



THE BEST MANAGED RESORT TOWN IN AMERICA

PARK CITY, UT
FISCAL YEAR
2014 BUDGET

CITY COUNCIL
ADOPTED BUDGET
ADJUSTED BUDGET FISCAL YEAR 2013
ANNUAL BUDGET FISCAL YEAR 2014

Volume II:
Technical Data

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Preserving & Enhancing the Natural Environment

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World-Class, Multi-Seasonal Resort Destination

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An Inclusive Community of Diverse Economic & Cultural Opportunities 113

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Responsive, Cutting-Edge & Effective Government

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Preserving & Enhancing the Natural Environment

Program	Departments -	RT/CM REC	SCORE	DEPT REQ	RT/CM REC	REV	TOT REC COST
		FY 2013	FY 2014	FY 2014	FY 2014	FY 2014	FY 2014
Distribution and Maintenance	MULTIPLE	\$2,634,882	179	\$2,646,213	\$2,614,334	\$0	\$2,614,334
Water Quality	MULTIPLE	\$1,339,926	179	\$1,616,882	\$1,687,693	\$0	\$1,687,693
Service Orders	MULTIPLE	\$642,853	173	\$660,865	\$675,883	\$0	\$675,883
Water Billing	WATER BILLING	\$142,967	163	\$143,817	\$146,505	\$0	\$146,505
Environmental Regulatory/EPA	MULTIPLE	\$745,825	159	\$460,082	\$468,895	\$0	\$468,895
Water Rights/Water Projects	LEGAL	\$95,036	160	\$95,035	\$98,090	\$0	\$98,090
Project Management	MULTIPLE	\$342,156	164	\$384,927	\$392,507	\$0	\$392,507
Conservation	MULTIPLE	\$113,591	147	\$201,686	\$203,318	\$0	\$203,318
Open Space	MULTIPLE	\$69,232	138	\$66,424	\$68,655	\$-8,000	\$60,655
Carbon Reduction	COMMUNITY & ENVIRONMENT	\$182,324	127	\$167,174	\$171,746	\$0	\$171,746
TOTAL		\$6,308,792		\$6,443,105	\$6,527,626	\$-8,000	\$6,519,626

Description: Maintenance of the water distribution system, including preventative maintenance, emergency response, and day-to-day operations. In many ways, this is the Core Function of Water Operations.

Council Goal: Preserving & Enhancing the Natural Environment

Desired Outcome: Adequate and reliable water supply

Section 1: Scope

WATER OPERATIONS Current LOS: Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis. Proposed LOS: Staff recommends no change to the level of service. With the startup of the new Quinn's Water Treatment Plant, Operations has developed two specialized groups: Distribution/Customer Service and Treatment/Quality/Source Management. Two operators from Distribution have moved into Treatment, and the apparent increase in staffing is a result of backfilling those positions, one of which is an O&M technical program leader.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
WATER OPERATIONS		
Personnel	809,170	895,424
Materials	1,953,712	1,845,733
Total WATER OPERATIONS	2,762,882	2,741,157
Total CONTINGENCY/GENERAL		
TOTAL	2,762,882	2,741,157

FTEs	Budget FTEs FY 2014
Full Time	8.6
Part Time	1.2
TOTAL	9.8

	Score FY 2013	Score FY 2014
Distribution and Maintenance	154	179

Level of Service
Distribution and Maintenance Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER OPERATIONS A well maintained distribution system ensures the Water Department can deliver a sufficient quantity and good quality of water to its customers with reliability and confidence.

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also have been sharing resources with neighboring utilities on problem solving, and look to expand that into operator training this year.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Distribution and Maintenance- WATER OPERATIONS	Percent of mainlines valves and hydrants exercised annually.	%	25%	25%
Distribution and Maintenance- WATER OPERATIONS	Annual - Percentage of PRV / regulator checks completed in the first week of each month.	100%	100%	100%
Distribution and Maintenance- WATER OPERATIONS	Number of work related accidents per year.	0	0.01	0
Distribution and Maintenance- WATER OPERATIONS	Annual lost work time hours directly related to work related accidents.	0	0.01	0
Distribution and Maintenance - WATER OPERATIONS	Annually - Percentage of water operators certified in distribution and treatment.	100%	100%	100%

Description: Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations, additional sampling for consumer confidence and analysis of quality data, lab analyses and treatment methods.

Council Goal: Preserving & Enhancing the Natural Environment

Desired Outcome: Enhanced water quality and high customer confidence

Section 1: Scope

WATER OPERATIONS Current LOS: Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response. Proposed LOS: Staff recommends no change to the level of service at this time. Operations has developed two specialized groups: Distribution/Customer Service and Treatment/Quality/Source Management. The startup of Quinn's WTP has required additional staff be dedicated to Treatment, and two operators from Distribution have moved into Treatment, one of whom is dedicated to the Quinn's Treatment Plant and Raw Water System as an O&M technical program leader.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
WATER OPERATIONS		
Personnel	569,739	422,881
Materials	1,116,187	1,014,107
Total WATER OPERATIONS	1,685,926	1,436,988
Total CONTINGENCY/GENERAL		
TOTAL	1,685,926	1,436,988

FTEs	Budget FTEs FY 2014
Full Time	3.6
Part Time	
TOTAL	3.6

	Score FY 2013	Score FY 2014
Water Quality	152	179

Level of Service

Water Quality

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER OPERATIONS Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as the tightening of water quality regulations and increasing consumer expectations, demand that we continue to maintain and improve water quality.

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Large cost savings will likely result from: looking at and comparing costs to produce, treat, and distribute water from each water source; prioritizing the use of those water sources; and analyzing how those sources interact and blend once in the system. The Water Research Foundation, EPA, Utah Division of Drinking Water, and neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A reduction of service would result directly in poorer water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely dip as well.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Water Quality - WATER OPERATIONS	Compliance with State/EPA water quality requirements	99	100	100
Water Quality - WATER OPERATIONS	Percent of citizens rating the quality of drinking water as "good" or "excellent."	43%	50%	50%

Description: Provides assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

Council Goal: Preserving & Enhancing the Natural Environment

Desired Outcome: Enhanced water quality and high customer confidence

Section 1: Scope

WATER OPERATIONS Current LOS: Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice. Proposed LOS: Staff recommends no change to the level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
WATER OPERATIONS		
Personnel	405,613	508,799
Materials	225,240	226,692
Total WATER OPERATIONS	630,853	735,491
TOTAL	630,853	735,491

FTEs	Budget FTEs FY 2014
Full Time	4.9
Part Time	1.2
TOTAL	6.1

	Score FY 2013	Score FY 2014
Service Orders	148	173

Level of Service

Service Orders

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER OPERATIONS Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long term the department will capture more revenue.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Service Orders - WATER OPERATIONS	Percent of service orders resolved within 30 days.	%	100%	100%
Service Orders- WATER OPERATIONS	Annual Percentage of leaks addressed within 38 days.	100%	100%	100%

Description: The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assist property owners with water leak detection and water conservation.

Council Goal: Preserving & Enhancing the Natural Environment

Desired Outcome: Enhanced water quality and high customer confidence

Section 1: Scope

WATER BILLING Current LOS: Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use in spite of increasing water fees. Proposed LOS: Additional funds requested are for proposed increases in postage costs, bank fees for Credit Card payments and Debt Write-off due to an increase in foreclosures.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
WATER BILLING		
Personnel	68,257	70,945
Materials	74,710	75,560
Total WATER BILLING	142,967	146,505
TOTAL	142,967	146,505

FTEs	Budget FTEs
FY 2014	
Full Time	1.0
Part Time	
TOTAL	1.0

	Score	Score
	FY 2013	FY 2014
Water Billing	140	163

Level of Service

Water Billing

Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER BILLING Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

Section 4: Cost Savings / Innovation / Collaboration

WATER BILLING Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.

Section 5: Consequences of Funding Proposal at Lower Level

WATER BILLING The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Water Billing - WATER BILLING	Annual Percentage of Stuck Meter Service Orders completed within 38 days.	%	90%	90%
Water Billing - WATER BILLING	Annual Percentage of Cut Wire Service Orders completed within 38 days.	%	90%	90%

Description: The planning, organizing, securing and managing of resources to bring about the successful completion of specific engineering project goals and objectives.

Council Goal: Preserving & Enhancing the Natural Environment

Desired Outcome: Managed natural resources balancing ecosystem needs

Section 1: Scope

WATER OPERATIONS Current LOS: Project Management - Coordination and direction of engineering and financial resources in order to complete various capital projects. Construction Management - Coordination, direction, and inspection of resources used to complete capital project construction. Strategic Planning - Organizing present efforts on the basis of projections to ensure optimal performance of the water system into the future. Design - Coordination and direction of engineering resources to complete design of capital projects. Proposed LOS: Staff recommends no change to the level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
WATER OPERATIONS		
Personnel	216,626	222,226
Materials	117,530	163,736
Total WATER OPERATIONS	334,156	385,962
Total CONTINGENCY/GENERAL		
TOTAL	334,156	385,962

FTEs	Budget FTEs FY 2014
Full Time	1.9
Part Time	
TOTAL	1.9

	Score FY 2013	Score FY 2014
Project Management	135	164

Level of Service

Project Management

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER OPERATIONS Good project management is essential to providing a well thought out, long lasting water system that not only works to meet today's needs, but will keep up with growth and adapt to other less tangible changes.

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS By bringing in more staff over the last few years to manage projects in-house, we have reduced the cost of contracting engineering services with outside consultants. Operations and Projects have fostered a closer partnership, which results in better end products and well-rounded staff. Working more closely with Engineering, Planning, and other departments has increased efficiency as resources are shared and permitting and similar processes are streamlined.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS A water system is only operable if it is planned, built and replaced as needed. Reductions to the project management program would result in poor project execution and expense of capital, assets that are less "operator friendly" and compatible with the existing system, and the high likelihood of future water shortages and quality issues.

Section 6: Performance Measures

Description: Manage all of Park City's water rights.

Council Goal: Preserving & Enhancing the Natural Environment

Desired Outcome: Adequate and reliable water supply

Section 1: Scope

LEGAL Current LOS: Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
LEGAL		
Personnel	92,183	95,237
Materials	2,853	2,853
Total LEGAL	95,036	98,090
TOTAL	95,036	98,090

Other Revenues	FY 2013	FY 2014
ADM CHG FR WATER	-91,102	-94,555
TOTAL	-91,102	-94,555

FTEs	Budget FTEs FY 2014
Full Time	0.6
Part Time	0.1
TOTAL	0.6

Level of Service
Water Rights/Water Projects Same Level of Service

	Score FY 2013	Score FY 2014
Water Rights/Water Projects	136	160

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL 1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Higher quality of service and less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Water Rights/Water Projects - LEGAL	Fully executed agreements, approved change applications, environmental requirements satisfied, water quality concerns addressed, projects built, water flowing to customers. (Yes/No)	Yes	Yes	Yes
Water Rights/Water Projects - LEGAL	95% water meetings attended by attorney.	95%	95%	95%
Water Rights/Water Projects - LEGAL	40% of Deputy City Attorney's time spent on water issues and projects.	40%	40%	40%

Description: Environmental Regulatory: This budget includes all items related to environmental regulatory work related to Legacy Mine soils. The water-related budget is included in the budget for Water. Legal: Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries.

Council Goal: Preserving & Enhancing the Natural Environment

Desired Outcome: Economically and environmentally feasible soil disposal

Section 1: Scope

LEGAL The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.

ENVIRONMENTAL REGULATORY Current LOS -This budget includes all activities related to environmental cleanup of soils in Park City. From mine hazard mitigation to assisting homeowners with the management of hazardous soils to working with the EPA to potentially site a new repository in the Park Cityarea. Proposed LOS - The proposed budget is a 58% reduction over the FY2012 budget. We are proposing that we maintain the same level of service to homeowners and businesses, while expecting a reduction of expenses related to the new repository. It is our expectation that some resolution with the EPA and mine company will happen by July 2012 (FY13). With the resolution will come a significant reduction in outside legal fees. Any new costs that would be part of a new repository would need to come out of a capital account. There will be a decrease in funding for FY 2014.

WATER OPERATIONS There will be a decrease in funding for FY 2014. Some costs will be moved to CIP.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
LEGAL		
Personnel	48,816	50,446
Materials	1,901	1,901
Total LEGAL	50,717	52,347
COMMUNITY & ENVIRONMENT		
Personnel	56,513	58,551
Total COMMUNITY & ENVIRONMENT	56,513	58,551
ENVIRONMENTAL REGULATORY		
Personnel	109,680	182,228
Materials	296,714	48,000

Expenditures	FY 2013	FY 2014
Total ENVIRONMENTAL REGULATORY	406,394	230,228
ENVIRONMENTAL REGULATORY		
Materials	211,320	
Total ENVIRONMENTAL REGULATORY	211,320	
E.P.A.		
Materials	5,000	5,000
Total E.P.A.	5,000	5,000
WATER OPERATIONS		
Personnel	37,909	16,409
Materials	116,350	105,520
Total WATER OPERATIONS	154,259	121,929
TOTAL	884,203	468,055

Other Revenues	FY 2013	FY 2014
ADM CHG FR WATER	-41,631	-43,209
TOTAL	-41,631	-43,209

FTEs	Budget FTEs FY 2014
Full Time	2.0
Part Time	0.1
TOTAL	2.0

	Score FY 2013	Score FY 2014
Environmental Regulatory/EPA	136	159

Level of Service

Environmental Regulatory/EPA Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ENVIRONMENTAL REGULATORY Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

Section 4: Cost Savings / Innovation / Collaboration

ENVIRONMENTAL REGULATORY Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

Section 5: Consequences of Funding Proposal at Lower Level

ENVIRONMENTAL While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Environmental Regulatory/EPA- ENVIRONMENTAL	Percent of monthly BioCell water sample testing completed.	90%	100%	100%
Environmental Regulatory/EPA- ENVIRONMENTAL	Number of citizens and business owners request for support in reviewing or obtaining certificates of compliance.	0	30	30
ENVIRONMENTAL REGULATORY/EPA - ENVIRONMENTAL REGULATORY	Compliance with Prospector Drain AOC schedule.	No	Yes	Yes
Environmental Regulatory/EPA - ENVIRONMENTAL	Increase in number of properties within the Soil Ordinance Boundary that have obtained Certificate of Compliance.	3	10	10
Environmental Regulatory/EPA - LEGAL	Meet and confer with all applicable City Staff and contracted service providers on EPA issues and received correspondence.	0.5	0.95	1

Description: Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

Council Goal: Preserving & Enhancing the Natural Environment

Desired Outcome: Effective water conservation program

Section 1: Scope

WATER OPERATIONS Current LOS: Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water. Proposed LOS: Staff recommends no change to the level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
WATER OPERATIONS		
Personnel	46,919	47,504
Materials	62,671	151,103
Total WATER OPERATIONS	109,591	198,607
CONTINGENCY/GENERAL		
Materials		
Total CONTINGENCY/GENERAL		
TOTAL	109,591	198,607

FTEs	Budget FTEs FY 2014
Full Time	0.5
Part Time	
TOTAL	0.5

	Score FY 2013	Score FY 2014
Conservation	125	147

Level of Service
Conservation Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

WATER OPERATIONS Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

Section 4: Cost Savings / Innovation / Collaboration

WATER OPERATIONS Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

Section 5: Consequences of Funding Proposal at Lower Level

WATER OPERATIONS Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2050 and continue to be a sustainable water system, we must continue to pursue water conservation.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Conservation - WATER OPERATIONS	Number of water audits conducted annually.	%	%	%
Conservation- WATER OPERATIONS	Water usage recorded in acre feet per year	0	0	0

Description: The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.

Council Goal: Preserving & Enhancing the Natural Environment

Desired Outcome: Abundant preserved and publicly-accessible open space

Section 1: Scope

ECONOMY Current LOS: Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff. Proposed LOS: Proactive management of property through strategic planning and implementation, which includes higher levels of service for maintenance, education, monitoring, adoption of strategic plans and coordination with supporting and adjacent entities. Proactively seeking grant opportunities and partnerships. This program area does not include capital to pay for open space maintenance and conservation easement monitoring.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
COMMUNITY & ENVIRONMENT		
Personnel	23,965	24,833
Materials	1,458	1,448
Total COMMUNITY & ENVIRONMENT	25,423	26,281
ECONOMY		
Personnel	36,131	40,994
Materials	7,678	1,380
Total ECONOMY	43,809	42,374
TOTAL	69,232	68,655

Revenues	FY 2013	FY 2014
LAND MANAGEMENT DESIGN REV FEE	-12,000	-7,000
TOTAL	-12,000	-7,000

FTEs	Budget FTEs FY 2014
Full Time	0.6
Part Time	
TOTAL	0.6

	Score FY 2013	Score FY 2014
Open Space	117	138

Level of Service

Open Space

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ECONOMY 1. Establishment of open space management plans. 2. Positive, proactive, established coordination and collaboration efforts for supporting and adjacent entities. 3. Management of invasive weeds. 4. Successfully attaining grant funds. 5. Established studies to provide quantitative basis for management plans and implementation. 6. Acquisition of additional open space below market rates. 7. Our natural setting is one of the four core elements, along with small town, historic character and sense of community that 'makes Park City, Park City'. 8. Three out of four respondents to the 2011 Community Satisfaction Survey rated the preservation of open space as Excellent or Good.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY & ENVIRONMENT Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.

ECONOMY Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the community's desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government and may lead to larger regional issues. Lack of funding may lead to missing grant opportunities. May impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Open Space- ECONOMY	Number of citations with Summit County weed ordinance.	0	100	100
Open Space- ECONOMY	Number of acres of recreation open space per resident.	0	0.5	1
Open Space - COMMUNITY & ENVIRONMENT	Current public approval rating.	%	90%	90%
Open Space - ECONOMY	Total acres of City-owned open space.	0	3000	3000

Description: Provide services and support in the areas of energy conservation & efficiency, renewable energy generation, solid waste & recycling, water conservation, carbon measurement & mitigation, and local food. These services are provided both internally and through community education and outreach.

Council Goal: Preserving & Enhancing the Natural Environment

Desired Outcome: Reduced municipal, business and community carbon footprints

Section 1: Scope

COMMUNITY & ENVIRONMENT Current LOS: The City's municipal carbon footprint is updated annually with re-evaluation of the community carbon footprint occurring every five years. Staff provides ongoing internal support, as well as fundraising through grants, to advance energy and fuel efficiency projects in order to meet municipal carbon goals. On a community level, ParkCityGreen.org is maintained with content updates and a local events calendar for environmental initiatives. Staff acts as a liaison and advisor on various regional environmental initiatives, including waste and recycling, local food, water conservation, and overall education and outreach. A limited number of new, local environmental policies can be crafted each year (e.g., anti-idling ordinance, renewable energy fee waiver, etc.). Staff also supports state-level and national environmental policies in a limited capacity. Robust outreach to achieve community carbon emissions reductions is limited to the Low Carbon Diet program, which targets households. Proposed LOS: Additional support for implementation of a growing portfolio of carbon mitigation activities. In the near-term, this will include professional evaluation of options to increase the municipal and/or community utilization of solar energy. This program will receive a decrease in funding for FY 2014.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
COMMUNITY & ENVIRONMENT		
Personnel	126,960	131,532
Materials	55,364	40,214
Total COMMUNITY & ENVIRONMENT	182,324	171,746
TOTAL	182,324	171,746

FTEs	Budget FTEs FY 2014
Full Time	1.4
Part Time	
TOTAL	1.4

	Score FY 2013	Score FY 2014
Carbon Reduction	109	127

Level of Service

Carbon Reduction

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNITY & ENVIRONMENT City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY & ENVIRONMENT Planned and implemented municipal carbon reduction projects have the potential to save \$275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by \$424k in DOE grant funding, to advance solar energy in Utah.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY & ENVIRONMENT Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

Section 6: Performance Measures

	Description
Carbon Reduction - COMMUNITY & ENVIRONMENT	City's carbon emission (in tons)
Carbon Reduction - COMMUNITY & ENVIRONMENT	Percent Reduction of Municipal CO2 Emissions - 'Actual' Column Reflects the Short Tons of CO2-equivalent Emitted by Park City Municipal - Values Are Based on Calendar Year
Carbon Reduction- COMMUNITY & ENVIRONMENT	Percent Reduction in Municipal Electricity Use - 'Actual' Column Reflects kWh Consumed - Values Are Based on Calendar Year
Carbon Reduction- COMMUNITY & ENVIRONMENT	Percent Reduction of Municipal Natural Gas Use - 'Actual' Column Reflects Therms Consumed (Ice Arena Propane Equivalent added in '07-'09; Arena converted to all natural gas starting in early '09) - Values Are Based on Calendar Year

World-Class, Multi-Seasonal Resort Destination

Program	Departments	SCORE	RT/CM REC	DEPT REQ	RT/CM REC	REV	TOT REC COST
		FY 2014	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
Winter Service	TRANSPORTATION OPER	173	\$3,658,560	\$3,637,237	\$3,719,285	\$0	\$3,719,285
Winter Snow Operations	MULTIPLE	172	\$1,137,624	\$1,137,623	\$1,156,271	\$0	\$1,156,271
Street & Sidewalk Maintenance	STREET MAINTENANCE	172	\$452,056	\$452,055	\$461,387	\$0	\$461,387
Park City Mobility	TRANSPORTATION OPER	165	\$555,570	\$639,261	\$643,976	\$0	\$643,976
Summer Service	TRANSPORTATION OPER	164	\$2,548,980	\$2,575,825	\$2,632,797	\$0	\$2,632,797
Transportation Management	TRANSPORTATION OPER	157	\$283,882	\$377,318	\$386,668	\$0	\$386,668
Parks & Sidewalk Snow Removal	MULTIPLE	156	\$297,464	\$289,748	\$294,835	(\$2,167)	\$292,668
Clean-up and Control	STREET MAINTENANCE	156	\$234,280	\$234,280	\$238,295	\$0	\$238,295
Ice Adult Programs	ICE FACILITY	156	\$112,922	\$112,460	\$126,070	(\$241,550)	(\$115,480)
Street Lights & Signs	MULTIPLE	155	\$329,485	\$329,484	\$333,634	\$0	\$333,634
Ice Youth Programs	ICE FACILITY	154	\$67,706	\$67,557	\$125,264	(\$94,800)	\$30,464
Special Events	MULTIPLE	152	\$1,724,021	\$1,856,234	\$2,055,553	(\$286,067)	\$1,769,487
Tennis Operations	TENNIS	150	\$89,814	\$89,814	\$45,864	(\$194,700)	(\$148,836)
Engineering Project Management	ENGINEERING	150	\$234,568	\$209,568	\$214,701	\$0	\$214,701
Operations	ICE FACILITY	150	\$412,973	\$412,136	\$356,038	(\$247,850)	\$108,188
Golf Maintenance	GOLF MAINTENANCE	149	\$688,408	\$702,005	\$712,957	\$0	\$712,957
Golf Management Operations	GOLF PRO SHOP	148	\$329,564	\$324,697	\$329,868	\$0	\$329,868
Retail	ICE FACILITY	148	\$49,177	\$51,052	\$41,398	(\$227,200)	(\$185,802)
Parking Management	MULTIPLE	148	\$475,041	\$757,570	\$764,879	(\$559,300)	\$205,579
Business Improvement District	BUSINESS IMPROVEMENT DISTRICT	147	\$64,419	\$64,419	\$64,419	(\$64,000)	\$419
Economic and Redevelopment	MULTIPLE	147	\$584,634	\$458,835	\$456,234	\$0	\$456,234
Trash Clean-Up	MULTIPLE	144	\$97,278	\$95,358	\$96,937	(\$2,167)	\$94,770
Tennis Tournaments	TENNIS	144	\$59,468	\$59,468	\$29,669	(\$117,000)	(\$87,331)
Swede Alley Parking Structure	SWEDE ALLEY PARKING STRUCT.	142	\$76,425	\$76,425	\$56,425	\$0	\$56,425
Parks, Turf & Athletic Fields	MULTIPLE	141	\$656,962	\$655,862	\$668,358	(\$49,167)	\$619,192
Retail Operations	GOLF PRO SHOP	139	\$223,515	\$222,103	\$224,166	\$0	\$224,166
Recreation Adult Programs	CITY RECREATION	139	\$560,702	\$560,702	\$627,987	(\$350,950)	\$277,037
Golf Shop Programs	MULTIPLE	139	\$113,135	\$109,843	\$110,976	\$0	\$110,976
Tennis Programs	TENNIS	139	\$397,703	\$397,703	\$422,582	(\$525,300)	(\$102,718)
Ice Programs	ICE FACILITY	138	\$146,267	\$146,408	\$100,857	(\$37,600)	\$63,257
Rec Center Operations	CITY RECREATION	136	\$363,645	\$363,645	\$430,138	(\$238,000)	\$192,138
Park Amenities & Infrastructure	MULTIPLE	136	\$158,337	\$158,337	\$161,221	(\$2,167)	\$159,055
Recreation Youth Programs	CITY RECREATION	135	\$481,314	\$481,313	\$572,521	(\$85,500)	\$487,021
Urban Trails and Walkability	ECONOMY	134	\$68,748	\$65,451	\$67,679	\$0	\$67,679
Pro Shop	TENNIS	132	\$91,965	\$91,965	\$149,369	(\$143,000)	\$6,369
Cemetery	MULTIPLE	129	\$125,269	\$125,269	\$127,834	(\$21,000)	\$106,834

Flowers/Holiday Lighting/Beautification	MULTIPLE	129	\$340,001	\$340,001	\$344,161	(\$2,167)	\$341,994
Trails (Backcountry)	ECONOMY	128	\$64,480	\$61,682	\$62,733	(\$8,000)	\$54,733
Marketing	CITY RECREATION	114	\$116,421	\$116,421	\$141,120	(\$88,550)	\$52,570
Childcare	CITY RECREATION	111	\$43,589	\$43,589	\$44,720	\$0	\$44,720
TOTAL			\$18,516,372	\$18,950,722	\$19,599,846	(\$3,588,200)	\$16,011,646

Description: This program consists of the following routes: Park Meadows, Deer Valley, Prospector Square, Prospector Express, Thaynes Canyon, Silver Lake, Trolley and Dial-A-Ride (Summit County routes not included).

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Well-utilized regional public transit

Section 1: Scope

TRANSPORTATI ON OPER Current LOS: The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 6:00 am to 2:30 am 7 days a week. Silver Lake operates from 6:15am to 10:15pm 7 days a week. The Empire Pass service operates from 6:30am to 10:45 pm 7 days a week. Proposed LOS: Includes the above current level as well as year round PC-SLC Connect Transit Service (2012-2014), Year Round Heber Commuter Service 2013-2014, and Kamas Commuter Service 2014 as reviewed and adopted by Council as an element of the 2011 Short Range Transit Development Plan. Bringing Parking Mgmt in house by addition of a Parking Supervisor and Parking Officers (FT & PT), this will be offset with a decrease in contract services and capital outlay transit line-items (zero-sum). PSSM and HPCA will be added to the Parking Dept (zero-sum). There will be an increase of \$5,000 in overtime for the Tour of Utah. There is a scheduled increase for FY 2014.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TRANSPORTATION OPER		
Personnel	2,424,404	2,523,484
Materials	1,303,956	1,262,839
Total TRANSPORTATION OPER	3,728,360	3,786,323
TOTAL	3,728,360	3,786,323

FTEs	Budget FTEs
FY 2014	
Full Time	25.7
Part Time	17.3
TOTAL	43.1

	Score	Score	Level of Service
	FY 2013	FY 2014	Winter Service
Winter Service	148	173	Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TRANSPORTATI ON OPER The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATI ON OPER Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATIO Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a N OPER reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
Winter Service - TRANSPORTATION OPER	4) Passengers per route mile. - Winter Service	2.29	2.8	3
Winter Service- TRANSPORTATION OPER	3) Cost per passenger - Winter Service	1.93	5	5

Description: The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing 24/7 in all areas of the community.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Well-utilized regional public transit

Section 1: Scope

STREET MAINTENANCE Current LOS: Items included snow plowing, hauling, blowing and widening 111 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the goal of this program are loss of on-site and remote snow storage, expanded service for sidewalks, new development (PC Heights, Quinn's), increase in special events and Increasing community expectations. Proposed LOS: Staff is not recommending a service level increase at this time. There will be a \$50,000 PTNB increase for Main Street snow removal in addition to \$800 in fuel, \$20,000 in annual equipment contribution and \$130,000 for a loader purchase (CIP).

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
STREET MAINTENANCE		
Personnel	552,104	566,326
Materials	540,215	540,215
Total STREET MAINTENANCE	1,092,319	1,106,541
CONTINGENCY/SNOW REMOVAL		
Materials	50,000	50,000
Total CONTINGENCY/SNOW REMOVAL	50,000	50,000
TOTAL	1,142,319	1,156,541

FTEs	Budget FTEs FY 2014
Full Time	5.8
Part Time	2.4
TOTAL	8.2

	Score FY 2013	Score FY 2014	Level of Service
Winter Snow Operations	146	172	Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

STREET MAINTENANCE Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

Section 4: Cost Savings / Innovation / Collaboration

STREET Cost Savings: The Streets Department is expanding to incorporate more "Mini" hauls in the Downtown Business
 MAINTENANCE District. This saves money by removing snow in a more efficient and effective manner. Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: Incorporating "Mini" hauls, additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment.

Section 5: Consequences of Funding Proposal at Lower Level

STREET The consequences of lowering the funding for this program include: Reduction in citizen and visitor safety, convenient
 MAINTENANCE travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Winter Snow Operations - STREET MAINTENANCE	Percentage of roads plowed within 16 hours after a storm.	100%	100%	100%

Description: The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Safe community that is walkable and bike-able

Section 1: Scope

STREET MAINTENANCE Current LOS: Streets Maintenance Team is responsible for maintaining 111 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations. Proposed LOS: Restore 2011 pavement management funding level into CIP to maintain current level of service. Fix home coding distribution of Public Works Manager. He will be coded 90% to streets and 10% to parks.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
STREET MAINTENANCE		
Personnel	278,671	284,521
Materials	176,906	176,906
Total STREET MAINTENANCE	455,577	461,427
TOTAL	455,577	461,427

FTEs	Budget FTEs FY 2014
Full Time	2.8
Part Time	1.2
TOTAL	4.0

	Score FY 2013	Score FY 2014
Street & Sidewalk Maintenance	146	172

Level of Service

Street & Sidewalk Maintenance

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

STREET MAINTENANCE Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community.

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete- 20/PG 70, -28 pavement design for Park City pavements. Industry trends are to move

toward asphalt recycling and the possible use of pervious pavements.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Street & Sidewalk Maintenance - STREET MAINTENANCE	Percentage of potholes filled within 72 hours of receiving a complaint or service request.	98%	100%	100%
Street & Sidewalk Maintenance - STREET MAINTENANCE	Tons of asphalt overlay applied to City streets.	5264	5000	5000
Street & Sidewalk Maintenance - STREET MAINTENANCE	Square yards of slurry seal applied to City Streets	0	55000	55000
Street & Sidewalk Maintenance - STREET MAINTENANCE	Tons of crack seal applied to City streets	33	33	33

Description: The current LOS serves our mobility challenged and senior populations with origin to destination, accessible, and supported transportation. The City's Mobility service consists of 2 accessible transit vehicles that are scheduled and dispatched by Park City Transit's operations team.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Well-utilized regional public transit

Section 1: Scope

TRANSPORTATI Current LOS: Serves Park City's senior and mobility challenged populations with fully accessible and supported transit ON OPER services that operate the same days and hours as our fixed route system. Proposed LOS: Staff does not recommend any change to the current level of service. Bringing Parking Mgmt in house by addition of a Parking Supervisor and Parking Officers (FT & PT), this will be offset with a decrease in contract services and capital outlay transit line-items (zero-sum). PSSM and HPCA will be added to the Parking Dept (zero-sum). There will be an increase of \$5,000 in overtime for the Tour of Utah. There is a scheduled increase for FY 2014.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TRANSPORTATION OPER		
Personnel	140,171	144,576
Materials	421,899	550,901
Total TRANSPORTATION OPER	562,070	695,478
TOTAL	562,070	695,478

FTEs	Budget FTEs
	FY 2014
Full Time	1.5
Part Time	0.9
TOTAL	2.4

	Score	Score
	FY 2013	FY 2014
Park City Mobility	141	165

Level of Service
 Park City Mobility Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TRANSPORTATI This service provides mobility to a portion of our population that may have no other option. The service is required by ON OPER the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Para-transit service is required by the American with Disabilities Act.

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATI This service is run in collaboration with Summit County, who provides a proportionate share of the funding for this ON OPER program. Combining the ADA Para-transit service allows us to serve both communities' needs at a far reduced cost per ride.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATI The current level of funding for this program is driven by the demand the City must serve in order to remain compliant
 ON OPER with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that
 would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected
 groups.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Park City Mobility - TRANSPORTATION OPER	Total annual passengers on Park City Mobility	18463	18000	18000

Description: The Summer Service program includes the following transit routes: Deer Valley, Silver Lake, Empire Pass, Prospector Square, Park Meadows\Thaynes, Trolley and Dial-A-Ride)

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Well-utilized regional public transit

Section 1: Scope

TRANSPORTATI Current LOS: The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 7:30 am to 10:30pm, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. The City's Dial-A-Ride program (serves Quinn's Junction) operates 8am to 9pm 7 days a week. Proposed LOS: Includes the above current level as well as PC-SLC Connect Transit Service (2012-2014), Year Round Heber Commuter Service 2013-2014, and Kamas Commuter Service 2014. Bringing Parking Mgmt in house by addition of a Parking Supervisor and Parking Officers (FT & PT), this will be offset with a decrease in contract services and capital outlay transit line-items (zero-sum). PSSM and HPCA will be added to the Parking Dept (zero-sum). There will be an increase of \$5,000 in overtime for the Tour of Utah. There is a scheduled increase for FY 2014.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TRANSPORTATION OPER		
Personnel	1,684,737	1,755,759
Materials	913,214	921,830
Total TRANSPORTATION OPER	2,597,951	2,677,589
TOTAL	2,597,951	2,677,589

FTEs	Budget FTEs FY 2014
Full Time	18.0
Part Time	12.6
TOTAL	30.6

	Score FY 2013	Score FY 2014	Level of Service
Summer Service	140	164	Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TRANSPORTATI The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATI Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATI Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a
 ON OPER reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
Summer Service - TRANSPORTATION OPER	Total Passengers during Summer Season	0	0	0
Summer Service- TRANSPORTATION OPER	4) Passengers per route mile. - Summer Service	1.27	1.3	1
Summer Service- TRANSPORTATION OPER	3) Cost per passenger - Summer Service	2.91	2.75	3

Description: This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto).

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Well-utilized regional public transit

Section 1: Scope

TRANSPORTATI Current LOS: The current level of service provides for all or a portion of the salary and benefits of the Transportation
ON OPER Manager, GIS Coordinator, Senior Transportation Planner, and the Office Assistant III. The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.). Proposed LOS: Staff does not recommend any changes to the level of service at this time. The services of the aforementioned positions are currently at an appropriate level to efficiently and effectively operate the City's transportation division. Bringing Parking Mgmt in house by addition of a Parking Supervisor and Parking Officers (FT & PT), this will be offset with a decrease in contract services and capital outlay transit line-items (zero-sum). PSSM and HPCA will be added to the Parking Dept (zero-sum). There will be an increase of \$5,000 in overtime for the Tour of Utah. There is a scheduled increase for FY 2014.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TRANSPORTATION OPER		
Personnel	262,947	270,628
Materials	23,860	118,814
Total TRANSPORTATION OPER	286,807	389,442
TOTAL	286,807	389,442

FTEs	Budget FTEs FY 2014
Full Time	2.6
Part Time	
TOTAL	2.6

	Score FY 2013	Score FY 2014	Level of Service
Transportation Management	139	157	Transportation Management Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TRANSPORTATI The Transportation plays a critical role in pursuing City Council's goal of an effective Transportation System through
ON OPER planning and implementation of primary corridor strategic plans.

Section 4: Cost Savings / Innovation / Collaboration

TRANSPORTATI The program collaborates with Summit County, and the Utah Department of Transportation on regional and local
TION OPER strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, Bonanza Dr.) are constructed and operated in a manner that promotes a balanced multi-modal

and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

TRANSPORTATI Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this
ON OPER would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Transportation Management- TRANSPORTATION OPER	Percent of Citizens who rate traffic flow in Park City as "good" or excellent	67%	75%	75%
Transportation Management - TRANSPORTATION OPER	1) Cost per service hour	65.73	60	60

Description: The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be performed through priority sequencing in all areas of the facility.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Safe community that is walkable and bike-able

Section 1: Scope

FIELDS Current LOS: Items include snow plowing, blowing and widening from 14.4 miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town stairs. The Fields Department is also responsible for the removal of snow from the Sportexe field. Challenges to the goal of this program are expanded service for sidewalks, new development (PC Heights, Quinn's), an increase in special events, and increasing community expectations. Proposed LOS: Staff is recommending the purchase of an additional sidewalk snow plow to provide service to walkability projects. This is a CIP request. There is a scheduled utility decrease for FY 2014.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
FIELDS		
Personnel	31,514	32,530
Materials	42,230	38,050
Total FIELDS	73,744	70,579
PARKS & CEMETERY		
Personnel	118,156	122,227
Materials	105,564	102,408
Total PARKS & CEMETERY	223,720	224,635
TOTAL	297,464	295,214

Revenues	FY 2013	FY 2014
FIELDS RENTAL	-2,167	-2,167
TOTAL	-2,167	-2,167

FTEs	Budget FTEs FY 2014
Full Time	1.7
Part Time	0.2
TOTAL	1.9

	Score FY 2013	Score FY 2014
Parks & Sidewalk Snow Removal	134	156

Level of Service

Parks & Sidewalk Snow Removal

Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

FIELDS Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

Section 4: Cost Savings / Innovation / Collaboration

FIELDS Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, service levels, and equipment availability while decreasing equipment downtime. Recent examples include the recent acquisition of additional snow blowing equipment. Industry trends are to move toward environmental deicers, heated sidewalks, and specialized snow melting equipment.

Section 5: Consequences of Funding Proposal at Lower Level

FIELDS The consequences of lowering the funding for this program include: a reduction in citizen and visitor safety, a decrease in convenience for pedestrian travel, and an increase slip and fall accidents. There would also be an increase in citizen and business owner complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
City Facility Snow Removal - PARKS & CEMETERY	Percentage of Sidewalks and stairs cleared of ice and snow within the next scheduled work shift.	90%	90%	90%

Description: The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Well-utilized regional public transit

Section 1: Scope

STREET MAINTENANCE Current LOS: Program includes: sweeping and clean-up along city streets; right-of-ways; Main Street Business trash compactors; and storm water runoff management. Challenges to the goal of this program are the Implementation of the Storm Water Management Plan and the need for specialized equipment due to aging infrastructure and community expectations. Proposed LOS: Increase in level of service will be a request for specialized equipment in the form of a JET VAC truck within the CIP process. Fix home coding distribution of Public Works Manager. He will be coded 90% to streets and 10% to parks.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
STREET MAINTENANCE		
Personnel	119,229	122,106
Materials	116,225	116,225
Total STREET MAINTENANCE	235,454	238,331
TOTAL	235,454	238,331

FTEs	Budget FTEs FY 2014
Full Time	1.2
Part Time	0.5
TOTAL	1.7

	Score FY 2013	Score FY 2014	Level of Service
Clean-up and Control	133	156	Clean-up and Control Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

STREET MAINTENANCE Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE Loss Prevention: The Street Department was able to protect property from possible loss through the 2011 spring runoff program. Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. An example of this is the program revamp of the spring clean-up program to a

once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program.

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE The consequences of lowering the funding for this program include: reduced preventative maintenance, potential flooding, impacts to downstream water quality, impacts on the look, feel and cleanliness of Park City, and possible effects on the solid waste contract for Main Street.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Clean-up and Control - STREET MAINTENANCE	Percentage of residential streets swept every 30 days from April 15 to Nov 15.	100%	100%	100%
Clean-up and Control - STREET MAINTENANCE	Percentage of flood control devices inspected weekly from April 15 to June 15.	100%	100%	100%
Clean-up and Control - STREET MAINTENANCE	Percentage of storm drain boxes and storm drain ditches cleaned annually.	75%	85%	85%

Description: Provide a variety of on-ice adult programs to residents of Summit and Wasatch Counties.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

ICE FACILITY Current LOS: The Park City Ice Arena offers a number of adult programs on a weekly basis including: Adult Co-Ed Hockey leagues, Lunch Bunch (Adult Learn-To-Skate), Adult Coached Drop-In Hockey, Adult Drop-In Hockey and Drop-In Curling. Adult Co-Ed Hockey leagues have four seasons (Winter, Spring, Summer, and Fall) and games are played four nights a week. The league has two levels (BC, CD) to accommodate the various skill levels of the participants. The Coached Drop-In Hockey takes place once a week on Wednesday mornings. Drop-In Hockey is consistently scheduled at least three times a week, with additional sessions being offered when the schedule allows. The Lunch Bunch takes place every Wednesday and allows for adults to have a skating lesson at a time when kids are not on the ice. It is a great way for adults to socialize and to learn how to skate. There will be ice personnel changes (\$61,000 increase after the removal of Ice Business Operations Manager), an \$80,000 increase for a Contract Marketing position, a \$12,000 increase for sports officials and a \$39,000 increase for retail.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ICE FACILITY		
Personnel	74,634	88,107
Materials	38,288	37,738
Total ICE FACILITY	112,922	125,845
TOTAL	112,922	125,845

Revenues	FY 2013	FY 2014
LEAGUES	-121,600	-138,700
DROP-IN HOCKEY	-36,246	-39,100
DROP-IN PROGRAMS	-63,750	-63,750
TOTAL	-221,596	-241,550

FTEs	Budget FTEs FY 2014
Full Time	1.0
Part Time	0.3
TOTAL	1.3

Level of Service

Ice Adult Programs

Same Level of Service

	Score FY 2013	Score FY 2014
Ice Adult Programs	133	156

Section 3: Qualifications for Meeting Criteria in Outcome Area

ICE FACILITY Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Innovation: The ice arena strives to incorporate technology into our adult programs. Marketing and communication of programs is done primarily through the rink's website and e-mail blasts. Adult League standings and player statistics are now available on the adult hockey landing page on the Ice Rink's website. This is an additional feature of the league that has enhanced the service level with minimal increase in costs. Utilizing the feedback from the Figure Skating Club and the youth hockey organization (the two user groups that rent the most amount of ice) as well as the feedback from other user groups, we have designed a base schedule for the 2013-14 season that increases utilization by 5 hours per week. The Ice Miner youth hockey organization added one practice per week for two established teams and created an additional team with 3 practices per week. The Figure Skating Club also increased their ice rental by 1.5 hours.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding levels are below what is proposed, then restrictions will be placed on adult programs that will limit the amount of participants to each program. This will include restricting the number of teams in our adult leagues, which may potentially prevent adult players from participating in the league. In addition, revenues from these programs would be reduced.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Ice Adult Programs- ICE FACILITY	Number of teams in the Adult hockey league	60	50	50
Ice Adult Programs- ICE FACILITY	Cost recovery for Adult Programs.	125%	120%	120%
Ice Adult Programs - ICE FACILITY	Percent of participants satisfied with Adult Programs.	50%	70%	90%

Description: Well-utilized regional public transit

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Safe community that is walkable and bike-able

Section 1: Scope

STREET LIGHTS/SIGN Current LOS: The Streets Department is responsible for the operation and maintenance of 562 City owned street lights and leases 141 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, electrical costs and wiring. In addition the Streets Department installs and/or maintains 2,400 street signs throughout town. Challenges to the goal of this program are maintaining an aging lighting network, including factures and wiring, and coordinating repairs and maintenance with RMP. Proposed LOS: Staff is not recommending a service level increase at this time. However, the lighting and sign inventory has been depleted. Staff is slowly rebuilding the parts inventory and may recommend a future budget increase. Fix home coding distribution of Public Works Manager. He will be coded 90% to streets and 10% to parks.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
STREET MAINTENANCE		
Personnel	123,406	126,404
Materials	32,452	32,452
Total STREET MAINTENANCE	155,858	158,856
STREET LIGHTS/SIGN		
Materials	174,800	174,800
Total STREET LIGHTS/SIGN	174,800	174,800
TOTAL	330,658	333,656

FTEs	Budget FTEs
	FY 2014
Full Time	1.3
Part Time	0.4
TOTAL	1.8

	Score	Score
	FY 2013	FY 2014
Street Lights & Signs	132	155

Level of Service

Street Lights & Signs

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

STREET LIGHTS/SIGN Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community.

Section 4: Cost Savings / Innovation / Collaboration

STREET LIGHTS/SIGN Collaboration: Being in the Operations Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity. Innovation: The Street Department continually looks for creative ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Staff conducting trials with LED technologies from multiple manufacturers and fixture retrofits.

Section 5: Consequences of Funding Proposal at Lower Level

STREET LIGHTS/SIGN The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manner, and experiencing an increase in citizen complaints.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Street Lights & Signs - STREET MAINTENANCE	Percentage of city street lights operating.	95%	96%	96%
Street Lights & Signs - STREET MAINTENANCE	Percentage of City-Owned street lights repaired within 30 days of receiving a complaint or requests for service. Street Lights that are maintained by Park City	90%	90%	90%
Street Lights & Signs - STREET MAINTENANCE	Percentage of traffic control devices repaired within 30 days.	100%	100%	100%
Street Lights & Signs - STREET MAINTENANCE	Percentage of signs inspected per year.	100%	100%	100%

Description: A variety of rink-run, on- and off-ice programs in which youths can participate.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

ICE FACILITY Current LOS: This program includes the following rink-run activities: Learn to Skate, Learn to Play Hockey, youth drop-in hockey, strength and conditioning and ballet classes, Learn to Skate and figure skating camps. Learn to Skate and Learn to Play Hockey are both offered as six week long classes, and the ice is often divided to accommodate both classes at the same time. Youth drop-in hockey will be offered throughout the year, generally during school vacations, on holidays, and when the Ice Miners youth hockey organization is not in season. Strength and Conditioning; and ballet classes are offered weekday evenings and Saturday mornings. Skating camps are held during long holiday school breaks and during summer vacation. All programs have an instruction/development component with rink staff providing the instruction. The exception is during skating camps, when nutritionists, yoga instructors or other specialists are brought in as guest instructors. Proposed LOS: No change in level of service. There will be ice personnel changes (\$61,000 increase after the removal of Ice Business Operations Manager), an \$80,000 increase for a Contract Marketing position, a \$12,000 increase for sports officials and a \$39,000 increase for retail.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ICE FACILITY		
Personnel	56,111	113,669
Materials	11,595	11,370
Total ICE FACILITY	67,706	125,039
TOTAL	67,706	125,039

Revenues	FY 2013	FY 2014
LEARN TO PLAY HOCKEY	-7,439	-8,000
DROP-IN HOCKEY	-4,264	-4,600
CLASSES	-67,739	-74,700
DROP-IN PROGRAMS	-7,500	-7,500
TOTAL	-86,942	-94,800

FTEs	Budget FTEs FY 2014
Full Time	1.0
Part Time	1.0
TOTAL	1.9

	Score FY 2013	Score FY 2014
Ice Youth Programs	131	154

Level of Service

Ice Youth Programs Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ICE FACILITY Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Using highly trained rink staff to instruct youth classes. Splitting the ice sheet to allow teaching skating and hockey classes simultaneously maximizes revenue by allowing more participants on the ice. Utilizing the feedback from the Figure Skating Club and the youth hockey organization (the two user groups that rent the most amount of ice) as well as the feedback from other user groups, we have designed a base schedule for the 2013-14 season that increases utilization by 5 hours per week. The Ice Miner youth hockey organization added one practice per week for two established teams and created an additional team with 3 practices per week. The Figure Skating Club also increased their ice rental by 1.5 hours. These efficiencies affect Rink run programs by making adult program times a little earlier in the evenings.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding at a lower level will result in lower-quality instruction or reduced class offerings and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Ice Youth Programs - ICE FACILITY	Percent of Participants satisfied with Youth programs.	99%	90%	90%

Description: Economy: Manage event calendar and event operations & implementation. Manage some City facility leases & rentals. Oversee some City services contracts with recurring events. Includes intense coordination, both within the City and externally. Parks/Fields: The Parks and Fields Maintenance Departments provide a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas to ensure a smooth successful event. Ice: Host special events that will aid in economic development in addition to providing entertainment for local residents. Building Maintenance: The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event. Police: Park City is a city that celebrates special events of all kinds. From major internationally known events of film and art to sporting competitions and community-based festivals. Park City is proud to host dozens of events and we ensure that each event has the necessary level of public safety to provide a safe environment. Streets: The Streets Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth successful event. Transit: This program provides for enhanced Transit services provided during major events (Arts Festival and Sundance).

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Balance between tourism and local quality of life

Section 1: Scope

- BLDG MAINT ADM** Current LOS - Items included: logistical support for City-sponsored events, i.e. restroom cleaning, building cleaning, and general access accommodations. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations. There will be a decentralization of utility costs, a \$96,000 utility increase for MARC and a \$32,000 increase for janitorial and contract services.
- ICE FACILITY** Current LOS- The Park City Ice Arena hosts a number of special events throughout the year. A number of these events bring economic benefit to the community by bringing both participants and spectators from outside of Park City. The Ice Arena hosts several hockey events (Rocky Mountain Shoot Out - Youth, Gold Digger - Women's, Luc Robitaille Celebrity Shoot Out - Charity Game, Best of Utah - Senior Men's, and Muddy Puck - Co-Ed Adult. The ice arena is home to the annual Curling Elevated Bonspiel in April. In addition the ice arena helps to put on a number of community events for local residents and clubs. These events include Christmas at the Ice Arena, Learn to Skate Open Houses and this year a 10 Year Olympic Celebration Event. The Figure Skating Club of Park City hosts two skating shows (Christmas Show & Spring Show) at the ice arena. In the summer the rink stays busy hosting weekly camps. These include Rocky Mountain Hockey School, Park City Hockey Experience Camp, and the Figure Skating Camp. The Park City Ice Arena is the home of two men's hockey teams (Pioneers and Moose). Each team host games with teams from around the western United States. There will be ice personnel changes (\$61,000 increase after the removal of Ice Business Operations Manager), an \$80,000 increase for a Contract Marketing position, a \$12,000 increase for sports officials and a \$39,000 increase for retail.
- FIELDS** Current LOS - Items included from the Parks and Fields Maintenance Team include: logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.
- POLICE** Current LOS- Nowhere does special events better than Park City, which is evident by the number of events held annually and the number that want to be here. Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City. Proposed LOS-This program will increase slightly to allow for the cost of providing additional police services for the Tour of Utah. There will be a decentralization of utility costs as well as an increase of \$5,000 of Overtime for the Tour of Utah.
- STREET MAINTENANCE** Current LOS - Items included from the Streets Maintenance Team includes: logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations. Fix home coding distribution of Public Works Manager. He will be coded 90% to

streets and 10% to parks.

TRANSPORTATI Current LOS- Provides enhanced transit service required to serve large crowds during Park City's major events (i.e.,
ON OPER Sundance and Arts Festival).

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BLDG MAINT ADM		
Materials	12,829	3,680
Total BLDG MAINT ADM	12,829	3,680
ICE FACILITY		
Personnel	26,433	45,992
Materials	2,318	2,318
Total ICE FACILITY	28,751	48,310
FIELDS		
Personnel	19,393	20,038
Materials	13,965	12,205
Total FIELDS	33,358	32,243
ECONOMY		
Personnel	91,211	242,434
Materials	113,814	62,516
Total ECONOMY	205,025	304,950
POLICE		
Personnel	648,419	672,143
Materials	9,500	9,500
Total POLICE	657,919	681,643
PARKS & CEMETERY		
Personnel	74,556	76,840
Materials	42,989	50,029
Total PARKS & CEMETERY	117,545	126,869
STREET MAINTENANCE		

Expenditures	FY 2013	FY 2014
Personnel	103,903	106,244
Materials	29,273	29,273
Total STREET MAINTENANCE	133,176	135,517
TRANSPORTATION OPER		
Personnel	91,350	94,765
Materials	47,581	160,356
Total TRANSPORTATION OPER	138,931	255,121
PARKING		
Materials		105,000
Total PARKING		105,000
SUNDANCE		
Materials	50,000	50,000
Total SUNDANCE	50,000	50,000
SUNDANCE MITIGATION		
Materials	270,000	270,000
Total SUNDANCE MITIGATION	270,000	270,000
PSSM LONG TERM AGREEMENT		
Materials	40,000	40,000
Total PSSM LONG TERM AGREEMENT	40,000	40,000
PSSM LONG TERM AGREEMENT		
Materials	40,000	
Total PSSM LONG TERM AGREEMENT	40,000	
TOTAL	1,727,534	2,053,332

Revenues	FY 2013	FY 2014
SPECIAL EVENTS	-10,000	-4,000
SPEC. EVENTS--TRIPLE CROWN BSB	-2,000	-13,000

Revenues	FY 2013	FY 2014
SPECIAL EVENTS APPLICATION FEES		-3,000
SPECIAL EVENT FACILITY RENTAL		-14,000
PUBLIC SAFETY SPECIAL EVENT REVENUE		-1,000
SPECIAL EVENT TRAIL FEES		-2,000
Police Charges	-1,000	-1,000
SPECIAL EVENTS-POLICE	-3,000	
REIMBURSED COURT FEE	-105,000	
RENTAL INCOME	-35,576	-11,000
SPECIAL EVENT RENT-CARL WINTER	-21,750	-17,000
ICE RENTAL	-23,500	-24,000
FIELDS RENTAL	-2,167	-2,167
RENTAL INCOME	-50,000	-50,000
RENTAL INCOME	-25,000	-22,500
METER REVENUE		-118,900
TOTAL	-278,993	-283,567

Other Revenues	FY 2014
FESTIVAL FACILITATION FEE	-178,000
TOTAL	-178,000

FTEs	Budget FTEs
	FY 2014
Full Time	10.9
Part Time	2.5
TOTAL	13.4

	Score	Score
	FY 2013	FY 2014
Special Events	130	152

Level of Service

Special Events Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ECONOMY Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. An example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.

ICE FACILITY Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.

PARKS & CEMETERY Being in the Operations Division of Public Works, the Fields Department has a primary maintenance and assistance function in supporting Special Events. Working collaboratively with other agencies, departments and outside organizers has created efficiencies which allows for greater participant satisfaction and enhancing the overall experience that will propel us above the competing venues.

TRANSPORTATION OPER Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.

FIELDS The consequences of lowering the funding for this program include: Reduction in Park City being a "destination resort". There would also be a decrease in financial and cultural benefit to the community.

POLICE Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.

TRANSPORTATION OPER Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Special Events - PARKS	Percent of events properly staffed and prepared for.	100%	100%	100%
Special Events - STREET MAINTENANCE	Percentage electronic signs are operational per event.	100%	100%	100%

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Special Events - STREET MAINTENANCE	Percentage of barricades set up completed within 2 hours of event(s).	100%	100%	100%
Special Events - TRANSPORTATION OPER	1) Cost per passenger	0.52	0.6	1
Special Events - TRANSPORTATION OPER	2) Passengers per year	228931	200000	200000
Special Events - ECONOMY	Sundance- Impacts of event are mitigated and minimized Number of complaints	0	10	10
Special Events- ICE FACILITY	Number of special events hosted by the Sports Complex	22%	22%	22%
Special Events - ECONOMY	Percent of event organizers "satisfied" or better with Special Events.	%	90%	90%
Special Events - ECONOMY	% of events with no complaints	%	90%	90%

Description: Provide project management to an assortment of projects including OTIS, CIP, Federal Funded projects, Walkability projects, large internal/complicated projects and Planning projects.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Balance between tourism and local quality of life

Section 1: Scope

ENGINEERING Current LOS: Current LOS allows staff to manage a range of projects, which usually includes one to two road projects, numerous small ROW/drainage projects, and a varying assortment of other miscellaneous projects. Proposed LOS: Staff recommends increasing the LOS for engineering project management by \$25,000 to complete a ROW Landscape Guideline and to continue the development of a safety program for our field personnel. The intent of the Guideline is two-fold. The first intent is to reduce the amount of water used by the City/private residents to maintain landscaping in the ROW. The Guideline would be developed to provide City staff and private individuals with a tool to develop and install low water/native/water wise landscaping within the City's ROW. The second intent is to meet current municipal code requirements for landscaping in the ROW (Title 14 Trees/Landscaping...). The guideline will assist staff's current practices to come in-line with the code. \$15,000 was included in Engineering's budget to start the development of a safety program in FY2012 by a consultant. It is anticipated that development of the program will take three to four years. There is a decrease scheduled for FY 2014.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ENGINEERING		
Personnel	145,640	149,481
Materials	88,928	63,928
Total ENGINEERING	234,568	213,409
TOTAL	234,568	213,409

Other Revenues	FY 2014
ADM CHG FR WATER	-20,840
TOTAL	-20,840

FTEs	Budget FTEs FY 2014
Full Time	1.2
Part Time	
TOTAL	1.2

	Score FY 2013	Score FY 2014
Engineering Project Management		150

Level of Service

Engineering Project Management Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ENGINEERING Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

Section 4: Cost Savings / Innovation / Collaboration

ENGINEERING Human Resources and Craig Sanchez have requested to assist with the development and training for the safety program. This collaboration will help in controlling costs for the safety program. Additionally, by developing a more robust safety program, our liability and exposure will be reduced.

Section 5: Consequences of Funding Proposal at Lower Level

ENGINEERING Lower level funding for project management would require the department to either shift the project workload to other teams, reduce the number of projects anticipated, work on the projects at a slower pace, or simply not continue with all of the OTIS, CIP, Federally Funded or other projects.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Engineering Project Management-ENGINEERING	Percent of construction projects "Substantially" completed within a construction season.	%	100%	100%
Engineering Project Management -ENGINEERING	Percent of public's construction concerns addressed within two weeks.	%	100%	100%

Description: Tennis operations handle the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handle all purchase orders, sponsorship, marketing and Pro Shop oversight.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

TENNIS Current LOS: Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The tennis department administers weekly Friday night socials along with several special events during the year. We currently host 2 National Tournaments and several other regional and local events. League play is very active with over 120 player's participating. Youth U10 tennis has record participation with over 60 youth playing and another 70 youth in other tennis programs. Proposed LOS: The outdoor courts and fencing @ the PC MARC are in terrible shape and require patching each spring. In order to keep the courts somewhat respectable this needs to be done each year (\$5,000). The department would also like to implement an online court reservation system so patrons can book courts directly without having to call the front desk (\$1,200). In order to increase usage of tennis we need to expand marketing of tennis programs and events (\$5000). There will be a decrease in the Part-Time Non-Benefited personnel budget for contract positions and an increase in the Part-Time Non-Benefited personnel budget for the Pro Shop.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TENNIS		
Personnel	85,014	41,064
Materials	4,800	4,800
Total TENNIS	89,814	45,864
TOTAL	89,814	45,864

Revenues	FY 2013	FY 2014
TENNIS COURT FEES	-53,400	-38,600
TENNIS LESSONS	-91,250	-146,250
SPECIAL EVENTS-RECREATION	-38,000	
TOTAL	-182,650	-184,850

	Score FY 2013	Score FY 2014
Tennis Operations	129	150

Level of Service
Tennis Operations Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TENNIS Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

Section 4: Cost Savings / Innovation / Collaboration

TENNIS The addition of an on-line court reservation system will free up front desk staff so that they can help the patron that is in the facility versus the one on the phone that wants to book courts.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS The outdoor tennis courts will continue to deteriorate and will become more unplayable and we will not have any marketing to visitors.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Tennis Operations - TENNIS	Percentage of court hours booked during hours of operation	76%	60%	60%
Tennis Operations - TENNIS	Percent of respondents who are "satisfied" or better with tennis facilities.	%	80%	80%

Description: Provides basic support for operation of the ice arena, regardless of the activity currently being hosted.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

ICE FACILITY Current LOS: This program provides the basic backbone for keeping the ice rink functioning when not supporting specific programs or activities. Functions within Operations are: providing basic utility service for lights, water, sewer and HVAC as well as maintenance staff time and supplies for related infrastructure, i.e. belts, hoses, oil, wiring, plumbing supplies, hardware, and specialized service providers whether contract or hourly; building cleaning and maintenance; snow removal; operation and maintenance of the refrigeration plant; ice maintenance and related equipment. Operational costs specific to other rink program bids are reflected in those bids. Proposed LOS: Same. There will be ice personnel changes (\$61,000 increase after the removal of Ice Business Operations Manager), an \$80,000 increase for a Contract Marketing position, a \$12,000 increase for sports officials and a \$39,000 increase for retail.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ICE FACILITY		
Personnel	245,018	186,883
Materials	167,955	170,601
Total ICE FACILITY	412,973	357,484
TOTAL	412,973	357,484

Revenues	FY 2013	FY 2014
ICE RENTAL	-211,500	-216,000
LEAGUES	-6,400	-7,300
LEARN TO PLAY HOCKEY	-744	-800
DROP-IN HOCKEY	-2,132	-2,300
DROP-IN SPEEDSKATING	-111	-100
SKATE SERVICES	-1,214	-1,300
ADVERTISING	-621	-6,500
FREESTYLE	-1,500	-1,500

Revenues	FY 2013	FY 2014
CLASSES	-7,527	-8,300
DROP-IN PROGRAMS	-3,750	-3,750
TOTAL	-235,499	-247,850

FTEs	Budget FTEs FY 2014
Full Time	1.8
Part Time	1.3
TOTAL	3.1

	Score FY 2013	Score FY 2014
Operations	126	150

Level of Service

Operations

Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ICE FACILITY Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY Cost Savings: The ice rink is saving operational costs through the use of an electric ice resurfer, which reduces the cost per ice cut, as well as its innovative technologies: laser controlled ice depth will maintain a level ice sheet within less build up, requiring the use of less water, less energy to run the refrigeration plant and less staff and ice time devoted to ice maintenance.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding the option at a lower level will result in lower levels of cleaning and maintenance, and a degradation of the ice quality due to running the plant at higher temps to reduce energy consumption.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Operations - ICE FACILITY	Percentage of participants across all programs and activities who rate ice quality as good or excellent.	92%	90%	90%
Operations - ICE FACILITY	Percentage of guests who rate the facility as being clean and safe.	93%	90%	90%

Description: The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

GOLF MAINTENANCE Current LOS: Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation, and bunkers. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, and aging infrastructure due to increasing player demand and community expectations. Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
GOLF MAINTENANCE		
Personnel	411,929	422,820
Materials	286,740	291,248
Total GOLF MAINTENANCE	698,669	714,068
TOTAL	698,669	714,068

FTEs	Budget FTEs FY 2014
Full Time	2.0
Part Time	7.0
TOTAL	9.0

	Score FY 2013	Score FY 2014
Golf Maintenance	127	149

Level of Service
Golf Maintenance Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

GOLF MAINTENANCE Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for a premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 4: Cost Savings / Innovation / Collaboration

GOLF MAINTENANCE Cost Savings: The Golf Maintenance Department was able to reduce fuel consumption in mowing greens 56% by utilizing hybrid mowing technology. Innovation: The Golf Maintenance Department continually looks for creative ways to increase Environmental stewardship, decrease carbon footprint, through innovation. Recent examples include: The installation of a variable frequency drive irrigation pump station, and an environmentally input based irrigation control system. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF MAINTENANCE The consequences of lowering the funding for this program include reduction in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Golf Maintenance - GOLF MAINTENANCE	Percent of scheduled restroom cleanings completed.	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percent of mowing completed per schedule	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percent of irrigation mainlines repaired within 72 hours.	100%	100%	100%
Golf Maintenance - GOLF MAINTENANCE	Percentage of Trees Pruned per Season	30%	25%	25%

Description: This program administers the City's Main Street parking resources as well as the historic district residential permit programs.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

TRANSPORTATION OPER Current LOS: The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1000 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. Proposed LOS: No change in level of service. Bringing Parking Mgmt in house by addition of a Parking Supervisor and Parking Officers (FT & PT), this will be offset with a decrease in contract services and capital outlay transit line-items (zero-sum). PSSM and HPCA will be added to the Parking Dept (zero-sum). There will be an increase of \$5,000 in overtime for the Tour of Utah. There is a scheduled increase for FY 2014.

PARKING Current LOS: The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flagpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The programs customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1000 residential permits each year. Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year. Proposed LOS: This scenario presents moving the parking enforcement program from one provided by an independent contractor to one provided by City employees. The objectives of this program are to maintain current levels of enforcement, increase level of customer service without increases to the overall Transportation fund balance. Staff is confident that in-house employees can achieve this objective. Increased program costs are offset by efficiencies gained in other areas of the Transportation fund budget. Staff is confident these program changes can be achieved through the proposed approach. Bringing Parking Mgmt in house by addition of a Parking Supervisor and Parking Officers (FT & PT), this will be offset with a decrease in contract services and capital outlay transit line-items (zero-sum). PSSM and HPCA will be added to the Parking Dept (zero-sum). There will be an increase of \$5,000 in overtime for the Tour of Utah. There is a scheduled increase for FY 2014.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013		FY 2014	
TRANSPORTATION OPER				
Personnel		214,842		59,130
Materials		388,799		160,614
Total TRANSPORTATION OPER		603,641		219,745
PARKING				

Expenditures	FY 2013	FY 2014
Personnel		479,959
Materials		73,000
Total PARKING		552,959
TOTAL	603,641	772,703

Revenues	FY 2014
CITY FINES	-150,000
PARKING PERMITS	-100,000
IN CAR METERS	-10,000
QUICK CARD	-1,000
TOKEN SALES	-5,000
METER REVENUE	-291,100
IN-CAR METER (ICM) DEVICES	-2,200
TOTAL	-559,300

FTEs	Budget FTEs
	FY 2014
Full Time	6.0
Part Time	2.3
TOTAL	8.3

Level of Service

	Score	Score
	FY 2013	FY 2014
Parking Management	123	148

Parking Management

Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PARKING Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking play an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting use of alternate modes of travel (pedestrian, bicycle, transit).

Section 4: Cost Savings / Innovation / Collaboration

PARKING Since 1998 Staff has utilized contract services to meet enforcement staffing needs. These contract employees are managed in a hybrid approach that houses them in a City building and Has placed them under the direct management of the City's Parking Administrative Team Leader. This approach has contained costs but has hampered efforts to deliver the required level of customer service. This scenario presents moving the parking enforcement program from one provided by an independent contractor to one provided by City employees. The objectives of this program are to maintain current levels of enforcement, increase level of customer service without increases to the overall

Transportation fund balance. Staff is confident that in-house employees can achieve this objective. Increased program costs are offset by efficiencies gained in other areas of the Transportation fund budget.

Section 5: Consequences of Funding Proposal at Lower Level

PARKING Staff recommends approval of this scenario to ensure that an appropriate level of parking enforcement can be maintained, while remaining compliant with tax and employment regulations and not increasing the overall Transportation fund budget. Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Parking Management - TRANSPORTATION OPER	1) Ratio of appeals to tickets	0.0504%	0.03%	0.06%
Parking Management - TRANSPORTATION OPER	1) Meter Revenue per space	1717	1500	3000
Parking Management - TRANSPORTATION OPER	Ratio of first-time violations to total violations.	0	0	0
Parking Management - TRANSPORTATION OPER	3) Ticket collection rate	0.76	0.88	2

Description: Revenue sources not directly derived from use of the ice sheet.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

ICE FACILITY The proposed level of service includes two parts: The first is increasing the materials budget to accommodate continued growth in figure skate sales. The second component is adding money for a new contract service which will be a commission-based marketing and ad sales service if the agreement is approved by City Council in March. The agreement will provide an additional revenue stream for the Ice Arena and help our push to get the Ice Arena to a zero subsidy. Both of these increases to the materials budget have associated revenue streams that will exceed the expenses. Skate sales typically have a 100% profit on the materials cost, and the Marketing contract will net 40% of the total revenue for the Ice Arena. Money will not be spent if skates are not sold and the marketing position does not sell sponsorships for the Ice Arena. As of the end of January, the Ice Arena has spent \$11k on retail supplies and received revenue of \$26K. There will be ice personnel changes (\$61,000 increase after the removal of Ice Business Operations Manager), an \$80,000 increase for a Contract Marketing position, a \$12,000 increase for sports officials and a \$39,000 increase for retail.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ICE FACILITY		
Personnel	27,146	17,367
Materials	22,031	24,031
Total ICE FACILITY	49,177	41,398
TOTAL	49,177	41,398

Revenues	FY 2013	FY 2014
RETAIL SALES	-46,410	-79,000
SKATE SERVICES	-23,073	-24,700
ADVERTISING	-11,798	-123,500
TOTAL	-81,281	-227,200

FTEs	Budget FTEs FY 2014
Full Time	0.2
Part Time	0.1
TOTAL	0.3

Level of Service
Retail Enhanced Level of Service

	Score FY 2013	Score FY 2014
Retail	125	148

Section 3: Qualifications for Meeting Criteria in Outcome Area

ICE FACILITY Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community

Section 4: Cost Savings / Innovation / Collaboration

ICE FACILITY We save costs by only ordering skates when needed and by not having a stock of skates on hand, which would require a large initial capital outlay. The marketing and ad sales position uses a commission based payment structure, so the provider does not get paid for services unless they sell advertising or program sponsorships for the Ice Arena.

Section 5: Consequences of Funding Proposal at Lower Level

ICE FACILITY Funding at a lower level would decrease revenues and increase the ice arena subsidy. Customer service would suffer and our skating population would not be happy.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Retail- ICE FACILITY	Percent of respondents satisfied with Skate Service.	%	90%	90%
Retail- ICE FACILITY	Percent of respondents satisfied with Retail selection.	%	50%	60%
Retail - ICE FACILITY	Cost recovery for Retail	%	120%	130%

Description: This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, inter-fund transfer and other operational areas.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

GOLF PRO SHOP Current LOS: Currently golf funds 50% of the golf manager position, 50% of the analyst II position, and the first assistant golf professional position, which are full time regular positions. This also funds on a seasonal / part time basis: a daily assistant golf professional, a daily starter position, a 4 day a week outside services position, and a golf cart servicer. Volunteer positions are used for additional customer service areas that include: merchandiser assistant, player assistant, and golf car maintenance position. The golf shop is in operation typically from mid-April to late October. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses. Proposed LOS: There are no changes in the operational areas. The current golf car fleet needs to be replaced. The golf fund will fund 1/2 of the cost to purchase. The remainder will be funded through a loan from the City, which will be paid back with interest over a 4 year period. We also will be replacing the carpet in the golf shop this spring.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
GOLF PRO SHOP		
Personnel	185,523	187,928
Materials	144,042	141,665
Total GOLF PRO SHOP	329,564	329,593
TOTAL	329,564	329,593

FTEs	Budget FTEs FY 2014
Full Time	0.7
Part Time	2.8
TOTAL	3.4

	Score FY 2013	Score FY 2014
Golf Management Operations	126	148

Level of Service

Golf Management Operations Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

GOLF PRO SHOP Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Golf Management Operations - GOLF PRO SHOP	Percentage change in net revenues from previous year (Fiscal Year including depreciation)	12.5%	3%	3%
Golf Management Operations - GOLF PRO SHOP	Percentage change in number of golfers from previous year (Fiscal Year)	16%	3%	3%

Description: Implementation of all aspects of the City’s Economic Development Strategic Plan including immediate and long range goals for economic and redevelopment through planning, operations, programs, refining policy–related and property negotiation discussions; implementation of capital projects and programs.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Unique and diverse businesses

Section 1: Scope

ECONOMY Current LOS: Implements Council's annually approved Econ Dev. Strategic plan, which currently includes the following projects and programs: Top Priority: 1) Determine what role the City has in the redevelopment of the Lower Park Avenue RDA and Bonanza Park Districts; 2) Assist in redevelopment of resort and commercial areas; 3) Complete a retail market analysis & carrying capacity study; 4) Assist in business attraction/retention of both resort-based and year round businesses; 5) Complete Convention, multi-use event center & high altitude destination feasibility analysis; 6) Events – Overhaul process & fee schedule; criteria to prioritize event calendar, review regulations of temporary uses during large MFL’s. High Priority Projects: 1) ID downtown project priorities through HPCA joint study; 2) Continue building trail network infrastructure and Urban pathways; 3) High Altitude Training Destination; 4) Monitor commercial mix in Main Street Storefronts; 5) Smart Messaging signs for parking information; Priority Projects - 1) Work with Summit County to identify and pursue common economic goals; 2) Assist in renovation of the Main Street Mall; 3) Assist PC businesses on retention & development initiatives; 4) Keep a Post Office on Main Street; 5) Interconnect; 5) Events - Per the Budgeting for Outcomes process we learned in 2010 that PCMC expended in excess of \$1.2 million in direct event-related expenses. These events drew approximately 316,000 attendees and participants, producing an indirect economic impact of over \$100 million; Sundance brings \$62.7 million to the state; Arts Festival brings \$18 million to the County; and Triple Crown softball brings \$7 million to the City. Proposed LOS: Ongoing implementation of ED St. Plan, including redevelop base area at PCMR; take proactive partnering role in redeveloping BoPa including expansion, such as business recruitment & retention and financial modeling; Continued implementation of Walkability, Trails & Open Space; Proliferation of Event Calendar; Continued implementation of Capital Projects. There will be an addition of Economic Development Program Manager and a scheduled decrease of contract services by \$123,000.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ECONOMY		
Personnel	199,648	240,546
Materials	139,986	10,688
Total ECONOMY	339,634	251,234
DESTINATION TOURISM		
Materials	145,000	145,000
Total DESTINATION TOURISM	145,000	145,000
RDA OPERATING EXPENDITURE		
Materials	50,000	50,070
Total RDA OPERATING EXPENDITURE	50,000	50,070

Expenditures	FY 2013	FY 2014
MAIN STREET OPERATIONS		
Materials	10,000	10,000
Total MAIN STREET OPERATIONS	10,000	10,000
HMBA VIA CHAMBER		
Materials	40,000	
Total HMBA VIA CHAMBER	40,000	
TOTAL	584,634	456,304

	Score FY 2013	Score FY 2014
Economic and Redevelopment	125	147

FTEs	Budget FTEs FY 2014
Full Time	1.9
Part Time	
TOTAL	1.9

Level of Service

Economic and Redevelopment

Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ECONOMY The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting service needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY

1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Economic and Redevelopment - ECONOMY	Percent of Top and High priority projects identified in ED strategic plan annually.	%	10%	10%
Economic and Redevelopment - ECONOMY	# Strategies/action steps/ projects of the Economic Development Plan developed and advanced.	0	80	80

Description: At the petition of Main Street businesses, City Council created a Main Street Business Improvement District to handle commercial trash collection issues and to provide some marketing and business promotion services. The City is currently contracted with the Historic Park City Alliance (HPCA) to provide these services. Funds are collected for the service via a BID fee associated with the business license.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Internationally recognized & respected brand

Section 1: Scope

BUSINESS IMPROVEMENT DISTRICT Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BUSINESS IMPROVEMENT DISTRICT		
Materials	64,419	64,419
Total BUSINESS IMPROVEMENT DISTRICT	64,419	64,419
TOTAL	64,419	64,419

Revenues	FY 2013	FY 2014
BUSINESS IMPROVEMENT DISTRICT		
	-65,877	-64,000
TOTAL	-65,877	-64,000

	Score FY 2013	Score FY 2014
Business Improvement District	125	147

Level of Service
Business Improvement District Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUSINESS IMPROVEMENT DISTRICT Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advertising of Park City to the global community.

Section 4: Cost Savings / Innovation / Collaboration

BUSINESS IMPROVEMENT DISTRICT This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than

IMPROVEMENT doing something in-house, it enhances the services of the Main Street area.
DISTRICT

Section 5: Consequences of Funding Proposal at Lower Level

BUSINESS The City is currently under contract with the HPCA for a certain level of service. The contract would need to be
IMPROVEMENT renegotiated for a lower level of service, but in theory the service could be reduced to zero.
DISTRICT

Section 6: Performance Measures

Description: PC MARC hosts several tennis tournaments on the local, sectional and national level. The sectional tournaments draw players from the intermountain region, while the national tournaments draw players from all over the country.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

TENNIS Current LOS: The PC MARC currently hosts several tournaments on the local, sectional and national level. These include two national tournaments (Men's 45's, Girls 14's), 1 adult tournament and 1 youth tournament. Due to the renovation of the Racquet Club the number of tournaments that we host was reduced by 50% during construction. Proposed LOS: The Department would like to bring the number of tournaments back to preconstruction levels by adding the Men's National 40's, St. Paddy's Day Junior Tournament, Adult Doubles Tournament, and Halloween Junior Tournament. There will be a decrease in the Part-Time Non-Benefited personnel budget for contract positions and an increase in the Part-Time Non-Benefited personnel budget for the Pro Shop.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TENNIS		
Personnel	45,887	16,088
Materials	13,581	13,581
Total TENNIS	59,468	29,669
TOTAL	59,468	29,669

Revenues	FY 2013	FY 2014
TENNIS COURT FEES	-133,500	-96,500
TOURNAMENT FEES	-15,000	-15,000
TOTAL	-148,500	-111,500

	Score	Score
	FY 2013	FY 2014
Tennis Tournaments	123	144

Level of Service
 Tennis Tournaments Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TENNIS Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing, vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS We would continue with four tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Tennis Tournaments- TENNIS	Percent of participants who would recommend tournaments to a friend.	%	80%	80%
Tennis Tournaments - TENNIS	Percent of participants who rate the tournament as "good" or better.	%	80%	80%

Description: The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

FIELDS Current LOS: Items included in this program are: sweeping sidewalks, bike paths and right-of ways. Challenges to the goal of this program are increasing Summit County landfill costs. Proposed LOS: Staff is not recommending a service level increase at this time. There is a scheduled utility decrease for FY 2014.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
FIELDS		
Personnel	10,505	10,843
Materials	9,270	7,510
Total FIELDS	19,775	18,353
PARKS & CEMETERY		
Personnel	47,834	49,147
Materials	29,669	29,669
Total PARKS & CEMETERY	77,503	78,816
TOTAL	97,278	97,169

Revenues	FY 2013	FY 2014
FIELDS RENTAL	-2,167	-2,167
TOTAL	-2,167	-2,167

	Score FY 2013	Score FY 2014
Trash Clean-Up	124	144

FTEs	Budget FTEs FY 2014
Full Time	0.3
Part Time	1.2
TOTAL	1.6

Level of Service

Trash Clean-Up Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

FIELDS Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizen requests. The Cleanup program is a critical function for the preservation of Park City.

Section 4: Cost Savings / Innovation / Collaboration

FIELDS Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, environmental stewardship, and service levels. Recent examples include: expanded recycling program throughout the facility. Industry trends are to move toward a higher degree of recycling.

Section 5: Consequences of Funding Proposal at Lower Level

FIELDS The consequences of lowering the funding for this program include: less preventative maintenance impacting the look, feel and cleanliness of Park City. A reduction in funding may also affect the overall recycling program.

Section 6: Performance Measures

	Description	Actual	Target	Target
		FY 2012	FY 2013	FY 2014
	-			
Trash Clean-Up - PARKS & CEMETERY	Percentage of trash containers checked daily (during summer season)	90%	90%	90%

Description: The Streets Department provides a variety of services, maintenance for this program.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Well-utilized regional public transit

Section 1: Scope

SWEDE ALLEY PARKING STRUCT. Current LOS: Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. A challenge to the goal of this program is maintaining an aging infrastructure. Gateway is jointly owned with Gateway. Proposed LOS: Staff is not recommending a service level increase at this time. There will be a decrease in utilities.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
SWEDE ALLEY PARKING STRUCT.		
Materials	76,425	55,764
Total SWEDE ALLEY PARKING STRUCT.	76,425	55,764
TOTAL	76,425	55,764

	Score FY 2013	Score FY 2014
Swede Alley Parking Structure	120	142

Level of Service

Swede Alley Parking Structure Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

SWEDE ALLEY PARKING STRUCT. Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

Section 4: Cost Savings / Innovation / Collaboration

SWEDE ALLEY PARKING STRUCT. "Collaboration/ Innovation": Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and service function in supporting our parking structures. Working collaboratively with the Summit County Inmate Worker Program has created efficiencies which allows for greater productivity. An example of this is: Annual Parking structure wash.

Section 5: Consequences of Funding Proposal at Lower Level

SWEDE ALLEY PARKING STRUCT. The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013
Swede Alley Parking Structure - SWEDE ALLEY PARKING STRUCT.	Percentage of structural surveys conducted every 3 years.	0.33	0.33
Swede Alley Parking Structure - SWEDE ALLEY PARKING STRUCT.	Percentage of monthly inspections conducted on lighting systems	0.9	100

Description: Parks/Fields: The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users. Recreation: The Recreation Department is responsible for all programs and scheduling that occurs on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION The Recreation Department is responsible for all programs and scheduling that occur on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

PARKS & CEMETERY Current LOS -Items included in this program are: irrigation, mowing, field preparation, Sportex maintenance, agronomic practices, recreation field set up / take down and general maintenance for turf areas. Challenges to the goal of this program are: over-programming and use of field space due to increasing number of participants, user groups and community expectations of outstanding field space. Additionally, a comprehensive field resting program needs to be developed and followed as proposed in the three way field agreement with PCMC, Basin Recreation and Park City School District. Proposed LOS: Staff is recommending a service level increase to accommodate increased programming of fields by the Recreation Department (City and Basin), Special Events, PC Chamber Bureau and School District. Staff recommends an additional summer seasonal employee to accommodate and maintain the facility due to increased use. The consequences of not increasing the service level funding for this program include: Reduction in field quality, ability to respond to event and user needs, reduction in the Sports Complex "Brand," which may impact future ability to attract and secure premium programs. There would also be an increase in citizen and field user complaints due to established community expectations. There is a scheduled utility decrease for FY 2014.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY RECREATION		
Personnel	44,355	46,188
Materials	2,977	5,183
Total CITY RECREATION	47,332	51,371
FIELDS		
Personnel	33,130	34,178
Materials	41,920	38,620
Total FIELDS	75,050	72,798
PARKS & CEMETERY		
Personnel	319,796	327,774

Expenditures	FY 2013	FY 2014
Materials	214,784	217,284
Total PARKS & CEMETERY	534,580	545,059
TOTAL	656,962	669,228

Revenues	FY 2013	FY 2014
PARK RESERVATION	-10,000	-9,000
EQUIPMENT RENTAL	-31,000	-46,000
FIELDS RENTAL	-2,167	-2,167
TOTAL	-43,167	-57,167

FTEs	Budget FTEs FY 2014
Full Time	1.9
Part Time	6.2
TOTAL	8.1

	Score FY 2013	Score FY 2014
Parks, Turf & Athletic Fields	120	141

Level of Service

Parks, Turf & Athletic Fields Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY RECREATION Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.

PARKS & CEMETERY Collaboration: Being in the Operations Division of Public Works, the Fields Department has a primary maintenance and field set-up function in supporting various events and Western Summit County recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. Examples of this include: Separation of water sources at schools to provide more efficient water distribution and improving the Baseball Field. Innovation: The Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Also, field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Parks, Turf & Athletic Fields - PARKS & CEMETERY	Percentage of acres mowed as per mowing schedule	100%	100%	100%
Parks, Turf & Athletic Fields - PARKS & CEMETERY	Percent of mowing contracted versus in house	15%	15%	15%

Description: This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Multi-seasonal destination for recreational opportunities

Section 1: Scope

GOLF PRO SHOP Current LOS: The golf shop currently has a merchandizer who is responsible for managing this program. This person is our soft goods buyer and the first assistant golf professional is our main hard goods buyer. The merchandiser's role includes but is not limited to: following industry trends, meeting with vendors, participating in vendor shows, managing inventory, and writing PO's. The return on investment in this area is between 35%-40%. Proposed LOS: Costs of goods and shipping charges have increased over the last few years. Currently staff is not requesting increases at this time; however, if the course sees an increase in non-resident / lodging rounds, this will increase sales. To keep our shop stocked this could cause an increase in expenses in retail items.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
GOLF PRO SHOP		
Personnel	77,835	75,863
Materials	145,680	148,094
Total GOLF PRO SHOP	223,515	223,957
TOTAL	223,515	223,957

FTEs	Budget FTEs FY 2014
Full Time	0.6
Part Time	0.3
TOTAL	0.9

	Score FY 2013	Score FY 2014
Retail Operations	119	139

Level of Service

Retail Operations

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

GOLF PRO SHOP Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows. Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Retail Operations- GOLF PRO SHOP	Achieve a return on investment of 25-40%. (Fiscal Year)	71%	55%	55%
Retail Operations- GOLF PRO SHOP	Achieve a return on investment of 25-40%. (End of Season)	61%	55%	55%
Retail Operations- GOLF PRO SHOP	Gross retail revenue per customer by rounds played to be within national average for municipal courses (\$3-\$6). (seasonal)	5.85%	5.75%	6%

Description: This area includes a very wide range of services that are offered both at the PC MARC as well as off-site locations such as playing fields. Some of the items included are group fitness classes, fitness, aquatics, leagues (softball, basketball, volleyball, kickball, football & soccer) and classes.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION Current LOS: Currently we offer 65 group fitness classes a week in a wide variety of class types (yoga, spinning, TRX, weights etc.); We offer adult leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer dog obedience classes year round. Proposed LOS: Due to demand created by the PC MARC, we need to add 7 additional group fitness classes a week (\$11,700). Patrons have also requested that we open the lap pool year round for lap swimming and coached workouts. The pool would be open an additional 33 hours a week over 6 months (\$17,096). We are looking to add a part time wellness coordinator that would work 10 hours a week. This person would coordinate wellness events for city staff and the community as a whole. We have a unique opportunity to be a great community resource on wellness and to create great partnerships (\$12,780). Adult Softball demand has created a need for an additional league to be added during the summer \$1,400). We have 2 staff members that are certified to teach CPR/First Aid so we would like to offer these classes to the community 3 times a year (\$640). We are proposing to remove our office asst. II position and replace it with a recreation coordinator position due to a higher level of service required from the position. There will be a decentralization of utility costs.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY RECREATION		
Personnel	487,320	500,618
Materials	75,271	130,429
Total CITY RECREATION	562,591	631,047
TOTAL	562,591	631,047

Revenues	FY 2013	FY 2014
FACILITY USAGE FEE	-23,500	-176,500
CLASSES	-159,500	-126,000
LEAGUE FEES	-36,000	-26,250
FITNESS CENTER	-24,750	

Revenues	FY 2013	FY 2014
SWIM FEES	-23,100	-12,900
AEROBICS	-12,000	-11,000
TOTAL	-278,850	-352,650

FTEs	Budget FTEs FY 2014
Full Time	2.9
Part Time	8.0
TOTAL	10.9

	Score FY 2013	Score FY 2014
Recreation Adult Programs	119	139

Level of Service

Recreation Adult Programs Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY RECREATION Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive and users, through "Comment Cards," are asking for expanded services in the facility such as more group fitness classes and year round aquatics.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of one another's facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer "brown bag" lunch series where an expert comes in & presents on a particular topic to the community. They do this at no charge for participants. Offering First-Aid/CPR represents a significant savings to the department as we no longer pay the \$60 to the Fire Department per participant. We are offering an additional week of dirt jump camp.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION We would remain status quo and not be able to fully utilize the PC MARC as the community desires. The pools would remain open seasonally; there would be no expansion in group fitness classes or wellness programming. We would not expand softball leagues to meet the current demand.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Recreation Adult Programs - CITY RECREATION	Percentage of survey respondents who rate adult programs/tournaments as good or better.	85.3	90	90
Recreation Adult Programs - CITY RECREATION	Increase the revenue in each adult program from one year to the next.	-12.5	10	10

Description: These programs consist of Men's and Women's associations, Junior league and clinics, adult clinics, and private and group instruction.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Multi-seasonal destination for recreational opportunities

Section 1: Scope

GOLF PRO SHOP Current LOS: The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis. Proposed LOS: We currently do not see any level of service adjustments at this time.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
GOLF PRO SHOP		
Personnel	45,561	42,784
Materials	42,574	43,572
Total GOLF PRO SHOP	88,135	86,355
TRANS TO OTHER FUND		
Materials	25,000	25,000
Total TRANS TO OTHER FUND	25,000	25,000
TOTAL	113,135	111,355

FTEs	Budget FTEs FY 2014
Full Time	0.2
Part Time	0.4
TOTAL	0.6

	Score FY 2013	Score FY 2014
Golf Shop Programs	118	139

Level of Service

Golf Shop Programs

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

GOLF PRO SHOP Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

Section 4: Cost Savings / Innovation / Collaboration

GOLF PRO SHOP Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum.

Section 5: Consequences of Funding Proposal at Lower Level

GOLF PRO SHOP Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

Section 6: Performance Measures

	Description	Actual	Target	Target
		FY 2012	FY 2013	FY 2014
Golf Shop Programs - GOLF PRO SHOP	Quality of lessons to be 75% above average to excellent.	%	85%	85%

Description: The tennis department runs programs for youth and adults. These include clinics, socials, private lessons and camps. Open court time is also included in this category.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

TENNIS Current LOS: Currently we offer a wide range of year round programming for kids age 4 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. We offer 292 hours of free tennis lessons in the PCSD & Holy Cross Ministries. Two of the four tennis indoor tennis courts have been lined for U10 tennis. The PC MARC is the first facility in Utah that has permanent lines in place. There will be a decrease in the Part-Time Non-Benefited personnel budget for contract positions and an increase in the Part-Time Non-Benefited personnel budget for the Pro Shop.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TENNIS		
Personnel	353,423	378,302
Materials	44,280	44,280
Total TENNIS	397,703	422,582
TOTAL	397,703	422,582

Revenues	FY 2013	FY 2014
TENNIS COURT FEES	-80,100	-57,900
TENNIS LESSONS	-273,750	-438,750
TOTAL	-353,850	-496,650

FTEs	Budget FTEs FY 2014
Full Time	
Part Time	2.0
TOTAL	2.0

Level of Service
Tennis Programs

Same Level of Service

	Score FY 2013	Score FY 2014
Tennis Programs	117	139

Section 3: Qualifications for Meeting Criteria in Outcome Area

TENNIS Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

Section 4: Cost Savings / Innovation / Collaboration

TENNIS We work closely with the Park City School District and Holy Cross Ministries. We also have a strong relationship with Utah Tennis. This winter we have started our own inner club ladies league which has been very popular. This is not a sanctioned USTA League so we save the league fees that we were paying to USTA & Utah Tennis. The men now want to do the same thing and we will begin a men's league this spring. We have a shortfall in our existing personnel line for tennis due to the demand for instruction. We need an increase of \$50,000 in wages to make up the shortfall but there is a revenue off set of \$100,020 (1,667 hrs X \$64 hr).

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS Reduced programing and lessons resulting in lower customer satisfaction with tennis.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Tennis Programs - TENNIS	Junior Survey: Percentage of patrons (parents) that rate the program "good" or better.	%	90%	92%
Tennis Programs - TENNIS	Adult Survey: Percentage of patrons that rate the program "good" or better.	%	90%	92%
Tennis Programs - TENNIS	Percentage of patrons who would recommend tennis programs to a friend.	%	90%	92%

Description: Provides a variety of on-ice programs for both youths and adults in Summit and Wasatch Counties.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

ICE FACILITY Current LOS: The ice arena provides a variety of public programs to both residents and non-residents of Summit and Wasatch Counties. These programs include Public Skating, Cheap Skates, Drop-In Speed Skating, Stick & Puck, and Freestyle (figure skating) sessions. The ice rink hosts Public Skating/Cheap Skates seven days a week. The majority of these program times are in the afternoon with the exception of Friday and Saturday nights when the Park City Pioneers hockey team is out of town. Stick & Puck sessions are regularly scheduled on Monday morning and Saturday afternoons along with additional sessions scheduled during school vacation weeks. Freestyle sessions (Figure Skating) are scheduled five times a week. Normally the session is scheduled Monday through Thursday from 6am to 9am and Fridays from 7:45-8:45am. Proposed LOS: There is a slight reduction in the level of service for Public Skate sessions on weeknights. The proposed level of service includes two parts: The first is increasing the materials budget to accommodate continued growth in figure skate sales. The second component is adding money for a new contract service which will be a commission-based marketing and ad sales service if the agreement is approved by City Council in March. The agreement will provide an additional revenue stream for the Ice Arena and help our push to get the Ice Arena to a zero subsidy. Both of these increases to the materials budget have associated revenue streams that will exceed the expenses. Skate sales typically have a 100% profit on the materials cost, and the Marketing contract will net 40% of the total revenue for the Ice Arena. Money will not be spent if skates are not sold and the marketing position does not sell sponsorships for the Ice Arena. As of the end of January, the Ice Arena has spent \$11k on retail supplies and received revenue of \$26K. There will be ice personnel changes (\$61,000 increase after the removal of Ice Business Operations Manager), an \$80,000 increase for a Contract Marketing position, a \$12,000 increase for sports officials and a \$39,000 increase for retail.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ICE FACILITY		
Personnel	121,604	75,379
Materials	24,663	24,578
Total ICE FACILITY	146,267	99,957
TOTAL	146,267	99,957

Revenues	FY 2013	FY 2014
LEARN TO PLAY HOCKEY	-6,695	-7,200
DROP-IN SPEEDSKATING	-2,117	-1,900
FREESTYLE	-28,500	-28,500

Description: This includes the management and operation of the PC MARC. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, game room and locker rooms.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION Current LOS: Currently the facility is open 107 hours a week and provides a wide range of services to the community. Currently we have one FTR (40 hours a week) position to clean the building and another 20 hours a week to help clean during weekend business hours. We have a limited ability to purchase additional fitness equipment. Proposed LOS: Due to the amount of use at the PC MARC and increased square footage we need additional 28 hours a week to help maintain the cleanliness of the facility (\$16,016). Patrons have also asked for additional fitness equipment. This is necessary because of the increased usage in fitness. We are lacking in weights, benches, chin/dip captain's chair and group fitness equipment (\$12,700). Due to demand we would like to open the facility at 5:30 a.m. Monday thru Friday instead of 6 a.m. (\$2,030). We would also like to have staff wear identifiable logo wear so they are easily identified by patrons. This helps with the overall branding of the facility and makes employees proud of where they work (\$2,000). Birthday parties were approved last year and budgeted to increase in FY2013 (\$24,902). We have added several TV's to the PC MARC which has caused an increase in our monthly Comcast bill (\$3,060). We also want to bring back Park City holiday event (\$2,500). There will be a decentralization of utility costs.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY RECREATION		
Personnel	291,475	305,588
Materials	72,170	129,534
Total CITY RECREATION	363,645	435,122
TOTAL	363,645	435,122

Revenues	FY 2013	FY 2014
FACILITY USAGE FEE	-11,750	-88,250
CLASSES	-159,500	-126,000
LEAGUE FEES	-12,000	-8,750
WESTERN SUMMIT YOUTH	-4,400	-5,400
FITNESS CENTER	-8,250	

Revenues	FY 2013	FY 2014
SWIM FEES	-15,400	-8,600
LOCKER RENTAL	-2,000	-13,000
REC. CARD/RESIDENT	-13,000	-5,000
REC. CARD/COUNTY	-5,000	
BIRTHDAY PARTIES	-32,400	-2,400
TOTAL	-263,700	-257,400

FTEs	Budget FTEs FY 2014
Full Time	3.9
Part Time	0.3
TOTAL	4.2

	Score FY 2013	Score FY 2014
Rec Center Operations	117	136

Level of Service

Rec Center Operations Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY RECREATION Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to the opening of the PC MARC has exceeded expectations which are causing group fitness classes to fill up and more demand for fitness equipment in order to meet the needs of the community.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION The PC MARC is much more energy efficient than the old building, resulting in lower utility costs. We also have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained. Many staff have had their own personnel clothes that they purchased themselves logoed.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION Operations would remain status quo but without additional equipment and facility cleaning we are likely to lose patrons to other facilities.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Rec Center Operations-CITY RECREATION	Total Recreation Cost Recovery	71.54%	70%	70%
Rec Center Operations-CITY RECREATION	Percent of participants whose overall satisfaction with the PC Marc is good or better.	%	90%	90%
Rec Center Operation- CITY RECREATION	Percent increase in revenue for pass sales.	436635 %	450000 %	450000 %

Description: The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout the complex to ensure safe facilities.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

PARKS & CEMETERY Current LOS: Items included in this program are: playgrounds, the skate park, field lighting, Old Town stairs, fencing, and pavilions. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are cost of maintaining aging infrastructure while the use of the facilities increases. Proposed LOS: Staff is not recommending a service level increase at this time. There will be a \$5,000 increase for Dirt Jump Park soil annually.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
FIELDS		
Personnel	9,777	10,089
Materials	3,990	3,990
Total FIELDS	13,767	14,079
PARKS & CEMETERY		
Personnel	109,517	112,091
Materials	35,052	35,052
Total PARKS & CEMETERY	144,569	147,143
TOTAL	158,337	161,221

Revenues	FY 2013	FY 2014
FIELDS RENTAL	-2,167	-2,167
TOTAL	-2,167	-2,167

	Score		Level of Service	FTEs	
	FY 2013	FY 2014			Budget FTEs FY 2014
Park Amenities & Infrastructure	115	136	Park Amenities & Infrastructure Same Level of Service	Full Time	0.4
				Part Time	2.7
				TOTAL	3.1

Section 3: Qualifications for Meeting Criteria in Outcome Area

PARKS & CEMETERY Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

Section 4: Cost Savings / Innovation / Collaboration

PARKS & CEMETERY Managing Risk: The Parks and Fields Departments save money through routine safety inspections; maintenance and repairs to park infrastructure minimize the safety risk to park users by reducing potential injury. Collaboration: Being in the Operations Division of Public Works, the Parks Department has worked collaboratively with the Sustainability Department to expand the recycling efforts throughout town.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY The consequences of lowering the funding for this program include a reduction in preventative and critical maintenance, which may compromise the safety of the infrastructure. There would also be an increase in citizen and user group complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Park Amenities & Infrastructure - FIELDS	Percent of park amenities checked daily	%	90%	90%
Park Amenities & Infrastructure- PARKS & CEMETERY	Percentage of park amenities checked daily-summer months	90%	90%	90%

Description: This area includes a very wide range of services that are offered both at the PC MARC as well as off-site locations such as playing fields. Some of the items included are: summer day camp, skateboard camp & competitions, soccer leagues, Start Smart programs, aquatics, adventure camp and classes.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION Current LOS: Currently we offer a wide variety of youth programs to the community. Every week of the summer we run various programs and camps such as skateboarding, summer day camp, adventure camp, dirt jump camp, swim team, swim lessons and soccer camp. In the spring we run a youth soccer league for youth ages 4 to 15. Proposed LOS: This summer is 11 weeks long versus 10 weeks resulting in the need for additional funding to provide the same level of service for summer programs and camps (\$10,420). We also need to replace skateboarding safety equipment such as helmets, pads and decks (\$1,300). We are also looking to add "Holiday Break" camps during Christmas, February and Spring break that will enable kids to participate in safe, healthy activities while they are out of school (\$6,080). There will be a decentralization of utility costs.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY RECREATION		
Personnel	368,269	377,756
Materials	114,775	198,615
Total CITY RECREATION	483,044	576,371
TOTAL	483,044	576,371

Revenues	FY 2013	FY 2014
DAY CAMP	-143,100	-46,800
WESTERN SUMMIT YOUTH	-17,600	-21,600
SWIM FEES	-38,500	-21,500
BIRTHDAY PARTIES	-75,600	-5,600
TOTAL	-274,800	-95,500

FTEs	Budget FTEs FY 2014
Full Time	1.8
Part Time	8.3
TOTAL	10.0

	Score FY 2013	Score FY 2014
Recreation Youth Programs	116	135

Level of Service

Recreation Youth Programs Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY RECREATION Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION We collaborate closely with many community partners to provide cost effective programming. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION Programming would remain status quo or be reduced. Currently our summer programs are budgeted for a 10 week summer but this year summer is 11 weeks. We would not add additional Start Smart programs or provide Holiday Break camps next year.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Recreation Youth program- CITY RECREATION	Participants who would recommend the Youth programs, services, or leagues to a friend annually	100%	90%	90%
Recreation Youth Programs - CITY RECREATION	Measure the percentage of survey respondents who rate the program/tournament as good or better annually	100%	95%	95%
Recreation Youth Programs - CITY RECREATION	Percentage of youth programs registration that occurs on line annually	39.2%	50%	50%

Description: Continue to implement Walkability projects as set forth in the WALC recommended approved project list.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Safe community that is walkable and bike-able

Section 1: Scope

ECONOMY Current LOS: Provide a high level of service in the planning and implementation of the remaining WALC recommended projects, which include the following projects; Dan's to Jans, Wyatt Earp Way, widening of existing pathways, Old Town crosswalks, and minor biking and walking improvements throughout town. Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods. Proposed LOS: No change in level of service

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ECONOMY		
Personnel	63,331	65,559
Materials	5,418	2,120
Total ECONOMY	68,748	67,679
TOTAL	68,748	67,679

FTEs	Budget FTEs FY 2014
Full Time	0.6
Part Time	
TOTAL	0.6

	Score FY 2013	Score FY 2014
Urban Trails and Walkability	116	134

Level of Service

Urban Trails and Walkability Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ECONOMY 1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of service in community outreach to mitigate construction impacts 4. Provide safe and effective infrastructure for alternative travel options.

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY 1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
Urban Trails and Walkability- ECONOMY	Percent increase in information and signage for bike routes.	%	10%	10%
Urban Trails and Walkability- ECONOMY	Percent of Park City households with .25 miles of an urban trail.	%	90%	90%
Urban Trails and Walkability- ECONOMY	Percent increase in average daily use of primary walking trails and biking routes.	%	10%	10%

Description: The Pro Shop recently reopened with the opening of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings & grips and string racquets.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

TENNIS Current LOS: The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30 & Saturday's 8:30 to 1:30. We provide 24 hour turn around on racquet stringing. There will be a decrease in the Part-Time Non-Benefited personnel budget for contract positions and an increase in the Part-Time Non-Benefited personnel budget for the Pro Shop.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TENNIS		
Personnel	17,965	75,369
Materials	74,000	74,000
Total TENNIS	91,965	149,369
TOTAL	91,965	149,369

FTEs	Budget FTEs FY 2014
Full Time	
Part Time	2.0
TOTAL	2.0

Revenues	FY 2013	FY 2014
RETAIL SALES	-110,000	-144,000
TOTAL	-110,000	-144,000

	Score FY 2013	Score FY 2014
Pro Shop	114	132

Level of Service

Pro Shop Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TENNIS Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

Section 4: Cost Savings / Innovation / Collaboration

TENNIS In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

Section 5: Consequences of Funding Proposal at Lower Level

TENNIS The pro shop would be open fewer hours

Section 6: Performance Measures

	Description	Target	Target
		FY 2013	FY 2014
Pro Shop - TENNIS	Average daily sales annually	270	270
Pro Shop - TENNIS	Number of racquets strung annually.	700	700

Description: Parks/Fields: The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout the facility to ensure the preservation of the Park City "brand", public safety and overall cleanliness. Recreation: The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. The Parks Department is responsible for the maintenance and upkeep of the cemetery.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Internationally recognized & respected brand

Section 1: Scope

CITY RECREATION Current LOS - Currently staff is available 7 days a week for cemetery emergencies. Old paper records are in the process of being converted to electronic records and all records are being verified by visiting the cemetery to make sure what is on paper is what is actually at the cemetery.

PARKS & CEMETERY Current LOS - Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves and monuments. Challenges to the goal of this program are limited space available for future burials due to an increasing number of Park City residents with the desire to be buried here.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY RECREATION		
Personnel	6,934	7,314
Materials	945	945
Total CITY RECREATION	7,879	8,259
PARKS & CEMETERY		
Personnel	85,286	87,600
Materials	32,104	32,104
Total PARKS & CEMETERY	117,390	119,704
TOTAL	125,269	127,963

FTEs	Budget FTEs
	FY 2014
Full Time	0.6
Part Time	1.2
TOTAL	1.8

Revenues	FY 2013	FY 2014
CEMETERY BURIAL	-4,000	-7,000
CEMETERY LOTS	-11,000	-14,000
TOTAL	-15,000	-21,000

	Score	Score
	FY 2013	FY 2014
Cemetery	111	129

Level of Service

Cemetery

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PARKS & CEMETERY Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION Staff is currently transferring all the paper records to electronic records. Once this is done it will be much more efficient to find records and research who is buried where.

PARKS & CEMETERY Collaboration - Being in the Operations Division of Public Works, the Parks Department has a primarily maintenance and interment function in supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional cemetery will relieve some pressure on the Park City Cemetery.

Section 5: Consequences of Funding Proposal at Lower Level

PARKS & CEMETERY The consequences of lowering the funding for this program include reductions in: in turf & tree quality, preventative maintenance, and response time after the burial services. There would also be an increase in citizen complaints due to established community expectations. Also, the paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri during regular business hours.

Section 6: Performance Measures

	Description	Actual	Target	Target
		FY 2012	FY 2013	FY 2014
Cemetery - PARKS & CEMETERY	Percent of internments completed on time.	100%	100%	100%

Description: The Parks and Fields Maintenance Departments provide a variety of services and maintenance for this program. It requires that flowers, holiday lighting, and beautification be managed throughout the facility to ensure the preservation of the look and feel (brand) of Park City.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Internationally recognized & respected brand

Section 1: Scope

FIELDS Current LOS: Items include flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs. Additionally, the costs for the existing program are increasing. Proposed LOS: Staff is not recommending a service level increase at this time. However, staff will request in the future that this program be reinstated to pre-2009 funding levels.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
FIELDS		
Personnel	727	755
Materials	4,380	4,380
Total FIELDS	5,107	5,135
PARKS & CEMETERY		
Personnel	141,822	145,954
Materials	193,072	193,072
Total PARKS & CEMETERY	334,894	339,026
TOTAL	340,001	344,161

FTEs	Budget FTEs FY 2014
Full Time	1.1
Part Time	1.5
TOTAL	2.5

Revenues	FY 2013	FY 2014
FIELDS RENTAL	-2,167	-2,167
TOTAL	-2,167	-2,167

	Score FY 2013	Score FY 2014	Level of Service Flowers/Holiday Lighting/Beautification	Same Level of Service
Flowers/Holiday Lighting/Beautifi cation	110	129		

Section 3: Qualifications for Meeting Criteria in Outcome Area

FIELDS Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function and proposed enhancement of the program is based on previous reduction in service level due to the economic downturn.

Section 4: Cost Savings / Innovation / Collaboration

FIELDS Innovation: The Parks/Fields Department has been able to reduce power consumption by 85% due to the conversion of LED lighting. Efforts to incorporate drought tolerant plant material will allow us to conserve water.

Section 5: Consequences of Funding Proposal at Lower Level

FIELDS The consequences of lowering the funding for this program include: Reduction in community beautification, less preventative maintenance, and reduced tree planting. There would also be increases in citizen complaints due to established community expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Flowers/Holiday Lighting/Beautification - PARKS & CEMETERY	Number of hanging baskets and planters displayed during season	150	150	150
Flowers/Holiday Lighting/Beautification - PARKS & CEMETERY	Number of trees planted or replaced per season	46	20	20

Description: Implementation & management of the Trails Master Plan, including trail construction, maintenance, regulation, events and planning. Includes coordination with the public, as well as with internal and external stakeholders like Mt. Trails and Basin Recreation. Continue to provide world-class summer & winter trail recreational opportunities.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Safe community that is walkable and bike-able

Section 1: Scope

ECONOMY Current LOS: Continued implementation and management of the Trails Master Plan capital projects, in addition to the management of the backcountry trails maintenance budget. Continued coordination and collaboration with all trail stakeholders. Continue to provide world-class recreational trail opportunities in the summer and winter. Proposed LOS: Provide better oversight of trail event management and regulation, including promoter debriefs and application and collection of associated fees. Data collection associated with three proposed goals: 1) Transportation Master Plan report card. 2) Trail use and demographic data to establish fiscal analysis of trail use and appropriate improvements. 3) Continued GIS data collection.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ECONOMY		
Personnel	27,409	31,959
Materials	37,072	30,774
Total ECONOMY	64,480	62,733
TOTAL	64,480	62,733

Revenues	FY 2013	FY 2014
LAND MANAGEMENT DESIGN REV FEE	-12,000	-7,000
TOTAL	-12,000	-7,000

FTEs	Budget FTEs FY 2014
Full Time	0.3
Part Time	
TOTAL	0.3

	Score FY 2013	Score FY 2014
Trails (Backcountry)	109	128

Level of Service

Trails (Backcountry)

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ECONOMY Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

Section 4: Cost Savings / Innovation / Collaboration

ECONOMY Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events which may damage the facility or negatively impact the public's ability to access the trail system. Innovation: There is very little to no current data on the fiscal impact of trail users, their demographics or desires per the Park City trail system.

Section 5: Consequences of Funding Proposal at Lower Level

ECONOMY Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Trails (Backcountry)- ECONOMY	Percent increase in way finding for backcountry trails annually.	%	10%	10%
Trails (Backcountry) - ECONOMY	Percent of Park City households within 1 mile of backcountry trails	%	90%	90%

Description: The department publishes the Play Magazine annually, runs advertising in local media and promotes programs and facilities through other avenues. We also update the website as needed (at least weekly) and use social media to promote programs and facilities.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION Current LOS: Currently we publish the Play Magazine annually, partner with Ice on Summer & Winter guide advertisements and run 2 ads a year in the Park Record. We also record commercials and submit PSA's to KPCW and Sports Briefs to the Park Record. We put out a Recreation Newsletter as needed to all patrons that have given us their email. Proposed LOS: Staff would like to work more closely with the lodging community to get information about the PC MARC in lodging properties thus driving visitors to the facility (\$3,000). There will be a decentralization of utility costs.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY RECREATION		
Personnel	89,115	92,294
Materials	27,306	49,369
Total CITY RECREATION	116,421	141,663
TOTAL	116,421	141,663

FTEs	Budget FTEs
	FY 2014
Full Time	1.1
Part Time	
TOTAL	1.1

Revenues	FY 2013	FY 2014
FACILITY USAGE FEE	-11,750	-88,250
DAY CAMP	-15,900	-5,200
TOTAL	-27,650	-93,450

	Score	Score
	FY 2013	FY 2014
Marketing	98	114

Level of Service

Marketing Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY RECREATION Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The department recently went through a rebranding and in order to continue its effectiveness it is important that we

increase our name recognition within the community and to visitors

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION We utilize free services from KPCW & Park Record. The department writes and records all of its own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Marketing - CITY RECREATION	Percentage of recipients who open Rec Newsletters annually.	%	40%	40%
Marketing - CITY RECREATION	Number of Recreation Social Media followers.	0	500	500

Description: Childcare operates out of the PC MARC Monday thru Friday from 8:30 a.m. until 2 p.m. Users of this service pay an hourly rate and must remain on-site using the facility. Children ages 1 to 6 may use the facility.

Council Goal: World-Class, Multi-Seasonal Resort Destination

Desired Outcome: Accessible and world-class recreational facilities, parks and programs

Section 1: Scope

CITY RECREATION Current LOS: We are open Monday thru Friday from 8:30 to 2 p.m. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less than 10:1. Proposed LOS: Due to request we would like to add evening childcare hours so that parents that aren't able to use the facility during daytime hours will now have an option for the evening. This would increase the hours childcare is open by 10 hours a week (\$5,460).

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY RECREATION		
Personnel	43,128	44,246
Materials	461	461
Total CITY RECREATION	43,589	44,707
TOTAL	43,589	44,707

FTEs	Budget FTEs FY 2014
Full Time	0.2
Part Time	1.0
TOTAL	1.2

	Score FY 2013	Score FY 2014	Level of Service
Childcare	95	111	Childcare Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY RECREATION Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to the opening of the PC MARC has exceeded expectations and patrons have requested evening childcare.

Section 4: Cost Savings / Innovation / Collaboration

CITY RECREATION Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

Section 5: Consequences of Funding Proposal at Lower Level

CITY RECREATION Hours would remain status quo. If the budget was cut we would look to reduce hours that we are open & then potentially consider a different use for the space that would be better utilized.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Childcare - CITY RECREATION	Percentage of respondents who would recommend childcare services to a friend.	%	80%	80%
Childcare - CITY RECREATION	Percentage of respondents who rate the childcare service as good or better.	%	75%	75%

An Inclusive Community of Diverse Economic & Cultural Opportunities

Program	Departments	SCORE	RT/CM REC	DEPT REQ	RT/CM REC	REV	TOT REC COST
		FY 2014	FY 2013	FY 2014	FY 2014	FY 2014	FY 2014
Inspections	MULTIPLE	168	\$960,995	\$979,258	\$910,066	(\$936,980)	(\$26,914)
Patrol Operations	POLICE	166	\$1,724,217	\$1,726,315	\$1,810,480	\$0	\$1,810,480
Prosecution	LEGAL	165	\$190,365	\$190,365	\$195,908	\$0	\$195,908
State Liquor Enforcement	STATE LIQUOR ENFORCEMENT	162	\$60,074	\$60,074	\$61,046	(\$69,000)	(\$7,954)
Code Enforcement	BUILDING DEPT.	161	\$202,770	\$205,059	\$211,805	(\$90,310)	\$121,495
Dispatch	COMMUNICATION CENTER	160	\$684,214	\$684,213	\$706,752	(\$20,000)	\$686,752
Plan/Application Review	MULTIPLE	159	\$497,052	\$508,974	\$527,584	(\$219,710)	\$307,874
Business Licenses	FINANCE	158	\$99,474	\$99,474	\$102,988	(\$23,000)	\$79,988
Emergency	COMMUNITY & ENVIRONMENT	157	\$68,279	\$67,954	\$70,011	\$0	\$70,011
Traffic Enforcement	POLICE	156	\$831,492	\$832,665	\$867,994	\$0	\$867,994
Fire Safety	BUILDING DEPT.	155	\$313,494	\$294,600	\$303,538	(\$78,800)	\$224,738
Emergency Management	MULTIPLE	155	\$322,203	\$369,198	\$370,813	\$0	\$370,813
Permitting / Current	PLANNING DEPT.	152	\$108,017	\$113,236	\$121,534	(\$19,600)	\$101,934
Special Service Contracts	SPEC. SRVC.	145	\$450,000	\$492,000	\$492,000	\$0	\$492,000
Affordable Housing	COMMUNITY & ENVIRONMENT	144	\$138,091	\$131,011	\$135,031	(\$60,000)	\$75,031
Circulation Services	LIBRARY	143	\$279,778	\$285,222	\$293,490	(\$6,600)	\$286,890
Senior Services	COMMUNITY & ENVIRONMENT	141	\$31,154	\$31,079	\$31,972	\$0	\$31,972
Youth Services Officer	POLICE	140	\$164,023	\$164,248	\$169,898	\$0	\$169,898
DARE/Drug Education	DRUG EDUCATION	137	\$24,446	\$24,449	\$25,171	\$0	\$25,171
Long Range Planning	PLANNING DEPT.	136	\$322,184	\$226,010	\$207,301	\$0	\$207,301
Code Amendments	PLANNING DEPT.	135	\$60,449	\$50,399	\$75,850	\$0	\$75,850
Adult Services	LIBRARY	135	\$209,761	\$225,649	\$230,483	(\$6,600)	\$223,883
Community Support	POLICE	135	\$449,592	\$478,632	\$494,510	\$0	\$494,510
Youth & Spanish Services	LIBRARY	134	\$153,573	\$158,022	\$161,869	(\$4,400)	\$157,469
Technical Services	LIBRARY	133	\$266,272	\$271,709	\$279,332	(\$4,400)	\$274,932
Planning Customer	PLANNING DEPT.	132	\$132,576	\$139,651	\$167,063	(\$19,600)	\$147,463
Special Planning Projects	PLANNING DEPT.	132	\$83,812	\$86,787	\$92,593	\$0	\$92,593
Graffiti Removal	STREET MAINTENANCE	129	\$23,721	\$23,721	\$24,070	\$0	\$24,070
Historic District Design	PLANNING DEPT.	128	\$191,678	\$172,547	\$214,821	\$0	\$214,821
McPolin Farm	MCPOLIN BARN	124	\$27,094	\$25,594	\$30,685	\$0	\$30,685
Reciprocal Borrowing	LIBRARY	122		\$12,091	\$4,053	\$0	\$4,053
Leadership Park City	MULTIPLE	100	\$121,937	\$115,837	\$116,457	(\$46,000)	\$70,457
Historical Incentive Grant		83		\$47,136	\$47,136	\$0	\$47,136
Abatement Fund		81		\$48,688	\$48,688	\$0	\$48,688
TOTAL			\$9,192,787	\$9,341,867	\$9,602,993	(\$1,605,000)	\$7,997,993

Description: Building: The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. Engineering: Provide water meter inspections, public improvement inspections, inspections of work within the Right-of- Way (ROW) and other inspections deemed necessary.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

ENGINEERING Current LOS - Engineering's existing LOS provides a 3/4 FTE to provide ROW and PIMP inspections services. This is a full time job during the construction season. Proposed LOS - During the FY 13 Budget Cycle, Staff recommended increasing the engineering services line item for FY13 and FY14. These increases were in anticipation of ROW construction for Park City Heights and the Movie Studio. However, these projects had not progressed to the point of needing additional funding yet. If, during FY14, the need for additional funding is realized, a budget adjustment can be made to ensure funding is available.

BUILDING DEPT. Current LOS - The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ENGINEERING		
Personnel	97,707	100,444
Materials	88,279	5,757
Total ENGINEERING	185,986	106,201
BUILDING DEPT.		
Personnel	565,934	635,927
Materials	209,075	209,075
Total BUILDING DEPT.	775,009	845,002
TOTAL	960,995	951,203

Revenues	FY 2013	FY 2014
HOMEOWNER'S REG	-400	-200

Revenues	FY 2013	FY 2014
LIQUOR LICENSES	-5,200	-4,000
BUSINESS LICENSE ADMINISTRATION FEE	-21,000	-13,000
NIGHTLY RENTAL ADMINISTRATIVE FEE	-5,000	-5,800
BUILDING PERMITS	-456,960	-659,400
ELECTRICAL PERMITS	-16,100	-30,800
PLUMBING PERMITS	-9,800	-25,900
MECHANICAL PERMITS	-5,600	-19,600
DEMOLITION PERMITS	-4,000	-1,600
SIGN PERMITS	-1,400	-4,900
ACE FEES	-300	-1,200
PLAN CHECK FEES	-46,400	-13,200
MISC REIMBURSEABLES	-400	
CONSTRUCTION INSPECTIONS	-30,000	-26,000
TOTAL	-602,560	-805,600

	Score FY 2013	Score FY 2014
Inspections	144	168

Level of Service

Inspections Same Level of Service

Other Revenues	FY 2014
ADM CHG FR WATER	-19,338
TOTAL	-19,338

FTEs	Budget FTEs FY 2014
Full Time	6.9
Part Time	
TOTAL	6.9

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUILDING DEPT. The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. Though Public Safety is not identified as one of

Council's goals, it is a very important element of our society. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT. There could be potential savings with the retirement of the Chief Building Inspector in or around 2013 (FY2014). This position will be replaced with lower paid staff in code enforcement, which will be a cost savings to the Department of Building Safety. The duties of the Chief Building Inspector will be split amongst staff. Building Inspectors will be trained by the Police Department to help in emergency situations until regional back up is in place. Also, it is possible to share inspection assignments with Building Department with two caveats. 1.) Training would need to occur to get the Building Inspectors prepared to provide Public Works Inspections. Even though they are both inspectors, the scope of work the Building Inspector and the Public Works Inspector perform are vastly different. 2.) As the economy continues to grow, it will be more difficult to share resources between departments as workloads steadily increase.

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT. Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost. Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised. Consequences for not funding the increase in mileage reimbursement specifically will be the inspectors' inability to perform their primary job function. If a City vehicle is unavailable and there is no remaining mileage reimbursement, the inspector will have no mode of transportation to visit construction sites and complete building inspections.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Inspections- ENGINEERING	Percent of water meter inspections completed within two working days.	%	50%	100%
Inspections- ENGINEERING	Percent of ROW permit inspections provided within two working days of contractor contract.	%	50%	100%
Inspections - BUILDING DEPT.	Percent of inspections completed within 24 hrs of request	%	95%	95%
Inspections - BUILDING DEPT.	Percent of weeks discussions are conducted to brainstorm building codes and enforcement methods	92%	96%	96%
Inspections - BUILDING DEPT.	Percent of inspectors pursuing ongoing training each year	100%	100%	100%
Inspections - ENGINEERING	Percent of PIMPS completed within two weeks.	%	75%	100%

Description: Patrol Operations provide continuous availability of patrol units to respond to calls for service, provide visible patrol throughout the City, detect and apprehend persons actively involved in criminal activity, and attempt to reduce both immediate and potentially hazardous situations to the community.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Entire population utilizes community amenities

Section 1: Scope

POLICE Current LOS: Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provide an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs. Proposed LOS: No change in level of service. Program will increase slightly due to the decentralization of City utility costs.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
POLICE		
Personnel	1,424,101	1,476,258
Materials	300,471	335,655
Total POLICE	1,724,572	1,811,913
TOTAL	1,724,572	1,811,913

FTEs	Budget FTEs FY 2014
Full Time	13.2
Part Time	0.6
TOTAL	13.8

	Score FY 2013	Score FY 2014
Patrol Operations	141	166

Level of Service
Patrol Operations Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

POLICE Overall, patrol operations are essential to providing a safe community and are prepared for and respond to emergencies.

Section 4: Cost Savings / Innovation / Collaboration

POLICE Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
Patrol Operations - POLICE	% of calls responded to within 15 minutes	91%	90%	90%
Patrol Operations - POLICE	Total number of directed foot and bike patrol incidents initiated by officers assigned sectors	555	525	525

Description: Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Entire population utilizes community amenities

Section 1: Scope

LEGAL Current LOS: Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits. Legal staff is meeting objectives by convicting defendants. Staff has implemented a procedure converting over to a paperless system on each file. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
LEGAL		
Personnel	165,503	171,046
Materials	24,862	24,862
Total LEGAL	190,365	195,908
TOTAL	190,365	195,908

Other Revenues	FY 2014
REIMBURSED COURT FEE	-50,500
TOTAL	-50,500

FTEs	Budget FTEs FY 2014
Full Time	1.5
Part Time	0.5
TOTAL	2.0

Level of Service

Prosecution

Same Level of Service

	Score FY 2013	Score FY 2014
Prosecution	142	165

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL 1) Community policing engaged 2) Capable workforce

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Prosecution - LEGAL	Percent conviction rate of criminal misdemeanor charges	90%	95%	95%
Prosecution - LEGAL	Percent of requests for information/charges screening completed within 7 days.	100%	100%	100%

Description: The State Liquor Enforcement Program is funded by a grant through the State of Utah. D.U.I. Enforcement, bar checks for compliance, Main Street foot patrols and additional staffing for special events are charged to this fund.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Entire population utilizes community amenities

Section 1: Scope

STATE LIQUOR ENFORCEMENT Current LOS: State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have an alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in car video cameras to help support our prosecution efforts. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
STATE LIQUOR ENFORCEMENT		
Personnel	48,600	49,572
Materials	11,474	11,474
Total STATE LIQUOR ENFORCEMENT	60,074	61,046
TOTAL	60,074	61,046

Revenues	FY 2013	FY 2014
STATE LIQUOR	-67,000	-69,000
TOTAL	-67,000	-69,000

FTEs	Budget FTEs FY 2014
Full Time	
Part Time	1.3
TOTAL	1.3

Level of Service
State Liquor Enforcement Same Level of Service

	Score FY 2013	Score FY 2014
State Liquor Enforcement	138	162

Section 3: Qualifications for Meeting Criteria in Outcome Area

STATE LIQUOR ENFORCEMENT The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

Section 4: Cost Savings / Innovation / Collaboration

STATE LIQUOR ENFORCEMENT The annual grant is \$66,000 which is a cost the City does not incur.

Section 5: Consequences of Funding Proposal at Lower Level

STATE LIQUOR ENFORCEMENT These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the community's needs.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
State Liquor Enforcement- STATE LIQUOR ENFORCEMENT	Total DUI arrests	210	200	100

Description: Code Enforcement enforces all codes of the city that pertain to Building, Zoning, Planning, road closures, noise, lights, weeds, animals and other similar activities under the land use code.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Preserved and celebrated history; protected National Historic District

Section 1: Scope

BUILDING DEPT. Code Enforcement is intended to benefit the public as a whole and not any specific person or class of persons. Although through the implementation, administration and enforcement of code, benefits and detriments will be enjoyed or suffered by specific individuals, as a byproduct of the overall benefit to the community as a whole. Currently there is two FTE Code Enforcement Officers on staff to provide citywide enforcement Monday through Friday during standard work hours and outside hours. Based on FY2013 staff time required to enforce Master Festival License (MFL) programs (i.e. Sundance, Kimball Arts Festival) it is necessary to allocate additional overtime hours to accommodate enforcement for FY2014 MFL programs. A funding increase in materials and supplies is also requested in order to assist staff in being more easily identified in acting in an official Code Enforcement capacity within a heavily populated event area. This is a zero-sum budget request as the funds are coming directly from the Economy budget. Thus, this will show as a decrease in the Special Events program and an increase to Code Enforcement, as to better categorize where the funds will be spent. These changes will ensure a safer and overall more enjoyable event for the general public which will maintain the current level of service that the City now provides.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BUILDING DEPT.		
Personnel	182,545	194,136
Materials	20,225	20,225
Total BUILDING DEPT.	202,770	214,361
TOTAL	202,770	214,361

Revenues	FY 2013	FY 2014
BUILDING PERMITS	-43,520	-62,800
DEMOLITION PERMITS	-200	-80
SIGN PERMITS	-60	-210
ACE FEES	-2,400	-9,600
PLAN CHECK FEES	-16,240	-4,620
MISC REIMBURSEABLES	-100	

Revenues	FY 2013	FY 2014
TOTAL	-62,520	-77,310

FTEs	Budget FTEs
	FY 2014
Full Time	2.0
Part Time	
TOTAL	2.0

	Score	Score
	FY 2013	FY 2014
Code Enforcement	136	161

Level of Service

Code Enforcement Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUILDING DEPT. The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building Violations that could affect the preservation of the Park City Character.

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT. Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT. Concerns from the public on the well being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

Section 6: Performance Measures

	Description	Actual	Target	Target
		FY 2012	FY 2013	FY 2014
Code Enforcement - BUILDING DEPT.	Percent of investigations initiated within 24 hrs of complaint	86%	100%	100%
Code Enforcement - BUILDING DEPT.	Percent of complaints initiated by internal/proactive enforcement	45%	50%	50%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement hours provided outside of regular business hours	5%	30%	30%
Code Enforcement - BUILDING DEPT.	Percent of code enforcement personnel conducting outreach regarding code concerns or changes	%	100%	100%

Description: The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to community come through our dispatch center.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Entire population utilizes community amenities

Section 1: Scope

COMMUNICATION CENTER Current LOS: The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back-up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for Wasatch County Sheriff's Office. In addition to being a back-up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.
Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
COMMUNICATION CENTER		
Personnel	597,891	620,386
Materials	86,323	86,323
Total COMMUNICATION CENTER	684,214	706,709
TOTAL	684,214	706,709

Revenues	FY 2014
STATE CONTRIBUTION	-20,000
TOTAL	-20,000

FTEs	Budget FTEs FY 2014
Full Time	8.6
Part Time	0.3
TOTAL	8.9

Other Revenues	FY 2014
FEDERAL GRANTS	-19,800
TOTAL	-19,800

	Score FY 2013	Score FY 2014
Dispatch	137	160

Level of Service

Dispatch

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNICATI In order for the Communications Center to meet its ongoing commitment and obligations to the community it is
ON CENTER necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNICATI The Park City Dispatch Center's current 911 system is outdated and will no longer be supported by Century Link /
ON CENTER Qwest. The system will be phased out in the next 12 months. As a result of this change it has become necessary for us to move to the new supported system known as the Sentinel Patriot System. A committee consisting of members from Park City Police, Summit and Wasatch County Sherriff's Offices was put together and made a grant application to the Utah 911 Committee for funding for the new system which was granted. Park City Police was granted \$248,211.60 to pay for its portion of the new 911 systems with Summit and Wasatch Counties also receiving funding. Park City received the largest portion of the grant funding. However, one item not covered in the grant is an additional service line that provides 4 business phone lines and 2, 9-1-1 lines for the current system and new system that will be installed. Cost of this phone line service is \$12,000 annual and is reflected above in our budget increase request.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNICATI The consequence of funding at a lower level of service would leave us as a stand-alone dispatch center, much like an
ON CENTER island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Dispatch - COMMUNICATION CENTER	Average response time (minutes)	7	8	8
Dispatch - COMMUNICATION CENTER	Average number of calls per day	76	75	75
Dispatch - COMMUNICATION CENTER	100% of calls dispatched within five minutes of receipt to officers.	100%	100%	100%
Dispatch - COMMUNICATION CENTER	Number of calls for service received annually by dispatch	27000	25000	26000

Description: Planning: The Planning Department handles all land use applications for the City/Planning Commission including, but not limited to: Conditional Use Permits, Steep Slope Permits, Master Planned Developments, Subdivisions/Plats/Records of Survey, Sign Permits, etc. The department works with applicants and assists them with their submittals, carries them through the planning process, and prepares materials for presentation to the Planning Commission and City Council. The Building Department has to assure that all plans submitted for review; (a) comply with applicable building codes and City ordinances, (b) have fees accurately calculated to avoid over-charge, while assuring that fees are assessed as required by ordinance, and (c) are completed in a timely manner, minimizing delays to applicants. The Engineering Department reviews and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team. Building: The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation. Engineering: Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

ENGINEERING Current LOS - As the economy strengthens, Staff recommends maintaining the engineering plan/application review LOS at its current level as it is anticipated that applications and building permits will continue to grow. Proposed LOS - Staff does not recommend increasing our LOS for Plan/Application Reviews. The Preservation of Park City Character desired outcome of plan/application review is physically and socially connected neighborhoods and protected National Historic District.

PLANNING DEPT. Current LOS - Currently the Planning Department processes applications as they are received and balances other Department functions to address these applications in a timely manner. The variety and type of applications cannot be easily predicted at any given time, but Staff prioritizes applications as part of our many functions that include long range planning, GIS work/mapping, zoning review, historic preservation, special projects, etc. Proposed LOS: This program is increasing slightly due to the addition of a Principle Planner position.

BUILDING DEPT. Current LOS - The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners ensure that all structures are built to the minimum standards of the building code. Proposed LOS - To move a Code Enforcement Officer into a Plans Examiner position to help cover future retirement of the Building Inspector Supervisor.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ENGINEERING		
Personnel	53,907	55,290
Materials	7,269	7,269
Total ENGINEERING	61,176	62,559
PLANNING DEPT.		

Expenditures	FY 2013	FY 2014
Personnel	137,800	200,558
Materials	42,473	42,173
Total PLANNING DEPT.	180,273	242,731
BUILDING DEPT.		
Personnel	242,242	257,061
Materials	13,361	13,361
Total BUILDING DEPT.	255,603	270,422
TOTAL	497,052	575,711

Revenues	FY 2013	FY 2014
PLANNING APPLICATION	-119,400	-50,400
ANNEXATION FEE	-2,000	
ELECTRICAL PERMITS	-6,440	-12,320
PLUMBING PERMITS	-4,200	-11,100
MECHANICAL PERMITS	-2,080	-7,280
DEMOLITION PERMITS	-650	-260
SIGN PERMITS	-540	-1,890
ACE FEES	-150	-600
PLAN CHECK FEES	-162,400	-46,200
MISC REIMBURSEABLES	-400	
STREET CUT PERMITS	-2,000	
ENGINEERING FEES	-6,000	-11,000
TOTAL	-306,260	-141,050

FTEs	Budget FTEs FY 2014
Full Time	4.7
Part Time	
TOTAL	4.7

	Score FY 2013	Score FY 2014
Plan/Application Review	134	159

Level of Service

Plan/Application Review

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ENGINEERING Preservation of Park City Character is identified as one of Council's goals. Plan/application review by engineering assists in meeting this goal by verifying and checking to make sure submitted plans and applications meet the intent of our municipal code and LMC.

PLANNING DEPT. Applications are a regulatory function of the Planning Department and must be addressed in a timely manner to meet State codes. The Planning Department has been extremely successful in decreasing the time to review and process applications, while addressing the many other needs within the department.

BUILDING DEPT. The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, the Department uses plan examiners as back up inspectors and cross trains staff to counteract retirements. Finally, the Building Department is developing a means to accept building plans electronically. This will be a more effective way to accept plans because the plans are mostly prepared electronically by the architects. Having these electronic drawings while in the field will help Engineering be more effective during Field Inspections.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. Consequences of funding proposal at a lower level would be staff turnover, additional cost of training new staff, and decreased quality in reviews and inspections due to a reduced and less-qualified staff. Additionally, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Plan/ Application Review- Engineering	Percent of building plans reviewed within 3 weeks	%	100%	75%
Plan/ Application Review- ENGINEERING	Percent of staff reports reviewed within 1 week.	%	100%	80%
Plan/Application Review- BUILDING	Percent of plans examiners pursuing ongoing training each year	100%	100%	100%
Plan/Application Review - BUILDING DEPT.	Percent of applications with a ten-day turnaround for first reviews.	96%	95%	95%
Plan/Application Review - ENGINEERING	Percent of ROW permits processed within 2 days.	%	100%	100%
Plan/Application Review - PLANNING DEPT.	Overall reduction of turnaround time on Planning applications and review process.	77	75	70

Description: Process applications promptly and issue licenses to business owners after all City approvals are obtained.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Residents live and work locally

Section 1: Scope

FINANCE Current LOS: As administrators of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
FINANCE		
Personnel	94,096	97,610
Materials	5,378	5,378
Total FINANCE	99,474	102,988
TOTAL	99,474	102,988

Revenues	FY 2013	FY 2014
HOMEOWNER'S REG	-400	-200
LIQUOR LICENSES	-5,200	-4,000
BUSINESS LICENSE ADMINISTRATION FEE	-21,000	-13,000
NIGHTLY RENTAL ADMINISTRATIVE FEE	-5,000	-5,800
TOTAL	-31,600	-23,000

Other Revenues	FY 2014
ADM CHG FR TRANSP	-18,524
TOTAL	-18,524

FTEs	Budget FTEs
FY 2014	
Full Time	1.2
Part Time	0.0
TOTAL	1.3

	Score	Score
	FY 2013	FY 2014
Business Licenses	136	158

Level of Service

Business Licenses

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

FINANCE This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning Department to ensure the process is adhered to.

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: Business licensing works closely with the Building, Legal, Planning and Police Departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of funding at a lower level are less education and administration for those who are applying for a business license in the City.

Section 6: Performance Measures

	Description	Actual	Target	Target
		FY 2012	FY 2013	FY 2014
Business Licenses - FINANCE	Effectiveness: Percentage of business licenses processed within one day of receipt of all fees and approvals.	92.76%	95%	95%
Business Licenses - FINANCE	Efficiency: Cost to process each business license.	0	5	5
Business Licenses - FINANCE	Output: Number of business licenses processed.	4297	4700	5000

Description: This program area includes crisis communications during unforeseen and/or sensitive events. Develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

COMMUNITY & ENVIRONMENT Current LOS: The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs and a limited social media outreach. Proposed LOS: An Enhanced Level of Service will allow for a biannual preparedness campaign, enhance the level of preparedness through additional training including attendance at the annual National Information Officers Association Training, an enhanced social media campaign including community outreach and training.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
COMMUNITY & ENVIRONMENT		
Personnel	59,255	61,312
Materials	9,024	8,699
Total COMMUNITY & ENVIRONMENT	68,279	70,011
TOTAL	68,279	70,011

Other Revenues	FY 2014
ADM CHG FR WATER	-16,926
TOTAL	-16,926

FTEs	Budget FTEs FY 2014
Full Time	0.5
Part Time	
TOTAL	0.5

	Score FY 2013	Score FY 2014
Emergency Communications	133	157

Level of Service

Emergency Communications Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNITY & ENVIRONMENT While the City was rated "much above" for its public information services (15 out of 229 benchmark jurisdictions) in the 2011 National Citizen Survey, its emergency preparedness (services that prepare the community for natural disasters or other emergency situations) ranked as "similar" to other benchmark jurisdictions (64 out of 162 jurisdictions.) Proposed enhancement of outreach efforts is based on community survey results.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY & ENVIRONMENT Cost Savings & Collaboration: The City has received a grant for emergency communications and outreach from the state for \$6,000 that must be matched 50%. The enhanced funding request will allow us to meet that match and access the \$6,000 from the state. Resources will be further enhanced through collaborative outreach with the Health Department. We anticipate a direct mail piece, a community outreach event and a business outreach program.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY & ENVIRONMENT Funding at a lower level will reduce the amount of state funds that we can access. This will require us to dial back our outreach efforts.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Emergency Communications - COMMUNITY & ENVIRONMENT	Percent of respondents who rate the City's emergency preparedness as "good" or "excellent."	78%	65%	70%

Description: Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Entire population utilizes community amenities

Section 1: Scope

POLICE Current LOS: A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs. Proposed LOS: No change in level of service. The increase in budget is due to the decentralization of City utility costs.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
POLICE		
Personnel	779,408	807,153
Materials	52,587	60,310
Total POLICE	831,995	867,463
TOTAL	831,995	867,463

Other Revenues	FY 2014
REIMBURSED COURT FEE	-50,500
TOTAL	-50,500

FTEs	Budget FTEs
	FY 2014
Full Time	7.2
Part Time	0.9
TOTAL	8.1

	Score	Score
	FY 2013	FY 2014
Traffic Enforcement	135	156

Level of Service

Traffic Enforcement

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

POLICE Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

Section 4: Cost Savings / Innovation / Collaboration

POLICE Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see and upward trend in traffic related accidents in certain areas of the city.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Traffic Enforcement - POLICE	Total number of citations issued	2171	2000	2000
Traffic Enforcement - POLICE	Total number of traffic stops conducted	7820	8500	8500
Traffic Enforcement - POLICE	Total number of directed traffic enforcement incidents initiated	877	800	850
Traffic Enforcement - POLICE	Total number of speed trailers deployed	200	200	200
Traffic Enforcement - POLICE	Total number of school zone enforcement incidents initiated	225	200	200

Description: Protect life and property by assuring that businesses, both permanent and temporary, comply with applicable fire codes and that fire causes are identified so that corrections in processes or codes can be identified.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

BUILDING DEPT. Current LOS: This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations. Proposed LOS: Increase funding for a vehicle for the Fire Marshall.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BUILDING DEPT.		
Personnel	243,497	256,096
Materials	69,997	49,997
Total BUILDING DEPT.	313,494	306,093
TOTAL	313,494	306,093

Revenues	FY 2013	FY 2014
BUILDING PERMITS	-43,520	-62,800
ELECTRICAL PERMITS	-460	-880
MECHANICAL PERMITS	-320	-1,120
DEMOLITION PERMITS	-150	-60
ACE FEES	-150	-600
PLAN CHECK FEES	-6,960	-1,980
MISC REIMBURSEABLES	-100	
TOTAL	-51,660	-67,440

FTEs	Budget FTEs FY 2014
Full Time	2.6
Part Time	
TOTAL	2.6

	Score FY 2013	Score FY 2014
Fire Safety	131	155

Level of Service

Fire Safety Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUILDING DEPT. The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that comes into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

Section 4: Cost Savings / Innovation / Collaboration

BUILDING DEPT. The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

Section 5: Consequences of Funding Proposal at Lower Level

BUILDING DEPT. Reduced funding would result in less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance, and Tour of Utah. Additionally, Fire Investigations would be less timely. Currently there is no funding for tools and equipment for fire investigations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Fire Safety - BUILDING DEPT.	Percent of fire inspectors pursuing ongoing training each year	100%	100%	100%
Fire Safety - BUILDING DEPT.	Percent of fire inspectors conducting outreach regarding code concerns or changes	100%	100%	100%
Fire Safety - BUILDING DEPT.	Percent of fire incidents that fire inspectors respond to within 24 hrs	100%	100%	100%

Description: Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Entire population utilizes community amenities

Section 1: Scope

EMERGENCY MANAGEMENT Current LOS: Personnel expense (Contract Services) are for a 30 hour/week contract employee with no benefits who serves as the City's Emergency Program Manager. Additional hours may be approved by the City Manager and are generally covered by an EMPG grant. Additional responsibilities (20%) assigned by the City Manager are covered by the HR budget. The Emergency Manager also receives limited assistance from others in the Executive Department, Police Department and occasional Interns. Materials expense include annual recurring expenses of \$32,000 such as, radio fees, satellite phone fees, Reverse 911 support and service, GETS/WPS fees, ID card program, equipment maintenance, licenses, etc. The remainder covers, training, travel, dues & subscriptions, education, conferences, cell phone, mileage, printing, office supplies, etc. Proposed LOS: Currently the Emergency Manager position is partially paid out of the Human Resources budget. Beginning FY 14, this portion of the position cost will be paid out of the Emergency Management budget. This represents a zero-sum change for the City.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
EMERGENCY MANAGEMENT		
Personnel		100,676
Materials	212,000	154,500
Total EMERGENCY MANAGEMENT	212,000	255,176
POLICE		
Personnel	45,203	46,826
Materials		
Total POLICE	45,203	46,826
EMERGENCY CONTINGENCY		
Materials	65,000	71,000
Total EMERGENCY CONTINGENCY	65,000	71,000
TOTAL	322,203	373,001

Other Revenues	FY 2014
FEDERAL GRANTS	-3,300
TOTAL	-3,300

FTEs	Budget FTEs
	FY 2014
Full Time	0.3
Part Time	
TOTAL	0.3

	Score	Score
	FY 2013	FY 2014
Emergency Management	131	155

Level of Service

Emergency Management Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

EMERGENCY MANAGEMENT Emergency Management is part of the Executive Department, resides in the Police Department and works with every department and manager in the City. It is a key component of preparedness for both city staff, as well as the community as a whole. Trains and responds to emergencies and disasters, plans and assists in recovery and mitigation locally and regionally. Emergency Management operates the Emergency Operations Center (EOC) and is the liaison to the County, State and Federal governments for preparedness, response, recovery and mitigation.

Section 4: Cost Savings / Innovation / Collaboration

EMERGENCY MANAGEMENT Cost Savings: While fees have continued to increase we have been able to hold the line on any increase in the budget by using non-paid interns, using EMPG grant funds, consolidating maintenance on some equipment and developing joint department programs where possible. Innovation: We have established a unique EOC model which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. Collaboration: We have developed a number of interlocal agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management.

Section 5: Consequences of Funding Proposal at Lower Level

EMERGENCY MANAGEMENT Personnel: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies. Materials: Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to date, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities all together.

Section 6: Performance Measures

	Description	Actual	Target	Target
		FY 2012	FY 2013	FY 2014
	-			
Emergency Management-EMERGENCY MANAGEMENT	Number of Community Preparedness outreach items (print, radio, newspaper, web, presentations etc.)	22	30	35
Emergency Management-EMERGENCY MANAGEMENT	Federal & State National Incident Management System (NIMS) Compliance - NIMSCAST	100	100	100
Emergency Management-EMERGENCY MANAGEMENT	Number of Required NIMS & ICS courses completed by city staff	521	550	575

Description: Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.).

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

PLANNING DEPT. Currently the Planning Department provides a thorough review of all Building Permits and Business Licenses in a timely manner. The Department provides guidance and planning input on City and/or private projects that benefit from the Department’s planning/design expertise. The addition of a Principle Planner will increase the cohesion between the Building and Planning Department, including the creation of policies to address construction/inspection concerns.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
PLANNING DEPT.		
Personnel	103,809	135,526
Materials	4,208	4,528
Total PLANNING DEPT.	108,017	140,054
TOTAL	108,017	140,054

Revenues	FY 2013	FY 2014
PLANNING APPLICATION	-39,800	-16,800
TOTAL	-39,800	-16,800

Other Revenues	FY 2014
ADM CHG FR WATER	-2,932
ADM CHG FR GOLF	-2,259
ADM CHG FR TRANSP	-6,082
TOTAL	-11,272

FTEs	Budget FTEs
	FY 2014
Full Time	1.2
Part Time	
TOTAL	1.2

	Score FY 2013	Score FY 2014
Permitting / Current Planning	133	152

Level of Service

Permitting / Current Planning Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would result in a delay for approving these regulatory items.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Permitting / Current Planning - PLANNING DEPT.	Number and Planning Applications received.	296	290	300
Permitting / Current Planning - PLANNING DEPT.	Number of Building Permits received for review by Planning.	715	615	625
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) of Complete Application forms send out to applicants within 72 hours of project assignment.	75	80	90
Permitting / Current Planning - PLANNING DEPT.	Plan check turnaround time is checked daily. 90% of initial plan reviews are completed within 2 weeks.	0	90	90
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) of Action Letters issued with 5 working days of final Action	92	90	90
Permitting / Current Planning - PLANNING DEPT.	Percentage (%) project comment letters within 5 working days of staff review/Commission meetings.	91	90	90

Description: Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Preserved and celebrated history; protected National Historic District

Section 1: Scope

SPEC. SRVC. Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering CNTRT./UNSPEC services consistent with the needs and goals of the City. According to City policy, up to one percent of the City's total IFIED budget is awarded. Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of inkind services. Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs. Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol I. Proposed LOS: No change in level of service. This program was scheduled to increase in the FY 14 Plan, as the budget is a percentage of the City's total budget and fluctuates accordingly.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
SPEC. SRVC. CNTRT./UNSPECIFIED		
Materials	450,000	492,000
Total SPEC. SRVC. CNTRT./UNSPECIFIED	450,000	492,000
TOTAL	450,000	492,000

	Score FY 2013	Score FY 2014
Special Service Contracts	126	145

Level of Service

Special Service Contracts Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

SPEC. SRVC. Special service contracts are generally viewed as the City investing in and providing needed services to the local CNTRT./UNSPEC community.
IFIED

Section 4: Cost Savings / Innovation / Collaboration

SPEC. SRVC. Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that CNTRT./UNSPEC if these services were provided by the City and administered by city staff cost would be much higher.
IFIED

Section 5: Consequences of Funding Proposal at Lower Level

SPEC. SRVC. The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization. CNTRT./UNSPEC Funding at a lower level would result in less funding awarded to applicants.
IFIED

Section 6: Performance Measures

Special Service Contracts FY 2012 & 2013 (Subcommittee Recommended)

Grantee	1st Distribution	2nd Distribution	One-Year Total	Two-Year Total	Two-Year Total
Park City/Summit County Arts Council	\$20,000	\$5,000	\$25,000	\$48,000	\$50,000
Mountainland Community Housing Trust	\$12,440	\$3,110	\$15,550	\$30,000	\$31,100
P.C. Adult ESL	\$4,400	\$1,100	\$5,500	\$9,000	\$11,000
Park City Chamber/Bureau	\$80,000	\$20,000	\$100,000	\$160,000	\$200,000
P.C. Historical Society and Museum	\$32,000	\$8,000	\$40,000	\$60,000	\$80,000
Recycle Utah - Operating	\$26,400	\$6,600	\$33,000	\$46,000	\$66,000
Recycle Utah - Rent Contribution	\$0	\$0	<i>In-kind</i>	\$19,154	<i>In-kind</i>
People's Health Clinic	\$28,000	\$7,000	\$35,000	\$64,500	\$70,000
Christian Center	\$8,560	\$2,140	\$10,700	\$20,000	\$21,400
Mountain Mediation Center	\$10,000	\$2,500	\$12,500	\$23,500	\$25,000
Peace House, Inc.	\$20,800	\$5,200	\$26,000	\$50,000	\$52,000
Park City Community Outreach Center	\$8,000	\$2,000	\$10,000	\$20,000	\$20,000
Habitat for Humanity	\$8,000	\$2,000	\$10,000	\$20,000	\$20,000
Mountain Trails	\$6,200	\$1,550	\$7,750		\$15,500
PC Performances - Egyptian Theatre Productions	\$2,000	\$500	\$2,500		\$5,000
Park City Business Resource Center	\$8,000	\$2,000	\$10,000		\$20,000
Subtotal	\$274,800	\$68,700	\$343,500	\$550,154	\$687,000
Youth Organizations					
Children's Justice Center	\$4,000	\$1,000	\$5,000	\$10,000	\$10,000
ArtsKids	\$10,000	\$2,500	\$12,500	\$30,000	\$25,000
PC Education Foundation	\$14,400	\$3,600	\$18,000	\$30,000	\$36,000
Holy Cross Ministries	\$6,000	\$1,500	\$7,500	\$10,000	\$15,000
PC Performing Arts Foundation's MGSS	\$3,200	\$800	\$4,000	\$5,000	\$8,000
Youth Winter Sports Alliance	\$7,200	\$1,800	\$9,000	\$15,000	\$18,000
Big Brothers/Big Sisters of Utah	\$6,000	\$1,500	\$7,500	\$10,000	\$15,000
Norwegian Outdoor Exploration Center	\$8,000	\$2,000	\$10,000	\$15,000	\$20,000
Friends of the Utah Avalanche Center	\$1,200	\$300	\$1,500		\$3,000
PC Performances - Egyptian Theatre Youth Programming	\$6,000	\$1,500	\$7,500	\$20,000	\$15,000
Subtotal	\$66,000	\$16,500	\$82,500	\$145,000	\$165,000
Grand Total	\$340,800	\$85,200	\$426,000	\$695,154	\$852,000

Special Service Contract Subcommittee Recommendation

Organization	Funding Request	Previous Award	Recommended Funding	% Change from Previous Award	Justification
People's Health Clinic	\$39,970	\$35,000	\$38,000	9%	The People's Health Clinic estimates that it costs \$60 per patient for treatment. The Subcommittee based PHC's allocation on the amount required to provide care to Park City's non-benefitted employees: 252 Part-time or Seasonal Non-benefitted City Employees budgeted in FY 2013 x \$60 per visit (PHC's cost/visit) x 2.5 annual visits per Employee = approximately \$38,000. The People's Health Clinic has show great improvement in efficiency in recent years.
Park City Chamber/Bureau	\$100,000	\$100,000	\$100,000	0%	Funding allocation for the Chamber includes the 4th of July activities, Film Commission expenses, and approximately 1/2 visitor information cost as reported in the budget (value in-kind not included).
Recycle Utah	\$33,000	\$33,000	\$33,000	0%	The committee recommended funding requests for a portion of the cost for Transportation, Youth Education (25% of Outreach Director salary), Park City Leadership Projects, Sustainability Week, Snow Sports Equipment Handling, and E-waste.
Recycle Utah - Rent	\$25,577*	\$25,577*	In-kind	0%	In-kind rent for old bus barns
P.C. Adult ESL	\$5,000	\$5,500	\$5,000	-9%	Funding allocation for the Adult ESL program and after school tutoring for children of adults in ESL program.
Christian Center	\$12,000	\$10,700	\$12,000	12%	Pantry staffing costs and health snack program covered by funding allocation
P.C. Historical Society and Museum	\$70,000	\$40,000	\$40,000	0%	This will help keep the research library open 5 days a week and provide a professionally trained Archivist and costs associated with historic preservation. The committee decided to fund the position for 1,200 hours at \$25 which equals \$30,000 a year. The committee would like the museum to use the additional \$20,000 (\$10,000 per year) for exhibits and activates related to youth programming.
Peace House, Inc.	\$30,000	\$26,000	\$30,000	15%	Recommendation includes funding for the Peace House Women's Shelter and Education Services.
Mountainlands Community Housing Trust	\$18,000	\$15,550	\$18,000	16%	Funding allocation to help support the Housing Resource Center and property listing data base.
Park City/Summit County Arts Council	\$74,170	\$25,000	\$25,000	0%	The recommended allocation funds the costs associated with the August ArtsAvaganza, and the roughly half of the Director's salary associated with Cultural Tourism (\$8,250 per year). The amount also includes \$13,000 per year to administer the Public Art Advisory Board (as set forth in the Public Art Policy).
Mountain Mediation Center	\$12,600	\$12,500	\$12,600	1%	The recommendation is to fund the Executive Director position which is responsible for training and coordination of volunteer mediators
Park City Community Outreach Center	\$10,000	\$10,000	\$0	-100%	There have been performance issues related to this contract over the past 2 years. The subcommittee does not recommend funding the contract at this time.
Habitat for Humanity	\$15,000	\$10,000	\$0	-100%	Habitat for Humanity received a SSC award for \$10,000 in FY 2013 and an additional \$10,000 in emergency SSC requests for contaminated soils that year. The City also awarded \$10,000 in FY2012 towards the first affordable home in the project. The City initially donated land for the project in the amount of \$210,000. The City has provided a line of credit towards the completion of the project in the amount of \$100,000. The subcommittee does not recommend any additional SSC funds at this time.
Mountain Trails	\$10,000	\$7,750	\$10,000	29%	Funding will provide winter trail grooming in Round Valley and trail information services.
PC Performances Egyptian Theatre Productions	\$5,000	\$2,500	\$2,500	0%	Funding for partial cost associated with non-youth productions. Funding for Youththeatre is located in Youth Organization section below.
PC Performances Performing Arts Complex Space	\$100,000	\$0	New	0%	Funding would provide for purchase of additional space in basement of Main Street Mall. The subcommittee does not recommend funding for this type of service at this time. Special Service Contracts have typically not been awarded for capital improvement or capital purchase of this type.
Park City Business Resource Center	\$20,000	\$10,000	\$10,000	\$0	Resource Center will provide One-on-one consulting and mentoring, business plan development, and funding location assistance for business in Park City. Funding will offset a portion of the Director wage.
Sub Total:	\$554,740	\$333,500	\$336,100		

Special Service Contract Subcommittee Recommendation - Youth Organizations					
Youth Organizations	Funding Request	Previous Award	Recommended Funding	% Change from Previous Award	Justification
Sundance Institute	\$9,000	\$9,000	\$9,000	0%	This provides funding for the Filmmakers in the Classroom and High School Screenings programs
Holy Cross Ministries	\$7,500	\$7,500	\$7,500	0%	Holy Cross Ministries has provided high quality programming over the last several years. This is a new program which will provide school readiness for low-income children entering kindergarten.
PC Education Foundation	\$20,000	\$18,000	\$20,000	11%	The subcommittee recommends allocating a \$36,000 stipend to teaching staff in providing a 5 day a week after school education program. This program has seen a large increase in student enrollment. Funding will allow program to continue to admit additional students.
ArtsKids	\$15,000	\$12,500	\$12,500	0%	The recommendation is to fund program costs consisting of stipends for artists, facilitators, and supplies.
Youth WinterSports Alliance	\$12,000	\$9,000	\$12,000	33%	The recommendation consists of funding \$12,000 of expenses related to the McPolin Get Out and Play Program.
PC Performing Arts Foundation Mega Genius Supply Store (MGSS)	\$10,000	\$4,000	\$10,000	150%	The program has shown positive growth and program interest during the initial evaluation period. The subcommittee recommends full funding for the program.
PC Performing Arts Foundation Student Outreach	\$20,000	\$10,000	\$5,000	-50%	The program provided funding for student performance workshops.
Big Brothers/Big Sisters of Utah	\$15,000	\$7,500	\$0	-100%	The subcommittee evaluated significant cost per visit related to this program. In addition the committee felt this program was not providing significant benefit within the Park City limits. The subcommittee is not recommending funding at this time.
Friends of the Utah Avalanche Center	\$1,750	\$1,500	\$1,750	17%	Will provide funding for the Know Before You Go youth avalanche awareness program. The center will provide over 20 presentations in the Park City area over the next year.
PC Performances - Egyptian Theatre Youth Programming	\$10,000	\$7,500	\$7,500	0%	Funding for Youththeatre - Park City Youth Productions
Sub Total:	\$120,250	\$86,500	\$85,250		
Grand Total:	\$674,990	\$420,000	\$421,350		

*Total does not include in-kind amounts

Description: This program area provides land and real property acquisition, disposition and development services. Staff develops, analyzes, and implements affordable housing policies, plans and programs. The program also prepares housing needs assessments and housing standards and guidelines. Analysis and recommendations on MPDs and annexation applications are provided. It manages the City's employee housing and maintains quality of the assets.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Diverse population (racially, socially, economically, geographically, etc.)

Section 1: Scope

COMMUNITY & ENVIRONMENT Current LOS: The Affordable Housing program provides land and improved property acquisition, disposition and development services. Staff develops, analyzes, supervises and implements affordable housing policies, plans and programs. Prepares housing needs assessments and housing standards and guidelines. Provides analysis and recommendations on MPD and annexation applications of compliance with affordable housing guidelines. Manages City's employee housing and maintains quality of assets. Proposed LOS: Over the past few years the housing finance market has become much more conservative in its underwriting. While we are in a time of historically low mortgage rates, the availability of mortgage capital for low- to middle-income households has tightened considerably. An enhanced level of service will leverage existing resources in the housing fund with other private and governmental resources to create an equity fund to assist households across a broad economic spectrum to become homeowners. These resources will enhance the affordability of existing stock, promote energy efficient rehabilitation, as well as assist lower income households acquire newly constructed units at Park City Heights. This program was scheduled for a decrease in the FY 14 Plan.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
COMMUNITY & ENVIRONMENT		
Personnel	113,741	117,761
Materials	24,350	17,270
Total COMMUNITY & ENVIRONMENT	138,091	135,031
TOTAL	138,091	135,031

Revenues	FY 2013	FY 2014
AFFORDABLE HOUSING RENT	-35,115	-60,000
TOTAL	-35,115	-60,000

FTEs	Budget FTEs FY 2014
Full Time	1.1
Part Time	
TOTAL	1.1

	Score FY 2013	Score FY 2014
Affordable Housing	122	144

Level of Service

Affordable Housing

Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNITY & ENVIRONMENT Affordable housing has been identified as a key component of Council Goal Preservation of Park City's character. A range of housing options fosters community and economic diversity. The community expressed concern about the availability of quality affordable housing through the 2011 Community Satisfaction Survey. Only one-third of Parkites rated the availability of quality affordable housing an excellent or good rating. Successful implementation of Park City Heights, combined with a development of financing options to assist with the acquisition/rehabilitation of existing housing stock, can address this community concern.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY & ENVIRONMENT Collaboration: Park City is collaborating with Summit County and MCHT on a regional housing needs assessment. Innovation: The Affordable Housing Program is seeking innovation in housing finance through development of an equity fund to enhance affordability of Park City Heights, as well as the acquisition and rehab of existing units. The recent Greenest Building analysis by the NTHP found on average that it takes 20 - 30 years of efficient operations of a new building to compensate for the initial carbon impacts of new construction. This innovation will achieve multiple sustainability goals.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY & ENVIRONMENT Pursuing an enhanced level of service will bring new financial and property resources on-line on an accelerated time frame. At the requested level of funding we anticipate new capital for affordable housing could be available in the community within the fiscal year through the use of consultants to assist with the necessary applications, including an application to the US Treasury for matching funds. At current levels of staffing we would not be able to pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Affordable Housing- COMMUNITY & ENVIRONMENT	% of deed-restricted affordable housing units compared to occupied units	%	7%	7%
Affordable Housing - COMMUNITY & ENVIRONMENT	% of deed restricted affordable housing units compared to total residential units.	5.1%	5.5%	6%
Affordable Housing - COMMUNITY & ENVIRONMENT	# of Affordable Housing units added to City-wide housing stock annually	1	10	10

Description: The primary function of Circulation Services is to provide direct customer service and assistance to the public. Circulation Services greets and assists community members and visitors in accessing library services and finding information.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Community gathering spaces and places

Section 1: Scope

LIBRARY Current LOS: The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items. Proposed LOS: Funds requested are for cost increases to the public copy machine service contract and the annual software fee for security/self-checkout system.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
LIBRARY		
Personnel	243,514	250,373
Materials	36,264	44,727
Total LIBRARY	279,778	295,100
TOTAL	279,778	295,100

Revenues	FY 2013	FY 2014
LIBRARY FINES & FEE	-6,841	-6,600
TOTAL	-6,841	-6,600

FTEs	Budget FTEs FY 2014
Full Time	2.5
Part Time	1.6
TOTAL	4.1

Level of Service
Circulation Services Same Level of Service

	Score FY 2013	Score FY 2014
Circulation Services	121	143

Section 3: Qualifications for Meeting Criteria in Outcome Area

LIBRARY Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and internet assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Staff working at the circulation desk complete other tasks and projects as time allows such as tagging materials for RFID, doing inventory, working on displays, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Fee increase in copier software and RFID licenses could not be funded. Public copy machine demand could not be met and annual software licenses for new security and self-checkout system (RFID) could not be maintained.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Circulation Services- LIBRARY	Annual visits per capita.	0	12	12
Circulation Services - LIBRARY	Circulation per capita annual measure only	12.41	12.5	13

Description: This is a new program area developed to address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Diverse population (racially, socially, economically, geographically, etc.)

Section 1: Scope

COMMUNITY & ENVIRONMENT Current LOS: In June 2011 the City Council adopted the Senior Services Strategic Plan. The existing level of service will implement the plan consistent with the goals, action items and timeline approved in the plan. The budget increases slightly to allow staff to attend training and acquire resources to assist in implementation. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
COMMUNITY & ENVIRONMENT		
Personnel	24,665	25,558
Materials	6,489	6,414
Total COMMUNITY & ENVIRONMENT	31,154	31,972
TOTAL	31,154	31,972

FTEs	Budget FTEs FY 2014
Full Time	0.3
Part Time	
TOTAL	0.3

	Score FY 2013	Score FY 2014
Senior Services	120	141

Level of Service
Senior Services Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNITY & ENVIRONMENT Senior Services is an action strategy for Preserving Park City Character. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY & ENVIRONMENT Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries such as assisted living or health care.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY & ENVIRONMENT The consequence of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Senior Services- COMMUNITY AND ENVIRONMENT	Percent of respondents who indicate that "knowing where to turn for information on services and benefits for seniors" is a problem.	43%	40%	35%

Description: The Youth Services Officer is our school resource officer who is assigned to the schools to assist in providing a safe school environment.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

POLICE Current LOS: The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff. Proposed LOS: No change in level of service. A slight increase will occur for FY 14 due to the decentralization of City utility costs.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
POLICE		
Personnel	156,043	161,918
Materials	7,980	7,980
Total POLICE	164,023	169,898
TOTAL	164,023	169,898

FTEs	Budget FTEs FY 2014
Full Time	1.4
Part Time	
TOTAL	1.4

	Score FY 2013	Score FY 2014
Youth Services Officer	120	140

Level of Service
Youth Services Officer Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

POLICE The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at risk students. However, first and foremost the SRO provides a safe learning environment on the school campuses.

Section 4: Cost Savings / Innovation / Collaboration

POLICE The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a fulltime position.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE Funding at a lower level would not allow us to have a full time officer in this position.

Section 6: Performance Measures

	Description	Actual	Target	Target
		FY 2012	FY 2013	FY 2014
Youth Services Officer - POLICE	Total number of students processed for truancy	103	130	100

Description: Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Entire population utilizes community amenities

Section 1: Scope

DRUG EDUCATION Current LOS: The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one hour classes per school year. The 5th graders receive 9 weeks of education which is equal to 27 weeks. There are 3 classes per grade that are receiving D.A.R.E. Education. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
DRUG EDUCATION		
Personnel	19,446	
Materials	5,000	5,000
Total DRUG EDUCATION	24,446	5,000
TOTAL	24,446	5,000

FTEs	Budget FTEs FY 2014
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service

DARE/Drug Education

Same Level of Service

	Score FY 3013	Score FY 2014
DARE/Drug Education	117	137

Section 3: Qualifications for Meeting Criteria in Outcome Area

DRUG EDUCATION McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

Section 4: Cost Savings / Innovation / Collaboration

DRUG EDUCATION Joining with the community and addressing this area of concern has an immediate and hopefully a lifelong deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

Section 5: Consequences of Funding Proposal at Lower Level

DRUG A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid

EDUCATION drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates to over 1800 children receiving this crucial education

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
DARE/Drug Education - DRUG EDUCATION	Total number of students completing DARE Program	347	350	325

Description: A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

PLANNING DEPT. Current LOS: As the Planning Department phases into FY 2014, the draft General Plan will be written and within the final stages of adoption. Upon adoption of the new General Plan, the Planning Department will re-assign Senior Planner staff to focus on the upcoming Land Management Code changes that will need to take place in order to come into compliance with the new General Plan. Proposed LOS: This program was originally scheduled for a significant decrease in contract services funding for the FY 14 Plan. However, the addition of a Principle Planner will allow the Planning Director to focus more time on Long Range Planning and Regional Collaboration efforts such as the Lower Park Redevelopment Plan. This change represents an increase in funding from the FY 14 Plan, but still shows a decrease from FY 13 funding levels.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
PLANNING DEPT.		
Personnel	130,093	159,347
Materials	192,091	69,500
Total PLANNING DEPT.	322,184	228,847
TOTAL	322,184	228,847

FTEs	Budget FTEs FY 2014
Full Time	1.2
Part Time	
TOTAL	1.2

	Score FY 2013	Score FY 2014
Long Range Planning	119	136

Level of Service
Long Range Planning Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. Consulting fees (ranging upwards of \$100,000) have been alleviated with the creation of the General Plan and Area Plans in-house through the Planning Department. These savings can be estimated to continue through FY2014 as the

Planning Department focuses on the creation of more Area Plans such as for the Lower Park Redevelopment Area.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding may delay the development of future Area Plans and re-evaluation of current plans.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Long Range Planning - PLANNING DEPT.	Percentage of staff time dedicated to long-range planning each week.	20	20	20

Description: Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Vibrant arts and culture offerings

Section 1: Scope

LIBRARY Current LOS: The library offers materials (such as books, audiobooks, DVDs, magazines, and newspapers), programs, classes, exhibits, access to databases, test proctoring, and reference services. Proposed LOS: The library needs additional funds for an e-book collection, the e-book platform annual subscription fee, and staff training. There is also a need to cover the increase in the price of materials (books, DVDs, audiobooks, and magazine subscriptions) so that the library can continue providing the same level of service in this area.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013		FY 2014	
LIBRARY				
Personnel	132,421		138,529	
Materials	77,340		95,319	
Total LIBRARY	209,761		233,848	
TOTAL	209,761		233,848	

Revenues	FY 2013		FY 2014	
LIBRARY FINES & FEE	-6,841		-6,600	
TOTAL	-6,841		-6,600	

FTEs	Budget FTEs	
	FY 2014	
Full Time		1.4
Part Time		0.0
TOTAL		1.4

	Score	
	FY 2013	FY 2014
Adult Services	116	135

Level of Service

Adult Services

Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

LIBRARY The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places) 3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District 4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Funds were re-allocated from select budget lines to areas of the materials collection with a higher priority to offset funding needed to meet increased demand. Adult program partnerships were utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY If staff is unable to receive additional training, they will be unable to provide a high level of service to library users on technology resources. Without the additional funds for materials, the library will not be able to keep up with demand for e-books and hardcopy books. In addition, the library will have to eliminate titles from existing magazine subscriptions. At this time, it is impossible to re-allocate funds for print materials to e-books because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 94% of books on CD, 96% of bestselling rapid readers, 92% of large print, and 91% of DVDs that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Adult Services - LIBRARY	Collection Size-Items (books, tapes, CD's, etc.) per capita	10.89	11	11.5
Adult Services - LIBRARY	Percentage of program attendees who report being satisfied to highly satisfied.	100%	100%	100%

Description: Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

POLICE Each review period each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are ongoing and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens' needs in mind.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
POLICE		
Personnel	430,714	475,470
Materials	19,000	19,000
Total POLICE	449,714	494,470
TOTAL	449,714	494,470

Other Revenues	FY 2014
FEDERAL GRANTS	-9,900
TOTAL	-9,900

FTEs	Budget FTEs FY 2014
Full Time	3.8
Part Time	0.9
TOTAL	4.7

Level of Service
Community Support Same Level of Service

	Score FY 2013	Score FY 2014
Community Support	114	135

Section 3: Qualifications for Meeting Criteria in Outcome Area

POLICE The community is actively involved in the success of the various Community Oriented Policing Projects and has an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members as well as Homeowner Associations and business owners and provide updates and gather input for the projects.

Section 4: Cost Savings / Innovation / Collaboration

POLICE Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

Section 5: Consequences of Funding Proposal at Lower Level

POLICE A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Community Support - POLICE	100% of victims contacted within ten working days	100%	100%	100%
Community Support - POLICE	% of Operations Staff with viable Problem Oriented Policing projects	100%	100%	100%
Community Support - POLICE	Total number of Community meetings/contacts per year	160	120	120

Description: The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, etc.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

PLANNING DEPT. Current LOS: Currently the Planning Department assesses the LMC on a bi-annual basis and rewrites sections to address issues as they arise. These efforts allow the Department to "keep our head above water" but do not address long range issues that have been identified by the staff; items such as - a landscape ordinance, environmental/sustainable requirements, a new sign code, site plan review standards, improved subdivision ordinance requirements, etc. Proposed LOS: With the adoption of the new General Plan FY 2014 will see a need for a Land Management Code re-write in order for the Code to come into compliance with the new Plan. In order to facilitate that need, Planning has redirected some Staff time from Long Range Planning to Code Amendments. Additionally, a new position of Principle Planner will facilitate the creation of a more cohesive and user friendly Land Management Code that will better serve the community.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
PLANNING DEPT.		
Personnel	53,010	79,262
Materials	7,439	7,439
Total PLANNING DEPT.	60,449	86,701
TOTAL	60,449	86,701

FTEs	Budget FTEs FY 2014
Full Time	0.5
Part Time	
TOTAL	0.5

	Score FY 2013	Score FY 2014
Code Amendments	118	135

Level of Service
Code Amendments Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

Section 6: Performance Measures

Description: Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City kids, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Diverse population (racially, socially, economically, geographically, etc.)

Section 1: Scope

LIBRARY Current LOS: The library offers quality materials (such as books, audiobooks, DVDs, magazines, and early literacy computers), programs, classes, and outreach to help youth with early literacy and school readiness. Children's programs totaled 305 in fiscal year 2011. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach. Proposed LOS: The library needs additional funds for the annual software fee for the AWE early literacy stations, as well as for keeping pace with price increases for children's, teens', and Spanish books, audios and DVDs. Funds are also being requested for enhancing service by providing new teen and Latino outreach programming, staff training in early literacy and children's literature and start-up cost for a digital media lab. The lab would allow teens and adult library users to digitize slides, change VHS tapes to DVDs or digital, and provide an environment for creating videos, software and more.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
LIBRARY		
Personnel	111,529	110,252
Materials	42,044	51,756
Total LIBRARY	153,573	162,008
TOTAL	153,573	162,008

FTEs	Budget FTEs FY 2014
Full Time	1.1
Part Time	0.0
TOTAL	1.1

Revenues	FY 2013	FY 2014
LIBRARY FINES & FEE	-4,561	-4,400
TOTAL	-4,561	-4,400

	Score FY 2013	Score FY 2014
Youth & Spanish Services	114	134

Level of Service

Youth & Spanish Services Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

LIBRARY The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing a meeting space for children to develop literacy skills by reading and playing (Vibrant community gathering spaces and places) 3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric) 4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods)

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY Collaborating with the Park City Day Camp, so they may attend Summer Reading Programs during the summer, is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest and Windy Week with Recycle Utah creates cost savings for the library.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Without additional funds to update the AWE literacy computers on a yearly basis, children will not have the best resources available to increase their literacy skills. Success in education & literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the demand for early literacy materials; young adult books, which are frequently read by adults; graphic novels; and ESL materials. Enhancing outreach services to teens and Latinos is a good way to build connected citizens. If staff is unable to receive additional training, they will be unable to provide a high level of service to families with kids. If the digital media lab is not funded, there will be a decrease in transliteracy for those who do not have access to technology at home.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Youth & Spanish Services - LIBRARY	Checkout Rate of Children's Collection-Circulation per item	2.15	2	2.5
Youth & Spanish Services - LIBRARY	Percentage of youth program attendees who report being satisfied to highly satisfied	100%	100%	100%

Description: Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Diverse population (racially, socially, economically, geographically, etc.)

Section 1: Scope

LIBRARY Current LOS: Provide 20 computer stations for the public, 17 of which offer broadband internet access. Web site and library catalog with 24 hour access. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and wifi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained. Shelf items returned by users within 1-2 days. Proposed LOS: Proposed increase is same level of service to support software annual fee increases and upgraded (broadband) internet access and to replace worn out accessories such as power strips, battery back-ups, keyboards, mice, etc. This increase was a part of the FY 14 Plan.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
LIBRARY		
Personnel	235,833	243,359
Materials	30,439	37,753
Total LIBRARY	266,272	281,112
TOTAL	266,272	281,112

FTEs	Budget FTEs FY 2014
Full Time	2.0
Part Time	2.6
TOTAL	4.6

Revenues	FY 2013	FY 2014
LIBRARY FINES & FEE	-4,561	-4,400
TOTAL	-4,561	-4,400

	Score FY 2013	Score FY 2014
Technical Services	113	133

Level of Service
 Technical Services Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

LIBRARY The library helps to meet the desired outcomes by: 1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens) 2. Providing free computer, Internet and Wi-Fi access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Proposal requests are same level of service. Not funding will result a reduced level of service and inability to continue to offer existing broadband service, library security and self-checkout.

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
Technical Services - LIBRARY	Annual number of in-library wifi logins.	16170	18000	19000
Technical Services - LIBRARY	Annual number of web hits.	97544	100000	101000

Description: This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Treasure Hill, the Movie Studio analysis and research, water/landscape ordinance, the proposed Recreation Field analysis, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

PLANNING DEPT. Current LOS: These projects are carried out by Planning but not accounted for in terms of time allotment. Proposed LOS: Special Planning Projects have continued to increase and account for more of the Planning Department's time. It is anticipated that these projects will continue on this trend and the Planning Department recognizes the importance of these projects. Proposed LOS: This program will increase slightly for FY14 due to the addition of a Principle Planner for the department.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
PLANNING DEPT.		
Personnel	69,595	95,338
Materials	14,217	14,217
Total PLANNING DEPT.	83,812	109,555
TOTAL	83,812	109,555

FTEs	Budget FTEs FY 2014
Full Time	0.7
Part Time	
TOTAL	0.7

	Score FY 2013	Score FY 2014
Special Planning Projects - Inter-Dept	113	132

Level of Service

Special Planning Projects - Inter-Dept Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. This year, we decided to address these efforts with a program page that specifically outlines these efforts. The funds allocated for these efforts are simply a reflection of the last year's time allotment to "special projects."

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

Section 6: Performance Measures

	Description	Target FY 2013	Target FY 2014
	-		
Special Planning Projects - Inter-Dept - PLANNING DEPT.	Number of projects that include heavy collaboration with other departments	4	4

Description: Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service is primarily focused on non-PCMC residents, but also carries over to general planning/information assistance for PCMC personnel.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

PLANNING DEPT. Currently the Planning Department provides a high level of informational/customer service for the residents and internal staff at PCMC. While funds are not collected via applications for this service, delivery of this service takes over 20% of the Department's budget/time. A new Principle Planner will allow for a more consistent customer service experience in the areas of; creating new customer service objectives and policies for staff and response to community members that wish to work more closely with managers.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
ECONOMY		
Materials		
Total ECONOMY		
PLANNING DEPT.		
Personnel	128,576	176,448
Materials	4,000	3,990
Total PLANNING DEPT.	132,576	180,438
TOTAL	132,576	180,438

Revenues	FY 2013	FY 2014
PLANNING APPLICATION	-39,800	-16,800
TOTAL	-39,800	-16,800

FTEs	Budget FTEs FY 2014
Full Time	1.6
Part Time	
TOTAL	1.6

	Score FY 2013	Score FY 2014
Planning Customer Service	119	132

Level of Service

Planning Customer Service Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Recently GRAMA requests have occupied significant amounts of our Analyst II time. Customer service is fundamental to our City's small town feeling and approach to doing business.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Planning Customer Service - PLANNING DEPT.	Percent customer satisfaction on comment cards.	%	80%	85%

Description: Remove graffiti in a timely manner.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Preserved and celebrated history; protected National Historic District

Section 1: Scope

STREET MAINTENANCE Maintain graffiti removal equipment and sufficient personnel to address graffiti issues.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
STREET MAINTENANCE		
Personnel	9,438	9,832
Materials	14,283	14,283
Total STREET MAINTENANCE	23,721	24,115
TOTAL	23,721	24,115

FTEs	Budget FTEs FY 2014
Full Time	0.1
Part Time	0.0
TOTAL	0.1

	Score FY 2013	Score FY 2014
Graffiti Removal	110	129

Level of Service

Graffiti Removal

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

STREET MAINTENANCE Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

Section 4: Cost Savings / Innovation / Collaboration

STREET MAINTENANCE 1) Artistic painting of pedestrian tunnels by students. 2) Use of environmental friendly graffiti removers

Section 5: Consequences of Funding Proposal at Lower Level

STREET MAINTENANCE 1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity.

Section 6: Performance Measures

	Description	Actual	Target	Target
		FY 2012	FY 2013	FY 2014
Graffiti Removal - STREET MAINTENANCE	Percentage of graffiti removed from public property within one week of receiving a complaint or service request.	95%	100%	100%

Description: The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since April 2009.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Preserved and celebrated history; protected National Historic District

Section 1: Scope

PLANNING DEPT. Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, etc. The Department has implemented a more user friendly (and more time consumptive for staff) process that gives applicants much more access to staff during the process. The addition of a new Principle Planner position will allow for a faster review and determinations of Pre-Application so property owners with minor projects can begin work earlier. The Planner II / Historic Preservation Planner position added in FY 2013 will continue working on the Main Street Thematic District to ensure the catalogue and continued preservation of Historic Main Street as a Nationally recognized Historic Area.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
PLANNING DEPT.		
Personnel	115,514	200,636
Materials	76,164	76,154
Total PLANNING DEPT.	191,678	276,790
TOTAL	191,678	276,790

FTEs	Budget FTEs FY 2014
Full Time	1.2
Part Time	
TOTAL	1.2

	Score FY 2013	Score FY 2014
Historic District Design Review	113	128

Level of Service
Historic District Design Review Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

PLANNING DEPT. The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

Section 4: Cost Savings / Innovation / Collaboration

PLANNING DEPT. The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

Section 5: Consequences of Funding Proposal at Lower Level

PLANNING DEPT. A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.



Description: The Park City Farm is a public facility owned and operated by Park City Municipal Corporation. The Park City Farm serves the community by hosting educational programs and a variety of events for the community.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Preserved and celebrated history; protected National Historic District

Section 1: Scope

MCPOLIN BARN Current LOS: Offer community access at no fee or a reasonable fee. Balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community. Preserve the historic and sentimental integrity of the Park City Farm as open space and protect Farm from overuse. Events have been offered for the past ten years while using the same equipment for each event. One event is the Scarecrow Festival which uses wood crosses for the participants to display their scarecrows for the community to view. These crosses have been repaired numerous times and now need to be replaced in order to continue with this event. Proposed LOS: No change in Level of Service. Costs for this program increase slightly for FY 14 due to the decentralization of City utility costs.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
MCPOLIN BARN		
Personnel	17,769	18,444
Materials	9,325	12,784
Total MCPOLIN BARN	27,094	31,228
TOTAL	27,094	31,228

FTEs	Budget FTEs FY 2014
Full Time	0.3
Part Time	
TOTAL	0.3

	Score FY 2013	Score FY 2014
McPolin Farm	107	124

Level of Service
McPolin Farm Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

MCPOLIN BARN The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share meaningful information with the citizenry on the property's historical background, purpose, public use, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm.

Section 4: Cost Savings / Innovation / Collaboration

MCPOLIN BARN Volunteers on the Friends of the Farm Committee (FOF) work all special events with McPolin Farm Manager, which reduces staffing needs for PCMC. The FOF Committee has agreed if money is allocated for new crosses they will volunteer their time to build them. Farm Manager and Volunteers also work on all historical projects with the Park City Museum. The history of the McPolin Farm is documented on site minimally. The FOF Committee feels it is important for visitors and the community to know about the history of the Farm. Proceeds from events held at the McPolin Farm provide funding for all historical displays and information.

Section 5: Consequences of Funding Proposal at Lower Level

MCPOLIN BARN Not funding the current LOS would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met. Mission Statement: The Park City Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
McPolin Farm - MCPOLIN BARN	Percent of events sold out.	100%	100%	100%

Description: The library provides free cards to non city residents between the ages of 5 and 18 who reside in Summit County. The cost for providing service to this larger user base is 50% funded by Park City Municipal and 50% funded by the Summit County.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Skilled, educated workforce

Section 1: Scope

LIBRARY Current LOS Cards are provided free of charge to Summit County residents ages 5-18 living outside of the Park City limits. Expansion of this program to individuals working in Park City but living outside of the City Limits (in Summit County) and/or all residents of Summit living outside of Park City Limits has been discussed but not implemented. Implementation would require an agreement with the County, which has not been achieved to date. No additional funds to enhance the level of service for this program are currently being requested.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014
LIBRARY	
Personnel	5,041
Materials	7,327
Total LIBRARY	12,368
TOTAL	12,368

FTEs	Budget FTEs FY 2014
Full Time	0.0
Part Time	0.1
TOTAL	0.1

	Score FY 2014
Reciprocal Borrowing	122

Level of Service
 Reciprocal Borrowing Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

LIBRARY Reciprocal Borrowing helps to meet desired outcomes by allowing broader access to the library for all 5-18 year olds in the area (county). This contributes to the goals of a connected, knowledgeable, and engaged citizenry, vibrant community gathering spaces and places, as well as providing broader information access to a diverse population and social fabric.

Section 4: Cost Savings / Innovation / Collaboration

LIBRARY This was initially a collaborative effort with Summit County providing half of the needed funding. Due to budget issues the County will no longer contribute funds in FY 2014.

Section 5: Consequences of Funding Proposal at Lower Level

LIBRARY Library would not be able to continue to offer free cards to the 240 kids ages 5-18 who reside in Summit County outside of the Park City limits.

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
Reciprocal Borrowing- LIBRARY	Number of Reciprocal Borrowing cards issued annually.	240	250	250
Reciprocal Borrowing- LIBRARY	Number of checkouts by Reciprocal Borrowing card holders.	4116	4200	4200

Description: The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Diverse population (racially, socially, economically, geographically, etc.)

Section 1: Scope

LEADERSHIP Current LOS: Now in its 18th year, Leadership Park City is our community's year-long, award-winning community leadership training program. We accept 30 adult and 2 high school participants each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day CityTour, which is a program requirement. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
COMMUNITY & ENVIRONMENT		
Personnel	9,066	9,417
Materials	225	225
Total COMMUNITY & ENVIRONMENT	9,291	9,642
LEADERSHIP		
Personnel	6,845	61,015
Materials	105,800	45,800
Total LEADERSHIP	112,645	106,815
TOTAL	121,937	116,457

Revenues	FY 2013	FY 2014
SUMMIT LEADERSHIP	-27,000	-46,000
TOTAL	-27,000	-46,000

	Score FY 2013	Score FY 2014
Leadership Park City	86	100

FTEs	Budget FTEs FY 2014
Full Time	0.2
Part Time	
TOTAL	0.2

Level of Service

Leadership Park City Same Level of Service

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Section 3: Qualifications for Meeting Criteria in Outcome Area

LEADERSHIP Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

Section 4: Cost Savings / Innovation / Collaboration

LEADERSHIP The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and nonprofits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

Section 5: Consequences of Funding Proposal at Lower Level

LEADERSHIP One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as needed basis.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Leadership Park City - LEADERSHIP PARK CITY	Dollars raised through community donations.	72000	60000	60000
Leadership Park City - SPEC. SRVC. CNTRT./LDRSHP 2000	Number of applications to program.	0	75	75

Description: Per code the City is required to have an abatement fund for dangerous buildings, historic buildings that are being neglected (demolition by neglect) or other dangerous structures in which the owners are not taking responsibility for the repairs and the City has to take charge.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Community gathering spaces and places

Section 1: Scope

ABATEMENT Current LOS- Building Department Staff (inspectors and code enforcement) shall apply the provisions of the Dangerous Buildings and Abatement Code to provide a just, equitable and practicable method, to be cumulative with and in addition to any other remedy provided by the Building Code, Housing Code or other available law, whereby buildings or structures which from any cause endanger life, limb, health, morals, property, safety or welfare of the general public or their occupants may be required to be repaired, vacated or demolished. Proposed LOS: Due to changes in accounting rules, this fund must be in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City.

Section 2: Proposed Amount / FTEs

Expenditures		Score	Score
ABATEMENT		FY 2013	FY 2014
Materials	Abatement Fund	62	81
Total ABATEMENT			
TOTAL			

Level of Service
 Abatement Fund Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ABATEMENT The Dangerous Building and Abatement Code allows building department staff to identify structures as dangerous and require repair to such conditions. The Code specifically states that the jurisdiction shall establish a special revolving fund to be designated as the repair and demolition fund. Payments shall be made out of said fund upon the demand to defray the costs and expenses which may be incurred by the jurisdiction in doing on causing to be done the necessary work of repair or demolition of dangerous buildings. The goal of this action is to maintain adequate life safety standards within Park City.

Section 4: Cost Savings / Innovation / Collaboration

ABATEMENT The revolving fund shall be utilized for abatement actions of dangerous buildings and all expenses will be replaced into the fund when the responsible party reimburses the jurisdiction on demand of payment or through a special assessment on the property taxes as coordinated through the Summit County Assessor.

Section 5: Consequences of Funding Proposal at Lower Level

ABATEMENT Consequences of funding the proposal at a lower level will prohibit staff from addressing identified dangerous conditions. Life safety standards would decrease as the ability to enforce against violations would be limited. Park City would also be in violation of the Abatement of Dangerous Building Code by not providing the fund as identified and required.

Description: The Historic District Grant Program assists property owners in maintaining historic residential and commercial structures by offsetting the costs.

Council Goal: An Inclusive Community of Diverse Economic & Cultural Opportunities

Desired Outcome: Preserved and celebrated history; protected National Historic District

Section 1: Scope

HISTORICAL INCENTIVE GRANT The Historic District Grant Program was established in 1987 to assist property owners in maintaining historic residential and commercial structures by offsetting the costs. The Historic Preservation Board (HPB) reviews these applications on a monthly basis, as necessary, and grants funds from the Capital Improvement Projects (CIP), and Lower Park Avenue RDA. In the past funds were additionally available from the Main Street RDA but all funds are now being relegated to other projects. With the loss of incoming funding from the Main Street RDA the City would require designating some CIP funds to the Grant Program to allow property owners to continue to utilize the program and maintain their historic structures Proposed LOS: Due to changes in accounting rules, these funds must be included in the operating budget. Funds will be taken from Capital, resulting in a zero-sum change for the City.

Section 2: Proposed Amount / FTEs

	Score FY 2013	Score FY 2014	Level of Service
Historical Incentive Grant	64	83	Historical Incentive Grant Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

HISTORICAL INCENTIVE GRANT The Historic Preservation Board will review applications and will award grant funds on a monthly basis. Funds shall be awarded to projects that provide a community benefit of preserving and enhancing the historic architecture of Park City. Eligible Improvements include, but are not limited to: *siding *exterior trim *windows *exterior doors *foundation work *cornice repair *masonry repair *porch repair *structural stabilization *retaining walls of historic significance/steps/stairs. Maintenance items, such as exterior painting and new roofing, are the responsibility of the homeowner, but may be considered under specific circumstances. Non-Eligible Improvements include but are not limited to: *interior remodeling *interior paint *additions *signs *repair of non-original features *interior lighting/plumbing fixtures * landscaping/concrete flatwork

Section 4: Cost Savings / Innovation / Collaboration

HISTORICAL INCENTIVE GRANT Grant recipients are required to sign a Historic Grant Program Agreement, Trust Deed, and Trust Deed Note, on the affected property. If the property is sold within five years, grant funds are repaid at a pro-rated amount, plus interest.

Section 5: Consequences of Funding Proposal at Lower Level

HISTORICAL INCENTIVE GRANT Lack of funding for the historic sites and structures (from first street to ninth street and properties outside of Old Town) may result in the loss of the historic fabric of our city.

Responsive, Cutting-Edge & Effective Government

Program	Departments	SCORE FY 2014	RT/CM REC FY 2013	DEPT REQ FY 2014	RT/CM REC FY 2014	REV FY 2014	TOT REC COST FY 2014
Debt Management	BUDGET, DEBT &	166	\$10,951	\$10,951	\$33,745	\$0	\$33,745
Revenue/Resource Management	BUDGET, DEBT &	165	\$34,084	\$34,084	\$25,132	\$0	\$25,132
Website	TECHNICAL &	163	\$47,396	\$65,768	\$49,997	\$0	\$49,997
Systems Support	TECHNICAL &	161	\$228,243	\$251,654	\$270,248	\$0	\$270,248
Financial Services	FINANCE	160	\$293,578	\$293,578	\$303,075	(\$23,000)	\$280,075
Network Support	TECHNICAL &	160	\$246,103	\$259,593	\$255,172	\$0	\$255,172
Accounting/Audit/Treasury	FINANCE	159	\$304,812	\$304,812	\$313,164	(\$23,000)	\$290,164
Building Repairs and Maintenance	MULTIPLE	157	\$320,724	\$320,724	\$302,320	\$0	\$302,320
Support/Help Desk	TECHNICAL &	157	\$327,050	\$332,243	\$324,857	\$0	\$324,857
Budget Preparation, Coordination,	MULTIPLE	155	\$131,225	\$131,225	\$126,528	(\$23,000)	\$103,528
Capital Budgeting	BUDGET, DEBT &	155	\$23,287	\$23,287	\$39,789	\$0	\$39,789
Legislative Liaison	CITY MANAGER	155	\$94,144	\$98,471	\$96,678	\$0	\$96,678
Software Maintenance/Upgrades	TECHNICAL &	153	\$169,803	\$185,245	\$151,256	\$0	\$151,256
Inspections and Contract Supervision	BLDG MAINT ADM	153	\$97,408	\$97,408	\$114,090	\$0	\$114,090
Analysis Resource	BUDGET, DEBT &	153	\$48,681	\$48,681	\$50,645	\$0	\$50,645
Records Management	MULTIPLE	152	\$215,788	\$220,945	\$239,991	\$0	\$239,991
City Recorder	CITY MANAGER	152	\$98,106	\$102,433	\$104,902	\$0	\$104,902
Benefit Design/Administration	HUMAN	150	\$62,532	\$58,292	\$60,153	\$0	\$60,153
Utilities	BLDG MAINT ADM	146	\$238,006	\$187,435	\$187,727	\$0	\$187,727
Grant Administration	BUDGET, DEBT &	146	\$29,404	\$29,404	\$12,493	\$0	\$12,493
Pay Plan Design/Administration	HUMAN	146	\$73,660	\$68,357	\$70,620	\$0	\$70,620
Local, State, and Federal Compliance	HUMAN	145	\$128,090	\$124,688	\$128,386	\$0	\$128,386
Litigation	LEGAL	145	\$79,195	\$79,195	\$81,783	\$0	\$81,783
Fleet Management & Maintenance	FLEET SERVICES	145	\$2,369,148	\$2,369,147	\$2,392,816	\$0	\$2,392,816
GIS	TECHNICAL &	144	\$111,183	\$118,767	\$113,288	\$0	\$113,288
Recruitment	HUMAN	142	\$80,304	\$74,827	\$76,936	\$0	\$76,936
IT Customer Service	TECHNICAL &	142	\$99,600	\$128,309	\$86,471	\$0	\$86,471
Policy Creation & Implementation	MULTIPLE	140	\$341,144	\$358,453	\$330,943	\$0	\$330,943
Risk Management	MULTIPLE	140	\$875,156	\$875,156	\$876,505	\$0	\$876,505
Janitorial Services	BLDG MAINT ADM	140	\$260,973	\$260,973	\$317,690	\$0	\$317,690
General Legal Support	LEGAL	140	\$78,808	\$78,808	\$80,688	\$0	\$80,688
Staff Support	CITY MANAGER	138	\$227,627	\$231,953	\$205,912	\$0	\$205,912
Elections	MULTIPLE	136	\$8,516	\$21,516	\$21,813	\$0	\$21,813
Performance Management	MULTIPLE	135	\$666,653	\$685,610	\$665,717	\$0	\$665,717
Community Outreach and Citizen	MULTIPLE	133	\$433,624	\$366,853	\$425,672	\$0	\$425,672
Contracts/Grants	LEGAL	128	\$67,816	\$67,816	\$70,011	\$0	\$70,011
Performance Measures and	BUDGET, DEBT &	127	\$62,523	\$62,523	\$67,447	\$0	\$67,447
Valuing Employees	HUMAN	127	\$127,175	\$123,877	\$182,119	\$0	\$182,119

Employment Review	LEGAL	124	\$53,802	\$53,802	\$55,539	\$0	\$55,539
Council & Board Support	MULTIPLE	123	\$386,801	\$329,628	\$332,576	\$0	\$332,576
Short-Term Citywide Personnel	HUMAN	113	\$57,927	\$56,742	\$57,406	\$0	\$57,406
Venture Fund	VENTURE FUND	97	\$30,000	\$30,000	\$30,000	\$0	\$30,000
Special Meetings	SPECIAL MEETINGS	96	\$3,000	\$12,000	\$12,000	\$0	\$12,000
TOTAL			\$9,644,053	\$9,635,233	\$9,744,300	(\$69,000)	\$9,675,300

Description: Manage, budget, track, and prepare for City debt as directed by City Council.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Counsel regarding current outstanding debt. Beginning in FY 14, the Capital, Debt, & Grants Manager position will be housed entirely in the Budget Department. This will increase Budget personnel costs, but will also increase revenues to the department through the Administrative Interfund Transfer. Water, Transit, and Golf will still pay for their portion of this position through this transfer.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BUDGET, DEBT & GRANTS		
Personnel	10,813	33,607
Materials	138	138
Total BUDGET, DEBT & GRANTS	10,951	33,745
TOTAL	10,951	33,745

Other Revenues	FY 2014
ADM CHG FR WATER	-14,054
ADM CHG FR GOLF	-144
TOTAL	-14,198

FTEs	Budget FTEs FY 2014
Full Time	0.3
Part Time	
TOTAL	0.3

	Score FY 2013	Score FY 2014
Debt Management	140	166

Level of Service

Debt Management Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (Moody's)	2	2	2
Debt Management - BUDGET, DEBT & GRANTS	Debt Service as percent of net operating expenditures	%	%	%
Debt Management - BUDGET, DEBT & GRANTS	Bond issuances completed in time for project.	100%	100%	100%
Debt Management - BUDGET, DEBT & GRANTS	At least \$5 million kept in reserve to keep bond rating.	Yes	Yes	Yes
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (S & P)	3	3	3
Debt Management - BUDGET, DEBT & GRANTS	GO Bond Rating (Fitch)	3	3	3

Description: Provide revenue and resource management analysis (e.g., monthly sales tax report, property tax rate calculation,

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff. Areas that could be improved with more funding include more frequent fee analyses and impact fee calculations.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BUDGET, DEBT & GRANTS		
Personnel	31,652	22,700
Materials	2,432	2,432
Total BUDGET, DEBT & GRANTS	34,084	25,132
TOTAL	34,084	25,132

Other Revenues	FY 2014
ADM CHG FR WATER	-3,812
ADM CHG FR GOLF	-885
ADM CHG FR TRANSP	-4,543
TOTAL	-9,240

FTEs	Budget FTEs FY 2014
Full Time	0.2
Part Time	
TOTAL	0.2

	Score FY 2013	Score FY 2014
Revenue/Resource Management	141	165

Level of Service

Revenue/Resource Management Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of understanding and forecasting of City revenue. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and compiled in-house. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.

Section 6: Performance Measures

	Description	Actual	Target	Target
		FY 2012	FY 2013	FY 2014
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Days after receiving property tax information from counties that property tax rate calculation sheets are filled out and returned.	7	7	7
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Percent of those who rated the quality of service of Revenue Forecasting and Analysis as 'satisfactory' and 'above expectations' (ISS).	92.3%	100%	100%
Revenue/Resource Management - BUDGET, DEBT & GRANTS	Percent of those who rated the quality of service of Financial/Fee Analysis as 'satisfactory' and 'above expectations' (ISS).	94.28%	100%	100%

Description: This program manages www.ParkCity.org, the City's website. This website is key in helping departments disseminate information to the public.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Ease of access to desired information for citizens and visitors

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and provides the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible to mobile devices, a growing need and expectation. Users can receive Really Simple Syndication (RSS) feeds and automatic email notifications for a variety of City topics.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TECHNICAL & CUSTOMER SERVICES		
Personnel	35,155	37,826
Materials	12,241	12,171
Total TECHNICAL & CUSTOMER SERVICES	47,396	49,997
TOTAL	47,396	49,997

Other Revenues	FY 2014
ADM CHG FR WATER	-3,663
ADM CHG FR GOLF	-941
ADM CHG FR TRANSP	-2,279
TOTAL	-6,883

FTEs	Budget FTEs FY 2014
Full Time	0.4
Part Time	
TOTAL	0.4

Level of Service
Website Enhanced Level of Service

	Score FY 2013	Score FY 2014
Website	139	163

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES The City website represents a significant cost value to provide information quickly and easily and displaces other costlier methods of communication.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Website - TECHNICAL & CUSTOMER SERVICES	Annual Website trainings offered to department liaisons	0	2	2
Website - TECHNICAL & CUSTOMER SERVICES	Percent of problem work-orders resolution with 4 hour response time	%	100%	100%

Description: Provides support for servers, enterprise software and storage infrastructure. This includes but is not limited to security, email, databases, file and application servers.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Well-maintained assets and infrastructure

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES System support manages server hardware, operating systems, security controls, anti-virus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 70 servers. The systems platform provides data and applications, including web services, database, email, storage, document and permit management. Systems support serves as secondary support for network operations.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TECHNICAL & CUSTOMER SERVICES		
Personnel	129,102	133,727
Materials	99,141	136,521
Total TECHNICAL & CUSTOMER SERVICES	228,243	270,248
TOTAL	228,243	270,248

Other Revenues	FY 2014
ADM CHG FR WATER	-17,532
ADM CHG FR GOLF	-4,503
ADM CHG FR TRANSP	-10,911
TOTAL	-32,947

FTEs	Budget FTEs FY 2014
------	------------------------

Full Time	1.2
Part Time	
TOTAL	1.2

Level of Service

Systems Support Enhanced Level of Service

	Score FY 2013	Score FY 2014
Systems Support	138	161

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES This past year, upgrades to data storage and backup-recovery systems have significantly improved management and recovery times. In addition, these changes have enhanced database and application performance for most users.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Systems Support - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with system support	92%	100%	100%
Systems Support - TECHNICAL & CUSTOMER SERVICES	Percent of systems / servers available for use or log in	100%	100%	100%

Description: Accounts Payable produces accurate vendor payments and responds to inquiries promptly & professionally. Accounts Receivable records customer payments, follows up on late payments owed to the City, and provides customer service. Payroll produces accurate employee payroll checks in compliance with Federal and State regulations and processes employee benefit invoices for payment.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

FINANCE Current LOS: The Finance Department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
FINANCE		
Personnel	268,624	278,121
Materials	24,954	24,954
Total FINANCE	293,578	303,075
TOTAL	293,578	303,075

Revenues	FY 2013	FY 2014
HOMEOWNER'S REG	-400	-200
LIQUOR LICENSES	-5,200	-4,000
BUSINESS LICENSE ADMINISTRATION FEE	-21,000	-13,000
NIGHTLY RENTAL ADMINISTRATIVE FEE	-5,000	-5,800
TOTAL	-31,600	-23,000

Other Revenues	FY 2014
ADM CHG FR WATER	-76,191
ADM CHG FR GOLF	-8,971
ADM CHG FR TRANSP	-56,149
TOTAL	-141,312

FTEs	Budget FTEs
	FY 2014
Full Time	2.7
Part Time	0.6
TOTAL	3.3

Level of Service

Financial Services

Same Level of Service

	Score	Score FY 2014
	FY 2013	
Financial Services	137	160

Section 3: Qualifications for Meeting Criteria in Outcome Area

FINANCE In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative that payroll and accounts payable keep up with tax laws and regulations that apply.

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable and accounts receivable.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Funding at a lower level would decrease the service level internal services provides to all departments, as well as decrease the level of service to the public.

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
Financial Services - FINANCE	Effectiveness: Number of check errors and percent of error-free checks paid timely.	%	100%	99.9%

Description: Provides design, implementation and support of citywide communications infrastructure. This includes network, phone, Internet, security, and remote services.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Well-maintained assets and infrastructure

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES Current LOS: Network Support manages network infrastructure and security across fifteen locations providing phone, data, camera and remote access services. This includes support of datacenter operations and secondary System Support. This provides connectivity to all computers, applications, phones, etc. This program provides project management for technology projects.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TECHNICAL & CUSTOMER SERVICES		
Personnel	101,013	104,758
Materials	145,090	150,414
Total TECHNICAL & CUSTOMER SERVICES	246,103	255,172
TOTAL	246,103	255,172

Other Revenues	FY 2014
ADM CHG FR WATER	-18,094
ADM CHG FR GOLF	-4,647
ADM CHG FR TRANSP	-11,261
TOTAL	-34,002

FTEs	Budget FTEs FY 2014
Full Time	1.1
Part Time	
TOTAL	1.1

	Score FY 2013	Score FY 2014
Network Support	136	160

Level of Service

Network Support

Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES The phone system upgrades have resulted in consolidation and virtualization, reducing hardware costs and improved reliability. Free public Wi-Fi is now available at Marsac, Ice Rink and PCMARC facilities. Implementation of e-billing for the Water Department and collaborated with Police and Legal with the use of e-citations. Security filtering now installed to block malicious email/website content.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Network Support reductions would reduce response times to support and service/project requests. Reductions will pose risks to proactively manage security, updates and backup of network equipment. Backup safeguards may not be available, and advanced project capabilities will be hindered. Network operations represents a critical component to the foundation of IT support. With reduced funding, IT and the organization will be disadvantaged and unlikely to meet growing demands. Furthermore, we will have an increased level of risk and cost associated with downtime. Should the level of funding remain unchanged into future years, issues will continue to hinder other project expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Network Support - TECHNICAL & CUSTOMER SERVICES	Percent of network available for use or log in	99.99%	98%	98%
Network Support - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with network support	90%	100%	100%

Description: Maintain government accounting systems that present the City's funds accurately and in conformity with Generally Accepted Accounting Principles. Cash position, banking, and investment management in accordance with State law and the City's investment policy. Respond professionally and promptly to customers accounting inquiries and service

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

FINANCE Current LOS: This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance Department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance Department accumulates data to account for the City's capital assets, including infrastructure, as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepares the Comprehensive Annual Financial Report. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
FINANCE		
Personnel	234,722	243,074
Materials	70,090	70,090
Total FINANCE	304,812	313,164
TOTAL	304,812	313,164

Revenues	FY 2013	FY 2014
HOMEOWNER'S REG	-400	-200
LIQUOR LICENSES	-5,200	-4,000
BUSINESS LICENSE ADMINISTRATION FEE	-21,000	-13,000
NIGHTLY RENTAL ADMINISTRATIVE FEE	-5,000	-5,800
TOTAL	-31,600	-23,000

Other Revenues	FY 2014
ADM CHG FR WATER	-21,229
ADM CHG FR GOLF	-9,063
ADM CHG FR TRANSP	-60,636
TOTAL	-90,928

FTEs	Budget FTEs FY 2014
Full Time	2.1
Part Time	0.0

FTEs	Budget FTEs
	FY 2014
TOTAL	2.1

	Score	Score
	FY 2013	FY 2014
Accounting/Audit/Treasury	136	159

Level of Service

Accounting/Audit/Treasury Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

FINANCE In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the public trust, the Finance Department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance Department keeps up with those pending items that may turn into requirements for the City.

Section 4: Cost Savings / Innovation / Collaboration

FINANCE Cost Savings: The Finance Department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

Section 5: Consequences of Funding Proposal at Lower Level

FINANCE Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our policies and procedures.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Accounting/Audit/Treasury - FINANCE	Effectiveness: Number of general ledger adjustments required by outside auditors during the year-end audit.	0	0.01	0.01
Accounting/Audit/Treasury - FINANCE	Quality: Number of fixed asset corrections to total fixed asset entries.	0	0.01	0.01

Description: The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Well-maintained assets and infrastructure

Section 1: Scope

BLDG MAINT ADM Current LOS: Items include general maintenance such as repairing belts, greasing bearings, changing filters, minor electrical & plumbing repairs, carpet cleaning, etc. Challenges to the goal of this program are integrating new technologies and acquisition of new and expanding facilities. Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BLDG MAINT ADM		
Personnel	197,968	205,590
Materials	109,756	83,730
Total BLDG MAINT ADM	307,724	289,320
TOTAL	307,724	289,320

Other Revenues	FY 2014
ADM CHG FR WATER	-16,694
ADM CHG FR GOLF	-1,988
ADM CHG FR TRANSP	-24,550
TOTAL	-43,233

FTEs	Budget FTEs FY 2014
Full Time	2.8
Part Time	
TOTAL	2.8

	Score FY 2013	Score FY 2014
Building Repairs and Maintenance	133	157

Level of Service

Building Repairs and Maintenance

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BLDG MAINT ADM Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs. "Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Recent example includes a water decalcification system that extends the life of plumbing fixtures and anticipated 10% reduction in energy use. Industry trends are to move towards "greener" technologies.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.

Section 6: Performance Measures

	Description	Actual	Target	Target
		FY 2012	FY 2013	FY 2014
	-			
Building Repairs and Maintenance - BLDG MAINT ADM	Percent of building repairs made within 30 days of receiving a complaint or request for service.	94%	94%	94%
Building Repairs and Maintenance - BLDG MAINT ADM	Percentage of all city buildings inspected weekly.	90%	90%	90%

Description: Provides training and support to staff on equipment and technology resources including computer, hardware, software, printers, network, cellular & desk phones.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Streamlined and flexible operating processes

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES Support addresses customer technology issues to ensure smooth operations of all business functions. Support staff trains users in software applications; supports and troubleshoots computers, user accounts, workflows, network and phone issues. Other equipment supported includes cell phones and tablet devices. Support staff replaces aged computers; and deploys software and upgrades to computers. Secondary assignments to fulfill project requests are common.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TECHNICAL & CUSTOMER SERVICES		
Personnel	302,928	298,639
Materials	24,122	26,218
Total TECHNICAL & CUSTOMER SERVICES	327,050	324,857
TOTAL	327,050	324,857

Other Revenues	FY 2014
ADM CHG FR WATER	-24,029
ADM CHG FR GOLF	-6,171
ADM CHG FR TRANSP	-14,955
TOTAL	-45,155

FTEs	Budget FTEs
	FY 2014
Full Time	3.1
Part Time	0.4
TOTAL	3.5

Level of Service
 Support/Help Desk Enhanced Level of Service

	Score	Score
	FY 2013	FY 2014
Support/Help Desk	133	157

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES With a proven track record of performance and customer satisfaction, support has expanded services to include more specialized software, smartphones and other mobile devices.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER Support improvements could be achieved through technology upgrades. For example, automation of frequent administrative tasks such as delivery of software, reimaging of computers, and making user data and settings more portable. These upgrades could save significant time for staff and users and possibly allow greater accessibility of user

SERVICES data. Increased time for support staff means more time for training which would result in more productivity for city staff. Increased availability for project assistance will also result in improvement of project outcomes.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Service reductions would impact user support capacity and response times. With reduced funding, the organization will be disadvantaged and unlikely to meet growing demands. Training would be reduced along with capacity to meet demands for software upgrade timelines and replacement computer timelines.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Support/Help Desk- TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Support / Helpdesk	86%	100%	100%
Support/Help Desk - TECHNICAL & CUSTOMER SERVICES	Percent of problem resolution with 4 hour response time	%	100%	100%

Description: Assist the City Manager with all aspects of the budget process (i.e., budget document preparation, budget adjustments, Citizen's Budget, weekly/monthly budget monitoring, etc.) for the benefit of the City Council, City departments, and the general public.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes: staff coordination; data input and collection; report creation and distribution; BFO staff assistance; BFO software creation and upkeep; Council and staff presentations; end-of-year balancing; and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BUDGET, DEBT & GRANTS		
Personnel	76,083	94,880
Materials	46,462	22,762
Total BUDGET, DEBT & GRANTS	122,545	117,642
FINANCE		
Personnel	5,977	6,182
Materials	2,703	2,703
Total FINANCE	8,680	8,885
TOTAL	131,225	126,528

Revenues	FY 2013	FY 2014
HOMEOWNER'S REG	-400	-200
LIQUOR LICENSES	-5,200	-4,000
BUSINESS LICENSE ADMINISTRATION FEE	-21,000	-13,000
NIGHTLY RENTAL ADMINISTRATIVE FEE	-5,000	-5,800
TOTAL	-31,600	-23,000

Other Revenues	FY 2014
ADM CHG FR WATER	-16,865
ADM CHG FR GOLF	-3,915
ADM CHG FR TRANSP	-20,102
TOTAL	-40,882

FTEs	Budget FTEs FY 2014
Full Time	0.9
Part Time	
TOTAL	0.9

	Score FY 2013	Score FY 2014
Budget Preparation, Coordination, and Monitoring	132	155

Level of Service

Budget Preparation, Coordination, and Monitoring Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the utmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	GFOA Distinguished Budget Presentation Award received (1/no)	Yes	Yes	Yes
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Budget Document completed/distributed before end of 1st quarter (# of days before end of quarter)	45	45	45
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Percent of satisfaction for budget monitoring (ISS).	88.88%	95%	100%
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Overall percentage of weekly monitoring reports distributed per week.	100%	100%	100%
Budget Preparation, Coordination, and Monitoring - BUDGET, DEBT & GRANTS	Percent of satisfaction for budget preparation (ISS).	84.09%	90%	100%

Description: Assist the City Manager with all aspects of the capital budget process (e.g., managing CIP database, capital budget process, prioritization committee, etc.) for the benefit of the City Council, City departments, and the general public.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs. Beginning in FY 14, the Capital, Debt, & Grants Manager position will be housed entirely in the Budget Department. This will increase Budget personnel costs, but will also increase revenues to the department through the Administrative Interfund Transfer. Water, Transit, and Golf will still pay for their portion of this position through this transfer.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BUDGET, DEBT & GRANTS		
Personnel	22,854	39,356
Materials	433	433
Total BUDGET, DEBT & GRANTS	23,287	39,789
TOTAL	23,287	39,789

Other Revenues	FY 2014
ADM CHG FR WATER	-16,916
ADM CHG FR GOLF	-198
ADM CHG FR TRANSP	-2,134
TOTAL	-19,248

FTEs	Budget FTEs FY 2014
Full Time	0.4
Part Time	
TOTAL	0.4

	Score FY 2013	Score FY 2014
Capital Budgeting	132	155

Level of Service
Capital Budgeting Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally,

Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Capital Budgeting - BUDGET, DEBT & GRANTS	Percent of months in which CIP budget monitoring was completed	100%	100%	100%
Capital Budgeting - BUDGET, DEBT & GRANTS	Percentage of those who rated Capital Project Monitoring quality of service as 'satisfactory' and 'above expectations' (ISS).	89.48%	90%	100%
Capital Budgeting - BUDGET, DEBT & GRANTS	Percentage of those who rated Capital Project Monitoring as 'Useful' and 'Very Useful' (ISS).	86.48%	90%	100%

Description: Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

CITY MANAGER Current & Proposed LOS: While the budget shows a slight increase in costs, the proposed level of service is the same as the current level of service. This will allow us to maintain the current level of legislative activities at the state and federal level.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY MANAGER		
Personnel	65,688	68,222
Materials	28,456	28,456
Total CITY MANAGER	94,144	96,678
TOTAL	94,144	96,678

Other Revenues	FY 2014
ADM CHG FR WATER	-1,874
ADM CHG FR TRANSP	-2,916
TOTAL	-4,791

FTEs	Budget FTEs FY 2014
Full Time	0.4
Part Time	
TOTAL	0.4

	Score FY 2013	Score FY 2014
Legislative Liaison	132	155

Level of Service

Legislative Liaison

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY MANAGER Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

Section 6: Performance Measures

	Description	Target FY 2013	Target FY 2014
	-		
Legislative Liaison-CITY MANAGER	Number of legislative updates given to Council.	6	6
Legislative Liaison-CITY MANAGER	Number of bills passed that negatively impact Park City.	0.01	0

Description: The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City owned facilities so as to ensure the health and safety of building occupants along with supervising contractor provided building improvements.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Well-maintained assets and infrastructure

Section 1: Scope

BLDG MAINT ADM Current LOS: Items include inspection of fire suppression systems, elevators, boilers, and alarm systems. Contractor supervision includes the oversight of contract work to ensure that it adheres to Park City's quality standards and follows State building codes. Challenges to the goal of this program are new and expanded facilities along with increasing governmental health and safety regulations. Proposed LOS: \$400 to cover kitchen fire inspection - 3rd floor at Ed Center

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BLDG MAINT ADM		
Personnel	71,945	74,635
Materials	25,463	14,455
Total BLDG MAINT ADM	97,408	89,090
TOTAL	97,408	89,090

Other Revenues	FY 2014
ADM CHG FR WATER	-5,287
ADM CHG FR GOLF	-630
ADM CHG FR TRANSP	-7,775
TOTAL	-13,692

FTEs	Budget FTEs FY 2014
Full Time	0.9
Part Time	
TOTAL	0.9

Level of Service
 Inspections and Contract Supervision
 Enhanced Level of Service

	Score FY 2013	Score FY 2014
Inspections and Contract Supervision	130	153

Section 3: Qualifications for Meeting Criteria in Outcome Area

BLDG MAINT ADM Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM Collaboration”: Being in the Operations Division of Public Works, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allow for greater productivity. Examples of these include: a new pool boiler and the remodeling of Main Street Restrooms. These require a tremendous amount of support by staff in coordinating the timing of installation & repairs. “Innovation”: The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples include: an enhanced energy efficiency by installing more efficient systems and the installation of recycled glass countertops at several city facilities.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT ADM The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Inspections and Contract Supervision - BLDG MAINT ADM	Percentage of customer complaints responded to within 72 hours, 24 hours for minor emergencies and 2 hours for major emergencies after receiving a service request.	95%	95%	100%
Inspections and Contract Supervision - BLDG MAINT ADM	Percentage of alarm and fire protection systems inspected in City buildings yearly.	100%	100%	100%

Description: Provide analysis (e.g., financial, policy, legislative, etc.) to City Council, City Manager, and other City departments for various projects and needs.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BUDGET, DEBT & GRANTS		
Personnel	33,028	47,292
Materials	15,653	3,353
Total BUDGET, DEBT & GRANTS	48,681	50,645
TOTAL	48,681	50,645

Other Revenues	FY 2014
ADM CHG FR WATER	-7,080
ADM CHG FR GOLF	-1,644
ADM CHG FR TRANSP	-8,440
TOTAL	-17,163

FTEs	Budget FTEs FY 2014
Full Time	0.5
Part Time	
TOTAL	0.5

	Score FY 2013	Score FY 2014
Analysis Resource	128	153

Level of Service

Analysis Resource Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Analysis Resource - BUDGET, DEBT & GRANTS	Percent of City Departments satisfied with analysis (based on Internal Service Survey).	100%	100%	100%
Analysis Resource - BUDGET, DEBT & GRANTS	Percent of City departments satisfied with turnaround time (based on internal service survey).	100%	100%	100%
Analysis Resource - BUDGET, DEBT & GRANTS	Quality of policy analysis (ISS - percent of 'Satisfactory' and 'Above Expectations').	90.62%	95%	100%
Analysis Resource - BUDGET, DEBT & GRANTS	Quality of department as an information resource (ISS - percent of 'Satisfactory' and 'Above Expectations').	92.18%	95%	100%

Description: Maintenance contracts ensure that we: receive continued software support, are provided with ongoing enhancements, and receive upgrades for purchased products. This ensures the technical viability of City operations.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Well-maintained assets and infrastructure

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES Software and hardware maintenance contracts represent a significant way to minimize risk and downtime of equipment and software. Contracts ensure that we have an updated and viable infrastructure and provide support for issues. This program covers the following software and equipment: (1) Enterprise software (financial, time-keeping, office productivity suites, virtualization, work-order systems), (2) Antivirus & security, (3) Network & phone, (4) Server & storage systems, (5) Cloud based services, (6) Data room cooling and power

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TECHNICAL & CUSTOMER SERVICES		
Personnel	34,054	33,507
Materials	135,749	117,749
Total TECHNICAL & CUSTOMER SERVICES	169,803	151,256
TOTAL	169,803	151,256

Other Revenues	FY 2014
ADM CHG FR WATER	-13,022
ADM CHG FR GOLF	-3,344
ADM CHG FR TRANSP	-8,105
TOTAL	-24,471

FTEs	Budget FTEs FY 2014
Full Time	0.3
Part Time	0.0
TOTAL	0.3

	Score FY 2013	Score FY 2014
Software Maintenance/Upgrades	131	153

Level of Service

Software Maintenance/Upgrades

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Savings from reducing the level of support provided by vendors has been maximized in past years including FY2012. However, it is also prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduced funding would increase risk and recovery time should a "downtime" event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Software Maintenance/Upgrades - TECHNICAL & CUSTOMER SERVICES	Percent of maintenance contracts on critical systems	%	95%	95%
Software Maintenance/Upgrades - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Software Maintenance / Upgrades	96%	100%	100%

Description: IT: Records retention and archiving includes the storage, access and destruction of paper and electronic records.

Dispatch: The Records Division provides timely process of case reports, arrests reports, citations and statistical information. The Records Division staff is the initial contact for citizens as they enter our building for police assistance.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Ease of access to desired information for citizens and visitors

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES IT: Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.

COMMUNICATION CENTER Dispatch: The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TECHNICAL & CUSTOMER SERVICES		
Personnel	97,599	88,977
Materials	19,100	48,200
Total TECHNICAL & CUSTOMER SERVICES	116,699	137,177
COMMUNICATION CENTER		
Personnel	98,839	103,046
Materials	250	250
Total COMMUNICATION CENTER	99,089	103,296
TOTAL	215,788	240,473

FTEs	Budget FTEs FY 2014
Full Time	2.5
Part Time	0.2

	Score FY 2013	Score FY 2014
Records Management	130	152

FTEs	Budget FTEs
	FY 2014
TOTAL	2.6

Level of Service

Records Management

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Increased efficiency is achieved through the elimination and need of paper processes. Stored electronic files also enhance the experience of the citizen and the user through a searchable interface. Growth in electronic data and increases in storage requirements will continue, and investments will be required to further efficiency gains. Also, current staffing provides excellent customer service and meets the needs of records processing.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records Division would diminish the high level of customer service now in place. It would also hinder our ability to meet our obligations under state and federal for reporting requirements.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Records Management- TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Records Management	94%	100%	100%
Records Management - TECHNICAL & CUSTOMER SERVICES	Average time in hours to fulfill records request	12	12	12
Records Management - TECHNICAL & CUSTOMER SERVICES	Annual Records / GRAMA trainings held	0	2	2
Records Management - TECHNICAL & CUSTOMER SERVICES	Percent of Departments compliant in records / GRAMA maintenance	%	100%	100%
Records Management - COMMUNICATION CENTER	100% of report requests met within ten days	100%	100%	100%
Records Management - COMMUNICATION CENTER	100% of state required forms submitted within the 10 day time frame required by state statute.	100%	100%	100%

Description: Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Streamlined and flexible operating processes

Section 1: Scope

CITY MANAGER Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager. The current LOS will remain the same, while the costs will increase to reflect the possible reduction in hours and/or retirement of the current City Recorder. Maintaining the current level of service is important.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY MANAGER		
Personnel	92,653	99,449
Materials	5,453	5,453
Total CITY MANAGER	98,106	104,902
TOTAL	98,106	104,902

Other Revenues	FY 2014
ADM CHG FR WATER	-3,914
ADM CHG FR TRANSP	-1,015
TOTAL	-4,929

FTEs	Budget FTEs FY 2014
Full Time	1.0
Part Time	
TOTAL	1.0

Level of Service
City Recorder Same Level of Service

	Score FY 2013	Score FY 2014
City Recorder	130	152

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY MANAGER Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER There are no cost savings. Because good succession planning unusual in any organization, our efforts to ensure consistency in the high level of service provided by the Executive Team could be viewed as innovative.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER Our ability to prepare for succession will be severely limited.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
City Recorder- CITY MANAGER	Epackets & website postings by EOD Monday and packets distributed by end of day Monday.	%	100%	100%
City Recorder - CITY MANAGER	Two week turn around for Council minutes	%	100%	100%

Description: Benefits design is the research, study and active work to maintain quality benefits offerings for employees. Administration of benefits programs includes ongoing employee education, controlling costs, and assisting employees with day to day issues, from simple benefits questions to major disability & illness leave education, etc.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Engaged, capable workforce

Section 1: Scope

HUMAN RESOURCES Current LOS: Benefits programs include health, dental, retirement, disability and life insurance offerings. The stability of employees made available by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
HUMAN RESOURCES		
Personnel	57,132	73,689
Materials	5,400	10,400
Total HUMAN RESOURCES	62,532	84,089
TOTAL	62,532	84,089

Other Revenues	FY 2014
ADM CHG FR WATER	-4,088
ADM CHG FR GOLF	-2,717
ADM CHG FR TRANSP	-14,558
TOTAL	-21,363

FTEs	Budget FTEs FY 2014
------	------------------------

Full Time	0.6
Part Time	
TOTAL	0.6

Level of Service

Benefit Design/Administration

	Score FY 2013	Score FY 2014
Benefit Design/Administration	128	150

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Benefits Design/Administration-HUMAN RESOURCES	Percent of increase to benefit dollar costs compared to National Average	%	%	%
Benefits Design/Administration-HUMAN RESOURCES	Benefit-to-pay ratio for 40K salary.	%	%	%
Benefits Design/Administration-HUMAN RESOURCES	Employer-to-Employee benefit ratio cost Compare to Wasatch Comp Group Data	%	%	%

Description: Serve as a resource for City departments in researching, applying for and monitoring grants as well as managing the City's Special Service Contract program.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BUDGET, DEBT & GRANTS		
Personnel	28,113	11,202
Materials	1,291	1,291
Total BUDGET, DEBT & GRANTS	29,404	12,493
TOTAL	29,404	12,493

Other Revenues	FY 2014
ADM CHG FR WATER	-1,600
ADM CHG FR GOLF	-164
ADM CHG FR TRANSP	-2,490
TOTAL	-4,255

FTEs	Budget FTEs FY 2014
Full Time	0.1
Part Time	
TOTAL	0.1

	Score FY 2013	Score FY 2014
Grant Administration	123	146

Level of Service

Grant Administration

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS Funding at a lower level would require that grant administration and reporting be handled at a individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Grant Administration - BUDGET, DEBT & GRANTS	Special Service Contract turnaround time (days between receiving performance measures and POs processed)	14	13	16
Grant Administration - BUDGET, DEBT & GRANTS	Percent of grants coordination rated as 'Satisfactory' and 'Above Expectations' (ISS)	90.6%	100%	100%

Description: The Building Maintenance Department funds a variety of utility services for City facilities.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Well-maintained assets and infrastructure

Section 1: Scope

BLDG MAINT ADM Current LOS: items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations. Proposed LOS: The energy usage at the PC MARC has exceeded the owner's expectations. This is partly due to a misunderstanding of the original energy comparison that was performed in 2010. This, combined with rising energy costs, necessitates a budget adjustment. \$500 to cover additional utilities for new kitchen - 3rd floor remodel at Ed Center.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013		FY 2014	
BLDG MAINT ADM				
Personnel	11,226	11,619		
Materials	323,580	165,584		
Total BLDG MAINT ADM	334,806	177,203		
TOTAL	334,806	177,203		

FTEs	Budget FTEs
	FY 2014
Full Time	0.1
Part Time	
TOTAL	0.1

	Score	
	FY 2013	FY 2014
Utilities	125	146

Level of Service

Utilities

Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BLDG MAINT ADM Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources. In addition, opportunities exist in futures and building components. "Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT The consequences of lowering the funding for this program include: reduced comfort level in City facilities, and may
ADM impact employee productivity.

Section 6: Performance Measures

Description: Pay Plan Design and Administration is the evaluation and administration of fair and consistent pay plan practices to protect and maintain City operations. The goal is to pay individuals within their salary ranges in accordance with their individual level of performance and according to the definition of "market pay" established. HR also provides guidelines and analysis to assure salary decisions are based on performance and in accordance with the Council's objectives.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Engaged, capable workforce

Section 1: Scope

HUMAN RESOURCES Current LOS: The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
HUMAN RESOURCES		
Personnel	68,795	66,326
Materials	4,865	4,865
Total HUMAN RESOURCES	73,660	71,191
TOTAL	73,660	71,191

Other Revenues	FY 2014
ADM CHG FR WATER	-4,817
ADM CHG FR GOLF	-3,201
ADM CHG FR TRANSP	-17,148
TOTAL	-25,166

FTEs	Budget FTEs FY 2014
Full Time	0.7
Part Time	
TOTAL	0.7

	Score FY 2013	Score FY 2014
Pay Plan Design/Administration	123	146

Level of Service

Pay Plan Design/Administration Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Pay Plan Design/Administration- HUMAN RESOURCES	Total number of job classifications	0	0	0
Pay Plan Design/Administration	Percent of applicant pool qualified for the posted position.	%	%	%
Pay Plan Design/Administration - HUMAN RESOURCES	Percent of city-wide turnover.	%	%	%

Description: Compliance includes keeping up with all the federal, state and local regulatory guidelines as they pertain to employment. It is a necessary program that minimizes costly legal liability, as well as keeps the City running with minimal distractions

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

HUMAN RESOURCES Current LOS: Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves keeping abreast of the changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
HUMAN RESOURCES		
Personnel	109,581	110,244
Materials	18,509	18,509
Total HUMAN RESOURCES	128,090	128,753
TOTAL	128,090	128,753

Other Revenues	FY 2014
ADM CHG FR WATER	-8,373
ADM CHG FR GOLF	-5,565
ADM CHG FR TRANSP	-29,812
TOTAL	-43,750

FTEs	Budget FTEs FY 2014
Full Time	0.9
Part Time	
TOTAL	0.9

	Score FY 2013	Score FY 2014
Local, State, and Federal Compliance	125	145

Level of Service

Local, State, and Federal Compliance

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

Section 6: Performance Measures

	Description	FY 2012	FY 2013	FY 2014
	-	Actual	Target	Target
Local, State, and Federal Compliance - HUMAN RESOURCES	# of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC)	0	0	0

Description: Act as legal counsel to the Park City Council and Park City staff on all civil litigation.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

LEGAL Current LOS: Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
LEGAL		
Personnel	76,343	78,931
Materials	2,852	2,852
Total LEGAL	79,195	81,783
TOTAL	79,195	81,783

Other Revenues	FY 2014
ADM CHG FR WATER	-11,825
ADM CHG FR GOLF	-810
ADM CHG FR TRANSP	-38,431
TOTAL	-51,067

FTEs	Budget FTEs FY 2014
Full Time	0.6
Part Time	0.1
TOTAL	0.7

	Score FY 2013	Score FY 2014
Litigation	123	145

Level of Service

Litigation

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL Fiscally and legally sound

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Internal costs are less than hiring outside counsel.

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Litigation - LEGAL	Average time dedicated to resolve city claims, approximately 20%; including consulting with outside counsel.	Yes	Yes	Yes

Description: This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Well-maintained assets and infrastructure

Section 1: Scope

FLEET SERVICES DEPT Current LOS: Includes fueling, preventative maintenance and repair services for a fleet of 223 vehicles\equipment.
 Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
FLEET SERVICES DEPT		
Personnel	639,382	663,050
Materials	1,729,766	2,265,291
Total FLEET SERVICES DEPT	2,369,148	2,928,341
TOTAL	2,369,148	2,928,341

FTEs	Budget FTEs FY 2014
Full Time	8.0
Part Time	
TOTAL	8.0

	Score FY 2013	Score FY 2014	Level of Service
Fleet Management & Maintenance	123	145	Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

FLEET SERVICES DEPT Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

Section 4: Cost Savings / Innovation / Collaboration

FLEET SERVICES DEPT Over the past 5 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs.

Section 5: Consequences of Funding Proposal at Lower Level

FLEET SERVICES DEPT Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and pursuit of Council goals.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Fleet Management & Maintenance - FLEET SERVICES DEPT	A customer satisfaction survey will be designed and distributed using a ranking system. The individuals surveyed will rank their experience on a scale of 1-5 (5=Great, 1=Terrible)	4.9	4	4
Fleet Management & Maintenance - FLEET SERVICES DEPT	Percentage of Preventive Maintenance services completed on schedule.	0.95	100	100
Fleet Management & Maintenance - FLEET SERVICES DEPT	Effectiveness Measure Vehicle availability (Downtime vs Total time - this will be the measure as an average for each vehicle).	0.95	0.95	1

Description: GIS staff develop and maintain spatial data for maps, web services, and analysis in several departments. GIS assists staff by increasing access to data, improving efficiency and enabling better decision making with maps and visualization. GIS provides the benefit of online mapping and access to property information.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Engaged and informed citizenry

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES The GIS program will acquire data, administer a Geodatabase, a GIS server, desktop mapping software, and web mapping applications. Staff will have access to, and be able to edit, corporate GIS data. GIS will be used to analyze and model data from many sources for internal and external customers.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TECHNICAL & CUSTOMER SERVICES		
Personnel	75,476	60,526
Materials	35,707	52,762
Total TECHNICAL & CUSTOMER SERVICES	111,183	113,288
TOTAL	111,183	113,288

Other Revenues	FY 2014
ADM CHG FR WATER	-8,285
ADM CHG FR GOLF	-2,128
ADM CHG FR TRANSP	-5,156
TOTAL	-15,569

FTEs	Budget FTEs FY 2014
Full Time	0.5
TOTAL	0.5

Level of Service
GIS Enhanced Level of Service

	Score FY 2013	Score FY 2014
GIS	124	144

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Less implementation of GIS simply means less of a benefit for departments that use GIS. If the user base stops growing there will be fewer chances for creating efficiency and automation, and if users do grow without adequate support then satisfaction with the GIS will suffer. If not funded the GIS will stagnate in terms of data sources, software tools and user interface.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Less implementation of GIS simply means less of a benefit for departments that use GIS. If the user base stops growing there will be fewer chances for creating efficiency and automation, and if users do grow without adequate support then satisfaction with the GIS will suffer. If not funded the GIS will stagnate in terms of data sources, software tools and user interface.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
GIS - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with GIS	99%	100%	100%

Description: Recruiting the best employees to the City is critical to the success of the City and meeting its objectives. An effective recruitment program is necessary to attract the talented high performers in a competitive market by successfully targeting the employees with the expertise and talent that is required.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Engaged, capable workforce

Section 1: Scope

HUMAN RESOURCES Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
HUMAN RESOURCES		
Personnel	63,819	61,040
Materials	16,485	16,485
Total HUMAN RESOURCES	80,304	77,525
TOTAL	80,304	77,525

Other Revenues	FY 2014
ADM CHG FR WATER	-5,248
ADM CHG FR GOLF	-3,488
ADM CHG FR TRANSP	-18,685
TOTAL	-27,421

FTEs	Budget FTEs FY 2014
Full Time	0.7
Part Time	
TOTAL	0.7

	Score FY 2013	Score FY 2014
Recruitment	122	142

Level of Service

Recruitment

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES A workforce that is engaged and working to provide the best services for the City.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Recruitment- HUMAN RESOURCES	Total number of recruitments- FTR	0	0	0
Recruitment- HUMAN RESOURCES	Total number of recruitments-Other	0	0	0
Recruitment- HUMAN RESOURCES	Average time to fill external positions.	%	%	%

Description: Provides reception to walk-in customers at City Hall and answers incoming phone calls.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Engaged and informed citizenry

Section 1: Scope

TECHNICAL & CUSTOMER SERVICES With a proven track record of providing excellent customer service, both within and outside PCMC, the IT Customer Service program educates our customers and improves customer service in multiple ways. Answering incoming phone calls and directing walk-in traffic is beneficial to citizens, visitors and employees.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
TECHNICAL & CUSTOMER SERVICES		
Personnel	96,295	82,166
Materials	3,305	4,305
Total TECHNICAL & CUSTOMER SERVICES	99,600	86,471
TOTAL	99,600	86,471

Other Revenues	FY 2014
ADM CHG FR WATER	-6,421
ADM CHG FR GOLF	-1,649
ADM CHG FR TRANSP	-3,996
TOTAL	-12,066

FTEs	Budget FTEs FY 2014
Full Time	0.9
Part Time	0.4
TOTAL	1.2

	Score FY 2013	Score FY 2014
IT Customer Service	121	142

Level of Service

IT Customer Service

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

TECHNICAL & CUSTOMER SERVICES With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.

Section 4: Cost Savings / Innovation / Collaboration

TECHNICAL & CUSTOMER SERVICES Front Desk Customer Service is a valuable component to maximize efficiency and collaboration for our customers and employees. We must ensure that we continue to meet shifting and expanding expectations by providing the tools necessary to meet these demands.

Section 5: Consequences of Funding Proposal at Lower Level

TECHNICAL & CUSTOMER SERVICES Front Desk Customer Service represents a critical component to the foundation of IT support. With reduced funding, IT and the organization will be disadvantaged and unlikely to meet growing demands. Furthermore, not managing the website would lead to more phone calls & foot traffic, adding a larger workload back on departments. Should the level of funding remain unchanged into future years, issues will continue to exasperate and hinder other project expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of phone coverage Monday - Friday (8 a.m. to 5 p.m.)	100%	100%	100%
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of physical coverage Monday - Friday (8 a.m. to 5 p.m.)	99%	100%	100%
IT Customer Service - TECHNICAL & CUSTOMER SERVICES	Percent of users satisfied or very satisfied with Front Desk	96%	100%	100%

Description: City Manager: Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs. Council: Mayor and Council are the legislative and governing body which exercise the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Engaged and informed citizenry

Section 1: Scope

CITY MANAGER The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop. While level of service remains the same, costs of resources to assist in development and implementation of providing that service have increased. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY COUNCIL		
Personnel	110,367	103,560
Materials	24,429	38,474
Total CITY COUNCIL	134,796	142,034
CITY MANAGER		
Personnel	68,188	59,471
Materials	8,159	4,099
Total CITY MANAGER	76,347	63,570
CONTINGENCY/GENERAL		
Materials	130,000	
Total CONTINGENCY/GENERAL	130,000	
TOTAL	341,144	205,603

Other Revenues	FY 2014
ADM CHG FR WATER	-17,480
ADM CHG FR TRANSP	-4,533
TOTAL	-22,013

FTEs	Budget FTEs
	FY 2014
Full Time	0.4
Part Time	
TOTAL	0.4

	Score	Score
	FY 2013	FY 2014
Policy Creation & Implementation	120	140

Level of Service

Policy Creation & Implementation

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY MANAGER The Mayor and Council are the people elected to create the open and responsive government. Funding Council Policy Implementation allows Council to be nimble and responsive to opportunities as they present themselves

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER Drawing from the professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offer Park City the services of a skilled team of professionals to assist with the creation of policies and also provide significant support at the state legislative level.

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
Policy Creation and Implementation- CITY COUNCIL	Percent of Council saying implementation is good or excellent.	%	82%	82%
Policy Creation & Implementation - CITY COUNCIL	Percent of Council saying that Policy framing is good or excellent.	%	82%	82%
Policy Creation & Implementation - CONTINGENCY/GENERAL	Percent of Council goals obtained	%	%	%
Policy Creation & Implementation - VENTURE FUND	Council's performance review numeric rating of City Manager and City Attorney	0	0	0

Description: Promote risk management methodologies so risks are mitigated, the City's property and personnel are protected, and the public is provided a safe place to work and play.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Well-maintained assets and infrastructure

Section 1: Scope

LEGAL Due to increases of the insurance market, the City's insurance premiums can be randomly increased each renewal period. The Self- Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment and degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provide response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Create and maintain policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
LEGAL		
Personnel	39,956	41,305
Materials	1,900	1,900
Total LEGAL	41,856	43,205
SELF INS & SEC BOND		
Materials	643,300	693,300
Total SELF INS & SEC BOND	643,300	693,300
WORKERS COMP		
Materials	190,000	190,000
Total WORKERS COMP	190,000	190,000
TOTAL	875,156	926,505

FTEs	Budget FTEs FY 2014
Full Time	0.3
Part Time	0.1
TOTAL	0.4

	Score FY 2013	Score FY 2014
Risk Management	119	140

Level of Service

Risk Management Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL Workload will increase for both paralegals and two attorneys for the reviewing and assessing of incident claims in order to avoid potential litigation. The increase will also come as a result of examining annual underwriting deadlines on City-owned properties, equipment and liability policies.

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Provide training to all departments to keep any claims to a minimum.

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.

Section 6: Performance Measures

Description: The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Well-maintained assets and infrastructure

Section 1: Scope

BLDG MAINT ADM Current LOS: Includes general cleaning services such as carpet, windows, restrooms, offices, and common areas. Much of this program is outsourced to private businesses for efficiency. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products, which are used due to increasing community expectations to go "green". Proposed LOS: \$4,190 to increase janitorial service plus \$600 for kitchen grease trap maintenance - 3rd floor at Ed Center

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	
	FY 2013	FY 2014
BLDG MAINT ADM		
Personnel	86,229	89,535
Materials	174,744	228,155
Total BLDG MAINT ADM	260,973	317,690
TOTAL	260,973	317,690

FTEs	Budget FTEs
	FY 2014
Full Time	1.2
Part Time	
TOTAL	1.2

	Score	
	FY 2013	FY 2014
Janitorial Services	119	140

Level of Service
 Janitorial Services Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BLDG MAINT ADM Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program is based on a citizen request for enhanced services and inflation in the cost of environmentally friendly cleaning products and materials.

Section 4: Cost Savings / Innovation / Collaboration

BLDG MAINT ADM "Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Recent examples include: Water recycling mop buckets and acquisition of large area floor cleaners. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

Section 5: Consequences of Funding Proposal at Lower Level

BLDG MAINT The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness.
 ADM There would also be an increase in citizen and staff complaints due to established expectations.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Janitorial Services - BLDG MAINT ADM	Percentage of City buildings cleaned based on weekly schedule.	100%	100%	100%

Description: Act as general counsel to the Park City Management and functional teams.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

LEGAL Current LOS: Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City. Proposed LOS: Enhanced.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
LEGAL		
Personnel	55,947	57,827
Materials	22,861	22,861
Total LEGAL	78,808	80,688
TOTAL	78,808	80,688

Other Revenues	FY 2014
ADM CHG FR WATER	-3,135
ADM CHG FR GOLF	-3,221
ADM CHG FR TRANSP	-3,252
TOTAL	-9,608

FTEs	Budget FTEs FY 2014
Full Time	0.4
Part Time	0.1
TOTAL	0.5

	Score FY 2013	Score FY 2014
General Legal Support	118	140

Level of Service

General Legal Support

Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL 1) Fiscally and legally sound 2) Engaged and capable workforce

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Proactive focus minimizes claims

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
General Legal Support - LEGAL	Percent of staff inquires addressed within 3 days.	100%	100%	100%

Description: Management of daily operations; support of governance process; organizational leadership and support.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Streamlined and flexible operating processes

Section 1: Scope

CITY MANAGER Current LOS: This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams. Proposed LOS: Not proposing any change to the high level of service currently in place, but recommending a slight increase in personnel expenditures to cross-train staff to prepare for the possibility of staff members moving to part-time as part of a transition process into retirement.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY MANAGER		
Personnel	209,516	191,861
Materials	18,111	14,051
Total CITY MANAGER	227,627	205,912
Total SPECIAL MEETINGS		
TOTAL	227,627	205,912

Other Revenues	FY 2014
ADM CHG FR WATER	-14,964
ADM CHG FR GOLF	-9,944
ADM CHG FR TRANSP	-53,276
TOTAL	-78,184

FTEs	Budget FTEs FY 2014
Full Time	1.2
Part Time	
TOTAL	1.2

Level of Service
Staff Support
Same Level of Service

	Score FY 2013	Score FY 2014
Staff Support	117	138

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY MANAGER Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER While lower salaries are not a specific goal, it is likely that the people hired to eventually fill the roles of a retiring City Recorder and Senior City Recorder will start at a salary lower than the people currently in those roles. The City benefits greatly from the experience of the current City Recorder and Senior City Recorder and they are paid accordingly.

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER If there is no overlap between the current City Recorder and Senior City Recorder and their respective replacements, there will be a reduction in services levels for a period of at least one to two years. By the nature of being new, any new hires that do not have the opportunity to learn from the current City Recorder and Senior City Recorder will take significantly longer to learn the job. New people are just slower... and that slowness is exacerbated by having to learn everything without any training.

Section 6: Performance Measures

	Description	Target	Target
		FY 2013	FY 2014
	-		
Staff Support - CITY MANAGER	Percentage (%) of staff reports completed by Thursdays at 5 PM.	100	100
Staff Support - CITY MANAGER	Number of staff reports written.	0	0
Staff Support - CITY MANAGER	Number of Staff presentations before Council, commissions, boards, and task forces.	0	0
Staff Support - CITY MANAGER	Percent of direct-report staff performance reviews completed within 7 days of due date.	100	100
Staff Support - CITY MANAGER	Percent of weeks that departmental budgets are monitored each year.	100	100
Staff Support - CITY MANAGER	Percent of weeks City Manager visits with two city departments outside Marsac	100	100

Description: Materials to support the process of elections.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Engaged and informed citizenry

Section 1: Scope

ELECTIONS This includes all materials necessary to conduct an election as well as costs for election judges.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY MANAGER		
Personnel	8,016	8,313
Total CITY MANAGER	8,016	8,313
ELECTIONS		
Materials	500	13,500
Total ELECTIONS	500	13,500
TOTAL	8,516	21,813

FTEs	Budget FTEs FY 2014
Full Time	0.1
Part Time	
TOTAL	0.1

	Score FY 2013	Score FY 2014
Elections	114	136

Level of Service

Elections

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

ELECTIONS Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

Section 4: Cost Savings / Innovation / Collaboration

ELECTIONS Partnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

Section 5: Consequences of Funding Proposal at Lower Level

ELECTIONS Elections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Elections - ELECTIONS	Deadline was met for noticing the election.	No	Yes	Yes
Elections - ELECTIONS	Election results were delivered to the County within the specified timeline.	No	Yes	Yes

Description: The goal is to evaluate performance and develop the potential of employees, who are one of the City's greatest assets. To a large extent, employee and City success is dependent upon how well the performance process is managed, since it has direct impact on two very important and costly programs - pay and compliance.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Engaged, capable workforce

Section 1: Scope

HUMAN RESOURCES Current LOS: Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City. This is achieved by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
HUMAN RESOURCES		
Personnel	59,360	77,218
Materials	27,293	27,293
Total HUMAN RESOURCES	86,653	104,511
TOTAL	86,653	104,511

Other Revenues	FY 2014
ADM CHG FR WATER	-5,661
ADM CHG FR GOLF	-3,762
ADM CHG FR TRANSP	-20,156
TOTAL	-29,579

FTEs	Budget FTEs FY 2014
Full Time	0.5
Part Time	
TOTAL	0.5

Level of Service
Performance Management Same Level of Service

	Score FY 2013	Score FY 2014
Performance Management	115	135

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Keeping employees abreast of how they are performing in their jobs and what can be done for improvement is key to the management of morale and the motivation of employees to achieve all that they can in their current role.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Changes to performance management would put the City at risk for exposure to legal and compliance issues.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Performance Management- HUMAN RESOURCES	Percentage of staff in supervisory roles.	%	%	%
Performance Management- HUMAN RESOURCES	Percentage of HR staff hours used for refilling positions annually.	%	%	%
Performance Management- HUMAN RESOURCES	Number of grievances filed annually.	0	0	0
Performance Management- HUMAN RESOURCES	Medical leave usage per 1000 hours.	%	%	%

Description: City Manager: Inform and educate the public through venues including media, newsletters, website, and direct outreach. Include citizens through open houses and public meetings. Council: Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers. Community & Environment: This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, and prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies. Economy: Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Engaged and informed citizenry

Section 1: Scope

CITY COUNCIL Current LOS- City Council plays a vital role in in outreach and communication with citizens of Park City. The level of service proposed is the same as last year, with increases shown to reflect the actual cost of meeting supplies and food.

CITY MANAGER Current LOS- Staff recommends maintaining the same level of service, although budget adjustments are requested in order to meet the LOS costs involved in fostering collaboration and partnerships between other agencies within and adjacent to Park City. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community and provide excellent resources at minimal cost.

COMMUNITY & ENVIRONMENT Current LOS - Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested. Proposed Level of Service: The move of the Analyst I position from IT to Public Affairs will improve the timeliness of public notifications. It eliminates the "middle man" and allows public affairs to publish directly. It also provides a level of content review to ensure consistency with approved style guide.

ECONOMY Current LOS - Allows for community input during capital projects such as sidewalk improvements or facility construction like the MARC. Also provides resources for general Communications such as press releases, presentations such as HOA's or Leadership or civic visitors. Proposed LOS - By focusing on this as a priority, we currently provide an exceedingly high level of service in this area. To continue the same LOS we may need to consider additional resources because we've over taxed current efficiencies of using other internal Sustainability team staff.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY COUNCIL		
Personnel	110,367	103,560
Materials	24,429	38,974
Total CITY COUNCIL	134,796	142,534
CITY MANAGER		
Personnel	71,730	63,146

Expenditures	FY 2013	FY 2014
Materials	66,493	4,993
Total CITY MANAGER	138,223	68,139
COMMUNITY & ENVIRONMENT		
Personnel	73,595	141,310
Materials	43,198	35,898
Total COMMUNITY & ENVIRONMENT	116,793	177,208
ECONOMY		
Personnel	36,738	41,674
Materials	7,075	777
Total ECONOMY	43,813	42,451
TOTAL	433,624	430,332

Other Revenues	FY 2014
ADM CHG FR WATER	-35,757
ADM CHG FR TRANSP	-37,091
TOTAL	-72,848

FTEs	Budget FTEs FY 2014
Full Time	2.4
Part Time	
TOTAL	2.4

	Score FY 2013	Score FY 2014
Community Outreach and Citizen Engagement	115	133

Level of Service

Community Outreach and Citizen Engagement Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

COMMUNITY & ENVIRONMENT An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government.

Section 4: Cost Savings / Innovation / Collaboration

COMMUNITY & ENVIRONMENT "Collaboration & Cost Savings: Staff is recommending an initial investment in graphic design software and a Mac. This allows us to (1) bring much of our design work in-house, (2) use existing talent and (3) produce higher quality documents saving time and money. This is a revenue neutral move of positions between departments. There are anticipated efficiencies to be gained in "cutting out the middle man." As the position will no longer be assigned the Help Desk functions, it will be able to assist in other public affairs projects.

Section 5: Consequences of Funding Proposal at Lower Level

COMMUNITY & ENVIRONMENT Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted. Not approving the transfer of this position would result in business as usual and eliminate the opportunities for enhanced customer service and timeliness of news postings.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Community Outreach and Citizen Engagement- ECONOMY	Percent of capital projects where formal public input opportunities were provided.	%	100%	100%
Community Outreach and Citizen Engagement- COMMUNITY AND ENVIRONMENT	Percent of respondents who indicated that they had attended a public meeting at least once in the last 12 months.	44%	50%	50%
Community Outreach and Citizen Engagement- COMMUNITY AND ENVIRONMENT	Respondents rated the opportunities to attend or participate in community matters as "good" or better.	74%	70%	70%
Community Outreach and Citizen Engagement - ECONOMY	Percent of projects receiving written complaints regarding their approved scope.	%	10%	10%
Community Outreach and Citizen Engagement - CITY MANAGER	Percent of weeks that City Manager, or his designee, is interviewed on KPCW regarding City Council meetings	%	100%	100%
Community Outreach and Citizen Engagement - CITY MANAGER	Number of Community Events that the City Manager attends.	0	40	40
Community Outreach and Citizen Engagement - COMMUNITY & ENVIRONMENT	# of PSA/Press Releases/Social Media Postings	118	80	80

Description: Draft contracts for the City's procurement of goods and services.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

LEGAL Current LOS: Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
LEGAL		
Personnel	65,598	67,793
Materials	2,218	2,218
Total LEGAL	67,816	70,011
TOTAL	67,816	70,011

Other Revenues	FY 2014
ADM CHG FR WATER	-12,824
ADM CHG FR GOLF	-693
ADM CHG FR TRANSP	-7,702
TOTAL	-21,219

FTEs	Budget FTEs FY 2014
Full Time	0.5
Part Time	0.1
TOTAL	0.5

Level of Service

Contracts/Grants

Same Level of Service

	Score FY 2013	Score FY 2014
Contracts/Grants	108	128

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL Fiscally and legally sound

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Advanced review minimizes future claims.

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Non-legal support would spend adequate time with city department related issues, and address report reviews efficiently.

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
Contracts/Grants - LEGAL	Percent of contracts reviewed within 7 days.	100%	100%	100%

Description: Maintain a system of performance measures for internal use and self-improvement. Maintain a set of measures to compare against other similar cities for citywide improvement.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

BUDGET, DEBT & GRANTS Current LOS: Currently the Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff in keeping track of their internal department performance measures as well as acting as a liaison between ICMA's Center for Performance Measurement Program (CPM) and staff. Proposed LOS: Areas that could be improved with the proposed funding level include enhanced performance measure coordination and reporting. More emphasis would be placed on benchmarking with other organizations (CAST, ICMA, etc.) as well. This would allow the department to travel to these other organizations' meetings and pay membership fees for benchmarking databases. These services could greatly improve performance at the City. In an enhanced scenario, the department would be able to provide a more comprehensive performance measurement process. It would be more in-depth and more deeply entrenched in the accountability and BFO culture of the City.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
BUDGET, DEBT & GRANTS		
Personnel	16,661	65,260
Materials	45,862	2,187
Total BUDGET, DEBT & GRANTS	62,523	67,447
TOTAL	62,523	67,447

Other Revenues	FY 2014
ADM CHG FR WATER	-6,067
ADM CHG FR GOLF	-1,974
ADM CHG FR TRANSP	-13,206
TOTAL	-21,247

FTEs	Budget FTEs FY 2014
Full Time	0.7
Part Time	
TOTAL	0.7

	Score FY 2013	Score FY 2014
Performance Measures and Benchmarking	109	127

Level of Service

Performance Measures and Benchmarking Enhanced Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

BUDGET, DEBT & GRANTS Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound, as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process as a high priority; intrinsic to that process is a high level of performance management.

Section 4: Cost Savings / Innovation / Collaboration

BUDGET, DEBT & GRANTS Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with fewer resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

BUDGET, DEBT & GRANTS In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With fewer resources the department would need to cut these services first. The performance of City services could suffer as a result.

Section 6: Performance Measures

	Description	Actual	Target	Target
		FY 2012	FY 2013	FY 2014
Performance Measures and Benchmarking	Percent of BFO programs with corresponding performance measures.	%	95%	95%
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Number of Communities participating in benchmarking group (CAST/ICMA).	50	50	50
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Percent of internal service survey respondents who rate the Performance Measurement program as useful.	81.08%	85%	100%
Performance Measures and Benchmarking - BUDGET, DEBT & GRANTS	Percentage quality of service for performance measurement database rated 'satisfactory' and 'above expectations.'	81.08%	85%	100%

Description: With employees being one of the City's greatest assets, the program on valuing employees is prominent at keeping the employees engaged at a high level of moral.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Engaged, capable workforce

Section 1: Scope

HUMAN RESOURCES Current LOS: Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. The proposed increase would include a new level of programming called the Organizational Development Program for City staff including mentoring, consistent and organized training programs, professional learning and development, etc. This increase is offset by a reduction in similar services in the Executive Budget.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2014	
	FY 2013	FY 2014
HUMAN RESOURCES		
Personnel	58,135	75,894
Materials	69,040	69,040
Total HUMAN RESOURCES	127,175	144,934
TOTAL	127,175	144,934

Other Revenues	FY 2014
ADM CHG FR WATER	-8,299
ADM CHG FR GOLF	-5,515
ADM CHG FR TRANSP	-29,545
TOTAL	-43,359

FTEs	Budget FTEs
	FY 2014
Full Time	0.4
Part Time	0.7
TOTAL	1.1

Level of Service

Valuing Employees

Same Level of Service

	Score	
	FY 2013	FY 2014
Valuing Employees	107	127

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Programs that are intended to show employees that they are valued help foster an open work environment that is conducive to increasing team work and communication.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES The goal of the HR department is to Collaborate with the management team on programs and ideas that communicate to employees their value to the organization. Cost savings include: less spending on performance improvement programs, additional personnel, training and recruitment costs.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Decrease in morale and a drop in team work and communication is at risk. Levels of service provided may be reduced over time.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
Valuing Employees- HUMAN RESOURCES	Education hours completed annually (hours eligible for tuition reimbursement).	0	0	0
Valuing Employees- HUMAN RESOURCES	Employee training hours completed annually	0	0	0
Valuing Employees - HUMAN RESOURCES	Percent of employees who rated the performance review process as "good" or "excellent."	%	%	%

Description: Provide legal review of all personnel policies and procedures.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

LEGAL Current LOS: The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including: special employment agreements, disciplinary actions, complaints, terminations, and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
LEGAL		
Personnel	51,903	53,640
Materials	1,899	1,899
Total LEGAL	53,802	55,539
TOTAL	53,802	55,539

Other Revenues	FY 2014
ADM CHG FR WATER	-3,518
ADM CHG FR GOLF	-2,338
ADM CHG FR TRANSP	-12,524
TOTAL	-18,380

FTEs	Budget FTEs FY 2014
------	------------------------

Full Time	0.4
Part Time	0.1
TOTAL	0.4

Level of Service
Employment Review

Same Level of Service

	Score FY 2013	Score FY 2014
Employment Review	105	124

Section 3: Qualifications for Meeting Criteria in Outcome Area

LEGAL 1) Engaged and capable workforce 2) Fiscally and legally sound

Section 4: Cost Savings / Innovation / Collaboration

LEGAL Internal resources less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

LEGAL Non-legal support would spend adequate time with employee related issues, and address report reviews efficiently.

Section 6: Performance Measures

	Description	Actual	Target	Target
	-	FY 2012	FY 2013	FY 2014
Employment Review - LEGAL	Percent of employee contracts reviewed within three days.	100%	100%	100%
Employment Review - LEGAL	Percent of legal questions from Human Resources and other departments answered within three days, unless extenuating circumstances	100%	100%	100%

Description: City Manager: Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen. Legal: Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Fiscally and legally sound

Section 1: Scope

CITY MANAGER The City Manager's office proposes to maintain the current LOS, which includes frequent communications with Council and Mayor as well as members of Council-appointed Boards and Commissions as needed in order to communicate with Board and Commission members on major issues. In addition, staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.

LEGAL The Legal Staff provides active support to all boards and commissions so as to address public concerns and questions in a timely and efficient manner.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
CITY MANAGER		
Personnel	80,280	83,804
Materials	76,142	10,821
Total CITY MANAGER	156,422	94,625
LEGAL		
Personnel	224,042	231,613
Materials	6,337	6,337
Total LEGAL	230,379	237,950
TOTAL	386,801	332,576

Other Revenues	FY 2014
ADM CHG FR WATER	-12,922
ADM CHG FR TRANSP	-3,351
TOTAL	-16,273

FTEs	Budget FTEs FY 2014
Full Time	2.1
Part Time	0.1
TOTAL	2.1

	Score FY 2013	Score FY 2014
Council & Board Support	106	123

Level of Service

Council & Board Support Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

CITY MANAGER Open and Responsive Government is a high priority of the City Council and Mayor.

Section 4: Cost Savings / Innovation / Collaboration

CITY MANAGER Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability

Section 5: Consequences of Funding Proposal at Lower Level

CITY MANAGER Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

Section 6: Performance Measures

	Description	Actual FY 2012	Target FY 2013	Target FY 2014
	-			
Council & Board Support- CITY MANAGER	Percent of citizens who are satisfied with City's level of service.	%	75%	75%
Council & Board Support- CITY MANAGER	Percent of employees satisfied with the City Manager's office.	%	75%	75%
Council & Board Support - LEGAL	Percent of staff reports reviewed within three days.	100%	100%	100%
Council & Board Support - LEGAL	Conduct annual training with all Boards, Commissions and Council in accordance with Master Training Calendar.	1	1	1

Description: Short Term Citywide Personnel efforts assist both within the department and without as part-time employees or external services. Short-term personnel maintain consistency in service levels when large issues or unpredictable events arise, including but not limited to interns, legal review, etc.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Streamlined and flexible operating processes

Section 1: Scope

HUMAN RESOURCES Current LOS: The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads. Proposed LOS: No change in level of service.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
HUMAN RESOURCES		
Personnel	24,542	24,149
Materials	33,385	33,385
Total HUMAN RESOURCES	57,927	57,534
TOTAL	57,927	57,534

Other Revenues	FY 2014
ADM CHG FR WATER	-3,778
ADM CHG FR GOLF	-2,511
ADM CHG FR TRANSP	-13,452
TOTAL	-19,741

FTEs	Budget FTEs FY 2014
Full Time	0.2
Part Time	0.5
TOTAL	0.6

Level of Service
Short-Term Citywide Personnel Same Level of Service

	Score FY 2013	Score FY 2014
Short-Term Citywide Personnel	97	113

Section 3: Qualifications for Meeting Criteria in Outcome Area

HUMAN RESOURCES Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

Section 4: Cost Savings / Innovation / Collaboration

HUMAN RESOURCES Cost savings are substantial, depending on varying situations, by saving overtime dollars as well as time and resources of experienced and higher paid employees using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

Section 5: Consequences of Funding Proposal at Lower Level

HUMAN RESOURCES Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

Section 6: Performance Measures

Description: In 1990 the Venture Fund was established to provide funding opportunities to realize opportunities not anticipated in the regular program budgets. The City Manager administers the money, awarding it for programs or projects within the municipal structure, based on the advantage of immediate action and subject to the likelihood of positive returns on the "investment".

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Streamlined and flexible operating processes

Section 1: Scope

VENTURE FUND Same LOS: This will allow the City Manager to be responsive to unanticipated projects.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
VENTURE FUND		
Materials	30,000	30,000
Total VENTURE FUND	30,000	30,000
TOTAL	30,000	30,000

	Score FY 2013	Score FY 2014
Venture Fund	82	97

Level of Service

Venture Fund

Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

VENTURE FUND Open and Responsive Government is one that is able to be nimble. Should the City Manager need to wait one or two years until the next budget cycle to tackle a project, it is likely that an unanticipated opportunity will be gone by the time funding becomes available. The City should have the ability to have a modest fund to be more responsive.

Section 4: Cost Savings / Innovation / Collaboration

VENTURE FUND Innovation results from the availability of the Venture Fund. Without the flexibility to take on unanticipated projects, government cannot be nimble.

Section 5: Consequences of Funding Proposal at Lower Level

VENTURE FUND A decrease in the funding in the Venture Fund would simply reduce our ability to respond to Council requests for mid-year items with costs associated.

Section 6: Performance Measures

	Description	Target FY 2013	Target FY 2014
	-		
Percent of budget used to fund unplanned Council directives.	Number of Unplanned Council Directives funded.	50	50
Percent of Budget used to fund additional employee trainings	Number Additional Employee Trainings funded.	50	50

Description: This fund provides funding opportunities for local and regional meetings that benefit the community, but are not associated with other programs. It is also used for Employee Recognition Luncheons for City Staff and to provide reciprocal opportunities with other communities within the US and from other countries.

Council Goal: Responsive, Cutting-Edge & Effective Government

Desired Outcome: Engaged, capable workforce

Section 1: Scope

SPECIAL MEETINGS Current LOS: Not recommending a change in level of service. The change to the funding level is to reflect the ACTUAL costs associated with this endeavor. In FY10 and prior, the funding level was \$15,000 per year.

Section 2: Proposed Amount / FTEs

Expenditures	FY 2013	FY 2014
SPECIAL MEETINGS		
Materials	3,000	12,000
Total SPECIAL MEETINGS	3,000	12,000
TOTAL	3,000	12,000

	Score FY 2013	Score FY 2014
Special Meetings	82	96

Level of Service
Special Meetings Same Level of Service

Section 3: Qualifications for Meeting Criteria in Outcome Area

SPECIAL MEETINGS Government is more responsive when it is well fed. When people are hungry, they are less likely to engage in a dialogue with the public. Also- Employee Recognition Lunches are an important for building culture within the municipal organization. We would not be able to support Council Visioning without food -- and a two day meeting with a hungry City Council might not be as fun. City Tour is the place where members of Council have the opportunity to get great ideas from other communities to bring back to Park City.

Section 4: Cost Savings / Innovation / Collaboration

SPECIAL MEETINGS Staff has used the most cost effective catering available.

Section 5: Consequences of Funding Proposal at Lower Level

SPECIAL MEETINGS We would likely first reduce costs for meetings that are staff-only, such as Employee Recognition Lunches. Not funding this item would also reduce the City's ability to host other communities who visit from within the US and abroad.

Section 6: Performance Measures

	Description	Target FY 2013	Target FY 2014
	-		
Number of Luncheons	Number of Luncheons held annually	2	2

Expenditure Summary by Fund and Major Object (FY 2013 Adjusted Budget)

Description	Personnel FY 2013	Mat, Supplies, Services FY 2013	Capital FY 2013	Debt Service FY 2013	Contingency FY 2013	Sub - Total FY 2013	Interfund Transfer FY 2013	Ending Balance FY 2013	Total FY 2013
Park City Municipal Corporation									
011 GENERAL FUND	\$15,933,046	\$6,973,489	\$391,340	\$0	\$115,000	\$23,412,875	\$2,053,077	\$6,988,587	\$32,454,539
012 QUINNS RECREATION COMPLEX	\$676,788	\$389,755	\$6,000	\$0	\$0	\$1,072,543	\$0	\$-2,879,947	\$-1,807,404
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$28,644	\$0	\$0	\$28,644	\$0	\$0	\$28,644
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$20,186	\$0	\$0	\$20,186	\$0	\$0	\$20,186
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$32,998,415	\$0	\$0	\$32,998,415	\$134,366	\$3,629,107	\$36,761,888
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$1,950,057	\$0	\$0	\$1,950,057	\$0	\$208,076	\$2,158,133
051 WATER FUND	\$2,227,633	\$2,922,871	\$9,864,608	\$4,357,538	\$100,000	\$19,472,650	\$698,000	\$8,659,394	\$28,830,044
055 GOLF COURSE FUND	\$732,428	\$457,460	\$347,134	\$36,081	\$0	\$1,573,103	\$138,600	\$682,498	\$2,394,201
057 TRANSPORTATION & PARKING FUND	\$4,858,236	\$1,172,013	\$11,112,200	\$0	\$0	\$17,142,449	\$2,425,000	\$10,504,828	\$30,072,277
062 FLEET SERVICES FUND	\$639,304	\$2,260,291	\$5,000	\$0	\$0	\$2,904,595	\$0	\$527,337	\$3,431,932
064 SELF INSURANCE FUND	\$0	\$838,300	\$0	\$0	\$0	\$838,300	\$0	\$1,213,954	\$2,052,254
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$1,569,713	\$0	\$1,569,713	\$800,000	\$1,160,727	\$3,530,440
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$4,678,893	\$0	\$4,678,893	\$0	\$385,922	\$5,064,815
Total Park City Municipal Corporation	\$25,067,435	\$15,014,179	\$56,723,585	\$10,642,225	\$215,000	\$107,662,424	\$6,249,043	\$31,080,483	\$144,991,950
Park City Redevelopment Agency									
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$805,000	\$3,425,587	\$0	\$0	\$4,230,587	\$468,097	\$6,646,734	\$11,345,418
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$405,000	\$622,473	\$0	\$0	\$1,027,473	\$950,000	\$617,096	\$2,594,569
076 RDA-LOWER PK AVE-DEBT SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Park City Redevelopment Agency	\$0	\$1,210,000	\$4,048,060	\$0	\$0	\$5,258,060	\$1,418,097	\$7,263,830	\$13,939,987
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$249,481	\$0	\$249,481	\$0	\$275,087	\$524,568
Total Municipal Building Authority	\$0	\$0	\$0	\$249,481	\$0	\$249,481	\$0	\$275,087	\$524,568
TOTAL	\$25,067,435	\$16,224,179	\$60,771,644	\$10,891,706	\$215,000	\$113,169,964	\$7,667,140	\$38,619,400	\$159,456,505

Expenditure Summary by Fund and Major Object (FY 2014 Budget)

Description	Personnel FY 2014	Mat, Supplies, Services FY 2014	Capital FY 2014	Debt Service FY 2014	Contingency FY 2014	Sub - Total FY 2014	Interfund Transfer FY 2014	Ending Balance FY 2014	Total FY 2014
Park City Municipal Corporation									
011 GENERAL FUND	\$17,023,145	\$5,904,354	\$364,964	\$0	\$221,000	\$23,513,463	\$2,182,854	\$7,126,464	\$32,822,781
012 QUINNS RECREATION COMPLEX	\$635,828	\$368,190	\$6,000	\$0	\$0	\$1,010,018	\$1,200	\$-2,995,165	\$-1,983,947
021 POLICE SPECIAL REVENUE FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
031 CAPITAL IMPROVEMENT FUND	\$0	\$0	\$18,422,638	\$0	\$0	\$18,422,638	\$134,366	\$3,247,959	\$21,804,963
038 EQUIPMENT REPLACEMENT CIP	\$0	\$0	\$905,000	\$0	\$0	\$905,000	\$0	\$208,076	\$1,113,076
051 WATER FUND	\$2,184,188	\$2,818,331	\$12,833,336	\$4,368,151	\$100,000	\$22,304,006	\$762,846	\$4,375,265	\$27,442,117
055 GOLF COURSE FUND	\$729,396	\$453,642	\$51,005	\$36,080	\$0	\$1,270,123	\$133,931	\$714,443	\$2,118,497
057 TRANSPORTATION & PARKING FUND	\$5,377,559	\$894,291	\$2,867,874	\$0	\$0	\$9,139,724	\$2,612,885	\$7,873,331	\$19,625,940
062 FLEET SERVICES FUND	\$663,050	\$2,260,291	\$5,000	\$0	\$0	\$2,928,341	\$0	\$510,626	\$3,438,967
064 SELF INSURANCE FUND	\$0	\$888,300	\$0	\$0	\$0	\$888,300	\$0	\$879,652	\$1,767,952
070 SALES TAX REV BOND - DEBT SVS FUND	\$0	\$0	\$0	\$1,563,113	\$0	\$1,563,113	\$0	\$1,159,602	\$2,722,715
071 DEBT SERVICE FUND	\$0	\$0	\$0	\$4,671,333	\$0	\$4,671,333	\$0	\$358,544	\$5,029,877
Total Park City Municipal Corporation	\$26,613,165	\$13,587,399	\$35,455,817	\$10,638,677	\$321,000	\$86,616,059	\$5,828,082	\$23,458,797	\$115,902,938
Park City Redevelopment Agency									
033 REDEVELOPMENT AGENCY-LOWER PRK	\$0	\$0	\$8,860,274	\$0	\$0	\$8,860,274	\$426,375	\$631,085	\$9,917,734
034 REDEVELOPMENT AGENCY-MAIN ST	\$0	\$0	\$72,053	\$0	\$0	\$72,053	\$950,000	\$837,043	\$1,859,096
076 RDA-LOWER PK AVE-DEBT SERVICE	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Park City Redevelopment Agency	\$0	\$0	\$8,932,327	\$0	\$0	\$8,932,327	\$1,376,375	\$1,468,128	\$11,776,830
Municipal Building Authority									
035 BUILDING AUTHORITY	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$278,087	\$278,087
Total Municipal Building Authority	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$278,087	\$278,087
TOTAL	\$26,613,166	\$13,587,399	\$44,388,144	\$10,638,677	\$321,000	\$95,548,386	\$7,204,457	\$25,205,012	\$127,957,855

All Funds Combined

Revenue	Actual FY 2010	Actual FY 2011	Actual FY 2012	Original FY 2013	Adjusted FY 2013	% Total FY 2013	Original FY 2014	% Total FY 2014
RESOURCES								
Property Taxes	\$15,790,260	\$17,043,800	\$18,320,525	\$17,924,873	\$18,107,873	19%	\$17,871,989	14%
Sales Tax	\$11,601,845	\$12,492,244	\$13,366,791	\$12,914,000	\$13,773,000	13%	\$17,198,451	13%
Franchise Tax	\$2,774,320	\$2,906,981	\$2,816,071	\$3,275,000	\$2,998,000	3%	\$3,136,000	2%
Licenses	\$1,253,143	\$1,284,053	\$1,280,901	\$1,217,000	\$1,308,000	1%	\$1,009,000	1%
Planning Building & Engineering Fees	\$1,287,132	\$1,464,715	\$1,427,160	\$2,136,751	\$2,446,327	2%	\$2,136,000	2%
Other Fees	\$49,221	\$17,707	\$45,190	\$12,000	\$24,000	0%	\$37,000	0%
Federal Revenue	\$6,643,943	\$5,818,357	\$7,656,860	\$2,907,000	\$6,151,741	3%	\$2,131,200	2%
State Revenue	\$450,894	\$452,018	\$426,105	\$387,000	\$626,552	0%	\$3,389,000	3%
County/SP District Revenue	\$229,647	\$138,214	\$107,855	\$50,000	\$835,217	0%	\$60,000	0%
Water Charges for Services	\$7,355,524	\$8,416,666	\$9,915,490	\$10,749,556	\$10,716,000	11%	\$11,862,500	9%
Transit Charges for Services	\$2,088,700	\$1,729,833	\$1,918,588	\$2,051,000	\$1,980,000	2%	\$2,090,000	2%
Cemetery Charges for Services	\$53,642	\$20,516	\$19,196	\$19,000	\$21,000	0%	\$22,000	0%
Recreation	\$2,280,322	\$1,916,305	\$2,694,849	\$2,906,000	\$3,096,000	3%	\$3,158,999	2%
Ice	\$459,349	\$583,221	\$682,028	\$701,287	\$690,000	1%	\$886,000	1%
Other Service Revenue	\$105,644	\$94,798	\$79,857	\$105,000	\$100,000	0%	\$101,000	0%
Library Fines & Fees	\$21,022	\$22,408	\$19,661	\$22,803	\$22,000	0%	\$22,000	0%
Fines & Forfeitures	\$648,453	\$708,529	\$621,446	\$681,000	\$688,200	1%	\$678,200	1%
Misc. Revenues	\$6,233,947	\$3,462,074	\$3,891,592	\$1,126,447	\$1,304,153	1%	\$4,455,746	3%
Interfund Transactions (Admin)	\$4,373,697	\$5,740,080	\$5,138,802	\$3,983,447	\$4,506,999	4%	\$4,893,717	4%
Interfund Transactions (CIP/Debt)	\$10,466,324	\$4,158,532	\$4,038,841	\$2,610,741	\$3,160,141	3%	\$2,310,741	2%
Special Revenues & Resources	\$2,057,374	\$750,993	\$1,694,513	\$178,912	\$592,738	0%	\$238,912	0%
Bond Proceeds	\$9,644,255	\$2,158,592	\$244,982	\$5,000,000	\$15,100,000	5%	\$11,650,000	9%
Beginning Balance	\$111,667,936	\$85,779,494	\$80,283,334	\$25,491,440	\$71,208,563	26%	\$38,619,400	30%
TOTAL	\$197,536,594	\$157,160,132	\$156,690,637	\$96,450,257	\$159,456,503	100%	\$127,957,855	100%

Change in Fund Balance

Fund	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	Adjusted FY 2013	Budget FY 2013	Increase (red) FY 2013	% Inc (red) FY 2013	Budget FY 2014	Increase (red) FY 2014	% Inc (red) FY 2014
Park City Municipal Corporation										
011 GENERAL FUND	\$5,678,978	\$6,320,932	\$6,447,817	\$6,988,587	\$5,899,311	\$540,770	8%	\$7,126,464	\$137,877	2%
012 QUINNS RECREATION COMPLEX	\$(1,850,004)	\$(2,187,227)	\$(2,510,554)	-\$2,879,947	\$(2,850,921)	\$-369,393	15%	\$(2,995,165)	\$-115,218	4%
021 POLICE SPECIAL REVENUE FUND	\$24,872	\$27,082	\$27,532	\$0	\$29,082	\$-27,532	-100%	\$0	\$0	
022 CRIMINAL FORFEITURE RESTRICTED ACCOUNT	\$3,775	\$4,176	\$8,985	\$0	\$10,176	\$-8,985	-100%	\$0	\$0	
031 CAPITAL IMPROVEMENT FUND	\$33,954,635	\$26,823,812	\$19,876,401	\$3,629,107	\$445,270	\$-16,247,294	-82%	\$3,247,959	\$-381,148	-11%
038 EQUIPMENT REPLACEMENT CIP	\$900,756	\$1,267,319	\$1,244,133	\$208,076	\$195,521	\$-1,036,057	-83%	\$208,076		
051 WATER FUND	\$6,941,202	\$6,663,470	\$11,863,021	\$8,659,394	\$1,084,309	\$-3,203,627	-27%	\$4,375,265	\$-4,284,129	-49%
055 GOLF COURSE FUND	\$1,342,519	\$1,165,727	\$850,677	\$682,498	\$369,838	\$-168,179	-20%	\$714,443	\$31,945	5%
057 TRANSPORTATION & PARKING FUND	\$13,945,235	\$13,703,979	\$17,656,077	\$10,504,828	\$10,845,630	\$-7,151,249	-41%	\$7,873,331	\$-2,631,497	-25%
062 FLEET SERVICES FUND	\$178,226	\$409,894	\$521,502	\$527,337	\$555,626	\$5,835	1%	\$510,626	\$-16,711	-3%
064 SELF INSURANCE FUND	\$1,730,992	\$1,867,103	\$1,848,254	\$1,213,954	\$898,501	\$-634,300	-34%	\$879,652	\$-334,302	-28%
070 SALES TAX REV BOND - DEBT SVS FUND	\$1,822,996	\$1,881,265	\$1,958,852	\$1,160,727	\$1,883,575	\$-798,125	-41%	\$1,159,602	\$-1,125	0%
071 DEBT SERVICE FUND	\$420,157	\$408,246	\$412,312	\$385,922	\$373,418	\$-26,390	-6%	\$358,544	\$-27,378	-7%
Total Park City Municipal Corporation	\$65,094,339	\$58,355,778	\$60,205,009	\$31,080,483	\$19,739,336	\$-29,124,526	-510%	\$23,458,797	\$-7,621,686	-112%
Park City Redevelopment Agency										
033 REDEVELOPMENT AGENCY-LOWER PRK	\$5,634,431	\$7,823,811	\$9,084,417	\$6,646,734	\$1,585,549	\$-2,437,683	-27%	\$631,085	\$-6,015,649	-91%
034 REDEVELOPMENT AGENCY-MAIN ST	\$1,728,313	\$1,679,751	\$1,397,569	\$617,096	\$586,683	\$-780,473	-56%	\$837,043	\$219,947	36%
076 RDA-LOWER PK AVE-DEBT SERVICE	\$884,729	\$0	\$0	\$0	\$0	\$0		\$0	\$0	
Total Park City Redevelopment Agency	\$8,247,473	\$9,503,562	\$10,481,986	\$7,263,830	\$2,172,232	\$-3,218,156	-83%	\$1,468,128	\$-5,795,702	-55%
Municipal Building Authority										
035 BUILDING AUTHORITY	\$527,583	\$518,071	\$521,568	\$275,087	\$271,403	\$-246,481	-47%	\$278,087	\$3,000	1%
Total Municipal Building Authority	\$527,583	\$518,071	\$521,568	\$275,087	\$271,403	\$-246,481	-47%	\$278,087	\$3,000	1%

Project by Project Summary

CP0003 Old Town Stairs

Manager: Twombly
 Recommended *Carryforward* 48,828 *YTD Expense* 1,225 *Encumberances* 0

An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, drainage improvements and lighting. Like trails, the priority depends on factors such as adjacent development, available easements, community priority and location. Funding comes largely from RDAs so most funding is restricted for use in a particular area. Tread replacements are planned beginning with the oldest in closest proximity to Main Street. New sets proposed include 9th St. with three new blocks at \$300,000 (LPARDA);10th St. with 1 new block at \$100,000 (LPARDA);possible improvements to Crescent Tram pending resolution of the current parcel discussions (no identified funding); Reconstruct 3rd St, 4th St, 5th St, others as prioritized (Main St RDA). See also Project #722.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities; World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		0		0	50,000	50,000		0		0
034468 PROP TAX INCREMENT RDA		0		0		0		0		0
034477 TRANS FROM DEBT SERVICE		0		0		0		0		0
CP0003 Total:		0		0	50,000	50,000		0		0

CP0005 City Park Improvements

Manager: Fisher
 Recommended *Carryforward* 111,947 *YTD Expense* 115,504 *Encumberances* 1,142

As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031400 OPEN SPACE IMPACT FEES		0		0		0		0		0
031402 STREETS IMPACT FEES		0		0		0		0		0
031451 BOND PROCEEDS		0		0		0		0		0
031460 IMPACT FEES		0		0		0		0		0
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031469 RECR, ARTS&PARK-RAP TAX C		0		0		0		0		0
031477 TRANS FROM DEBT SERVICE		192,000	1,733	1,733		0		0		0
031478 TRANSFER FROM CIP		0		0		0		0		0
031485 Transfer from Sales Tax DSF - 20		0		0		0		0		0
033450 BEGINNING BALANCE		0		0		0		0		0
033468 PROP TAX INCREMENT RDA		150,000		100,000		100,000		100,000		100,000
033477 TRANS FROM DEBT SERVICE		0		0		0		0		0
035477 TRANS FROM DEBT SERVICE		0		0		0		0		0
CP0005 Total:		342,000	1,733	101,733		100,000		100,000		100,000

Project by Project Summary

CP0006 Pavement Management Impl.

Manager: Fannesbeck
 Recommended *Carryforward* 246,898 *YTD Expense* 681,723 *Encumberances* 0

This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing and overlays.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031452 CLASS "C" ROAD	40,444	340,444		300,000		300,000		300,000		300,000
031475 TRANS FR GEN FUND		300,000		300,000		300,000		300,000		300,000
CP0006 Total:	40,444	640,444		600,000		600,000		600,000		600,000

CP0007 Tunnel Improvements

Manager: McAfee
 Recommended *Carryforward* 91,738 *YTD Expense* 134,357 *Encumberances* 469

Maintenance of two mine water source tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051481 WATER SERVICE FEES		311,100		228,888		233,466		238,135		242,898
CP0007 Total:		311,100		228,888		233,466		238,135		242,898

CP0008 Historical Incentive Grants

Manager: Eddington
 Recommended *Carryforward* 282,113 *YTD Expense* 16,884 *Encumberances* 0

The historic preservation board continues to look at requests for matching grants for restoration work on a case-by-case basis. The program was modified this year to review grants requests all year long. Funding for this project comes from Main Street and Lower Park RDAs.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		0	-47,136	-47,136		0		0		0
033468 PROP TAX INCREMENT RDA		0	-209,726	-209,726		0		0		0
034468 PROP TAX INCREMENT RDA		0	90,633	90,633		0		0		0
CP0008 Total:		0	-166,229	-166,229		0		0		0

Project by Project Summary

CP0009 Transit Coaches Replacement & Renewal

Manager: Cashel
 Recommended *Carryforward* 2,090,157 *YTD Expense* 0 *Encumberances* 0

This program provides for the replacement of the existing transit fleet service expansions. Federal Transit Administration will be providing 80 percent of the purchase cost.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057450 BEGINNING BALANCE		0		0		0		0		0
057458 FEDERAL GRANTS		0	379,860	1,147,860		335,000	320,000	320,000	1,200,000	1,200,000
057479 TRANSIT SALES TAX		0		192,000	-83,750	0	80,000	80,000		0
057482 REGIONAL TRANSIT REVENUE		0	94,965	94,965	83,750	83,750		0	230,284	230,284
CP0009 Total:		0	474,825	1,434,825	0	418,750	400,000	400,000	1,430,284	1,430,284

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0

CP0010 Water Department service equipment

Manager: McAfee
 Recommended *Carryforward* 99,095 *YTD Expense* 45,267 *Encumberances* 0

Replacement of vehicles and other water department service equipment that is on the timed depreciation schedule.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051481 WATER SERVICE FEES		60,000		60,000	3,672	63,672	5,770	75,770		70,000
CP0010 Total:		60,000		60,000	3,672	63,672	5,770	75,770		70,000

Project by Project Summary

CP0013 Affordable Housing Program

Manager: Robinson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 2,931,527 255,752 0

The Housing Advisory Task Force in 1994 recommended the establishment of ongoing revenue sources to fund a variety of affordable housing programs. The city has established the Housing Authority Fund (36-49048) and a Projects Fund (31-49058). Fund 36-49048 will be for the acquisition of units as opportunities become available, provision of employee mortgage assistance, and prior housing loan commitments. It will also provide assistance to developers in the production of units.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031457 FEDERAL CDBG GRANT		0		0		0		0		0
031462 INTEREST EARNINGS	3,535	3,535		0		0		0		0
031467 OTHER MISCELLANEOUS	53,517	53,517		0		0		0		0
031473 SALE OF ASSETS		0		0		0		0		0
031478 TRANSFER FROM CIP		0		0		0		0		0
031486 FEE IN LIEU HOUSING		0		0		0		0		0
033450 BEGINNING BALANCE		0		0		0		0		0
033467 OTHER MISCELLANEOUS		0		0		0		0		0
033468 PROP TAX INCREMENT RDA		0		0		0		0		0
033473 SALE OF ASSETS		0		0		0		0		0
033477 TRANS FROM DEBT SERVICE		0		0		0		0		0
035465 LOAN PROCEEDS		0		0		0		0		0
036450 BEGINNING BALANCE		0		0		0		0		0
CP0013 Total:	57,051	57,051		0		0		0		0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 None

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 N/A

Project by Project Summary

CP0019 Library Development and Donations

Manager: Tillson
 Recommended *Carryforward* 11,440 *YTD Expense* 30,111 *Encumberances* 123

Project 579 also includes a category 39124. Public Library development grant. This is a grant made to all public libraries in Utah by the State, based on population and assessed needs. The uses of this money are restricted by State statute, and must be outlined in the Library goals which are set by the Library Board and due to the State Library at the end of October each year.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031458 FEDERAL GRANTS	15,492	15,492		0		0		0		0
031463 LIB. UNRES-DONATIONS	250	250		0		0		0		0
031464 LIBRARY FUNDRAISING DONA		0		0		0		0		0
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031474 STATE CONTRIBUTION	12,070	12,070		0		0		0		0
CP0019 Total:	27,812	27,812		0		0		0		0

CP0020 City-Wide Signs Phase I

Manager: Weidenhamer
 Recommended *Carryforward* 7,464 *YTD Expense* 1,313 *Encumberances* 0

Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		5,000		20,000		0		0		0
033468 PROP TAX INCREMENT RDA		2,500		15,000		0		0		0
034468 PROP TAX INCREMENT RDA		2,500		15,000		0		0		0
CP0020 Total:		10,000		50,000		0		0		0

CP0021 Geographic Information Systems

Manager: Robertson
 Recommended *Carryforward* 6,718 *YTD Expense* 6,718 *Encumberances* 6,718

Utilize the geographic information system software obtained in grant from ESRI to produce a base map, parcel map, and street center line map. Maps will be used by numerous city departments for planning and design purposes. This program is a joint venture between PCMC & SBSID. An interlocal agreement is pending between PCMC, SBSID, and Summit County.

Council Goals: World-Class, Multi-Seasonal Resort Destination; Preserving & Enhancing the Natural Environment; Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
051481 WATER SERVICE FEES		0		0		0		0		0
CP0021 Total:		0		0		0		0		0

Project by Project Summary

CP0028 **5 Year CIP Funding**

Manager: Rockwood *Carryforward* *YTD Expense* *Encumberances*
 Recommended 7,073,395 0 0

This account is for identified unfunded projects.

Council Goals: Responsive, Cutting-Edge & Effective Government; An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031473 SALE OF ASSETS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
033451 BOND PROCEEDS		0		0		0		0		0
033468 PROP TAX INCREMENT RDA		0		0		0		0		0
034468 PROP TAX INCREMENT RDA		0		0		0		0		0
034477 TRANS FROM DEBT SERVICE		0		0		0		0		0
038453 COMPUTER REPLACEMENT		0		0		0		0		0
051481 WATER SERVICE FEES		0		0		0		0		0
057467 OTHER MISCELLANEOUS		0		0		0		0		0
057471 RESORT TAX TRANSPOR		0		0		0		0		0
057479 TRANSIT SALES TAX		0		0		0		0		0
CP0028 Total:		0		0		0		0		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0

CP0036 **Traffic Calming**

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 108,118 34,965 2,721

Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031473 SALE OF ASSETS		0		0		0		0		0
031475 TRANS FR GEN FUND		50,000		50,000		50,000		50,000		50,000
033468 PROP TAX INCREMENT RDA		0		0		0		0		0
033470 RENTAL INCOME		0		0		0		0		0
CP0036 Total:		50,000		50,000		50,000		50,000		50,000

Project by Project Summary

CP0040 Water Department Deficiency Correction Projects

Manager: McAfee	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	52,821	787,919	110,810

This project includes all aspects of daily maintenance, improvements to water system quantity and quality, and master plan projects.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051481 WATER SERVICE FEES	-880,821	-52,821		621,311		643,056		665,563		688,858
051525 BOND PROCEEDS (2012B)	1,000,000	1,000,000		0		0		0		0
CP0040 Total:	119,179	947,179		621,311		643,056		665,563		688,858

CP0041 Trails Master Plan Implementation

Manager: Twombly	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	266,965	173,890	0

Rail Trail from Bonanza to kiosk, Round Valley Trails, Entryway Trail System including trailhead parking. Funds intended to provide a comprehensive system of bicycle, pedestrian, equestrian, cross-country skiing and hiking trails - both paved and back-country. Trails connect the various City neighborhoods, schools, parks and mountain open spaces, resorts and other country trails. Provide high priority recreation and alternative transportation. Trails have been funded largely with grants, development exactions, and external sources as much as possible. City funds have been used to supplement or match grants.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031469 RECR, ARTS&PARK-RAP TAX C	167,210	167,210		0		0		0		0
031474 STATE CONTRIBUTION		0		0		0		0		0
031475 TRANS FR GEN FUND		100,000	-100,000	0		0		0		0
031487 RESTAURANT TAX GRANT		0		0		0		0		0
033400 OPEN SPACE IMPACT FEES		0	100,000	100,000		0		0		0
033450 BEGINNING BALANCE		0		0		0		0		0
033467 OTHER MISCELLANEOUS		0		0		0		0		0
033477 TRANS FROM DEBT SERVICE		0		0		0		0		0
CP0041 Total:	167,210	267,210	0	100,000		0		0		0

	Annual Cost	Cost Description
Annual Impact on Operating Budget:	\$3,500	
	Annual Revenue	Revenue Description
Annual Impact on Operating Revenue:	\$0	none

Project by Project Summary

CP0042 Gilmore Open Space Note

Manager: Twombly
 Recommended *Carryforward* 0 *YTD Expense* 100,000 *Encumberances* 0

The City's property acquisitions often require improvements for the City's intended uses. Improvements typically include structural studies, restoration, environmental remediation, removal of debris, basic cleanup, landscaping, and signs.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		100,000		100,000		0		0		0
033477 TRANS FROM DEBT SERVICE		0		0		0		0		0
034468 PROP TAX INCREMENT RDA		0		0		0		0		0
CP0042 Total:		100,000		100,000		0		0		0

CP0046 Golf Course Improvements

Manager: Fannesbeck
 Recommended *Carryforward* 13,860 *YTD Expense* 40,209 *Encumberances* 3,310

This project encompasses all golf course related projects, enlarging tees, fairways, rebuilding greens, restroom upgrade, landscaping, the construction of a fence along the road and other operational maintenance.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
055458 FEDERAL GRANTS		0		0		0		0		0
055459 GOLF FEES		32,000	-20,000	12,000	-20,000	12,000	-20,000	12,000	-20,000	12,000
055467 OTHER MISCELLANEOUS		0		0		0		0		0
055469 RECR, ARTS&PARK-RAP TAX C		0		0		0		0		0
055487 RESTAURANT TAX GRANT		0		0		0		0		0
CP0046 Total:		32,000	-20,000	12,000	-20,000	12,000	-20,000	12,000	-20,000	12,000

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0 Maintaining ongoing infrastructure.

Project by Project Summary

CP0047 Downtown Enhancements/Design

Manager: Gustafson
 Recommended *Carryforward* 792,027 *YTD Expense* 756,168 *Encumberances* 40

In the wake of the 2003 Downtown Enhancements Task Force, this project code would be geared toward doing the appropriate design, survey and environmental planning efforts of proposed recommendations of the task force - namely, for the plaza and parking components, pedestrian enhancement for walkways to and from Main Street would also be targeted.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031484 Transfer from Sales Tax DSF - 20	43,966	43,966		0		0		0		0
034467 OTHER MISCELLANEOUS		0		0		0		0		0
034468 PROP TAX INCREMENT RDA		0		0		0		0		0
034477 TRANS FROM DEBT SERVICE		0		0		0		0		0
057471 RESORT TAX TRANSPOR		0		0		0		0		0
CP0047 Total:	43,966	43,966		0		0		0		0

CP0051 Bus Maintenance & Operations Facility

Manager: Cashel
 Recommended *Carryforward* 2,018,199 *YTD Expense* 87,248 *Encumberances* 2,431

Bus facility includes bus storage facility , bus parking & storage,and a small administration area. This will be funded 80% federal funds and 20% local land match (Iron Horse parcel).

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057450 BEGINNING BALANCE	-2,010,176	-2,010,176		0		0		0		0
057458 FEDERAL GRANTS	2,116,131	2,116,131		0		0		0		0
CP0051 Total:	105,955	105,955		0		0		0		0

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0

Project by Project Summary

CP0061 Economic Development

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended 24,823 0 0

The project was created to provide "seed money" towards public/private partnership ideas. These expenditures are a result of the beginning stages of economic development plan.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		50,000		50,000		50,000		50,000		50,000
034450 BEGINNING BALANCE		0		0		0		0		0
034467 OTHER MISCELLANEOUS		0		0		0		0		0
034468 PROP TAX INCREMENT RDA		100,000		100,000		100,000		100,000		100,000
CP0061 Total:		150,000		150,000		150,000		150,000		150,000

CP0063 Historic Structure Abatement Fund

Manager: Root *Carryforward* *YTD Expense* *Encumberances*
 Recommended 182,268 -4,650 0

Establishment of revolving fund for abatement of dangerous buildings, fund to be replenished with recovery of city costs by owner of structure.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031450 BEGINNING BALANCE		0	-48,688	-48,688		0		0		0
031462 INTEREST EARNINGS		0		0		0		0		0
031467 OTHER MISCELLANEOUS		0		0		0		0		0
033468 PROP TAX INCREMENT RDA		0		0		0		0		0
034468 PROP TAX INCREMENT RDA		0	-133,580	-133,580		0		0		0
CP0063 Total:		0	-182,268	-182,268		0		0		0

Project by Project Summary

CP0069 Judge Water Treatment Plant.

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 61,616 480,215 0

Funded by federal funds, user fees, bonds. This project will fund improvement necessary to meet EPA water quality mandates for the Judge Tunnel source. Federal funding will be utilized as available to complete this project.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051458 FEDERAL GRANTS		500,000		1,473,200		0		0		0
051466 OTHER CONTRIBUTIONS		0		0		0		0		0
051481 WATER SERVICE FEES	-1,207,750	0	-294,321	0	-1,493,743	890,000	-3,729,450	0		3,859,980
051493 BOND PROCEEDS (2009-B)		0		0		0		0		0
051495 BOND PROCEEDS (2009-C)		0		0		0		0		0
051496 Water Fund - EXISTING USERS	-61,616	-61,616		0		0		0		0
051525 BOND PROCEEDS (2012B)	2,250,000	2,250,000	5,426,800	5,426,800		0		0		0
CP0069 Total:	980,634	2,688,384	5,132,479	6,900,000	-1,493,743	890,000	-3,729,450	0		3,859,980

CP0070 Meter Radio Read

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 145,651 0 0

This project will provide funding to upgrade meters to enable remote radio reading of water meters. This process will improve the efficiency and effectiveness of water billing.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051480 WATER IMPACT FEES		0		0		0		0		0
051481 WATER SERVICE FEES		0		0		0		0		0
051493 BOND PROCEEDS (2009-B)		0		0		0		0		0
051496 Water Fund - EXISTING USERS		0		0		0		0		0
CP0070 Total:	0	0	0	0	0	0	0	0		0

Project by Project Summary

CP0073 Marsac Seismic Renovation

Manager: Gustafson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 17,506 678 0

Marsac seismic, HVAC, ADA and associated internal renovations.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0073 Total:		0		0		0		0		0

CP0074 Equipment Replacement - Rolling Stock

Manager: Andersen *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,002,199 457,751 102,095

This project finds the replacement of fleet vehicles based upon a predetermined schedule. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.

Council Goals: Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
038476 TRANS FR GEN FUND-EQUIP F		650,000		650,000		700,000		750,000		750,000
038499 ADDITIONAL RESORT SALES T			130,000	130,000		0		0		0
CP0074 Total:		650,000	130,000	780,000		700,000		750,000		750,000

CP0075 Equipment Replacement - Computer

Manager: Robertson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 42,858 214,619 764

The computer replacement fund is set up to ensure funding to replace computer equipment and peripheral equipment including environmental climate control systems on a 3 to 4 year cycle. The average replacement cost per year approximates \$200,000. Equipment replacement decisions are driven by technological advancements, software requirements, and obsolescence.

Council Goals: Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
038476 TRANS FR GEN FUND-EQUIP F		255,000		255,000		255,000		255,000		255,000
CP0075 Total:		255,000		255,000		255,000		255,000		255,000

	<i>Annual Cost</i>	<i>Cost Description</i>
Annual Impact on Operating Budget:	\$0	none

Project by Project Summary

CP0081 OTIS Water Pipeline Replacement Projects

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 33,876 910,655 0
 Funded by user fees.

Council Goals:

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051481	WATER SERVICE FEES	-1,766,673	-33,876		252,806		261,657		270,815		280,294
051525	BOND PROCEEDS (2012B)	1,766,673	1,766,673		0		0		0		0
CP0081 Total:		0	1,732,797		252,806		261,657		270,815		280,294

CP0089 Public Art

Manager: Bakaly *Carryforward* *YTD Expense* *Encumberances*
 Recommended 29,858 5,283 0
 This project is designed to fund public art as part of an "Arts Community Master Plan".

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities; World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031450	BEGINNING BALANCE	50,000	50,000	50,000	50,000	50,000	50,000		0		0
031475	TRANS FR GEN FUND	-50,000	0	-50,000	0	-50,000	0		50,000		50,000
031487	RESTAURANT TAX GRANT		0		0		0		0		0
CP0089 Total:		0	50,000	0	50,000	0	50,000		50,000		50,000

Annual Cost Cost Description

Annual Impact on Operating Budget: \$0 It is anticipated that there will be further policy discussion about adding an O & M line of \$1,000 per year to the Executive budget to cover maintenance costs

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0 None

CP0090 Friends of the Farm

Manager: Carey *Carryforward* *YTD Expense* *Encumberances*
 Recommended 27,981 1,030 50
 Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031466	OTHER CONTRIBUTIONS	5,785	5,785		0		0		0		0
031487	RESTAURANT TAX GRANT		0		0		0		0		0
CP0090 Total:		5,785	5,785		0		0		0		0

Project by Project Summary

CP0091 Golf Maintenance Equipment Replacement

Manager: Fannesbeck
 Carryforward 58,245 YTD Expense 137,326 Encumbrances 0

This option will move the funding of equipment from the operating line to a CIP account. This CIP will help insure adequate funding is available to meet replacement needs.

Council Goals: World-Class, Multi-Seasonal Resort Destination

Future Funding		13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total	17 Adjust	17 Total
055459	GOLF FEES	-60,000	38,000	-60,000	38,000	-60,000	38,000	-60,000	38,000	-60,000	38,000
055469	RECR, ARTS&PARK-RAP TAX C	55,500	55,500		0		0		0		0
055487	RESTAURANT TAX GRANT		0		0		0		0		0
CP0091 Total:		-4,500	93,500	-60,000	38,000	-60,000	38,000	-60,000	38,000	-60,000	38,000

Annual Cost **Cost Description**
Annual Impact on Operating Budget: \$0 None

Annual Revenue **Revenue Description**
Annual Impact on Operating Revenue: \$0

CP0092 Open Space Improvements

Manager: Fannesbeck
 Carryforward 499,714 YTD Expense 144,449 Encumbrances 0

This project includes the improvement of Park City's open space parcels to include control of noxious weeds. For maintenance, improvements, and acquisition of Open Space.

Council Goals: Preserving & Enhancing the Natural Environment

Future Funding		13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total	17 Adjust	17 Total
031450	BEGINNING BALANCE		0		0		0		0		0
031454	DONATIONS		0		0		0		0		0
031466	OTHER CONTRIBUTIONS	215,831	215,831		0		0		0		0
031474	STATE CONTRIBUTION		0		0		0		0		0
CP0092 Total:		215,831	215,831		0		0		0		0

Annual Cost **Cost Description**
Annual Impact on Operating Budget: \$0 None

Annual Revenue **Revenue Description**
Annual Impact on Operating Revenue: \$0 None

Project by Project Summary

CP0097 Bonanza Drive Reconstruction

Manager: Cassel
 Recommended *Carryforward* 44,493 *YTD Expense* 42,908 *Encumberances* 0

To accomodate new water lines, pedestrian enhancements, gutters, storm drains and landscaping. Possible UDOT small urban area funding.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031402 STREETS IMPACT FEES		0	20,000	20,000	0	0		0		0
031458 FEDERAL GRANTS		0		0	0	0		0		0
031475 TRANS FR GEN FUND		0		0	0	0		0		0
033468 PROP TAX INCREMENT RDA		0		0	0	0		0		0
CP0097 Total:		0	20,000	20,000	0	0		0		0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$1,000 increase in operational costs already addressed by shifting maintenance costs of 248 planters to Bonanza Drive

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 None

CP0100 Neighborhood Parks

Manager: Twombly
 Recommended *Carryforward* 9,713 *YTD Expense* 11,033 *Encumberances* 0

This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospector, and Old Town.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031400 OPEN SPACE IMPACT FEES	9,713	24,713	0	0	100,000	100,000	100,000	100,000		0
031451 BOND PROCEEDS		0	0	0	0	0		0		0
031454 DONATIONS		0		0	0	0		0		0
031466 OTHER CONTRIBUTIONS		0		0	0	0		0		0
031475 TRANS FR GEN FUND		0		0	0	0		0		0
031477 TRANS FROM DEBT SERVICE		0		0	0	0		0		0
CP0100 Total:	9,713	24,713	0	0	100,000	100,000	100,000	100,000		0

Project by Project Summary

CP0102 Top Soil Assistance Program

Manager: Schoenbacher *Carryforward* *YTD Expense* *Encumberances*
 Recommended 10,907 450 0

To help provide top soil to residents of Park City soils ordinance district. \$32,000 will be available for FY2005 and \$15,000 will be available for FY2006 to qualified residents.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		0		0		0		0		0
CP0102 Total:			0		0		0		0		0

CP0107 Retaining Wall at 41 Sampson Ave

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 55,000 0 0

City contribution of retaining wall at 41 Sampson Avenue (Donnelly House)

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		0		0		0		0		0
034468	PROP TAX INCREMENT RDA		0		0		0		0		0
CP0107 Total:			0		0		0		0		0

CP0108 Flagstaff Transit Transfer Fee

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 2,370,452 0 0

Holding account for transit transfer fees dedicated to improvement enhancement of Park City transit system.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057466	OTHER CONTRIBUTIONS	215,831	215,831		0		0		0		0
CP0108 Total:		215,831	215,831		0		0		0		0

Project by Project Summary

CP0115 Public Works Complex Improvements

Manager: Cashel
 Recommended *Carryforward* 15,119 *YTD Expense* 0 *Encumberances* 0

This project will provide for additional office space & furnishings required to house streets/transit/fleet personnel.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057450 BEGINNING BALANCE	31,784	31,784		0		0		0		0
057466 OTHER CONTRIBUTIONS	-15,119	-15,119		0		0		0		0
057475 TRANS FR GEN FUND		0		0		0		0		0
CP0115 Total:	16,665	16,665		0		0		0		0

CP0118 Transit GIS/AVL system

Manager: Cashel
 Recommended *Carryforward* 438,572 *YTD Expense* 123,501 *Encumberances* 0

GIS and AVL systems to provide real time information to passengers and managers to better manage the transit system.

Council Goals: World-Class, Multi-Seasonal Resort Destination; World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057458 FEDERAL GRANTS		0		0	228,000	228,000		0		0
057466 OTHER CONTRIBUTIONS		0		0		0		0		0
057479 TRANSIT SALES TAX		0		0	28,500	28,500		0		0
057482 REGIONAL TRANSIT REVENUE		0		0	28,500	28,500		0		0
CP0118 Total:		0		0	285,000	285,000		0		0

CP0123 Replace Police Dispatch System

Manager: Robertson
 Recommended *Carryforward* 2,650 *YTD Expense* 0 *Encumberances* 0

Replace police CAD/RMS system to meet Public Safety demands.

Council Goals: Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0123 Total:		0		0		0		0		0

Project by Project Summary

CP0128 Quinn's Ice/Fields Phase II

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Recommended 27,105 21,248 0

Additional development of outdoor playing fields and support facilities

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031462 INTEREST EARNINGS		0		0		0		0		0
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031473 SALE OF ASSETS		0		0		0		0		0
031475 TRANS FR GEN FUND		0	60,000	60,000		0		0		0
031484 Transfer from Sales Tax DSF - 20		0		0		0		0		0
031490 COUNTY/SP DISTRICT CONT		0		0		0		0		0
CP0128 Total:		0	60,000	60,000		0		0		0

CP0131 Conservation Reserve Program

Manager: Schoenbacher *Carryforward* *YTD Expense* *Encumberances*
 Recommended 200 0 0

The CRP is a federally funded grant program that aimed at funding land enhancement improvements such as planting trees or grass or building fences in order to control non-point source pollutants from entering a watershed. This project could have funding for 10-15 years.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031458 FEDERAL GRANTS		0		0		0		0		0
CP0131 Total:		0		0		0		0		0

CP0136 County Vehicle Replacement Fund

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 260,243 0 0

Holding account for Regional Transit Revenue dedicated to vehicle replacement of county owned equipment.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057482 REGIONAL TRANSIT REVENUE		62,738		64,620		66,558	68,555	68,555	70,612	70,612
CP0136 Total:		62,738		64,620		66,558	68,555	68,555	70,612	70,612

Project by Project Summary

CP0137 Transit Expansion

Manager: Cashel
 Recommended *Carryforward* 1,500,803 *YTD Expense* 0 *Encumberances* 0

These funds are dedicated to purchasing new busses for expanded transit service.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057458	FEDERAL GRANTS		0		0		0		0		0
057479	TRANSIT SALES TAX		0		0		0		0		0
057482	REGIONAL TRANSIT REVENUE		0		0		0		0		0
CP0137 Total:			0		0		0		0		0

CP0140 Water System Emergency Power Master Planning

Manager: McAfee
 Recommended *Carryforward* 0 *YTD Expense* 0 *Encumberances* 0

Complete study to develop recommendations for emergency backup power needs for the water system.

Council Goals:

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051481	WATER SERVICE FEES	-130,910	0		0	130,910	130,910		0		0
CP0140 Total:		-130,910	0		0	130,910	130,910		0		0

CP0141 Boothill Transmission Line

Manager: McAfee
 Recommended *Carryforward* 14,044 *YTD Expense* 0 *Encumberances* 0

Construct transmission lines to deliver source water for the Empire Pass development from the Boothill zone to the Woodside Tank.

Council Goals:

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051451	BOND PROCEEDS		0		0		0		0		0
051458	FEDERAL GRANTS		0		0		0		0		0
051466	OTHER CONTRIBUTIONS	-14,044	-14,044		0		0		0		0
051480	WATER IMPACT FEES		0		0		0		0		0
051481	WATER SERVICE FEES		0		0		0		0		0
051488	BOND PROCEEDS (CIB)		0		0		0		0		0
051493	BOND PROCEEDS (2009-B)		0		0		0		0		0
051495	BOND PROCEEDS (2009-C)		0		0		0		0		0
051496	Water Fund - EXISTING USERS	18,246	18,246		0		0		0		0
051497	Water Fund - NEW GROWTH	9,861	9,861		0		0		0		0
CP0141 Total:		14,063	14,063		0		0		0		0

Project by Project Summary

CP0142 Racquet Club Program Equipment Replacement

Manager: Fisher
 Recommended *Carryforward* 16,433 *YTD Expense* 63,700 *Encumberances* 0

For ongoing replacement of fitness equipment.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031454 DONATIONS		0		0		0		0		0
031470 RENTAL INCOME		50,000		50,000		50,000		50,000		50,000
031475 TRANS FR GEN FUND		0	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
CP0142 Total:		50,000	30,000	80,000	30,000	80,000	30,000	80,000	30,000	80,000

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0 none

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0

CP0146 Asset Management/Replacement Program

Manager: Fonesbeck
 Recommended *Carryforward* 1,251,667 *YTD Expense* 345,433 *Encumberances* 60,141

Money is dedicated to this account for asset replacement each year. Creation of schedule in FY 07 for Building replacement

Council Goals: Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031462 INTEREST EARNINGS		0		0		0		0		0
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031475 TRANS FR GEN FUND		582,709		582,709		582,709		582,709		582,709
CP0146 Total:		582,709		582,709		582,709		582,709		582,709

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0 None

Project by Project Summary

CP0150 Ice Facility Capital Replacement

Manager: Pistey *Carryforward* *YTD Expense* *Encumberances*
 Recommended 61,508 16,169 0

For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
031490 COUNTY/SP DISTRICT CONT		50,000		50,000		50,000		50,000		50,000
CP0150 Total:		50,000		50,000		50,000		50,000		50,000

CP0152 Parking Meter Replacement

Manager: Andersen *Carryforward* *YTD Expense* *Encumberances*
 Recommended 66,577 52,635 25,836

For replacement of parking meters on Main St., parking vehicles, and handheld ticketwriters. Funded by meter fee revenues.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057489 METER REVENUE		35,000		36,000		36,000		36,000		36,000
CP0152 Total:		35,000		36,000		36,000		36,000		36,000

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 None

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 Ability to maintain current meter revenue stream and program

Project by Project Summary

CP0155 OTIS Phase II(a)

Manager: Cassel
 Recommended *Carryforward* 1,794,959 *YTD Expense* 748,159 *Encumberances* 6,532
 Sandridge in FY09, Hillside in FY10, Empire and Upper Lowell in FY11.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031451 BOND PROCEEDS		0		0		0		0		0
031475 TRANS FR GEN FUND	-1,794,959	-1,794,959		0		0		0		0
031484 Transfer from Sales Tax DSF - 2014 S		0		0		0		0		0
031491 TR FR SALES TAX DSF-2014 S	1,294,959	1,294,959	350,000	350,000		0		0		0
031499 ADDITIONAL RESORT SALES T	500,000	500,000		0		0		0		0
CP0155 Total:	0	0	350,000	350,000	0	0	0	0	0	0

CP0157 OTIS Phase III(a)

Manager: Cassel
 Recommended *Carryforward* *YTD Expense* *Encumberances*
 8th through 12th streets in FY15, 13th through 15th in FY16, Silver King in FY17

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031451 BOND PROCEEDS		0		0	-350,000	1,950,000		0		0
031499 ADDITIONAL RESORT SALES T		0		0		0	633,333	633,333		633,333
CP0157 Total:	0	0	0	0	-350,000	1,950,000	633,333	633,333	0	633,333

CP0160 Ice Facility Capital Improvements

Manager: Pistey
 Recommended *Carryforward* 0 *YTD Expense* 0 *Encumberances* 0
 For various projects related to the Ice Facility as outlined in the Strategic Plan.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
031487 RESTAURANT TAX GRANT	2,363	2,363		0		0		0		0
CP0160 Total:	2,363	2,363	0	0	0	0	0	0	0	0

Project by Project Summary

CP0161 Golf Car Loan & Purchase

Manager: Sanchez *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
055450 BEGINNING BALANCE		0		0		0		0		0
055465 LOAN PROCEEDS		2,700,000		0		0		0		0
CP0161 Total:		2,700,000		0		0		0		0

CP0163 Quinn's Fields Phase III

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended 0 0 0

Construction of remaining 3 planned playing fields, sports lighting for 2 fields, scoreboards for all fields, parking spaces for 167 vehicles, parking lot lights, trails, sidewalks, and supporting irrigation system, utilities, landscaping and seeding.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031400 OPEN SPACE IMPACT FEES	-300,000	-300,000		0		0		0		0
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031475 TRANS FR GEN FUND		2,700,000		0	2,700,000	2,700,000		0		0
CP0163 Total:	-300,000	2,400,000		0	2,700,000	2,700,000		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$100,000

Project by Project Summary

CP0167 Skate Park Repairs

Manager: Fisher
 Recommended *Carryforward* 5,467 *YTD Expense* 0 *Encumberances* 0

Re-paint fence and re-caulk the concrete joints.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
033450	BEGINNING BALANCE		5,000		5,000		5,000		5,000		5,000
	CP0167 Total:		5,000		5,000		5,000		5,000		5,000

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0

CP0168 Bus Barn Sewer Connection

Manager: Cashel
 Recommended *Carryforward* 25,000 *YTD Expense* 0 *Encumberances* 0

Funding for conversion to storm drain from a dry well on Ironhorse in the old bus barn.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057479	TRANSIT SALES TAX	-25,000	-25,000		0		0		0		0
	CP0168 Total:	-25,000	-25,000		0		0		0		0

CP0170 Bus Wash Rehab

Manager: Cashel
 Recommended *Carryforward* 9,129 *YTD Expense* 9,129 *Encumberances* 0

Components for the bus wash rebuild.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057479	TRANSIT SALES TAX		0		0		0		0		0
	CP0170 Total:		0		0		0		0		0

Project by Project Summary

CP0171 Upgrade OH Door Rollers

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 33,000 2,615 0
 Maintenance Equipment & Parts for Old Bus Barn Doors

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057479	TRANSIT SALES TAX		0		0		0		0		0
CP0171 Total:			0		0		0		0		0

CP0176 Deer Valley Drive Reconstruction

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,162,177 14,307 0

Total estimated project cost: \$2,000,000. Unfunded amount is the difference between \$1,000,000 in requested impact fees and local match (which is funded by Transfer from General Fund).

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031402	STREETS IMPACT FEES	8,452	225,859		0		0		0		0
031450	BEGINNING BALANCE		0	250,000	250,000		0		0		0
031458	FEDERAL GRANTS		0		0		0		0		0
031475	TRANS FR GEN FUND	-8,452	274,141		0		0		0		0
CP0176 Total:		0	500,000	250,000	250,000		0		0		0

CP0177 China Bridge Improvements & Equipment

Manager: Andersen *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0 0
 Stairwell Old CB; Fire Sprinkler Upgrade OLD CB; Snow Chute

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		90,000		0		0		0		0
CP0177 Total:			90,000		0		0		0		0

	Annual Cost	Cost Description
Annual Impact on Operating Budget:	\$0	None
	Annual Revenue	Revenue Description
Annual Impact on Operating Revenue:	\$0	None

Project by Project Summary

CP0184 Judge/Talisker/NPDES

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,464 0 0

Responsibility/liability for the Judge Tunnel NPDES discharge permit will be determined between UPCM/Talisker and Park City.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051481 WATER SERVICE FEES	-1,464	-1,464		0		0		0		0
CP0184 Total:	-1,464	-1,464		0		0		0		0

CP0186 Energy Efficiency Study on City Facilities

Manager: Poulson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 30,511 0 0

Technical energy audit of all city facilities identifying improvements to reduce energy including grant and alternative funding mechanisms.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0186 Total:		0		0		0		0		0

CP0191 Walkability Maintenance

Manager: Fonnesbeck *Carryforward* *YTD Expense* *Encumberances*
 Recommended 33,520 20,321 0

This funding is provided for the purpose of ongoing maintenance of completed Walkability Projects.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		45,000		45,000		45,000		45,000		45,000
CP0191 Total:		45,000		45,000		45,000		45,000		45,000

Project by Project Summary

CP0201 Shell Space

Manager: Gustafson
 Recommended *Carryforward* 10,030 *YTD Expense* 0 *Encumberances* 0
 Construction of Shell Space

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
034473 SALE OF ASSETS		0		0		0		0		0
CP0201 Total:		0		0		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$0

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0

CP0203 China Bridge Event Parking

Manager: Andersen
 Recommended *Carryforward* 0 *YTD Expense* 136,202 *Encumberances* 7

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031489 METER REVENUE		196,000		121,000		121,000		121,000		121,000
CP0203 Total:		196,000		121,000		121,000		121,000		121,000

Project by Project Summary

CP0208 Snow Plow Blade Replacement

Manager: Fonnesbeck *Carryforward* *YTD Expense* *Encumberances*
 Recommended 39,031 31,906 0

This option will replace our snowplow blades over the next three years.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		0		0		0		0		0
031478	TRANSFER FROM CIP		0		0		0		0		0
CP0208 Total:			0		0		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$0 Future replacement will be completed as part of the equipment replacement schedule.

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0 New plow blades have proven to decrease down time during snow storms.

CP0210 Salt Cover

Manager: Fonnesbeck *Carryforward* *YTD Expense* *Encumberances*
 Recommended 69,673 0 0

This option will cover our road salt at Public Works

Council Goals: World-Class, Multi-Seasonal Resort Destination; Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031450	BEGINNING BALANCE	-65,000	-65,000		0		0		0		0
031478	TRANSFER FROM CIP	-4,673	-4,673		0		0		0		0
CP0210 Total:		-69,673	-69,673		0		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$0 None

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0

Project by Project Summary

CP0214 Racquet Club Renovation

Manager: Fisher
 Recommended *Carryforward* 224,176 *YTD Expense* 123,736 *Encumberances* 7,877

A major remodel of the existing Racquet club. Expand group fitness; weight room; cardio; 2 additional tennis courts; walking / jogging track; aquatic center; child care; administration area, and restaurant.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031450 BEGINNING BALANCE	-33,905	-33,905		0		0		0		0
031451 BOND PROCEEDS		0		0		0		0		0
031454 DONATIONS		0		0		0		0		0
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031469 RECR, ARTS&PARK-RAP TAX C	15,470	15,470		0		0		0		0
031475 TRANS FR GEN FUND	-83,089	-83,089		0		0		0		0
CP0214 Total:	-101,524	-101,524		0		0		0		0

CP0216 Park & Ride (Access Road & Amenities)

Manager: Cashel
 Recommended *Carryforward* 1,124,854 *YTD Expense* 0 *Encumberances* 0

This project will provide funding to construct an access road from Wasatch County to the new park and ride at Richardson Flats . Intersection improvements at SR-248 are necessary for safe and effecient operations of Park and Ride and Park City Heights .

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057458 FEDERAL GRANTS	-1,124,854	-1,124,854		0		0		0		0
CP0216 Total:	-1,124,854	-1,124,854		0		0		0		0

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$0

CP0217 Emergency Management Program Startup

Manager: Daniels
 Recommended *Carryforward* 8,546 *YTD Expense* 8,471 *Encumberances* 5,002

This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, interim mobile command post, community outreach and emergency information technology and communications.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031458 FEDERAL GRANTS		0		0		0		0		0
031475 TRANS FR GEN FUND		15,000		0		0		0		0
031478 TRANSFER FROM CIP		0		0		0		0		0
CP0217 Total:		15,000		0		0		0		0

Project by Project Summary

CP0226 Walkability Implementation

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended 6,954,875 323,949 0

This project funds varying projects related tot he Walkability Community program . The projects to be completed with this funding will be as outlined by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget Process

This was cp0190 in the FY2009 budget

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031451 BOND PROCEEDS		0		0		0		0		0
031474 STATE CONTRIBUTION		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
033450 BEGINNING BALANCE		0		0		0		0		0
CP0226 Total:		0		0		0		0		0

CP0227 Park City Water Infrastructure Project

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 14,449 0 0

Expenses related to imfrastructure improvements and Rockport Water Importation .

This was cp0179.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051480 WATER IMPACT FEES		0		0		0		0		0
051481 WATER SERVICE FEES		0		0		0		0		0
051492 BOND PROCEEDS (2009-A)		0		0		0		0		0
051493 BOND PROCEEDS (2009-B)		0		0		0		0		0
051495 BOND PROCEEDS (2009-C)		0		0		0		0		0
051496 Water Fund - EXISTING USERS		0		0		0		0		0
051497 Water Fund - NEW GROWTH	-14,449	-14,449		0		0		0		0
CP0227 Total:	-14,449	-14,449		0		0		0		0

Project by Project Summary

CP0228 Snow Creek Affordable Housing Project

Manager: Robinson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 95,818 -2,511 0

For the planning, design, and construction of the Snow Creek Affordable Housing Project.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
033450 BEGINNING BALANCE		0		0		0		0		0
033454 DONATIONS		0		0		0		0		0
033468 PROP TAX INCREMENT RDA		0		0		0		0		0
033473 SALE OF ASSETS		0		0		0		0		0
CP0228 Total:		0		0		0		0		0

CP0229 Dredge Prospector Pond

Manager: Fennesbeck *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		150,000
CP0229 Total:		0		0		0		0		150,000

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 None

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 None

Project by Project Summary

CP0231 Mortgage Assistance Program

Manager: Robinson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 30,000 0 0

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0231 Total:		0		0		0		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0 None

CP0234 General Plan Update

Manager: Eddington *Carryforward* *YTD Expense* *Encumberances*
 Recommended 104,054 43,846 0

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0234 Total:		0		0		0		0		0

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0 none

CP0236 Triangle Property

Manager: Blankenau *Carryforward* *YTD Expense* *Encumberances*
 Recommended 100,094 315 0

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0236 Total:		0		0		0		0		0

Project by Project Summary

CP0238 Quinn's Junction Transmission Lines

Manager: McAfee
 Recommended Carryforward YTD Expense Encumberances
46,403 0 0

Council Goals:

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051451	BOND PROCEEDS		0		0		0		0		0
051467	OTHER MISCELLANEOUS		0		0		0		0		0
051480	WATER IMPACT FEES	-9,702	-9,702		0		0		0		0
051481	WATER SERVICE FEES		0		0		0		0		0
051493	BOND PROCEEDS (2009-B)		0		0		0		0		0
051495	BOND PROCEEDS (2009-C)		0		0		0		0		0
051496	Water Fund - EXISTING USERS		0		0		0		0		0
051497	Water Fund - NEW GROWTH		0		0		0		0		0
CP0238 Total:		-9,702	-9,702		0		0		0		0

CP0239 PC Heights Capacity Upgrade

Manager: McAfee
 Recommended Carryforward YTD Expense Encumberances
0 0 0

Council Goals:

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051467	OTHER MISCELLANEOUS		0		0		0		0		0
051480	WATER IMPACT FEES		0	-299,943	0	4,701	315,142	318,210	318,210	329,347	329,347
051481	WATER SERVICE FEES		0		0		0		0		0
CP0239 Total:			0	-299,943	0	4,701	315,142	318,210	318,210	329,347	329,347

Project by Project Summary

CP0240 Quinn's Water Treatment Plant

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,096,921 570,405 32,587

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051480 WATER IMPACT FEES		0		0	-2,836,282	0		0		0
051481 WATER SERVICE FEES		0		0		0		0		0
051493 BOND PROCEEDS (2009-B)		0		0		0		0		0
051495 BOND PROCEEDS (2009-C)		0		0		0		0		0
051496 Water Fund - EXISTING USERS	-1,096,921	-1,096,921	-119,977	0		0		0		0
051497 Water Fund - NEW GROWTH	305,185	305,185	-254,952	0		0		0	30,784	3,000,000
051525 BOND PROCEEDS (2012B)	1,096,921	1,096,921	500,000	500,000		0		0		0
CP0240 Total:	305,185	305,185	125,071	500,000	-2,836,282	0		0	30,784	3,000,000

CP0241 Promontory Pipeline

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051480 WATER IMPACT FEES		0		0		0		0		0
051481 WATER SERVICE FEES		0		0		0		0		0
CP0241 Total:	0	0	0	0	0	0		0	0	0

CP0244 Transit Contribution to County

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 558,677 0

For annual capital contribution to Summit County

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057479 TRANSIT SALES TAX	558,677	558,677		0		0		0		0
CP0244 Total:	558,677	558,677	0	0	0	0		0	0	0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 None

Project by Project Summary

CP0246 Rink Roof for Mechanical Equipment

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended 0 0 0

Roof over mechanical equipment at the Ice Rink for screening & protection

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		0	60,000	60,000	60,000	60,000		0		0
CP0246 Total:			0	60,000	60,000	60,000	60,000		0		0

CP0248 Middle Silver Creek Water Shed

Manager: Blankenau *Carryforward* *YTD Expense* *Encumberances*
 Recommended 234,297 0 0

Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column

Council Goals:

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		0		0		0		0		0
CP0248 Total:			0		0		0		0		0

CP0250 Irrigation Controller Replacement

Manager: Fannesbeck *Carryforward* *YTD Expense* *Encumberances*
 Recommended 133 25,124 0

The Parks Dept. has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 20 years old, as they were originally installed in the early 1990s. Over the past three years we've continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 8-10 controllers a year for the next 5 years.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		25,000		25,000		25,000		25,000		25,000
CP0250 Total:			25,000		25,000		25,000		25,000		25,000

	<i>Annual Cost</i>	<i>Cost Description</i>
Annual Impact on Operating Budget:	\$0	None

Project by Project Summary

CP0251 Electronic Record Archiving

Manager: Robertson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 85,000 0 0

Council Goals: Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		0		0		0		0		0
CP0251 Total:			0		0		0		0		0

CP0252 Park City Heights

Manager: Robinson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 5,507,120 0 0

Predevelopment expenses for PC Hts including consultants (wholly our cost) engineering, traffic and design studies (split with Boyer)

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031450	BEGINNING BALANCE		0		0		0		0		0
031451	BOND PROCEEDS	-5,500,000	-5,500,000		0		0		0		0
031473	SALE OF ASSETS		0		0		0		0		0
CP0252 Total:		-5,500,000	-5,500,000		0		0		0		0

	Annual Cost	Cost Description
Annual Impact on Operating Budget:	\$0	The project includes developer constructed tracks and park which will have maintenance expenses. Roads in subdivision are public and will require maintenance and snow removal. Time frame beginning FY'13 at the earliest.
	Annual Revenue	Revenue Description
Annual Impact on Operating Revenue:	\$0	

Project by Project Summary

CP0255 Golf Course Sprinkler Head Upgrade

Manager: Fannesbeck
 Recommended *Carryforward* 0 *YTD Expense* 77,967 *Encumberances* 0

The sprinkler heads on the course are 26 years old. These heads are worn out and outdated. The new sprinkler heads are more efficient in water application and distribution uniformity.

Council Goals: World-Class, Multi-Seasonal Resort Destination; Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
055459 GOLF FEES		75,000		0		0		0		0
055469 RECR, ARTS&PARK-RAP TAX C	73,524	73,524		0		0		0		0
CP0255 Total:	73,524	148,524		0		0		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0

CP0256 Storm Water Improvments

Manager: Cassel
 Recommended *Carryforward* 43,728 *YTD Expense* 77,248 *Encumberances* 0

This money would be to fix and repair any of our current storm water issues within the city.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031451 BOND PROCEEDS		0		0		0		0		0
031475 TRANS FR GEN FUND	20,000	100,000		0		0		0		0
031499 ADDITIONAL RESORT SALES T	50,000	50,000	861,154	861,154		1,333,333		1,333,333		1,333,333
CP0256 Total:	70,000	150,000	861,154	861,154		1,333,333		1,333,333		1,333,333

CP0258 Park Meadows Ponds Control Structure

Manager: Cassel
 Recommended *Carryforward* 25,000 *YTD Expense* 342 *Encumberances* 0

The existing control structure uses planks that are occasionally removed causing downstream flood. This would replace the wood planks with a lockable gate.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0258 Total:	0	0	0	0	0	0	0	0	0	0

Project by Project Summary

CP0263 Lower Park Avenue RDA

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended 3,000,000 10,249 0

The project entails planning, design, demolition, reconstruction of historic buildings, construction of new buildings, and possible land acquisition in the Lower Park, Woodside, platted Norfolk and Empire Avenues North of 13th Street within the Lower Park Avenue RDA. PM I includes new community center and reconstruction of 2 historic houses at Fire Station area.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
033468	PROP TAX INCREMENT RDA	-5,000,000	-2,000,000		1,250,000		0		0		0
CP0263 Total:		-5,000,000	-2,000,000		1,250,000		0		0		0

CP0264 Security Projects

Manager: Daniels *Carryforward* *YTD Expense* *Encumberances*
 Recommended 11,590 22,965 2,271

In early 2008, the City Manager formally established the Building Security Committee (previously ad hoc). The committee has made a number of recommendations on upgrades to signage, camera systems, emergency phones, alarms, etc. However, despite the City Manager's approval of the committee's recommendations, there have been no funds to carry out the plans. Attempts to use the Asset Improvement funds have been denied. Attempts to get departments to fund additions and upgrades have also been unsuccessful. These funds will allow us to move forward with the recommendations. Executive, Information Technology and Building Maintenance are partners in this project.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		50,000		25,000		0		0		0
033468	PROP TAX INCREMENT RDA		0		0		0		0		0
CP0264 Total:			50,000		25,000		0		0		0

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0

Project by Project Summary

CP0265 Crescent Tramway Trail (included in cp0047)

Manager: Eddington
 Recommended *Carryforward* 56,017 *YTD Expense* 1,155 *Encumberances* 0

This request is to secure funds specifically for the improvement of the Crescent Tramway Trail creating an identifiable, safe, and connected pedestrian trail. The Crescent Tramway easement follows the historic route of a narrow-gauge railroad which was first used in the late 1800s to carry ore from the Crescent Mine to the Park City Smelting Company. The trail begins near the corner of Park Ave and Heber Ave and winds up the foothills. It passes Woodside Ave, Norfolk Ave, and Lowell Ave, before it reaches a plethora of trails within the recreational open space areas. The tram route closed in 1898 after the smelter burned to the ground, and the railroad tracks were pulled up around 1901. The tramway has since been used as a pedestrian path, hiking trail, and bike route. Past development along the Crescent Tramway Trail has made it difficult to follow the pedestrian easement and it is even unrecognizable as a pedestrian trail in areas.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
033468	PROP TAX INCREMENT RDA	20,138	20,138		0		0		0		0
CP0265 Total:		20,138	20,138		0		0		0		0

CP0266 Prospector Drain - Regulatory Project

Manager: Blankenau
 Recommended *Carryforward* 245,932 *YTD Expense* 93,124 *Encumberances* 0

Council Goals: Preserving & Enhancing the Natural Environment; An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031473	SALE OF ASSETS	160,440	160,440		0	407,931	407,931	1,631,724	1,631,724		0
031475	TRANS FR GEN FUND	0	0	256,967	256,967		0		0		0
051481	WATER SERVICE FEES	-747,559	-245,932	-1,033,351	0	-532,176	0		0		0
CP0266 Total:		-587,119	-85,492	-776,384	256,967	-124,245	407,931	1,631,724	1,631,724		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$420,000 We are not 100% certain the EPA will require a treatment plant to be built. But this is a realist worst case scenario. In the case where we are require to build a treatment facility, there will be an ongoing operating expense for routine maintenance. 420

Project by Project Summary

CP0269 Environmental Revolving Loan Fund

Manager: Foster
 Recommended Carryforward 93,513 YTD Expense 91 Encumberances 0

Council directed project to use left over Johnson Control funds to continue energy efficiency projects within municipal facilities (the goal of the JCI project).
 Municipal departments can apply for energy efficiency funds and the "loan" is paid back through the energy savings (electricity, fuel, etc.)

Council Goals: Preserving & Enhancing the Natural Environment; An Inclusive Community of Diverse Economic & Cultural Opportunities

Future Funding		13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total	17 Adjust	17 Total
031450	BEGINNING BALANCE		0		0		0		0		0
CP0269 Total:			0		0		0		0		0

	Annual Cost	Cost Description
Annual Impact on Operating Budget:	\$0	None
	Annual Revenue	Revenue Description
Annual Impact on Operating Revenue:	\$0	Varying - electricity and fuel savings, some of which will be returned to this program

CP0270 Downtown Enhancements Phase II

Manager: Weidenhamer
 Recommended Carryforward 0 YTD Expense 6,322 Encumberances 0

Council Goals: World-Class, Multi-Seasonal Resort Destination; World-Class, Multi-Seasonal Resort Destination

Future Funding		13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total	17 Adjust	17 Total
031451	BOND PROCEEDS		0	-6,000,000	0		0		0	-3,500,000	0
031474	STATE CONTRIBUTION		0	3,000,000	3,000,000		0		0		360,000
031491	TR FR SALES TAX DSF-2014 S	1,000,000	1,000,000	2,000,000	2,000,000		0		0	3,500,000	3,500,000
031499	ADDITIONAL RESORT SALES T		0		0				360,000		360,000
CP0270 Total:		1,000,000	1,000,000	-1,000,000	5,000,000		0		360,000	0	4,220,000

CP0271 Water Rights - Perpetual Lease

Manager: McAfee
 Recommended Carryforward YTD Expense Encumberances

Council Goals:

Future Funding		13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total	17 Adjust	17 Total
051480	WATER IMPACT FEES		0		0		0		0		0
051481	WATER SERVICE FEES		0		0		0		0		0
CP0271 Total:			0		0		0		0		0

Project by Project Summary

CP0273 Landscape Water Checks

Manager: McAfee	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	5,000	500	0

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051481 WATER SERVICE FEES		5,175		5,356		5,544	6,000	6,000		0
CP0273 Total:		5,175		5,356		5,544	6,000	6,000		0

CP0274 PC Heights Development Infrastructure (cap expansion component)

Manager: McAfee	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	0	0	0

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051480 WATER IMPACT FEES	-221,490	0	-1,107	228,135	236,119	236,119		0		0
051481 WATER SERVICE FEES		0		0		0		0		0
CP0274 Total:	-221,490	0	-1,107	228,135	236,119	236,119		0		0

CP0275 Smart Irrigation Controllers

Manager: McAfee	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	5,475	0	0

This is an incentive program designed to reduce water demand through the use of technology that adjusts watering amounts based on climatic conditions.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051481 WATER SERVICE FEES		12,420		12,855		13,305		13,770		14,252
CP0275 Total:		12,420		12,855		13,305		13,770		14,252

Project by Project Summary

CP0276 Water Quality Study

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 87,476 203,848 0

This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051480 WATER IMPACT FEES		0		0		0		0		0
051481 WATER SERVICE FEES		150,000	100,000	250,000	100,000	250,000		150,000		150,000
051488 BOND PROCEEDS (CIB)		0		0		0		0		0
051525 BOND PROCEEDS (2012B)		0		0		0		0		0
CP0276 Total:		150,000	100,000	250,000	100,000	250,000		150,000		150,000

CP0277 Rockport Capital Facilities Replacement

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 26,882 1,011,605 0

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051480 WATER IMPACT FEES		0		0		0		0		0
051481 WATER SERVICE FEES	-15,682	98,949	11,200	125,831	11,200	125,831	11,200	125,831		114,631
CP0277 Total:	-15,682	98,949	11,200	125,831	11,200	125,831	11,200	125,831		114,631

Project by Project Summary

CP0278 **Royal Street**

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0

This project is for the permanent design of Royal St failed section in 2013 and construction of retaining walls in summer of 2014

Council Goals: Preserving & Enhancing the Natural Environment; An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031402 STREETS IMPACT FEES		0		0		0		0		0
031450 BEGINNING BALANCE		0	-250,000	750,000		0		0		0
031475 TRANS FR GEN FUND		0		0		750,000		0		0
031498 FEMA FUNDS		0		0		0		0		0
CP0278 Total:		0	-250,000	750,000		750,000		0		0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 none

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 None

CP0279 **Corridor Study and Strategic Plan**

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 47,360 22,831 0

Project includes a corridor study and strategic plan for State Route 224 between Thaynes Canyon Drive and the Deer Valley Drive/Bonanza Drive intersection. The resulting Plan will be a guideline for future decisions regarding Walkability projects and connectivity, transportation efficiencies, and access. The Plan will fold into land use and redevelopment decisions regarding the western side of the Bonanza Park district and General Plan discussions.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031451 BOND PROCEEDS		0		0		0		0		0
033450 BEGINNING BALANCE		0		0		0		0		0
057450 BEGINNING BALANCE		0		0		0		0		0
CP0279 Total:		0		0		0		0		0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 The study will quantify capital and operating requirements for desired corridor improvements and management

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 None

Project by Project Summary

CP0280 Aquatics Equipment Replacement

Manager: Fisher	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	2,654	10,909	0

There is no capital replacement fund for the two outdoor pools. This will be set up to build a fund balance for the eventual replacement of pool infrastructure and equipment. This year we had to use Asset Management Funds for several repair/replacement items.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		10,000	5,000	15,000	5,000	15,000	5,000	15,000	5,000	15,000
CP0280 Total:		10,000	5,000	15,000	5,000	15,000	5,000	15,000	5,000	15,000

	<i>Annual Revenue</i>	<i>Revenue Description</i>
Annual Impact on Operating Revenue:	\$0	Possible revenue from swim fees for swim teams, lessons, master's, water aerobics, and open swim.

CP0281 Ironhorse Solar Array

Manager: Cashel	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	584,556	241,894	0

This CIP will fund the design and construction of a 55 KW solar array on the north maintenance building. Project will offset power usage of 90 KWH per year or equivalent electrical consumption of average households

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057458 FEDERAL GRANTS	-274,130	-274,130		0		0		0		0
057479 TRANSIT SALES TAX	-68,532	-68,532		0		0		0		0
CP0281 Total:	-342,662	-342,662		0		0		0		0

	<i>Annual Cost</i>	<i>Cost Description</i>
Annual Impact on Operating Budget:	\$0	none

	<i>Annual Revenue</i>	<i>Revenue Description</i>
Annual Impact on Operating Revenue:	\$8,000	System should eliminate purchase of 90, kwh annually. At current Rocky Mountain Power rates this should yield \$8,00 savings per year of 14 year payback on City investment

Project by Project Summary

CP0282 Fuel Trailer

Manager: Andersen
 Recommended *Carryforward* 0 *YTD Expense* 7,500 *Encumberances* 0

Purchase a fuel trailer with capacity enough to refuel emergency generators from city fuel tanks at new fueling facility

Council Goals: Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		7,500		0		0		0		0
CP0282 Total:			7,500		0		0		0		0

Annual Cost **Annual Impact on Operating Budget:** \$0 *Cost Description* none

Annual Revenue **Annual Impact on Operating Revenue:** \$0 *Revenue Description* None

CP0283 Storm Water Utility Study

Manager: Cassel
 Recommended *Carryforward* 0 *YTD Expense* 0 *Encumberances* 0

This study will look at the issues associated with creating and maintaining a storm water utility

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		25,000		0		0		0		0
CP0283 Total:			25,000		0		0		0		0

Annual Cost **Annual Impact on Operating Budget:** \$0 *Cost Description*

Annual Revenue **Annual Impact on Operating Revenue:** \$0 *Revenue Description*

Project by Project Summary

CP0284 Stair Removal at Marsac

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 15,078 0

This is to remove the stairs along Marsac just north of Ontario. The stairs are unsafe and either need to be demolished or rebuilt by adjacent land owners

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND	-24,922	15,078	0	0	0	0	0	0	0	0
CP0284 Total:		-24,922	15,078	0	0	0	0	0	0	0	0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 None

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 None

CP0285 PCMR Transit Center

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended

This CIP will fund the design and construction of a new transits center at Park City Mountain Resort

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057450	BEGINNING BALANCE	0	0	0	0	300,000	0	0	0	0	0
057458	FEDERAL GRANTS	0	0	0	0	1,200,000	0	0	0	0	0
CP0285 Total:		0	0	0	0	1,500,000	0	0	0	0	0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$130,000 Capital maintenance contribution of \$130k per year will be requested at completion of project

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 None

Project by Project Summary

CP0286 Ironhorse Electronic Access Control

Manager: Cashel
 Recommended *Carryforward* 72,000 *YTD Expense* 0 *Encumberances* 0

This CIP will provide for Electronic Access Control for the 72 doors at Ironhorse Public Works Facility. Costs are shared based upon proportional share of doors. Project will be phased over 3 years.

Council Goals: World-Class, Multi-Seasonal Resort Destination; Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		25,000		25,000		0		0		0
051481 WATER SERVICE FEES		2,000		2,000		0		0		0
057450 BEGINNING BALANCE		45,000		45,000		0		0		0
CP0286 Total:		72,000		72,000		0		0		0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 None

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 None

CP0287 Ironhorse Seasonal Housing

Manager: Cashel
 Recommended *Carryforward* 1,874,937 *YTD Expense* 214,292 *Encumberances* 884

Seasonal housing (Dorm Style) for up to 16 seasonal transit employees to be constructed on Ironhorse Property. Rents will recapture op expenses, capital renewal, and initial capital.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057450 BEGINNING BALANCE		0	75,000	75,000		0		0		0
057458 FEDERAL GRANTS		0		0		0		0		0
CP0287 Total:		0	75,000	75,000		0		0		0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 operating and capital maintenance costs will be covered with rents charged to inhabitants. Capital investment of \$375,000 will be recaptured over life of project using rents as well.

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 none

Project by Project Summary

CP0288 Transit Signal Priority

Manager: Cashel
 Recommended *Carryforward* 142,385 *YTD Expense* 0 *Encumberances* 0

This CIP project will install Transit Signal Priority equipment in Signals along SR-248 and SR-224. this system will provide extra

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057450 BEGINNING BALANCE		0		0		0		0		0
057458 FEDERAL GRANTS		0		0		0		0		0
CP0288 Total:		0		0		0		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0 Equipment maintenance and repair will be handed within the current op budget

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0 None

CP0289 Ironhorse Transit Facility Asset Management

Manager: Cashel
 Recommended *Carryforward* 180,000 *YTD Expense* 0 *Encumberances* 0

This CIP will fund ongoing Capital Renewal needs for the City's expanded Ironhorse Transit facility. This fund will provide for roof, parking garage, HVAC, lifts and equipment capital renewal. Summit County contributes its proportional share.

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057479 TRANSIT SALES TAX		137,647		137,647		137,647		137,647		137,647
057482 REGIONAL TRANSIT REVENUE		42,353		42,353		42,353		42,353		42,353
CP0289 Total:		180,000		180,000		180,000		180,000		180,000

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0 none

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0 proper capital maintenance will significantly reduce annual repair and maintenance costs and extend asset useful life.

Project by Project Summary

CP0290 APP Development

Manager: Lace
 Recommended *Carryforward* 65,000 *YTD Expense* 0 *Encumberances* 0

This App Development request consists of development services required to create and maintain new "Apps" that are becoming an expected part of city services delivery. It is anticipated that several core functions could be offered through Apps on mobile devices , namely requesting information and work from city staff.

Council Goals: Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		20,000		0		0		0		0
CP0290 Total:			20,000		0		0		0		0

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 none

CP0291 Memorial Wall

Manager: Fisher
 Recommended *Carryforward* 11,264 *YTD Expense* 23,995 *Encumberances* 0

Council was supportive of building a Memorial Wall at the PC Cemetery. The cost of construction will be recovered through the sale of "plates" that will be installed on the wall.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities; Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		15,000		0		0		0		0
CP0291 Total:			15,000		0		0		0		0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 could be a Parks department impact as the plates will need to be installed and the wall maintained.

Project by Project Summary

CP0292 Cemetery Improvements

Manager: Fisher
 Recommended *Carryforward* 0 *YTD Expense* 15,424 *Encumberances* 0

City Council has an interest in developing a head stone replacement and restoration program for the cemetery. There is also an interest in using ground penetrating radar to see if the southwest corner of the cemetery can be reclaimed.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		65,000	-35,000	0	0	0	0	0	0	0
CP0292 Total:		65,000	-35,000	0	0	0	0	0	0	0

Annual Impact on Operating Budget: *Annual Cost* \$0 *Cost Description* potentially an impact on maintenance of the cemetery

Annual Impact on Operating Revenue: *Annual Revenue* \$0 *Revenue Description* possible revenue from plot sales and burials

CP0293 Parking System Software

Manager: Andersen
 Recommended *Carryforward* 0 *YTD Expense* 47,853 *Encumberances* 0

Replace existing parking system software and hardware

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057489 METER REVENUE		98,000	0	0	0	0	0	0	0	0
CP0293 Total:		98,000	0	0	0	0	0	0	0	0

Annual Impact on Operating Budget: *Annual Cost* \$22,000 *Cost Description* Maintenance of software and services. First year is covered in project cost.

Annual Impact on Operating Revenue: *Annual Revenue* \$31,000 *Revenue Description* Reduction of officer count by one.

Project by Project Summary

CP0294 Spriggs Barn

Manager: Fannesbeck
 Recommended *Carryforward* 0 *YTD Expense* 0 *Encumberances* 0

This option will provide funding to stabilize the Spriggs Barn from further dilapidation and begin a long rang plan for restoration.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		23,312		0		0		0		0
CP0294 Total:			23,312		0		0		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0 Restoration will result in an ongoing maintenance plan

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$0 None

CP0295 Police Solar PV Array

Manager: Poulson
 Recommended *Carryforward* 113,500 *YTD Expense* 113,000 *Encumberances* 0

This project will install 70 - 85 solar panels on the Park City Police Facility at 2060 Park Avenue. The project will be completed during summer 2012, but it's not clear yet whether it will wrap up before FY-end on July 1, 2012.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031458	FEDERAL GRANTS		0		0		0		0		0
031466	OTHER CONTRIBUTIONS		0		0		0		0		0
CP0295 Total:			0		0		0		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$0 The primary components of this solar project will have a 25-year warranty. During very intense snow years there may be some snow removal needs (10 hours/winter), but the solar array will be designed to try and mitigate these needs.

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$2,300 We anticipate that this solar array will produce roughly 28 megawatt-hours (MWh) of electricity per year. The value of this electricity, at current utility rates, is \$2,300 per year. However, Rocky Mountain Power has indicated that rates are expected to

Project by Project Summary

CP0296 Staff Interactive Budgeting Software

Manager: Briggs	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	200,000	174,181	90

Budgeting for Outcomes software to streamline budgeting process. The software will include an easy-to use and aesthetically pleasing interface (dashboard), budget monitoring and reporting, forecasting, adhoc analysis, real-time updates, and a performance measurement component. Software also includes the ability to breakdown current departmental budgets into distinct BFO programs in an user-friendly format. Software also includes advanced budget monitoring capabilities as well as performance measure integration. Should work seamlessly with the Eden Accounting System.

Council Goals: Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0296 Total:		0		0		0		0		0

	Annual Cost	Cost Description
Annual Impact on Operating Budget:	\$17,000	Annual maintenance contract

	Annual Revenue	Revenue Description
Annual Impact on Operating Revenue:	\$0	Professional development of Budget Officer into economic development.

CP0297 Parking Wayfinding

Manager: Andersen	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	30,000	0	0

Wayfinding for Main Street parking resources. First year is for signage and consulting assistance with finding garage and internal garage circulation. Years 2 and 3 are for a smart system to indicate stalls available.

Council Goals: World-Class, Multi-Seasonal Resort Destination; World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
057489 METER REVENUE		30,000		30,000		0		0		0
CP0297 Total:		30,000		30,000		0		0		0

	Annual Revenue	Revenue Description
Annual Impact on Operating Revenue:	\$0	None

Project by Project Summary

CP0298 Historic Preservation

Manager: Eddington *Carryforward* *YTD Expense* *Encumberances*
 Recommended 300,000 0 0

1. National Register historic district study. 2. Intensive level surveys within National Register District. 3. Intensive level surveys of Landmark Buildings. 4. Intensive level surveys of significant buildings.

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031458	FEDERAL GRANTS		0	3,950	3,950		0		0		0
031475	TRANS FR GEN FUND	100,000	100,000	-390,000	10,000		0		0		0
CP0298 Total:		100,000	100,000	-386,050	13,950		0		0		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 None

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 None

CP0299 Raw Water Line and Tank

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0 0

The raw water line will extend from the existing raw water line stub near Wyatt Earp Drive towards the west to the Park City Golf Course . This line will become the backbone of the City's raw water system including conveyance of tunnel water to large raw water users and to the Quinns Junction Water Treatment Plant drinking water treatment.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051480	WATER IMPACT FEES	-58,340	0		0		0		0		0
051481	WATER SERVICE FEES	-200,410	0		0		0		0		0
CP0299 Total:		-258,750	0		0		0		0		0

Project by Project Summary

CP0300 Irrigation Screening Facility

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 74 0

The irrigation screening facility will provide screening of water from the Weber River and the potential Round Valley Reservoir . The purpose of this facility is to screen fine particles and organic material prior to entering the irrigation system. Without this facility, existing irrigation systems would become clogged and would not function properly.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051480	WATER IMPACT FEES	-116,679	0	-423,147	204,820	-899,924	0		0		0
051481	WATER SERVICE FEES	-400,747	74	-2,096,038	61,180	-3,091,460	0		0		0
CP0300 Total:		-517,426	74	-2,519,185	266,000	-3,991,384	0		0		0

CP0301 Scada and Telemetry System Replacement

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended

This project is to replace and upgrade the water system’s SCADA (supervisory control and data acquisition) system. There are many limits to the current system including limited technical experts that understand the programming, limited ability to report, trend, and integrate water quality monitoring and trending. This upgrade will allow the system to be better integrated into the Quinns WTP system and the AMR system .

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051481	WATER SERVICE FEES		0		0		0		0		950,149
CP0301 Total:			0		0		0		0		950,149

CP0302 Deer Valley Drive - Water Infrastructure

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 14,806 0

This project will be a part of the road reconstruction project and will replace water infrastructure including a distribution and transmission mainline, several valve vaults, and a modification to a underground pump station. It is recommended that this water infrastructure be replaced in conjunction with the road project to avoid future emergency repairs.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051481	WATER SERVICE FEES	-776,250	0		803,419		0		0		0
051525	BOND PROCEEDS (2012B)	776,250	776,250		0		0		0		0
CP0302 Total:		0	776,250		803,419		0		0		0

Project by Project Summary

CP0303 Empire Tank Replacement

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 1,879 0

As part of the drinking water solution for the Judge Tunnel Source, the Empire Tank will be converted into a raw water tank and as a result will need to be replaced to meet drinking water storage requirements. In addition to the projected water storage deficit in the Old Town area, the existing Woodside tank is approximately 50 years old. Both of these factors will be considered with the new tank construction.

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051481 WATER SERVICE FEES		0		0	-554,359	0	-803,266	0		0
051525 BOND PROCEEDS (2012B)	35,000	35,000	300,000	300,000	2,000,000	2,000,000		0		0
CP0303 Total:	35,000	35,000	300,000	300,000	1,445,641	2,000,000	-803,266	0		0

CP0304 Quinn's Water Treatment Plant Asset Replacement

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 3,211 0

With the addition of Quinns Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051480 WATER IMPACT FEES		34,000	6,243	108,243	6,243	108,243	8,408	110,408	18,500	120,500
051481 WATER SERVICE FEES	16,000	16,000	1,939	49,939	2,938	50,938	3,957	51,957	4,900	52,900
CP0304 Total:		50,000	8,182	158,182	9,181	159,181	12,365	162,365	23,400	173,400

CP0305 Quinn's Dewatering

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0 0

A mechanical dewatering process addition at QJWTP will be required once Judge Tunnel water is treated at this facility. Judge water contains various constituents in particulate form which will be filtered out by the membranes at QJWTP creating a concentrated waste stream that requires treatment. The current waste stream is discharged into the sanitary sewer which is then treated at Snyderville Basin's Silver Creek Facility. However, with the addition of Judge's waste stream, discharge to the sewer will be prohibited as a result of the concentrated metal content.

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
051496 Water Fund - EXISTING USERS	-144,000	16,000	-336,000	144,000	240,000	240,000	240,000	240,000		0
051497 Water Fund - NEW GROWTH	-306,000	34,000	-714,000	306,000	510,000	510,000	510,000	510,000		0
CP0305 Total:	-450,000	50,000	-1,050,000	450,000	750,000	750,000	750,000	750,000		0

Project by Project Summary

CP0306 **Open Space Acquisition**

Manager: Rockwood *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 1,474,140 0

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031451 BOND PROCEEDS		0		3,000,000		4,000,000		0		5,000,000
031491 TR FR SALES TAX DSF-2014 S	1,474,140	1,474,140		3,000,000		4,000,000		0		5,000,000
031499 ADDITIONAL RESORT SALES T		0		750,000		750,000		0		0
CP0306 Total:	1,474,140	1,474,140		6,750,000		8,750,000		0		10,000,000

CP0307 **Open Space Conservation Easement Monitoring Fund**

Manager: Rockwood *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031462 INTEREST EARNINGS		0		0		0		0		0
031499 ADDITIONAL RESORT SALES T		0		750,000		750,000		0		0
CP0307 Total:		0		750,000		750,000		0		0

CP0308 **Library Remodel**

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 80,221 0

Council Goals:

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
033468 PROP TAX INCREMENT RDA	100,000	100,000	5,500,000	5,500,000		0		0		0
CP0308 Total:	100,000	100,000	5,500,000	5,500,000		0		0		0

Project by Project Summary

CP0309 Multi-Generational Housing

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals:

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
033468	PROP TAX INCREMENT RDA		0	0	0	8,000,000	8,000,000		0		0
CP0309 Total:			0	0	0	8,000,000	8,000,000		0		0

CP0311 Senior Community Center

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals:

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
033468	PROP TAX INCREMENT RDA		0	2,000,000	2,000,000		0		0		0
CP0311 Total:			0	2,000,000	2,000,000		0		0		0

New 13-07 Engineering Incubator

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		8,000		0		0		0		0
New 13-07 Total:			8,000		0		0		0		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 None

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 None

Project by Project Summary

New 13-10 Monument Reestablishment

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		10,000		0		0		0		0
New 13-10 Total:			10,000		0		0		0		0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 None

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 None

New 13-12 Historic Wall on Hillside

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: An Inclusive Community of Diverse Economic & Cultural Opportunities

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND		75,000		0		0		0		0
New 13-12 Total:			75,000		0		0		0		0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$0 none

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$0 none

Project by Project Summary

New 13-15 Jet Vac Truck (will be evaluated as part of Storm Drain Study)

Manager: Fannesbeck *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Preserving & Enhancing the Natural Environment

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031472 REVENUE FOR UTILITIES		0		0	340,000	340,000		0		0
New 13-15 Total:		0		0	340,000	340,000		0		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 There is a possibility that this would require additional seasonal staff. Maintenance cost. Increased fleet replacement cost (cp0074) of \$35k per year.

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 Possible savings in property damage as a result of plugged storm drain line.

New 14-01 Fleet Management Software

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475 TRANS FR GEN FUND	18,000	18,000	27,000	27,000	27,000	27,000		0		0
051481 WATER SERVICE FEES	1,500	1,500	2,250	2,250	2,250	2,250		0		0
057479 TRANSIT SALES TAX	30,500	30,500	45,750	45,750	45,750	45,750		0		0
New 14-01 Total:	50,000	50,000	75,000	75,000	75,000	75,000		0		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 No incremental op expenses anticipated. This request replaces an outdated and insufficient electronic fleet maintenance system

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 1% decrease in in operating cost or \$15,250 in annual cost savings.

Project by Project Summary

New 14-28 Outdoor Tennis Court Rebuild

Manager: Fisher *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: World-Class, Multi-Seasonal Resort Destination

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031469	RECR, ARTS&PARK-RAP TAX C	450,000	450,000		0		0		0		0
031475	TRANS FR GEN FUND	250,000	250,000		0		0		0		0
New 14-28 Total:		700,000	700,000		0		0		0		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$0 None

New 14-29 Meeting Documentation Software

Manager: Glidden *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: Responsive, Cutting-Edge & Effective Government

<i>Future Funding</i>		<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>	<i>17 Adjust</i>	<i>17 Total</i>
031475	TRANS FR GEN FUND	20,000	20,000		0		0		0		0
New 14-29 Total:		20,000	20,000		0		0		0		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$9,600 annual maintenance fee

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$0 We hope to see savings in staff time in producing and approving staff reports . Decreased staff time in meeting minutes and posting all this information to the city website. It is hard to put a cost in dollars.

Score	CIP #	Project Name	General Fund Funding						Flexible Funding						Inflexible Funding					
			2013	2014	2015	2016	2017	2018	2013	2014	2015	2016	2017	2018	2013	2014	2015	2016	2017	2018
Recommended																				
Unscored																				
NR	CP0004	Hillside Avenue Design & Widening																		
	CP0007	Tunnel Improvements							311,100	228,888	233,466	238,135	242,898	248,970.45						
	CP0010	Water Department service equipment							60,000	60,000	63,672	75,770	70,000	70,000						
	CP0022	Sandridge Parking Lot	0	0	0	0	-	-	0	0	0	0	0	0						
	CP0026	Motor Change-out and Rebuild Program							25,875	26,781	27,718	28,688	29,692	30,434.3						
	CP0030	Public Safety Complex	0	0	0	0	-	-	0	0	0	0	0	0						
	CP0040	Water Department Deficiency Correction Projects							-52,821	621,311	643,056	665,563	688,858	706,079.45	1,000,000	0	0	0	0	
	CP0042	Gilmore Open Space Note	100,000	100,000	0	0	-	-							0	0	0	0	0	
	CP0043	Public Works Storage Parcel							0	0	0	0	0	0						
	CP0069	Judge Water Treatment Plant.							0	0	890,000	0	385,998	395,647.5	2,688,384	6,900,000	0	0	0	
	CP0070	Meter Radio Read							0	0	0	0	0	0						
	CP0081	OTIS Water Pipeline Replacement Projects							-33,876	252,806	261,657	270,815	280,294	0	1,766,673	0	0	0	0	
	CP0083	Lower Norfolk & Woodside (North of 13th)	0	0	0	0	-	-	0	0	0	0	0	0						
	CP0085	Town Plaza	0	0	0	0	0	0	0	0	0	0	0	0						
	CP0096	E-Government Software	0	0	0	0	0	0	0	0	0	0	0	0						
	CP0102	Top Soil Assistance Program	0	0	0	0	0	0	0	0	0	0	0	0						
	CP0108	Flagstaff Transit Transfer Fee													215,831	0	0	0	0	
	CP0122	Police Wireless Network	0	0	0	0	-	-												
	CP0131	Conservation Reserve Program (\$10,907)													0	0	0	0	0	
	CP0132	Museum Expansion							0	0	0	0	0	0						
	CP0134	Impact Fees													0	0	0	0	0	
	CP0136	County Vehicle Replacement Fund													62,738	64,620	66,558	68,555	70,612	
	CP0140	Water System Emergency Power Master Planning							0	0	130,910	0	0	0						
	CP0141	Boothill Transmission Line							0	0	0	0	0	0	14,063	0	0	0	0	
	CP0156	OTIS Phase II(b)	0	0	0	0	-	-							0	0	0	0	0	
	CP0157	OTIS Phase III(a)							0	0	0	633,333	633,333	0			1,950,000	0	0	
	CP0158	OTIS Phase III(b)													0	0	0	0	0	
	CP0160	Ice Facility Capital Improvements	0	0	0	0	-	-							2,363	0	0	0	0	
	CP0161	Golf Car Loan & Purchase							0	0	0	0	0	0	2,700,000	0	0	0	0	
	CP0169	Bus Stop Lights							0	0	0	0	0	0						
	CP0178	Rockport Water, Pipeline, and Storage							1,041,796	1,046,418	1,051,086	1,055,800	1,060,562	0	258,175	0	0	0	0	
	CP0180	Corrosion Study of Water System							0	0	51,750	0	0	0						
	CP0181	Spiro Building Maintenance							0	71,415	73,915	100,000	0	0						
	CP0184	Judge/Talisker/NPDES							-1,464	0	0	0	0	0						
	CP0185	Wind Power Grant													0	0	0	0	0	
	CP0195	Ice Expansion Fund													0	0	0	0	0	
	CP0201	Shell Space	0	0	0	0	0	0	0	0	0	0	0	0						
	CP0205	GIS Development	0	0	0	0	-	-												
	CP0207	LED Holiday Lighting	0	0	0	0	-	-												
	CP0214	Racquet Club Renovation	-83,089	0	0	0	-	-	-33,905	0	0	0	0	0	15,470	0	0	0	0	
	CP0227	Park City Water Infrastructure Project							0	0	0	0	0	0	-14,449	0	0	0	0	
	CP0228	Snow Creek Affordable Housing Project							0	0	0	0	0	0	0	0	0	0	0	
	CP0232	Traffic Model							0	0	0	0	0	0						
	CP0233	China Bridge Pocket Park													0	0	0	0	0	
	CP0236	Triangle Property	0	0	0	0	-	-												
	CP0238	Quinn's Junction Transmission Lines							0	0	0	0	0	0	-9,702	0	0	0	0	
	CP0239	PC Heights Capacity Upgrade							0	0	0	0	0	0	0	0	315,142	318,210	329,347	
	CP0240	Quinn's Water Treatment Plant							0	0	0	0	0	0	305,185	500,000	0	0	300,000	
	CP0241	Promontory Pipeline							0	0	0	0	0	0	0	0	0	0	0	
	CP0244	Transit Contribution to County							558,677	0	0	0	0	0						
	CP0247	Quinn's Rec Light Visors													0	0	0	0	0	
	CP0248	Middle Silver Creek Water Shed	0	0	0	0	-	-												
	CP0249	Sportex Field Snow Removal	0	0	0	0	-	-												
	CP0253	EECBG Projects													0	0	0	0	0	
	CP0254	Colf Course Controller Upgrade							0	0	0	0	0	0						
	CP0257	FEMA Study	0	0	0	0	-	-												
	CP0259	Drainage issue at 500 DVD	0	0	0	0	-	-												
	CP0260	Monitor and Lucky John Drainage							0	0	0	0	0	0						
	CP0261	Short Range Transit Development Plan							0	0	0	0	0	0						
	CP0262	High School Bus Sundance Transit Reconstruction	0	0	0	0	0	0	0	0	0	0	0	0						
	CP0268	Tire Mount/Balance Machine (Close Out)	-7,500	0	0	0	-	-	-7,500	0	0	0	0	0						
	CP0271	Water Rights - Perpetual Lease							0	0	0	0	0	0						
	CP0273	Landscape Water Checks							5,175	5,356	5,544	6,000	0	0						
	CP0274	PC Heights Development Infrastructure (cap expansion component)							0	0	0	0	0	0	0	228,135	236,119	0	0	
	CP0275	Smart Irrigation Controllers							12,420	12,855	13,305	13,770	14,252	14,608.3						
	CP0276	Water Quality Study							150,000	250,000	250,000	150,000	150,000	0						
	CP0277	Rockport Capital Facilities Replacement							98,949	125,831	125,831	125,831	114,631	0						

Recommendation Threshold - 17.27

Score	CIP #	Project Name	General Fund Funding						Flexible Funding						Inflexible Funding					
			2013	2014	2015	2016	2017	2018	2013	2014	2015	2016	2017	2018	2013	2014	2015	2016	2017	2018
20.03	CP0168	Bus Barn Sewer Connection							-25,000	0	0	0	0	0						
19.97	CP0047	Downtown Enhancements/Design							0	0	0	0	0	0	43,966	0	0	0	0	0
19.78	CP0290	APP Development	20,000	0	0	0	-	-												
19.75	CP0291	Memorial Wall	15,000	0	0	0	-	-												
19.69	CP0008	Historical Incentive Grants	0	-47,136	0	0	-	-							0	-119,093	0	0	0	0
19.64	CP0210	Salt Cover	-4,673	0	0	0	-	-	-65,000	0	0	0	0	0						
19.59	CP0278	Royal Street	0	0	750,000	0	-	-	0	750,000	0	0	0	0	0	0	0	0	0	0
19.55	CP0309	Multi-Generational Housing													0	0	8,000,000	0	0	0
19.53	CP0286	Ironhorse Electronic Access Control	25,000	25,000	0	0	-	-	47,000	47,000	0	0	0	0						
19.25	New 14-25	Website Remodel	0	37,000	0	0	0	0												
19.16	CP0217	Emergency Management Program Startup	15,000	0	0	0	-	-							0	0	0	0	0	0
19.13	CP0263	Lower Park Avenue RDA													-2,000,000	1,250,000	0	0	0	0
19.11	CP0097	Bonanza Drive Reconstruction	0	0	0	0	-	-							0	20,000	0	0	0	0
19.06	CP0092	Open Space Improvements							0	0	0	0	0	0	215,831	0	0	0	0	0
19.04	CP0297	Parking Wayfinding							30,000	30,000	0	0	0	0						
19.03	CP0041	Trails Master Plan Implementation	100,000	0	0	0	-	-	0	0	0	0	0	0	167,210	100,000	0	0	0	0
	CP0107	Retaining Wall at 41 Sampson Ave	0	0	0	0	-	-							0	0	0	0	0	0
18.97	CP0142	Racquet Club Program Equipment Replacement	0	30,000	30,000	30,000	30000	30000	50,000	50,000	50,000	50,000	50000	50000	0	0	0	0	0	0
	CP0256	Storm Water Improvments	100,000	0	0	0	-	-	50,000	861,154	1,333,333	1,333,333	1333333	0	0	0	0	0	0	0
18.86	CP0123	Replace Police Dispatch System	0	0	0	0	-	-												
18.78	CP0283	Storm Water Utility Study	25,000	0	0	0	-	-												
18.75	CP0020	City-Wide Signs Phase I	5,000	20,000	0	0	-	-							5,000	30,000	0	0	0	0
	CP0234	General Plan Update	0	0	0	0	-	-												
18.69	CP0167	Skate Park Repairs							5,000	5,000	5,000	5,000	5000	5000						
18.66	CP0100	Neighborhood Parks	0	0	0	0	0	0							24,713	0	100,000	100,000	0	0
	CP0171	Upgrade OH Door Rollers							0	0	0	0	0	0						
18.63	CP0251	Electronic Record Archiving	0	0	0	0	-	-												
18.56	CP0170	Bus Wash Rehab							0	0	0	0	0	0						
18.5	CP0284	Stair Removal at Marsac	15,078	0	0	0	-	-												
	New 14-22	Network & Security Enhancements	0	80,000	80,000	0	0	0												
18.47	CP0264	Security Projects	50,000	25,000	0	0	-	-							0	0	0	0	0	0
	New 14-07	Bonanza Park/RMP Substation Mitigation	1,500,000	0	0	0	0	0												
18.46	CP0270	Downtown Enhancements Phase II							0	0	0	360,000	360000	0	0	3,000,000	0	0	360000	0
18.34	CP0017	ADA Implementation	10,000	10,000	10,000	0	-	-	0	0	0	0	0	0						
	CP0036	Traffic Calming	50,000	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	0	0	0	0	0	0	0
18.31	CP0296	Staff Interactive Budgeting Software	0	0	0	0	-	-												
18.29	CP0073	Marsac Seismic Renovation	0	0	0	0	-	-	0	0	0	0	0	0						
18.22	CP0063	Historic Structure Abatement Fund							0	-48,688	0	0	0	0	0	-133,580	0	0	0	0
18.16	CP0282	Fuel Trailer	7,500	0	0	0	-	-												
18.03	New 14-06	Deer Valley Dr. Phase II							0	950,000	0	0	0	0						
18	CP0231	Mortgage Assistance Program	0	0	0	0	-	-	0	0	0	0	0	0						
17.94	CP0191	Walkability Maintenance	45,000	45,000	45,000	45,000	45000	45000												
17.91	CP0090	Friends of the Farm													5,785	0	0	0	0	0
17.78	CP0269	Environmental Revolving Loan Fund							0	0	0	0	0	0						
17.75	CP0128	Quinn's Ice/Fields Phase II	0	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
17.72	CP0280	Aquatics Equipment Replacement	10,000	15,000	15,000	15,000	15000	15000												
17.69	CP0005	City Park Improvements	0	0	0	0	0	0	0	0	0	0	0	0	342,000	101,733	100,000	100,000	100000	100000
17.64	CP0186	Energy Efficiency Study on City Facilities	0	0	0	0	0	0							0	0	0	0	0	0
17.63	CP0003	Old Town Stairs	0	0	50,000	0	0	0							0	0	0	0	0	0
17.59	CP0089	Public Art	0	0	0	50,000	50000	50000	50,000	50,000	50,000	0	0	0	0	0	0	0	0	0
	CP0250	Irrigation Controller Replacement	25,000	25,000	25,000	25,000	25000	25000												
17.53	CP0177	China Bridge Improvements & Equipment	90,000	0	0	0	0	0												
17.5	CP0229	Dredge Prospector Pond	0	0	0	0	150000	0												
17.31	CP0014	McPolin Farm	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
17.28	New 14-18	Recreation Software	0	85,000	0	0	0	0												
17.19	CP0265	Crescent Tramway Trail (included in cp0047)													20,138	0	0	0	0	0
17.09	New 14-15	Fitness in the Park													0	35,000	0	0	0	0
17	CP0252	Park City Heights							0	0	0	0	0	0	-5,500,000	0	0	0	0	0
Alternative 3 Total			2,722,965	1,229,897	1,832,000	1,415,000	1,165,000	1,065,000	-5,173,565	5,987,876	1,514,833	1,748,333	1,748,333	55,000	-6,575,357	6,384,060	8,556,500	300,000	560000	200000
Alternative 4																				
16.13	CP0292	Cemetery Improvements	65,000	0	0	0	-	-												
15.67	CP0298	Historic Preservation	100,000	10,000	0	0	0	0							0	3,950	0	0	0	0
15.16	New 14-17	Dog Park Improvements													25,000	25,000	5,000	5,000	0	0
14.34	New 14-16	Cement Practice Walls													0	75,000	0	0	0	0
14.17	New 14-29	Meeting Documentation Software (City Manager Recommen	20,000	0	0	0	0	0												
Alternative 4 Total			185,000	10,000	0	0	-	-							25,000	103,950	5,000	5,000	0	0

Recommendation Threshold - 17.27

Score	CIP #	Project Name	General Fund Funding						Flexible Funding						Inflexible Funding					
			2013	2014	2015	2016	2017	2018	2013	2014	2015	2016	2017	2018	2013	2014	2015	2016	2017	2018
Recommended Total			2,872,579	2,734,573	2,969,709	2,652,709	2,302,709	2,202,709	-3,984,283	13,398,222	8,272,759	7,470,366	10,390,529	5,503,219	5,424,599	26,036,462	20,006,121	3,271,982	10,910,552	701,809
Not Recommended																				
Alternative 3																				
20.06	CP0074	Equipment Replacement - Rolling Stock (Main Street)								130,000	0	0	0	0						
17.22	New 13-15	Jet Vac Truck (will be evaluated as part of Storm Drain Study)								0	0	340,000	0	0	0					
17.13	CP0163	Quinn's Fields Phase III	2,700,000	0	2,700,000	0	-	-							-300,000	0	0	0	0	0
16.84	New 14-23	Quinn's Fiber & Conduit Infrastructure	0	136,000	50,000	50,000	0	0												
16.63	New 14-19	Recreation Website (will be included in New 14-25)	0	15,000	0	0	0	0												
Alternative 3 Total			2,700,000	151,000	2,750,000	50,000	-	-	0	130,000	340,000	0	0	0	-300,000	0	0	0	0	0
Alternative 4																				
16.31	New 13-10	Monument Reestablishment	10,000	0	0	0	-	-												
16.16	New 14-10	Bridge on Snow Creek	0	75,000	0	0	0	0												
16.06	New 13-12	Historic Wall on Hillside	75,000	0	0	0	-	-												
15.75	New 14-24	Eden Process Archiving	0	65,000	0	0	0	0												
15.63	New 14-26	GIS Web-map Management Software	0	40,000	0	0	0	0												
15.03	New 13-07	Engineering Incubator	8,000	0	0	0	-	-												
14.75	New 14-11	Small Project Repairs	0	50,000	0	0	0	0												
14.69	New 14-27	Building Department Software	0	55,000	55,000	55,000	0	0												
13.94	New 14-08	Meadows Drive	0	69,980	0	0	0	0												
12.3	CP0246	Rink Roof for Mechanical Equipment	0	60,000	60,000	0	0	0												
Alternative 4 Total			93,000	414,980	115,000	55,000	0	0												
Alternative 5																				
11.19	New 14-05	Additional Parking/ P.C. Police Building	0	0	1,500,000	1,500,000	1,500,000	0												
Alternative 5 Total			0	0	1,500,000	1,500,000	1,500,000	-												
Not Recommended Total			2,793,000	565,980	4,365,000	1,605,000	1,500,000	-	0	130,000	340,000	0	0	0	-300,000	0	0	0	0	0
Grand Total			5,665,579	3,300,553	7,334,709	4,257,709	3,802,709	2,202,709	-3,984,283	13,528,222	8,612,759	7,470,366	10,390,529	5,503,219	5,124,599	26,036,462	20,006,121	3,271,982	10,910,552	701,809

GENERAL FUND - Budget Summary

011 GENERAL FUND

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
Property Taxes	\$7,741,185	\$8,647,083	\$9,964,464	\$10,246,646	\$9,690,000	\$10,103,000	\$9,789,000
Sales Tax	\$8,474,078	\$6,988,804	\$7,768,666	\$6,578,724	\$7,211,000	\$7,342,000	\$7,463,352
Franchise Tax	\$2,774,320	\$2,906,981	\$2,816,071	\$2,902,131	\$3,275,000	\$2,998,000	\$3,136,000
Licenses	\$212,092	\$227,704	\$344,597	\$391,550	\$372,000	\$363,000	\$314,000
Planning Building & Engineering Fees	\$562,032	\$824,902	\$791,384	\$1,019,748	\$1,095,000	\$1,148,000	\$1,142,000
Other Fees	\$49,221	\$17,707	\$33,890	\$38,793	\$12,000	\$24,000	\$37,000
Federal Revenue	\$6,372	\$36,700	\$68,325	\$11,500	\$32,000	\$5,000	\$33,000
State Revenue	\$112,680	\$99,993	\$78,973	\$297,567	\$87,000	\$285,000	\$89,000
County/SP District Revenue	\$0	\$0	\$0	\$8,000	\$0	\$8,000	\$0
Cemetery Charges for Services	\$53,642	\$20,516	\$19,196	\$24,777	\$19,000	\$21,000	\$22,000
Recreation	\$1,226,661	\$849,890	\$1,430,096	\$1,693,742	\$1,681,000	\$1,758,000	\$1,797,000
Other Service Revenue	\$105,644	\$94,798	\$79,857	\$75,927	\$105,000	\$100,000	\$101,000
Library Fines & Fees	\$21,022	\$22,408	\$19,661	\$19,079	\$22,803	\$22,000	\$22,000
Fines & Forfeitures	\$1,700	\$850	\$0	\$0	\$1,000	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Misc. Revenues	\$277,259	\$348,471	\$362,046	\$246,043	\$346,510	\$369,000	\$392,000
Interfund Transactions (Admin)	\$1,450,444	\$1,520,444	\$1,471,500	\$1,415,722	\$1,374,000	\$1,415,722	\$1,450,842
Special Revenues & Resources	\$50,365	\$44,470	\$22,285	\$42,771	\$27,000	\$45,000	\$46,000
Total Revenues	\$23,118,717	\$22,651,722	\$25,271,010	\$25,012,720	\$25,350,313	\$26,006,722	\$25,834,194
Other							
Beginning Balance	\$5,165,031	\$5,678,978	\$6,320,932	\$6,447,817	\$5,924,374	\$6,447,817	\$6,988,587
Total Other	\$5,165,031	\$5,678,978	\$6,320,932	\$6,447,817	\$5,924,374	\$6,447,817	\$6,988,587
TOTAL	\$28,283,748	\$28,330,700	\$31,591,942	\$31,460,537	\$31,274,687	\$32,454,539	\$32,822,781

011 GENERAL FUND

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Personnel	\$14,408,132	\$13,975,748	\$15,170,608	\$15,721,413	\$15,987,597	\$15,933,046	\$17,023,145
Mat, Suppls, Services	\$4,862,506	\$5,177,929	\$5,848,873	\$6,017,627	\$6,595,350	\$6,973,489	\$5,904,354
Capital	\$125,914	\$97,195	\$96,826	\$166,742	\$382,789	\$391,340	\$364,964
Contingency	\$0	\$21,850	\$3,946	\$0	\$115,000	\$115,000	\$221,000
Total Depts	\$19,396,552	\$19,272,721	\$21,120,253	\$21,905,783	\$23,080,736	\$23,412,875	\$23,513,463

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Other							
Interfund Transfer	\$3,208,218	\$2,737,047	\$4,023,872	\$2,053,077	\$2,294,647	\$2,053,077	\$2,182,854
Ending Balance	\$5,678,978	\$6,320,932	\$6,447,817	\$0	\$5,899,311	\$6,988,587	\$7,126,464
Total Other	\$8,887,196	\$9,057,979	\$10,471,689	\$2,053,077	\$8,193,958	\$9,041,664	\$9,309,318
TOTAL	\$28,283,748	\$28,330,700	\$31,591,942	\$23,958,860	\$31,274,694	\$32,454,539	\$32,822,781

011 GENERAL FUND

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Property Taxes							
011-31111 PROP TAX GENERAL	\$7,042,481	\$7,860,645	\$8,960,869	\$9,382,224	\$9,059,000	\$9,476,000	\$9,153,000
011-31121 DEL AND PRIOR YEAR	\$526,486	\$582,272	\$767,834	\$676,444	\$405,000	\$401,000	\$410,000
011-31122 INTEREST DEL PRO TX	\$1,035	\$2,049	\$12,201	\$18,239	\$25,000	\$25,000	\$25,000
011-31123 FEE-IN-LIEU	\$171,183	\$202,117	\$223,561	\$169,740	\$201,000	\$201,000	\$201,000
Total Property Taxes	\$7,741,185	\$8,647,083	\$9,964,464	\$10,246,646	\$9,690,000	\$10,103,000	\$9,789,000
Sales Tax							
011-31211 GENERAL SALES TAX	\$3,990,274	\$3,966,554	\$4,125,435	\$3,704,598	\$4,100,000	\$4,084,000	\$4,100,352
011-31213 RESORT TAX	\$4,483,804	\$3,022,250	\$3,643,231	\$2,874,125	\$3,111,000	\$3,258,000	\$3,363,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total Sales Tax	\$8,474,078	\$6,988,804	\$7,768,666	\$6,578,724	\$7,211,000	\$7,342,000	\$7,463,352
Franchise Tax							
011-31311 FRAN TAX - ELEC	\$1,085,989	\$1,162,381	\$1,209,850	\$1,368,444	\$1,165,000	\$1,288,000	\$1,347,000
011-31312 FRAN TAX - GAS	\$821,618	\$945,604	\$786,019	\$837,210	\$1,028,000	\$837,000	\$875,000
011-31313 FRAN TAX - PHONE	\$421,784	\$334,875	\$331,879	\$266,585	\$548,000	\$353,000	\$370,000
011-31314 FRAN TAX - CABLE TV	\$219,765	\$231,721	\$246,980	\$241,562	\$276,000	\$263,000	\$275,000
011-31315 FRAN TAX - SEWERS	\$225,164	\$232,400	\$241,342	\$188,330	\$258,000	\$257,000	\$269,000
Total Franchise Tax	\$2,774,320	\$2,906,981	\$2,816,071	\$2,902,131	\$3,275,000	\$2,998,000	\$3,136,000
Licenses							
011-32122 HOMEOWNER'S REG	\$1,300	\$1,350	\$1,250	\$1,050	\$2,000	\$1,000	\$1,000
011-32131 LIQUOR LICENSES	\$19,363	\$20,825	\$21,775	\$20,525	\$26,000	\$19,000	\$20,000
011-32135 FESTIVAL FACILITATION FEE	\$189,680	\$203,879	\$195,894	\$199,644	\$214,000	\$197,000	\$178,000
011-32136 BUSINESS LICENSE ENHANCED ENFORCEMENT	\$0	\$0	\$22,822	\$26,879	\$0	\$27,000	\$21,000
011-32138 BUSINESS LICENSE ADMINISTRATION FEE	\$0	\$0	\$71,423	\$86,337	\$105,000	\$62,000	\$65,000
011-32139 NIGHTLY RENTAL ADMINISTRATIVE FEE	\$0	\$0	\$31,476	\$57,116	\$25,000	\$57,000	\$29,000
011-32180 MASTER FESTIVAL LICENSE FEES	\$1,750	\$1,650	\$0	\$0	\$0	\$0	\$0
011-32191 MISCELLANEOUS LICENSE FEES	\$0	\$0	\$-43	\$0	\$0	\$0	\$0
Total Licenses	\$212,092	\$227,704	\$344,597	\$391,550	\$372,000	\$363,000	\$314,000
Planning Building & Engineering Fees							

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
011-32212 PLANNING APPLICATION	\$57,447	\$42,652	\$52,940	\$74,760	\$199,000	\$78,000	\$84,000
011-32214 ANNEXATION FEE	\$0	\$0	\$0	\$2,086	\$2,000	\$3,000	\$0
011-32215 APPEALS-PLANNING	\$365	\$0	\$0	\$0	\$0	\$0	\$0
011-32311 BUILDING PERMITS	\$301,896	\$584,548	\$550,521	\$729,859	\$544,000	\$843,000	\$785,000
011-32312 ELECTRICAL PERMITS	\$18,819	\$33,068	\$28,085	\$7,942	\$23,000	\$11,000	\$0
011-32313 PLUMBING PERMITS	\$8,739	\$34,818	\$24,360	\$6,472	\$14,000	\$9,000	\$0
011-32314 MECHANICAL PERMITS	\$9,691	\$20,499	\$21,480	\$4,875	\$8,000	\$7,000	\$0
011-32315 GRADING & EXCAVATING	\$869	\$482	\$438	\$285	\$0	\$0	\$1,000
011-32316 DEMOLITION PERMITS	\$1,140	\$1,480	\$1,900	\$7,548	\$5,000	\$4,000	\$2,000
011-32317 SIGN PERMITS	\$3,150	\$4,624	\$4,970	\$8,100	\$2,000	\$10,000	\$7,000
011-32319 ACE FEES	\$15,290	\$2,875	\$3,150	\$3,950	\$3,000	\$5,000	\$12,000
011-32320 FIRE FEE/ISSUANCE FEE	\$2,762	\$16,948	\$25,948	\$46,591	\$0	\$47,000	\$25,000
011-32321 PLAN CHECK FEES	\$114,138	\$2,625	\$3,902	\$133,856	\$232,000	\$77,000	\$66,000
011-32322 APPEALS - BUILDING	\$0	\$365	\$0	\$500	\$0	\$0	\$0
011-32323 SUB PERMIT VALUATION BASED FEES	\$0	\$0	\$0	\$49,969	\$0	\$29,000	\$109,000
011-32325 SOIL SAMPLE FEE	\$0	\$0	\$852	\$0	\$0	\$0	\$0
011-32391 MISC REIMBURSEABLES	\$114	\$0	\$0	\$0	\$1,000	\$0	\$0
011-32411 CONSTRUCTION INSPECTIONS	\$2,135	\$45,173	\$30	\$1,410	\$30,000	\$2,000	\$26,000
011-32412 STREET CUT PERMITS	\$6,104	\$23,186	\$57,443	\$-84,152	\$2,000	\$2,000	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
011-32414 ENGINEERING FEES	\$9,387	\$2,800	\$8,000	\$9,400	\$6,000	\$6,000	\$11,000
011-32415 PREINSPECTION FEES	\$90	\$240	\$165	\$465	\$0	\$0	\$0
011-32416 LAND MANAGEMENT DESIGN REV FEE	\$9,895	\$8,520	\$7,200	\$15,833	\$24,000	\$15,000	\$14,000
Total Planning Building & Engineering Fees	\$562,032	\$824,902	\$791,384	\$1,019,748	\$1,095,000	\$1,148,000	\$1,142,000
Other Fees							
011-32611 SPECIAL EVENTS	\$49,221	\$18,280	\$3,935	\$27,375	\$10,000	\$10,000	\$4,000
011-32612 SPEC. EVENTS--TRIPLE CROWN BSB	\$0	\$-573	\$11,432	\$0	\$2,000	\$0	\$13,000
011-32630 SPECIAL EVENTS APPLICATION FEES	\$0	\$0	\$2,488	\$3,661	\$0	\$2,000	\$3,000
011-32631 SPECIAL EVENT FACILITY RENTAL	\$0	\$0	\$12,213	\$3,469	\$0	\$12,000	\$14,000
011-32632 PUBLIC SAFETY SPECIAL EVENT REVENUE	\$0	\$0	\$0	\$900	\$0	\$0	\$1,000
011-32633 PUBLIC WORKS SPECIAL EVENT FEES	\$0	\$0	\$2,250	\$0	\$0	\$0	\$0
011-32634 PARKS SPECIAL EVENT REVENUE	\$0	\$0	\$360	\$0	\$0	\$0	\$0
011-32636 BUILDING DEPARTMENT SPECIAL EVENT FEES	\$0	\$0	\$164	\$0	\$0	\$0	\$0
011-32637 BUILDING MAINTENANCE SPECIAL EVENT FEES	\$0	\$0	\$825	\$0	\$0	\$0	\$0
011-32638 SPECIAL EVENT EQUIPMENT RENTAL	\$0	\$0	\$225	\$0	\$0	\$0	\$0
011-32640 SPECIAL EVENT TRAIL FEES	\$0	\$0	\$0	\$3,389	\$0	\$0	\$2,000
Total Other Fees	\$49,221	\$17,707	\$33,890	\$38,793	\$12,000	\$24,000	\$37,000
Federal Revenue							
011-33110 FEDERAL GRANTS	\$6,372	\$36,700	\$49,836	\$11,500	\$32,000	\$5,000	\$33,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
011-33150 FEMA REIMBURSEMENTS	\$0	\$0	\$18,488	\$0	\$0	\$0	\$0
Total Federal Revenue	\$6,372	\$36,700	\$68,325	\$11,500	\$32,000	\$5,000	\$33,000
State Revenue							
011-33252 STATE CONTRIBUTION	\$50,428	\$39,703	\$16,605	\$238,084	\$20,000	\$226,000	\$20,000
011-33272 STATE LIQUOR	\$62,252	\$60,290	\$62,367	\$59,483	\$67,000	\$59,000	\$69,000
Total State Revenue	\$112,680	\$99,993	\$78,973	\$297,567	\$87,000	\$285,000	\$89,000
County/SP District Revenue							
011-33313 RESTAURANT TAX GRANT	\$0	\$0	\$0	\$8,000	\$0	\$8,000	\$0
Total County/SP District Revenue	\$0	\$0	\$0	\$8,000	\$0	\$8,000	\$0
Cemetery Charges for Services							
011-34411 CEMETERY BURIAL	\$6,670	\$8,620	\$5,300	\$7,410	\$4,000	\$7,000	\$7,000
011-34412 CEMETERY LOTS	\$9,437	\$6,600	\$12,900	\$16,860	\$11,000	\$13,000	\$14,000
011-34510 Police Charges	\$1,715	\$5,277	\$996	\$433	\$1,000	\$1,000	\$1,000
011-34512 SPECIAL EVENTS-POLICE	\$35,820	\$19	\$0	\$74	\$3,000	\$0	\$0
Total Cemetery Charges for Services	\$53,642	\$20,516	\$19,196	\$24,777	\$19,000	\$21,000	\$22,000
Recreation							
011-34610 FACILITY USAGE FEE	\$29,027	\$2,371	\$182,161	\$295,465	\$47,000	\$338,000	\$353,000
011-34611 DAY CAMP	\$145,639	\$139,043	\$146,587	\$174,073	\$159,000	\$50,000	\$52,000
011-34612 CLASSES	\$221,551	\$143,374	\$220,424	\$209,825	\$319,000	\$242,000	\$252,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
011-34622 LEAGUE FEES	\$42,203	\$47,755	\$50,680	\$52,416	\$48,000	\$34,000	\$35,000
011-34624 WESTERN SUMMIT YOUTH	\$18,959	\$20,462	\$19,342	\$22,691	\$22,000	\$26,000	\$27,000
011-34625 FITNESS CENTER	\$19,984	\$25,297	\$40,903	\$-259	\$33,000	\$0	\$0
011-34631 PARK RESERVATION	\$6,781	\$9,265	\$8,210	\$10,660	\$10,000	\$8,000	\$9,000
011-34641 TENNIS COURT FEES	\$198,456	\$107,552	\$164,022	\$147,482	\$267,000	\$185,000	\$193,000
011-34644 SWIM FEES	\$74,951	\$22,479	\$31,364	\$63,609	\$77,000	\$41,000	\$43,000
011-34646 TOURNAMENT FEES	\$8,324	\$9,886	\$10,413	\$9,985	\$15,000	\$14,000	\$15,000
011-34647 TENNIS LESSONS	\$301,433	\$252,661	\$388,491	\$508,443	\$365,000	\$561,000	\$585,000
011-34648 AEROBICS	\$7,379	\$2,684	\$5,491	\$8,549	\$12,000	\$11,000	\$11,000
011-34651 EQUIPMENT RENTAL	\$19,146	\$23,690	\$30,882	\$39,728	\$31,000	\$44,000	\$46,000
011-34653 LOCKER RENTAL	\$933	\$-77	\$3,386	\$12,659	\$2,000	\$2,000	\$13,000
011-34682 REC. CARD/RESIDENT	\$12,515	\$6,140	\$48	\$2,832	\$13,000	\$9,000	\$5,000
011-34683 REC. CARD/COUNTY	\$2,630	\$1,754	\$0	\$0	\$5,000	\$4,000	\$0
011-34693 SPECIAL EVENTS-RECREATION	\$32,689	\$0	\$39,850	\$0	\$38,000	\$38,000	\$0
011-34694 RETAIL SALES	\$78,431	\$33,599	\$81,146	\$124,246	\$110,000	\$138,000	\$144,000
011-34696 POP & PHONE REVENUE	\$0	\$0	\$2,796	\$5,016	\$0	\$6,000	\$6,000
011-34697 SPECIAL EVENT - MH	\$5,629	\$1,955	\$0	\$0	\$0	\$0	\$0
011-34698 BIRTHDAY PARTIES	\$0	\$0	\$3,901	\$6,323	\$108,000	\$7,000	\$8,000
Total Recreation	\$1,226,661	\$849,890	\$1,430,096	\$1,693,742	\$1,681,000	\$1,758,000	\$1,797,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Other Service Revenue							
011-34917 REIMBURSED COURT FEE	\$105,644	\$94,798	\$79,857	\$75,927	\$105,000	\$100,000	\$101,000
Total Other Service Revenue	\$105,644	\$94,798	\$79,857	\$75,927	\$105,000	\$100,000	\$101,000
Library Fines & Fees							
011-35211 LIBRARY FINES & FEE	\$21,022	\$22,408	\$19,661	\$19,079	\$22,803	\$22,000	\$22,000
Total Library Fines & Fees	\$21,022	\$22,408	\$19,661	\$19,079	\$22,803	\$22,000	\$22,000
Fines & Forfeitures							
011-35315 WATER CITATION	\$1,700	\$850	\$0	\$0	\$1,000	\$0	\$0
Total Fines & Forfeitures	\$1,700	\$850	\$0	\$0	\$1,000	\$0	\$0
Misc. Revenues							
011-36111 INTEREST EARNINGS	\$60,255	\$45,991	\$90,598	\$0	\$50,400	\$95,000	\$105,000
011-36150 BUSINESS IMPROVEMENT DISTRICT	\$61,138	\$65,877	\$64,051	\$57,834	\$65,877	\$64,000	\$64,000
011-36210 RENTAL INCOME	\$20,009	\$37,831	\$10,582	\$17,837	\$35,576	\$18,000	\$11,000
011-36216 FIXED RENT - CARL WINTER'S	\$84,562	\$92,486	\$98,400	\$88,084	\$97,657	\$98,000	\$98,000
011-36217 SPECIAL EVENT RENT-CARL WINTER	\$17,387	\$21,750	\$17,207	\$17,698	\$21,750	\$18,000	\$17,000
011-36220 AFFORDABLE HOUSING RENT	\$0	\$34,092	\$56,726	\$50,000	\$35,115	\$41,000	\$60,000
011-36321 SALE OF PUBLIC DOCUMENTS	\$338	\$215	\$283	\$15	\$308	\$0	\$0
011-36911 OTHER MISCELLANEOUS	\$33,218	\$49,916	\$24,157	\$14,560	\$39,477	\$35,000	\$37,000
011-36921 CASH OVER/SHORT	\$22	\$-39	\$3	\$-533	\$0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
011-36922 CASH OVER/SHORT-RACQ CL	\$328	\$352	\$38	\$548	\$350	\$0	\$0
Total Misc. Revenues	\$277,259	\$348,471	\$362,046	\$246,043	\$346,510	\$369,000	\$392,000
Interfund Transactions (Admin)							
011-38161 ADM CHG FR WATER	\$654,629	\$654,629	\$579,000	\$610,000	\$610,000	\$610,000	\$633,119
011-38162 ADM CHG FR GOLF	\$101,085	\$101,085	\$104,000	\$109,000	\$109,000	\$109,000	\$98,981
011-38163 ADM CHG FR TRANSP	\$634,730	\$634,730	\$575,000	\$525,000	\$525,000	\$525,000	\$588,742
011-38164 ADM CHG FR RDA MAIN ST	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
011-38167 ADM CHG FR RDA PARK AVE	\$30,000	\$100,000	\$183,500	\$141,722	\$100,000	\$141,722	\$100,000
Total Interfund Transactions (Admin)	\$1,450,444	\$1,520,444	\$1,471,500	\$1,415,722	\$1,374,000	\$1,415,722	\$1,450,842
Special Revenues & Resources							
011-39140 SUMMIT LEADERSHIP	\$50,365	\$44,470	\$22,285	\$42,771	\$27,000	\$45,000	\$46,000
Total Special Revenues & Resources	\$50,365	\$44,470	\$22,285	\$42,771	\$27,000	\$45,000	\$46,000
Beginning Balance							
011-39990 BEGINNING BALANCE	\$5,165,031	\$5,678,978	\$6,320,932	\$6,447,817	\$5,924,374	\$6,447,817	\$6,988,587
Total Beginning Balance	\$5,165,031	\$5,678,978	\$6,320,932	\$6,447,817	\$5,924,374	\$6,447,817	\$6,988,587
TOTAL	\$28,283,748	\$28,330,700	\$31,591,942	\$31,460,537	\$31,274,687	\$32,454,539	\$32,822,781

011 GENERAL FUND

Expenditures by Department & Type

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
40011 CITY COUNCIL							
Personnel	\$179,334	\$172,361	\$182,626	\$189,878	\$212,647	\$212,647	\$207,120
Mat, Suppls, Services	\$41,309	\$45,665	\$51,776	\$65,798	\$48,858	\$48,858	\$77,448
Total 40011 CITY COUNCIL	\$220,642	\$218,027	\$234,402	\$255,675	\$261,505	\$261,505	\$284,568
40021 CITY MANAGER							
Personnel	\$449,270	\$509,388	\$513,185	\$507,147	\$610,454	\$572,567	\$574,266
Mat, Suppls, Services	\$85,350	\$69,074	\$77,397	\$149,974	\$201,814	\$162,104	\$66,873
Capital	\$0	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000
Total 40021 CITY MANAGER	\$534,620	\$578,462	\$590,582	\$657,120	\$813,268	\$735,671	\$642,139
40023 ELECTIONS							
Personnel	\$1,498	\$0	\$0	\$0	\$0	\$0	\$0
Mat, Suppls, Services	\$12,837	\$1,069	\$4,642	\$515	\$500	\$500	\$13,500
Total 40023 ELECTIONS	\$14,335	\$1,069	\$4,642	\$515	\$500	\$500	\$13,500
40031 LEGAL							
Personnel	\$748,669	\$751,343	\$801,324	\$835,956	\$821,277	\$822,015	\$847,838
Mat, Suppls, Services	\$228,312	\$46,110	\$39,634	\$49,624	\$65,683	\$65,683	\$65,683
Capital	\$0	\$0	\$1,000	\$64	\$2,000	\$2,000	\$2,000

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 40031 LEGAL	\$976,981	\$797,453	\$841,958	\$885,644	\$888,960	\$889,698	\$915,521
40034 BUDGET, DEBT & GRANTS							
Personnel	\$199,202	\$216,242	\$232,114	\$155,869	\$146,908	\$159,461	\$314,297
Mat, Suppls, Services	\$37,949	\$48,192	\$39,187	\$68,472	\$110,971	\$103,076	\$31,296
Capital	\$189	\$32	\$1,482	\$4,045	\$1,300	\$1,300	\$1,300
Total 40034 BUDGET, DEBT & GRANTS	\$237,340	\$264,465	\$272,784	\$228,385	\$259,179	\$263,837	\$346,893
40062 HUMAN RESOURCES							
Personnel	\$372,118	\$369,464	\$383,470	\$417,541	\$448,839	\$429,962	\$488,560
Mat, Suppls, Services	\$160,293	\$135,886	\$128,550	\$146,298	\$173,477	\$169,105	\$178,477
Capital	\$767	\$398	\$72	\$144	\$1,500	\$1,500	\$1,500
Total 40062 HUMAN RESOURCES	\$533,178	\$505,749	\$512,092	\$563,983	\$623,816	\$600,567	\$668,537
40072 FINANCE							
Personnel	\$542,303	\$550,447	\$565,494	\$583,890	\$615,767	\$587,469	\$624,988
Mat, Suppls, Services	\$97,174	\$77,887	\$84,955	\$80,767	\$103,125	\$103,125	\$103,125
Interfund Transfer	\$111,100	\$111,100	\$151,830	\$0	\$0	\$0	\$0
Total 40072 FINANCE	\$750,576	\$739,434	\$802,279	\$664,657	\$718,892	\$690,594	\$728,113
40082 TECHNICAL & CUSTOMER SERVICES							
Personnel	\$775,426	\$770,524	\$772,066	\$803,907	\$942,183	\$824,580	\$840,125
Mat, Suppls, Services	\$255,501	\$309,374	\$348,228	\$441,003	\$460,455	\$460,455	\$525,340

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$14,845	\$7,283	\$25,518	\$38,645	\$14,000	\$14,000	\$23,000
Interfund Transfer	\$6,400	\$6,400	\$6,400	\$0	\$0	\$0	\$0
Total 40082 TECHNICAL & CUSTOMER SERVICES	\$1,052,172	\$1,093,581	\$1,152,211	\$1,283,556	\$1,416,638	\$1,299,035	\$1,388,465
40091 BLDG MAINT ADM							
Personnel	\$322,325	\$314,811	\$349,351	\$366,892	\$388,457	\$369,229	\$381,379
Mat, Suppls, Services	\$769,845	\$715,247	\$771,698	\$808,336	\$657,972	\$887,164	\$484,784
Capital	\$0	\$0	\$0	\$357	\$3,100	\$1,850	\$1,850
Interfund Transfer	\$13,400	\$13,400	\$13,400	\$13,400	\$13,400	\$13,400	\$13,400
Total 40091 BLDG MAINT ADM	\$1,105,570	\$1,043,459	\$1,134,450	\$1,188,985	\$1,062,929	\$1,271,643	\$881,413
40092 CITY RECREATION							
Personnel	\$1,134,726	\$1,057,298	\$1,240,772	\$1,328,343	\$1,325,467	\$1,335,620	\$1,374,003
Mat, Suppls, Services	\$184,305	\$192,987	\$203,719	\$208,471	\$248,305	\$248,305	\$468,937
Capital	\$7,071	\$2,292	\$-359	\$8,501	\$34,400	\$34,400	\$34,400
Interfund Transfer	\$11,200	\$11,200	\$11,200	\$11,200	\$11,200	\$11,200	\$11,200
Total 40092 CITY RECREATION	\$1,337,302	\$1,263,777	\$1,455,331	\$1,556,514	\$1,619,372	\$1,629,525	\$1,888,540
40093 TENNIS							
Personnel	\$421,656	\$435,908	\$438,079	\$560,547	\$477,576	\$478,414	\$510,823
Mat, Suppls, Services	\$101,051	\$75,612	\$123,499	\$175,764	\$133,661	\$141,661	\$133,661
Capital	\$1,845	\$0	\$0	\$1,168	\$3,000	\$3,000	\$3,000

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 40093 TENNIS	\$524,553	\$511,520	\$561,578	\$737,479	\$614,237	\$623,075	\$647,484
40094 MCPOLIN BARN							
Personnel	\$0	\$0	\$0	\$9,648	\$17,098	\$17,675	\$18,444
Mat, Suppls, Services	\$0	\$0	\$0	\$6,895	\$7,825	\$7,825	\$12,784
Capital	\$0	\$0	\$0	\$973	\$1,500	\$1,500	\$0
Total 40094 MCPOLIN BARN	\$0	\$0	\$0	\$17,517	\$26,423	\$27,000	\$31,228
40100 COMMUNITY & ENVIRONMENT							
Personnel	\$314,052	\$323,902	\$402,126	\$383,629	\$489,436	\$393,236	\$570,275
Mat, Suppls, Services	\$120,376	\$100,030	\$62,943	\$121,631	\$132,571	\$132,571	\$106,706
Capital	\$5,195	\$456	\$2,177	\$3,651	\$7,537	\$7,537	\$3,462
Total 40100 COMMUNITY & ENVIRONMENT	\$439,622	\$424,388	\$467,245	\$508,910	\$629,544	\$533,344	\$680,443
40101 ECONOMY							
Personnel	\$330,732	\$333,960	\$456,610	\$529,288	\$475,579	\$507,103	\$663,165
Mat, Suppls, Services	\$127,453	\$144,795	\$136,604	\$160,311	\$286,555	\$255,031	\$103,555
Capital	\$3,062	\$0	\$0	\$3,114	\$4,700	\$4,700	\$4,700
Total 40101 ECONOMY	\$461,247	\$478,755	\$593,214	\$692,712	\$766,834	\$766,834	\$771,420
40102 ENVIRONMENTAL REGULATORY							
Personnel	\$0	\$0	\$94,387	\$99,926	\$87,916	\$100,634	\$182,228
Mat, Suppls, Services	\$0	\$0	\$385,138	\$201,480	\$296,714	\$280,871	\$48,000

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 40102 ENVIRONMENTAL REGULATORY	\$0	\$0	\$479,524	\$301,406	\$384,630	\$381,505	\$230,228
40111 INSURANCE & SECURITY BONDS							
Interfund Transfer	\$0	\$850,000	\$300,000	\$0	\$0	\$0	\$178,777
Total 40111 INSURANCE & SECURITY BONDS	\$0	\$850,000	\$300,000	\$0	\$0	\$0	\$178,777
40116 VENTURE FUND							
Mat, Suppls, Services	\$34,522	\$21,749	\$32,959	\$30,439	\$30,000	\$30,000	\$30,000
Total 40116 VENTURE FUND	\$34,522	\$21,749	\$32,959	\$30,439	\$30,000	\$30,000	\$30,000
40117 SPECIAL MEETINGS							
Mat, Suppls, Services	\$7,912	\$7,018	\$3,430	\$7,791	\$3,000	\$3,000	\$12,000
Total 40117 SPECIAL MEETINGS	\$7,912	\$7,018	\$3,430	\$7,791	\$3,000	\$3,000	\$12,000
40126 TRANS TO SALES TAX BOND DSF							
Interfund Transfer	\$180,547	\$178,247	\$180,072	\$180,847	\$180,847	\$180,847	\$181,247
Total 40126 TRANS TO SALES TAX BOND DSF	\$180,547	\$178,247	\$180,072	\$180,847	\$180,847	\$180,847	\$181,247
40135 SPEC. SRVC. CNTRT./UNSPECIFIED							
Mat, Suppls, Services	\$348,000	\$338,200	\$436,000	\$435,650	\$450,000	\$450,000	\$492,000
Total 40135 SPEC. SRVC. CNTRT./UNSPECIFIED	\$348,000	\$338,200	\$436,000	\$435,650	\$450,000	\$450,000	\$492,000
40136 LEADERSHIP							
Personnel	\$7,058	\$5,014	\$6,949	\$8,209	\$6,839	\$6,839	\$61,015
Mat, Suppls, Services	\$109,235	\$104,564	\$81,081	\$93,533	\$105,800	\$98,973	\$45,800

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 40136 LEADERSHIP	\$116,292	\$109,578	\$88,030	\$101,742	\$112,639	\$105,812	\$106,815
40146 VACANCY FACTOR							
Personnel	\$0	\$0	\$0	\$0	\$-1,222,988	\$0	\$-1,329,170
Total 40146 VACANCY FACTOR	\$0	\$0	\$0	\$0	\$-1,222,988	\$0	\$-1,329,170
40148 EMERGENCY MANAGEMENT							
Personnel	\$0	\$0	\$0	\$7,509	\$0	\$0	\$100,676
Mat, Suppls, Services	\$0	\$0	\$50	\$99,111	\$100,000	\$100,000	\$42,500
Capital	\$0	\$0	\$0	\$0	\$112,000	\$112,000	\$112,000
Total 40148 EMERGENCY MANAGEMENT	\$0	\$0	\$50	\$106,621	\$212,000	\$212,000	\$255,176
40221 POLICE							
Personnel	\$3,038,832	\$3,049,082	\$3,251,605	\$3,329,390	\$3,583,447	\$3,373,165	\$3,639,767
Mat, Suppls, Services	\$95,020	\$214,402	\$213,454	\$125,897	\$146,358	\$146,358	\$189,265
Capital	\$63,343	\$72,988	\$49,951	\$45,548	\$53,180	\$62,981	\$53,180
Interfund Transfer	\$175,000	\$190,000	\$190,000	\$190,000	\$190,000	\$190,000	\$190,000
Total 40221 POLICE	\$3,372,195	\$3,526,472	\$3,705,010	\$3,690,836	\$3,972,985	\$3,772,504	\$4,072,212
40222 DRUG EDUCATION							
Personnel	\$27,314	\$22,576	\$26,603	\$29,933	\$23,542	\$23,542	\$20,171
Mat, Suppls, Services	\$1,624	\$0	\$0	\$3,584	\$5,000	\$5,000	\$5,000
Total 40222 DRUG EDUCATION	\$28,938	\$22,576	\$26,603	\$33,517	\$28,542	\$28,542	\$25,171

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40223 STATE LIQUOR ENFORCEMENT							
Personnel	\$48,880	\$30,649	\$48,088	\$48,592	\$48,592	\$48,592	\$49,572
Mat, Suppls, Services	\$0	\$25,340	\$12,239	\$8,019	\$11,474	\$11,474	\$11,474
Total 40223 STATE LIQUOR ENFORCEMENT	\$48,880	\$55,989	\$60,327	\$56,611	\$60,066	\$60,066	\$61,046
40231 COMMUNICATION CENTER							
Personnel	\$571,262	\$560,900	\$632,444	\$620,699	\$707,585	\$642,987	\$723,432
Mat, Suppls, Services	\$76,216	\$98,116	\$67,218	\$273,781	\$85,073	\$311,376	\$85,073
Capital	\$15,087	\$2,001	\$5,842	\$11,752	\$1,500	\$1,500	\$1,500
Total 40231 COMMUNICATION CENTER	\$662,565	\$661,017	\$705,503	\$906,233	\$794,158	\$955,863	\$810,005
40313 ENGINEERING							
Personnel	\$277,063	\$247,314	\$279,350	\$312,493	\$306,667	\$318,470	\$305,214
Mat, Suppls, Services	\$30,857	\$45,322	\$73,471	\$76,307	\$181,176	\$181,176	\$73,654
Capital	\$1,736	\$957	\$1,447	\$0	\$3,300	\$3,300	\$3,300
Interfund Transfer	\$3,230	\$3,230	\$0	\$0	\$0	\$0	\$0
Total 40313 ENGINEERING	\$312,885	\$296,823	\$354,268	\$388,799	\$491,143	\$502,946	\$382,168
40342 PLANNING DEPT.							
Personnel	\$728,950	\$619,466	\$729,484	\$700,817	\$746,545	\$710,677	\$1,047,115
Mat, Suppls, Services	\$134,996	\$137,716	\$274,903	\$251,486	\$335,134	\$296,435	\$212,001
Capital	\$6,321	\$998	\$940	\$5,655	\$6,000	\$6,000	\$6,000

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 40342 PLANNING DEPT.	\$870,267	\$758,179	\$1,005,326	\$957,958	\$1,087,679	\$1,013,112	\$1,265,116
40352 BUILDING DEPT.							
Personnel	\$1,354,023	\$1,213,512	\$1,174,239	\$1,240,006	\$1,245,837	\$1,247,515	\$1,343,219
Mat, Suppls, Services	\$196,327	\$165,214	\$72,607	\$80,600	\$118,428	\$120,428	\$118,428
Capital	\$5,129	\$5,704	\$3,604	\$35,333	\$36,000	\$36,000	\$16,000
Interfund Transfer	\$37,500	\$37,500	\$0	\$158,230	\$158,230	\$158,230	\$158,230
Total 40352 BUILDING DEPT.	\$1,592,979	\$1,421,929	\$1,250,450	\$1,514,169	\$1,558,495	\$1,562,173	\$1,635,877
40411 PUBLIC WORKS ADMIN.							
Personnel	\$274,270	\$0	\$0	\$0	\$0	\$0	\$0
Mat, Suppls, Services	\$12,977	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$686	\$0	\$0	\$0	\$0	\$0	\$0
Total 40411 PUBLIC WORKS ADMIN.	\$287,933	\$0	\$0	\$0	\$0	\$0	\$0
40412 PARKS & CEMETERY							
Personnel	\$795,827	\$801,522	\$894,506	\$910,575	\$890,448	\$876,388	\$921,632
Mat, Suppls, Services	\$355,954	\$402,902	\$421,690	\$420,136	\$487,409	\$485,882	\$492,949
Capital	\$0	\$0	\$0	\$0	\$15,700	\$15,700	\$15,700
Interfund Transfer	\$135,970	\$150,970	\$150,970	\$160,000	\$150,970	\$160,000	\$160,000
Total 40412 PARKS & CEMETERY	\$1,287,751	\$1,355,393	\$1,467,165	\$1,490,711	\$1,544,527	\$1,537,970	\$1,590,281
40421 STREET MAINTENANCE							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Personnel	\$877,938	\$998,927	\$1,031,304	\$1,074,174	\$1,206,878	\$1,115,796	\$1,215,434
Mat, Suppls, Services	\$418,960	\$506,786	\$550,495	\$476,978	\$532,253	\$514,572	\$532,254
Capital	\$0	\$0	\$20	\$4,373	\$17,100	\$17,100	\$17,100
Interfund Transfer	\$260,000	\$360,000	\$360,000	\$360,000	\$360,000	\$360,000	\$360,000
Total 40421 STREET MAINTENANCE	\$1,556,898	\$1,865,713	\$1,941,818	\$1,915,525	\$2,116,231	\$2,007,468	\$2,124,788
40423 STREET LIGHTS/SIGN							
Mat, Suppls, Services	\$72,263	\$93,382	\$113,328	\$118,971	\$120,300	\$120,300	\$120,300
Capital	\$0	\$0	\$114	\$0	\$54,500	\$54,500	\$54,500
Total 40423 STREET LIGHTS/SIGN	\$72,263	\$93,382	\$113,442	\$118,971	\$174,800	\$174,800	\$174,800
40424 SWEDE ALLEY PARKING STRUCT.							
Mat, Suppls, Services	\$56,494	\$64,685	\$61,127	\$52,124	\$71,925	\$71,925	\$51,264
Capital	\$0	\$0	\$0	\$0	\$4,500	\$4,500	\$4,500
Total 40424 SWEDE ALLEY PARKING STRUCT.	\$56,494	\$64,685	\$61,127	\$52,124	\$76,425	\$76,425	\$55,764
40551 LIBRARY							
Personnel	\$615,407	\$621,140	\$664,432	\$666,557	\$734,601	\$688,463	\$747,555
Mat, Suppls, Services	\$130,114	\$134,215	\$153,139	\$175,165	\$181,115	\$181,115	\$231,910
Capital	\$637	\$4,086	\$5,020	\$3,420	\$4,972	\$4,972	\$4,972
Total 40551 LIBRARY	\$746,157	\$759,440	\$822,591	\$845,142	\$920,688	\$874,550	\$984,437
40700 LUMP MERIT							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Personnel	\$0	\$0	\$0	\$0	\$580,000	\$0	\$580,000
Total 40700 LUMP MERIT	\$0	\$0	\$0	\$0	\$580,000	\$0	\$580,000
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$2,273,871	\$825,000	\$2,660,000	\$979,400	\$1,230,000	\$979,400	\$930,000
Total 40821 TRANS TO OTHER FUND	\$2,273,871	\$825,000	\$2,660,000	\$979,400	\$1,230,000	\$979,400	\$930,000
40981 CONTINGENCY/GENERAL							
Mat, Suppls, Services	\$0	\$0	\$95,733	\$15,908	\$130,000	\$115,000	\$0
Contingency	\$0	\$21,850	\$0	\$0	\$0	\$0	\$100,000
Total 40981 CONTINGENCY/GENERAL	\$0	\$21,850	\$95,733	\$15,908	\$130,000	\$115,000	\$100,000
40985 CONTINGENCY/SNOW REMOVAL							
Contingency	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000
Total 40985 CONTINGENCY/SNOW REMOVAL	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000
40990 EMERGENCY CONTINGENCY							
Contingency	\$0	\$0	\$3,946	\$0	\$65,000	\$65,000	\$71,000
Total 40990 EMERGENCY CONTINGENCY	\$0	\$0	\$3,946	\$0	\$65,000	\$65,000	\$71,000
40999 END BAL SUR(DEF)							
Ending Balance	\$5,678,978	\$6,320,932	\$6,447,817	\$0	\$5,899,311	\$6,988,587	\$7,126,464
Total 40999 END BAL SUR(DEF)	\$5,678,978	\$6,320,932	\$6,447,817	\$0	\$5,899,311	\$6,988,587	\$7,126,464
42145 SUNDANCE							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Mat, Suppls, Services	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000
Total 42145 SUNDANCE	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000
42170 DESTINATION TOURISM							
Personnel	\$0	\$0	\$0	\$0	\$70,000	\$70,000	\$0
Mat, Suppls, Services	\$75,000	\$75,000	\$147,187	\$145,000	\$75,000	\$75,000	\$145,000
Total 42170 DESTINATION TOURISM	\$75,000	\$75,000	\$147,187	\$145,000	\$145,000	\$145,000	\$145,000
42180 SUNDANCE MITIGATION							
Mat, Suppls, Services	\$230,433	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000
Total 42180 SUNDANCE MITIGATION	\$230,433	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000
42185 PSSM LONG TERM AGREEMENT							
Mat, Suppls, Services	\$70,000	\$90,000	\$40,000	\$25,000	\$40,000	\$40,000	\$40,000
Total 42185 PSSM LONG TERM AGREEMENT	\$70,000	\$90,000	\$40,000	\$25,000	\$40,000	\$40,000	\$40,000
42190 MARSAC-SWEDE CONDO HOA							
Mat, Suppls, Services	\$7,321	\$10,884	\$10,045	\$14,688	\$13,000	\$13,000	\$13,000
Total 42190 MARSAC-SWEDE CONDO HOA	\$7,321	\$10,884	\$10,045	\$14,688	\$13,000	\$13,000	\$13,000
42200 RDA OPERATING EXPENDITURE							
Mat, Suppls, Services	\$8,962	\$96,100	\$98,841	\$65,789	\$50,000	\$141,722	\$50,070
Total 42200 RDA OPERATING EXPENDITURE	\$8,962	\$96,100	\$98,841	\$65,789	\$50,000	\$141,722	\$50,070
42300 MAIN STREET OPERATIONS							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Mat, Suppls, Services	\$0	\$2,778	\$2,319	\$2,280	\$10,000	\$10,000	\$10,000
Total 42300 MAIN STREET OPERATIONS	\$0	\$2,778	\$2,319	\$2,280	\$10,000	\$10,000	\$10,000
42305 ABATEMENT							
Mat, Suppls, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$48,688
Total 42305 ABATEMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$48,688
42310 HISTORICAL INCENTIVE GRANT							
Mat, Suppls, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$47,136
Total 42310 HISTORICAL INCENTIVE GRANT	\$0	\$0	\$0	\$0	\$0	\$0	\$47,136
42400 RACQUET CLUB RELOCATION							
Mat, Suppls, Services	\$109,174	\$250,489	\$93,714	\$0	\$0	\$0	\$0
Total 42400 RACQUET CLUB RELOCATION	\$109,174	\$250,489	\$93,714	\$0	\$0	\$0	\$0
43010 BUSINESS IMPROVEMENT DISTRICT							
Mat, Suppls, Services	\$58,391	\$61,138	\$65,877	\$64,051	\$64,419	\$64,419	\$64,419
Total 43010 BUSINESS IMPROVEMENT DISTRICT	\$58,391	\$61,138	\$65,877	\$64,051	\$64,419	\$64,419	\$64,419
TOTAL	\$28,283,748	\$28,330,700	\$31,591,943	\$23,958,860	\$31,274,694	\$32,454,539	\$32,822,781

QUINNS RECREATION COMPLEX - Budget Summary

012 QUINNS RECREATION COMPLEX

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
County/SP District Revenue	\$0	\$0	\$0	\$13,500	\$0	\$13,150	\$10,000
Ice	\$459,349	\$583,221	\$682,028	\$653,769	\$701,287	\$690,000	\$886,000
Misc. Revenues	\$-38	\$13,809	\$5,905	\$60	\$0	\$0	\$0
Total Revenues	\$459,311	\$597,030	\$687,932	\$667,329	\$701,287	\$703,150	\$896,000
Other							
Beginning Balance	\$-1,445,959	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$-2,506,922	\$-2,510,554	\$-2,879,947
Total Other	\$-1,445,959	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$-2,506,922	\$-2,510,554	\$-2,879,947
TOTAL	\$-986,648	\$-1,252,974	\$-1,499,295	\$-1,843,225	\$-1,805,635	\$-1,807,404	\$-1,983,947

012 QUINNS RECREATION COMPLEX

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Personnel	\$578,974	\$628,326	\$678,502	\$720,419	\$661,482	\$676,788	\$635,828
Mat, Suppls, Services	\$278,771	\$288,055	\$324,312	\$332,176	\$376,605	\$389,755	\$368,190
Capital	\$5,610	\$16,673	\$7,245	\$7,439	\$6,000	\$6,000	\$6,000
Total Depts	\$863,356	\$933,053	\$1,010,059	\$1,060,034	\$1,044,087	\$1,072,543	\$1,010,018
Other							
Interfund Transfer	\$0	\$1,200	\$1,200	\$0	\$1,200	\$0	\$1,200
Ending Balance	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$0	\$-2,850,921	\$-2,879,947	\$-2,995,165
Total Other	\$-1,850,004	\$-2,186,027	\$-2,509,354	\$0	\$-2,849,721	\$-2,879,947	\$-2,993,965
TOTAL	\$-986,648	\$-1,252,974	\$-1,499,295	\$1,060,034	\$-1,805,634	\$-1,807,404	\$-1,983,947

012 QUINNS RECREATION COMPLEX

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
County/SP District Revenue							
012-33311 COUNTY CONTRIBUTION	\$0	\$0	\$0	\$13,500	\$0	\$13,150	\$10,000
Total County/SP District Revenue	\$0	\$0	\$0	\$13,500	\$0	\$13,150	\$10,000
Ice							

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
012-34729 ROOM RENTAL	\$5,426	\$3,410	\$0	\$0	\$0	\$0	\$0
012-34730 ICE RENTAL	\$141,569	\$193,128	\$219,056	\$217,754	\$235,000	\$269,000	\$240,000
012-34731 LEAGUES	\$85,255	\$103,833	\$141,535	\$139,901	\$128,000	\$115,000	\$146,000
012-34732 LEARN TO PLAY HOCKEY	\$0	\$2,029	\$11,189	\$16,016	\$14,877	\$16,000	\$16,000
012-34733 DROP-IN HOCKEY	\$0	\$10,850	\$41,745	\$37,634	\$42,642	\$39,000	\$46,000
012-34734 DROP-IN SPEEDSKATING	\$0	\$408	\$2,017	\$-8	\$2,228	\$0	\$2,000
012-34735 RETAIL SALES	\$35,235	\$59,180	\$51,764	\$38,661	\$46,410	\$43,000	\$79,000
012-34736 SKATE SERVICES	\$224	\$1,811	\$10,086	\$10,752	\$24,287	\$12,000	\$26,000
012-34737 ADVERTISING	\$0	\$0	\$6,548	\$4,071	\$12,419	\$6,000	\$130,000
012-34738 SEASON PASSES	\$2,458	\$1,495	\$0	\$0	\$0	\$0	\$0
012-34740 PRIVATE LESSONS	\$47	\$0	\$0	\$0	\$0	\$0	\$0
012-34742 MISCELLANEOUS	\$0	\$0	\$2,294	\$0	\$2,158	\$0	\$0
012-34759 HOCKEY SKILLS & DRILLS RES	\$140	\$0	\$0	\$0	\$0	\$0	\$0
012-34764 FREESTYLE	\$0	\$5,602	\$30,562	\$39,261	\$30,000	\$41,000	\$30,000
012-34765 CLASSES	\$44,144	\$60,309	\$74,821	\$58,958	\$75,266	\$52,000	\$83,000
012-34769 DROP-IN PROGRAMS	\$134,978	\$119,825	\$73,551	\$78,015	\$75,000	\$92,000	\$75,000
012-34770 FIELDS RENTAL	\$9,608	\$21,296	\$16,860	\$12,756	\$13,000	\$5,000	\$13,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
012-34777 STAFF DISCOUNT	\$-15	\$0	\$0	\$0	\$0	\$0	\$0
012-34785 PUNCH PASS	\$279	\$45	\$0	\$0	\$0	\$0	\$0
Total Ice	\$459,349	\$583,221	\$682,028	\$653,769	\$701,287	\$690,000	\$886,000
Misc. Revenues							
012-36911 OTHER MISCELLANEOUS	\$0	\$14,000	\$6,000	\$0	\$0	\$0	\$0
012-36921 CASH OVER/SHORT	\$-38	\$-191	\$-95	\$60	\$0	\$0	\$0
Total Misc. Revenues	\$-38	\$13,809	\$5,905	\$60	\$0	\$0	\$0
Beginning Balance							
012-39990 BEGINNING BALANCE	\$-1,445,959	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$-2,506,922	\$-2,510,554	\$-2,879,947
Total Beginning Balance	\$-1,445,959	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$-2,506,922	\$-2,510,554	\$-2,879,947
TOTAL	\$-986,648	\$-1,252,974	\$-1,499,294	\$-1,843,225	\$-1,805,635	\$-1,807,404	\$-1,983,947

012 QUINNS RECREATION COMPLEX

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40095 ICE FACILITY							
Personnel	\$479,862	\$526,471	\$559,415	\$585,133	\$556,591	\$569,593	\$527,396

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Mat, Suppls, Services	\$204,265	\$234,879	\$258,221	\$247,314	\$264,850	\$264,850	\$267,436
Capital	\$5,610	\$16,673	\$7,245	\$7,439	\$2,000	\$2,000	\$2,000
Interfund Transfer	\$0	\$1,200	\$1,200	\$0	\$1,200	\$0	\$1,200
Total 40095 ICE FACILITY	\$689,737	\$779,222	\$826,081	\$839,886	\$824,641	\$836,443	\$798,032
40096 FIELDS							
Personnel	\$99,112	\$101,855	\$119,087	\$135,286	\$104,891	\$107,195	\$108,432
Mat, Suppls, Services	\$74,506	\$53,175	\$66,091	\$71,712	\$111,755	\$111,755	\$100,754
Capital	\$0	\$0	\$0	\$0	\$4,000	\$4,000	\$4,000
Total 40096 FIELDS	\$173,619	\$155,030	\$185,178	\$206,998	\$220,646	\$222,950	\$213,186
40097 MAINTENANCE MANAGEMENT-ICE							
Mat, Suppls, Services	\$0	\$0	\$0	\$13,150	\$0	\$13,150	\$0
Total 40097 MAINTENANCE MANAGEMENT-ICE	\$0	\$0	\$0	\$13,150	\$0	\$13,150	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$0	\$-2,850,921	\$-2,879,947	\$-2,995,165
Total 40999 END BAL SUR(DEF)	\$-1,850,004	\$-2,187,227	\$-2,510,554	\$0	\$-2,850,921	\$-2,879,947	\$-2,995,165
TOTAL	\$-986,648	\$-1,252,974	\$-1,499,295	\$1,060,034	\$-1,805,634	\$-1,807,404	\$-1,983,947

WATER FUND - Budget Summary

051 WATER FUND

Revenue Summary

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Revenues							
Planning Building & Engineering Fees	\$615,547	\$448,293	\$502,355	\$711,464	\$684,344	\$684,000	\$829,000
Federal Revenue	\$0	\$0	\$0	\$0	\$1,375,000	\$1,375,000	\$598,200
Water Charges for Services	\$7,355,524	\$8,416,666	\$9,915,490	\$12,002,524	\$10,749,556	\$10,716,000	\$11,862,500
Misc. Revenues	\$300,022	\$513,904	\$342,605	\$254,251	\$193,023	\$192,023	\$193,023
Interfund Transactions (CIP/Debt)	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0
Special Revenues & Resources	\$0	\$168,969	\$0	\$0	\$0	\$0	\$0
Bond Proceeds	\$0	\$0	\$0	\$0	\$5,000,000	\$4,000,000	\$5,300,000
Total Revenues	\$8,271,094	\$9,547,832	\$10,760,451	\$12,968,239	\$18,301,923	\$16,967,023	\$18,782,723
Other							
Beginning Balance	\$30,339,556	\$18,851,301	\$18,573,569	\$11,863,021	\$1,673,149	\$11,863,021	\$8,659,394
Total Other	\$30,339,556	\$18,851,301	\$18,573,569	\$11,863,021	\$1,673,149	\$11,863,021	\$8,659,394
TOTAL	\$38,610,650	\$28,399,133	\$29,334,020	\$24,831,260	\$19,975,072	\$28,830,044	\$27,442,117

051 WATER FUND

Expense Summary

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Depts							
Personnel	\$1,385,053	\$1,417,160	\$1,656,249	\$1,928,677	\$2,228,072	\$2,227,633	\$2,184,188
Mat, Suppls, Services	\$1,533,773	\$2,026,029	\$2,486,057	\$2,664,297	\$2,922,871	\$2,922,871	\$2,818,331
Capital	\$25,558,752	\$13,892,307	\$9,008,529	\$5,530,590	\$9,042,821	\$9,864,608	\$12,833,336
Debt Service	\$1,999,706	\$3,209,115	\$3,207,425	\$4,300,405	\$3,942,998	\$4,357,538	\$4,368,151
Contingency	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
Total Depts	\$30,477,284	\$20,544,611	\$16,358,261	\$14,423,970	\$18,236,762	\$19,472,650	\$22,304,006
Other							
Interfund Transfer	\$1,192,163	\$1,191,052	\$1,112,738	\$698,000	\$654,000	\$698,000	\$762,846
Ending Balance	\$6,941,202	\$6,663,470	\$11,863,021	\$0	\$1,084,309	\$8,659,394	\$4,375,265
Total Other	\$8,133,365	\$7,854,522	\$12,975,759	\$698,000	\$1,738,309	\$9,357,394	\$5,138,111
TOTAL	\$38,610,649	\$28,399,133	\$29,334,020	\$15,121,970	\$19,975,071	\$28,830,044	\$27,442,117

051 WATER FUND

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Planning Building & Engineering Fees							
051-32363 WATER IMPACT FEES	\$615,547	\$448,293	\$502,355	\$711,464	\$684,344	\$684,000	\$829,000
Total Planning Building & Engineering Fees	\$615,547	\$448,293	\$502,355	\$711,464	\$684,344	\$684,000	\$829,000
Federal Revenue							
051-33110 FEDERAL GRANTS	\$0	\$0	\$0	\$0	\$1,375,000	\$1,375,000	\$598,200
Total Federal Revenue	\$0	\$0	\$0	\$0	\$1,375,000	\$1,375,000	\$598,200
Water Charges for Services							
051-34111 WATER SERVICE FEES	\$7,315,329	\$8,375,576	\$9,878,561	\$11,945,083	\$10,716,056	\$10,682,500	\$11,829,000
051-34112 LATE FEES WATER BIL	\$5,379	\$10,331	\$11,789	\$11,058	\$0	\$0	\$0
051-34113 WATER METER RENTAL	\$150	\$100	\$400	\$200	\$0	\$0	\$0
051-34121 SALE OF METERS	\$29,067	\$26,759	\$22,541	\$41,383	\$30,000	\$30,000	\$30,000
051-34123 RECONNECTION FEES	\$5,600	\$3,900	\$2,200	\$4,800	\$3,500	\$3,500	\$3,500
Total Water Charges for Services	\$7,355,524	\$8,416,666	\$9,915,490	\$12,002,524	\$10,749,556	\$10,716,000	\$11,862,500
Misc. Revenues							
051-36111 INTEREST EARNINGS	\$65,125	\$36,847	\$36,869	\$0	\$15,000	\$14,000	\$15,000
051-36112 INT EARN SPEC ACCTS	\$86,059	\$299,034	\$127,713	\$40,400	\$0	\$0	\$0
051-36911 OTHER MISCELLANEOUS	\$14,856	\$0	\$0	\$43,572	\$0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
051-36915 BUILD AMERICA BOND SUBSIDY	\$133,982	\$178,023	\$178,023	\$170,279	\$178,023	\$178,023	\$178,023
Total Misc. Revenues	\$300,022	\$513,904	\$342,605	\$254,251	\$193,023	\$192,023	\$193,023
Interfund Transactions (CIP/Debt)							
051-38211 TRANS FR GEN FUND	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0
Total Interfund Transactions (CIP/Debt)	\$0	\$0	\$0	\$0	\$300,000	\$0	\$0
Special Revenues & Resources							
051-39110 DONATIONS	\$0	\$168,969	\$0	\$0	\$0	\$0	\$0
Total Special Revenues & Resources	\$0	\$168,969	\$0	\$0	\$0	\$0	\$0
Bond Proceeds							
051-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	\$5,000,000	\$4,000,000	\$5,300,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	\$5,000,000	\$4,000,000	\$5,300,000
Beginning Balance							
051-39990 BEGINNING BALANCE	\$30,339,556	\$18,851,301	\$18,573,569	\$11,863,021	\$1,673,149	\$11,863,021	\$8,659,394
Total Beginning Balance	\$30,339,556	\$18,851,301	\$18,573,569	\$11,863,021	\$1,673,149	\$11,863,021	\$8,659,394
TOTAL	\$38,610,650	\$28,399,133	\$29,334,020	\$24,831,260	\$19,975,072	\$28,830,044	\$27,442,117

051 WATER FUND

Expenditures by Department & Type

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
40103 ENVIRONMENTAL REGULATORY							
Personnel	\$0	\$0	\$0	\$0	\$439	\$0	\$0
Mat, Suppls, Services	\$0	\$0	\$14,526	\$0	\$211,320	\$0	\$0
Total 40103 ENVIRONMENTAL REGULATORY	\$0	\$0	\$14,526	\$0	\$211,759	\$0	\$0
40450 WATER BILLING							
Personnel	\$67,723	\$68,670	\$70,720	\$73,374	\$68,394	\$68,394	\$70,945
Mat, Suppls, Services	\$40,200	\$39,838	\$28,209	\$94,515	\$74,710	\$74,710	\$75,560
Total 40450 WATER BILLING	\$107,924	\$108,508	\$98,929	\$167,889	\$143,104	\$143,104	\$146,505
40451 WATER OPERATIONS							
Personnel	\$1,304,284	\$1,333,906	\$1,557,549	\$1,825,407	\$2,159,239	\$2,159,239	\$2,113,243
Mat, Suppls, Services	\$1,493,573	\$1,986,191	\$2,443,322	\$2,394,418	\$2,636,841	\$2,848,161	\$2,742,771
Capital	\$49,055	\$17,542	\$32,152	\$6,810	\$43,000	\$43,000	\$43,000
Interfund Transfer	\$698,629	\$698,629	\$623,000	\$698,000	\$654,000	\$698,000	\$721,119
Total 40451 WATER OPERATIONS	\$3,545,541	\$4,036,268	\$4,656,022	\$4,924,634	\$5,493,080	\$5,748,400	\$5,620,133
40452 WATER INSURANCE							
Interfund Transfer	\$0	\$0	\$0	\$0	\$0	\$0	\$41,727
Total 40452 WATER INSURANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$41,727

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40740 2009A WATER BONDS-DEQ							
Debt Service	\$0	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500
Total 40740 2009A WATER BONDS-DEQ	\$0	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500
40741 2009B WATER REV & REFUNDING BONDS							
Debt Service	\$1,068,478	\$1,167,291	\$1,157,002	\$1,897,842	\$1,900,700	\$1,900,700	\$1,899,100
Total 40741 2009B WATER REV & REFUNDING BONDS	\$1,068,478	\$1,167,291	\$1,157,002	\$1,897,842	\$1,900,700	\$1,900,700	\$1,899,100
40742 2009C WATER REVENUE BONDS							
Debt Service	\$382,891	\$510,649	\$510,643	\$510,638	\$511,138	\$511,138	\$511,138
Total 40742 2009C WATER REVENUE BONDS	\$382,891	\$510,649	\$510,643	\$510,638	\$511,138	\$511,138	\$511,138
40743 2010 WATER REVENUE BONDS							
Debt Service	\$184,197	\$1,094,380	\$1,091,770	\$1,086,867	\$1,087,950	\$1,087,950	\$1,091,350
Total 40743 2010 WATER REVENUE BONDS	\$184,197	\$1,094,380	\$1,091,770	\$1,086,867	\$1,087,950	\$1,087,950	\$1,091,350
40744 2012 WATER BONDS							
Debt Service	\$0	\$0	\$10,540	\$327,765	\$0	\$334,115	\$335,050
Total 40744 2012 WATER BONDS	\$0	\$0	\$10,540	\$327,765	\$0	\$334,115	\$335,050
40745 2012B WATER REVENUE BONDS							
Mat, Suppls, Services	\$0	\$0	\$0	\$100,848	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$67,682	\$0	\$62,502	\$126,813
Total 40745 2012B WATER REVENUE BONDS	\$0	\$0	\$0	\$168,530	\$0	\$62,502	\$126,813

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40746 2013A WATER BONDS							
Mat, Suppls, Services	\$0	\$0	\$0	\$74,516	\$0	\$0	\$0
Debt Service	\$0	\$0	\$0	\$20,281	\$0	\$17,923	\$59,100
Total 40746 2013A WATER BONDS	\$0	\$0	\$0	\$94,797	\$0	\$17,923	\$59,100
40747 2013B WATER BONDS							
Debt Service	\$0	\$0	\$0	\$385	\$0	\$0	\$218,100
Total 40747 2013B WATER BONDS	\$0	\$0	\$0	\$385	\$0	\$0	\$218,100
40761 BOND DEBT 2002							
Debt Service	\$53,763	\$0	\$0	\$0	\$0	\$0	\$0
Total 40761 BOND DEBT 2002	\$53,763	\$0	\$0	\$0	\$0	\$0	\$0
40769 BOND DEBT 1996							
Interfund Transfer	\$493,534	\$492,423	\$489,738	\$0	\$0	\$0	\$0
Total 40769 BOND DEBT 1996	\$493,534	\$492,423	\$489,738	\$0	\$0	\$0	\$0
40770 CIB 2006							
Debt Service	\$310,378	\$309,295	\$309,970	\$261,446	\$315,710	\$315,710	\$0
Total 40770 CIB 2006	\$310,378	\$309,295	\$309,970	\$261,446	\$315,710	\$315,710	\$0
40981 CONTINGENCY/GENERAL							
Contingency	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000
Total 40981 CONTINGENCY/GENERAL	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40999 END BAL SUR(DEF)							
Ending Balance	\$6,941,202	\$6,663,470	\$11,863,021	\$0	\$1,084,309	\$8,659,394	\$4,375,265
Total 40999 END BAL SUR(DEF)	\$6,941,202	\$6,663,470	\$11,863,021	\$0	\$1,084,309	\$8,659,394	\$4,375,265
43312 TUNNEL IMPROVEMENTS							
Personnel	\$0	\$0	\$269	\$2,600	\$0	\$0	\$0
Capital	\$477,716	\$265,150	\$27,993	\$187,202	\$311,100	\$402,838	\$228,888
Total 43312 TUNNEL IMPROVEMENTS	\$477,716	\$265,150	\$28,262	\$189,802	\$311,100	\$402,838	\$228,888
43317 WATER EQUIPMENT							
Capital	\$0	\$25,490	\$69,471	\$45,267	\$60,000	\$159,095	\$60,000
Total 43317 WATER EQUIPMENT	\$0	\$25,490	\$69,471	\$45,267	\$60,000	\$159,095	\$60,000
43335 COMPUTER AIDED MAPPING							
Capital	\$8,467	\$0	\$0	\$6,718	\$0	\$6,718	\$0
Total 43335 COMPUTER AIDED MAPPING	\$8,467	\$0	\$0	\$6,718	\$0	\$6,718	\$0
43340 MOTOR CHANGE OUT & REBUILD							
Capital	\$41,190	\$22,093	\$27,277	\$35,631	\$25,875	\$30,552	\$26,781
Total 43340 MOTOR CHANGE OUT & REBUILD	\$41,190	\$22,093	\$27,277	\$35,631	\$25,875	\$30,552	\$26,781
43341 WATER RECORDING DEVICES							
Capital	\$6,738	\$0	\$0	\$0	\$0	\$0	\$0
Total 43341 WATER RECORDING DEVICES	\$6,738	\$0	\$0	\$0	\$0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43390 JUDGE WATER TREATMENT							
Personnel	\$0	\$0	\$0	\$273	\$0	\$0	\$0
Capital	\$213,518	\$811,875	\$188,384	\$990,988	\$1,707,750	\$2,750,000	\$6,900,000
Total 43390 JUDGE WATER TREATMENT	\$213,518	\$811,875	\$188,384	\$991,261	\$1,707,750	\$2,750,000	\$6,900,000
43391 BACKFLOW PREVENTION							
Personnel	\$2,430	\$4,882	\$776	\$0	\$0	\$0	\$0
Capital	\$1,530,136	\$220,337	\$19,349	\$0	\$0	\$145,651	\$0
Total 43391 BACKFLOW PREVENTION	\$1,532,565	\$225,219	\$20,124	\$0	\$0	\$145,651	\$0
43392 JSSD WATER ASSESSMENT							
Capital	\$474,495	\$0	\$0	\$0	\$0	\$0	\$0
Total 43392 JSSD WATER ASSESSMENT	\$474,495	\$0	\$0	\$0	\$0	\$0	\$0
43417 OTIS WATER PIPELINE REPLACEMENT							
Capital	\$135,465	\$0	\$94,874	\$1,190,191	\$1,732,797	\$1,766,673	\$252,806
Total 43417 OTIS WATER PIPELINE REPLACEMENT	\$135,465	\$0	\$94,874	\$1,190,191	\$1,732,797	\$1,766,673	\$252,806
43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS							
Personnel	\$0	\$0	\$130	\$17,872	\$0	\$0	\$0
Capital	\$33,307	\$228,756	\$757,049	\$687,053	\$828,000	\$1,000,000	\$0
Total 43428 WATER DEPT INFRASTRUCTURE IMPROVEMENTS	\$33,307	\$228,756	\$757,179	\$704,925	\$828,000	\$1,000,000	\$0
43469 EMERGENCY POWER							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$0	\$0	\$0	\$0	\$130,910	\$0	\$0
Total 43469 EMERGENCY POWER	\$0	\$0	\$0	\$0	\$130,910	\$0	\$0
43470 BOOTHILL TRANSMISSION LINE							
Personnel	\$1,741	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$653,146	\$63,658	\$753,887	\$0	\$0	\$0	\$0
Total 43470 BOOTHILL TRANSMISSION LINE	\$654,888	\$63,658	\$753,887	\$0	\$0	\$0	\$0
43513 ROCKPORT WATER, PIPELINE AND STORAGE							
Personnel	\$0	\$0	\$5,855	\$8,770	\$0	\$0	\$0
Capital	\$759,620	\$884,862	\$1,014,661	\$1,139,638	\$1,041,796	\$1,052,317	\$1,046,418
Total 43513 ROCKPORT WATER, PIPELINE AND STORAGE	\$759,620	\$884,862	\$1,020,516	\$1,148,409	\$1,041,796	\$1,052,317	\$1,046,418
43514 PARK CITY - MT. REGIONAL PIPELINE							
Personnel	\$6,185	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$4,951,370	\$735,112	\$217,021	\$0	\$0	\$0	\$0
Total 43514 PARK CITY - MT. REGIONAL PIPELINE	\$4,957,554	\$735,112	\$217,021	\$0	\$0	\$0	\$0
43515 CORROSION STUDY OF WATER SYSTEM							
Capital	\$0	\$0	\$0	\$0	\$51,750	\$0	\$0
Total 43515 CORROSION STUDY OF WATER SYSTEM	\$0	\$0	\$0	\$0	\$51,750	\$0	\$0
43516 SPIRO BUILDING MAINTENANCE							
Capital	\$545	\$0	\$13,979	\$0	\$0	\$56,313	\$71,415

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 43516 SPIRO BUILDING MAINTENANCE	\$545	\$0	\$13,979	\$0	\$0	\$56,313	\$71,415
43546 GAP WATER SUPPLY							
Capital	\$22,531	\$0	\$0	\$0	\$0	\$0	\$0
Total 43546 GAP WATER SUPPLY	\$22,531	\$0	\$0	\$0	\$0	\$0	\$0
43569 QUINNS JUNCTION TRANSMISSION LINES							
Personnel	\$2,689	\$9,702	\$2,121	\$0	\$0	\$0	\$0
Capital	\$473,037	\$834,648	\$184,556	\$0	\$0	\$46,403	\$0
Total 43569 QUINNS JUNCTION TRANSMISSION LINES	\$475,726	\$844,350	\$186,677	\$0	\$0	\$46,403	\$0
43570 PC HEIGHTS CAPACITY UPGRADE							
Capital	\$2,987	\$0	\$0	\$0	\$0	\$0	\$0
Total 43570 PC HEIGHTS CAPACITY UPGRADE	\$2,987	\$0	\$0	\$0	\$0	\$0	\$0
43571 QUINNS WATER TREATMENT PLANT							
Capital	\$1,012,704	\$9,668,241	\$5,427,927	\$768,363	\$0	\$1,096,921	\$500,000
Total 43571 QUINNS WATER TREATMENT PLANT	\$1,012,704	\$9,668,241	\$5,427,927	\$768,363	\$0	\$1,096,921	\$500,000
43572 PROMONTORY PIPELINE							
Capital	\$1,507,392	\$47,389	\$0	\$0	\$0	\$0	\$0
Total 43572 PROMONTORY PIPELINE	\$1,507,392	\$47,389	\$0	\$0	\$0	\$0	\$0
43574 JSSD WATER RIGHTS PURCHASE							
Capital	\$12,830,335	\$0	\$0	\$0	\$0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 43574 JSSD WATER RIGHTS PURCHASE	\$12,830,335	\$0	\$0	\$0	\$0	\$0	\$0
43576 OSGUTHORPE WATER FEE CREDIT PURCHASE							
Capital	\$375,000	\$0	\$0	\$0	\$0	\$0	\$0
Total 43576 OSGUTHORPE WATER FEE CREDIT PURCHASE	\$375,000	\$0	\$0	\$0	\$0	\$0	\$0
43600 PROSPECTOR DRAIN - REGULATORY PROJECT							
Capital	\$0	\$0	\$4,068	\$0	\$501,627	\$0	\$0
Total 43600 PROSPECTOR DRAIN - REGULATORY PROJECT	\$0	\$0	\$4,068	\$0	\$501,627	\$0	\$0
43610 LANDSCAPE WATER CHECKS							
Capital	\$0	\$0	\$0	\$500	\$5,175	\$10,175	\$5,356
Total 43610 LANDSCAPE WATER CHECKS	\$0	\$0	\$0	\$500	\$5,175	\$10,175	\$5,356
43611 PC HTS DEVELOPMENT INFRASTRUCTURE							
Capital	\$0	\$0	\$0	\$0	\$221,490	\$0	\$228,135
Total 43611 PC HTS DEVELOPMENT INFRASTRUCTURE	\$0	\$0	\$0	\$0	\$221,490	\$0	\$228,135
43612 SMART IRRIGATION CONTROLLERS							
Capital	\$0	\$0	\$525	\$0	\$12,420	\$17,895	\$12,855
Total 43612 SMART IRRIGATION CONTROLLERS	\$0	\$0	\$525	\$0	\$12,420	\$17,895	\$12,855
43613 WATER QUALITY STUDY							
Personnel	\$0	\$0	\$18,831	\$382	\$0	\$0	\$0
Capital	\$0	\$0	\$93,693	\$208,062	\$150,000	\$237,476	\$250,000

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Total 43613 WATER QUALITY STUDY	\$0	\$0	\$112,524	\$208,444	\$150,000	\$237,476	\$250,000
43614 ROCKPORT CAPITAL FACILITIES REPL							
Capital	\$0	\$67,155	\$81,665	\$125,321	\$114,631	\$125,831	\$125,831
Total 43614 ROCKPORT CAPITAL FACILITIES REPL	\$0	\$67,155	\$81,665	\$125,321	\$114,631	\$125,831	\$125,831
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$0	\$0	\$2,000	\$4,000	\$2,000
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	\$2,000	\$4,000	\$2,000
43636 RAW WATER LINE AND TANK							
Capital	\$0	\$0	\$0	\$0	\$258,750	\$0	\$0
Total 43636 RAW WATER LINE AND TANK	\$0	\$0	\$0	\$0	\$258,750	\$0	\$0
43637 IRRIGATION SCREENING FACILITY							
Capital	\$0	\$0	\$0	\$74	\$517,500	\$0	\$266,000
Total 43637 IRRIGATION SCREENING FACILITY	\$0	\$0	\$0	\$74	\$517,500	\$0	\$266,000
43639 DEER VALLEY DRIVE - WATER INFRASTRUCTURE							
Capital	\$0	\$0	\$0	\$133,681	\$776,250	\$776,250	\$803,419
Total 43639 DEER VALLEY DRIVE - WATER INFRASTRUCTURE	\$0	\$0	\$0	\$133,681	\$776,250	\$776,250	\$803,419
43640 EMPIRE TANK REPLACEMENT							
Capital	\$0	\$0	\$0	\$1,879	\$0	\$35,000	\$300,000
Total 43640 EMPIRE TANK REPLACEMENT	\$0	\$0	\$0	\$1,879	\$0	\$35,000	\$300,000

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC							
Capital	\$0	\$0	\$0	\$3,211	\$50,000	\$50,000	\$158,182
Total 43641 QUINN'S WATER TREATMENT PLAN ASSET RPLC	\$0	\$0	\$0	\$3,211	\$50,000	\$50,000	\$158,182
43642 QUINN'S DEWATERING							
Capital	\$0	\$0	\$0	\$0	\$500,000	\$50,000	\$450,000
Total 43642 QUINN'S DEWATERING	\$0	\$0	\$0	\$0	\$500,000	\$50,000	\$450,000
43651 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	\$0	\$0	\$1,500	\$2,250
Total 43651 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	\$0	\$1,500	\$2,250
43672 SPIRO/JUDGE PRE-TREATMENT							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Total 43672 SPIRO/JUDGE PRE-TREATMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
43673 MICRO-HYDRO/THAYNES PUMP STATION							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Total 43673 MICRO-HYDRO/THAYNES PUMP STATION	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
TOTAL	\$38,610,649	\$28,399,133	\$29,334,020	\$15,121,970	\$19,975,071	\$28,830,044	\$27,442,117

GOLF COURSE FUND - Budget Summary

055 GOLF COURSE FUND

Revenue Summary

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Revenues							
County/SP District Revenue	\$0	\$0	\$0	\$129,024	\$0	\$129,024	\$0
Recreation	\$1,053,661	\$1,066,415	\$1,264,753	\$1,325,772	\$1,225,000	\$1,338,000	\$1,361,999
Misc. Revenues	\$23,062	\$38,899	\$25,931	\$27,029	\$51,500	\$51,500	\$49,000
Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Special Revenues & Resources	\$1,132,822	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$2,234,544	\$1,130,315	\$1,315,684	\$1,506,826	\$1,301,500	\$1,543,524	\$1,435,999
Other							
Beginning Balance	\$489,077	\$1,342,519	\$1,165,727	\$850,677	\$667,189	\$850,677	\$682,498
Total Other	\$489,077	\$1,342,519	\$1,165,727	\$850,677	\$667,189	\$850,677	\$682,498
TOTAL	\$2,723,621	\$2,472,834	\$2,481,411	\$2,357,503	\$1,968,689	\$2,394,201	\$2,118,497

055 GOLF COURSE FUND

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Personnel	\$549,042	\$596,551	\$639,235	\$595,087	\$732,428	\$732,428	\$729,396
Mat, Suppls, Services	\$388,466	\$389,342	\$426,402	\$413,404	\$457,460	\$457,460	\$453,642
Capital	\$281,366	\$158,986	\$398,854	\$252,192	\$206,005	\$347,134	\$51,005
Debt Service	\$31,543	\$31,543	\$32,643	\$36,080	\$39,357	\$36,081	\$36,080
Total Depts	\$1,250,417	\$1,176,422	\$1,497,134	\$1,296,763	\$1,435,250	\$1,573,103	\$1,270,123
Other							
Interfund Transfer	\$130,685	\$130,685	\$133,600	\$138,600	\$138,600	\$138,600	\$133,931
Ending Balance	\$1,342,519	\$1,165,727	\$850,677	\$0	\$369,838	\$682,498	\$714,443
Total Other	\$1,473,204	\$1,296,412	\$984,277	\$138,600	\$508,438	\$821,098	\$848,374
TOTAL	\$2,723,621	\$2,472,834	\$2,481,411	\$1,435,363	\$1,943,688	\$2,394,201	\$2,118,497

055 GOLF COURSE FUND

Revenue by Type

Revenue By Type	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
County/SP District Revenue							
055-33312 RECR, ARTS & PARK - RAP TAX GRANT	\$0	\$0	\$0	\$129,024	\$0	\$129,024	\$0
Total County/SP District Revenue	\$0	\$0	\$0	\$129,024	\$0	\$129,024	\$0
Recreation							
055-34661 GOLF FEES	\$586,999	\$621,453	\$719,386	\$759,378	\$670,000	\$780,000	\$807,846
055-34662 CART FEES	\$167,006	\$172,375	\$208,229	\$219,477	\$200,000	\$210,000	\$212,845
055-34663 PASS FEES	\$54,277	\$46,424	\$53,088	\$60,795	\$66,000	\$66,000	\$54,401
055-34664 DRIVING RANGE FEES	\$35,340	\$37,985	\$52,582	\$54,278	\$40,000	\$50,000	\$59,807
055-34665 PRO-SHOP RETAIL SALE	\$172,767	\$148,565	\$184,337	\$189,991	\$200,000	\$180,000	\$180,000
055-34666 GOLF LESSONS	\$34,671	\$37,206	\$44,332	\$39,035	\$46,000	\$46,000	\$41,400
055-34667 GOLF LESSON CLINICS	\$840	\$675	\$510	\$1,086	\$0	\$3,000	\$2,700
055-34668 TOURNAMENT ADMIN.	\$1,762	\$1,732	\$2,288	\$1,733	\$3,000	\$3,000	\$3,000
Total Recreation	\$1,053,661	\$1,066,415	\$1,264,753	\$1,325,772	\$1,225,000	\$1,338,000	\$1,361,999
Misc. Revenues							
055-36111 INTEREST EARNINGS	\$4,807	\$2,775	\$1,324	\$0	\$1,500	\$1,500	\$1,500
055-36210 RENTAL INCOME	\$21,590	\$28,727	\$22,616	\$26,414	\$25,000	\$25,000	\$22,500
055-36911 OTHER MISCELLANEOUS	\$-3,829	\$7,428	\$2,019	\$353	\$25,000	\$25,000	\$25,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
055-36921 CASH OVER/SHORT	\$494	\$-29	\$-27	\$262	\$0	\$0	\$0
Total Misc. Revenues	\$23,062	\$38,899	\$25,931	\$27,029	\$51,500	\$51,500	\$49,000
Interfund Transactions (CIP/Debt)							
055-38211 TRANS FR GEN FUND	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Total Interfund Transactions (CIP/Debt)	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Special Revenues & Resources							
055-39110 DONATIONS	\$1,132,822	\$0	\$0	\$0	\$0	\$0	\$0
Total Special Revenues & Resources	\$1,132,822	\$0	\$0	\$0	\$0	\$0	\$0
Beginning Balance							
055-39990 BEGINNING BALANCE	\$489,077	\$1,342,519	\$1,165,727	\$850,677	\$667,189	\$850,677	\$682,498
Total Beginning Balance	\$489,077	\$1,342,519	\$1,165,727	\$850,677	\$667,189	\$850,677	\$682,498
TOTAL	\$2,723,621	\$2,472,834	\$2,481,411	\$2,357,503	\$1,968,689	\$2,394,201	\$2,118,497

055 GOLF COURSE FUND

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40564 GOLF MAINTENANCE							
Personnel	\$287,334	\$313,753	\$367,992	\$311,464	\$417,502	\$417,502	\$422,820

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Mat, Suppls, Services	\$222,234	\$187,724	\$191,544	\$192,237	\$205,622	\$205,622	\$205,802
Capital	\$0	\$0	\$0	\$0	\$1,005	\$1,005	\$1,005
Interfund Transfer	\$80,142	\$80,142	\$81,600	\$84,100	\$84,100	\$84,100	\$84,441
Total 40564 GOLF MAINTENANCE	\$589,710	\$581,619	\$641,135	\$587,800	\$708,229	\$708,229	\$714,068
40571 GOLF PRO SHOP							
Personnel	\$261,707	\$282,798	\$271,244	\$283,623	\$314,926	\$314,926	\$306,576
Mat, Suppls, Services	\$166,232	\$201,618	\$234,858	\$221,168	\$251,838	\$251,838	\$247,840
Debt Service	\$31,543	\$31,543	\$32,643	\$36,080	\$39,357	\$36,081	\$36,080
Interfund Transfer	\$50,543	\$50,543	\$52,000	\$54,500	\$54,500	\$54,500	\$49,490
Total 40571 GOLF PRO SHOP	\$510,026	\$566,502	\$590,745	\$595,371	\$660,621	\$657,345	\$639,986
40999 END BAL SUR(DEF)							
Ending Balance	\$1,342,519	\$1,165,727	\$850,677	\$0	\$369,838	\$682,498	\$714,443
Total 40999 END BAL SUR(DEF)	\$1,342,519	\$1,165,727	\$850,677	\$0	\$369,838	\$682,498	\$714,443
43367 GOLF COURSE IMPROVEMENTS							
Capital	\$118,000	\$12,499	\$40,114	\$36,899	\$32,000	\$45,860	\$12,000
Total 43367 GOLF COURSE IMPROVEMENTS	\$118,000	\$12,499	\$40,114	\$36,899	\$32,000	\$45,860	\$12,000
43403 GOLF EQUIPMENT REPLACEMENT							
Capital	\$163,366	\$146,487	\$47,906	\$137,326	\$98,000	\$151,745	\$38,000
Total 43403 GOLF EQUIPMENT REPLACEMENT	\$163,366	\$146,487	\$47,906	\$137,326	\$98,000	\$151,745	\$38,000

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43495 GOLF CART LOAN & PURCHASE							
Capital	\$0	\$0	\$210,983	\$0	\$0	\$0	\$0
Total 43495 GOLF CART LOAN & PURCHASE	\$0	\$0	\$210,983	\$0	\$0	\$0	\$0
43587 GOLF COURSE CONTROLLER UPGRADE							
Capital	\$0	\$0	\$99,852	\$0	\$0	\$0	\$0
Total 43587 GOLF COURSE CONTROLLER UPGRADE	\$0	\$0	\$99,852	\$0	\$0	\$0	\$0
43588 GOLF COURSE SPRINKLER HEAD UPGRADE							
Capital	\$0	\$0	\$0	\$77,967	\$75,000	\$148,524	\$0
Total 43588 GOLF COURSE SPRINKLER HEAD UPGRADE	\$0	\$0	\$0	\$77,967	\$75,000	\$148,524	\$0
TOTAL	\$2,723,621	\$2,472,834	\$2,481,412	\$1,435,363	\$1,943,688	\$2,394,201	\$2,118,497

TRANSPORTATION & PARKING FUND - Budget Summary

057 TRANSPORTATION & PARKING

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
Sales Tax	\$3,127,767	\$3,503,440	\$3,798,125	\$3,465,469	\$3,622,000	\$3,800,000	\$3,919,000
Licenses	\$1,041,050	\$1,056,349	\$936,304	\$951,477	\$845,000	\$945,000	\$695,000
Other Fees	\$0	\$0	\$11,300	\$1,500	\$0	\$0	\$0
Federal Revenue	\$6,631,022	\$5,630,098	\$7,556,794	\$1,044,438	\$1,500,000	\$4,700,000	\$1,500,000
Transit Charges for Services	\$2,088,700	\$1,729,833	\$1,918,588	\$1,813,618	\$2,051,000	\$1,980,000	\$2,090,000
Fines & Forfeitures	\$646,753	\$707,679	\$621,446	\$733,280	\$680,000	\$688,200	\$678,200
Misc. Revenues	\$140,229	\$88,672	\$92,207	\$23,190	\$0	\$46,000	\$46,000
Special Revenues & Resources	\$422,410	\$289,189	\$478,918	\$266,591	\$151,912	\$257,000	\$192,912
Total Revenues	\$14,097,932	\$13,005,261	\$15,413,681	\$8,299,563	\$8,849,912	\$12,416,200	\$9,121,112
Other							
Beginning Balance	\$11,902,704	\$13,945,235	\$13,703,979	\$17,656,077	\$10,555,886	\$17,656,077	\$10,504,828
Total Other	\$11,902,704	\$13,945,235	\$13,703,979	\$17,656,077	\$10,555,886	\$17,656,077	\$10,504,828
TOTAL	\$26,000,636	\$26,950,496	\$29,117,660	\$25,955,640	\$19,405,798	\$30,072,277	\$19,625,940

057 TRANSPORTATION & PARKING

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Personnel	\$3,562,229	\$3,685,687	\$3,986,646	\$4,114,269	\$4,858,236	\$4,858,236	\$5,377,559
Mat, Suppls, Services	\$568,836	\$736,894	\$1,091,415	\$1,064,403	\$1,172,013	\$1,172,013	\$894,291
Capital	\$5,867,834	\$6,448,839	\$4,069,630	\$1,498,118	\$534,917	\$11,112,200	\$2,867,874
Total Depts	\$9,998,899	\$10,871,421	\$9,147,691	\$6,676,789	\$6,565,166	\$17,142,449	\$9,139,724
Other							
Interfund Transfer	\$2,056,502	\$2,375,096	\$2,313,892	\$2,425,000	\$1,995,000	\$2,425,000	\$2,612,885
Ending Balance	\$13,945,235	\$13,703,979	\$17,656,077	\$0	\$10,845,630	\$10,504,828	\$7,873,331
Total Other	\$16,001,737	\$16,079,075	\$19,969,969	\$2,425,000	\$12,840,630	\$12,929,828	\$10,486,216
TOTAL	\$26,000,636	\$26,950,496	\$29,117,660	\$9,101,789	\$19,405,796	\$30,072,277	\$19,625,940

057 TRANSPORTATION & PARKING

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Sales Tax							

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
057-31212 TRANSIT SALES TAX	\$1,633,166	\$1,829,357	\$1,983,715	\$1,807,427	\$1,891,000	\$1,985,000	\$2,047,000
057-31214 RESORT TAX TRANSPOR	\$1,494,601	\$1,674,083	\$1,814,410	\$1,658,042	\$1,731,000	\$1,815,000	\$1,872,000
Total Sales Tax	\$3,127,767	\$3,503,440	\$3,798,125	\$3,465,469	\$3,622,000	\$3,800,000	\$3,919,000
Licenses							
057-32111 BUSINESS LICENSES	\$817,496	\$838,615	\$798,088	\$805,951	\$680,000	\$775,000	\$560,000
057-32161 NIGHT RENT LIC FEE	\$223,555	\$217,734	\$138,216	\$145,526	\$165,000	\$170,000	\$135,000
Total Licenses	\$1,041,050	\$1,056,349	\$936,304	\$951,477	\$845,000	\$945,000	\$695,000
Other Fees							
057-32639 SPECIAL EVENT PARKING FEES	\$0	\$0	\$11,300	\$1,500	\$0	\$0	\$0
Total Other Fees	\$0	\$0	\$11,300	\$1,500	\$0	\$0	\$0
Federal Revenue							
057-33110 FEDERAL GRANTS	\$6,631,022	\$5,630,098	\$7,556,794	\$1,044,438	\$1,500,000	\$4,700,000	\$1,500,000
Total Federal Revenue	\$6,631,022	\$5,630,098	\$7,556,794	\$1,044,438	\$1,500,000	\$4,700,000	\$1,500,000
Transit Charges for Services							
057-34211 FARE REVENUE	\$53,979	\$37,252	\$61,318	\$36,243	\$62,000	\$40,000	\$62,000
057-34221 BUS ADVERTISING	\$17,080	\$30,072	\$59,700	\$70,827	\$25,000	\$64,000	\$64,000
057-34230 REGIONAL TRANSIT REVENUE	\$2,017,641	\$1,662,510	\$1,797,570	\$1,706,549	\$1,964,000	\$1,876,000	\$1,964,000
Total Transit Charges for Services	\$2,088,700	\$1,729,833	\$1,918,588	\$1,813,618	\$2,051,000	\$1,980,000	\$2,090,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Fines & Forfeitures							
057-35300 CITY FINES	\$212,655	\$189,819	\$114,688	\$160,675	\$150,000	\$150,000	\$150,000
057-35301 PARKING PERMITS	\$92,295	\$94,934	\$100,193	\$117,030	\$100,000	\$111,000	\$100,000
057-35307 IN CAR METERS	\$10,758	\$11,204	\$7,936	\$7,839	\$10,000	\$10,000	\$10,000
057-35308 QUICK CARD	\$491	\$0	\$70	\$0	\$1,000	\$0	\$1,000
057-35309 TOKEN SALES	\$7,335	\$4,502	\$3,056	\$2,392	\$5,000	\$5,000	\$5,000
057-35310 METER REVENUE	\$320,126	\$403,767	\$392,486	\$445,398	\$410,000	\$410,000	\$410,000
057-35311 IN-CAR METER (ICM) DEVICES	\$2,125	\$3,454	\$3,458	\$-54	\$3,200	\$2,200	\$2,200
057-35312 IMPOUND	\$968	\$0	\$-440	\$0	\$800	\$0	\$0
Total Fines & Forfeitures	\$646,753	\$707,679	\$621,446	\$733,280	\$680,000	\$688,200	\$678,200
Misc. Revenues							
057-36111 INTEREST EARNINGS	\$74,117	\$60,821	\$91,905	\$0	\$0	\$23,000	\$23,000
057-36310 SALE OF ASSETS	\$0	\$25,875	\$0	\$0	\$0	\$0	\$0
057-36911 OTHER MISCELLANEOUS	\$65,798	\$1,963	\$337	\$23,202	\$0	\$23,000	\$23,000
057-36921 CASH OVER/SHORT	\$315	\$13	\$-36	\$-12	\$0	\$0	\$0
Total Misc. Revenues	\$140,229	\$88,672	\$92,207	\$23,190	\$0	\$46,000	\$46,000
Special Revenues & Resources							
057-39110 DONATIONS	\$14,341	\$60,865	\$55,836	\$50,760	\$0	\$41,000	\$41,000

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
057-39126 OTHER CONTRIBUTIONS	\$408,070	\$228,325	\$423,081	\$215,831	\$151,912	\$216,000	\$151,912
Total Special Revenues & Resources	\$422,410	\$289,189	\$478,918	\$266,591	\$151,912	\$257,000	\$192,912
Beginning Balance							
057-39990 BEGINNING BALANCE	\$11,902,704	\$13,945,235	\$13,703,979	\$17,656,077	\$10,555,886	\$17,656,077	\$10,504,828
Total Beginning Balance	\$11,902,704	\$13,945,235	\$13,703,979	\$17,656,077	\$10,555,886	\$17,656,077	\$10,504,828
TOTAL	\$26,000,636	\$26,950,496	\$29,117,660	\$25,955,640	\$19,405,798	\$30,072,277	\$19,625,940

057 TRANSPORTATION & PARKING

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40481 TRANSPORTATION OPER							
Personnel	\$3,549,068	\$3,656,033	\$3,947,994	\$4,095,273	\$4,858,236	\$4,858,236	\$4,848,342
Mat, Suppls, Services	\$568,836	\$696,894	\$1,011,415	\$994,403	\$1,072,013	\$1,072,013	\$716,291
Capital	\$27,398	\$51,007	\$31,977	\$62,044	\$74,179	\$74,179	\$74,179
Interfund Transfer	\$1,785,525	\$2,104,730	\$2,045,000	\$2,425,000	\$1,995,000	\$2,425,000	\$2,612,885
Total 40481 TRANSPORTATION OPER	\$5,930,828	\$6,508,665	\$7,036,386	\$7,576,719	\$7,999,428	\$8,429,428	\$8,251,697
40482 BOND DEBT 1996							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Interfund Transfer	\$270,977	\$270,366	\$268,892	\$0	\$0	\$0	\$0
Total 40482 BOND DEBT 1996	\$270,977	\$270,366	\$268,892	\$0	\$0	\$0	\$0
40483 CAPITAL							
Mat, Suppls, Services	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$0
Capital	\$0	\$0	\$0	\$0	\$10,000	\$10,000	\$0
Total 40483 CAPITAL	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$0
40500 PARKING							
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$479,959
Mat, Suppls, Services	\$0	\$0	\$0	\$0	\$0	\$0	\$178,000
Total 40500 PARKING	\$0	\$0	\$0	\$0	\$0	\$0	\$657,959
40999 END BAL SUR(DEF)							
Ending Balance	\$13,945,235	\$13,703,979	\$17,656,077	\$0	\$10,845,630	\$10,504,828	\$7,873,331
Total 40999 END BAL SUR(DEF)	\$13,945,235	\$13,703,979	\$17,656,077	\$0	\$10,845,630	\$10,504,828	\$7,873,331
42186 PSSM LONG TERM AGREEMENT							
Mat, Suppls, Services	\$0	\$0	\$40,000	\$30,000	\$40,000	\$40,000	\$0
Total 42186 PSSM LONG TERM AGREEMENT	\$0	\$0	\$40,000	\$30,000	\$40,000	\$40,000	\$0
43011 HMBA VIA CHAMBER							
Mat, Suppls, Services	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$0
Total 43011 HMBA VIA CHAMBER	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43304 INFORMATION SYSTEMS ENHANCE/UPGRADES							
Capital	\$833	\$0	\$32,050	\$0	\$0	\$128,446	\$0
Total 43304 INFORMATION SYSTEMS ENHANCE/UPGRADES	\$833	\$0	\$32,050	\$0	\$0	\$128,446	\$0
43316 TRANSIT COACHES							
Capital	\$2,102,088	\$139,210	\$0	\$0	\$0	\$2,090,157	\$1,434,825
Total 43316 TRANSIT COACHES	\$2,102,088	\$139,210	\$0	\$0	\$0	\$2,090,157	\$1,434,825
43339 BUS SHELTERS							
Capital	\$57,363	\$936	\$92,000	\$0	\$0	\$243,089	\$0
Total 43339 BUS SHELTERS	\$57,363	\$936	\$92,000	\$0	\$0	\$243,089	\$0
43371 BUS STORAGE FACILITY							
Personnel	\$12,046	\$29,654	\$38,652	\$1,396	\$0	\$0	\$0
Capital	\$1,763,836	\$5,952,430	\$2,136,979	\$84,816	\$0	\$87,248	\$0
Total 43371 BUS STORAGE FACILITY	\$1,775,882	\$5,982,084	\$2,175,631	\$86,212	\$0	\$87,248	\$0
43435 FLAGSTAFF TRANSFER FEE							
Capital	\$0	\$22,816	\$0	\$0	\$0	\$2,586,283	\$0
Total 43435 FLAGSTAFF TRANSFER FEE	\$0	\$22,816	\$0	\$0	\$0	\$2,586,283	\$0
43443 PUBLIC WORKS COMPLEX IMPROVEMENTS							
Capital	\$7,609	\$6,150	\$62,951	\$0	\$0	\$0	\$0
Total 43443 PUBLIC WORKS COMPLEX IMPROVEMENTS	\$7,609	\$6,150	\$62,951	\$0	\$0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43446 TRANSIT GIS/AVL SYSTEM							
Capital	\$0	\$32,664	\$1,028,764	\$123,501	\$0	\$438,572	\$0
Total 43446 TRANSIT GIS/AVL SYSTEM	\$0	\$32,664	\$1,028,764	\$123,501	\$0	\$438,572	\$0
43465 COUNTY VEHICLE REPLACEMENT FUND							
Capital	\$0	\$34,802	\$0	\$0	\$62,738	\$322,981	\$64,620
Total 43465 COUNTY VEHICLE REPLACEMENT FUND	\$0	\$34,802	\$0	\$0	\$62,738	\$322,981	\$64,620
43466 TRANSIT EXPANSION							
Personnel	\$1,115	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$5,403	\$0	\$0	\$0	\$0	\$1,500,803	\$0
Total 43466 TRANSIT EXPANSION	\$6,517	\$0	\$0	\$0	\$0	\$1,500,803	\$0
43484 PARKING METER REPLACEMENT							
Capital	\$309,571	\$3,279	\$8,325	\$26,799	\$35,000	\$101,577	\$36,000
Total 43484 PARKING METER REPLACEMENT	\$309,571	\$3,279	\$8,325	\$26,799	\$35,000	\$101,577	\$36,000
43505 BUS WASH REHAB							
Capital	\$1,582	\$4,289	\$0	\$9,129	\$0	\$9,129	\$0
Total 43505 BUS WASH REHAB	\$1,582	\$4,289	\$0	\$9,129	\$0	\$9,129	\$0
43506 UPGRADE OH DOOR ROLLERS							
Capital	\$0	\$0	\$0	\$2,615	\$0	\$33,000	\$0
Total 43506 UPGRADE OH DOOR ROLLERS	\$0	\$0	\$0	\$2,615	\$0	\$33,000	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43541 PARK & RIDE (ACCESS ROAD & AMENITIES)							
Capital	\$200,756	\$81,891	\$11,442	\$0	\$0	\$0	\$0
Total 43541 PARK & RIDE (ACCESS ROAD & AMENITIES)	\$200,756	\$81,891	\$11,442	\$0	\$0	\$0	\$0
43558 800 MHZ RADIOS							
Capital	\$98,995	\$0	\$0	\$0	\$0	\$0	\$0
Total 43558 800 MHZ RADIOS	\$98,995	\$0	\$0	\$0	\$0	\$0	\$0
43562 TRAFFIC MODEL							
Capital	\$0	\$119,365	\$0	\$0	\$0	\$0	\$0
Total 43562 TRAFFIC MODEL	\$0	\$119,365	\$0	\$0	\$0	\$0	\$0
43575 CITY TRANSIT CONTRIBUTION TO COUNTY							
Capital	\$1,292,399	\$0	\$569,961	\$558,677	\$0	\$558,677	\$0
Total 43575 CITY TRANSIT CONTRIBUTION TO COUNTY	\$1,292,399	\$0	\$569,961	\$558,677	\$0	\$558,677	\$0
43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN							
Capital	\$0	\$0	\$32,517	\$0	\$0	\$0	\$0
Total 43594 SHORT RANGE TRANSIT DEVELOPMENT PLAN	\$0	\$0	\$32,517	\$0	\$0	\$0	\$0
43596 HIGH SCHOOL BUS SUNDANCE TRANSIT RECONTR							
Capital	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0
Total 43596 HIGH SCHOOL BUS SUNDANCE TRANSIT RECONTR	\$0	\$0	\$40,000	\$0	\$0	\$0	\$0
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$0	\$0	\$22,156	\$3,314	\$0	\$27,844	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$0	\$22,156	\$3,314	\$0	\$27,844	\$0
43621 IRONHORSE SOLAR ARRAY							
Capital	\$0	\$0	\$444	\$241,894	\$0	\$241,894	\$0
Total 43621 IRONHORSE SOLAR ARRAY	\$0	\$0	\$444	\$241,894	\$0	\$241,894	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	\$45,000	\$0	\$0
43623 IRONHORSE SEASONAL HOUSING							
Personnel	\$0	\$0	\$0	\$17,600	\$0	\$0	\$49,259
Capital	\$0	\$0	\$63	\$337,360	\$0	\$1,874,937	\$75,000
Total 43623 IRONHORSE SEASONAL HOUSING	\$0	\$0	\$63	\$354,960	\$0	\$1,874,937	\$124,259
43624 TRANSIT SIGNAL PRIORITY							
Capital	\$0	\$0	\$0	\$0	\$0	\$142,385	\$0
Total 43624 TRANSIT SIGNAL PRIORITY	\$0	\$0	\$0	\$0	\$0	\$142,385	\$0
43625 IRONHORSE TRANSIT FAC ASSET MGMT							
Capital	\$0	\$0	\$0	\$0	\$180,000	\$360,000	\$180,000
Total 43625 IRONHORSE TRANSIT FAC ASSET MGMT	\$0	\$0	\$0	\$0	\$180,000	\$360,000	\$180,000
43630 PARKING SYSTEM SOFTWARE							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$0	\$0	\$0	\$47,970	\$98,000	\$98,000	\$0
Total 43630 PARKING SYSTEM SOFTWARE	\$0	\$0	\$0	\$47,970	\$98,000	\$98,000	\$0
43634 PARKING WAYFINDING							
Capital	\$0	\$0	\$0	\$0	\$30,000	\$60,000	\$30,000
Total 43634 PARKING WAYFINDING	\$0	\$0	\$0	\$0	\$30,000	\$60,000	\$30,000
43650 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	\$0	\$0	\$30,500	\$45,750
Total 43650 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	\$0	\$30,500	\$45,750
43653 TRANS PLANS & STUDIES							
Capital	\$0	\$0	\$0	\$0	\$0	\$2,500	\$82,500
Total 43653 TRANS PLANS & STUDIES	\$0	\$0	\$0	\$0	\$0	\$2,500	\$82,500
43654 RICHARDSON FLAT ROAD IMP							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
Total 43654 RICHARDSON FLAT ROAD IMP	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
43655 TRANSIT FAC CAP RENEWAL							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Total 43655 TRANSIT FAC CAP RENEWAL	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
43667 IRONHORSE ELECTRONIC ACCESS CTRL							
Capital	\$0	\$0	\$0	\$0	\$0	\$90,000	\$45,000

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 43667 IRONHORSE ELECTRONIC ACCESS CTRL	\$0	\$0	\$0	\$0	\$0	\$90,000	\$45,000
TOTAL	\$26,000,636	\$26,950,496	\$29,117,660	\$9,101,790	\$19,405,796	\$30,072,277	\$19,625,940

POLICE SPECIAL REVENUE FUND - Budget Summary

021 POLICE SPECIAL REVENUE FUND

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
State Revenue	\$2,550	\$2,210	\$750	\$1,112	\$0	\$1,112	\$0
Total Revenues	\$2,550	\$2,210	\$750	\$1,112	\$0	\$1,112	\$0
Other							
Beginning Balance	\$22,522	\$24,872	\$27,082	\$27,532	\$29,082	\$27,532	\$0
Total Other	\$22,522	\$24,872	\$27,082	\$27,532	\$29,082	\$27,532	\$0
TOTAL	\$25,072	\$27,082	\$27,832	\$28,644	\$29,082	\$28,644	\$0

021 POLICE SPECIAL REVENUE FUND

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Capital	\$200	\$0	\$300	\$0	\$0	\$28,644	\$0
Total Depts	\$200	\$0	\$300	\$0	\$0	\$28,644	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Other							
Ending Balance	\$24,872	\$27,082	\$27,532	\$0	\$29,082	\$0	\$0
Total Other	\$24,872	\$27,082	\$27,532	\$0	\$29,082	\$0	\$0
TOTAL	\$25,072	\$27,082	\$27,832	\$0	\$29,082	\$28,644	\$0

021 POLICE SPECIAL REVENUE FUND

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
State Revenue							
021-33269 TOBACCO COMPLIANCE	\$2,550	\$2,210	\$750	\$1,112	\$0	\$1,112	\$0
Total State Revenue	\$2,550	\$2,210	\$750	\$1,112	\$0	\$1,112	\$0
Beginning Balance							
021-39990 BEGINNING BALANCE	\$22,522	\$24,872	\$27,082	\$27,532	\$29,082	\$27,532	\$0
Total Beginning Balance	\$22,522	\$24,872	\$27,082	\$27,532	\$29,082	\$27,532	\$0
TOTAL	\$25,072	\$27,082	\$27,832	\$28,644	\$29,082	\$28,644	\$0

021 POLICE SPECIAL REVENUE FUND

Expenditures by Department & Type

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
40999 END BAL SUR(DEF)							
Ending Balance	\$24,872	\$27,082	\$27,532	\$0	\$29,082	\$0	\$0
Total 40999 END BAL SUR(DEF)	\$24,872	\$27,082	\$27,532	\$0	\$29,082	\$0	\$0
41001 POLICE SPECIAL REVENUE FUND							
Capital	\$200	\$0	\$300	\$0	\$0	\$28,644	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$200	\$0	\$300	\$0	\$0	\$28,644	\$0
TOTAL	\$25,072	\$27,082	\$27,832	\$0	\$29,082	\$28,644	\$0

CRIMINAL FORFEITURE RESTRICTED ACCOUNT - Budget Summary

022 CRIMINAL FORFEITURE

Revenue Summary

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Revenues							
State Revenue	\$0	\$490	\$5,843	\$11,201	\$0	\$11,201	\$0
Total Revenues	\$0	\$490	\$5,843	\$11,201	\$0	\$11,201	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Other							
Beginning Balance	\$9,455	\$3,775	\$0	\$8,985	\$10,176	\$8,985	\$0
Total Other	\$9,455	\$3,775	\$0	\$8,985	\$10,176	\$8,985	\$0
TOTAL	\$9,455	\$4,265	\$5,843	\$20,186	\$10,176	\$20,186	\$0

022 CRIMINAL FORFEITURE

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Capital	\$5,680	\$89	\$1,034	\$1,054	\$0	\$20,186	\$0
Total Depts	\$5,680	\$89	\$1,034	\$1,054	\$0	\$20,186	\$0
Other							
Ending Balance	\$3,775	\$4,176	\$8,985	\$0	\$10,176	\$0	\$0
Total Other	\$3,775	\$4,176	\$8,985	\$0	\$10,176	\$0	\$0
TOTAL	\$9,455	\$4,265	\$10,019	\$1,054	\$10,176	\$20,186	\$0

022

CRIMINAL

FORFEITURE

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
State Revenue							
022-33271 CONFISCATIONS	\$0	\$490	\$5,843	\$11,201	\$0	\$11,201	\$0
Total State Revenue	\$0	\$490	\$5,843	\$11,201	\$0	\$11,201	\$0
Beginning Balance							
022-39990 BEGINNING BALANCE	\$9,455	\$3,775	\$0	\$8,985	\$10,176	\$8,985	\$0
Total Beginning Balance	\$9,455	\$3,775	\$0	\$8,985	\$10,176	\$8,985	\$0
TOTAL	\$9,455	\$4,265	\$5,843	\$20,186	\$10,176	\$20,186	\$0

022

CRIMINAL

FORFEITURE

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40999 END BAL SUR(DEF)							
Ending Balance	\$3,775	\$4,176	\$8,985	\$0	\$10,176	\$0	\$0
Total 40999 END BAL SUR(DEF)	\$3,775	\$4,176	\$8,985	\$0	\$10,176	\$0	\$0
41001 POLICE SPECIAL REVENUE FUND							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$5,680	\$89	\$1,034	\$1,054	\$0	\$20,186	\$0
Total 41001 POLICE SPECIAL REVENUE FUND	\$5,680	\$89	\$1,034	\$1,054	\$0	\$20,186	\$0
TOTAL	\$9,455	\$4,265	\$10,019	\$1,054	\$10,176	\$20,186	\$0

FLEET SERVICES FUND - Budget Summary

062 FLEET SERVICES FUND

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
Misc. Revenues	\$0	\$0	\$794	\$0	\$0	\$0	\$0
Interfund Transactions (Admin)	\$1,978,195	\$2,428,600	\$2,428,600	\$2,910,430	\$2,428,600	\$2,910,430	\$2,911,630
Total Revenues	\$1,978,195	\$2,428,600	\$2,429,394	\$2,910,430	\$2,428,600	\$2,910,430	\$2,911,630
Other							
Beginning Balance	\$171,968	\$178,226	\$409,894	\$521,502	\$496,096	\$521,502	\$527,337
Total Other	\$171,968	\$178,226	\$409,894	\$521,502	\$496,096	\$521,502	\$527,337
TOTAL	\$2,150,163	\$2,606,826	\$2,839,288	\$3,431,932	\$2,924,696	\$3,431,932	\$3,438,967

062 FLEET SERVICES FUND

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Personnel	\$601,488	\$582,213	\$614,394	\$634,182	\$639,304	\$639,304	\$663,050

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Mat, Suppls, Services	\$1,369,854	\$1,613,288	\$1,703,113	\$1,903,737	\$1,724,766	\$2,260,291	\$2,260,291
Capital	\$595	\$1,430	\$278	\$13,288	\$5,000	\$5,000	\$5,000
Total Depts	\$1,971,937	\$2,196,932	\$2,317,786	\$2,551,207	\$2,369,070	\$2,904,595	\$2,928,341
Other							
Ending Balance	\$178,226	\$409,894	\$521,502	\$0	\$555,626	\$527,337	\$510,626
Total Other	\$178,226	\$409,894	\$521,502	\$0	\$555,626	\$527,337	\$510,626
TOTAL	\$2,150,163	\$2,606,826	\$2,839,288	\$2,551,207	\$2,924,696	\$3,431,932	\$3,438,967

062 FLEET SERVICES FUND

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Misc. Revenues							
062-36911 OTHER MISCELLANEOUS	\$0	\$0	\$794	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$0	\$0	\$794	\$0	\$0	\$0	\$0
Interfund Transactions (Admin)							
062-38110 CENTRAL GARAGE CHG	\$1,106,400	\$1,292,600	\$1,292,600	\$1,378,400	\$1,292,600	\$1,378,400	\$1,379,600
062-38111 FUEL SALES	\$871,795	\$1,136,000	\$1,136,000	\$1,532,030	\$1,136,000	\$1,532,030	\$1,532,030
Total Interfund Transactions (Admin)	\$1,978,195	\$2,428,600	\$2,428,600	\$2,910,430	\$2,428,600	\$2,910,430	\$2,911,630

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Beginning Balance							
062-39990 BEGINNING BALANCE	\$171,968	\$178,226	\$409,894	\$521,502	\$496,096	\$521,502	\$527,337
Total Beginning Balance	\$171,968	\$178,226	\$409,894	\$521,502	\$496,096	\$521,502	\$527,337
TOTAL	\$2,150,163	\$2,606,826	\$2,839,288	\$3,431,932	\$2,924,696	\$3,431,932	\$3,438,967

062 FLEET SERVICES FUND

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40471 FLEET SERVICES DEPT							
Personnel	\$601,488	\$582,213	\$614,394	\$634,182	\$639,304	\$639,304	\$663,050
Mat, Suppls, Services	\$1,369,854	\$1,613,288	\$1,703,113	\$1,903,737	\$1,724,766	\$2,260,291	\$2,260,291
Capital	\$595	\$1,430	\$278	\$13,288	\$5,000	\$5,000	\$5,000
Total 40471 FLEET SERVICES DEPT	\$1,971,937	\$2,196,932	\$2,317,786	\$2,551,207	\$2,369,070	\$2,904,595	\$2,928,341
40999 END BAL SUR(DEF)							
Ending Balance	\$178,226	\$409,894	\$521,502	\$0	\$555,626	\$527,337	\$510,626
Total 40999 END BAL SUR(DEF)	\$178,226	\$409,894	\$521,502	\$0	\$555,626	\$527,337	\$510,626
TOTAL	\$2,150,163	\$2,606,826	\$2,839,288	\$2,551,207	\$2,924,696	\$3,431,932	\$3,438,967

SELF INSURANCE FUND - Budget Summary

064 SELF INSURANCE FUND

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
Misc. Revenues	\$308,318	\$204,000	\$204,000	\$204,000	\$204,000	\$204,000	\$204,000
Interfund Transactions (Admin)	\$0	\$850,000	\$300,000	\$0	\$0	\$0	\$349,998
Total Revenues	\$308,318	\$1,054,000	\$504,000	\$204,000	\$204,000	\$204,000	\$553,998
Other							
Beginning Balance	\$2,212,435	\$1,730,992	\$1,867,103	\$1,848,254	\$1,532,802	\$1,848,254	\$1,213,954
Total Other	\$2,212,435	\$1,730,992	\$1,867,103	\$1,848,254	\$1,532,802	\$1,848,254	\$1,213,954
TOTAL	\$2,520,753	\$2,784,992	\$2,371,103	\$2,052,254	\$1,736,802	\$2,052,254	\$1,767,952

064 SELF INSURANCE FUND

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Personnel	\$39,970	\$65,896	\$0	\$0	\$1	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Mat, Suppls, Services	\$749,791	\$851,993	\$522,849	\$612,610	\$838,300	\$838,300	\$888,300
Total Depts	\$789,761	\$917,889	\$522,849	\$612,610	\$838,301	\$838,300	\$888,300
Other							
Ending Balance	\$1,730,992	\$1,867,103	\$1,848,254	\$0	\$898,501	\$1,213,954	\$879,652
Total Other	\$1,730,992	\$1,867,103	\$1,848,254	\$0	\$898,501	\$1,213,954	\$879,652
TOTAL	\$2,520,753	\$2,784,992	\$2,371,103	\$612,610	\$1,736,802	\$2,052,254	\$1,767,952

064 SELF INSURANCE FUND

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Misc. Revenues							
064-36991 FEE FOR WORKER'S COMP SELF-INS	\$308,318	\$204,000	\$204,000	\$204,000	\$204,000	\$204,000	\$204,000
Total Misc. Revenues	\$308,318	\$204,000	\$204,000	\$204,000	\$204,000	\$204,000	\$204,000
Interfund Transactions (Admin)							
064-38141 INS - GENERAL FUND	\$0	\$850,000	\$300,000	\$0	\$0	\$0	\$178,777
064-38142 INS - GOLF	\$0	\$0	\$0	\$0	\$0	\$0	\$41,727
064-38143 INS - WATER FUND	\$0	\$0	\$0	\$0	\$0	\$0	\$5,351
064-38144 INS - TRANSPORTATION	\$0	\$0	\$0	\$0	\$0	\$0	\$124,143

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total Interfund Transactions (Admin)	\$0	\$850,000	\$300,000	\$0	\$0	\$0	\$349,998
Beginning Balance							
064-39990 BEGINNING BALANCE	\$2,212,435	\$1,730,992	\$1,867,103	\$1,848,254	\$1,532,802	\$1,848,254	\$1,213,954
Total Beginning Balance	\$2,212,435	\$1,730,992	\$1,867,103	\$1,848,254	\$1,532,802	\$1,848,254	\$1,213,954
TOTAL	\$2,520,753	\$2,784,992	\$2,371,103	\$2,052,254	\$1,736,802	\$2,052,254	\$1,767,952

064 SELF INSURANCE FUND

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40132 SELF INS & SEC BOND							
Personnel	\$0	\$15,847	\$0	\$0	\$0	\$0	\$0
Mat, Suppls, Services	\$497,815	\$710,205	\$394,128	\$486,803	\$643,300	\$643,300	\$693,300
Total 40132 SELF INS & SEC BOND	\$497,815	\$726,053	\$394,128	\$486,803	\$643,300	\$643,300	\$693,300
40138 E.P.A.							
Mat, Suppls, Services	\$0	\$0	\$0	\$2,392	\$5,000	\$5,000	\$5,000
Total 40138 E.P.A.	\$0	\$0	\$0	\$2,392	\$5,000	\$5,000	\$5,000
40139 WORKERS COMP							
Personnel	\$39,970	\$50,049	\$0	\$0	\$1	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Mat, Suppls, Services	\$251,977	\$141,787	\$128,721	\$123,416	\$190,000	\$190,000	\$190,000
Total 40139 WORKERS COMP	\$291,947	\$191,836	\$128,721	\$123,416	\$190,001	\$190,000	\$190,000
40999 END BAL SUR(DEF)							
Ending Balance	\$1,730,992	\$1,867,103	\$1,848,254	\$0	\$898,501	\$1,213,954	\$879,652
Total 40999 END BAL SUR(DEF)	\$1,730,992	\$1,867,103	\$1,848,254	\$0	\$898,501	\$1,213,954	\$879,652
TOTAL	\$2,520,753	\$2,784,992	\$2,371,103	\$612,610	\$1,736,802	\$2,052,254	\$1,767,952

SALES TAX REV BOND - DEBT SVS FUND - Budget Summary

070 SALES TAX REV BOND - DEBT SVS

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
Misc. Revenues	\$25,842	\$8,547	\$10,857	\$6,540	\$0	\$10,000	\$0
Interfund Transactions (Admin)	\$945,058	\$941,036	\$938,702	\$180,847	\$180,847	\$180,847	\$181,247
Interfund Transactions (CIP/Debt)	\$1,054,366	\$1,054,366	\$1,378,841	\$1,380,741	\$1,380,741	\$1,380,741	\$1,380,741
Bond Proceeds	\$0	\$1,558,592	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$2,025,266	\$3,562,541	\$2,328,400	\$1,568,128	\$1,561,588	\$1,571,588	\$1,561,988

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Other							
Beginning Balance	\$1,924,529	\$1,822,996	\$1,881,265	\$1,958,852	\$1,891,701	\$1,958,852	\$1,160,727
Total Other	\$1,924,529	\$1,822,996	\$1,881,265	\$1,958,852	\$1,891,701	\$1,958,852	\$1,160,727
TOTAL	\$3,949,795	\$5,385,537	\$4,209,665	\$3,526,980	\$3,453,289	\$3,530,440	\$2,722,715

070 SALES TAX REV BOND - DEBT SVS

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Mat, Suppls, Services	\$0	\$51,663	\$0	\$0	\$0	\$0	\$0
Debt Service	\$1,960,837	\$1,946,680	\$2,250,813	\$1,566,588	\$1,569,713	\$1,569,713	\$1,563,113
Total Depts	\$1,960,837	\$1,998,342	\$2,250,813	\$1,566,588	\$1,569,713	\$1,569,713	\$1,563,113
Other							
Interfund Transfer	\$165,962	\$1,505,929	\$0	\$800,000	\$0	\$800,000	\$0
Ending Balance	\$1,822,996	\$1,881,265	\$1,958,852	\$0	\$1,883,575	\$1,160,727	\$1,159,602
Total Other	\$1,988,958	\$3,387,194	\$1,958,852	\$800,000	\$1,883,575	\$1,960,727	\$1,159,602
TOTAL	\$3,949,795	\$5,385,537	\$4,209,665	\$2,366,588	\$3,453,288	\$3,530,440	\$2,722,715

070 SALES TAX REV BOND - DEBT SVS

Revenue by Type

Revenue By Type	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Misc. Revenues							
070-36112 INT EARN SPEC ACCTS	\$25,842	\$8,547	\$10,857	\$6,540	\$0	\$10,000	\$0
Total Misc. Revenues	\$25,842	\$8,547	\$10,857	\$6,540	\$0	\$10,000	\$0
Interfund Transactions (Admin)							
070-38130 CITY CONT. TRANSPORTATION	\$270,977	\$270,366	\$268,892	\$0	\$0	\$0	\$0
070-38131 CITY CONT. GENERAL	\$180,547	\$178,247	\$180,072	\$180,847	\$180,847	\$180,847	\$181,247
070-38135 CITY CONTR. WATER	\$493,534	\$492,423	\$489,738	\$0	\$0	\$0	\$0
Total Interfund Transactions (Admin)	\$945,058	\$941,036	\$938,702	\$180,847	\$180,847	\$180,847	\$181,247
Interfund Transactions (CIP/Debt)							
070-38231 TRANSFER FROM CIP	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366
070-38234 TRANSFER IN FROM MAIN ST. RDA	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000
070-38236 TRANSFER FROM LPA RDA-FUND 33	\$0	\$0	\$324,475	\$326,375	\$326,375	\$326,375	\$326,375
Total Interfund Transactions (CIP/Debt)	\$1,054,366	\$1,054,366	\$1,378,841	\$1,380,741	\$1,380,741	\$1,380,741	\$1,380,741
Bond Proceeds							
070-39219 REFUNDING BONDS ISSUED	\$0	\$1,525,000	\$0	\$0	\$0	\$0	\$0
070-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$0	\$33,592	\$0	\$0	\$0	\$0	\$0
Total Bond Proceeds	\$0	\$1,558,592	\$0	\$0	\$0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Beginning Balance							
070-39990 BEGINNING BALANCE	\$1,924,529	\$1,822,996	\$1,881,265	\$1,958,852	\$1,891,701	\$1,958,852	\$1,160,727
Total Beginning Balance	\$1,924,529	\$1,822,996	\$1,881,265	\$1,958,852	\$1,891,701	\$1,958,852	\$1,160,727
TOTAL	\$3,949,795	\$5,385,537	\$4,209,665	\$3,526,980	\$3,453,289	\$3,530,440	\$2,722,715

070 SALES TAX REV BOND - DEBT SVS

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40790 2005A SALES TAX REV BONDS							
Debt Service	\$1,270,037	\$1,235,613	\$1,237,438	\$1,238,213	\$1,240,213	\$1,240,213	\$1,240,613
Interfund Transfer	\$0	\$0	\$0	\$800,000	\$0	\$800,000	\$0
Total 40790 2005A SALES TAX REV BONDS	\$1,270,037	\$1,235,613	\$1,237,438	\$2,038,213	\$1,240,213	\$2,040,213	\$1,240,613
40791 2005B SALES TAX REV BONDS							
Debt Service	\$690,800	\$690,900	\$686,900	\$0	\$0	\$0	\$0
Interfund Transfer	\$165,962	\$0	\$0	\$0	\$0	\$0	\$0
Total 40791 2005B SALES TAX REV BONDS	\$856,762	\$690,900	\$686,900	\$0	\$0	\$0	\$0
40792 2010 SALES TAX REVENUE & REFUNDING BONDS							
Mat, Suppls, Services	\$0	\$51,663	\$0	\$0	\$0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Debt Service	\$0	\$20,167	\$326,475	\$328,375	\$329,500	\$329,500	\$322,500
Interfund Transfer	\$0	\$1,505,929	\$0	\$0	\$0	\$0	\$0
Total 40792 2010 SALES TAX REVENUE & REFUNDING BONDS	\$0	\$1,577,759	\$326,475	\$328,375	\$329,500	\$329,500	\$322,500
40999 END BAL SUR(DEF)							
Ending Balance	\$1,822,996	\$1,881,265	\$1,958,852	\$0	\$1,883,575	\$1,160,727	\$1,159,602
Total 40999 END BAL SUR(DEF)	\$1,822,996	\$1,881,265	\$1,958,852	\$0	\$1,883,575	\$1,160,727	\$1,159,602
TOTAL	\$3,949,795	\$5,385,537	\$4,209,665	\$2,366,588	\$3,453,288	\$3,530,440	\$2,722,715

DEBT SERVICE FUND - Budget Summary

071 DEBT SERVICE FUND

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
Property Taxes	\$4,009,000	\$4,570,315	\$4,580,904	\$4,577,873	\$4,577,873	\$4,577,873	\$4,569,989
Misc. Revenues	\$52,023	\$106,021	\$85,985	\$74,704	\$78,414	\$74,630	\$73,966
Bond Proceeds	\$8,174,661	\$0	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$12,235,683	\$4,676,336	\$4,666,889	\$4,652,577	\$4,656,287	\$4,652,503	\$4,643,955

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Other							
Beginning Balance	\$686,335	\$420,157	\$408,246	\$412,312	\$396,024	\$412,312	\$385,922
Total Other	\$686,335	\$420,157	\$408,246	\$412,312	\$396,024	\$412,312	\$385,922
TOTAL	\$12,922,018	\$5,096,493	\$5,075,135	\$5,064,889	\$5,052,311	\$5,064,815	\$5,029,877

071 DEBT SERVICE FUND

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Mat, Suppls, Services	\$137,262	\$0	\$0	\$311	\$0	\$0	\$0
Debt Service	\$6,063,939	\$4,688,247	\$4,662,823	\$4,657,485	\$4,678,893	\$4,678,893	\$4,671,333
Total Depts	\$6,201,201	\$4,688,247	\$4,662,823	\$4,657,796	\$4,678,893	\$4,678,893	\$4,671,333
Other							
Interfund Transfer	\$6,300,660	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$420,157	\$408,246	\$412,312	\$0	\$373,418	\$385,922	\$358,544
Total Other	\$6,720,817	\$408,246	\$412,312	\$0	\$373,418	\$385,922	\$358,544
TOTAL	\$12,922,018	\$5,096,493	\$5,075,135	\$4,657,796	\$5,052,311	\$5,064,815	\$5,029,877

071 DEBT SERVICE FUND

Revenue by Type

Revenue By Type	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Property Taxes							
071-31112 PROP TAX DEBT SERV	\$3,997,000	\$4,558,315	\$4,568,904	\$4,565,873	\$4,565,873	\$4,565,873	\$4,557,989
071-31121 DEL AND PRIOR YEAR	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000
Total Property Taxes	\$4,009,000	\$4,570,315	\$4,580,904	\$4,577,873	\$4,577,873	\$4,577,873	\$4,569,989
Misc. Revenues							
071-36112 INT EARN SPEC ACCTS	\$52,023	\$26,019	\$7,571	\$1,424	\$0	\$1,350	\$0
071-36915 BUILD AMERICA BOND SUBSIDY	\$0	\$80,002	\$78,414	\$73,280	\$78,414	\$73,280	\$73,966
Total Misc. Revenues	\$52,023	\$106,021	\$85,985	\$74,704	\$78,414	\$74,630	\$73,966
Bond Proceeds							
071-39219 REFUNDING BONDS ISSUED	\$2,025,000	\$0	\$0	\$0	\$0	\$0	\$0
071-39220 BOND PROCEEDS	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$0
071-39221 BONDS-ORIGINAL ISSUE PREMIUM	\$149,661	\$0	\$0	\$0	\$0	\$0	\$0
Total Bond Proceeds	\$8,174,661	\$0	\$0	\$0	\$0	\$0	\$0
Beginning Balance							
071-39990 BEGINNING BALANCE	\$686,335	\$420,157	\$408,246	\$412,312	\$396,024	\$412,312	\$385,922

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total Beginning Balance	\$686,335	\$420,157	\$408,246	\$412,312	\$396,024	\$412,312	\$385,922
TOTAL	\$12,922,018	\$5,096,493	\$5,075,135	\$5,064,889	\$5,052,311	\$5,064,815	\$5,029,877

071 DEBT SERVICE FUND

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40752 OPEN SP 2003 GO BONDS							
Debt Service	\$432,075	\$436,225	\$434,525	\$432,465	\$436,000	\$436,000	\$440,000
Total 40752 OPEN SP 2003 GO BONDS	\$432,075	\$436,225	\$434,525	\$432,465	\$436,000	\$436,000	\$440,000
40757 GO BONDS-2000 SERIES							
Debt Service	\$2,611,322	\$456,915	\$0	\$0	\$0	\$0	\$0
Total 40757 GO BONDS-2000 SERIES	\$2,611,322	\$456,915	\$0	\$0	\$0	\$0	\$0
40760 GO BONDS-2004 SERIES							
Debt Service	\$798,259	\$797,409	\$797,249	\$798,549	\$803,000	\$803,000	\$804,000
Interfund Transfer	\$5,988	\$0	\$0	\$0	\$0	\$0	\$0
Total 40760 GO BONDS-2004 SERIES	\$804,247	\$797,409	\$797,249	\$798,549	\$803,000	\$803,000	\$804,000
40779 GO BONDS-2008 SERIES							
Debt Service	\$926,469	\$918,581	\$915,356	\$910,931	\$914,000	\$914,000	\$909,000

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 40779 GO BONDS-2008 SERIES	\$926,469	\$918,581	\$915,356	\$910,931	\$914,000	\$914,000	\$909,000
40780 GO BONDS-2009 SERIES							
Debt Service	\$1,295,815	\$1,414,410	\$1,409,560	\$1,408,960	\$1,413,000	\$1,413,000	\$1,413,000
Interfund Transfer	\$315,657	\$0	\$0	\$0	\$0	\$0	\$0
Total 40780 GO BONDS-2009 SERIES	\$1,611,472	\$1,414,410	\$1,409,560	\$1,408,960	\$1,413,000	\$1,413,000	\$1,413,000
40788 GO BONDS-2010B SERIES							
Mat, Suppls, Services	\$109,974	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$585,689	\$579,646	\$579,493	\$581,893	\$581,893	\$574,333
Interfund Transfer	\$5,979,015	\$0	\$0	\$0	\$0	\$0	\$0
Total 40788 GO BONDS-2010B SERIES	\$6,088,989	\$585,689	\$579,646	\$579,493	\$581,893	\$581,893	\$574,333
40789 GO BONDS-2010A SERIES							
Mat, Suppls, Services	\$27,287	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$0	\$79,018	\$526,488	\$527,088	\$531,000	\$531,000	\$531,000
Total 40789 GO BONDS-2010A SERIES	\$27,287	\$79,018	\$526,488	\$527,088	\$531,000	\$531,000	\$531,000
40793 GO BONDS-2013A SERIES							
Mat, Suppls, Services	\$0	\$0	\$0	\$311	\$0	\$0	\$0
Total 40793 GO BONDS-2013A SERIES	\$0	\$0	\$0	\$311	\$0	\$0	\$0
40999 END BAL SUR(DEF)							
Ending Balance	\$420,157	\$408,246	\$412,312	\$0	\$373,418	\$385,922	\$358,544

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 40999 END BAL SUR(DEF)	\$420,157	\$408,246	\$412,312	\$0	\$373,418	\$385,922	\$358,544
TOTAL	\$12,922,018	\$5,096,493	\$5,075,135	\$4,657,796	\$5,052,311	\$5,064,815	\$5,029,877

RDA-LOWER PK AVE-DEBT SERVICE - Budget Summary

076 RDA-LOWER PK AVE-DEBT

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
Misc. Revenues	\$2,723	\$403,133	\$0	\$0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)	\$600,000	\$1,855,929	\$0	\$0	\$0	\$0	\$0
Total Revenues	\$602,723	\$2,259,062	\$0	\$0	\$0	\$0	\$0
Other							
Beginning Balance	\$877,945	\$884,729	\$0	\$0	\$0	\$0	\$0
Total Other	\$877,945	\$884,729	\$0	\$0	\$0	\$0	\$0
TOTAL	\$1,480,668	\$3,143,791	\$0	\$0	\$0	\$0	\$0

076 RDA-LOWER PK AVE-DEBT

Expense Summary

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Depts							
Debt Service	\$595,939	\$2,720,554	\$0	\$0	\$0	\$0	\$0
Total Depts	\$595,939	\$2,720,554	\$0	\$0	\$0	\$0	\$0
Other							
Interfund Transfer	\$0	\$423,237	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$884,729	\$0	\$0	\$0	\$0	\$0	\$0
Total Other	\$884,729	\$423,237	\$0	\$0	\$0	\$0	\$0
TOTAL	\$1,480,668	\$3,143,791	\$0	\$0	\$0	\$0	\$0

076 RDA-LOWER PK AVE-DEBT

Revenue by Type

Revenue By Type	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Misc. Revenues							
076-36112 INT EARN SPEC ACCTS	\$2,723	\$3,133	\$0	\$0	\$0	\$0	\$0
076-36911 OTHER MISCELLANEOUS	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total Misc. Revenues	\$2,723	\$403,133	\$0	\$0	\$0	\$0	\$0
Interfund Transactions (CIP/Debt)							
076-38234 TRANSFER IN FROM MAIN ST. RDA	\$600,000	\$350,000	\$0	\$0	\$0	\$0	\$0
076-38271 TRANS FROM DEBT SERVICE FUND	\$0	\$1,505,929	\$0	\$0	\$0	\$0	\$0
Total Interfund Transactions (CIP/Debt)	\$600,000	\$1,855,929	\$0	\$0	\$0	\$0	\$0
Beginning Balance							
076-39990 BEGINNING BALANCE	\$877,945	\$884,729	\$0	\$0	\$0	\$0	\$0
Total Beginning Balance	\$877,945	\$884,729	\$0	\$0	\$0	\$0	\$0
TOTAL	\$1,480,668	\$3,143,791	\$0	\$0	\$0	\$0	\$0

076 RDA-LOWER PK AVE-DEBT

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40778 1998 LOWER PK AVE RDA DEBT SVC							
Debt Service	\$595,939	\$2,720,554	\$0	\$0	\$0	\$0	\$0
Interfund Transfer	\$0	\$423,237	\$0	\$0	\$0	\$0	\$0
Total 40778 1998 LOWER PK AVE RDA DEBT SVC	\$595,939	\$3,143,791	\$0	\$0	\$0	\$0	\$0
40999 END BAL SUR(DEF)							

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Ending Balance	\$884,729	\$0	\$0	\$0	\$0	\$0	\$0
Total 40999 END BAL SUR(DEF)	\$884,729	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$1,480,668	\$3,143,791	\$0	\$0	\$0	\$0	\$0

CAPITAL IMPROVEMENT FUND - Budget Summary

031 CAPITAL IMPROVEMENT FUND

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
Sales Tax	\$0	\$2,000,000	\$1,800,000	\$2,222,672	\$2,081,000	\$2,631,000	\$5,816,099
Planning Building & Engineering Fees	\$109,553	\$191,521	\$133,421	\$201,235	\$357,407	\$614,327	\$165,000
Federal Revenue	\$6,549	\$151,559	\$31,741	\$61,492	\$0	\$71,741	\$0
State Revenue	\$335,664	\$349,325	\$340,540	\$285,848	\$300,000	\$329,239	\$3,300,000
County/SP District Revenue	\$229,647	\$138,214	\$107,855	\$504,333	\$50,000	\$685,043	\$50,000
Misc. Revenues	\$999,853	\$932,612	\$2,637,875	\$348,946	\$250,000	\$314,000	\$3,494,757
Interfund Transactions (CIP/Debt)	\$8,186,958	\$0	\$1,800,000	\$849,400	\$0	\$849,400	\$0
Special Revenues & Resources	\$451,778	\$248,365	\$1,193,310	\$294,227	\$0	\$290,738	\$0
Bond Proceeds	\$0	\$0	\$0	\$0	\$0	\$11,100,000	\$5,350,000
Total Revenues	\$10,320,001	\$4,011,595	\$8,044,742	\$4,768,154	\$3,038,407	\$16,885,487	\$18,175,856
Other							
Beginning Balance	\$51,656,557	\$33,954,635	\$26,823,812	\$19,876,401	\$1,000,206	\$19,876,401	\$3,629,107
Total Other	\$51,656,557	\$33,954,635	\$26,823,812	\$19,876,401	\$1,000,206	\$19,876,401	\$3,629,107
TOTAL	\$61,976,558	\$37,966,230	\$34,868,554	\$24,644,555	\$4,038,613	\$36,761,888	\$21,804,963

031 CAPITAL IMPROVEMENT FUND

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Personnel	\$33,523	\$27,236	\$4,614	\$3,946	\$0	\$0	\$0
Capital	\$27,854,034	\$10,980,816	\$14,853,173	\$6,257,880	\$3,458,977	\$32,998,415	\$18,422,638
Total Depts	\$27,887,557	\$11,008,052	\$14,857,787	\$6,261,826	\$3,458,977	\$32,998,415	\$18,422,638
Other							
Interfund Transfer	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366
Ending Balance	\$33,954,635	\$26,823,812	\$19,876,401	\$0	\$445,270	\$3,629,107	\$3,247,959
Total Other	\$34,089,001	\$26,958,178	\$20,010,767	\$134,366	\$579,636	\$3,763,473	\$3,382,325
TOTAL	\$61,976,558	\$37,966,230	\$34,868,554	\$6,396,192	\$4,038,613	\$36,761,888	\$21,804,963

031 CAPITAL IMPROVEMENT FUND

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Sales Tax							

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
031-31213 RESORT TAX	\$0	\$2,000,000	\$1,800,000	\$2,100,000	\$2,081,000	\$2,131,000	\$2,047,000
031-31215 ADDITIONAL RESORT SALES TAX	\$0	\$0	\$0	\$122,672	\$0	\$500,000	\$3,769,099
Total Sales Tax	\$0	\$2,000,000	\$1,800,000	\$2,222,672	\$2,081,000	\$2,631,000	\$5,816,099
Planning Building & Engineering Fees							
031-32361 IMPACT FEES	\$109,553	\$191,521	\$133,421	\$201,235	\$357,407	\$614,327	\$165,000
Total Planning Building & Engineering Fees	\$109,553	\$191,521	\$133,421	\$201,235	\$357,407	\$614,327	\$165,000
Federal Revenue							
031-33110 FEDERAL GRANTS	\$6,549	\$151,559	\$31,741	\$61,492	\$0	\$71,741	\$0
Total Federal Revenue	\$6,549	\$151,559	\$31,741	\$61,492	\$0	\$71,741	\$0
State Revenue							
031-33252 STATE CONTRIBUTION	\$12,521	\$12,599	\$12,631	\$17,885	\$0	\$29,239	\$3,000,000
031-33261 CLASS C ROAD	\$323,143	\$336,726	\$327,909	\$267,963	\$300,000	\$300,000	\$300,000
Total State Revenue	\$335,664	\$349,325	\$340,540	\$285,848	\$300,000	\$329,239	\$3,300,000
County/SP District Revenue							
031-33311 COUNTY CONTRIBUTION	\$50,000	\$50,000	\$50,000	\$36,500	\$50,000	\$50,000	\$50,000
031-33312 RECR, ARTS & PARK - RAP TAX GRANT	\$100,000	\$0	\$0	\$467,833	\$0	\$635,043	\$0
031-33313 RESTAURANT TAX GRANT	\$79,647	\$88,214	\$57,855	\$0	\$0	\$0	\$0
Total County/SP District Revenue	\$229,647	\$138,214	\$107,855	\$504,333	\$50,000	\$685,043	\$50,000
Misc. Revenues							

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
031-36111 INTEREST EARNINGS	\$259,621	\$158,289	\$133,254	\$6,078	\$0	\$20,000	\$0
031-36210 RENTAL INCOME	\$0	\$400	\$0	\$41,928	\$50,000	\$35,000	\$50,000
031-36310 SALE OF ASSETS	\$181,595	\$382,026	\$2,255,244	\$410	\$0	\$0	\$3,244,757
031-36325 GARAGE REVENUE	\$183,836	\$203,773	\$204,508	\$222,120	\$200,000	\$222,000	\$200,000
031-36911 OTHER MISCELLANEOUS	\$374,801	\$188,125	\$44,869	\$78,411	\$0	\$37,000	\$0
Total Misc. Revenues	\$999,853	\$932,612	\$2,637,875	\$348,946	\$250,000	\$314,000	\$3,494,757
Interfund Transactions (CIP/Debt)							
031-38211 TRANS FR GEN FUND	\$0	\$0	\$1,800,000	\$0	\$0	\$49,400	\$0
031-38213 GEN FUND TRANS TO FUND 31 CIP	\$1,648,871	\$0	\$0	\$49,400	\$0	\$0	\$0
031-38231 TRANSFER FROM CIP	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0
031-38270 TRANS FROM SALES TAX DSF-2005A	\$0	\$0	\$0	\$800,000	\$0	\$800,000	\$0
031-38271 TRANS FROM DEBT SERVICE FUND	\$6,466,622	\$0	\$0	\$0	\$0	\$0	\$0
Total Interfund Transactions (CIP/Debt)	\$8,186,958	\$0	\$1,800,000	\$849,400	\$0	\$849,400	\$0
Special Revenues & Resources							
031-39110 DONATIONS	\$0	\$0	\$1,000,150	\$0	\$0	\$0	\$0
031-39126 OTHER CONTRIBUTIONS	\$449,578	\$246,315	\$190,460	\$292,002	\$0	\$289,000	\$0
031-39129 LIBRARY FUNDRAISING DONATION	\$2,200	\$2,050	\$1,950	\$1,975	\$0	\$1,488	\$0
031-39131 LIB. UNRES-DONATIONS	\$0	\$0	\$750	\$250	\$0	\$250	\$0
Total Special Revenues & Resources	\$451,778	\$248,365	\$1,193,310	\$294,227	\$0	\$290,738	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Bond Proceeds							
031-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$11,100,000	\$5,350,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	\$0	\$11,100,000	\$5,350,000
Beginning Balance							
031-39990 BEGINNING BALANCE	\$51,656,557	\$33,954,635	\$26,823,812	\$19,876,401	\$1,000,206	\$19,876,401	\$3,629,107
Total Beginning Balance	\$51,656,557	\$33,954,635	\$26,823,812	\$19,876,401	\$1,000,206	\$19,876,401	\$3,629,107
TOTAL	\$61,976,558	\$37,966,230	\$34,868,554	\$24,644,555	\$4,038,613	\$36,761,888	\$21,804,963

031 CAPITAL IMPROVEMENT FUND

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366
Total 40821 TRANS TO OTHER FUND	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366	\$134,366
40999 END BAL SUR(DEF)							
Ending Balance	\$33,954,635	\$26,823,812	\$19,876,401	\$0	\$445,270	\$3,629,107	\$3,247,959
Total 40999 END BAL SUR(DEF)	\$33,954,635	\$26,823,812	\$19,876,401	\$0	\$445,270	\$3,629,107	\$3,247,959
43300 FIVE YEAR CIP							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$0	\$0	\$0	\$0	\$0	\$7,073,395	\$0
Total 43300 FIVE YEAR CIP	\$0	\$0	\$0	\$0	\$0	\$7,073,395	\$0
43301 ENGINEERING & PLANNING							
Personnel	\$0	\$0	\$351	\$0	\$0	\$0	\$0
Capital	\$0	\$0	\$38,149	\$4,381	\$7,456	\$36,979	\$7,456
Total 43301 ENGINEERING & PLANNING	\$0	\$0	\$38,500	\$4,381	\$7,456	\$36,979	\$7,456
43302 INFORMATION SYSTEMS ENHANCEMENT							
Capital	\$21,839	\$49,466	\$10,391	\$0	\$65,000	\$80,295	\$0
Total 43302 INFORMATION SYSTEMS ENHANCEMENT	\$21,839	\$49,466	\$10,391	\$0	\$65,000	\$80,295	\$0
43307 HILLSIDE DESIGN & RECONSTRUCTION							
Capital	\$61,875	\$15,722	\$0	\$0	\$0	\$0	\$0
Total 43307 HILLSIDE DESIGN & RECONSTRUCTION	\$61,875	\$15,722	\$0	\$0	\$0	\$0	\$0
43308 CITY PARK							
Capital	\$0	\$0	\$0	\$1,502	\$192,000	\$192,000	\$1,733
Total 43308 CITY PARK	\$0	\$0	\$0	\$1,502	\$192,000	\$192,000	\$1,733
43311 PAVEMENT MANAGEMENT							
Capital	\$456,139	\$503,560	\$736,871	\$681,723	\$600,000	\$887,342	\$600,000
Total 43311 PAVEMENT MANAGEMENT	\$456,139	\$503,560	\$736,871	\$681,723	\$600,000	\$887,342	\$600,000
43313 HIST INCENTIVE SPEC SERV CONT							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$0	\$20,900	\$7,850	\$16,884	\$0	\$63,020	\$-47,136
Total 43313 HIST INCENTIVE SPEC SERV CONT	\$0	\$20,900	\$7,850	\$16,884	\$0	\$63,020	\$-47,136
43320 AFFORDABLE HOUSING							
Capital	\$336,767	\$0	\$0	\$76,000	\$0	\$1,452,130	\$0
Total 43320 AFFORDABLE HOUSING	\$336,767	\$0	\$0	\$76,000	\$0	\$1,452,130	\$0
43324 MCPOLIN FARM PROPERTY MAINTENANCE							
Capital	\$467	\$0	\$0	\$0	\$0	\$2,280	\$0
Total 43324 MCPOLIN FARM PROPERTY MAINTENANCE	\$467	\$0	\$0	\$0	\$0	\$2,280	\$0
43329 ADA IMPLEMENTATION							
Capital	\$0	\$3,718	\$0	\$0	\$10,000	\$40,948	\$10,000
Total 43329 ADA IMPLEMENTATION	\$0	\$3,718	\$0	\$0	\$10,000	\$40,948	\$10,000
43332 LIBRARY DONATION EXP							
Capital	\$8,310	\$15,378	\$15,016	\$35,411	\$0	\$39,252	\$0
Total 43332 LIBRARY DONATION EXP	\$8,310	\$15,378	\$15,016	\$35,411	\$0	\$39,252	\$0
43333 DIRECTIONAL SIGNAGE							
Capital	\$1,360	\$0	\$1,005	\$0	\$5,000	\$8,995	\$20,000
Total 43333 DIRECTIONAL SIGNAGE	\$1,360	\$0	\$1,005	\$0	\$5,000	\$8,995	\$20,000
43343 PUBLIC SAFETY FACILITY							
Capital	\$5,049	\$0	\$0	\$0	\$0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 43343 PUBLIC SAFETY FACILITY	\$5,049	\$0	\$0	\$0	\$0	\$0	\$0
43349 TRAFFIC CALMING							
Capital	\$6,034	\$22,088	\$9,639	\$33,322	\$50,000	\$118,273	\$50,000
Total 43349 TRAFFIC CALMING	\$6,034	\$22,088	\$9,639	\$33,322	\$50,000	\$118,273	\$50,000
43354 COSAC OPEN SPACE ACQUISITION							
Capital	\$10,577,371	\$0	\$0	\$0	\$0	\$0	\$0
Total 43354 COSAC OPEN SPACE ACQUISITION	\$10,577,371	\$0	\$0	\$0	\$0	\$0	\$0
43356 TRAILS MASTER PLAN IMPLEMENTATION							
Personnel	\$4,480	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$65,853	\$45,161	\$88,962	\$185,823	\$100,000	\$534,175	\$0
Total 43356 TRAILS MASTER PLAN IMPLEMENTATION	\$70,333	\$45,161	\$88,962	\$185,823	\$100,000	\$534,175	\$0
43358 PROPERTY IMPROVEMENTS							
Capital	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Total 43358 PROPERTY IMPROVEMENTS	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
43368 DOWNTOWN REVITALIZATION							
Capital	\$22,523	\$0	\$1,253	\$600,183	\$0	\$600,148	\$0
Total 43368 DOWNTOWN REVITALIZATION	\$22,523	\$0	\$1,253	\$600,183	\$0	\$600,148	\$0
43378 CEMETARY CAPITAL REPLACEMENT							
Capital	\$611	\$0	\$0	\$0	\$0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 43378 CEMETARY CAPITAL REPLACEMENT	\$611	\$0	\$0	\$0	\$0	\$0	\$0
43380 ECONOMIC STUDY							
Capital	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$0
Total 43380 ECONOMIC STUDY	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$0
43381 ABATEMENT FUND							
Capital	\$1,500	\$0	\$0	\$0	\$0	\$48,688	\$-48,688
Total 43381 ABATEMENT FUND	\$1,500	\$0	\$0	\$0	\$0	\$48,688	\$-48,688
43395 MARSAC IMPROVEMENTS							
Personnel	\$16,227	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$1,805,559	\$29,462	\$52,327	\$1,616	\$0	\$17,506	\$0
Total 43395 MARSAC IMPROVEMENTS	\$1,821,786	\$29,462	\$52,327	\$1,616	\$0	\$17,506	\$0
43401 PUBLIC ART							
Capital	\$14,029	\$19,994	\$25,472	\$5,283	\$50,000	\$79,858	\$50,000
Total 43401 PUBLIC ART	\$14,029	\$19,994	\$25,472	\$5,283	\$50,000	\$79,858	\$50,000
43402 FRIENDS OF THE FARM							
Capital	\$28,910	\$4,514	\$198	\$1,030	\$0	\$33,766	\$0
Total 43402 FRIENDS OF THE FARM	\$28,910	\$4,514	\$198	\$1,030	\$0	\$33,766	\$0
43404 OPEN SPACE IMPROVEMENTS							
Personnel	\$0	\$12	\$0	\$0	\$0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$1,283,042	\$111,046	\$1,277,753	\$154,504	\$0	\$715,545	\$0
Total 43404 OPEN SPACE IMPROVEMENTS	\$1,283,042	\$111,059	\$1,277,753	\$154,504	\$0	\$715,545	\$0
43407 TENNIS BUBBLE							
Capital	\$1,600	\$0	\$0	\$0	\$0	\$0	\$0
Total 43407 TENNIS BUBBLE	\$1,600	\$0	\$0	\$0	\$0	\$0	\$0
43408 E-GOVERNMENT SOFTWARE							
Capital	\$79,197	\$300	\$0	\$0	\$0	\$9,806	\$0
Total 43408 E-GOVERNMENT SOFTWARE	\$79,197	\$300	\$0	\$0	\$0	\$9,806	\$0
43411 NEIGHBORHOOD PARKS							
Capital	\$621,804	\$227,800	\$39,467	\$11,038	\$15,000	\$34,426	\$0
Total 43411 NEIGHBORHOOD PARKS	\$621,804	\$227,800	\$39,467	\$11,038	\$15,000	\$34,426	\$0
43412 BIOCELL REMEDIATION							
Capital	\$108	\$0	\$0	\$0	\$0	\$0	\$0
Total 43412 BIOCELL REMEDIATION	\$108	\$0	\$0	\$0	\$0	\$0	\$0
43413 TOP SOIL ASSISTANCE PROGRAM							
Capital	\$900	\$900	\$0	\$450	\$0	\$10,907	\$0
Total 43413 TOP SOIL ASSISTANCE PROGRAM	\$900	\$900	\$0	\$450	\$0	\$10,907	\$0
43416 CONSERVATION RESERVE PROGRAM							
Capital	\$1,777	\$2,273	\$0	\$0	\$0	\$200	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 43416 CONSERVATION RESERVE PROGRAM	\$1,777	\$2,273	\$0	\$0	\$0	\$200	\$0
43418 LOWER NORFOLK							
Capital	\$201,935	\$2,711	\$0	\$0	\$0	\$0	\$0
Total 43418 LOWER NORFOLK	\$201,935	\$2,711	\$0	\$0	\$0	\$0	\$0
43421 BONANZA DRIVE RECONSTRUCTION							
Capital	\$709,936	\$429,873	\$1,821,751	\$42,908	\$0	\$44,493	\$20,000
Total 43421 BONANZA DRIVE RECONSTRUCTION	\$709,936	\$429,873	\$1,821,751	\$42,908	\$0	\$44,493	\$20,000
43423 MCPOLIN FARM							
Capital	\$21,544	\$58,687	\$17,269	\$0	\$0	\$0	\$0
Total 43423 MCPOLIN FARM	\$21,544	\$58,687	\$17,269	\$0	\$0	\$0	\$0
43425 GOLF IMPROVEMENTS							
Capital	\$1,132,822	\$0	\$0	\$0	\$0	\$0	\$0
Total 43425 GOLF IMPROVEMENTS	\$1,132,822	\$0	\$0	\$0	\$0	\$0	\$0
43450 POLICE WIRELESS NETWORK							
Capital	\$9,841	\$0	\$0	\$0	\$0	\$0	\$0
Total 43450 POLICE WIRELESS NETWORK	\$9,841	\$0	\$0	\$0	\$0	\$0	\$0
43451 POLICE DISPATCH SYSTEM							
Capital	\$0	\$995	\$3,715	\$0	\$0	\$2,650	\$0
Total 43451 POLICE DISPATCH SYSTEM	\$0	\$995	\$3,715	\$0	\$0	\$2,650	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43456 QUINN'S ICE/FIELDS PHASE II							
Capital	\$16,751	\$51,600	\$37,217	\$21,248	\$0	\$27,105	\$60,000
Total 43456 QUINN'S ICE/FIELDS PHASE II	\$16,751	\$51,600	\$37,217	\$21,248	\$0	\$27,105	\$60,000
43460 MUSEUM EXPANSION							
Capital	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
Total 43460 MUSEUM EXPANSION	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
43461 PUBLIC WORKS EQUIPMENT							
Capital	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0
Total 43461 PUBLIC WORKS EQUIPMENT	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0
43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME							
Capital	\$0	\$0	\$68,567	\$63,700	\$50,000	\$66,433	\$80,000
Total 43472 RACQUET CLUB PROGRAM EQUIPMENT REPLACEME	\$0	\$0	\$68,567	\$63,700	\$50,000	\$66,433	\$80,000
43478 ASSET MGNT/REPLACEMENT PROGRAM							
Capital	\$369,910	\$194,785	\$480,241	\$326,891	\$582,709	\$1,834,376	\$582,709
Total 43478 ASSET MGNT/REPLACEMENT PROGRAM	\$369,910	\$194,785	\$480,241	\$326,891	\$582,709	\$1,834,376	\$582,709
43482 ICE FACILITY CAPITAL REPLACEMENT							
Capital	\$67,518	\$13,971	\$46,297	\$16,169	\$50,000	\$111,508	\$50,000
Total 43482 ICE FACILITY CAPITAL REPLACEMENT	\$67,518	\$13,971	\$46,297	\$16,169	\$50,000	\$111,508	\$50,000
43488 OTIS PHASE II(A)							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$1,744,115	\$351,319	\$249,708	\$1,056,623	\$0	\$1,794,959	\$350,000
Total 43488 OTIS PHASE II(A)	\$1,744,115	\$351,319	\$249,708	\$1,056,623	\$0	\$1,794,959	\$350,000
43493 ICE FACILITY CAPITAL IMPROVEMENTS							
Personnel	\$66	\$0	\$0	\$0	\$0	\$0	\$0
Capital	\$24,984	\$4,423	\$2,363	\$0	\$0	\$0	\$0
Total 43493 ICE FACILITY CAPITAL IMPROVEMENTS	\$25,050	\$4,423	\$2,363	\$0	\$0	\$0	\$0
43494 GOLF CART LOAN & PURCHASE							
Capital	\$0	\$0	\$140,000	\$0	\$0	\$0	\$0
Total 43494 GOLF CART LOAN & PURCHASE	\$0	\$0	\$140,000	\$0	\$0	\$0	\$0
43498 QUINN'S FIELDS PHASE III							
Capital	\$26,548	\$0	\$0	\$0	\$300,000	\$300,000	\$0
Total 43498 QUINN'S FIELDS PHASE III	\$26,548	\$0	\$0	\$0	\$300,000	\$300,000	\$0
43499 PARK CITY WEBSITE REMODEL							
Capital	\$21,999	\$0	\$0	\$0	\$0	\$0	\$0
Total 43499 PARK CITY WEBSITE REMODEL	\$21,999	\$0	\$0	\$0	\$0	\$0	\$0
43500 TIME AND ATTENDANCE SOFTWARE							
Capital	\$5,697	\$0	\$0	\$0	\$0	\$0	\$0
Total 43500 TIME AND ATTENDANCE SOFTWARE	\$5,697	\$0	\$0	\$0	\$0	\$0	\$0
43511 DEER VALLEY DRIVE RECONSTRUCTION							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$0	\$0	\$0	\$48,691	\$500,000	\$1,662,177	\$250,000
Total 43511 DEER VALLEY DRIVE RECONSTRUCTION	\$0	\$0	\$0	\$48,691	\$500,000	\$1,662,177	\$250,000
43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT							
Capital	\$0	\$0	\$0	\$0	\$90,000	\$90,000	\$0
Total 43512 CHINA BRIDGE IMPROVEMENTS & EQUIPMENT	\$0	\$0	\$0	\$0	\$90,000	\$90,000	\$0
43520 WIND POWER GRANT							
Capital	\$39,468	\$0	\$0	\$0	\$0	\$0	\$0
Total 43520 WIND POWER GRANT	\$39,468	\$0	\$0	\$0	\$0	\$0	\$0
43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI							
Personnel	\$0	\$-152	\$9	\$0	\$0	\$0	\$0
Capital	\$96,923	\$24,303	\$25,145	\$0	\$0	\$30,511	\$0
Total 43521 ENERGY EFFICIENCY STUDY ON CITY FACILITI	\$96,923	\$24,151	\$25,153	\$0	\$0	\$30,511	\$0
43522 HISTORIC DISTRICT GUIDELINES							
Capital	\$20,219	\$0	\$0	\$0	\$0	\$0	\$0
Total 43522 HISTORIC DISTRICT GUIDELINES	\$20,219	\$0	\$0	\$0	\$0	\$0	\$0
43526 WALKABILITY IMPLEMENTATION							
Personnel	\$7,826	\$27,243	\$2,510	\$0	\$0	\$0	\$0
Capital	\$1,473,796	\$2,648,008	\$3,848,971	\$163,681	\$0	\$6,954,875	\$0
Total 43526 WALKABILITY IMPLEMENTATION	\$1,481,622	\$2,675,251	\$3,851,481	\$163,681	\$0	\$6,954,875	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43529 WALKABILITY MAINTENANCE							
Capital	\$38,113	\$1,718	\$11,650	\$24,008	\$45,000	\$78,520	\$45,000
Total 43529 WALKABILITY MAINTENANCE	\$38,113	\$1,718	\$11,650	\$24,008	\$45,000	\$78,520	\$45,000
43535 CHINA BRIDGE GARAGE EVENT PARKING							
Capital	\$63,357	\$389,324	\$138,918	\$136,195	\$196,000	\$187,298	\$121,000
Total 43535 CHINA BRIDGE GARAGE EVENT PARKING	\$63,357	\$389,324	\$138,918	\$136,195	\$196,000	\$187,298	\$121,000
43537 GIS DEVELOPMENT							
Capital	\$52,552	\$0	\$0	\$0	\$0	\$0	\$0
Total 43537 GIS DEVELOPMENT	\$52,552	\$0	\$0	\$0	\$0	\$0	\$0
43539 PC ICE ARENA SCREENS AND DISPLAY CASES							
Capital	\$330	\$0	\$0	\$0	\$0	\$0	\$0
Total 43539 PC ICE ARENA SCREENS AND DISPLAY CASES	\$330	\$0	\$0	\$0	\$0	\$0	\$0
43540 RACQUET CLUB RENOVATION							
Capital	\$382,149	\$4,985,796	\$4,468,950	\$123,338	\$0	\$122,652	\$0
Total 43540 RACQUET CLUB RENOVATION	\$382,149	\$4,985,796	\$4,468,950	\$123,338	\$0	\$122,652	\$0
43542 EMERGENCY MANAGEMENT PROGRAM START UP							
Personnel	\$4,925	\$132	\$0	\$0	\$0	\$0	\$0
Capital	\$107,381	\$25,113	\$44,247	\$6,939	\$15,000	\$23,546	\$0
Total 43542 EMERGENCY MANAGEMENT PROGRAM START UP	\$112,306	\$25,245	\$44,247	\$6,939	\$15,000	\$23,546	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43547 LED HOLIDAY LIGHTING							
Capital	\$0	\$0	\$0	\$0	\$0	\$2,779	\$0
Total 43547 LED HOLIDAY LIGHTING	\$0	\$0	\$0	\$0	\$0	\$2,779	\$0
43548 SNOW PLOW BLADE REPLACEMENT							
Capital	\$13,443	\$18,368	\$48,403	\$31,906	\$0	\$39,031	\$0
Total 43548 SNOW PLOW BLADE REPLACEMENT	\$13,443	\$18,368	\$48,403	\$31,906	\$0	\$39,031	\$0
43550 SALT COVER							
Capital	\$0	\$0	\$15,677	\$0	\$0	\$0	\$0
Total 43550 SALT COVER	\$0	\$0	\$15,677	\$0	\$0	\$0	\$0
43559 DREDGE PROSPECTOR POND							
Capital	\$1,276	\$0	\$0	\$0	\$0	\$0	\$0
Total 43559 DREDGE PROSPECTOR POND	\$1,276	\$0	\$0	\$0	\$0	\$0	\$0
43561 MORTGAGE ASSISTANCE PROGRAM							
Capital	\$0	\$10,000	\$0	\$0	\$0	\$30,000	\$0
Total 43561 MORTGAGE ASSISTANCE PROGRAM	\$0	\$10,000	\$0	\$0	\$0	\$30,000	\$0
43563 CHINA BRIDGE POCKET PARK							
Capital	\$11,653	\$2,620	\$28,185	\$0	\$0	\$0	\$0
Total 43563 CHINA BRIDGE POCKET PARK	\$11,653	\$2,620	\$28,185	\$0	\$0	\$0	\$0
43564 GENERAL UPDATE PLAN							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Personnel	\$0	\$0	\$1,745	\$268	\$0	\$0	\$0
Capital	\$40,409	\$76,362	\$182,431	\$46,514	\$0	\$104,054	\$0
Total 43564 GENERAL UPDATE PLAN	\$40,409	\$76,362	\$184,176	\$46,781	\$0	\$104,054	\$0
43565 GAS LINE REIMBURSEMENT TO IHC							
Capital	\$137,359	\$0	\$0	\$0	\$0	\$0	\$0
Total 43565 GAS LINE REIMBURSEMENT TO IHC	\$137,359	\$0	\$0	\$0	\$0	\$0	\$0
43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT							
Capital	\$12,772	\$5,693	\$31,442	\$315	\$0	\$100,094	\$0
Total 43566 TRIANGLE PROPERTY ENVIRONMENTAL REMEDIAT	\$12,772	\$5,693	\$31,442	\$315	\$0	\$100,094	\$0
43573 PARK CITY HEIGHTS PROPERTY							
Capital	\$5,500,610	\$0	\$0	\$0	\$0	\$0	\$0
Total 43573 PARK CITY HEIGHTS PROPERTY	\$5,500,610	\$0	\$0	\$0	\$0	\$0	\$0
43577 IRRIGATION CONTROL REPLACEMENT							
Capital	\$0	\$9,867	\$10,000	\$25,124	\$25,000	\$25,133	\$25,000
Total 43577 IRRIGATION CONTROL REPLACEMENT	\$0	\$9,867	\$10,000	\$25,124	\$25,000	\$25,133	\$25,000
43578 ELECTRONIC RECORD ARCHIVING							
Capital	\$0	\$0	\$0	\$0	\$0	\$85,000	\$0
Total 43578 ELECTRONIC RECORD ARCHIVING	\$0	\$0	\$0	\$0	\$0	\$85,000	\$0
43581 MIDDLE SILVER CREEK							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$0	\$0	\$37,703	\$0	\$0	\$234,297	\$0
Total 43581 MIDDLE SILVER CREEK	\$0	\$0	\$37,703	\$0	\$0	\$234,297	\$0
43582 SPORTEXE FIELD SNO REM							
Capital	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0
Total 43582 SPORTEXE FIELD SNO REM	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0
43583 PARK CITY HEIGHTS							
Capital	\$0	\$269,470	\$28,442	\$0	\$0	\$7,120	\$0
Total 43583 PARK CITY HEIGHTS	\$0	\$269,470	\$28,442	\$0	\$0	\$7,120	\$0
43584 EECBG PROJECTS							
Capital	\$0	\$145,530	\$20,470	\$0	\$0	\$0	\$0
Total 43584 EECBG PROJECTS	\$0	\$145,530	\$20,470	\$0	\$0	\$0	\$0
43589 STORM WATER IMPROVEMENTS							
Capital	\$0	\$0	\$56,272	\$87,576	\$80,000	\$193,728	\$861,154
Total 43589 STORM WATER IMPROVEMENTS	\$0	\$0	\$56,272	\$87,576	\$80,000	\$193,728	\$861,154
43591 PARK MEADOWS PONDS CONTROL STRUCTURE							
Capital	\$0	\$0	\$0	\$5,342	\$0	\$25,000	\$0
Total 43591 PARK MEADOWS PONDS CONTROL STRUCTURE	\$0	\$0	\$0	\$5,342	\$0	\$25,000	\$0
43593 MONITOR AND LUCKY JOHN DRAINAGE							
Capital	\$0	\$0	\$64,999	\$0	\$0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 43593 MONITOR AND LUCKY JOHN DRAINAGE	\$0	\$0	\$64,999	\$0	\$0	\$0	\$0
43595 HIGH SCHOOL BUS SUNDANCE TRANSIT RECONST							
Capital	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
Total 43595 HIGH SCHOOL BUS SUNDANCE TRANSIT RECONST	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
43598 SECURITY PROJECTS							
Capital	\$0	\$0	\$0	\$22,965	\$50,000	\$50,000	\$25,000
Total 43598 SECURITY PROJECTS	\$0	\$0	\$0	\$22,965	\$50,000	\$50,000	\$25,000
43601 SOILS REPOSITORY							
Capital	\$0	\$0	\$0	\$0	\$0	\$516,995	\$3,288,443
Total 43601 SOILS REPOSITORY	\$0	\$0	\$0	\$0	\$0	\$516,995	\$3,288,443
43606 ENVIRONMENTAL REVOLVING LOAN FUND							
Capital	\$0	\$0	\$6,487	\$240	\$0	\$93,513	\$0
Total 43606 ENVIRONMENTAL REVOLVING LOAN FUND	\$0	\$0	\$6,487	\$240	\$0	\$93,513	\$0
43607 DT ENHANCEMENT PHASE 2							
Personnel	\$0	\$0	\$0	\$3,678	\$0	\$0	\$0
Capital	\$0	\$0	\$0	\$140,406	\$0	\$1,000,000	\$5,000,000
Total 43607 DT ENHANCEMENT PHASE 2	\$0	\$0	\$0	\$144,085	\$0	\$1,000,000	\$5,000,000
43615 ROYAL STREET							
Capital	\$0	\$0	\$411,969	\$0	\$0	\$0	\$750,000

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 43615 ROYAL STREET	\$0	\$0	\$411,969	\$0	\$0	\$0	\$750,000
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN							
Capital	\$0	\$0	\$40,253	\$9,747	\$0	\$9,747	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$0	\$40,253	\$9,747	\$0	\$9,747	\$0
43617 FUEL TRAILER							
Capital	\$0	\$0	\$0	\$7,500	\$7,500	\$7,500	\$0
Total 43617 FUEL TRAILER	\$0	\$0	\$0	\$7,500	\$7,500	\$7,500	\$0
43618 STORM WATER UTILITY STUDY							
Capital	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$0
Total 43618 STORM WATER UTILITY STUDY	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$0
43619 STAIR REMOVAL AT MARSAC							
Capital	\$0	\$0	\$0	\$15,078	\$40,000	\$15,078	\$0
Total 43619 STAIR REMOVAL AT MARSAC	\$0	\$0	\$0	\$15,078	\$40,000	\$15,078	\$0
43622 IRONHORSE ELECTRONIC ACCESS CONTROL							
Capital	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0
Total 43622 IRONHORSE ELECTRONIC ACCESS CONTROL	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0
43626 APP DEVELOPMENT							
Capital	\$0	\$0	\$0	\$0	\$20,000	\$85,000	\$0
Total 43626 APP DEVELOPMENT	\$0	\$0	\$0	\$0	\$20,000	\$85,000	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43627 MEMORIAL WALL							
Capital	\$0	\$0	\$3,736	\$26,264	\$15,000	\$26,264	\$0
Total 43627 MEMORIAL WALL	\$0	\$0	\$3,736	\$26,264	\$15,000	\$26,264	\$0
43628 CEMETERY IMPROVEMENTS							
Capital	\$0	\$0	\$0	\$18,945	\$65,000	\$65,000	\$0
Total 43628 CEMETERY IMPROVEMENTS	\$0	\$0	\$0	\$18,945	\$65,000	\$65,000	\$0
43629 AQUATICS EQUIPMENT REPLACEMENT							
Capital	\$0	\$0	\$7,346	\$10,909	\$10,000	\$12,654	\$15,000
Total 43629 AQUATICS EQUIPMENT REPLACEMENT	\$0	\$0	\$7,346	\$10,909	\$10,000	\$12,654	\$15,000
43631 SPRIGGS BARN							
Capital	\$0	\$0	\$0	\$0	\$23,312	\$23,312	\$0
Total 43631 SPRIGGS BARN	\$0	\$0	\$0	\$0	\$23,312	\$23,312	\$0
43632 POLIC SOLAR PV ARRAY							
Capital	\$0	\$0	\$0	\$113,000	\$0	\$113,500	\$0
Total 43632 POLIC SOLAR PV ARRAY	\$0	\$0	\$0	\$113,000	\$0	\$113,500	\$0
43633 STAFF INTERACTIVE BUDGETING SOFTWARE							
Capital	\$0	\$0	\$0	\$174,091	\$0	\$200,000	\$0
Total 43633 STAFF INTERACTIVE BUDGETING SOFTWARE	\$0	\$0	\$0	\$174,091	\$0	\$200,000	\$0
43635 HISTORIC PRESERVATION							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$0	\$0	\$0	\$0	\$0	\$400,000	\$10,000
Total 43635 HISTORIC PRESERVATION	\$0	\$0	\$0	\$0	\$0	\$400,000	\$10,000
43643 OPEN SPACE ACQUISITION							
Capital	\$0	\$0	\$0	\$1,474,140	\$0	\$1,474,140	\$3,750,000
Total 43643 OPEN SPACE ACQUISITION	\$0	\$0	\$0	\$1,474,140	\$0	\$1,474,140	\$3,750,000
43644 OPEN SPACE CONSERVATION EASEMENT MONITOR							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
Total 43644 OPEN SPACE CONSERVATION EASEMENT MONITOR	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
43645 PROSPECTOR DRAIN							
Capital	\$0	\$0	\$0	\$108,274	\$0	\$160,440	\$256,967
Total 43645 PROSPECTOR DRAIN	\$0	\$0	\$0	\$108,274	\$0	\$160,440	\$256,967
43652 FLEET MGMT SOFTWARE							
Capital	\$0	\$0	\$0	\$0	\$0	\$18,000	\$27,000
Total 43652 FLEET MGMT SOFTWARE	\$0	\$0	\$0	\$0	\$0	\$18,000	\$27,000
43656 DEER VALLEY DR PHS II							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$950,000
Total 43656 DEER VALLEY DR PHS II	\$0	\$0	\$0	\$0	\$0	\$0	\$950,000
43657 BON PARK/RMP SUBSTATION RELOC/MIT							
Capital	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 43657 BON PARK/RMP SUBSTATION RELOC/MIT	\$0	\$0	\$0	\$0	\$0	\$1,500,000	\$0
43659 FITNESS IN THE PARK							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
Total 43659 FITNESS IN THE PARK	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
43660 CEMENT PRACTICE WALLS							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
Total 43660 CEMENT PRACTICE WALLS	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
43661 DOG PARK IMPRVMT							
Capital	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
Total 43661 DOG PARK IMPRVMT	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000
43662 NETWORK/SECURITY ENHANCE							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
Total 43662 NETWORK/SECURITY ENHANCE	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
43663 WEBSITE REMODEL							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$37,000
Total 43663 WEBSITE REMODEL	\$0	\$0	\$0	\$0	\$0	\$0	\$37,000
43664 OUTDOOR TENNIS COURT REBUILD							
Capital	\$0	\$0	\$0	\$0	\$0	\$700,000	\$0
Total 43664 OUTDOOR TENNIS COURT REBUILD	\$0	\$0	\$0	\$0	\$0	\$700,000	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43666 ECONOMIC DEVELOPMENT							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
Total 43666 ECONOMIC DEVELOPMENT	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000
43668 IRONHORSE ELECTRONIC ACCESS CTRL							
Capital	\$0	\$0	\$0	\$0	\$0	\$50,000	\$25,000
Total 43668 IRONHORSE ELECTRONIC ACCESS CTRL	\$0	\$0	\$0	\$0	\$0	\$50,000	\$25,000
43669 RECREATION SOFTWARE							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$85,000
Total 43669 RECREATION SOFTWARE	\$0	\$0	\$0	\$0	\$0	\$0	\$85,000
43671 MTG DOCUMENTATION SOFTWARE							
Capital	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
Total 43671 MTG DOCUMENTATION SOFTWARE	\$0	\$0	\$0	\$0	\$0	\$20,000	\$0
TOTAL	\$61,976,559	\$37,966,231	\$34,868,555	\$6,396,192	\$4,038,614	\$36,761,889	\$21,804,964

REDEVELOPMENT AGENCY-LOWER PRK - Budget Summary

033 REDEVELOPMENT AGENCY-

Revenue Summary

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Revenues							
Property Taxes	\$2,740,075	\$2,577,316	\$2,425,242	\$2,300,945	\$2,357,000	\$2,235,000	\$2,271,000
Misc. Revenues	\$2,861,857	\$705,604	\$69,101	\$0	\$0	\$26,000	\$0
Interfund Transactions (CIP/Debt)	\$0	\$423,237	\$0	\$0	\$0	\$0	\$0
Bond Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Total Revenues	\$5,601,932	\$3,706,157	\$2,494,342	\$2,300,945	\$2,357,000	\$2,261,000	\$3,271,000
Other							
Beginning Balance	\$5,283,466	\$5,634,431	\$7,823,811	\$9,084,417	\$3,692,424	\$9,084,417	\$6,646,734
Total Other	\$5,283,466	\$5,634,431	\$7,823,811	\$9,084,417	\$3,692,424	\$9,084,417	\$6,646,734
TOTAL	\$10,885,398	\$9,340,588	\$10,318,153	\$11,385,362	\$6,049,424	\$11,345,417	\$9,917,734

033 REDEVELOPMENT AGENCY-

Expense Summary

	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Depts							
Personnel	\$21,692	\$23,884	\$0	\$274	\$0	\$0	\$0
Mat, Suppls, Services	\$805,225	\$713,739	\$597,298	\$557,051	\$805,000	\$805,000	\$0
Capital	\$3,794,050	\$329,153	\$128,463	\$549,748	\$3,232,500	\$3,425,587	\$8,860,274
Total Depts	\$4,620,967	\$1,066,777	\$725,761	\$1,107,073	\$4,037,500	\$4,230,587	\$8,860,274
Other							
Interfund Transfer	\$630,000	\$450,000	\$507,975	\$468,097	\$426,375	\$468,097	\$426,375
Ending Balance	\$5,634,431	\$7,823,811	\$9,084,417	\$0	\$1,585,549	\$6,646,734	\$631,085
Total Other	\$6,264,431	\$8,273,811	\$9,592,392	\$468,097	\$2,011,924	\$7,114,831	\$1,057,460
TOTAL	\$10,885,398	\$9,340,588	\$10,318,153	\$1,575,170	\$6,049,424	\$11,345,418	\$9,917,734

033 REDEVELOPMENT AGENCY-

Revenue by Type

Revenue By Type	Actuals FY 2010	Actuals FY 2011	Actuals FY 2012	YTD FY 2013	Budget FY 2013	Adjusted FY 2013	Budget FY 2014
Property Taxes							

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
033-31113 PROP TAX INCREMENT RDA	\$2,740,075	\$2,577,316	\$2,357,498	\$2,234,761	\$2,357,000	\$2,235,000	\$2,235,000
033-31121 DEL AND PRIOR YEAR	\$0	\$0	\$67,744	\$66,184	\$0	\$0	\$36,000
Total Property Taxes	\$2,740,075	\$2,577,316	\$2,425,242	\$2,300,945	\$2,357,000	\$2,235,000	\$2,271,000
Misc. Revenues							
033-36111 INTEREST EARNINGS	\$32,414	\$35,288	\$69,101	\$0	\$0	\$26,000	\$0
033-36210 RENTAL INCOME	\$1,492	\$0	\$0	\$0	\$0	\$0	\$0
033-36310 SALE OF ASSETS	\$2,782,951	\$669,516	\$0	\$0	\$0	\$0	\$0
033-36911 OTHER MISCELLANEOUS	\$45,000	\$800	\$0	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$2,861,857	\$705,604	\$69,101	\$0	\$0	\$26,000	\$0
Interfund Transactions (CIP/Debt)							
033-38271 TRANS FROM DEBT SERVICE FUND	\$0	\$423,237	\$0	\$0	\$0	\$0	\$0
Total Interfund Transactions (CIP/Debt)	\$0	\$423,237	\$0	\$0	\$0	\$0	\$0
Bond Proceeds							
033-39220 BOND PROCEEDS	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Total Bond Proceeds	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000,000
Beginning Balance							
033-39990 BEGINNING BALANCE	\$5,283,466	\$5,634,431	\$7,823,811	\$9,084,417	\$3,692,424	\$9,084,417	\$6,646,734
Total Beginning Balance	\$5,283,466	\$5,634,431	\$7,823,811	\$9,084,417	\$3,692,424	\$9,084,417	\$6,646,734
TOTAL	\$10,885,398	\$9,340,588	\$10,318,153	\$11,385,362	\$6,049,424	\$11,345,417	\$9,917,734

033 REDEVELOPMENT AGENCY-

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40624 RDA MITIGATION							
Mat, Supls, Services	\$805,225	\$713,739	\$597,298	\$557,051	\$800,000	\$800,000	\$0
Total 40624 RDA MITIGATION	\$805,225	\$713,739	\$597,298	\$557,051	\$800,000	\$800,000	\$0
40626 FG ADMIN							
Interfund Transfer	\$30,000	\$100,000	\$183,500	\$141,722	\$100,000	\$141,722	\$100,000
Total 40626 FG ADMIN	\$30,000	\$100,000	\$183,500	\$141,722	\$100,000	\$141,722	\$100,000
40627 MOUNTAINLAND HOUSING							
Mat, Supls, Services	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$0
Total 40627 MOUNTAINLAND HOUSING	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$0
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$600,000	\$350,000	\$324,475	\$326,375	\$326,375	\$326,375	\$326,375
Total 40821 TRANS TO OTHER FUND	\$600,000	\$350,000	\$324,475	\$326,375	\$326,375	\$326,375	\$326,375
40999 END BAL SUR(DEF)							
Ending Balance	\$5,634,431	\$7,823,811	\$9,084,417	\$0	\$1,585,549	\$6,646,734	\$631,085
Total 40999 END BAL SUR(DEF)	\$5,634,431	\$7,823,811	\$9,084,417	\$0	\$1,585,549	\$6,646,734	\$631,085
43309 CITY PARK IMPROVEMENTS							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$5,424	\$2,925	\$890	\$218,278	\$150,000	\$261,947	\$100,000
Total 43309 CITY PARK IMPROVEMENTS	\$5,424	\$2,925	\$890	\$218,278	\$150,000	\$261,947	\$100,000
43314 HIST SPECIAL SERVICE CONTRACT RDA LPA							
Capital	\$0	\$22,096	\$0	\$0	\$0	\$209,726	\$-209,726
Total 43314 HIST SPECIAL SERVICE CONTRACT RDA LPA	\$0	\$22,096	\$0	\$0	\$0	\$209,726	\$-209,726
43322 AFFORDABLE HOUSING							
Personnel	\$15,898	\$16,735	\$0	\$0	\$0	\$0	\$0
Capital	\$71,801	\$279,111	\$24,616	\$198,752	\$0	\$1,536,450	\$0
Total 43322 AFFORDABLE HOUSING	\$87,699	\$295,846	\$24,616	\$198,752	\$0	\$1,536,450	\$0
43351 TRAFFIC CALMING							
Capital	\$5,820	\$2,500	\$0	\$0	\$0	\$39,845	\$0
Total 43351 TRAFFIC CALMING	\$5,820	\$2,500	\$0	\$0	\$0	\$39,845	\$0
43357 TRAILS MASTER PLAN							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
Total 43357 TRAILS MASTER PLAN	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
43383 ABATEMENT FUND							
Capital	\$0	\$0	\$4,650	\$-4,650	\$0	\$-4,650	\$0
Total 43383 ABATEMENT FUND	\$0	\$0	\$4,650	\$-4,650	\$0	\$-4,650	\$0
43502 SKATE PARK REPAIRS							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Capital	\$850	\$0	\$6,287	\$0	\$5,000	\$10,467	\$5,000
Total 43502 SKATE PARK REPAIRS	\$850	\$0	\$6,287	\$0	\$5,000	\$10,467	\$5,000
43555 SNOWCREEK AFFORDABLE HOUSING							
Personnel	\$5,793	\$7,149	\$0	\$0	\$0	\$0	\$0
Capital	\$3,710,155	\$22,521	\$2,867	\$0	\$0	\$95,818	\$0
Total 43555 SNOWCREEK AFFORDABLE HOUSING	\$3,715,949	\$29,671	\$2,867	\$0	\$0	\$95,818	\$0
43585 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$0	\$1,531	\$1,313	\$2,500	\$3,469	\$15,000
Total 43585 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$1,531	\$1,313	\$2,500	\$3,469	\$15,000
43597 LOWER PARK AVENUE RDA							
Personnel	\$0	\$0	\$0	\$274	\$0	\$0	\$0
Capital	\$0	\$0	\$0	\$10,528	\$3,000,000	\$1,000,000	\$1,250,000
Total 43597 LOWER PARK AVENUE RDA	\$0	\$0	\$0	\$10,802	\$3,000,000	\$1,000,000	\$1,250,000
43598 SECURITY PROJECTS							
Capital	\$0	\$0	\$28,410	\$0	\$0	\$11,590	\$0
Total 43598 SECURITY PROJECTS	\$0	\$0	\$28,410	\$0	\$0	\$11,590	\$0
43599 CRESCENT TRAMWAY TRAIL							
Capital	\$0	\$0	\$18,983	\$1,155	\$75,000	\$151,155	\$0
Total 43599 CRESCENT TRAMWAY TRAIL	\$0	\$0	\$18,983	\$1,155	\$75,000	\$151,155	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43616 224 CORRIDOR STUDY AND STRATEGIC PLAN							
Capital	\$0	\$0	\$40,231	\$9,769	\$0	\$9,770	\$0
Total 43616 224 CORRIDOR STUDY AND STRATEGIC PLAN	\$0	\$0	\$40,231	\$9,769	\$0	\$9,770	\$0
43646 LIBRARY REMODEL							
Capital	\$0	\$0	\$0	\$114,603	\$0	\$100,000	\$5,600,000
Total 43646 LIBRARY REMODEL	\$0	\$0	\$0	\$114,603	\$0	\$100,000	\$5,600,000
43649 SENIOR COMMUNITY CENTER							
Capital	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
Total 43649 SENIOR COMMUNITY CENTER	\$0	\$0	\$0	\$0	\$0	\$0	\$2,000,000
TOTAL	\$10,885,398	\$9,340,588	\$10,318,153	\$1,575,170	\$6,049,424	\$11,345,418	\$9,917,734

REDEVELOPMENT AGENCY-MAIN ST - Budget Summary

034 REDEVELOPMENT AGENCY-MAIN

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
Property Taxes	\$1,300,000	\$1,249,086	\$1,349,915	\$1,258,549	\$1,300,000	\$1,192,000	\$1,242,000

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Misc. Revenues	\$976,340	\$9,072	\$14,017	\$0	\$0	\$5,000	\$0
Total Revenues	\$2,276,340	\$1,258,158	\$1,363,932	\$1,258,549	\$1,300,000	\$1,197,000	\$1,242,000
Other							
Beginning Balance	\$844,425	\$1,728,313	\$1,679,751	\$1,397,569	\$744,183	\$1,397,569	\$617,096
Total Other	\$844,425	\$1,728,313	\$1,679,751	\$1,397,569	\$744,183	\$1,397,569	\$617,096
TOTAL	\$3,120,765	\$2,986,471	\$3,043,683	\$2,656,118	\$2,044,183	\$2,594,569	\$1,859,096

034 REDEVELOPMENT AGENCY-MAIN

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Mat, Suppls, Services	\$384,870	\$345,275	\$330,519	\$271,927	\$405,000	\$405,000	\$0
Capital	\$57,582	\$11,445	\$365,595	\$223,591	\$102,500	\$622,473	\$72,053
Total Depts	\$442,452	\$356,720	\$696,114	\$495,518	\$507,500	\$1,027,473	\$72,053
Other							
Interfund Transfer	\$950,000	\$950,000	\$950,000	\$950,000	\$950,000	\$950,000	\$950,000
Ending Balance	\$1,728,313	\$1,679,751	\$1,397,569	\$0	\$586,683	\$617,096	\$837,043
Total Other	\$2,678,313	\$2,629,751	\$2,347,569	\$950,000	\$1,536,683	\$1,567,096	\$1,787,043

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
TOTAL	\$3,120,765	\$2,986,471	\$3,043,683	\$1,445,518	\$2,044,183	\$2,594,569	\$1,859,096

034 REDEVELOPMENT AGENCY-MAIN

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Property Taxes							
034-31113 PROP TAX INCREMENT RDA	\$1,300,000	\$1,249,086	\$1,285,418	\$1,191,927	\$1,300,000	\$1,192,000	\$1,192,000
034-31121 DEL AND PRIOR YEAR	\$0	\$0	\$64,497	\$66,622	\$0	\$0	\$50,000
Total Property Taxes	\$1,300,000	\$1,249,086	\$1,349,915	\$1,258,549	\$1,300,000	\$1,192,000	\$1,242,000
Misc. Revenues							
034-36111 INTEREST EARNINGS	\$11,442	\$9,072	\$14,017	\$0	\$0	\$5,000	\$0
034-36210 RENTAL INCOME	\$2,474	\$0	\$0	\$0	\$0	\$0	\$0
034-36310 SALE OF ASSETS	\$962,424	\$0	\$0	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$976,340	\$9,072	\$14,017	\$0	\$0	\$5,000	\$0
Beginning Balance							
034-39990 BEGINNING BALANCE	\$844,425	\$1,728,313	\$1,679,751	\$1,397,569	\$744,183	\$1,397,569	\$617,096
Total Beginning Balance	\$844,425	\$1,728,313	\$1,679,751	\$1,397,569	\$744,183	\$1,397,569	\$617,096

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
TOTAL	\$3,120,765	\$2,986,471	\$3,043,683	\$2,656,118	\$2,044,183	\$2,594,569	\$1,859,096

034 REDEVELOPMENT AGENCY-MAIN

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40621 RDA - OPERATIONS							
Mat, Suppls, Services	\$11,000	\$0	\$0	\$0	\$0	\$0	\$0
Total 40621 RDA - OPERATIONS	\$11,000	\$0	\$0	\$0	\$0	\$0	\$0
40622 GENERAL FUND ADMIN							
Interfund Transfer	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
Total 40622 GENERAL FUND ADMIN	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000
40623 RDA MITIGATION - MAI							
Mat, Suppls, Services	\$373,870	\$345,275	\$330,519	\$271,927	\$405,000	\$405,000	\$0
Total 40623 RDA MITIGATION - MAI	\$373,870	\$345,275	\$330,519	\$271,927	\$405,000	\$405,000	\$0
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000
Total 40821 TRANS TO OTHER FUND	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000	\$920,000
40999 END BAL SUR(DEF)							

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Ending Balance	\$1,728,313	\$1,679,751	\$1,397,569	\$0	\$586,683	\$617,096	\$837,043
Total 40999 END BAL SUR(DEF)	\$1,728,313	\$1,679,751	\$1,397,569	\$0	\$586,683	\$617,096	\$837,043
43306 OLD TOWN STAIRS							
Capital	\$0	\$0	\$160,031	\$1,225	\$0	\$48,828	\$0
Total 43306 OLD TOWN STAIRS	\$0	\$0	\$160,031	\$1,225	\$0	\$48,828	\$0
43315 HISTORICAL INCENTIVE GRANT							
Capital	\$28,099	\$0	\$12,269	\$0	\$0	\$9,367	\$90,633
Total 43315 HISTORICAL INCENTIVE GRANT	\$28,099	\$0	\$12,269	\$0	\$0	\$9,367	\$90,633
43336 SANDRIDGE PARKING LOT							
Capital	\$0	\$8,229	\$0	\$0	\$0	\$0	\$0
Total 43336 SANDRIDGE PARKING LOT	\$0	\$8,229	\$0	\$0	\$0	\$0	\$0
43369 DOWNTOWN REVITALIZATION							
Capital	\$0	\$981	\$183,561	\$222,366	\$0	\$235,845	\$0
Total 43369 DOWNTOWN REVITALIZATION	\$0	\$981	\$183,561	\$222,366	\$0	\$235,845	\$0
43380 ECONOMIC STUDY							
Capital	\$29,765	\$0	\$2,000	\$0	\$100,000	\$124,823	\$100,000
Total 43380 ECONOMIC STUDY	\$29,765	\$0	\$2,000	\$0	\$100,000	\$124,823	\$100,000
43382 ABATEMENT FUND							
Capital	\$-1,000	\$0	\$0	\$0	\$0	\$133,580	\$-133,580

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total 43382 ABATEMENT FUND	\$-1,000	\$0	\$0	\$0	\$0	\$133,580	\$-133,580
43399 TOWN GREEN COMPLEX							
Capital	\$360	\$0	\$0	\$0	\$0	\$0	\$0
Total 43399 TOWN GREEN COMPLEX	\$360	\$0	\$0	\$0	\$0	\$0	\$0
43532 SHELL SPACE							
Capital	\$359	\$2,235	\$7,735	\$0	\$0	\$10,030	\$0
Total 43532 SHELL SPACE	\$359	\$2,235	\$7,735	\$0	\$0	\$10,030	\$0
43556 RETAINING WALL AT SAMPSON AV							
Capital	\$0	\$0	\$0	\$0	\$0	\$55,000	\$0
Total 43556 RETAINING WALL AT SAMPSON AV	\$0	\$0	\$0	\$0	\$0	\$55,000	\$0
43586 CITY-WIDE SIGNS PHASE 1							
Capital	\$0	\$0	\$0	\$0	\$2,500	\$5,000	\$15,000
Total 43586 CITY-WIDE SIGNS PHASE 1	\$0	\$0	\$0	\$0	\$2,500	\$5,000	\$15,000
TOTAL	\$3,120,765	\$2,986,471	\$3,043,683	\$1,445,518	\$2,044,183	\$2,594,569	\$1,859,096

BUILDING AUTHORITY - Budget Summary

035 BUILDING AUTHORITY

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
Misc. Revenues	\$221,404	\$16,435	\$4,716	\$0	\$3,000	\$3,000	\$3,000
Bond Proceeds	\$1,469,595	\$600,000	\$244,982	\$0	\$0	\$0	\$0
Total Revenues	\$1,690,999	\$616,435	\$249,698	\$0	\$3,000	\$3,000	\$3,000
Other							
Beginning Balance	\$561,274	\$527,583	\$518,071	\$521,568	\$517,884	\$521,568	\$275,087
Total Other	\$561,274	\$527,583	\$518,071	\$521,568	\$517,884	\$521,568	\$275,087
TOTAL	\$2,252,273	\$1,144,018	\$767,769	\$521,568	\$520,884	\$524,568	\$278,087

035 BUILDING AUTHORITY

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Capital	\$337,359	\$10,000	\$0	\$0	\$0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Debt Service	\$1,387,331	\$615,947	\$246,201	\$1,500	\$249,481	\$249,481	\$0
Total Depts	\$1,724,690	\$625,947	\$246,201	\$1,500	\$249,481	\$249,481	\$0
Other							
Ending Balance	\$527,583	\$518,071	\$521,568	\$0	\$271,403	\$275,087	\$278,087
Total Other	\$527,583	\$518,071	\$521,568	\$0	\$271,403	\$275,087	\$278,087
TOTAL	\$2,252,273	\$1,144,018	\$767,769	\$1,500	\$520,884	\$524,568	\$278,087

035 BUILDING AUTHORITY

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Misc. Revenues							
035-36111 INTEREST EARNINGS	\$38,197	\$16,417	\$4,704	\$0	\$3,000	\$3,000	\$3,000
035-36112 INT EARN SPEC ACCTS	\$0	\$17	\$12	\$0	\$0	\$0	\$0
035-36310 SALE OF ASSETS	\$183,207	\$0	\$0	\$0	\$0	\$0	\$0
Total Misc. Revenues	\$221,404	\$16,435	\$4,716	\$0	\$3,000	\$3,000	\$3,000
Bond Proceeds							
035-39210 LOAN PROCEEDS	\$1,376,913	\$600,000	\$244,982	\$0	\$0	\$0	\$0
035-39220 BOND PROCEEDS	\$92,682	\$0	\$0	\$0	\$0	\$0	\$0

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total Bond Proceeds	\$1,469,595	\$600,000	\$244,982	\$0	\$0	\$0	\$0
Beginning Balance							
035-39990 BEGINNING BALANCE	\$561,274	\$527,583	\$518,071	\$521,568	\$517,884	\$521,568	\$275,087
Total Beginning Balance	\$561,274	\$527,583	\$518,071	\$521,568	\$517,884	\$521,568	\$275,087
TOTAL	\$2,252,273	\$1,144,018	\$767,769	\$521,568	\$520,884	\$524,568	\$278,087

035 BUILDING AUTHORITY

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40999 END BAL SUR(DEF)							
Ending Balance	\$527,583	\$518,071	\$521,568	\$0	\$271,403	\$275,087	\$278,087
Total 40999 END BAL SUR(DEF)	\$527,583	\$518,071	\$521,568	\$0	\$271,403	\$275,087	\$278,087
43323 AFFORD HOUSING UNITS - PURCHASE							
Capital	\$244,677	\$0	\$0	\$0	\$0	\$0	\$0
Total 43323 AFFORD HOUSING UNITS - PURCHASE	\$244,677	\$0	\$0	\$0	\$0	\$0	\$0
43534 MUSEUM EXPANSION							
Capital	\$92,682	\$10,000	\$0	\$0	\$0	\$0	\$0
Total 43534 MUSEUM EXPANSION	\$92,682	\$10,000	\$0	\$0	\$0	\$0	\$0

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
43536 MBA 2007 SERIES BONDS							
Debt Service	\$1,387,331	\$615,947	\$246,201	\$1,500	\$249,481	\$249,481	\$0
Total 43536 MBA 2007 SERIES BONDS	\$1,387,331	\$615,947	\$246,201	\$1,500	\$249,481	\$249,481	\$0
TOTAL	\$2,252,273	\$1,144,018	\$767,769	\$1,500	\$520,884	\$524,568	\$278,087

PARK CITY HOUSING AUTHORITY - Budget Summary

036 PARK CITY HOUSING AUTHORITY

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Other							
Beginning Balance	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0
Total Other	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0

036 PARK CITY HOUSING AUTHORITY

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40821 TRANS TO OTHER FUND							
Interfund Transfer	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0
Total 40821 TRANS TO OTHER FUND	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0

EQUIPMENT REPLACEMENT CIP - Budget Summary

038 EQUIPMENT REPLACEMENT CIP

Revenue Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Revenues							
Misc. Revenues	\$45,054	\$72,896	\$35,555	\$17,586	\$0	\$9,000	\$0
Interfund Transactions (CIP/Debt)	\$600,000	\$800,000	\$835,000	\$905,000	\$905,000	\$905,000	\$905,000
Total Revenues	\$645,054	\$872,896	\$870,555	\$922,586	\$905,000	\$914,000	\$905,000
Other							
Beginning Balance	\$895,151	\$900,756	\$1,267,319	\$1,244,133	\$195,521	\$1,244,133	\$208,076

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Total Other	\$895,151	\$900,756	\$1,267,319	\$1,244,133	\$195,521	\$1,244,133	\$208,076
TOTAL	\$1,540,205	\$1,773,652	\$2,137,874	\$2,166,719	\$1,100,521	\$2,158,133	\$1,113,076

038 EQUIPMENT REPLACEMENT CIP

Expense Summary

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Depts							
Capital	\$639,449	\$506,333	\$893,741	\$580,465	\$905,000	\$1,950,057	\$905,000
Total Depts	\$639,449	\$506,333	\$893,741	\$580,465	\$905,000	\$1,950,057	\$905,000
Other							
Ending Balance	\$900,756	\$1,267,319	\$1,244,133	\$0	\$195,521	\$208,076	\$208,076
Total Other	\$900,756	\$1,267,319	\$1,244,133	\$0	\$195,521	\$208,076	\$208,076
TOTAL	\$1,540,205	\$1,773,652	\$2,137,874	\$580,465	\$1,100,521	\$2,158,133	\$1,113,076

038 EQUIPMENT REPLACEMENT CIP

Revenue by Type

Revenue By Type	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Misc. Revenues							
038-36310 SALE OF ASSETS	\$45,054	\$72,896	\$35,555	\$17,586	\$0	\$9,000	\$0
Total Misc. Revenues	\$45,054	\$72,896	\$35,555	\$17,586	\$0	\$9,000	\$0
Interfund Transactions (CIP/Debt)							
038-38210 TRANS FR GEN FUND-EQUIP REPLAC	\$600,000	\$800,000	\$835,000	\$905,000	\$905,000	\$905,000	\$905,000
Total Interfund Transactions (CIP/Debt)	\$600,000	\$800,000	\$835,000	\$905,000	\$905,000	\$905,000	\$905,000
Beginning Balance							
038-39990 BEGINNING BALANCE	\$895,151	\$900,756	\$1,267,319	\$1,244,133	\$195,521	\$1,244,133	\$208,076
Total Beginning Balance	\$895,151	\$900,756	\$1,267,319	\$1,244,133	\$195,521	\$1,244,133	\$208,076
TOTAL	\$1,540,205	\$1,773,652	\$2,137,874	\$2,166,719	\$1,100,521	\$2,158,133	\$1,113,076

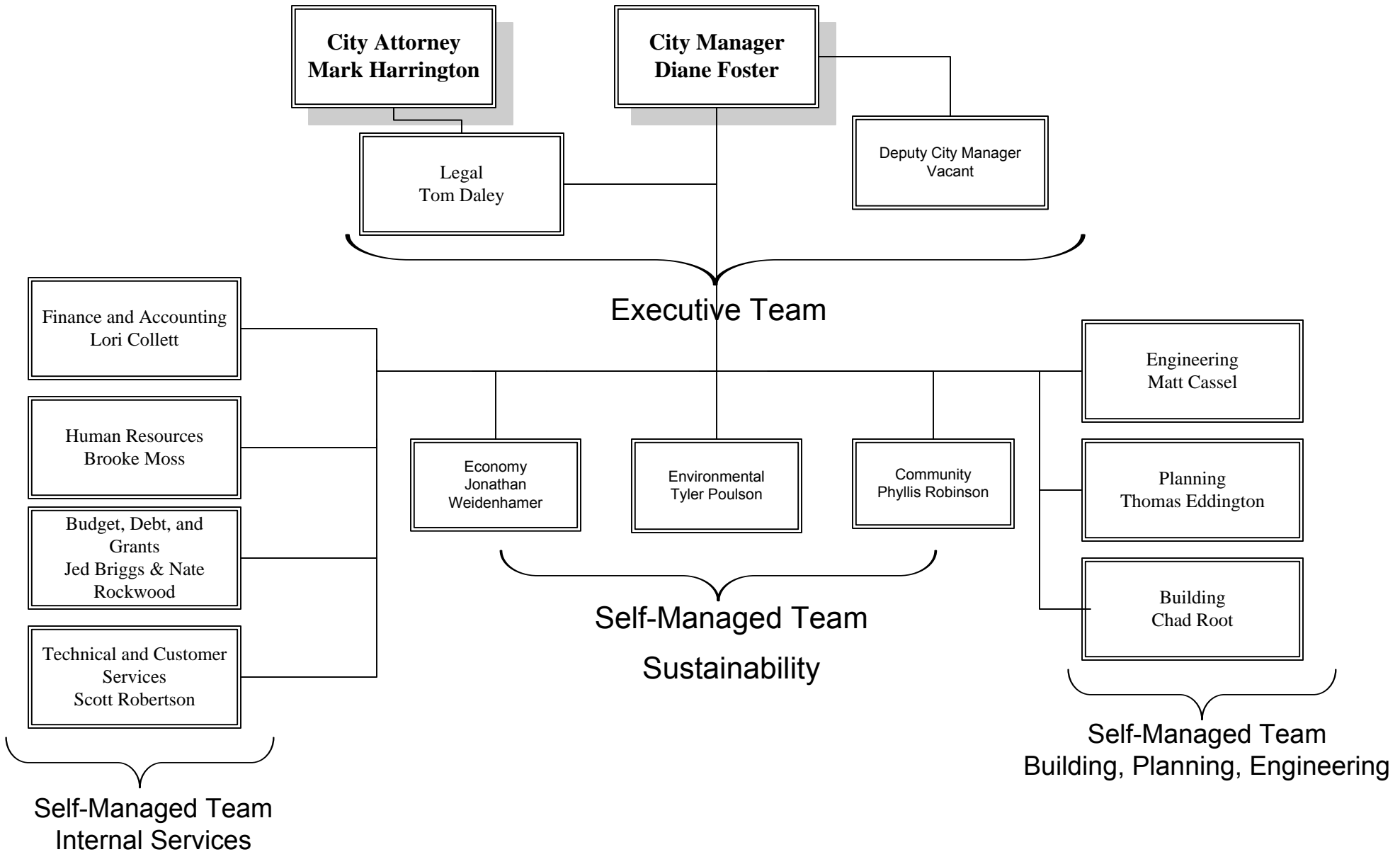
038 EQUIPMENT REPLACEMENT CIP

Expenditures by Department & Type

	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
40999 END BAL SUR(DEF)							

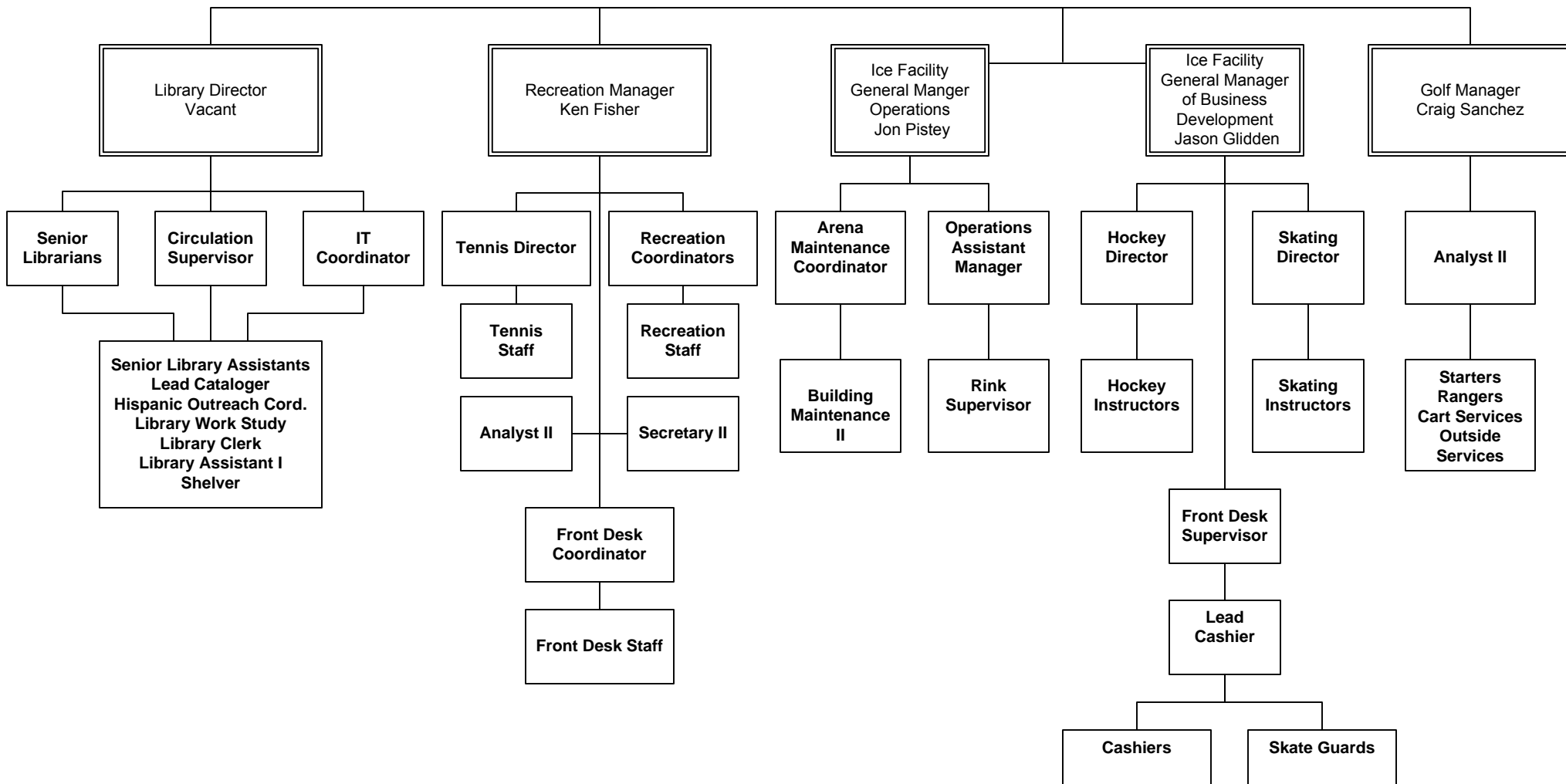
	Actuals	Actuals	Actuals	YTD	Budget	Adjusted	Budget
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2013	FY 2013	FY 2014
Ending Balance	\$900,756	\$1,267,319	\$1,244,133	\$0	\$195,521	\$208,076	\$208,076
Total 40999 END BAL SUR(DEF)	\$900,756	\$1,267,319	\$1,244,133	\$0	\$195,521	\$208,076	\$208,076
43305 INFORMATION SYSTEMS ENHANCE/EQUIP REPLAC							
Capital	\$5,063	\$0	\$0	\$0	\$0	\$0	\$0
Total 43305 INFORMATION SYSTEMS ENHANCE/EQUIP REPLAC	\$5,063	\$0	\$0	\$0	\$0	\$0	\$0
43330 REPLACE ROLLING STOCK							
Capital	\$312,246	\$335,104	\$585,798	\$365,847	\$650,000	\$1,652,199	\$650,000
Total 43330 REPLACE ROLLING STOCK	\$312,246	\$335,104	\$585,798	\$365,847	\$650,000	\$1,652,199	\$650,000
43350 REPLACE COMPUTER							
Capital	\$322,139	\$171,229	\$307,943	\$214,619	\$255,000	\$297,858	\$255,000
Total 43350 REPLACE COMPUTER	\$322,139	\$171,229	\$307,943	\$214,619	\$255,000	\$297,858	\$255,000
TOTAL	\$1,540,205	\$1,773,652	\$2,137,874	\$580,465	\$1,100,521	\$2,158,133	\$1,113,076

Executive Function

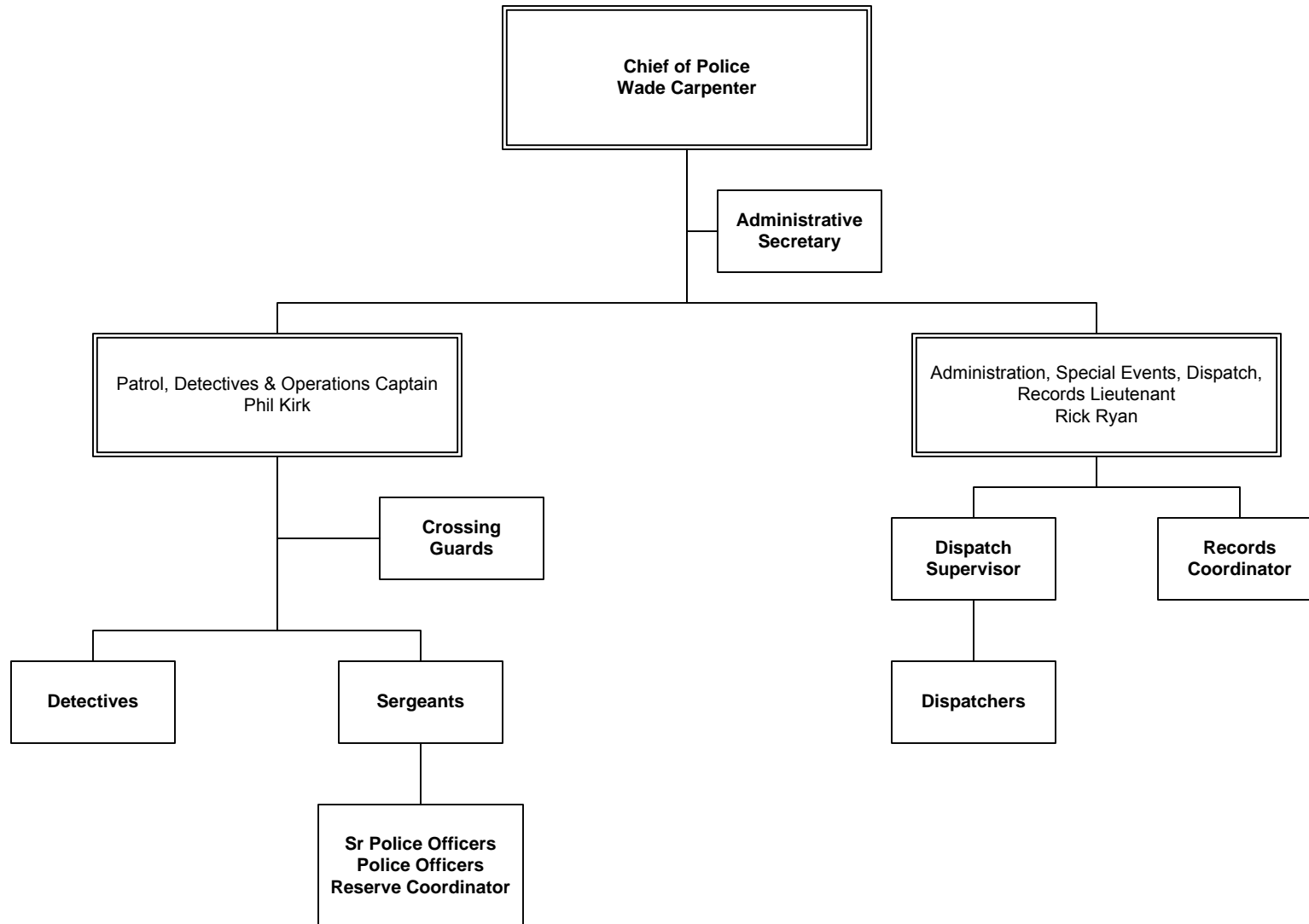


Library & Recreation

Self-managed Team

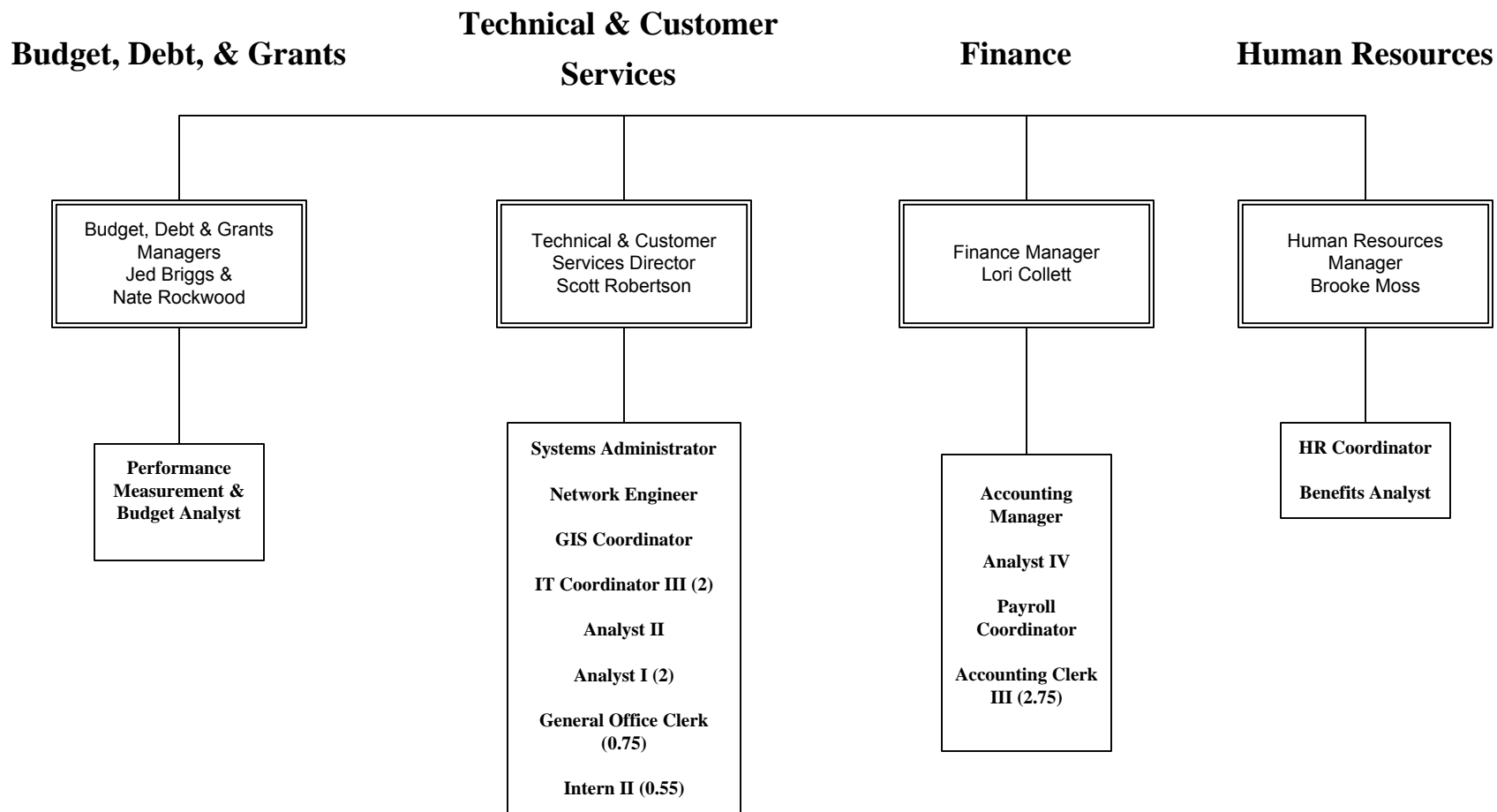


Public Safety



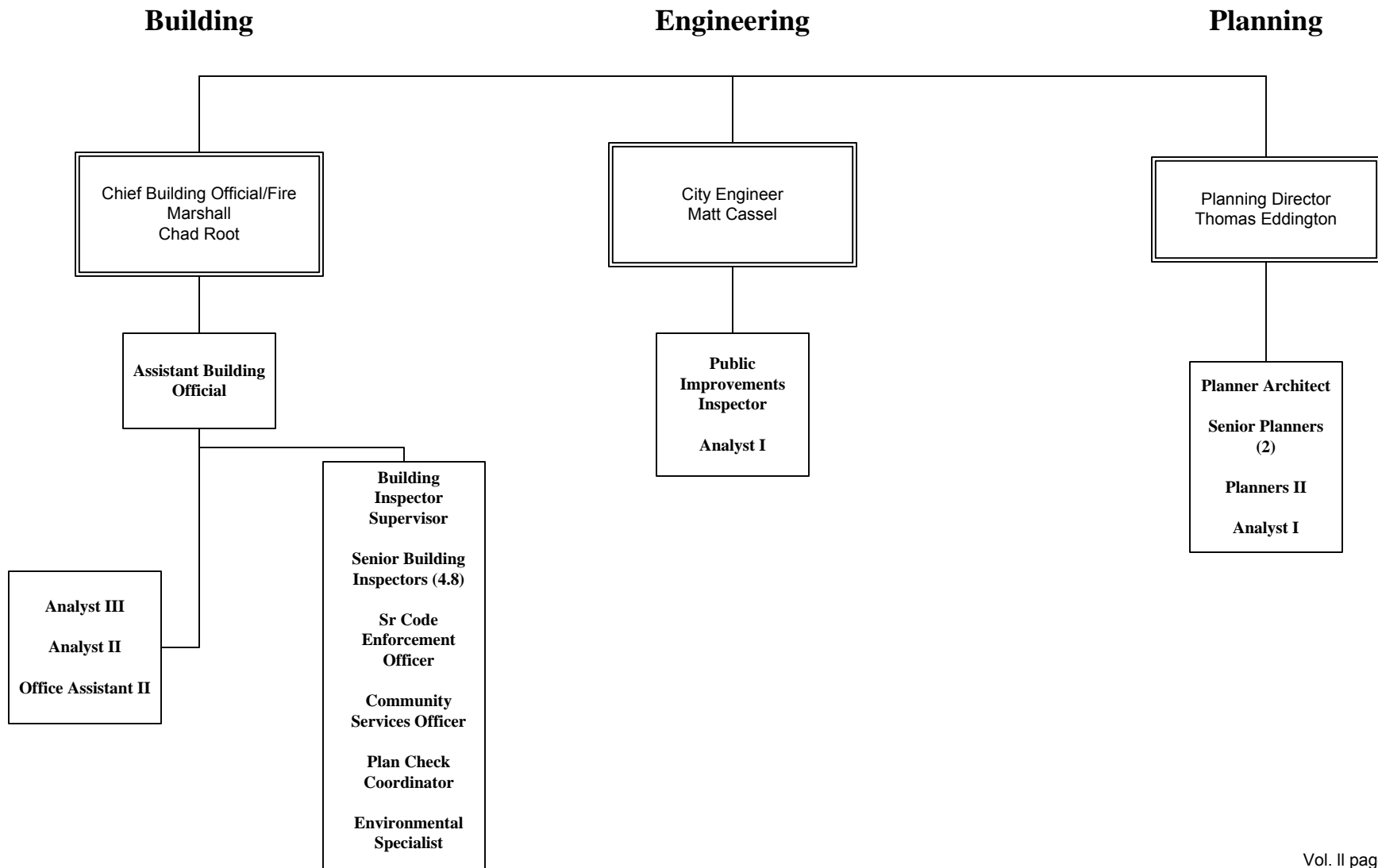
Executive Function

Self-managed Team



Executive Function

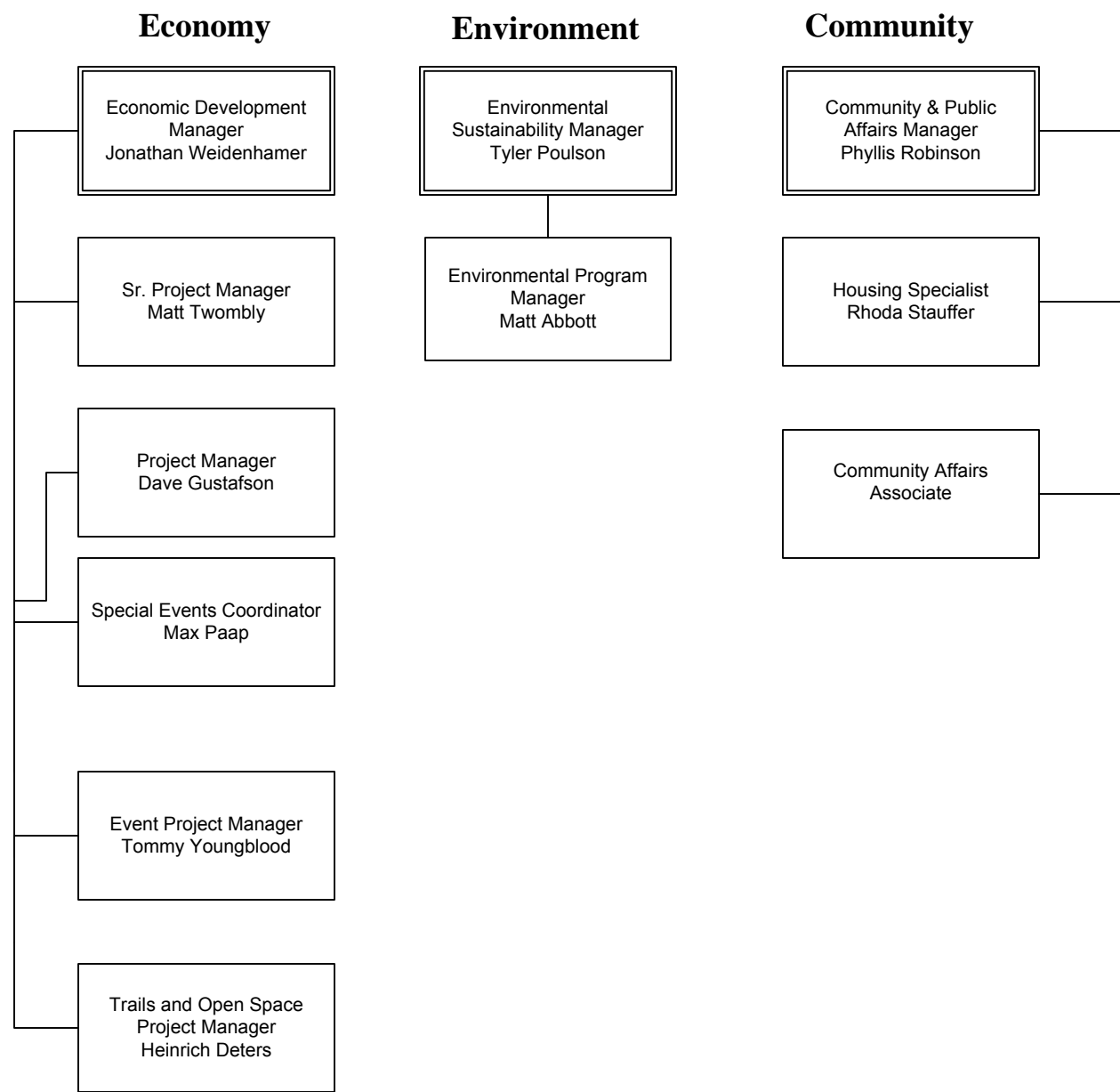
Self-managed Team



Executive Function

Self-managed Team

Sustainability

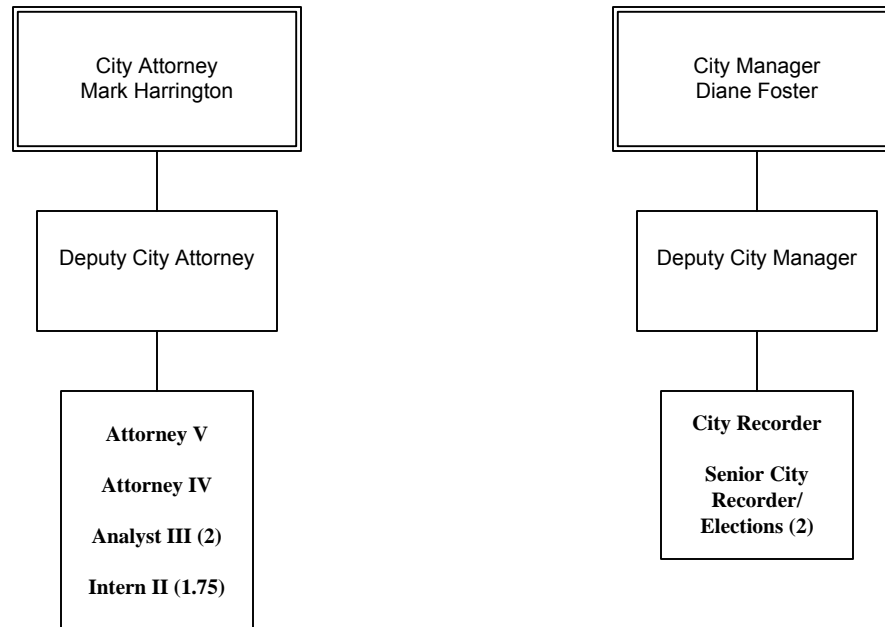


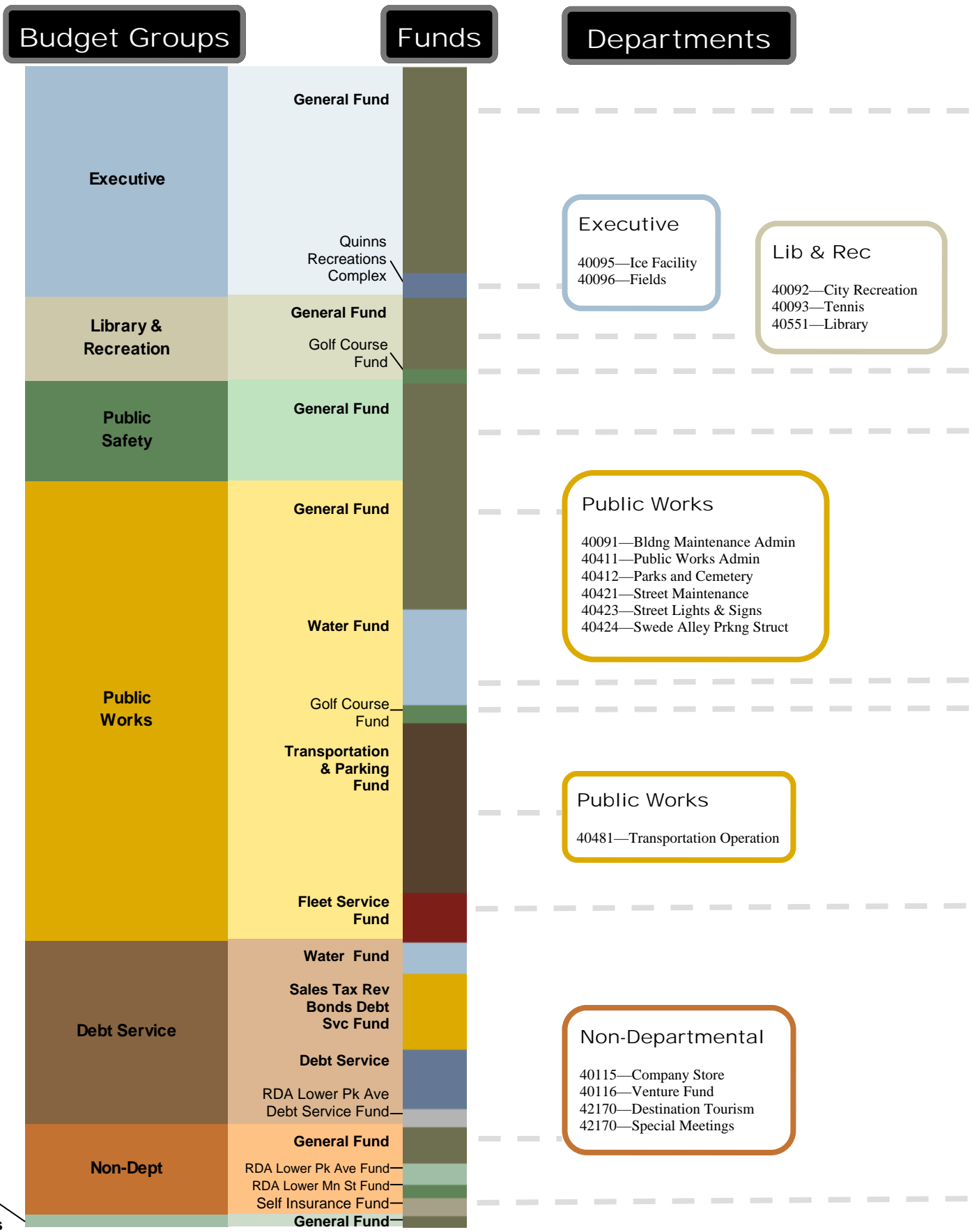
Executive Function

Self-managed Team

Legal Department

City Manager Dept





Fund-Department Matrix

Relationship between funds and departments through budget groups

Executive

- 40352—Building Dept
- 40034—Budget, Debt & Grants
- 40011—City Council
- 40021—City Manager
- 40313—Engineering
- 40072—Finance
- 40062—Human Resources
- 40023—Elections
- 40031—Legal
- 40082—IT & Customer Service
- 40342—Planning
- 40100—Sustainability: Visioning
- 40101—Sustainability: Implementation

Lib & Rec

- 40571—Golf Pro Shop

Public Safety

- 40221—Police
- 40222—Drug Education
- 40223—State Liquor Enforcement

Public Works

- 40450—Water Billing
- 40451—Water Operations

Public Works

- 40564—Golf Maintenance

Public Works

- 40471—Fleet Services Dept

Non-Departmental

- 40452—Water Insurance

Fund Legend

- 011 - General Fund
- 012 - Quinns Recreation Complex
- 051 - Water Fund
- 057 - Transportation & Parking Fund
- 062 - Fleet Services Fund
- 055 - Golf Course Fund
- 070 - Sales Tax Rev Bonds Debt Svc F
- 071 - Debt Service Fund
- 076 - RDA Lower PK Ave Debt Service
- 033 - Redevelopment Agency Lower Pr
- 034 - Redevelopment Agency Main St
- 064 - Self Insurance Fund

Other Funds

- 021 - Police Special Revenue Fund
- 031 - Capital Projects Fund
- 035 - Municipal Building Authority Fund
- 038 - Equipment Replacement Fund
- 072 - Main St RDA DSF
- 073 - MBA DSF
- 076 - Lower Park RDA DSF

RDA = Redevelopment Agency
 DSF = Debt Service Fund
 MBA = Municipal Building Authority

GLOSSARY - of Terms and Abbreviations

2006 Adj / 06Adj - The adjusted FY 2006 budget.

2006 Org / 06Org - The adopted original FY 2006 budget.

Accrual - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ADA - Americans with Disabilities Act.

Appropriation - Resources that are set apart by official action for a particular use or purpose.

Appropriated Budget - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

ASD - Administrative Services Department.

Assessed value - The value to which the property tax rate is applied in order to determine the tax liability of the property.

BA - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

Beg. Balance - Beginning Balance.

Bonded Debt - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

Bonded Delinquency - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

BORC - Budget Option Review Committee.

Budget officer - City Manager.

Budgetary Control - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

Capital investment - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

Capital / Capital Outlay - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

CCLC - City Council Liaison Committee.

CD - Community Development Department.

Centrally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

Charg. For Serv. - Charges For Services.

CIP - Capital Improvement Project(s)/Program.

Collection % - The rate of collection of property taxes in a given year and on a five year average.

GLOSSARY - of Terms and Abbreviations

Contingencies / Contingency / Cont. - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

Cost allocation plan - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

Cost Recovery - The extent that fees are used to recover associated costs of a function.

Cost-effectiveness - A cost benefit type of evaluation of an activity.

CTAC - Citizens Technical Advisory Committee.

Current level - A basic level of service equal to the current (FY2000-01) level of service.

D.A.R.E. - Drug Abuse Resistance Education program.

Debt - Accumulated amount owed by the City in the future.

Debt Service - The annual payments (principal & interest) made by the city against it's outstanding Debt.

Direct debt - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

Direct costs - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

Disadvantaged Business Enterprise (DBE) - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

Emergency personnel - Police officers and water workers.

ESC - Employee Steering Committee.

ESL - English as a second language.

Essential services - Services that must be provided by the City.

Excise Tax Revenue Bonds - Debt secured only by a specific tax (Class "C" Road Funds).

Expenditures - Payments for goods or services that decrease the net financial resources available for future purchases.

Fair market value - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

Fiduciary Funds - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

FTA - Federal Transit Administration.

FTE - Full-time equivalent, which is 2,080 hours per year.

GFOA - Government Finance Officers Association of the United States and Canada.

GG - General government, meaning the City Manager.

GO - General Obligation Bonds - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

GLOSSARY - of Terms and Abbreviations

Golden Triangle - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

Governmental Fund - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

GRAMA - Utah's record management law.

Historical incentive grant - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

HMBA - Historic Main Street Business Alliance.

HMO's - Health Maintenance Organization.

Housing allowance - A program for encouraging employees to live within the Park City area (Golden Triangle).

Housing Authority - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

ICMA - International City Managers Association.

Impact Fees - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

Independent contractors - A contractor who is not an employee of the City.

Indirect costs - Support costs associated with doing business as a City.

Interfund transactions - Financial transactions between funds.

KPCW - Local non-profit radio station.

Locally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

LS - Leisure Services.

MS&S / M&S - Materials, Services, and Supplies - an expenditure classification.

Magnesium chloride - A chemical used for de-icing roads.

Management Team - City Manager and Department heads.

Materials, Supplies & Services - An expenditure classification.

MBA - Municipal Building Authority - A legally separate organization that is a mechanism for financing needed city facilities. The Authority acquires and/or builds facilities by borrowing money secured by a lease agreement between the City and the Authority.

Modified Accrual - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

ND - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

GLOSSARY - of Terms and Abbreviations

NDG - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

New growth - Increase in the City's property tax base that has resulted from new construction.

Non-appropriated Budget - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

No Tax Increase - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

OEA - Outside temporary employment agency.

Options - Incremental increases or decreases in current levels.

Osguthorpe property - A key property within the City's entry way that was acquired for City use.

Other Rev. - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

OTIS - Old Town Improvement Study

PAC - Personnel Advisory Committee - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

Pavement management - A comprehensive plan for the routine maintenance of City streets.

PCMC - Park City Municipal Corporation

Pocket plazas - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

Primary residential property - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

Program and Resource Analysis - a study that analyzed the services and programs Park City has to offer.

Proprietary Funds - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

PS - Public Safety Department

PW - Public Works Department.

Racquet Club - A recreation facility owned and operated by the City.

RDA - Redevelopment Agency - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.

GLOSSARY - of Terms and Abbreviations

Recession plan - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

Resort city sales tax - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

School fields master plan - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

Sensitive Lands - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

SID - Special Improvement District - A mechanism used to finance and charge to benefitting proprietes the costs of specific improvements.

SLAC - Service Level Analysis Committee.

SLOC - Salt Lake Olympic Committee.

Special event - A large event with a major impact on the city.

Special Revenue Funds - Funds that account for the proceeds of specific revenue sources (other than expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

Supplemental retirement - A retirement program provided by the City in addition to the State operated retirement system.

Third-class city - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

Trails master plan - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

Truth in Taxation - Utah State's legislation regulating property taxes.

UDOT - Utah Department of Transportation.

Utah Money Management Act - Utah State Legislation directing how city funds can be invested.

Utah Interlocal Finance Authority - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

Utelite - A material used on roads during the winter to help reduce slippery conditions.

VMS - Vehicle Maintenance System.

Wellness Program - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.