that emphasis reading, writing, sing, talking, playing, collaboration, and implementing the use of technology to enhance their knowledge and creativity (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods).

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Collaborating with the Park City Day Camp and Park City School District to engage the youth in participating in Summer Reading Programs; thus, helping to prevent the 'Summer Slide', is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest, Books 2 Movies, Summit County Library, and Windy Week with Recycle Utah creates cost savings for the library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Without additional funds to keep pace with technology and print collections, youth will not have the best resources available to increase their 21st Century Skills. Success in education and literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the community's demand for early literacy materials; homework resources, young adult books, which are frequently read by adults; graphic novels; and ESL and dual emersion materials. Enhancing outreach is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families, youth and Latinos.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Youth & Spanish Services- LIBRARY	Number of people served by Youth and Spanish programs and outreach.	0	0	0	0
Youth & Spanish Services - LIBRARY	Checkout Rate of Children's Collection-Circulation per item	2.15	2	2.5	0
Youth & Spanish Services - LIBRARY	Percent of program participants who rate youth or Spanish programs as "good" or "excellent."	100	100	100	0

Description:

Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Physically and socially connected neighborhoods

Section 1: Scope

POLICE Current LOS: Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind. Proposed LOS: Enhanced level of service. The level of service increases with the combing of the Sergeant and Detective positions in that greater consistency is provided in the area of Special Event Management, case tracking and Internal Investigations. In this scenario we would request removing the Detective position, the Sergeant position, victim advocate position and the part time Evidence Technician. Elimination of each of these positions allows us to make requests for new positions which will create greater consistency in various areas of responsibility in department assignments as described in scenario 2.

	Request FY 2015	Rationale FY 2015
Community Support	A Detective and Sergeant have been removed from the budget. In their place a Lieutenant, a Full Time Victim Advocate and a part time evidence technician are requested. In scenario 1 The Victim Advocate and Lieutenant are requested. In scenario 2 The Evidence Tech is requested in addition to scenario 1. In Scenario 3, the request is the same as Scenario 2, except the Sergeant is kept.	Pol: RT recommends scenario 1 due to high priority and cost savings.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
POLICE						
Personnel	475,470	499,917	487,250	518,722		518,722
Materials	19,000	19,000	19,000	18,500	-18,000	500
Total POLICE	494,470	518,917	506,250	537,222	-18,000	519,222
TOTAL	494,470	518,917	506,250	537,222	-18,000	519,222

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	4.5	4.5
Part Time	0.2	0.2
TOTAL	4.7	4.7

	Quartile FY 2015	Score FY 2015	Level of Service	
Community Support	2	18.25	Community Support	Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

POLICE The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

Section 4: Cost Savings / Innovation / Collaboration

POLICE Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Community Support - POLICE	100% of victims contacted within ten working days	100%	100%	100%	100%
Community Support - POLICE	% of Operations Staff with viable Problem Oriented Policing projects	100%	100%	100%	100%
Community Support - POLICE	Total number of Community meetings/contacts per year	160	281	120	120

Description:

Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Preserved and celebrated history; protected National Historic District

Section 1: Scope

SPEC. SRVC. CNTRT./UNSPECIFIED
 Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. According to City policy, up to one percent of the City's total budget is awarded. Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in kind services. Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol. I. Proposed LOS: No change in level of service. This program's budget is a percentage of the City's total budget and fluctuates accordingly.

	Request FY 2015	Rationale FY 2015
Special Service Contracts	Increase based off of SSC recommendation.	SSC recommends
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
SPEC. SRVC. CNTRT./UNSPECIFIED					
Materials	492,000	492,000	492,000	515,000	515,000
Total SPEC. SRVC. CNTRT./UNSPECIFIED	492,000	492,000	492,000	515,000	515,000
TOTAL	492,000	492,000	492,000	515,000	515,000

	Quartile FY 2015	Score FY 2015	Level of Service
Special Service Contracts	2	18.00	Special Service Contracts Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

SPEC. SRVC. Special service contracts are generally viewed as the City investing in and providing needed services to the local
CNTRT./UNSPE community.
CIFIED

Section 4: Cost Savings / Innovation / Collaboration

SPEC. SRVC. Special Service Contracts are collaboration with non-profits providing service to the community. It is anticipated that if
CNTRT./UNSPE these services were provided by the City and administered by city staff cost would be much higher.
CIFIED

Section 5: Consequences of Funding Proposal at Lower Level

SPEC. SRVC. The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization.
CNTRT./UNSPE Funding at a lower level would result in less funding awarded to applicants.
CIFIED

Section 6: Performance Measures

	Description
	-

Description:

Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances. Development of a 21st Century Library includes provision of a high-tech information interface.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Diverse population (racially, socially, economically, geographically, etc.)

Section 1: Scope

LIBRARY Current LOS: Provide 20 computer stations for the public, 17 of which offer broadband internet access. Web site and library catalog with 24 hour access. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and Wi-Fi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained. Shelve items returned by users within 1-2 days. Proposed LOS: Level of service includes development of an environment in which information services are delivered quickly and accurately using the best resources, including current technology. The development of a 21st Century Library includes the provision of technology that supports community growth and knowledge in areas that include the capability to create content as well as take in content, to truly bring the PC culture to the world with the library as a portal. It supports overall community growth and development, support of a strong workforce, and of businesses. Bringing in the teen population as a next generation of library users is dependent upon a high-tech interface as well as a print interface. In 2015, the staff will be preparing for the opening of the new library with increased collection development, staff training, and, outreach, while continuing service provision and adapting to a temporary location. The Digital Media Lab will continue to be expanded in preparation for the grand opening of the library and the Rapid Reader collection will grow for the new service-model provision utilizing a face-out browsing model. Increases in our professional memberships, conference travel, technology needs, and software licenses are typical of what libraries are experiencing across the county. In 2016, with the opening of the new library there will be increases in overall library use, collection sizes, circulation numbers, community access to resources, computer and digital needs, programs, and community services. These increases will result in growth of the budget overall through personnel requirements, additional print and electronic materials, computers and technology, and general resources. The result will be a dynamic, 21st Century Library to serve the evolving needs of the community now and into the future. In today's information-age libraries are an essential component of community growth and development.

	Request FY 2015	Rationale FY 2015
Technical Services	Personnel increase is \$1,043 for additional clerk, assistant and senior librarian. There is an increase in full-time money and a decrease in part time money. The extra cost is a result of the benefits. Materials increase is \$7,797.	Recommended not to fund based off of projected project end date and score in FY15. In FY16 it is planned to add 2 Library Assistants, a Library Clerk and a Senior Librarian.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LIBRARY						
Personnel	243,359	247,387	242,106	243,393		243,393
Materials	37,753	50,457	38,520	38,513	-8,400	30,113
Total LIBRARY	281,112	297,845	280,626	281,906	-8,400	273,506
TOTAL	281,112	297,845	280,626	281,906	-8,400	273,506

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.0	2.1
Part Time	2.3	1.9
TOTAL	4.3	4.0

Level of Service
 Technical Services Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Technical Services	2	18.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

LIBRARY The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free and up-to-date technology access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Proposal requests are for the development of a 21st Century Library. Not funding these will result in the Park City Library falling behind on technological advances and diminishing the progressive capability of citizens to engage in with information in new ways that involve civic development and collaborative creation through multiple interfaces. A consequence of not funding at an increased level is that the library will be unable to pay for such things as eBook & eMagazine platform fee, Atomic Training, increased costs for our Integrated Library System, the maintenance fees for the AWE Literacy stations, and other important items with yearly maintenance fees.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014
Technical Services - LIBRARY	Annual number of in-library Wi-Fi logins.	16170	22737	23000
Technical Services - LIBRARY	Annual number of web hits.	97544	116365	117000

Description:

Protect life and property by assuring that businesses, both permanent and temporary, comply with applicable fire codes and that fire causes are identified so that corrections in processes or codes can be identified.

Council Goal:

199 An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Physically and socially connected neighborhoods

Section 1: Scope

BUILDING DEPT. Current LOS: This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations. Proposed LOS: Increase funding for additional contract services. We are seeing an increased number of complex arson cases that require professional consultants.

	Request FY 2015	Rationale FY 2015
Fire Safety	Building: Addition of Business License Inspector and Senior Building Inspector causes personnel to increase by \$20,347. Materials increase is \$26,812.	Building: RT recommends funding the Contract Building inspector moving to a FTR as well as the Business License inspector. The contract building inspectors may be funded during the fiscal year depending on revenues from big projects. All materials and supplies increases should be paid for w/in existing resources.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BUILDING DEPT.						
Personnel	256,096	275,808	266,086	278,273		278,273
Materials	49,997	76,809	49,997	47,391	-131,870	-84,479
Total BUILDING DEPT.	306,093	352,617	316,083	325,664	-131,870	193,794
TOTAL	306,093	352,617	316,083	325,664	-131,870	193,794

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.7	2.7
Part Time		
TOTAL	2.7	2.7

Level of Service
 Fire Safety Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Fire Safety	2	17.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUILDING DEPT. The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT. The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT. Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Fire Safety - BUILDING DEPT.	Percent of fire inspectors pursuing ongoing training each year	100%	100%	100%	%
Fire Safety - BUILDING DEPT.	Percent of fire inspectors conducting outreach regarding code concerns or changes	100%	100%	100%	%
Fire Safety - BUILDING DEPT.	Percent of fire incidents that fire inspectors respond to within 24 hrs.	100%	100%	100%	%

Description:

A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Physically and socially connected neighborhoods

Section 1: Scope

PLANNING DEPT. Current LOS: As the Planning Department phases into FY 2014, the draft General Plan will be written and within the final stages of adoption. Upon adoption of the new General Plan, the Planning Department will re-assign Senior Planner staff to focus on the upcoming Land Management Code changes that will need to take place in order to come into compliance with the new General Plan. Proposed LOS: This program was originally scheduled for a significant decrease in contract services funding for the FY 14 Plan. However, the addition of a Principle Planner will allow the Planning Director to focus more time on Long Range Planning and Regional Collaboration efforts such as the Lower Park Redevelopment Plan. This change represents an increase in funding from the FY 14 Plan, but still shows a decrease from FY 13 funding levels.

	Request FY 2015	Rationale FY 2015
Long Range Planning	Planning: Reclass of Contract planner to full time Planner I actually decreases the budget by 6-7K. This creates a net decrease in the Department. Position reallocated to different programs within the Dept.	Recommend reclass of Contract Planner to Planner I.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
PLANNING DEPT.					
Personnel	159,347	172,766	172,766	174,093	174,093
Materials	69,500	69,500	69,500	69,500	69,500
Total PLANNING DEPT.	228,847	242,266	242,266	243,593	243,593
TOTAL	228,847	242,266	242,266	243,593	243,593

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.4	1.4
Part Time		
TOTAL	1.4	1.4

Level of Service
 Long Range Planning Same Level of Service

	Quartile FY 2015	Score FY 2015
Long Range Planning	2	17.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. Consulting fees (ranging upwards of \$100,000) have been alleviated with the creation of the General Plan and Area Plans in-house through the Planning Department. These savings can be estimated to continue through FY2014 as the Planning Department focuses on the creation of more Area Plans such as for the Lower Park Redevelopment Area.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding may delay the development of future Area Plans and re-evaluation of current plans.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014
Long Range Planning - PLANNING DEPT.	Percentage of staff time dedicated to long-range planning each week.	20	30	20

Description:

Planning: The Planning Department handles all land use applications for the City/Planning Commission including, but not limited to: Conditional Use Permits, Steep Slope Permits, Master Planned Developments, Subdivisions/Plats/Records of Survey, Sign Permits, etc. The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council. The Building Department has to assure that all plans submitted for review; (a) comply with applicable building codes and City ordinances, (b) have fees accurately calculated to avoid over-charge, while assuring that fees are assessed as required by ordinance, and (c) are completed in a timely manner, minimizing delays to applicants. The Engineering Department reviews and signs off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team. Building: The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. Engineering: Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Physically and socially connected neighborhoods

Section 1: Scope

ENGINEERING Current LOS - As the economy strengthens, Staff recommends increasing the engineering plan/application review LOS above current levels as it is anticipated that applications and building permits will continue to grow. Proposed LOS - Staff recommends increasing our LOS for Plan/Application Reviews by increasing the duties of the Analyst position so as to free time up for the City Engineer to review plans and reports. Additionally, staff will involve the PW Inspector and proposed engineer to assist with the review of building plans and planning applications/staff reports. The Preservation of Park City Character desired outcome of plan/application review is physically and socially connected neighborhoods and protected National Historic District.

PLANNING DEPT. Current LOS - Currently the Planning Department processes applications as they are received and balances other Department functions to address these applications in a timely manner. The variety and type of applications cannot be easily predicted at any given time, but Staff prioritizes applications as part of our many functions that include long range planning, GIS work/mapping, zoning review, historic preservation, special projects, etc. Proposed LOS: Establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

BUILDING DEPT. Current LOS - The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code. Proposed LOS - To move a Code Enforcement Officer into a Plans Examiner position to help cover future retirement of the Building Inspector Supervisor.

	Request FY 2015	Rationale FY 2015
Plan/Application Review	Planning: Reclass of Contract planner to full time Planner I actually decreases the budget by 6-7K. Position reallocated to different programs within the Dept. Building: \$31,500 increase in personnel due to addition of Business License Inspector and Senior Building Inspector. \$12,480 increase in materials.	Building: RT recommends funding the Contract Building inspector moving to a FTR as well as the Business License inspector. All materials and supplies increases should be paid for w/in existing resources. Planning: Recommend reclass.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
ENGINEERING						
Personnel	55,290	52,538	51,419	51,820		51,820
Materials	7,269	7,269	7,269	7,269	-30,000	-22,731
Total ENGINEERING	62,559	59,807	58,688	59,089	-30,000	29,089
PLANNING DEPT.						
Personnel	200,558	200,521	200,521	202,028		202,028
Materials	42,173	42,173	42,173	42,173	-168,300	-126,127
Total PLANNING DEPT.	242,731	242,694	242,694	244,201	-168,300	75,901
BUILDING DEPT.						
Personnel	257,061	288,051	272,496	273,430		273,430
Materials	13,361	26,345	13,361	13,361	-596,430	-583,069
Total BUILDING DEPT.	270,422	314,396	285,857	286,791	-596,430	-309,639
TOTAL	575,711	616,897	587,239	590,080	-794,730	-204,650

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	5.0	5.0
Part Time		
TOTAL	5.0	5.0

Level of Service
Plan/Application Review Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Plan/Applicati on Review	3	17.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

ENGINEERING Preservation of Park City Character is identified as one of Council's goals. Plan/application review by engineering assists in meeting this goal by verifying and checking to make sure submitted plans and applications meet the intent of our municipal code and LMC.

PLANNING DEPT. Applications are a regulatory function of the Planning Department and must be addressed in a timely manner to meet State codes. The Planning Department has been extremely successful in decreasing the time to review and process applications, while addressing the many other needs within the department. Establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

BUILDING DEPT. The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements. Establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

Section 5: Consequences of Funding Proposal at Lower Level

- ENGINEERING** Lower level funding for plan/application review would require the department to either shift the other workload elements to other teams so that the regulatory function stays intact, reduce the number of projects anticipated, work on projects at a slower pace or simply not continue with all of the OTIS, CIP, Federally funded projects. Staff did not have resources available this year to do an OTIS project, thus delaying a program which Council wanted completed sooner than later.
- PLANNING DEPT.** Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Plan/ Application Review- Engineering	Percent of building plans reviewed within 3 weeks	%	75%	75%	%
Plan/ Application Review- ENGINEERING	Percent of staff reports reviewed within 1 week.	%	100%	80%	%
Plan/Application Review- BUILDING	Percent of plans examiners pursuing ongoing training each year	100%	100%	100%	%
Plan/Application Review - BUILDING DEPT.	Percent of applications with a ten-day turnaround for first reviews.	96%	82%	95%	%
Plan/Application Review - ENGINEERING	Percent of ROW permits processed within 2 days.	%	100%	100%	%
Plan/Application Review - PLANNING DEPT.	Overall reduction of turnaround time on Planning applications and review process.	77	70	70	0

Description:

Per code the City is required to have an abatement fund for dangerous buildings, historic buildings that are being neglected (demolition by neglect) or other dangerous structures in which the owners are not taking responsibility for the repairs and the City has to take charge.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Community gathering spaces and places

Section 1: Scope

ABATEMENT Current LOS- Building Department Staff (inspectors and code enforcement) shall apply the provisions of the Dangerous Buildings and Abatement Code to provide a just, equitable and practicable method, to be cumulative with and in addition to any other remedy provided by the Building Code, Housing Code or other available law, whereby buildings or structures which from any cause endanger life, limb, health, morals, property, safety or welfare of the general public or their occupants may be required to be repaired, vacated or demolished. Proposed LOS: Due to an increasing number of properties with abatement issues, we are asking for an additional \$7300 to continue providing the same level of service to a greater number of properties.

	Request FY 2015	Rationale FY 2015
Abatement Fund	Requesting an increase of \$7,312	Leave at FY14 funding levels. Can adjust this at the end of FY15.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
ABATEMENT					
Materials	48,688	56,000	48,688	48,688	48,688
Total ABATEMENT	48,688	56,000	48,688	48,688	48,688
TOTAL	48,688	56,000	48,688	48,688	48,688

	Quartile FY 2015	Score FY 2015	Level of Service
Abatement Fund	3	17.00	Special Events Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ABATEMENT The Dangerous Building and Abatement Code allows building department staff to identify structures as dangerous and require repair to such conditions. The Code specifically states that the jurisdiction shall establish a special revolving fund to be designated as the repair and demolition fund. Payments shall be made out of said fund upon the demand to defray the costs and expenses which may be incurred by the jurisdiction in doing on causing to be done the necessary work of repair or demolition of dangerous buildings. The goal of this action is to maintain adequate life safety standards within Park City.

Section 4: Cost Savings / Innovation / Collaboration

ABATEMENT The revolving fund shall be utilized for abatement actions of dangerous buildings and all expenses will be replaced into the fund when the responsible party reimburses the jurisdiction on demand of payment or through a special assessment on the property taxes as coordinated through the Summit County Assessor.

Section 5: Consequences of Funding Proposal at Lower Level

ABATEMENT Consequences of funding the proposal at a lower level will prohibit staff from addressing identified dangerous conditions. Life safety standards would decrease as the ability to enforce against violations would be limited. Park City would also be in violation of the Abatement of Dangerous Building Code by not providing the fund as identified and required.

Section 6: Performance Measures



Description:

Provide project management to an assortment of projects including OTIS, CIP, Federal Funded projects, Walkability projects, large internal/complicated projects and Planning projects.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Balance between tourism and local quality of life

Section 1: Scope

ENGINEERING Current LOS: Current LOS allows staff to manage a range of projects, which usually includes one to two road projects, numerous small ROW/drainage projects, and a varying assortment of other miscellaneous projects. Proposed LOS: For FY 2015, Staff recommends increasing the LOS for engineering project management by shifting City Engineering and Public Improvement Inspector time to assist in projects. For FY16, staff recommends increasing the LOS to include a staff engineering position. The increase in time will be used to manage the upcoming Storm Water Phase 2 program, the future storm water utility and to manage the Storm Water capital program, which will start seeing an increase in funding in approximately 2016. The Engineering department is a highly technical group and currently has a heavy workload. It is anticipated that the Engineering departments workload will further increase. This requires the need to have the Analyst position to take on a greater role in the Engineering department. Engineering’s goal is to maximize our existing resources so we are as effective as possible. To achieve this higher effectiveness, the Analyst II position will need to take on a greater role in our department. Four specific areas are highlighted below to justify the need for an Analyst II. • Manage the City’s address program – The Analyst position is currently taking over the complete management of this program. This helps to free up the City Engineer to focus on other needs, • Assist with GIS layers – GIS is an important element of engineering that has been grossly overlooked in Park City. Staff is currently creating functional layers. Many of these layers will be used in our day to day practice. It is prudent that the Analyst position is able to understand and manipulate these GIS layers to assist our team to provide the services anticipated, • Understanding of engineering practices – With some course work needed, it is anticipate that the Analyst position can address daily concern and issues from our customers at a higher level. This would help the Engineering department increase its level of responsiveness,• Handle the preparation and processing of contracts/SOQ/RFP – The Analyst position has started to take on a larger role in the preparation and processing of Engineering documents such as the preparation and processing of request for SOQs and RFPs, purchasing contracts, construction documents, etc.

	Request FY 2015	Rationale FY 2015
Engineering Project Management	Engineering: Reclass of analyst I position to an analyst II. Move the Public Improvement Inspector to be 100% Engineering from Transit.	Keep Public Improvement Inspector as is. Recommend reclass.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
ENGINEERING						
Personnel	149,481	167,857	162,261	163,533		163,533
Materials	63,928	63,928	63,928	63,928	-22,171	41,757
Total ENGINEERING	213,409	231,785	226,189	227,461	-22,171	205,290
TOTAL	213,409	231,785	226,189	227,461	-22,171	205,290

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.3	1.3
Part Time		
TOTAL	1.3	1.3

Level of Service
 Engineering Project Management Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Engineering Project Management	3	16.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

ENGINEERING Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING It is anticipated that if the storm water phase 2 program is required, the City will investigate a storm water utility. If a storm water utility is created, it is anticipated that all activities by the engineer in relation to the storm water phase 2 program would be paid through the utility.

Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING Lower level funding for project management would require the department to either shift the project workload to other teams, reduce the number of projects anticipated, work on the projects at a slower pace, or simply not continue with the entire OTIS, CIP, Federally Funded or other projects.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
ENGINEERING	Percent of construction projects "Substantially" completed within a construction season.	%	50%	100%	%
ENGINEERING	Percent of public's construction concerns addressed within two weeks.	%	100%	100%	%

Description:

Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.).

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Physically and socially connected neighborhoods

Section 1: Scope

PLANNING DEPT. Currently the Planning Department provides a thorough review of all Building Permits and Business Licenses in a timely manner. The Department provides guidance and planning input on City and/or private projects that benefit from the Department’s planning/design expertise. Establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

	Request FY 2015	Rationale FY 2015
Permitting / Current Planning	Planning: Reclass of Contract planner to full time Planner I actually decreases the budget by 6-7K. This creates a net decrease in the Department. Position reallocated to different programs within the Dept.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
PLANNING DEPT.						
Personnel	135,526	135,649	135,649	136,663		136,663
Materials	4,528	4,528	4,528	4,528	-67,339	-62,811
Total PLANNING DEPT.	140,054	140,177	140,177	141,191	-67,339	73,852
TOTAL	140,054	140,177	140,177	141,191	-67,339	73,852

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.3	1.3
Part Time		
TOTAL	1.3	1.3

Level of Service
Permitting / Current Planning Same Level of Service

	Quartile FY 2015	Score FY 2015
Permitting / Current Planning	3	16.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would result in a delay for approving these regulatory items.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014
Permitting / Current Planning - PLANNING DEPT.	Number and Planning Applications received.	296	339	300
Permitting / Current Planning - PLANNING DEPT.	Number of Building Permits received for review by Planning.	715	793	625
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) of Complete Application forms send out to applicants within 72 hours of project assignment.	75	92	90
Permitting / Current Planning - PLANNING DEPT.	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.	0	90	90
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) of Action Letters issued with 5 working days of final Action	92	95	90
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) project comment letters within 5 working days of staff review/Commission meetings.	91	95	90

Description:

The Youth Services Officer is our school resource officer who is assigned to the schools to assist in providing a safe school environment.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Physically and socially connected neighborhoods

Section 1: Scope

POLICE Current LOS: The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff. Proposed LOS: No change in level of service. The combing of the Sergeant and Detective positions causes a shift in personnel allocations which causes this programs budget to decrease. This program is decreasing due to reallocation of police personnel between BFO programs.

	Request FY 2015	Rationale FY 2015
Youth Services Officer	A Detective and Sergeant have been removed from the budget. In their place a Lieutenant, a Full Time Victim Advocate and a part time evidence technician are requested. In scenario 1 The Victim Advocate and Lieutenant are requested. In scenario 2 The Evidence Tech is requested in addition to scenario 1. In Scenario 3, the request is the same as Scenario 2, except the Sergeant is kept.	Pol: RT recommends scenario 1 due to high priority and cost savings.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
POLICE					
Personnel	161,918	159,876	159,876	177,707	177,707
Materials	7,980	7,980	7,980	7,770	7,770
Total POLICE	169,898	167,856	167,856	185,477	185,477
TOTAL	169,898	167,856	167,856	185,477	185,477

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016	Level of Service
Full Time	1.4	1.4	Youth Services Officer Same Level of Service
Part Time			
TOTAL	1.4	1.4	

	Quartile FY 2015	Score FY 2015
Youth Services Officer	3	16.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

POLICE The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

Section 4: Cost Savings / Innovation / Collaboration

POLICE The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would not allow us to have a full time officer in this position.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Youth Services Officer - POLICE	Total number of students processed for truancy	103	80	100	100

Description:

Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Entire population utilizes community amenities

Section 1: Scope

DRUG EDUCATION Current LOS: The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade has 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
DRUG EDUCATION					
Personnel	20,171	19,521	19,521	21,954	21,954
Materials	5,000	5,000	5,000	5,000	5,000
Total DRUG EDUCATION	25,171	24,521	24,521	26,954	26,954
TOTAL	25,171	24,521	24,521	26,954	26,954

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.2	0.2
Part Time		
TOTAL	0.2	0.2

Level of Service
DARE/Drug Education Same Level of Service

	Quartile FY 2015	Score FY 2015
DARE/Drug Education	3	15.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

DRUG EDUCATION McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

Section 4: Cost Savings / Innovation / Collaboration

DRUG EDUCATION Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

Section 5: Consequences of Funding Proposal at Lower Level

DRUG EDUCATION A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
DARE/Drug Education - DRUG EDUCATION	Total number of students completing DARE Program	347	352	325	325

Description:

Remove graffiti in a timely manner.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Preserved and celebrated history; protected National Historic District

Section 1: Scope

STREET MAINTENANCE Maintain graffiti removal equipment and sufficient personnel to address graffiti issues. Proposed LOS: This option has two components; first, the city pays penalties for the first year for current staff working year around in a seasonal capacity. Additionally, we are recommending that five key positions are provided a full time benefit package. This option allows the maximum amount of turnover with seasonal positions while maintaining the current level of service. To maximize the city’s investment in these full time regular positions three staff are shared between Streets during the winter months and Parks Department during the summer months meeting the peak seasonality needs of each department. The Streets Department has offered 50k from its operating budget to help offset costs and assure these positions are Full Time Regular Employees. We hold our Full time regular staff to a higher level of accountability and believe that these upgraded positions will create some savings within our departmental budgets offsetting the contribution. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

	Request FY 2015	Rationale FY 2015
Graffiti Removal	ACA increases. These consist of 2 FTRs added to Streets, and 3 FTRs that will be split between streets and parks. This increase will be offset with a \$50,000 reduction in materials and a decrease in Part Time money of \$116,525. Net increase is \$47,164.	Recommending ACA funding. Taking a balanced approach to funding new federal mandate.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
STREET MAINTENANCE					
Personnel	9,832	9,328	9,328	9,392	9,392
Materials	14,283	14,283	14,283	14,083	14,083
Total STREET MAINTENANCE	24,115	23,611	23,611	23,475	23,475
TOTAL	24,115	23,611	23,611	23,475	23,475

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.1	0.1
Part Time	0.0	0.0
TOTAL	0.1	0.1

	Quartile FY 2015	Score FY 2015	Level of Service
Graffiti Removal	4	14.25	Graffiti Removal Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

STREET MAINTENANCE Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Artistic painting of pedestrian tunnels by students. 2) Use of environmental friendly graffiti removers Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE 1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity. Proposed LOS: If this option is not funded impacts are difficult to fully comprehend. A large portion of our staff is seasonal and work year around, some for many years with minimal turnover. To comply with The Affordable Health Care Act we will be required to rotate staff seasonally. As a result, we will lose experience and institutional knowledge of the department and city. Known Impacts are expected to include: • Increase in equipment failures from inexperience • Increase in property damage • Increase in staff turnover • Increase in recruitment and training of staff • Decrease in institutional knowledge of events. The equipment these seasonal, year around staff operate is very expensive and specialized. I am also concerned that we could compromise safety through turnover. Option: Budget reduction reflects a reallocation of Admin III person into other departments that will better reflect current workloads.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Graffiti Removal - STREET MAINTENANCE	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	95%	100%	100%	100%

Description:

The Historic District Grant Program assists property owners in maintaining historic residential and commercial structures by offsetting the costs.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Preserved and celebrated history; protected National Historic District

Section 1: Scope

HISTORICAL INCENTIVE GRANT The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures. These funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City. Establishing full-time Planner I (FY 15) and Current Planning Manager (FY 16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
HISTORICAL INCENTIVE GRANT					
Materials	47,136	47,136	47,136	47,136	47,136
Total HISTORICAL INCENTIVE GRANT	47,136	47,136	47,136	47,136	47,136
TOTAL	47,136	47,136	47,136	47,136	47,136

	Quartile FY 2015	Score FY 2015	Level of Service
Historical Incentive Grant	4	14.00	Historical Incentive Grant Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

HISTORICAL INCENTIVE GRANT The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: *siding *exterior trim *windows *exterior doors *foundation work *cornice repair *masonry repair *porch repair *structural stabilization *retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to:*interior remodeling *interior paint *additions *signs *repair of non-original features *interior lighting/plumbing fixtures * landscaping/concrete flatwork

Section 4: Cost Savings / Innovation / Collaboration

HISTORICAL INCENTIVE GRANT Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

Section 5: Consequences of Funding Proposal at Lower Level

HISTORICAL INCENTIVE GRANT Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

Section 6: Performance Measures



Description:

The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since April 2009.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Preserved and celebrated history; protected National Historic District

Section 1: Scope

PLANNING DEPT. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, etc. The Department has implemented a more user friendly (and more time consumptive for staff) process that gives applicants much more access to staff during the process. The Planner II / Historic Preservation Planner position added in FY 2013 will continue working on the Main Street Thematic District to ensure the catalogue and continued preservation of Historic Main Street as a Nationally recognized Historic Area.

	Request FY 2015	Rationale FY 2015
Historic District Design Review	Planning: Reclass of Contract planner to full time Planner I actually decreases the budget by 6-7K. This creates a net decrease in the Department. Position reallocated to different programs within the Dept.	Cut contract services by \$50k in order to pay for new Planning FTE since the contract position was expected to go away in FY 15. Decrease to the General Fund helps to offset increases to Building personnel increases.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
PLANNING DEPT.					
Personnel	200,636	185,996	185,996	187,417	187,417
Materials	76,154	76,154	33,985	68,985	68,985
Total PLANNING DEPT.	276,790	262,150	219,981	256,402	256,402
TOTAL	276,790	262,150	219,981	256,402	256,402

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016	Level of Service
Full Time	1.5	1.5	Historic District Design Review Same Level of Service
Part Time			
TOTAL	1.5	1.5	

	Quartile FY 2015	Score FY 2015
Historic District Design Review	4	14.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

Section 6: Performance Measures

Description	Actual
-	FY 2013

Description:

The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Diverse population (racially, socially, economically, geographically, etc.)

Section 1: Scope

LEADERSHIP Current LOS: Now in its 18th year, Leadership Park City is our community's year-long, award-winning community leadership training program. We accept 30 adult and 2 high school participants each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day City Tour, which is a program requirement. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
COMMUNITY AFFAIRS						
Personnel	9,417					
Materials	225					
Total COMMUNITY AFFAIRS	9,642					
INTERGOVERNMENTAL & ENVIRONMENT						
Personnel		92,621	92,621	106,065		106,065
Materials		27,000	27,000	27,000		27,000
Total INTERGOVERNMENTAL & ENVIRONMENT		119,621	119,621	133,065		133,065
LEADERSHIP						
Personnel	61,015					
Materials	45,800				-46,000	-46,000
Total LEADERSHIP	106,815				-46,000	-46,000
TOTAL	116,457	119,621	119,621	133,065	-46,000	87,065

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.1	0.1
Part Time		
TOTAL	0.1	0.1

	Quartile FY 2015	Score FY 2015
Leadership Park City	4	13.50

Level of Service
Leadership Park City

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEADERSHIP Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

Section 4: Cost Savings / Innovation / Collaboration

LEADERSHIP The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

Section 5: Consequences of Funding Proposal at Lower Level

LEADERSHIP One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Leadership Park City - LEADERSHIP PARK CITY	Dollars raised through community donations.	72000	38215	60000	90000
Leadership Park City - SPEC. SRVC. CNTRT./LDRSHP 2000	Number of applications to program.	0	75	75	75

Description:

The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, etc.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Physically and socially connected neighborhoods

Section 1: Scope

PLANNING DEPT. Currently the Planning Department assesses the LMC on a bi-annual basis and rewrites sections to address issues as they arise. These efforts allowed the Department to "keep our head above water" but did not address long range issues that have been identified by the staff; items such as - a landscape ordinance, environmental/sustainable requirements, a new sign code, site plan review standards, improved subdivision ordinance requirements, etc.

	Request FY 2015	Rationale FY 2015
Code Amendments	Planning: Reclass of Contract planner to full time Planner I actually decreases the budget by 6-7K. This creates a net decrease in the Department. Position reallocated to different programs within the Dept.	Recommended
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
PLANNING DEPT.					
Personnel	79,262	79,148	79,148	79,755	79,755
Materials	7,439	7,439	7,439	7,439	7,439
Total PLANNING DEPT.	86,701	86,587	86,587	87,194	87,194
TOTAL	86,701	86,587	86,587	87,194	87,194

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

Level of Service
Code Amendments Same Level of Service

	Quartile FY 2015	Score FY 2015
Code Amendments	4	13.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

Section 6: Performance Measures

Description	Actual FY 2013	Target FY 2014
-		

Description:

Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service is primarily focused on non-PCMC residents, but also carries over to general planning/information assistance for PCMC personnel.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Physically and socially connected neighborhoods

Section 1: Scope

PLANNING DEPT. Currently the Planning Department provides a high level of informational/customer service for the residents and internal staff at PCMC. While funds are not collected via applications for this service, delivery of this service takes over 20% of the Department's budget/time.

	Request FY 2015	Rationale FY 2015
Planning Customer Service	Planning: Reclass of Contract planner to full time Planner I actually decreases the budget by 6-7K. This creates a net decrease in the Department. Position reallocated to different programs within the Dept.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
PLANNING DEPT.						
Personnel	176,448	177,603	177,603	178,912		178,912
Materials	3,990	3,990	3,990	3,990	-55,200	-51,210
Total PLANNING DEPT.	180,438	181,593	181,593	182,902	-55,200	127,702
TOTAL	180,438	181,593	181,593	182,902	-55,200	127,702

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.7	1.7
Part Time		
TOTAL	1.7	1.7

Level of Service
 Planning Customer Service Same Level of Service

	Quartile FY 2015	Score FY 2015
Planning Customer Service	4	13.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Customer service is fundamental to our City's small town feeling and approach to doing business.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Planning Customer Service - PLANNING DEPT.	Percent customer satisfaction on comment cards.	%	83%	85%	%

Description:

This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Treasure Hill, the Movie Studio analysis and research, water/landscape ordinance, the proposed Recreation Field analysis, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Physically and socially connected neighborhoods

Section 1: Scope

PLANNING DEPT. Current LOS: These projects are carried out by Planning but not accounted for in terms of time allotment. Proposed LOS: Special Planning Projects have continued to increase and account for more of the Planning Department's time. It is anticipated that these projects will continue on this trend and the Planning Department recognizes the importance of these projects. Proposed LOS: The budget will not increase in FY 15 and FY 16. Establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

	Request FY 2015	Rationale FY 2015
Special Planning Projects - Inter-Dept	Planning: Reclass of Contract planner to full time Planner I actually decreases the budget by 6-7K. This creates a net decrease in the Department. Position reallocated to different programs within the Dept.	Cut contract services by \$50k in order to pay for new Planning FTE since the contract position was expected to go away in FY 15. Decrease to the General Fund helps to offset increases to Building personnel increases.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
PLANNING DEPT.					
Personnel	95,338	95,223	95,223	95,947	95,947
Materials	14,217	14,217	3,675	3,675	3,675
Total PLANNING DEPT.	109,555	109,440	98,898	99,622	99,622
TOTAL	109,555	109,440	98,898	99,622	99,622

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016	Level of Service	
Full Time	0.8	0.8	Special Planning Projects - Inter-Dept	Enhanced Level of Service
Part Time				
TOTAL	0.8	0.8		

	Quartile FY 2015	Score FY 2015
Special Planning Projects - Inter-Dept	4	12.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. We anticipate these projects to increase and establishing full-time Planner I (FY15) and Current Planning Manager (FY16) positions will enable the Department to maintain and/or increase the Level of Service to meet the demand of the estimated application increase and upcoming long range planning projects.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

Section 6: Performance Measures

	Description	Actual FY 2013	Target FY 2014
Special Planning Projects - Inter-Dept - PLANNING DEPT.	Number of projects that include heavy collaboration with other departments	6	4

Description:

Reciprocal borrowing provides library cards free of charge to Summit County residents ages 5-18 living outside of the Park City limits.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Skilled, educated workforce

Section 1: Scope

LIBRARY Current LOS Cards are provided free of charge to Summit County residents ages 5-18 living outside of the Park City limits. Maintenance of this program is desired. Proposed LOS: We would expand the use of this program among Park City School District students by implementing an outreach program called Library Goes 4th, which includes engaging every 4th Grade Student in tours of the library, information literacy training, and giving them library cards. This ensures that at least once during their school career every Park City student comes in contact with the PC library and its resources to further their development of 21st Century literacy skills. The new library will be able to facilitate these class visits and increase use by Park City School District students. In 2015, the staff will be preparing for the opening of the new library with increased collection development, staff training, and, outreach, while continuing service provision and adapting to a temporary location. The Digital Media Lab will continue to be expanded in preparation for the grand opening of the library and the Rapid Reader collection will grow for the new service-model provision utilizing a face-out browsing model. Increases in our professional memberships, conference travel, technology needs, and software licenses are typical of what libraries are experiencing across the county. In 2016, with the opening of the new library there will be increases in overall library use, collection sizes, circulation numbers, community access to resources, computer and digital needs, programs, and community services. These increases will result in growth of the budget overall through personnel requirements, additional print and electronic materials, computers and technology, and general resources. The result will be a dynamic, 21st Century Library to serve the evolving needs of the community now and into the future. In today's information-age libraries are an essential component of community growth and development. The Budget increase reflects a change in materials from 7,327 in FY14 to 8,399 in FY15 to 10,522 in FY16 for additional library materials-library cards, materials, library goes 4th program, technology and software for them to check out and use when they come to the library.

	Request FY 2015	Rationale FY 2015
Reciprocal Borrowing	The Budget increase reflects a change in materials from 7,327 in FY14 to 8,399 in FY15 for additional library materials.	Recommended not to fund based off of projected project end date and score in FY15. In FY16 it is planned to add 2 Library Assistants, a Library Clerk and a Senior Librarian.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
LIBRARY					
Personnel	5,041	10,023	10,023	10,009	10,009
Materials	7,327	10,665	1,610	1,645	1,645
Total LIBRARY	12,368	20,689	11,634	11,654	11,654
TOTAL	12,368	20,689	11,634	11,654	11,654

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.0	0.0
Part Time	0.3	0.1
TOTAL	0.3	0.2

Level of Service
 Reciprocal Borrowing Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Reciprocal Borrowing	4	12.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

LIBRARY Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County no longer contributed funds after FY 2013.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Library would not be able to continue LOS and growth of free cards to the 324 kids ages 5-18 who reside in Summit County outside of the Park City limits.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014
Reciprocal Borrowing- LIBRARY	Number of Reciprocal Borrowing cards issued annually.	75	79	81
Reciprocal Borrowing- LIBRARY	Number of checkouts by Reciprocal Borrowing card holders.	4275	4142	4200

Description:

The Park City Farm is a public facility owned and operated by Park City Municipal Corporation. The Park City Farm serves the community by hosting educational programs and a variety of events for the community.

Council Goal:

An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome:

Preserved and celebrated history; protected National Historic District

Section 1: Scope

MCPOLIN BARN Current LOS: Offer community access at no fee or a reasonable fee. Balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community. Preserve the historic and sentimental integrity of the Park City Farm as open space and protect Farm from overuse. Events have been offered for the past ten years while using the same equipment for each event. Proposed LOS: Friends of the Farm would like to offer additional events at the Farm. Events in 2013 sold out, as an example the Full Moon Snowshoe sold out in two days. Due to an increase in the cost of the events currently held at McPolin Barn we request additional funding to cover the current level of service for the events we already have and the addition of another event for 2015. There is also a budget increase to cover an end of the year "thank you" for the FOF volunteer committee. Air card and cell phone need to be budgeted up as the budget was not sufficient to cover expenses.

	Request FY 2015	Rationale FY 2015
McPolin Farm	Reclass Analyst II to Recreation Coordinator. Increase in materials for additional events at the Farm. Budget increase to cover an end of the year "thank you" for the FOF volunteer committee. Increase for air card and cell phone expenses.	Cover within MSS w/in existing resources. Recommend reclass.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
MCPOLIN BARN					
Personnel	18,444	20,075	20,075	20,220	20,220
Materials	12,784	14,034	12,784	14,982	14,982
Total MCPOLIN BARN	31,228	34,109	32,859	35,202	35,202
TOTAL	31,228	34,109	32,859	35,202	35,202

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.3	0.3
Part Time		
TOTAL	0.3	0.3

Level of Service
 McPolin Farm Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
McPolin Farm	4	11.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

MCPOLIN BARN The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share meaningful information with the citizenry on the property's historical background, purpose, public use, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm and possibly offer an additional event to the Park City community and tourists and continue with our goal of an inclusive community of diverse economic and cultural opportunities.

Section 4: Cost Savings / Innovation / Collaboration

MCPOLIN BARN The Friends of the Farm and Farm Manager strive to keep the events for the community as low cost as possible. Cost for catering and performers does increase every few years. The increase in cost did affect events at the Farm this year. As stated we will consistently research for the lowest costs possible for these events. These events are available to the entire Park City community. These programs foster community use and knowledge of the facility. Events scheduled for 2014 will be 90-100% cost recovery from event revenue.

Section 5: Consequences of Funding Proposal at Lower Level

MCPOLIN BARN Not funding the current LOS would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met. Mission Statement: The Park City Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
McPolin Farm - MCPOLIN BARN	Percent of events sold out.	100%	100%	100%	%

Responsive, Cutting-Edge & Effective Government

Program	Departments	BASE FY 2014	SCORE FY 2015	DEPT REQ FY 2015	RT/CM REC FY 2015	CM W/ BENEFITS FY 2015	REV FY 2015	TOT REC COST FY 2015
Community Outreach and Citizen Engagement	5 CITY DEPARTMENTS	\$430,332	23.50	\$498,196	\$490,178	\$544,115	\$-78,639	\$411,539
Accounting/Audit/Treasury	FINANCE	\$313,164	23.50	\$312,714	\$312,714	\$314,598	\$-98,438	\$214,275
City Recorder	EXECUTIVE	\$104,902	23.50	\$103,202	\$103,202	\$117,280	\$-5,274	\$97,928
Elections	EXECUTIVE	\$21,813	23.00	\$8,813	\$8,813	\$9,671	\$0	\$8,813
Capital Budgeting	BUDGET, DEBT & GRANTS	\$39,789	22.75	\$39,653	\$39,653	\$43,671	\$-20,539	\$19,113
Staff Support	EXECUTIVE	\$205,912	22.50	\$206,907	\$206,907	\$212,990	\$-84,639	\$122,268
Budget Preparation, Coordination, and Monitoring	BUDGET & FINANCE	\$126,528	22.50	\$114,130	\$114,130	\$120,842	\$-44,041	\$70,089
Debt Management	BUDGET, DEBT & GRANTS	\$33,745	22.25	\$33,638	\$33,638	\$36,970	\$-15,102	\$18,536
Records Management	IT & POLICE	\$240,473	22.00	\$234,037	\$234,037	\$235,426	\$0	\$234,037
Policy Creation & Implementation	CITY COUNCIL; EXECUTIVE; & INTERGOVERNMENTAL & ENVIRONMENT	\$205,603	21.50	\$262,143	\$258,168	\$309,712	\$-23,558	\$234,610
Revenue/Resource Management	BUDGET, DEBT & GRANTS	\$25,132	21.25	\$22,797	\$22,797	\$25,006	\$-9,954	\$12,843
Financial Services	FINANCE	\$303,075	21.00	\$302,723	\$302,723	\$304,605	\$-151,902	\$150,820
General Legal Support	LEGAL	\$80,688	20.75	\$81,118	\$80,996	\$81,425	\$-10,265	\$70,731
Strategic Planning	BUDGET, DEBT & GRANTS		20.50	\$22,996	\$22,996	\$25,742	\$0	\$22,996
Local, State, and Federal Compliance	HUMAN RESOURCES	\$128,753	19.75	\$128,181	\$128,181	\$131,043	\$-47,362	\$80,819
Council & Board Support	EXECUTIVE & LEGAL	\$332,576	19.50	\$334,846	\$334,437	\$340,800	\$-17,415	\$317,022
Inspections and Contract Supervision	BUILDING MAINTENANCE	\$89,090	18.50	\$99,802	\$99,802	\$100,402	\$-14,794	\$85,008
Fleet Management & Maintenance	FLEET SERVICES DEPT	\$2,928,341	18.00	\$3,022,274	\$3,022,274	\$2,709,536	\$0	\$3,022,274
Emergency Communications	COMMUNITY AFFAIRS	\$70,011	17.75	\$79,135	\$72,585	\$73,083	\$-18,007	\$54,578
Building Repairs and Maintenance	BUILDING MAINTENANCE	\$302,320	17.75	\$373,065	\$373,065	\$374,766	\$-46,712	\$326,353
Network Support	INFORMATION TECHNOLOGY (IT)	\$255,172	17.50	\$225,584	\$225,584	\$226,736	\$-36,438	\$189,147
Benefit Design/Administration	HUMAN RESOURCES	\$84,089	16.75	\$64,247	\$64,247	\$68,316	\$-23,127	\$41,120
Contracts/Grants	LEGAL	\$70,011	16.75	\$70,462	\$70,319	\$70,832	\$-22,798	\$47,521
Employment Review	LEGAL	\$55,539	16.75	\$55,970	\$55,847	\$56,251	\$-19,898	\$35,950
Website	INFORMATION TECHNOLOGY (IT)	\$49,997	16.75	\$80,645	\$80,645	\$81,045	\$-7,376	\$73,269
GIS	INFORMATION TECHNOLOGY (IT)	\$113,288	16.75	\$111,055	\$111,055	\$111,598	\$-16,684	\$94,371
Systems Support	INFORMATION TECHNOLOGY (IT)	\$270,248	16.50	\$244,993	\$244,993	\$246,191	\$-35,307	\$209,686
Grant Administration	BUDGET, DEBT & GRANTS	\$12,493	16.25	\$12,458	\$12,458	\$13,568	\$-4,600	\$7,858
Risk Management	EXECUTIVE & LEGAL	\$926,505	16.00	\$927,405	\$927,282	\$927,085	\$-553,998	\$373,284
LEAD	EXECUTIVE & HUMAN RESOURCES		16.00	\$40,000	\$40,000	\$40,000	\$0	\$40,000
Litigation	LEGAL	\$81,783	15.75	\$88,359	\$82,121	\$82,717	\$-55,494	\$26,628

Program	Departments	BASE FY 2014	SCORE FY 2015	DEPT REQ FY 2015	RT/CM REC FY 2015	CM W/ BENEFITS FY 2015	REV FY 2015	TOT REC COST FY 2015
Recruitment	HUMAN RESOURCES	\$77,525	15.75	\$82,448	\$82,448	\$85,226	\$-29,685	\$52,763
Pay Plan Design/Administration	HUMAN RESOURCES	\$71,191	15.75	\$70,111	\$70,111	\$73,791	\$-27,243	\$42,867
Janitorial Services	BUILDING MAINTENANCE	\$317,690	15.75	\$375,343	\$335,543	\$336,280	\$0	\$335,543
Valuing Employees	HUMAN RESOURCES	\$144,934	15.75	\$226,642	\$183,642	\$188,624	\$-46,939	\$136,703
Legislative Liaison	EXECUTIVE	\$96,678	15.50	\$97,110	\$97,110	\$98,186	\$-5,186	\$91,924
Support/Help Desk	INFORMATION TECHNOLOGY (IT)	\$324,857	15.50	\$349,058	\$349,058	\$351,140	\$-48,389	\$300,668
Safety and Security	EMERGENCY MANAGEMENT		15.00	\$50,500	\$50,000	\$38,000	\$0	\$50,000
Performance Management	HUMAN RESOURCES	\$684,511	14.75	\$665,385	\$665,385	\$667,848	\$-32,021	\$633,364
Software Maintenance/Upgrades	INFORMATION TECHNOLOGY (IT)	\$151,256	14.50	\$177,972	\$177,972	\$178,257	\$-26,224	\$151,747
Analysis Resource	BUDGET, DEBT & GRANTS	\$50,645	13.75	\$46,143	\$46,143	\$49,549	\$-18,490	\$27,654
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	\$67,447	13.50	\$64,484	\$64,484	\$66,491	\$-22,975	\$41,509
Utilities	BUILDING MAINTENANCE	\$181,633	13.00	\$181,634	\$181,634	\$177,069	\$0	\$181,634
IT Utilities	INFORMATION TECHNOLOGY (IT)	\$86,471	12.50	\$124,909	\$124,909	\$125,097	\$-12,930	\$111,979
Venture Fund	EXECUTIVE	\$30,000	9.25	\$30,000	\$10,000	\$10,000	\$0	\$10,000
Short-Term Citywide Personnel	HUMAN RESOURCES	\$57,534	8.50	\$57,400	\$57,400	\$58,805	\$-21,371	\$36,029
Special Meetings	EXECUTIVE	\$12,000	7.50	\$12,000	\$12,000	\$12,000	\$0	\$12,000
TOTAL		\$10,255,742		\$10,812,688	\$10,683,688	\$10,552,385	\$-1,753,814	\$8,929,873

Description:

City Manager: Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Council: Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. Community & Environment: This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Economy: Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged and informed citizenry

Section 1: Scope

CITY COUNCIL	Current LOS- City Council plays a vital role in in outreach and communication with citizens of Park City. The level of service proposed is the same as last year, with increases shown to reflect the actual cost of legally required public noticing and, memberships.
CITY MANAGER	Current LOS- Staff recommends maintaining the same level of service, although budget adjustments are requested in order to meet the LOS costs involved in fostering collaboration and partnerships between other agencies within and adjacent to Park City. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.
COMMUNITY AFFAIRS	Increased LOS - Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. During the past budget cycle staff expanded its community outreach and engagement efforts to include virtual participation through technological enhancements and to reach new demographics including younger residents and Spanish-speaking residents. The redevelopment of the Lower Park Ave area in the current budget cycle provides an excellent opportunity to promote community engagement and participation activities. The community engagement program will also enhance the quality of citizen engagement. This will be achieved through an internal staff training program. There is an increase in the FY 15 professional services budget for continued funding through FY18 for Let's Talk Park City and to provide temporary staffing for the reception front desk to cover extended vacation schedules. This position was transferred to Community Affairs in FY14. There is also an increase in mileage reimbursement to reflect staff participation on the Wasatch Accord Communications Committee which meets at least monthly in SLC. The FY16 budget increase reflects conducting the 2015 NCS that is a cost effective way of measuring community satisfaction as well as collecting performance data. Staff anticipates an enhanced focus on community engagement in the coming year by City Council. It is anticipated that this enhanced level of service will be achieved with existing staff. There is a \$20,469 increase in personnel. \$2,500 of that increase in personnel budget for this program comes as a result of a personnel allocation correction from the previous fiscal year. The balance (\$17,969) is for Craig Sanchez's non-capital funded activities including city liaison for private (non-city) construction projects on main street to enhance the level of customer service for merchants. There are additional operating expenses associated with this position including mobile phone and wireless, one professional conference, office and department supplies and annual membership in the

International Association of Public Participation totaling \$4,600.

ECONOMY

Current LOS - Allows for community input during capital projects such as sidewalk improvements or facility construction like the MARC. Also provides resources for general Communications such as press releases, presentations such as HOA's or Leadership or civic visitors. Proposed LOS - By focusing on this as a priority, we currently provide an exceedingly high level of service in this area. To continue the same LOS we may need to consider additional resources because we've over taxed current efficiencies of using other internal Sustainability team staff. Personnel increase due to reclass of the Trails and Open Space Manager.

INTERGOVERNMENTAL & ENVIRONMENT

The Regional Community Development Director represents the City and works to maximize regional collaboration efforts. This is a new position, utilizing three vacant positions. These are not new funds, but moved from the past positions.

	Request FY 2015	Rationale FY 2015
Community Outreach and Citizen Engagement	CC: increases shown to reflect the actual cost of legally required public noticing (\$3,200) and, memberships (\$4,250).CA: There is an increase in the FY 15 professional services budget for continued funding through FY18 for Let's Talk Park City and to provide temporary staffing for the reception front desk to cover extended vacation schedules (\$8k).	CC: Pay w/in existing resources.CA: Scored high, RT recommends funding the community engagement position with the materials and supplies as well as contract services.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY COUNCIL						
Personnel	103,560	103,561	103,561	138,527		138,527
Materials	38,974	42,449	38,974	38,974	-19,660	19,314
Total CITY COUNCIL	142,534	146,010	142,535	177,501	-19,660	157,841
CITY MANAGER						
Personnel	63,146	63,129	63,129	65,318		65,318
Materials	4,993	4,993	4,993	4,993	-19,660	-14,667
Total CITY MANAGER	68,139	68,122	68,122	70,311	-19,660	50,652
COMMUNITY AFFAIRS						
Personnel	141,310	160,655	160,655	161,837		161,837
Materials	35,898	47,998	43,998	43,998	-19,660	24,338
Total COMMUNITY AFFAIRS	177,208	208,653	204,653	205,835	-19,660	186,175
ECONOMY						
Personnel	41,674	42,192	41,649	41,954		41,954
Materials	777	777	777	777	-19,660	-18,883
Total ECONOMY	42,451	42,969	42,426	42,731	-19,660	23,072
INTERGOVERNMENTAL & ENVIRONMENT						
Personnel		32,442	32,442	32,703		32,703
Total		32,442	32,442	32,703		32,703
INTERGOVERNMENTAL & ENVIRONMENT						
CONTINGENCY/GENERAL						
Materials				50,000		50,000
Total				50,000		50,000
TOTAL	430,332	498,196	490,178	579,081	-78,639	500,442

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.4	2.4
Part Time		
TOTAL	2.4	2.4

Level of Service
Community Outreach and Citizen Engagement Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Community Outreach and Citizen Engagement	1	23.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNITY AFFAIRS An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government. Public Affairs Manager completed 40-hours of advanced training in public participation in 2013.

INTERGOVERNMENTAL & ENVIRONMENT The position is directly related to the City's goal to maximize community engagement and collaboration.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS In the last budget cycle Community Affairs purchased a keypad polling system that has been used extensively by the Planning Department in community outreach and in other public meetings. We will continue to innovate by employing new applications in citizen engagement using mobile phones. These apps, such as Poll Anywhere, are cost effective and do not require hardware acquisition. Other cost savings include bringing community engagement and communications trainings to Park City and cost sharing these programs with other agencies, and developing in-house training programs.

Section 5: Consequences of Funding Proposal at Lower Level

CITY COUNCIL Funding membership fees at a lower level would severely impact the City's partnership with Utah League of Cities and Towns who offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level. Funding noticing at a lower level would prevent Park City from meeting the noticing requirements of the State of Utah for public and open meetings, as well as required publication of Ordinances.

CITY MANAGER Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.

COMMUNITY AFFAIRS Funding at a lower level would eliminate two key existing citizen engagement tools and activities. Funding is requested in FY 15 for continued use of MindMixer, a virtual engagement tool. In FY 13 we made an initial investment in MindMixer. The renewal rate for a 4-year term is \$8000 of which half has been paid in the current fiscal year. We received a significant discount for the four year extension (basically paying for 2 years and getting 2 free). We explored other providers and the first year cost ranged from \$7500 - \$10000. In FY 16 \$12000 is requested in FY 16 to conduct the biennial national citizen survey. This survey is used for community feedback, performance measures and coordinates with the ICMA survey.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Community Outreach and Citizen Engagement- ECONOMY	Percent of customer satisfaction survey respondents, for Main St. projects, that felt communication was effective.	%	%	100%	100%
Community Outreach and Citizen Engagement- COMMUNITY AND ENVIRONMENT	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	44%	44%	50%	50%
Community Outreach and Citizen Engagement- COMMUNITY AND ENVIRONMENT	Respondents rated the opportunities to attend or participate in community matters as "good" or better.	74%	74%	70%	70%
Community Outreach and Citizen Engagement - ECONOMY	Percent of formal complaints about capital projects that are responded to within 24 hours with a detailed description of the amended action.	%	%	10%	10%
Community Outreach and Citizen Engagement - CITY MANAGER	Percent of weeks that City Manager, or his designee, is interviewed on KPCW regarding City Council meetings	%	100%	100%	100%
Community Outreach and Citizen Engagement - COMMUNITY & ENVIRONMENT	# of PSA/Press Releases/Social Media Postings	118	300	80	80

Description:

Maintain government accounting systems that present the City's funds accurately and in conformity with Generally Accepted Accounting Principles. Cash position, banking, and investment management in accordance with State law and the City's investment policy. Respond professionally and promptly to customers accounting inquiries and service.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

FINANCE Current LOS: This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
FINANCE						
Personnel	243,074	242,624	242,624	244,508		244,508
Materials	70,090	70,090	70,090	70,090	-98,438	-28,348
Total FINANCE	313,164	312,714	312,714	314,598	-98,438	216,160
TOTAL	313,164	312,714	312,714	314,598	-98,438	216,160

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.1	2.1
Part Time	0.0	0.0
TOTAL	2.1	2.1

Level of Service
Accounting/Audit/Treasury Same Level of Service

	Quartile FY 2015	Score FY 2015
Accounting/Audit/Treasury	1	23.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

FINANCE In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Cost Savings: The Finance Department has been able to take more training over the internet rather than travel, accounting for cost savings in training.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Accounting/Audit/Treasury - Finance	Output: GFOA Certificate of Achievement for Excellence in Financial Reporting	Yes	Yes	Yes	No
Accounting/Audit/Treasury - FINANCE	Outputs: Number of journal entries prepared and posted for City departments	190	2374	14000	25000
Accounting/Audit/Treasury - FINANCE	Outputs: Number of bank statement transactions reconciled.	13138	13130	14000	14000
Accounting/Audit/Treasury - FINANCE	Efficiency: Cost per fixed asset item entered in the Fixed Asset System.	35	0	30	30
Accounting/Audit/Treasury - FINANCE	Output: Number of fixed asset additions and disposals entered in the Fixed Asset System.	97	104	100	100
Accounting/Audit/Treasury - FINANCE	Output: Portfolio average monthly balance.	62939079	68897386	72000000	72000000
Accounting/Audit/Treasury - FINANCE	Output: Percent of quarterly monitoring reports submitted to City Council.	100%	100%	100%	100%
Accounting/Audit/Treasury - FINANCE	Outcome: Percent of semi-annual deposit and investment monitoring reports in compliance with the Utah Money Management Act.	100%	100%	100%	100%

Description:

Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Streamlined and flexible operating processes

Section 1: Scope

CITY MANAGER Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager. Maintaining the current level of service is important.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY MANAGER						
Personnel	99,449	97,749	97,749	111,827		111,827
Materials	5,453	5,453	5,453	5,453	-5,274	179
Total CITY MANAGER	104,902	103,202	103,202	117,280	-5,274	112,005
TOTAL	104,902	103,202	103,202	117,280	-5,274	112,005

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.0	1.0
Part Time		
TOTAL	1.0	1.0

Level of Service
City Recorder Same Level of Service

	Quartile FY 2015	Score FY 2015
City Recorder	1	23.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY MANAGER Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER Good succession planning is usual in any organization, and our efforts to ensure consistency in the high level of service provided by the Executive Team could be viewed as innovative. Ensuring that the team is functioning at the highest level is important.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER Funding requests are to provide the same level of service.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
City Recorder- CITY MANAGER	E-packets & website postings by EOD Monday and packets distributed by end of day Monday.	%	100%	100%	100%
City Recorder - CITY MANAGER	Two week turn around for Council minutes	%	90%	100%	100%

Description:

Materials to support the process of elections.

Council Goal:

503 Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged and informed citizenry

Section 1: Scope

ELECTIONS This includes all materials necessary to conduct an election as well as costs for election judges. The Materials cost for FY15 is \$13,000 less than in FY14 or FY16 because FY15 is an off year for elections.

	Request FY 2015	Rationale FY 2015
Elections	The Materials cost for FY15 is \$13,000 less than in FY14 or FY16 because FY15 is an off year for elections.	Recommend decrease, will return to FY14 levels in FY16.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
CITY MANAGER					
Personnel	8,313	8,313	8,313	9,171	9,171
Total CITY MANAGER	8,313	8,313	8,313	9,171	9,171
ELECTIONS					
Materials	13,500	500	500	500	500
Total ELECTIONS	13,500	500	500	500	500
TOTAL	21,813	8,813	8,813	9,671	9,671

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.1	0.1
Part Time		
TOTAL	0.1	0.1

Level of Service
Elections Same Level of Service

	Quartile FY 2015	Score FY 2015
Elections	1	23.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

ELECTIONS Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

Section 4: Cost Savings / Innovation / Collaboration

ELECTIONS Partnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

Section 5: Consequences of Funding Proposal at Lower Level

ELECTIONS Elections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Elections - ELECTIONS	Deadline was met for noticing the election.	No	Yes	Yes	Yes
Elections - ELECTIONS	Election results were delivered to the County within the specified timeline.	No	Yes	Yes	Yes

Description:

Assist the City Manager with all aspects of the capital budget process (e.g., managing CIP database, capital budget process, prioritization committee, etc.) for the benefit of the City Council, City departments, and the general public.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs. Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.

	Request FY 2015	Rationale FY 2015
Capital Budgeting	Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.	Recommended, no LOS decrease.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BUDGET, DEBT & GRANTS						
Personnel	39,356	39,220	39,220	43,238		43,238
Materials	433	433	433	433	-20,539	-20,106
Total BUDGET, DEBT & GRANTS	39,789	39,653	39,653	43,671	-20,539	23,131
TOTAL	39,789	39,653	39,653	43,671	-20,539	23,131

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.4	0.4
Part Time		
TOTAL	0.4	0.4

Level of Service
Capital Budgeting Same Level of Service

	Quartile FY 2015	Score FY 2015
Capital Budgeting	1	22.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Capital Budgeting - BUDGET, DEBT & GRANTS	Percent of months in which CIP budget monitoring was completed	100%	100%	100%	100%
Capital Budgeting - BUDGET, DEBT & GRANTS	Percentage of those who rated Capital Project Monitoring quality of service as 'satisfactory' and 'above expectations' (ISS).	89.48%	89.48%	100%	95%
Capital Budgeting - BUDGET, DEBT & GRANTS	Percentage of those who rated Capital Project Monitoring as 'Useful' and 'Very Useful' (ISS).	86.48%	86.48%	100%	100%

Description:

Management of daily operations; support of governance process; organizational leadership and support.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Streamlined and flexible operating processes

Section 1: Scope

CITY MANAGER Current LOS: This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams. Proposed LOS: Not proposing any change to the high level of service currently in place.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY MANAGER						
Personnel	191,861	192,856	192,856	198,939		198,939
Materials	14,051	14,051	14,051	14,051	-84,639	-70,588
Total CITY MANAGER	205,912	206,907	206,907	212,990	-84,639	128,350
TOTAL	205,912	206,907	206,907	212,990	-84,639	128,350

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.2	1.2
Part Time		
TOTAL	1.2	1.2

Level of Service
Staff Support Same Level of Service

	Quartile FY 2015	Score FY 2015
Staff Support	1	22.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY MANAGER Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER The City benefits greatly from the experience of the City Recorder and Senior City Recorder and they are paid accordingly.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER If there is no overlap between the current City Recorder and Senior City Recorder and their respective replacements, there will be a reduction in services levels for a period of at least one to two years. By the nature of being new, any new hires that do not have the opportunity to learn from the current City Recorder and Senior City Recorder will take significantly longer to learn the job. New people are just slower... and that slowness is exacerbated by having to learn everything without any training.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Staff Support - CITY MANAGER	Percentage (%) of staff reports completed by Thursdays at 5 PM.	%	95%	100%	100%
Staff Support - CITY MANAGER	Number of staff reports written.	0	332	0	0
Staff Support - CITY MANAGER	Number of Staff presentations before Council, commissions, boards, and task forces.	0	277	0	0
Staff Support - CITY MANAGER	Percent of weeks City Manager or ACM visits with two city departments outside Marsac	%	100%	100%	100%

Description:

Assist the City Manager with all aspects of the budget process (i.e., budget document preparation, budget adjustments, Citizen's Budget, weekly/monthly budget monitoring, etc.) for the benefit of the City Council, City departments, and the general public.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues. Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.

	Request FY 2015	Rationale FY 2015
Budget Preparation, Coordination, and Monitoring	Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.	Recommended, no LOS decrease.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BUDGET, DEBT & GRANTS						
Personnel	94,880	82,492	82,492	89,154		89,154
Materials	22,762	22,762	22,762	22,762	-41,839	-19,077
Total BUDGET, DEBT & GRANTS	117,642	105,254	105,254	111,916	-41,839	70,077
FINANCE						
Personnel	6,182	6,173	6,173	6,223		6,223
Materials	2,703	2,703	2,703	2,703	-2,202	501
Total FINANCE	8,885	8,876	8,876	8,926	-2,202	6,724
TOTAL	126,528	114,130	114,130	120,842	-44,041	76,801

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.8	0.8
Part Time		
TOTAL	0.8	0.8

	Quartile FY 2015	Score FY 2015	Level of Service
Budget Preparation, Coordination, and Monitoring	1	22.50	Budget Preparation, Coordination, and Monitoring
			Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the upmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	GFOA Distinguished Budget Presentation Award received (1/no)	Yes	Yes	Yes	Yes
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter)	45	29	45	45
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Percent of satisfaction for budget monitoring (ISS).	88.88%	88.88%	100%	100%
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Percent of satisfaction for budget preparation (ISS).	84.09%	94.09%	100%	100%

Description:

Manage, budget, track, and prepare for City debt as directed by City Council.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Counsel regarding current outstanding debt. Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down. Over the past 10 years, the City has typically had one or less bond issuance per year (all funds). The City issued 2 bonds in 2013 and 2 bonds in 2012. With changes to accounting guidelines, the water fund is anticipating 1 bond per year going forward. The City also plans significant bonding related to the LP RDA and Additional Resort Communities Sales tax. It is anticipated that the city (all funds) will likely issue 2-3 bonds per year for the next five years. The SEC has also significantly increased oversight of the rating agencies assessment of tax-exempt bonds since 2012, which has resulted in more intense yearly disclosure and monitoring by rating agencies.

	Request FY 2015	Rationale FY 2015
Debt Management	Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.	Recommended, no LOS decreases.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BUDGET, DEBT & GRANTS						
Personnel	33,607	33,500	33,500	36,832		36,832
Materials	138	138	138	138	-15,102	-14,964
Total BUDGET, DEBT & GRANTS	33,745	33,638	33,638	36,970	-15,102	21,869
TOTAL	33,745	33,638	33,638	36,970	-15,102	21,869

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.3	0.3
Part Time		
TOTAL	0.3	0.3

	Quartile FY 2015	Score FY 2015	Level of Service
Debt Management	1	22.25	Debt Management Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (Moody's) 2 = Aa1	2	2	2	2
Debt Management - BUDGET, DEBT & GRANTS	Bond issuances completed in time for project.	100%	100%	100%	100%
Debt Management - BUDGET, DEBT & GRANTS	At least \$5 million kept in reserve to keep bond rating.	Yes	Yes	Yes	Yes
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (S & P) 2 = AA+	3	3	3	2
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (Fitch) 2= AA+	3	3	3	2

Description:

IT: Records retention and archiving includes the storage, access and destruction of paper and electronic records. Dispatch: The Records Division provides timely process of case reports, arrests reports, citations and statistical information. The Records Division staff is the initial contact for citizens as they enter our building for police assistance.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Ease of access to desired information for citizens and visitors

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES IT: Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference. **IMPORTANT:** Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.

COMMUNICATION CENTER Dispatch: The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies. There is a small budget increase in personnel to account for several Dispatcher 1 positions to be reclassified to a Dispatcher 2 and Dispatcher 3. This will enable a higher degree of business continuity and a greater pool of candidates for dispatcher positions.

	Request FY 2015	Rationale FY 2015
Records Management	IT: Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Comm. Center: Slight increase for reclass of Dispatchers.	Dis: RT recommends reclass of positions.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
TECHNICAL & CUSTOMER SERVICES					
Personnel	88,977	98,218	98,218	98,901	98,901
Materials	48,200	30,900	30,900	30,900	30,900
Total TECHNICAL & CUSTOMER SERVICES	137,177	129,118	129,118	129,801	129,801
COMMUNICATION CENTER					

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
Personnel	103,046	104,669	104,669	105,375	105,375
Materials	250	250	250	250	250
Total COMMUNICATION CENTER	103,296	104,919	104,919	105,625	105,625
TOTAL	240,473	234,037	234,037	235,426	235,426

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.6	2.6
Part Time	0.2	0.2
TOTAL	2.7	2.7

Level of Service
Records Management Same Level of Service

	Quartile FY 2015	Score FY 2015
Records Management	1	22.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES New innovative and collaborative approaches were taken this year including: conversion of retention schedules into a database for ease of access and compliance verification; centralized GRAMA process for records tracking and reporting; creation of a new records room and relocation of library records.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records function would diminish the high level of customer service now in place. It would also hinder our ability to meet our state and federal for reporting requirements.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Records Management- TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Records Management	94%	96%	100%	100%
Records Management - TECHNICAL & CUSTOMER SERVICES	Average time in hours to fulfill records request	12	12	12	12
Records Management - TECHNICAL & CUSTOMER	Annual Records / GRAMA trainings held	0	1	2	2

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
SERVICES					
Records Management - TECHNICAL & CUSTOMER SERVICES	Percent of Departments compliant in records / GRAMA maintenance	%	5%	100%	100%
Records Management - COMMUNICATION CENTER	100% of report requests met within ten days	100%	100%	100%	100%
Records Management - COMMUNICATION CENTER	100% of state required forms submitted within the 10 day time frame required by state statute.	100%	100%	100%	100%

Description:

City Manager: Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. Council: Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged and informed citizenry

Section 1: Scope

CITY COUNCIL City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. In addition, municipalities are required to publish legal notices, which consist of agendas, public hearings, publication of ordinance approvals. The budget request reflects actual expenditures for these notices.

CITY MANAGER The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. While level of service remains the same, costs of resources to assist in development and implementation of providing that service have increased. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs. Membership Fees and Legal Notice costs have increased and this is the only change requested for 2015 and 2016.

INTERGOVERNMENTAL & ENVIRONMENT The Regional Community Development Director represents the City on regional collaboration efforts. This is a new position, utilizing three vacant positions. These are not new funds, but moved from the past positions.

	Request FY 2015	Rationale FY 2015
Policy Creation & Implementation	CC: The level of service proposed is the same as last year, with increases shown to reflect the actual cost of legally required public noticing (\$3,200) and, memberships (\$4,250). IE: Increase of \$52K for new Director of Intergovernmental Relations.	CC: Pay w/in existing resources. IE: Recommend Director of Intergovernmental Relations.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY COUNCIL						
Personnel	103,560	103,561	103,561	138,527		138,527
Materials	38,474	42,449	38,474	38,474	-11,779	26,695
Total CITY COUNCIL	142,034	146,010	142,035	177,001	-11,779	165,222
CITY MANAGER						

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
Personnel	59,471	59,592	59,592	60,876		60,876
Materials	4,099	4,099	4,099	4,099	-11,779	-7,680
Total CITY MANAGER	63,570	63,691	63,691	64,975	-11,779	53,196
INTERGOVERNMENTAL & ENVIRONMENT						
Personnel		32,442	32,442	32,703		32,703
Materials		20,000	20,000	20,000		20,000
Total INTERGOVERNMENTAL & ENVIRONMENT		52,442	52,442	52,703		52,703
CONTINGENCY/GENERAL						
Materials				50,000		50,000
Total CONTINGENCY/GENERAL				50,000		50,000
TOTAL	205,603	262,143	258,168	344,678	-23,558	321,121

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.4	0.4
Part Time		
TOTAL	0.4	0.4

Level of Service
Policy Creation & Implementation Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Policy Creation & Implementation	1	21.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY COUNCIL City Council has been a member of the Utah League of Cities and Towns for many years. ULCT provides services to communities throughout the State of Utah. Annual membership rates continue to increase and a budget request has been submitted to keep up with the increased costs. Municipalities are required to publish legal notices, which consist of agendas, public hearings, publication of ordinance approvals. The budget request reflects actual expenditures for these notices.

CITY MANAGER The Mayor and Council are the people elected to create the open and responsive government. Funding Council Policy Implementation allows Council to be nimble and responsive to opportunities as they present themselves.

INTERGOVERNMENTAL & ENVIRONMENT Community engagement is a key principal of Park City. The regional work allows us to partner and maximize the quality of our joint work products.

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

Section 5: Consequences of Funding Proposal at Lower Level

CITY COUNCIL Partnerships with Utah League of Cities and Towns provide Park City the services of a skilled team of professional to assist with creation of policies and also provide significant support at the state legislative level. Reduced funding could prevent the City from participating in this valuable partnership. Reduced funding for Legal Notices would lessen the City's ability to comply with legal requirements of the Utah State Code.

CITY MANAGER Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.

INTERGOVERNMENTAL & ENVIRONMENT Reductions would remove the funding for the Regional Community Development position and would reduce the ability of the city to collaborate regionally.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Policy Creation and Implementation- CITY COUNCIL	Percent of Council saying implementation is good or excellent.	%	%	82%	82%
Policy Creation & Implementation - CITY COUNCIL	Percent of Council saying that Policy framing is good or excellent.	%	%	82%	82%

Description:

Provide revenue and resource management analysis (e.g., monthly sales tax report, property tax rate calculation,

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff. Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.

	Request FY 2015	Rationale FY 2015
Revenue/Resource Management	Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.	Recommended, no LOS decrease.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BUDGET, DEBT & GRANTS						
Personnel	22,700	20,365	20,365	22,574		22,574
Materials	2,432	2,432	2,432	2,432	-9,954	-7,522
Total BUDGET, DEBT & GRANTS	25,132	22,797	22,797	25,006	-9,954	15,052
TOTAL	25,132	22,797	22,797	25,006	-9,954	15,052

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.2	0.2
Part Time		
TOTAL	0.2	0.2

Level of Service
Revenue/Resource Management Same Level of Service

	Quartile FY 2015	Score FY 2015
Revenue/Resource Management	1	21.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of understanding and forecasting of City revenue. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and compiled in-house. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned.	7	0	7	7
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Percent of those who rated the quality of service of Revenue Forecasting and Analysis as 'satisfactory' and 'above expectations' (ISS).	92.3%	92.3%	100%	100%
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Percent of those who rated the quality of service of Financial/Fee Analysis as 'satisfactory' and 'above expectations' (ISS).	94.28%	94.28%	100%	100%

Description:

Accounts Payable produces accurate vendor payments and responds to inquiries promptly & professionally. Accounts Receivable records customer payments, follows up on late payments owed to the City, and provides customer service. Payroll produces accurate employee payroll checks in compliance with Federal and State regulations and processes employee benefit invoices for payment.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

FINANCE Current LOS: The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
FINANCE						
Personnel	278,121	277,769	277,769	279,651		279,651
Materials	24,954	24,954	24,954	24,954	-151,902	-126,948
Total FINANCE	303,075	302,723	302,723	304,605	-151,902	152,702
TOTAL	303,075	302,723	302,723	304,605	-151,902	152,702

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.7	2.7
Part Time	0.6	0.6
TOTAL	3.3	3.3

Level of Service
Financial Services Same Level of Service

	Quartile FY 2015	Score FY 2015
Financial Services	2	21.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

FINANCE In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Financial Services - FINANCE	Efficiency: Total cost per check prepared and mailed.	14.09	4.8	10	10
Financial Services - FINANCE	Output: Number of checks processed.	5320	5471	5000	5000
Financial Services - FINANCE	Efficiency: Average cost to record and deposit a customer payment.	0.92	0.79	1	1
Financial Services - FINANCE	Output: Number of payments recorded and deposited in the bank.	39061	48951	50000	50000
Financial Services - FINANCE	Efficiency: Cost per payroll check/direct deposit issued.	2.43	2.95	3	2
Financial Services - FINANCE	Output: Number of paychecks/bonus checks and direct deposits processed.	11855	12578	13000	14000

Description:

Act as general counsel to the Park City Management and functional teams.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

LEGAL Current LOS: Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City. Proposed LOS: Enhanced. Increases to subscription to legal online research regarding city issues and other law-related issues.

	Request FY 2015	Rationale FY 2015
General Legal Support	The increase is to pay for a portion of the Prosecution Software purchase (\$60,535), which will simply fund file storage for litigation files. Also, increases to subscription (\$1,045) to legal online research regarding city issues and other law-related issues.	Pay for w/in existing resources
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LEGAL						
Personnel	57,827	58,135	58,135	58,564		58,564
Materials	22,861	22,984	22,861	22,861	-10,265	12,596
Total LEGAL	80,688	81,118	80,996	81,425	-10,265	71,160
TOTAL	80,688	81,118	80,996	81,425	-10,265	71,160

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.4	0.4
Part Time	0.1	0.1
TOTAL	0.5	0.5

Level of Service
General Legal Support Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
General Legal Support	2	20.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL 1) Fiscally and legally sound 2) Engaged and capable workforce

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Proactive focus minimizes claims

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
General Legal Support - LEGAL	Percent of staff inquires addressed within 3 days.	100%	100%	100%	%

Description:

Guides the City’s strategic planning processes and creating framework to assist the Council and Mayor, the City Manager, and the management team to define, evaluate, and accomplish strategic goals and objectives.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS • Presentation to Council during annual retreat to assess Council’s Goals and Desired Outcomes• Park City 2030 Strategic Plan (Updated every 4 years)• Biennial Strategic Plan (Created every 2 years, updated every year)• Departmental Business Plans (Created every year)• Quarterly Goals Report (Updated every 3 mo. and presented to Council)

	Request FY 2015	Rationale FY 2015
Strategic Planning	Reallocation of resources from Budget Dept. Not a new budget request.	New funding for program is recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
BUDGET, DEBT & GRANTS				
Personnel	22,996	22,996	25,742	25,742
Total BUDGET, DEBT & GRANTS	22,996	22,996	25,742	25,742
TOTAL	22,996	22,996	25,742	25,742

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016	Level of Service	
Full Time	0.2	0.2	Strategic Planning	Enhanced Level of Service
Part Time				
TOTAL	0.2	0.2		

	Quartile FY 2015	Score FY 2015
Strategic Planning	2	20.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS This program meets Council's Goals and Desired Outcomes because strategic planning helps to shape and focus all of Council's initiatives to ensure completion by staff of projects and tasks.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS The Budget Dept has saved a considerable amount of money with this BFO program. Last year, strategic planning was carried out through the Strategic Initiatives Manager. Now the Budget Dept has absorbed all of these duties without decreasing the level of service of the Dept's other programs.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS A reduction of this program would result in less effective strategic planning. The 2030 Strategic Plan, Biennial Plans, Business Plans, and Council's Quarterly Goals Report would not get updated or cease to exist.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Strategic Planning - Budget Dept	Percent of respondents who rated the quality of service of Strategic Planning as 'satisfactory' and 'above expectations' (ISS).	%	%	%	100%
Strategic Planning - BUDGET	All Business Plans updated by Sept. 1.	No	No	No	Yes
Strategic Planning - BUDGET	All Biennial Plans updated before Council Retreat.	No	No	No	Yes
Strategic Planning - BUDGET	Quarterly Goals Report presented to Council every quarter.	No	No	No	Yes

Description:

Compliance includes keeping up with all the federal, state and local regulatory guidelines as they pertain to employment. It is a necessary program that minimizes costly legal liability, as well as keeps the City running with minimal distractions.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

HUMAN RESOURCES Current LOS: Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves keeping abreast of the changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC. Proposed LOS: No change in level of service. There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.

	Request FY 2015	Rationale FY 2015
Local, State, and Federal Compliance	There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.	Fund within existing resources.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
HUMAN RESOURCES						
Personnel	110,244	109,672	109,672	112,534		112,534
Materials	18,509	18,509	18,509	18,509	-47,362	-28,853
Total HUMAN RESOURCES	128,753	128,181	128,181	131,043	-47,362	83,681
TOTAL	128,753	128,181	128,181	131,043	-47,362	83,681

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.9	0.9
Part Time		
TOTAL	0.9	0.9

Level of Service
Local, State, and Federal Compliance Same Level of Service

	Quartile FY 2015	Score FY 2015
Local, State, and Federal Compliance	2	19.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

Section 6: Performance Measures

	Description	Actual FY 2013
Local, State, and Federal Compliance - HUMAN RESOURCES	# of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)	3

Description:

City Manager: Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Legal: Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

CITY MANAGER The City Manager's office proposes to maintain the current LOS, which includes frequent communications with Council and Mayor as well as members of Council-appointed Boards and Commissions as needed in order to communicate with Board and Commission members on major issues. In addition, staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.

LEGAL The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner. Increases to subscription to legal online research regarding city issues and other law-related issues.

	Request FY 2015	Rationale FY 2015
Council & Board Support	Legal: The increase is to pay for a portion of the Prosecution Software purchase (\$60,535), which will simply fund file storage for litigation files. Also, increases to subscription (\$1,045) to legal online research regarding city issues and other law-related issues.	Pay for w/in existing resources
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY MANAGER						
Personnel	83,804	83,631	83,631	88,135		88,135
Materials	10,821	10,821	10,821	10,821	-8,707	2,114
Total CITY MANAGER	94,625	94,452	94,452	98,956	-8,707	90,248
LEGAL						
Personnel	231,613	233,647	233,647	235,507		235,507
Materials	6,337	6,746	6,337	6,337	-8,707	-2,370
Total LEGAL	237,950	240,393	239,984	241,844	-8,707	233,137
TOTAL	332,576	334,846	334,437	340,800	-17,415	323,385

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	2.1	2.1
Part Time	0.1	0.1
TOTAL	2.1	2.1

	Quartile FY 2015	Score FY 2015	Level of Service
Council & Board Support	2	19.50	Council & Board Support Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY MANAGER Open and Responsive Government is a high priority of the City Council and Mayor.

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Council & Board Support- CITY MANAGER	Percent of citizens who are satisfied with City's level of service.	%	%	75%	75%
Council & Board Support- CITY MANAGER	Percent of employees satisfied with the City Manager's office.	%	%	75%	75%
Council & Board Support - LEGAL	Percent of staff reports reviewed within three days.	100%	100%	100%	%
Council & Board Support - LEGAL	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.	1	1	1	0

Description:

The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Well-maintained assets and infrastructure

Section 1: Scope

BLDG MAINT ADM Current LOS: Items include inspection of fire suppression systems, elevators, boilers, and alarm systems. Contractor supervision includes the oversight of contract work to ensure that it adheres to Park City's quality standards and follows State building codes. Challenges to the goal of this program are new and expanded facilities along with increasing governmental health and safety regulations. A new Building Maintenance Crew Leader is requested to assist in asset management and improvements on city buildings such as the new renovation of the library. There had been a recent increase in the number of city buildings, and this position is requested in order to maintain the level of service. Proposed LOS: staff is not recommending a service level increase at this time.

	Request FY 2015	Rationale FY 2015
Inspections and Contract Supervision	Staff is not recommending a service level increase at this time. However, an additional building maintenance worker will be needed to maintain level of service as new buildings come online.	Building Maintenance IV Recommended, High quartile, recommended by HR. Materials increase not recommended until FY16.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BLDG MAINT ADM						
Personnel	74,635	85,347	85,347	85,947		85,947
Materials	14,455	14,455	14,455	14,095	-14,794	-699
Total BLDG MAINT ADM	89,090	99,802	99,802	100,042	-14,794	85,248
TOTAL	89,090	99,802	99,802	100,042	-14,794	85,248

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.1	1.1
Part Time		
TOTAL	1.1	1.1

Level of Service
Inspections and Contract Supervision Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Inspections and Contract Supervision	2	18.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

BLDG Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes
 MAINT Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated
 ADM by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in
 preserving the City's infrastructure.

Section 4: Cost Savings / Innovation / Collaboration

BLDG Collaboration": Being in the Operations Division of Public Works, the Building Maintenance Department has a primary
 MAINT maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors
 ADM has created efficiencies which allow for greater productivity. Examples of these include: a new pool boiler and the
 remodeling of Main Street Restrooms. These require a tremendous amount of support by staff in coordinating the timing of
 installation & repairs. "Innovation": The Building Maintenance Department continually looks for creative ways to increase
 productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and
 equipment downtime through innovation. Recent examples include: enhanced energy efficiency by installing more efficient
 systems and the installation of recycled glass countertops at several city facilities.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of
 MAINT possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints
 ADM from tenants and building users.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Inspections and Contract Supervision - BLDG MAINT ADM	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	95%	95%	100%	%
Inspections and Contract Supervision - BLDG MAINT ADM	Percentage of alarm and fire protection systems inspected in City buildings yearly.	100%	100%	100%	%

Description:

This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Well-maintained assets and infrastructure

Section 1: Scope

FLEET SERVICES DEPT Current LOS: Includes fueling, preventative maintenance and repair services for a fleet of 237 vehicles\equipment. The fleet has continued to grow in number and technical complexity. In 2006 the fleet size was 190 vehicles serviced by 8 full time mechanics (23.75 units per mechanic). Equipment down time is steadily increasing as equipment per mechanic ratios increase. Enhanced LOS: Requested addition of 1 full time mechanic in 2015 (total of 9 Mechanics) will bring equipment to mechanic ratio down to 26.33 units per mechanic (close to 2006 levels and industry standard equipment to mechanic ratio of 25).Request also includes the reclass of an Office Assistant III to Analyst I. This reclass shall align the positions job description to reflect additional parts and inventory control responsibilities that are now required of this position. Request also reflects the reallocation of personnel expenses for Office Assistant III (current position) to those departments that this position serves. PO processing for Fleet-Transit-Parks Maintenance- Building Maintenance-PW Operations.

	Request FY 2015	Rationale FY 2015
Fleet Management & Maintenance	Addition of a full time Mechanic and a reclass of an Office Assistant III to an Analyst I	Mechanic recommended based off of high score, HR recommendation, and industry standards for mechanic to vehicle ratios. Mostly paid by transit IFT.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
FLEET SERVICES DEPT					
Personnel	663,050	756,983	756,983	762,296	762,296
Materials	2,265,291	2,265,291	2,265,291	1,947,240	1,947,240
Total FLEET SERVICES DEPT	2,928,341	3,022,274	3,022,274	2,709,536	2,709,536
TOTAL	2,928,341	3,022,274	3,022,274	2,709,536	2,709,536

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	9.4	9.4
Part Time		
TOTAL	9.4	9.4

Level of Service
 Fleet Management & Maintenance Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Fleet Management & Maintenance	2	18.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

FLEET SERVICES DEPT Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals. Without well maintained and fully operational equipment these departments struggle to provide the services they are tasked with. Fleet Services plays a critical role in the maintenance and operation of the City's vehicle and equipment Fleet. These mission critical efforts help achieve the following City Council "Priorities" and "Desired Outcomes: • Responsive Cutting Edge & Effective Government. Well Maintained Assets and Infrastructure• Preserving and Enhancing the Natural Environment. Reduced municipal, business and community footprint

Section 4: Cost Savings / Innovation / Collaboration

FLEET SERVICES DEPT Over the past 6 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs. Fleet growth in size and technical complexity now dictates the need to add an additional mechanic. Fleet Services continually reviews fleet utilization to identify opportunities to consolidate and reduce fleet vehicles while still meeting user need. The Marsac Motor Pool has significantly reduced fleet size and costs.

Section 5: Consequences of Funding Proposal at Lower Level

FLEET SERVICES DEPT Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and Council goals.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Fleet Management & Maintenance - FLEET SERVICES DEPT	Number of VEUs per mechanic (measured "vehicle equivalent units" to adjust for various equipment sizes).	0	0	0	26
Fleet Management & Maintenance - FLEET SERVICES DEPT	Customer Satisfaction from Internal Service Survey: Percentage of ratings satisfactory or above.	%	0.8%	0.95%	80%
Fleet Management & Maintenance - FLEET SERVICES DEPT	Product Quality from Internal Service Survey: Percentage of ratings satisfactory or above.	%	0.78%	0.95%	80%
Fleet Management & Maintenance - FLEET SERVICES DEPT	Percentage of mechanic time spent servicing vehicles and equipment ("Wrench-turning" hours to total hours)	%	0.79%	0.75%	80%

Description:

This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Physically and socially connected neighborhoods

Section 1: Scope

COMMUNITY AFFAIRS Current LOS: The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Enhanced Level of Service. An enhanced level of service is requested to continue the level of aggressive wildfire outreach and prevention. This has been funded in the past by a matching grant Emergency Management Preparedness Grant that has been discontinued. Additional funding is necessary to offset that loss of funds and continue our aggressive media and community education program and maintain the level of service achieved during the last budget cycle. This includes for a four month campaign specific to wildfire, a biannual preparedness campaign, annual 4 hour training program offered by the National Information Officers Association Training and continued growth in the social media campaign including community outreach and training in the senior community. There is a modest increase in mileage reimbursement to reflect staff leadership as a board member to the UT PIO association and on the statewide conference committee. Meetings are held in Salt Lake. Finally, the personnel increase comes as a result of personnel reallocation.

	Request FY 2015	Rationale FY 2015
Emergency Communications	An enhanced level of service (\$6,550) is requested to continue the level of aggressive wildfire outreach and prevention.	Pay for out of Emergency Contingency if needed.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
COMMUNITY AFFAIRS						
Personnel	61,312	63,886	63,886	64,384		64,384
Materials	8,699	15,249	8,699	8,699	-18,007	-9,308
Total COMMUNITY AFFAIRS	70,011	79,135	72,585	73,083	-18,007	55,076
TOTAL	70,011	79,135	72,585	73,083	-18,007	55,076

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.5	0.5
Part Time		
TOTAL	0.5	0.5

	Quartile FY 2015	Score FY 2015
Emergency Communications	2	17.75

Level of Service
Emergency Communications Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNITY AFFAIRS While 81% of the community rated the city's public information services as "excellent" or "good" only 31% rated their level of emergency preparedness as "excellent" or "good". It is important that we continue efforts to emphasize emergency preparedness efforts over the next two years. The \$6000 budget request will replace discontinued EMPG funding and is necessary to maintain outreach and education

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY AFFAIRS Cost Savings & Collaboration: The City collaborates extensively with the Summit County Health Department and Summit County Manager's office in its emergency communications efforts. This allows us to operate a lean emergency communications staffing level. Emergency communications staff provides cross-jurisdictional support during emergencies and maintains a regional wildfires website. Staff are members of the UT PIO Association and participate on its board and as presenters at the statewide conference. Staff is also active in the National Information Officers Association.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY AFFAIRS With the loss of the state matching funds program funding at a lower level will reduce community outreach and education efforts through direct mailing, posters and ad placement especially as it relates to wildfire prevention and education.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Emergency Communications - COMMUNITY & ENVIRONMENT	Percent of respondents who rate the City's emergency preparedness as "good" or "excellent."	78%	78%	70%	%

Description:

The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Well-maintained assets and infrastructure

Section 1: Scope

BLDG MAINT ADM Current LOS: Items include general maintenance such as repairing belts, greasing bearings, changing filters, minor electrical & plumbing repairs, carpet cleaning, etc. Challenges to the goal of this program are integrating new technologies and acquisition of new and expanding facilities. A new Building Maintenance Crew Leader is requested to assist in asset management and improvements on city buildings such as the new renovation of the library. There had been a recent increase in the number of city buildings, and this position is requested in order to maintain the level of service. Snyderville Basin ordinance now requires the pumping of the sewer tanks to happen four times a year as opposed to the previous one. LOS: Staff is not recommending an increase level of service.

	Request FY 2015	Rationale FY 2015
Building Repairs and Maintenance	The cost of increased pumping is \$9,900 annually. Staff is not recommending a service level increase. However, an additional building maintenance worker is needed to maintain level of service as additional buildings come online as well as additional materials.	Recommend - offset with Admin IFT from Transit (60%-70%). Building Maintenance IV Recommended, High quartile, recommended by HR. Materials increase not recommended, until FY 16.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BLDG MAINT ADM						
Personnel	205,590	248,435	248,435	250,136		250,136
Materials	83,730	111,630	111,630	111,270	-46,712	64,558
Total BLDG MAINT ADM	289,320	360,065	360,065	361,406	-46,712	314,693
MARSAC-SWEDE CONDO HOA						
Materials	13,000	13,000	13,000	13,000		13,000
Total MARSAC-SWEDE CONDO HOA	13,000	13,000	13,000	13,000		13,000
TOTAL	302,320	373,065	373,065	374,406	-46,712	327,693

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	3.4	3.4
Part Time		
TOTAL	3.4	3.4

	Quartile FY 2015	Score FY 2015	Level of Service	
Building Repairs and Maintenance	2	17.75	Building Repairs and Maintenance	Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BLDG MAINT ADM Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Recent example includes a water decalcification system that extends the life of plumbing fixtures and anticipated 10% reduction in energy use. Industry trends are to move towards "greener" technologies.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Building Repairs and Maintenance - BLDG MAINT ADM	Percent of building repairs made within 30 days of receiving a complaint or request for service.	94%	94%	94%	94%
Building Repairs and Maintenance - BLDG MAINT ADM	Percentage of all city buildings inspected weekly.	90%	90%	90%	90%

Description:

Provides design, implementation and support of citywide communications infrastructure. This includes network, phone, Internet, security, and remote services.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Well-maintained assets and infrastructure

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES Network Support manages network infrastructure and security across fifteen locations providing phone, data, Wi-Fi and remote access services. This includes support of datacenter operations and backup system support. This program also implements and supports technology projects. IMPORTANT: Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.

	Request FY 2015	Rationale FY 2015
Network Support	Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
TECHNICAL & CUSTOMER SERVICES						
Personnel	104,758	144,890	144,890	146,042		146,042
Materials	150,414	80,694	80,694	80,694	-36,438	44,256
Total TECHNICAL & CUSTOMER SERVICES	255,172	225,584	225,584	226,736	-36,438	190,299
TOTAL	255,172	225,584	225,584	226,736	-36,438	190,299

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.2	1.2
Part Time		
TOTAL	1.2	1.2

Level of Service
Network Support Same Level of Service

	Quartile FY 2015	Score FY 2015
Network Support	2	17.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES Open and Responsive Government has been identified by Council as a high priority goal. Network connectivity provides a framework for the delivery of technology solutions that are essential to automation, support and citizens responsiveness.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Network innovations include high-speed wireless links to the ice arena and water treatment plant. Security enhancements are being installed with redundant wireless connections to critical infrastructure. Fiber network and Wi-Fi expansion has also occurred at several facilities.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Support reductions would reduce response times to support and project requests. Reductions will pose risks to proactively manage equipment, security, and updates. Network operations represents a critical component to the foundation of IT operations; should the level of funding be decreased into future years, there will be an increased level of risk, cost and downtime.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Network Support - TECHNICAL & CUSTOMER SERVICES	Percent of network available for use or log in	99.99%	99.46%	98%	98%
Network Support - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with network support	90%	98.65%	100%	100%

Description:

Benefits design is the research, study and active work to maintain quality benefits offerings for employees. Administration of benefits programs includes ongoing employee education, controlling costs, and assisting employees with day to day issues, from simple benefits questions to major disability & illness leave education, etc.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged, capable workforce

Section 1: Scope

HUMAN RESOURCES Current LOS: Benefits programs include health, dental, retirement, disability and life insurance offerings. The stability of employees made available by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees. Proposed LOS: No change in level of service. There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.

	Request FY 2015	Rationale FY 2015
Benefit Design/Administration	There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.	Fund within existing resources.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
HUMAN RESOURCES						
Personnel	73,689	53,847	53,847	57,916		57,916
Materials	10,400	10,400	10,400	10,400	-23,127	-12,727
Total HUMAN RESOURCES	84,089	64,247	64,247	68,316	-23,127	45,189
TOTAL	84,089	64,247	64,247	68,316	-23,127	45,189

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

Level of Service
Benefit Design/Administration Same Level of Service

	Quartile FY 2015	Score FY 2015
Benefit Design/Administration	3	16.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Benefits Design/Administration-HUMAN RESOURCES	Percent of increase to benefit dollar costs compared to National Average	%	1%	%	%
Benefits Design/Administration-HUMAN RESOURCES	Benefit-to-pay ratio for 40K salary.	%	35%	%	%
Benefits Design/Administration-HUMAN RESOURCES	Employer-to-Employee benefit ratio cost Compare to Wasatch Comp Group Data	%	%	%	%

Description:

Draft contracts for the City's procurement of goods and services.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

LEGAL Current LOS: Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes. Proposed LOS: No change in level of service. Increases to subscription to legal online research regarding city issues and other law-related issues.

	Request FY 2015	Rationale FY 2015
Contracts/Grants	The increase is to pay for a portion of the Prosecution Software purchase (\$60,535), which will simply fund file storage for litigation files. Also, increases to subscription (\$1,045) to legal online research regarding city issues and other law-related issues.	Pay for w/in existing resources
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LEGAL						
Personnel	67,793	68,101	68,101	68,614		68,614
Materials	2,218	2,361	2,218	2,218	-22,798	-20,580
Total LEGAL	70,011	70,462	70,319	70,832	-22,798	48,034
TOTAL	70,011	70,462	70,319	70,832	-22,798	48,034

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.5	0.5
Part Time	0.1	0.1
TOTAL	0.5	0.5

Level of Service
Contracts/Grants Same Level of Service

	Quartile FY 2015	Score FY 2015
Contracts/Grants	3	16.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL Fiscally and legally sound

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Advanced review minimizes future claims.

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Contracts/Grants - LEGAL	Percent of contracts reviewed within 7 days.	100%	100%	100%	%

Description:

Provide legal review of all personnel policies and procedures.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

LEGAL Current LOS: The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law. Proposed LOS: No change in level of service. Increases to subscription to legal online research regarding city issues and other law-related issues.

	Request FY 2015	Rationale FY 2015
Employment Review	The increase is to pay for a portion of the Prosecution Software purchase (\$60,535), which will simply fund file storage for litigation files. Also, increases to subscription (\$1,045) to legal online research regarding city issues and other law-related issues.	Pay for w/in existing resources
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LEGAL						
Personnel	53,640	53,948	53,948	54,352		54,352
Materials	1,899	2,022	1,899	1,899	-19,898	-17,999
Total LEGAL	55,539	55,970	55,847	56,251	-19,898	36,354
TOTAL	55,539	55,970	55,847	56,251	-19,898	36,354

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.4	0.4
Part Time	0.1	0.1
TOTAL	0.4	0.4

Level of Service
Employment Review Same Level of Service

	Quartile FY 2015	Score FY 2015
Employment Review	3	16.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL 1) Engaged and capable workforce 2) Fiscally and legally sound

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Internal resources less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Employment Review - LEGAL	Percent of employee contracts reviewed within three days.	100%	100%	100%	%
Employment Review - LEGAL	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	100%	100%	100%	%

Description:

This program manages www.ParkCity.org, the City's website. This website is key in helping departments disseminate information to the public.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Ease of access to desired information for citizens and visitors

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES
 www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive Really Simple Syndication (RSS) feeds and automatic email notifications for a variety of City topics. IMPORTANT: Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.

	Request FY 2015	Rationale FY 2015
Website	Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
TECHNICAL & CUSTOMER SERVICES						
Personnel	37,826	54,320	54,320	54,720		54,720
Materials	12,171	26,325	26,325	26,325	-7,376	18,949
Total TECHNICAL & CUSTOMER SERVICES	49,997	80,645	80,645	81,045	-7,376	73,669
TOTAL	49,997	80,645	80,645	81,045	-7,376	73,669

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

	Quartile FY 2015	Score FY 2015	Level of Service
Website	3	16.75	Website Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes; continue to rely on the City website as a platform to disseminate information.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Website - TECHNICAL & CUSTOMER SERVICES	Annual Website trainings offered to department liaisons	0	1	2	2
Website - TECHNICAL & CUSTOMER SERVICES	Percent of problem work-orders resolution with 4 hour response time	%	99%	100%	100%

Description:

Geographic Information System (GIS) staff develops and maintain spatial data for maps, web services, and analysis in several departments. GIS assists staff by increasing access to data and providing decision makers with maps and visualization. GIS provides the benefit of online mapping and enabling a mobile work force.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged and informed citizenry

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES The Geographic Information System (GIS) program is the geospatial division in IT that administers GIS servers, geo databases, online applications, Apps, and GPS for the city mapping needs. The GIS Strategic Plan provides a framework for developing the program, in addition to regional collaboration and the changing needs of city projects and services. IMPORTANT: Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.

	Request FY 2015	Rationale FY 2015
GIS	Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
TECHNICAL & CUSTOMER SERVICES						
Personnel	60,526	69,655	69,655	70,198		70,198
Materials	52,762	41,400	41,400	41,400	-16,684	24,716
Total TECHNICAL & CUSTOMER SERVICES	113,288	111,055	111,055	111,598	-16,684	94,914
TOTAL	113,288	111,055	111,055	111,598	-16,684	94,914

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.6	0.6
Part Time		
TOTAL	0.6	0.6

Level of Service
GIS Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
GIS	3	16.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES Successful GIS is building an enterprise GIS that integrates with city systems, providing adequate GIS training, and adopting new geospatial technology. Fundamentally GIS maintains the city boundary, procures aerial imagery, and has the capability to analyze and model big data, but also offers these core solutions to a wide audience and attempts to meet growing city demands.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES GIS provides cost savings by decreasing redundancy and enabling improved workflow. Several departments are GIS enabled and the city is using the leading software platform. Regional GIS partners include SBWRD, Mountain Regional, Summit County, PCFD, and the AGRC, for data sharing, process improvement, and application development.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES The program cannot grow, or in some cases cannot be maintained without adequate support. Satisfaction with the GIS system and staff will decline. GIS could stagnate in terms of data enrichment, software tools and user interface. GIS requests being declined or other failures pose the greatest risk to the overall investment in the program.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
GIS - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with GIS	99%	97.26%	100%	100%

Description:

Provides support for servers, enterprise software and storage infrastructure. This includes but is not limited to security, email, databases, file and application servers.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Well-maintained assets and infrastructure

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 70 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations. IMPORTANT: Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.

	Request FY 2015	Rationale FY 2015
Systems Support	Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
TECHNICAL & CUSTOMER SERVICES						
Personnel	133,727	153,361	153,361	154,559		154,559
Materials	136,521	91,632	91,632	91,632	-35,307	56,325
Total TECHNICAL & CUSTOMER SERVICES	270,248	244,993	244,993	246,191	-35,307	210,884
TOTAL	270,248	244,993	244,993	246,191	-35,307	210,884

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	1.3	1.3
Part Time		
TOTAL	1.3	1.3

Level of Service
Systems Support Same Level of Service

	Quartile FY 2015	Score FY 2015
Systems Support	3	16.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES System operations are critical to the availability and performance of software applications; This past year's performance is indicative of this. Several new system services have been added this year with substantial growth in data and support expectations.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES This past year includes significant RFP and project participation with library projects, parking systems, security camera upgrades, phone system upgrades, and police body-cameras server.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Systems Support - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with system support	92%	100%	100%	100%
Systems Support - TECHNICAL & CUSTOMER SERVICES	Percent of systems / servers available for use or log in	100%	99.93%	100%	100%

Description:

Serve as a resource for City departments in researching, applying for and monitoring grants as well as managing the City's Special Service Contract program.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements. Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.

	Request FY 2015	Rationale FY 2015
Grant Administration	Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.	Recommended, no LOS decrease.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BUDGET, DEBT & GRANTS						
Personnel	11,202	11,167	11,167	12,277		12,277
Materials	1,291	1,291	1,291	1,291	-4,600	-3,309
Total BUDGET, DEBT & GRANTS	12,493	12,458	12,458	13,568	-4,600	8,968
TOTAL	12,493	12,458	12,458	13,568	-4,600	8,968

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.1	0.1
Part Time		
TOTAL	0.1	0.1

Level of Service
Grant Administration Same Level of Service

	Quartile FY 2015	Score FY 2015
Grant Administration	3	16.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Responsive, Cutting-Edge and Effective Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS Funding at a lower level would require that grant administration and reporting be handled at an individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Grant Administration - BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and POs processed)	14	7	16	10
Grant Administration - BUDGET, DEBT & GRANTS	Percent of grants coordination rated as 'Satisfactory' and 'Above Expectations' (ISS)	90.6%	90.6%	100%	95%

Description:

Promote risk management methodologies so risks are mitigated, the City's property and personnel are protected, and the public is provided a safe place to work and play.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Well-maintained assets and infrastructure

Section 1: Scope

- LEGAL Due to increases of the insurance market, the City's insurance premiums can be randomly increased each renewal period. The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment and degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provide response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Create and maintain policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum. Increases to subscription to legal online research regarding city issues and other law-related issues.
- SELF INS & SEC BOND This increase will allow Safety Manager to attend required trainings and conference to ensure City workers follow proper safety policies and procedures to mitigated exposures.

	Request FY 2015	Rationale FY 2015
Risk Management	Self-Ins: \$500 is requested in order to pay for trainings provided by the safety manager.	Pay for w/in existing resources
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LEGAL						
Personnel	41,305	41,582	41,582	41,885		41,885
Materials	1,900	2,023	1,900	1,900		1,900
Total LEGAL	43,205	43,605	43,482	43,785		43,785
SELF INS & SEC BOND						
Materials	693,300	693,800	693,800	693,300	-926,454	-233,154
Total SELF INS & SEC BOND	693,300	693,800	693,800	693,300	-926,454	-233,154
WORKERS COMP						
Materials	190,000	190,000	190,000	190,000	-408,000	-218,000
Total WORKERS COMP	190,000	190,000	190,000	190,000	-408,000	-218,000
TOTAL	926,505	927,405	927,282	927,085	-1,334,454	-407,369

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.3	0.3
Part Time	0.1	0.1
TOTAL	0.4	0.4

Level of Service
Risk Management Same Level of Service

	Quartile FY 2015	Score FY 2015
Risk Management	3	16.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Provide training to all departments to keep any claims to a minimum.

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.

Section 6: Performance Measures

Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
-				

Description:

To take our communities confidently into the future, public leaders and executives must adopt a proactive approach to change both inside the public organization and outside in the community. They must invest the time and resources required for themselves and their leadership team to create and maintain a continuously improving, learning organization. The LEAD program at the University of Virginia helps tackle this issue and prepare leaders in the public sector.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Section 1: Scope

	Request FY 2015	Rationale FY 2015
LEAD	This request is for LEAD training	Recommended with Venture Fund offset (\$20k). High CM priority.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
LEAD TRAINING				
Materials	40,000	40,000	40,000	40,000
Total LEAD TRAINING	40,000	40,000	40,000	40,000
TOTAL	40,000	40,000	40,000	40,000

	Quartile FY 2015	Score FY 2015	Level of Service
LEAD	3	16.00	Special Events Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures



Description:

Act as legal counsel to the Park City Council and Park City staff on all civil litigation.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

LEGAL Current LOS: Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters. Proposed LOS: No change in level of service. The increase is to pay for a portion of the Prosecution Software purchase, which will simply fund file storage for litigation files. Increases to subscription to legal online research regarding city issues and other law-related issues.

	Request FY 2015	Rationale FY 2015
Litigation	The increase is to pay for a portion of the Prosecution Software purchase (\$60,535) and increases to subscriptions (\$1,045).	Pay for w/in existing resources
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
LEGAL						
Personnel	78,931	79,269	79,269	79,865		79,865
Materials	2,852	9,090	2,852	2,852	-55,494	-52,642
Total LEGAL	81,783	88,359	82,121	82,717	-55,494	27,223
TOTAL	81,783	88,359	82,121	82,717	-55,494	27,223

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.6	0.6
Part Time	0.1	0.1
TOTAL	0.7	0.7

Level of Service
Litigation Same Level of Service

	Quartile FY 2015	Score FY 2015
Litigation	3	15.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL Fiscally and legally sound

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Internal costs are less than hiring outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Litigation-LEGAL	Percent of court deadlines met without extensions.	%	%	%	%
Litigation - LEGAL	Time dedicated to resolve city claims is at least approximately 20%; including consultations with outside counsel.	Yes	Yes	Yes	No

Description:

Recruiting the best employees to the City is critical to the success of the City and meeting its objectives. An effective recruitment program is necessary to attract the talented high performers in a competitive market by successfully targeting the employees with the expertise and talent that is required.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged, capable workforce

Section 1: Scope

HUMAN RESOURCES Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors. Proposed LOS: The HR department feels very strongly that pre-employment drug testing is necessary to ensure quality hires without risk of injuries that can be very costly. The City does not now pre-test final candidates and the concern is that this workplace becomes a "haven" for those who use illegal drugs. This would put the City at great risk, and could easily damage culture. The requested budget increase will be used to pay for increased pre-employment drug testing. There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.

	Request FY 2015	Rationale FY 2015
Recruitment	The requested budget increase (\$6k) will be used to pay for increased pre-employment drug testing. There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.	Drug testing is recommended by the Results Team.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
HUMAN RESOURCES						
Personnel	61,040	59,963	59,963	62,741		62,741
Materials	16,485	22,485	22,485	22,485	-29,685	-7,200
Total HUMAN RESOURCES	77,525	82,448	82,448	85,226	-29,685	55,541
TOTAL	77,525	82,448	82,448	85,226	-29,685	55,541

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.7	0.7
Part Time		
TOTAL	0.7	0.7

	Quartile FY 2015	Score FY 2015	Level of Service	
Recruitment	3	15.75	Recruitment	Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES A workforce that is engaged and working to provide the best services for the City.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Recruitment- HUMAN RESOURCES	Total number of recruitments- FTR	0	29	0	0
Recruitment- HUMAN RESOURCES	Total number of recruitments-Other	0	172	0	0
Recruitment- HUMAN RESOURCES	Average time to fill external positions.	%	30%	%	%

Description:

Pay Plan Design and Administration is the evaluation and administration of fair and consistent pay plan practices to protect and maintain City operations. The goal is to pay individuals within their salary ranges in accordance with their individual level of performance and according to the definition of "market pay" established. HR also provides guidelines and analysis to assure salary decisions are based on performance and in accordance with the Council's objectives.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged, capable workforce

Section 1: Scope

HUMAN RESOURCES Current LOS: The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors. Proposed LOS: No change in level of service. There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.

	Request FY 2015	Rationale FY 2015
Pay Plan Design/Administration	There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.	Fund within existing resources.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
HUMAN RESOURCES						
Personnel	66,326	65,246	65,246	68,926		68,926
Materials	4,865	4,865	4,865	4,865	-27,243	-22,378
Total HUMAN RESOURCES	71,191	70,111	70,111	73,791	-27,243	46,548
TOTAL	71,191	70,111	70,111	73,791	-27,243	46,548

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.7	0.7
Part Time		
TOTAL	0.7	0.7

Level of Service
Pay Plan Design/Administration Same Level of Service

	Quartile FY 2015	Score FY 2015
Pay Plan Design/Administration	3	15.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Pay Plan Design/Administration- HUMAN RESOURCES	Total number of job classifications	0	225	0	0
Pay Plan Design/Administration	Percent of applicant pool qualified for the posted position.	%	90%	%	%
Pay Plan Design/Administration - HUMAN RESOURCES	Percent of city-wide turnover.	%	%	%	%

Description:

The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Well-maintained assets and infrastructure

Section 1: Scope

BLDG MAINT ADM Current LOS: Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green". Since the renovation of the MARC the cost of cleaning services and supplies has gone up. An increase in funding is requested in order to maintain levels of service. A new Building Maintenance Crew Leader is requested to assist in asset management and improvements on city buildings, such as the new renovation of the library. There had been a recent increase in the number of city buildings, and this position is requested in order to maintain the level of service. Proposed LOS: Staff is recommending a service level increase to the Main Street, Museum and Transit Center bathrooms, cleaning them twice a day during peak seasons.

	Request FY 2015	Rationale FY 2015
Janitorial Services	Since the renovation of the MARC the cost of cleaning services and supplies has gone up an additional \$1,900 per month (\$22,800 annually). Staff is recommending a service level increase to the Main Street, Museum and Transit Center bathrooms, cleaning them twice a day during peak seasons at a cost of \$12,000 for cleaning services and \$5,000 for cleaning supplies.	Low quartile 3. Janitorial supplies are not Recommended. Building Maintenance IV Recommended, High quartile, recommended by HR. Materials increase not recommended.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
BLDG MAINT ADM					
Personnel	89,535	107,388	107,388	108,125	108,125
Materials	228,155	267,955	228,155	227,795	227,795
Total BLDG MAINT ADM	317,690	375,343	335,543	335,920	335,920
TOTAL	317,690	375,343	335,543	335,920	335,920

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016	Level of Service
Full Time	1.5	1.5	Janitorial Services
Part Time			Enhanced Level of Service
TOTAL	1.5	1.5	

	Quartile FY 2015	Score FY 2015
Janitorial Services	3	15.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

BLDG Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes
 MAINT Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable
 ADM facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen
 request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

Section 4: Cost Savings / Innovation / Collaboration

BLDG "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity,
 MAINT Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment
 ADM downtime through innovation. Recent examples include: Water recycling mop buckets and acquisition of large area floor
 cleaners. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness.
 ADM There would also be an increase in citizen and staff complaints due to established expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Janitorial Services - BLDG MAINT ADM	Percentage of City buildings cleaned based on weekly schedule.	100%	100%	100%	%

Description:

With employees being one of the City's greatest assets, the program on valuing employees is prominent at keeping the employees engaged at a high level of moral.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged, capable workforce

Section 1: Scope

HUMAN RESOURCES Current LOS: Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs. Proposed LOS: \$40,000 to pay \$2,000 of the costs of 20 employees attending LEAD in Virginia over the next year. This will help to offset the costs of LEAD training for departments. There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.

	Request FY 2015	Rationale FY 2015
Valuing Employees	\$40,000 to pay the costs of 20 Employees to attend LEAD in Virginia over the next year. There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.	Fund within existing resources. Move LEAD budget to its own program.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
HUMAN RESOURCES						
Personnel	75,894	114,602	114,602	119,584		119,584
Materials	69,040	112,040	69,040	69,040	-46,939	22,101
Total HUMAN RESOURCES	144,934	226,642	183,642	188,624	-46,939	141,685
TOTAL	144,934	226,642	183,642	188,624	-46,939	141,685

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.4	0.4
Part Time	0.7	0.7
TOTAL	1.1	1.1

Level of Service
Valuing Employees Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Valuing Employees	3	15.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES On holiday party increase: Event will no longer be held at a restaurant venue in town. We would have to either "cap" levels of attendance, decreases alcohol costs, or move the event to a City venue with cheaper catering. Levels of service provided may be reduced over time.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Valuing Employees- HUMAN RESOURCES	Education hours completed annually (hours eligible for tuition reimbursement).	0	75	0	0
Valuing Employees- HUMAN RESOURCES	Employee training hours completed annually	0	0	0	0
Valuing Employees - HUMAN RESOURCES	Percent of employees who rated the performance review process as "good" or "excellent."	%	%	%	%

Description:

Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

CITY MANAGER Current & Proposed LOS: While the budget shows a slight increase in costs, the proposed level of service is the same as the current level of service. This will allow us to maintain the current level of legislative activities at the state and federal level.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
CITY MANAGER						
Personnel	68,222	68,654	68,654	69,730		69,730
Materials	28,456	28,456	28,456	28,456	-5,186	23,270
Total CITY MANAGER	96,678	97,110	97,110	98,186	-5,186	93,000
TOTAL	96,678	97,110	97,110	98,186	-5,186	93,000

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.4	0.4
Part Time		
TOTAL	0.4	0.4

Level of Service
Legislative Liaison Same Level of Service

	Quartile FY 2015	Score FY 2015
Legislative Liaison	3	15.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY MANAGER Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

Section 6: Performance Measures

	Description	Actual FY 2013	Target FY 2014	Target FY 2015
Legislative Liaison-CITY MANAGER	Number of legislative updates given to Council.	6	6	6
Legislative Liaison-CITY MANAGER	Number of bills passed that negatively impact Park City.	0	0	0.1

Description:

Provides 24-hour support and training to staff on equipment and technology resources including; computer, hardware, software, web, printers, network, cellular & desk phones. Implement technology projects and update/replace computer and software systems.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Streamlined and flexible operating processes

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES Support addresses customer technology issues to ensure smooth operations of all business functions. Support staff trains users in software applications; supports and troubleshoots computers, user accounts, workflows, network and phone issues. Other equipment supported includes cell phones and tablet devices. Support staff replaces aged computers; and deploys software and upgrades to computers. Secondary assignments to fulfill project requests are common. IMPORTANT: Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.

	Request FY 2015	Rationale FY 2015
Support/Help Desk	Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
TECHNICAL & CUSTOMER SERVICES						
Personnel	298,639	296,358	296,358	298,440		298,440
Materials	26,218	52,700	52,700	52,700	-48,389	4,311
Total TECHNICAL & CUSTOMER SERVICES	324,857	349,058	349,058	351,140	-48,389	302,751
TOTAL	324,857	349,058	349,058	351,140	-48,389	302,751

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	3.1	3.1
Part Time	0.4	0.4
TOTAL	3.5	3.5

	Quartile FY 2015	Score FY 2015	Level of Service	
Support/Help Desk	3	15.50	Support/Help Desk	Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES With a proven track record of performance and customer satisfaction, support has expand services to include more specialized software, smartphones and other mobile devices.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Support staff has collaboratively worked to improve workflow processes for IT and other departments from project requests to training. Helpdesk has received excellent user satisfaction reviews from internal surveys.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Service reductions would impact response times and reduce employee efficiencies. Capacity to meet demands for software upgrade and replacement computer timelines would be impacted for lower priority services.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Support/Help Desk- TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Support / Helpdesk	86%	98.68%	100%	100%
Support/Help Desk - TECHNICAL & CUSTOMER SERVICES	Percent of problem resolution with 4 hour response time	%	98%	100%	100%

Description:

Safety and Security is a new BFO item. Security has been in place for three years but has only had CIP requirements but needs a source of funding for maintenance for our fourteen building, 133 camera system (upgrades and additional cameras are addressed in a CIP line item) and four building electronic access control system which will also be increasing over the next few years to eleven buildings. The Safety Program began in late FY13 to expand on various ad hoc safety programs to become a citywide OSHA compliant program as soon as possible. This will require significant training, equipment, a citywide Safety Manual, Safety Committee and an investment into developing a safety culture throughout the organization.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged, capable workforce

Section 1: Scope

SELF INS & SEC BOND There are two additional Programs managed by the Emergency Manager, Security and Safety. In conjunction with the Building Security Committee, the Security Program manages all of the city's closed circuit video (camera) systems (CCVS), electronic access control (electronic locks), security audits, security upgrades to city buildings and security training for all city employees. The citywide Safety Program was established in late FY13 to meet all state and federal OSHA requirements and develop new training protocols, safety manual, safety committee and a safety culture throughout the organization. For Safety there was \$35,000 added to the existing line item but under the new BFO of Safety and Security that will be used for training, software, equipment, online services, etc. The existing \$7,500 that Legal has been using for various safety items remained the same under the Risk Management BFO. Then there is a new line item for Security Program Maintenance at \$15,000 that is also under the new BFO needed for maintenance of video and access control equipment not budgeted for by departments.

	Request FY 2015	Rationale FY 2015
Safety and Security	\$35,000 added for Safety and Security program that will be used for training, software, equipment, online services, etc. New request for Security Program Maintenance at \$15,000 needed for maintenance of video and access control equipment not budgeted for by departments.	RT recommends program, but on a lower level based off of score as well as this being the first year of the program.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
SELF INS & SEC BOND				
Materials	50,500	50,000	38,000	38,000
Total SELF INS & SEC BOND	50,500	50,000	38,000	38,000
TOTAL	50,500	50,000	38,000	38,000

	Quartile FY 2015	Score FY 2015	Level of Service Safety and Security	Enhanced Level of Service
Safety and Security	3	15.00		

Section 3: Qualifications for Meeting Criteria in Outcome Area

SELF INS & SEC BOND The Security Program had been charged with upgrading and centralizing all video and electronic access controls in fourteen City buildings, in addition to other security upgrades and training of all city employees on security measures. Park City has not had a citywide safety program across all departments. The new Safety Program will reach all employees and meet all federal and state requirements over a period of two to three years. These programs help meet the requirements of an “engaged and capable workforce,” along with being a “fiscally & legally sound” municipality.

Section 4: Cost Savings / Innovation / Collaboration

SELF INS & SEC BOND Safety and Security are both key components to risk management and the cost of insurance. Insurance placements for CY14 all increased. Workers Compensation increased 10% of which 9% of the increase was due to injury claims. Comprehensive safety programs help reduce those premiums, as do security programs for other insurance policy premiums. The National Safety Council reports that for every dollar spent on a safety program you save four dollars in expense. Innovative training programs for both projects along with using free resources and in-house staff save money as well.

Section 5: Consequences of Funding Proposal at Lower Level

SELF INS & SEC BOND The Safety Program will allow us to meet all Federal and State OSHA standards as required by law. Lowering funding will greatly reduce our ability to be in compliance in a timely manner. Most Security funding is CIP based but there need to be funds for maintenance and other inter-departmental expenses that departments will not prioritize or budget for. Decreased or no funding will hamper our ability to complete our centralized systems and reduce our ability to lower insurance premiums, not to mention our ability to investigate and monitor key critical infrastructure.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Safety and Security - SELF INS & SEC BOND	OSHA Compliance - Training	%	%	%	%
Safety and Security - SELF INS & SEC BOND	Workplace Audits	0	0	0	0
Safety and Security - SELF INS & SEC BOND	Digital Camera Placement	%	%	%	%
Safety and Security - SELF INS & SEC BOND	Electronic Access Control Buildings	0	0	0	0

Description:

The goal is to evaluate performance and develop the potential of employees, who are one of the City's greatest assets. To a large extent, employee and City success is dependent upon how well the performance process is managed, since it has direct impact on two very important and costly programs - pay and compliance.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged, capable workforce

Section 1: Scope

HUMAN RESOURCES Current LOS: Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy. Proposed LOS: No change in level of service. There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.

	Request FY 2015	Rationale FY 2015
Performance Management	There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease. \$3k increase for employee x-mas party.	Fund within existing resources.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
HUMAN RESOURCES						
Personnel	77,218	58,092	58,092	60,555		60,555
Materials	27,293	27,293	27,293	27,293	-32,021	-4,728
Total HUMAN RESOURCES	104,511	85,385	85,385	87,848	-32,021	55,827
LUMP MERIT						
Personnel	580,000	580,000	580,000	580,000		580,000
Total LUMP MERIT	580,000	580,000	580,000	580,000		580,000
TOTAL	684,511	665,385	665,385	667,848	-32,021	635,827

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.5	0.5
Part Time		
TOTAL	0.5	0.5

	Quartile FY 2015	Score FY 2015	Level of Service	
Performance Management	4	14.75	Performance Management	Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Changes to performance management would put the City at risk for exposure to legal and compliance issues.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Performance Management-HUMAN RESOURCES	Percentage of staff in supervisory roles.	%	%	%	%
Performance Management-HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	%	%	%	%
Performance Management-HUMAN RESOURCES	Number of grievances filed annually.	0	3	0	0
Performance Management-HUMAN RESOURCES	Medical leave usage per 1000 hours.	%	2%	%	%

Description:

Maintenance contracts for centralized and departmental software. Provides client-server application and vendor technical support including upgrades and service calls. Ensures product compatibility and operational continuity.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Well-maintained assets and infrastructure

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES Software and hardware maintenance contracts represent a significant way to minimize risk and downtime of equipment and software. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. This program covers the following software and equipment: (1) Enterprise software (financial, time-keeping, office productivity suites, virtualization, work-order systems), (2) Antivirus & security, (3) Network & phone, (4) Server & storage systems, (5) Cloud based services, (6) Data room cooling and power IMPORTANT: Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.

	Request FY 2015	Rationale FY 2015
Software Maintenance/Upgrades	Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
TECHNICAL & CUSTOMER SERVICES					
Personnel	33,507	39,683	39,683	39,968	39,968
Materials	117,749	138,289	138,289	138,289	138,289
Total TECHNICAL & CUSTOMER SERVICES	151,256	177,972	177,972	178,257	178,257
TOTAL	151,256	177,972	177,972	178,257	178,257

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.4	0.4
Part Time	0.0	0.0
TOTAL	0.4	0.4

Level of Service
Software Maintenance/Upgrades Same Level of Service

	Quartile FY 2015	Score FY 2015
Software Maintenance/Upgrades	4	14.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Savings from reducing the level of support provided by vendors has been maximized in past years including FY2014. However, it is sometimes prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduced funding would increase risk and recovery time should a “downtime” event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Software Maintenance/Upgrades - TECHNICAL & CUSTOMER SERVICES	Percent of maintenance contracts on critical systems	%	97%	95%	95%
Software Maintenance/Upgrades - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	96%	100%	100%	100%

Description:

Provide analysis (e.g., financial, policy, legislative, etc.) to City Council, City Manager, and other City departments for various projects and needs.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development. Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.

	Request FY 2015	Rationale FY 2015
Analysis Resource	Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.	Recommended, no LOS decrease.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BUDGET, DEBT & GRANTS						
Personnel	47,292	42,790	42,790	46,196		46,196
Materials	3,353	3,353	3,353	3,353	-18,490	-15,137
Total BUDGET, DEBT & GRANTS	50,645	46,143	46,143	49,549	-18,490	31,059
TOTAL	50,645	46,143	46,143	49,549	-18,490	31,059

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.4	0.4
Part Time		
TOTAL	0.4	0.4

Level of Service
Analysis Resource Same Level of Service

	Quartile FY 2015	Score FY 2015
Analysis Resource	4	13.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
	-				
Analysis Resource - BUDGET, DEBT & GRANTS	Percent of City Departments satisfied with analysis (based on Internal Service Survey).	100%	%	100%	%
Analysis Resource - BUDGET, DEBT & GRANTS	Percent of City departments satisfied with turnaround time (based on internal service survey).	100%	%	100%	%
Analysis Resource - BUDGET, DEBT & GRANTS	Quality of policy analysis (ISS - percent of 'Satisfactory' and 'Above Expectations').	90.62%	90.62%	100%	100%
Analysis Resource - BUDGET, DEBT & GRANTS	Quality of department as an information resource (ISS - percent of 'Satisfactory' and 'Above Expectations').	92.18%	92.18%	100%	100%

Description:

Maintain a system of performance measures for internal use and self-improvement. Maintain a set of measures to compare against other similar cities for citywide improvement.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Current LOS: Currently the Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff. Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.

	Request FY 2015	Rationale FY 2015
Performance Measures and Benchmarking	Small decrease in budget due to addition of two new programs: Strategic Planning and Economic and Redevelopment. Due to the addition of a new budget analyst the LOS is not expected to go down.	Recommended, no LOS decrease.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
BUDGET, DEBT & GRANTS						
Personnel	65,260	62,297	62,297	64,304		64,304
Materials	2,187	2,187	2,187	2,187	-22,975	-20,788
Total BUDGET, DEBT & GRANTS	67,447	64,484	64,484	66,491	-22,975	43,516
TOTAL	67,447	64,484	64,484	66,491	-22,975	43,516

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.7	0.7
Part Time		
TOTAL	0.7	0.7

Level of Service
Performance Measures and Benchmarking Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Performance Measures and Benchmarking	4	13.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With fewer resources the department would need to cut these services first. The performance of City services could suffer as a result.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
Performance Measures and Benchmarking	Percent of BFO programs with corresponding performance measures.	%	98%	95%	95%
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Number of Communities participating in benchmarking group (CAST/ICMA).	50	150	50	50
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Percent of internal service survey respondents who rate the Performance Measurement program as useful.	81.08%	81.08%	100%	100%
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Percentage quality of service for performance measurement database rated 'satisfactory' and 'above expectations.'	81.08%	81.08%	100%	100%

Description:

The Building Maintenance Department funds a variety of utility services for City facilities.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Well-maintained assets and infrastructure

Section 1: Scope

BLDG MAINT ADM

	Request FY 2015	Rationale FY 2015
Utilities	Staff is not recommending a service level increase at this time.	Utility decrease based off of projections. Pumping increase due to new regulation.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
BLDG MAINT ADM					
Personnel	11,619	11,619	11,619	11,707	11,707
Materials	170,014	170,015	170,015	165,002	165,002
Total BLDG MAINT ADM	181,633	181,634	181,634	176,709	176,709
TOTAL	181,633	181,634	181,634	176,709	176,709

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.1	0.1
Part Time		
TOTAL	0.1	0.1

Level of Service
Utilities Enhanced Level of Service

	Quartile FY 2015	Score FY 2015
Utilities	4	13.00

Section 3: Qualifications for Meeting Criteria in Outcome Area

Section 4: Cost Savings / Innovation / Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Section 6: Performance Measures

	Description
Utilities - BLDG MAINT ADM	Perf Meas for Utilities - Building Maint.

Description:

Support communication services such as phone lines, data circuits and internet connectivity for systems, across city facilities and critical systems.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged and informed citizenry

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES Communication utilities include reoccurring monthly services that include phone/fax lines, data circuits, alarm systems, and internet connectivity. NOTE: This program was created to accurately represent spending for communication services for organizational objectives. This program replaces the "Customer Service" program previously managed by the IT Department. Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.

	Request FY 2015	Rationale FY 2015
IT Utilities	Funding changes represent a reallocation of program resources and do not constitute proposed increases or decreases. Programs were adjusted to account for historical spending and to better align account codes with Budgeting For Outcomes (BFO) IT programs. Also, personnel increases explained by fix of miscoding last year.	
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
TECHNICAL & CUSTOMER SERVICES						
Personnel	82,166	38,509	38,509	38,697		38,697
Materials	4,305	86,400	86,400	86,400	-12,930	73,470
Total TECHNICAL & CUSTOMER SERVICES	86,471	124,909	124,909	125,097	-12,930	112,167
TOTAL	86,471	124,909	124,909	125,097	-12,930	112,167

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.3	0.3
Part Time	0.4	0.4
TOTAL	0.6	0.6

Level of Service
IT Utilities Same Level of Service

	Quartile FY 2015	Score FY 2015
IT Utilities	4	12.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES Communication utilities are a necessary component to ensure that phone, fax and internet communications operate. This service includes long distance, special communication lines and redundancy links for critical equipment.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Communication bills are reviewed regularly and services are cancelled or upgraded as necessary.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduced funding of communication utilities would result in reduced services levels. This includes: slower circuit performance; elimination of redundant failover backup links, reduced phone and internet services.

Section 6: Performance Measures

	Description	Actual FY 2012	Actual FY 2013	Target FY 2014	Target FY 2015
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	100%	100%	100%	100%
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	99%	97%	100%	100%
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Front Desk	96%	100%	100%	100%

Description:

In 1990 the Venture Fund was established to provide funding opportunities to realize opportunities not anticipated in the regular program budgets. The City Manager administers the money, awarding it for programs or projects within the municipal structure, based on the advantage of immediate action and subject to the likelihood of positive returns on the "investment".

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Streamlined and flexible operating processes

Section 1: Scope

VENTURE FUND Same LOS: This will allow the City Manager to be responsive to unanticipated projects.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
VENTURE FUND					
Materials	30,000	30,000	10,000	10,000	10,000
Total VENTURE FUND	30,000	30,000	10,000	10,000	10,000
TOTAL	30,000	30,000	10,000	10,000	10,000

	Quartile FY 2015	Score FY 2015	Level of Service
Venture Fund	4	9.25	Venture Fund Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

VENTURE FUND Open and Responsive Government is one that is able to be nimble. Should the City Manager need to wait one or two years until the next budget cycle to tackle a project, it is likely that an unanticipated opportunity will be gone by the time funding becomes available. The City should have the ability to have a modest fund to be more responsive.

Section 4: Cost Savings / Innovation / Collaboration

VENTURE FUND Innovation results from the availability of the Venture Fund. Without the flexibility to take on unanticipated projects, government cannot be nimble.

Section 5: Consequences of Funding Proposal at Lower Level

VENTURE FUND A decrease in the funding in the Venture Fund would simply reduce our ability to respond to Council requests for mid-year items with costs associated.

Section 6: Performance Measures

	Description	Actual FY 2013
Percent of budget used to fund unplanned Council directives.	Number of Unplanned Council Directives funded.	0
Percent of Budget used to fund additional employee trainings	Number Additional Employee Trainings funded.	17

Description:

Short Term Citywide Personnel efforts assist both within the department and without as part-time employees or external services. Short-term personnel maintain consistency in service levels when large issues or unpredictable events arise, including but not limited to interns, legal review, etc.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Streamlined and flexible operating processes

Section 1: Scope

HUMAN RESOURCES Current LOS: The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads. Proposed LOS: No change in level of service. There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.

	Request FY 2015	Rationale FY 2015
Short-Term Citywide Personnel	There is a net decrease in personnel expense, but due to a reallocation of personnel some programs show an increase in personnel and some programs show a decrease.	Fund within existing resources.
TOTAL		

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Revenue FY 2015	Tot Rec Cost FY 2015
HUMAN RESOURCES						
Personnel	24,149	24,015	24,015	25,420		25,420
Materials	33,385	33,385	33,385	33,385	-21,371	12,014
Total HUMAN RESOURCES	57,534	57,400	57,400	58,805	-21,371	37,434
TOTAL	57,534	57,400	57,400	58,805	-21,371	37,434

FTEs	Budget FTEs FY 2015	Budget FTEs FY 2016
Full Time	0.2	0.2
Part Time	0.5	0.5
TOTAL	0.6	0.6

Level of Service
Short-Term Citywide Personnel Same Level of Service

	Quartile FY 2015	Score FY 2015
Short-Term Citywide Personnel	4	8.50

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Cost savings are substantial, depending on varying situations, by saving overtime dollars as well as time and resources of experienced and higher paid employees using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

Section 6: Performance Measures

Description
-

Description:

This fund provides funding opportunities for local and regional meetings that benefit the community, but are not associated with other programs. It is also used for Employee Recognition Luncheons for City Staff and to provide reciprocal opportunities with other communities within the US and from other countries.

Council Goal:

Responsive, Cutting-Edge & Effective Government

Desired Outcome:

Engaged, capable workforce

Section 1: Scope

SPECIAL MEETINGS Current LOS: Not recommending a change in level of service. The change to the funding level is to reflect the ACTUAL costs associated with this endeavor. In FY10 and prior, the funding level was \$15,000 per year.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	Dept Req FY 2015	RT/CM Rec FY 2015	CM W/ Benefits FY 2015	Tot Rec Cost FY 2015
SPECIAL MEETINGS					
Materials	12,000	12,000	12,000	12,000	12,000
Total SPECIAL MEETINGS	12,000	12,000	12,000	12,000	12,000
TOTAL	12,000	12,000	12,000	12,000	12,000

	Quartile FY 2015	Score FY 2015	Level of Service
Special Meetings	4	7.50	Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

SPECIAL MEETINGS Government is more responsive when it is well fed. When people are hungry, they are less likely to engage in a dialogue with the public. Also- Employee Recognition Lunches are an important for building culture within the municipal organization. We would not be able to support Council Visioning without food -- and a two day meeting with a hungry City Council might not be as fun. City Tour is the place where members of Council have the opportunity to get great ideas from other communities to bring back to Park City.

Section 4: Cost Savings / Innovation / Collaboration

SPECIAL MEETINGS Staff has used the most cost effective catering available.

Section 5: Consequences of Funding Proposal at Lower Level

SPECIAL MEETINGS We would likely first reduce costs for meetings that are staff-only, such as Employee Recognition Lunches. Not funding this item would also reduce the City's ability to host other communities who visit from within the US and abroad.

Section 6: Performance Measures

	Description	Actual FY 2013	Target FY 2014	Target FY 2015
Number of Luncheons	Number of City Manager Staff Recognition Luncheons held annually	2	2	2

Expenditure Summary by Fund and Major Object (FY 2014 Adjusted Budget)

Description	Personnel FY 2014	Mat, Supplies, Services FY 2014	Capital FY 2014	Debt Service FY 2014	Contingency FY 2014	Sub - Total FY 2014	Interfund Transfer FY 2014	Ending Balance FY 2014	Total FY 2014
Park City Municipal Corporation									
011 GENERAL FUND	\$16,940,974	\$5,957,982	\$394,742	\$0	\$221,000	\$23,514,698	\$2,143,024	\$9,906,951	\$35,564,673
012 QUINNS RECREATION COMPLEX	\$670,447	\$466,190	\$8,000	\$0	\$0	\$1,144,637	\$100	\$-3,340,775	\$-2,196,038
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$29,144	\$0	\$0	\$29,144	\$0	\$0	\$29,144
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$17,258	\$0	\$0	\$17,258	\$0	\$10,678	\$27,936
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$51,215,539	\$0	\$0	\$51,215,539	\$134,366	\$2,554,602	\$53,904,507
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$2,274,591	\$0	\$0	\$2,274,591	\$0	\$359,663	\$2,634,254
051 WATER FUND	\$2,184,188	\$2,818,331	\$14,809,059	\$4,368,151	\$100,000	\$24,279,729	\$752,846	\$6,402,249	\$31,434,824
055 GOLF COURSE FUND	\$729,396	\$453,642	\$85,385	\$36,080	\$0	\$1,304,503	\$121,931	\$926,234	\$2,352,668
057 TRANSPORTATION & PARKING FUND	\$5,377,559	\$894,291	\$12,965,747	\$0	\$0	\$19,237,597	\$2,340,185	\$6,803,514	\$28,381,296
062 FLEET SERVICES FUND	\$663,050	\$1,937,240	\$10,000	\$0	\$0	\$2,610,290	\$0	\$840,004	\$3,450,294
064 SELF INSURANCE FUND	\$0	\$888,300	\$0	\$0	\$0	\$888,300	\$0	\$1,089,514	\$1,977,814
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$1,563,113	\$0	\$1,563,113	\$0	\$1,159,267	\$2,722,380
071 DEBT SERVICE FUND	\$0	\$123,931	\$0	\$7,132,833	\$0	\$7,256,764	\$7,164,160	\$400,651	\$14,821,575
Total Park City Municipal Corporation	\$26,565,613	\$13,539,907	\$81,809,465	\$13,100,177	\$321,000	\$135,336,162	\$12,656,612	\$27,112,552	\$175,105,327
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
033 REDEVELOPMENT AGENCY- LOWER PRK	\$0	\$580,000	\$9,789,914	\$0	\$0	\$10,369,914	\$351,176	\$1,374,200	\$12,095,290
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$405,000	\$223,301	\$0	\$0	\$628,301	\$921,349	\$944,306	\$2,493,956
Total Park City Redevelopment Agency	\$0	\$985,000	\$10,013,215	\$0	\$0	\$10,998,215	\$1,272,525	\$2,318,506	\$14,589,246
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$68,000	\$0	\$0	\$68,000	\$0	\$458,457	\$526,457
Total Municipal Building Authority	\$0	\$0	\$68,000	\$0	\$0	\$68,000	\$0	\$458,457	\$526,457
TOTAL	\$26,565,614	\$14,524,907	\$91,890,680	\$13,100,177	\$321,000	\$146,402,378	\$13,929,137	\$29,889,515	\$190,221,029

Expenditure Summary by Fund and Major Object (FY 2015 Budget)

Description	Personnel FY 2015	Mat, Supplies, Services FY 2015	Capital FY 2015	Debt Service FY 2015	Contingency FY 2015	Sub - Total FY 2015	Interfund Transfer FY 2015	Ending Balance FY 2015	Total FY 2015
Park City Municipal Corporation									
011 GENERAL FUND	\$17,889,361	\$6,064,977	\$373,511	\$0	\$246,000	\$24,573,849	\$2,231,921	\$9,697,361	\$36,503,131
012 QUINNS RECREATION COMPLEX	\$725,387	\$368,843	\$6,000	\$0	\$0	\$1,100,230	\$1,200	\$-3,711,705	\$-2,610,275
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,678	\$10,678
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$13,492,274	\$0	\$0	\$13,492,274	\$134,366	\$2,048,118	\$15,674,758
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$940,000	\$0	\$0	\$940,000	\$0	\$344,663	\$1,284,663
051 WATER FUND	\$2,296,627	\$3,180,342	\$8,016,278	\$4,373,851	\$100,000	\$17,967,098	\$809,898	\$9,405,431	\$28,182,427
055 GOLF COURSE FUND	\$739,008	\$498,529	\$54,565	\$36,081	\$0	\$1,328,183	\$127,458	\$971,293	\$2,426,934
057 TRANSPORTATION & PARKING FUND	\$5,549,899	\$888,038	\$2,795,946	\$0	\$0	\$9,233,883	\$2,425,332	\$6,933,915	\$18,593,130
062 FLEET SERVICES FUND	\$762,296	\$1,937,240	\$10,000	\$0	\$0	\$2,709,536	\$0	\$711,268	\$3,420,804
064 SELF INSURANCE FUND	\$0	\$921,300	\$0	\$0	\$0	\$921,300	\$0	\$835,441	\$1,756,741
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$1,569,613	\$0	\$1,569,613	\$0	\$1,151,205	\$2,720,818
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$4,832,513	\$0	\$4,832,513	\$0	\$389,005	\$5,221,518
Total Park City Municipal Corporation	\$27,962,577	\$13,859,269	\$25,688,574	\$10,812,058	\$346,000	\$78,668,478	\$5,730,175	\$28,786,673	\$113,185,326
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$22,212	\$50,300	\$0	\$0	\$0	\$72,512	\$2,090,000	\$29,488	\$2,192,000
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$580,000	\$10,920,274	\$0	\$0	\$11,500,274	\$326,938	\$3,386,988	\$15,214,200
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$405,000	\$90,633	\$0	\$0	\$495,633	\$950,000	\$749,673	\$2,195,306
Total Park City Redevelopment Agency	\$22,212	\$1,035,300	\$11,010,907	\$0	\$0	\$12,068,419	\$3,366,938	\$4,166,149	\$19,601,506
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$461,457	\$461,457
Total Municipal Building Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$461,457	\$461,457
TOTAL	\$27,984,789	\$14,894,569	\$36,699,481	\$10,812,058	\$346,000	\$90,736,898	\$9,097,113	\$33,414,279	\$133,248,290

Expenditure Summary by Fund and Major Object (FY 2016 Budget)

Description	Personnel FY 2016	Mat, Supplies, Services FY 2016	Capital FY 2016	Debt Service FY 2016	Contingency FY 2016	Sub - Total FY 2016	Interfund Transfer FY 2016	Ending Balance FY 2016	Total FY 2016
Park City Municipal Corporation									
011 GENERAL FUND	\$18,566,760	\$6,053,291	\$370,864	\$0	\$271,000	\$25,261,915	\$2,306,171	\$10,442,745	\$38,010,831
012 QUINNS RECREATION COMPLEX	\$750,633	\$378,843	\$6,000	\$0	\$0	\$1,135,476	\$1,200	\$-4,112,881	\$-2,976,205
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$10,678	\$10,678
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$7,410,267	\$0	\$0	\$7,410,267	\$134,366	\$618,304	\$8,162,937
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,011,000	\$0	\$0	\$1,011,000	\$0	\$329,663	\$1,340,663
051 WATER FUND	\$2,378,824	\$3,260,907	\$7,174,269	\$4,368,151	\$100,000	\$17,282,151	\$809,898	\$12,942,246	\$31,034,295
055 GOLF COURSE FUND	\$748,791	\$498,529	\$54,565	\$36,000	\$0	\$1,337,885	\$127,458	\$1,051,977	\$2,517,320
057 TRANSPORTATION & PARKING FUND	\$5,755,821	\$888,038	\$1,002,443	\$0	\$0	\$7,646,302	\$2,425,332	\$7,649,719	\$17,721,353
062 FLEET SERVICES FUND	\$792,092	\$1,937,240	\$10,000	\$0	\$0	\$2,739,332	\$0	\$552,736	\$3,292,068
064 SELF INSURANCE FUND	\$0	\$921,300	\$0	\$0	\$0	\$921,300	\$0	\$581,368	\$1,502,668
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$1,563,113	\$0	\$1,563,113	\$0	\$1,156,455	\$2,719,568
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$4,671,333	\$0	\$4,671,333	\$0	\$159,754	\$4,831,087
Total Park City Municipal Corporation	\$28,992,922	\$13,938,148	\$17,039,408	\$10,638,597	\$371,000	\$70,980,075	\$5,804,425	\$31,382,764	\$108,167,265
Park City Redevelopment Agency									
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$23,082	\$50,300	\$0	\$0	\$0	\$73,382	\$2,090,000	\$58,106	\$2,221,488
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$580,000	\$2,145,274	\$0	\$0	\$2,725,274	\$324,000	\$2,427,714	\$5,476,988
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$405,000	\$90,633	\$0	\$0	\$495,633	\$950,000	\$546,040	\$1,991,673
Total Park City Redevelopment Agency	\$23,082	\$1,035,300	\$2,235,907	\$0	\$0	\$3,294,289	\$3,364,000	\$3,031,860	\$9,690,149
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$461,457	\$461,457
Total Municipal Building Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$461,457	\$461,457
TOTAL	\$29,016,004	\$14,973,448	\$19,275,315	\$10,638,597	\$371,000	\$74,274,365	\$9,168,425	\$34,876,081	\$118,318,871

All Funds Combined

Revenue	Actual FY 2011	Actual FY 2012	Actual FY 2013	Original FY 2014	Adjusted FY 2014	% Total FY 2014	Original FY 2015	% Total FY 2015	Original FY 2016	% Total FY 2016
RESOURCES										
Property Taxes	\$17,043,800	\$18,320,525	\$18,191,179	\$17,871,989	\$18,734,714	14%	\$18,277,987	14%	\$18,111,919	15%
Sales Tax	\$12,492,244	\$13,366,791	\$14,039,372	\$17,198,451	\$17,254,167	13%	\$17,197,802	13%	\$17,738,755	15%
Franchise Tax	\$2,906,981	\$2,816,071	\$3,037,408	\$3,136,000	\$3,141,000	2%	\$3,277,000	2%	\$3,414,000	3%
Licenses	\$1,284,053	\$1,280,901	\$1,343,027	\$1,009,000	\$1,337,000	1%	\$1,363,215	1%	\$1,372,699	1%
Planning Building & Engineering Fees	\$1,464,715	\$1,427,160	\$1,932,448	\$2,136,000	\$3,439,000	2%	\$3,011,000	2%	\$3,015,000	3%
Other Fees	\$17,707	\$45,190	\$40,293	\$37,000	\$47,000	0%	\$42,000	0%	\$43,000	0%
Federal Revenue	\$5,818,357	\$7,656,860	\$1,287,283	\$2,131,200	\$4,514,200	2%	\$3,310,000	2%	\$2,060,000	2%
State Revenue	\$452,018	\$426,105	\$668,747	\$3,389,000	\$3,383,597	3%	\$372,000	0%	\$372,000	0%
County/SP District Revenue	\$138,214	\$107,855	\$790,534	\$60,000	\$348,000	0%	\$60,000	0%	\$60,000	0%
Water Charges for Services	\$8,416,666	\$9,915,490	\$12,199,081	\$11,862,500	\$14,607,884	9%	\$15,302,155	11%	\$15,945,141	13%
Transit Charges for Services	\$1,729,833	\$1,918,588	\$2,243,874	\$2,090,000	\$1,969,000	2%	\$2,440,701	2%	\$2,556,039	2%
Cemetery Charges for Services	\$20,516	\$19,196	\$24,777	\$22,000	\$26,000	0%	\$26,000	0%	\$27,000	0%
Recreation	\$1,916,305	\$2,694,849	\$3,020,781	\$3,158,999	\$3,071,000	2%	\$3,234,850	2%	\$3,344,596	3%
Ice	\$583,221	\$682,028	\$648,177	\$886,000	\$700,000	1%	\$720,500	1%	\$725,500	1%
Other Service Revenue	\$94,798	\$79,857	\$75,927	\$101,000	\$91,000	0%	\$92,000	0%	\$91,000	0%
Library Fines & Fees	\$22,408	\$19,661	\$19,079	\$22,000	\$21,000	0%	\$21,000	0%	\$21,000	0%
Fines & Forfeitures	\$708,529	\$621,446	\$757,842	\$678,200	\$749,200	1%	\$679,200	1%	\$679,200	1%
Misc. Revenues	\$3,462,074	\$3,891,592	\$1,635,205	\$4,455,746	\$2,849,948	3%	\$3,942,253	3%	\$1,193,856	1%
Interfund Transactions (Admin)	\$5,740,080	\$5,138,802	\$4,506,999	\$4,893,717	\$4,454,237	4%	\$4,675,808	4%	\$4,679,058	4%
Interfund Transactions (CIP/Debt)	\$4,158,532	\$4,038,841	\$3,160,141	\$2,310,741	\$9,474,901	2%	\$4,421,304	3%	\$4,489,366	4%
Special Revenues & Resources	\$750,993	\$1,694,513	\$720,067	\$238,912	\$430,500	0%	\$392,000	0%	\$392,000	0%
Bond Proceeds	\$2,158,592	\$244,982		\$11,650,000	\$29,393,543	9%	\$20,500,000	15%	\$4,400,000	4%
Beginning Balance	\$85,779,494	\$80,283,334	\$71,208,563	\$38,619,400	\$70,184,139	30%	\$29,889,515	22%	\$33,587,740	28%
TOTAL	\$157,160,132	\$156,690,637	\$141,550,802	\$127,957,855	\$190,221,030	100%	\$133,248,290	100%	\$118,318,870	100%

Change in Fund Balance

Fund	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	Adjusted FY 2014	Budget FY 2014	Increase (red) FY 2014	% Inc (red) FY 2014	Budget FY 2015	Increase (red) FY 2015	% Inc (red) FY 2015	Budget FY 2016	Increase (red) FY 2016
Park City Municipal Corporation												
011 GENERAL FUND	\$6,320,932	\$6,447,817	\$8,367,681	\$9,906,951	\$7,126,464	\$1,539,270	18%	\$9,697,361	\$-209,590	-2%	\$10,442,745	\$745,384
012 QUINNS RECREATION COMPLEX	\$(2,187,227)	\$(2,510,554)	\$(2,919,038)	-\$3,340,775	\$(2,995,165)	\$-421,737	14%	\$(3,711,705)	\$-370,930	11%	\$(4,112,881)	\$-401,176
021 POLICE SPECIAL REVENUE FUND	\$27,082	\$27,532	\$28,644	\$0	\$0	\$-28,644	-100%	\$0	\$0		\$0	\$0
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$4,176	\$8,985	\$19,133	\$10,678	\$0	\$-8,455	-44%	\$10,678			\$10,678	
031 CAPITAL IMPROVEMENT FUND	\$26,823,812	\$19,876,401	\$18,771,186	\$2,554,602	\$3,247,959	\$-16,216,584	-86%	\$2,048,118	\$-506,484	-20%	\$618,304	\$-1,429,814
038 EQUIPMENT REPLACEMENT CIP	\$1,267,319	\$1,244,133	\$1,586,254	\$359,663	\$208,076	\$-1,226,591	-77%	\$344,663	\$-15,000	-4%	\$329,663	\$-15,000
051 WATER FUND	\$6,663,470	\$11,863,021	\$9,860,717	\$6,402,249	\$4,375,265	\$-3,458,468	-35%	\$9,405,431	\$3,003,182	47%	\$12,942,246	\$3,536,815
055 GOLF COURSE FUND	\$1,165,727	\$850,677	\$927,168	\$926,234	\$714,443	\$-934	0%	\$971,293	\$45,059	5%	\$1,051,977	\$80,684
057 TRANSPORTATION & PARKING FUND	\$13,703,979	\$17,656,077	\$18,038,096	\$6,803,514	\$7,873,331	\$-11,234,582	-62%	\$6,933,915	\$130,401	2%	\$7,649,719	\$715,804
062 FLEET SERVICES FUND	\$409,894	\$521,502	\$874,294	\$840,004	\$510,626	\$-34,290	-4%	\$711,268	\$-128,736	-15%	\$552,736	\$-158,532
064 SELF INSURANCE FUND	\$1,867,103	\$1,848,254	\$1,423,816	\$1,089,514	\$879,652	\$-334,302	-23%	\$835,441	\$-254,073	-23%	\$581,368	\$-254,073
070 SALES TAX REV BOND - DEBT SVS FUND	\$1,881,265	\$1,958,852	\$1,160,392	\$1,159,267	\$1,159,602	\$-1,125	0%	\$1,151,205	\$-8,062	-1%	\$1,156,455	\$5,250
071 DEBT SERVICE FUND	\$408,246	\$412,312	\$407,093	\$400,651	\$358,544	\$-6,442	-2%	\$389,005	\$-11,646	-3%	\$159,754	\$-229,251
Total Park City Municipal Corporation	\$58,355,778	\$60,205,009	\$58,545,436	\$27,112,552	\$23,458,797	\$-31,432,884	-402%	\$28,786,673	\$1,674,121	-4%	\$31,382,764	\$2,596,091
Park City Redevelopment Agency												
023 LOWER PARK AVE RDA SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0		\$29,488	\$29,488		\$58,106	\$28,618
033 REDEVELOPMENT AGENCY- LOWER PRK	\$7,823,811	\$9,084,417	\$9,877,290	\$1,374,200	\$631,085	\$-8,503,090	-86%	\$3,386,988	\$2,012,788	146%	\$2,427,714	\$-959,274
034 REDEVELOPMENT AGENCY- MAIN ST	\$1,679,751	\$1,397,569	\$1,237,956	\$944,306	\$837,043	\$-293,650	-24%	\$749,673	\$-194,633	-21%	\$546,040	\$-203,633
Total Park City Redevelopment Agency	\$9,503,562	\$10,481,986	\$11,115,246	\$2,318,506	\$1,468,128	\$-8,796,740	-110%	\$4,166,149	\$1,847,643	126%	\$3,031,860	\$-1,134,289
Municipal Building Authority												
035 BUILDING AUTHORITY	\$518,071	\$521,568	\$523,457	\$458,457	\$278,087	\$-65,000	-12%	\$461,457	\$3,000	1%	\$461,457	
Total Municipal Building Authority	\$518,071	\$521,568	\$523,457	\$458,457	\$278,087	\$-65,000	-12%	\$461,457	\$3,000	1%	\$461,457	

000330 Additional Parking Spaces at McPolin Farm Trailhead

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000330	Not Recommended	Carey				World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Increase McPolin Farm trailhead parking lot an additional 25 spaces. Use of the trail has increased substantially over the past 3 years. The parking lot is full 70% of the time with day use for trailhead users. Aspen Springs Rd. averages 12-15 cars parked on it during winter use. When events are held at the Farm free transportation is offered to the attendees. When the lot is full users park on the highway and walk across the highway to get to the trail instead of using the tunnel. Dangerous situation when users cross the highway. Will be applying for RAP tax funding as soon as it is available (2015).

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND			75,000	75,000								
XXXXXX Unspecified												
TOTAL			75,000	75,000								

000331 Library Technology Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000331	Recommended	Robertson				Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

***THIS REQUEST IS BEING CONSIDERED FOR BEING COMBINED WITH THE COMPUTER REPLACEMENT CIP. In 2014, Council approved a Library facility remodel that included operational enhancements and public space for a digital media and technology lab. This CIP servers as a fund to replace aging technology not eligible under the Computer Replacement Fund.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND	10,000	10,000	14,387	14,387	24,387	24,387	24,387	24,387	24,387	24,387	24,387	24,387
XXXXXX Unspecified												

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
TOTAL	10,000	10,000	14,387	14,387	24,387	24,387	24,387	24,387	24,387	24,387	24,387	24,387

000332 Feasibility & Conceptual Design for Second Sheet of Ice

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000332	Not Recommended	Fisher				World-Class, Multi-Seasonal Resort Destination

Description	Comments
July 2013 the Recreation Department in conjunction with Basin Recreation completed the "Mountain Recreation Strategic Action Plan". This plan identified the construction of a second sheet of ice as a high priority. In order to potentially fund this project we need to know what the facility will cost to own & operate as well as what amenities it will have. Also need to determine the voter tolerance for issuing GO Bond to fund construction. This project would be split 50/50 with Basin Recreation	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND			35,000	35,000								
TOTAL			35,000	35,000								

000333 Feasibility & Conceptual Design for Indoor Aquatics

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000333	Not Recommended	Fisher				World-Class, Multi-Seasonal Resort Destination

Description	Comments
July 2013 the Recreation Department in conjunction with Basin Recreation completed the "Mountain Recreation Strategic Action Plan". This plan identified the construction of an indoor aquatics center as a high priority. In order to potentially fund this project we need to know what the facility will cost to own & operate as well as what amenities it will have. Also need to determine the voter tolerance for issuing GO Bond to fund construction. This project would be split 50/50 with Basin Recreation	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND			35,000	35,000								
TOTAL			35,000	35,000								

000335 Feasibility & Conceptual Design Indoor Field Space

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000335	Not Recommended	Fisher				World-Class, Multi-Seasonal Resort Destination

Description	Comments
July 2013 the Recreation Department in conjunction with Basin Recreation completed the "Mountain Recreation Strategic Action Plan". This plan identified the construction of indoor field space as a high priority. In order to potentially fund this project we need to know what the facility will cost to own & operate as well as what amenities it will have. Also need to determine the voter tolerance for issuing GO Bond to fund construction. This project would be split 50/50 with Basin Recreation	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND			35,000	35,000								
TOTAL			35,000	35,000								

000336 Snow Creek Bridge Repairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000336	Not Recommended	Cassel				World-Class, Multi-Seasonal Resort Destination

Description	Comments
This money is to repair the bridge abutments, which are currently spalling and in very poor shape.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND			75,000	75,000								
TOTAL			75,000	75,000								

000337 Engineering Survey Monument Re-establishment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000337	Recommended	Cassel				Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

Monument Re-establishment – this project sets a small amount of money aside to start re-establishing survey monuments that have been damaged or destroyed over the years. These monuments are located very two to three blocks and were set in the early 1980s. Without a County Surveyor to oversee the County monument system, the task falls to the Cities to maintain their own survey monument system. Many of our survey monuments around town have been disturbed/destroyed. This CIP re-establishes the most critical monuments most notably those along Main Street.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND			10,000	10,000	5,000	5,000	5,000	5,000				
TOTAL			10,000	10,000	5,000	5,000	5,000	5,000				

000338 Repair of Historic Wall/Foundation above Hillside Avenue

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000338	Recommended	Cassel				World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

The historic wall/foundation located just south of Hillside Avenue is located in the ROW and is showing signs of disrepair. This project is to have the wall structurally evaluated and to have the repairs completed.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND	125,000	125,000										
TOTAL	125,000	125,000										

000339 Engineering Small Projects Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000339	Recommended	Cassel				World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Small Project Funds – This project will address small projects around town, which currently include stair repairs north of Marsac, replacement of handrails along Heber, Main Street bridge repairs and bridge evaluations. The purpose of completing these projects is to keep our image polished.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND	100,000	100,000										
TOTAL	100,000	100,000										

000340 Engineering Incubator Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000340	Not Recommended	Cassel				Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

This project collaborates with the Civil Engineering Department at the U to address some of our larger issues.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL			5,000	5,000	5,000	5,000	5,000	5,000				

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
FUND												
TOTAL			5,000	5,000	5,000	5,000	5,000	5,000				

000341 Prospector Avenue Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000341	Recommended	Cassel				World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Prospector Avenue Reconstruction – Park City is slated to receive \$1,000,000 in Small Urban Fund Grant money in 2016. These funds require a 7% match but also have strict restrictions on how they are used. The CIP money requested is to allow our staff to complete the project in one season. Elements of the project include updated storm drains, sidewalks, bus pullouts, additional lighting, resurfacing of the road, bike lanes, etc.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031452 CIP Fund * CLASS "C" ROAD												
031458 CIP Fund * FEDERAL GRANTS					1,000,000	1,000,000						
031475 CIP FUND * TRANSFER FROM GENERAL FUND					100,000	100,000	300,000	300,000				
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
057479 Transit Fund * TRANSIT SALES TAX												
TOTAL					1,100,000	1,100,000	300,000	300,000				

000344 McCleod Creek LOMA

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000344	Not Recommended	Cassel				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project would survey and prepare a LOMA for McCleod Creek to re-establish the flood plains for this creek.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND							200,000	200,000				
TOTAL							200,000	200,000				

000345 Ice Dasher Safety Paneling Retrofit

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000345	Not Recommended	Pistey				World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Due to the rise in awareness of the short and long-term impacts of concussions, ice arena dasher construction has changed to eliminate the hard, right angle stops for the glass paneling at the ends of players' benches. We would like to retrofit our existing dashers in these areas to replace the right-angle terminus of the glass stanchions with dashers that include a curved acrylic shielding that greatly reduces the risk of concussions and neck injuries from head contact to this area of the ice rink.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND			20,000	20,000								
XXXXXX Unspecified												
TOTAL			20,000	20,000								

000346 Solar Installation - MARC

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000346	Recommended	Ober				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This request is for a solar installation on the MARC. This 194kW system will be the City's largest and most prominent solar installation.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND			1,500,000	1,500,000								
TOTAL			1,500,000	1,500,000								

000349 Fiber Connection to Quinn's Ice & Water Facilities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000349	Recommended	Robertson				Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

This project provides for a high-speed fiber connection to the Quinn's water treatment plant and to the Ice arena with the potential to serve other public/private needs.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND			65,000	65,000								
051481 Water Fund * WATER SERVICE FEES												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
XXXXXX Unspecified												
TOTAL			65,000	65,000								

000350 Fleet Shop Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000350	Recommended	Andersen				Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

This project funds the acquisition and replacement of fleet shop necessary for vehicle servicing equipment such as computer diagnostic equipment, tire servicing equipment, and vehicle lifts/jacks that are not affixed to the building based upon a useful life calculations. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
038476 EQUIP RPLCMNT FUND * TRANSFER FROM GENERAL FUND - EQUIPMENT			15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
XXXXXX Unspecified												
TOTAL			15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000

000351 Survey Monuments for City/County Boundaries

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000351	Not Recommended	Robertson				Responsive, Cutting-Edge & Effective Government

Description	Comments
Survey monuments need to be constructed to mark the location of the City Boundary to support annexation areas. These are built to a PLS standard, fixed in the ground with metal cap to ensure longevity, and are used to clearly determine boundaries. The county and state offices will absorb these when done properly, and they continue to provide accuracy in land descriptions for the very long term, providing value now and reducing future risk. The oldest boundary monument staff has located is marked 1938	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND			35,000	35,000								
XXXXXX Unspecified												
TOTAL			35,000	35,000								

000352 Legal Software for Electronic Document Management and Workflow

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000352	Not Recommended	Robertson				Responsive, Cutting-Edge & Effective Government

Description	Comments

Description	Comments
-------------	----------

During the past two years, legal staff has researched a few software storage companies to fit the needs of the department with eliminating hard files that can be effortlessly converted over to an efficient paperless system (electronically). The Legal Staff has decided to begin converting over with the Prosecution Program first and is anticipating moving in the same direction at a later time for all civil litigation files and project files.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND	65,000	65,000										
XXXXXX Unspecified												
TOTAL	65,000	65,000										

000354 Public Works Operations Facility

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
000354	Not Recommended	Fonnesbeck				Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

Public Works Operations Facility for Parks, Streets, Building Maintenance Operations and Equipment.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
TOTAL												

CP0001 Planning/Capital Analysis

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0001	Recommended	Rockwood	8,299			Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

Annual analysis of General Impact Fees to determine/justify formula, collection, use. Including GASB 34 planning and implementation.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031400 CIP FUND * IMP FEE-OPEN SPACE			7,500	7,500							9,000	9,000
031401 CIP FUND * IMP FEE-PUBLIC SAFETY			7,500	7,500							9,000	9,000
031402 CIP FUND * IMP FEE-STREETS			12,000	12,000							15,000	15,000
031460 CIP Fund * IMPACT FEES		7,456	-7,456		-7,456							
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL		7,456	19,544	27,000	-7,456						33,000	33,000

CP0002 Information System Enhancement/Upgrades

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0002	Recommended	Robertson	200,759	7,982		Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

Funding of computer expenditures and major upgrades as technology is available. Technological advancements that solve a City need are funded from here. Past examples include web page design and implementation, security systems, document imaging, telephony enhancements, etc.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
038453 Equip Rplcmnt Fund * COMPUTER RPLCMNT												
051481 Water Fund * WATER SERVICE FEES												
057471 TRANSIT FUND * RESORT TAX - TRANS												
TOTAL												

CP0003 Old Town Stairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
--	----------	---------	-------------------	-------------	--------------	--------------

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0003	Recommended	Twombly	47,603			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, drainage improvements and lighting. Like trails, the priority depends on factors such as adjacent development, available easements, community priority and location. Funding comes largely from RDAs so most funding is restricted for use in a particular area. Tread replacements are planned beginning with the oldest in closest proximity to Main Street. New sets proposed include 9th St. with three new blocks at \$300,000 (LPARDA);10th St. with 1 new block at \$100,000 (LPARDA);possible improvements to Crescent Tram pending resolution of the current parcel discussions (no identified funding); Reconstruct 3rd St, 4th St, 5th St, others as prioritized (Main St RDA). See also Project #722.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND	50,000	50,000										
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE			150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000		
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
TOTAL	50,000	50,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000		

CP0005 City Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0005	Recommended	Fisher	188,840	142,995	3,804	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031400 CIP FUND * IMP FEE-OPEN SPACE												

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031402 CIP FUND * IMP FEE-STREETS												
031451 CIP Fund * BOND PROCEEDS												
031460 CIP Fund * IMPACT FEES												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE		1,733										
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
033450 Lower Park RDA * BEGINNING BALANCE												
033468 LOWER PARK RDA * CONT TO RDA DEBT		100,000		100,000		100,000	90,000	100,000				
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035477 MBA * TRANSFER FROM DEBT SERVICE												
TOTAL		101,733		100,000		100,000	90,000	100,000				

CP0006 Pavement Management Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0006	Recommended	Fonnesbeck	182,900	622,722		World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing, rotomilling, pavement overlays and utility adjustments.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031452 CIP Fund * CLASS "C" ROAD	68,456	368,456		300,000		300,000		300,000		300,000	300,000	300,000
031454 CIP Fund * DONATIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		300,000		300,000		300,000		300,000		300,000	300,000	300,000
TOTAL	68,456	668,456		600,000		600,000		600,000		600,000	600,000	600,000

CP0007 Tunnel Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0007	Recommended	McAfee	258,013	181,139		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Maintenance and inspection of the Judge and Spiro Mine tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening. Track replacement. Flow meter OM&R.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051451 Water Fund * BOND PROCEEDS												
051481 Water Fund * WATER SERVICE FEES		228,888		233,466		238,135		242,898	247,756	247,756	252,711	252,711
TOTAL		228,888		233,466		238,135		242,898	247,756	247,756	252,711	252,711

CP0009 Transit Rolling Stock Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0009	Recommended	Cashel	3,524,982			World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

This program provides for the replacement of the existing transit fleet . It is anticipated that the Federal Transit Administration will be providing 80 percent of the purchase cost.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057450 Transit Fund * BEGINNING BALANCE												
057458 Transit Fund * FEDERAL GRANTS		1,147,860		335,000		320,000		1,200,000	1,750,000	1,750,000		
057479 Transit Fund * TRANSIT SALES TAX		192,000				80,000						
057482 Transit Fund * REGIONAL TRANSIT REVENUE		94,965		83,750				230,284	450,000	450,000		
TOTAL		1,434,825		418,750		400,000		1,430,284	2,200,000	2,200,000		

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033473 Lower Park RDA * SALE OF ASSETS	98,329	98,329										
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
035465 MBA * LOAN PROCEEDS												
036450 PC HOUSING AUTH * BEGINNING BALANCE												
TOTAL	-96,671	-96,671										

CP0014 McPolin Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0014	Recommended	Carey	2,280			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
031478 CIP Fund * TRANSFER FROM CIP												
031485 CIP FUND * SALES TAX DEBT SERVICE - 2005B												
035477 MBA * TRANSFER FROM DEBT SERVICE												
TOTAL												

CP0020 City-wide Signs Phase I

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0020	Recommended	Weidenhamer	66,151			World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND		20,000										
033468 LOWER PARK RDA * CONT TO RDA DEBT		15,000										
034468 MAIN ST RDA * CONT TO RDA DEBT		15,000										
TOTAL		50,000										

CP0021 Geographic Information Systems

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0021	Recommended	Robertson				World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Utilize the geographic information system software obtained in grant from ESRI to produce a base map, parcel map, and street centerline map. Maps will be used by numerous city departments for planning and design purposes. This program is a joint venture between PCMC & SBSID. An interlocal agreement is pending between PCMC, SBSID, and Summit County.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
051481 Water Fund * WATER SERVICE FEES												
TOTAL												

CP0025 Bus Shelters

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0025	Recommended	Cashel	243,089			World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Passenger amenities such as shelters, and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057450 Transit Fund * BEGINNING BALANCE			5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000		
057455 Transit Fund * DOT CONTRIBUTIONS												
057458 Transit Fund * FEDERAL GRANTS			20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000		
057475 TRANSIT FUND * TRANSFER FROM GENERAL FUND												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
TOTAL			25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000		

CP0026 Motor Change-out and Rebuild Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0026	Recommended	McAfee	10,672	11,030		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

In order to minimize the potential for water distribution interruptions all system pumps and motors are evaluated at least yearly with those indicating a problem taken out of service and either repaired or replaced. Funded by user fees.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
--	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051481 Water Fund * WATER SERVICE FEES		26,781		27,719		28,688		29,692	30,731	30,731	31,807	31,807
TOTAL		26,781		27,719		28,688		29,692	30,731	30,731	31,807	31,807

CP0028 5 Year CIP Funding

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0028	Recommended	Rockwood	7,073,395			Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

This account is for identified unfunded projects.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031450 CIP Fund * BEGINNING BALANCE												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
033451 Lower Park RDA * BOND PROCEEDS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
034468 MAIN ST RDA * CONT TO RDA DEBT												
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE												
038453 Equip Rplcmnt Fund * COMPUTER RPLCMNT												
051481 Water Fund * WATER SERVICE FEES												
057467 Transit Fund * OTHER MISCELLANEOUS												
057471 TRANSIT FUND * RESORT TAX - TRANS												
057479 Transit Fund * TRANSIT SALES TAX												
TOTAL												

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
BONDS												
TOTAL	199,715	821,026	156,944	800,000		665,563		688,858	712,968	712,968	737,922	737,922

CP0041 Trails Master Plan Implementation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0041	Recommended	Twombly	36,392	309,360		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Existing Funds will be utilized to construct the following trails and infrastructure: Prospector connection, April Mountain Plan, Historic trail signage and Daly Canyon connections. Additionally, Phase III trailheads at April Mountain and Meadows Dr. East. Requested funds for future FY include projects associated with continuation of trail connectivity as outlined in the Trails Master Plan and those identified in the PC Heights MPD, more specifically identified as Phase I and II of the Quinn's Park and Ride connections. Easements have been secured for these pathways. Staff will utilize local and state grants to offset costs associated with these connections.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031400 CIP FUND * IMP FEE-OPEN SPACE	100,000	100,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
031467 CIP Fund * OTHER MISCELLANEOUS	75,000	75,000										
031469 CIP FUND * RAP TAX												
031474 CIP Fund * STATE CONTRIBUTION												
031475 CIP FUND * TRANSFER FROM GENERAL FUND			30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
031487 CIP FUND * RESTAURANT TAX												
033450 Lower Park RDA * BEGINNING BALANCE												
033467 Lower Park RDA * OTHER MISCELLANEOUS												
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
TOTAL	175,000	175,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000

CP0042 Property Improvements Gilmore O.S.

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0042	Recommended	Twombly		100,000		Not Available

Description	Comments
-------------	----------

The City's property acquisitions often require improvements for the City's intended uses. Improvements typically include structural studies, restoration, environmental remediation, removal of debris, basic cleanup, landscaping, and signs.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND		100,000										
033477 LOWER PARK RDA * TRANSFER FROM DEBT SERVICE												
034468 MAIN ST RDA * CONT TO RDA DEBT												
TOTAL		100,000										

CP0046 Golf Course Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0046	Recommended	Fonnesbeck	10,054	10,906		World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

This fund encompasses all golf course related projects, enlarging tee boxes, fairways, restroom upgrade, landscaping, pro-shop improvements and other operational maintenance projects.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
055458 Golf Fund * FEDERAL GRANTS												
055459 Golf Fund * GOLF FEES		12,000		12,000		12,000		12,000		12,000	12,000	12,000
055467 Golf Fund * OTHER MISCELLANEOUS												
055469 GOLF FUND * RAP TAX												
055487 GOLF FUND * RESTAURANT TAX												
TOTAL		12,000		12,000		12,000		12,000		12,000	12,000	12,000

CP0047 Downtown Enhancements/Design

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0047	Recommended	Gustafson	4,683	35		World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Close Out Project

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031467 CIP Fund * OTHER MISCELLANEOUS												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A	437	437										
034467 Main St RDA * OTHER MISCELLANEOUS												
034468 MAIN ST RDA * CONT TO RDA DEBT	35	35										
034477 MAIN ST RDA * TRANSFER FROM DEBT SERVICE	-5,155	-5,155										
057471 TRANSIT FUND * RESORT TAX - TRANS												
TOTAL	-4,683	-4,683										

CP0061 Economic Development

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0061	Recommended	Weidenhamer	324,823			World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

The project was created to provide "seed money" towards public/private partnership ideas. These expenditures are a result of the beginning stages of economic development plan.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL		50,000	-25,000	25,000	-25,000	25,000	-25,000	25,000				

CP0070 Meter Reading Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0070	Recommended	McAfee	51,690	82,682	11,280	Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

This project will provide funding to upgrade meters to enable remote radio reading of water meters. This process will improve the efficiency and effectiveness of water billing.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES			25,000	25,000								
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
TOTAL			25,000	25,000								

CP0073 Marsac Seismic Renovation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0073	Recommended	Gustafson	4,813	11,033	44	An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

Marsac seismic, HVAC, ADA and associated internal renovations.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031450 CIP Fund * BEGINNING BALANCE												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
035450 MBA * BEGINNING BALANCE	68,000	68,000										

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
055459 Golf Fund * GOLF FEES			2,560	2,560	2,560	2,560	2,560	2,560	2,560	2,560	2,560	2,560
057479 Transit Fund * TRANSIT SALES TAX			14,172	14,172	14,172	14,172	14,172	14,172	14,172	14,172	14,172	14,172
TOTAL		255,000	80,351	335,351	77,664	332,664	77,664	332,664	332,664	332,664	332,664	332,664

CP0081 OTIS Water Pipeline Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0081	Recommended	McAfee	536,436	230,164	31,344	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Funded by user fees.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051481 Water Fund * WATER SERVICE FEES		252,806		261,657		270,815		280,294				
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS	-383,229	-383,229										
051526 WATER FUND * 2014 WATER REVENUE BONDS	545,138	545,138										
TOTAL	161,909	414,715		261,657		270,815		280,294				

CP0089 Public Art

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0089	Recommended	Rockwood	100,807	23,768		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

This project is designed to fund public art as part of an "Arts Community Master Plan". Public Art will be funded following the Council adopted 1% allocation form each City construction project policy where applicable.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031450 CIP Fund * BEGINNING BALANCE		50,000	-50,000									
031475 CIP FUND * TRANSFER FROM GENERAL FUND					-50,000		-50,000		-50,000			
031487 CIP FUND * RESTAURANT TAX												
TOTAL		50,000	-50,000		-50,000		-50,000		-50,000			

CP0090 Friends of the Farm

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0090	Recommended	Carey	32,279	224	233	An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031466 CIP Fund * OTHER CONTRIBUTIONS												
031487 CIP FUND * RESTAURANT TAX												
TOTAL												

CP0091 Golf Maintenance Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0091	Recommended	Fonnesbeck	7,449	41,194	3,777	World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

This fund is used for golf course equipment replacement.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
055459 Golf Fund * GOLF FEES		38,000		38,000		38,000		38,000		38,000	38,000	38,000

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
055469 GOLF FUND * RAP TAX	11,000	11,000										
055487 GOLF FUND * RESTAURANT TAX												
TOTAL	11,000	49,000		38,000		38,000		38,000		38,000	38,000	38,000

CP0092 Open Space Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0092	Recommended	Fonnesbeck	327,907	198,090	4,625	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This fund provides for maintenance, improvements, and acquisition of Park City's Open Space. In April 2013, City Council approved and finalized the purchase of the 298 acre Stoneridge parcel located adjacent to and in the northwesterly aspect of the collective Round Valley Open Space. Final purchase allocation for the parcel was \$7.466M. Utah Open Lands, holds a conservation easement on the parcel, which allows for recreational uses, including trails and trailhead, as well as, a small maintenance building. In 2013, staff worked with Utah Open Lands, to create a phased recreational plan that includes trails, trailhead (two phases) and a maintenance building. Utah Open Lands approved the plan and it was presented to the City Council for comment and at a public open house. Planning review for the infrastructure will go through the Basin Planning Department. Phase I plans include approx. 1 mile of 10' wide soft surface trails and approximately 1 mile of single track trails. Additionally, it calls for a 10-15 space trailhead (soft surface/millings) to be constructed. This Phase is scheduled for construction 2014. Included in these plans will be the grading, fence construction, removal of debris and seeding of areas such as existing quarries and traditional dumping areas to allow for a safe recreational facility. Phase II plans call for approx.. ½ mile of single track trails and expansion/hard surface of the existing trailhead. Additionally, the maintenance building is envisioned. (minimal structure with electricity.)Staff will be hoping to acquire Restaurant and RAP funds, as well as other possible grants to supplement these projects. Additionally, staff is hoping to attain volunteer trail labor for much of the single track trail construction.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031450 CIP Fund * BEGINNING BALANCE												
031454 CIP Fund * DONATIONS												
031466 CIP Fund * OTHER CONTRIBUTIONS	400,000	400,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000
031474 CIP Fund * STATE CONTRIBUTION												
TOTAL	400,000	400,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031477 CIP FUND * TRANSFER FROM DEBT SERVICE												
TOTAL				100,000		100,000	100,000	100,000				

CP0107 Retaining Wall at 41 Sampson Ave

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0107	Recommended	Cassel	55,000			World-Class, Multi-Seasonal Resort Destination

Description	Comments
City contribution of retaining wall at 41 Sampson Avenue (Donnelly House)	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
034468 MAIN ST RDA * CONT TO RDA DEBT												
TOTAL												

CP0108 Flagstaff Transit Transfer Fees

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0108	Recommended	Cashel	2,586,283			World-Class, Multi-Seasonal Resort Destination

Description	Comments
Account for transit transfer fees dedicated to improvement enhancement of Park City transit system.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057466 Transit Fund * OTHER CONTRIBUTIONS												

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057482 Transit Fund * REGIONAL TRANSIT REVENUE				28,500								
TOTAL				285,000								

CP0123 Replace Police Dispatch System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0123	Not Recommended	Robertson		2,650		Responsive, Cutting-Edge & Effective Government

Description	Comments
Replace police CAD/RMS system to meet Public Safety demands.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0128 Quinn's Ice/Fields Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0128	Recommended	Twombly	65,857			Preserving & Enhancing the Natural Environment

Description	Comments
Additional development of outdoor playing fields and support facilities	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031473 CIP Fund * SALE OF ASSETS												

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND		60,000										
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A	-2,348	-2,348										
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION												
TOTAL	-2,348	57,652										

CP0136 County Vehicle Replacement Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0136	Recommended	Cashel	387,601			World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Holding account for Regional Transit Revenue dedicated to vehicle replacement of county owned equipment.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057482 Transit Fund * REGIONAL TRANSIT REVENUE		64,620		66,558		68,555		70,612	72,730	72,730	74,950	74,950
TOTAL		64,620		66,558		68,555		70,612	72,730	72,730	74,950	74,950

CP0137 Transit Expansion

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0137	Recommended	Cashel	1,500,803			World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

These funds are dedicated to purchasing new busses for expanded transit service.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
--	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057458 Transit Fund * FEDERAL GRANTS												
057479 Transit Fund * TRANSIT SALES TAX												
057482 Transit Fund * REGIONAL TRANSIT REVENUE												
TOTAL												

CP0140 Emergency Power

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0140	Recommended	McAfee	0			Preserving & Enhancing the Natural Environment

Description	Comments
Complete study to develop recommendations for emergency backup power needs for the water system.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051481 Water Fund * WATER SERVICE FEES					150,000	150,000						
TOTAL					150,000	150,000						

CP0141 Boothill Transmission Line

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0141	Recommended	McAfee	-28,107			Preserving & Enhancing the Natural Environment

Description	Comments
Construct transmission lines to deliver source water for the Empire Pass development from the Boothill zone to the Woodside Tank.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051451 Water Fund * BOND PROCEEDS												
051458 Water Fund * FEDERAL GRANTS												
051466 Water Fund * OTHER CONTRIBUTIONS												

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051488 Water Fund * BOND PROCEEDS (CIB)												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
TOTAL												

CP0142 Racquet Club Program Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0142	Recommended	Fisher	37,749	32,771	10,190	World-Class, Multi-Seasonal Resort Destination

Description	Comments
For ongoing replacement of fitness equipment.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031454 CIP Fund * DONATIONS												
031469 CIP FUND * RAP TAX	25,000	25,000										
031470 CIP FUND * RENTAL INCOME	-50,000		-50,000		-50,000		-50,000		-50,000			
031475 CIP FUND * TRANSFER FROM GENERAL FUND	50,000	80,000	30,000	60,000	30,000	60,000	30,000	60,000	30,000	60,000	60,000	60,000
TOTAL	25,000	105,000	-20,000	60,000	-20,000	60,000	-20,000	60,000	-20,000	60,000	60,000	60,000

CP0146 Asset Management/Replacement Program

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0146	Recommended	Fonnesbeck	1,715,829	351,037	20,599	Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

Money is dedicated to this account for asset replacement each year. Creation of schedule in FY 07 for Building replacement. Updated in FY 13.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031462 CIP Fund * INTEREST EARNINGS												
031467 CIP Fund * OTHER MISCELLANEOUS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND		582,709	-30,000	552,709	-30,000	552,709	552,709	552,709	552,709	552,709	552,709	552,709
TOTAL		582,709	-30,000	552,709	-30,000	552,709	552,709	552,709	552,709	552,709	552,709	552,709

CP0150 Ice Facility Capital Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0150	Recommended	Pistey	88,994	56,345		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031490 CIP FUND * COUNTY/SPECIAL DISTRICT CONTRIBUTION	-36,150	13,850		50,000		50,000						
TOTAL	-36,150	13,850		50,000		50,000						

CP0152 Parking Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0152	Recommended	Andersen	11,298	57,120	42,360	World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

For replacement of parking meters on Main St., parking vehicles, and handheld ticketwriters. Funded by meter fee revenues.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057489 TRANSIT FUND * GARAGE REVENUE		36,000	32,400	36,000	4,000	40,000	4,000	40,000	40,000	40,000	40,000	40,000
TOTAL		36,000	32,400	36,000	4,000	40,000	4,000	40,000	40,000	40,000	40,000	40,000

CP0155 OTIS Phase II(a)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0155	Recommended	Cassel	117,726	939,293	0	World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads include 8th Street, 12th Street, McHenry Avenue, Rossi Hill Drive and Silver King.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031450 CIP Fund * BEGINNING BALANCE												
031451 CIP Fund * BOND PROCEEDS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031484 CIP FUND * SALES TAX DEBT SERVICE - 2005A												
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS		350,000										
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
TOTAL		350,000										

CP0157 OTIS Phase III(a)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
--	----------	---------	-------------------	-------------	--------------	--------------

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0157	Recommended	Cassel				Not Available

Description	Comments
-------------	----------

OTIS Phase II and III – These projects are a continuation of the Old Town Infrastructure Study and resulting rebuild of Old Town roads that started in 2002. The upcoming roads include 8th Street, 12th Street, McHenry Avenue, Rossi Hill Drive and Silver King.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031451 CIP Fund * BOND PROCEEDS				1,950,000								
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
TOTAL				1,950,000								

CP0160 Ice Facility Capital Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0160	Recommended	Pistey	-2,363			Not Available

Description	Comments
-------------	----------

For various projects related to the Ice Facility as outlined in the Strategic Plan.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031466 CIP Fund * OTHER CONTRIBUTIONS												
031469 CIP FUND * RAP TAX	7,468	7,468										
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
031487 CIP FUND * RESTAURANT TAX												
TOTAL	7,468	7,468										

CP0163 Quinn's Fields Phase III

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
--	----------	---------	-------------------	-------------	--------------	--------------

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0163	Not Recommended	Twombly	300,000			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Construction of remaining 3 planned playing fields, sports lighting for 2 fields, scoreboards for all fields, parking spaces for 167 vehicles, parking lot lights, trails, sidewalks, and supporting irrigation system, utilities, landscaping and seeding.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031400 CIP FUND * IMP FEE-OPEN SPACE												
031466 CIP Fund * OTHER CONTRIBUTIONS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND							1,700,000	1,700,000				
XXXXXX Unspecified												
TOTAL							1,700,000	1,700,000				

CP0167 Skate Park Repairs

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0167	Recommended	Fisher	15,467			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Re-paint fence and re-caulk the concrete joints.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
033450 Lower Park RDA * BEGINNING BALANCE		5,000		5,000		5,000						
TOTAL		5,000		5,000		5,000						

CP0171 Upgrade OH Door Rollers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
--	----------	---------	-------------------	-------------	--------------	--------------

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0171	Recommended	Cashel	16,518	13,867		World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Maintenance Equipment & Parts for Old Bus Barn Doors

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057479 Transit Fund * TRANSIT SALES TAX												
TOTAL												

CP0176 Deer Valley Drive Reconstruction

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0176	Recommended	Cassel	1,313,313	548,256		World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Total estimated project cost: \$2,000,000. Unfunded amount is the difference between \$1,000,000 in requested impact fees and local match (which is funded by Transfer from General Fund).

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE												
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0177 China Bridge Improvements & Equipment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0177	Recommended	Andersen	90,000			World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Stairwell Old CB; Fire Sprinkler Upgrade OLD CB; Snow Chute

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0178 Rockport Water, Pipeline, and Storage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0178	Recommended	McAfee	-240,139	1,039,648		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This project will construct upgrades to the Mt. Regional Water Pump Station at Rockport and a new pump station and intake that will be owned and operated by WBWCD, all to deliver Park City's reserved water from Rockport and Smith Morehouse reservoirs. Also included is the cost of water from WBWCD and replacement fund for the infrastructure.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051480 Water Fund * WATER IMPACT FEES	127,122	127,122										
051481 Water Fund * WATER SERVICE FEES	113,017	1,159,435	48,914	1,100,000	44,200	1,100,000	39,438	1,100,000	1,244,549	1,244,549	1,275,663	1,275,663
TOTAL	240,139	1,286,557	48,914	1,100,000	44,200	1,100,000	39,438	1,100,000	1,244,549	1,244,549	1,275,663	1,275,663

CP0180 Corrosion Study of System

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0180	Recommended	McAfee	-959	959		Not Available

Description	Comments
-------------	----------

Complete study to develop recommendations on improvements of existing and future pipelines based on corrosion conditions.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051481 Water Fund * WATER SERVICE FEES	959	959										
TOTAL	959	959										

CP0181 Spiro Building Maintenance

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0181	Recommended	McAfee	77,355	27,573		Preserving & Enhancing the Natural Environment

Description	Comments
Construct upgrades to office building supports that are rotting and determine and construct necessary drainage improvements to the building.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051481 Water Fund * WATER SERVICE FEES		71,415		73,915		100,000	100,000	100,000	113,141	113,141		
TOTAL		71,415		73,915		100,000	100,000	100,000	113,141	113,141		

CP0186 Energy Efficiency Study -City Facilities

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0186	Recommended	Ober	30,511			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
Data management for all municipal utilities. This tool will expedite carbon footprinting and better identify energy and cost saving opportunities.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031466 CIP Fund * OTHER CONTRIBUTIONS												
031475 CIP FUND * TRANSFER FROM GENERAL												

CP0201 Shell Space

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0201	Recommended	Gustafson	7,680	2,350		World-Class, Multi-Seasonal Resort Destination

Description	Comments
Construction of Shell Space	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
034473 Main St RDA * SALE OF ASSETS												
TOTAL												

CP0203 China Bridge Event Parking

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0203	Recommended	Andersen	116,279	47,122		World-Class, Multi-Seasonal Resort Destination

Description	Comments

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031489 CIP FUND * GARAGE REVENUE		121,000		121,000		121,000		121,000	121,000	121,000	121,000	121,000
TOTAL		121,000		121,000		121,000		121,000	121,000	121,000	121,000	121,000

CP0208 Snow Plow Blade Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0208	Recommended	Fonnesbeck	7,125			World-Class, Multi-Seasonal Resort Destination

Description											Comments		
This option will replace our snowplow blades over the next three years. PROJECT COMPLETED													
	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
031478 CIP Fund * TRANSFER FROM CIP													
TOTAL													

CP0214 Racquet Club Renovation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0214	Recommended	Fisher	-4,166	3,480		Preserving & Enhancing the Natural Environment

Description											Comments		
A major remodel of the existing Racquet club. Expand group fitness; weight room; cardio; 2 additional tennis courts; walking / jogging track; aquatic center; child care; administration area, and restaurant.													
	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	
031450 CIP Fund * BEGINNING BALANCE													
031451 CIP Fund * BOND PROCEEDS													
031454 CIP Fund * DONATIONS													
031466 CIP Fund * OTHER CONTRIBUTIONS													
031469 CIP FUND * RAP TAX													
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
TOTAL													

CP0216 Park & Ride (Access Road & Amenities)

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
--	----------	---------	-------------------	-------------	--------------	--------------

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0216	Recommended	Cashel				World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

This project will provide funding to construct an access road from Wasatch County to the new park and ride at Richardson Flats. Intersection improvements at SR-248 are necessary for safe and efficient operations of Park and Ride and Park City Heights.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057458 Transit Fund * FEDERAL GRANTS												
TOTAL												

CP0217 Emergency Management Program Startup

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0217	Recommended	Daniels	9,413	7,194		Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, interim mobile command post, community outreach and emergency information technology and communications. Apparently, our request for \$15,000 for FY2014 was inadvertently left off in 2012 and was not included in the two-year budget. Projects we anticipated having those funds for are now on hold. However, after reviewing the program I believe we can decrease the original FY14 request to \$10,000 from \$15,000. For FY15 & FY16 the \$10,000 for each year increases EOC, response, sheltering and technological capabilities.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031458 CIP Fund * FEDERAL GRANTS												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	10,000	10,000	10,000	10,000	10,000	10,000						
031478 CIP Fund * TRANSFER FROM CIP												
TOTAL	10,000	10,000	10,000	10,000	10,000	10,000						

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
TOTAL												

CP0228 Snow Creek Affordable Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0228	Recommended	Robinson	95,818			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
For the planning, design, and construction of the Snow Creek Affordable Housing Project.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
033450 Lower Park RDA * BEGINNING BALANCE												
033454 Lower Park RDA * DONATIONS												
033468 LOWER PARK RDA * CONT TO RDA DEBT												
033473 Lower Park RDA * SALE OF ASSETS	-98,329	-98,329										
TOTAL	-98,329	-98,329										

CP0229 Dredge Prospector Pond

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0229	Recommended	Fonnesbeck				Preserving & Enhancing the Natural Environment

Description	Comments
This fund would pay for the dredging of the Prospector Pond.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
FUND												
TOTAL	-28,034	-28,034										

CP0236 Triangle Property Environmental Remediate

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0236	Recommended	Ober	99,779			Preserving & Enhancing the Natural Environment

Description	Comments
Cost associated with the assessment and closure of the property through the Utah Voluntary Clean-up program.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0238 Quinn's Junction Transmission Lines

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0238	Recommended	McAfee	46,403			Preserving & Enhancing the Natural Environment

Description	Comments

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051451 Water Fund * BOND PROCEEDS												
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH												
TOTAL												

CP0239 PC Heights Capacity Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0239	Recommended	McAfee				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051467 Water Fund * OTHER MISCELLANEOUS												
051480 Water Fund * WATER IMPACT FEES			-315,142		331,790	650,000	-329,347					
051481 Water Fund * WATER SERVICE FEES												
TOTAL			-315,142		331,790	650,000	-329,347					

CP0240 Quinn's Water Treatment Plant

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0240	Recommended	McAfee	190,634	332,569		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
--	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------	----------------	---------------

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051451 Water Fund * BOND PROCEEDS												
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
051493 WATER FUND * 2009B WATER BONDS												
051495 WATER FUND * 2009C WATER BONDS												
051496 Water Fund * EXISTING USERS												
051497 Water Fund * NEW GROWTH							-					
							3,000,000					
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS	-500,000											
051526 WATER FUND * 2014 WATER REVENUE BONDS	500,000	500,000					3,000,000	3,000,000				
TOTAL		500,000						3,000,000				

CP0244 Transit Contribution to County

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0244	Recommended	Cashel				World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

For annual capital contribution to Summit County

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057479 Transit Fund * TRANSIT SALES TAX	567,991	567,991										
TOTAL	567,991	567,991										

CP0248 Middle Silver Creek Watershed

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0248	Recommended	Ober	234,297			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0250 Irrigation Controller Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0250	Recommended	Fonnesbeck	1,369	4,080	19,560	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

The Parks Dept. has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 20 years old, as they were originally installed in the early 1990s. Over the past three years we've continued to experience many electronic/communication problems with these old outdated field units. We recommended taking a systematic approach by replacing 3-5 controllers a year for the next 5 years.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000	-5,000	20,000	-5,000	20,000	-5,000	20,000	20,000	20,000	20,000	20,000
TOTAL		25,000	-5,000	20,000	-5,000	20,000	-5,000	20,000	20,000	20,000	20,000	20,000

CP0251 Electronic Record Archiving

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0251	Recommended	Robertson	50,034	34,966		Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

Description	Comments
-------------	----------

This project is used to purchase and implement electronic archival solutions for storage and conversion of paper processes/workflows. As of February 2014, phase one has been paid and implementation will soon begin. Finance will be the initial benefactor and will begin processing and storing invoices electronically saving storage and retrieval time.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0252 Park City Heights

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0252	Recommended	Robinson	7,120			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

Predevelopment expenses for PC Hts including consultants (wholly our cost) engineering, traffic and design studies (split with Boyer)

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031450 CIP Fund * BEGINNING BALANCE												
031451 CIP Fund * BOND PROCEEDS												
031473 CIP Fund * SALE OF ASSETS	-7,120	-7,120										
TOTAL	-7,120	-7,120										

CP0255 Golf Course Sprinkler Head Upgrade

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0255	Recommended	Fonnesbeck	70,558			World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

The sprinkler heads on the course are 26 years old. These heads are worn out and outdated. The new sprinkler heads are more

Description											Comments		
efficient in water application and distribution uniformity. PROJECT COMPLETED - PLEASE REMOVE													
	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	
055459 Golf Fund * GOLF FEES	-70,558	-70,558											
055469 GOLF FUND * RAP TAX													
TOTAL	-70,558	-70,558											

CP0256 Storm Water Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0256	Recommended	Cassel	125,008	839,622		Preserving & Enhancing the Natural Environment

Description											Comments		
This money would be to fix and repair any of our current storm water issues within the city.													
	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	
031475 CIP FUND * TRANSFER FROM GENERAL FUND													
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		861,154		1,333,333		1,333,333		1,333,333					
TOTAL		861,154		1,333,333		1,333,333		1,333,333					

CP0258 Park Meadows Ponds Control Structure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0258	Recommended	Cassel	19,658			Preserving & Enhancing the Natural Environment

Description											Comments		
The existing control structure uses planks that are occasionally removed causing downstream flood. This would replace the wood planks with a lockable gate.													

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-19,658	-19,658										
TOTAL	-19,658	-19,658										

CP0260 Monitor and Lucky John Drainage

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0260	Recommended	Cassel				Preserving & Enhancing the Natural Environment

Description	Comments
Correct the drainage issue around the Lucky John and Monitor intersection.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031450 CIP Fund * BEGINNING BALANCE												
TOTAL												

CP0263 Lower Park Avenue RDA

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0263	Recommended	Weidenhamer	-76,283	2,314,826	115	An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
The project entails planning, design, demolition, reconstruction of historic buildings, construction of new buildings, and possible land acquisition in the Lower Park, Woodside, platted Norfolk and Empire Avenues North of 13th Street within the Lower Park Avenue RDA. PM I includes new community center and reconstruction of 2 historic houses at Fire Station area.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
033468 LOWER PARK RDA * CONT TO RDA DEBT	250,000	1,500,000										
TOTAL	250,000	1,500,000										

CP0264 Security Projects

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0264	Recommended	Daniels	42,760	20,866		Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

The Building Security Committee was established in 2008 and makes recommendations on security issues, training and equipment for all occupied city buildings. The two largest components are Closed Circuit Video Systems (CCVS) and Electronic Access Controls (electronic door locks), along with some smaller security upgrades including, alarms, fragment retentive film, lighting and training. This is a multi-year project with estimates for camera upgrades and expansion at \$200,000, Access Controls at \$150,000 and other projects at \$50,000. Some funding for upgrades may be available from the Asset Management Fund. The funds from the LPARDA are for the City Park Recreation Building and/or the Library/Education Center. Emergency Management Information Technology and Building Maintenance are partners in this project.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND	50,000	50,000			50,000	50,000						
033468 LOWER PARK RDA * CONT TO RDA DEBT												
TOTAL	50,000	50,000			50,000	50,000						

CP0265 Crescent Tramway Trail

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0265	Recommended	Cassel	89,065	60,935		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

This request is to secure funds specifically for the improvement of the Crescent Tramway Trail creating an identifiable, safe, and connected pedestrian trail. The Crescent Tramway easement follows the historic rout of a narrow-gauge railroad, which was first used in the late 1800s to carry ore from the Crescent Mine to the Park City Smelting Company. The trail begins near the corner of Park Ave and Heber Ave and winds up the foothills. It passes Woodside Ave, Norfolk Ave, and Lowell Ave, before it reaches a plethora of trails within the recreational open space areas. the tram route closed in 1898 after the smelter burned to the ground, and the railroad tracks were pulled up around 1901. The tramway has since been used as a pedestrian path, hiking trail, and bike route. Past development along the Crescent Tramway Trail has made it difficult to follow the pedestrian easement and it is even unrecognizable as a pedestrian

Description	Comments
-------------	----------

trail in areas.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
033468 LOWER PARK RDA * CONT TO RDA DEBT			25,000	25,000								
TOTAL			25,000	25,000								

CP0266 Prospector Drain - Regulatory Project

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0266	Recommended	Ober	-122,159	379,126		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Project is being done under an Administrative Order on Consent with the EPA to address the discharge of metals impacted water from the Prospector Drain and Biocell. Project involves first conducting an Engineering Evaluation and Cost Analysis, then selecting a remedial action and implementation. In addition, a Natural Resource Damage Assessment must be done that will determine compensatory restitution for damages to natural resources.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031473 CIP Fund * SALE OF ASSETS	1,000,000	1,000,000		407,931		1,631,724						
031475 CIP FUND * TRANSFER FROM GENERAL FUND		256,967										
051481 Water Fund * WATER SERVICE FEES												
TOTAL	1,000,000	1,256,967		407,931		1,631,724						

CP0267 Soil Repository

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0267	Recommended	Ober	3,804,144	1,295		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Description	Comments
-------------	----------

Should we successfully complete the current negotiations with the EPA on the Multi-Party agreement then Park City would likely need to financially participate in a portion of the construction of a soils repository. These would be a one-time cost. Ongoing costs for the repository would likely be incurred by United Park City Mines. Park City would likely not have a future role in the operation of the repository.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031450 CIP Fund * BEGINNING BALANCE												
031473 CIP Fund * SALE OF ASSETS	-1,000,000	2,245,410										
031475 CIP FUND * TRANSFER FROM GENERAL FUND	100,000	143,033			-100,000	300,000						
057450 Transit Fund * BEGINNING BALANCE												
TOTAL	-900,000	2,388,443			-100,000	300,000						

CP0269 Environmental Revolving Loan Fund

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0269	Recommended	Ober	93,273			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

Council directed project to use leftover Johnson Control funds to continue energy efficiency projects within municipal facilities (the goal of the JCI project). Municipal departments can apply for energy efficiency funds and the "loan" is paid back through the energy savings (electricity, fuel, etc.)

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031450 CIP Fund * BEGINNING BALANCE												
TOTAL												

CP0270 Downtown Enhancements Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
--	----------	---------	-------------------	-------------	--------------	--------------

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0270	Recommended	Weidenhamer	4,050,821	1,703,337	92,060	World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

10 year improvement plan for pedestrian enhancements and public gathering spaces in the Main Street area. Pedestrian enhancements consist of replacing the curb, gutter, sidewalks, street lights, and the addition of storm drains, benches, trash and recycling bins... Gathering spaces include plazas and walkways.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031474 CIP Fund * STATE CONTRIBUTION		3,000,000					-360,000					
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS		2,000,000						3,500,000				
031499 CIP FUND * ADDITIONAL RESORT SALES TAX												
TOTAL		5,000,000					-360,000	3,500,000				

CP0273 Landscape Water Checks

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0273	Recommended	McAfee	15,031			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051481 Water Fund * WATER SERVICE FEES		5,356		5,544		6,000						
TOTAL		5,356		5,544		6,000						

CP0274 PC Heights Development Infrastructure

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0274	Recommended	McAfee	228,135			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description												Comments		
	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019		
051480 Water Fund * WATER IMPACT FEES		228,135		236,119										
051481 Water Fund * WATER SERVICE FEES														
051496 Water Fund * EXISTING USERS														
TOTAL		228,135		236,119										

CP0275 Smart Irrigation Controllers

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0275	Recommended	McAfee	29,580	1,170		Preserving & Enhancing the Natural Environment

Description												Comments		
This is an incentive program designed to reduce water demand through the use of technology that adjusts watering amounts based on climatic conditions.														
	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019		
051481 Water Fund * WATER SERVICE FEES		12,855		13,305		13,770		14,252						
TOTAL		12,855		13,305		13,770		14,252						

CP0276 Water Quality Study

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0276	Recommended	McAfee	205,274	73,171	108	Preserving & Enhancing the Natural Environment

Description												Comments	
This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.													

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051481 Water Fund * WATER SERVICE FEES		250,000		250,000		150,000		150,000				
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
TOTAL		250,000		250,000		150,000		150,000				

CP0277 Rockport Capital Facilities Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0277	Recommended	McAfee	7,951	118,390		Preserving & Enhancing the Natural Environment

Description	Comments

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES		125,831		125,831		125,831		114,631				
TOTAL		125,831		125,831		125,831		114,631				

CP0278 Royal Street

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0278	Recommended	Cassel	690,524	59,476		Preserving & Enhancing the Natural Environment

Description	Comments

Royal Street Project – The Royal Street Project is the permanent repairs to the section of Royal Street that slide during the high spring run-off from a three years ago. This project will reinforce the existing wall to give it a 20 plus year life span. Current life span at construction was estimated at five years. Construction will start this July and be completed by October.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031402 CIP FUND * IMP FEE-STREETS												
031450 CIP Fund * BEGINNING BALANCE		750,000										
031475 CIP FUND * TRANSFER FROM GENERAL FUND			750,000	750,000								
031498 CIP Fund * FEMA FUNDS												
TOTAL		750,000	750,000	750,000								

CP0279 224 Corridor Study and Strategic Plan

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0279	Recommended	Cashel	24,530			World-Class, Multi-Seasonal Resort Destination

Description	Comments
Project includes a corridor study and strategic plan for State Route 224 between Thaynes Canyon Drive and the Deer Valley Drive/Bonanza Drive intersection. The resulting Plan will be a guideline for future decisions regarding Walkability projects and connectivity, transportation efficiencies, and access. The Plan will fold into land use and redevelopment decisions regarding the western side of the Bonanza Park district and General Plan discussions.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031451 CIP Fund * BOND PROCEEDS												
033450 Lower Park RDA * BEGINNING BALANCE												
057450 Transit Fund * BEGINNING BALANCE												
TOTAL												

CP0280 Aquatics Equipment Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0280	Recommended	Fisher	10,067	6,056		Preserving & Enhancing the Natural Environment

Description	Comments

Description	Comments
-------------	----------

There is no capital replacement fund for the two outdoor pools. This will be set up to build a fund balance for the eventual replacement of pool infrastructure and equipment. This year we had to use Asset Management Funds for several repair/replacement items.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND		15,000	-3,750	11,250	-3,750	11,250	-3,750	11,250	-3,750	11,250	11,250	11,250
TOTAL		15,000	-3,750	11,250	-3,750	11,250	-3,750	11,250	-3,750	11,250	11,250	11,250

CP0282 Fuel Trailer

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0282	Not Recommended	Andersen				Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

Purchase a fuel trailer with capacity enough to refuel emergency generators from city fuel tanks at new fueling facility

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0283 Storm Water Utility Study

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0283	Recommended	Cassel	183			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

Storm Water Utility Study – This study will look at the opportunities in creating a storm water utility which would then be used to fund our storm water system operation and maintenance activities. Currently funds are used from other Public Work programs to maintain

Description	Comments
-------------	----------

our current storm water system. This study will look at how the utility will be structured, the potential revenue generated and the administrative operations of the utility.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND			25,000	25,000								
TOTAL			25,000	25,000								

CP0284 Stair Removal at Marsac

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0284	Not Recommended	Cassel				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

Close Out Project - This is to remove the stairs along Marsac just north of Ontario. The stairs are unsafe and either need to be demolished or rebuilt by adjacent land owners

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0285 PCMR Transit Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0285	Recommended	Cashel				World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

This CIP will fund the design and construction of a new transits center at Park City Mountain Resort

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057450 Transit Fund * BEGINNING BALANCE			300,000	300,000								
057458 Transit Fund * FEDERAL GRANTS			1,200,000	1,200,000								
TOTAL			1,500,000	1,500,000								

CP0286 Ironhorse Electronic Access Control

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0286	Recommended	Cashel	76,000			World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

This CIP will provide for Electronic Access Control for the 72 doors at Ironhorse Public Works Facility. Costs are shared based upon proportional share of doors. Project will be phased over 3 years.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND		25,000										
051481 Water Fund * WATER SERVICE FEES		2,000										
057450 Transit Fund * BEGINNING BALANCE		45,000										
TOTAL		72,000										

CP0287 Ironhorse Seasonal Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0287	Recommended	Cashel	-53,878	1,644,873		World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Seasonal housing (Dorm Style) for up to 16 seasonal transit employees to be constructed on Ironhorse Property. Rents will recapture op expenses, capital renewal, and initial capital.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057479 Transit Fund * TRANSIT SALES TAX		137,647		137,647		137,647		137,647		137,647		137,647
057482 Transit Fund * REGIONAL TRANSIT REVENUE		42,353		42,353		42,353		42,353		42,353		42,353
TOTAL		180,000		180,000		180,000		180,000		180,000		180,000

CP0290 APP Development

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0290	Recommended	Robertson	58,000	15,000	12,000	Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

This App Development request consists of development services required to create and maintain new "Apps" that are becoming an expected part of city services delivery. It is anticipated that several core functions could be offered through Apps on mobile devices, namely requesting information and work from city staff. A proposed historic web app has been approved by Council and is expected to be completed fall 2014.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND			60,000	60,000								
TOTAL			60,000	60,000								

CP0291 Memorial Wall

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0291	Recommended	Fisher				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

Council was supportive of building a Memorial Wall at the PC Cemetery. The cost of construction will be recovered through the sale of "plates" that will be installed on the wall.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019

CP0294 Spriggs Barn

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0294	Recommended	Fonnesbeck	23,312			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

This option will provide funding to stabilize the Spriggs Barn from further dilapidation and begin a long rang plan for restoration.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0296 Staff Interactive Budgeting Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0296	Not Recommended	Briggs	-2,511	40,708		Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

Close Out Project - Budgeting for Outcomes software to streamline budgeting process. The software will include an easy-to use and aesthetically pleasing interface (dashboard), budget monitoring and reporting, forecasting, adhoc analysis, real-time updates, and a performance measurement component. Software also includes the ability to breakdown current departmental budgets into distinct BFO programs in an user-friendly format. Software also includes advanced budget monitoring capabilities as well as performance measure integration. Should work seamlessly with the Eden Accounting System.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0299 Raw Water Line and Tank

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0299	Recommended	McAfee				Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

The raw water line will extend from the existing raw water line stub near Wyatt Earp Drive towards the west to the Park City Golf Course. This line will become the backbone of the City's raw water system including conveyance of tunnel water to large raw water users and to the Quinns Junction Water Treatment Plant drinking water treatment.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051480 Water Fund * WATER IMPACT FEES												
051481 Water Fund * WATER SERVICE FEES												
TOTAL												

CP0300 Irrigation Screening Facility

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0300	Recommended	McAfee	111,622	147,193	7,185	Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

The irrigation screening facility will provide screening of water from the Weber River and the potential Round Valley Reservoir. The purpose of this facility is to screen fine particles and organic material prior to entering the irrigation system. Without this facility, existing irrigation systems would become clogged and would not function properly.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051480 Water Fund * WATER IMPACT FEES		204,820										
051481 Water Fund * WATER SERVICE FEES		61,180										
TOTAL		266,000										

CP0303 Empire Tank Replacement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0303	Recommended	McAfee	10,638	20,442		Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

As part of the drinking water solution for the Judge Tunnel Source, the Empire Tank will be converted into a raw water tank and as a result will need to be replaced to meet drinking water storage requirements. In addition to the projected water storage deficit in the Old Town area, the existing Woodside tank is approximately 50 years old. Both of these factors will be considered with the new tank construction.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051525 WATER FUND * 2012B WATER REVENUE & REFUNDING BONDS												
051526 WATER FUND * 2014 WATER REVENUE BONDS			50,000	50,000	250,000	250,000	3,750,000	3,750,000				
TOTAL			50,000	50,000	250,000	250,000	3,750,000	3,750,000				

CP0304 Quinn's Water Treatment Plant Asset Repl

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0304	Recommended	McAfee	204,971			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

With the addition of Quinns Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051480 Water Fund * WATER IMPACT FEES		108,243		108,243		110,408		120,500		102,000		
051481 Water Fund * WATER SERVICE FEES		49,939		50,938		51,957		52,900		48,000		
TOTAL		158,182		159,181		162,365		173,400		150,000		

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031491 CIP FUND * TR FR SALES TAX DSF-2014 SALES TAX BONDS		3,000,000		4,000,000				5,000,000				
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	750,000	1,500,000	750,000	1,500,000								
TOTAL	750,000	4,500,000	750,000	5,500,000				5,000,000				

CP0307 Open Space Conservation Easement Monitor

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0307	Recommended	Rockwood	750,000			Preserving & Enhancing the Natural Environment

Description	Comments
-------------	----------

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031499 CIP FUND * ADDITIONAL RESORT SALES TAX	-750,000		-750,000									
TOTAL	-750,000		-750,000									

CP0308 Library Remodel

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0308	Recommended	Twombly	5,237,502	246,334	1,561	An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

The library renovation will start in June 2014 and completion is estimated in Spring 2015. The construction budget is \$6.82 M, and the total budget is \$9.32. The scope includes: • Interior renovation and expansion of the library into all of floors one and two; • Interior renovation of the 3rd floor for flexible community space and Park City Cooperative Preschool (PCCP) and Park City Film Series (PCFS). This community space is anticipated to be used in the short term to house senior center functions and support community activities during off hours, including pre and post function support to the Santy; • An added, single-story entry sequence to the library at the north façade; • A 2 story addition at the northwest corner providing added function, flexibility and consolidation of services; and • Modifications of the 1992 addition to expose the original historic structure on the south, west and north facades.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
033468 LOWER PARK RDA * CONT TO RDA DEBT		5,500,000	3,850,000	3,850,000								
TOTAL		5,500,000	3,850,000	3,850,000								

CP0309 Multi-Generational Housing

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0309	Recommended	Weidenhamer				An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

Park City is in need of housing that is structured to meet the changing needs of the community. Multi-generational housing can include smaller, multi-level units for singles and young couples, larger units for growing families and smaller single-level units with built-in fixtures that allow a person to age-in-place. Pursue an age-in-place and attainable housing project on city-owned land at the location of the current senior center, former Park Avenue fire station and adjacent land acquired from Knudson and Elliott Work Group. The current schedule allows for a charette to identify goals, relative density and scope of the project in summer 2014 with a projected start of construction in spring 2016.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
033468 LOWER PARK RDA * CONT TO RDA DEBT				- 6,000,000	2,000,000	2,000,000						
			2,000,000									
TOTAL			- 2,000,000	6,000,000	2,000,000	2,000,000						

CP0311 Senior Community Center

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0311	Recommended	Weidenhamer	2,000,000			An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

Possible renovation to City facilities in LPARDA such as the Miner's Hospital to provide for senior and community needs.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
033468 LOWER PARK RDA * CONT TO RDA DEBT	-	100,000	900,000	900,000								
	1,900,000											
TOTAL	-	100,000	900,000	900,000								
	1,900,000											

CP0312 Fleet Management Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0312	Recommended	Cashel	123,500			Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

Procurement and implementation of fleet management software to replace Lucity and Fuel Management equipment that has proven inadequate to provide Fleet Management with data and reporting necessary to meet stringent federal transit administration reporting requirements and analytical support required for sound fleet mgmt. Staff has worked closely with it on assessment of current system and all parties agree replacement is justified.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND		27,000		27,000								
051481 Water Fund * WATER SERVICE FEES		2,250		2,250								
057479 Transit Fund * TRANSIT SALES TAX		45,750		45,750								
TOTAL		75,000		75,000								

CP0313 Transportation Plans and Studies

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0313	Recommended	Cashel	15,000	70,000		World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Funding for transportation/transit plan studies (e.g. short range transit development plan SR-224, corridor studies, mountain transportation plans). These plans & studies will determine required transit/transportation capital programs for future years.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057458 Transit Fund * FEDERAL GRANTS					130,000	130,000						
057479 Transit Fund * TRANSIT SALES TAX		82,500		82,500	32,500	32,500						
TOTAL		82,500		82,500	162,500	162,500						

CP0314 Richardson Flat Road-Improvement

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0314	Recommended	Cashel	750,000			World-Class, Multi-Seasonal Resort Destination

Description	Comments
Obligation to improve Richardson Flat Road as set forth in Park City Heights Annexation Agreement development agreement and sales agreement.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057466 Transit Fund * OTHER CONTRIBUTIONS		650,000										
057479 Transit Fund * TRANSIT SALES TAX		100,000										
TOTAL		750,000										

CP0316 Transit Facility Capital Renewal Account

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0316	Recommended	Cashel	-6,320	56,320		World-Class, Multi-Seasonal Resort Destination

Description	Comments
This project will serve as a reserve account for capital assets owned and operated by park city transit. Annual contributions will ensure critical buildings will have a local funding source as they require renewal. Level of funds assume federal transit admin. grants are available when required. Funds will be used for Major capital items such as roofing, paint, siding, cameras, etc.	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
057479 Transit Fund * TRANSIT SALES TAX		50,000		50,000		50,000		50,000		50,000		50,000
TOTAL		50,000		50,000		50,000		50,000		50,000		50,000

CP0317 Deer Valley Dr. Phase II

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0317	Recommended	Cassel	860,715	89,285		Not Available

Description	Comments
-------------	----------

Deer Valley Drive Phase 2 – This project follows the Deer Valley Drive road project that was completed last year. This project includes adding more sidewalk, pedestrian lighting, landscaping, bus pullouts and bridge repair amongst other things. Construction will start in July of this year and be completed by October.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		950,000										
TOTAL		950,000										

CP0318 Bonanza Park/RMP Substation Mitigation

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0318	Recommended	Rockwood	1,485,000	15,000		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

\$1.5 million was originally allocated by Council to provide mitigation and relocation costs related to the Rocky Mountain Power Bonanza Park Substation. Staff recommends these funds remain in the Bonanza Park project area to be used for mitigation, economic development and infrastructure improvements contingent on the completion and adoption of the Bonanza Park Area Plan.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND	-200,000	-200,000										

CP0323 Dog Park Improvements

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0323	Recommended	Fisher	33,404	16,596		An Inclusive Community of Diverse Economic & Cultural Opportunities

Description	Comments
-------------	----------

Looking to create a more attractive dog park at the Park City Sports Complex. This project may include additional shade, terrain, variations and obstacle course as well as landscape enhancements.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031400 CIP FUND * IMP FEE-OPEN SPACE		25,000		5,000		5,000						
TOTAL		25,000		5,000		5,000						

CP0324 Recreation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0324	Recommended	Fisher	-44,813	77,989	51,824	World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

The recreation department is looking to replace the current class software system that provides program registration, membership sales, facility and court booking, league scheduling and online services. This system is utilized by the PC MARC, the recreation and tennis departments, and to a lesser degree the HR, special Events and Parks departments. The services this software system provides are CORE City services. The current system is outdated, and the client/server system seems to be fading out industry-wide.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND		85,000										
TOTAL		85,000										

CP0327 Outdoor Tennis Court Rebuild

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0327	Recommended	Fisher	48,342	651,468	190	World-Class, Multi-Seasonal Resort Destination

Description	Comments
-------------	----------

Rebuild seven outdoor courts at PC MARC and add 4 pickleball courts. Project needs an additional \$70,000 to complete it properly. This includes \$22,000 in change orders, \$16,500 in removable fence panels around the bubble, \$15,200 for 4 shade cabanas and \$17,000 to cover irrigation & landscaping

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031469 CIP FUND * RAP TAX												
031475 CIP FUND * TRANSFER FROM GENERAL FUND	70,000	70,000										
TOTAL	70,000	70,000										

CP0328 Meeting Documentation Software

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0328	Recommended	Glidden	20,000			Responsive, Cutting-Edge & Effective Government

Description	Comments
-------------	----------

This project is for the purchase and implementation of a Meeting Management software solution that is primarily for the recording and streaming of public meetings for both audio and video (utilization of video streaming will be a phased consideration with meeting room upgrades). The software will also support work flow process for meeting packets. As of February 2014, the initial project kick-off meeting has been initiated.

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031475 CIP FUND * TRANSFER FROM GENERAL FUND												
TOTAL												

CP0329 Main Street Infrastructure Asset Management

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0329	Recommended	Fonnesbeck	100,000			World-Class, Multi-Seasonal Resort Destination

Description	Comments
This Funding is dedicated for replacement and maintenance to the Main Street Improvement program	

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
031499 CIP FUND * ADDITIONAL RESORT SALES TAX		100,000		100,000		100,000		100,000		100,000		100,000
TOTAL		100,000		100,000		100,000		100,000		100,000		100,000

CP0330 Spiro/Judge Pre-treatment

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0330	Recommended	McAfee	100,000			Preserving & Enhancing the Natural Environment

Description	Comments

	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019
051481 Water Fund * WATER SERVICE FEES	-100,000		940,000	1,040,000	170,400	270,400	224,973	224,973	233,972	233,972	3,649,959	3,649,959
TOTAL	-100,000		940,000	1,040,000	170,400	270,400	224,973	224,973	233,972	233,972	3,649,959	3,649,959

CP0331 Micro-Hydro/Thaynes Pump Station

	Priority	Manager	Available Balance	YTD Expense	Encumbrances	Council Goal
CP0331	Recommended	McAfee	1,000,000			Not Available

Description	Comments

Description												Comments	
	Adjust FY 2014	Total FY 2014	Adjust FY 2015	Total FY 2015	Adjust FY 2016	Total FY 2016	Adjust FY 2017	Total FY 2017	Adjust FY 2018	Total FY 2018	Adjust FY 2019	Total FY 2019	
051481 Water Fund * WATER SERVICE FEES		1,000,000											
TOTAL		1,000,000											

Recommended Threshold: 17.86

Recommend Status	CIP #	Project Name	Score	General Fund Transfer						Flexible Funds						Inflexible Funds					
				FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019	FY 2014	FY 2015	FY 2016	FY 2017	FY 2018	FY 2019
Recommended - Unscored	000355	Regional Innterconnect																500,000			
	000356	Meter Replacement									50,000	75,000	100,000	113,141	115,969						
	000357	Park meadows Well															500,000	1,500,000			33,000
	000358	PRV Improvements for Fire Flow Storage Access																759,000			300,000
	000359	C9 - Three Kings/Silver King Pump Station																			
	000360	C9 - Fairway Hills to Park Meadows Redundancy																		83,272	
	000361	C8 - Queen esther Drive																			
	CP0007	Tunnel Maintenance								228,888	233,466	238,135	242,898	247,756	252,711						
	CP0010	Water Department Service Equipment								60,000	63,672	95,770	70,000	90,000	30,000						
	CP0026	Motor Change-out and Rebuild Program								26,781	27,719	28,688	29,692	30,731	31,807						
	CP0040	Water Dept Infrastructure Improvement								621,311	800,000	665,563	688,858	712,968	737,922	199,715					
	CP0042	Property Improvements Gilmore O.S.		100,000																	
	CP0069	Judge Water Treatment Improvements								-849,827						4,464,673	2,912,000				
	CP0070	Meter Reading Upgrade									25,000										
	CP0081	OTIS Water Pipeline Replacement								-130,423	261,657	270,815	280,294			545,138					
	CP0108	Flagstaff Transit Transfer Fees																			
	CP0136	County Vehicle Replacement Fund								64,620	66,558	68,555	70,612	72,730	74,950						
	CP0140	Emergency Power										150,000									
	CP0141	Boothill Transmission Line																			
	CP0160	Ice Facility Capital Improvements														7,468					
	CP0178	Rockport Water, Pipeline, and Storage								1,159,435	1,100,000	1,100,000	1,100,000	1,244,549	1,275,663	127,122					
	CP0180	Corrosion Study of System								959											
	CP0181	Spiro Building Maintenance								71,415	73,915	100,000	100,000	113,141							
	CP0214	Racquet Club Renovation		12,865																	
	CP0227	Park City Water Infrastructure Projects																			
	CP0228	Snow Creek Affordable Housing								-98,329											
	CP0238	Quinn's Junction Transmission Lines																			
	CP0239	PC Heights Capacity Upgrade (tank)																650,000			
	CP0240	Quinn's Water Treatment Plant														500,000			3,000,000		
	CP0244	Transit Contribution to County								567,991											
	CP0255	Golf Course Srpinkler Head Upgrade								-70,558											
CP0273	Landscape Water Checks								5,356	5,544	6,000										
CP0274	PC Heights Development Infrastructure														228,135	236,119					
CP0275	Smart Irrigation Controllors								12,855	13,305	13,770	14,252									
CP0276	Water Quality Study								250,000	250,000	150,000	150,000									
CP0277	Rockport Capital Facilities Replacement								125,831	125,831	125,831	114,631									
CP0299	Raw Water Line and Tank																				
CP0300	Irrigation Screening Facility								61,180						204,820						
CP0301	Scada and Telemetry System Replacement											950,149									
CP0302	Deer Valley Drive - Water Infrastructure														1,445,988						
CP0303	Empire Tank Replacement															50,000	250,000	3,750,000			
CP0304	Quinn's Water Treatment Plant Asset Repl								49,939	50,938	51,957	52,900	48,000		108,243	108,243	110,408	120,500	102,000		
CP0305	Quinn's Dewatering														-50,000			500,000			
CP0307	Open Space Conservation Easement Monitor																				
CP0330	Spiro/Judge Pre-treatment									1,040,000	270,400	224,973	233,972	3,649,959							
CP0331	Micro-Hydro/Thaynes Pump Station								1,000,000												
Total Unscored				112,865	0	0	0	0	0	3,157,424	4,187,605	3,410,484	4,189,259	2,906,988	6,168,981	7,781,302	3,806,362	3,769,408	7,370,500	185,272	333,000

Recommended

CP0009	Transit Rolling Stock Replacement	28.72								286,965	83,750	80,000	230,284	450,000		1,147,860	335,000	320,000	1,200,000	1,750,000
CP0137	Transit Expansion	27.86																		
CP0001	Plannng/Capital Analysis	26.78								7,456							27,000			
CP0006	Pavement Managment Implementation	26.36	300,000	300,000	300,000	300,000	300,000	300,000								368,456	300,000	300,000	300,000	300,000
CP0025	Bus Shelters	26.31									5,000	5,000	5,000	5,000			20,000	20,000	20,000	20,000
CP0289	Ironhorse Transit Facility Asset Managem	26.03								180,000	180,000	180,000	180,000	180,000						
CP0313	Transportation Plans and Studies	25.86								82,500	82,500	32,500						130,000		
CP0306	Open Space Acquisition	25.86								1,500,000	1,500,000					3,000,000	4,000,000		5,000,000	
CP0314	Richardson Flat Road-Improvement	25.83								100,000						650,000				
CP0316	Transit Facility Capital Renewal Account	25.61								50,000	50,000	50,000	50,000	50,000	50,000					
CP0287	Ironhorse Seasonal Housing	25.58								75,000										
CP0155	OTIS Phase II(a)	25.53														350,000				
CP0288	Transit Signal Priority	25.47																		
CP0046	Golf Course Improvements	25.19								12,000	12,000	12,000	12,000	12,000	12,000					
CP0329	Main Street Infrastructure Asset Managem	25.17								100,000	100,000	100,000	100,000	100,000	100,000					
CP0152	Parking Equipment Replacement	24.86								36,000	36,000	40,000	40,000	40,000	40,000					
CP0028	5 Year CIP Funding	24.75																		
CP0150	Ice Facility Capital Replacement	24.58														13,850	50,000	50,000		
CP0091	Golf Maintenance Equipment Replacement	24.58								38,000	38,000	38,000	38,000	38,000	38,000	11,000				20,000
CP0293	Parking System Software	24.53								6,949										
CP0266	Prospector Drain - Regulatro Project	24.25	256,967							1,000,000	407,931	1,631,724								
CP0226	Walkability Implementation	24.19																		
CP0019	Library Development & Donations	23.92														11,257				
CP0285	PCMR Transit Center	23.83									300,000						1,200,000			
CP0176	Deer Valley Drive Reconstruction	23.75																		250,000
CP0146	Asset Management/Replacement Program	23.47	582,709	552,709	552,709	552,709	552,709	552,709												
CP0075	Equipment Replacement - Computer	23.47	255,000	275,000	296,000	296,000	296,000	296,000		60,351	36,664	36,664	36,664	36,664	36,664					
CP0312	Fleet Management Software	23.42	27,000	27,000						48,000	48,000									
CP0013	Affordable Housing Program	23.36								-276,671						180,000				
CP0203	China Bridge Event Parking	23.25								121,000	121,000	121,000	121,000	121,000	121,000					
CP0002	Information System Enhancement/Upgrades	23.19																		
000341	Prospector Avenue Reconstruction	23.00			100,000	300,000												1,000,000		
CP0267	Soil Repository	22.81	143,033		300,000					2,245,410										
CP0309	Multi-Generational Housing	22.75															6,000,000	2,000,000		
CP0311	Senior Community Center	22.67														100,000	900,000			
CP0317	Deer Valley Dr. Phase II	22.56								950,000										
CP0308	Library Remodel	22.56														5,500,000	3,850,000			
CP0157	OTIS Phase III(a)	22.50															1,950,000			
CP0279	224 Corridor Study and Strategic Plan	22.47																		
CP0047	Downtown Enhancements/Design	22.47														-4,683				
CP0118	Transit GIS/AVL System	22.42									57,000						228,000			
CP0256	Storm Water Improvements	22.19								861,154	1,333,333	1,333,333	1,333,333							
CP0278	Royal Street	21.97		750,000						750,000										
CP0325	Network & Security Enhancements	21.83	80,000	80,000																
CP0326	Website Remodel	21.75	37,000																	
CP0263	Lower Park Avenue RDA	21.75														1,500,000				
CP0290	APP Development	21.53		60,000																
CP0270	Downtown Enhancements Phase II	21.53														5,000,000			3,500,000	
CP0074	Equipment Replacement - Rolling Stock	21.47	650,000	650,000	700,000	700,000	750,000	750,000												
CP0217	Emergency Management Program Startup	21.36	10,000	10,000	10,000															
CP0297	Parking Wayfinding	21.31								30,000	30,000									
CP0258	Park Meadows Ponds Control Structure	21.25	-19,658																	
CP0021	Geographic Information Systems	21.22																		
CP0020	City-wide Signs Phase I	21.19	20,000													30,000				
CP0327	Outdoor Tennis Court Rebuild	20.94	70,000																	
CP0283	Storm Water Utility Study	20.92		25,000																
CP0061	Economic Development	20.89	50,000	25,000	25,000	25,000														-124,823
CP0167	Skate Park Repairs	20.81								5,000	5,000	5,000								
000349	Fiber Connection to Quinn's Ice & Water Facilities	20.81		65,000																
CP0286	Ironhorse Electronic Access Control	20.69	25,000							47,000										
CP0216	Park & Ride (Access Road & Amenities)	20.67																		
000337	Engineering Survey Monument Re-establishment	20.64		10,000	5,000	5,000														
CP0234	General Plan Update	20.58	-28,034																	

Not Recommended	CP0163	Quinn's Fields Phase III	17.53			1,700,000															
	000345	Ice Dasher Safety Paneling Retrofit	17.50		20,000																
	CP0296	Staff Interactive Budgeting Software	17.31																		
	000336	Snow Creek Bridge Repairs	17.00		75,000																
	CP0282	Fuel Trailer	16.97																		
	000351	Survey Monuments for City/County Boundaries	16.92		35,000																
	000344	McCleod Creek LOMA	16.83				200,000														
	CP0123	Replace Police Dispatch System	15.75																		
	000332	Feasibility & Conceptual Design for Second Sheet of Ice	15.42		35,000																
	000330	Additional Parking Spaces at McPolin Farm Trailhead	15.39		75,000																
	000340	Engineering Incubator Program	15.06		5,000	5,000	5,000														
	000352	Legal Software for Electronic Document Management and Workflow	14.75	65,000																	
	000335	Feasibility & Conceptual Design Indoor Field Space	13.81		35,000																
	000333	Feasibility & Conceptual Design for Indoor Aquatics	13.28		35,000																
000348	Additional Parking/ P.C. Police Building	12.92		1,500,000																	
Total - Not Recommended				65,000	1,815,000	5,000	1,905,000	0	0	0	0	0	0	0	0	0	0	0			
Grand Total				3,204,882	5,305,146	2,737,346	4,299,846	2,114,846	2,104,846	11,599,067	8,637,470	7,075,705	6,335,540	3,939,652	6,566,645	26,293,604	23,316,362	8,214,408	18,010,500	2,675,272	2,380,926

GENERAL FUND - Budget Summary

011 GENERAL FUND

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
Property Taxes	\$8,647,083	\$9,964,464	\$10,023,934	\$9,470,129	\$9,789,000	\$10,029,000	\$10,085,000	\$10,464,000
Sales Tax	\$6,988,804	\$7,768,666	\$7,649,200	\$8,636,581	\$7,463,352	\$7,840,000	\$7,247,646	\$8,353,936
Franchise Tax	\$2,906,981	\$2,816,071	\$3,037,408	\$2,788,812	\$3,136,000	\$3,141,000	\$3,277,000	\$3,414,000
Licenses	\$227,704	\$344,597	\$391,550	\$421,523	\$314,000	\$412,000	\$432,000	\$449,000
Planning Building & Engineering Fees	\$824,902	\$791,384	\$1,019,748	\$2,071,911	\$1,142,000	\$1,969,000	\$1,541,000	\$1,545,000
Other Fees	\$17,707	\$33,890	\$38,793	\$41,111	\$37,000	\$47,000	\$42,000	\$43,000
Federal Revenue	\$36,700	\$68,325	\$24,841	\$41,124	\$33,000	\$41,000	\$60,000	\$60,000
State Revenue	\$99,993	\$78,973	\$297,567	\$66,777	\$89,000	\$67,000	\$72,000	\$72,000
County/SP District Revenue	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0
Cemetery Charges for Services	\$20,516	\$19,196	\$24,777	\$24,963	\$22,000	\$26,000	\$26,000	\$27,000
Recreation	\$849,890	\$1,430,096	\$1,695,154	\$1,652,970	\$1,797,000	\$1,733,000	\$1,808,000	\$1,875,000
Other Service Revenue	\$94,798	\$79,857	\$75,927	\$77,977	\$101,000	\$91,000	\$92,000	\$91,000
Library Fines & Fees	\$22,408	\$19,661	\$19,079	\$15,243	\$22,000	\$21,000	\$21,000	\$21,000
Fines & Forfeitures	\$850	\$0	\$0	\$100	\$0	\$0	\$0	\$0
Misc. Revenues	\$348,471	\$362,046	\$313,916	\$225,483	\$392,000	\$387,000	\$395,000	\$401,000
Interfund Transactions (Admin)	\$1,520,444	\$1,471,500	\$1,415,722	\$1,329,933	\$1,450,842	\$1,346,992	\$1,451,534	\$1,451,534
Special Revenues & Resources	\$44,470	\$22,285	\$42,771	\$42,800	\$46,000	\$46,000	\$46,000	\$46,000
Total Revenues	\$22,651,722	\$25,271,010	\$26,078,386	\$26,907,436	\$25,834,194	\$27,196,992	\$26,596,180	\$28,313,470
Other								
Beginning Balance	\$5,678,978	\$6,320,932	\$6,447,817	\$0	\$6,988,587	\$8,367,681	\$9,906,951	\$9,697,361
Total Other	\$5,678,978	\$6,320,932	\$6,447,817	\$0	\$6,988,587	\$8,367,681	\$9,906,951	\$9,697,361
TOTAL	\$28,330,700	\$31,591,942	\$32,526,203	\$26,907,436	\$32,822,781	\$35,564,673	\$36,503,131	\$38,010,831

011 GENERAL FUND

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Personnel	\$13,975,748	\$15,170,608	\$15,722,555	\$16,331,619	\$17,023,145	\$16,940,974	\$17,889,361	\$18,566,760
Mat, Suppls, Services	\$5,177,929	\$5,848,873	\$6,215,069	\$4,947,500	\$5,904,354	\$5,957,982	\$6,064,977	\$6,053,291
Capital	\$97,195	\$96,826	\$167,822	\$179,672	\$364,964	\$394,742	\$373,511	\$370,864
Contingency	\$21,850	\$3,946	\$0	\$0	\$221,000	\$221,000	\$246,000	\$271,000
Total Depts	\$19,272,721	\$21,120,253	\$22,105,446	\$21,458,791	\$23,513,463	\$23,514,698	\$24,573,849	\$25,261,915
Other								
Interfund Transfer	\$2,737,047	\$4,023,872	\$2,053,077	\$2,000,944	\$2,182,854	\$2,143,024	\$2,231,921	\$2,306,171
Ending Balance	\$6,320,932	\$6,447,817	\$8,367,681	\$0	\$7,126,464	\$9,906,951	\$9,697,361	\$10,442,745
Total Other	\$9,057,979	\$10,471,689	\$10,420,758	\$2,000,944	\$9,309,318	\$12,049,975	\$11,929,282	\$12,748,916
TOTAL	\$28,330,700	\$31,591,942	\$32,526,204	\$23,459,735	\$32,822,781	\$35,564,673	\$36,503,131	\$38,010,831

011 GENERAL FUND

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Property Taxes								
011-31111 PROP TAX GENERAL	\$7,860,645	\$8,960,869	\$8,932,263	\$8,608,630	\$9,153,000	\$9,153,000	\$9,319,000	\$9,666,000
011-31121 DEL AND PRIOR YEAR	\$582,272	\$767,834	\$865,141	\$679,613	\$410,000	\$650,000	\$540,000	\$572,000
011-31122 INTEREST DEL PRO TX	\$2,049	\$12,201	\$21,595	\$10,753	\$25,000	\$25,000	\$25,000	\$25,000
011-31123 FEE-IN-LIEU	\$202,117	\$223,561	\$204,935	\$171,132	\$201,000	\$201,000	\$201,000	\$201,000
Total Property Taxes	\$8,647,083	\$9,964,464	\$10,023,934	\$9,470,129	\$9,789,000	\$10,029,000	\$10,085,000	\$10,464,000
Sales Tax								
011-31211 GENERAL SALES TAX	\$3,966,554	\$4,125,435	\$4,187,472	\$3,660,546	\$4,100,352	\$4,334,000	\$4,229,802	\$4,358,755
011-31213 RESORT TAX	\$3,022,250	\$3,643,231	\$3,461,728	\$4,976,035	\$3,363,000	\$3,506,000	\$3,017,844	\$3,995,181
Total Sales Tax	\$6,988,804	\$7,768,666	\$7,649,200	\$8,636,581	\$7,463,352	\$7,840,000	\$7,247,646	\$8,353,936
Franchise Tax								
011-31311 FRAN TAX - ELEC	\$1,162,381	\$1,209,850	\$1,373,322	\$1,369,470	\$1,347,000	\$1,420,000	\$1,482,000	\$1,543,000
011-31312 FRAN TAX - GAS	\$945,604	\$786,019	\$837,210	\$783,671	\$875,000	\$866,000	\$903,000	\$941,000
011-31313 FRAN TAX - PHONE	\$334,875	\$331,879	\$311,070	\$207,258	\$370,000	\$322,000	\$336,000	\$350,000
011-31314 FRAN TAX - CABLE TV	\$231,721	\$246,980	\$263,272	\$232,593	\$275,000	\$272,000	\$284,000	\$296,000

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
011-31315 FRAN TAX - SEWERS	\$232,400	\$241,342	\$252,533	\$195,819	\$269,000	\$261,000	\$272,000	\$284,000
Total Franchise Tax	\$2,906,981	\$2,816,071	\$3,037,408	\$2,788,812	\$3,136,000	\$3,141,000	\$3,277,000	\$3,414,000
Licenses								
011-32122 HOMEOWNER'S REG	\$1,350	\$1,250	\$1,050	\$1,361	\$1,000	\$1,000	\$1,000	\$1,000
011-32131 LIQUOR LICENSES	\$20,825	\$21,775	\$20,525	\$24,750	\$20,000	\$25,000	\$23,000	\$24,000
011-32135 FESTIVAL FACILITATION FEE	\$203,879	\$195,894	\$199,644	\$201,274	\$178,000	\$201,000	\$220,000	\$229,000
011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$0	\$22,822	\$26,879	\$30,438	\$21,000	\$30,000	\$30,000	\$31,000
011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$0	\$71,423	\$86,337	\$92,616	\$65,000	\$91,000	\$95,000	\$99,000
011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$0	\$31,476	\$57,116	\$71,084	\$29,000	\$64,000	\$63,000	\$65,000
011-32180 MASTER FESTIVAL LICENSE FEES	\$1,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0
011-32191 MISCELLANEOUS LICENSE FEES	\$0	\$-43	\$0	\$0	\$0	\$0	\$0	\$0
Total Licenses	\$227,704	\$344,597	\$391,550	\$421,523	\$314,000	\$412,000	\$432,000	\$449,000
Planning Building & Engineering Fees								
011-32212 PLANNING APPLICATION	\$42,652	\$52,940	\$74,760	\$183,952	\$84,000	\$175,000	\$138,000	\$138,000
011-32214 ANNEXATION FEE	\$0	\$0	\$2,086	\$0	\$0	\$0	\$0	\$0
011-32311 BUILDING PERMITS	\$584,548	\$550,521	\$729,859	\$861,493	\$785,000	\$800,000	\$644,000	\$645,000
011-32312 ELECTRICAL PERMITS	\$33,068	\$28,085	\$7,942	\$0	\$0	\$0	\$0	\$0
011-32313 PLUMBING PERMITS	\$34,818	\$24,360	\$6,472	\$0	\$0	\$0	\$0	\$0
011-32314 MECHANICAL PERMITS	\$20,499	\$21,480	\$4,875	\$0	\$0	\$0	\$0	\$0
011-32315 GRADING & EXCAVATING	\$482	\$438	\$285	\$12,702	\$1,000	\$12,000	\$10,000	\$10,000
011-32316 DEMOLITION PERMITS	\$1,480	\$1,900	\$7,548	\$10,778	\$2,000	\$10,000	\$8,000	\$8,000
011-32317 SIGN PERMITS	\$4,624	\$4,970	\$8,100	\$7,010	\$7,000	\$7,000	\$5,000	\$5,000
011-32319 ACE FEES	\$2,875	\$3,150	\$3,950	\$7,550	\$12,000	\$8,000	\$6,000	\$6,000
011-32320 FIRE FEE/ISSUANCE FEE	\$16,948	\$25,948	\$46,591	\$25,165	\$25,000	\$17,000	\$17,000	\$17,000
011-32321 PLAN CHECK FEES	\$2,625	\$3,902	\$133,856	\$535,784	\$66,000	\$530,000	\$400,000	\$401,000
011-32322 APPEALS - BUILDING	\$365	\$0	\$500	\$0	\$0	\$0	\$0	\$0
011-32323 SUB PERMIT VALUATION BASED FEES	\$0	\$0	\$49,969	\$180,802	\$109,000	\$165,000	\$125,000	\$126,000
011-32325 SOIL SAMPLE FEE	\$0	\$852	\$0	\$0	\$0	\$0	\$0	\$0
011-32411 CONSTRUCTION INSPECTIONS	\$45,173	\$30	\$1,410	\$202,737	\$26,000	\$205,000	\$157,000	\$158,000
011-32412 STREET CUT PERMITS	\$23,186	\$57,443	\$-84,152	\$1,797	\$0	\$0	\$0	\$0
011-32414 ENGINEERING FEES	\$2,800	\$8,000	\$9,400	\$21,376	\$11,000	\$20,000	\$15,000	\$15,000
011-32415 PREINSPECTION FEES	\$240	\$165	\$465	\$2,250	\$0	\$2,000	\$2,000	\$2,000

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$8,520	\$7,200	\$15,833	\$18,515	\$14,000	\$18,000	\$14,000	\$14,000
Total Planning Building & Engineering Fees	\$824,902	\$791,384	\$1,019,748	\$2,071,911	\$1,142,000	\$1,969,000	\$1,541,000	\$1,545,000
Other Fees								
011-32611 SPECIAL EVENTS	\$18,280	\$3,935	\$27,375	\$4,027	\$4,000	\$4,000	\$29,000	\$30,000
011-32612 SPEC. EVENTS--TRIPLE CROWN BSB	\$-573	\$11,432	\$0	\$0	\$13,000	\$0	\$0	\$0
011-32630 SPECIAL EVENTS APPLICATION FEES	\$0	\$2,488	\$3,661	\$1,440	\$3,000	\$2,000	\$4,000	\$4,000
011-32631 SPECIAL EVENT FACILITY RENTAL	\$0	\$12,213	\$3,469	\$6,411	\$14,000	\$12,000	\$4,000	\$4,000
011-32632 PUBLIC SAFETY SPECIAL EVENT	\$0	\$0	\$900	\$22,750	\$1,000	\$25,000	\$1,000	\$1,000
REVENUE								
011-32633 PUBLIC WORKS SPECIAL EVENT FEES	\$0	\$2,250	\$0	\$0	\$0	\$0	\$0	\$0
011-32634 PARKS SPECIAL EVENT REVENUE	\$0	\$360	\$0	\$0	\$0	\$0	\$0	\$0
011-32636 BUILDING DEPARTMENT SPECIAL	\$0	\$164	\$0	\$0	\$0	\$0	\$0	\$0
EVENT FEES								
011-32637 BUILDING MAINTENANCE SPECIAL	\$0	\$825	\$0	\$0	\$0	\$0	\$0	\$0
EVENT FEES								
011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$0	\$225	\$0	\$2,256	\$0	\$0	\$0	\$0
011-32640 SPECIAL EVENT TRAIL FEES	\$0	\$0	\$3,389	\$4,227	\$2,000	\$4,000	\$4,000	\$4,000
Total Other Fees	\$17,707	\$33,890	\$38,793	\$41,111	\$37,000	\$47,000	\$42,000	\$43,000
Federal Revenue								
011-33110 FEDERAL GRANTS	\$36,700	\$49,836	\$24,841	\$41,124	\$33,000	\$41,000	\$60,000	\$60,000
011-33150 FEMA REIMBURSEMENTS	\$0	\$18,488	\$0	\$0	\$0	\$0	\$0	\$0
Total Federal Revenue	\$36,700	\$68,325	\$24,841	\$41,124	\$33,000	\$41,000	\$60,000	\$60,000
State Revenue								
011-33252 STATE CONTRIBUTION	\$39,703	\$16,605	\$238,084	\$5,958	\$20,000	\$6,000	\$10,000	\$10,000
011-33272 STATE LIQUOR	\$60,290	\$62,367	\$59,483	\$60,819	\$69,000	\$61,000	\$62,000	\$62,000
Total State Revenue	\$99,993	\$78,973	\$297,567	\$66,777	\$89,000	\$67,000	\$72,000	\$72,000
County/SP District Revenue								
011-33313 RESTAURANT TAX GRANT	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0
Total County/SP District Revenue	\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0
Cemetery Charges for Services								
011-34411 CEMETERY BURIAL	\$8,620	\$5,300	\$7,410	\$4,720	\$7,000	\$7,000	\$7,000	\$7,000
011-34412 CEMETERY LOTS	\$6,600	\$12,900	\$16,860	\$19,390	\$14,000	\$18,000	\$18,000	\$19,000
011-34510 Police Charges	\$5,277	\$996	\$433	\$853	\$1,000	\$1,000	\$1,000	\$1,000
011-34512 SPECIAL EVENTS-POLICE	\$19	\$0	\$74	\$0	\$0	\$0	\$0	\$0
Total Cemetery Charges for Services	\$20,516	\$19,196	\$24,777	\$24,963	\$22,000	\$26,000	\$26,000	\$27,000

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Recreation								
011-34610 FACILITY USAGE FEE	\$2,371	\$182,161	\$295,873	\$344,053	\$353,000	\$302,000	\$315,000	\$326,000
011-34611 CAMPS	\$139,043	\$146,587	\$174,073	\$158,179	\$52,000	\$177,000	\$185,000	\$192,000
011-34612 CLASSES	\$143,374	\$220,424	\$209,825	\$188,917	\$252,000	\$214,000	\$223,000	\$231,000
011-34622 LEAGUES ADULT	\$47,755	\$50,680	\$52,416	\$54,268	\$35,000	\$53,000	\$56,000	\$58,000
011-34624 WESTERN SUMMIT YOUTH	\$20,462	\$19,342	\$22,691	\$22,397	\$27,000	\$23,000	\$24,000	\$25,000
011-34625 FITNESS CENTER	\$25,297	\$40,903	\$-259	\$1,165	\$0	\$0	\$0	\$0
011-34631 PARK RESERVATION	\$9,265	\$8,210	\$10,660	\$5,840	\$9,000	\$11,000	\$11,000	\$12,000
011-34641 TENNIS COURT FEES	\$107,552	\$164,022	\$147,482	\$134,891	\$193,000	\$150,000	\$157,000	\$163,000
011-34644 SWIM FEES	\$22,479	\$31,364	\$63,609	\$44,587	\$43,000	\$65,000	\$68,000	\$70,000
011-34646 TOURNAMENT FEES	\$9,886	\$10,413	\$9,985	\$10,524	\$15,000	\$10,000	\$11,000	\$11,000
011-34647 TENNIS LESSONS	\$252,661	\$388,491	\$509,447	\$465,157	\$585,000	\$519,000	\$542,000	\$562,000
011-34648 AEROBICS	\$2,684	\$5,491	\$8,549	\$10,001	\$11,000	\$9,000	\$9,000	\$9,000
011-34651 EQUIPMENT RENTAL	\$23,690	\$30,882	\$39,728	\$49,749	\$46,000	\$45,000	\$42,000	\$44,000
011-34653 LOCKER RENTAL	\$-77	\$3,386	\$12,659	\$5,618	\$13,000	\$2,000	\$13,000	\$14,000
011-34682 REC. CARD/RESIDENT	\$6,140	\$48	\$2,832	\$-1	\$5,000	\$9,000	\$6,000	\$6,000
011-34683 REC. CARD/COUNTY	\$1,754	\$0	\$0	\$0	\$0	\$0	\$0	\$0
011-34693 SPECIAL EVENTS-RECREATION	\$0	\$39,850	\$0	\$25	\$0	\$4,000	\$0	\$0
011-34694 RETAIL SALES	\$33,599	\$81,146	\$124,246	\$126,011	\$144,000	\$127,000	\$132,000	\$137,000
011-34696 VENDING COMMISSION	\$0	\$2,796	\$5,016	\$3,872	\$6,000	\$5,000	\$5,000	\$6,000
011-34697 SPECIAL EVENT - MH	\$1,955	\$0	\$0	\$1,459	\$0	\$2,000	\$2,000	\$2,000
011-34698 PARTY ROOM	\$0	\$3,901	\$6,323	\$3,528	\$8,000	\$6,000	\$7,000	\$7,000
Total Recreation	\$849,890	\$1,430,096	\$1,695,154	\$1,630,240	\$1,797,000	\$1,733,000	\$1,808,000	\$1,875,000
Other Service Revenue								
011-34917 REIMBURSED COURT FEE	\$94,798	\$79,857	\$75,927	\$77,977	\$101,000	\$91,000	\$92,000	\$91,000
Total Other Service Revenue	\$94,798	\$79,857	\$75,927	\$77,977	\$101,000	\$91,000	\$92,000	\$91,000
Library Fines & Fees								
011-35211 LIBRARY FINES & FEE	\$22,408	\$19,661	\$19,079	\$15,243	\$22,000	\$21,000	\$21,000	\$21,000
Total Library Fines & Fees	\$22,408	\$19,661	\$19,079	\$15,243	\$22,000	\$21,000	\$21,000	\$21,000
Fines & Forfeitures								
011-35315 WATER CITATION	\$850	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Fines & Forfeitures	\$850	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Misc. Revenues								
011-36111 INTEREST EARNINGS	\$45,991	\$90,598	\$67,873	\$0	\$105,000	\$95,000	\$79,000	\$83,000

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
011-36150 BUSINESS IMPROVEMENT DISTRICT	\$65,877	\$64,051	\$57,834	\$63,180	\$64,000	\$64,000	\$64,000	\$64,000
011-36210 RENTAL INCOME	\$37,831	\$10,582	\$17,837	\$4,244	\$11,000	\$4,000	\$19,000	\$20,000
011-36216 FIXED RENT - CARL WINTER'S	\$92,486	\$98,400	\$88,084	\$10,420	\$98,000	\$98,000	\$90,000	\$90,000
011-36217 SPECIAL EVENT RENT-CARL WINTER	\$21,750	\$17,207	\$17,698	\$17,855	\$17,000	\$15,000	\$18,000	\$18,000
011-36220 AFFORDABLE HOUSING RENT	\$34,092	\$56,726	\$50,000	\$49,179	\$60,000	\$41,000	\$55,000	\$56,000
011-36321 SALE OF PUBLIC DOCUMENTS	\$215	\$283	\$15	\$208	\$0	\$0	\$0	\$0
011-36911 OTHER MISCELLANEOUS	\$49,916	\$24,157	\$14,560	\$81,012	\$37,000	\$70,000	\$70,000	\$70,000
011-36921 CASH OVER/SHORT	\$-39	\$3	\$-533	\$28	\$0	\$0	\$0	\$0
011-36922 CASH OVER/SHORT-RACQ CL	\$352	\$38	\$548	\$-643	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$348,471	\$362,046	\$313,916	\$225,483	\$392,000	\$387,000	\$395,000	\$401,000
Interfund Transactions (Admin)								
011-38161 ADM CHG FR WATER	\$654,629	\$579,000	\$610,000	\$580,360	\$633,119	\$633,119	\$673,540	\$673,540
011-38162 ADM CHG FR GOLF	\$101,085	\$104,000	\$109,000	\$90,728	\$98,981	\$98,981	\$103,571	\$103,571
011-38163 ADM CHG FR TRANSP	\$634,730	\$575,000	\$525,000	\$539,682	\$588,742	\$588,742	\$644,423	\$644,423
011-38164 ADM CHG FR RDA MAIN ST	\$30,000	\$30,000	\$30,000	\$27,500	\$30,000	\$1,349	\$30,000	\$30,000
011-38167 ADM CHG FR RDA PARK AVE	\$100,000	\$183,500	\$141,722	\$91,663	\$100,000	\$24,801	\$0	\$0
Total Interfund Transactions (Admin)	\$1,520,444	\$1,471,500	\$1,415,722	\$1,329,933	\$1,450,842	\$1,346,992	\$1,451,534	\$1,451,534
Special Revenues & Resources								
011-39140 SUMMIT LEADERSHIP	\$44,470	\$22,285	\$42,771	\$42,800	\$46,000	\$46,000	\$46,000	\$46,000
Total Special Revenues & Resources	\$44,470	\$22,285	\$42,771	\$42,800	\$46,000	\$46,000	\$46,000	\$46,000
Beginning Balance								
011-39990 BEGINNING BALANCE	\$5,678,978	\$6,320,932	\$6,447,817	\$0	\$6,988,587	\$8,367,681	\$9,906,951	\$9,697,361
Total Beginning Balance	\$5,678,978	\$6,320,932	\$6,447,817	\$0	\$6,988,587	\$8,367,681	\$9,906,951	\$9,697,361
TOTAL	\$28,330,700	\$31,591,942	\$32,526,204	\$26,884,606	\$32,822,781	\$35,564,673	\$36,503,131	\$38,010,832

011 GENERAL FUND

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40011 CITY COUNCIL								
Personnel	\$172,361	\$182,626	\$189,878	\$201,594	\$207,120	\$198,620	\$207,121	\$211,213
Mat, Suppls, Services	\$45,665	\$51,776	\$65,798	\$82,311	\$77,448	\$77,448	\$77,448	\$77,448
Total 40011 CITY COUNCIL	\$218,027	\$234,402	\$255,675	\$283,905	\$284,568	\$276,068	\$284,569	\$288,661

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40021 CITY MANAGER								
Personnel	\$509,388	\$513,185	\$507,147	\$515,033	\$574,266	\$530,528	\$603,995	\$625,099
Mat, Suppls, Services	\$69,074	\$77,397	\$152,174	\$68,637	\$66,873	\$66,873	\$66,873	\$66,873
Capital	\$0	\$0	\$0	\$678	\$1,000	\$1,000	\$1,000	\$1,000
Total 40021 CITY MANAGER	\$578,462	\$590,582	\$659,320	\$584,348	\$642,139	\$598,401	\$671,868	\$692,972
40023 ELECTIONS								
Mat, Suppls, Services	\$1,069	\$4,642	\$515	\$10,107	\$13,500	\$13,500	\$500	\$13,500
Total 40023 ELECTIONS	\$1,069	\$4,642	\$515	\$10,107	\$13,500	\$13,500	\$500	\$13,500
40031 LEGAL								
Personnel	\$751,343	\$801,324	\$835,956	\$849,255	\$847,838	\$871,538	\$859,832	\$888,914
Mat, Suppls, Services	\$46,110	\$39,634	\$50,263	\$31,776	\$65,683	\$65,683	\$65,683	\$65,683
Capital	\$0	\$1,000	\$64	\$173	\$2,000	\$2,000	\$2,000	\$2,000
Total 40031 LEGAL	\$797,453	\$841,958	\$886,283	\$881,204	\$915,521	\$939,221	\$927,515	\$956,597
40034 BUDGET, DEBT & GRANTS								
Personnel	\$216,242	\$232,114	\$155,869	\$303,363	\$314,297	\$313,381	\$365,457	\$378,994
Mat, Suppls, Services	\$48,192	\$39,187	\$83,117	\$26,781	\$31,296	\$31,296	\$31,296	\$31,296
Capital	\$32	\$1,482	\$4,803	\$372	\$1,300	\$1,300	\$1,300	\$1,300
Total 40034 BUDGET, DEBT & GRANTS	\$264,465	\$272,784	\$243,788	\$330,516	\$346,893	\$345,977	\$398,053	\$411,590
40062 HUMAN RESOURCES								
Personnel	\$369,464	\$383,470	\$417,541	\$439,076	\$488,560	\$455,725	\$507,677	\$524,948
Mat, Suppls, Services	\$135,886	\$128,550	\$150,177	\$122,778	\$178,477	\$178,477	\$184,477	\$184,477
Capital	\$398	\$72	\$144	\$0	\$1,500	\$1,500	\$1,500	\$1,500
Total 40062 HUMAN RESOURCES	\$505,749	\$512,092	\$567,862	\$561,854	\$668,537	\$635,702	\$693,654	\$710,925
40072 FINANCE								
Personnel	\$550,447	\$565,494	\$583,890	\$571,748	\$624,988	\$592,720	\$628,554	\$651,677
Mat, Suppls, Services	\$77,887	\$84,955	\$80,767	\$90,829	\$103,125	\$103,125	\$103,125	\$103,125
Interfund Transfer	\$111,100	\$151,830	\$0	\$0	\$0	\$0	\$0	\$0
Total 40072 FINANCE	\$739,434	\$802,279	\$664,657	\$662,576	\$728,113	\$695,845	\$731,679	\$754,802
40082 TECHNICAL & CUSTOMER SERVICES								
Personnel	\$770,524	\$772,066	\$803,907	\$715,529	\$840,125	\$747,921	\$901,526	\$935,008
Mat, Suppls, Services	\$309,374	\$348,228	\$441,465	\$478,817	\$525,340	\$525,340	\$525,340	\$525,340
Capital	\$7,283	\$25,518	\$38,645	\$42,441	\$23,000	\$23,000	\$23,000	\$23,000
Interfund Transfer	\$6,400	\$6,400	\$0	\$0	\$0	\$0	\$0	\$0
Total 40082 TECHNICAL & CUSTOMER SERVICES	\$1,093,581	\$1,152,211	\$1,284,018	\$1,236,786	\$1,388,465	\$1,296,261	\$1,449,866	\$1,483,348

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40091 BLDG MAINT ADM								
Personnel	\$314,811	\$349,351	\$366,892	\$364,767	\$381,379	\$374,879	\$455,915	\$474,238
Mat, Suppls, Services	\$715,247	\$771,698	\$834,907	\$456,544	\$484,784	\$512,788	\$490,032	\$529,832
Capital	\$0	\$0	\$357	\$0	\$1,850	\$1,850	\$19,850	\$1,850
Interfund Transfer	\$13,400	\$13,400	\$13,400	\$12,276	\$13,400	\$11,600	\$11,600	\$11,600
Total 40091 BLDG MAINT ADM	\$1,043,459	\$1,134,450	\$1,215,556	\$833,586	\$881,413	\$901,117	\$977,397	\$1,017,520
40092 CITY RECREATION								
Personnel	\$1,057,298	\$1,240,772	\$1,328,343	\$1,220,699	\$1,374,003	\$1,263,236	\$1,395,520	\$1,464,626
Mat, Suppls, Services	\$192,987	\$203,719	\$216,505	\$381,639	\$468,937	\$468,937	\$469,287	\$469,287
Capital	\$2,292	\$-359	\$7,459	\$7,189	\$34,400	\$34,400	\$25,400	\$25,400
Interfund Transfer	\$11,200	\$11,200	\$11,200	\$10,263	\$11,200	\$11,200	\$11,200	\$11,200
Total 40092 CITY RECREATION	\$1,263,777	\$1,455,331	\$1,563,507	\$1,619,790	\$1,888,540	\$1,777,773	\$1,901,407	\$1,970,513
40093 TENNIS								
Personnel	\$435,908	\$438,079	\$560,547	\$541,415	\$510,823	\$621,079	\$568,901	\$578,206
Mat, Suppls, Services	\$75,612	\$123,499	\$174,936	\$148,956	\$133,661	\$133,661	\$159,811	\$159,811
Capital	\$0	\$0	\$1,168	\$-646	\$3,000	\$3,000	\$3,000	\$3,000
Total 40093 TENNIS	\$511,520	\$561,578	\$736,651	\$689,726	\$647,484	\$757,740	\$731,712	\$741,017
40094 MCPOLIN BARN								
Personnel	\$0	\$0	\$9,648	\$22,612	\$18,444	\$19,046	\$20,220	\$21,030
Mat, Suppls, Services	\$0	\$0	\$6,895	\$10,132	\$12,784	\$14,982	\$14,982	\$14,982
Capital	\$0	\$0	\$973	\$0	\$0	\$0	\$0	\$0
Total 40094 MCPOLIN BARN	\$0	\$0	\$17,517	\$32,744	\$31,228	\$34,028	\$35,202	\$36,012
40100 COMMUNITY AFFAIRS								
Personnel	\$323,902	\$402,126	\$383,629	\$507,015	\$570,275	\$528,217	\$377,235	\$391,056
Mat, Suppls, Services	\$100,030	\$62,943	\$126,641	\$65,035	\$106,706	\$113,206	\$75,467	\$75,467
Capital	\$456	\$2,177	\$5,013	\$3,174	\$3,462	\$3,462	\$2,362	\$2,362
Total 40100 COMMUNITY AFFAIRS	\$424,388	\$467,245	\$515,283	\$575,223	\$680,443	\$644,885	\$455,064	\$468,885
40101 ECONOMY								
Personnel	\$333,960	\$456,610	\$530,430	\$619,557	\$663,165	\$637,972	\$669,132	\$692,676
Mat, Suppls, Services	\$144,795	\$136,604	\$165,212	\$86,314	\$103,555	\$103,555	\$103,555	\$103,555
Capital	\$0	\$0	\$3,114	\$1,174	\$4,700	\$4,700	\$4,700	\$4,700
Total 40101 ECONOMY	\$478,755	\$593,214	\$698,756	\$707,045	\$771,420	\$746,227	\$777,387	\$800,931
40102 ENVIRONMENTAL REGULATORY								
Personnel	\$0	\$94,387	\$99,926	\$134,569	\$182,228	\$144,042	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Mat, Suppls, Services	\$0	\$385,138	\$216,553	\$26,668	\$48,000	\$48,000	\$0	\$0
Total 40102 ENVIRONMENTAL REGULATORY	\$0	\$479,524	\$316,479	\$161,237	\$230,228	\$192,042	\$0	\$0
40104 INTERGOVERNMENTAL & ENVIRONMENT								
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$410,924	\$422,308
Mat, Suppls, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$224,214	\$224,214
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000
Total 40104 INTERGOVERNMENTAL & ENVIRONMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$636,138	\$647,522
40111 INSURANCE & SECURITY BONDS								
Interfund Transfer	\$850,000	\$300,000	\$0	\$163,878	\$178,777	\$178,777	\$248,674	\$248,674
Total 40111 INSURANCE & SECURITY BONDS	\$850,000	\$300,000	\$0	\$163,878	\$178,777	\$178,777	\$248,674	\$248,674
40116 VENTURE FUND								
Mat, Suppls, Services	\$21,749	\$32,959	\$30,439	\$40,794	\$30,000	\$30,000	\$10,000	\$10,000
Total 40116 VENTURE FUND	\$21,749	\$32,959	\$30,439	\$40,794	\$30,000	\$30,000	\$10,000	\$10,000
40117 SPECIAL MEETINGS								
Mat, Suppls, Services	\$7,018	\$3,430	\$7,791	\$7,415	\$12,000	\$12,000	\$12,000	\$12,000
Total 40117 SPECIAL MEETINGS	\$7,018	\$3,430	\$7,791	\$7,415	\$12,000	\$12,000	\$12,000	\$12,000
40118 LEAD TRAINING								
Mat, Suppls, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$70,000
Total 40118 LEAD TRAINING	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$70,000
40126 TRANS TO SALES TAX BOND DSF								
Interfund Transfer	\$178,247	\$180,072	\$180,847	\$166,144	\$181,247	\$181,247	\$180,247	\$183,497
Total 40126 TRANS TO SALES TAX BOND DSF	\$178,247	\$180,072	\$180,847	\$166,144	\$181,247	\$181,247	\$180,247	\$183,497
40135 SPEC. SRVC. CNTRT./UNSPECIFIED								
Mat, Suppls, Services	\$338,200	\$436,000	\$435,650	\$426,350	\$492,000	\$492,000	\$515,000	\$515,000
Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED	\$338,200	\$436,000	\$435,650	\$426,350	\$492,000	\$492,000	\$515,000	\$515,000
40136 LEADERSHIP								
Personnel	\$5,014	\$6,949	\$8,209	\$74,657	\$61,015	\$71,194	\$0	\$0
Mat, Suppls, Services	\$104,564	\$81,081	\$97,333	\$36,782	\$45,800	\$55,800	\$0	\$0
Total 40136 LEADERSHIP	\$109,578	\$88,030	\$105,542	\$111,439	\$106,815	\$126,994	\$0	\$0
40148 EMERGENCY MANAGEMENT								
Personnel	\$0	\$0	\$7,509	\$110,652	\$100,676	\$100,676	\$116,051	\$116,051
Mat, Suppls, Services	\$0	\$50	\$99,111	\$35,787	\$42,500	\$42,500	\$42,500	\$42,500
Capital	\$0	\$0	\$0	\$8,050	\$112,000	\$112,000	\$112,000	\$112,000
Total 40148 EMERGENCY MANAGEMENT	\$0	\$50	\$106,621	\$154,489	\$255,176	\$255,176	\$270,551	\$270,551

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40221 POLICE								
Personnel	\$3,049,082	\$3,251,605	\$3,329,390	\$3,346,627	\$3,639,767	\$3,464,370	\$3,838,763	\$3,987,162
Mat, Suppls, Services	\$214,402	\$213,454	\$125,088	\$175,645	\$189,265	\$189,265	\$189,265	\$189,265
Capital	\$72,988	\$49,951	\$45,548	\$61,836	\$53,180	\$82,958	\$53,180	\$53,180
Interfund Transfer	\$190,000	\$190,000	\$190,000	\$174,174	\$190,000	\$185,000	\$185,000	\$185,000
Total 40221 POLICE	\$3,526,472	\$3,705,010	\$3,690,026	\$3,758,282	\$4,072,212	\$3,921,593	\$4,266,208	\$4,414,607
40222 DRUG EDUCATION								
Personnel	\$22,576	\$26,603	\$29,933	\$17,915	\$20,171	\$18,135	\$21,954	\$22,849
Mat, Suppls, Services	\$0	\$0	\$3,584	\$88	\$5,000	\$5,000	\$5,000	\$5,000
Total 40222 DRUG EDUCATION	\$22,576	\$26,603	\$33,517	\$18,003	\$25,171	\$23,135	\$26,954	\$27,849
40223 STATE LIQUOR ENFORCEMENT								
Personnel	\$30,649	\$48,088	\$48,592	\$31,923	\$49,572	\$45,272	\$49,572	\$50,564
Mat, Suppls, Services	\$25,340	\$12,239	\$8,019	\$0	\$11,474	\$11,474	\$11,474	\$11,474
Capital	\$0	\$0	\$0	\$2,190	\$0	\$0	\$0	\$0
Total 40223 STATE LIQUOR ENFORCEMENT	\$55,989	\$60,327	\$56,611	\$34,113	\$61,046	\$56,746	\$61,046	\$62,038
40231 COMMUNICATION CENTER								
Personnel	\$560,900	\$632,444	\$620,699	\$624,780	\$723,432	\$651,534	\$738,617	\$768,148
Mat, Suppls, Services	\$98,116	\$67,218	\$273,856	\$46,719	\$85,073	\$85,073	\$85,073	\$85,073
Capital	\$2,001	\$5,842	\$11,752	\$12,261	\$1,500	\$1,500	\$1,500	\$1,500
Total 40231 COMMUNICATION CENTER	\$661,017	\$705,503	\$906,308	\$683,760	\$810,005	\$738,107	\$825,190	\$854,721
40313 ENGINEERING								
Personnel	\$247,314	\$279,350	\$312,493	\$301,783	\$305,214	\$307,896	\$310,912	\$321,509
Mat, Suppls, Services	\$45,322	\$73,471	\$88,259	\$55,981	\$73,654	\$108,654	\$153,654	\$73,654
Capital	\$957	\$1,447	\$0	\$11	\$3,300	\$3,300	\$3,300	\$3,300
Interfund Transfer	\$3,230	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 40313 ENGINEERING	\$296,823	\$354,268	\$400,751	\$357,775	\$382,168	\$419,850	\$467,866	\$398,463
40342 PLANNING DEPT.								
Personnel	\$619,466	\$729,484	\$700,817	\$888,710	\$1,047,115	\$927,799	\$1,054,815	\$1,091,896
Mat, Suppls, Services	\$137,716	\$274,903	\$292,506	\$135,348	\$212,001	\$215,847	\$194,290	\$159,290
Capital	\$998	\$940	\$5,655	\$1,686	\$6,000	\$6,000	\$6,000	\$6,000
Total 40342 PLANNING DEPT.	\$758,179	\$1,005,326	\$998,977	\$1,025,744	\$1,265,116	\$1,149,646	\$1,255,105	\$1,257,186
40352 BUILDING DEPT.								
Personnel	\$1,213,512	\$1,174,239	\$1,240,006	\$1,280,659	\$1,343,219	\$1,317,574	\$1,477,909	\$1,534,103
Mat, Suppls, Services	\$165,214	\$72,607	\$85,588	\$89,229	\$118,428	\$120,428	\$118,428	\$118,428

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Capital	\$5,704	\$3,604	\$35,333	\$8,172	\$16,000	\$16,000	\$16,000	\$16,000
Interfund Transfer	\$37,500	\$0	\$158,230	\$145,046	\$158,230	\$145,200	\$145,200	\$145,200
Total 40352 BUILDING DEPT.	\$1,421,929	\$1,250,450	\$1,519,156	\$1,523,106	\$1,635,877	\$1,599,202	\$1,757,537	\$1,813,731
40412 PARKS & CEMETERY								
Personnel	\$801,522	\$894,506	\$910,575	\$869,902	\$921,632	\$889,854	\$1,076,361	\$1,112,081
Mat, Suppls, Services	\$402,902	\$421,690	\$431,073	\$351,867	\$492,949	\$492,949	\$452,949	\$452,949
Capital	\$0	\$0	\$0	\$0	\$15,700	\$15,700	\$15,700	\$15,700
Interfund Transfer	\$150,970	\$150,970	\$160,000	\$146,663	\$160,000	\$160,000	\$160,000	\$160,000
Total 40412 PARKS & CEMETERY	\$1,355,393	\$1,467,165	\$1,501,648	\$1,368,433	\$1,590,281	\$1,558,503	\$1,705,010	\$1,740,730
40421 STREET MAINTENANCE								
Personnel	\$998,927	\$1,031,304	\$1,074,174	\$1,123,200	\$1,215,434	\$1,167,018	\$1,299,282	\$1,349,200
Mat, Suppls, Services	\$506,786	\$550,495	\$494,640	\$469,138	\$532,254	\$532,254	\$482,254	\$482,254
Capital	\$0	\$20	\$4,373	\$2,786	\$17,100	\$17,100	\$17,100	\$17,100
Interfund Transfer	\$360,000	\$360,000	\$360,000	\$330,000	\$360,000	\$340,000	\$340,000	\$340,000
Total 40421 STREET MAINTENANCE	\$1,865,713	\$1,941,818	\$1,933,187	\$1,925,124	\$2,124,788	\$2,056,372	\$2,138,636	\$2,188,554
40423 STREET LIGHTS/SIGN								
Mat, Suppls, Services	\$93,382	\$113,328	\$131,400	\$105,053	\$120,300	\$120,300	\$120,300	\$120,300
Capital	\$0	\$114	\$0	\$26,098	\$54,500	\$54,500	\$54,500	\$54,500
Total 40423 STREET LIGHTS/SIGN	\$93,382	\$113,442	\$131,400	\$131,151	\$174,800	\$174,800	\$174,800	\$174,800
40424 SWEDE ALLEY PARKING STRUCT.								
Mat, Suppls, Services	\$64,685	\$61,127	\$54,167	\$49,451	\$51,264	\$51,264	\$51,264	\$51,264
Capital	\$0	\$0	\$0	\$1,128	\$4,500	\$4,500	\$4,500	\$4,500
Total 40424 SWEDE ALLEY PARKING STRUCT.	\$64,685	\$61,127	\$54,167	\$50,579	\$55,764	\$55,764	\$55,764	\$55,764
40551 LIBRARY								
Personnel	\$621,140	\$664,432	\$666,557	\$654,579	\$747,555	\$680,748	\$753,224	\$826,356
Mat, Suppls, Services	\$134,215	\$153,139	\$176,883	\$220,291	\$231,910	\$231,910	\$231,193	\$251,707
Capital	\$4,086	\$5,020	\$3,420	\$902	\$4,972	\$4,972	\$4,619	\$19,972
Total 40551 LIBRARY	\$759,440	\$822,591	\$846,859	\$875,772	\$984,437	\$917,630	\$989,036	\$1,098,035
40700 LUMP MERIT								
Personnel	\$0	\$0	\$0	\$0	\$580,000	\$0	\$580,000	\$580,000
Total 40700 LUMP MERIT	\$0	\$0	\$0	\$0	\$580,000	\$0	\$580,000	\$580,000
40821 TRANS TO OTHER FUND								
Interfund Transfer	\$825,000	\$2,660,000	\$979,400	\$852,500	\$930,000	\$930,000	\$950,000	\$1,021,000
Total 40821 TRANS TO OTHER FUND	\$825,000	\$2,660,000	\$979,400	\$852,500	\$930,000	\$930,000	\$950,000	\$1,021,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40981 CONTINGENCY/GENERAL								
Mat, Suppls, Services	\$0	\$95,733	\$26,908	\$47,907	\$0	\$0	\$0	\$0
Contingency	\$21,850	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000
Total 40981 CONTINGENCY/GENERAL	\$21,850	\$95,733	\$26,908	\$47,907	\$100,000	\$100,000	\$100,000	\$100,000
40985 CONTINGENCY/SNOW REMOVAL								
Contingency	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000
Total 40985 CONTINGENCY/SNOW REMOVAL	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000
40990 EMERGENCY CONTINGENCY								
Contingency	\$0	\$3,946	\$0	\$0	\$71,000	\$71,000	\$96,000	\$121,000
Total 40990 EMERGENCY CONTINGENCY	\$0	\$3,946	\$0	\$0	\$71,000	\$71,000	\$96,000	\$121,000
40999 END BAL SUR(DEF)								
Ending Balance	\$6,320,932	\$6,447,817	\$8,367,681	\$0	\$7,126,464	\$9,906,951	\$9,697,361	\$10,442,745
Total 40999 END BAL SUR(DEF)	\$6,320,932	\$6,447,817	\$8,367,681	\$0	\$7,126,464	\$9,906,951	\$9,697,361	\$10,442,745
42145 SUNDANCE								
Mat, Suppls, Services	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000
Total 42145 SUNDANCE	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000
42170 DESTINATION TOURISM								
Mat, Suppls, Services	\$75,000	\$147,187	\$145,000	\$145,000	\$145,000	\$145,000	\$145,000	\$145,000
Total 42170 DESTINATION TOURISM	\$75,000	\$147,187	\$145,000	\$145,000	\$145,000	\$145,000	\$145,000	\$145,000
42180 SUNDANCE MITIGATION								
Mat, Suppls, Services	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000
Total 42180 SUNDANCE MITIGATION	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000
42185 PSSM LONG TERM AGREEMENT								
Mat, Suppls, Services	\$90,000	\$40,000	\$25,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
Total 42185 PSSM LONG TERM AGREEMENT	\$90,000	\$40,000	\$25,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
42190 MARSAC-SWEDE CONDO HOA								
Mat, Suppls, Services	\$10,884	\$10,045	\$14,688	\$14,400	\$13,000	\$13,000	\$13,000	\$13,000
Total 42190 MARSAC-SWEDE CONDO HOA	\$10,884	\$10,045	\$14,688	\$14,400	\$13,000	\$13,000	\$13,000	\$13,000
42200 RDA OPERATING EXPENDITURE								
Mat, Suppls, Services	\$96,100	\$98,841	\$65,830	\$25,399	\$50,070	\$24,801	\$0	\$0
Total 42200 RDA OPERATING EXPENDITURE	\$96,100	\$98,841	\$65,830	\$25,399	\$50,070	\$24,801	\$0	\$0
42300 MAIN STREET OPERATIONS								
Mat, Suppls, Services	\$2,778	\$2,319	\$2,280	\$1,349	\$10,000	\$1,349	\$0	\$0
Total 42300 MAIN STREET OPERATIONS	\$2,778	\$2,319	\$2,280	\$1,349	\$10,000	\$1,349	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
42305 ABATEMENT								
Mat, Suppls, Services	\$0	\$0	\$0	\$0	\$48,688	\$48,688	\$48,688	\$48,688
Total 42305 ABATEMENT	\$0	\$0	\$0	\$0	\$48,688	\$48,688	\$48,688	\$48,688
42310 HISTORICAL INCENTIVE GRANT								
Mat, Suppls, Services	\$0	\$0	\$0	\$12,592	\$47,136	\$47,136	\$127,136	\$127,136
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$0	\$12,592	\$47,136	\$47,136	\$127,136	\$127,136
42400 RACQUET CLUB RELOCATION								
Mat, Suppls, Services	\$250,489	\$93,714	\$0	\$0	\$0	\$0	\$0	\$0
Total 42400 RACQUET CLUB RELOCATION	\$250,489	\$93,714	\$0	\$0	\$0	\$0	\$0	\$0
43010 BUSINESS IMPROVEMENT DISTRICT								
Mat, Suppls, Services	\$61,138	\$65,877	\$64,051	\$57,591	\$64,419	\$64,419	\$64,419	\$64,419
Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$61,138	\$65,877	\$64,051	\$57,591	\$64,419	\$64,419	\$64,419	\$64,419
TOTAL	\$28,330,700	\$31,591,943	\$32,526,204	\$23,459,736	\$34,151,951	\$35,564,673	\$37,903,241	\$39,463,983

QUINNS RECREATION COMPLEX - Budget Summary

012 QUINNS RECREATION COMPLEX

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
County/SP District Revenue	\$0	\$0	\$13,500	\$23,000	\$10,000	\$23,000	\$10,000	\$10,000
Ice	\$583,221	\$682,028	\$648,177	\$723,104	\$886,000	\$700,000	\$720,500	\$725,500
Misc. Revenues	\$13,809	\$5,905	\$60	\$33	\$0	\$0	\$0	\$0
Total Revenues	\$597,030	\$687,932	\$661,737	\$746,137	\$896,000	\$723,000	\$730,500	\$735,500
Other								
Beginning Balance	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$0	\$-2,879,947	\$-2,919,038	\$-3,340,775	\$-3,711,705
Total Other	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$0	\$-2,879,947	\$-2,919,038	\$-3,340,775	\$-3,711,705
TOTAL	\$-1,252,974	\$-1,499,295	\$-1,848,817	\$746,137	\$-1,983,947	\$-2,196,038	\$-2,610,275	\$-2,976,205

012 QUINNS RECREATION COMPLEX

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Personnel	\$628,326	\$678,502	\$720,419	\$678,257	\$635,828	\$670,447	\$725,387	\$750,633
Mat, Suppls, Services	\$288,055	\$324,312	\$342,363	\$357,161	\$368,190	\$466,190	\$368,843	\$378,843
Capital	\$16,673	\$7,245	\$7,439	\$1,903	\$6,000	\$8,000	\$6,000	\$6,000
Total Depts	\$933,053	\$1,010,059	\$1,070,221	\$1,037,321	\$1,010,018	\$1,144,637	\$1,100,230	\$1,135,476
Other								
Interfund Transfer	\$1,200	\$1,200	\$0	\$1,100	\$1,200	\$100	\$1,200	\$1,200
Ending Balance	\$-2,187,227	\$-2,510,554	\$-2,919,038	\$0	\$-2,995,165	\$-3,340,775	\$-3,711,705	\$-4,112,881
Total Other	\$-2,186,027	\$-2,509,354	\$-2,919,038	\$1,100	\$-2,993,965	\$-3,340,675	\$-3,710,505	\$-4,111,681
TOTAL	\$-1,252,974	\$-1,499,295	\$-1,848,817	\$1,038,421	\$-1,983,947	\$-2,196,038	\$-2,610,275	\$-2,976,205

012 QUINNS RECREATION COMPLEX

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
County/SP District Revenue								
012-33311 COUNTY CONTRIBUTION	\$0	\$0	\$13,500	\$23,000	\$10,000	\$23,000	\$10,000	\$10,000
Total County/SP District Revenue	\$0	\$0	\$13,500	\$23,000	\$10,000	\$23,000	\$10,000	\$10,000
Ice								
012-34729 ROOM RENTAL	\$3,410	\$0	\$0	\$0	\$0	\$0	\$0	\$0
012-34730 ICE RENTAL	\$193,128	\$219,056	\$212,161	\$254,139	\$240,000	\$247,000	\$245,000	\$250,000
012-34731 LEAGUES	\$103,833	\$141,535	\$139,901	\$150,924	\$146,000	\$153,000	\$150,000	\$150,000
012-34732 LEARN TO PLAY HOCKEY	\$2,029	\$11,189	\$16,016	\$36,767	\$16,000	\$34,000	\$35,000	\$35,000
012-34733 DROP-IN HOCKEY	\$10,850	\$41,745	\$37,634	\$32,842	\$46,000	\$29,000	\$30,000	\$30,000
012-34734 DROP-IN SPEEDSKATING	\$408	\$2,017	\$-8	\$113	\$2,000	\$0	\$500	\$500
012-34735 RETAIL SALES	\$59,180	\$51,764	\$38,661	\$20,533	\$79,000	\$20,000	\$30,000	\$30,000
012-34736 SKATE SERVICES	\$1,811	\$10,086	\$10,752	\$12,593	\$26,000	\$12,000	\$12,000	\$12,000
012-34737 ADVERTISING	\$0	\$6,548	\$4,071	\$36,352	\$130,000	\$28,000	\$30,000	\$30,000
012-34738 SEASON PASSES	\$1,495	\$0	\$0	\$0	\$0	\$0	\$0	\$0
012-34742 MISCELLANEOUS	\$0	\$2,294	\$0	\$10	\$0	\$0	\$0	\$0
012-34764 FREESTYLE	\$5,602	\$30,562	\$39,261	\$44,729	\$30,000	\$42,000	\$40,000	\$40,000
012-34765 CLASSES	\$60,309	\$74,821	\$58,958	\$65,300	\$83,000	\$60,000	\$60,000	\$60,000
012-34769 DROP-IN PROGRAMS	\$119,825	\$73,551	\$78,015	\$66,762	\$75,000	\$75,000	\$75,000	\$75,000
012-34770 FIELDS RENTAL	\$21,296	\$16,860	\$12,756	\$2,039	\$13,000	\$0	\$13,000	\$13,000
012-34785 PUNCH PASS	\$45	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Ice	\$583,221	\$682,028	\$648,177	\$723,104	\$886,000	\$700,000	\$720,500	\$725,500
Misc. Revenues								
012-36911 OTHER MISCELLANEOUS	\$14,000	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0
012-36921 CASH OVER/SHORT	\$-191	\$-95	\$60	\$33	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$13,809	\$5,905	\$60	\$33	\$0	\$0	\$0	\$0
Beginning Balance								
012-39990 BEGINNING BALANCE	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$0	\$-2,879,947	\$-2,919,038	\$-3,340,775	\$-3,711,705
Total Beginning Balance	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$0	\$-2,879,947	\$-2,919,038	\$-3,340,775	\$-3,711,705
TOTAL	\$-1,252,974	\$-1,499,295	\$-1,848,817	\$746,137	\$-1,983,947	\$-2,196,038	\$-2,610,275	\$-2,976,205

012 QUINNS RECREATION COMPLEX

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40095 ICE FACILITY								
Personnel	\$526,471	\$559,415	\$585,133	\$539,403	\$527,396	\$559,477	\$551,169	\$569,985
Mat, Suppls, Services	\$234,879	\$258,221	\$256,289	\$280,315	\$267,436	\$342,436	\$273,436	\$273,436
Capital	\$16,673	\$7,245	\$7,439	\$1,903	\$2,000	\$4,000	\$2,000	\$2,000
Interfund Transfer	\$1,200	\$1,200	\$0	\$1,100	\$1,200	\$100	\$1,200	\$1,200
Total 40095 ICE FACILITY	\$779,222	\$826,081	\$848,861	\$822,721	\$798,032	\$906,013	\$827,805	\$846,621
40096 FIELDS								
Personnel	\$101,855	\$119,087	\$135,286	\$138,854	\$108,432	\$110,969	\$174,218	\$180,648
Mat, Suppls, Services	\$53,175	\$66,091	\$72,924	\$54,056	\$100,754	\$100,754	\$95,407	\$95,407
Capital	\$0	\$0	\$0	\$0	\$4,000	\$4,000	\$4,000	\$4,000
Total 40096 FIELDS	\$155,030	\$185,178	\$208,210	\$192,909	\$213,186	\$215,723	\$273,625	\$280,055
40097 MAINTENANCE MANAGEMENT-ICE								
Mat, Suppls, Services	\$0	\$0	\$13,150	\$22,791	\$0	\$23,000	\$0	\$10,000
Total 40097 MAINTENANCE MANAGEMENT-ICE	\$0	\$0	\$13,150	\$22,791	\$0	\$23,000	\$0	\$10,000
TOTAL	\$934,253	\$1,011,259	\$1,070,221	\$1,038,421	\$1,011,218	\$1,144,737	\$1,101,430	\$1,136,676

WATER FUND - Budget Summary

051 WATER FUND

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
Planning Building & Engineering Fees	\$448,293	\$502,355	\$711,464	\$1,112,377	\$829,000	\$1,100,000	\$1,100,000	\$1,100,000
Federal Revenue	\$0	\$0	\$0	\$0	\$598,200	\$1,973,200	\$0	\$0
Water Charges for Services	\$8,416,666	\$9,915,490	\$12,199,081	\$11,644,149	\$11,862,500	\$14,607,884	\$15,302,155	\$15,945,141
Misc. Revenues	\$513,904	\$342,605	\$302,999	\$227,592	\$193,023	\$193,023	\$178,023	\$178,023
Special Revenues & Resources	\$168,969	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bond Proceeds	\$0	\$0	\$0	\$0	\$5,300,000	\$3,700,000	\$5,200,000	\$4,400,000
Total Revenues	\$9,547,832	\$10,760,451	\$13,213,543	\$12,984,118	\$18,782,723	\$21,574,107	\$21,780,178	\$21,623,164
Other								
Beginning Balance	\$18,851,301	\$18,573,569	\$11,863,021	\$0	\$8,659,394	\$9,860,717	\$6,402,249	\$9,411,131
Total Other	\$18,851,301	\$18,573,569	\$11,863,021	\$0	\$8,659,394	\$9,860,717	\$6,402,249	\$9,411,131
TOTAL	\$28,399,133	\$29,334,020	\$25,076,564	\$12,984,118	\$27,442,117	\$31,434,824	\$28,182,427	\$31,034,295

051 WATER FUND

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Personnel	\$1,417,160	\$1,656,249	\$1,934,179	\$1,999,571	\$2,184,188	\$2,184,188	\$2,296,627	\$2,378,824
Mat, Suppls, Services	\$2,026,029	\$2,486,057	\$2,722,986	\$2,088,472	\$2,818,331	\$2,818,331	\$3,180,342	\$3,260,907
Capital	\$13,892,307	\$9,008,529	\$5,560,278	\$6,304,325	\$12,833,336	\$14,809,059	\$8,016,278	\$7,174,269
Debt Service	\$3,209,115	\$3,207,425	\$4,300,405	\$1,792,270	\$4,368,151	\$4,368,151	\$4,373,851	\$4,368,151
Contingency	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000
Total Depts	\$20,544,611	\$16,358,261	\$14,517,848	\$12,184,638	\$22,304,006	\$24,279,729	\$17,967,098	\$17,282,151
Other								
Interfund Transfer	\$1,191,052	\$1,112,738	\$698,000	\$699,281	\$762,846	\$752,846	\$809,898	\$809,898
Ending Balance	\$6,663,470	\$11,863,021	\$9,860,717	\$0	\$4,375,265	\$6,402,249	\$9,405,431	\$12,942,246

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Total Other	\$7,854,522	\$12,975,759	\$10,558,717	\$699,281	\$5,138,111	\$7,155,095	\$10,215,329	\$13,752,144
TOTAL	\$28,399,133	\$29,334,020	\$25,076,565	\$12,883,919	\$27,442,117	\$31,434,824	\$28,182,427	\$31,034,295

051 WATER FUND

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Planning Building & Engineering Fees								
051-32363 WATER IMPACT FEES	\$448,293	\$502,355	\$711,464	\$1,112,377	\$829,000	\$1,100,000	\$1,100,000	\$1,100,000
Total Planning Building & Engineering Fees	\$448,293	\$502,355	\$711,464	\$1,112,377	\$829,000	\$1,100,000	\$1,100,000	\$1,100,000
Federal Revenue								
051-33110 FEDERAL GRANTS	\$0	\$0	\$0	\$0	\$598,200	\$1,973,200	\$0	\$0
Total Federal Revenue	\$0	\$0	\$0	\$0	\$598,200	\$1,973,200	\$0	\$0
Water Charges for Services								
051-34111 WATER SERVICE FEES	\$8,375,576	\$9,878,561	\$12,141,640	\$11,578,137	\$11,829,000	\$14,574,384	\$15,268,655	\$15,911,641
051-34112 LATE FEES WATER BIL	\$10,331	\$11,789	\$11,058	\$1,791	\$0	\$0	\$0	\$0
051-34113 WATER METER RENTAL	\$100	\$400	\$200	\$100	\$0	\$0	\$0	\$0
051-34121 SALE OF METERS	\$26,759	\$22,541	\$41,383	\$61,521	\$30,000	\$30,000	\$30,000	\$30,000
051-34123 RECONNECTION FEES	\$3,900	\$2,200	\$4,800	\$2,600	\$3,500	\$3,500	\$3,500	\$3,500
Total Water Charges for Services	\$8,416,666	\$9,915,490	\$12,199,081	\$11,644,149	\$11,862,500	\$14,607,884	\$15,302,155	\$15,945,141
Misc. Revenues								
051-36111 INTEREST EARNINGS	\$36,847	\$36,869	\$52,575	\$0	\$15,000	\$15,000	\$0	\$0
051-36112 INT EARN SPEC ACCTS	\$299,034	\$127,713	\$36,572	\$26,475	\$0	\$0	\$0	\$0
051-36911 OTHER MISCELLANEOUS	\$0	\$0	\$43,572	\$43,300	\$0	\$0	\$0	\$0
051-36915 BUILD AMERICA BOND SUBSIDY	\$178,023	\$178,023	\$170,279	\$157,817	\$178,023	\$178,023	\$178,023	\$178,023
Total Misc. Revenues	\$513,904	\$342,605	\$302,999	\$227,592	\$193,023	\$193,023	\$178,023	\$178,023
Special Revenues & Resources								
051-39110 DONATIONS	\$168,969	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Special Revenues & Resources	\$168,969	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Bond Proceeds								
051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	\$5,300,000	\$3,700,000	\$5,200,000	\$4,400,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	\$5,300,000	\$3,700,000	\$5,200,000	\$4,400,000
Beginning Balance								
051-39990 BEGINNING BALANCE	\$18,851,301	\$18,573,569	\$11,863,021	\$0	\$8,659,394	\$9,860,717	\$6,402,249	\$9,411,131

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Total Beginning Balance	\$18,851,301	\$18,573,569	\$11,863,021	\$0	\$8,659,394	\$9,860,717	\$6,402,249	\$9,411,131
TOTAL	\$28,399,133	\$29,334,020	\$25,076,564	\$12,984,118	\$27,442,117	\$31,434,824	\$28,182,427	\$31,034,295

051 WATER FUND

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40103 ENVIRONMENTAL REGULATORY								
Mat, Suppls, Services	\$0	\$14,526	\$0	\$0	\$0	\$0	\$0	\$0
Total 40103 ENVIRONMENTAL REGULATORY	\$0	\$14,526	\$0	\$0	\$0	\$0	\$0	\$0
40450 WATER BILLING								
Personnel	\$68,670	\$70,720	\$73,374	\$71,402	\$70,945	\$70,945	\$0	\$0
Mat, Suppls, Services	\$39,838	\$28,209	\$94,515	\$49,232	\$75,560	\$75,560	\$0	\$0
Total 40450 WATER BILLING	\$108,508	\$98,929	\$167,889	\$120,634	\$146,505	\$146,505	\$0	\$0
40451 WATER OPERATIONS								
Personnel	\$1,333,906	\$1,557,549	\$1,830,592	\$1,893,561	\$2,113,243	\$2,113,243	\$2,296,627	\$2,378,824
Mat, Suppls, Services	\$1,986,191	\$2,443,322	\$2,453,107	\$2,039,240	\$2,742,771	\$2,742,771	\$3,180,342	\$3,260,907
Capital	\$17,542	\$32,152	\$7,248	\$49,092	\$43,000	\$43,000	\$43,000	\$43,000
Interfund Transfer	\$698,629	\$623,000	\$698,000	\$661,034	\$721,119	\$711,119	\$751,540	\$751,540
Total 40451 WATER OPERATIONS	\$4,036,268	\$4,656,022	\$4,988,947	\$4,642,928	\$5,620,133	\$5,610,133	\$6,271,509	\$6,434,271
40452 WATER INSURANCE								
Interfund Transfer	\$0	\$0	\$0	\$38,247	\$41,727	\$41,727	\$58,358	\$58,358
Total 40452 WATER INSURANCE	\$0	\$0	\$0	\$38,247	\$41,727	\$41,727	\$58,358	\$58,358
40740 2009A WATER BONDS-DEQ								
Debt Service	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
BONDS								
Debt Service	\$0	\$0	\$385	\$215,493	\$218,100	\$218,100	\$0	\$218,100
Total 40747 2013B	\$0	\$0	\$385	\$215,493	\$218,100	\$218,100	\$0	\$218,100
WATER BONDS								
40769 BOND DEBT 1996								
Interfund Transfer	\$492,423	\$489,738	\$0	\$0	\$0	\$0	\$0	\$0
Total 40769 BOND DEBT 1996	\$492,423	\$489,738	\$0	\$0	\$0	\$0	\$0	\$0
40770 CIB 2006								
Debt Service	\$309,295	\$309,970	\$261,446	\$0	\$0	\$0	\$0	\$0
Total 40770 CIB 2006	\$309,295	\$309,970	\$261,446	\$0	\$0	\$0	\$0	\$0
40981 CONTINGENCY/GENERAL								
Contingency	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000
Total 40981	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000
40999 END BAL SUR(DEF)								
Ending Balance	\$6,663,470	\$11,863,021	\$9,860,717	\$0	\$4,375,265	\$6,402,249	\$9,405,431	\$12,942,246
Total 40999 END BAL SUR(DEF)	\$6,663,470	\$11,863,021	\$9,860,717	\$0	\$4,375,265	\$6,402,249	\$9,405,431	\$12,942,246
43312 TUNNEL IMPROVEMENTS								
Personnel	\$0	\$269	\$2,600	\$1,981	\$0	\$0	\$0	\$0
Capital	\$265,150	\$27,993	\$189,974	\$201,839	\$228,888	\$439,152	\$233,466	\$238,135
Total 43312 TUNNEL IMPROVEMENTS	\$265,150	\$28,262	\$192,574	\$203,820	\$228,888	\$439,152	\$233,466	\$238,135
43317 WATER EQUIPMENT								
Capital	\$25,490	\$69,471	\$45,267	\$0	\$60,000	\$173,828	\$63,672	\$95,770
Total 43317 WATER EQUIPMENT	\$25,490	\$69,471	\$45,267	\$0	\$60,000	\$173,828	\$63,672	\$95,770
43335 COMPUTER AIDED MAPPING								
Capital	\$0	\$0	\$6,718	\$0	\$0	\$0	\$0	\$0
Total 43335 COMPUTER AIDED MAPPING	\$0	\$0	\$6,718	\$0	\$0	\$0	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
TRANSMISSION LINE								
Capital	\$63,658	\$753,887	\$0	\$0	\$0	\$0	\$0	\$0
Total 43470 BOOTHILL TRANSMISSION LINE	\$63,658	\$753,887	\$0	\$0	\$0	\$0	\$0	\$0
43513 ROCKPORT WATER, PIPELINE AND STORAGE								
Personnel	\$0	\$5,855	\$8,770	\$2,685	\$0	\$0	\$0	\$0
Capital	\$884,862	\$1,014,661	\$1,042,802	\$1,036,963	\$1,046,418	\$1,331,996	\$1,100,000	\$1,100,000
Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$884,862	\$1,020,516	\$1,051,572	\$1,039,648	\$1,046,418	\$1,331,996	\$1,100,000	\$1,100,000
43514 PARK CITY - MT. REGIONAL PIPELINE								
Capital	\$735,112	\$217,021	\$0	\$0	\$0	\$0	\$0	\$0
Total 43514 PARK CITY - MT. REGIONAL PIPELINE	\$735,112	\$217,021	\$0	\$0	\$0	\$0	\$0	\$0
43515 CORROSION STUDY OF WATER SYSTEM								
Capital	\$0	\$0	\$0	\$959	\$0	\$959	\$0	\$0
Total 43515 CORROSION STUDY OF WATER SYSTEM	\$0	\$0	\$0	\$959	\$0	\$959	\$0	\$0
43516 SPIRO BUILDING MAINTENANCE								
Capital	\$0	\$13,979	\$22,800	\$27,573	\$71,415	\$104,928	\$73,915	\$100,000
Total 43516 SPIRO BUILDING MAINTENANCE	\$0	\$13,979	\$22,800	\$27,573	\$71,415	\$104,928	\$73,915	\$100,000
43569 QUINNS JUNCTION TRANSMISSION LINES								
Personnel	\$9,702	\$2,121	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$834,648	\$184,556	\$0	\$0	\$0	\$46,403	\$0	\$0
Total 43569 QUINNS	\$844,350	\$186,677	\$0	\$0	\$0	\$46,403	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
JUNCTION TRANSMISSION LINES								
43570 PC HEIGHTS CAPACITY UPGRADE								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$650,000
Total 43570 PC HEIGHTS CAPACITY UPGRADE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$650,000
43571 QUINNS WATER TREATMENT PLANT								
Capital	\$9,668,241	\$5,427,927	\$768,533	\$332,569	\$500,000	\$828,388	\$0	\$0
Total 43571 QUINNS WATER TREATMENT PLANT	\$9,668,241	\$5,427,927	\$768,533	\$332,569	\$500,000	\$828,388	\$0	\$0
43572 PROMONTORY PIPELINE								
Capital	\$47,389	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 43572 PROMONTORY PIPELINE	\$47,389	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43600 PROSPECTOR DRAIN - REGULATORY PROJECT								
Capital	\$0	\$4,068	\$0	\$0	\$0	\$0	\$0	\$0
Total 43600 PROSPECTOR DRAIN - REGULATORY PROJECT	\$0	\$4,068	\$0	\$0	\$0	\$0	\$0	\$0
43610 LANDSCAPE WATER CHECKS								
Capital	\$0	\$0	\$500	\$0	\$5,356	\$15,031	\$5,544	\$6,000
Total 43610 LANDSCAPE WATER CHECKS	\$0	\$0	\$500	\$0	\$5,356	\$15,031	\$5,544	\$6,000
43611 PC HTS DEVELOPMENT INFRASTRUCTURE								
Capital	\$0	\$0	\$0	\$0	\$228,135	\$228,135	\$236,119	\$0
Total 43611 PC HTS DEVELOPMENT INFRASTRUCTURE	\$0	\$0	\$0	\$0	\$228,135	\$228,135	\$236,119	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
43612 SMART IRRIGATION CONTROLLERS								
Capital	\$0	\$525	\$0	\$1,170	\$12,855	\$30,750	\$13,305	\$13,770
Total 43612 SMART IRRIGATION CONTROLLERS	\$0	\$525	\$0	\$1,170	\$12,855	\$30,750	\$13,305	\$13,770
43613 WATER QUALITY STUDY								
Personnel	\$0	\$18,831	\$382	\$254	\$0	\$0	\$0	\$0
Capital	\$0	\$93,693	\$208,541	\$72,918	\$250,000	\$278,553	\$250,000	\$150,000
Total 43613 WATER QUALITY STUDY	\$0	\$112,524	\$208,923	\$73,171	\$250,000	\$278,553	\$250,000	\$150,000
43614 ROCKPORT CAPITAL FACILITIES REPL								
Capital	\$67,155	\$81,665	\$125,321	\$118,390	\$125,831	\$126,341	\$125,831	\$125,831
Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$67,155	\$81,665	\$125,321	\$118,390	\$125,831	\$126,341	\$125,831	\$125,831
43622 IRONHORSE ELECTRONIC ACCESS CONTROL								
Capital	\$0	\$0	\$0	\$0	\$2,000	\$6,000	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	\$2,000	\$6,000	\$0	\$0
43637 IRRIGATION SCREENING FACILITY								
Capital	\$0	\$0	\$0	\$147,193	\$266,000	\$266,000	\$0	\$0
Total 43637 IRRIGATION SCREENING FACILITY	\$0	\$0	\$0	\$147,193	\$266,000	\$266,000	\$0	\$0
43639 DEER VALLEY DRIVE - WATER INFRASTRUCTURE								
Capital	\$0	\$0	\$133,681	\$1,612,738	\$803,419	\$2,088,557	\$0	\$0
Total 43639 DEER VALLEY DRIVE - WATER INFRASTRUCTURE	\$0	\$0	\$133,681	\$1,612,738	\$803,419	\$2,088,557	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
COMPUTER								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$43,619	\$19,932
Total 43684 EQUIP REPLACEMENT - COMPUTER	\$0	\$0	\$0	\$0	\$0	\$0	\$43,619	\$19,932
43688 REGIONAL INTERCONNECT								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
Total 43688 REGIONAL INTERCONNECT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000
43689 METER REPLACEMENT								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$75,000
Total 43689 METER REPLACEMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$75,000
43690 PARK MEADOWS WELL								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$1,500,000
Total 43690 PARK MEADOWS WELL	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$1,500,000
43691 PRV IMPROVEMENTS FOR FIRE FLOW STORAGE A								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$759,000
Total 43691 PRV IMPROVEMENTS FOR FIRE FLOW STORAGE A	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$759,000
TOTAL	\$28,399,133	\$29,334,020	\$25,076,565	\$12,883,919	\$27,442,117	\$31,434,824	\$28,182,427	\$31,034,295

GOLF COURSE FUND - Budget Summary

055 GOLF COURSE FUND

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
County/SP District Revenue	\$0	\$0	\$129,024	\$11,000	\$0	\$11,000	\$0	\$0
Recreation	\$1,066,415	\$1,264,753	\$1,325,627	\$1,054,195	\$1,361,999	\$1,338,000	\$1,426,850	\$1,469,596
Misc. Revenues	\$38,899	\$25,931	\$32,326	\$45,886	\$49,000	\$51,500	\$48,850	\$51,350
Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$22,913	\$25,000	\$25,000	\$25,000	\$25,000
Total Revenues	\$1,130,315	\$1,315,684	\$1,511,977	\$1,133,994	\$1,435,999	\$1,425,500	\$1,500,700	\$1,545,946
Other								
Beginning Balance	\$1,342,519	\$1,165,727	\$850,677	\$0	\$682,498	\$927,168	\$926,234	\$971,374
Total Other	\$1,342,519	\$1,165,727	\$850,677	\$0	\$682,498	\$927,168	\$926,234	\$971,374
TOTAL	\$2,472,834	\$2,481,411	\$2,362,654	\$1,133,994	\$2,118,497	\$2,352,668	\$2,426,934	\$2,517,320

055 GOLF COURSE FUND

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Personnel	\$596,551	\$639,235	\$588,144	\$620,316	\$729,396	\$729,396	\$739,008	\$748,791
Mat, Suppls, Services	\$389,342	\$426,402	\$420,470	\$384,849	\$453,642	\$453,642	\$498,529	\$498,529
Capital	\$158,986	\$398,854	\$252,192	\$52,100	\$51,005	\$85,385	\$54,565	\$54,565
Debt Service	\$31,543	\$32,643	\$36,080	\$0	\$36,080	\$36,080	\$36,081	\$36,000
Total Depts	\$1,176,422	\$1,497,134	\$1,296,886	\$1,057,265	\$1,270,123	\$1,304,503	\$1,328,183	\$1,337,885
Other								
Interfund Transfer	\$130,685	\$133,600	\$138,600	\$122,771	\$133,931	\$121,931	\$127,458	\$127,458
Ending Balance	\$1,165,727	\$850,677	\$927,168	\$0	\$714,443	\$926,234	\$971,293	\$1,051,977
Total Other	\$1,296,412	\$984,277	\$1,065,768	\$122,771	\$848,374	\$1,048,165	\$1,098,751	\$1,179,435
TOTAL	\$2,472,834	\$2,481,411	\$2,362,654	\$1,180,036	\$2,118,497	\$2,352,668	\$2,426,934	\$2,517,320

055 GOLF COURSE FUND

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
County/SP District Revenue								
055-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$0	\$0	\$129,024	\$11,000	\$0	\$11,000	\$0	\$0
Total County/SP District Revenue	\$0	\$0	\$129,024	\$11,000	\$0	\$11,000	\$0	\$0
Recreation								
055-34661 GOLF FEES	\$621,453	\$719,386	\$764,796	\$582,121	\$807,846	\$780,000	\$818,055	\$827,755
055-34662 CART FEES	\$172,375	\$208,229	\$221,113	\$167,394	\$212,845	\$210,000	\$212,845	\$226,771
055-34663 PASS FEES	\$46,424	\$53,088	\$61,517	\$51,652	\$54,401	\$66,000	\$54,343	\$53,463
055-34664 DRIVING RANGE FEES	\$37,985	\$52,582	\$54,708	\$45,813	\$59,807	\$50,000	\$59,807	\$59,807
055-34665 PRO-SHOP RETAIL SALE	\$148,565	\$184,337	\$180,885	\$178,305	\$180,000	\$180,000	\$180,000	\$200,000
055-34666 GOLF LESSONS	\$37,206	\$44,332	\$39,790	\$20,035	\$41,400	\$46,000	\$41,400	\$41,400
055-34667 GOLF LESSON CLINICS	\$675	\$510	\$1,086	\$1,080	\$2,700	\$3,000	\$2,700	\$2,700
055-34668 TOURNAMENT ADMIN.	\$1,732	\$2,288	\$1,733	\$506	\$3,000	\$3,000	\$2,700	\$2,700
055-34671 BEVERAGE CART RETAIL SALES	\$0	\$0	\$0	\$3,229	\$0	\$0	\$55,000	\$55,000
Total Recreation	\$1,066,415	\$1,264,753	\$1,325,627	\$1,050,134	\$1,361,999	\$1,338,000	\$1,426,850	\$1,469,596
Misc. Revenues								
055-36111 INTEREST EARNINGS	\$2,775	\$1,324	\$2,234	\$0	\$1,500	\$1,500	\$1,350	\$1,350
055-36210 RENTAL INCOME	\$28,727	\$22,616	\$26,414	\$15,817	\$22,500	\$25,000	\$22,500	\$25,000
055-36911 OTHER MISCELLANEOUS	\$7,428	\$2,019	\$3,415	\$29,818	\$25,000	\$25,000	\$25,000	\$25,000
055-36921 CASH OVER/SHORT	\$-29	\$-27	\$262	\$251	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$38,899	\$25,931	\$32,326	\$45,886	\$49,000	\$51,500	\$48,850	\$51,350
Interfund Transactions (CIP/Debt)								
055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$25,000	\$22,913	\$25,000	\$25,000	\$25,000	\$25,000
Total Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$22,913	\$25,000	\$25,000	\$25,000	\$25,000
Beginning Balance								
055-39990 BEGINNING BALANCE	\$1,342,519	\$1,165,727	\$850,677	\$0	\$682,498	\$927,168	\$926,234	\$971,374
Total Beginning Balance	\$1,342,519	\$1,165,727	\$850,677	\$0	\$682,498	\$927,168	\$926,234	\$971,374
TOTAL	\$2,472,834	\$2,481,411	\$2,362,654	\$1,129,932	\$2,118,497	\$2,352,668	\$2,426,934	\$2,517,320

055 GOLF COURSE FUND

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40564 GOLF MAINTENANCE								
Personnel	\$313,753	\$367,992	\$307,924	\$336,038	\$422,820	\$422,820	\$428,741	\$440,425
Mat, Suppls, Services	\$187,724	\$191,544	\$197,312	\$149,098	\$205,802	\$205,802	\$205,802	\$205,802
Capital	\$0	\$0	\$0	\$0	\$1,005	\$1,005	\$1,005	\$1,005
Interfund Transfer	\$80,142	\$81,600	\$84,100	\$77,407	\$84,441	\$72,441	\$75,672	\$75,672
Total 40564 GOLF MAINTENANCE	\$581,619	\$641,135	\$589,335	\$562,543	\$714,068	\$702,068	\$711,220	\$722,904
40571 GOLF PRO SHOP								
Personnel	\$282,798	\$271,244	\$280,220	\$284,278	\$306,576	\$306,576	\$310,267	\$308,366
Mat, Suppls, Services	\$201,618	\$234,858	\$223,159	\$235,751	\$247,840	\$247,840	\$292,727	\$292,727
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	\$1,000
Debt Service	\$31,543	\$32,643	\$36,080	\$0	\$36,080	\$36,080	\$36,081	\$36,000
Interfund Transfer	\$50,543	\$52,000	\$54,500	\$45,364	\$49,490	\$49,490	\$51,786	\$51,786
Total 40571 GOLF PRO SHOP	\$566,502	\$590,745	\$593,959	\$565,393	\$639,986	\$639,986	\$691,861	\$689,879
40999 END BAL SUR(DEF)								
Ending Balance	\$1,165,727	\$850,677	\$927,168	\$0	\$714,443	\$926,234	\$971,293	\$1,051,977
Total 40999 END BAL SUR(DEF)	\$1,165,727	\$850,677	\$927,168	\$0	\$714,443	\$926,234	\$971,293	\$1,051,977
43367 GOLF COURSE IMPROVEMENTS								
Capital	\$12,499	\$40,114	\$36,899	\$10,906	\$12,000	\$20,961	\$12,000	\$12,000
Total 43367 GOLF COURSE	\$12,499	\$40,114	\$36,899	\$10,906	\$12,000	\$20,961	\$12,000	\$12,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
COMPUTER								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$2,560	\$2,560
Total 43685	\$0	\$0	\$0	\$0	\$0	\$0	\$2,560	\$2,560
EQUIP REPLACEMENT - COMPUTER								
TOTAL	\$2,472,834	\$2,481,412	\$2,362,654	\$1,180,037	\$2,118,497	\$2,352,668	\$2,426,934	\$2,517,320

TRANSPORTATION & PARKING FUND - Budget Summary

057 TRANSPORTATION & PARKING

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
Sales Tax	\$3,503,440	\$3,798,125	\$3,868,264	\$3,468,946	\$3,919,000	\$3,950,000	\$4,050,000	\$4,190,000
Licenses	\$1,056,349	\$936,304	\$951,477	\$951,504	\$695,000	\$925,000	\$931,215	\$923,699
Other Fees	\$0	\$11,300	\$1,500	\$1,500	\$0	\$0	\$0	\$0
Federal Revenue	\$5,630,098	\$7,556,794	\$1,200,950	\$921,593	\$1,500,000	\$2,500,000	\$3,250,000	\$2,000,000
Transit Charges for Services	\$1,729,833	\$1,918,588	\$2,243,874	\$1,864,137	\$2,090,000	\$1,969,000	\$2,440,701	\$2,556,039
Fines & Forfeitures	\$707,679	\$621,446	\$757,842	\$702,005	\$678,200	\$749,200	\$679,200	\$679,200
Misc. Revenues	\$88,672	\$92,207	\$128,922	\$26,606	\$46,000	\$38,000	\$92,500	\$92,500
Special Revenues & Resources	\$289,189	\$478,918	\$332,444	\$332,792	\$192,912	\$212,000	\$346,000	\$346,000
Total Revenues	\$13,005,261	\$15,413,681	\$9,485,272	\$8,269,084	\$9,121,112	\$10,343,200	\$11,789,616	\$10,787,438
Other								
Beginning Balance	\$13,945,235	\$13,703,979	\$17,656,077	\$0	\$10,504,828	\$18,038,096	\$6,803,514	\$6,933,915
Total Other	\$13,945,235	\$13,703,979	\$17,656,077	\$0	\$10,504,828	\$18,038,096	\$6,803,514	\$6,933,915
TOTAL	\$26,950,496	\$29,117,660	\$27,141,349	\$8,269,084	\$19,625,940	\$28,381,296	\$18,593,130	\$17,721,353

057 TRANSPORTATION & PARKING

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Personnel	\$3,685,687	\$3,986,646	\$4,119,385	\$4,347,430	\$5,377,559	\$5,377,559	\$5,549,899	\$5,755,821
Mat, Suppls, Services	\$736,894	\$1,091,415	\$1,067,755	\$916,082	\$894,291	\$894,291	\$888,038	\$888,038
Capital	\$6,448,839	\$4,069,630	\$1,491,113	\$2,050,666	\$2,867,874	\$12,965,747	\$2,795,946	\$1,002,443
Total Depts	\$10,871,421	\$9,147,691	\$6,678,253	\$7,314,179	\$9,139,724	\$19,237,597	\$9,233,883	\$7,646,302
Other								
Interfund Transfer	\$2,375,096	\$2,313,892	\$2,425,000	\$2,395,151	\$2,612,885	\$2,340,185	\$2,425,332	\$2,425,332
Ending Balance	\$13,703,979	\$17,656,077	\$18,038,096	\$0	\$7,873,331	\$6,803,514	\$6,933,915	\$7,649,719

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Total Other	\$16,079,075	\$19,969,969	\$20,463,096	\$2,395,151	\$10,486,216	\$9,143,699	\$9,359,247	\$10,075,051
TOTAL	\$26,950,496	\$29,117,660	\$27,141,349	\$9,709,330	\$19,625,940	\$28,381,296	\$18,593,130	\$17,721,353

057 TRANSPORTATION & PARKING

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Sales Tax								
057-31212 TRANSIT SALES TAX	\$1,829,357	\$1,983,715	\$2,014,354	\$1,810,268	\$2,047,000	\$2,050,000	\$2,100,000	\$2,200,000
057-31214 RESORT TAX TRANSPOR	\$1,674,083	\$1,814,410	\$1,853,909	\$1,658,678	\$1,872,000	\$1,900,000	\$1,950,000	\$1,990,000
Total Sales Tax	\$3,503,440	\$3,798,125	\$3,868,264	\$3,468,946	\$3,919,000	\$3,950,000	\$4,050,000	\$4,190,000
Licenses								
057-32111 BUSINESS LICENSES	\$838,615	\$798,088	\$805,951	\$811,436	\$560,000	\$775,000	\$781,215	\$773,699
057-32161 NIGHT RENT LIC FEE	\$217,734	\$138,216	\$145,526	\$140,068	\$135,000	\$150,000	\$150,000	\$150,000
Total Licenses	\$1,056,349	\$936,304	\$951,477	\$951,504	\$695,000	\$925,000	\$931,215	\$923,699
Other Fees								
057-32639 SPECIAL EVENT PARKING FEES	\$0	\$11,300	\$1,500	\$1,500	\$0	\$0	\$0	\$0
Total Other Fees	\$0	\$11,300	\$1,500	\$1,500	\$0	\$0	\$0	\$0
Federal Revenue								
057-33110 FEDERAL GRANTS	\$5,630,098	\$7,556,794	\$1,200,950	\$921,593	\$1,500,000	\$2,500,000	\$3,250,000	\$2,000,000
Total Federal Revenue	\$5,630,098	\$7,556,794	\$1,200,950	\$921,593	\$1,500,000	\$2,500,000	\$3,250,000	\$2,000,000
Transit Charges for Services								
057-34211 FARE REVENUE	\$37,252	\$61,318	\$36,243	\$71,978	\$62,000	\$40,000	\$58,157	\$61,383
057-34221 BUS ADVERTISING	\$30,072	\$59,700	\$70,827	\$52,940	\$64,000	\$53,000	\$47,420	\$49,349
057-34230 REGIONAL TRANSIT REVENUE	\$1,662,510	\$1,797,570	\$2,136,805	\$1,739,219	\$1,964,000	\$1,876,000	\$2,335,124	\$2,445,307
Total Transit Charges for Services	\$1,729,833	\$1,918,588	\$2,243,874	\$1,864,137	\$2,090,000	\$1,969,000	\$2,440,701	\$2,556,039
Fines & Forfeitures								
057-35300 CITY FINES	\$189,819	\$114,688	\$185,172	\$158,121	\$150,000	\$150,000	\$150,000	\$150,000
057-35301 PARKING PERMITS	\$94,934	\$100,193	\$117,095	\$177,973	\$100,000	\$172,000	\$100,000	\$100,000
057-35307 IN CAR METERS	\$11,204	\$7,936	\$7,839	\$2,659	\$10,000	\$10,000	\$10,000	\$10,000
057-35308 QUICK CARD	\$0	\$70	\$0	\$0	\$1,000	\$0	\$1,000	\$1,000
057-35309 TOKEN SALES	\$4,502	\$3,056	\$2,392	\$1,608	\$5,000	\$5,000	\$5,000	\$5,000
057-35310 METER REVENUE	\$403,767	\$392,486	\$445,398	\$361,778	\$410,000	\$410,000	\$410,000	\$410,000
057-35311 IN-CAR METER (ICM) DEVICES	\$3,454	\$3,458	\$-54	\$-40	\$2,200	\$2,200	\$3,200	\$3,200

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
057-35312 IMPOUND	\$0	\$-440	\$0	\$-94	\$0	\$0	\$0	\$0
Total Fines & Forfeitures	\$707,679	\$621,446	\$757,842	\$702,005	\$678,200	\$749,200	\$679,200	\$679,200
Misc. Revenues								
057-36111 INTEREST EARNINGS	\$60,821	\$91,905	\$105,732	\$0	\$23,000	\$15,000	\$80,000	\$80,000
057-36310 SALE OF ASSETS	\$25,875	\$0	\$0	\$0	\$0	\$0	\$0	\$0
057-36911 OTHER MISCELLANEOUS	\$1,963	\$337	\$23,202	\$14,477	\$23,000	\$23,000	\$12,500	\$12,500
057-36921 CASH OVER/SHORT	\$13	\$-36	\$-12	\$92	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$88,672	\$92,207	\$128,922	\$14,569	\$46,000	\$38,000	\$92,500	\$92,500
Special Revenues & Resources								
057-39110 DONATIONS	\$60,865	\$55,836	\$65,988	\$50,761	\$41,000	\$46,000	\$46,000	\$46,000
057-39126 OTHER CONTRIBUTIONS	\$228,325	\$423,081	\$266,456	\$282,031	\$151,912	\$166,000	\$300,000	\$300,000
Total Special Revenues & Resources	\$289,189	\$478,918	\$332,444	\$332,792	\$192,912	\$212,000	\$346,000	\$346,000
Beginning Balance								
057-39990 BEGINNING BALANCE	\$13,945,235	\$13,703,979	\$17,656,077	\$0	\$10,504,828	\$18,038,096	\$6,803,514	\$6,933,915
Total Beginning Balance	\$13,945,235	\$13,703,979	\$17,656,077	\$0	\$10,504,828	\$18,038,096	\$6,803,514	\$6,933,915
TOTAL	\$26,950,496	\$29,117,660	\$27,141,349	\$8,257,046	\$19,625,940	\$28,381,296	\$18,593,130	\$17,721,353

057 TRANSPORTATION & PARKING

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40481 TRANSPORTATION OPER								
Personnel	\$3,656,033	\$3,947,994	\$4,101,867	\$4,008,166	\$4,848,342	\$4,848,342	\$4,959,090	\$5,144,314
Mat, Suppls, Services	\$696,894	\$1,011,415	\$997,755	\$685,369	\$716,291	\$716,291	\$710,038	\$710,038
Capital	\$51,007	\$31,977	\$62,044	\$35,794	\$74,179	\$74,179	\$17,216	\$17,216
Interfund Transfer	\$2,104,730	\$2,045,000	\$2,425,000	\$2,395,151	\$2,612,885	\$2,337,885	\$2,419,332	\$2,419,332
Total 40481 TRANSPORTATION OPER	\$6,508,665	\$7,036,386	\$7,586,666	\$7,124,481	\$8,251,697	\$7,976,697	\$8,105,676	\$8,290,900
40482 BOND DEBT 1996								
Interfund Transfer	\$270,366	\$268,892	\$0	\$0	\$0	\$0	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Total 40482 BOND DEBT 1996	\$270,366	\$268,892	\$0	\$0	\$0	\$0	\$0	\$0
40500 PARKING								
Personnel	\$0	\$0	\$0	\$324,238	\$479,959	\$479,959	\$539,640	\$559,430
Mat, Suppls, Services	\$0	\$0	\$0	\$225,044	\$178,000	\$178,000	\$178,000	\$178,000
Interfund Transfer	\$0	\$0	\$0	\$0	\$0	\$2,300	\$6,000	\$6,000
Total 40500 PARKING	\$0	\$0	\$0	\$549,282	\$657,959	\$660,259	\$723,640	\$743,430
40999 END BAL SUR(DEF)								
Ending Balance	\$13,703,979	\$17,656,077	\$18,038,096	\$0	\$7,873,331	\$6,803,514	\$6,933,915	\$7,649,719
Total 40999 END BAL SUR(DEF)	\$13,703,979	\$17,656,077	\$18,038,096	\$0	\$7,873,331	\$6,803,514	\$6,933,915	\$7,649,719
42186 PSSM LONG TERM AGREEMENT								
Mat, Suppls, Services	\$0	\$40,000	\$30,000	\$0	\$0	\$0	\$0	\$0
Total 42186 PSSM LONG TERM AGREEMENT	\$0	\$40,000	\$30,000	\$0	\$0	\$0	\$0	\$0
43011 HMBA VIA CHAMBER								
Mat, Suppls, Services	\$40,000	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$0
Total 43011 HMBA VIA CHAMBER	\$40,000	\$40,000	\$40,000	\$0	\$0	\$0	\$0	\$0
43304 INFORMATION SYSTEMS ENHANCE/UPGRADES								
Capital	\$0	\$32,050	\$0	\$0	\$0	\$128,446	\$0	\$0
Total 43304 INFORMATION SYSTEMS ENHANCE/UPGRADES	\$0	\$32,050	\$0	\$0	\$0	\$128,446	\$0	\$0
43316 TRANSIT COACHES								
Capital	\$139,210	\$0	\$0	\$0	\$1,434,825	\$3,524,982	\$418,750	\$400,000
Total 43316 TRANSIT COACHES	\$139,210	\$0	\$0	\$0	\$1,434,825	\$3,524,982	\$418,750	\$400,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
43339 BUS SHELTERS								
Capital	\$936	\$92,000	\$0	\$0	\$0	\$243,089	\$25,000	\$25,000
Total 43339 BUS SHELTERS	\$936	\$92,000	\$0	\$0	\$0	\$243,089	\$25,000	\$25,000
43371 BUS STORAGE FACILITY								
Personnel	\$29,654	\$38,652	\$-697	\$0	\$0	\$0	\$0	\$0
Capital	\$5,952,430	\$2,136,979	\$74,444	\$0	\$0	\$0	\$0	\$0
Total 43371 BUS STORAGE FACILITY	\$5,982,084	\$2,175,631	\$73,747	\$0	\$0	\$0	\$0	\$0
43435 FLAGSTAFF TRANSFER FEE								
Capital	\$22,816	\$0	\$0	\$0	\$0	\$2,586,283	\$0	\$0
Total 43435 FLAGSTAFF TRANSFER FEE	\$22,816	\$0	\$0	\$0	\$0	\$2,586,283	\$0	\$0
43443 PUBLIC WORKS COMPLEX IMPROVEMENTS								
Capital	\$6,150	\$62,951	\$0	\$0	\$0	\$0	\$0	\$0
Total 43443 PUBLIC WORKS COMPLEX IMPROVEMENTS	\$6,150	\$62,951	\$0	\$0	\$0	\$0	\$0	\$0
43446 TRANSIT GIS/AVL SYSTEM								
Capital	\$32,664	\$1,028,764	\$123,501	\$120,447	\$0	\$315,071	\$285,000	\$0
Total 43446 TRANSIT GIS/AVL SYSTEM	\$32,664	\$1,028,764	\$123,501	\$120,447	\$0	\$315,071	\$285,000	\$0
43465 COUNTY VEHICLE REPLACEMENT FUND								
Capital	\$34,802	\$0	\$0	\$0	\$64,620	\$387,601	\$66,558	\$68,555
Total 43465 COUNTY VEHICLE REPLACEMENT FUND	\$34,802	\$0	\$0	\$0	\$64,620	\$387,601	\$66,558	\$68,555
43466 TRANSIT								

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Capital	\$0	\$569,961	\$558,677	\$0	\$0	\$567,991	\$0	\$0
Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	\$0	\$569,961	\$558,677	\$0	\$0	\$567,991	\$0	\$0
43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN								
Capital	\$0	\$32,517	\$0	\$0	\$0	\$0	\$0	\$0
Total 43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN	\$0	\$32,517	\$0	\$0	\$0	\$0	\$0	\$0
43596 HIGH SCHOOL BUS SUNDANCE TRANSIT RECONTR								
Capital	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
Total 43596 HIGH SCHOOL BUS SUNDANCE TRANSIT RECONTR	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN								
Capital	\$0	\$22,156	\$3,314	\$0	\$0	\$24,530	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$22,156	\$3,314	\$0	\$0	\$24,530	\$0	\$0
43620 PCMR TRANSIT CENTER								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$0
Total 43620 PCMR TRANSIT CENTER	\$0	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$0
43621 IRONHORSE SOLAR ARRAY								
Capital	\$0	\$444	\$241,894	\$0	\$0	\$0	\$0	\$0
Total 43621	\$0	\$444	\$241,894	\$0	\$0	\$0	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Capital	\$0	\$0	\$0	\$5,425	\$30,000	\$90,000	\$30,000	\$0
Total 43634 PARKING WAYFINDING	\$0	\$0	\$0	\$5,425	\$30,000	\$90,000	\$30,000	\$0
43650 FLEET MGMT SOFTWARE								
Capital	\$0	\$0	\$0	\$0	\$45,750	\$76,250	\$45,750	\$0
Total 43650 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	\$45,750	\$76,250	\$45,750	\$0
43653 TRANS PLANS & STUDIES								
Capital	\$0	\$0	\$0	\$70,000	\$82,500	\$85,000	\$82,500	\$162,500
Total 43653 TRANS PLANS & STUDIES	\$0	\$0	\$0	\$70,000	\$82,500	\$85,000	\$82,500	\$162,500
43654 RICHARDSON FLAT ROAD IMP								
Capital	\$0	\$0	\$0	\$0	\$750,000	\$750,000	\$0	\$0
Total 43654 RICHARDSON FLAT ROAD IMP	\$0	\$0	\$0	\$0	\$750,000	\$750,000	\$0	\$0
43655 TRANSIT FAC CAP RENEWAL								
Capital	\$0	\$0	\$0	\$56,320	\$50,000	\$50,000	\$50,000	\$50,000
Total 43655 TRANSIT FAC CAP RENEWAL	\$0	\$0	\$0	\$56,320	\$50,000	\$50,000	\$50,000	\$50,000
43667 IRONHORSE ELECTRONIC ACCESS CTRL								
Capital	\$0	\$0	\$0	\$0	\$45,000	\$45,000	\$45,000	\$45,000
Total 43667 IRONHORSE ELECTRONIC ACCESS CTRL	\$0	\$0	\$0	\$0	\$45,000	\$45,000	\$45,000	\$45,000
43686 EQUIP REPLACEMENT - COMPUTER								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$14,172	\$14,172

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Total 43686 EQUIP REPLACEMENT - COMPUTER	\$0	\$0	\$0	\$0	\$0	\$0	\$14,172	\$14,172
TOTAL	\$26,950,496	\$29,117,660	\$27,141,349	\$9,709,330	\$19,625,940	\$28,381,296	\$18,593,130	\$17,721,354

POLICE SPECIAL REVENUE FUND - Budget Summary

021 POLICE SPECIAL REVENUE FUND

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
State Revenue	\$2,210	\$750	\$1,112	\$500	\$0	\$500	\$0	\$0
Total Revenues	\$2,210	\$750	\$1,112	\$500	\$0	\$500	\$0	\$0
Other								
Beginning Balance	\$24,872	\$27,082	\$27,532	\$0	\$0	\$28,644	\$0	\$0
Total Other	\$24,872	\$27,082	\$27,532	\$0	\$0	\$28,644	\$0	\$0
TOTAL	\$27,082	\$27,832	\$28,644	\$500	\$0	\$29,144	\$0	\$0

021 POLICE SPECIAL REVENUE FUND

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Capital	\$0	\$300	\$0	\$0	\$0	\$29,144	\$0	\$0
Total Depts	\$0	\$300	\$0	\$0	\$0	\$29,144	\$0	\$0
Other								
Ending Balance	\$27,082	\$27,532	\$28,644	\$0	\$0	\$0	\$0	\$0
Total Other	\$27,082	\$27,532	\$28,644	\$0	\$0	\$0	\$0	\$0
TOTAL	\$27,082	\$27,832	\$28,644	\$0	\$0	\$29,144	\$0	\$0

021 POLICE SPECIAL REVENUE FUND

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
State Revenue								
021-33269 TOBACCO COMPLIANCE	\$2,210	\$750	\$1,112	\$500	\$0	\$500	\$0	\$0
Total State Revenue	\$2,210	\$750	\$1,112	\$500	\$0	\$500	\$0	\$0
Beginning Balance								
021-39990 BEGINNING BALANCE	\$24,872	\$27,082	\$27,532	\$0	\$0	\$28,644	\$0	\$0
Total Beginning Balance	\$24,872	\$27,082	\$27,532	\$0	\$0	\$28,644	\$0	\$0
TOTAL	\$27,082	\$27,832	\$28,644	\$500	\$0	\$29,144	\$0	\$0

021 POLICE SPECIAL REVENUE FUND

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40999 END BAL SUR(DEF)								
Ending Balance	\$27,082	\$27,532	\$28,644	\$0	\$0	\$0	\$0	\$0
Total 40999 END BAL SUR(DEF)	\$27,082	\$27,532	\$28,644	\$0	\$0	\$0	\$0	\$0
41001 POLICE SPECIAL REVENUE FUND								
Capital	\$0	\$300	\$0	\$0	\$0	\$29,144	\$0	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$0	\$300	\$0	\$0	\$0	\$29,144	\$0	\$0
TOTAL	\$27,082	\$27,832	\$28,644	\$0	\$0	\$29,144	\$0	\$0

CRIMINAL FORFEITURE RESTRICTED ACCOUNT - Budget Summary

022 CRIMINAL FORFEITURE

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
State Revenue	\$490	\$5,843	\$11,201	\$-1,875	\$0	\$8,803	\$0	\$0
Total Revenues	\$490	\$5,843	\$11,201	\$-1,875	\$0	\$8,803	\$0	\$0
Other								
Beginning Balance	\$3,775	\$0	\$8,985	\$0	\$0	\$19,133	\$10,678	\$10,678
Total Other	\$3,775	\$0	\$8,985	\$0	\$0	\$19,133	\$10,678	\$10,678
TOTAL	\$4,265	\$5,843	\$20,186	\$-1,875	\$0	\$27,936	\$10,678	\$10,678

022 CRIMINAL FORFEITURE

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Capital	\$89	\$1,034	\$1,054	\$0	\$0	\$17,258	\$0	\$0
Total Depts	\$89	\$1,034	\$1,054	\$0	\$0	\$17,258	\$0	\$0
Other								
Ending Balance	\$4,176	\$8,985	\$19,133	\$0	\$0	\$10,678	\$10,678	\$10,678
Total Other	\$4,176	\$8,985	\$19,133	\$0	\$0	\$10,678	\$10,678	\$10,678
TOTAL	\$4,265	\$10,019	\$20,187	\$0	\$0	\$27,936	\$10,678	\$10,678

022 CRIMINAL FORFEITURE
Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
State Revenue								
022-33271 CONFISCATIONS	\$490	\$5,843	\$11,201	\$-1,875	\$0	\$8,803	\$0	\$0
Total State Revenue	\$490	\$5,843	\$11,201	\$-1,875	\$0	\$8,803	\$0	\$0
Beginning Balance								
022-39990 BEGINNING BALANCE	\$3,775	\$0	\$8,985	\$0	\$0	\$19,133	\$10,678	\$10,678
Total Beginning Balance	\$3,775	\$0	\$8,985	\$0	\$0	\$19,133	\$10,678	\$10,678
TOTAL	\$4,265	\$5,843	\$20,186	\$-1,875	\$0	\$27,936	\$10,678	\$10,678

022 CRIMINAL FORFEITURE
Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40999 END BAL SUR(DEF)								
Ending Balance	\$4,176	\$8,985	\$19,133	\$0	\$0	\$10,678	\$10,678	\$10,678
Total 40999 END BAL SUR(DEF)	\$4,176	\$8,985	\$19,133	\$0	\$0	\$10,678	\$10,678	\$10,678
41001 POLICE SPECIAL REVENUE FUND								
Capital	\$89	\$1,034	\$1,054	\$0	\$0	\$17,258	\$0	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$89	\$1,034	\$1,054	\$0	\$0	\$17,258	\$0	\$0
TOTAL	\$4,265	\$10,019	\$20,187	\$0	\$0	\$27,936	\$10,678	\$10,678

FLEET SERVICES FUND - Budget Summary

062 FLEET SERVICES FUND

Revenue Summary

Revenues	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Misc. Revenues	\$0	\$794	\$0	\$0	\$0	\$0	\$0	\$0
Interfund Transactions (Admin)	\$2,428,600	\$2,428,600	\$2,910,430	\$2,669,007	\$2,911,630	\$2,576,000	\$2,580,800	\$2,580,800
Total Revenues	\$2,428,600	\$2,429,394	\$2,910,430	\$2,669,007	\$2,911,630	\$2,576,000	\$2,580,800	\$2,580,800
Other								
Beginning Balance	\$178,226	\$409,894	\$521,502	\$0	\$527,337	\$874,294	\$840,004	\$711,268
Total Other	\$178,226	\$409,894	\$521,502	\$0	\$527,337	\$874,294	\$840,004	\$711,268
TOTAL	\$2,606,826	\$2,839,288	\$3,431,932	\$2,669,007	\$3,438,967	\$3,450,294	\$3,420,804	\$3,292,068

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Personnel	\$582,213	\$614,394	\$635,023	\$648,653	\$663,050	\$663,050	\$762,296	\$792,092
Mat, Suppls, Services	\$1,613,288	\$1,703,113	\$1,909,327	\$1,783,943	\$2,260,291	\$1,937,240	\$1,937,240	\$1,937,240
Capital	\$1,430	\$278	\$13,288	\$6,159	\$5,000	\$10,000	\$10,000	\$10,000
Total Depts	\$2,196,932	\$2,317,786	\$2,557,638	\$2,438,754	\$2,928,341	\$2,610,290	\$2,709,536	\$2,739,332
Other								
Ending Balance	\$409,894	\$521,502	\$874,294	\$0	\$510,626	\$840,004	\$711,268	\$552,736
Total Other	\$409,894	\$521,502	\$874,294	\$0	\$510,626	\$840,004	\$711,268	\$552,736
TOTAL	\$2,606,826	\$2,839,288	\$3,431,932	\$2,438,754	\$3,438,967	\$3,450,294	\$3,420,804	\$3,292,068

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Misc. Revenues								
062-36911 OTHER MISCELLANEOUS	\$0	\$794	\$0	\$0	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$0	\$794	\$0	\$0	\$0	\$0	\$0	\$0
Interfund Transactions (Admin)								

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
062-38110 CENTRAL GARAGE CHG	\$1,292,600	\$1,292,600	\$1,378,400	\$1,264,637	\$1,379,600	\$1,378,800	\$1,380,800	\$1,380,800
062-38111 FUEL SALES	\$1,136,000	\$1,136,000	\$1,532,030	\$1,404,370	\$1,532,030	\$1,197,200	\$1,200,000	\$1,200,000
Total Interfund Transactions (Admin)	\$2,428,600	\$2,428,600	\$2,910,430	\$2,669,007	\$2,911,630	\$2,576,000	\$2,580,800	\$2,580,800
Beginning Balance								
062-39990 BEGINNING BALANCE	\$178,226	\$409,894	\$521,502	\$0	\$527,337	\$874,294	\$840,004	\$711,268
Total Beginning Balance	\$178,226	\$409,894	\$521,502	\$0	\$527,337	\$874,294	\$840,004	\$711,268
TOTAL	\$2,606,826	\$2,839,288	\$3,431,932	\$2,669,007	\$3,438,967	\$3,450,294	\$3,420,804	\$3,292,068

062 FLEET SERVICES FUND

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40471 FLEET SERVICES DEPT								
Personnel	\$582,213	\$614,394	\$635,023	\$648,653	\$663,050	\$663,050	\$762,296	\$792,092
Mat, Suppls, Services	\$1,613,288	\$1,703,113	\$1,909,327	\$1,783,943	\$2,260,291	\$1,937,240	\$1,937,240	\$1,937,240
Capital	\$1,430	\$278	\$13,288	\$6,159	\$5,000	\$10,000	\$10,000	\$10,000
Total 40471 FLEET SERVICES DEPT	\$2,196,932	\$2,317,786	\$2,557,638	\$2,438,754	\$2,928,341	\$2,610,290	\$2,709,536	\$2,739,332
40999 END BAL SUR(DEF)								
Ending Balance	\$409,894	\$521,502	\$874,294	\$0	\$510,626	\$840,004	\$711,268	\$552,736
Total 40999 END BAL SUR(DEF)	\$409,894	\$521,502	\$874,294	\$0	\$510,626	\$840,004	\$711,268	\$552,736
TOTAL	\$2,606,826	\$2,839,288	\$3,431,932	\$2,438,754	\$3,438,967	\$3,450,294	\$3,420,804	\$3,292,068

SELF INSURANCE FUND - Budget Summary

064 SELF INSURANCE FUND

Revenue Summary

Revenues	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Misc. Revenues	\$0	\$794	\$0	\$0	\$0	\$0	\$0	\$0
Interfund Transactions (Admin)	\$2,428,600	\$2,428,600	\$2,910,430	\$2,669,007	\$2,911,630	\$2,576,000	\$2,580,800	\$2,580,800
Total Revenues	\$2,428,600	\$2,429,394	\$2,910,430	\$2,669,007	\$2,911,630	\$2,576,000	\$2,580,800	\$2,580,800
Other								
Beginning Balance	\$178,226	\$409,894	\$521,502	\$0	\$527,337	\$874,294	\$840,004	\$711,268
Total Other	\$178,226	\$409,894	\$521,502	\$0	\$527,337	\$874,294	\$840,004	\$711,268
TOTAL	\$2,606,826	\$2,839,288	\$3,431,932	\$2,669,007	\$3,438,967	\$3,450,294	\$3,420,804	\$3,292,068

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Personnel	\$65,896	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Mat, Suppls, Services	\$851,993	\$522,849	\$628,438	\$816,537	\$888,300	\$888,300	\$921,300	\$921,300
Total Depts	\$917,889	\$522,849	\$628,438	\$816,537	\$888,300	\$888,300	\$921,300	\$921,300
Other								
Ending Balance	\$1,867,103	\$1,848,254	\$1,423,816	\$0	\$879,652	\$1,089,514	\$835,441	\$581,368
Total Other	\$1,867,103	\$1,848,254	\$1,423,816	\$0	\$879,652	\$1,089,514	\$835,441	\$581,368
TOTAL	\$2,784,992	\$2,371,103	\$2,052,254	\$816,537	\$1,767,952	\$1,977,814	\$1,756,741	\$1,502,668

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Misc. Revenues								
064-36991 FEE FOR WORKER'S COMP SELF-INS	\$204,000	\$204,000	\$204,000	\$0	\$204,000	\$204,000	\$204,000	\$204,000
Total Misc. Revenues	\$204,000	\$204,000	\$204,000	\$0	\$204,000	\$204,000	\$204,000	\$204,000
Interfund Transactions (Admin)								
064-38141 INS - GENERAL FUND	\$850,000	\$300,000	\$0	\$163,878	\$178,777	\$178,777	\$248,674	\$248,674

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Ending Balance	\$1,867,103	\$1,848,254	\$1,423,816	\$0	\$879,652	\$1,089,514	\$835,441	\$581,368
Total 40999 END BAL SUR(DEF)	\$1,867,103	\$1,848,254	\$1,423,816	\$0	\$879,652	\$1,089,514	\$835,441	\$581,368
TOTAL	\$2,784,992	\$2,371,103	\$2,052,254	\$816,537	\$1,767,952	\$1,977,814	\$1,756,741	\$1,502,668

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
070-38130 CITY CONT. TRANSPORTATION	\$270,366	\$268,892	\$0	\$0	\$0	\$0	\$0	\$0
070-38131 CITY CONT. GENERAL	\$178,247	\$180,072	\$180,847	\$166,144	\$181,247	\$181,247	\$180,247	\$183,497
070-38135 CITY CONTR. WATER	\$492,423	\$489,738	\$0	\$0	\$0	\$0	\$0	\$0
Total Interfund Transactions (Admin)	\$941,036	\$938,702	\$180,847	\$166,144	\$181,247	\$181,247	\$180,247	\$183,497
Interfund Transactions (CIP/Debt)								
070-38231 TRANSFER FROM CIP	\$134,366	\$134,366	\$134,366	\$123,167	\$134,366	\$134,366	\$134,366	\$134,366
070-38234 TRANSFER IN FROM MAIN ST. RDA	\$920,000	\$920,000	\$920,000	\$843,337	\$920,000	\$920,000	\$920,000	\$920,000
070-38236 TRANSFER FROM LPA RDA-FUND 33	\$0	\$324,475	\$326,375	\$299,178	\$326,375	\$326,375	\$326,938	\$324,000
Total Interfund Transactions (CIP/Debt)	\$1,054,366	\$1,378,841	\$1,380,741	\$1,265,682	\$1,380,741	\$1,380,741	\$1,381,304	\$1,378,366
Bond Proceeds								
070-39219 REFUNDING BONDS ISSUED	\$1,525,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
070-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$33,592	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Bond Proceeds	\$1,558,592	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Beginning Balance								
070-39990 BEGINNING BALANCE	\$1,822,996	\$1,881,265	\$1,958,852	\$0	\$1,160,727	\$1,160,392	\$1,159,267	\$1,157,705
Total Beginning Balance	\$1,822,996	\$1,881,265	\$1,958,852	\$0	\$1,160,727	\$1,160,392	\$1,159,267	\$1,157,705
TOTAL	\$5,385,537	\$4,209,665	\$3,526,980	\$1,434,172	\$2,722,715	\$2,722,380	\$2,720,818	\$2,719,568

070 SALES TAX REV BOND - DEBT SVS

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40790 2005A SALES TAX REV BONDS								
Debt Service	\$1,235,613	\$1,237,438	\$1,238,213	\$170,806	\$1,240,613	\$1,240,613	\$1,239,613	\$1,240,613
Interfund	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0	\$0
Transfer								
Total 40790	\$1,235,613	\$1,237,438	\$2,038,213	\$170,806	\$1,240,613	\$1,240,613	\$1,239,613	\$1,240,613
2005A SALES TAX REV BONDS								
40791 2005B SALES TAX REV BONDS								

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Debt Service	\$690,900	\$686,900	\$0	\$0	\$0	\$0	\$0	\$0
Total 40791	\$690,900	\$686,900	\$0	\$0	\$0	\$0	\$0	\$0
2005B SALES TAX REV BONDS								
40792 2010 SALES TAX REVENUE & REFUNDING BONDS								
Mat, Suppls, Services	\$51,663	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$20,167	\$326,475	\$328,375	\$313,313	\$322,500	\$322,500	\$330,000	\$322,500
Interfund Transfer	\$1,505,929	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 40792 2010 SALES TAX REVENUE & REFUNDING BONDS	\$1,577,759	\$326,475	\$328,375	\$313,313	\$322,500	\$322,500	\$330,000	\$322,500
40999 END BAL SUR(DEF)								
Ending Balance	\$1,881,265	\$1,958,852	\$1,160,392	\$0	\$1,159,602	\$1,159,267	\$1,151,205	\$1,156,455
Total 40999 END BAL SUR(DEF)	\$1,881,265	\$1,958,852	\$1,160,392	\$0	\$1,159,602	\$1,159,267	\$1,151,205	\$1,156,455
TOTAL	\$5,385,537	\$4,209,665	\$3,526,980	\$484,119	\$2,722,715	\$2,722,380	\$2,720,818	\$2,719,568

DEBT SERVICE FUND - Budget Summary

071 DEBT SERVICE FUND

Revenue Summary

Revenues	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Misc. Revenues	\$0	\$794	\$0	\$0	\$0	\$0	\$0	\$0
Interfund Transactions (Admin)	\$2,428,600	\$2,428,600	\$2,910,430	\$2,669,007	\$2,911,630	\$2,576,000	\$2,580,800	\$2,580,800
Total Revenues	\$2,428,600	\$2,429,394	\$2,910,430	\$2,669,007	\$2,911,630	\$2,576,000	\$2,580,800	\$2,580,800
Other								
Beginning Balance	\$178,226	\$409,894	\$521,502	\$0	\$527,337	\$874,294	\$840,004	\$711,268
Total Other	\$178,226	\$409,894	\$521,502	\$0	\$527,337	\$874,294	\$840,004	\$711,268
TOTAL	\$2,606,826	\$2,839,288	\$3,431,932	\$2,669,007	\$3,438,967	\$3,450,294	\$3,420,804	\$3,292,068

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Mat, Suppls, Services	\$0	\$0	\$311	\$123,931	\$0	\$123,931	\$0	\$0
Debt Service	\$4,688,247	\$4,662,823	\$4,657,485	\$7,106,911	\$4,671,333	\$7,132,833	\$4,832,513	\$4,671,333
Total Depts	\$4,688,247	\$4,662,823	\$4,657,796	\$7,230,842	\$4,671,333	\$7,256,764	\$4,832,513	\$4,671,333
Other								
Interfund Transfer	\$0	\$0	\$0	\$0	\$0	\$7,164,160	\$0	\$0
Ending Balance	\$408,246	\$412,312	\$407,093	\$0	\$358,544	\$400,651	\$389,005	\$159,754
Total Other	\$408,246	\$412,312	\$407,093	\$0	\$358,544	\$7,564,811	\$389,005	\$159,754
TOTAL	\$5,096,493	\$5,075,135	\$5,064,889	\$7,230,842	\$5,029,877	\$14,821,575	\$5,221,518	\$4,831,087

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Property Taxes								
071-31112 PROP TAX DEBT SERV	\$4,558,315	\$4,568,904	\$4,565,873	\$4,643,956	\$4,557,989	\$5,070,714	\$4,737,987	\$4,201,919
071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Total Property Taxes	\$4,570,315	\$4,580,904	\$4,577,873	\$4,655,956	\$4,569,989	\$5,082,714	\$4,749,987	\$4,213,919

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Debt Service	\$797,409	\$797,249	\$798,549	\$799,849	\$804,000	\$804,000	\$804,000	\$804,000
Total 40760 GO BONDS-2004 SERIES	\$797,409	\$797,249	\$798,549	\$799,849	\$804,000	\$804,000	\$804,000	\$804,000
40779 GO BONDS-2008 SERIES								
Debt Service	\$918,581	\$915,356	\$910,931	\$905,981	\$909,000	\$909,000	\$907,000	\$909,000
Total 40779 GO BONDS-2008 SERIES	\$918,581	\$915,356	\$910,931	\$905,981	\$909,000	\$909,000	\$907,000	\$909,000
40780 GO BONDS-2009 SERIES								
Debt Service	\$1,414,410	\$1,409,560	\$1,408,960	\$1,406,960	\$1,413,000	\$1,413,000	\$1,029,000	\$1,413,000
Total 40780 GO BONDS-2009 SERIES	\$1,414,410	\$1,409,560	\$1,408,960	\$1,406,960	\$1,413,000	\$1,413,000	\$1,029,000	\$1,413,000
40788 GO BONDS-2010B SERIES								
Debt Service	\$585,689	\$579,646	\$579,493	\$571,933	\$574,333	\$574,333	\$570,513	\$574,333
Total 40788 GO BONDS-2010B SERIES	\$585,689	\$579,646	\$579,493	\$571,933	\$574,333	\$574,333	\$570,513	\$574,333
40789 GO BONDS-2010A SERIES								
Debt Service	\$79,018	\$526,488	\$527,088	\$527,188	\$531,000	\$531,000	\$531,000	\$531,000
Total 40789 GO BONDS-2010A SERIES	\$79,018	\$526,488	\$527,088	\$527,188	\$531,000	\$531,000	\$531,000	\$531,000
40793 GO BONDS-2013A SERIES								
Mat, Suppls, Services	\$0	\$0	\$311	\$98,614	\$0	\$98,614	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Debt Service	\$0	\$0	\$0	\$526,373	\$0	\$528,000	\$578,000	\$0
Interfund Transfer	\$0	\$0	\$0	\$0	\$0	\$7,164,160	\$0	\$0
Total 40793 GO BONDS-2013A SERIES	\$0	\$0	\$311	\$624,988	\$0	\$7,790,774	\$578,000	\$0
40794 GO BONDS-2013B SERIES								
Mat, Suppls, Services	\$0	\$0	\$0	\$25,317	\$0	\$25,317	\$0	\$0
Debt Service	\$0	\$0	\$0	\$401,055	\$0	\$403,000	\$413,000	\$0
Total 40794 GO BONDS-2013B SERIES	\$0	\$0	\$0	\$426,372	\$0	\$428,317	\$413,000	\$0
40999 END BAL SUR(DEF)								
Ending Balance	\$408,246	\$412,312	\$407,093	\$0	\$358,544	\$400,651	\$389,005	\$159,754
Total 40999 END BAL SUR(DEF)	\$408,246	\$412,312	\$407,093	\$0	\$358,544	\$400,651	\$389,005	\$159,754
TOTAL	\$5,096,493	\$5,075,135	\$5,064,889	\$7,230,842	\$5,029,877	\$14,821,575	\$5,221,518	\$4,831,087

RDA-LOWER PK AVE-DEBT SERVICE - Budget Summary

076 RDA-LOWER PK AVE-DEBT

Revenue Summary

Revenues	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Misc. Revenues	\$0	\$794	\$0	\$0	\$0	\$0	\$0	\$0
Interfund Transactions (Admin)	\$2,428,600	\$2,428,600	\$2,910,430	\$2,669,007	\$2,911,630	\$2,576,000	\$2,580,800	\$2,580,800
Total Revenues	\$2,428,600	\$2,429,394	\$2,910,430	\$2,669,007	\$2,911,630	\$2,576,000	\$2,580,800	\$2,580,800
Other								
Beginning Balance	\$178,226	\$409,894	\$521,502	\$0	\$527,337	\$874,294	\$840,004	\$711,268
Total Other	\$178,226	\$409,894	\$521,502	\$0	\$527,337	\$874,294	\$840,004	\$711,268
TOTAL	\$2,606,826	\$2,839,288	\$3,431,932	\$2,669,007	\$3,438,967	\$3,450,294	\$3,420,804	\$3,292,068

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Debt Service	\$2,720,554	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Depts	\$2,720,554	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Other								
Interfund Transfer	\$423,237	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Other	\$423,237	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$3,143,791	\$0	\$0	\$0	\$0	\$0	\$0	\$0

076 RDA-LOWER PK AVE-DEBT

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Misc. Revenues								
076-36112 INT EARN SPEC ACCTS	\$3,133	\$0	\$0	\$0	\$0	\$0	\$0	\$0
076-36911 OTHER MISCELLANEOUS	\$400,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$403,133	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)								

CAPITAL IMPROVEMENT FUND - Budget Summary

031 CAPITAL IMPROVEMENT FUND

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
Property Taxes	\$0	\$0	\$0	\$283,345	\$0	\$180,000	\$0	\$0
Sales Tax	\$2,000,000	\$1,800,000	\$2,521,908	\$2,932,142	\$5,816,099	\$5,464,167	\$5,900,156	\$5,194,819
Planning Building & Engineering Fees	\$191,521	\$133,421	\$201,235	\$375,672	\$165,000	\$370,000	\$370,000	\$370,000
Federal Revenue	\$151,559	\$31,741	\$61,492	\$12,613	\$0	\$0	\$0	\$0
State Revenue	\$349,325	\$340,540	\$358,866	\$1,242,461	\$3,300,000	\$3,307,294	\$300,000	\$300,000
County/SP District Revenue	\$138,214	\$107,855	\$640,010	\$291,001	\$50,000	\$314,000	\$50,000	\$50,000
Misc. Revenues	\$932,612	\$2,637,875	\$477,063	\$1,659,914	\$3,494,757	\$1,711,200	\$200,000	\$200,000
Interfund Transactions (CIP/Debt)	\$0	\$1,800,000	\$849,400	\$0	\$0	\$7,164,160	\$0	\$0
Special Revenues & Resources	\$248,365	\$1,193,310	\$344,852	\$296,070	\$0	\$172,500	\$0	\$0
Bond Proceeds	\$0	\$0	\$0	\$0	\$5,350,000	\$16,450,000	\$6,300,000	\$0
Total Revenues	\$4,011,595	\$8,044,742	\$5,454,826	\$7,093,218	\$18,175,856	\$35,133,321	\$13,120,156	\$6,114,819
Other								
Beginning Balance	\$33,954,635	\$26,823,812	\$19,876,401	\$0	\$3,629,107	\$18,771,186	\$2,554,602	\$2,048,118
Total Other	\$33,954,635	\$26,823,812	\$19,876,401	\$0	\$3,629,107	\$18,771,186	\$2,554,602	\$2,048,118
TOTAL	\$37,966,230	\$34,868,554	\$25,331,227	\$7,093,218	\$21,804,963	\$53,904,507	\$15,674,758	\$8,162,937

031 CAPITAL IMPROVEMENT FUND

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Personnel	\$27,236	\$4,614	\$4,634	\$33,635	\$0	\$0	\$0	\$0
Capital	\$10,980,816	\$14,853,173	\$6,421,041	\$7,811,414	\$18,422,638	\$51,215,539	\$13,492,274	\$7,410,267
Total Depts	\$11,008,052	\$14,857,787	\$6,425,675	\$7,845,050	\$18,422,638	\$51,215,539	\$13,492,274	\$7,410,267
Other								
Interfund Transfer	\$134,366	\$134,366	\$134,366	\$123,167	\$134,366	\$134,366	\$134,366	\$134,366

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Ending Balance	\$26,823,812	\$19,876,401	\$18,771,186	\$0	\$3,247,959	\$2,554,602	\$2,048,118	\$618,304
Total Other	\$26,958,178	\$20,010,767	\$18,905,552	\$123,167	\$3,382,325	\$2,688,968	\$2,182,484	\$752,670
TOTAL	\$37,966,230	\$34,868,554	\$25,331,227	\$7,968,217	\$21,804,963	\$53,904,507	\$15,674,758	\$8,162,937

031 CAPITAL IMPROVEMENT FUND

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Property Taxes								
031-31124 FEE-IN-LIEU HOUSING	\$0	\$0	\$0	\$283,345	\$0	\$180,000	\$0	\$0
Total Property Taxes	\$0	\$0	\$0	\$283,345	\$0	\$180,000	\$0	\$0
Sales Tax								
031-31213 RESORT TAX	\$2,000,000	\$1,800,000	\$2,100,000	\$0	\$2,047,000	\$2,264,167	\$2,600,156	\$1,794,819
031-31215 ADDITIONAL RESORT SALES TAX	\$0	\$0	\$421,908	\$2,932,142	\$3,769,099	\$3,200,000	\$3,300,000	\$3,400,000
Total Sales Tax	\$2,000,000	\$1,800,000	\$2,521,908	\$2,932,142	\$5,816,099	\$5,464,167	\$5,900,156	\$5,194,819
Planning Building & Engineering Fees								
031-32361 IMPACT FEES	\$191,521	\$133,421	\$201,235	\$375,672	\$165,000	\$370,000	\$370,000	\$370,000
Total Planning Building & Engineering Fees	\$191,521	\$133,421	\$201,235	\$375,672	\$165,000	\$370,000	\$370,000	\$370,000
Federal Revenue								
031-33110 FEDERAL GRANTS	\$151,559	\$31,741	\$61,492	\$12,613	\$0	\$0	\$0	\$0
Total Federal Revenue	\$151,559	\$31,741	\$61,492	\$12,613	\$0	\$0	\$0	\$0
State Revenue								
031-33252 STATE CONTRIBUTION	\$12,599	\$12,631	\$17,885	\$977,314	\$3,000,000	\$3,007,294	\$0	\$0
031-33261 CLASS C ROAD	\$336,726	\$327,909	\$340,981	\$265,147	\$300,000	\$300,000	\$300,000	\$300,000
Total State Revenue	\$349,325	\$340,540	\$358,866	\$1,242,461	\$3,300,000	\$3,307,294	\$300,000	\$300,000
County/SP District Revenue								
031-33311 COUNTY CONTRIBUTION	\$50,000	\$50,000	\$36,500	\$27,000	\$50,000	\$50,000	\$50,000	\$50,000
031-33312 RECR, ARTS&PARK-RAP TAX GRANT	\$0	\$0	\$603,510	\$264,001	\$0	\$264,000	\$0	\$0
031-33313 RESTAURANT TAX GRANT	\$88,214	\$57,855	\$0	\$0	\$0	\$0	\$0	\$0
Total County/SP District Revenue	\$138,214	\$107,855	\$640,010	\$291,001	\$50,000	\$314,000	\$50,000	\$50,000
Misc. Revenues								
031-36111 INTEREST EARNINGS	\$158,289	\$133,254	\$134,194	\$3,724	\$0	\$20,000	\$0	\$0
031-36210 RENTAL INCOME	\$400	\$0	\$41,928	\$210	\$50,000	\$200	\$0	\$0
031-36310 SALE OF ASSETS	\$382,026	\$2,255,244	\$410	\$1,375,000	\$3,244,757	\$1,375,000	\$0	\$0

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
031-36325 GARAGE REVENUE	\$203,773	\$204,508	\$222,120	\$164,662	\$200,000	\$200,000	\$200,000	\$200,000
031-36911 OTHER MISCELLANEOUS	\$188,125	\$44,869	\$78,411	\$116,318	\$0	\$116,000	\$0	\$0
Total Misc. Revenues	\$932,612	\$2,637,875	\$477,063	\$1,659,914	\$3,494,757	\$1,711,200	\$200,000	\$200,000
Interfund Transactions (CIP/Debt)								
031-38211 TRANS FR GEN FUND	\$0	\$1,800,000	\$0	\$0	\$0	\$0	\$0	\$0
031-38213 GEN FUND TRANS TO FUND 31 CIP	\$0	\$0	\$49,400	\$0	\$0	\$0	\$0	\$0
031-38270 TRANS FROM SALES TAX DSF-2005A	\$0	\$0	\$800,000	\$0	\$0	\$0	\$0	\$0
031-38271 TRANS FROM DEBT SERVICE FUND	\$0	\$0	\$0	\$0	\$0	\$7,164,160	\$0	\$0
Total Interfund Transactions (CIP/Debt)	\$0	\$1,800,000	\$849,400	\$0	\$0	\$7,164,160	\$0	\$0
Special Revenues & Resources								
031-39110 DONATIONS	\$0	\$1,000,150	\$0	\$200	\$0	\$0	\$0	\$0
031-39126 OTHER CONTRIBUTIONS	\$246,315	\$190,460	\$342,627	\$292,920	\$0	\$170,000	\$0	\$0
031-39129 LIBRARY FUNDRAISING DONATION	\$2,050	\$1,950	\$1,975	\$2,950	\$0	\$2,500	\$0	\$0
031-39131 LIB. UNRES-DONATIONS	\$0	\$750	\$250	\$0	\$0	\$0	\$0	\$0
Total Special Revenues & Resources	\$248,365	\$1,193,310	\$344,852	\$296,070	\$0	\$172,500	\$0	\$0
Bond Proceeds								
031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	\$5,350,000	\$16,450,000	\$6,300,000	\$0
Total Bond Proceeds	\$0	\$0	\$0	\$0	\$5,350,000	\$16,450,000	\$6,300,000	\$0
Beginning Balance								
031-39990 BEGINNING BALANCE	\$33,954,635	\$26,823,812	\$19,876,401	\$0	\$3,629,107	\$18,771,186	\$2,554,602	\$2,048,118
Total Beginning Balance	\$33,954,635	\$26,823,812	\$19,876,401	\$0	\$3,629,107	\$18,771,186	\$2,554,602	\$2,048,118
TOTAL	\$37,966,230	\$34,868,554	\$25,331,227	\$7,093,218	\$21,804,963	\$53,904,507	\$15,674,758	\$8,162,937

031 CAPITAL IMPROVEMENT FUND

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40821 TRANS TO OTHER FUND								
Interfund Transfer	\$134,366	\$134,366	\$134,366	\$123,167	\$134,366	\$134,366	\$134,366	\$134,366
Total 40821 TRANS TO OTHER FUND	\$134,366	\$134,366	\$134,366	\$123,167	\$134,366	\$134,366	\$134,366	\$134,366
40999 END BAL								

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Capital	\$503,560	\$736,871	\$681,723	\$622,722	\$600,000	\$874,075	\$600,000	\$600,000
Total 43311 PAVEMENT MANAGEMENT	\$503,560	\$736,871	\$681,723	\$622,722	\$600,000	\$874,075	\$600,000	\$600,000
43320 AFFORDABLE HOUSING								
Capital	\$0	\$0	\$76,000	\$0	\$0	\$1,181,130	\$0	\$0
Total 43320 AFFORDABLE HOUSING	\$0	\$0	\$76,000	\$0	\$0	\$1,181,130	\$0	\$0
43324 MCPOLIN FARM PROPERTY MAINTENANCE								
Capital	\$0	\$0	\$0	\$0	\$0	\$2,280	\$0	\$0
Total 43324 MCPOLIN FARM PROPERTY MAINTENANCE	\$0	\$0	\$0	\$0	\$0	\$2,280	\$0	\$0
43329 ADA IMPLEMENTATION								
Capital	\$3,718	\$0	\$0	\$0	\$10,000	\$45,948	\$5,000	\$5,000
Total 43329 ADA IMPLEMENTATION	\$3,718	\$0	\$0	\$0	\$10,000	\$45,948	\$5,000	\$5,000
43332 LIBRARY DONATION EXP								
Capital	\$15,378	\$15,016	\$35,411	\$6,244	\$0	\$21,211	\$0	\$0
Total 43332 LIBRARY DONATION EXP	\$15,378	\$15,016	\$35,411	\$6,244	\$0	\$21,211	\$0	\$0
43333 DIRECTIONAL SIGNAGE								
Capital	\$0	\$1,005	\$0	\$0	\$20,000	\$28,995	\$0	\$0
Total 43333 DIRECTIONAL SIGNAGE	\$0	\$1,005	\$0	\$0	\$20,000	\$28,995	\$0	\$0
43349 TRAFFIC CALMING								
Capital	\$22,088	\$9,639	\$33,322	\$40,576	\$50,000	\$134,951	\$37,500	\$37,500

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
THE FARM								
Capital	\$4,514	\$198	\$1,030	\$224	\$0	\$32,736	\$0	\$0
Total 43402 FRIENDS OF THE FARM	\$4,514	\$198	\$1,030	\$224	\$0	\$32,736	\$0	\$0
43404 OPEN SPACE IMPROVEMENTS								
Personnel	\$12	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$111,046	\$1,277,753	\$184,923	\$198,090	\$0	\$930,622	\$250,000	\$250,000
Total 43404 OPEN SPACE IMPROVEMENTS	\$111,059	\$1,277,753	\$184,923	\$198,090	\$0	\$930,622	\$250,000	\$250,000
43408 E- GOVERNMENT SOFTWARE								
Capital	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 43408 E- GOVERNMENT SOFTWARE	\$300	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43411 NEIGHBORHOOD PARKS								
Capital	\$227,800	\$39,467	\$11,038	\$1,354	\$0	\$23,388	\$100,000	\$100,000
Total 43411 NEIGHBORHOOD PARKS	\$227,800	\$39,467	\$11,038	\$1,354	\$0	\$23,388	\$100,000	\$100,000
43413 TOP SOIL ASSISTANCE PROGRAM								
Capital	\$900	\$0	\$450	\$450	\$0	\$0	\$0	\$0
Total 43413 TOP SOIL ASSISTANCE PROGRAM	\$900	\$0	\$450	\$450	\$0	\$0	\$0	\$0
43416 CONSERVATION RESERVE PROGRAM								
Capital	\$2,273	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 43416	\$2,273	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
EQUIPMENT REPLACEME								
Capital	\$0	\$68,567	\$65,722	\$32,771	\$80,000	\$105,711	\$60,000	\$60,000
Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	\$0	\$68,567	\$65,722	\$32,771	\$80,000	\$105,711	\$60,000	\$60,000
43478 ASSET MGNT/REPLACEMENT PROGRAM								
Capital	\$194,785	\$480,241	\$329,620	\$351,037	\$582,709	\$2,087,465	\$552,709	\$552,709
Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$194,785	\$480,241	\$329,620	\$351,037	\$582,709	\$2,087,465	\$552,709	\$552,709
43482 ICE FACILITY CAPITAL REPLACEMENT								
Capital	\$13,971	\$46,297	\$16,169	\$56,345	\$50,000	\$109,189	\$50,000	\$50,000
Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$13,971	\$46,297	\$16,169	\$56,345	\$50,000	\$109,189	\$50,000	\$50,000
43488 OTIS PHASE II(A)								
Capital	\$351,319	\$249,708	\$1,087,940	\$939,293	\$350,000	\$1,057,019	\$0	\$0
Total 43488 OTIS PHASE II(A)	\$351,319	\$249,708	\$1,087,940	\$939,293	\$350,000	\$1,057,019	\$0	\$0
43490 OTIS PHASE III(A)								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$1,950,000	\$0
Total 43490 OTIS PHASE III(A)	\$0	\$0	\$0	\$0	\$0	\$0	\$1,950,000	\$0
43493 ICE FACILITY CAPITAL IMPROVEMENTS								
Capital	\$4,423	\$2,363	\$0	\$0	\$0	\$7,468	\$0	\$0
Total 43493 ICE FACILITY CAPITAL	\$4,423	\$2,363	\$0	\$0	\$0	\$7,468	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
MAINTENANCE								
Capital	\$1,718	\$11,650	\$24,008	\$38,388	\$45,000	\$99,512	\$40,500	\$40,500
Total 43529	\$1,718	\$11,650	\$24,008	\$38,388	\$45,000	\$99,512	\$40,500	\$40,500
WALKABILITY MAINTENANCE								
43535 CHINA BRIDGE GARAGE EVENT PARKING								
Capital	\$389,324	\$138,918	\$136,195	\$47,122	\$121,000	\$172,103	\$121,000	\$121,000
Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$389,324	\$138,918	\$136,195	\$47,122	\$121,000	\$172,103	\$121,000	\$121,000
43540 RACQUET CLUB RENOVATION								
Capital	\$4,985,796	\$4,468,950	\$123,338	\$3,480	\$0	\$25,044	\$0	\$0
Total 43540 RACQUET CLUB RENOVATION	\$4,985,796	\$4,468,950	\$123,338	\$3,480	\$0	\$25,044	\$0	\$0
43542 EMERGENCY MANAGEMENT PROGRAM START UP								
Personnel	\$132	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$25,113	\$44,247	\$6,939	\$7,194	\$0	\$26,607	\$10,000	\$10,000
Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$25,245	\$44,247	\$6,939	\$7,194	\$0	\$26,607	\$10,000	\$10,000
43548 SNOW PLOW BLADE REPLACEMENT								
Capital	\$18,368	\$48,403	\$31,906	\$0	\$0	\$7,125	\$0	\$0
Total 43548 SNOW PLOW BLADE REPLACEMENT	\$18,368	\$48,403	\$31,906	\$0	\$0	\$7,125	\$0	\$0
43550 SALT COVER								
Capital	\$0	\$15,677	\$0	\$0	\$0	\$0	\$0	\$0
Total 43550 SALT COVER	\$0	\$15,677	\$0	\$0	\$0	\$0	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
43559 DREDGE PROSPECTOR POND								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
Total 43559 DREDGE PROSPECTOR POND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000
43561 MORTGAGE ASSISTANCE PROGRAM								
Capital	\$10,000	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0
Total 43561 MORTGAGE ASSISTANCE PROGRAM	\$10,000	\$0	\$0	\$0	\$0	\$30,000	\$0	\$0
43563 CHINA BRIDGE POCKET PARK								
Capital	\$2,620	\$28,185	\$0	\$0	\$0	\$0	\$0	\$0
Total 43563 CHINA BRIDGE POCKET PARK	\$2,620	\$28,185	\$0	\$0	\$0	\$0	\$0	\$0
43564 GENERAL UPDATE PLAN								
Personnel	\$0	\$1,745	\$268	\$0	\$0	\$0	\$0	\$0
Capital	\$76,362	\$182,431	\$46,514	\$36,934	\$0	\$29,239	\$0	\$0
Total 43564 GENERAL UPDATE PLAN	\$76,362	\$184,176	\$46,781	\$36,934	\$0	\$29,239	\$0	\$0
43566 TRIANGLE PROPERTY ENVIRONMENTAL REMIAT								
Capital	\$5,693	\$31,442	\$315	\$0	\$0	\$99,779	\$0	\$0
Total 43566 TRIANGLE PROPERTY ENVIRONMENTAL REMIAT	\$5,693	\$31,442	\$315	\$0	\$0	\$99,779	\$0	\$0
43577 IRRIGATION CONTROL REPLACEMENT								
Capital	\$9,867	\$10,000	\$25,124	\$4,080	\$25,000	\$25,009	\$20,000	\$20,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Total 43577 IRRIGATION CONTROL REPLACEMENT	\$9,867	\$10,000	\$25,124	\$4,080	\$25,000	\$25,009	\$20,000	\$20,000
43578 ELECTRONIC RECORD ARCHIVING								
Capital	\$0	\$0	\$0	\$34,966	\$0	\$85,000	\$0	\$0
Total 43578 ELECTRONIC RECORD ARCHIVING	\$0	\$0	\$0	\$34,966	\$0	\$85,000	\$0	\$0
43581 MIDDLE SILVER CREEK								
Capital	\$0	\$37,703	\$0	\$0	\$0	\$234,297	\$0	\$0
Total 43581 MIDDLE SILVER CREEK	\$0	\$37,703	\$0	\$0	\$0	\$234,297	\$0	\$0
43582 SPORTEXE FIELD SNO REM								
Capital	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 43582 SPORTEXE FIELD SNO REM	\$8,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43583 PARK CITY HEIGHTS								
Capital	\$269,470	\$28,442	\$0	\$0	\$0	\$0	\$0	\$0
Total 43583 PARK CITY HEIGHTS	\$269,470	\$28,442	\$0	\$0	\$0	\$0	\$0	\$0
43584 EECBG PROJECTS								
Capital	\$145,530	\$20,470	\$0	\$0	\$0	\$0	\$0	\$0
Total 43584 EECBG PROJECTS	\$145,530	\$20,470	\$0	\$0	\$0	\$0	\$0	\$0
43589 STORM WATER IMPROVEMENTS								
Capital	\$0	\$56,272	\$90,252	\$839,622	\$861,154	\$964,630	\$1,333,333	\$1,333,333
Total 43589 STORM WATER IMPROVEMENTS	\$0	\$56,272	\$90,252	\$839,622	\$861,154	\$964,630	\$1,333,333	\$1,333,333

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
REVOLVING LOAN FUND								
Capital	\$0	\$6,487	\$240	\$0	\$0	\$93,273	\$0	\$0
Total 43606	\$0	\$6,487	\$240	\$0	\$0	\$93,273	\$0	\$0
ENVIRONMENTAL REVOLVING LOAN FUND								
43607 DT ENHANCEMENT PHASE 2								
Personnel	\$0	\$0	\$4,367	\$32,203	\$0	\$0	\$0	\$0
Capital	\$0	\$0	\$149,414	\$1,672,305	\$5,000,000	\$7,846,219	\$0	\$0
Total 43607 DT ENHANCEMENT PHASE 2	\$0	\$0	\$153,781	\$1,704,508	\$5,000,000	\$7,846,219	\$0	\$0
43615 ROYAL STREET								
Capital	\$0	\$411,969	\$0	\$59,476	\$750,000	\$750,000	\$750,000	\$0
Total 43615 ROYAL STREET	\$0	\$411,969	\$0	\$59,476	\$750,000	\$750,000	\$750,000	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN								
Capital	\$0	\$40,253	\$9,747	\$0	\$0	\$0	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$40,253	\$9,747	\$0	\$0	\$0	\$0	\$0
43617 FUEL TRAILER								
Capital	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0
Total 43617 FUEL TRAILER	\$0	\$0	\$7,500	\$0	\$0	\$0	\$0	\$0
43618 STORM WATER UTILITY STUDY								
Capital	\$0	\$0	\$24,817	\$0	\$0	\$183	\$25,000	\$0
Total 43618 STORM WATER UTILITY STUDY	\$0	\$0	\$24,817	\$0	\$0	\$183	\$25,000	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
43619 STAIR REMOVAL AT MARSAC								
Capital	\$0	\$0	\$15,078	\$0	\$0	\$0	\$0	\$0
Total 43619 STAIR REMOVAL AT MARSAC	\$0	\$0	\$15,078	\$0	\$0	\$0	\$0	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL								
Capital	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0
43626 APP DEVELOPMENT								
Capital	\$0	\$0	\$0	\$15,000	\$0	\$85,000	\$60,000	\$0
Total 43626 APP DEVELOPMENT	\$0	\$0	\$0	\$15,000	\$0	\$85,000	\$60,000	\$0
43627 MEMORIAL WALL								
Capital	\$0	\$3,736	\$26,264	\$0	\$0	\$0	\$0	\$0
Total 43627 MEMORIAL WALL	\$0	\$3,736	\$26,264	\$0	\$0	\$0	\$0	\$0
43628 CEMETERY IMPROVEMENTS								
Capital	\$0	\$0	\$18,945	\$12,000	\$0	\$46,055	\$0	\$0
Total 43628 CEMETERY IMPROVEMENTS	\$0	\$0	\$18,945	\$12,000	\$0	\$46,055	\$0	\$0
43629 AQUATICS EQUIPMENT REPLACEMENT								
Capital	\$0	\$7,346	\$11,531	\$6,056	\$15,000	\$16,123	\$11,250	\$11,250
Total 43629 AQUATICS	\$0	\$7,346	\$11,531	\$6,056	\$15,000	\$16,123	\$11,250	\$11,250

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
EQUIPMENT REPLACEMENT								
43631 SPRIGGS BARN								
Capital	\$0	\$0	\$0	\$0	\$0	\$23,312	\$0	\$0
Total 43631 SPRIGGS BARN	\$0	\$0	\$0	\$0	\$0	\$23,312	\$0	\$0
43632 POLIC SOLAR PV ARRAY								
Capital	\$0	\$0	\$113,000	\$0	\$0	\$0	\$0	\$0
Total 43632 POLIC SOLAR PV ARRAY	\$0	\$0	\$113,000	\$0	\$0	\$0	\$0	\$0
43633 STAFF INTERACTIVE BUDGETING SOFTWARE								
Capital	\$0	\$0	\$161,803	\$40,708	\$0	\$0	\$0	\$0
Total 43633 STAFF INTERACTIVE BUDGETING SOFTWARE	\$0	\$0	\$161,803	\$40,708	\$0	\$0	\$0	\$0
43635 HISTORIC PRESERVATION								
Capital	\$0	\$0	\$0	\$259,563	\$10,000	\$400,000	\$0	\$0
Total 43635 HISTORIC PRESERVATION	\$0	\$0	\$0	\$259,563	\$10,000	\$400,000	\$0	\$0
43643 OPEN SPACE ACQUISITION								
Capital	\$0	\$0	\$1,474,140	\$0	\$3,750,000	\$7,500,000	\$5,500,000	\$0
Total 43643 OPEN SPACE ACQUISITION	\$0	\$0	\$1,474,140	\$0	\$3,750,000	\$7,500,000	\$5,500,000	\$0
43644 OPEN SPACE CONSERVATION EASEMENT MONITOR								
Capital	\$0	\$0	\$0	\$0	\$750,000	\$750,000	\$750,000	\$750,000
Total 43644 OPEN SPACE CONSERVATION	\$0	\$0	\$0	\$0	\$750,000	\$750,000	\$750,000	\$750,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
IMPRVMT								
Capital	\$0	\$0	\$0	\$16,596	\$25,000	\$50,000	\$5,000	\$5,000
Total 43661 DOG PARK IMPRVMT	\$0	\$0	\$0	\$16,596	\$25,000	\$50,000	\$5,000	\$5,000
43662 NETWORK/SECURITY ENHANCE								
Capital	\$0	\$0	\$0	\$81,506	\$80,000	\$80,000	\$80,000	\$0
Total 43662 NETWORK/SECURITY ENHANCE	\$0	\$0	\$0	\$81,506	\$80,000	\$80,000	\$80,000	\$0
43663 WEBSITE REMODEL								
Capital	\$0	\$0	\$0	\$0	\$37,000	\$37,000	\$0	\$0
Total 43663 WEBSITE REMODEL	\$0	\$0	\$0	\$0	\$37,000	\$37,000	\$0	\$0
43664 OUTDOOR TENNIS COURT REBUILD								
Capital	\$0	\$0	\$0	\$651,468	\$0	\$770,000	\$0	\$0
Total 43664 OUTDOOR TENNIS COURT REBUILD	\$0	\$0	\$0	\$651,468	\$0	\$770,000	\$0	\$0
43665 OLD TOWN STAIRS								
Capital	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
Total 43665 OLD TOWN STAIRS	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
43666 ECONOMIC DEVELOPMENT								
Capital	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000
Total 43666 ECONOMIC DEVELOPMENT	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000
43668 IRONHORSE ELECTRONIC ACCESS CTRL								

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Capital	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000	\$25,000
Total 43668 IRONHORSE ELECTRONIC ACCESS CTRL	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000	\$25,000
43669 RECREATION SOFTWARE								
Capital	\$0	\$0	\$0	\$77,989	\$85,000	\$85,000	\$0	\$0
Total 43669 RECREATION SOFTWARE	\$0	\$0	\$0	\$77,989	\$85,000	\$85,000	\$0	\$0
43670 MS INFRASTRUCTURE MAINT								
Capital	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
Total 43670 MS INFRASTRUCTURE MAINT	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
43671 MTG DOCUMENTATION SOFTWARE								
Capital	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0
Total 43671 MTG DOCUMENTATION SOFTWARE	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0	\$0
43674 SURVEY MONUMENT RE- ESTABLISHMENT								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$5,000
Total 43674 SURVEY MONUMENT RE- ESTABLISHMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000	\$5,000
43675 HISTORIC WALL/HILLSIDE AVE								
Capital	\$0	\$0	\$0	\$0	\$0	\$125,000	\$0	\$0
Total 43675 HISTORIC WALL/HILLSIDE AVE	\$0	\$0	\$0	\$0	\$0	\$125,000	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
43676 ENGINEERING SMALL PROJECTS								
Capital	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
Total 43676 ENGINEERING SMALL PROJECTS	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
43677 PROSPECTOR AVE RECONSTRUCTION								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,100,000
Total 43677 PROSPECTOR AVE RECONSTRUCTION	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$1,100,000
43680 FIBER CONNECTION TO QUINN'S ICE & WATER								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000	\$0
Total 43680 FIBER CONNECTION TO QUINN'S ICE & WATER	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000	\$0
43681 LIBRARY TECH EQUIP REPLACEMENT								
Capital	\$0	\$0	\$0	\$0	\$0	\$10,000	\$14,387	\$24,387
Total 43681 LIBRARY TECH EQUIP REPLACEMENT	\$0	\$0	\$0	\$0	\$0	\$10,000	\$14,387	\$24,387
43682 COUNCIL CHAMBERS ADV TECH UPGRADES								
Capital	\$0	\$0	\$0	\$0	\$0	\$68,000	\$0	\$0
Total 43682 COUNCIL CHAMBERS ADV TECH UPGRADES	\$0	\$0	\$0	\$0	\$0	\$68,000	\$0	\$0
43692 SOLAR INSTALLATION -								

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
MARC								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$426,800	\$0
Total 43692 SOLAR INSTALLATION - MARC	\$0	\$0	\$0	\$0	\$0	\$0	\$426,800	\$0
TOTAL	\$37,945,483	\$34,860,697	\$25,314,344	\$7,968,217	\$21,900,788	\$53,951,643	\$15,721,895	\$8,210,074

LOWER PARK AVE RDA SPECIAL REVENUE FUND - Budget Summary

023 LOWER PARK AVE RDA SPECIAL

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$2,192,000	\$2,192,000
Total Revenues	\$0	\$0	\$0	\$0	\$0	\$0	\$2,192,000	\$2,192,000
Other								
Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,488
Total Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,488
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$2,192,000	\$2,221,488

023 LOWER PARK AVE RDA SPECIAL

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$22,212	\$23,082
Mat, Suppls, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$50,300	\$50,300
Total Depts	\$0	\$0	\$0	\$0	\$0	\$0	\$72,512	\$73,382
Other								
Interfund Transfer	\$0	\$0	\$0	\$0	\$0	\$0	\$2,090,000	\$2,090,000
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$29,488	\$58,106
Total Other	\$0	\$0	\$0	\$0	\$0	\$0	\$2,119,488	\$2,148,106
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$2,192,000	\$2,221,488

023 LOWER PARK AVE RDA SPECIAL

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Property Taxes								
023-31113 PROP TAX INCREMENT RDA	\$0	\$0	\$0	\$0	\$0	\$0	\$2,140,000	\$2,140,000
023-31121 DEL AND PRIOR YEAR	\$0	\$0	\$0	\$0	\$0	\$0	\$52,000	\$52,000
Total Property Taxes	\$0	\$0	\$0	\$0	\$0	\$0	\$2,192,000	\$2,192,000
Beginning Balance								
023-39990 BEGINNING BALANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,488
Total Beginning Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$29,488
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$2,192,000	\$2,221,488

023 LOWER PARK AVE RDA SPECIAL

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40999 END BAL SUR(DEF)								
Ending Balance	\$0	\$0	\$0	\$0	\$0	\$0	\$29,488	\$58,106
Total 40999 END BAL SUR(DEF)	\$0	\$0	\$0	\$0	\$0	\$0	\$29,488	\$58,106
43328 LOWER PARK AVENUE RDA								
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$22,212	\$23,082
Mat, Suppls, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$50,300	\$50,300
Interfund Transfer	\$0	\$0	\$0	\$0	\$0	\$0	\$2,090,000	\$2,090,000
Total 43328 LOWER PARK AVENUE RDA	\$0	\$0	\$0	\$0	\$0	\$0	\$2,162,512	\$2,163,382
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$2,192,000	\$2,221,488

REDEVELOPMENT AGENCY-LOWER PRK - Budget Summary

033 REDEVELOPMENT AGENCY-

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
Property Taxes	\$2,577,316	\$2,425,242	\$2,305,162	\$2,192,022	\$2,271,000	\$2,192,000	\$0	\$0
Misc. Revenues	\$705,604	\$69,101	\$63,683	\$0	\$0	\$26,000	\$2,750,000	\$0
Interfund Transactions (CIP/Debt)	\$423,237	\$0	\$0	\$0	\$0	\$0	\$2,090,000	\$2,090,000
Bond Proceeds	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$9,000,000	\$0
Total Revenues	\$3,706,157	\$2,494,342	\$2,368,844	\$2,192,022	\$3,271,000	\$2,218,000	\$13,840,000	\$2,090,000
Other								
Beginning Balance	\$5,634,431	\$7,823,811	\$9,084,417	\$0	\$6,646,734	\$9,877,290	\$1,374,200	\$3,386,988
Total Other	\$5,634,431	\$7,823,811	\$9,084,417	\$0	\$6,646,734	\$9,877,290	\$1,374,200	\$3,386,988
TOTAL	\$9,340,588	\$10,318,153	\$11,453,261	\$2,192,022	\$9,917,734	\$12,095,290	\$15,214,200	\$5,476,988

033 REDEVELOPMENT AGENCY-

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Personnel	\$23,884	\$0	\$274	\$5,260	\$0	\$0	\$0	\$0
Mat, Suppls, Services	\$713,739	\$597,298	\$557,051	\$525,297	\$0	\$580,000	\$580,000	\$580,000
Capital	\$329,153	\$128,463	\$550,549	\$2,754,773	\$8,860,274	\$9,789,914	\$10,920,274	\$2,145,274
Total Depts	\$1,066,777	\$725,761	\$1,107,874	\$3,285,330	\$8,860,274	\$10,369,914	\$11,500,274	\$2,725,274
Other								
Interfund Transfer	\$450,000	\$507,975	\$468,097	\$390,841	\$426,375	\$351,176	\$326,938	\$324,000
Ending Balance	\$7,823,811	\$9,084,417	\$9,877,290	\$0	\$631,085	\$1,374,200	\$3,386,988	\$2,427,714
Total Other	\$8,273,811	\$9,592,392	\$10,345,387	\$390,841	\$1,057,460	\$1,725,376	\$3,713,926	\$2,751,714
TOTAL	\$9,340,588	\$10,318,153	\$11,453,261	\$3,676,171	\$9,917,734	\$12,095,290	\$15,214,200	\$5,476,988

033 REDEVELOPMENT AGENCY-
Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Property Taxes								
033-31113 PROP TAX INCREMENT RDA	\$2,577,316	\$2,357,498	\$2,234,761	\$2,139,767	\$2,235,000	\$2,140,000	\$0	\$0
033-31121 DEL AND PRIOR YEAR	\$0	\$67,744	\$70,401	\$52,255	\$36,000	\$52,000	\$0	\$0
Total Property Taxes	\$2,577,316	\$2,425,242	\$2,305,162	\$2,192,022	\$2,271,000	\$2,192,000	\$0	\$0
Misc. Revenues								
033-36111 INTEREST EARNINGS	\$35,288	\$69,101	\$63,683	\$0	\$0	\$26,000	\$0	\$0
033-36310 SALE OF ASSETS	\$669,516	\$0	\$0	\$0	\$0	\$0	\$2,750,000	\$0
033-36911 OTHER MISCELLANEOUS	\$800	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$705,604	\$69,101	\$63,683	\$0	\$0	\$26,000	\$2,750,000	\$0
Interfund Transactions (CIP/Debt)								
033-38271 TRANS FROM DEBT SERVICE FUND	\$423,237	\$0	\$0	\$0	\$0	\$0	\$0	\$0
033-38275 TRANS FROM LPA RDA SRF	\$0	\$0	\$0	\$0	\$0	\$0	\$2,090,000	\$2,090,000
Total Interfund Transactions (CIP/Debt)	\$423,237	\$0	\$0	\$0	\$0	\$0	\$2,090,000	\$2,090,000
Bond Proceeds								
033-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$9,000,000	\$0
Total Bond Proceeds	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$9,000,000	\$0
Beginning Balance								
033-39990 BEGINNING BALANCE	\$5,634,431	\$7,823,811	\$9,084,417	\$0	\$6,646,734	\$9,877,290	\$1,374,200	\$3,386,988
Total Beginning Balance	\$5,634,431	\$7,823,811	\$9,084,417	\$0	\$6,646,734	\$9,877,290	\$1,374,200	\$3,386,988
TOTAL	\$9,340,588	\$10,318,153	\$11,453,261	\$2,192,022	\$9,917,734	\$12,095,290	\$15,214,200	\$5,476,988

033 REDEVELOPMENT AGENCY-
Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40624 RDA MITIGATION								
Mat, Suppls, Services	\$713,739	\$597,298	\$557,051	\$525,297	\$0	\$580,000	\$580,000	\$580,000
Total 40624 RDA	\$713,739	\$597,298	\$557,051	\$525,297	\$0	\$580,000	\$580,000	\$580,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
MITIGATION								
40626 FG ADMIN								
Interfund Transfer	\$100,000	\$183,500	\$141,722	\$91,663	\$100,000	\$24,801	\$0	\$0
Total 40626 FG ADMIN	\$100,000	\$183,500	\$141,722	\$91,663	\$100,000	\$24,801	\$0	\$0
40821 TRANS TO OTHER FUND								
Interfund Transfer	\$350,000	\$324,475	\$326,375	\$299,178	\$326,375	\$326,375	\$326,938	\$324,000
Total 40821 TRANS TO OTHER FUND	\$350,000	\$324,475	\$326,375	\$299,178	\$326,375	\$326,375	\$326,938	\$324,000
40999 END BAL SUR(DEF)								
Ending Balance	\$7,823,811	\$9,084,417	\$9,877,290	\$0	\$631,085	\$1,374,200	\$3,386,988	\$2,427,714
Total 40999 END BAL SUR(DEF)	\$7,823,811	\$9,084,417	\$9,877,290	\$0	\$631,085	\$1,374,200	\$3,386,988	\$2,427,714
43309 CITY PARK IMPROVEMENTS								
Capital	\$2,925	\$890	\$218,539	\$135,273	\$100,000	\$143,408	\$100,000	\$100,000
Total 43309 CITY PARK IMPROVEMENTS	\$2,925	\$890	\$218,539	\$135,273	\$100,000	\$143,408	\$100,000	\$100,000
43322 AFFORDABLE HOUSING								
Personnel	\$16,735	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$279,111	\$24,616	\$198,752	\$2,466	\$0	\$1,436,027	\$0	\$0
Total 43322 AFFORDABLE HOUSING	\$295,846	\$24,616	\$198,752	\$2,466	\$0	\$1,436,027	\$0	\$0
43351 TRAFFIC CALMING								
Capital	\$2,500	\$0	\$0	\$0	\$0	\$39,845	\$0	\$0
Total 43351	\$2,500	\$0	\$0	\$0	\$0	\$39,845	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
TRAFFIC CALMING								
43357 TRAILS MASTER PLAN								
Capital	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000
Total 43357 TRAILS MASTER PLAN	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000
43502 SKATE PARK REPAIRS								
Capital	\$0	\$6,287	\$0	\$0	\$5,000	\$15,467	\$5,000	\$5,000
Total 43502 SKATE PARK REPAIRS	\$0	\$6,287	\$0	\$0	\$5,000	\$15,467	\$5,000	\$5,000
43555 SNOWCREEK AFFORDABLE HOUSING								
Personnel	\$7,149	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$22,521	\$2,867	\$0	\$0	\$0	\$-2,511	\$0	\$0
Total 43555 SNOWCREEK AFFORDABLE HOUSING	\$29,671	\$2,867	\$0	\$0	\$0	\$-2,511	\$0	\$0
43585 CITY-WIDE SIGNS PHASE 1								
Capital	\$0	\$1,531	\$1,313	\$0	\$15,000	\$17,156	\$0	\$0
Total 43585 CITY-WIDE SIGNS PHASE 1	\$0	\$1,531	\$1,313	\$0	\$15,000	\$17,156	\$0	\$0
43597 LOWER PARK AVENUE RDA								
Personnel	\$0	\$0	\$274	\$5,260	\$0	\$0	\$0	\$0
Capital	\$0	\$0	\$11,068	\$2,309,765	\$1,250,000	\$2,488,658	\$0	\$0
Total 43597	\$0	\$0	\$11,342	\$2,315,025	\$1,250,000	\$2,488,658	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
LOWER PARK AVENUE RDA								
43598 SECURITY PROJECTS								
Capital	\$0	\$28,410	\$0	\$0	\$0	\$11,590	\$0	\$0
Total 43598 SECURITY PROJECTS	\$0	\$28,410	\$0	\$0	\$0	\$11,590	\$0	\$0
43599 CRESCENT TRAMWAY TRAIL								
Capital	\$0	\$18,983	\$1,155	\$60,935	\$0	\$150,000	\$25,000	\$0
Total 43599 CRESCENT TRAMWAY TRAIL	\$0	\$18,983	\$1,155	\$60,935	\$0	\$150,000	\$25,000	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN								
Capital	\$0	\$40,231	\$9,769	\$0	\$0	\$0	\$0	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$40,231	\$9,769	\$0	\$0	\$0	\$0	\$0
43646 LIBRARY REMODEL								
Capital	\$0	\$0	\$114,603	\$246,334	\$5,600,000	\$5,500,000	\$3,850,000	\$0
Total 43646 LIBRARY REMODEL	\$0	\$0	\$114,603	\$246,334	\$5,600,000	\$5,500,000	\$3,850,000	\$0
43647 MULTI GENER HOUSING								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000,000	\$2,000,000
Total 43647 MULTI GENER HOUSING	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000,000	\$2,000,000
43649 SENIOR COMMUNITY								

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
CENTER								
Capital	\$0	\$0	\$0	\$0	\$2,000,000	\$100,000	\$900,000	\$0
Total 43649 SENIOR COMMUNITY CENTER	\$0	\$0	\$0	\$0	\$2,000,000	\$100,000	\$900,000	\$0
43679 OLD TOWN STAIRS								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Total 43679 OLD TOWN STAIRS	\$0	\$0	\$0	\$0	\$0	\$0	\$150,000	\$150,000
TOTAL	\$9,318,492	\$10,313,503	\$11,457,911	\$3,676,171	\$10,127,460	\$12,305,016	\$15,423,926	\$5,686,714

REDEVELOPMENT AGENCY-MAIN ST - Budget Summary

034 REDEVELOPMENT AGENCY-MAIN

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
Property Taxes	\$1,249,086	\$1,349,915	\$1,284,211	\$1,259,991	\$1,242,000	\$1,251,000	\$1,251,000	\$1,242,000
Misc. Revenues	\$9,072	\$14,017	\$10,019	\$0	\$0	\$5,000	\$0	\$0
Total Revenues	\$1,258,158	\$1,363,932	\$1,294,229	\$1,259,991	\$1,242,000	\$1,256,000	\$1,251,000	\$1,242,000
Other								
Beginning Balance	\$1,728,313	\$1,679,751	\$1,397,569	\$0	\$617,096	\$1,237,956	\$944,306	\$749,673
Total Other	\$1,728,313	\$1,679,751	\$1,397,569	\$0	\$617,096	\$1,237,956	\$944,306	\$749,673
TOTAL	\$2,986,471	\$3,043,683	\$2,691,798	\$1,259,991	\$1,859,096	\$2,493,956	\$2,195,306	\$1,991,673

034 REDEVELOPMENT AGENCY-MAIN

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Mat, Suppls, Services	\$345,275	\$330,519	\$271,927	\$281,491	\$0	\$405,000	\$405,000	\$405,000
Capital	\$11,445	\$365,595	\$231,915	\$2,385	\$72,053	\$223,301	\$90,633	\$90,633
Total Depts	\$356,720	\$696,114	\$503,842	\$283,875	\$72,053	\$628,301	\$495,633	\$495,633
Other								
Interfund Transfer	\$950,000	\$950,000	\$950,000	\$870,837	\$950,000	\$921,349	\$950,000	\$950,000
Ending Balance	\$1,679,751	\$1,397,569	\$1,237,956	\$0	\$837,043	\$944,306	\$749,673	\$546,040
Total Other	\$2,629,751	\$2,347,569	\$2,187,956	\$870,837	\$1,787,043	\$1,865,655	\$1,699,673	\$1,496,040
TOTAL	\$2,986,471	\$3,043,683	\$2,691,798	\$1,154,712	\$1,859,096	\$2,493,956	\$2,195,306	\$1,991,673

034 REDEVELOPMENT AGENCY-MAIN

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Property Taxes								
034-31113 PROP TAX INCREMENT RDA	\$1,249,086	\$1,285,418	\$1,191,927	\$1,201,491	\$1,192,000	\$1,201,000	\$1,201,000	\$1,192,000
034-31121 DEL AND PRIOR YEAR	\$0	\$64,497	\$92,284	\$58,500	\$50,000	\$50,000	\$50,000	\$50,000
Total Property Taxes	\$1,249,086	\$1,349,915	\$1,284,211	\$1,259,991	\$1,242,000	\$1,251,000	\$1,251,000	\$1,242,000
Misc. Revenues								
034-36111 INTEREST EARNINGS	\$9,072	\$14,017	\$10,019	\$0	\$0	\$5,000	\$0	\$0
Total Misc. Revenues	\$9,072	\$14,017	\$10,019	\$0	\$0	\$5,000	\$0	\$0
Beginning Balance								
034-39990 BEGINNING BALANCE	\$1,728,313	\$1,679,751	\$1,397,569	\$0	\$617,096	\$1,237,956	\$944,306	\$749,673
Total Beginning Balance	\$1,728,313	\$1,679,751	\$1,397,569	\$0	\$617,096	\$1,237,956	\$944,306	\$749,673
TOTAL	\$2,986,471	\$3,043,683	\$2,691,798	\$1,259,991	\$1,859,096	\$2,493,956	\$2,195,306	\$1,991,673

034 REDEVELOPMENT AGENCY-MAIN

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40622 GENERAL FUND ADMIN								
Interfund Transfer	\$30,000	\$30,000	\$30,000	\$27,500	\$30,000	\$1,349	\$30,000	\$30,000
Total 40622 GENERAL FUND ADMIN	\$30,000	\$30,000	\$30,000	\$27,500	\$30,000	\$1,349	\$30,000	\$30,000
40623 RDA MITIGATION - MAI								
Mat, Suppls, Services	\$345,275	\$330,519	\$271,927	\$281,491	\$0	\$405,000	\$405,000	\$405,000
Total 40623 RDA MITIGATION - MAI	\$345,275	\$330,519	\$271,927	\$281,491	\$0	\$405,000	\$405,000	\$405,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40821 TRANS TO OTHER FUND								
Interfund Transfer	\$920,000	\$920,000	\$920,000	\$843,337	\$920,000	\$920,000	\$920,000	\$920,000
Total 40821 TRANS TO OTHER FUND	\$920,000	\$920,000	\$920,000	\$843,337	\$920,000	\$920,000	\$920,000	\$920,000
40999 END BAL SUR(DEF)								
Ending Balance	\$1,679,751	\$1,397,569	\$1,237,956	\$0	\$837,043	\$944,306	\$749,673	\$546,040
Total 40999 END BAL SUR(DEF)	\$1,679,751	\$1,397,569	\$1,237,956	\$0	\$837,043	\$944,306	\$749,673	\$546,040
43306 OLD TOWN STAIRS								
Capital	\$0	\$160,031	\$1,225	\$0	\$0	\$47,603	\$0	\$0
Total 43306 OLD TOWN STAIRS	\$0	\$160,031	\$1,225	\$0	\$0	\$47,603	\$0	\$0
43315 HISTORICAL INCENTIVE GRANT								
Capital	\$0	\$12,269	\$0	\$0	\$90,633	\$90,633	\$90,633	\$90,633
Total 43315 HISTORICAL INCENTIVE GRANT	\$0	\$12,269	\$0	\$0	\$90,633	\$90,633	\$90,633	\$90,633
43336 SANDRIDGE PARKING LOT								
Capital	\$8,229	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 43336 SANDRIDGE PARKING LOT	\$8,229	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43369 DOWNTOWN REVITALIZATION								
Capital	\$981	\$183,561	\$230,690	\$35	\$0	\$35	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Total 43369 DOWNTOWN REVITALIZATION	\$981	\$183,561	\$230,690	\$35	\$0	\$35	\$0	\$0
43380 ECONOMIC STUDY								
Capital	\$0	\$2,000	\$0	\$0	\$100,000	\$0	\$0	\$0
Total 43380 ECONOMIC STUDY	\$0	\$2,000	\$0	\$0	\$100,000	\$0	\$0	\$0
43532 SHELL SPACE								
Capital	\$2,235	\$7,735	\$0	\$2,350	\$0	\$10,030	\$0	\$0
Total 43532 SHELL SPACE	\$2,235	\$7,735	\$0	\$2,350	\$0	\$10,030	\$0	\$0
43556 RETAINING WALL AT SAMPSON AV								
Capital	\$0	\$0	\$0	\$0	\$0	\$55,000	\$0	\$0
Total 43556 RETAINING WALL AT SAMPSON AV	\$0	\$0	\$0	\$0	\$0	\$55,000	\$0	\$0
43586 CITY- WIDE SIGNS PHASE 1								
Capital	\$0	\$0	\$0	\$0	\$15,000	\$20,000	\$0	\$0
Total 43586 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	\$0	\$15,000	\$20,000	\$0	\$0
TOTAL	\$2,986,471	\$3,043,683	\$2,691,799	\$1,154,712	\$1,992,676	\$2,493,956	\$2,195,306	\$1,991,673

BUILDING AUTHORITY - Budget Summary

035 BUILDING AUTHORITY

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
Misc. Revenues	\$16,435	\$4,716	\$3,389	\$0	\$3,000	\$3,000	\$3,000	\$0
Bond Proceeds	\$600,000	\$244,982	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$616,435	\$249,698	\$3,389	\$0	\$3,000	\$3,000	\$3,000	\$0
Other								
Beginning Balance	\$527,583	\$518,071	\$521,568	\$0	\$275,087	\$523,457	\$458,457	\$461,457
Total Other	\$527,583	\$518,071	\$521,568	\$0	\$275,087	\$523,457	\$458,457	\$461,457
TOTAL	\$1,144,018	\$767,769	\$524,957	\$0	\$278,087	\$526,457	\$461,457	\$461,457

035 BUILDING AUTHORITY

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Capital	\$10,000	\$0	\$0	\$0	\$0	\$68,000	\$0	\$0
Debt Service	\$615,947	\$246,201	\$1,500	\$0	\$0	\$0	\$0	\$0
Total Depts	\$625,947	\$246,201	\$1,500	\$0	\$0	\$68,000	\$0	\$0
Other								
Ending Balance	\$518,071	\$521,568	\$523,457	\$0	\$278,087	\$458,457	\$461,457	\$461,457
Total Other	\$518,071	\$521,568	\$523,457	\$0	\$278,087	\$458,457	\$461,457	\$461,457
TOTAL	\$1,144,018	\$767,769	\$524,957	\$0	\$278,087	\$526,457	\$461,457	\$461,457

035 BUILDING AUTHORITY

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Misc. Revenues								
035-36111 INTEREST EARNINGS	\$16,417	\$4,704	\$3,389	\$0	\$3,000	\$3,000	\$3,000	\$0
035-36112 INT EARN SPEC ACCTS	\$17	\$12	\$0	\$0	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$16,435	\$4,716	\$3,389	\$0	\$3,000	\$3,000	\$3,000	\$0
Bond Proceeds								
035-39210 LOAN PROCEEDS	\$600,000	\$244,982	\$0	\$0	\$0	\$0	\$0	\$0
Total Bond Proceeds	\$600,000	\$244,982	\$0	\$0	\$0	\$0	\$0	\$0
Beginning Balance								
035-39990 BEGINNING BALANCE	\$527,583	\$518,071	\$521,568	\$0	\$275,087	\$523,457	\$458,457	\$461,457
Total Beginning Balance	\$527,583	\$518,071	\$521,568	\$0	\$275,087	\$523,457	\$458,457	\$461,457
TOTAL	\$1,144,018	\$767,769	\$524,957	\$0	\$278,087	\$526,457	\$461,457	\$461,457

035 BUILDING AUTHORITY

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40999 END BAL SUR(DEF)								
Ending Balance	\$518,071	\$521,568	\$523,457	\$0	\$278,087	\$458,457	\$461,457	\$461,457
Total 40999 END BAL SUR(DEF)	\$518,071	\$521,568	\$523,457	\$0	\$278,087	\$458,457	\$461,457	\$461,457
43345 FUTURE PROJECTS								
Capital	\$0	\$0	\$0	\$0	\$0	\$68,000	\$0	\$0
Total 43345 FUTURE PROJECTS	\$0	\$0	\$0	\$0	\$0	\$68,000	\$0	\$0
43534 MUSEUM EXPANSION								
Capital	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Total 43534 MUSEUM EXPANSION	\$10,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43536 MBA 2007 SERIES BONDS								
Debt Service	\$615,947	\$246,201	\$1,500	\$0	\$0	\$0	\$0	\$0
Total 43536 MBA 2007 SERIES BONDS	\$615,947	\$246,201	\$1,500	\$0	\$0	\$0	\$0	\$0
TOTAL	\$1,144,018	\$767,769	\$524,957	\$0	\$278,087	\$526,457	\$461,457	\$461,457

EQUIPMENT REPLACEMENT CIP - Budget Summary

038 EQUIPMENT REPLACEMENT CIP

Revenue Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Revenues								
Misc. Revenues	\$72,896	\$35,555	\$17,586	\$142,891	\$0	\$143,000	\$0	\$0
Interfund Transactions (CIP/Debt)	\$800,000	\$835,000	\$905,000	\$829,587	\$905,000	\$905,000	\$925,000	\$996,000
Total Revenues	\$872,896	\$870,555	\$922,586	\$972,478	\$905,000	\$1,048,000	\$925,000	\$996,000
Other								
Beginning Balance	\$900,756	\$1,267,319	\$1,244,133	\$0	\$208,076	\$1,586,254	\$359,663	\$344,663
Total Other	\$900,756	\$1,267,319	\$1,244,133	\$0	\$208,076	\$1,586,254	\$359,663	\$344,663
TOTAL	\$1,773,652	\$2,137,874	\$2,166,719	\$972,478	\$1,113,076	\$2,634,254	\$1,284,663	\$1,340,663

038 EQUIPMENT REPLACEMENT CIP

Expense Summary

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Depts								
Capital	\$506,333	\$893,741	\$580,465	\$642,242	\$905,000	\$2,274,591	\$940,000	\$1,011,000
Total Depts	\$506,333	\$893,741	\$580,465	\$642,242	\$905,000	\$2,274,591	\$940,000	\$1,011,000
Other								
Ending Balance	\$1,267,319	\$1,244,133	\$1,586,254	\$0	\$208,076	\$359,663	\$344,663	\$329,663
Total Other	\$1,267,319	\$1,244,133	\$1,586,254	\$0	\$208,076	\$359,663	\$344,663	\$329,663
TOTAL	\$1,773,652	\$2,137,874	\$2,166,719	\$642,242	\$1,113,076	\$2,634,254	\$1,284,663	\$1,340,663

038 EQUIPMENT REPLACEMENT CIP

Revenue by Type

Revenue By Type	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
Misc. Revenues								
038-36310 SALE OF ASSETS	\$72,896	\$35,555	\$17,586	\$142,891	\$0	\$143,000	\$0	\$0
Total Misc. Revenues	\$72,896	\$35,555	\$17,586	\$142,891	\$0	\$143,000	\$0	\$0
Interfund Transactions (CIP/Debt)								
038-38210 TRANS FR GEN FUND-EQUIP REPLAC	\$800,000	\$835,000	\$905,000	\$829,587	\$905,000	\$905,000	\$925,000	\$996,000
Total Interfund Transactions (CIP/Debt)	\$800,000	\$835,000	\$905,000	\$829,587	\$905,000	\$905,000	\$925,000	\$996,000
Beginning Balance								
038-39990 BEGINNING BALANCE	\$900,756	\$1,267,319	\$1,244,133	\$0	\$208,076	\$1,586,254	\$359,663	\$344,663
Total Beginning Balance	\$900,756	\$1,267,319	\$1,244,133	\$0	\$208,076	\$1,586,254	\$359,663	\$344,663
TOTAL	\$1,773,652	\$2,137,874	\$2,166,719	\$972,478	\$1,113,076	\$2,634,254	\$1,284,663	\$1,340,663

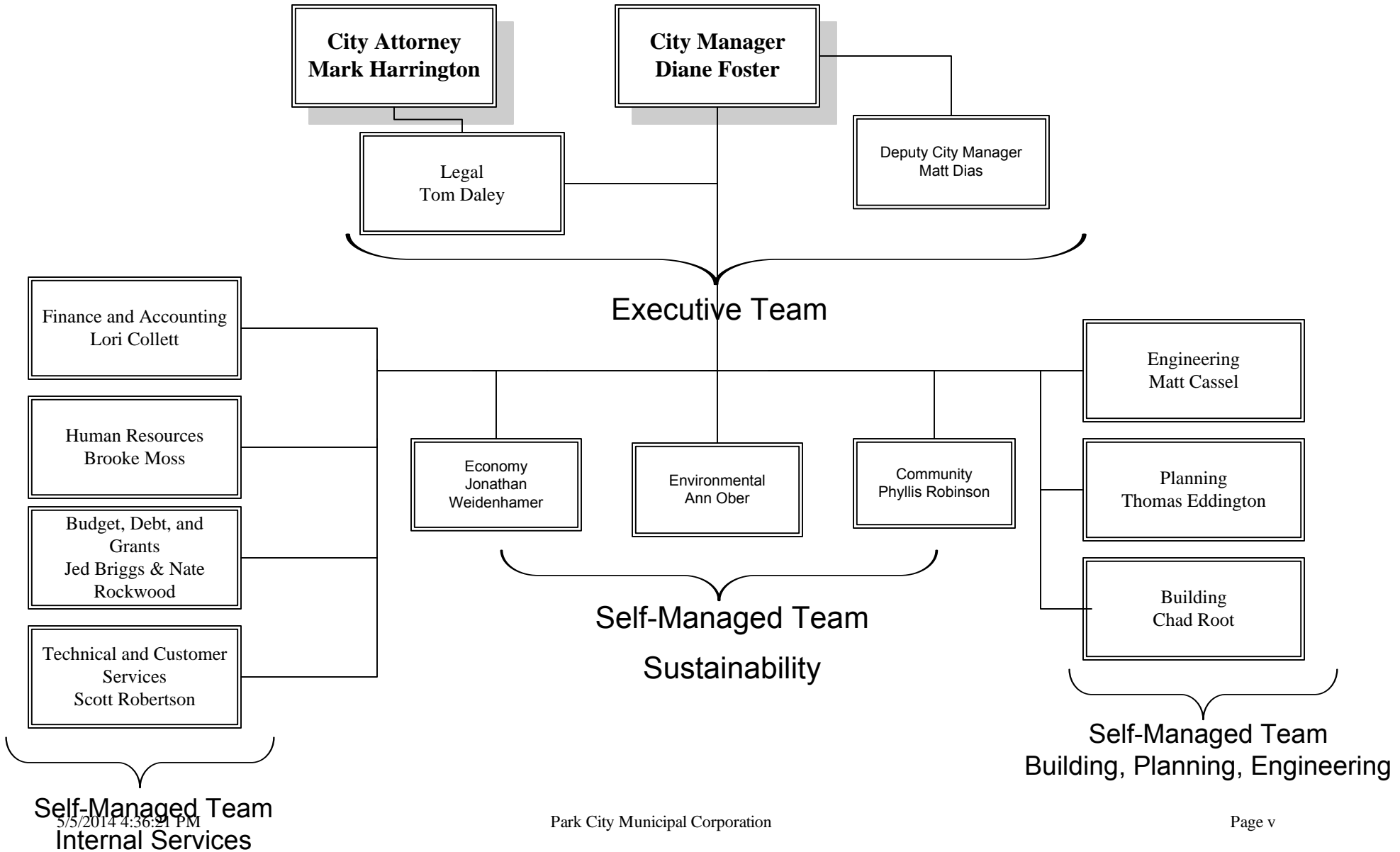
038 EQUIPMENT REPLACEMENT CIP

Expenditures by Department & Type

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
40999 END BAL SUR(DEF)								
Ending Balance	\$1,267,319	\$1,244,133	\$1,586,254	\$0	\$208,076	\$359,663	\$344,663	\$329,663
Total 40999 END BAL SUR(DEF)	\$1,267,319	\$1,244,133	\$1,586,254	\$0	\$208,076	\$359,663	\$344,663	\$329,663
43330 REPLACE ROLLING STOCK								
Capital	\$335,104	\$585,798	\$365,847	\$443,646	\$650,000	\$1,936,352	\$650,000	\$700,000
Total 43330 REPLACE ROLLING STOCK	\$335,104	\$585,798	\$365,847	\$443,646	\$650,000	\$1,936,352	\$650,000	\$700,000
43350 REPLACE COMPUTER								
Capital	\$171,229	\$307,943	\$214,619	\$198,596	\$255,000	\$338,239	\$275,000	\$296,000
Total 43350	\$171,229	\$307,943	\$214,619	\$198,596	\$255,000	\$338,239	\$275,000	\$296,000

	Actuals FY 2011	Actuals FY 2012	Actuals FY 2013	YTD FY 2014	Budget FY 2014	Adjusted FY 2014	Budget FY 2015	Budget FY 2016
REPLACE COMPUTER								
43683 FLEET SHOP EQUIP REPLACEMENT								
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000
Total 43683 FLEET SHOP EQUIP REPLACEMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000
TOTAL	\$1,773,652	\$2,137,874	\$2,166,719	\$642,242	\$1,113,076	\$2,634,254	\$1,284,663	\$1,340,663

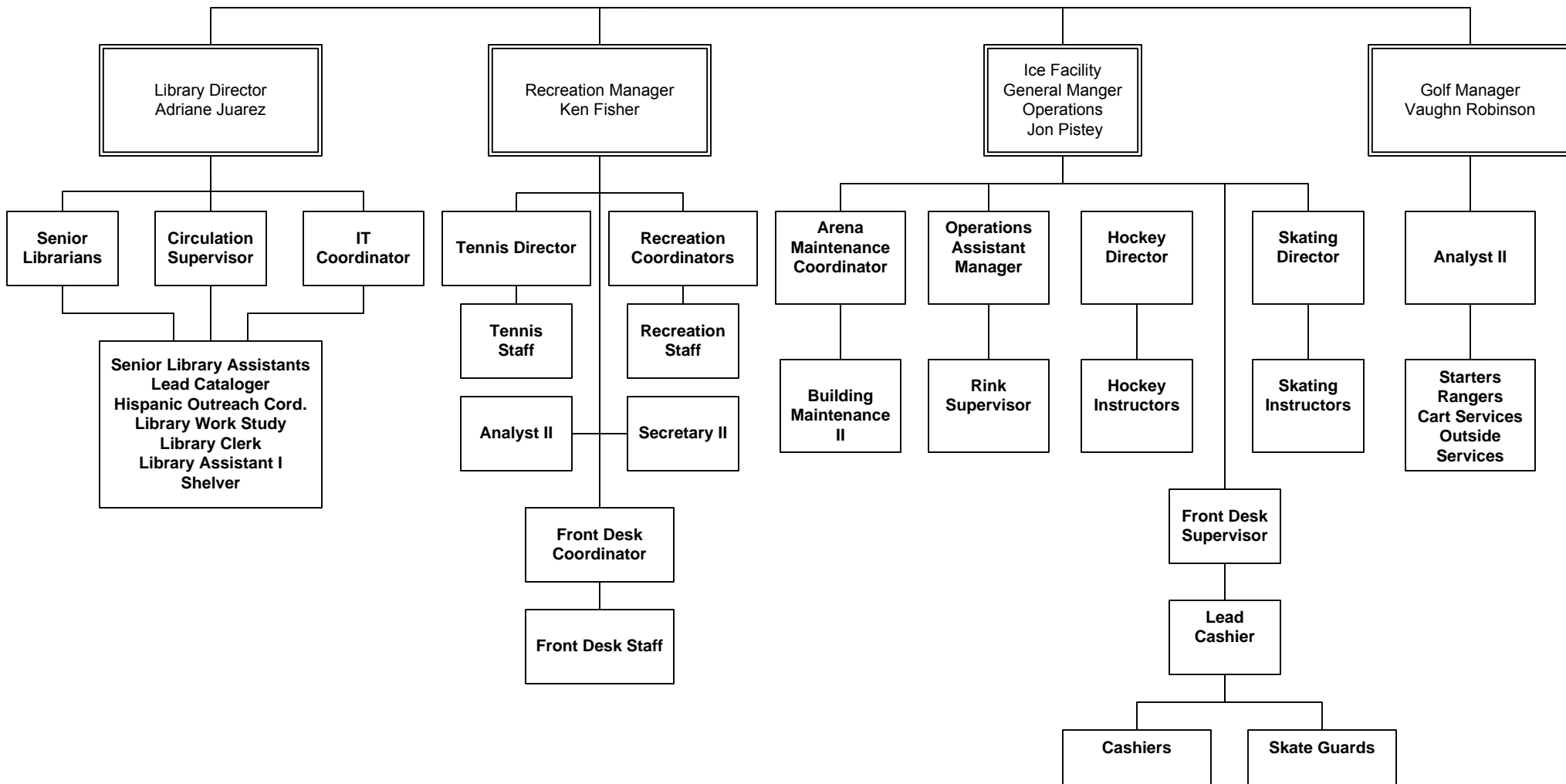
Executive Function



5/5/2014 4:36:21 PM

Library & Recreation

Self-managed Team

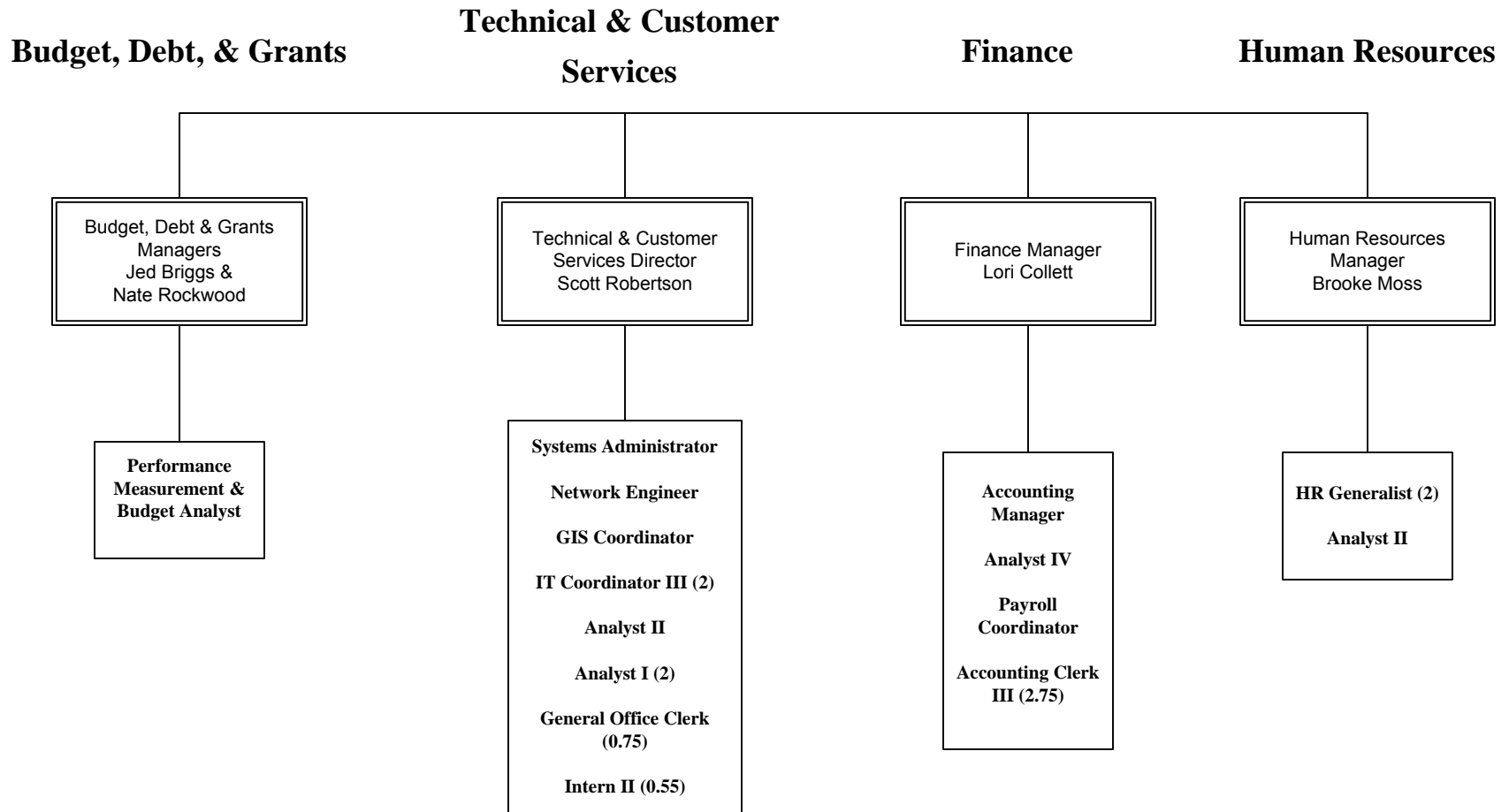


Public Safety



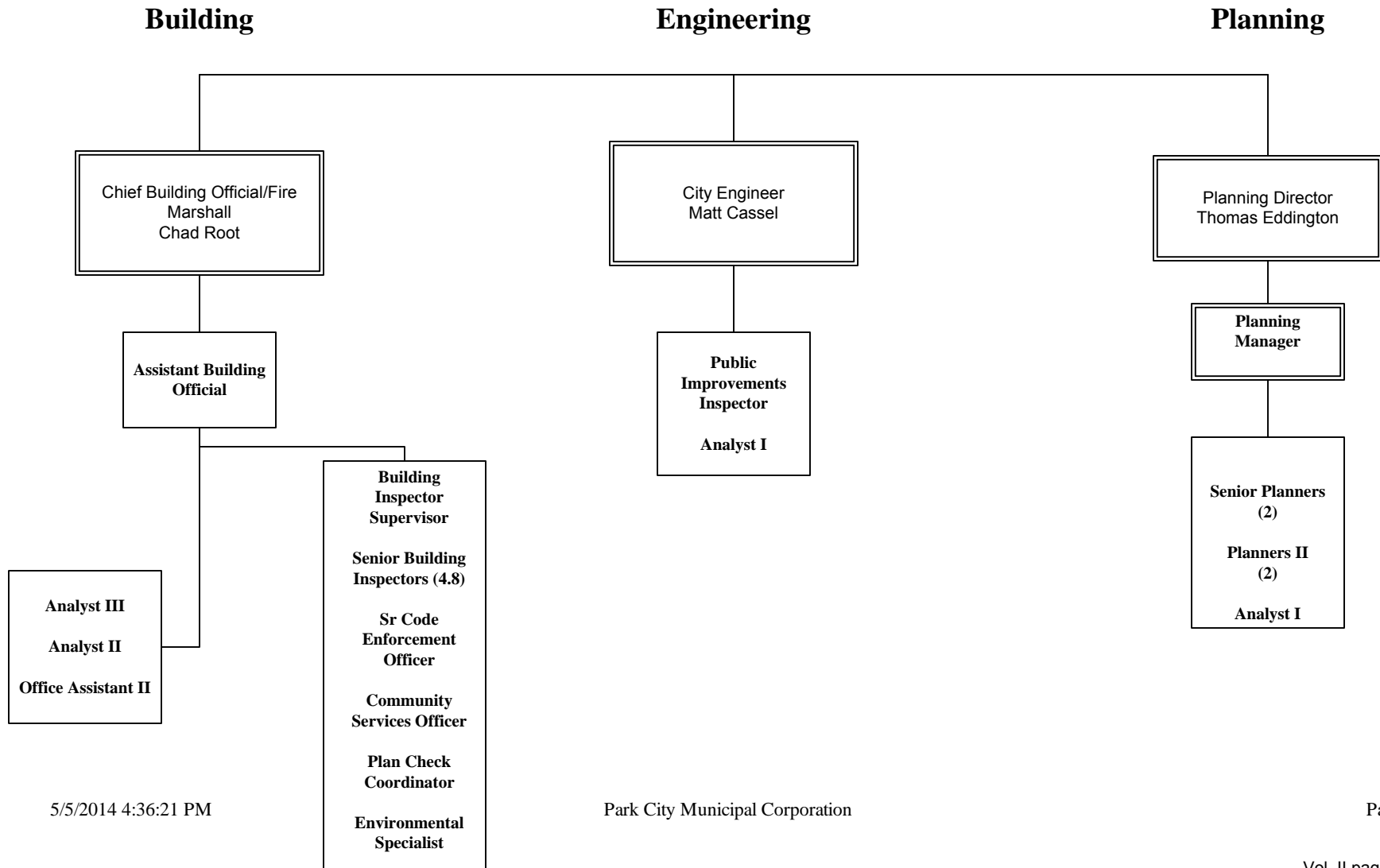
Executive Function

Self-managed Team



Executive Function

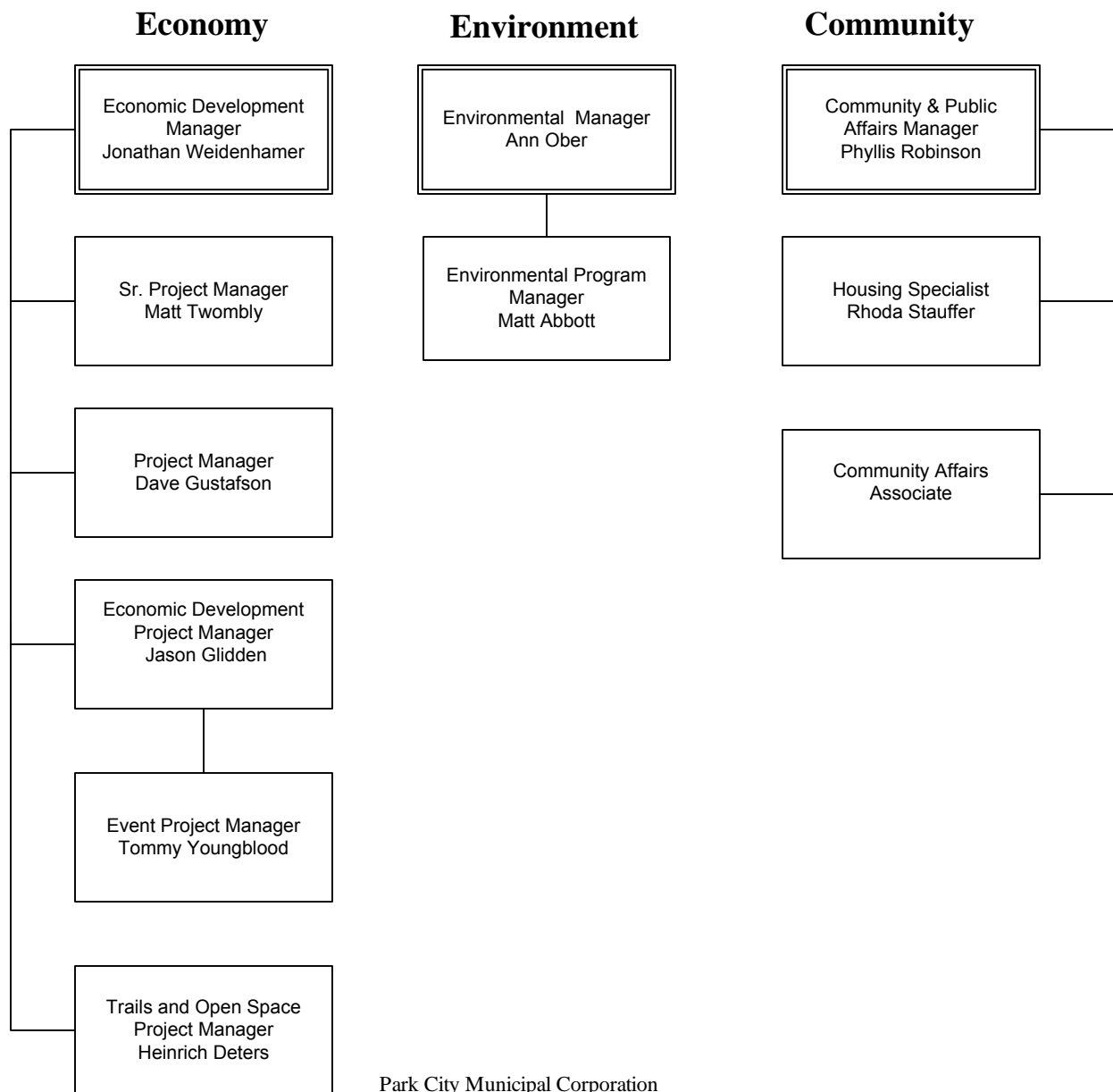
Self-managed Team



Executive Function

Self-managed Team

Sustainability

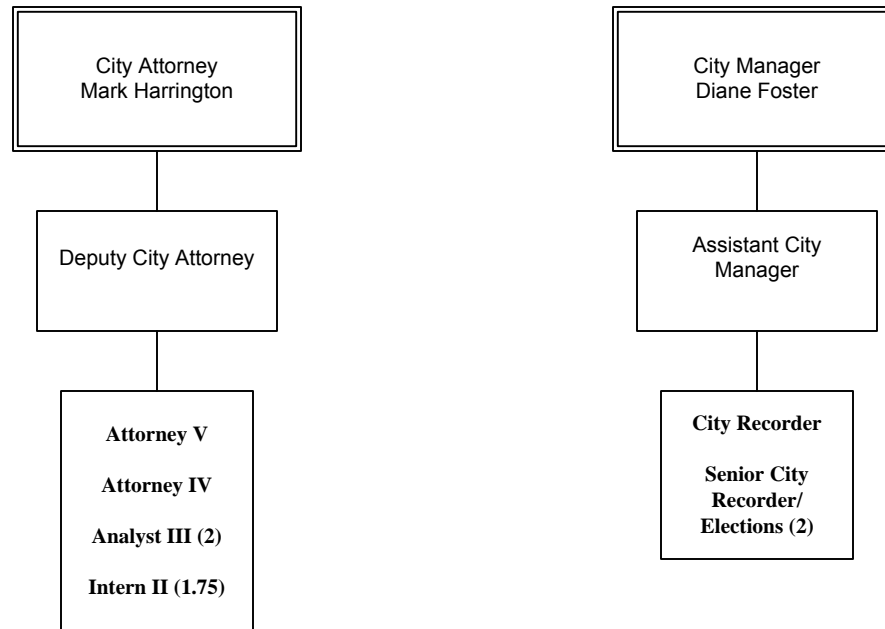


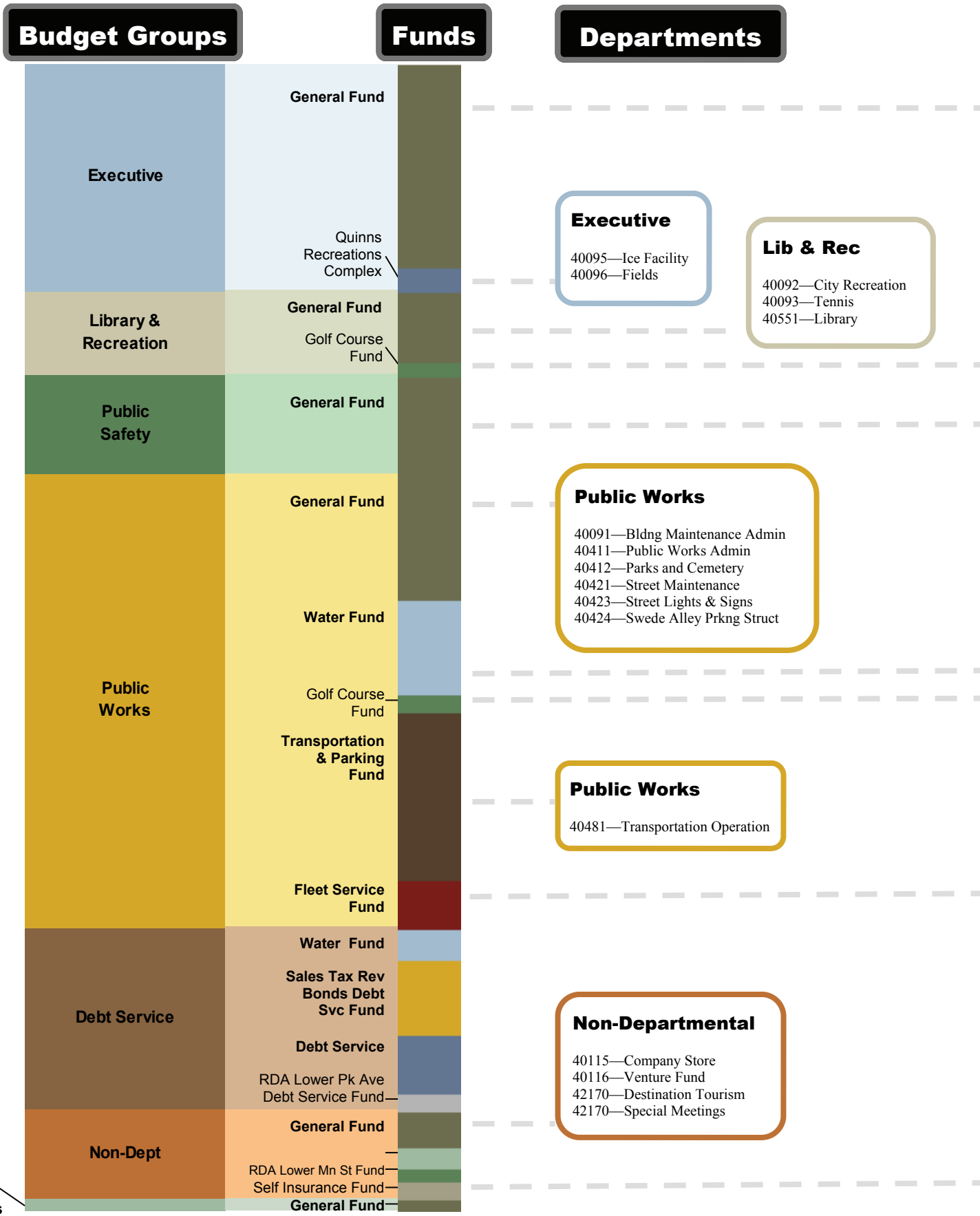
Executive Function

Self-managed Team

Legal Department

City Manager Dept





Fund-Department Matrix

Relationship between funds and departments through budget groups

Executive

40352—Building Dept
 40034—Budget, Debt & Grants
 40011—City Council
 40021—City Manager
 40313—Engineering
 40072—Finance
 40062—Human Resources
 40023—Elections
 40031—Legal
 40082—IT & Customer Service
 40342—Planning
 40100—Sustainability: Visioning
 40101—Sustainability: Implementation

Lib & Rec

40571—Golf Pro Shop

Public Safety

40221—Police
 40222—Drug Education
 40223—State Liquor Enforcement

Public Works

40450—Water Billing
 40451—Water Operations

Public Works

40564—Golf Maintenance

Public Works

40471—Fleet Services Dept

Non-Departmental

40452—Water Insurance

Fund Legend

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 051 - Water Fund
- 057 - Transportation & Parking Fund
- 062 - Fleet Services Fund
- 055 - Golf Course Fund
- 070 - Sales Tax Rev Bonds Debt Svc F
- 071 - Debt Service Fund
- 076 - RDA Lower PK Ave Debt Service
- 033 - Redevelopment Agency Lower Pr
- 034 - Redevelopment Agency Main St
- 064 - Self Insurance Fund

Other Funds

- 021 - Police Special Revenue Fund
- 022 - Lower Park Ave. RDA Special Revenue
- 031 - Capital Projects Fund
- 035 - Municipal Building Authority Fund
- 038 - Equipment Replacement Fund
- 072 - Main St RDA DSF
- 073 - MBA DSF
- 076 - Lower Park RDA DSF

RDA = Redevelopment Agency
 DSF = Debt Service Fund
 MBA = Municipal Building Authority

GLOSSARY - of Terms and Abbreviations

2006 Adj / 06Adj - The adjusted FY 2006 budget.

2006 Org / 06Org - The adopted original FY 2006 budget.

Accrual - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ADA - Americans with Disabilities Act.

Appropriation - Resources that are set apart by official action for a particular use or purpose.

Appropriated Budget - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

ASD - Administrative Services Department.

Assessed value - The value to which the property tax rate is applied in order to determine the tax liability of the property.

BA - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

Beg. Balance - Beginning Balance.

Bonded Debt - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

Bonded Delinquency - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

BORC - Budget Option Review Committee.

Budget officer - City Manager.

Budgetary Control - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

Capital investment - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

Capital / Capital Outlay - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

CCLC - City Council Liaison Committee.

CD - Community Development Department.

Centrally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

Charg. For Serv. - Charges For Services.

CIP - Capital Improvement Project(s)/Program.

Collection % - The rate of collection of property taxes in a given year and on a five year average.

GLOSSARY - of Terms and Abbreviations

Contingencies / Contingency / Cont. - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

Cost allocation plan - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

Cost Recovery - The extent that fees are used to recover associated costs of a function.

Cost-effectiveness - A cost benefit type of evaluation of an activity.

CTAC - Citizens Technical Advisory Committee.

Current level - A basic level of service equal to the current (FY2000-01) level of service.

D.A.R.E. - Drug Abuse Resistance Education program.

Debt - Accumulated amount owed by the City in the future.

Debt Service - The annual payments (principal & interest) made by the city against it's outstanding Debt.

Direct debt - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

Direct costs - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

Disadvantaged Business Enterprise (DBE) - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

Emergency personnel - Police officers and water workers.

ESC - Employee Steering Committee.

ESL - English as a second language.

Essential services - Services that must be provided by the City.

Excise Tax Revenue Bonds - Debt secured only by a specific tax (Class "C" Road Funds).

Expenditures - Payments for goods or services that decrease the net financial resources available for future purchases.

Fair market value - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

Fiduciary Funds - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

FTA - Federal Transit Administration.

FTE - Full-time equivalent, which is 2,080 hours per year.

GFOA - Government Finance Officers Association of the United States and Canada.

GG - General government, meaning the City Manager.

GO - General Obligation Bonds - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

GLOSSARY - of Terms and Abbreviations

Golden Triangle - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

Governmental Fund - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

GRAMA - Utah's record management law.

Historical incentive grant - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

HMBA - Historic Main Street Business Alliance.

HMO's - Health Maintenance Organization.

Housing allowance - A program for encouraging employees to live within the Park City area (Golden Triangle).

Housing Authority - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

ICMA - International City Managers Association.

Impact Fees - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

Independent contractors - A contractor who is not an employee of the City.

Indirect costs - Support costs associated with doing business as a City.

Interfund transactions - Financial transactions between funds.

KPCW - Local non-profit radio station.

Locally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

LS - Leisure Services.

MS&S / M&S - Materials, Services, and Supplies - an expenditure classification.

Magnesium chloride - A chemical used for de-icing roads.

Management Team - City Manager and Department heads.

Materials, Supplies & Services - An expenditure classification.

MBA - Municipal Building Authority - A legally separate organization that is a mechanism for financing needed city facilities. The Authority acquires and/or builds facilities by borrowing money secured by a lease agreement between the City and the Authority.

Modified Accrual - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

ND - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

GLOSSARY - of Terms and Abbreviations

NDG - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

New growth - Increase in the City's property tax base that has resulted from new construction.

Non-appropriated Budget - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

No Tax Increase - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

OEA - Outside temporary employment agency.

Options - Incremental increases or decreases in current levels.

Osguthorpe property - A key property within the City's entry way that was acquired for City use.

Other Rev. - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

OTIS - Old Town Improvement Study

PAC - Personnel Advisory Committee - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

Pavement management - A comprehensive plan for the routine maintenance of City streets.

PCMC - Park City Municipal Corporation

Pocket plazas - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

Primary residential property - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

Program and Resource Analysis - a study that analyzed the services and programs Park City has to offer.

Proprietary Funds - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

PS - Public Safety Department

PW - Public Works Department.

Racquet Club - A recreation facility owned and operated by the City.

RDA - Redevelopment Agency - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.

GLOSSARY - of Terms and Abbreviations

Recession plan - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

Resort city sales tax - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

School fields master plan - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

Sensitive Lands - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

SID - Special Improvement District - A mechanism used to finance and charge to benefitting proprietes the costs of specific improvements.

SLAC - Service Level Analysis Committee.

SLOC - Salt Lake Olympic Committee.

Special event - A large event with a major impact on the city.

Special Revenue Funds - Funds that account for the proceeds of specific revenue sources (other than expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

Supplemental retirement - A retirement program provided by the City in addition to the State operated retirement system.

Third-class city - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

Trails master plan - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

Truth in Taxation - Utah State's legislation regulating property taxes.

UDOT - Utah Department of Transportation.

Utah Money Management Act - Utah State Legislation directing how city funds can be invested.

Utah Interlocal Finance Authority - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

Utelite - A material used on roads during the winter to help reduce slippery conditions.

VMS - Vehicle Maintenance System.

Wellness Program - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.

