

THE BEST MANAGED RESORT TOWN IN AMERICA

PARK CITY

FISCAL YEAR 2013 BUDGET

CITY COUNCIL

ADOPTED BUDGET

ADJUSTED BUDGET FISCAL YEAR 2012

ANNUAL BUDGET FISCAL YEAR 2013

ANNUAL PLAN FISCAL YEAR 2014

Volume II:

Technical Data

PREPARED BY:

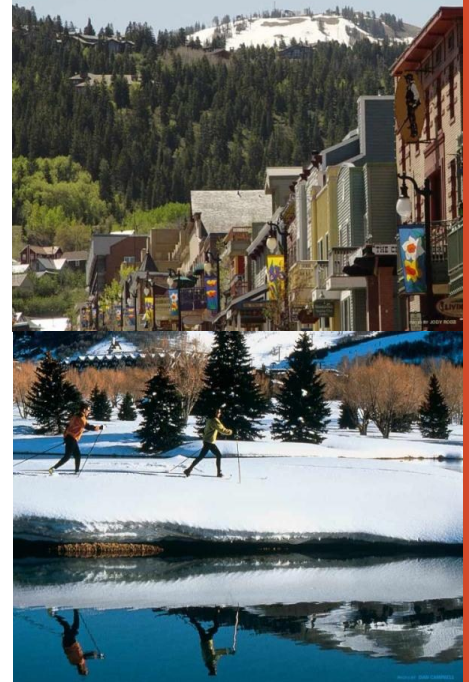
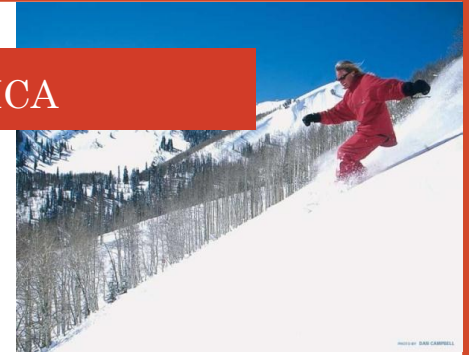
PARK CITY BUDGET DEPARTMENT

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JED BRIGGS - BUDGET OPERATIONS MANAGER

NATE ROCKWOOD - CAPITAL BUDGET, DEBT, AND GRANT MANAGER

JENNIFER DANOWSKI - BUDGET AND PERFORMANCE MEASUREMENT ANALYST



Preservation of Park City Character

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Program	Departments(s)	Score	Page
Old Town Street Improvements	Debt	141.25	4
Plan/Application Review	Multiple Departments	134.25	5
Permitting / Current Planning	PLANNING DEPT.	133	7
Affordable Housing	COMMUNITY & ENVIRONMENT	122.25	8
Circulation Services	LIBRARY	121.25	9
Senior Services	COMMUNITY & ENVIRONMENT	119.75	10
Planning Customer Service	PLANNING DEPT.	119.25	11
Long Range Planning	PLANNING DEPT.	118.5	12
Adult Services	LIBRARY	116	13
Youth & Spanish Services	LIBRARY	114.25	14
Special Planning Projects - Inter-Dept	PLANNING DEPT.	113.25	15
Technical Services	LIBRARY	113	16
Historic District Design Review	PLANNING DEPT.	112.75	17
Graffiti Removal	STREET MAINTENANCE	109.75	18
McPolin Farm	MCPOLIN Farm	106.75	19
Code Amendments	PLANNING DEPT.	98	20
Leadership Park City	LEADERSHIP	83.5	21

World Class Multi-Seasonal Resort Community

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Program	Departments(s)	Score	Page
RDA Improvements	Debt	131.5	25
Special Events	Multiple Departments	129.75	26
Economic and Redevelopment	ECONOMY	125.25	28

Effective Transportation

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Program	Departments(s)	Score	Page
Winter Snow Operations	STREET MAINTENANCE	149.5	32
Winter Service	TRANSPORTATION OPER	147.5	33
Street & Sidewalk Maintenance	STREET MAINTENANCE	146	34
Park City Mobility	TRANSPORTATION OPER	140.5	35
Summer Service	TRANSPORTATION OPER	140.25	36
Transportation Management	TRANSPORTATION OPER	133.75	37
City Facility Snow Removal	Multiple Departments	133.5	38
Clean-up and Control	STREET MAINTENANCE	133	39
Street Lights & Signs	STREET MAINTENANCE	132	40
Engineering Project Management	ENGINEERING	128.25	41
Parking Management	TRANSPORTATION OPER	122.5	42
Swede Alley Parking Structure	SWEDE ALLEY PARKING STRUCT.	120.25	43
Urban Trails and Walkability	ECONOMY	116	44

Water & Natural Environment

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Program	Departments(s)	Score	Page
Distribution and Maintenance	WATER OPERATIONS	153.75	50
Water Quality	WATER OPERATIONS	152.25	51
Service Orders	WATER OPERATIONS	147.75	52
Water Infrastructure	DEBT/CIP	142.5	53
Water Billing	WATER BILLING	138.25	54
Environmental Regulatory/EPA	Environmental Regulatory	136.25	55
Water Rights/Water Projects	LEGAL	136	57
Project Management	WATER OPERATIONS	134.75	58
Conservation	WATER OPERATIONS	124.75	59
Carbon Reduction	COMMUNITY & ENVIRONMENT	109	60

Recreation, Open Space, & Trails

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Program	Departments(s)	Score	Page
Quinn's Rec Complex	Debt/CIP	143.25	64
Golf Pro Shop & Parking Acquisition	Debt	138.5	65
Ice Adult Programs	ICE FACILITY	133	66
Ice Youth Programs	ICE FACILITY	130.75	67
Tennis Operations	TENNIS	128.5	68
Golf Maintenance	GOLF MAINTENANCE	127	69
Operations	ICE FACILITY	126	70
Golf Management Operations	GOLF PRO SHOP	125.75	71
Trash Clean-Up	Muliple Departments	123.75	72
Tennis Tournaments	TENNIS	122.5	73
Parks, Turf & Athletic Fields	Muliple Departments	120	74
Recreation Adult Programs	CITY RECREATION	118.75	76
Retail Operations	GOLF PRO SHOP	118.5	77
Golf Shop Programs	GOLF PRO SHOP	118	78
Retail	ICE FACILITY	117.75	79
Ice Programs	ICE FACILITY	117	81
Open Space	ECONOMY	117	80
Tennis Programs	TENNIS	116.75	82
Rec Center Operations	CITY RECREATION	116.5	83
Recreation Youth Programs	CITY RECREATION	115.5	84
Park Amenities & Infrastructure	Muliple Departments	115.25	85
Golf Course Improvements	GOLF MAINTENANCE	114.75	86
Pro Shop	TENNIS	114	87
Cemetery	Muliple Departments	110.5	88

Flowers/Holiday Lighting/Beautification	Muliple Departments	109.75	89
Trails (Backcountry)	ECONOMY	109.25	90
Marketing	CITY RECREATION	98.25	91
Childcare	CITY RECREATION	94.75	92

Regional Collaboration & Partnerships

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Program	Departments(s)	Score	Page
Legislative Liaison	CITY MANAGER	131.5	96
Special Service Contracts	Non-Departmental	125.5	97
Grant Administration	BUDGET, DEBT & GRANTS	122.75	101
Business Improvement District	Non-Departmental	125.5	102

Open & Responsive Government to the Community

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Program	Departments(s)	Score	Page
Public Works Facility	Debt	144	105
Revenue/Resource Management	BUDGET, DEBT & GRANTS	141	106
Debt Management	BUDGET, DEBT & GRANTS	140	107
Systems Support	TECHNICAL & CUSTOMER SERVICES	138.25	108
Marsac Remodel	Debt/CIP	137.25	109
Financial Services	FINANCE	136.75	110
Website	TECHNICAL & CUSTOMER SERVICES	136.75	111
Accounting/Audit/Treasury	FINANCE	136.25	112
Network Support	TECHNICAL & CUSTOMER SERVICES	135.75	113
Building Repairs and Maintenance	BLDG MAINT ADM	133.25	114
Support/Help Desk	TECHNICAL & CUSTOMER SERVICES	133.25	115

Budget Preparation, Coordination, and Monitoring	BUDGET, DEBT & GRANTS	131.5	116
Capital Budgeting	BUDGET, DEBT & GRANTS	131.5	117
City Recorder	CITY MANAGER	129.75	118
Inspections and Contract Supervision	BLDG MAINT ADM	129.75	119
Records Management	Multiple Departments	129.5	120
Asset Management/Replacement Program - CIP	BLDG MAINT ADM	129	121
Analysis Resource	BUDGET, DEBT & GRANTS	128.25	122
Benefit Design/Administration	HUMAN RESOURCES	128.25	123
Software Maintenance/Upgrades	TECHNICAL & CUSTOMER SERVICES	128	124
Local, State, and Federal Compliance	HUMAN RESOURCES	124.75	125
GIS	TECHNICAL & CUSTOMER SERVICES	124	126
Utilities	BLDG MAINT ADM	123.5	127
Litigation	LEGAL	123.25	128
Fleet Management & Maintenance	FLEET SERVICES DEPT	123	129
Pay Plan Design/Administration	HUMAN RESOURCES	123	130
Recruitment	HUMAN RESOURCES	121.5	131
IT Customer Service	TECHNICAL & CUSTOMER SERVICES	121	132
Policy Creation & Implementation	Multiple Departments	119.5	133
Risk Management	LEGAL	119.25	134
Janitorial Services	BLDG MAINT ADM	119.25	135
General Legal Support	LEGAL	118	136
Staff Support	CITY MANAGER	117.25	137
Performance Management	HUMAN RESOURCES	115	138
Community Outreach and Citizen Engagement	Multiple Departments	114.75	139
Elections	Multiple Departments	114	141
Performance Measures and Benchmarking	BUDGET, DEBT & GRANTS	108.75	142

Contracts/Grants	LEGAL	108	143
Valuing Employees	HUMAN RESOURCES	107.25	144
Council & Board Support	Multiple Departments	106	145
Employment Review	LEGAL	104.75	146
Short-Term Citywide Personnel	HUMAN RESOURCES	94.25	147
Special Meetings	CITY MANAGER	81.75	148
Venture Fund	CITY MANAGER	81.5	149

Public Safety

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Program	Departments(s)	Score	Page
Inspections	BUILDING DEPT.	143.75	152
Prosecution	LEGAL	142	154
Patrol Operations	POLICE	140.75	155
State Liquor Enforcement	STATE LIQUOR ENFORCEMENT	137.75	156
Dispatch	COMMUNICATION CENTER	136.5	157
Business Licenses	FINANCE	135.75	158
Code Enforcement	BUILDING DEPT.	135.75	159
Traffic Enforcement	POLICE	134.5	160
Emergency Communications	COMMUNITY & ENVIRONMENT	133.75	161
Fire Safety	BUILDING DEPT.	131.25	162
Emergency Management	POLICE	131	163
Youth Services Officer	POLICE	119.5	164
Public Safety Facility	Debt	118.5	165
DARE/Drug Education	DRUG EDUCATION	116.75	166
Community Support	POLICE	114.25	167

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2012 Park City Council Goals & Targets for Action (January - March 2012)

Goal 1 Preservation of Park City Character

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
1. Diverse Population & Social Fabric - Phyllis Robinson				
1. Complete 5-yr housing plan including a finance program to assist low-income homebuyers	Jul-12			
• Affordable Housing Demand Study and Resolution Update	Apr-11	Jul-12	In Progress	Awaiting more detailed Census data in order to complete Housing Needs Study before updating resolution.
2. Implement Senior Strategic Plan				
3. Develop Master Plan for City-owned property on LPA	In Progress	Jul-12	In Progress	
4. Facilitate Work for Advisory Committee for Latino Affairs	In Progress		In Progress	
2. Connected, Knowledgeable and Engaged Citizens - Linda Tillson				
1. Enhance library's technology resources	Dec-12		Pending	Budget request submitted as part of FY13 Budget
2. Identify programs utilizing technology for citizen engagement	Dec-12		Pending	Budget request submitted as part of FY13 Budget
3. Reconfigure Library & Education Center based on approved comprehensive plan for building contingent upon Council funding decision	Dec-12		Pending	Budget request submitted as part of FY13 Budget
3. Vibrant community gathering spaces and places - Jonathan Weidenhamer				
1. Implement Downtown projects contingent upon Council funding and prioritization decision	Jun-11	Jun-12	Pending	Project scope finalized. Further design details and cost estimates being generated for FY13 budget process and Council prioritization.
• Historic Wall Stabilization and daylight	Nov-11	Oct-13	In Progress	Included in scope; preliminary cost estimates being generated.
2. Examine ability to create event venue, convention area, and permanent Sundance area	Dec-11	Dec-12	Complete	Feasibility Analysis completed. City not currently in pursuit of venue. Will consider appropriateness on case by case basis.
4. Physically and socially connected neighborhoods - Thomas Eddington				
1. Rewrite General Plan with neighborhood focus				
• Data collection, analysis, meetings with Planning Commission and City Council, recommendations and complete plan preparation	Apr-12	Oct-12	In Progress	The Planning Staff has incorporated a neighborhood approach to the Plan and has been actively involved in the Joint CC/PC meetings. With the expedited BOPA Neighborhood Plan completed in December 2012, the proposed General Plan timeline would move to October 2012.
• Tie Lower Park Avenue / Bonanza Park Redevelopment concepts into General Plan	Jun-11	Oct-12	In Progress	To be included in General Plan
2. Adopt plans for Bonanza Park, form-based code & transportation connectivity				
• General Plan Future Land Use Element - Area Plan for Bonanza Park				Plan completed and presented to PC/C; adoption pending the Form Based Code work
• Identify transportation corridors as part of General Plan Transportation Element	May-11	Oct-12	In Progress	Transportation Element of General Plan to be created using information in master plan. New deadline established due to BOPA. Grid layout for BOPA draft area plan complete. Corridors will be compliant with approved transportation Master Plan. In addition, SR224 study being coordinated with BOPA FBC work; looking at integration of grid network and existing state roads.
• Concept planning and Bonanza park functional priorities - talk to power company	Dec-11	Oct-12	In Progress	BOPA substation to move to Lower Ironhorse area, pending cost impacts (if higher) to be approved by Council. Station will fit at new location. Working with RMP to mitigate road/access issues. Anticipate cost discussions in February 2012.
• Examine ability for new anchor tenant	Jul-11	Dec-12	In Progress	Exploring options. Planning to conduct economic development and/or fiscal analysis within the General Plan.

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
5. Preserved and celebrated History and protected National Historic District - Thomas Eddington				
1. Complete National Historic District inventory and National Register analysis		Jun-13	In Progress	Planning is working with Dina Blaes to begin a detailed analysis (in July) of quality of existing district with intensive level surveys and recommendations.
2. Complete Historic Park City/Main Street Plan while retaining historic designation	Jul-12		In Progress	Planning is working with Sustainability to ensure the new plan is historically compatible with National Register Guidelines.
<ul style="list-style-type: none"> • Assessment of National Historic District - Main Street Designation 	Jun-11	Dec-12	In Progress	Project scope finalized and, pending budget commitments, analysis to begin in July.
3. Planning Department to work with HPB to clarify their role and Joint Meeting with Council	Feb-11	Aug-12	In Progress	HPB and Planning working to implement recommendations from HPB Visioning that was held in October. Staff preparing information for joint CC/HPB meeting in summer 2012.
4. LMC Amendments for Sustainability	Apr-11	Aug-12	In Progress	Planning is working through LMC amendments relative to architecture. The timeline to work with Sustainability in late 2011 was not possible; however, after late-2011 General Plan work, early 2012 LMC amendments should be complete.
5. Clean up miscellaneous Historic Preservation Issues	Jun-11	Nov-12	Ongoing	Design Guidelines to be updated in Spring 2012. Completed Historic Preservation issues update and miscellaneous studies complete.
6. Vibrant arts and culture offerings for community and visitors				
No targets for action currently identified in Biennial Strategic Plan. Some related action items may exist in other Outcome Areas.			Targets for action may be established as part of the Park City 2030 Long Term Strategic Plan.	
7. Protected pristine natural setting				
No targets for action currently identified in Biennial Strategic Plan. Some related action items may exist in other Outcome Areas.			Targets for action may be established as part of the Park City 2030 Long Term Strategic Plan.	

PRESERVATION OF PARK CITY CHARACTER

PROGRAM	Department	SCORE	Vol II p. #	FY12 BASE	FY13 DEPT REQUEST	FY13 RT REC	FY13 REV	FY13 TOTAL REC COST	FY14 DEPT REQUEST	FY14 RT REC	FY14 REV	FY14 TOTAL COST
Plan/Application Review	Multiple Depts	134.25	5	\$482,745	\$482,416	\$482,416	(\$337,660)	\$144,756	\$482,415	\$482,415	(\$433,820)	\$48,595
Permitting / Current Planning	Multiple Depts	133	7	\$81,877	\$81,876	\$81,876	(\$72,923)	\$8,954	\$81,876	\$81,876	(\$90,923)	-\$9,046
Affordable Housing	Community & Environment	122.25	8	\$116,001	\$133,916	\$133,916	(\$70,000)	\$63,916	\$126,836	\$126,836	(\$70,000)	\$56,836
Circulation Services	Library	121.25	9	\$266,336	\$274,780	\$274,780	(\$6,841)	\$267,939	\$274,780	\$274,780	(\$7,046)	\$267,734
Senior Services	Community & Environment	119.75	10	\$25,546	\$30,436	\$30,436	\$0	\$30,436	\$30,361	\$30,361	\$0	\$30,361
Planning Customer Service	Planning	119.25	11	\$157,608	\$157,608	\$157,608	(\$46,300)	\$111,308	\$157,608	\$157,608	(\$59,400)	\$98,208
Long Range Planning	Planning	118.5	12	\$302,705	\$327,705	\$317,705	\$0	\$317,705	\$227,705	\$227,705	\$0	\$227,705
Adult Services	Library	116	13	\$194,947	\$213,526	\$213,526	(\$6,841)	\$206,685	\$214,941	\$214,941	(\$7,046)	\$207,895
Youth & Spanish Services	Library	114.25	14	\$141,901	\$155,887	\$147,887	(\$4,561)	\$143,327	\$156,387	\$148,387	(\$4,698)	\$143,690
Special Planning Projects - Inter-Dept	Planning	113.25	15	\$93,413	\$93,413	\$93,413	\$0	\$93,413	\$93,413	\$93,413	\$0	\$93,413
Technical Services	Library	113	16	\$249,649	\$260,735	\$253,735	(\$4,561)	\$249,175	\$260,735	\$253,735	(\$4,698)	\$249,038
Histroic District Design Review	Planning	112.75	17	\$170,507	\$170,507	\$170,507	\$0	\$170,507	\$170,507	\$170,507	\$0	\$170,507
Graffiti Removal	Street Maint.	109.75	18	\$24,843	\$24,843	\$24,843	\$0	\$24,843	\$24,843	\$24,843	\$0	\$24,843
McPolin Farm	McPolin Farm	106.75	19	\$22,595	\$24,920	\$23,420	\$0	\$23,420	\$23,420	\$23,420	\$0	\$23,420
Code Amendments	Planning	98	20	\$37,220	\$37,220	\$37,220	\$0	\$37,220	\$37,220	\$37,220	\$0	\$37,220
Leadership Park City	Community & Environment	83.5	21	\$124,117	\$123,996	\$123,996	(\$27,000)	\$96,996	\$123,996	\$123,996	(\$28,000)	\$95,996
				\$2,436,604	\$2,594,911	\$2,568,411		\$1,991,725	\$2,637,236	\$2,622,236		\$1,916,606

Key

PROGRAM	Name of BFO Program
Department	Department Name
SCORE	Results Team Score
FY12 BASE	FT12 Budget
FY13 DEPT REQUEST	FY13 Department BFORequest
FY13 RT REC	Results Team Recommendation
FY13 REV	FY13 Revenue for BFO Program
FY13 TOTAL REC COST	FY13 RT Rec less FY 13 Rev
FY14 DEPT REQUEST	FY14 Department BFORequest
FY14 RT REC	Results Team Recommendation
FY14 REV	FY14 Revenue for BFO Program
FY14 TOTAL COST	FY14 RT Rec less FY 14 Rev

1. Amounts do not include debt or CIPs, which may be different than the BFO program summaries in Volume II of the Budget Document.
2. Direct revenues for each program are all that are shown in this table. Revenues for each bid do not include property and sales tax or any other non-direct revenue in the General Fund. Every program is currently funded based on the Results Team recommendation.
3. Direct revenues: Program draws on revenues which are specific to the Fund (such as Water, Transit, and Golf Funds) or program draws on non-earmarked funds for which it has a particularly reasonable claim (Recreation, Ice, BPE fees, Admin IFTs, etc.)

Program: Old Town Street Improvements

Department: Debt

Description: Various capital improvements related to Old Town Street improvements, as dictated by the 2002 Old Town Improvement Study. 2005 (A) Sales Tax

Council Goal: Preservation of Park City Character

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

Includes existing debt service payments for land purchases and improvements related to Old Town Street Improvements (namely Prospect Ave, Lower Norfolk and Woodside, and OTIS Phase II).

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Debt	\$235,453	\$235,601	\$235,677	
Revenues				
Sales Tax	\$235,453	\$235,601	\$235,677	
Total	\$0	\$0	\$0	Results Team Score 141.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

The debt associated with the Old Town Street Improvements (OTIS) is consistent with Council's desired outcome to provide physically and socially connected neighborhoods. It would also fall into the category of providing security, maintenance, and preservation of City assets. The Old Town streets are set in a key location that provides a hub for all local and tourist activities in the area.

Section 4: Cost Savings/Innovation/Collaboration

The costs to maintain Old Town Streets could be looked at as an investment. By collaborating and coordinating with the private dry utilities, SBWRD, and our Water Department, we are able to upgrade our Old Town Streets in a very cost effective manner. The efficiencies gained (sharing of excavation and demolition costs) allows the cost to be shared appropriately and the work effort only done once to maintain the efficiencies.

Section 5: Consequences of Funding Proposal at Lower Level

Debt service is an existing obligation that can't legally be reduced.

Section 6: Performance Measures

Sales Tax Revenue - S & P: A+

Description: **Planning:** The Planning Department handles all land use applications for the City/Planning Commission including, but not limited to: Conditional Use Permits, Steep Slope permits, Master Planned Developments, Subdivisions/Plats/Records of Survey, Sign Permits, etc. The department works with applicants and assists them with their submittals and carries them through the planning process and prepares materials for presentation to the Planning Commission and City Council. The Building Department has to assure that all plans submitted for review; (a) comply with applicable building codes and City ordinances, (b) have fees accurately calculated to avoid over-charge, while assuring that fees are assessed as required by ordinance, are completed in a timely manner minimizing delays to applicants. The Engineering Department reviews and signs off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.

Building: The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation.

Engineering: Review and sign off on planning documents, building permits, engineering permits and other projects generated by the Building/Planning/Engineering Team.

Council Goal: Preservation of Park City Character

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

Planning: Current LOS - Currently the Planning Department processes applications as they are received and balances other Department functions to address these applications in a timely manner. The variety and type of applications cannot be easily predicted at any given time, but Staff prioritizes applications as part of our many functions that include long range planning, GIS work/mapping, zoning review, historic preservation, special projects, etc.

Building: Current LOS - The plan examiners shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The plan examiners insure that all structures are built to the minimum standards of the building code.

Proposed LOS To move a Code Enforcement Officer into a Plans Examiner position to help cover future retirement of the Building Inspector Supervisor.

Engineering: Current LOS - As the economy strengthens, Staff recommends maintaining the engineering plan/application review LOS at its current level as it is anticipated that applications and building permits will continue to grow. **Proposed LOS** - Staff does not recommend increasing our LOS for Plan/Application Reviews. The Preservation of Park City Character desired outcome of plan/application review is physically and socially connected neighborhoods and protected National Historic District.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$419,174	\$419,314	\$419,314	
Materials	\$63,571	\$63,103	\$63,102	
Ongoing CIP (if applicable)	Subtotal	\$482,745	\$482,416	\$482,415
Revenues				
BPE Fees (if applicable)		\$344,860	\$337,660	\$433,820
	Net Total	\$137,885	\$144,756	\$48,595
FTEs				
FTR		4.47	4.35	4.35
PTNB		-	-	-
Total		4.47	4.35	4.35
				Results Team Score
				134.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Planning: Applications are a regulatory function of the Planning Department and must be addressed in a timely manner to meet State codes. The Planning Department has been extremely successful in decreasing the time to review and process applications, while addressing the many other needs within the department.

Building: The plan examiners are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. The plans examiners are highly qualified and help with inspections, which requires them to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States.

Engineering: Preservation of Park City Character is identified as one of Council's goals. Plan/application review by engineering assists in meeting this goal by verifying and checking to make sure submitted plans and applications meet the intent of our municipal code and LMC.

Section 4: Cost Savings/Innovation/Collaboration

All application review is done in coordination with our Legal, Building, and Engineering Departments. The process is formalized and well understood by the Planning Department. Also, using plans examiners as back up inspectors and cross training with the reducing in staff due to retirement. Finally, the Building Department is developing a means to accept building plans electronically. This will be a more effective way to accept plans because the plans are mostly prepared electronically by the architects. This will help the engineering be more effective in our field inspections having these electronic drawings with our inspections while in the field.

Section 5: Consequences of Funding Proposal at Lower Level

Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. Also, a reduction in funding would result in delays in processing applications. Finally, building plan reviews by Engineering verify that the plans meet our current local ordinances. Plat reviews by engineering verify that the plat meet local, county and state requirements for recording of ownership plats. Not funding these regulatory functions may cause code and functionality issues down the road.

Section 6: Performance Measures

Planning: Planning: 1) Turn around time; CUP to Planning Commission 2) Assessment of professional customer support/service delivery

Building: 3) Plan check turn around (in days) 4) Weekly staff meeting to identify weakness in the process (% of weeks). 5) Quarterly spot checks of fee calculations by another plan reviewer. 6) Over the counter plan reviews & permit issuance. **Engineering:** 7) Review staff reports within one week. 8) Review building plans within three weeks. 9) Two working days to process ROW permits.

Building: The performance measures for the Department of Building Safety is feed back that we get from the contracting community and the home owners. We focus on being contractor friendly and educate the contractors and home owners on building codes and the reason for the building codes. We work with the Home Builders Associations to build a better community and to have park City obtain quality housing stock.

Engineering: 1.) Review staff reports within one week, 2.) Review building plans within three weeks, 3.) Process ROW permits within two (2) working days.

Description: Assist the Building Department with permit reviews, inspections, code enforcement requests for information, etc. Assist the Finance Department with Business License Reviews and information requests for location/GIS/zoning assistance. Additionally, work with other departments to take advantage of current planning opportunities that arise as a result of ongoing construction or otherwise (e.g. trails, stairs, signage, street issues, etc.).

Council Goal: Preservation of Park City Character

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

Current LOS: Currently the Planning Department provides a thorough review of all Building Permits and Business Licenses in a timely manner. Additionally, the Department provides guidance and planning input on City and/or private projects that benefit from planning/design input.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS? Same LOS
Personnel	\$77,669	\$77,669	\$77,669	
Materials	\$4,208	\$4,207	\$4,207	
Ongoing CIP				
(if applicable) Subtotal	\$81,877	\$81,876	\$81,876	
Revenues				
Admin IFT	\$7,723	\$7,723	\$7,723	
BPE Fees	\$66,200	\$65,200	\$83,200	
(if applicable) Net Total	\$7,955	\$8,954	-\$9,046	
FTEs				
FTR	0.79	0.79	0.79	
PTNB	-	-	-	
Total	0.79	0.79	0.79	Results Team Score 133

Section 3: Qualifications for Meeting Criteria in Outcome Area

It is important to track Business Licenses, Building Permit sign-offs; Sign Permits, etc. These need to be processed, analyzed, approved, and tracked on a daily basis. The results of all approvals are recorded in EDEN and tracked.

Section 4: Cost Savings/Innovation/Collaboration

With our new POC and some training, we have increased the efficiencies of these endeavors. These efforts are carried out in conjunction with the Building Department, the Engineering Department, and the Finance Department.

Section 5: Consequences of Funding Proposal at Lower Level

A reduction in funding would result in a delay for approving these regulatory items.

Section 6: Performance Measures

- 1) Address Business License review and sign off within five (5) days
- 2) Planners sign off on Building Plans within ten (10) working days

Description: This program area provides land and real property acquisition, disposition and development services. Staff develops, analyzes, and implements affordable housing policies, plans and programs. The program also prepares housing needs assessments and housing standards and guidelines. Analysis and recommendations on MPDs and annexation applications are provided. It manages the City's employee housing and maintains quality of the assets.

Council Goal: Preservation of Park City Character

Desired Outcome: Diverse population and social fabric

Section 1: Scope

Current LOS: The Affordable Housing program provides land and improved property acquisition, disposition and development services. Staff develops, analyzes, supervises and implements affordable housing policies, plans and programs. Prepares housing needs assessments and housing standards and guidelines. Provides analysis and recommendations on MPD and annexation applications of compliance with affordable housing guidelines. Manages City's employee housing and maintains quality of assets.

Proposed LOS: Over the past few years the housing finance market has become much more conservative in its underwriting. While we are in a time of historically low mortgage rates, the availability of mortgage capital for low- to middle-income households has tightened considerably. An enhanced level of service will leverage existing resources in the housing fund with other private and governmental resources to create an equity fund to assist households across a broad economic spectrum to become homeowners. These resources will enhance the affordability of existing stock, promote energy efficient rehabilitation, as well as assist lower income households acquire newly constructed units at Park City Heights.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$109,566	\$109,566	\$109,566	Enhanced LOS
Materials	\$6,435	\$24,350	\$17,270	
Debt	\$52,158	\$52,464	\$51,318	
(if applicable) Subtotal	\$168,159	\$186,379	\$178,154	98 RDA Bond (Fire Station Purchase)
Revenues				
Sales Tax	\$52,158	\$52,464	\$51,318	
Admin IFT	\$70,000	\$70,000	\$70,000	
(if applicable) Net Total	\$46,001	\$63,916	\$56,836	
FTEs				
FTR	1.07	1.07	1.07	
PTNB	-	-	-	
Total	1.07	1.07	1.07	Results Team Score 122.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Affordable housing has been identified as a key component of Council Goal Preservation of Park City's character. A range of housing options fosters community and economic diversity. The community expressed concern about the availability of quality affordable housing through the 2011 Community Satisfaction Survey. Only one-third of Parkites rated the availability of quality affordable housing an excellent or good rating. Successful implementation of Park City Heights, combined with a development of financing options to assist with the acquisition/rehabilitation of existing housing stock, can address this community concern.

Section 4: Cost Savings/Innovation/Collaboration

Collaboration: Park City is collaborating with Summit County and MCHT on a regional housing needs assessment.

Innovation: The Affordable Housing Program is seeking innovation in housing finance through development of an equity fund to enhance affordability of Park City Heights, as well as the acquisition and rehab of existing units. The recent Greenest Building analysis by the NTHP found on average that it takes 20 - 30 years of efficient operations of a new building to compensate for the initial carbon impacts of new construction. This innovation will achieve multiple sustainability goals.

Section 5: Consequences of Funding Proposal at Lower Level

Pursuing an enhanced level of service will bring new financial and property resources on-line on an accelerated time frame. At the requested level of funding we anticipate new capital for affordable housing could be available in the community within the fiscal year through the use of consultants to assist with the necessary applications, including an application to the US Treasury for matching funds. At current levels of staffing we would not be able to pursue this initiative without affecting existing levels of service in the housing program, as well as in the community outreach and engagement program.

Section 6: Performance Measures

The current percentage of affordable units as a percentage of the total housing stock is six percent against a goal of 10 percent. We would hope to exceed this goal with the proposed new level of funding.

Description: The primary function of Circulation Services is to provide direct customer service and assistance to the public. Circulation Services greets and assists community members and visitors in accessing library services and finding information.

Council Goal: Preservation of Park City Character

Desired Outcomes: Connected, knowledgeable, and engaged citizens
 Vibrant community gathering spaces and places
 Physically and socially connected neighborhoods
 Vibrant arts and culture offerings for community and visitors

Section 1: Scope

Current LOS: The Circulation Desk is staffed to greet, welcome and assist library users 7 days a week. The library is open to the public 64 hours each week. Staff check materials in and out, assist computer users, register patrons for library cards, answer questions in person and via the telephone, manage item requests, process interlibrary loans, handle fines & payment, create displays, accept & sort donations, manage meeting & study rooms and sort returned items.

Proposed LOS: Funds requested are for cost increases to the publiccopy machine service contract and the annual software fee forsecurity/self-checkout system.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$237,909	\$238,215	\$238,215	Same LOS
Materials	\$28,427	\$36,565	\$36,565	
Ongoing CIP (if applicable)				
Subtotal	\$266,336	\$274,780	\$274,780	
Revenues				
BPE Fees (if applicable)	\$5,700	\$6,841	\$7,046	
Net Total	\$260,636	\$267,939	\$267,734	
FTEs				
FTR	2.50	2.50	2.50	
PTNB	1.65	1.66	1.66	
Total	4.15	4.16	4.16	Results Team Score 121.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Circulation Services helps to meet the desired outcomes by: 1. Greeting, welcoming, and assisting community members (Physically and socially connected neighborhoods) 2. Providing a welcoming place for members of the community & visitors to use for accessing the internet, quiet study, or gathering. (Vibrant community gathering spaces and places) 3. Checking out materials and providing research and internet assistance. (Connected, knowledgeable and engaged citizens) 4. Answering questions about local events and activities, and providing materials to learn more about arts and culture. (Vibrant arts and culture offerings for community & visitors)

Section 4: Cost Savings/Innovation/Collaboration

Staff working at the circulation desk complete other tasks and projects as time allows such as tagging materials for RFID, doing inventory, working on displays, etc. The Circulation Desk also assists the Friends of the Farm by selling tickets for their events at the front desk and assists the film series by answering questions about the upcoming films and receiving packages. During Sundance the Circulation Desk distributes film guides and answers questions from visitors, Sundance staff and volunteers. The Circulation Desk also provides and updates a community bulletin board and displays flyers with community and visitor information.

Section 5: Consequences of Funding Proposal at Lower Level

Fee increase in copier software and RFID licenses could not be funded. Public copy machine demand could not be met and annual software licenses for new security and self-checkout system (RFID)could not be maintained.

Section 6: Performance Measures

- 1) Check-outs per capita, FY 2011 = 10.96 (FY 2010-Aspen 14.81, Park City 10.54, Steamboat 18.26, Telluride 49.27, Vail 15.64)
- 2) Annual Visits per capita, FY 2011 = 16.05 (FY 2010-Aspen 15.99, Park City 15.83, Steamboat 21.40, Telluride 46.51, Vail 24.34)

Description: This is a new program area developed to address more effective communication with seniors, promote greater participation in senior programs, and develop aging in place options including senior housing and transportation.

Council Goal: Preservation of Park City Character

Desired Outcome: Diverse population and social fabric

Section 1: Scope

Current LOS: In June 2011 the City Council adopted the Senior Services Strategic Plan. The existing level of service will implement the plan consistent with the goals, action items and timeline approved in the plan. The budget increases slightly to allow staff to attend training and acquire resources to assist in implementation.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$23,621	\$23,947	\$23,947	Same LOS
Materials	\$1,925	\$6,489	\$6,414	
Ongoing CIP				
(if applicable) Subtotal	\$25,546	\$30,436	\$30,361	
Revenues				
(if applicable) Net Total	\$25,546	\$30,436	\$30,361	
FTEs				
FTR	0.27	0.27	0.27	
PTNB	-	-	-	
Total	0.27	0.27	0.27	Results Team Score 119.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Senior Services is an action strategy for Preserving Park City Character. In recent years, a number of citizens have raised concerns about perceived gaps in services with a special focus on the housing needs and assisted living needs of many seniors. Most of the information was anecdotal and therefore, the City and County partnered to complete a survey of issues and needs in 2009 and later a senior services strategic plan.

Section 4: Cost Savings/Innovation/Collaboration

Collaboration: The Senior Services program is a collaborative effort between Park City, Summit County, MAG and private individuals representing key industries such as assisted living or health care.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of funding this proposal at a lower level is a reduced level of implementation. The current level of service is consistent with the strategic plan. Because of the collaborative nature of this program area, the City's investment is quite low in relationship to the overall outcomes.

Section 6: Performance Measures

At the outset of the strategic planning process, a survey of senior needs was conducted. Information dissemination ranked high as an unmet need. A total of 122 respondents (43%) indicated that "Knowing where to turn for information on benefits and services for seniors" is a problem. Staff would expect that, as the senior strategic plan is implemented, a greater number of seniors would know where to turn for information, benefits and services. In the next 24 months staff would like to reduce this percentage from 43 percent to 35 percent of seniors.

Description: Provide customer service to walk-ins and scheduled visitors to assist in data research, map preparation, subdivision/plat information research, pre-application requests for information, code enforcement assistance, zoning information requests, LMC understanding, General Plan clarification, etc. This customer service is primarily focused on non-PCMC residents, but also carries over to general planning/information assistance for PCMC personnel.

Council Goal: Preservation of Park City Character

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

Current LOS: Currently the Planning Department provides a high level of informational/customer service for the residents and PCMC. While funds are not collected via applications for this service, delivery of this service takes over 20% of the Department's budget/time.

Proposed LOS: Maintain the same level of service with a more accurate filter to measure this service - some of the customer service issues have been moved to other "programs" to better reflect where the money and time is spent.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$143,066	\$143,066	\$143,066	
Materials	\$14,542	\$14,542	\$14,542	
Ongoing CIP				
(if applicable) Subtotal	\$157,608	\$157,608	\$157,608	
Revenues				
BPE Fees	\$47,300	\$46,300	\$59,400	
(if applicable) Net Total	\$110,308	\$111,308	\$98,208	
FTEs				
FTR	1.69	1.69	1.69	
PTNB	-	-	-	
Total	1.69	1.69	1.69	Results Team Score 119.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

The Planning Department fields numerous inquiries, cold calls, real estate questions, LMC inquiries, application assistance, zoning inquiries, GIS mapping needs, survey/plat information, etc. in addition to day-to-day applications/long-range planning/historic review. The Department recognizes the importance of assisting all questions/inquiries - including the aforementioned that are NOT part of a formal application. Recently GRAMA requests have occupied significant amounts of our Analyst II time. Customer service is fundamental to our City's small town feeling and approach to doing business.

Section 4: Cost Savings/Innovation/Collaboration

The cost/value of this "window" service is difficult to measure; however, the Department recommends that we keep this high level of customer service and responsiveness. Our Planner-On-Call (POC) has done an extraordinary job this past year in addressing many customer inquiries, as have the Planners.

Section 5: Consequences of Funding Proposal at Lower Level

A reduction in funding would lead to delayed responses to customer needs, resulting in angry residents.

Section 6: Performance Measures

- 1) Achieve a 75% customer satisfaction on our comment cards
- 2) Address POC inquiries within 24 hours

Description: A core function of the Planning Department is to carry out long range planning, future project and/or sub-area planning districts, the General Plan rewrite, etc. Many of these long-range planning projects overlap with redevelopment planning within the City's designated areas. Some long-range projects are site specific, while others affect the overall character of the City.

Council Goal: Preservation of Park City Character

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

Current LOS: Currently the Planning Department is in the process of rewriting the General Plan, an effort that began last year. This long-range planning effort is in addition to the day-to-day functions of the Department and, as a result, has historically taken a subordinate position to the Department's regulatory functions. The Department has proactively taken on much of the City's long range planning efforts over the past year. This is important to achieve balance in the Department's planning efforts. The Department has a goal of designating 20% - 25% of our time to the General Plan. With the assistance of a Contract Planner on Staff this past year, the General Plan schedule has been maintained and specific Area Plan studies have been completed on time. Long range planning should be an ongoing part of the Planning Department's efforts in the future.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$135,615	\$135,615	\$135,615	Same LOS
Materials	\$167,091	\$192,091	\$92,091	
Ongoing CIP				
(if applicable) Subtotal	\$302,705	\$327,705	\$227,705	
Revenues				
(if applicable) Net Total	\$302,705	\$327,705	\$227,705	
FTEs				
FTR	1.22	1.22	1.22	
PTNB	-	-	-	
Total	1.22	1.22	1.22	Results Team Score 118.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

The Planning Department has maintained agreed-upon schedules for the day-to-day applications as well as the long range planning activities. This included the Bonanza Park Area Plan in January 2012. Our goal is to continue to address the ongoing planning/economic/sustainability needs into the future. The General Plan is the City's blueprint for managing future growth and development as well as a tool to implement new citywide programs.

Section 4: Cost Savings/Innovation/Collaboration

The Planning Department completed the Area Plan documents in-house, thus saving hundreds of thousands of dollars in consulting fees. The same is proposed for pending plans, including the General Plan.

Section 5: Consequences of Funding Proposal at Lower Level

A reduction in funding would delay the completion of the General Plan and other ongoing studies.

Section 6: Performance Measures

1) Percent of staff time dedicated to long-range planning - 20 % of each workweek

Description: Adult Services is a program encompassing education and enrichment opportunities for both the Park City community and the visitor population. It provides a collection of reading materials, reference services, and programming tailored to adults.

Council Goal: Preservation of Park City Character

Desired Outcomes: Connected, knowledgeable, and engaged citizens
 Vibrant community gathering spaces and places
 Preserved and celebrated History and protected National Historic District
 Vibrant arts and culture offerings for community and visitors

Section 1: Scope

Current LOS: The library offers materials (such as books, audiobooks, DVDs, magazines, and newspapers), programs, classes, exhibits, access to databases, test proctoring, and reference services.

Proposed LOS: The library needs additional funds for an e-book collection, the e-book platform annual subscription fee, and staff training. There is also a need to cover the increase in the price of materials (books, DVDs, audiobooks, and magazine subscriptions) so that the library can continue providing the same level of service in this area.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$127,944	\$128,197	\$128,197	Enhanced LOS
Materials	\$67,004	\$85,329	\$86,744	
Ongoing CIP				
(if applicable) Subtotal	\$194,947	\$213,526	\$214,941	
Revenues				
BPE Fees	\$5,700	\$6,841	\$7,046	
(if applicable) Net Total	\$189,247	\$206,685	\$207,895	
FTEs				
FTR	1.40	1.40	1.40	
PTNB	0.03	0.04	0.04	
Total	1.43	1.44	1.44	Results Team Score 116

Section 3: Qualifications for Meeting Criteria in Outcome Area

The library helps to meet the desired outcomes by:

1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens)
2. Providing a meeting space for community interaction and exchange of ideas (Vibrant community gathering spaces and places)
3. Housing a historical Park City Room collection & being located in a historical building (Preserved and celebrated history and protected National Historic District)
4. Offering exhibits and author programs (Vibrant arts and culture offerings for community and visitors)

Section 4: Cost Savings/Innovation/Collaboration

Funds were re-allocated from select budget lines to areas of the materials collection with a higher priority to offset funding needed to meet increased demand. Adult program partnerships were utilized to decrease costs while still offering high quality classes and programs to the community. We offer the community free access to fee-based databases through partnership with Utah State Library.

Section 5: Consequences of Funding Proposal at Lower Level

If staff are unable to receive additional training, they will be unable to provide a high level of service to library users on technology resources. Without the additional funds for materials, the library will not be able to keep up with demand for e-books and hardcopy books. In addition, the library will have to eliminate titles from existing magazine subscriptions.

At this time, it is impossible to re-allocate funds for print materials to e-books because there is still a strong demand for print materials. Hard copy items purchased in the past fiscal year for the adult collection check out often. For example, 94% of books on CD, 96% of bestselling rapid readers, 92% of large print, and 91% of DVDs that were purchased in the last fiscal year circulated. This illustrates a strong demand for these materials and removing funds from these collection areas would hurt the quality of the library collection.

Section 6: Performance Measures

- 1) Items per capita, FY 2011 = 8.76 (FY 2010 Comparisons- Aspen 12.06, Park City 8.32, Steamboat 5.16, Telluride 12.04, Vail 13.95)
- 2) Satisfaction with programs, FY 2011 = 100% (Measured by surveying program attendees.)

Description: Youth & Spanish Services is a program encompassing education and enrichment opportunities for Park City kids, teens, parents, and visitors. It provides a collection of reading materials, reference service, and programming tailored to youth and the Latino community.

Council Goal: Preservation of Park City Character

Desired Outcomes: Connected, knowledgeable, and engaged citizens
 Vibrant community gathering spaces and places
 Diverse population and social fabric
 Physically and socially connected neighborhoods

Section 1: Scope

Current LOS: The library offers quality materials (such as books, audiobooks, DVDs, magazines, and early literacy computers), programs, classes, and outreach to help youth with early literacy and school readiness. Childrens programs totaled 305 in fiscal year 2011. Services for Latinos also include the provision of books, audios, DVD's, magazines and ESL materials along with classes, programs and outreach.

Proposed LOS: The library needs additional funds for the annual software fee for the AWE early literacy stations, as well as for keeping pace with price increases for children's, teens', and Spanish books, audios and DVDs. Funds are also being requested for enhancing service by providing new teen and Latino outreach programming, staff training in early literacy and children's literature and start-up cost for a digital media lab. The lab would allow teens and adult library users to digitize slides, change VHS tapes to DVDs or digital, and provide an environment for creating videos, software and more.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$107,703	\$107,906	\$107,906	Enhanced LOS
Materials	\$34,198	\$47,981	\$48,481	
Ongoing CIP				
(if applicable) Subtotal	\$141,901	\$155,887	\$156,387	
Revenues				
BPE Fees	\$3,800	\$4,561	\$4,698	
(if applicable) Net Total	\$138,101	\$151,327	\$151,690	
FTEs				
FTR	1.10	1.10	1.10	
PTNB	0.04	0.05	0.05	
Total	1.14	1.15	1.15	Results Team Score 114.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

The library helps to meet the desired outcomes by:

1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens)
2. Providing a meeting space for children to develop literacy skills by reading and playing (Vibrant community gathering spaces and places)
3. Providing materials in Spanish, ESL materials, and a meeting place for Park City's Spanish speakers (Diverse population and social fabric)
4. Providing a meeting space for Park City's diverse populations to come together (Physically and socially connected neighborhoods)

Section 4: Cost Savings/Innovation/Collaboration

Collaborating with the Park City Day Camp, so they may attend Summer Reading Programs during the summer, is an efficient use of money requested for programming. Working with other nonprofits to co-host programs such as the Gingerbread Jimmy House Contest and Windy Week with Recycle Utah creates cost savings for the library.

Section 5: Consequences of Funding Proposal at Lower Level

Without additional funds to update the AWE literacy computers on a yearly basis, children will not have the best resources available to increase their literacy skills. Success in education & literacy are essential basics for children to become successful citizens. Without additional funds for materials, the library will not be able to keep up with the demand for early literacy materials; young adult books, which are frequently read by adults; graphic novels; and ESL materials. Enhancing outreach services to teens and Latinos is a good way to build connected citizens. If staff are unable to receive additional training, they will be unable to provide a high level of service to families with kids. If the digital media lab is not funded, there will be a decrease in transliteracy for those who do not have access to technology at home.

Section 6: Performance Measures

1. Check out rate for Childrens Books (Circulation per item) FY 2011 = 1.7 (Target for FY 2012=2)
2. Program Satisfaction, FY 2011 = 100% (Measured by surveying attendees/parents of childrens programs).
3. Check out rate of Spanish Childrens Books (Picture Books and Juvenile Nonfiction), FY 2010= .917 FY 2011=1.032.

Description: This is tied to the Planning Department's INTRA-DEPARTMENTAL efforts. This area includes a wide range of planning activities such as Sundance coordination, Treasure Hill, the Movie Studio analysis and research, water/landscape ordinance, the proposed Recreation Field analysis, Main Street infrastructure planning, Zoning analysis, Nightly Rental analysis, TZO work, assistance with property acquisition/disposition, National Register analysis, etc.

Council Goal: Preservation of Park City Character

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

Current LOS: These projects are carried out by Planning but not accounted for in terms of time allotment.

Proposed LOS: Special Planning Projects have continued to increase and account for more of the Planning Department's time. It is anticipated that these projects will continue on this trend and the Planning Department recognizes the importance of these projects.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$79,195	\$79,195	\$79,195	
Materials	\$14,217	\$14,217	\$14,217	
Ongoing CIP				
(if applicable) Subtotal	\$93,413	\$93,413	\$93,413	
Revenues				
(if applicable) Net Total	\$93,413	\$93,413	\$93,413	
FTEs				
FTR	0.75	0.75	0.75	
PTNB	-	-	-	
Total	0.75	0.75	0.75	Results Team Score 113.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

The Planning Department has always been involved in special planning projects and inter/intra-departmental efforts. This year, we decided to address these efforts with a program page that specifically outlines these efforts. The funds allocated for these efforts are simply a reflection of the last year's time allotment to "special projects."

Section 4: Cost Savings/Innovation/Collaboration

This program is fully about collaboration between/among departments. Again, this is about utilizing in-house planning resources and saving the cost of consultants.

Section 5: Consequences of Funding Proposal at Lower Level

A reduction in funds for these efforts would require increased consulting fees for the City and lead to City teams retreating into silos with a more fragmented approach to City projects.

Section 6: Performance Measures

This is a very collaborative process; measuring our effectiveness will likely be based on the success of the projects that move forward (rather than a numeric standard). With Sundance in particular, our effectiveness may be based upon the reduced number of "ambush" violations. Other projects will have a similar unique performance measure. A benchmark might be that the Planning Department works on a least five (5) projects with other departments to meet this program goal; exceeding might be ten (10) projects.

Description: Technical Services includes a broad range of library support functions. Included in this program are cataloging & processing materials such as books, DVD's, audios and other items for check-out to the public. Support of public computers, internet access, web interface, library software for organizing and providing access to the collection are also major components as well as tracking Library finances.

Council Goal: Preservation of Park City Character

Desired Outcomes: Connected, knowledgeable, and engaged citizens
 Diverse population and social fabric
 (Select Desired Outcome)
 (Select Desired Outcome)

Section 1: Scope

Current LOS: Provide 20 computer stations for the public, 17 of which offer broadband internet access. Web site and library catalog with 24 hour access. Catalog and process all new items for public checkout. Maintain equipment and software for 33 computers and wifi access. Ensure that materials are ordered, received and paid for in a timely manner and accurate records are maintained. Shelf items returned by users within 1-2 days.

Proposed LOS: Proposed increase is same level of service to support software annual fee increases and upgraded (broadband) internet access and to replace worn out accessories such as power strips, battery back-ups, keyboards, mice, etc.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$229,454	\$229,396	\$229,396	
Materials	\$20,196	\$31,339	\$31,339	
Ongoing CIP (if applicable)				
Subtotal	\$249,649	\$260,735	\$260,735	
Revenues				
BPE Fees (if applicable)	\$3,800	\$4,561	\$4,698	
Net Total	\$245,849	\$256,175	\$256,038	
FTEs				
FTR	2.00	2.00	2.00	
PTNB	2.64	2.64	2.64	
Total	4.64	4.64	4.64	Results Team Score 113

Section 3: Qualifications for Meeting Criteria in Outcome Area

The library helps to meet the desired outcomes by:

1. Providing free and open access to information and technology (Connected, knowledgeable, and engaged citizens)
2. Providing free computer, Internet and Wi-Fi access to ensure that all segments of the community have the opportunity to be knowledgeable and engaged.

Section 4: Cost Savings/Innovation/Collaboration

The library receives a reduced rate for public internet access through the e-rate program. Broadband access was installed with grant dollars in partnership with the Utah Education Network. As a part of the OCLC Cooperative the library shares cataloging records with other libraries, thus expediting the process of preparing item descriptions for the library catalog.

Section 5: Consequences of Funding Proposal at Lower Level

Proposal requests are same level of service. Not funding will result a reduced level of service and inability to continue to offer existing broadband service, library security and self checkout.

Section 6: Performance Measures

- 1)Number of web hits. FY 2011 = 103,383 (Goal for FY 2012 is 104,416, a 1 % increase)
- 2)In-library wi-fi logins FY 2011 = 12,744 (Goal for FY 2012 is 12,871, a 1% increase)

Program: Historic District Design Review

Department: PLANNING DEPT.

Description: The Planning Department works with developers, applicants, and residents to implement the City's Historic District Design Guidelines. This review process is carried out in a two-part process that involves a pre-application and a complete application meeting. In addition to this design review function, the Department consistently updates the Historic Sites Inventory (HSI) and has created a new set of Design Guidelines that have been in use since April 2009.

Council Goal: Preservation of Park City Character

Desired Outcome: Preserved and celebrated History and protected National Historic District

Section 1: Scope

Current LOS: Currently the Planning Department carries out all Historic Preservation functions for the City, including HDDR (Historic District Design Review), Historic Site Inventory (HSI) updates, Guideline revisions, etc. The Department has implemented a more user-friendly (and more time consumptive for staff) process that gives applicants much more access to staff during the process. In addition to the day-to-day operations, the Department works with consultants to ensure the validity of the National Register status for Main Street and the Thematic District.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$94,343	\$94,343	\$94,343	Same LOS
Materials	\$76,164	\$76,164	\$76,164	
Ongoing CIP (if applicable)				
Subtotal	\$170,507	\$170,507	\$170,507	
Revenues				
(if applicable)				
Net Total	\$170,507	\$170,507	\$170,507	
FTEs				
FTR	0.89	0.89	0.89	
PTNB	-	-	-	
Total	0.89	0.89	0.89	Results Team Score 112.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

The Department handles all of the Historic District Design Review functions for all the Historic Districts. This includes Pre-App meeting with the Design Review Team (DRT) and the pending detailed Staff review. This also includes all Historic Site Inventory updates, updates to the Historic District Design Guidelines, implementation of the City's grants for historic work, and Main Street National Register efforts. This is an essential component to maintaining the Preservation of Park City Character - a primary goal of the City Council.

Section 4: Cost Savings/Innovation/Collaboration

The assigning of a single Planner/Architect to lead these efforts has proven extremely beneficial and efficient. As coordinator of all things "historic" in the Department, the result has been improved timing for applications, improved consistency, improved design efforts, and improved tracking of all historic projects/activity.

Section 5: Consequences of Funding Proposal at Lower Level

A reduction in funding would lead to delays for addressing historic design applications, a decreased ability to utilize our historic preservation consultant, an inability to proactively address new programs, and an inability to monitor the National Register District.

Section 6: Performance Measures

1) Assessment of turnaround time for HDDR applications - Initial meeting for Pre-App HDDR within two (2) weeks of receipt of application.

Description: Remove graffiti in a timely manner.

Council Goal: Preservation of Park City Character

Desired Outcome: Protected pristine natural setting

Section 1: Scope

Maintain graffiti removal equipment and sufficient personnel to address graffiti issues.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$10,659	\$10,659	\$10,659	
Materials	\$14,183	\$14,183	\$14,183	
Ongoing CIP				
(if applicable) Subtotal	\$24,843	\$24,843	\$24,843	
Revenues				
(if applicable) Net Total	\$24,843	\$24,843	\$24,843	
FTEs				
FTR	0.13	0.13	0.13	
PTNB	0.05	0.05	0.05	
Total	0.17	0.17	0.17	Results Team Score 109.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Preservation of Park City Character has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for graffiti removal, to maintain a city free of nuisance-graffiti.

Section 4: Cost Savings/Innovation/Collaboration

1) Artistic painting of 248 pedestrian tunnel by students. 2) Use of environmental friendly graffiti removers

Section 5: Consequences of Funding Proposal at Lower Level

1) Will jeopardize the cleanness, look and feel of Park City. 2) May increase gang activity.

Section 6: Performance Measures

Percent of graffiti removed from public property within in week after receiving a request. **Target 98% Actual 95%**

Description: The Park City Farm is a public facility owned and operated by Park City Municipal Corporation. The Park City Farm serves the community by hosting educational programs and a variety of events for the community.

Council Goal: Preservation of Park City Character

Desired Outcome: Preserved and celebrated History and protected National Historic District

Section 1: Scope

Current LOS: Offer community access at no fee or a reasonable fee. Balance the use of the facility among the ENTIRE community while being flexible and responding to changing needs of community. Preserve the historic and sentimental integrity of the Park City Farm as open space and protect Farm from overuse. Events have been offered for the past ten years while using the same equipment for each event. One event is the Scarecrow Festival which uses wood crosses for the participants to display their scarecrows for the community to view. These crosses have been repaired numerous times and now need to be replaced in order to continue with this event.

Proposed LOS: To maintain the same level of service, it would require approximately \$1,500 to replace all crosses with PVC 40 pipe and materials for the FOF scarecrow display. This would also cover the costs for additional supplies needed for the Full Moon Snowshoe outdoor temporary lights, large water holders.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$15,595	\$15,595	\$15,595	Same LOS
Materials	\$7,000	\$9,325	\$7,825	
Ongoing CIP (if applicable)				
Subtotal	\$22,595	\$24,920	\$23,420	
Revenues				
(if applicable)				
Net Total	\$22,595	\$24,920	\$23,420	
FTEs				
FTR	0.22	0.22	0.22	
PTNB	-	-	-	
Total	0.22	0.22	0.22	Results Team Score 106.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

The McPolin Farm has been identified by staff, City Council and the National Register of Historic Places as one of the best preserved historic farmsteads in Summit County--and the only significant farmstead within the municipal boundaries of Park City. PCMC must manage, operate and protect this historical landmark, as well as share meaningful information with the citizenry on the property's historical background, purpose, publicuse, policy and future improvements. Proposed LOS would allow us to continue inviting the public to attend events at the McPolin Farm.

Section 4: Cost Savings/Innovation/Collaboration

Volunteers on the Friends of the Farm Committee(FOF) work all special events with McPolin Farm Manager, which reduces staffing needs for PCMC. The FOF Committee has agreed if money is allocated for new crosses they will volunteer their time to build them. Farm Manager and Volunteers also work on all historical projects with the Park City Museum. The history of the McPolin Farm is documented on site minimally. The FOF Committee feel it is important for visitors and the community to know about the history of the Farm. Proceeds from events held at the McPolin Farm provide funding for all historical displays and information.

Section 5: Consequences of Funding Proposal at Lower Level

Not funding the current LOS would lower the number of events offered to the public to participate in at the McPolin Farm, thus meeting the goal of the mission statement set for the Farm would not be met. Mission Statement: The Park City Farm is a very important symbol in the public consciousness and a focal point for Park City. The citizens of Park City wish to retain and preserve the historic quality of the buildings, focus on the local use of the building, maintain public access, maintain the intimate high quality atmosphere and foster community use of the Farm.

Section 6: Performance Measures

Currently all events offered at the McPolin Farm have sold out 100% for the past two years. Each event brings previous attendees and newcomers to the Farm. Visitors vs. community attendance varies with each event. FOF would like to add a new event in the next two years to showcase community vendors and products without an increase in cost to the budget. During the next fiscal year increase the percentage of attendees that rate events as excellent. Start doing surveys with participants attending events for future ideas suggestions and the percentage of attendees that would recommend events at the Farm to others.

Description: The Planning Department is responsible for the management of and revisions to the Land Management Code (LMC). Recent revisions to the LMC have addressed Steep Slope Conditional Use Permits, Master Planned Developments, development in the historic zones, architectural guidelines, historic district design guidelines, public noticing, etc.

Council Goal: Preservation of Park City Character

Desired Outcome: Physically and socially connected neighborhoods

Section 1: Scope

Current LOS: Currently the Planning Department assesses the LMC on a bi-annual basis and rewrites sections to address issues as they arise. These efforts allow the Department to "keep our head above water" but do not address long range issues that have been identified by the staff; items such as - a landscape ordinance, environmental/sustainable requirements, a new sign code, site plan review standards, improved subdivision ordinance requirements, etc.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$29,780	\$29,780	\$29,780	
Materials	\$7,440	\$7,440	\$7,440	
Ongoing CIP				
(if applicable) Subtotal	\$37,220	\$37,220	\$37,220	
Revenues				
(if applicable) Net Total	\$37,220	\$37,220	\$37,220	
FTEs				
FTR	0.26	0.26	0.26	
PTNB	-	-	-	
Total	0.26	0.26	0.26	Results Team Score 98

Section 3: Qualifications for Meeting Criteria in Outcome Area

The Department is committed to addressing new Code amendments twice a year. This is a timely process that involves collaboration with the Building Department, the Engineering Department, Sustainability, etc. with many Planning Commission meetings to formulate a series of recommendations to the City Council.

Section 4: Cost Savings/Innovation/Collaboration

The Department carries out all of this work in-house; we save significant amounts of public funds by not utilizing a consultant. Again, the BPE team is instrumental in seeing this work carried out in a comprehensive manner.

Section 5: Consequences of Funding Proposal at Lower Level

The LMC and other documents would not be given a proactive review. Outdated code language would remain on the books, potentially hampering good design and planning.

Section 6: Performance Measures

1) Code amendments addressed bi-annually; 1st round by November and 2nd round by May.

Program: Leadership Park City

Department: Leadership

Description: The purpose of Leadership Park City is to train new and emerging leaders and deepen the pool of people willing to dedicate themselves to accomplishing worthwhile community goals. It offers potential leadership an experiential, long-term, group-oriented learning opportunity. The program consists of 10 individual training sessions, a 5-day field trip and several social events.

Council Goal: Preservation of Park City Character

Desired Outcome: Connected, knowledgeable, and engaged citizens

Section 1: Scope

Current LOS: Now in its 18th year, Leadership Park City is our community's year-long, award-winning community leadership training program. We accept 30 adult and 2 high school participants each year for this 10-session program. The program is designed to give participants a wide variety of networking experiences in addition to content on local and state government and various leadership skills training opportunities. Each class further chooses a community-oriented project to accomplish over the course of their leadership year. Participants are awarded a scholarship to defray most program expenses, except for the cost of the annual five-day CityTour, which is a program requirement.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$6,535	\$6,535	\$6,535	
Materials	\$105,833	\$105,800	\$105,800	
Ongoing CIP				
(if applicable) Subtotal	\$112,368	\$112,335	\$112,335	
Revenues				
BPE Fees	\$39,000	\$27,000	\$28,000	
(if applicable) Net Total	\$73,368	\$85,335	\$84,335	
FTEs				
FTR	0.10	0.10	0.10	
PTNB	-	-	-	
Total	0.10	0.10	0.10	Result Team Score 83.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Preserving Park City's Character depends in large measure on encouraging, engaging and involving emerging leaders in a wide variety of governmental, non-profit, and civic and business associations. It is this continuity of leadership and the community's commitment to bring new blood into the mix and educate them that ensures that our community's unique character is protected and preserved.

Section 4: Cost Savings/Innovation/Collaboration

The program runs on a very lean budget and depends on extensive collaboration with other governmental entities, businesses and non-profits. A portion of each year's budget is raised from the Chamber, Summit County, the three ski resorts, Lodging Association, Board of Realtors, banks, alumni and other private donations, among others.

Section 5: Consequences of Funding Proposal at Lower Level

One of the hallmarks of Leadership Park City is that financial considerations have been largely removed from the selection process assuring the widest possible community diversity. This is accomplished by providing all selected participants with a scholarship to help defray program costs. We are the only community leadership program to my knowledge that does this, and is one of the reasons we have been so widely recognized and awarded. It demonstrates Park City's commitment to train its emerging leaders. The philosophy is that great communities invest in great infrastructure like parks, open space, roads, bike paths, etc., but that excellent communities also invest in their human leadership infrastructure. With less funding, we could charge individuals to participate and only award scholarships on an as-needed basis.

Section 6: Performance Measures

of applications received annually Target: 60 Actual: 120. Dollars raised through community donations: Target: \$30,000. Actual \$30,000. These measures show community interest and support for this program. Because this is a program focused on community, we feel these measures accurately portray how the community views this program.

2012 Park City Council Goals & Targets for Action (January - March 2012)

Goal 2 World Class, Multi-Seasonal/Resort Community

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
1. Proactive Partnerships with Major Landowners in Redevelopment Efforts - Jonathan Weidenhamer				
1. Implementation of BOPA Area Plans <ul style="list-style-type: none"> ● Identify City's role in facilitating/partnering in redevelopment 	Jul-12		Pending	This question will be framed during FY13 budget process. Specific tools and roles to be discussed as BOPA Neighborhood Plan is vetted.
2. Implementation of LPA Area Plans (a) City Property & adjacent private property at fire station and senior center. Finalize project scope, ID budget, move into Construction Drawings. (b) PCMR	Mar-12	Jul-12	Pending	Community Center, various housing and connectivity goals. Hire design team to facilitate public input process to finalize scope; begin construction drawings. Intend to begin projects in summer 2013.
		Jul-12	In Progress	Consultant identifying transit scope, size and location for parking lot redevelopment and initial financial pro forma. Conduct housing authority update.
3. HPCA/Main Street Projects <ul style="list-style-type: none"> ● Downtown Projects (see Goal #1) Prioritization 	Jun-11	Jun-12	In Progress	Presentation of final Downtown Infrastructure plan with cost estimates in FY13 budget process.
2. Extend the Lower Park Avenue RDA - Jonathan Weidenhamer				
1. Letter of Intent with PCMR for Parking Project	Sep-12		Pending	Ongoing discussions with PCMR. Drafting preliminary tenets of LOI.
2. Taxing Entity Committee Resolution for Extension	Sep-12		Pending	Richard Peek appointed to TEC. TEC process to consummate LOI.
3. Balance Tourism & Local Quality of Life - Jonathan Weidenhamer, Heinrich Deters, Sharon Bauman				
1. Secure Sundance Agreement thru 2028 (a) Temporary Business Regulations	Jul-12		In Progress	Reviewing the various mechanisms that regulate temporary business. Will present potential changes in July.
(b) MLK Conflict	Nov-12		In Progress	Festival conflicts with MLK each of next two years. Looking at ways to avoid as soon as 2014
2. Participate in Ski Resort Interconnect Concept Plans When Asked	In Progress		In Progress	
3. Wi-Fi Network Infrastructure	Pending		Pending	Pending Consideration in FY13 Budget Process
4. Dan's to Jan's Implementation	May-13		Pending	SR 224 Corridor Study in process. Preliminary project recommendation to come out this summer/fall.
5. Public Art <ul style="list-style-type: none"> ● Art in Public Places Implementation ● Recreation Center Public Art ● Increase Public Art Funding 	Ongoing		Ongoing	
	Oct-11	Jun-12	Pending	PAAB reviewing RFQ responses.
	Jul-12		Pending	CIP Budget Discussion
4. Further Populate Event Calendar - Tommy Youngblood, Jonathan Weidenhamer				
1. Take More Facilitative Role in Events <ul style="list-style-type: none"> ● Event Overhaul Discussion - Update Municipal Code - Tents and temporary structures ● Event Overhaul Implementation 	Feb-11	Jun-12	In Progress	
	Jun-12		In Progress	Return for additional discussion on use of event process for temporary uses.
	Mar-11	Jun-12	Ongoing	
5. Unique & Locally Owned Businesses - Jonathan Weidenhamer, Jason Glidden, Bret Howser				
1. Institute Direct Business Recruitment Program	Pending		Pending	Further refinement will be part of ongoing BOPA and RDA planning.
2. Define & Test City's Role in High Altitude Destination	May-12		Pending	Study session.
3. Woodward Facility	May-14		Pending	Part of ongoing RDA planning in LPA RDA.

WORLD CLASS MULTI-SEASONAL RESORT COMMUNITY

PROGRAM	Department	SCORE	Vol II p. #	FY12 BASE	FY13 DEPT REQUEST	FY13 RT REC	FY13 REV	FY13 TOTAL REC COST	FY14 DEPT REQUEST	FY14 RT REC	FY14 REV	FY14 TOTAL REC COST
Special Events	Multiple Depts	129.75	26	\$1,650,621	\$1,663,437	\$1,660,497	(\$479,518)	\$1,180,979	\$1,664,758	\$1,660,498	(\$489,913)	\$1,170,584
Economic and Redevelopment	Economy	125.25	28	\$425,786	\$565,524	\$550,524	(\$100,000)	\$450,524	\$565,524	\$550,524	(\$100,000)	\$450,524
Technical Adjustment.11.WC				-\$31,566	-\$451	-\$451	\$0	-\$451	\$86,953	\$86,953	\$0	\$86,953
Technical Adjustment.12.WC				-\$1,368	-\$2,130	-\$2,130	\$0	-\$2,130	\$3,195	\$3,195	\$0	\$3,195
Technical Adjustment.57.WC				\$0	\$2,593	\$2,593	\$0	\$2,593	\$9,314	\$9,314	\$0	\$9,314
				\$2,043,473	\$2,228,972	\$2,211,032	(\$579,518)	\$1,631,514	\$2,329,743	\$2,310,483	(\$589,913)	\$1,720,570

Key

PROGRAM	Name of BFO Program
Department	Department Name
SCORE	Results Team Score
FY12 BASE	FT12 Budget
FY13 DEPT REQUEST	FY13 Department BFORequest
FY13 RT REC	Results Team Recommendation
FY13 REV	FY13 Revenue for BFO Program
FY13 TOTAL REC COST	FY13 RT Rec less FY 13 Rev
FY14 DEPT REQUEST	FY14 Department BFORequest
FY14 RT REC	Results Team Recommendation
FY14 REV	FY13 Revenue for BFO Program
FY14 TOTAL COST	FY14 RT Rec less FY 14 Rev

1. Amounts do not include debt or CIPs, which may be different than the BFO program summaries in Volume II of the Budget Document.
2. Direct revenues for each program are all that are shown in this table. Revenues for each bid do not include property and sales tax or any other non-direct revenue in the General Fund. Every program is currently funded based on the Results Team recommendation.
3. Direct revenues: Program draws on revenues which are specific to the Fund (such as Water, Transit, and Golf Funds) or program draws on non-earmarked funds for which it has a particularly reasonable claim (Recreation, Ice, BPE fees, Admin IFTs, etc.)
4. Technical Adjustments: Vacancy Factor (Difference between budget and actual); Health Insurance, Retirement (URS), and Pay Plan adjustments.

Description: Various capital improvements related to economic development within or adjacent to the Main Street or Lower Park Ave RDA's. 2005 (A) Sales Tax. 2010 Sales Tax (RDA Increment Pledge).

Council Goal: World-Class Multi-Seasonal Resort Community

Desired Outcome: Extend the Lower Park Avenue RDA

Section 1: Scope

Includes existing debt service payments for land purchases and improvements related to the Lower Park Ave and Main Street RDA plans.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Debt	\$207,347	\$208,157	\$205,325	
Revenues				
Sales Tax	\$207,347	\$208,157	\$205,325	
Total	\$0	\$0	\$0	Results Team Score 131.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

The debt associated with the RDA Improvements is consistent with Council's desired outcome of: 1) Proactive partnerships with major landowners in RDA efforts; and 2) to provide physically and socially connected neighborhoods. It would also fall into the category of providing security, maintenance, and preservation of city assets. The RDA Improvements are set in key locations that provide a hub for tourist activities in the area and effectuates affordable housing goals.

Section 4: Cost Savings/Innovation/Collaboration

RDA increment/debt is a funding alternative that limits need to tap the General Fund. The goals of RDA's (housing & economic development) better the built environment, meet tourism and community housing goal and ultimately raise land and tax values for all regional taxing entities.

Section 5: Consequences of Funding Proposal at Lower Level

Debt service is an existing obligation that can't legally be reduced.

Section 6: Performance Measures

Sales Tax Revenue - S & P: A+

Description: **Sustainability:** Manage event calendar and event operations & implementation. Manage some City facility leases & rentals. Oversee some City services contracts with recurring events. Includes intense coordination, both within the City and externally.

Parks/Fields: The Parks and Fields Maintenance Departments provide a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas to ensure a smooth successful event.

Ice: Host special events that will aid in economic development in addition to providing entertainment for local residents.

Building Maintenance: The Building Maintenance Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth, successful event.

Police: Park City is a city that celebrates special events of all kinds. From major internationally known events of film and art to sporting competitions and community-based festivals. Park City is proud to host dozens of events and we ensure that each event has the necessary level of public safety to provide a safe environment.

Streets: The Streets Department provides a variety of maintenance and support services for this program. It requires that event logistical support be performed in many areas of the community to ensure a smooth successful event.

Transit: This program provides for enhanced Transit services provided during major events (Arts Festival and Sundance).

Council Goal: World-Class Multi-Seasonal Resort Community

**Desired Outcome: Further populate event calendar
Balance tourism & local quality of life**

Section 1: Scope

Parks/Fields: Current LOS - Items included from the Parks and Fields Maintenance Team include: logistical support for City-sponsored events, i.e. field preps, waste management, facility cleaning and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events competing for resources due to increasing number and scale of events and organizer expectations.

Ice: Current LOS- The Park City Ice Arena hosts a number of special events throughout the year. A number of these events bring economic benefit to the community by bringing both participants and spectators from outside of Park City. The Ice Arena hosts several hockey events (Rocky Mountain Shoot Out - Youth, Gold Digger - Womens, Luc Robitaille Celebrity Shoot Out - Charity Game, Best of Utah - Senior Mens, and Muddy Puck - Co-Ed Adult. The ice arena is home to the annual Curling Elevated Bonspiel in April. In addition the ice arena helps to put on a number of community events for local residents and clubs. These events include Christmas at the Ice Arena, Learn to Skate Open Houses and this year a 10 Year Olympic Celebration Event. The Figure Skating Club of Park City hosts two skating shows (Christmas Show & Spring Show) at the ice arena. In the summer the rink stays busy hosting weekly camps. These include Rocky Mountain Hockey School, Park City Hockey Experience Camp, and the Figure Skating Camp. The Park City Ice Arena is the home of two mens hockey teams (Pioneers and Moose). Each team host games with teams from around the western United States.

Building Maintenance: Current LOS - Items included: logistical support for City-sponsored events, i.e. restroom cleaning, building cleaning, and general access accommodations. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.

Police: Current LOS- Nowhere does special events better than Park City, which is evident by the number of events held annually and the number that want to be here. Hundreds of hours are spent in planning and staffing the various events that are held. Close and trusting relationships have been developed between staff and event planners/promoters. Special events are vital to the promotion and economy of Park City.

Streets: Current LOS - Items included from the Streets Maintenance Team includes: logistical support for City sponsored events, i.e. barricades, message boards, waste management, street cleaning, and enhanced snow removal. Challenges to the goal of this program are: Overall growth of events, competing for resources due to increasing number and scale of events, and organizer expectations.

Transit: Current LOS- Provides enhanced transit service required to serve large crowds during Park City's major events (i.e., Sundance and Arts Festival).

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$1,012,725	\$1,016,266	\$1,017,586	Same LOS
Materials	\$637,896	\$647,171	\$647,171	
Sundance Agreement	\$50,000	\$50,000	\$50,000	
PSSM Agreement	\$80,000	#VALUE!	#VALUE!	
Sundance Mitigation	\$270,000	\$270,000	\$270,000	
Ongoing CIP (if applicable)	\$134,320	\$50,000	\$50,000	Ice Facility Capital Replacement - CIP
Subtotal	\$2,184,941	#VALUE!	#VALUE!	
Revenues				
Parking Fees	\$40,000	\$40,000	\$40,000	
BPE Fees	\$229,511	\$238,747	\$245,754	
CIP County Contribution	\$134,320	\$50,000	\$50,000	

Special Events Fees		\$98,000	\$76,327	\$78,394	
(if applicable)	Net Total	\$1,683,110	#VALUE!	#VALUE!	
FTEs					
FTR		9.95	9.97	9.99	
PTNB		2.85	2.85	2.85	
	Total	12.79	12.83	12.85	Results Team Score 129.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Special Events has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Special Events through Chamber Bureau, citizen requests and outside organizers. The Special Event program is a critical function to Park City's economic sustainability. Also, Special Event planning and staffing are essential for a safe and successful special event. Proper planning and staffing promotes a healthy event environment, which promotes Park City as a World Class Multi-seasonal Resort Community. Finally, Special Event transit services significantly reduce traffic congestion on all City streets and enable the movement of large numbers of people to event venues. Special Event Transit also reduces the need to expand roads and parking resources that would be required without strong transit support.

Section 4: Cost Savings/Innovation/Collaboration

Parks/Fields/Building Maint/Streets: Collaboration- Being in the Operations Division of Public Works, the Fields Department has a primary maintenance and assistance function in supporting Special Events. Working collaboratively with other agencies, departments and outside organizers has created efficiencies which allows for greater participant satisfaction and enhancing the overall experience that will propel us above the competing venues.

Innovation - The Building Maintenance Department continually looks for creative ways to increase efficiency through innovation. A example is the ability to provide separate access keys to buildings during large scale special events without compromising the City's overall security.

Ice: Due to limited ice along with a short summer schedule, the ice arena has become more efficient with booking camps. The Figure Skating Camp and Pioneer Camp have worked together to allow for both camps to take place on the same week.

Transit: Park City and Sundance collaborate on both traffic and transit planning year round to ensure the event runs as smoothly as possible. Transit's new GPS\AVL system have begun to revolutionize the way we operate our special event services by providing real time locations, real time passenger loads, origin\destination information, automatic stop announcements, and on-time performance reporting.

Section 5: Consequences of Funding Proposal at Lower Level

Parks/Fields/Building Maint/Streets: The consequences of lowering the funding for this program include: Reduction in Park City being a "destination resort". There would also be a decrease in financial and cultural benefit to the community.

Ice: If funding is cut to this program, then the number of special events held would be reduced and the level of service provided to event planners would be reduced, which could impact overall satisfaction. In addition, revenues from ice rentals from events would be reduced.

Police: Funding at a reduced level would create a reduced level of service, which would have a direct negative result on the success of any particular event.

Transit: Staff does not recommend lower funding levels for this program. Should Council direct Staff to reduce expenses in the program, then days, hours and/or routes served during special events would need to be reduced. This reduction would impact the City's ability to support the major events served and result in increased congestion during those events.

Section 6: Performance Measures

Parks/Fields: Number of times banners are changed throughout the year Target - 14 Actual 16

Ice: Two performance measures have been identified for Special Events. Number of events (28) and event planner satisfaction (90%).

Police: Performance measures in this area are consistently met. Proper staffing allows for safe and cost effect events coverage. Staffing of each event is based on geographic size of the event area, the number of anticipated attendees, times and dates of the event, any alcohol component and a variety of other factors such as traffic mitigation and pedestrian safety. Each event has all of the same factors to consider but no two events are exactly alike.

Streets: Percentage of barricade setup completed within 2 hours of event Target 100% Actual 100%

Percentage of electronic sign operational per event Target 100% Actual 99%

Transit: 2011 Special Event Passengers: 197,665

2011 Special Event Cost Per Passenger: \$0.60

Description: Implementation of all aspects of the City’s Economic Development Strategic Plan including immediate and long-range goals for economic and redevelopment through planning , operations, programs, refining policy–related and property negotiation discussions; implementation of capital projects and programs.

Council Goal: **World-Class Multi-Seasonal Resort Community**

Desired Outcomes:
Proactive partnerships with major landowners in redevelopment efforts
Extend the Lower Park Avenue RDA
Balance tourism & local quality of life
Further populate event calendar
Unique & locally owned businesses

Scope

Current LOS: Implements Council's annually approved Econ Dev. Strategic plan, which currently includes the following projects and programs: (underlined ones were completed or are in progress)

Top Priority: 1) Determine what role the City has in the redevelopment of the Lower Park Avenue RDA and Bonanza Park Districts; 2) Assist in redevelopment of resort and commercial areas; 3) Complete a retail market analysis & carrying capacity study; 4) Assist in business attraction/retention of both resort-based and year round businesses; 5) Complete Convention, multi-use event center & high altitude destination feasibility analysis; 6) Events – Overhaul process & fee schedule; criteria to prioritize event calendar, review regulations of temporary uses during large MFL’s.

High Priority Projects: 1) ID downtown project priorities through HPCA joint study; 2) Continue building trail network infrastructure and Urban pathways; 3) High Altitude Training Destination; 4) Monitor commercial mix in Main Street Storefronts; 5) Smart Messaging signs for parking information ;

Priority Projects - 1) Work with Summit County to identify and pursue common economic goals; 2) Assist in renovation of the Main Street Mall; 3) Assist PC businesses on retention & development initiatives; 4) Keep a Post Office on Main Street; 5) Interconnect; 5) Events - Per the Budgeting for Outcomes process we learned in 2010 that PCMC expended in excess of \$1.2 million in direct event-related expenses. These events drew approximately 316,000 attendees and participants, producing an indirect economic impact of over \$100 million; Sundance brings \$62.7 million to the state; Arts Festival brings \$18 million to the County; and Triple Crown softball brings \$7 million to the City.

Proposed LOS: Ongoing implementation of ED St. Plan, including redevelop base area at PCMR; take proactive partnering role in redeveloping BoPa including expansion, such as business recruitment & retention and financial modeling; Continued implementation of Walkability, Trails & Open Space; Proliferation of Event Calendar; Continued implementation of Capital Projects

Desired

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$168,836	\$168,836	\$168,836	Enhanced LOS
Materials	\$11,951	\$151,688	\$151,688	
Destination Tourism	\$145,000	\$145,000	\$145,000	
Lower Main RDA Oper	\$40,000	\$40,000	\$40,000	
Main Street Oper	\$10,000	\$10,000	\$10,000	
HPCA via Chamber	\$50,000	\$50,000	\$50,000	
(if applicable) Subtotal	\$425,786	\$565,524	\$565,524	
Revenues				
Admin IFT	\$60,000	\$60,000	\$60,000	
Parking Fees (HPCA via Chamber)	\$40,000	\$40,000	\$40,000	
(if applicable) Net Total	\$325,786	\$465,524	\$465,524	
FTEs				
FTR	1.50	1.50	1.50	
PTNB	-	-	-	
Total	1.50	1.50	1.50	Results Team Score 125.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

The City Council Goal of World Class, Multi Seasonal Resort Community has the following desired outcomes: proactive partnerships with major landowners in RDA efforts; extend LPA RDA; balance tourism & local quality of life; further population of the event calendar; and unique & locally owned businesses.

Section 4: Cost Savings/Innovation/Collaboration

By maximizing efficiencies of existing staff resources, skills and talents, we've limited consulting services needs. Collaboration with the Chamber, through our Joint Venture, has allowed the Chamber to take lead on procuring studies on Event center & Financial impacts of events, leading to a more nimble and efficient procurement process. The Joint Venture budget was increased \$70k to pay the Chamber to market the St. Regis because we've estimated the St Regis generates \$125k in resort sales tax.

Section 5: Consequences of Funding Proposal at Lower Level

1. Less direct revenues (sales, resort, transient room taxes); 2) Less ROI on resources spent; 3) Additional community impacts stemming from events; 4) Reactive (or less) policy refinement, programs and vetting of partnering opportunities; 5) Less realization of City Capital goals; 6) Diminished level of service for trails, open space and walkability.

Section 6: Performance Measures

Initiate 80% of Top & High priority projects identified in ED strategic plan annually

2012 Park City Council Goals & Targets for Action (January - March 2012)

Goal 3 Effective Transportation System

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
1. Effective, Well Maintained Multi-Modal Transportation Network - Kent Cashel, Matt Cassel, Brooks Robinson				
1. Expanded Pedestrian Path Snow Removal	Sep-12			
2. Smart Wayfinding Signs	Pending		Info Gathering in Process	Staff in information gathering stage to determine smart highways technologies available and how those might integrate into Park City's environment, viewshed, character and transportation plan. Following info gathering, staff will return to Council at work session to determine next steps.
3. Empire Ave Reconstructions: 2012	Nov-12		In Progress	Ready to bid as of April 23, 2012
4. Deer Valley Drive Reconstruction: 2013	Nov-13			Consultant currently being selected
5. Royal Street Reconstruction: 2014	Nov-12			
6. Traffic Control Sign Replacement				
7. Participate in study of Mountain Transportation	Jul-12		In Progress	Study underway - scheduled completion July 2012
8. Update Strategic Plan to include pedestrian-bicycle and transit modes - Pending General Plan Update	Jun-12	Jul-12	Pending	Pending General Plan Transportation Element Update
9. Complete Highway 224 Strategic Plan	Mar-11	Jul-12	In Progress	Study underway, alternatives being developed ahead of public meetings. Infuse PCMC transit/parking lot RDA project into overall planning.
10. Partipate in discussions to invite Olympics back to Utah				
11. SR-248 Project - Implement Park & Ride Roll-Out				
• Complete Environmental Study for Richardson Flat Road Intersection	Jan-11	Jun-12	In Progress	Working cooperatively with UDOT and EPA on soils sampling study to determine extent of tainted soils to be handled and protocol for those soils.
• Complete Envirionmental Work for Corridor	Aug-11	Jul-12	In Progress	Working with UDOT to define scope & requirements. Seeking to secure study funding. \$2,000,000 appropriated for construction in 2012 Utah legislative session.
• Engineering Design of Strategic Plan Improvements	Feb-12	Oct-12	Pending	Awaiting completion of environmental work by UDOT.
• Secure Funding for Strategic Plan Improvements	Mar-12	Mar-13	In Progress	\$2,000,000 in funding awarded during 2012 Utah legislative session. Continue to pursue additional funding for final phases.
• Construct Richardson Flat Road Intersection Improvements	Aug-12		In Progress	Pursuing required construction permits through UDOT, Army Corps of Engineers and USEPA. Working cooperatively with UDOT on soils sampling study to determine extent of tainted soils to be handled and protocol for those soils.
• Construct Improvements	Oct-12	Oct-13	Pending	State funding awarded in 2012 legislative session may be available to begin some construction in 2012. Phase 1 island removal complete.
2. Well Utilized, Environementally Sensitive, Efficient & Effective Public Transit System - Kent Cashel				
1. Kamas & Heber Transit Service	Dec-13			Staff will begin working with Wasatch County summer 2012 to determine their interest in participating in developing Heber-PC transit link. Summit County will take lead on Kamas service.
2. Iron Horse Expansion				
• Landscaping Complete	Jul-12		In Progress	Awaiting Spring weather.
3. Enhance Transit Marketing	Annual		Ongoing	
4. Implement employee vanpool incentive program	Annual		Ongoing	Program implemented. One van operational.
5. Regional/Rural Transporation Issues - COG	Ongoing		Ongoing	County Staff will present prioritized regional project list to COG to aid in determining funding decisions by August 2012.

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
3. Parking Management System that Balances Demand for Convenient Options while Still Promoting Use of Alternative Modes of Transportation - Jonathan Weidenhamer				
1. Conduct Main Street/Swede Alley Circulation Study	Nov-11	Jun-12	In Progress	HPCA has expressed its interest in completing a circulation study, including exploration of taxi staging area. Staff is currently analysing data gathered during winter 2012 on numbers and patterns of Main Street taxis, hotel shuttles and buses.
2. Taxi Drop-off/Pick-up	Oct-11	Jun-12	In Progress	Evaluating circulation study conducted winter '11-12
4. Community Transportation & Walkability Plan - Heinrich Deters, Jonathan Weidenhamer				
1. SR 224 Corridor Walkability - 2014	Oct-13		Pending	Upon completion of SR224 Corridor Plan: ID, design & implement projects.

EFFECTIVE TRANSPORTATION

PROGRAM	Department	SCORE	Vol II p. #	FY12 BASE	FY13 DEPT REQUEST	FY13 RT REC	FY13 REV	FY13 TOTAL REC COST	FY14 DEPT REQUEST	FY14 RT REC	FY14 REV	FY14 TOTAL REC COST
Winter Snow Operations	Street Maint.	149.5	32	\$1,143,709	\$1,143,709	\$1,143,709	\$0	\$1,143,709	\$1,143,709	\$1,143,709	\$0	\$1,143,709
Winter Service	Transportation	147.5	33	\$3,589,056	\$3,814,284	\$3,718,307	(\$3,814,284)	-\$95,977	\$3,871,635	\$3,718,306	(\$3,871,635)	-\$153,329
Street & Sidewalk Maintenance	Street Maint.	146	34	\$418,474	\$418,474	\$418,474	\$0	\$418,474	\$418,474	\$418,474	\$0	\$418,474
Park City Mobility	Transportation	140.5	35	\$227,418	\$231,828	\$227,418	(\$231,828)	-\$4,410	\$233,808	\$227,418	(\$233,808)	-\$6,390
Summer Service	Transportation	140.25	36	\$2,570,395	\$2,740,087	\$2,676,145	(\$2,740,087)	-\$63,942	\$2,780,520	\$2,676,145	(\$2,780,520)	-\$104,375
Transportation Management	Transportation	133.75	37	\$275,406	\$275,406	\$275,406	(\$275,406)	\$0	\$275,406	\$275,406	(\$275,406)	\$0
City Facility Snow Removal	Multiple Depts	133.5	38	\$374,265	\$373,465	\$373,465	\$0	\$373,465	\$373,465	\$373,465	\$0	\$373,465
Clean-up and Control	Street Maint.	133	39	\$223,012	\$223,012	\$223,012	\$0	\$223,012	\$223,012	\$223,012	\$0	\$223,012
Street Lights & Signs	Street Maint.	132	40	\$312,509	\$312,509	\$312,509	\$0	\$312,509	\$312,509	\$312,509	\$0	\$312,509
Engineering Project Management	Engineering	128.25	41	\$196,930	\$229,345	\$222,345	(\$18,249)	\$204,096	\$204,345	\$197,345	(\$18,249)	\$179,096
Parking Management	Transportation	122.5	42	\$589,259	\$589,259	\$589,259	(\$600,000)	-\$10,741	\$589,259	\$589,259	(\$600,000)	-\$10,741
Swede Alley Parking Structure	Swede Alley	120.25	43	\$76,425	\$76,425	\$76,425	\$0	\$76,425	\$76,425	\$76,425	\$0	\$76,425
Urban Trails and Walkability	Economy	116	44	\$64,597	\$64,597	\$64,597	\$0	\$64,597	\$64,597	\$64,597	\$0	\$64,597
				\$10,018,459	\$10,720,867	\$10,549,538		\$2,869,685	\$11,305,280	\$11,034,186		\$3,254,567

Key

PROGRAM	Name of BFO Program
Department	Department Name
SCORE	Results Team Score
FY12 BASE	FT12 Budget
FY13 DEPT REQUEST	FY13 Department BFORequest
FY13 RT REC	Results Team Recommendation
FY13 REV	FY13 Revenue for BFO Program
FY13 TOTAL REC COST	FY13 RT Rec less FY 13 Rev
FY14 DEPT REQUEST	FY14 Department BFORequest
FY14 RT REC	Results Team Recommendation
FY14 REV	FY13 Revenue for BFO Program
FY14 TOTAL COST	FY14 RT Rec less FY 14 Rev

1. Amounts do not include debt or CIPs, which may be different than the BFO program summaries in Volume II of the Budget Document.
2. Direct revenues for each program are all that are shown in this table. Revenues for each bid do not include property and sales tax or any other non-direct revenue in the General Fund. Every program is currently funded based on the Results Team recommendation.
3. Direct revenues: Program draws on revenues which are specific to the Fund (such as Water, Transit, and Golf Funds) or program draws on non-earmarked funds for which it has a particularly reasonable claim (Recreation, Ice,

Description: The Streets Department provides a variety of services, and snow removal techniques for this program. It requires that snow removal services be preformed through priority sequencing 24/7 in all areas of the community.

Council Goal: Effective Transportation

Desired Outcome: Effective, Well-Maintained Multi-modal Transportation Network

Section 1: Scope

Current LOS: Items included snow plowing, hauling, blowing and widening 111 lane miles of roadway and multiple miles of sidewalks and bike paths. Challenges to the goal of this program are loss of on-site and remote snow storage, expanded service for sidewalks, new development (PC Heights, Quinn's), increase in special events and Increasing community expectations.

Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$550,808	\$553,594	\$553,594	Same LOS
Materials	\$542,901	\$540,115	\$540,115	
Contingency	\$50,000	\$50,000	\$50,000	
(if applicable) Subtotal	\$1,143,709	\$1,143,709	\$1,143,709	
Revenues				
(if applicable) Net Total	\$1,143,709	\$1,143,709	\$1,143,709	
FTEs				
FTR	5.53	5.53	5.53	
PTNB	3.73	3.73	3.73	
Total	9.25	9.26	9.26	Results Team Score 149.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

Section 4: Cost Savings/Innovation/Collaboration

Cost Savings: The Streets Department is expanding to incorporate more "Mini" hauls in the Downtown Business District. This saves money by removing snow in a more efficient and effective manor.

Innovation: The Streets Department continually looks for creative ways to increase productivity, service levels, equipment availability and decrease equipment downtime through innovation. Recent examples include: Incorporating "Mini" hauls, additional snow blowing equipment and 4X4 plow trucks. Industry trends are to move toward environmental deicers, heated sidewalks and specialized snow melting equipment.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: Reduction in citizen and visitor safety, convenient travel, and an increase in accidents. There would also be an increase in citizen and business owner complaints due to established community expectations.

Section 6: Performance Measures

Percentage of roads plowed within 16 hours after a storm Target 100% Actual 100%

Description: This program consists of the following routes: Park Meadows, Deer Valley, Prospector Square, Prospector Express, Thaynes Canyon, Silver Lake, Trolley and Dial-A-Ride (Summit County routes not included).

Council Goal: Effective Transportation

Desired Outcome: Well utilized, Environmentally Sensitive, Efficient & Effective Public Transit System

Section 1: Scope

Current LOS: The Winter Service Program operates from December 15th through April 15th (start and end dates vary slightly based upon resort opening and closing). Service hours run from 6:00 am to 2:30 a.m 7 days a week. Silver Lake operates from 6:15am to 10:15pm 7 days a week. The Empire Pass service operates from 6:30am to 10:45 pm 7 days a week.

Proposed LOS: Includes the above current level as well as year round PC-SLC Connect Transit Service (2012-2014), Year Round Heber Commuter Service 2013-2014, and Kamas Commuter Service 2014 as reviewed and adopted by Council as an element of the 2011 Short Range Transit Development Plan.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$2,191,207	\$2,287,184	\$2,344,536	Enhanced LOS
Materials	\$1,397,849	\$1,527,099	\$1,527,099	
Ongoing CIP	\$2,428,049	\$36,388	\$594,280	
(if applicable) Subtotal	\$6,017,106	\$3,850,672	\$4,465,915	Transit Coaches Replacement & Renewal, Bus Shelters, County Vehicle Replacement Fund, Transit Expansion
Revenues				
Transportation Revs	\$6,017,106	\$3,850,672	\$4,465,915	
(if applicable) Net Total	\$0	\$0	\$0	
FTEs				
FTR	25.03	25.58	26.13	
PTNB	17.40	17.60	18.14	
Total	42.43	43.18	44.27	Results Team Score 147.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

The winter service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 1,284,154 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 4: Cost Savings/Innovation/Collaboration

Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Section 6: Performance Measures

Total 2011 Passengers: 1,284,154. **2011 Cost per passenger:** \$1.87. **Ridership per Mile:** 2.36

Description: The Streets Department provides a variety of services, maintenance, and capital renewal projects for this program. It requires that Street and Sidewalk maintenance be performed throughout the community to ensure effective multi-modal transportation and public safety.

Council Goal: Effective Transportation

Desired Outcome: Community Transportation & Walkability Plan

Section 1: Scope

Current LOS: Streets Maintenance Team is responsible for maintaining 111 lane miles of roadway and numerous miles of sidewalks and paths throughout Park City. The pavement management program maximizes pavement life and reduces lifecycle costs. Some of the items included are: Roadway maintenance, guardrail, sidewalks, curb & gutter, pavement striping and bike paths. Challenges to the goal of this program are: Volatility of asphalt oil costs, aging infrastructure, uncertainty of future B&C road funds and community expectations.

Proposed LOS: Restore 2011 pavement management funding level into CIP to maintain current level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$243,248	\$243,742	\$243,742	
Materials	\$175,226	\$174,732	\$174,732	
Ongoing CIP	\$871,314	\$510,000	\$510,000	
(if applicable) Subtotal	\$1,289,788	\$928,474	\$928,474	
Revenues				
CLASS C ROAD	\$300,000	\$300,000	\$300,000	
(if applicable) Net Total	\$989,788	\$628,474	\$628,474	
FTEs				
FTR	3.10	3.11	3.11	
PTNB	0.25	0.25	0.25	
Total	3.35	3.35	3.35	Results Team Score 146

Section 3: Qualifications for Meeting Criteria in Outcome Area

Streets and Sidewalk Maintenance has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for street and sidewalk maintenance through citizen requests and community satisfaction surveys. The street and sidewalk maintenance program is a critical (core) function for the community.

Section 4: Cost Savings/Innovation/Collaboration

Innovation: The Streets Department continually looks for creative ways to increase pavement and concrete service life through experimentation and improved pavement designs for the Park City conditions. Recent examples include the new ASHTO, Asphalt Concrete-20/PG 70, -28 pavement design for Park City pavements. Industry trends are to move toward asphalt recycling and the possible use of pervious pavements.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: deterioration of roadways, paths and sidewalks, reduction in preventative maintenance, reduced pavement quality and a reduction in lifespan. There would also be an increase in future maintenance costs and citizen complaints due to established community expectations.

Section 6: Performance Measures

Percentage of sidewalk repairs made within 30 days of receiving a complaint of request Target 100% Actual 100%

Percentage of potholes filled within 72 hours of receiving a complaint or request. Target 100% Actual 100% Tons

of asphalt overlays applied to city streets Target: 5,250 tons Actual 2012: 5,264 tons

Square yards of slurry seal applied to city streets Target: 65,000yd² Actual 2012: 66,224yd²

Tons of crack seal applied to city streets Target 33 tons Actual 2012: 36.27 tons

Description: The current LOS serves our mobility challenged and senior populations with origin to destination, accessible, and supported transportation. The City's Mobility service consists of 2 accessible transit vehicles that are scheduled and dispatched by Park City Transit's operations team.

Council Goal: Effective Transportation

Desired Outcome: Well utilized, Environmentally Sensitive, Efficient & Effective Public Transit System

Section 1: Scope

Current LOS: Serves Park City's senior and mobility challenged populations with fully accessible and supported transit services that operate the same days and hours as our fixed route system.

Proposed LOS: Staff does not recommend any change to the current level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$140,880	\$145,290	\$147,271	
Materials	\$86,538	\$86,538	\$86,538	
Ongoing CIP				
(if applicable) Subtotal	\$227,418	\$231,828	\$233,808	
Revenues				
Transportation Revs	\$227,418	\$231,828	\$233,808	
(if applicable) Net Total	\$0	\$0	\$0	
FTEs				
FTR	1.60	1.63	1.66	
PTNB	1.08	1.08	1.08	
Total	2.68	2.71	2.74	Results Team Score 140.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

This service provides mobility to a portion of our population that may have no other option. The service is required by the American with Disabilities Act, but most importantly ensures transit benefits are accessible to all within our community. ADA Paratransit service is required by the American with Disabilities Act.

Section 4: Cost Savings/Innovation/Collaboration

This service is run in collaboration with Summit County ,who provides a proportionate share of the funding for this program. Combining the ADA paratransit service allows us to serve both communities' needs at a far reduced cost per ride.

Section 5: Consequences of Funding Proposal at Lower Level

The current level of funding for this program is driven by the demand the City must serve in order to remain compliant with the American with Disabilities Act. Reductions in cost in this service would result in non-compliant service that would likely lead to Federal Transit Administration sanctions and expose the City to potential litigation by affected groups.

Section 6: Performance Measures

2011 Passengers: 13,155

2011 Cost per Passenger: \$16.89

2011 Passenger per mile: 5.49

Description: The Summer Service program includes the following transit routes: Deer Valley, Silver Lake, Empire Pass, Prospector Square, Park Meadows\Thaynes, Trolley and Dial-A-Ride)

Council Goal: Effective Transportation

Desired Outcome: Well utilized, Environmentally Sensitive, Efficient & Effective Public Transit System

Section 1: Scope

Current LOS: The summer service program operates from April 15th through December 15th (start and end dates may vary based upon opening and closing of ski resorts). The system operates from 7:30 am to 10:30pm, 7 days a week. The Trolley operates from 10am to 10pm 7 days a week. The City's Dial-A-Ride program (serves Quinn's Junction) operates 8am to 9pm 7 days a week.

Proposed LOS: Includes the above current level as well as PC-SLC Connect Transit Service (2012-2014), Year Round Heber Commuter Service 2013-2014, and Kamas Commuter Service 2014.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$1,577,188	\$1,641,130	\$1,681,563	Enhanced LOS Transit Coaches Replacement & Renewal, Bus Shelters, County Vehicle Replacement Fund, Transit Expansion
Materials	\$993,207	\$1,098,957	\$1,098,957	
Ongoing CIP	\$1,758,243	\$26,350	\$430,340	
(if applicable) Subtotal	\$4,328,637	\$2,766,437	\$3,210,861	
Revenues				
Transportation Revs	\$4,328,637	\$2,766,437	\$3,210,861	
(if applicable) Net Total	\$0	\$0	\$0	
FTEs				
FTR	17.96	18.36	18.76	
PTNB	12.53	12.66	13.02	
Total	30.49	31.02	31.78	Results Team Score 140.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

The summer service program plays a vital role in achieving Council's goal of an effective transportation system. The system carried 480,003 riders in 2011. The program reduces congestion, reduces carbon emissions and helps maintain Park City's position as a world class ski destination.

Section 4: Cost Savings/Innovation/Collaboration

Our collaborative transit operation with Summit County and Utah Transit Authority eliminates capital and administrative duplication and significantly reduces management and overhead costs for all involved agencies and the taxpayers that support them.

Section 5: Consequences of Funding Proposal at Lower Level

Staff does not recommend any reduction in funding. However, should Council determine to do so, this would require a reduction in routes, hours or days of service. If directed staff will return with a prioritized list of service reductions.

Section 6: Performance Measures

Total 2011 Passengers: 480,003

Cost Per Passenger: \$4.06

Passenger Per Mile: .91

Description: This program coordinates with the City's planning department, Summit County and the Utah Department of Transportation to ensure our critical transportation corridors (SR-224, SR-248 and Bonanza Drive) are constructed and operated to promote the safety and convenience of all travel modes (Pedestrian, Bicycle, Transit, Auto).

Council Goal: Effective Transportation

Desired Outcome: Effective, Well-Maintained Multi-modal Transportation Network

Section 1: Scope

Current LOS: The current level of service provides for all or a portion of the salary and benefits of the Transportation Manager, GIS Coordinator, Senior Transportation Planner, and the Office Assistant III. The program provides for long and short term planning and implementation of strategic plans for the City's primary transportation corridors (SR-224, SR-248 and Bonanza Dr.).

Proposed LOS: Staff does not recommend any changes to the level of service at this time. The services of the aforementioned positions are currently at an appropriate level to efficiently and effectively operate the City's transportation division.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$243,914	\$243,914	\$243,914	Same LOS
Materials	\$31,493	\$31,493	\$31,493	
Ongoing CIP	\$117,757	\$50,000	\$50,000	
(if applicable) Subtotal	\$393,163	\$325,406	\$325,406	Traffic Calming
Revenues				
Transportation Revs	\$393,163	\$325,406	\$325,406	
(if applicable) Net Total	\$0	\$0	\$0	
FTEs				
FTR	2.58	2.58	2.58	
PTNB	-	-	-	Results Team Score 133.75
Total	2.58	2.58	2.58	

Section 3: Qualifications for Meeting Criteria in Outcome Area

The Transportation plays a critical role in pursuing City Council's goal of an effective Transportation System through planning and implementation of primary corridor strategic plans.

Section 4: Cost Savings/Innovation/Collaboration

The program collaborates with Summit County, and the Utah Department of Transportation on regional and local strategic planning efforts. This collaboration helps ensure the primary transportation corridors that Park City depends upon (SR-224, Sr-248, Bonanza Dr. are constructed and operated in a manner that promotes a balanced multi-modal and effective transportation system.

Section 5: Consequences of Funding Proposal at Lower Level

Staff does not recommend reductions in funding for this program. Should Council direct Staff to reduce expenses, this would require a reduction in staff levels. This reduction would impact the programs ability to effectively plan, coordinate and implement the City's primary corridor strategic plans.

Section 6: Performance Measures

2011 National Citizen Survey: 67% of citizens ranked traffic flow on Park City streets as "Good" or "Excellent". This was "Much Above" the rankings for the 500 entities that participated in the survey.

Description: The Parks and Fields Maintenance Departments provide a variety of services and snow removal techniques for this program. It requires that snow removal services be preformed through priority sequencing in all areas of the facility.

Council Goal: Effective Transportation

Desired Outcome: Community Transportation & Walkability Plan

Section 1: Scope

Current LOS: Items include snow plowing, blowing and widening from 14.4 miles of sidewalks and bike paths. The Parks Department is also responsible for snow removal at all City-owned buildings, including the tennis bubble and 24 flights of Old Town stairs. The Fields Department is also responsible for the removal of snow from the Sportexe field. Challenges to the goal of this program are expanded service for sidewalks, new development (PC Heights, Quinn's), an increase in special events, and increasing community expectations.

Proposed LOS: Staff is recommending the purchase of an additional sidewalk snow plow to provide service to walkability projects. This is a CIP request.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$241,711	\$240,911	\$240,911	Same LOS
Materials	\$132,554	\$132,554	\$132,554	
Ongoing CIP				
(if applicable) Subtotal	\$374,265	\$373,465	\$373,465	
Revenues				
(if applicable) Net Total	\$374,265	\$373,465	\$373,465	
FTEs				
FTR	1.65	1.65	1.65	
PTNB	2.76	2.76	2.76	
Total	4.41	4.41	4.41	Results Team Score 133.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for effective snow removal services through citizen requests and community satisfaction surveys. The snow removal program is a critical (core) service for the community to function as a world class resort destination.

Section 4: Cost Savings/Innovation/Collaboration

Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, service levels, and equipment availability while decreasing equipment downtime. Recent examples include the recent acquisition of additional snow blowing equipment. Industry trends are to move toward environmental deicers, heated sidewalks, and specialized snow melting equipment.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: a reduction in citizen and visitor safety, a decrease in convenience for pedestrian travel, and an increase slip and fall accidents. There would also be an increase in citizen and business owner complaints due to established community expectations.

Section 6: Performance Measures

Percent of sidewalks and stairs cleared of ice and snow within 10 hours following the end of a storm. Target 90% Actual 90%

Description: The Streets Department provides a variety of services and maintenance for this program. It requires that cleanup and control be performed in all areas of the community to ensure flood control, public safety and overall cleanliness.

Council Goal: Effective Transportation

Desired Outcome: Well utilized, Environmentally Sensitive, Efficient & Effective Public Transit System

Section 1: Scope

Current LOS: Program includes sweeping and clean-up along city streets, right-of-ways, Main Street Business trash compactors, and storm water runoff management. Challenges to the goal of this program are the Implementation of the StormWater Management Plan and the need for specialized equipment due to aging infrastructure and community expectations.

Proposed LOS: Increase in level of service will be a request for specialized equipment in the form of a JET VAC truck within the CIP process.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$107,487	\$108,112	\$108,112	Same LOS
Materials	\$115,525	\$114,900	\$114,900	
Ongoing CIP				
(if applicable) Subtotal	\$223,012	\$223,012	\$223,012	
Revenues				
(if applicable) Net Total	\$223,012	\$223,012	\$223,012	
FTEs				
FTR	1.25	1.25	1.25	
PTNB	0.45	0.45	0.45	
Total	1.69	1.70	1.70	Results Team Score 133

Section 3: Qualifications for Meeting Criteria in Outcome Area

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for additional street sweeping through citizen requests. The Cleanup and Control program is a critical (core) function and proposed enhancement of the program are based on environmental stewardship.

Section 4: Cost Savings/Innovation/Collaboration

Loss Prevention: The Street Department was able to protect property from possible loss through the 2011 spring runoff program.

Collaboration/Innovation: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and community cleanup function in supporting "spring cleanup". Working collaboratively with other governmental agencies, departments and Recycle Utah, the Department has helped create efficiencies in recycling and reduced landfill waste. Examples of this include the program revamp of the spring clean-up program to a once a month spring, summer, fall event sponsored by Recycle Utah rather than a more costly once a year program.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: less preventative maintenance, potential flooding, impacts to down stream water quality, impacts the look, feel and cleanliness of Park City, and also may effect the solid waste contract for Main Street.

Section 6: Performance Measures

Percent of Storm Water Inlet boxes serviced annually - **Target** 100% **Actual** 70%

Percent of flood control devices inspected weekly from April 15 to June 15 - **Target** 100% **Actual** 100%.

Percentage of residential streets swept every 30 days - **Target** 100% **Actual** 90%

Description: The Streets Department provides a variety of services and maintenance for this program. It requires that routine inspections and maintenance be performed throughout the community to ensure the street lighting network is maintained in good working condition to provide safety and security to residents and guests.

Council Goal: Effective Transportation

Desired Outcome: Effective, Well-Maintained Multi-modal Transportation Network

Section 1: Scope

Current LOS: The Streets Department is responsible for the operation and maintenance of 562 City owned street lights and leases 141 lights from Rocky Mountain Power Company (RMP). Items included are service and maintenance of control panels, electrical costs and wiring. In addition the Streets Department installs and/or maintains 2,400 street signs throughout town. Challenges to the goal of this program are maintaining an aging lighting network, including factures and wiring, and coordinatng repairs and maintenance with RMP.

Proposed LOS: Staff is not recommending a service level increase at this time. However, the lighting and sign inventory has been depleted. Staff is slowly rebuilding the parts inventory and may recommend a future budget increase.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$104,764	\$105,258	\$105,258	Same LOS 98 RDA Bond (Snow Creek Signal)
Materials	\$32,945	\$32,451	\$32,451	
Debt	\$12,199	\$12,270	\$12,002	
(if applicable) Subtotal	\$149,908	\$149,979	\$149,711	
Revenues				
Sales Tax	\$12,199	\$12,270	\$12,002	
(if applicable) Net Total	\$137,709	\$137,709	\$137,709	
FTEs				
FTR	1.33	1.34	1.34	
PTNB	0.25	0.25	0.25	
Total	1.58	1.58	1.58	Results Team Score 132

Section 3: Qualifications for Meeting Criteria in Outcome Area

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for lights and signage through citizen requests. The Street Lights and Signs program is a critical function of the health and safety of the community.

Section 4: Cost Savings/Innovation/Collaboration

Collaboration: Being in the Operations Division of Public Works, the Streets Department has a primary maintenance function in supporting Street Lights and Signs. Working collaboratively with Rocky Mountain Power, Sustainability, and the Engineering Department has created opportunities to incorporate new technologies, which allows for greater productivity.

Innovation: The Street Department continually looks for creative ways to enhance environmental stewardship while decreasing carbon footprint and equipment downtime through innovation. Recent examples include: Staff conducting trials with LED technologies from multiple manufactures and fixture retrofits .

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: not meeting regulatory signage compliance, inability to repair street lights in a timely manor, and experienceing an increase in citizen complaints.

Section 6: Performance Measures

- Percentage of street light operating **Target** 96% **Actual** 95%
- Percentage of street lights repaired within 30 days after receiving a request **Target** 80% **Actual** 90%
- Percentage of signs inspected each year **Target** 100% **Actual** 100%
- Percentage of traffic control devices repaired within 30 days of receiving a request **Target** 100% **Actual** 100%

Description: Provide project management to an assortment of projects including OTIS, CIP, Federal Funded projects, Walkability projects, large internal/complicated projects and Planning projects.

Council Goal: Effective Transportation

Desired Outcome: Effective, Well-Maintained Multi-modal Transportation Network

Section 1: Scope

Current LOS: Current LOS allows staff to manage a range of projects, which usually includes one to two road projects, numerous small ROW/drainage projects, and a varying assortment of other miscellaneous projects.

Proposed LOS: Staff recommends increasing the LOS for engineering project management by \$25,000 to complete a ROW Landscape Guideline and to continue the development of a safety program for our field personnel. The intent of the Guideline is two-fold. The first intent is to reduce the amount of water used by the City/private residents to maintain landscaping in the ROW. The Guideline would be developed to provide City staff and private individuals with a tool to develop and install low water/native/waterwise landscaping within the City's ROW. The second intent is to meet current municipal code requirements for landscaping in the ROW (Title 14 Trees/Landscaping;...). The guideline will assist staff's current practices to come in-line with the code. \$15,000 was included in Engineering's budget to start the development of a safety program in FY2012 by a consultant. It is anticipated that development of the program will take three to four years.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$133,065	\$133,479	\$133,479	Enhanced LOS
Materials	\$63,865	\$95,866	\$70,866	
Ongoing CIP				
(if applicable) Subtotal	\$196,930	\$229,345	\$204,345	
Revenues				
Admin IFT	\$18,249	\$18,249	\$18,249	
(if applicable) Net Total	\$178,681	\$211,096	\$186,096	
FTEs				
FTR	1.23	1.23	1.23	
PTNB	-	-	-	
Total	1.23	1.23	1.23	Results Team Score 128.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Effective Transportation Systems is identified as one of Council's goals. Routine replacement/re-construction of our transportation infrastructure is an important upkeep and maintenance element of our transportation system. The Effective Transportation desired outcome of engineering project management is to maintain an effective, well maintained, multi-modal transportation network.

Section 4: Cost Savings/Innovation/Collaboration

Human Resources and Craig Sanchez have requested to assist with the development and training for the safety program. This collaboration will help in controlling costs for the safety program. Additionally, by developing a more robust safety program, our liability and exposure will be reduced.

Section 5: Consequences of Funding Proposal at Lower Level

Lower level funding for project management would require the department to either shift the project workload to other teams, reduce the number of projects anticipated, work on the projects at a slower pace, or simply not continue with all of the OTIS, CIP, Federally Funded or other projects.

Section 6: Performance Measures

1.) "Substantially" complete construction projects in a construction season, 2.) Address public's construction issues within two weeks.

Description: This program administers the City's Main Street parking resources as well as the historic district residential permit programs.

Council Goal: Effective Transportation

Desired Outcome: Parking management system that balances demand for convenient options while still promoting use of alternative mod

Section 1: Scope

Current LOS: The program administers and enforces regulation of 1316 parking spaces in the Main Street core. This includes the North and South Marsac lots, Sandridge lots, Flaggpole lot, Galleria lot, top level of Gateway Garage, Swede Alley lots, China bridge Garage, Brew Pub Lot, Main Street, Heber Avenue and Park Avenue (Heber Ave to 9th St.). The program also administers and enforces the City's historic district residential permit zones located south of 12th Street and west of Main Street. The program's customer service desk at the Ironhorse Public Works Building issues approximately 325 employee permits each year, and 1000 residential permits each year . Parking Services processes an average of 9,500 citations per year (including Police parking citations issued throughout City limits) and the City's adjudicator reviews and rules on approximately 525 citation appeals (5.5% of citations issued) per year.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$224,993	\$224,993	\$224,993	Same LOS
Materials	\$364,267	\$364,267	\$364,267	
Ongoing CIP	\$205,118	\$231,000	\$157,000	
(if applicable) Subtotal	\$794,377	\$820,259	\$746,259	Parking Meter Replacement China Bridge Event Parking
Revenues				
Parking Fees	\$638,466	\$600,000	\$600,000	
(if applicable) Net Total	\$155,911	\$220,259	\$146,259	
FTEs				
FTR	2.75	2.75	2.75	
PTNB	0.20	0.20	0.20	
Total	2.95	2.95	2.95	Results Team Score 122.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Parking is an essential component of the strategy to achieve Council's goal of an effective transportation system. The availability, convenience and pricing of parking plays an important role in a traveler's mode choice. The City's parking strategy seeks to balance the availability of convenient parking while also promoting the use of alternate modes of travel (pedestrian, bicycle, transit).

Section 4: Cost Savings/Innovation/Collaboration

Since 1998 Staff has utilized contract services to meet enforcement staffing needs. These contract employees are managed in a hybrid approach that houses them in a City building and places them under the direct management of the City's Parking Administrative Team Leader. This approach has contained costs significantly while allowing for a high level of customer service.

Section 5: Consequences of Funding Proposal at Lower Level

Staff does not recommend reducing program funding at this time. This position is based on Staff's experience that the current level of enforcement maintains a reasonable level of compliance with regulations (time limits, paid parking and safety regulations) However, should Council direct Staff to do so, days, hours or levels of enforcement would need to be reduced. Staff, if directed, would return with a prioritized list of reductions.

Section 6: Performance Measures

2011 Revenue Per Space: \$ 1730

2011 Citation Collection Rate:80%

2011 Appeals to Citation Ration: 5.5%

Description: The Streets Department provides a variety of services and maintenance for this program.

Council Goal: Effective Transportation

Desired Outcome: Parking management system that balances demand for convenient options while still promoting use of alternative modes of transport.

Section 1: Scope

Current LOS: Maintain structural integrity, fire suppression system and lighting at China Bridge and Gateway parking structures. The challenge to the goal of this program is maintaining an aging infrastructure. Gateway is joint owned with Gateway.

Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$0	\$0	\$0	Same LOS 05 Sales Tax Bond (New China Bridge)
Materials	\$76,425	\$76,425	\$76,425	
Debt	\$499,326	\$499,639	\$499,801	
(if applicable) Subtotal	\$575,751	\$576,064	\$576,226	
Revenues				
Sales Tax	\$499,326	\$499,639	\$499,801	
(if applicable) Net Total	\$76,425	\$76,425	\$76,425	
FTEs				
FTR	-	-	-	
PTNB	-	-	-	
Total	-	-	-	Results Team Score 120.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Effective Transportation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Main Street Parking through citizen requests and community satisfaction surveys. The Swede Alley Parking Structure program is a critical function.

Section 4: Cost Savings/Innovation/Collaboration

“Collaboration/ Innovation”: Being in the Operations Division of Public Works, the Streets Department has a primary Maintenance and service function in supporting our parking structures. Working collaboratively with the Summit County Inmate Worker Program has created efficiencies which allow for greater productivity. An example of this is: Annual Parking structure wash.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: Reduction in routine maintenance, less preventative maintenance, and reduced cleanliness. There would also be an increase in citizen and user complaints due to established community expectations.

Section 6: Performance Measures

Percentage of monthly inspections completed on lighting systems **Target** 100% **Actual** 100%
 Percentage of structural surveys completed each year **Target** 33% **Actual** 33%

Description: Continue to implement Walkability projects as set forth in the WALC recommended approved project list.

Council Goal: Effective Transportation

Desired Outcome: Community Transportation & Walkability Plan

Section 1: Scope

Current LOS: Provide a high level of service in the planning and implementation of the remaining WALC recommended projects, which include the following projects; Dan's to Jans, Wyatt Earp Way, widening of existing pathways, Old Town crosswalks, and minor biking and walking improvements throughout town. Provide a high level of service in community outreach and public participation in the planning and implementation of projects, as well as proactively mitigate negative impacts to neighborhoods.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$62,477	\$62,477	\$62,477	
Materials	\$2,121	\$2,121	\$2,121	
Debt	\$836,657	\$836,423	\$835,126	
(if applicable) Subtotal	\$901,255	\$901,021	\$899,723	
Revenues				
Property & Sales Tax	\$836,657	\$836,423	\$835,126	
(if applicable) Net Total	\$64,597	\$64,597	\$64,597	
FTEs				
FTR	0.65	0.65	0.65	
PTNB	-	-	-	
Total	0.65	0.65	0.65	Results Team Score 116

Section 3: Qualifications for Meeting Criteria in Outcome Area

1. Implement projects in a timely fashion. 2. Provide ample opportunity for public input. 3. Provide a high level of service in community outreach to mitigate construction impacts 3. Provide safe and effective infrastructure for alternative travel options.

Section 4: Cost Savings/Innovation/Collaboration

1. Coordinate and collaborate with other City projects and/or utility companies to gain an economy of scale on project costs. 2. Innovative thinking on infrastructure design and maintenance planning.

Section 5: Consequences of Funding Proposal at Lower Level

Project timelines negatively impacted. Connectivity, safety and effectiveness of projects and overall walkable network negatively impacted.

Section 6: Performance Measures

Increase information and signage for bike routes by 10% annually. 90% of Park City households within ¼ mile of urban trail. Increase usage of primary walking and biking routes by 10% every two years

2012 Park City Council Goals & Targets for Action (January - March 2012)

Goal 4 Water and Natural Environment

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
1. Secure Regional Water Solutions - Clint McAfee				
1. Pursue Water Importation Options	Ongoing		Ongoing	Staff is looking at import options with JSSD and WBWCD. Due diligence study nearly complete looking at JSSD option and determination whether or not to pursue this option will be made once study is complete. Staff also working on securing additional 400AF through Rockport project that would be either used in raw water system or treated at Quinn's WTP.
2. Determine a preferred project with Weber Basin and Bureau of Reclamation			Ongoing	See comments in No. 5
3. Summit County, Snyderville Basin Water Reclamation District Cooperation Discussions/Stream Flow Enhancements	Annual		Ongoing	See comments in No. 5
4. JSSD Water Discussions	Annual		Ongoing	See comments in No. 1.
5. Regional water supply system - due diligence study	Summer 2012		In Progress	Staff is a party of a non-binding due diligence study that will look at solutions to satisfy all of the Basin's water needs into build out. The study will include evaluating each party's assets and needs. Other parties include Weber Basin Water Conservancy District, Mountain Regional Special Service District, Summit Water, Snyderville Basin Water Reclamation District, and Park City.
2. Water Quality, Customer Confidence/Service, and Conservation - Clint McAfee				
1. Sampling Plan	Ongoing		Ongoing	An enhanced sampling plan was developed and implemented to continue to establish baseline conditions within the water distribution system, sources, and reservoirs. This plan will continually be modified to capture water quality at specific locations throughout the year with a reduction of frequency during high demands and for specific parameters that are not prevalent. Specific monitoring was conducted during water system flushing for proactive introduction of Quinns water into the distribution system. Upgraded field instrumentation, new Quinns operator lab equipment and contract laboratory resources will continue to be utilized for these efforts.
2. Blending and Source Management Program	Ongoing		Ongoing	Water department personnel have had multiple proactive meetings, considering evaluation of water quality results from the sample plan, to continue blending waters in the current system configuration and for proactive introduction of Quinns water into the distribution system. More aggressive/modern flushing programs have been introduced and implemented as viable throughout the distribution system.
3. UPDES Related Facilities	Ongoing		Ongoing	Staff is looking at several options with scenarios for treatment per the UPDES permits including: collaboration with JSSD, treatment at Quinns, treatment at Spiro, and combined treatment at Spiro. Current proposed compliance periods are: 5.5 years for Prospector Drain, 7.5 years for Judge Tunnel, and 10 years for Spiro Tunnel.
4. Water Quality Program Development	Ongoing		Ongoing	The Water Department hired a Water Quality Program Manager under a two-year special employment contract. The Quinns WTP laboratory equipment was specified, purchased and is being utilized for start-up of the plant. Equipment set-up and investigative testing of the raw water quality has been essential during changing water quality conditions. Formal and informal training is continually being conducted to enhance operator knowledge, especially with regard to surface water quality regulations. Online distribution system monitoring equipment has been purchased for installation in Thaynes and Old Town. Instrumentation will be programmed for proactive tracking and alarming. Continued efforts are underway to support upcoming piloting treatment options for antimony removal, treatment options for metals removal to conform to the UPDES for surface water, and other project management for work relating to water quality.

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
5. Public Involvement and Education	Ongoing	Apr-12	In Progress	As part of Water Quality Program development and in addition to public notification for QJWTP, staff is working with Sustainability on improving the Water Department's public involvement and education plan. Thaynes Canyon Neighborhood Water Quality meeting held March 15 to go over Phase 1 consultant study results and efforts underway to continue to avoid future events. Quinns open house held on April 5 to introduce public to new water source.
3. Adequate & Reliable Infrastructure & Financial Stability - Clint McAfee				
1. Quinn's Treatment Plant - Under Construction	Dec-11		In Progress	Open house was held on April 5. Water has been treated in the facility and discharged to Silver Creek while plant is proved out. Water expected to be delivered to distribuion system late April. Final completion in May or June, but plant will be operational beginning late April.
2. McLeod Creek Intake Start Up	Spring 2012			Ready to begin diverting water. Minor landscaping and control programming remaining. Staff working on setting up a meeting with Utah Department of water Rights to change operation on the existing Mt. Aire splitter. This meeting needs to happen prior to utting this structure into use. Meeting expected to be held in April.
3. Pipeline Projects, Raw & Potable	Ongoing		Ongoing	Staff is working on plan to begin extending this lint into City from Wyatt Earp summer of 2013. This will coincide with Judge Tunnel pipeline work. Staff working towrds goal of construction of this pipeline during construction season of 2013 and first half of 2014.
<ul style="list-style-type: none"> • Judge Water Line <ul style="list-style-type: none"> (a) NPDES Permit (b) Judge delivery system to Quinn's Water Treatment Plant construction (c) Determine Scope and Timing for water line Design and Construction (Evaluating alternatives due to antimony level increases) 	Early 2012	TBD	Pending	The Utah Division of Water is reviewing the permit application and expects to provide a Final UPDES permit spring/summer of 2012.
	Mar-12		Pending	See EA comments below.
	Aug-12	Dec-12	Pending	Draft EA w/EPA since 2010. The NEPA process has experienced further delays as the EPA continues to give input including looking at the cumulative effects of the water line and Prospector Drain and how these impact the Silver Maple Claims Wetlands. Staff has also experienced delays in this process while coordinating with the mine company and the BLM to gain access to their property for environmental investigations. EPA has given the City other punch list of items that still need to be addressed but staff is waiting until all issues are resolved to reissue the EP. Final design and construction cannot begin until a FONSI has been issued. Original plan was to bid in 2011 and start construction of pipeline in 2011. Schedule depends on EPA's issuance of FONSI. STAG grant extended to December 2012. The City is also adding an additional alternative alignment from the Judge Tunnel portal to JSSD's WTP via the Ontario Shaft and Drain Tunnel. This process includes an engineering study to estimate the effort and cost to construct this option. This process has also been delayed while the City and JSSD execute a non-binding LOI that includes sharing the cost of the study.
4. Implement Replacement and Renewal Projects	Ongoing		Ongoing	Phase 1 of Last Chance pipeline replacement completed fall of 2011; Phase 2 will be completed during summer of 2012. Water lines in Empire Avenue along with 2 PRV vaults and the 13th Street Pumpstation improvements will also be compelted during summer fo 2012 in conjunction with Empire Road reconstruction.
5. Integrated Water Solutions	Ongoing		Ongoing	Staff is looking at combining drinking water improvements while also addressing the UPDES permits for Spiro and Judge Tunnels. Staff is analyzing many options and discussing them with Council.

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
4. Storm Water Management - Clint McAfee				
1.Storm Water Infrastructure repair and replacement 2.FEMA Mapping of Flood Plains				
5. Increased Utilization of Renewable Energy - Tyler Poulson				
1. Solar Feasibility Study for PCMC and Micro-Hydro Power Research	Aug-11	Feb-12	In Progress	Utilizing grant funding, staff was able to assess the potential for additional solar PV panels on City-owned buildings. Results were presented to City Council during the 2011 mid-year update. PCMC has grant funding to support solar panels on the Public Works building and is currently researching this with the intention to release a RFP if the building checks out. Staff is less formally assessing options for micro-hydro electricity generation in PCMC's water system. The research for micro-hydro will be ongoing while suitable solutions are reviewed and funding sources explored.
2. Solar instalations on Police and Public Works/Transit Buidings in 2012	Oct-12		In Progress	Staff received grant funding for solar panel arrays at the Police building (Park Avenue) and Public Works/Transit Building (Iron Horse Drive). A RFP for Police solar project has been released with a response deadline of May 1, 2012. A RFP for Public Works/Transit Building should be released in April 2012. Both projects should be completed by late summer/fall 2012.
3. Wasatch Solar Challenge	Mar-13		In Progress	Park City is part of a new coalition of local governments working to encourage more solar power installations in Utah. The coalition's efforts are being funded by a Department of Energy grant recently received by Salt Lake City (Park City and Summit County were sub-recipients). The goal of this partnership is to reduce the "non-hardware" costs for installing solar panels and make the process more efficient. Over the next year, we will be working collaboratively with other municipalitieis and experts in the field to improve and streamline the process for installing solar panels.
6. Reduced Municipal & Community Carbon Footprints - Tyler Poulson				
1. Participate with County Health Dept in Air Quality Study	Ongoing		Ongoing	Working with Summit County to facilitate monitoring program
2. Environmental Heroes Awards	Ongoing		Ongoing	Awarded periodically. Website has form for public submissions/nominations.
3. Update to Environmental Strategic Plan	Ongoing		Bi-Annual	Completed August 2010; 2011 mid-year update to Council completed.
4. Launch internal revolving loan fund and finance CO2 emissions reduction projects at the City	Ongoing		In Progress	Council approved fund on July 29, 2010. The initial project will be piloting idle-reduction technology for a small number of Police vehicles. This project is underway with two pilot vehicles that received anti-idling retrofits in late 2011. A third vehicle may be piloted prior to making a decision on wehther to extend the technology to more of the fleet in 2012.
5. WAVE Project/Electric Trolley in partnership with USU	Aug-11	Jun-12	In Progress	On June 9 Council provided staff feedback to continue to work with USU's Energy Dynamics Lab on this project. Scope may change to include a fleet vehicle, rather than the trolley, for initial phase. The University of Utah recently partnered with WAVE technologies to demonstrate a wirelessly charged shuttle on their campus in 2012 Staff still has periodic contact with WAVE/EDL and funds are in a queue awaiting a partnership opportunity and/or Council direction. Details will be provided during the next mid-year update to Council.
6. Develop and Implement community CO2 emission and water consumption reduction program in conjunction with partners - community outreach or rebate program for residential and Green Businesses program for commercial properties	Mar-11	Mar-13	In Progress	The Low Carbon Diet Program community carbon reduction program publicly launched, along with webpage, in June 2011. Staff has helped initiate a number of Low Carbon teams and presented to over 700 community members as part of 30+ presentations since late 2011. Thus far, roughly 250,000 pounds of CO2 have been reduced through the program. The program continues to build momentum and will run through year-end 2012, or when FY2013 funding expires. A Green Business program will be reassessed once resources free up and/or grant assistance is awarded.

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
7. Economically Feasible Soil Disposal Options - Jason Christensen				
1. Define a long-term, economical solution for municipal and community mine waste disposal (Soils Repository)	Sep-11	Feb-12	In Progress	Working with EPA & UPCM/Talisker to define terms of a multi-party agreement to build a second repository.
2. Soil Ordinance Administration	Ongoing		Ongoing	Five properties were issued Certificates of Compliance this past summer/fall. Staff expects sampling and Certificate of Compliance issuance to increase as we head into construction season.
3. Permits for Judge, Spiro and Prospector Drain	Jan-12		In Progress	Permit applications submitted to Utah Division of Water Quality on schedule on July 27, 2011. Discussions continue. We continue to work with UDEQ to identify compliance schedules for the three sources.
4. Further develop relationships with state and federal regulators	Ongoing		Ongoing	
5. Mine hazard mitigation ordinance	Ongoing		Ongoing	Reminder letters were sent to property owners within the Mine Hazard Mitigation Area in October. These mailings inform property owners of their obligations under the ordinance and provide the necessary forms to meet the December 1, 2012 deadline. Received several evaluation forms from property owners. Staff has almost completed document review of Park City-owned property for mine hazards and will then do field visits to identify if mine hazards exist on identified properties.
8. Other - Tyler Poulson				
1. Solid Waste				
<ul style="list-style-type: none"> Work with County Solid Waste Team to represent the City's interest in discussion of future recycling & solid waste solutions 	Jul-12		In Progress	Foster and Poulson participated in a solid waste update meeting with the County from 2011-12. The County released a RFP in early 2012 for curbside waste/recycling services and has received a number of responses. Summit County Council is reviewing responses and intends to award a contract by July 2012. City staff have formally expressed a desire to expanded curbside recycling options as part of the new contract.
<ul style="list-style-type: none"> Support HPCA Recycling Program Efforts (recycling contract completed) Discussion on recycling facility relocation 	Ongoing		In Progress	Poulson representing City on HPCA's Solid Waste & Recycling Task Force
	Dec-12		In Progress	City/County/Recycle Utah relocation planning meeting held as planned in September. Discussions continue with Summit County and Recycle Utah.

WATER AND NATURAL ENVIRONMENT

PROGRAM	Department	SCORE	Vol II p. #	FY12 BASE	FY13 DEPT REQUEST	FY13 RT REC	FY13 REV	FY13 TOTAL REC COST	FY14 DEPT REQUEST	FY14 RT REC	FY14 REV	FY14 TOTAL COST
Distribution and Maintenance	Water Operations	153.75	49	\$1,630,748	\$1,764,265	\$1,764,265	(\$1,764,265)	\$0	\$1,785,341	\$1,785,341	(\$1,785,341)	\$0
Water Quality	Water Operations	152.25	50	\$1,081,677	\$1,146,498	\$1,146,498	(\$1,146,498)	\$0	\$1,233,971	\$1,233,971	(\$1,233,971)	\$0
Service Orders	Water Operations	147.75	51	\$368,654	\$412,856	\$412,856	(\$412,856)	\$0	\$413,428	\$413,428	(\$413,428)	\$0
Water Billing	Water Billing	138.25	53	\$133,831	\$140,906	\$140,906	(\$140,906)	\$0	\$140,906	\$140,906	(\$140,906)	\$0
ENVIRONMENTAL REGULATORY/EPA	Multiple Depts	136.25	54	\$701,417	\$748,962	\$748,962	(\$60,127)	\$688,834	\$482,146	\$482,146	(\$60,127)	\$422,018
Water Rights/Water Projects	Legal	136	56	\$91,134	\$91,134	\$91,134	(\$90,243)	\$891	\$91,134	\$91,134	(\$90,243)	\$891
Project Management	Water Operations	134.75	57	\$250,668	\$250,668	\$250,668	(\$250,668)	\$0	\$250,668	\$250,668	(\$250,668)	\$0
Conservation	Water Operations	124.75	58	\$87,861	\$87,861	\$87,861	(\$87,861)	\$0	\$87,861	\$87,861	(\$87,861)	\$0
Carbon Reduction	Community & Environment	109	59	\$165,331	\$184,701	\$171,701	\$0	\$171,701	\$171,551	\$171,551	\$0	\$171,551
Technical Adjustment.11.WNE				-\$12,585	-\$4,094	-\$4,094	\$0	-\$4,094	\$30,122	\$30,122	\$0	\$30,122
Technical Adjustment.51.WNE				\$0	\$158,835	\$158,835	\$0	\$158,835	\$310,614	\$310,614	\$0	\$310,614
				\$4,511,321	\$4,827,849	\$4,814,849	(\$3,953,423)	\$861,426	\$4,657,004	\$4,657,004	(\$4,062,544)	\$594,460

Key

PROGRAM	Name of BFO Program
Department	Department Name
SCORE	Results Team Score
FY12 BASE	FT12 Budget
FY13 DEPT REQUEST	FY13 Department BFORequest
FY13 RT REC	Results Team Recommendation
FY13 REV	FY13 Revenue for BFO Program
FY13 TOTAL REC COST	FY13 RT Rec less FY 13 Rev
FY14 DEPT REQUEST	FY14 Department BFORequest
FY14 RT REC	Results Team Recommendation
FY14 REV	FY13 Revenue for BFO Program
FY14 TOTAL COST	FY14 RT Rec less FY 14 Rev

1. Amounts do not include debt or CIPs, which may be different than the BFO program summaries in Volume II of the Budget Document.
2. Direct revenues for each program are all that are shown in this table. Revenues for each bid do not include property and sales tax or any other non-direct revenue in the General Fund. Every program is currently funded based on the Results Team recommendation.
3. Direct revenues: Program draws on revenues which are specific to the Fund (such as Water, Transit, and Golf Funds) or program draws on non-earmarked funds for which it has a particularly reasonable claim (Recreation, Ice, BPE fees, Admin IFTs, etc.)
4. Technical Adjustments: Vacancy Factor (Difference between budget and actual); Health Insurance, Retirement (URS), and Pay Plan adjustments.

Description: Maintenance of the water distribution system, including preventative maintenance, emergency response, and day to day operations. In many ways, this is the Core Function of Water Operations.

Council Goal: Water and Natural Environment

Desired Outcome: Water Quality, Customer Service, and Conservation

Section 1: Scope

Current LOS: Preventative Maintenance - Tests, measurements, adjustments and parts replacement performed specifically to prevent failures from occurring. These tasks are carried out on a specific schedule and include tens of thousands of individual assets. Emergency Response - Mobilization of necessary resources to resolve unexpected failures in the system and maintain adequate water delivery. Current level of service is very high, with 24/7/365 one hour response time. Operations - Monitoring sources, tank levels, pump status, and system pressures. Using this data as input, the system is operated to provide adequate and reliable water to Park City's customers. There is currently at least one operator at all times monitoring the distribution system on a 24/7/365 basis.

Proposed LOS: Staff recommends no change to the level of service. With the startup of the new Quinn's Water Treatment Plant, Operations has developed two specialized groups: Distribution/Customer Service and Treatment/Quality/Source Management. Two operators from Distribution have moved into Treatment, and the apparent increase in staffing is a result of backfilling those positions, one of which is an O&M technical program leader.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$526,321	\$637,858	\$637,858	
Materials	\$1,104,427	\$1,126,407	\$1,147,483	
Debt	\$1,269,669	\$1,085,450	\$1,088,850	
Ongoing CIP (if applicable)	\$510,310	\$410,098	\$327,718	
Subtotal	\$3,410,727	\$3,259,813	\$3,201,909	
Revenues				
Water Fees (if applicable)	\$3,410,727	\$3,259,813	\$3,201,909	
Net Total	\$0	\$0	\$0	
FTEs				
FTR	6.08	7.48	7.48	
PTNB	0.93	0.93	0.93	
Total	7.00	8.41	8.41	Results Team Score: 153.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

A well maintained distribution system ensures the Water Department can deliver, with reliability and confidence, a sufficient quantity and good quality water to its customers.

Section 4: Cost Savings/Innovation/Collaboration

The Department is investigating new technologies that we hope will bring new efficiencies to the way we operate, and we have been investing and installing others, as electricity consumption is one of our biggest expenses. Some examples include micro hydro power generation, variable frequency drives, collaboration with the resorts on efficient snowmaking, off-peak pumping and operational improvements to pumping operations. We also have been sharing resources with neighboring utilities on problem solving, and look to expand that into operator training this year.

Section 5: Consequences of Funding Proposal at Lower Level

A reduced level of service would directly impact preventative maintenance schedules and emergency response. This would result in neglected assets which then would require more frequent repairs, less immediate response to emergencies, and the potential for fire protection, health and safety issues.

Section 6: Performance Measures

Performance is measured by our adherence to preventative maintenance schedules and emergency response times. The goal is to complete 100% of critical asset maintenance (pump stations, pressure regulators) on time according to AWWA standards, and respond quickly and efficiently to mainline breaks, beginning repair within four hours and restoring water to customers within eight hours.

Description: Water treatment includes operation of Spiro Water Treatment Plant, Quinn's Water Treatment Plant, Park Meadows Well UV System, well chlorination, and Judge Tunnel chlorination. Water quality monitoring includes required sampling per Utah Division of Drinking Water Rules and Regulations and additional sampling for consumer confidence. Analysis of quality data, lab analyses and treatment methods.

Council Goal: Water and Natural Environment

Desired Outcome: Water Quality, Customer Service, and Conservation

Section 1: Scope

Current LOS: Monitoring - Testing and lab analysis of water samples, both regulated and investigative. The current level of service includes monitoring above regulations, which allows Staff to optimize treatment and increase consumer confidence. Treatment - Mechanical processes of treating the water to regulated standards. Reduced treatment is not an option. Staff already optimizes the use of the sources, so the only way to reduce the amount of water treated is to reduce the amount of water used through stringent conservation measures. Analysis - Planning and reacting to changes in water quality and regulations, as well as analysis on treatment optimization. The current level includes reviewing lab analyses, investigating quality issues, exploring and optimizing treatment methods, and database maintenance. Security - Preventing tampering and contamination of the distribution system through maintenance of physical assets, routine checks and monitoring, and alarm system response.

Proposed LOS: Staff recommends no change to the level of service at this time. Operations has developed two specialized groups: Distribution/Customer Service and Treatment/Quality/Source Management. The startup of Quinn's WTP has required additional staff be dedicated to Treatment, and two operators from Distribution have moved into Treatment, one of whom is dedicated to the Quinn's Treatment Plant and Raw Water System as an O&M technical program leader.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$343,353	\$351,313	\$417,336	
Materials	\$738,324	\$795,185	\$816,635	
Ongoing CIP				
(if applicable) Subtotal	\$1,081,677	\$1,146,498	\$1,233,971	
Revenues				
Water Fees	\$1,081,677	\$1,146,498	\$1,233,971	
(if applicable) Net Total	\$0	\$0	\$0	
FTEs				
FTR	3.86	3.86	4.86	
PTNB	-	-	-	
Total	3.86	3.86	4.86	Results Team Score 152.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Maintaining and improving water quality is key to providing safe drinking water as well as reducing the Park City mining legacy's impact upon the local and regional environment. The events of the past few years, as well as tightening water quality regulations and increasing consumer expectations, demand we continue to maintain and improve water quality.

Section 4: Cost Savings/Innovation/Collaboration

Source optimization is one of our primary focuses as we bring the Quinn's WTP online. Looking at and comparing costs to produce, treat, and distribute water from each source, prioritizing the use of those sources, and analyzing how those sources interact and blend once in the system will quite likely result in large cost savings. The Water Research Foundation, EPA, Utah Division of Drinking Water, as well as neighboring utilities (notably Mountain Regional Water and Jordanelle Special Service District) have all provided guidance and resource assistance in analyzing our issues and improving operations.

Section 5: Consequences of Funding Proposal at Lower Level

A reduction of service would result directly in poorer water quality and the possibility of not meeting EPA and DDW mandated water quality regulations. Consumer confidence would likely dip as well.

Section 6: Performance Measures

Historically, compliance with Division of Drinking Water monitoring regulations has been our primary measure of water quality (100%). This year we will develop and meet a plan to comply with surface water regulations pertaining to the new Quinn's WTP (100%). Moving into the future, we intend to look at other measures such as consumer confidence.

Description: Providing assistance to water customers in identifying and resolving issues arising from their connection to the distribution system and within their own residential/commercial subsystems. Also provides internal service by providing investigative field work for Water Billing.

Council Goal: Water and Natural Environment

Desired Outcome: Water Quality, Customer Service, and Conservation

Section 1: Scope

Current LOS: Investigation - Providing investigative work to resolve issues related to the billing system and customer inquiries. This ensures accurate billing and customer satisfaction. Connection Installation - Physically connecting individual systems to the City's water system through a water meter connection. Inspection prevents maintenance and billing issues, while installation requires specialized technical knowledge. Connection Maintenance - Testing and repairing meters to ensure accurate billing, and performing repairs to meter connections in order to minimize water loss and related issues. Emergency Response - The mobilization of resources to assist customers with emergencies on private water systems, including shutting off water, providing resource assistance, and offering technical advice.

Proposed LOS: Staff recommends no change to the level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$260,655	\$303,463	\$303,463	Same LOS
Materials	\$107,999	\$109,393	\$109,965	
Ongoing CIP				
(if applicable) Subtotal	\$368,654	\$412,856	\$413,428	
Revenues				
Water Fees	\$368,654	\$412,856	\$413,428	
(if applicable) Net Total	\$0	\$0	\$0	
FTEs				
FTR	3.13	3.73	3.73	
PTNB	0.93	0.93	0.93	
Total	4.05	4.66	4.66	Results Team Score: 147.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Providing extremely responsive and helpful customer service fosters residents' confidence in the quality of the services the Water Department provides. Accurate billing and revenue collection is dependent upon this program.

Section 4: Cost Savings/Innovation/Collaboration

In the last two years, this program has aggressively pursued a more accurate and reliable metering system through the installation of the Automated Metering Infrastructure and Meter Maintenance Program. This has resulted in more upfront expenses in materials and time, but long-term the department will capture more revenue.

Section 5: Consequences of Funding Proposal at Lower Level

Reduction in level of service would result in lower customer satisfaction, increased response time to customer requests (especially outside regular business hours), and long term loss of revenue.

Section 6: Performance Measures

Performance of Service Orders is measured best by the timeliness of our response to customer and Billing inquiries (within 30 days), emergency response (2 hours), and accuracy of our meters (10% tested annually).

Program: Water Infrastructure & Rights

Department: Debt/CIP

Description: Expansion, replacement, and renewal of the City's infrastructure related to water treatment and delivery. This includes treated and raw water lines, treatment plants, storage tanks, etc. Also includes purchasing water rights. 2006 Water (CIB) and 2009 (A,B,C) Water Revenue Bonds.

Council Goal: Water and Natural Environment

Desired Outcome: Secure Water Rights, Leases & Agreements, and Source Redundancy

Section 1: Scope

Includes existing debt service payments for water infrastructure and rights.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Debt	\$2,103,133	\$1,845,048	\$2,842,903	
Revenues				
Water Fees & Sales Tax	\$2,103,133	\$1,845,048	\$2,842,903	
Total	\$0	\$0	\$0	Results Team Score 142.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

The debt associated with the Water Infrastructure & Rights program is consistent with Council's desired outcome to provide Secure Water Rights, Leases & Agreements, and Source Redundancy. Providing clean water is a core function of the City's services.

Section 4: Cost Savings/Innovation/Collaboration

By purchasing water rights instead of leasing them, the City was able to save tens of thousands of dollars a year. The Jordanell Special Service District (JSSD) would increase the annual lease payment by 4%, but, by purchasing the water rights, the City was able to lock down the annual payment starting in 2010. Thus, the City paid the remaining lease payments in one lump sum with only the 2010 annual payment extended to the last year of the lease.

Section 5: Consequences of Funding Proposal at Lower Level

Debt service is an existing obligation that can't legally be reduced.

Section 6: Performance Measures

Water Revenue Bonds - S & P: AA, Moody's: Aa3
Sales Tax Revenue - S & P: A+

Description: The Water Billing Department provides a variety of customer and billing services for this program. It requires that accurate meter reading and associated technology be precise. It also requires that meters are read and water bills sent to customers in a timely fashion. Additionally, customer service staff assist property owners with water leak detection and water conservation.

Council Goal: Water and Natural Environment

Desired Outcome: Water Quality, Customer Service, and Conservation

Section 1: Scope

Current LOS: Items include monitoring customer accounts and assisting them with issues, building work orders, working with software vendors and creating the water bill file. Challenges to the goal of this program are to provide the customer with the most reasonable, up to date information for them to manage their accounts. Newly acquired technology will help customers monitor their water consumption and better budget their household use due to increasing water fees.

Proposed LOS: Additional funds requested are for proposed increases in postage costs, bank fees for Credit Card payments and Debt Writeoff due to an increase in foreclosures.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$65,346	\$65,346	\$65,346	Enhanced LOS
Materials	\$68,485	\$75,560	\$75,560	
Ongoing CIP (if applicable)				
Subtotal	\$133,831	\$140,906	\$140,906	
Revenues				
Water Fees (if applicable)	\$133,831	\$140,906	\$140,906	
Net Total	\$0	\$0	\$0	
FTEs				
FTR	1.00	1.00	1.00	
PTNB	-	-	-	
Total	1.00	1.00	1.00	Results Team Score 138.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Water and Natural Environment has been identified by Council as a top priority through Council's goals (Outcomes Area) and the strategic plan. The Water Billing program is a critical (core) function in the delivery of the clean drinking water to residents and businesses. Proposed enhancement of the program is based on inflation in the cost of mailing services and training due to advancing technology.

Section 4: Cost Savings/Innovation/Collaboration

Cost Savings/Innovation: The Water Billing Department was able to consolidate several tasks in meter reading services by installing a new Flex Point Radio meter reading system. This allowed the transfer of meter reading staff back into the Water Operations Department, which provided higher efficiencies in the maintenance program.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include the reduction of both our responsiveness to customer issues and our proactive leak detection. There would also be an increase in citizen and business owner complaints due to established community expectations.

Section 6: Performance Measures

Included in Water Operations, not a separate program.

Description: **Environmental Regulatory:** This budget includes all items related to environmental regulatory work related to Legacy Mine soils. The water-related budget is included in the budget for Water.

Legal: Work with state and federal agencies on issues including negotiating UPDES permits on water discharges within municipal boundaries.

Council Goal: Water and Natural Environment

Desired Outcome: Economically Feasible Soil Disposal Options

Section 1: Scope

Environmental Regulatory:

Current LOS -This budget includes all activities related to environmental cleanup of soils in Park City. From mine hazard mitigation to assisting homeowners with the management of hazardous soils to working with the EPA to potentially site a new repository in the Park City area.

Proposed LOS - The proposed budget is a 58% reduction over the FY2012 budget. We are proposing that we maintain the same level of service to homeowners and businesses, while expecting a reduction of expenses related to the new repository. It is our expectation that some resolution with the EPA and mine company will happen by July 2012 (FY13). With the resolution will come a significant reduction in outside legal fees. Any new costs that would be part of a new repository would need come out of a capital account.

Legal: The Legal staff proactively provides research and general support on all environmental issues to the Sustainability Department involving the City with negotiating multi-party agreements related to contaminated soil in and around Park City; researching records as part of identifying potentially responsible parties; filing FOIA requests with federal agencies; maintaining compliance with state Division of Drinking Water regulations; obtaining closure of existing physical mine hazards; negotiating the location, design, operation and maintenance of a hazardous waste repository; and holding developers accountable for the environmental requirements in development agreements and local land use codes.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$239,299	\$239,136	\$239,136	Same LOS
Materials	\$462,118	\$509,826	\$243,010	
Ongoing CIP				
(if applicable) Subtotal	\$701,417	\$748,962	\$482,146	
Revenues				
Admin IFT	\$60,126	\$60,126	\$60,126	
Water Fees	\$1	\$1	\$1	
(if applicable) Net Total	\$641,290	\$688,834	\$422,018	
FTEs				
FTR	1.95	1.95	1.95	
PTNB	0.11	0.11	0.11	
Total	2.06	2.06	2.06	Results Team Score 136.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Clean water and clean natural environment is one of Council's priorities. City Council has expressed an interest in cleaning up the watershed and doing it right. This budget supports those goals.

Section 4: Cost Savings/Innovation/Collaboration

Resolution of the repository issue will result in a 58% reduction in expenses, including a significant reduction of outside legal fees and outside consulting fees. Also, proactive negotiate and agreements to secure proportionate cost allocation.

Section 5: Consequences of Funding Proposal at Lower Level

While staff is proposing a significant budget reduction, due to cost reductions in funding for FY2013, if the budget is reduced below the requested level, we will not be able to support homeowners and businesses in the cleanup of their property. Additionally, a reduction in budget will mean that our access to expert outside legal counsel will be eliminated. This will mean that we won't have the best advice on agreements with the EPA and the State. Also, our communication, service, and interaction with the EPA and other entities would suffer. Temporary or outside staff would not have background information and facts to proceed efficiently and effectively with ongoing issues.

Section 6: Performance Measures

Environmental Regulatory: Performance measures for this area include percent of properties within the Soils Ordinance Boundary who have properties that have been remediated. Measurement of performance of biocell. Number of citizens and business owners whom we have supported in the testing of their soils. Progress against schedule of Utah Pollutant Discharge Elimination System permits for Judge Tunnel, Spiro Tunnel and Prospector Drain. Progress with EPA on multi-party agreement.

Legal: Assigned attorney meets the criteria (95%) required for this performance measurement by reviewing all correspondence with state and federal environmental entities and meet with appropriate staff.

Description: Manage all of Park City's water rights.

Council Goal: Water and Natural Environment

Desired Outcome: Secure Water Rights, Leases & Agreements, and Source Redundancy

Section 1: Scope

Current LOS: Assigned attorney prosecutes change applications related to Park City's water rights; protests change applications which are adverse to Park City's interests; appeals actions of the state engineer to the district court; acts as legal counsel on municipal water projects, including negotiating multi-agency agreement, reviewing bid documents and construction and professional service agreements, and negotiating change orders and contract disputes; negotiates the acquisition of water rights and prepare the documents related thereto; defends lawsuits alleging unlawful use of water and interference with other water users; and works with state agencies in developing an annual Water Use Plan and Water Budget for review of all legal requirements. Attorney provides water and environmental expertise on water matters by attending required trainings and legal related seminars to keep city policies, regulations, and laws current.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$88,283	\$88,283	\$88,283	Same LOS
Materials	\$2,851	\$2,851	\$2,851	
Ongoing CIP				
(if applicable) Subtotal	\$91,134	\$91,134	\$91,134	
Revenues				
Admin IFT	\$90,243	\$90,243	\$90,243	
(if applicable) Net Total	\$891	\$891	\$891	
FTEs				
FTR	0.57	0.57	0.57	
PTNB	0.11	0.11	0.11	
Total	0.68	0.68	0.68	Results Team Score 136

Section 3: Qualifications for Meeting Criteria in Outcome Area

1) Fiscally and legally sound 2) Adjust quickly to changing environment 3) Preservation of city assets

Section 4: Cost Savings/Innovation/Collaboration

Higher quality of service and less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

Assigned attorney could not spend adequate time addressing water matters efficiently. This would increase the expense of outside counsel.

Section 6: Performance Measures

Percent of attorney's time in meetings with applicable staff and other state/local water entities, annual water law and/or related seminars/trainings, review water agreements and change applications, consult with outside legal counsel on water matters, review staff report and internal policies/strategies. Target:40% Actual: 40%. Other performance measures regarding response time apply.

Description: Planning, organizing, securing and managing resources to bring about the successful completion of specific engineering project goals and objectives.

Council Goal: Water and Natural Environment

Desired Outcome: Adequate & Reliable Infrastructure & Financial Stability

Section 1: Scope

Current LOS: Project Management - Coordination and direction of engineering and financial resources in order to complete various capital projects. Construction Management - Coordination, direction, and inspection of resources used to complete capital project construction. Strategic Planning - Organizing present efforts on the basis of projections to ensure optimal performance of the water system into the future. Design - Coordination and direction of engineering resources to complete design of capital projects.

Proposed LOS: Staff recommends no change to the level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$195,883	\$196,413	\$196,413	
Materials	\$54,785	\$54,255	\$54,255	
Ongoing CIP				
(if applicable) Subtotal	\$250,668	\$250,668	\$250,668	
Revenues				
Water Fees	\$250,668	\$250,668	\$250,668	
(if applicable) Net Total	\$0	\$0	\$0	
FTEs				
FTR	1.88	1.88	1.88	
PTNB	-	-	-	
Total	1.88	1.88	1.88	Results Team Score 134.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Good project management is essential to providing a well thought out, long lasting water system that not only works to meet today's needs, but will keep up with growth and adapt to other less tangible changes.

Section 4: Cost Savings/Innovation/Collaboration

By bringing in more staff over the last few years to manage projects in-house, we have reduced the cost of contracting engineering services with outside consultants. Operations and Projects have fostered a closer partnership, which results in better end products and well rounded staff. Working more closely with Engineering, Planning, and other departments has increased efficiency as resources are shared and permitting and similar processes are streamlined.

Section 5: Consequences of Funding Proposal at Lower Level

A water system is only operable if it is planned, built and replaced as needed. Reductions to the project management program would result in poor project execution and expense of capital, assets that are less "operator friendly" and compatible with the existing system, and the high likelihood of future water shortages and quality issues.

Section 6: Performance Measures

Very difficult to measure. Project management is intended to meet three main criteria, that infrastructure replacement projects keep up with the asset life cycle, system capacity projects keep pace with growth, and water quality projects keep pace with regulatory requirements.

Description: Management practices that reduce or enhance the beneficial use of water through education, analysis and coordination with multiple entities. Applies to both water and energy conservation, and considers the region and individual consumers as part of the overall water system.

Council Goal: Water and Natural Environment

Desired Outcome: Water Quality, Customer Service, and Conservation

Section 1: Scope

Current LOS: Education - Providing information to the general public in order to foster consumer decisions that benefit the water system and region. Analysis - Using logical reasoning to examine each component of the data and to provide recommendations and solutions for increased efficiency of Operations. Coordination - Providing leadership, planning and financial assistance for the conservation and responsible use of water.

Proposed LOS: Staff recommends no change to the level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$43,269	\$43,269	\$43,269	
Materials	\$44,593	\$44,592	\$44,592	
Ongoing CIP				
(if applicable) Subtotal	\$87,861	\$87,861	\$87,861	
Revenues				
Water Fees	\$87,861	\$87,861	\$87,861	
(if applicable) Net Total	\$0	\$0	\$0	
FTEs				
FTR	0.46	0.46	0.46	
PTNB	-	-	-	
Total	0.46	0.46	0.46	Results Team Score 124.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Conservation of water equates to a higher degree of sustainability, both environmentally and in regards to the physical water system. Using less water means reducing the environmental impact by releasing more water downstream, expending less energy in treatment processes and pumping operations, and less chemical use and solids production. It also means reduced cost of operations, maintenance and asset replacement.

Section 4: Cost Savings/Innovation/Collaboration

Conservation is a relatively low cost program. However, we strive to collaborate with regional partners such as Recycle Utah, the Utah Water Conservation Forum, the Park City Board of Realtors Water Conservation Task Force, Weber Basin Water Conservancy District, and neighboring utilities. Working together reduces the individual resource needs for all involved. New technologies such as the automated metering infrastructure and online leak detection help us pinpoint and stop leaks sooner.

Section 5: Consequences of Funding Proposal at Lower Level

Reductions in the level of service would mean far less public education, which is critical to achieving any level of conservation. In order to meet the state-mandated reduction of 25% per connection by 2050 and continue to be a sustainable water system, we must continue to pursue water conservation.

Section 6: Performance Measures

With the transient population of Park City, there is no effective way to measure conservation. Consumption per person per day would serve as a telling metric, however there is no reliable way to gather such detailed data.

Description: Provide services and support in the areas of energy conservation & efficiency, renewable energy generation, solid waste & recycling, water conservation, carbon measurement & mitigation, and local food. These services are provided both internally and through community education and outreach.

Council Goal: Water and Natural Environment

Desired Outcome: Reduced Municipal & Community Carbon Footprints

Section 1: Scope

Current LOS: The City's municipal carbon footprint is updated annually with re-evaluation of the community carbon footprint occurring every five years. Staff provides ongoing internal support, as well as fundraising through grants, to advance energy and fuel efficiency projects in order to meet municipal carbon goals. On a community level, ParkCityGreen.org is maintained with content updates and a local events calendar for environmental initiatives. Staff acts as a liaison and advisor on various regional environmental initiatives, including waste and recycling, local food, water conservation, and overall education and outreach. A limited number of new, local environmental policies can be crafted each year (e.g., anti-idling ordinance, renewable energy fee waiver, etc.). Staff also supports state-level and national environmental policies in a limited capacity. Robust outreach to achieve community carbon emissions reductions is limited to the Low Carbon Diet program, which targets households.

Proposed LOS: Additional support for implementation of a growing portfolio of carbon mitigation activities. In the near-term, this will include professional evaluation of options to increase the municipal and/or community utilization of solar energy.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$131,010	\$131,337	\$131,337	Same LOS
Materials	\$34,321	\$53,364	\$40,214	
Ongoing CIP				
(if applicable) Subtotal	\$165,331	\$184,701	\$171,551	
Revenues				
(if applicable) Net Total	\$165,331	\$184,701	\$171,551	
FTEs				
FTR	1.37	1.37	1.37	
PTNB	-	-	-	
Total	1.37	1.37	1.37	Results Team Score 109

Section 3: Qualifications for Meeting Criteria in Outcome Area

City Council has identified carbon reduction as a priority among its goals. Additionally, the Park City community has demonstrated a strong willingness to participate in these efforts in the form of Save Our Snow and other outreach activities. Carbon reduction activities naturally lend themselves to economic and community progress in the form of lowered operating costs, public health benefits, citizen engagement, and overall improved quality of life.

Section 4: Cost Savings/Innovation/Collaboration

Planned and implemented municipal carbon reduction projects have the potential to save \$275k annually while preventing over 2,800 tons of CO2 per year. Furthermore, staff has raised over \$380k in grants for PCMC energy projects in recent years. PCMC regularly collaborates with other local governments and organizations on environmental issues. Recent examples include climate change adaptation planning with eight other municipalities in the Intermountain West region and an upcoming collaboration, funded by \$424k in DOE grant funding, to advance solar energy in Utah.

Section 5: Consequences of Funding Proposal at Lower Level

Funding at a lower level will delay, or prevent, the implementation of projects critical to advancing local carbon emissions goals. While PCMC has been successful at implementing numerous one-off programs and initiatives, the current amount of investment is unlikely to support tangible, long-term reductions in the community carbon footprint. In addition to continued support of an outreach program for homeowners and renters (Low Carbon Diet), PCMC must engage with the commercial sector and also influence what sources generate our electricity in order to have a true reorientation towards a lower-carbon community.

Section 6: Performance Measures

On track to meet Carbon Reduction Plan, which measures the City's Carbon Footprint. Current: 14,834 tons Target: 17,239 tons or below.

2012 Park City Council Goals & Targets for Action (January - March 2012)

Goal 5 Recreation, Open Space and Trails

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
1. Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost - Ken Fisher, Jason Glidden, Matt Twombly, Jon Pistey				
1. Evaluate maintenance staff for Park City Sports Complex	Aug-12		Pending	Budget request submitted as part of FY13 budget
2. Increase staff to accommodate increased use of facilities	Aug-12		Pending	Budget request submitted as part of FY13 budget
3. Increase Aquatic programs to 12 months	Nov-12		Pending	Budget request submitted as part of FY13 budget
4. Purchase new golf cars			Pending	Budget request submitted as part of FY13 budget
5. Shower renovation at Ice Arena	May-12	Apr-12	Completed	Ice Arena Staff completed renovation
6. Concourse repairs at Quinn's	Jun-12		Pending	Staff currently investigation funding options
7. Purchase additional fitness equipment	Aug-12		Pending	Budget request submitted as part of FY13 budget
8. Public/Private Rec Facility RFP	Jun-12		Pending	Waiting on completion of recreation survey
2. Preserve the Park City brand through beautification of City parks and open space - Heinrich Deters				
1. Open Space Management Plan	Dec-12		In Progress	Development of Management Plan for Round Valley. Obligation of Osguthorpe funding from County.
2. Osguthorpe Improvement	In Progress		In Progress	Summer Trail currently being designed.
3. Osguthorpe Conservation Easement	Feb-12		Ongoing	Working with Summit Land Conservancy, Round Valley Bench Auction
4. Kimball and new Round Valley Conservation Easement	Jul-11	Oct-12	In Progress	County and City staff will discuss with Council the proposed easement on Kimball Junction PRI property, owned jointly by the City and County in early 2012.
5. Gambel Oak & White Acre Conservation Easement	Jul-11	Oct-12	Pending	Staff will ask Council to have a policy discussion on easements in early 2012.
6. Additional easement monitoring on new acquisitions	Ongoing		In Progress	Staff will ask Council to have a policy discussion on easements in early 2012.
7. Property Management Matrix	Nov-12		In progress	Sharepoint database with applicable documentation and information per acquisition and property management (deed restrictions/bond language).
8. Open space partnership with County	Ongoing		Ongoing	Staff continues to participate in bi-weekly BOSAC meetings and is meeting with County staff on a regular basis per management plans, weeds and wildlife concerns.
9. Recommendation on amended Summit County Leash Law Ordinance	Jan-11	Apr-12	In Progress	County combined with "bigger picture" of kennels. Legal Department working with County's legal department. Staff is working with a sub-committee of the Interagency Task Force group.
3. Responsive and respectful internment services Ken Fisher, Matt Twombly				
1. Inventory and capacity plan for City cemetery	Nov-12		Pending	Verified and entered into software system by September 2012
2. Construct Memorial Wall at cemetery	Nov-12		Pending	CIP request for funding submitted for FY13

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
4. Effective and safe vehicle and pedestrian transportation - Heinrich Deters				
1. Trailhead Parking Phase III - as sites are available	Ongoing		Ongoing	
2. Coordinate new connections by development/TMP CIP	Ongoing		Completed	
3. Flagstaff Trails reconstruction	Ongoing		In progress	Talisker has approved trail plan and construction is currently underway on several of the trails. Trail head and maintenance obligations remain as part of the Flagstaff Agreement.
5. Trails Webpage	Ongoing		Ongoing	
6. Citywide Pedestrian/Street Lighting guidelines consistent with General Plan, Trails Master Plan and WALC	Apr-11	Oct-11	Pending	Coordinating with Transportation Master Plan and General Plan Update. Looking to implement lighting along Deer Valley Drive from Roundabout to Stew Pot as part of the Deer Valley Drive reconstruction project slated for 2013.
9. April Mountain Trails & Recreation Plan	Nov-11		In Progress	Access road has been improved
10. Evaluate and Improve backcountry trail signage	Ongoing		Ongoing	Staff is working with Mountain Trails, Resorts and Basin Recreation on community-wide signage and waypoint system
11. Osguthorpe Summer Trail	Aug-12		Ongoing	Planning for trail connection Spring 2012
12. Trail Event Policy/Fees	Jan-12		Complete	Fees/deposits for Trail Events. Part of events overhaul. Fee schedule approved.
13. Hard surface of Silver Quinn Trails				
14. Walkability Implementation				
• Phase I				
(a) Bonanza Tunnel				
(b) SR-248 Tunnel				
- School Campus ped/Connectivity Improvements Construction (SR248)Construction	Aug-11	Aug-12	Pending	Study completed. Discussion with School Board planned.
(c) Traffic Calming Improvements				
- Monitor Drive - Island	Oct-11	Aug-12	Pending	Initial measures of striping and installation of driver feedback sign have resulted in significant calming of traffic. Staff will continue to monitor through opening of racquet club and revisit them if deemed necessary.
- Wyatt Earp - Entry Feature / Island	Oct-11	Oct-12	In progress	Construction bids due May 8, Construction June - July 2012.
• Phase II				
(a) SR 224 Corridor Study	Jul-12		In progress	Phase I study underway. Deliverable June 2012
(b) Identify PCMR transit and transportation needs	Jul-12			
(c) Implementation Plan for WALC projects	Jul-13			
5. Environmental Stewardship				
1. Purchase hybrid greens mowers	May-12		Complete	Purchased two hybrid mowers
2. Install high efficiency irrigation systems	Oct-12		In Progress	Installation of sprinkler control systems is complete; sprinkler heads will be installed this fall
6. Preserve natural resources to promote recreational opportunities				
No targets for action currently identified in Biennial Strategic Plan. Some related action items may exist in other Outcome Areas.	Pending		Pending	Targets for action may be established as part of Park City 2030 Long Term Strategic Plan.
7. Healthy active community - Ken Fisher				
1. Develop and implement community wellness program	Ongoing		In Progress	Host monthly lunch and learns 1st Wednesday of each month; developing community partnerships. Held a wellness party in November; next is scheduled May 5, 2012.
8. Develop Park City as a year round destination recreation location				
No targets for action currently identified in Biennial Strategic Plan. Some related action items may exist in other Outcome Areas.	Pending		Pending	Targets for action may be established as part of Park City 2030 Long Term Strategic Plan.

RECREATION, OPEN SPACE, AND TRAILS

PROGRAM	Department	SCORE	Vol II p. #	FY12 BASE	FY13 DEPT REQUEST	FY13 RT REC	FY13 REV	FY13 TOTAL REC COST	FY14 DEPT REQUEST	FY14 RT REC	FY14 REV	FY14 TOTAL REC COST
Ice Adult Programs	Ice Facility	133	65	\$107,712	\$99,813	\$99,813	(\$139,819)	-\$40,006	\$99,488	\$99,488	(\$147,528)	-\$48,040
Ice Youth Programs	Ice Facility	130.75	66	\$86,144	\$81,285	\$81,285	(\$79,442)	\$1,842	\$81,285	\$81,285	(\$86,924)	-\$5,639
Tennis Operations	Tennis	128.5	67	\$81,575	\$92,775	\$81,575	(\$156,050)	-\$74,475	\$92,775	\$81,575	(\$157,950)	-\$76,375
Golf Maintenance	Golf Maintenance	127	68	\$670,715	\$670,715	\$670,715	(\$670,715)	\$0	\$670,715	\$670,715	(\$670,715)	\$0
Operations	Ice Facility	126	69	\$329,585	\$334,842	\$334,842	(\$219,770)	\$115,072	\$334,842	\$334,842	(\$228,918)	\$105,924
Golf Management Operations	Golf	125.75	70	\$333,769	\$333,507	\$333,507	(\$333,507)	\$0	\$331,824	\$331,824	(\$331,824)	\$0
Trash Clean-Up	Multiple Depts	123.75	72	\$93,469	\$93,469	\$93,469	\$0	\$93,469	\$93,469	\$93,469	\$0	\$93,469
Tennis Tournaments	Tennis	122.5	71	\$54,950	\$65,150	\$54,950	(\$148,500)	-\$93,550	\$65,150	\$54,950	(\$152,500)	-\$97,550
Parks, Turf & Athletic Fields	Multiple Depts	120	73	\$593,721	\$610,256	\$586,533	(\$41,000)	\$545,533	\$610,256	\$586,533	(\$42,000)	\$544,533
Recreation Adult Programs	City Recreation	118.75	75	\$510,293	\$561,571	\$529,835	(\$266,350)	\$263,485	\$561,571	\$529,835	(\$269,150)	\$260,685
Retail Operations	Golf	118.5	76	\$185,519	\$185,388	\$185,388	(\$185,388)	\$0	\$185,806	\$185,806	(\$185,806)	\$0
Golf Shop Programs	Golf	118	77	\$66,056	\$69,071	\$69,071	(\$69,071)	\$0	\$69,298	\$69,298	(\$69,298)	\$0
Retail	Ice Facility	117.75	78	\$20,608	\$50,775	\$50,775	(\$80,353)	-\$29,577	\$52,775	\$52,775	(\$86,413)	-\$33,638
Open Space	Multiple Depts	117	79	\$67,144	\$66,400	\$66,400	\$0	\$66,400	\$66,390	\$66,390	\$0	\$66,390
Ice Programs	Ice Facility	117	80	\$221,134	\$207,348	\$207,348	(\$80,823)	\$126,525	\$208,163	\$208,163	(\$88,063)	\$120,100
Tennis Programs	Tennis	116.75	81	\$379,051	\$385,051	\$379,051	(\$353,850)	\$25,201	\$385,051	\$379,051	(\$356,250)	\$22,801
Rec Center Operations	City Recreation	116.5	82	\$340,641	\$399,438	\$392,078	(\$275,100)	\$116,978	\$399,438	\$392,078	(\$276,900)	\$115,178
Recreation Youth Programs	City Recreation	115.5	83	\$475,707	\$493,444	\$483,664	(\$274,800)	\$208,864	\$493,444	\$483,664	(\$281,500)	\$202,164
Park Amenities & Infrastructure	Multiple Depts	115.25	84	\$120,064	\$120,064	\$120,064	\$0	\$120,064	\$120,064	\$120,064	\$0	\$120,064
Pro Shop	Tennis	114	86	\$92,596	\$92,596	\$92,596	(\$110,000)	-\$17,404	\$92,596	\$92,596	(\$110,000)	-\$17,404
Cemetery	City Recreation	110.5	87	\$130,354	\$130,347	\$130,347	(\$11,000)	\$119,347	\$130,347	\$130,347	(\$11,000)	\$119,347
Flowers/Holiday Lighting/Beautification	Multiple Depts	109.75	88	\$294,717	\$294,717	\$294,717	\$0	\$294,717	\$294,717	\$294,717	\$0	\$294,717
Trails (Backcountry)	Economy	109.25	89	\$46,662	\$56,055	\$56,055	\$0	\$56,055	\$56,055	\$56,055	\$0	\$56,055
Marketing	City Recreation	98.25	90	\$57,361	\$60,361	\$57,361	(\$27,650)	\$29,711	\$60,361	\$57,361	(\$28,050)	\$29,311
Childcare	City Recreation	94.75	91	\$36,519	\$42,421	\$36,961	(\$27,700)	\$9,261	\$42,421	\$36,961	(\$27,700)	\$9,261
TRANSFER TO GOLF FUND	TRANSFER TO GOLF FUND			\$25,000	\$25,000	\$25,000	\$0	\$25,000	\$25,000	\$25,000	\$0	\$25,000
Technical Adjustment.11.ROT				-\$69,420	-\$5,495	-\$5,495	\$0	-\$5,495	\$199,113	\$199,113	\$0	\$199,113
Technical Adjustment.12.ROT				-\$16,244	-\$26,029	-\$26,029	\$0	-\$26,029	\$38,797	\$38,797	\$0	\$38,797
Technical Adjustment.55.ROT				\$0	\$17,976	\$17,976	\$0	\$17,976	\$56,277	\$56,277	\$0	\$56,277
				\$5,335,403	\$5,608,311	\$5,499,853	(\$3,550,889)	\$1,948,964	\$5,917,489	\$5,809,030	(\$3,608,489)	\$2,200,541

Key

PROGRAM	Name of BFO Program
Department	Department Name
SCORE	Results Team Score
FY12 BASE	FT12 Budget
FY13 DEPT REQUEST	FY13 Department BFORequest
FY13 RT REC	Results Team Recommendation
FY13 REV	FY13 Revenue for BFO Program
FY13 TOTAL REC COST	FY13 RT Rec less FY 13 Rev
FY14 DEPT REQUEST	FY14 Department BFORequest
FY14 RT REC	Results Team Recommendation
FY14 REV	FY14 Revenue for BFO Program
FY14 TOTAL COST	FY14 RT Rec less FY 14 Rev

1. Amounts do not include debt or CIPs, which may be different than the BFO program summaries in Volume II of the Budget Document.
2. Direct revenues for each program are all that are shown in this table. Revenues for each bid do not include property and sales tax or any other non-direct revenue in the General Fund. Every program is currently funded based on the Results Team recommendation.
3. Direct revenues: Program draws on revenues which are specific to the Fund (such as Water, Transit, and Golf Funds) or program draws on non-earmarked funds for which it has a particularly reasonable claim (Recreation, Ice, BPE fees, Admin IFTs, etc.)
4. Technical Adjustments: Vacancy Factor (Difference between budget and actual); Health Insurance, Retirement (URS), and Pay Plan adjustments.

Description: Debt Service expense related to Quinn's Recreation Complex (2005 Sales Tax Bond).

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Includes existing debt service payments for land purchases and improvements related to the Quinn's Recreation Complex.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Debt	\$225,436	\$225,577	\$225,651	
Revenues				
Sales Tax	\$225,436	\$225,577	\$225,651	
Total	\$0	\$0	\$0	Results Team Score 143.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

The debt associated with the Quinn's Recreation Complex (2005) is consistent with Council's desired outcome to provide accessibility to premier recreational activities/facilities to the public. The Quinn's Recreation Complex is a key location that provides a hub for all recreational activities in the area.

Section 4: Cost Savings/Innovation/Collaboration

The Ice Rink is a leader in the industry for implementing innovative, green, and energy efficient technologies. These include solar power, waste heat reclamation, infrared ice temperature controls, tankless water heaters, fluorescent rink lights, waterless urinals, and a state of the art electric ice resurfacer. The Ice Arena and sports complex was a joint venture between the City and the Basin Recreation District, which contributed funds for the initial construction of the ice rink and they contribute \$50K annually towards the Ice Arena's Capital Replacement Reserve Fund.

Section 5: Consequences of Funding Proposal at Lower Level

Debt service is an existing obligation that can't legally be reduced.

Section 6: Performance Measures

Sales Tax Revenue - S & P: A+

Program: Golf Pro Shop & Parking Acquisition

Department: Debt/CIP

Description: Debt Service expense related to Golf Pro Shop Acquisition (2005 Sales Tax Bond) and Parking acquisition (1998 RDA Bond)

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Includes existing debt service payments for Golf Pro Shop & Parking Acquisition.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Debt	\$143,999	\$50,318	\$49,220	
Revenues				
Sales Tax	\$143,999	\$50,318	\$49,220	
Total	\$0	\$0	\$0	Results Team Score 138.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

The debt associated with the Golf Pro Shop & Parking Acquisition is consistent with Council's desired outcome to provide accessibility to premier recreational activities/facilities to the local community at an affordable cost.

Section 4: Cost Savings/Innovation/Collaboration

The Golf course partnered with Hotel Park City to pay for the cost of the parking structure. The Hotel paid 51% and the golf course 49% of the total cost for above and below ground parking.

Section 5: Consequences of Funding Proposal at Lower Level

Debt service is an existing obligation that can't legally be reduced.

Section 6: Performance Measures

Sales Tax Revenue - S & P: A+

Description: Provide a variety of on-ice adult programs to residents of Summit and Wasatch Counties.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Healthy active community

Section 1: Scope

Current LOS: The Park City Ice Arena offers a number of adult programs on a weekly basis including: Adult Co-Ed Hockey, Lunch Bunch (Adult Learn-To-Skate), Adult Coached Drop-In Hockey, and Adult Drop-In Hockey. The Drop-In Curling program was taken over by the Park City Curling Club as a way to raise funds for the club's operations. Adult Co-Ed Hockey has four seasons (Winter, Spring, Summer, and Fall) and games are played four nights a week. The league has three levels (AB, BC, CD) to accommodate the various skill levels of the participants. The Coached Drop-In Hockey takes place once a week on Wednesday mornings. Drop-In Hockey is consistently scheduled at least three times a week, with additional sessions being offered when the schedule allows. The Lunch Bunch takes place every Wednesday and allows for adults to have a skating lesson at a time when kids are not on the ice. It is a great way for adults to socialize and to learn how to skate.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$57,649	\$48,110	\$48,110	Same LOS
Materials	\$50,064	\$51,703	\$51,378	
Equipment Replacement				
(if applicable) Subtotal	\$107,712	\$99,813	\$99,488	
Revenues				
Ice Fees	\$134,006	\$139,819	\$147,528	
(if applicable) Net Total	-\$26,293	-\$40,006	-\$48,040	
FTEs				
FTR	0.42	0.32	0.32	
PTNB	0.47	0.47	0.47	
Total	0.89	0.79	0.79	Results Team Score 133

Section 3: Qualifications for Meeting Criteria in Outcome Area

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

Section 4: Cost Savings/Innovation/Collaboration

Innovation: The ice arena strives to incorporate technology into our adult programs. Marketing and communication of programs is done primarily through the rink's website and e-mail blasts. Adult League standings and player statistics are now available on the adult hockey landing page on the ice rink's website. This is an additional feature of the league that has enhanced the service level with minimal increase in costs.

Section 5: Consequences of Funding Proposal at Lower Level

If funding levels are below what is proposed, then restrictions will be placed on adult programs that will limit the amount of participants to each program. This will include restricting the number of teams in our adult leagues, which may potentially prevent adult players from participating in the league. In addition, revenues from these programs would be reduced.

Section 6: Performance Measures

Three performance measures have been identified for adult programs. Number of teams in the adult hockey leagues (18), cost recovery of adult programs (100%), and participant satisfaction (90%).

Description: A variety of rink-run, on- and off-ice programs in which youths can participate.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Current LOS: This program includes the following rink-run activities: Learn to Skate, Learn to Play Hockey, youth drop-in hockey, off-ice training, Learn to Skate and figure skating camps. Learn to Skate and Learn to Play Hockey are both offered as six week long classes, and the ice is often divided to accommodate both classes at the same time. Youth drop-in hockey is offered throughout the year, generally during school vacations, on holidays, and when the Ice Miners youth hockey organization is not in season. Off-ice training is offered on Monday afternoon and Saturday morning for figure skaters, and skating camps are held during long holiday school breaks and during summer vacation. Except for youth drop-in hockey, all programs have an instruction/development component with rink staff providing most of the instruction. The exception is during skating camps, when nutritionists, yoga instructors or other specialists are brought in as guest instructors.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$61,136	\$56,275	\$56,275	Same LOS
Materials	\$25,007	\$25,010	\$25,010	
Equipment Replacement				
(if applicable) Subtotal	\$86,144	\$81,285	\$81,285	
Revenues				
Ice Fees	\$76,816	\$79,442	\$86,924	
(if applicable) Net Total	\$9,327	\$1,842	-\$5,639	
FTEs				
FTR	0.34	0.29	0.29	
PTNB	0.80	0.76	0.76	
Total	1.14	1.05	1.05	Results Team Score 130.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community.

Section 4: Cost Savings/Innovation/Collaboration

Using highly trained rink staff to instruct youth classes. Splitting the ice sheet to allow teaching skating and hockey classes simultaneously, which maximizes revenue by allowing more participants on the ice.

Section 5: Consequences of Funding Proposal at Lower Level

Funding at a lower level will result in lower-quality instruction and the loss of participants due to dissatisfaction with the quality of instruction and lack of skill development.

Section 6: Performance Measures

Cost recovery level: 95% Satisfaction level: 90%

Description: Tennis operations handles the administrative functions of the department. They schedule and coordinate lessons, clinics, socials, tournaments, camps, leagues and oversee the pro shop. Tennis operations also handles all purchase orders, sponsorship, marketing and Pro Shop oversight.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Healthy active community

Section 1: Scope

Current LOS: Currently we administer 7 tennis courts year round and an additional 4 courts during half the year. The tennis department administers weekly Friday night socials along with several special events during the year. We currently host 2 National Tournaments and several other regional and local events. League play is very active with over 120 player's participating. Youth U10 tennis has record participation with over 60 youth playing and another 70 youth in other tennis programs.

Proposed LOS: The outdoor courts and fencing @ the PC MARC are in terrible shape and require patching each spring. In order to keep the courts somewhat respectable this needs to be done each year (\$5,000). The department would also like to implement an on-line court reservation system so patrons can book courts directly without having to call the front desk (\$1,200). In order to increase usage of tennis we need to expand marketing of tennis programs and events (\$5000).

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$77,161	\$77,161	\$77,161	Enhanced LOS
Materials	\$4,414	\$15,614	\$15,614	
Ongoing CIP	\$3,630	\$2,135	\$2,135	
(if applicable) Subtotal	\$85,205	\$94,911	\$94,911	Equipment Replacement
Revenues				
Tennis Fees	\$142,981	\$156,050	\$157,950	
(if applicable) Net Total	-\$57,776	-\$61,139	-\$63,039	
FTEs				
FTR	-	-	-	
PTNB	1.13	1.13	1.13	
Total	1.13	1.13	1.13	Results Team Score 128.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The tennis community in particular is pleased with the new facility. There is an opportunity to make Park City a destination tennis facility.

Section 4: Cost Savings/Innovation/Collaboration

The addition of a on-line court reservation system will free up front desk staff so that they can help the patron that is in the facility versus the one on the phone that wants to book courts.

Section 5: Consequences of Funding Proposal at Lower Level

The outdoor tennis courts will continue to deteriorate and will become more unplayable and we will not have any marketing to visitors.

Section 6: Performance Measures

Prime Time Average Court Usage Goal 70%
 Non-Prime Time Average Court Usage Goal 35%

Program: Golf Maintenance **Department:** GOLF MAINTENANCE

Description: The Golf Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that golf maintenance provides sound agronomic practices for the continued sustainable playability and condition of the golf course.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Current LOS: Items included are mowing, irrigation maintenance, tree care, course amenities, greens rolling, flowers and presentation, and bunkers. Challenges to the goal of this program are environmental regulation, maintaining an evolving eco system, increased cost of green technology, and aging infrastructure due to increasing player demand and community expectations.

Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$400,488	\$400,488	\$400,488	
Materials	\$270,227	\$270,227	\$270,227	
Ongoing CIP <small>(if applicable)</small>	Subtotal	\$670,715	\$670,715	
Revenues				
BPE Fees <small>(if applicable)</small>	\$670,715	\$670,715	\$670,715	
	Net Total	\$0	\$0	
FTEs				
FTR	2.00	2.00	2.00	
PTNB	7.60	7.60	7.60	
Total	9.60	9.60	9.60	Results Team Score 127

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 4: Cost Savings/Innovation/Collaboration

Cost Savings: The Golf Maintenance Department was able to reduce fuel consumption in mowing greens 56% by utilizing hybrid mowing technology.
Innovation: The Golf Maintenance Department continually looks for creative ways to increase Environmental stewardship, decrease carbon footprint, through innovation. Recent examples include: The installation of a variable frequency drive irrigation pump station, and an environmentally input based irrigation control system. Industry trends are to move toward environmental stewardship, organic and biological pest controls.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include reduction in: turf quality, routine maintenance, preventative maintenance, and capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

Section 6: Performance Measures

Percent of water test performed to monitor differential in nutrient levels performed quarterly Target 100% Actual 100%.
 Percent of main water line repaired within 72 hours Target 100% Actual 100%.
 Percent of trees pruned per season Target 25% Actual 25%

Description: Provides basic support for operation of the ice arena, regardless of the activity currently being hosted.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Current LOS: This program provides the basic backbone for keeping the ice rink functioning when not supporting specific programs or activities. Functions within operations are: providing basic utility service for lights, water, sewer and HVAC as well as maintenance and supplies for related infrastructure, i.e. belts, hoses, oil, wiring, plumbing supplies, hardware, staff time and specialized service providers whether contract or hourly; providing staff and supplies for building cleaning and maintenance; snow removal; operation and maintenance of the refrigeration plant; ice maintenance and related equipment, supplies and staff time. Other operational costs specific to other rink program bids are reflected in those bids.

Proposed LOS: The slightly enhanced level of service is due to increased hours of operation.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$232,058	\$236,717	\$236,717	
Materials	\$97,528	\$98,125	\$98,125	
Equipment Replacement				
(if applicable) Subtotal	\$329,585	\$334,842	\$334,842	
Revenues				
Ice Fees	\$215,088	\$219,770	\$228,918	
(if applicable) Net Total	\$114,497	\$115,072	\$105,924	
FTEs				
FTR	2.59	2.64	2.64	
PTNB	1.33	1.33	1.33	
Total	3.92	3.97	3.97	Results Team Score 126

Section 3: Qualifications for Meeting Criteria in Outcome Area

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Preserve the Park City brand. Environmental Stewardship. Healthy, active community. Develop Park City as a year-round destination recreation location.

Section 4: Cost Savings/Innovation/Collaboration

Cost Savings: The ice rink is saving operational costs through the use of a new electric ice resurfacers, which reduces the cost per ice cut, as well as its innovative technologies: laser controlled ice depth will maintain a level ice sheet within less build up, requiring the use of less water, less energy to run the refrigeration plant and less staff and ice time devoted to ice maintenance. The last factor will increase revenue potential and allow staff to devote more time to cleaning and building maintenance and repairs.

Section 5: Consequences of Funding Proposal at Lower Level

Funding the option at a lower level will result in lower levels of cleaning and maintenance, and a degradation of the ice quality due to running the plant at higher temps to reduce energy consumption.

Section 6: Performance Measures

Building Cleanliness Ratings: 90% good/excellent Ice Quality Ratings: 90% good/excellent

Description: This program funds the majority of golf shop operations, which include: course management, personnel training, utility costs, golf car maintenance, capital costs, HOA dues, interfund transfer and other operational areas.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Current LOS: Currently golf funds 50% of the golf manager position, 50% of the analyst II position, and the first assistant golf professional position, which are full time regular positions. This also funds on a seasonal / part time basis: a daily assistant golf professional, a daily starter position, a 4 day a week outside services position, and a golf car servicer. Volunteer positions are used for additional customer service areas that include: merchandiser assistant, player assistant, and golf car maintenance position. The golf shop is in operation typically from mid April to late October. The shop is open 7 days a week from 6 AM until 9 PM during peak summer months. Fixed operational costs such as utilities, HOA fees, and software licensing are constant expenses.

Proposed LOS: There are no changes in the operational areas. The current golf car fleet needs to be replaced. The golf fund will fund 1/2 of the cost to purchase. The remainder will be funded through a loan from the City, which will be paid back with interest over a 4 year period. We also will be replacing the carpet in the golf shop this spring.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$213,991	\$213,729	\$213,621	Same LOS
Materials	\$119,778	\$119,778	\$118,203	
Ongoing CIP (if applicable)				
Subtotal	\$333,769	\$333,507	\$331,824	
Revenues				
Golf Fees (if applicable)	\$333,769	\$333,507	\$331,824	
Net Total	\$0	\$0	\$0	
FTEs				
FTR	1.08	1.08	1.08	
PTNB	2.72	2.72	2.72	
Total	3.81	3.80	3.80	Results Team Score 125.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 4: Cost Savings/Innovation/Collaboration

Cost Savings: The course utilizes volunteers to staff customer service positions at the golf course, which saves in personnel expenses.

Section 5: Consequences of Funding Proposal at Lower Level

Decreased level of service, which could impact customer service and player retention. Infrastructure capital expenses could be jeopardized.

Section 6: Performance Measures

Average cost per round, annually and fiscally. The average cost seasonally was \$37.50, fiscally it was \$41.78. Percentage change in rounds played. There was an increase in total rounds of 2.6%. Percentage change in net revenues, there was a decrease in net revenues by 4.5%. Revenues per rounds played, this was \$44.04 per 18 hole round played.

Program: Trash Clean-Up

Departments: PARKS & FIELDS

Description: The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout City facilities to ensure the preservation of the Park City "brand", public safety and overall cleanliness.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Preserve the Park City brand through beautification of City parks and open space preservation

Section 1: Scope

Current LOS: Items included in this program are: sweeping sidewalks, bike paths and right-of ways. Challenges to the goal of this program are increasing Summit County landfill costs.

Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$57,827	\$58,409	\$58,409	Same LOS
Materials	\$35,642	\$35,059	\$35,059	
Ongoing CIP				
(if applicable) Subtotal	\$93,469	\$93,469	\$93,469	
Revenues				
(if applicable) Net Total	\$93,469	\$93,469	\$93,469	
FTEs				
FTR	0.30	0.31	0.31	
PTNB	1.42	1.42	1.42	
Total	1.72	1.73	1.73	Results Team Score 123.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for trash clean-up through citizens requests. The Cleanup program is a critical function for the preservation of Park City.

Section 4: Cost Savings/Innovation/Collaboration

Innovation: The Parks/Fields Department continually looks for creative ways to increase productivity, environmental stewardship, and service levels. Recent examples include: expanded recycling program throughout the facility. Industry trends are to move toward a higher degree of recycling.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: less preventative maintenance impacting the look, feel and cleanliness of Park City. A reduction in funding may also effect the overall recycling program.

Section 6: Performance Measures

Percent of trash containers checked daily Target 90% Actual 90%

Description: PC MARC hosts several tennis tournaments on the local, sectional and national level. The sectional tournaments draw players from the intermountain region, while the national tournaments draw players from all over the country.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Develop Park City as a year-round destination recreation location

Section 1: Scope

Current LOS: The PC MARC currently hosts several tournaments on the local, sectional and national level. These include two national tournaments (Men's 45's, Girls 14's), 1 adult tournament and 1 youth tournament. Due to the renovation of the Racquet Club the number of tournaments that we host was reduced by 50% during construction.

Proposed LOS: The Department would like to bring the number of tournaments back to preconstruction levels by adding the Men's National 40's, St. Paddy's Day Junior Tournament, Adult Doubles Tournament, and Halloween Junior Tournament.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$41,175	\$41,175	\$41,175	Enhanced LOS Equipment Replacement
Materials	\$13,774	\$23,975	\$23,975	
Ongoing CIP	\$41,175	\$40,971	\$40,971	
(if applicable) Subtotal	\$96,125	\$106,121	\$106,121	
Revenues				
Tennis Fees	\$136,351	\$148,500	\$152,500	
(if applicable) Net Total	-\$40,226	-\$42,379	-\$46,379	
FTEs				
FTR	-	-	-	
PTNB	0.60	0.60	0.60	
Total	0.60	0.60	0.60	Results Team Score 122.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. In order for Park City to remain a growing ,vibrant tennis program, it is important to be involved in all aspects of tennis. Hosting National Tournaments and large sectional events bring people from all over the country to Park City to play tennis.

Section 4: Cost Savings/Innovation/Collaboration

We work with local sponsors to help with prize money for the National Tournaments. Staff has also been creative in the prizes they give away by actually making awards for some of the tournaments.

Section 5: Consequences of Funding Proposal at Lower Level

We would continue with four tournaments, resulting in fewer visitors to Park City. If the funding of tournaments was reduced we would have to reduce the number of events that we host.

Section 6: Performance Measures

Patron Survey: Percentage of survey respondents that rate the tournament as good or better. Goal 80%

Description: **Parks/Fields:** The Parks and Fields Maintenance Departments provide a variety of services, maintenance and tournament support for this program. It requires that Parks, Turf & Athletic Fields services and maintenance be performed in various City park areas of the community to ensure safe, high quality park facilities for citizens, visitors and park users.

Recreation: The Recreation Department is responsible for all programs and scheduling that occur on all the playing fields in Park City, both for recreationally-run programs as well as competitively run programs. The department also schedules all pavilion rentals and acts as a "field broker" for scheduling private tournaments on City fields.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Preserve the Park City brand through beautification of City parks and open space preservation

Section 1: Scope

Parks/Fields:

Current LOS -Items included in this program are: irrigation, mowing, field preparation, Sportexe maintenance, agronomic practices, recreation field set up / take down and general maintenance for turf areas. Challenges to the goal of this program are: over-programming and use of field space due to increasing number of participants, user groups and community expectations of outstanding field space. Additionally, a comprehensive field resting program needs to be developed and followed as proposed in the three way field agreement with PCMC, Basin Recreation and Park City School District.

Proposed LOS: Staff is recommending a service level increase to accommodate increased programming of fields by the Recreation Department (City and Basin), Special Events, PC Chamber Bureau and School District. Staff recommends an additional summer seasonal employee to accommodate and maintain the facility due to increased use. The consequences of not increasing the service level funding for this program include: Reduction in field quality, ability to respond to event and user needs, reduction in the Sports Complex "Brand," which may impact future ability to attract and secure premium programs. There would also be an increase in citizen and field user complaints due to established community expectations.

Recreation:

Current LOS: Currently we reserve all the PCSD and City-owned fields for recreational usage, competitive sports, tournaments and special events. We contract with field users and collect fees for the usage of the fields. We also reserve and collect fees for park pavilion rentals. We work closely with the Parks Department, as they maintain and set up the fields and pavilions. We schedule games and practices for all users to help eliminate field conflicts.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$326,869	\$341,627	\$341,627	
Materials	\$266,852	\$268,629	\$268,629	
Debt	\$92,323	\$49,947	\$48,856	
(if applicable) Subtotal	\$593,721	\$610,256	\$610,256	
Revenues				
Recreation Fees	\$41,281	\$41,000	\$42,000	
Sales Tax	\$92,323	\$49,947	\$48,856	
(if applicable) Net Total	\$460,116	\$519,309	\$519,399	
FTEs				
FTR	2.14	2.03	2.03	
PTNB	5.01	5.51	5.51	
Total	7.15	7.54	7.54	Results Team Score 120

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for quality parks, turf and athletic fields through citizen requests and community satisfaction surveys. The Parks, Turf and Athletic Fields program is a critical function and community amenity.

Section 4: Cost Savings/Innovation/Collaboration

Parks/Fields:

Collaboration: Being in the Operations Division of Public Works, the Fields Department has a primary maintenance and field set-up function in supporting various events and Western Summit County recreation programs. Working collaboratively with other governmental agencies, departments, and the Recreation District has created efficiencies, which allows for greater productivity. Examples of this include: Separation of water sources at schools to provide more efficient water distribution and improving the Baseball Field.

Innovation: The Fields Department continually looks for creative ways to increase environmental stewardship and water conservation.

Recreation: Staff works closely with Basin Recreation to ensure efficient scheduling for the right sport/event on the right field. We coordinate field resting and scheduling so no one facility gets overused.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program will drastically impact the quality of the fields and therefore affect our ability to meet the expectations of the program users. There would also be an increase in citizen and user group complaints due to established community expectations. Also, field users outside of recreation would not be able to schedule practice time and this would likely result in increased conflicts on the field.

Section 6: Performance Measures

Parks/Fields: Percent of acres mowed per mowing schedule Target 100% Actual 100%

Percent of acres mowed per contracted versus - in-house Target 15 Actual 15

Recreation: Increase park reservations by 5% over the course of the 2012 summer season. Customers who rate their field rental experience good or better. Target – 90%

Description: This area includes a very wide range of services that are offered both at the PC MARC as well as off-site locations such as playing fields. Some of the items included are group fitness classes, fitness, aquatics, leagues (softball, basketball, volleyball, kickball, football & soccer) and classes.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Healthy active community

Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Current LOS: Currently we offer 65 group fitness classes a week in a wide variety of class types (yoga, spinning, TRX, weights etc); We offer adult leagues in softball, basketball, soccer, kickball, flag football & volleyball. Aquatics programming consists of seasonal pool use for lap swimming, coached swim workouts and open swim. We also offer dog obedience classes year round.

Proposed LOS: Due to demand created by the PC MARC, we need to add 7 additional group fitness classes a week (\$11,700). patrons have also requested that we open the lap pool year round for lap swimming and coached workouts. The pool would be open an additional 33 hour a week over 6 months (\$17,096). We are looking to add a part time wellness coordinator that would work 10 hours a week. This person would coordinate wellness events for city staff and the community as a whole. We have a unique opportunity to be a great community resource on wellness and to create great partnerships (\$12,780). Adult Softball demand has created a need for an additional league to be added during the summer \$1,400). We have 2 staff members that are certified to teach CPR/First Aid so we would like to offer these classes to the community 3 times a year (\$640). We are proposing to remove our office asst II position and replace it with a recreation coordinator position due to a higher level of service required from the position.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$438,241	\$480,680	\$480,680	Enhanced LOS
Materials	\$72,051	\$80,891	\$80,891	
Ongoing CIP	\$20,967	\$12,334	\$12,334	
(if applicable) Subtotal	\$531,260	\$573,905	\$573,905	Equipment Replacement
Revenues				
Recreation Fees	\$225,800	\$266,350	\$269,150	
(if applicable) Net Total	\$305,460	\$307,555	\$304,755	
FTEs				
FTR	3.07	3.06	3.06	
PTNB	7.28	7.56	7.56	
Total	10.35	10.62	10.62	Results Team Score 118.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive and users, through "Comment Cards," are asking for expanded services in the facility such as more group fitness classes and year round aquatics.

Section 4: Cost Savings/Innovation/Collaboration

We collaborate closely with Basin Recreation in many areas. We make sure that we don't offer the same program at the same time or the same season. We allow the use of each others facilities without compensation. For example we play our spring soccer league on their fields resulting in the parks department not having to "prep" as many fields for play. For wellness we have collaborated with various community partners to offer "brown bag" lunch series where an expert comes in & presents on a particular topic to the community. They do this at no charge for participants. Offering First-Aid/CPR represents a significant savings to the department as we no longer pay the \$60 to the Fire Department per participant. We are offering an additional week of dirt jump camp.

Section 5: Consequences of Funding Proposal at Lower Level

We would remain status quo and not be able to fully utilize the PC MARC as the community desires. The pools would remain open seasonally, there would be no expansion in group fitness classes or wellness programming. We would not expand softball leagues to meet the current demand.

Section 6: Performance Measures

Participants who rate the programs, services or leagues as good or better- Target 90%
Participants who would recommend programs, services or leagues to a friend- Target 85%

Description: This funds our retail operations. This includes: personnel costs, inventory purchase, traveling costs to buying shows, managing inventory, and writing purchase orders.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Develop Park City as a year-round destination recreation location

Section 1: Scope

Current LOS: The golf shop currently has a merchandiser who is responsible for managing this program. This person is our soft goods buyer and the first assistant golf professional is our main hard goods buyer. The merchandiser's role includes but is not limited to: following industry trends, meeting with vendors, participating in vendor shows, managing inventory, and writing PO's. The return on investment in this area is between 35%-40%.

Proposed LOS: Costs of goods and shipping charges have increased over the last few years. Currently staff is not requesting increases at this time, however, if the course sees an increase in non-resident / lodging rounds, this will increase sales. To keep our shop stocked this could cause an increase in expenses in retail items.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$58,369	\$58,238	\$58,406	Same LOS
Materials	\$127,150	\$127,150	\$127,400	
Ongoing CIP				
(if applicable) Subtotal	\$185,519	\$185,388	\$185,806	
Revenues				
Golf Fees	\$185,519	\$185,388	\$185,806	
(if applicable) Net Total	\$0	\$0	\$0	
FTEs				
FTR	0.69	0.69	0.69	
PTNB	0.24	0.24	0.25	
Total	0.94	0.93	0.94	Results Team Score 118.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees.

Section 4: Cost Savings/Innovation/Collaboration

Cost Savings: The merchandiser is very careful to order in bulk. This keeps the costs of shipping to a minimum. We currently attend the national PGA golf show in Orlando every other year. In alternate years staff attends local Utah shows.

Collaboration: The golf merchandiser provides information for Citywide departments for ordering staff uniforms and retail items. This allows departments to receive discounting for bulk buying.

Section 5: Consequences of Funding Proposal at Lower Level

Retail operations are a vital part of the golf shop. To provide a quality resort feel experience, the golf shop needs to be sufficiently stocked with quality product. If cutbacks in this area are required it would take away from the resort feel of the course. Cutbacks would also affect our bottom line revenues.

Section 6: Performance Measures

Achieve a return on investment of 25-40% seasonally and fiscally. In FY 2011 Expenses were \$88,780 Revenues were \$148,530 for a return of 67%. Gross retail revenue by rounds played to be within national average for municipal courses (\$3-\$6). Gross revenue by rounds played was \$5.67 for 2011.

Program: Golf Shop Programs

Department: GOLF PRO SHOP

Description: These programs consist of Men's and Women's associations, Junior league and clinics, adult clinics, and private and group instruction.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Develop Park City as a year-round destination recreation location

Section 1: Scope

Current LOS: The golf course currently manages 3 leagues: Men's league on Wednesday, Women's leagues (9 and 18 hole) on Tuesday, and Junior leagues on Monday. We also offer 3 - 4 day Junior clinics in the spring and early summer. We also hold adult beginner clinics throughout the summer. We provide private instruction on an as-requested basis.

Proposed LOS: We currently do not see any level of service adjustments at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$37,522	\$37,261	\$37,488	Same LOS
Materials	\$28,534	\$31,810	\$31,810	
Ongoing CIP				
(if applicable) Subtotal	\$66,056	\$69,071	\$69,298	
Revenues				
Golf Fees	\$66,056	\$69,071	\$69,298	
(if applicable) Net Total	\$0	\$0	\$0	
FTEs				
FTR	0.28	0.28	0.28	
PTNB	0.46	0.46	0.47	
Total	0.75	0.74	0.75	Results Team Score 118

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The golf course is a vital piece in providing a multi-seasonal resort experience. The golf course is a self-sufficient enterprise fund that funds all operational and capital expenses from user fees. The golf course provides a low cost Junior league for easy and affordable access.

Section 4: Cost Savings/Innovation/Collaboration

Instructors use existing staff to help with Jr. clinics and leagues, thereby keeping staffing to a minimum.

Section 5: Consequences of Funding Proposal at Lower Level

Golf programs have always rated highly in our needs surveys. Decreasing instruction decreases participants, which could cause future impacts.

Section 6: Performance Measures

Quality and availability to be rated 75% above average to excellent. In the survey results 97% of participants rated the programs above average to excellent.

Description: Revenue sources not directly derived from use of the ice sheet.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Healthy active community

Section 1: Scope

Current LOS: Retail Services encompasses advertising, concessions, skate sharpening and repair, and the sale of a small selection of figure skating and hockey essentials, as well as figure skate sales as ordered. The ice arena does not spend money on concessions as the service is contracted to a vendor, but we do receive a share of the revenue from food, beverages and video games. Staff time is shared between ordering and selling merchandise, fitting, ordering and mounting skates, and selling and installing/removing advertising in the ice arena. ROI on general retail of figure skating and hockey merchandise is \$1.47 for every dollar spent. ROI for figure skate sales is \$1.98 for every dollar spent. Over the past two years, figure skate sales have increased dramatically with the growth of the figure skating club and the improvement of skaters' skill level, which necessitates the purchase of more expensive skates.

Proposed LOS: This accounts for the majority of the proposed budget increase, which is offset by a reduction in the natural gas budget line. With ice time being full, retail holds the largest revenue growth potential for the next few years, especially in figure skates, hockey equipment/skates, and advertising sales. We do not propose increases to the budget to increase hockey or advertising-related revenue at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$18,557	\$28,744	\$28,744	Enhanced LOS
Materials	\$2,051	\$22,031	\$24,031	
Equipment Replacement				
(if applicable) Subtotal	\$20,608	\$50,775	\$52,775	
Revenues				
Ice Fees	\$74,432	\$80,353	\$86,413	
(if applicable) Net Total	-\$53,824	-\$29,577	-\$33,638	
FTEs				
FTR	0.17	0.27	0.27	
PTNB	0.13	0.18	0.18	
Total	0.30	0.45	0.45	Results Team Score: 117.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost. Healthy, active community

Section 4: Cost Savings/Innovation/Collaboration

We save costs by only ordering skates when needed and by not having a stock of skates on hand, which would require a large initial capital outlay.

Section 5: Consequences of Funding Proposal at Lower Level

Funding at a lower level would decrease revenues and increase the ice arena subsidy. Customer service would suffer and our skating population would not be happy.

Section 6: Performance Measures

Skate service satisfaction: 85% Retail Selection Satisfaction: 50% Cost Recovery: 150%

Description: The Open Space program is funded from voter-approved open space bonds and Flagstaff transfer fees. Land is purchased outright or conservation easements are acquired. Maintenance and coordination with support entities for these properties require a high level of service, including weed management, easements, education and regulation. Responsibility for interfacing with landowners and the third party conservation easement holders also rests in this area.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Preserve the Park City brand through beautification of City parks and open space preservation

Section 1: Scope

Current LOS: Coordination and collaboration with supporting and jurisdictional entities (Summit Lands, Utah Open Lands, DNR, Summit County, BOSAC, non-profits). Citizen engagement, property maintenance, and regulation including but not limited to: weeds, fencing, signage, and hunting. Property acquisition and oversight. Internal coordination with parks and events staff.

Proposed LOS: Proactive management of property through strategic planning and implementation, which includes higher levels of service for maintenance, education, monitoring, adoption of strategic plans and coordination with supporting and adjacent entities. Proactively seeking grant opportunities and partnerships. This program area does not include capital to pay for open space maintenance and conservation easement monitoring.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?	
Personnel	\$60,720	\$60,557	\$60,557	Same LOS	
Materials	\$6,424	\$5,843	\$5,833		
Debt	\$3,986,202	\$3,937,637	\$3,927,977		
(if applicable)	Subtotal	\$4,053,346	\$4,004,037	\$3,994,367	Open Space Bonds
Revenues					
Property Tax	\$0	\$0	\$0		
(if applicable)	Net Total	\$4,053,346	\$4,004,037	\$3,994,367	
FTEs					
FTR	0.58	0.58	0.58		
PTNB	-	-	-		
Total	0.58	0.58	0.58	Results Team Score 117	

Section 3: Qualifications for Meeting Criteria in Outcome Area

1. Establishment of open space management plans. 2. Positive, proactive, established coordination and collaboration efforts for supporting and adjacent entities. 3. Management of invasive weeds. 4. Successfully attaining grant funds. 5. Established studies to provide quantitative basis for management plans and implementation. 6. Acquisition of additional open space below market rates. 7. Our natural setting is one of the four core elements, along with small town, historic character and sense of community, that 'makes Park City, Park City'. 8. Three out of four respondents to the 2011 Community Satisfaction Survey rated the preservation of open space as Excellent or Good.

Section 4: Cost Savings/Innovation/Collaboration

Economy: Maximizing expectations and deliverables within our existing easement partnerships and coordination of educational outreach through non-profits. Providing innovative and cost effective management tools for properties, which balance the communities desire for conservation and recreation. Engaging adjacent entities across jurisdictions to provide overall community benefits.

Community & Environment: Collaboration - Staff collaborates with BOSAC and Summit County to identify areas of joint concern. There is also collaboration in joint funding of land purchases, although at this time the City does not have any open space funds available for land purchase.

Section 5: Consequences of Funding Proposal at Lower Level

Lack of coordination, collaboration and partnerships with supporting agencies and adjacent entities is incongruent with Council goals of open and responsive government, and may lead to larger regional issues. Lack of funding may lead to missed grant opportunities and may impact Council goals of recreation, trails and open space negatively. Development impacts. Also, reducing the level of funding for open space could have negative impacts on the quality of the user experience through reduced maintenance and interagency coordination.

Section 6: Performance Measures

- 90% of park city households within ¼ mile of urban trail
- Increase usage of primary walking and biking routes by 10% every two years
- Increase primary and secondary bike route infrastructure by 10% annually.
- "Quality of overall natural environment" question from NCS. Target: 90% respond "good" or better

Description: Provides a variety of on-ice programs for both youths and adults in Summit and Wasatch Counties.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Current LOS: The Ice Arena provides a variety of public programs to both residents and non-residents of Summit and Wasatch Counties. These programs include Open Public Skating, Cheap Skates, Drop-In Speed Skating, Stick & Puck, and Freestyle (figure skating) sessions. The ice rink hosts Open Public Skating/Cheap Skates seven days a week. The majority of these program times are in the afternoon with the exception of Friday and Saturday nights when the junior A hockey team is out of town. Drop-In Speed Skating takes place once a week on Sunday afternoons. Stick & Puck sessions are regularly scheduled on Saturday afternoons along with additional sessions scheduled during school vacation weeks. Freestyle sessions (Figure Skating) are scheduled five times a week. Normally the session is scheduled in the early morning time slot from 6am to 9am.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$138,083	\$138,485	\$138,485	Same LOS
Materials	\$83,051	\$68,863	\$69,678	
Equipment Replacement				
(if applicable) Subtotal	\$221,134	\$207,348	\$208,163	
Revenues				
Ice Fees	\$76,596	\$80,823	\$88,063	
(if applicable) Net Total	\$144,538	\$126,525	\$120,100	
FTEs				
FTR	1.20	1.20	1.20	
PTNB	1.20	1.21	1.21	
Total	2.40	2.41	2.41	Results Team Score 117

Section 3: Qualifications for Meeting Criteria in Outcome Area

The rink strives to provide quality programming at an affordable cost to the participants.

Section 4: Cost Savings/Innovation/Collaboration

Innovation: The Ice Arena strives to incorporate technology into our ice programs. Marketing and communication of programs is done primarily through the rink's website, social media, and e-mail blasts. This has allowed for a reduction in marketing costs. Staff continues to cross evaluate program numbers and ice schedule to ensure that program participation numbers are at a level to reach cost recovery goals.

Section 5: Consequences of Funding Proposal at Lower Level

If funding levels are below what is proposed, then the ice arena will have to limit the amount of programs offered as well as eliminate certain programs due to lack of staff resources. This would also reduce the amount of revenue received through these programs.

Section 6: Performance Measures

Two performance measures have been identified for ice programs. Cost recovery of ice programs (75%) and participant satisfaction (90%).

Description: The tennis department runs programs for youth and adults. These include clinics, socials, private lessons and camps. Open court time is also included in this category.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Healthy active community

Section 1: Scope

Current LOS: Currently we offer a wide range of year round programming for kids age 4 to 18 and adults. This includes clinics, camps, match play, socials and group & private lessons. We offer 292 of hours of free tennis lessons in the PCSD & Holy Cross Ministries. Two of the four indoor tennis courts have been lined for U10 tennis. The PC MARC is the first facility in Utah that has permanent lines in place.

Proposed LOS: Need to cover the costs of USTA dues for contract pros as this has never been budgeted (\$700). The department has embraced U10 tennis and this requires specialized equipment such as nets & special balls (\$2,000). The department recently was rebranded and in order to add professionalism & create the brand of PC Tennis we need to have the pro's wear logo wear while teaching (\$3,300).

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$334,578	\$334,578	\$334,578	Enhanced LOS
Materials	\$44,473	\$50,473	\$50,473	
Ongoing CIP	\$16,771	\$9,865	\$9,865	
(if applicable) Subtotal	\$395,822	\$394,917	\$394,917	Equipment Replacement
Revenues				
Tennis Fees	\$321,611	\$353,850	\$356,250	
(if applicable) Net Total	\$74,211	\$41,067	\$38,667	
FTEs				
FTR	-	-	-	
PTNB	5.05	5.05	5.05	
Total	5.05	5.05	5.05	Results Team Score 116.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. There is strong public support for the tennis program with the expectation that the program is a top program in the country.

Section 4: Cost Savings/Innovation/Collaboration

We work closely with the Park City School District and Holy Cross Ministries. We also have a strong relationship with Utah Tennis. Staff has logood many of their own clothes that they purchased.

Section 5: Consequences of Funding Proposal at Lower Level

Reduced programing and lessons resulting in lower customer satisfaction with tennis.

Section 6: Performance Measures

- Junior Survey: Percentage of patrons (parents) that rate the program good or better Goal 80%
- Adult Survey: Percentage of patrons that rate the program (clinics, lessons, league) good or better Goal 80%
- Number of Juniors in Programs Goal 5% increase annually

Description: This includes the management and operation of the PC MARC. The facility has 3 group fitness studios, indoor track, gymnasium, pro shop, childcare, weight room, cardio, bouldering wall, outdoor lap pool, outdoor leisure pool, 11 tennis courts, game room and locker rooms.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost
Healthy active community

Section 1: Scope

Current LOS: Currently the facility is open 107 hrs a week and provides a wide range of services to the community. Currently we have one FTR (40 hours a week) position to clean the building and another 20 hours a week to help clean during weekend business hours. We have a limited ability to purchase additional fitness equipment.

Proposed LOS: Due to the amount of use at the PC MARC and increased square footage, we need additional 28 hours a week to help maintain the cleanliness of the facility (\$16,016). Patrons have also asked for additional fitness equipment. This is necessary because of the increased usage in fitness. We are lacking in weights, benches, chin/dip captain's chair and group fitness equipment (\$12,700). Due to demand we would like to open the facility at 5:30 a.m. Monday thru Friday instead of 6 a.m (\$2,030). We would also like to have staff wear identifiable logo wear so they are easily identified by staff. This helps with the overall branding of the facility and makes employees proud of where they work (\$2,000). Birthday parties were approved last year and budgeted to increase in FY2013 (\$24,902). We have added several TV's to the PC MARC which has caused an increase in our monthly Comcast bill (\$3,060). We also want to bring back Park City holiday event (\$2,500).

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$300,966	\$320,503	\$320,503	Enhanced LOS
Materials	\$39,675	\$78,935	\$78,935	
Ongoing CIP	\$15,302	\$9,001	\$9,001	
(if applicable) Subtotal	\$355,942	\$408,439	\$408,439	Equipment Replacement
Revenues				
Recreation Fees	\$221,567	\$275,100	\$276,900	
(if applicable) Net Total	\$134,376	\$133,339	\$131,539	
FTEs				
FTR	4.10	4.00	4.00	
PTNB	0.33	1.21	1.21	
Total	4.43	5.21	5.21	Results Team Score 116.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to the opening of the PC MARC has exceeded expectations which is causing group fitness classes to fill up and more demand for fitness equipment in order to meet the needs of the community.

Section 4: Cost Savings/Innovation/Collaboration

The PC MARC is much more energy efficient than the old building, resulting in lower utility costs. We also have all staff involved in the cleaning of the facility by creating a team atmosphere where they have ownership to how the facility looks and is maintained. Many staff have had their own personnel clothes that they purchased themselves logoed.

Section 5: Consequences of Funding Proposal at Lower Level

Operations would remain status quo but without additional equipment and facility cleaning we are likely to lose patrons to other facilities.

Section 6: Performance Measures

Increase visitation by 10% per year; Increase revenues from pass sales by 10% per year; Survey results will show a 90% or better rating of good or better when asked their overall satisfaction with the PC MARC.

Description: This area includes a very wide range of services that are offered both at the PC MARC as well as at off-site locations such as playing fields. Some of the items included are: summer day camp, skateboard camp & competitions, soccer leagues, Start Smart programs, aquatics, adventure camp and classes.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Healthy active community

Section 1: Scope

Current LOS: Currently we offer a wide variety of youth programs to the community. Every week of the summer we run various programs and camps such as skateboarding, summer day camp, adventure camp, dirt jump camp, swim team, swim lessons and soccer camp. In the spring we run a youth soccer league for youth ages 4 to 15.

Proposed LOS: This summer is 11 weeks long versus 10 weeks resulting in the need for additional funding to provide the same level of service for summer programs and camps (\$10,420). We also need to replace skateboarding safety equipment such as helmets, pads and decks (\$1,300). We are also looking to add "Holiday Break" camps during Christmas, February and Spring break that will enable kids to participate in safe, healthy activities while they are out of school (\$6,080).

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$360,487	\$372,659	\$372,659	Enhanced LOS
Materials	\$115,220	\$120,785	\$120,785	
Ongoing CIP	\$21,278	\$12,516	\$12,516	
(if applicable) Subtotal	\$496,985	\$505,960	\$505,960	Equipment Replacement
Revenues				
Recreation Fees	\$236,127	\$274,800	\$281,500	
(if applicable) Net Total	\$260,858	\$231,160	\$224,460	
FTEs				
FTR	1.95	1.95	1.95	
PTNB	7.79	8.23	8.23	
Total	9.74	10.18	10.18	Results Team Score 115.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to our programs is very positive as every year programs fill up, which causes us to add additional programming to meet the demand from the community.

Section 4: Cost Savings/Innovation/Collaboration

We collaborate closely with many community partners to provide cost effective programming. For example our adventure camp partners with UOP, White Pine, Destination Sports and the National Ability Center. Youth soccer partners with Basin Recreation and REAL Salt Lake. Our summer day camp partners with the Kimball Art Center, Library, Tennis & Aquatics to provide a wide choice of activities. We also work closely with Agencies Coming Together (ACT) to provide scholarships for underprivileged youth.

Section 5: Consequences of Funding Proposal at Lower Level

Programming would remain status quo or be reduced. Currently our summer programs are budgeted for a 10 week summer, but this year summer is 11 weeks. We would not add additional Start Smart programs or provide Holiday Break camps next year.

Section 6: Performance Measures

- Participants who rate the programs, services or leagues as good or better- Target 90%
- Participants who would recommend programs, services or leagues to a friend- Target 85%
- Percentage of registrations taken online- Target 50%

Description: The Parks and Fields Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that Park Amenities & Infrastructure be maintained throughout the complex to ensure safe facilities.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Preserve the Park City brand through beautification of City parks and open space preservation

Section 1: Scope

Current LOS: Items included in this program are: playgrounds, the skate park, field lighting, Old Town stairs, fencing, and pavilions. These items are maintained properly to protect these valuable assets. Challenges to the goal of this program are the cost of maintaining aging infrastructure while the use of the facilities increases.

Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$80,822	\$80,822	\$80,822	Same LOS
Materials	\$39,242	\$39,242	\$39,242	
Ongoing CIP (if applicable)				
Subtotal	\$120,064	\$120,064	\$120,064	
Revenues				
(if applicable)				
Net Total	\$120,064	\$120,064	\$120,064	
FTEs				
FTR	0.37	0.37	0.37	
PTNB	1.96	1.96	1.96	
Total	2.32	2.32	2.32	Results Team Score 115.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation, Trails and Open Space has been identified by Council as a high priority through Councils goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Park Amenities through citizen requests and community satisfaction surveys. This program is a critical function in protecting City assets.

Section 4: Cost Savings/Innovation/Collaboration

Managing Risk: The Parks and Fields Departments save money through routine safety inspections, maintenance and repairs to park infrastructure. This minimizes the safety risk to park users by reducing potential injury.

Collaboration: Being in the Operations Division of Public Works, the Parks Department has worked collaboratively with the Sustainability Department to expand the recycling efforts throughout town.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: a reduction in preventative maintenance and critical maintenance, which may compromise the safety of the infrastructure. There would also be an increase in citizen and user group complaints due to established community expectations.

Section 6: Performance Measures

Percent of park amenities checked daily Target 90% Actual 90%

Description: The Golf Maintenance Department provides a variety of course capital projects and capital equipment renewal for this program. It requires that Golf Maintenance provides effective golf course playability improvements that enhance the experience and condition of the course.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Current LOS: Items included are: constructing new tees, golf cart paths, bridges, irrigation control system and equipment. Challenges to the goal of this program are increased cost of green technology, aging infrastructure and the increase cost of improvements.

Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Ongoing CIP	\$160,128	\$130,000	\$130,000	Same LOS
(if applicable) Subtotal	\$160,128	\$130,000	\$130,000	
Revenues				Equipment, Improvements
Golf Fees				Results Team Score 114.75
(if applicable) Net Total	\$160,128	\$130,000	\$130,000	

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation, Open Space and Trails has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for premier public golf course in the intermountain region through golf user requests and community satisfaction surveys. The Golf Maintenance program is a critical function in preserving the Park City "Brand".

Section 4: Cost Savings/Innovation/Collaboration

Cost Savings: The Golf Maintenance Department was able to reduce fuel consumption in mowing greens 56% by utilizing hybrid mowing technology. **Innovation:** The Golf Maintenance Department continually looks for creative ways to increase environmental stewardship and decrease carbon footprint through innovation. Recent examples include: the installation of a variable frequency drive irrigation pump station, and an environmentally input based irrigation control system. Industry trends are to move toward maximizing the longevity of critical infrastructure and implementing a golf course renovation plan.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: Reduction in the quality and overall playability of the golf course and reduced capital replacement. There would also be an increase in citizen and user complaints due to established community expectations.

Section 6: Performance Measures

Course improvements are included in the Golf Maintenance Budget.

Program: Pro Shop

Department: TENNIS

Description: The Pro Shop recently reopened with the opening of the PC MARC. The Pro Shop is run & managed by the tennis department and is open 55 hours per week. We carry tennis & fitness apparel, logo wear, and tennis racquets. We also carry a wide range of strings, grips, and string racquets.

Council Goal: Recreation, Open Space, and Trails

Desired Healthy active community

Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Current LOS: The pro shop carries a wide range of tennis & fitness apparel. The shop is open Monday thru Friday 8:30 to 6:30 & Saturday's 8:30 to 1:30. We provide 24 hr turn around on racquet stringing.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$18,596	\$18,596	\$18,596	Same LOS
Materials	\$74,000	\$74,000	\$74,000	
Ongoing CIP	\$4,097	\$2,410	\$2,410	
(if applicable) Subtotal	\$96,693	\$95,006	\$95,006	Equipment Replacement
Revenues				
Tennis Fees	\$110,000	\$110,000	\$110,000	
(if applicable) Net Total	-\$13,307	-\$14,994	-\$14,994	
FTEs				
FTR	-	-	-	
PTNB	0.61	0.61	0.61	
Total	0.61	0.61	0.61	Results Team Score 114

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response from the opening of the PC MARC has been very positive. The merchandise in the shop has been well received.

Section 4: Cost Savings/Innovation/Collaboration

In order to keep inventory costs down the shop does a lot of custom orders for patrons. This is done particularly for tennis racquets.

Section 5: Consequences of Funding Proposal at Lower Level

The pro shop would be open fewer hours

Section 6: Performance Measures

Track Average Daily Sales - Goal \$350

Operate pro Shop with a 20% profit margin

Description: **Parks/Fields:** The Parks and Fields Maintenance Departments provide a variety of service and maintenance for this program. It requires that trash cleanup be performed throughout the facility to ensure the preservation of the Park City "brand", public safety and overall cleanliness.

Recreation: The Recreation Department programs and keeps records for the facility. We are also a resource for those researching family history. The Parks Department is responsible for the maintenance and upkeep of the cemetery.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Preserve the Park City brand through beautification of City parks and open space preservation

Section 1: Scope

Parks/Fields: Current LOS - Items include turf maintenance, mowing, irrigation, tree & shrub maintenance, grave opening & closing, leveling sunken graves, and monuments. Challenges to the goal of this program are limited space available for future burials due to an increasing number of Park City residents with the desire to be buried here.

Recreation: Current LOS - Currently staff is available 7 days a week for cemetery emergencies. Old paper records are in the process of being converted to electronic records and all records are being verified by visiting the cemetery to make sure what is on paper is what is actually at the cemetery.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$97,298	\$97,298	\$97,298	
Materials	\$33,056	\$33,049	\$33,049	
Equipment Replacement				
(if applicable) Subtotal	\$130,354	\$130,347	\$130,347	
Revenues				
Cemetery Fees	\$10,650	\$11,000	\$11,000	
(if applicable) Net Total	\$119,704	\$119,347	\$119,347	
FTEs				
FTR	0.55	0.55	0.55	
PTNB	1.70	1.70	1.70	
Total	2.25	2.25	2.25	Results Team Score 110.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for Cemetery services. The Cemetery program is a critical function which greatly benefits Park City's sense of community.

Section 4: Cost Savings/Innovation/Collaboration

Parks/Fields: Collaboration - Being in the Operations Division of Public Works, the Parks Department has a primary maintenance and interment function in supporting the community. Future collaboration with other governmental agencies, such as Summit County, to develop a new regional cemetery will release some pressure on the Park City Cemetery.

Recreation: Staff is currently transferring all the paper records to electronic records. Once this is done it will be much more efficient to find records and research who is buried where.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include reductions in: turf & tree quality, preventative maintenance, and response time after the burial services. There would also be an increase in citizen complaints due to established community expectations. Also, the paper records would be transferred to electronic records at a slower rate and cemetery inquiries would likely be restricted to Mon - Fri during regular business hours.

Section 6: Performance Measures

Parks/Fields: Average number of staff hours per burial Target 10 Actual 9

Recreation: After completion of records transfers into computerized system, to assure accurate recording; Target – 100% accuracy in burial locations.

Description: The Parks and Fields Maintenance Departments provide a variety of services and maintenance for this program. It requires that flowers, holiday lighting, and beautification be managed throughout the facility to ensure the preservation of the look and feel (brand) of Park City.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Preserve the Park City brand through beautification of City parks and open space preservation

Section 1: Scope

Current LOS: Items include flower plantings, community forest, hanging baskets, showy areas, banners, and holiday lighting. Challenges to the goal of this program are additional requests for expanding the beautification program and the associated costs. Additionally, the costs for the existing program are increasing.

Proposed LOS: Staff is not recommending a service level increase at this time. However, staff will request in the future that this program be reinstated to pre-2009 funding levels.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$97,265	\$97,265	\$97,265	
Materials	\$197,453	\$197,453	\$197,453	
Ongoing CIP				
(if applicable) Subtotal	\$294,717	\$294,717	\$294,717	
Revenues				
(if applicable) Net Total	\$294,717	\$294,717	\$294,717	
FTEs				
FTR	1.04	1.04	1.04	
PTNB	0.71	0.71	0.71	
Total	1.75	1.75	1.75	Results Team Score 109.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation, Trails and Open Space has been identified by Council as a high priority through Council's goals (Outcomes Areas) and the strategic plan. The community has also expressed their desire for Flower, Holiday Lighting & Beautification through citizen requests. The Beautification program is a critical function and proposed enhancement of the program is based on previous reduction in service level due to the economic downturn.

Section 4: Cost Savings/Innovation/Collaboration

Innovation: The Parks/Fields Department has been able to reduce power consumption by 85% due to the conversion of LED lighting. Efforts to incorporate drought tolerant plant material will allow us to conserve water.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: Reduction in community beautification, less preventative maintenance, and reduced tree planting. There would also be increase in citizen complaints due to established community expectations.

Section 6: Performance Measures

Number of hanging baskets and planters displayed during season Target 150 Actual 150
 Number of trees planted or replaced per season Target 20 Actual 26

Description: Implementation & management of the Trails Master Plan, including trail construction, maintenance, regulation, events and planning. Includes coordination with the public, as well as with internal and external stakeholders like Mt. Trails and Basin Recreation. Continue to provide world-class summer & winter trail recreational opportunities.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Effective and safe vehicle & pedestrian transportation

Section 1: Scope

Current LOS: Continued implementation and management of the Trails Master Plan capital projects, in addition to the management of the backcountry trails maintenance budget. Continued coordination and collaboration with all trail stakeholders. Continue to provide world-class recreational trail opportunities in the summer and winter.

Proposed LOS: Provide better oversight of trail event management and regulation, including promoter debriefs and application and collection of associated fees. Data collection associated with three proposed goals: 1) Transportation Master Plan report card. 2) Trail use and demographic data to establish fiscal analysis of trail use and appropriate improvements. 3) Continued GIS data collection.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$22,281	\$22,281	\$22,281	Same LOS
Materials	\$24,381	\$33,774	\$33,774	
Ongoing CIP				
(if applicable) Subtotal	\$46,662	\$56,055	\$56,055	
Revenues				
(if applicable) Net Total	\$46,662	\$56,055	\$56,055	
FTEs				
FTR	0.25	0.25	0.25	
PTNB	-	-	-	
Total	0.25	0.25	0.25	Results Team Score 109.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the facility and the possibility of providing some data, which may help provide a glimpse into the fiscal impact of trail users on the Park City economy. Oversight and implementation of trail event fees and criteria will help fund and protect the public resource.

Section 4: Cost Savings/Innovation/Collaboration

Cost savings: Specific oversight of trail event criteria and fees will specifically offset trail maintenance and deter events, which may damage the facility or negatively impact the public's ability to access the trail system.

Innovation: There is very little to no current data on the fiscal impact of trail users, their demographic or desires per the Park City trail system.

Section 5: Consequences of Funding Proposal at Lower Level

Trails are a high priority goal for Council, as well as for the community. Enhancement in data collection will help meet goals established in the Transportation Master Plan, as well as work towards providing a better understanding of the public's use of the system. Furthermore, oversight of trail event criteria and fees may result in negative impacts on the trails and trail user experience.

Section 6: Performance Measures

90% of Park City households within 1 mile of backcountry trails
 Increase wayfinding for backcountry trails by 10% annually

Description: The department publishes the Play Magazine annually, runs advertising in local media and promotes programs and facilities through other avenues. We also update our website as needed (at least weekly) and use social media to promote programs and facilities.

Council Goal: Recreation, Open Space, and Trails

Desired Outcome: Healthy active community

Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Current LOS: Currently we publish the Play Magazine annually, partner with Ice on Summer & Winter guide advertisements and run 2 ads a year in the Park Record. We also record commercials and submit PSA's to KPCW and Sports Briefs to the Park Record. We put out a Recreation Newsletter as needed to all patrons that have given use their email.

Proposed LOS: Staff would like to work more closely with the lodging community to get information about the PC MARC in lodging properties thus driving visitors to the facility (\$3,000).

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$30,055	\$30,055	\$30,055	Enhanced LOS
Materials	\$27,306	\$30,306	\$30,306	
Ongoing CIP	\$2,538	\$1,493	\$1,493	
(if applicable) Subtotal	\$59,899	\$61,854	\$61,854	Equipment Replacement
Revenues				
Recreation Fees	\$25,220	\$27,650	\$28,050	
(if applicable) Net Total	\$34,679	\$34,204	\$33,804	
FTEs				
FTR	0.37	0.37	0.37	
PTNB	-	-	-	
Total	0.37	0.37	0.37	Results Team Score 98.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The department recently went through a rebranding and in order to continue it's effectiveness it is important that we increase our name recognition within the community and to visitors

Section 4: Cost Savings/Innovation/Collaboration

We utilize free services from KPCW & Park Record. The department writes and records all of it's own radio ads and creates newsletters and flyers in house. We partner with the ice arena on certain advertising to ensure cost effectiveness. We update our website and change the layout within our department. We have partnered with community organizations such as Park City Mom's & Jane's list to get information out. We utilize social media with regular posts to keep "Friends" informed.

Section 5: Consequences of Funding Proposal at Lower Level

We would not be able to increase visitor usage of the facility and if the budget was cut we would likely stop publishing the Play Magazine which through surveys is one of the top ways residents learn about programs.

Section 6: Performance Measures

Social Media - Constant Contact; send out event and newsletters blasts (6 per year). Track opens with a target of 50% KPCW & Park Record – submit all programs and events through PSA's and Sports Briefs. 10% increase in visitor fee revenue – increase exposure through advertising in Winter Visitor Guide, Mountain Express and Lodging Association. Track by comparing Fy revenues for drop in fees.

Description: Childcare operates out of the PC MARC Monday thru Friday from 8:30 a.m. till 2 p.m.. Users of this service pay an hourly rate and must remain on-site using the facility. Children age 1 to 6 may use the facility.

Council Goal: Recreation, Open Space, and Trails

Desired: Healthy active community

Outcome: Provide accessibility to premier recreational activities/facilities to the local community at an affordable cost

Section 1: Scope

Current LOS: We are open Monday thru Friday from 8:30 to 2 p.m. The facility follows the state licensing requirements as all staff have regular training and ratio of kids to staff is less then 10:1.

Proposed LOS: Due to request we would like to add evening childcare hours so that parents that aren't able to use the facility during daytime hours will now have an option for the evening. This would increase the hours childcare is open by 10 hours a week (\$5,460).

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$36,058	\$41,960	\$41,960	Enhanced LOS
Materials	\$461	\$461	\$461	
Ongoing CIP	\$1,616	\$950	\$950	
(if applicable) Subtotal	\$38,135	\$43,371	\$43,371	Equipment Replacement
Revenues				
Recreation Fees	\$22,097	\$27,700	\$27,700	
(if applicable) Net Total	\$16,038	\$15,671	\$15,671	
FTEs				
FTR	0.22	0.22	0.22	
PTNB	0.78	0.98	0.98	
Total	1.00	1.20	1.20	Results Team Score 94.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Recreation has been identified by Council as a high priority through Council's goals and the strategic plan. The community response to the opening of the PC MARC has exceeded expectations and patrons have requested evening childcare.

Section 4: Cost Savings/Innovation/Collaboration

Many of the childcare workers are cross trained to work the front desk so if childcare is not busy they are doing other tasks that help maintain the facility. If the front desk is busy they are a resource for them & vice versa.

Section 5: Consequences of Funding Proposal at Lower Level

Hours would remain status quo. If the budget was cut we would look to reduce hours that we are open & then potentially consider a different use for the space that would be better utilized.

Section 6: Performance Measures

Increase in hourly usage of evening childcare by 5% per month. Goal of 90% of survey respondents that rate the service as good or better.

2012 Park City Council Goals & Targets for Action (January - March 2012)

Goal 6 Regional Collaboration and Partnerships

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
1. A City that other agencies invest in				
1. Kamas & Heber Commuter Service <ul style="list-style-type: none"> • Engage appropriate agencies to begin dialogue on service need, design and implementation • Equipment for Commuter Services 	Sep-12		In Progress	Scheduling meetings with Summit County/Wasatch County/heber City to begin dialogue
	TBD			Target date will be determined upon reaching agreement with other agencies on service levels.
2. Library Reciprocal Borrowing for Summit County Students	Ongoing		Ongoing	
3. Council of Governments Participation	Ongoing		Ongoing	Currently working on prioritization process for Corridor Preservation Fee Projects
4. Mountainlands Association of Governments Participation	Ongoing		Ongoing	Diane Foster attended March 2012 MAG meeting
4. Maintain relationship with MIDA and monitor progress on project				
2. A community that is ever prepared				
1. Interagency Relationships	Ongoing		Ongoing	Coordinated with Summit County for Utah Shakeout. Monthly Interagency Task Force meetings; Quarterly Meetings with School District.
2. Public Safety <ul style="list-style-type: none"> • Police/Sheriff's Spillman records Management Data Merge 	Jul-12		Ongoing	Training for City and County
3. A City that is part of a regional water network				
No targets for action currently identified in Biennial Strategic Plan. Some related action items may exist in other Outcome Areas.	Pending		Pending	Targets for action may be established as part of Park City 2030 Long Term Strategic Plan.
4. A City that protects its resources - Tyler Poulson				
1. Assess recycling service levels <ul style="list-style-type: none"> • Recycle Center 	Ongoing		Ongoing	Continued to work with Summit County on Solid Waste and Recycling Contract. Attended all County Council meetings on topic and provided written input.
2. Engage community, in partnership with Summit County and other groups (non-profit, HMBA, Chamber, School District) in reducing water consumption and carbon emissions	Ongoing		Ongoing	<i>Low Carbon Diet</i> is the primary program being used to engage with community members and encourage carbon emissions reductions. The program is limited to household participants and is based on a softer, voluntary approach (as opposed to concrete financial incentives and technical assistance) to fit within its allocated budget. Staff also partners with numerous organizations to promote education and conservation, recent examples include the "Focus on the Climate" series, Recycle Utah Water Festival, and programs administered on ParkCityGreen.org. Water Department staff intend to provide free irrigation audits, and irrigation timer rebates, as a way to encourage conservation for households. Grant funding has been pursued, but not yet acquired for a local Green Business program. Additional water conservation and carbon reduction program ideas are included in the community-developed Save Our Snow Action Plan. http://parkcitygreen.org/Community/Community-Footprint_SOS_Action_Plan.aspx
5. A beautiful unique mountain town - Heinrich Deters				
1. Work with Wasatch County re SR-224 and public versus private access				
2. Noxious weed coordination and enforcement on private property	Ongoing			Parks Staff sits on County weed board. Coordination of weed management on City-owned property is ongoing.

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
6. A town that plays on the world stage				
No targets for action currently identified in Biennial Strategic Plan. Some related action items may exist in other Outcome Areas.	Pending		Pending	Targets for action may be established as part of Park City 2030 Long Term Strategic Plan.
7. A City respected and admired globally				
1. Mayor/Council/Staff learn & lead	Ongoing			LIFO training for Council; preparation completed for Mayor's trip to China.
2. Council of Governments Participation	Ongoing			See Goal 1.3 above.
3. ULCT Continued Participation	Ongoing			Council Member Butwinski and staff member Foster attended Spring ULCT Conference.

REGIONAL COLLABORATION

PROGRAM	Department	SCORE	Vol II p. #	FY12 BASE	FY13 DEPT REQUEST	FY13 RT REC	FY13 REV	FY13 TOTAL REC COST	FY14 DEPT REQUEST	FY14 RT REC	FY14 REV	FY14 TOTAL COST
Legislative Liaison	City Manager	131.5	95	\$88,026	\$90,332	\$90,332	(\$3,366)	\$86,966	\$90,332	\$90,332	(\$3,366)	\$86,966
Special Service Contracts	Special Service Contracts	125.5	96	\$450,000	\$450,000	\$450,000	\$0	\$450,000	\$491,976	\$491,976	\$0	\$491,976
Business Improvement District	Business Improvement District	125.5	101	\$64,419	\$64,419	\$64,419	(\$64,419)	\$0	\$64,419	\$64,419	(\$64,419)	\$0
Grant Administration	Budget, Debt, and Grants	122.75	100	\$15,067	\$9,231	\$9,231	(\$3,918)	\$5,313	\$9,231	\$9,231	(\$3,918)	\$5,313
Technical Adjustment.11.RC				-\$1,971	-\$668	-\$668	\$0	-\$668	\$4,865	\$4,865	\$0	\$4,865
				\$615,541	\$613,314	\$613,314	(\$71,703)	\$541,611	\$660,823	\$660,823	(\$71,703)	\$589,120

Key

PROGRAM	Name of BFO Program
Department	Department Name
SCORE	Results Team Score
FY12 BASE	FY12 Budget
FY13 DEPT REQUEST	FY13 Department BFORequest
FY13 RT REC	Results Team Recommendation
FY13 REV	FY13 Revenue for BFO Program
FY13 TOTAL REC COST	FY13 RT Rec less FY 13 Rev
FY14 DEPT REQUEST	FY14 Department BFORequest
FY14 RT REC	Results Team Recommendation
FY14 REV	FY13 Revenue for BFO Program
FY14 TOTAL COST	FY14 RT Rec less FY 14 Rev

1. Amounts do not include debt or CIPs, which may be different than the BFO program summaries in Volume II of the Budget Document.
2. Direct revenues for each program are all that are shown in this table. Revenues for each bid do not include property and sales tax or any other non-direct revenue in the General Fund. Every program is currently funded based on the Results Team recommendation.
3. Direct revenues: Program draws on revenues which are specific to the Fund (such as Water, Transit, and Golf Funds) or program draws on non-earmarked funds for which it has a particularly reasonable claim (Recreation, Ice, BPE fees, Admin IFTs, etc.)
4. Technical Adjustments: Vacancy Factor (Difference between budget and actual); Health Insurance, Retirement (URS), and Pay Plan adjustments.

Program: Legislative Liaison

Department: CITY MANAGER

Description: Fosters relationships for the City at local, state and federal levels in order to obtain funding for the community and prevent adverse actions from affecting the community.

Council Goal: Regional Collaboration & Partnerships

Desired Outcome: A City that other agencies invest in

Section 1: Scope

Current & Proposed LOS: While the budget shows a slight increase in costs, the proposed level of service is the same as the current level of service. This will allow us to maintain the current level of legislative activities at the state and federal level.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$61,749	\$61,855	\$61,855	Same LOS
Materials	\$26,277	\$28,477	\$28,477	
Ongoing CIP				
(if applicable) Subtotal	\$88,026	\$90,332	\$90,332	
Revenues				
Admin IFT	\$3,366	\$3,366	\$3,366	
(if applicable) Net Total	\$84,660	\$86,966	\$86,966	
FTEs				
FTR	0.39	0.39	0.39	
PTNB	0.01	0.01	0.01	
Total	0.40	0.40	0.40	Results Team Score 131.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Park City's state and federal legislative activities support municipal goals as well as goals of other agencies with whom we work, such as the Park City School District.

Section 4: Cost Savings/Innovation/Collaboration

This funding generally has an extremely high return on investment by minimizing negative legislative actions at the state level.

Section 5: Consequences of Funding Proposal at Lower Level

A lower level of funding would significantly curtail our municipal legislative activities. The effect of this curtailment could be the passing of legislation that negatively impacts Park City. (In the past two legislative sessions, there were bills that would have impacted Park City, but not other communities. Our relationship with other cities, through the Utah League of Cities and Towns, was the sole reason these bills were stopped.)

Section 6: Performance Measures

1. Number of bills that could have negatively impacted Park City that are defeated (new tracking sheet); 2. Number of bills passed that impact Park City that were modified to lessen the impact on Park City;(new tracking sheet) 4. Number of ULCT Legislative Policy and Baci meetings attended. (new tracking sheet)

Description: Per Council policy, up to 1% of the operating budget annually is dedicated for contracting with not-for-profit organizations to provide service for community benefit.

Council Goal: Regional Collaboration & Partnerships

Desired Outcome: A City respected and admired globally

Section 1: Scope

Current LOS: As part of the budget process, the City Council appropriates funds to contract with organizations offering services consistent with the needs and goals of the City. According to City policy, up to one percent of the City’s total budget is awarded. Payment may take the form of cash payment and/or rent contributions for the lease of City property in exchange for the value of in-kind services. Special Service Contracts include, but are not limited to, the following: youth programming, victim advocacy/legal services, arts, health, affordable housing/community services, recycling, history/heritage, information and tourist services, and minority affairs.

Service providers are eligible to apply for a special service contract every biennial budget process. The City will award special service contracts through a competitive bid process administered by the Service Contract Subcommittee and City Staff. The special service contract program policy is outlined in the budget document, Vol I.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Contract	\$450,000	\$450,000	\$491,976	Same LOS
(if applicable)				
Net Total	\$450,000	\$450,000	\$491,976	
				Results Team Score
				125.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Special service contracts are generally viewed as the City investing in and providing needed services to the local community.

Section 4: Cost Savings/Innovation/Collaboration

Special Service Contracts are a collaboration with non-profits providing service to the community. It is anticipated that if these services were provided by the City and administered by city staff cost would be much higher.

Section 5: Consequences of Funding Proposal at Lower Level

The Special Service Contract policy specifies that up to 1% of the operating budget may be awarded to organization. Funding at a lower level would result in less funding awarded to applicants.

Section 6: Performance Measures

Varying performance measures are specified for each individual special service contract. The Budget Department tracks the time that it takes to collect semi-annual performance measure and distribute funds.

SSC turnaround time - Target: 14 day - 2011: 7 days

Special Service Contracts FY 2012 & 2013 (Subcommittee Recommended)

Grantee	1st Distribution	2nd Distribution	One-Year Total	Two-Year Total
Park City/Summit County Arts Council	\$20,000	\$5,000	\$25,000	\$50,000
Mountainland Community Housing Trust	\$12,440	\$3,110	\$15,550	\$31,100
P.C. Adult ESL	\$4,400	\$1,100	\$5,500	\$11,000
Park City Chamber/Bureau	\$80,000	\$20,000	\$100,000	\$200,000
P.C. Historical Society and Museum	\$32,000	\$8,000	\$40,000	\$80,000
Recycle Utah - Operating	\$26,400	\$6,600	\$33,000	\$66,000
Recycle Utah - Rent Contribution	\$0	\$0	<i>In-kind</i>	<i>In-kind</i>
People's Health Clinic	\$28,000	\$7,000	\$35,000	\$70,000
Christian Center	\$8,560	\$2,140	\$10,700	\$21,400
Mountain Mediation Center	\$10,000	\$2,500	\$12,500	\$25,000
Peace House, Inc.	\$20,800	\$5,200	\$26,000	\$52,000
Park City Community Outreach Center	\$8,000	\$2,000	\$10,000	\$20,000
Habitat for Humanity	\$8,000	\$2,000	\$10,000	\$20,000
Mountain Trails	\$6,200	\$1,550	\$7,750	\$15,500
PC Performances - Egyptian Theatre Productions	\$2,000	\$500	\$2,500	\$5,000
Park City Business Resource Center	\$8,000	\$2,000	\$10,000	\$20,000
Subtotal	\$274,800	\$68,700	\$343,500	\$687,000
Youth Organizations				
Children's Justice Center	\$4,000	\$1,000	\$5,000	\$10,000
ArtsKids	\$10,000	\$2,500	\$12,500	\$25,000
PC Education Foundation	\$14,400	\$3,600	\$18,000	\$36,000
Holy Cross Ministries	\$6,000	\$1,500	\$7,500	\$15,000
PC Performing Arts Foundation's MGSS	\$3,200	\$800	\$4,000	\$8,000
Youth Winter Sports Alliance	\$7,200	\$1,800	\$9,000	\$18,000
Big Brothers/Big Sisters of Utah	\$6,000	\$1,500	\$7,500	\$15,000
Norwegian Outdoor Exploration Center	\$8,000	\$2,000	\$10,000	\$20,000
Friends of the Utah Avalanche Center	\$1,200	\$300	\$1,500	\$3,000
PC Performances - Egyptian Theatre Youth Programming	\$6,000	\$1,500	\$7,500	\$15,000
Subtotal	\$66,000	\$16,500	\$82,500	\$165,000
Grand Total	\$340,800	\$85,200	\$426,000	\$852,000

Special Service Contract Subcommittee Recommendation

Organization	Funding Request	Previous Award	Recommended Funding	% Change from Previous Award	Justification
People's Health Clinic	\$88,241	\$64,500	\$70,000	9%	The People's Health Clinic estimates that it costs \$71 per patient for treatment. The Subcommittee based PHC's allocation on the amount required to provide care to Park City's non-benefitted employees: 190 Part-time Non-benefitted City Employees budgeted in FY 2011 x \$71 per visit (PHC's cost/visit) x 2.5 annual visits per Employee x 2 years = approximately \$70,000. The People's Health Clinic has show great improvement in efficiency in recent years.
Park City Chamber/Bureau	\$200,000	\$160,000	\$200,000	25%	Funding allocation for the Chamber includes the 4th of July activities, Film Commission expenses, and approximately 1/2 visitor information cost as reported in the budget (value in-kind not included).
Recycle Utah	\$73,000	\$46,000	\$66,000	43%	The committee recommended funding requests for a portion of the cost for Transportation, Youth Education (25% of Outreach Director salary), Park City Leadership Projects, Sustainability Week, Snow Sports Equipment Handling, and E-waste.
Recycle Utah - Rent	\$19,154	\$19,154	In-kind	0%	In-kind rent for old bus barns
P.C. Adult ESL	\$11,000	\$9,000	\$11,000	22%	Funding allocation for the Adult ESL program and after school tutoring for children of adults in ESL program.
Christian Center	\$20,000	\$20,000	\$21,400	7%	Pantry staffing costs covered by funding allocation.
P.C. Historical Society and Museum	\$140,000	\$60,000	\$80,000	33%	This will help keep the research library open 5 days a week and provide a professionally trained Archivist and costs associated with historic preservation. The committee decided to fund the position for 1,200 hours at \$25 which equals \$30,000 a year. The committee would like the museum to use the additional \$20,000 (\$10,000 per year) for exhibits and activates related to youth programming.
Peace House, Inc.	\$55,000	\$50,000	\$52,000	4%	Recommendation includes funding for the Peace House Women's Shelter and Education Services.
Mountainlands Community Housing Trust	\$36,000	\$30,000	\$31,100	4%	Funding allocation to help support the Housing Resource Center and property listing data base.
Park City/Summit County Arts Council	\$148,340	\$48,000	\$50,000	4%	The recommended allocation funds the costs associated with the August Artsravananza, and the roughly half of the Director's salary associated with Cultural Tourism (\$8,250 per year). The amount also includes \$13,000 per year to administer the Public Art Advisory Board (as set forth in the Public Art Policy).
Mountain Mediation Center	\$25,238	\$23,500	\$25,000	6%	The recommendation is to fund the Executive Director position which is responsible for training and coordination of volunteer mediators
Park City Community Outreach Center	\$22,000	\$20,000	\$20,000	0%	Funding allocation to assist in covering operating costs for community outreach programs. This organization is located in the Public Safety Facility
Habitat for Humanity	\$20,000	New	\$20,000	New	Funding for two single family affordable housing properties on Marsac Ave. Funding would provide approximately 8% of actual construction costs for each home. Properties are deed restricted and will remain in affordable housing pool.
Mountain Trails	\$40,000	New	\$15,500	New	Funding will provide winter trail grooming in Round Valley.
PC Performances Egyptian Theatre Productions	\$10,000	New	\$5,000	New	Funding for partial cost associated with non-youth productions. Funding for Youtheatre is located in Youth Organization section below.
Park City Business Resource Center	\$40,000	New	\$20,000	New	Resource Center will provide One-on-one consulting and mentoring, business plan development, and funding location assistance for business in Park City. Funding will offset a portion of the Director wage.
Sub Total:	\$947,973	\$550,154	\$687,000		

Special Service Contract Subcommittee Recommendation - Youth Organizations					
Youth Organizations	Funding Request	Previous Award	Recommended Funding	% Change from Previous Award	Justification
Children's Justice Center	\$10,000	\$10,000	\$10,000	0%	The recommendation is to fund a portion of the director and office manager salary as well as utilities and communication expenses.
Holy Cross Ministries	\$15,000	\$10,000	\$15,000	50%	The subcommittee recommended that \$15,000 be allocated for costs associated with providing a summer and after school recreational program with emphasis on integration and healthy life habits.
PC Education Foundation*	\$40,000	\$10,000*	\$36,000	260%	The subcommittee recommends allocating a \$36,000 stipend to teaching staff in providing a 5 day a week after school education program. This program has seen a large increase in student enrolment. Funding will allow program to admit additional students and expand service from 3 to 5 days a week. (Change from previous award does not include the \$20,000 emergency request granted in FY2010. Including the emergency request in the calculation would result in a 20% change over 2009-2010.)
ArtsKids	\$30,000	\$20,000*	\$25,000	25%	The recommendation is to fund program costs consisting of stipends for artists, facilitators, and supplies.
Youth WinterSports Alliance	\$20,000	\$15,000	\$18,000	20%	The recommendation consists of funding \$18,000 of expenses related to the McPolin Get Out and Play Program.
PC Performing Arts Foundation Mega Genius Supply Store (MGSS)	\$10,000	\$5,000	\$8,000	60%	The subcommittee recommends partial funding in the amount of \$4,000 per year. Staff will continue to evaluate growth and use of the MGSS center.
Big Brothers/Big Sisters of Utah	\$20,000	\$15,000	\$15,000	0%	The funds would supply administration cost including recruitment, screening, interviewing, training, and support for 20 mentor relationships in the Park City area (10 per year). The subcommittee recommends continuing at the current level of 10 mentor relationships per year.
Norwegian Outdoor Exploration Center*	\$20,000	New*	\$20,000	New*	Funding will cover travel and activity expenses related to the outdoor experimental learning programs provided to Park City students.
Friends of the Utah Avalanche Center*	\$3,000	New*	\$3,000	New*	Will provide funding for the Know Before You Go youth avalanche awareness program. The center will provide 55 presentations in the Park City area over the next two years.
PC Performances - Egyptian Theatre Youth Programming	\$30,000	New	\$15,000	New	Funding for Youtheatre - Park City Youth Productions
Sub Total:	\$198,000	\$85,000	\$165,000		
Grand Total:	\$1,145,973	\$635,154	\$852,000		

*Listed amount reflect original SSC awards as recommended by the 2010-2011 SSC subcommittee. The following organizations received SSC Extraordinary Request during the 2010 and 2011 fiscal years:

Norwegian Outdoor Exploration Center	\$ 20,000
ArtsKids	\$ 10,000
PC Education Foundation	\$ 20,000
Friends of the Utah Avalanche Center	\$ 1,200

Description: Serve as a resource for City departments in researching, applying for and monitoring grants as well as managing the City's Special Service Contract program.

Council Goal: Regional Collaboration & Partnerships

Desired Outcome: Fiscally and legally sound

Section 1: Scope

The Budget department currently provides management oversight and administration on grants. As outlined in the grant policy, the Budget department reviews all grant applications and provides grant writing assistance when necessary. The department prepares grant-related budget adjustment, monitoring and drawdowns of state and federal funds. The department is responsible for assuring that the City complies with all grant-related requirements and clauses and that the City fulfills its reporting requirements. The department is responsible for Federal requirements such as Davis-Bacon, DBE, Title VI, Buy America and all other requirements.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$4,388	\$7,938	\$7,938	Same LOS
Materials	\$10,679	\$1,293	\$1,293	
Ongoing CIP				
(if applicable) Subtotal	\$15,067	\$9,231	\$9,231	
Revenues				
Admin IFT	\$3,918	\$3,918	\$3,918	
(if applicable) Net Total	\$11,149	\$5,313	\$5,313	
FTEs				
FTR	0.04	0.08	0.08	Results Team Score 122.75
PTNB	-	-	-	
Total	0.04	0.08	0.08	

Section 3: Qualifications for Meeting Criteria in Outcome Area

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of grant administration capability.

Section 4: Cost Savings/Innovation/Collaboration

Due to the restructuring of the Budget department, cost savings will result in this bid via contract position reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

Funding at a lower level would require that grant administration and reporting be handled at a individual departmental level. This could possibly result in failure of the City to comply with state or federal regulations.

Section 6: Performance Measures

Percentage of grants coordination rated as 'Satisfactory' and 'Above Expectations' - 89.6%; Percentage of quarterly reporting completed on time - 100%; Special Service Contract turnaround time (days between receiving performance measures and POs processed) - 7.

Program: Business Improvement District

Department: Non-Departmental

Description: At the petition of Main Street businesses, City Council created a Main Street Business Improvement District to handle commercial trash collection issues and to provide some marketing and business promotion services. The City is currently contracted with the Historic Park City Alliance (HPCA) to provide these services. Funds are collected for the service via a BID fee associated with the business license.

Council Goal: Regional Collaboration & Partnerships

Desired Outcome: A City respected and admired globally

Section 1: Scope

Current LOS: Current level of service is spelled out in the contract with HMBA, and includes communication with Main Street merchants, coordination of special events, marketing and advertising for Main Street businesses, coordination of commercial trash hauling, grant writing, managing committees, membership/networking with Main St organizations, and obtaining feedback from members.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Materials	\$64,419	\$64,419	\$64,419	
(if applicable)	Subtotal	\$64,419	\$64,419	Same LOS
Revenues				
BID Revenues	\$64,419	\$64,419	\$64,419	
(if applicable)	Net Total	\$0	\$0	Results Team Score 125.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Council has approved the Desired Outcome of wanting a city that is respected and admired globally. The Business Improvement District (BID) agreement furthers this agenda by providing marketing and advert siting of Park City to the global community.

Section 4: Cost Savings/Innovation/Collaboration

This program is collaborative in its very nature. By working with the HPCA or the experts of Main Street rather than doing something in-house, enhances the services of the Main Street area.

Section 5: Consequences of Funding Proposal at Lower Level

The City is currently under contract with the HPCA for a certain level of service. The contract would need to be renegotiated for a lower level of service, but in theory the service could be reduced to zero.

Section 6: Performance Measures

Line-item accounting of how BID funds were spent. Summary of how each of the services in the scope of services was met.

2012 Park City Council Goals & Targets for Action (January - March 2012)

Goal 7 Open and Responsive Government to the Community

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
1. Fiscally & Legally Sound				
1. Reduced paperwork and mailing costs through direct paperless billing and payroll	Pending		Pending	Investigating viability for payroll. Discussing project timelines for water billing.
2. Specialized Software Acquisition for Budgeting for Outcomes	Dec-12		In Progress	Currently in RFP process.
2. Engaged, Capable Workforce				
1. Specialized Software Acquisition for Performance Reviews	Nov-12		Pending	Software for performance evaluations will be implemented for the fall 2012 review process. This will save 50%+ of staff time spent for previous cycles, enhance the experience for all staff, simplify to allow focus on important aspects of performance instead of paperwork, and allow for better review by management to further improve alignment of staff and City goals.
2. Enhance centralized HR training program	Jun-13		In Progress	A member of the HR Staff has been identified to administer City-wide training and education programs. HR department has identified needs of all supervisory staff including such items as documentation, crucial conversations, employee discipline, etc. Mandatory training program has been initiated with classes to begin end of April 2012. Safety training needs are being evaluated currently by a safety professional to assist the City in identifying needs. Current safety program will be updated as needed. These efforts are currently being conducted by the Engineering Department.
3. Identify training needs and develop implementation plan for staff, elected and appointed officials	Pending		Pending	All City staff positions and appointed employees require individual identification of training needs, as well as identification of staff member wants. Once needs are identified and approved, programs need to be designed and implemented to ensure that needs are being met so that resources can run smoothly. Staff has met with all the managers to identify future training needs. Staff is currently trying demo programs for possible on-line training opportunities. HR Staff is also working on developing a consistent individual development and succession plan program.
3. Flexible and Nimble to Adjust Quickly to Changing Environments				
1. Develop mid-range and long-term Information Technology Strategic Deployment and Management Plan	Pending		Pending	Targets for action may be established as part of Park City 2030 Long Term Strategic Plan.
4. Security, Maintenance and Preservation of City Assets				
1. Invest in backup, storage & recovery	Apr-12		Complete	Implemented in February 2012
5. Connected with Our Citizens with a Shared Vision for the Future - Phyllis Robinson				
1. Connect, collaborate and create with community in person and virtually	Ongoing		Ongoing	Currently developing spring/summer Council neighborhood meetings.
2. Streaming media software	Sep-12			Investigate option for live audio streaming of City Council meetings.
3. Enhance mobile technology and related training to enhance citizen access and communication				
4. Community Visioning Plan	Ongoing		Ongoing	Community Visioning and development of portfolio approach incorporated into joint City Council/Planning Commission meetings.
5. ICMA Resort Consortium	Fall 2011	Dec-12	In Progress	CAST and Council presentation on benchmarks complete. National Citizen Survey tie-in with existing 8 mountain towns in CAST possible. Need to lobby other towns to join us on comparisons between mountain towns. Will make pitch again at January CAST meeting in Steamboat.

OPEN AND RESPONSIVE GOVERNMENT TO THE COMMUNITY

PROGRAM	Department	SCORE	Vol II p. #	FY12 BASE	FY13 DEPT REQUEST	FY13 RT REC	FY13 REV	FY13 TOTAL REC COST	FY14 DEPT REQUEST	FY14 RT REC	FY14 REV	FY14 TOTAL COST
Revenue/Resource Management	Budget, Debt, and Grants	141	105	\$45,212	\$19,367	\$19,367	(\$13,489)	\$5,878	\$19,367	\$19,367	(\$13,489)	\$5,878
Debt Management	Budget, Debt, and Grants	140	106	\$31,473	\$3,312	\$3,312	(\$11,935)	-\$8,623	\$3,312	\$3,312	(\$11,935)	-\$8,623
Systems Support	Technical and Customer Services	138.25	107	\$177,407	\$252,087	\$227,087	(\$21,228)	\$205,859	\$252,087	\$252,087	(\$21,228)	\$230,859
Financial Services	Finance	136.75	109	\$286,307	\$286,306	\$286,306	(\$135,251)	\$151,055	\$286,501	\$286,501	(\$135,251)	\$151,249
Website	Technical and Customer Services	136.75	110	\$33,977	\$50,977	\$33,977	(\$2,605)	\$31,372	\$50,977	\$50,977	(\$2,605)	\$48,372
Accounting/Audit/Treasury	Finance	136.25	111	\$299,814	\$299,813	\$299,813	(\$91,738)	\$208,076	\$299,911	\$299,911	(\$91,738)	\$208,173
Network Support	Technical and Customer Services	135.75	112	\$255,101	\$295,043	\$290,043	(\$30,350)	\$259,692	\$295,043	\$295,043	(\$30,350)	\$264,692
Building Repairs and Maintenance	Building Maint.	133.25	113	\$288,190	\$288,190	\$288,190	(\$39,101)	\$249,089	\$288,190	\$288,190	(\$39,101)	\$249,089
Support/Help Desk	Technical and Customer Services	133.25	114	\$236,941	\$336,126	\$336,126	(\$27,576)	\$308,551	\$335,146	\$335,146	(\$27,576)	\$307,571
Budget Preparation, Coordination, and Monitoring	Multiple Depts	131.5	115	\$100,250	\$115,721	\$115,721	(\$28,986)	\$86,735	\$115,721	\$115,721	(\$28,986)	\$86,735
Capital Budgeting	Budget, Debt, and Grants	131.5	116	\$31,295	\$10,490	\$10,490	(\$17,095)	-\$6,606	\$10,490	\$10,490	(\$17,095)	-\$6,606
City Recorder	City Manager	129.75	117	\$92,005	\$93,699	\$93,699	(\$4,498)	\$89,201	\$93,699	\$93,699	(\$4,498)	\$89,201
Inspections and Contract Supervision	Building Maint.	129.75	118	\$91,760	\$91,760	\$91,760	(\$11,583)	\$80,177	\$91,760	\$91,760	(\$11,583)	\$80,177
Records Management	Multiple Depts	129.5	119	\$304,729	\$317,999	\$300,639	\$0	\$300,639	\$332,999	\$332,999	\$0	\$332,999
Asset Management/Replacement Program - CIP	Building Maint.	129	120	\$13,000	\$13,000	\$13,000	\$0	\$13,000	\$13,000	\$13,000	\$0	\$13,000
Analysis Resource	Budget, Debt, and Grants	128.25	121	\$42,978	\$40,258	\$40,258	(\$12,703)	\$27,555	\$40,258	\$40,258	(\$12,703)	\$27,555
Benefit Design/Administration	Human Resources	128.25	122	\$63,425	\$62,471	\$62,471	(\$17,596)	\$44,876	\$62,471	\$62,471	(\$17,596)	\$44,876
Software Maintenance/Upgrades	Technical and Customer Services	128	123	\$187,221	\$188,581	\$187,221	(\$20,119)	\$167,103	\$188,581	\$187,221	(\$20,119)	\$167,103
Local, State, and Federal Compliance	Human Resources	124.75	124	\$132,337	\$128,034	\$128,034	(\$40,759)	\$87,275	\$128,034	\$128,034	(\$40,759)	\$87,275
GIS	Technical and Customer Services	124	125	\$81,624	\$132,584	\$96,584	(\$7,847)	\$88,737	\$132,584	\$132,584	(\$7,847)	\$124,737
Utilities	Building Maint.	123.5	126	\$358,054	\$358,054	\$358,054	\$0	\$358,054	\$358,054	\$358,054	\$0	\$358,054
Litigation	Legal	123.25	127	\$76,682	\$76,682	\$76,682	(\$8,827)	\$67,855	\$76,682	\$76,682	(\$8,827)	\$67,855
Fleet Management & Maintenance	Fleet Services	123	128	\$2,372,768	\$2,372,768	\$2,372,768	(\$2,372,776)	-\$8	\$2,372,768	\$2,372,768	(\$2,372,776)	-\$8
Pay Plan Design/Administration	Human Resources	123	129	\$75,432	\$70,994	\$70,994	(\$23,029)	\$47,965	\$70,994	\$70,994	(\$23,029)	\$47,965
Recruitment	Human Resources	121.5	130	\$80,699	\$78,110	\$78,110	(\$24,850)	\$53,260	\$78,110	\$78,110	(\$24,850)	\$53,260
IT Customer Service	Technical and Customer Services	121	131	\$103,879	\$103,879	\$103,879	(\$21,434)	\$82,445	\$103,879	\$103,879	(\$21,434)	\$82,445
Policy Creation & Implementation	Multiple Depts	119.5	132	\$323,075	\$330,588	\$327,588	(\$9,928)	\$317,660	\$330,838	\$327,838	(\$9,928)	\$317,910
Risk Management	Legal	119.25	133	\$878,932	\$878,931	\$878,931	\$0	\$878,931	\$878,931	\$878,931	\$0	\$878,931
Janitorial Services	Building Maint.	119.25	134	\$256,146	\$256,146	\$256,146	\$0	\$256,146	\$256,146	\$256,146	\$0	\$256,146
General Legal Support	Legal	118	135	\$87,676	\$86,176	\$86,176	(\$6,612)	\$79,564	\$86,176	\$86,176	(\$6,612)	\$79,564
Staff Support	City Manager	117.25	136	\$212,566	\$222,624	\$222,624	(\$70,879)	\$151,745	\$222,624	\$222,624	(\$70,879)	\$151,745
Performance Management	Human Resources	115	137	\$668,617	\$668,579	\$668,579	(\$137,953)	\$530,627	\$668,579	\$668,579	(\$137,953)	\$530,627
Community Outreach and Citizen Engagement	Multiple Depts	114.75	138	\$334,735	\$352,209	\$352,209	(\$57,391)	\$294,818	\$345,159	\$345,159	(\$57,391)	\$287,768
Elections	City Manager	114	140	\$20,945	\$7,945	\$7,945	\$0	\$7,945	\$20,945	\$20,945	\$0	\$20,945
Performance Measures and Benchmarking	Budget, Debt, and Grants	108.75	141	\$26,284	\$62,000	\$62,000	(\$7,953)	\$54,047	\$62,000	\$62,000	(\$7,953)	\$54,047
Contracts/Grants	Legal	108	142	\$65,125	\$65,125	\$65,125	(\$7,766)	\$57,359	\$65,125	\$65,125	(\$7,766)	\$57,359
Valuing Employees	Human Resources	107.25	143	\$129,986	\$129,971	\$129,971	(\$51,145)	\$78,826	\$129,971	\$129,971	(\$51,145)	\$78,826
Council & Board Support	Multiple Depts	106	144	\$312,521	\$317,184	\$317,184	(\$15,442)	\$301,742	\$317,184	\$317,184	(\$15,442)	\$301,742
Employment Review	Legal	104.75	145	\$51,843	\$51,842	\$51,842	(\$6,169)	\$45,672	\$51,842	\$51,842	(\$6,169)	\$45,672
Short-Term Citywide Personnel	Human Resources	94.25	146	\$56,557	\$56,524	\$56,524	\$0	\$56,524	\$56,524	\$56,524	\$0	\$56,524
Special Meetings	City Manager	81.75	147	\$3,000	\$12,000	\$3,000	\$0	\$3,000	\$12,000	\$12,000	\$0	\$12,000
Venture Fund	City Manager	81.5	148	\$30,000	\$30,000	\$30,000	\$0	\$30,000	\$30,000	\$30,000	\$0	\$30,000
				\$9,189,380	\$9,647,846	\$9,534,126		\$6,177,514	\$10,069,653	\$10,065,293		\$6,708,681

Program: Public Works Facility

Department: Debt/CIP

Description: Debt Service expense related to Public Works Facility (2005 Sales Tax Bond).

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

Includes existing debt service payments for land purchases and improvements related to the Public Works Facility.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Debt	\$307,627	\$0	\$0	
Revenues				
Sales Tax	\$307,627	\$0	\$0	
Total	\$0	\$0	\$0	Results Team Score 144

Section 3: Qualifications for Meeting Criteria in Outcome Area

The debt associated with the Public Works Facility of 2005 is consistent with Council's desired outcome to provide security and maintenance for the preservation of the City's assets. The Public Works building is an essential structure that provides a hub for all public works activities. It provides open and responsive access to the community for all their public works needs.

Section 4: Cost Savings/Innovation/Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Debt service is an existing obligation that can't legally be reduced.

Section 6: Performance Measures

Sales Tax Revenue - S & P: A+

Description: Provide revenue and resource management analysis (e.g., monthly sales tax report, property tax rate calculation, forecasting sales tax, fee analysis, etc.) for the benefit of the City Council, City departments, and the general public.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Currently the Budget department provides a moderate to high level of revenue/resource management for the City. The department presents the annual Financial Impact Assessment Report to City Council during visioning. Staff also presents a monthly revenue update for Council. The Budget department provides detailed sales and property tax information for City Council, the City Manager and city staff. Areas that could be improved with more funding include more frequent fee analyses and impact fee calculations.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$32,911	\$16,935	\$16,935	Same LOS
Materials	\$12,301	\$2,432	\$2,432	
Ongoing CIP				
(if applicable) Subtotal	\$45,212	\$19,367	\$19,367	Planning/Capital Analysis - CIP
Revenues				
Admin IFT	\$13,489	\$13,489	\$13,489	
(if applicable) Net Total	\$31,723	\$5,878	\$5,878	
FTEs				
FTR	0.30	0.16	0.16	
PTNB	-	-	-	Results Team Score
Total	0.30	0.16	0.16	141

Section 3: Qualifications for Meeting Criteria in Outcome Area

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of understanding and forecasting of City revenue. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

Section 4: Cost Savings/Innovation/Collaboration

The Budget department has consolidated property tax analysis and data base management. Property tax data had been provided by an outside consultant and is now collected and compiled in-house. This results in a cost savings for the City. Also, due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

In a reduced scenario the department would not be able to provide fee analyses and impact fee calculations as well as maintain the property tax and sales tax database. Current services such as sales tax monitoring/reporting, long rang revenue projections, shortfall management, and property tax calculation would be reduced in scope and effectiveness. The ability to forecast revenues properly and to determine the proper revenue mix would be weakened.

Section 6: Performance Measures

Days after receiving property tax information from counties that property tax calculation sheets are filled out and returned - 9; Percent of those who rate the quality of service of Financial/Fee Analysis as 'satisfactory' and 'above expectations' - 94%; Percent of those who rate the quality of service of Revenue Forecasting and Analysis as 'satisfactory' and 'above expectations' - 90%

Description: Manage, budget, track, and prepare for City debt as directed by City Council.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Currently the Budget Department provides debt management services for the City. These services include the preparation necessary for the issuing of a variety of typical and specialized bonds and other financing agreements. Budget staff works closely with the City's financial advisor and Bond Council in the planning and issuing of bonds. The department prepares and presents bond rating presentations to the bond rating agencies. The department provides analysis and reports for the City Manager and City Counsel regarding current outstanding debt.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$28,351	\$3,175	\$3,175	Same LOS
Materials	\$3,122	\$137	\$137	
Ongoing CIP				
(if applicable) Subtotal	\$31,473	\$3,312	\$3,312	
Revenues				
Admin IFT	\$11,935	\$11,935	\$11,935	
(if applicable) Net Total	\$19,538	-\$8,623	-\$8,623	
FTEs				
FTR	0.25	0.03	0.03	Results Team Score 140
PTNB	-	-	-	
Total	0.25	0.03	0.03	

Section 3: Qualifications for Meeting Criteria in Outcome Area

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the upmost importance that Council, the City Manager, and staff have a high level of debt management capability. Council has continued to utilize debt and a funding mechanism for capital projects and open space.

Section 4: Cost Savings/Innovation/Collaboration

Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

The department currently provides a high level of service and oversight related to debt issuance. Funding at a lower level would include relying more heavily on a financial advisor to handle debt issuance and planning.

Section 6: Performance Measures

At least \$5 million kept in a reserve fund? Yes; Bond issuances completed in time for projects? Yes; Debt service as percent of net operating expenditure. 27%; Maintain GO bond rating Fitch - AA+, Moody's - Aa1, S & P - AA

Description: Provides support for servers, enterprise software and storage infrastructure. This includes but is not limited to security, email, databases, file and application servers.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

Current LOS: System support manages server hardware, operating systems, security controls, antivirus, backups/disaster recovery and disk storage in a virtualized environment that includes up to 50 servers. These systems serve all departments within the organization with enhanced applications, some of which include: web services, database, email, storage, document and permit management, and secondary support for network operations.

Proposed LOS: 1.) Software Maintenance for advanced backup/disaster recovery; email security filtering; server virtualization 2.)Advanced support and consulting services.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$129,534	\$129,534	\$129,534	Enhanced LOS
Materials	\$47,873	\$122,552	\$122,552	
Ongoing CIP (if applicable)				
Subtotal	\$177,407	\$252,087	\$252,087	
Revenues				
Admin IFT (if applicable)	\$21,228	\$21,228	\$21,228	
Net Total	\$156,179	\$230,859	\$230,859	
FTEs				
FTR	1.20	1.20	1.20	
PTNB	-	-	-	
Total	1.20	1.20	1.20	Results Team Score 138.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

In meeting the needs of the organization's system(s) requirements, we require additional funding to not only continue support of current infrastructure but leverage these funds to effectively continue to expand and deliver innovative systems solutions. Investment in storage and backup solutions will be key to the overall success in our outcome area. This will allow IT to continue with its proven track record of providing reliable and effective systems solutions.

Section 4: Cost Savings/Innovation/Collaboration

Migration of 50+ physical systems into our virtual infrastructure has reduced costs in many different areas. These include and are not limited to network, support, energy and maintenance costs. Virtualization has eliminated the need for physical systems to be purchased thereby reducing the overall footprint of IT. This has allowed IT to provide innovative and rapid deployment of systems as needed with the ever changing and demanding needs of information storage and deployment.

Section 5: Consequences of Funding Proposal at Lower Level

System Support reductions would reduce response times to support and service/project requests. Reductions will pose critical risks to proactively manage security, server, backup, updates and storage systems.

Section 6: Performance Measures

1.) Percent of server/system uptime 99.958 2.) Percent of infrastructure uptime 99.988 3.) <2-hour response time 4.) On-time equipment replacements & upgrades 5.) 98% email security filtering

Program: Marsac Remodel

Department: Debt/CIP

Description: Debt Service expense related to Marsac Remodel (in the 1990's) (2005 Sales Tax Bond)

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

Includes existing debt service payments for improvements related to the Marsac Bldg Remodel

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Debt	\$18,181	\$0	\$0	
Revenues				
Sales Tax	\$18,181	\$0	\$0	
Total	\$0	\$0	\$0	Results Team Score 137.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

The debt associated with the Marsac Remodel of the 1990s is consistent with Council's desired outcome to provide security and maintenance for the preservation of the City's assets. The Marsac Building is a historic structure that has been a part of the fabric of the Old Town and Main Street community since the 1930s and is such is a central location for providing an open and responsive government.

Section 4: Cost Savings/Innovation/Collaboration

By remodeling the City Hall instead of building a brand new building somewhere else the City was able to save money. The City was also able to show commitment to the Main Street area.

Section 5: Consequences of Funding Proposal at Lower Level

Debt service is an existing obligation that can't legally be reduced.

Section 6: Performance Measures

Sales Tax Revenue - S & P: A+

Description: Accounts Payable produces accurate vendor payments and responds to inquiries promptly & professionally. Accounts Receivable records customer payments, follows up on late payments owed to the City, and provides customer service. Payroll produces accurate employee payroll checks in compliance with Federal and State regulations and processes employee benefit invoices for payment.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Current LOS: The Finance department provides payroll, accounts payable and accounts receivable services. These services are provided with accuracy and timeliness. Another important factor of this program is customer service. Not only is this service provided to the public, but it is provided to internal departments as well.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$261,353	\$261,353	\$261,548	
Materials	\$24,954	\$24,953	\$24,953	
Ongoing CIP				
(if applicable) Subtotal	\$286,307	\$286,306	\$286,501	
Revenues				
Admin IFT	\$135,251	\$135,251	\$135,251	
(if applicable) Net Total	\$151,056	\$151,055	\$151,249	
FTEs				
FTR	2.67	2.67	2.67	
PTNB	0.68	0.68	0.68	
Total	3.35	3.35	3.35	Results Team Score 136.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as to requirements imposed at the state level. As stewards of the Public trust, the Finance department continues to receive education and training in the areas required by those entities. The Financial Services program strives to maintain a high level of internal customer service as well as external customer service. It is imperative the payroll and accounts payable keep up with tax laws and regulations that apply.

Section 4: Cost Savings/Innovation/Collaboration

Collaboration: All of the functions in the program collaborate with all the departments to ensure the accuracy and timeliness of payroll, accounts payable, accounts receivable.

Section 5: Consequences of Funding Proposal at Lower Level

Funding at a lower level would decrease the level internal services provided to all departments, as well as decrease the level of service to the public.

Section 6: Performance Measures

Percentage of error free checks paid timely - 99.91%

Description: This program manages www.ParkCity.org, the City's website. This website is key in helping departments disseminate information to the public.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Connected with our citizens with a shared vision for the future

Section 1: Scope

Current LOS: www.ParkCity.org is a core component in how we communicate and provide information. In coordination with other websites and social media efforts, Internet traffic is directed to the City website and gives is the opportunity to measure the relevance and quality of the information being provided. This program allows departments to create website content and submit for review. This helps ensure that branding and readability guidelines are met before information is published. The City website is also accessible for mobile devices, a growing need and expectation. Users can receive Really Simple Syndication (RSS) feeds and automatic email notifications for a variety of City topics.

Proposed LOS: 1.) Integration of separate web-services to ensure a consistent user experience. 2.) Increase of software maintenace costs to support mobile website.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$33,857	\$33,857	\$33,857	
Materials	\$120	\$17,120	\$17,120	
Ongoing CIP (if applicable)				
Subtotal	\$33,977	\$50,977	\$50,977	
Revenues				
Admin IFT (if applicable)	\$2,605	\$2,605	\$2,605	
Net Total	\$31,372	\$48,372	\$48,372	
FTEs				
FTR	0.40	0.40	0.40	
PTNB	-	-	-	
Total	0.40	0.40	0.40	Results Team Score 136.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

The City website represents a significant portion of the Open and Responsive Government objective. Search engine ranking and growth, combined with other department offerings such as bus routes, continue to rely on the City website as a platform to disseminate information.

Section 4: Cost Savings/Innovation/Collaboration

The City website represents a significant cost value to provide information quickly and easily and displaces other costlier modes of communication.

Section 5: Consequences of Funding Proposal at Lower Level

Reduced funding would result in degraded style consistency and update frequency. Other enhanced features would be eliminated or minimized.

Section 6: Performance Measures

1.) <4-hour response time to website postings 2.) Increased webtraffic >100K users month 3.) 20% increase in mobile web traffic Y/Y.

Description: Maintain government accounting systems that present the City's funds accurately and in conformity with Generally Accepted Accounting Principles. Cash position, banking, and investment management in accordance with State law and the City's investment policy. Respond professionally and promptly to customers accounting inquiries and service.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Current LOS: This program is to assure that all financial transactions of Park City Municipal Corporation are properly administered and reported so as to address applicable laws, management information needs, and constituent requests. The Finance department oversees the City's investment portfolio to ensure safety, liquidity and optimum yield. The Finance department accumulates data to account for the City's capital assets including infrastructure as required by accounting principles generally accepted in the United State of America. Additionally, the department coordinates the City's annual audit and prepared the Comprehensive Annual Financial Report.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$229,722	\$229,722	\$229,820	
Materials	\$70,091	\$70,091	\$70,091	
Ongoing CIP				
(if applicable) Subtotal	\$299,814	\$299,813	\$299,911	
Revenues				
Admin IFT	\$91,738	\$91,738	\$91,738	
(if applicable) Net Total	\$208,076	\$208,076	\$208,173	
FTEs				
FTR	2.07	2.07	2.07	
PTNB	0.04	0.04	0.04	
Total	2.11	2.11	2.11	Results Team Score 136.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

In an effort to keep the City fiscally and legally sound, the City must adhere to federal laws and regulations as well as requirements imposed at the state level. As stewards of the Public trust, the finance department continues to receive education and training in the areas required by those entities. Also, changes are constantly happening in governmental accounting, so the Finance department keeps up with those pending items that may turn into requirements for the City.

Section 4: Cost Savings/Innovation/Collaboration

Cost Savings: The Finance department has been able to take more trainings over the internet rather than travel, accounting for cost savings in training.

Section 5: Consequences of Funding Proposal at Lower Level

Consequences of a lower level of funding: Park City Municipal Corporation could be in danger of not meeting the required laws and regulations set forth by the Federal, State and local governments on top of adhering to our polices and procedures.

Section 6: Performance Measures

Number of corrections required by outside auditors during the year end audit - 0

Description: Provides design, implementation and support of citywide communications infrastructure. This includes network, phone/fax, Internet, security, and remote services.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

Current LOS: Network Support manages network infrastructure and security across fifteen locations providing phone, data, camera and remote access services. This includes support of datacenter operations and secondary System Support. This provides connectivity to all computers, applications, phones, etc. This program provides project management for projects within the City including capital projects such as data design for new facilities such the MARC or software projects such as Sensus the water meter reading software.

Proposed LOS: 1.) Consulting: Security; Technology Projects 2.)Network security, management and wireless softwares.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$136,463	\$136,463	\$136,463	
Materials	\$118,638	\$158,580	\$158,580	Enhanced LOS
Debt	\$10,834	\$10,898	\$10,660	1998 RDA Bond (Fiber Optics)
(if applicable) Subtotal	\$265,935	\$305,940	\$305,702	
Revenues				
Admin IFT	\$30,350	\$30,350	\$30,350	
Sales Tax				
(if applicable) Net Total	\$235,585	\$275,590	\$275,352	
FTEs				
FTR	1.13	1.13	1.13	
PTNB	-	-	-	
Total	1.13	1.13	1.13	Results Team Score 135.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Open and responsive government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Network connectivity provides this through allowing complex software packages that allow departments to respond to citizens with requests in a timely manner while effectively enabling departments to communicate and share data saving time and effort.

Section 4: Cost Savings/Innovation/Collaboration

Cost savings: Implemented a low cost wireless relay that eliminated the need for a monthly service from an ISP to support the Water Meter Reading backhaul.

Section 5: Consequences of Funding Proposal at Lower Level

Network Support reductions would reduce response times to support and service/project requests. Reductions will pose risks to proactively manage security, updates and backup of network equipment. Backup safeguards may not be available, and advanced project capabilities will be hindered. Network operations represents a critical component to the foundation of IT support. With reduced funding, IT and the organization will be disadvantaged and unlikely to meet growing demands. Furthermore, we will have an increased level of risk and cost associated with downtime. Should the level of funding remain unchanged into future years, issues will continue to hinder other project expectations.

Section 6: Performance Measures

1.) Percent of server/system uptime 99.958 2.) Percent of infrastructure uptime 99.988 3.) <2-hour response time 4.) On-time equipment replacements & upgrades 5.) 99% Network security filtering

Program: Support/Help Desk

Department: TECHNICAL & CUSTOMER SERVICES

Description: Provides training and support to staff on equipment and technology resources including computer, hardware, software, printers, network, cellular & desk phones.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Flexible and nimble to adjust quickly to changing environments

Section 1: Scope

Current LOS: Support addresses customer technology issues to ensure smooth operations of all business functions. Support staff trains users in software applications, supports and troubleshoots computers, user accounts, workflows, network and phone issues. In addition, support staff replaces aged computers and deploys software and upgrades to computers. Secondary assignments are common to fulfill project requests.

Proposed LOS: 1.)One additional FTR for helpdesk 2.)Increase for training 3.)Increase for support technology--helpdesk management.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$216,288	\$295,113	\$294,133	Enhanced LOS
Materials	\$20,654	\$41,014	\$41,014	
Ongoing CIP				
(if applicable) Subtotal	\$236,941	\$336,126	\$335,146	
Revenues				
Admin IFT	\$27,576	\$27,576	\$27,576	
(if applicable) Net Total	\$209,366	\$308,551	\$307,571	
FTEs				
FTR	2.52	3.52	3.52	
PTNB	-	0.04	-	
Total	2.52	3.56	3.52	Results Team Score 133.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Technology requirements have increased and will continue to increase for the city as a whole. New facilities such as the water treatment plant and new technologies such as AVL for busses have increased the amount and depth of technology used by more and more city employees. An increase in the usage of mobile devices has increased the need for support of these devices which come with their own set of challenges. The increases have place a greater demand on support staff as technology becomes a more critical component of city operations.

Section 4: Cost Savings/Innovation/Collaboration

Support improvements could be achieved through technology upgrades. For example, automation of frequent administrative tasks such as delivery of software, reimaging of computers, and making user data and settings more portable. These upgrades could save significant time for staff and users and possibly allow greater accessibility of user data. Increased time for support staff would result in more time for training which would result in more productivity for city staff. Also increased availability for project assistance will result in improvement of project outcomes.

Section 5: Consequences of Funding Proposal at Lower Level

Service reductions would impact user support capacity and response times. With reduced funding, the organization will be disadvantaged and unlikely to meet growing demands. Training would be reduced along with capacity to meet demands for software upgrade timelines and replacement computer timelines. Computer downtime and lack of resources and understanding though training could result in downtime of critical city processes.

Section 6: Performance Measures

1.) <5-hour respons time helpdesk workorders 2.) 100% Increase in smartphones Since March 2010--requiring enhanced support 3.) 63% increase in laptops since March 2009

Description: The Building Maintenance Department provides a variety of services and preventative maintenance for this program. It requires that City building repairs and maintenance are performed throughout all City owned facilities to ensure preservation and longevity of building assets.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

Current LOS: Items include general maintenance such as repairing belts, greasing bearings, changing filters, minor electrical & plumbing repairs, carpet cleaning, etc. Challenges to the goal of this program are integrating new technologies and acquisition of new and expanding facilities.

Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$180,862	\$180,862	\$180,862	Same LOS
Materials	\$107,327	\$107,327	\$107,327	
Ongoing CIP				
(if applicable) Subtotal	\$288,190	\$288,190	\$288,190	
Revenues				
Admin IFT	\$39,101	\$39,101	\$39,101	
(if applicable) Net Total	\$249,089	\$249,089	\$249,089	
FTEs				
FTR	2.80	2.80	2.80	
PTNB	-	-	-	
Total	2.80	2.80	2.80	Results Team Score 133.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The occupants and user groups have also expressed their desire for clean, functioning, reliable facilities through requests and an internal services survey. The building maintenance and repair program is a critical (core) function in preserving the City's infrastructure.

Section 4: Cost Savings/Innovation/Collaboration

"Cost Savings": The Building Maintenance Department through the building repairs and maintenance program is able to extend useable life of facilities reducing overall costs.

"Innovation": The Building Maintenance Department continually looks for creative ways to extend the life of building components through preventative maintenance. Recent example includes a water decalcification system that extends the life of plumbing fixtures and anticipated 10% reduction in energy use. Industry trends are to move towards "greener" technologies.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.

Section 6: Performance Measures

Percent of building repairs made within 30 days of receiving a complaint or a request for service **Target 91% Actual 93%**

Description: Assist the City Manager with all aspects of the capital budget process (e.g., managing CIP database, capital budget process, prioritization committee, etc.) for the benefit of the City Council, City departments, and the general public.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Currently the Budget department provides a high level service related to capital. Services include capital budget preparation, evaluation and monitoring. The department oversees the Capital Improvement Plan (CIP) process. The department works with City project managers to set and evaluate capital projects budget and expenditures. The department manages the Project Accounting module in EDEN. The Department also manages the CIP data base which allows a detailed accounting of project prioritization, funding source and budget detail. As part of the budget process, budget staff prepares prioritization, reports, and general analysis related to capital and presents information to the City Manager and Council on all city capital projects and capital needs.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$26,500	\$10,055	\$10,055	Same LOS
Materials	\$4,794	\$435	\$435	
Ongoing CIP				
(if applicable) Subtotal	\$31,295	\$10,490	\$10,490	
Revenues				
Admin IFT	\$17,095	\$17,095	\$17,095	
(if applicable) Net Total	\$14,199	-\$6,606	-\$6,606	
FTEs				
FTR	0.25	0.10	0.10	Results Team Score 131.5
PTNB	-	-	-	
Total	0.25	0.10	0.10	

Section 3: Qualifications for Meeting Criteria in Outcome Area

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of capital project preparation, coordination, and monitoring. Additionally, Council has continued to identify capital and infrastructure improvement and maintenance as a high priority to the continued development of the community.

Section 4: Cost Savings/Innovation/Collaboration

Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

By funding at a lower level the department would not be able to provide CIP prioritization committee services. CIP staff report and presentations would be greatly diminished. CIP reporting and database maintenance would still be provided, but at reduced levels.

Section 6: Performance Measures

Percent of months in which CIP budget monitoring was completed: 100%. Percent of those who rated Capital Monitoring as 'useful' and 'very Useful' Percentage of those who rated Capital Project Monitoring quality of service as 'satisfactory' and 'above expectation'

Description: Assist the City Manager with all aspects of the budget process (i.e., budget document preparation, budget adjustments, Citizen's Budget, weekly/monthly budget monitoring, etc.) for the benefit of the City Council, City departments, and the general public.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Currently the Budget and Finance Departments provide a high level of budget preparation services to the City with regards to budget process, documentation, and monitoring. The budget process includes staff coordination, data input and collection, report creation and distribution, BFO staff assistance, BFO software creation and upkeep, Council and staff presentations, end-of-year balancing, and Pay Plan participation. Budget documents include the creation of Volumes I and II of the Budget Document, meeting GFOA Award criteria, submittal of the State Budget Audit, and the creation and distribution of the Citizen's Budget. Budget monitoring includes managing the desktop budget toolbox, weekly and monthly budget updates, as well as staff training and assistance on budget related issues.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$77,838	\$66,555	\$66,555	Same LOS
Materials	\$22,413	\$49,166	\$49,166	
Ongoing CIP				
(if applicable) Subtotal	\$100,250	\$115,721	\$115,721	
Revenues				
Admin IFT	\$28,986	\$28,986	\$28,986	
(if applicable) Net Total	\$71,264	\$86,735	\$86,735	
FTEs				
FTR	0.70	0.60	0.60	
PTNB	-	-	-	
Total	0.70	0.60	0.60	Results Team Score 131.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City it is of the utmost importance that Council, the City Manager, and staff have a high level of budget preparation, coordination, and monitoring. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority.

Section 4: Cost Savings/Innovation/Collaboration

Due to the restructuring of the Budget Department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

In a reduced scenario the department would not be able to provide much help in the way of budget reporting, assistance with budget options, budget balancing, and the pay plan process. The department's involvement with budget presentations and staff reports would be minimal.

Section 6: Performance Measures

Budget Document - number of days completed/distributed after adoption: 30. Overall percentage of weekly monitoring reports distributed per week: 95%. Percent of satisfaction for budget monitoring: 85%. Percent of satisfaction for budget preparation: 90%. Receive GFOA Distinguished Budget Award: Y.

Description: Maintain a record of City Council proceedings, including minutes and motions. Maintains ordinances, resolutions, agreements, easements, professional services contracts. Administers oaths and acknowledgements under the seal of the City. Performs duties as required by the Municipal Code, the City Council, or the City Manager.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Flexible and nimble to adjust quickly to changing environments

Section 1: Scope

Functions of the City Recorder play a vital role in the coordination and management of records of City Council proceedings, minutes and motions. The Recorder maintains original documents including ordinances, resolution, agreements, easements, professional services contracts. The Recorder is also charged by Code to administer oaths and acknowledgements under the seal of the City. The Recorder performs duties as required by the Municipal Code, the Mayor and City Council, and the City Manager. The current LOS will remain the same, while the costs will increase to reflect the possible reduction in hours and/or retirement of the current City Recorder. Maintaining the current level of service is important.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$86,785	\$88,379	\$88,379	Same LOS
Materials	\$5,220	\$5,320	\$5,320	
Ongoing CIP				
(if applicable) Subtotal	\$92,005	\$93,699	\$93,699	
Revenues				
Admin IFT	\$4,498	\$4,498	\$4,498	
(if applicable) Net Total	\$87,507	\$89,201	\$89,201	
FTEs				
FTR	0.98	0.98	0.98	
PTNB	0.10	0.15	0.15	
Total	1.08	1.13	1.13	Results Team Score 129.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 4: Cost Savings/Innovation/Collaboration

There are no cost savings. Because good succession planning unusual in any organization, our efforts to ensure consistency in the high level of service provided by the Executive Team could be viewed as innovative.

Section 5: Consequences of Funding Proposal at Lower Level

Our ability to prepare for succession will be severely limited.

Section 6: Performance Measures

1. Two week turn around for Council minutes (new tracking sheet)
2. Epackets & website postings by EOD Monday and packets distributed by end of day Monday (new tracking sheet)
3. Executive department performance measures updated on time for semi-annual review (new tracking sheet)

Description: The Building Maintenance Department provides a variety of services through Inspections and Contract Supervision for this program. It requires that City building inspection and contract supervision are performed throughout all City-owned facilities to ensure health and safety of building occupants along with supervising contractor provided building improvements.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

Current LOS: Items include inspection of fire suppression systems, elevators, boilers, and alarm systems. Contractor supervision includes the oversight of contract work to ensure they adhere to Park City's quality standards and follows State building codes. Challenges to the goal of this program are new and expanded facilities along with increasing governmental health and safety regulations.

Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$62,277	\$62,277	\$62,277	
Materials	\$29,483	\$29,483	\$29,483	
Ongoing CIP				
(if applicable) Subtotal	\$91,760	\$91,760	\$91,760	
Revenues				
Admin IFT	\$11,583	\$11,583	\$11,583	
(if applicable) Net Total	\$80,177	\$80,177	\$80,177	
FTEs				
FTR	0.90	0.90	0.90	
PTNB	-	-	-	
Total	0.90	0.90	0.90	Results Team Score 129.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Mandated governmental regulations and the desire for quality control oversight are dictated by health and safety compliance. The building inspections and contract supervision program is a critical (core) function in preserving the City's infrastructure.

Section 4: Cost Savings/Innovation/Collaboration

“Collaboration”: Being in the Operations Division of Public Works, the Building Maintenance Department has a primary maintenance function in providing safe facilities. Working collaboratively with other governmental agencies and contractors has created efficiencies which allows for greater productivity. Examples of these include: new pool boiler and remodeling Main Street Restrooms. This requires tremendous amount of support by staff in coordinating the timing of installation & repairs.

“Innovation”: The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability while decreasing the carbon footprint and equipment downtime through innovation. Recent examples include: enhanced energy efficiency by installing higher efficient systems, installing recycled glass countertops at several city facilities.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: falling out of compliances, unsafe facilities, and risk of possible citation. There would also be a decrease in contract oversight which would impact quality and increase complaints from tenants and building users.

Section 6: Performance Measures

Percentage of alarm and fire protection systems inspected in City buildings yearly **Target** 100% **Actual** 100%

Description: IT: Provides design, implementation and support of citywide communications infrastructure. This includes, network, phone/fax, Internet, security, and remote services.

Dispatch: The Records Division provides timely process of case reports, arrests reports, citations and statistical information. The Records Division staff is the initial contact for citizens as they enter our building for police assistance.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

IT: Records retention and archiving includes the storage, access and destruction of paper and electronic records. The capture and storage of paper records is managed through this program and spans multiple facilities and is approaching 3,000 cubic feet of storage. Access is provided to departments for research and for GRAMA requests for both paper and electronic formats. Secure destruction of records occurs when all the necessary criteria is met including GRAMA, Legal and departmental needs. Paper records are also digitized for electronic reference.

Dispatch: The Police Department also manages records in a similar fashion to meet requirements for Federal and State public safety guidelines. The Records Division is responsible for the maintenance and process of all police records. The Records Division process's over 10,000 citations, 500 traffic accident reports, 2,400 crime reports, 600 arrest reports and fills over 3,000 records requests annually. The Records Division is required under Utah State Statute to process records and submit them to the state in a required time period. The Records Division is responsible for providing statistical information to both state and federal agencies.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$296,649	\$300,993	\$300,993	Same LOS
Materials	\$8,080	\$21,350	\$36,350	
Ongoing CIP				
(if applicable) Subtotal	\$304,729	\$322,343	\$337,343	
Revenues				
(if applicable) Net Total	\$304,729	\$322,343	\$337,343	
FTEs				
FTR	4.43	4.43	4.43	
PTNB	0.19	0.19	0.19	
Total	4.62	4.62	4.62	Results Team Score 129.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Records accessibility represents a vital component to providing open records access to citizens and to meet the requirements of the Government Records Access and Management Act (GRAMA). Funding is identified to further enhance records services, but in conjunction with server and storage demands. Records operations provides effective record delivery and continues to work with departments to minimize and eliminate paper oriented processes. Also, the Records Division is an essential link as the first point of contact with the public as they enter the police station. They are essential in providing various forms of documentation to the community and in processing documentation that meet state and federal requirements.

Section 4: Cost Savings/Innovation/Collaboration

Increased efficiency is achieved through the elimination and need of paper processes. Stored electronic files also enhance the experience of the citizen and the user through a searchable interface. Growth in electronic data and increases in storage requirements will continue, and investments will be required to further efficiency gains. Also, current staffing provides excellent customer service and meets the needs of records processing.

Section 5: Consequences of Funding Proposal at Lower Level

Reduction of funding will thwart efforts to eliminate paper processes. While current processes could continue, our physical storage capacity is also limited, thus reduction in storage duration cycles (Record Retention Schedules) would be necessary. Also, a decrease in funding of the Records Division would diminish the high level of customer service now in place. It would also hinder our ability to meet our obligations under state and federal for reporting requirements.

Section 6: Performance Measures

Performance measures are consistently met. Reports are processed in the required time limits and statistical reporting is processed in the required time limits. This performance measure requires that all report requests are met within 10 days of request. State Statute requires certain reports be submitted to them within 10 days such as traffic accident and D.U.I. reports. To maintain a high level of customer service this performance measure was established to ensure all reports requested have that same 10 day limit. 100% of all report requests are provide within 10 days or less. All records requests are logged and tracked to ensure that this performance measure is met.

Description: The Building Maintenance Department provides a variety of services, maintenance and capital renewal for this program. It requires that City building infrastructure asset management be performed throughout all City-owned facilities to ensure preservation and longevity of building assets.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

Current LOS: Items include replacement of aging and outdated facility infrastructure including HVAC, roofing, windows, interior finishing's and the overall structural integrity. Challenges to the goal of this program are continued funding of the asset account due to competing needs for other projects.

Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Asset CIP	\$1,570,248	\$582,709	\$582,709	Same LOS
ADA Implementation	\$28,993	\$10,000	\$10,000	
Shell Space HOA	\$13,000	\$13,000	\$13,000	
(if applicable) Subtotal	\$1,612,241	\$605,709	\$605,709	
Revenues				
Admin IFT	\$1,797	\$1,797	\$1,797	
(if applicable) Net Total	\$1,610,444	\$603,912	\$603,912	Results Team Score 129

Section 3: Qualifications for Meeting Criteria in Outcome Area

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community has also expressed their desire for building preservation through citizen requests and community satisfaction surveys. The asset management program is a critical (core) function in preserving the City's infrastructure.

Section 4: Cost Savings/Innovation/Collaboration

"Cost Savings": The Building Maintenance Department is currently replacing inefficient components with higher efficiency equipment that will save the city money in the long term.

"Innovation": The Building Maintenance Department continually looks for creative ways to increase energy efficiency, Environmental stewardship, service levels, and equipment reliability while decreasing the City's carbon footprint through innovation. Recent examples include: Replacement of the tennis bubble heat exchanger and lap pool boiler at the MARC to a higher efficient systems.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: Reduction in usable life due to dilapidation and aging infrastructure, and reduced safety and reliability of building components. There would also be an increase in citizen and building occupant complaints due to established expectations.

Section 6: Performance Measures

Percentage of structural surveys conducted on city building annually. **Target 20% Actual 20%**

Description: Provide analysis (e.g., financial, policy, legislative, etc.) to City Council, City Manager, and other City departments for various projects and needs.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Currently the Budget Department provides a high level of critical analysis for all City departments as well as the City Manager and City Council. This includes financial, policy, legislative, and miscellaneous analysis. The finished product in this area includes research, process improvement, polished presentations and documents. In essence, the Budget Department acts as a resource for all types of critical analysis whether budget related or not. One example would be the assessment of several economic development feasibility studies to determine the economic impact of commercial ventures by projecting sales, franchise, and property taxes, as well as other planning, building, and engineering fees brought by the development.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$35,025	\$24,606	\$24,606	Same LOS
Materials	\$7,954	\$15,652	\$15,652	
Ongoing CIP				
(if applicable) Subtotal	\$42,978	\$40,258	\$40,258	
Revenues				
Admin IFT	\$12,703	\$12,703	\$12,703	
(if applicable) Net Total	\$30,275	\$27,555	\$27,555	
FTEs				
FTR	0.30	0.23	0.23	
PTNB	-	-	-	Results Team Score
Total	0.30	0.23	0.23	128.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is of the utmost importance that Council, the City Manager, and staff have a high level of critical and professional analysis at their disposal. A City without this resource on staff would have to contract out for various studies or expertise in order to provide the same level of service, which would be more expensive.

Section 4: Cost Savings/Innovation/Collaboration

Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

The department's ability to provide policy analysis would be greatly diminished. In a reduced scenario the department would not be able to provide much help in the way of legislative and miscellaneous analysis for city departments; departments would be on their own. The City would have to contract out for certain studies and expertise, which would probably be more expensive.

Section 6: Performance Measures

Percent of City departments satisfied with analysis: 95%. Percent of City departments satisfied with turnaround time: 95%. Quality of department as an information resource: 95%. Quality of department as a policy analysis resource: 95%.

Description: Benefits design is the research, study and active work to maintain quality benefits offerings for employees. Administration of benefits programs includes ongoing employee education, controlling costs, and assisting employees with day to day issues, from simple benefits questions to major disability & illness leave education, etc.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Engaged, capable workforce

Section 1: Scope

Current LOS: Benefits programs include health, dental, retirement, disability and life insurance offerings. The stability of employees made available by these programs allows the City to remain competitive with marketable and comparable employee job opportunities. This benefits both the internal and external City customer with longevity, training and institutional memory. This also allows employees the occasional needed flexibility to deal with significant and minor challenges in their personal lives, which allows them to be productive and stable in the work force. Benefits costs are included as part of salary comparison data undermining salary levels, so quality programs at low costs are important to both the City and the employees.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$57,550	\$57,071	\$57,071	Same LOS
Materials	\$5,875	\$5,400	\$5,400	
Ongoing CIP				
(if applicable) Subtotal	\$63,425	\$62,471	\$62,471	
Revenues				
Admin IFT	\$17,596	\$17,596	\$17,596	
(if applicable) Net Total	\$45,829	\$44,876	\$44,876	
FTEs				
FTR	0.55	0.55	0.55	
PTNB	0	0	0	
Total	0.55	0.55	0.55	Results Team Score 128.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Turnover and loss of key employees who demonstrate excellence and loyalty is a major cost and loss of service for the City. In order to function well and be open and responsive to Citizen needs and requests, stable employees with experience and training are necessary.

Section 4: Cost Savings/Innovation/Collaboration

Competitive benefit offerings provide greater stability and allow the City to overcome unnecessary additional training, recruitment and replacement costs. Industry studies cite total costs of recruitment, training and lost productivity associated with turnover at 2-3 times the cost of a position's annual salary. Cost savings by remaining competitive with other job opportunities of employees is significant to the City. Innovations in this area include costs savings associated with renewals by completing some necessary administrative work in-house, as well as adopting online programs to lower customer service costs by producers.

Section 5: Consequences of Funding Proposal at Lower Level

Reductions in established benefits programs would result in employee compensation not meeting the City standard of "market pay" as benefit costs are one contributor to "total compensation" comparisons. Market analysis would need to be conducted by staff, as well as revised recommendations by Council on compensation directives.

Section 6: Performance Measures

Number of employees judging HR products as "satisfactory" or "above expectations" in internal service surveys is 87%. Percentage of turnover Citywide is 7%.

Description: Maintenance contracts ensure that we receive continued software support, are provided with ongoing enhancements, and receive upgrades of purchased products. This ensures the technical viability of City operations.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

Current LOS: Software and hardware maintenance contracts represent a significant way to minimize risk and downtime of equipment and software. Contracts ensure that we have updated and viable infrastructure and provide support for issues. This program covers software and equipment such as:

1. Enterprise software: EDEN (financial), Kronos...
2. Antivirus & security
3. Network & phone
4. Server & storage systems
5. Data room cooling and power

Proposed LOS: No change in Level of Service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i> Same LOS
Personnel	\$35,715	\$35,715	\$35,715	
Materials	\$151,506	\$152,866	\$152,866	
Ongoing CIP <small>(if applicable)</small>				
Subtotal	\$187,221	\$188,581	\$188,581	
Revenues				
Admin IFT	\$20,119	\$20,119	\$20,119	
<small>(if applicable)</small>				
Net Total	\$167,103	\$168,463	\$168,463	
FTEs				
FTR	0.33	0.33	0.33	
PTNB	-	-	-	
Total	0.33	0.33	0.33	Results Team Score 128

Section 3: Qualifications for Meeting Criteria in Outcome Area

Software Maintenance is a critical layer that supports a significant portion of IT and GIS infrastructure. It is a necessity to the other support systems that depend on this area, including Open and Responsive Government.

Section 4: Cost Savings/Innovation/Collaboration

Savings from reducing the level of support provided by vendors has been maximized in past years. However, it is also prudent to minimize software and equipment issues through elevated support contracts and thereby reduced risks caused by failures of critical systems e.g., email, network and storage systems.

Section 5: Consequences of Funding Proposal at Lower Level

Reduced funding would increase risk and recovery time should a "downtime" event occur. Although prioritizing contract services would occur, many technology components have interlaced dependencies that would likely have broader implications.

Section 6: Performance Measures

- 1.) Consistent updates to software
- 2.) <6-hour response times to support requests

Description: Compliance includes keeping up with all the federal, state and local regulatory guidelines as they pertain to employment. It is a necessary program that minimizes costly legal liability, as well as keeps the City running with minimal distractions.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Current LOS: Compliance with multiple agencies, regulations and laws including the federal government, Utah State government and local government. This program involves keeping abreast of the changes to employment law and adhering to the requirements needed to comply, including but not limited to the Fair Labor Standards Act, Family Medical Leave, American with Disabilities Act and EEOC.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$113,503	\$109,525	\$109,525	Same LOS
Materials	\$18,834	\$18,509	\$18,509	
Ongoing CIP				
(if applicable) Subtotal	\$132,337	\$128,034	\$128,034	
Revenues				
Admin IFT	\$40,759	\$40,759	\$40,759	
(if applicable) Net Total	\$91,578	\$87,275	\$87,275	
FTEs				
FTR	0.75	0.9	0.9	
PTNB	0.386	0	0	
Total	1.14	0.90	0.90	Results Team Score 124.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Compliance in this area means no findings in audits by the Department of Labor, Equal Employment Opportunity Commission, State offices, and other agencies. In order to achieve this, compliance policies are researched and updated as necessary, required notices are posted, and accurate records are kept. This is critical to meeting the outcomes in being compliant. We also oversee internal auditing as necessary and education for management staff.

Section 4: Cost Savings/Innovation/Collaboration

By keeping the City in compliance with regulations, we are able to minimize behaviors that act to disengage and frustrate the employee population, as well as distractions and fines that could be caused by complaints resulting in audits.

Section 5: Consequences of Funding Proposal at Lower Level

Audits by government officials are extremely costly and time-consuming if we are not being proactive in this area.

Section 6: Performance Measures

of violation inquiries received annually (IRS, INS, OSHA, Labor Commission, DOL, WC) is consistently none.

Description: GIS staff develop and maintain spatial data for maps, web services, and analysis in several departments. GIS assists staff by increasing access to data, improving efficiency and enables better decision making with maps and visualization. GIS provides the benefit of online mapping and access to property information.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Connected with our citizens with a shared vision for the future

Section 1: Scope

Current LOS: The GIS program will acquire data, administer a Geodatabase, a GIS server, desktop mapping software, and web mapping applications. Staff will have access to, and be able to edit, corporate GIS data. GIS will be used to analyze and model data from many sources for internal and external customers. The program is a clearinghouse for GIS data.

Proposed LOS: 1.)Training 2.)Software licensing maintenance costs 3.) Staffing for data collection; consulting-development of software and apps. GIS is a foundation service that has growing demands. The ability to map information visually is powerful. Expectations of our citizens and illustration of GIS data through mobile devices is growing.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$72,307	\$72,307	\$72,307	Enhanced LOS
Materials	\$9,318	\$60,278	\$60,278	
Ongoing CIP (if applicable)				
Subtotal	\$81,624	\$132,584	\$132,584	
Revenues				
Admin IFT (if applicable)	\$7,847	\$7,847	\$7,847	
Net Total	\$73,777	\$124,737	\$124,737	
FTEs				
FTR	0.50	0.50	0.50	
PTNB	0.55	0.55	0.55	
Total	1.05	1.05	1.05	Results Team Score 124

Section 3: Qualifications for Meeting Criteria in Outcome Area

The GIS program has more than doubled in recent years, and continues to add users in several departments. GIS staff has been able to accommodate increased usage of GIS data, services, and software, as well as new demands for analysis. GIS staff has also kept up with developments and trends in the industry including mobile platforms.

Section 4: Cost Savings/Innovation/Collaboration

GIS provides cost savings in terms of reducing redundancy, increasing efficiency, and adding to corporate knowledge base. GIS is used inter-departmentally and fosters communication and better workflow.

Section 5: Consequences of Funding Proposal at Lower Level

Less implementation of GIS simply means less of a benefit for departments that use GIS. If the user base stops growing there will be fewer chances for creating efficiency and automation, and if users do grow without adequate support then satisfaction with the GIS will suffer. If not funded the GIS will stagnate in terms of data sources, software tools and user interface.

Section 6: Performance Measures

Server & client software will be updated within 6 months of release date if compatible with other city systems | User questions will be answered within 24 hours | Map requests and data will be delivered within 3 days | Web map applications will be developed or updated every 2 years | New GIS layers will be created with standard coordinate system and positional accuracy.

Description: Act as legal counsel to the Park City Council and Park City staff on all civil litigation.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Current LOS: Legal Staff provides in-house capability for efficient case administration with outside legal counsel retained for conflict/specialty cases. Represent Park City in mediations, arbitrations, administrative hearings, and trials. Prepare pleadings, motions, and legal memoranda on matters including employment lawsuits, personal injury lawsuits, property damage, water rights applications and claims of interference with water rights, crop loss claims, police liability claims, civil rights violations, and land use appeals. Conduct depositions and defend staff deponents in all of the foregoing matters.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$73,831	\$73,831	\$73,831	
Materials	\$2,851	\$2,851	\$2,851	
Ongoing CIP				
(if applicable) Subtotal	\$76,682	\$76,682	\$76,682	
Revenues				
Admin IFT	\$8,827	\$8,827	\$8,827	
(if applicable) Net Total	\$67,855	\$67,855	\$67,855	
FTEs				
FTR	0.58	0.58	0.58	
PTNB	0.12	0.12	0.12	
Total	0.70	0.70	0.70	Results Team Score 123.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Fiscally and legally sound

Section 4: Cost Savings/Innovation/Collaboration

Internal costs are less than hiring outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

Outsourcing litigation to outside counsel would likely increase in costs over a long-term period.

Section 6: Performance Measures

Consult with outside legal firm with complex litigation cases. Maintain case management to ensure Court deadlines are met and filing of minimal extensions. Target: 100% Actual: 100%

Description: The Building Maintenance Department funds a variety of utility services for City facilities.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

Current LOS: items include: natural gas, electricity, sewer, security systems, and trash services. Challenges to the goal of this program are increasing costs of utilities due to new & expanded facilities, and community expectations.

Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$8,804	\$8,804	\$8,804	
Materials	\$349,250	\$349,250	\$349,250	
Ongoing CIP				
(if applicable) Subtotal	\$358,054	\$358,054	\$358,054	
Revenues				
(if applicable) Net Total	\$358,054	\$358,054	\$358,054	
FTEs				
FTR	0.10	0.10	0.10	
PTNB	-	-	-	
Total	0.10	0.10	0.10	Results Team Score 123.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. Utilities are a critical (core) function in keeping the City operating.

Section 4: Cost Savings/Innovation/Collaboration

"Cost Savings": The Building Maintenance Department has opportunities to assist Sustainability in expanding alternative energy sources in addition, opportunities exist in futures and building components.

"Collaboration & Innovation": Being in the Operations Division of Public Works, the Building Maintenance Department has the primary function of funding various utilities which support City services. Working collaboratively with Sustainability Department in researching new opportunities for alternative energy sources.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: reduced comfort level in City facilities, and may impact employee productivity.

Section 6: Performance Measures

Utilities is included in Building Repairs & Maintenance budget.

Description: This program provides for the ongoing maintenance and operation of the City's fleet of vehicles and equipment. This includes fuel, routine maintenance and repairs.

Council Goal: Open & Responsive Government to the Community

Key Factor(s): Stewards of the Public Trust

Section 1: Scope

Current LOS: Includes fueling, preventative maintenance and repair services for a fleet of 223 vehicles\equipment.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$613,428	\$613,428	\$613,428	Same LOS
Materials	\$1,759,340	\$1,759,340	\$1,759,340	
Ongoing CIP				
(if applicable) Subtotal	\$2,372,768	\$2,372,768	\$2,372,768	Equipment Replacement - Rolling Stock CIP
Revenues				
Admin IFT	\$2,372,776	\$2,372,776	\$2,372,776	
(if applicable) Net Total	-\$8	-\$8	-\$8	
FTEs				
FTR	8.00	8.00	8.00	
PTNB	-	-	-	
Total	8.00	8.00	8.00	Results Team Score 123

Section 3: Qualifications for Meeting Criteria in Outcome Area

Fleet Services provides support services to: Transit, Police, Water, Streets, Parks, Bldg Maint. Golf Course Maint., Tech Services, Recreation and the Marsac motor pool. These support services are critical to each of these departments achieving their mission(s) in the pursuit of Council Goals.

Section 4: Cost Savings/Innovation/Collaboration

Over the past 5 years, in the face of significant growth in fleet size, hours and miles of operation, the fleet maintenance program has streamlined its management structure, which has yielded the City a minimum savings of \$50,000 per year in personnel costs.

Section 5: Consequences of Funding Proposal at Lower Level

Current Level of Service provides a base level of fueling, preventative maintenance and repair services to adequately maintain and operate the City's fleet. Funding the Fleet Maintenance program at a lower level would result in reduced vehicle appearance, increased vehicle downtime and shortened vehicle useful life. These consequences would hamper other divisions' ability to achieve their mission(s) and pursuit of Council goals.

Section 6: Performance Measures

2012 Fleet Downtime was less than 5% of total hours, Customer satisfaction was excellent with customers scoring fleet services at an 4.85 out of 5 (5 being excellent), and 95% of preventative maintenance services were completed on schedule.

Description: Pay Plan Design and Administration is the evaluation and administration of fair and consistent pay plan practices to protect and maintain City operations. The goal is to pay individuals within their salary ranges in accordance with their individual level of performance and according to the definition of "market pay" established. HR also provides guidelines and analysis to assure salary decisions are based on performance and in accordance with the Council's objectives.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Engaged, capable workforce

Section 1: Scope

Current LOS: The scope of the Pay Plan Design and Administration program is to provide job evaluations and benchmarks (market and point factor analysis) that produce ranges that properly reflect external competitiveness and also internal equity. It allows the City to provide base pay and benefits that enable the attraction, retention and motivation of well-qualified employees who add value to the City. And in the end, the pay plan is instrumental to the City's ability to attract and retain engaged and talented high performers, qualified to deliver the service levels demanded by our residents and visitors.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$70,167	\$66,129	\$66,129	
Materials	\$5,265	\$4,865	\$4,865	
Ongoing CIP (if applicable)				
Subtotal	\$75,432	\$70,994	\$70,994	
Revenues				
Admin IFT (if applicable)	\$23,029	\$23,029	\$23,029	
Net Total	\$52,403	\$47,965	\$47,965	
FTEs				
FTR	0.5	0.73	0.73	
PTNB	0.579	0	0	
Total	1.08	0.73	0.73	Results Team Score 123

Section 3: Qualifications for Meeting Criteria in Outcome Area

Competitive pay helps employees feel engaged in their jobs and with the City's organization, enabling them to focus on what makes Park City great. It increases the City's ability to retain great talent, thus improving City services across the board.

Section 4: Cost Savings/Innovation/Collaboration

For over two decades the City has embraced a "pay for performance" pay philosophy. Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. Focusing on achieving Park City's specific goals and whether we are successfully competing in the market has been a measure of whether our pay plan is successfully targeting the expertise and talent we require. Hiring lower level talent will cost the City in the long run.

Section 5: Consequences of Funding Proposal at Lower Level

Reduced ability to attract, retain, and motivate well-qualified employees who add value to the City, and increased potential of losing them to other public sector employers.

Section 6: Performance Measures

Percentage of turnover citywide is 7%, establishing a consistent employee base with valuable long-term knowledge to ensure smooth operation of City services and minimized training and turnover costs.

Description: Recruiting the best employees to the City is critical to the success of the City and meeting its objectives. An effective recruitment program is necessary to attract the talented high performers in a competitive market by successfully targeting the employees with the expertise and talent that is required.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Engaged, capable workforce

Section 1: Scope

Current LOS: Current HR performance measures include the ability to attract and retain qualified personnel and attract qualified applicant pools for City recruitments. To be able to attract and retain the talent and quality of employee necessary to provide desired service levels is a key objective of Human Resources. HR works in conjunction with the management team to attract, screen and select the best performers that are qualified to deliver the service levels demanded by our residents and visitors.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$63,459	\$61,625	\$61,625	
Materials	\$17,240	\$16,485	\$16,485	
Ongoing CIP				
(if applicable) Subtotal	\$80,699	\$78,110	\$78,110	
Revenues				
Admin IFT	\$24,850	\$24,850	\$24,850	
(if applicable) Net Total	\$55,849	\$53,260	\$53,260	
FTEs				
FTR	0.35	0.74	0.74	
PTNB	0.965	0	0	
Total	1.32	0.74	0.74	Results Team Score 121.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

A workforce that is engaged and working to provide the best services for the City.

Section 4: Cost Savings/Innovation/Collaboration

Collaborating with the management team on the best recruitment efforts for any open position in the City as well as maintaining the applicant pool for on-going recruitment.

Section 5: Consequences of Funding Proposal at Lower Level

A drop in the level of service by positions not being filled quickly and/or poorly filled would be the consequence for funding this program at a lower level.

Section 6: Performance Measures

All external job ads listed no later than 7 days after ad approval by department, and all internal job announcements posted within 2 working days of ad approval by department unless otherwise negotiated.

Program: IT Customer Service

Department: TECHNICAL & CUSTOMER SERVICES

Description: Provides reception to walk-in customers at City Hall and answers incoming phone calls. Handles publishing requests and management of public website. Prints employee ID cards and processes accounts payable for the IT Department.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Connected with our citizens with a shared vision for the future

Section 1: Scope

Current LOS: With a proven track record of providing excellent customer service, both within and outside PCMC, the IT Customer Service program educates our customers and improves customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$100,574	\$100,574	\$100,574	
Materials	\$3,305	\$3,305	\$3,305	
Ongoing CIP				
(if applicable) Subtotal	\$103,879	\$103,879	\$103,879	
Revenues				
Admin IFT	\$21,434	\$21,434	\$21,434	
(if applicable) Net Total	\$82,445	\$82,445	\$82,445	
FTEs				
FTR	1.25	1.25	1.25	
PTNB	0.56	0.56	0.56	
Total	1.81	1.81	1.81	Results Team Score 121

Section 3: Qualifications for Meeting Criteria in Outcome Area

With a proven track record of providing excellent customer service, both within and outside PCMC, IT continues to educate our customers and improve customer service in multiple ways. Answering incoming phone calls, directing walk-in traffic, and managing the PCMC Website is beneficial to citizens, visitors and employees.

Section 4: Cost Savings/Innovation/Collaboration

Front Desk Customer Service is a valuable component to maximize efficiency and collaboration for our customers and employees. We must ensure that we continue to meet shifting and expanding expectations by providing the tools necessary to meet these demands.

Section 5: Consequences of Funding Proposal at Lower Level

Front Desk Customer Service represents a critical component to the foundation of IT support. With reduced funding, IT and the organization will be disadvantaged and unlikely to meet growing demands. Furthermore, not managing the website would lead to more phone calls & foot traffic, adding a larger workload back on departments. Should the level of funding remain unchanged into future years, issues will continue to exasperate and hinder other project expectations.

Section 6: Performance Measures

1.) 99.9% availability. 2.) <4-hour response to website requests 3.)Monthly updates to phone/user lists 4.) Holiday & calendar notifications including door signage 5.)Marsac door controls

Description: **City Manager:** Develop proactive initiatives to respond to community challenges and shape policy for the City Council. Address public safety, economic, social and environmental factors (among others) and implement Council direction and address City operational concerns with wise discretion in the management of programs.

Council: Mayor and Council are the legislative and governing body which exercised the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Connected with our citizens with a shared vision for the future

Section 1: Scope

The City Manager is responsible for facilitating policy decisions in accordance with goals and priorities of the Mayor and Council. Annual Goals and Targets for Action are established at the annual Council Visioning Workshop.

While level of service remains the same, costs of resources to assist in development and implementation of providing that service have increased. The current level of service includes development proactive initiatives to respond to community challenges and shape policy for the City Council; addressing public safety, economic, social, and environmental factors (among others) and implement Council direction and address city operational concerns with wise discretion in the management of programs.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$166,260	\$166,473	\$166,473	Same LOS
Materials	\$156,815	\$164,115	\$164,365	
Ongoing CIP				
(if applicable) Subtotal	\$323,075	\$330,588	\$330,838	
Revenues				
Admin IFT	\$9,928	\$9,928	\$9,928	
(if applicable) Net Total	\$313,147	\$320,660	\$320,910	
FTEs				
FTR	0.45	0.45	0.45	
PTNB	0.01	0.02	0.02	
Total	0.46	0.47	0.47	Results Team Score 119.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

The Mayor and Council are the people elected to create the open and responsive government. Funding Council Policy Implementation allows Council to be nimble and responsive to opportunities as they present themselves.

Section 4: Cost Savings/Innovation/Collaboration

Drawing from professional expertise of Staff, the Manager is able to reduce spending for discretionary consulting services.

Section 5: Consequences of Funding Proposal at Lower Level

Reduced funding would result in delays in framing policy and would necessitate less detailed implementation. Council will not be able to implement as many initiatives. Partnerships with organizations such as Utah League of Cities and Towns offers Park City the services of a skilled team of professionals to assist with the creation of policies and also provides significant support at the state legislative level.

Section 6: Performance Measures

City Manager: Council's performance review numeric rating of City Manager and City Attorney (this is the only metric we could figure out for policy creation and implementation... we are open to other ideas)

Council: Survey - percentage of Council saying policy framing is good or excellent; Survey - percentage of Council saying implementation is good or excellent; and percentage of Goals attained in a year.

Description: The Building Maintenance Department provides a variety of janitorial services for this program. It requires that janitorial services be performed in City buildings to ensure cleanliness and a respectable appearance for staff and visitors.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

Current LOS: Includes general cleaning services such as carpet, windows restrooms, offices, and common areas much of this program is outsourced to private businesses due to efficiencies. Challenges to the goal of this program are high costs associated with environmentally friendly cleaning products due to increasing community expectations to go "green".

Proposed LOS: Staff is not recommending a service level increase at this time.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$77,382	\$77,382	\$77,382	Same LOS
Materials	\$178,764	\$178,764	\$178,764	
Ongoing CIP				
(if applicable) Subtotal	\$256,146	\$256,146	\$256,146	
Revenues				
(if applicable) Net Total	\$256,146	\$256,146	\$256,146	
FTEs				
FTR	1.20	1.20	1.20	
PTNB	-	-	-	
Total	1.20	1.20	1.20	Results Team Score 119.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Open and Responsive Government has been identified by Council as a high priority through Council's goals (Outcomes Area) and the strategic plan. The community and user groups have also expressed their desire for clean, presentable facilities. The Janitorial program is a critical function and proposed enhancement of the program are based on inflation in the cost of environmentally friendly cleaning products, materials, and citizen request for enhanced services.

Section 4: Cost Savings/Innovation/Collaboration

"Innovation": The Building Maintenance Department continually looks for creative ways to increase productivity, Environmental stewardship, service levels, and equipment availability that will decrease carbon footprint and equipment downtime through innovation. Recent examples include: Water recycling mop buckets and acquisition of large area floor cleaners. Industry trends are to move toward increasing availability of environmentally friendly janitorial products.

Section 5: Consequences of Funding Proposal at Lower Level

The consequences of lowering the funding for this program include: Reduction in building and restroom cleanliness. There would also be an increase in citizen and staff complaints due to established expectations.

Section 6: Performance Measures

Percentage of City Buildings cleaned based on weekly schedule **Target** 100% **Actual** 100%

Description: Promote risk management methodologies so risks are mitigated, the City's property and personnel are protected, and the public is provided a safe place to work and play.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Security, maintenance, and preservation of city assets

Section 1: Scope

Due to increases of the insurance market, the City's insurance premiums can be randomly increased each renewal period. The Self-Insurance/Risk Management Fund provides for a fairly high level of risk management. Park City exposures are unique due to its resort environment and degree of visitation, and extensive public services. The current risk management program provides a balance of self-insurance and risk transfer. Insurance coverage currently includes liability, property, workers compensations, boiler & machinery, crime, bonds, and other minor policies related to City leases. Provide lines of insurance and underwriting insurance requirements on City contracts and projects, as appropriate for risk transfer. Provide response and follow-up to accidents/incidents, and administration/defense for claims and litigation. Create and maintain policies designed to minimize exposure to loss, review claims against the city; review insurance premium quotes and coverage options; maintain any losses to a minimum.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$38,731	\$38,731	\$38,731	
Materials	\$1,901	\$840,200	\$840,200	
Ongoing CIP				
(if applicable) Subtotal	\$40,632	\$878,931	\$878,931	
Revenues				
(if applicable) Net Total	\$40,632	\$878,931	\$878,931	
FTEs				
FTR	0.31	0.31	0.31	
PTNB	0.11	0.11	0.11	
Total	0.42	0.42	0.42	Results Team Score 119.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Workload will increase for both paralegals and two attorneys for reviewing and assessing of incident claims to avoid potential litigation and to examine annual underwriting deadlines on City-owned properties, equipment and liability policies.

Section 4: Cost Savings/Innovation/Collaboration

Provide training to all departments to keep any claims to a minimum.

Section 5: Consequences of Funding Proposal at Lower Level

Risk management may transfer risk back onto the City and increase exposures that may result in financial impact, loss and/or reduction in safety. Certain programs and coverages may be required by law i.e. workers compensation.

Section 6: Performance Measures

Legal staff investigates (100%) incident claims, responds to loss trends within a week or less, tracks accident reports that involved transit buses, city vehicles and police vehicles. Minimizes expenditures for liability claims.

Description: Act as general counsel to the Park City Management and functional teams.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Current LOS: Legal staff provides support to all City departments to address needs and/or concerns in an efficient manner. Conduct ongoing training for all staff. Attend meetings, review reports and code issues for staff, Park City Council and all boards and commissions. Advise Park City staff on the full gamut of municipal issues, ethics, and public matters. Prepare legal memoranda on significant changes in laws affecting Park City.

Proposed LOS: Enhanced.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$53,315	\$63,315	\$63,315	
Materials	\$34,361	\$22,861	\$22,861	
Ongoing CIP				
(if applicable) Subtotal	\$87,676	\$86,176	\$86,176	
Revenues				
Admin IFT	\$6,612	\$6,612	\$6,612	
(if applicable) Net Total	\$81,064	\$79,564	\$79,564	
FTEs				
FTR	0.42	0.42	0.42	
PTNB	0.12	0.12	0.12	
Total	0.54	0.54	0.54	Results Team Score 118

Section 3: Qualifications for Meeting Criteria in Outcome Area

1) Fiscally and legally sound 2) Engaged and capable workforce

Section 4: Cost Savings/Innovation/Collaboration

Proactive focus minimizes claims

Section 5: Consequences of Funding Proposal at Lower Level

Non-legal support would impact training, meeting attendance, report review and addressing other issues efficiently.

Section 6: Performance Measures

1 to 3 days turnaround time to city staff required for advising all city departments, review city policies, procedures, non-standard GRAMA requests and attend meetings that require legal representation. Target: 95% Actual: 95%

Description: Management of daily operations; support of governance process; organizational leadership and support.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Flexible and nimble to adjust quickly to changing environments

Section 1: Scope

Current LOS: This includes all of the staff support roles of the Executive Team. This largely reflects the daily operations of our local government: High level of citizens and business community support and interaction. Significant internal support of the many teams within the City and providing leadership to those teams.

Proposed LOS: Not proposing any change to the high level of service currently in place, but recommending a slight increase in personnel expenditures to cross-train staff to prepare for the possibility of staff members moving to part-time as part of a transition process into retirement.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$197,061	\$204,497	\$204,497	
Materials	\$15,505	\$18,127	\$18,127	
Ongoing CIP (if applicable)				
Subtotal	\$212,566	\$222,624	\$222,624	
Revenues				
Admin IFT (if applicable)	\$70,879	\$70,879	\$70,879	
Net Total	\$141,687	\$151,745	\$151,745	
FTEs				
FTR	1.48	1.48	1.48	
PTNB	0.45	0.70	0.70	
Total	1.93	2.18	2.18	Results Team Score 117.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Council has identified open and responsive government as a top priority. Much of the public's interaction with the City is through the Executive office. The Recorder and Senior Recorder are the people that are responsible for much of the perception that the City Manager and Mayor are responsive to citizens. They are often the first line of contact for the public and are an extension of the Mayor and City Manager roles.

Section 4: Cost Savings/Innovation/Collaboration

While lower salaries are not a specific goal, it is likely that the people hired to eventually fill the roles of a retiring City Recorder and Senior City Recorder will start at a salary lower than the people currently in those roles. The City benefits greatly from the experience of the current City Recorder and Senior City Recorder and they are paid accordingly.

Section 5: Consequences of Funding Proposal at Lower Level

If there is no overlap between the current City Recorder and Senior City Recorder and their respective replacements, there will be a reduction in services levels for a period of at least one to two years. By the nature of being new, any new hires that do not have the opportunity to learn from the current City Recorder and Senior City Recorder will take significantly longer to learn the job. New people are just slower... and that slowness is exacerbated by having to learn everything without any training.

Section 6: Performance Measures

1. Monthly monitoring of City Manager and Council Budget. (establish tracking sheet)
2. Citizen annual satisfaction with level of service from City. (as measured by National Citizen's Survey - Phyllis Robinson)
3. Employee Satisfaction Survey results(as measured by internal Employee Satisfaction Survey - Craig Sanchez)
4. Departmental internal satisfaction survey; Executive Department results (internal Departmental Service Satisfaction Survey)

Description: The goal is to evaluate performance and develop the potential of employees, who are one of the City's greatest assets. To a large extent, employee and City success is dependent upon how well the performance process is managed, since it has direct impact on two very important and costly programs - pay and compliance.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Engaged, capable workforce

Section 1: Scope

Current LOS: Human Resources designs, manages and implements the performance management process with collaboration and input from the management team. It includes communication and training on the process and adhering to deadlines with the management team. Evaluating the performance and developing the potential of the employees is critical to the success of the City by formalizing the communication between employees and management and documenting performance issues that need to be addressed. Human Resources reviews the process for consistency, completion and accuracy.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$63,350	\$61,286	\$61,286	Same LOS
Materials	\$25,268	\$27,293	\$27,293	
Performance-Based Pay	\$580,000	#N/A	#N/A	
(if applicable) Subtotal	\$668,617	#N/A	#N/A	
Revenues				
Admin IFT	\$137,953	\$137,953	\$137,953	
(if applicable) Net Total	\$530,665	#N/A	#N/A	
FTEs				
FTR	0.45	0.53	0.53	
PTNB	0.193	0	0	
Total	0.64	0.53	0.53	Results Team Score 115

Section 3: Qualifications for Meeting Criteria in Outcome Area

Keeping employees abreast of how they are doing in their jobs and what can be done for improvement is key to management of morale and motivating employees to achieve all that they can in their current role or being developed for a promotion.

Section 4: Cost Savings/Innovation/Collaboration

Consistent performance evaluation is needed to keep the City in compliance and well documented for any legal issues that may arise.

Section 5: Consequences of Funding Proposal at Lower Level

Changes to performance management would put the City at risk for exposure to legal and compliance issues.

Section 6: Performance Measures

On the City's Employee Engagement Survey, in the categories "My performance evaluation provides me with valuable professional development input" and "I am fairly and timely held accountable when my work does not meet expectations" employees rated the City above average. Also, Citizen surveys rate City services consistently at high levels.

Description: **City Manager:** Inform and educate the public through venues including media, newsletters, website, direct outreach. Include citizens through open houses and public meetings.
Council: Mayor and Council are the legislative and governing body which exercises the powers provided by constitutional general laws of the state together with implied powers necessary to implement the granted powers.
Community & Environment: This area organizes and conducts neighborhood meetings and targeted citizen input sessions including community visioning, identifies issues of community interest and/or concern and develops messaging to support the City's vision and goals. Monitors public opinion, promotes positive media exposure, prepares various materials including press releases, position statements, speeches, newsletters, social media, web content and reports. Works closely with City departments to develop and implement public information and media strategies.
Economy: Organizes and conducts neighborhood meetings and targeted citizen input sessions prior to and during planning and implementation of capital and other team projects. In coordination with Community & Public Affairs, prepares various materials including press releases, position statements, web content and reports.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Connected with our citizens with a shared vision for the future

Section 1: Scope

City Manager: Current LOS- Staff recommends maintaining the same level of service, although budget adjustments are requested in order to meet the LOS costs involved in fostering collaboration and partnerships between other agencies within and adjacent to Park City. Communicating the City's position to residents through local and regional news media, as well utilizing the City's website to reach the community provide excellent resources at minimal cost.
Council: Current LOS- City Council plays a vital role in outreach and communication with citizens of Park City. The level of service proposed is the same as last year, with increases shown to reflect the actual cost of meeting supplies and food.
Community & Environment: Current LOS - Staff is readily available to respond to media, organize and promote community meetings and open houses and implement public information campaigns. A monthly newsletter is produced and a biennial community survey implemented. Staff meets with HOAs as requested.
Proposed LOS - In addition to the activities in the current level of service, staff will expand its community outreach and engagement efforts to include virtual participation through technological enhancements and to reach new demographics including younger residents and Spanish-speaking residents. The redevelopment of the Lower Park Ave area provides an excellent opportunity to promote community engagement and participation through design charette that employs methods such as key pad polling. The community engagement program will also enhance the quality of citizen engagement. This will be achieved through staff training in managing conflict engagement.
Economy: Current LOS - Allows for community input during capital projects such as sidewalk improvements or facility construction like the MARC. Also provides resources for general Communications such as press releases, presentations such as HOA's or Leadership or civic visitors.
Proposed LOS - By focusing on this as a priority, we currently provide an exceedingly high level of service in this area. To continue the same LOS we may need to consider additional resources because we've over taxed current efficiencies of using other internal Sustainability team staff.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$274,232	\$274,281	\$274,281	
Materials	\$60,503	\$77,928	\$70,878	
Ongoing CIP				
(if applicable) Subtotal	\$334,735	\$352,209	\$345,159	
Revenues				
Admin IFT	\$57,391	\$57,391	\$57,391	
(if applicable) Net Total	\$277,345	\$294,818	\$287,768	
FTEs				
FTR	1.49	1.49	1.49	
PTNB	0.01	0.02	0.02	
Total	1.51	1.51	1.51	Results Team Score 114.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

An open and responsive government creates transparency through the utilization of many forms of media and through many channels of communication. Community outreach and citizen engagement are the cornerstone of an open government. Providing opportunities for citizens to become informed and engaged, and the extent to which residents that take those opportunities is an indicator of the connection between government and populace and a hallmark of Open and Responsive Government.

Section 4: Cost Savings/Innovation/Collaboration

Innovation & Collaboration & Cost Savings: Staff is recommending an initial investment in graphic design software and a Mac. This allows us to (1) bring much of our design work in-house, (2) use existing talent and (3) produce higher quality documents saving time and money.

Innovation: It can be a challenge to design public meetings that allow a diverse group of residents to collaboratively identify and offer their preferences or recommendations to decision makers in a limited amount of time. Employing new technologies, such as keypad polling, combined with well designed processes designed to create productive conflict engagement are key. Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners.

Section 5: Consequences of Funding Proposal at Lower Level

Funding at a lower level would limit the City Manager's ability to meet regularly with members of the county government, school district, fire district, water reclamation district and other recreation entities. Also, participation in community events would be restricted.

Furthermore, less funding has the potential to decrease our current high level of civic engagement. People are busy and their lives are complex. We have to continue to evolve our methods of civic discourse and participation in both form and opportunities. Technology, new approaches and targeted outreach are key to diversifying the community participation. Without an investment in technology and other resources to accomplish this goal, it will be difficult to maintain our current levels of participation. Finally, the City would get less input and buy-in at the beginning of a project. The process would be staff driven and become more efficient on the front end, but we would be highly vulnerable to criticism from unsatisfied stakeholders.

Section 6: Performance Measures

City Manager: 1. Number of community events the City Manager attends (new tracking sheet); 2. Percent of weeks that City Manager or his designee is interviewed on KPCW. (new tracking sheet)

Council: Percentage of time Council members attend assigned liaison meetings; percentage of time Council members do a weekly radio address on KPCW; and percentage of time Council members attend RSVP'd community meetings.

Community & Environment: Opportunities to attend or participate in community matters were rated "excellent" or "good" by 84% of respondents. Staff would seek to improve that rating to 90%. Forty-four percent of respondents indicated they had attended a public meeting at least once in the past 12 months. Through targeting underrepresented demographics staff would seek to increase this response to 51%.

Economy: Staff believes to be currently at least 90-95% of our citizens are satisfied with our community outreach efforts on Sustainability Capital projects.

Description: Materials to support the process of elections.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Connected with our citizens with a shared vision for the future

Section 1: Scope

This includes all materials necessary to conduct an election as well as costs for election judges.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$7,445	\$7,445	\$7,445	Same LOS
Materials	\$13,500	\$500	\$13,500	
Ongoing CIP				
(if applicable) Subtotal	\$20,945	\$7,945	\$20,945	
Revenues				
(if applicable) Net Total	\$20,945	\$7,945	\$20,945	
FTEs				
FTR	0.10	0.10	0.10	
PTNB	-	-	-	
Total	0.10	0.10	0.10	Results Team Score 114

Section 3: Qualifications for Meeting Criteria in Outcome Area

Efficient and effective execution of elections is one of the most visible commitments to having an open and responsive government. For many citizens, voting may be their only interaction with City government in an entire year. Having the adequate resources to conduct elections is important.

Section 4: Cost Savings/Innovation/Collaboration

Partnering with Summit County is an effective cost-savings measure. In even years, we provide facilities and man the early-voting process. In odd years, when the City has its elections, if the County has any ballot initiatives, they share the cost of supplies, election judges, legal noticing, production of ballots, etc.

Section 5: Consequences of Funding Proposal at Lower Level

Elections are governed by State and Federal Laws. Funding at lower levels would reduce the ability to provide adequate man-power to run the election process.

Section 6: Performance Measures

This meets Council's desired goal of open and responsive government as well as regional collaboration.

Description: Maintain a system of performance measures for internal use and self-improvement. Maintain a set of measures to compare against other similar cities for citywide improvement.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Outcome: Flexible and nimble to adjust quickly to changing environments

Section 1: Scope

Current LOS: Currently the Budget Department provides a moderate level of performance measurement management for the City. The Budget Department assists staff keep track of their internal department performance measures as well as acts as liaison between ICMA's Center for Performance Measurement Program (CPM) and staff.

Proposed LOS: Areas that could be improved with the proposed funding level include enhanced performance measure coordination and reporting. More emphasis would be placed on benchmarking with other organizations (CAST, ICMA, etc.) as well. This would allow the department to travel to these other organizations' meetings and pay membership fees for benchmarking databases. These services could greatly improve performance at the City. In an enhanced scenario, the department would be able to provide a more comprehensive performance measurement process. It would be more in-depth and more deeply entrenched in the accountability and BFO culture of the City.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$22,203	\$16,139	\$16,139	
Materials	\$4,081	\$45,861	\$45,861	
Ongoing CIP				
(if applicable) Subtotal	\$26,284	\$62,000	\$62,000	
Revenues				
Admin IFT	\$7,953	\$7,953	\$7,953	
(if applicable) Net Total	\$18,331	\$54,047	\$54,047	
FTEs				
FTR	0.20	0.15	0.15	
PTNB	-	-	-	Results Team Score 108.75
Total	0.20	0.15	0.15	

Section 3: Qualifications for Meeting Criteria in Outcome Area

Council has approved in the Strategic Plan, Open and Responsive Government, that one of their Desired Outcomes is to be fiscally and legally sound. In order to be fiscally sound as a City, it is important that Council, the City Manager, and staff have a high level of performance measure and benchmarking management. Additionally, Council has identified the Budgeting for Outcomes (BFO) process has a high priority; intrinsic to that process is a high level of performance management.

Section 4: Cost Savings/Innovation/Collaboration

Due to the restructuring of the Budget department, cost savings will result in this bid via personnel reprioritization of duties. Even with less resources at the department's disposal, it's anticipated that level of service will not decrease.

Section 5: Consequences of Funding Proposal at Lower Level

In a reduced scenario the department would not be able to provide performance measure and benchmarking management. With less resources the department would need to cut these services first. The performance of City services could suffer as a result.

Section 6: Performance Measures

Number of communities participating in benchmarking group - Current: 0, Enhanced: 10.

Percent of internal service survey respondents who rate the performance measurement program as useful - Current: 80%, Enhanced: 95%.

Percentage of departments rating quality of service for performance measurement database 'satisfactory' and 'above expectations' - Current - 80%, Enhanced: 95%.

Percent of BFO programs/services with corresponding benchmarks - Current: 20%, Enhanced: 50%.

Description: Draft contracts for the City's procurement of goods and services.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Current LOS: Legal staff provides support to all City departments to address legal needs and/or concerns in an efficient manner, including the settlement of disputes; review modifications to land use approvals; and for interlocal endeavors. Draft development agreements. Present training to all applicable Park City Staff on said documents and procurement requirements. Provide legal advice regarding contract administration and disputes.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$62,908	\$62,908	\$62,908	
Materials	\$2,218	\$2,217	\$2,217	
Ongoing CIP				
(if applicable) Subtotal	\$65,125	\$65,125	\$65,125	
Revenues				
Admin IFT	\$7,766	\$7,766	\$7,766	
(if applicable) Net Total	\$57,360	\$57,359	\$57,359	
FTEs				
FTR	0.47	0.47	0.47	
PTNB	0.11	0.11	0.11	
Total	0.58	0.58	0.58	Results Team Score 108

Section 3: Qualifications for Meeting Criteria in Outcome Area

Fiscally and legally sound

Section 4: Cost Savings/Innovation/Collaboration

Advanced review minimizes future claims.

Section 5: Consequences of Funding Proposal at Lower Level

Non-legal support would spending adequate time with city department related issues, and addressing report reviews efficiently.

Section 6: Performance Measures

Legal staff reviews and processes (approximately over 175) contracts, agreements, within (1 to 3 days turnaround time). Performs annual review of standards forms and documents.

Description: With employees being one of the City's greatest assets, the program on valuing employees is prominent at keeping the employees engaged at a high level of moral.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Engaged, capable workforce

Section 1: Scope

Current LOS: Valuing Employees encompasses the many activities and programs that are established to promote and increase communication, education, morale and employee engagement. This in turn increases the level of performance. Some examples of the current activities range from employee events, service awards, recognition, and wellness programs. The return on investment for the program is longevity of staff, loyalty and commitment to excellence. Costs include the Educational Reimbursement program for employees, which allows the City to promote from within, encourage employee growth, and reduce outside contracting and specialization costs.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$60,876	\$60,931	\$60,931	Same LOS
Materials	\$69,110	\$69,040	\$69,040	
Ongoing CIP				
(if applicable) Subtotal	\$129,986	\$129,971	\$129,971	
Revenues				
Admin IFT	\$51,145	\$51,145	\$51,145	
(if applicable) Net Total	\$78,841	\$78,826	\$78,826	
FTEs				
FTR	0.4	0.4	0.4	
PTNB	0.772	0.77	0.77	
Total	1.17	1.17	1.17	Results Team Score 107.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Programs that are intended to show employees that they are valued help to foster an open work environment that is conducive to increasing team work and communication.

Section 4: Cost Savings/Innovation/Collaboration

Collaborating with the management team on programs and ideas that communicate to employees their value to the organization is the goal of the HR department. Cost savings include less spending on performance improvement programs, additional personnel, training and recruitment costs.

Section 5: Consequences of Funding Proposal at Lower Level

Decrease in morale and a drop in team work and communication is at risk. Levels of service provided may be reduced over time.

Section 6: Performance Measures

Employee engagement results of "Someone at work cares about me as a person is rated 4.15, national average is 3.04. In studies of engagement, higher productivity is closely tied to engagement.

Description: **City Manager:** Staff assistance to City Council members and the Mayor in the performance of their official duties. Scheduling information requests, staff reports, workshop preparations and time in meetings, and other things paid City employees do to enable Council members to make governing happen.
Legal: Advise all city boards, commissions, mayor and city council of federal and state laws and regulations. Attend meetings and provide legal annual training to members of the same.

Council Goal: **Open & Responsive Government to the Community**

Desired Outcome: **Fiscally and legally sound**

Section 1: Scope

City Manager: The City Manager's office proposes to maintain the current LOS, which includes frequent communications with Council and Mayor as well as members of Council-appointed Boards and Commissions as needed in order to communicate with Board and Commission members on major issues. In addition, staff is involved on a daily basis in the preparation of staff reports, workshops and meetings to aid Council and the Mayor in the performance of their official duties.

Legal: The Legal Staff provides active support to all boards and commissions, to address public concerns and questions in a timely and efficient manner.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$295,107	\$296,170	\$296,170	Same LOS
Materials	\$17,413	\$21,014	\$21,014	
Ongoing CIP				
(if applicable) Subtotal	\$312,521	\$317,184	\$317,184	
Revenues				
Admin IFT	\$15,442	\$15,442	\$15,442	
(if applicable) Net Total	\$297,079	\$301,742	\$301,742	
FTEs				
FTR	2.06	2.06	2.06	
PTNB	0.17	0.21	0.21	
Total	2.23	2.27	2.27	Results Team Score 106

Section 3: Qualifications for Meeting Criteria in Outcome Area

Open and Responsive Government is a high priority of the City Council and Mayor.

Section 4: Cost Savings/Innovation/Collaboration

Innovation this year will come in the form of increased interagency outreach. The City has an interest in raising its profile and presence among its regional partners. Also, proactive focus reduces errors/liability.

Section 5: Consequences of Funding Proposal at Lower Level

Consequences of lowering funding for this program include impacts on facilitation of policy decisions in accordance with goals and priorities of the Mayor and Council, as well as reduced opportunities for regular meetings and communication with Council and Mayor. Also, non-legal support would impact training levels, meeting attendance, report review and addressing other issues efficiently.

Section 6: Performance Measures

City Manager: 1. Citizen annual satisfaction with level of service from City. (as measured by National Citizen's Survey - Phyllis Robinson)
 2. Departmental internal satisfaction survey; Executive Department results (internal Departmental Service Satisfaction Survey - Nate Rockwood)

Legal: The legal staff meets the criteria (95%-99%) required for this performance measurement by reviewing all staff reports that are submitted to Council, drafts legal opinions, conducts annual training to all boards and commissions and attends all meetings for City Council, Planning Commission and Historic Preservation Board.

Description: Provide legal review of all personnel policies and procedures.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Fiscally and legally sound

Section 1: Scope

Current LOS: The City Attorney and Deputy City Attorney are assigned to Human Resources to address personnel related needs in a timely and efficient manner, including ; special employment agreements; disciplinary actions; complaints; terminations; and administrative appeals. Act as lead counsel on employment litigation. Counsel managers on emerging employment case law.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$49,942	\$49,942	\$49,942	
Materials	\$1,901	\$1,900	\$1,900	
Ongoing CIP				
(if applicable) Subtotal	\$51,843	\$51,842	\$51,842	
Revenues				
Admin IFT	\$6,169	\$6,169	\$6,169	
(if applicable) Net Total	\$45,673	\$45,672	\$45,672	
FTEs				
FTR	0.37	0.37	0.37	
PTNB	0.11	0.11	0.11	
Total	0.48	0.48	0.48	Results Team Score 104.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

1) Engaged and capable workforces 2) Fiscally and legally sound

Section 4: Cost Savings/Innovation/Collaboration

Internal resources less expensive than outside counsel

Section 5: Consequences of Funding Proposal at Lower Level

Non-legal support would spending adequate time with employee related issues, and addressing report reviews efficiently.

Section 6: Performance Measures

Address all employee related legal questions with Human Resources and other city departments, review employee contracts and annual review of city policies and procedures manual within 1 to 3 days turnaround time. Target: 95% Actual 95%

Description: Short Term Citywide Personnel efforts assist both within the department and without as part-time employees or external services. Short-term personnel maintain consistency in service levels when large issues or unpredictable events arise, including but not limited to interns, legal review, etc.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Flexible and nimble to adjust quickly to changing environments

Section 1: Scope

Current LOS: The ability to maintain City services that are both open and responsive to the community needs is sometimes unpredictable. Short-Term Citywide personnel are temporary workers, interns and/or external services that allow for flexibility in this area. This prevents unnecessary burnout to departments experiencing temporary increases in workload due to City needs, and saves the City in both consulting and long term employment costs. This program also allows the City to be flexible for emergency situations, unforeseen issues, and workloads.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$23,172	\$23,139	\$23,139	Same LOS
Materials	\$33,385	\$33,385	\$33,385	
Ongoing CIP				
(if applicable) Subtotal	\$56,557	\$56,524	\$56,524	
Revenues				
(if applicable) Net Total	\$56,557	\$56,524	\$56,524	
FTEs				
FTR	0	0.18	0.183	
PTNB	0.965	0.52	0.52	
Total	0.97	0.70	0.70	Results Team Score 94.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

Ability of City personnel to respond when necessary to ensure compliance and risk management, as well as the ability to maintain continuity in business operations.

Section 4: Cost Savings/Innovation/Collaboration

Cost savings are substantial, depending on varying situations, by saving overtime dollars as well as time and resources of experienced and higher paid employees using valuable time on unnecessary research to complete unusual projects outside of their experience and training, as well as work on projects well below their level of pay and expertise.

Section 5: Consequences of Funding Proposal at Lower Level

Inability of the City to remain flexible and able to respond to unusual events such as litigation, emergencies, and unexpected projects.

Section 6: Performance Measures

Description: This fund provides funding opportunities for local and regional meetings that benefit the community, but are not associated with other programs. It is also used for Employee Recognition Luncheons for City Staff and to provide reciprocal opportunities with other communities within the US and from other countries.

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Engaged, capable workforce

Section 1: Scope

Current LOS: Not recommending a change in level of service. The change to the funding level is to reflect the ACTUAL costs associated with this endeavor. In FY10 and prior, the funding level was \$15,000 per year.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$0	\$0	\$0	Same LOS
Materials	\$3,000	\$12,000	\$12,000	
Ongoing CIP				
(if applicable) Subtotal	\$3,000	\$12,000	\$12,000	
Revenues				
(if applicable) Net Total	\$3,000	\$12,000	\$12,000	
FTEs				
FTR	-	-	-	
PTNB	-	-	-	
Total	-	-	-	Results Team Score 81.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Government is more responsive when it is well fed. When people are hungry, they are less likely to engage in a dialogue with the public. Also- Employee Recognition Lunches are an important for building culture with the municipal organization. We could also not be able to support Council Visioning with food -- and a two day meeting with a hungry City Council might not be as fun. City Tour is the place where members of Council have the opportunity to get great ideas from other communities to bring back to Park City.

Section 4: Cost Savings/Innovation/Collaboration

Staff has used the most cost effective catering available.

Section 5: Consequences of Funding Proposal at Lower Level

We would likely first reduce costs for meetings that are staff-only, such as Employee Recognition Lunches. Not funding this item would also reduce the City's ability to host other communities who visit from within the US and abroad.

Section 6: Performance Measures

Number of luncheons held. (new tracking sheet that includes date, group, number of attendees, cost)

Description: In 1990 the Venture Fund was established to provide funding opportunities to realize opportunities not anticipated in the regular program budgets. The City Manager administers the money, awarding it for programs or projects within the municipal structure, based on the advantage of immediate action and subject to the likelihood of positive returns on the "investment".

Council Goal: Open & Responsive Government to the Community

Desired Outcome: Flexible and nimble to adjust quickly to changing environments

Section 1: Scope

Same LOS: This will allow the City Manager to be responsive to unanticipated projects.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$0	\$0	\$0	
Materials	\$30,000	\$30,000	\$30,000	
Ongoing CIP (if applicable)				
Subtotal	\$30,000	\$30,000	\$30,000	
Revenues				
(if applicable)				
Net Total	\$30,000	\$30,000	\$30,000	
FTEs				
FTR	-	-	-	
PTNB	-	-	-	
Total	-	-	-	Results Team Score 81

Section 3: Qualifications for Meeting Criteria in Outcome Area

Open and Responsive Government is one that is able to be nimble. Should the City Manager need to wait one or two years until the next budget cycle to tackle a project, it is likely that an unanticipated opportunity will be gone by the time funding becomes available. The City should have the ability to have a modest fund to be more responsive.

Section 4: Cost Savings/Innovation/Collaboration

Innovation results from the availability of the Venture Fund. Without the flexibility to take on unanticipated projects, government cannot be nimble.

Section 5: Consequences of Funding Proposal at Lower Level

A decrease in the funding in the Venture Fund would simply reduce our ability to respond to Council requests for mid-year items with costs associated.

Section 6: Performance Measures

Percent of budget used to fund unplanned Council directives: target 75%. Percent of budget used to fund additional employee trainings: target 25%.

2012 Park City Council Goals & Targets for Action (January - March 2012)

Goal 8 Public Safety

Target for Action / Actions / Staff Coordinator	Initial Target Date	Revised Target Date	Status	Comments
1. Preparedness: Actions citizens can take to keep themselves and their families safe				
1. Specific team training for distinct Emergency Support Functions (ESF)	Apr-12		Completed	In conjunction with the Great Utah Shakeout all departments have reviewed their responsibilities under the ESF/SOPs with the Emergency Manager
2. Maintain and expand as able our current Comprehensive Emergency Management Plan	Jun-12		Ongoing	The CEMP is under review and scheduled to be readopted by Council with updates in June 2012.
3. Begin a funding plan for acquiring a Mobile Command Post (MCP)	Jun-12		Pending	Plan proposed as part of CIP budget request, awaiting committee rankings.
2. Prevention: How to prevent or reduce crime and maintain quality of life				
1. Implement City building security recommendations	Jun-13		In Progress	Some funding was identified for Marsac, Library, City Park Recreation Building and Public Works. Additional projects are awaiting CIP funding decisions. Staff training expected to begin this summer.
3. Education: Delivery of public safety services, prevention of crime and build mutually beneficial relationships				
1. Citizen Academy	Ongoing		Ongoing	2012 Class has been filled; Class runs 11 weeks from May 4 to July 11. 40 Hours.
2. In-Service Officer Training - All Officers	Oct-12		Ongoing	Emergency Vehicle Operations (EVO); Defensive Tactics; Stop & Approach; Felony Stops; Taser Evidence Chain of Custody Process; Legal Update; CPR/AED; and all mandatory training blocks.
3. "Stand by Me"	Spring 2012		Ongoing	Anti-bullying education campaign; Treasure Mountain Middle has been completed for 2012; will be rescheduling for coming school year
4. Peace Officer Standards & training (POST) Physical Fitness Standards	Oct-12		Ongoing	Officers are currently setting up personal progress plans with consultant. Employees implementing second of four phases.
5. Lexipol (Comprehensive Police Policy Manual Program based on model policies developed by a national board)	Biannually		Ongoing	Living document; updated every six months.
4. Response: Deployment of resources efficiently and effectively				
1. Justice Court Electronic (e-Citations) Citations	Jan-12		Ongoing	Per Utah legislation, hand-written citations eliminated.
2. Special Event staffing to reduce overtime costs	Ongoing		Ongoing	Continually revise. Currently looking at actual cost of vehicle expense; utilizing outside law enforcement agencies.

PUBLIC SAFETY

PROGRAM	Department	SCORE	Vol II p. #	FY12 BASE	FY13 DEPT REQUEST	FY13 RT REC	FY13 REV	FY13 TOTAL REC COST	FY14 DEPT REQUEST	FY14 RT REC	FY14 REV	FY14 TOTAL COST
Inspections	Multiple Depts	143.75	150	\$923,645	\$1,015,085	\$1,015,085	(\$813,416)	\$201,670	\$1,025,960	\$1,025,960	(\$999,651)	\$26,309
Prosecution	Legal	142	152	\$184,012	\$184,011	\$184,011	(\$74,517)	\$109,494	\$184,011	\$184,011	(\$75,017)	\$108,994
Patrol Operations	Police	140.75	153	\$1,688,408	\$1,688,177	\$1,688,177	\$0	\$1,688,177	\$1,688,176	\$1,688,176	\$0	\$1,688,176
State Liquor Enforcement	State Liquor Enforcement	137.75	154	\$60,065	\$60,065	\$60,065	(\$561,571)	-\$501,506	\$60,065	\$60,065	(\$561,571)	-\$501,506
Dispatch	Communication Center (Dispatch)	136.5	155	\$514,229	\$526,229	\$526,229	\$0	\$526,229	\$526,229	\$526,229	\$0	\$526,229
Code Enforcement	Building	135.75	157	\$203,062	\$299,094	\$225,772	(\$86,380)	\$139,392	\$279,094	\$205,772	(\$105,780)	\$99,992
Business Licenses	Finance	135.75	156	\$93,246	\$93,246	\$93,246	(\$72,626)	\$20,620	\$93,343	\$93,343	(\$72,626)	\$20,718
Traffic Enforcement	Police	134.5	158	\$774,631	\$774,631	\$774,631	(\$52,500)	\$722,131	\$774,631	\$774,631	(\$53,000)	\$721,631
Emergency Communications	Community & Environment	133.75	159	\$62,585	\$66,214	\$66,214	(\$14,129)	\$52,086	\$65,889	\$65,889	(\$14,129)	\$51,761
Fire Safety	Building	131.25	160	\$203,553	\$229,980	\$229,980	(\$56,450)	\$173,530	\$209,980	\$209,980	(\$72,430)	\$137,550
Emergency Management	Police	131	161	\$218,511	\$241,511	\$241,511	\$0	\$241,511	\$174,511	\$174,511	\$0	\$174,511
Youth Services Officer	Police	119.5	162	\$150,831	\$150,831	\$150,831	\$0	\$150,831	\$150,831	\$150,831	\$0	\$150,831
DARE/Drug Education	Drug Education	116.75	164	\$23,021	\$23,021	\$23,021	\$0	\$23,021	\$23,021	\$23,021	\$0	\$23,021
Community Support	Police	114.25	165	\$412,177	\$411,981	\$411,981	\$0	\$411,981	\$411,981	\$411,981	\$0	\$411,981
Technical Adjustment.11.PS				-\$135,006	\$61,114	\$61,114	\$0	\$61,114	\$437,228	\$437,228	\$0	\$437,228
				\$5,376,970	\$5,825,191	\$5,751,869	(\$1,731,589)	\$4,020,280	\$6,104,952	\$6,031,630	(\$1,954,204)	\$4,077,426

Key

PROGRAM	Name of BFO Program
Department	Department Name
SCORE	Results Team Score
FY12 BASE	FY12 Budget
FY13 DEPT REQUEST	FY13 Department BFORequest
FY13 RT REC	Results Team Recommendation
FY13 REV	FY13 Revenue for BFO Program
FY13 TOTAL REC COST	FY13 RT Rec less FY 13 Rev
FY14 DEPT REQUEST	FY14 Department BFORequest
FY14 RT REC	Results Team Recommendation
FY14 REV	FY14 Revenue for BFO Program
FY14 TOTAL COST	FY14 RT Rec less FY 14 Rev

1. Amounts do not include debt or CIPs, which may be different than the BFO program summaries in Volume II of the Budget Document.
2. Direct revenues for each program are all that are shown in this table. Revenues for each bid do not include property and sales tax or any other non-direct revenue in the General Fund. Every program is currently funded based on the Results Team recommendation.
3. Direct revenues: Program draws on revenues which are specific to the Fund (such as Water, Transit, and Golf Funds) or program draws on non-earmarked funds for which it has a particularly reasonable claim (Recreation, Ice, BPE fees, Admin IFTs, etc.)
4. Technical Adjustments: Vacancy Factor (Difference between budget and actual); Health Insurance, Retirement (URS), and Pay Plan adjustments.

Description: **Building:** The purpose of this program is to establish the minimum requirements to safeguard the public health, safety and general welfare through structural strength, means of egress, stability, sanitation, adequate light and ventilation, energy conservation and safety to life and property from fire and other hazards attributed to the built environment. The department also provides safety to fire fighters and emergency responders during emergency operation.
Engineering: Provide water meter inspections, public improvement inspections, inspections of work within the Right-of-Way and other inspections deemed necessary.

Council Goal: Public Safety

Desired Outcome: Education: delivery of public safety services, prevention of crime and build mutually beneficial relationship

Section 1: Scope

Building: Current LOS - The Inspectors shall apply the provisions of the International Building Code and National Electrical Code to construction, alterations movement, enlargement, replacement, repair, equipment, use of occupancy, location, maintenance, removal and demolition of every building or structure or any appurtenances connected or attached to such buildings or structures. The inspectors ensure that all structures are built to the minimum standards of the building code.

Proposed LOS: No proposed change to LOS.

Engineering: Current LOS - Engineering's existing LOS provides a 3/4 FTE to provide ROW and PIMP inspections services. This is a full time job during the construction season.

Proposed LOS - Staff recommends increasing the engineering services line item for FY13 and FY14. These increases are in anticipation of ROW construction for Park City Heights and the Movie Studio. The increase will allow staff to hire an inspection consultant to be on site to oversee the waterlines, storm systems, curb and gutter, sidewalk, retaining walls in the ROW and roadwork construction. The increase in the engineering services line item will be offset by the developer paying directly to the City for these inspection services at a rate of 6% of the total ROW construction costs.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$675,276	\$683,528	\$683,528	
Materials	\$248,369	\$331,558	\$342,433	
Ongoing CIP				
(if applicable) Subtotal	\$923,645	\$1,015,085	\$1,025,960	
Revenues				
Admin IFT	\$32,000	\$32,000	\$32,000	
BPE Fees	\$638,360	\$704,130	\$890,365	
Licenses	\$77,286	\$77,286	\$77,286	
(if applicable) Net Total	\$175,999	\$201,670	\$26,309	
FTEs				
FTR	7.19	7.24	7.24	
PTNB	-	-	-	
Total	7.19	7.24	7.24	Results Team Score 143.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

The Inspectors are a key component for a quality housing stock for Park City. They ensure that construction has gone through the proper permitting with planning and ensures that it meets the high standards of Park City's design guidelines. Inspectors are required to be certified by ICC and Licensed by the State of Utah. This requires a lot of additional training when compared to inspectors in other States. Though Public Safety is not identified as one of Council's goals, it is a very important element of our society. The engineering ROW inspection's program was developed to provide another check to verify that plans previously approved by Building, Planning and Engineering are constructed correctly. This program was also developed to monitor the safe work efforts of utility companies as they work within the City's ROWs. The Public Safety desired outcome of our inspection bid is to assist in prevention specifically in how to maintain quality of life.

Section 4: Cost Savings/Innovation/Collaboration

There could be potential savings with the retirement of the Chief Building Inspector in or around 2013 (FY2014). This position will be replaced with lower paid staff in code enforcement, which will be a cost savings to the Department of Building Safety. The duties of the Chief Building Inspector will be split amongst staff. Building Inspectors will be trained by the Police Department to help in emergency situations until regional back up is in place.

Also, it is possible to share inspection assignments with Building Department with two caveats. 1.) Training would need to occur to get the Building Inspectors prepared to provide Public Works Inspections. Even though they are both inspectors, the scope of work the Building Inspector and the Public Works Inspector perform are vastly different. 2.) As the economy continues to grow, it will be more difficult to share resources between departments as workloads steadily increase.

Section 5: Consequences of Funding Proposal at Lower Level

Consequences of funding proposal at a lower level would be staff turnover and additional cost of training new staff and the quality of plan reviews and inspections would drop drastically with fewer staff and less qualified staff. The quality of inspection would drop due to time constraints. Collaboration between PD and public works maybe lost.

Inspections verify that the water system connections, public improvements by private individuals and ROW work meet the requirements of our municipal code, LMC, standard specifications and standard practices. Not funding these regulatory functions will cause a deterioration of our public facilities within the ROW as lower grade materials, unscrupulous construction methods and the quality of overall construction are compromised.

Section 6: Performance Measures

Building: The performance measures for Department of Building Safety is feed back that we get from the contracting community and the home owners. We focus on being contractor friendly and to educate the contractors and home owners on building codes and the reason for the building codes with enforcement of the State of Utah amendments to the Codes while working with the HBA and local contractors to improve housing stock in Park City.

Engineering: 1.) Two weeks to complete PIMPS, 2.) Two working days to complete water meter inspection, 3.) Two working days from contractor contact to provide ROW permit inspection.

Description: Work with the Park City Police Department and other agencies to prosecute misdemeanor offenses which occur within Park City's municipal boundaries.

Council Goal: Public Safety

Desired Outcome: Prevention: how to prevent or reduce crime and maintain quality of life

Section 1: Scope

Current LOS: Park City Prosecutor screens approximately 550 cases annually. Advises the Police Department in the field on issues ranging from search warrants to first amendment rights to free speech. Conducts quarterly trainings with the Police Department on a broad array of legal issues. Conducts bench and jury trial and works with the Summit County Attorney's Office on county cases involving Park City personnel. Collaborates with the Summit County Victim's Advocate Coalition. Researches grant opportunities for establishing Park City's own victims' advocate. Complies with FBI and state laws for accessing criminal records with mandatory trainings and required audits. Legal staff is meeting objectives by convicting defendants. Staff has implemented a procedure converting over to a paperless system on each file.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$159,150	\$159,150	\$159,150	
Materials	\$24,862	\$24,861	\$24,861	
Ongoing CIP (if applicable)				
Subtotal	\$184,012	\$184,011	\$184,011	
Revenues				
Admin IFT	\$22,017	\$22,017	\$22,017	
BPE Fees (if applicable)	\$52,500	\$52,500	\$53,000	
Net Total	\$109,495	\$109,494	\$108,994	
FTEs				
FTR	1.50	1.50	1.50	
PTNB	0.88	0.88	0.88	
Total	2.38	2.38	2.38	Results Team Score 142

Section 3: Qualifications for Meeting Criteria in Outcome Area

- 1) Community policing engaged 2) Capable workforce

Section 4: Cost Savings/Innovation/Collaboration

Suggestion: Purchasing software to streamline case preparation to a paperless system for efficiency and allow timely follow-up to the Court and defense attorneys, which will cut down the cost of file folders and using an abundance of copier paper that produces 20 to 50 sheets per file. Shared responsibility between attorney and support staff to maximize efficiency.

Section 5: Consequences of Funding Proposal at Lower Level

The City would be outsourcing prosecution matters to a contracted person/firm and staff that would have minimal training.

Section 6: Performance Measures

Percent of paralegal time spent preparing defendant files, attending police department meetings and trainings, and screening cases for potential prosecution. Target: 50%. Percent of City Attorney's time: Target 40%

Description: Patrol Operations provide continuous availability of patrol units to respond to calls for service, provide visible patrol throughout the City, detect and apprehend persons actively involved in criminal activity, and attempt to reduce both immediate and potentially hazardous situations to the community.

Council Goal: Public Safety

Desired Outcome: Education: delivery of public safety services, prevention of crime and build mutually beneficial relationship

Section 1: Scope

Current LOS: Geographic assignments and strategic planning provides more efficient community patrols, problem solving and criminal apprehension. Officers are assigned sectors or zones that they are responsible for and provides an effective way to meet the community's needs. Patrol Operations is the umbrella over Community Support, Community Oriented Policing, Traffic Enforcement, Crime Detection, Criminal Investigation and responding to the community's needs.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$1,395,477	\$1,395,246	\$1,395,246	
Materials	\$292,931	\$292,931	\$292,931	
Ongoing CIP				
(if applicable) Subtotal	\$1,688,408	\$1,688,177	\$1,688,176	
Revenues				
Police Fees	\$0	\$0	\$0	
(if applicable) Net Total	\$1,688,408	\$1,688,177	\$1,688,176	
FTEs				
FTR	13.15	13.15	13.15	
PTNB	0.64	0.64	0.64	
Total	13.79	13.79	13.79	Results Team Score 140.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

Overall patrol operations are essential to providing a safe community and is prepared for and responds to emergencies.

Section 4: Cost Savings/Innovation/Collaboration

Strategic planning and creative staffing allows us to provide the superior level of service to the community that we do without requesting additional funding to meet the needs of the community.

Section 5: Consequences of Funding Proposal at Lower Level

Funding at a lower level would have a direct and negative impact on our level of service to the community. Services would be directed in different areas and the level of service would focus more directly on Response than Prevention.

Section 6: Performance Measures

Performance Measures are consistently met or exceeded. Officers will respond to all calls for service within 15 minutes of receipt from dispatch. Directed foot and bike patrols performance measure was to initiate 600 incidents and completed 609. Bike patrol and officers conducting foot patrol fall within the umbrella of patrol operations as do all patrol-related activity such as Community Support, the YSO, traffic enforcement, Problem Oriented Policing, etc.

Description: The State Liquor Enforcement Program is funded by a grant through the State of Utah. D.U.I. Enforcement, bar checks for compliance, Main Street foot patrols and additional staffing for special events are charged to this fund.

Council Goal: Public Safety

Desired Outcome: Prevention: how to prevent or reduce crime and maintain quality of life

Section 1: Scope

Current LOS: State and Federal grants help fund the staffing of special DUI enforcement. The State Liquor Grant helps to fund additional staffing for major special events that have a alcohol component attached such as a beer garden or an event that draws crowds to the bars. The State Grant helps cover staffing costs for officers conducting bar checks for alcohol compliance. The State Grant has also covered the costs to purchase portable breath test instruments and in-car video cameras to help support our prosecution efforts.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$48,591	\$48,591	\$48,591	
Materials	\$11,474	\$11,474	\$11,474	
Ongoing CIP <small>(if applicable)</small>				
Subtotal	\$60,065	\$60,065	\$60,065	
Revenues				
Police Fees <small>(if applicable)</small>	\$510,293	\$561,571	\$561,571	
Net Total	-\$450,228	-\$501,506	-\$501,506	
FTEs				
FTR	-	-	-	
PTNB	1.30	1.30	1.30	
Total	1.30	1.30	1.30	Results Team Score 137.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

The State Grant is awarded to us annually as a result of our effective use of the grant. The grant funds are used in strict guidelines set forth by the grant.

Section 4: Cost Savings/Innovation/Collaboration

The annual grant is \$66,000 which is a cost the City does not incur.

Section 5: Consequences of Funding Proposal at Lower Level

These are funds that cannot be used outside of the grant guidelines. To reduce funding elsewhere, simply because these funds are available to us would have a direct negative impact on our alcohol enforcement efforts and hinder other programs essential to meeting the communities needs.

Section 6: Performance Measures

Performance measures are consistently met or exceeded. Provide appropriate staffing for all events, particularly those that incorporate an alcohol component. Foot patrol is conducted through the bars and liquor establishments to ensure compliance with state and municipal laws governing these establishments. Targeted D.U.I. Enforcement is also funded through this grant. As of mid-year 57 D.U.I. arrests were made.

Program: Dispatch

Department: COMMUNICATION CENTER

Description: The Park City Police Dispatch Center is a multi-communications center and acts as a liaison between internal municipal divisions, community businesses, city, state, and federal agencies. All calls for service to the community come through our dispatch center.

Council Goal: Public Safety

Desired Outcome: Response: deployment of resources efficiently & effectively

Section 1: Scope

Current LOS: The communications center is staffed 24/7 with full- and part-time staff and is supervised by the communications coordinator. Dispatchers' shift schedules provide for overlapping coverage during peak call times. The Communications Center fields all types of calls for service and dispatches officers appropriately to those calls. 911 calls for Park City come in through the Summit County Sheriff's Office. Park City dispatch also serves as the back up 911 center for the Summit County Sheriff's Office and if the need were to arise could function as the 911 center for the Wasatch County Sheriff's Office. In addition to being a back up 911 center, we have the ability and agreement to function as an overall communication center for both the Summit and Wasatch County Sheriff's departments.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$443,996	\$468,609	\$468,609	Same LOS
Materials	\$70,233	\$82,233	\$82,233	
Ongoing CIP				
(if applicable) Subtotal	\$514,229	\$550,842	\$550,842	
Revenues				
(if applicable) Net Total	\$514,229	\$550,842	\$550,842	
FTEs				
FTR	6.75	6.75	6.75	
PTNB	-	-	-	
Total	6.75	6.75	6.75	Results Team Score 136.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

In order for the Communications Center to meet it's ongoing commitment and obligations to the community it is necessary that we replace existing, outdated equipment and technology. In a combined effort between Park City, Summit and Wasatch Counties, known as the Wasatch Back, we have joined together to ensure that we can provide redundant emergency capabilities in the event of a major emergency or disaster as well as prepare for future growth.

Section 4: Cost Savings/Innovation/Collaboration

The Park City Dispatch Center's current 911 system is outdated and will no longer be supported by Century Link / Qwest. The system will be phased out in the next 12 months. As a result of this change it has become necessary for us to move to the new supported system known as the Sentinel Patriot System. A committee consisting of members from Park City Police, Summit and Wasatch County Sherriff's Offices was put together and made a grant application to the Utah 911 Committee for funding for the new system which was granted. Park City Police was granted \$248,211.60 to pay for its portion of the new 911 systems with Summit and Wasatch Counties also receiving funding. Park City received the largest portion of the grant funding. However, one item not covered in the grant is an additional service line that provides 4 business phone lines and 2, 9-1-1 lines for the current system and new system that will be installed. Cost of this phone line service is \$12,000 annually and is reflected above in our budget increase request.

Section 5: Consequences of Funding Proposal at Lower Level

The consequence of funding at a lower level of service would leave us as a stand alone dispatch center, much like an island unto ourselves. Our ability to provide emergency services on any level would be greatly hindered and diminished. Our level of service to our community would simply be unacceptable to our residents and guests.

Section 6: Performance Measures

We currently meet or exceed our performance measures and need to maintain our current level of service. This performance measure requires that all non-emergency calls for service will be dispatched within 15 minutes of the receipt of the call. All emergency police-related calls will be dispatched within 2 minutes of receipt of the call. This performance measure has been met at 100%.

Description: Code Enforcement enforces all codes of the city that pertain to Building, Zoning, Planning, road closures, noise, lights, weeds, animals and other similar activities under the land use code.

Council Goal: Public Safety

Desired Outcome: Education: delivery of public safety services, prevention of crime and build mutually beneficial relationship

Section 1: Scope

Current LOS: Code Enforcement is intended to benefit the public as a whole and not any specific person or class of persons. Although through the implementation, administration and enforcement of code, benefits and detriments will be enjoyed or suffered by specific individuals, such as merely a by product of the overall benefit to the whole community. Proposed to enhance the LOS is to hire an additional Code Enforcement Officer for the evenings and weekends. This will give additional service to the community as a whole and will enforce consistency with all venues and events if it is day or night , weekday or weekend will have enforcement.

Proposed LOS: To add 1 FTE Code Enforcement Officer in order to have Code Enforcement staff cover evenings and weekends in a consistent fashion. Reinstated the money that was borrowed by the Planning Department for a contract planner to help cover the cost of the Code Enforcement Officer. In addition, the department is asking to purchase a vehicle for Code Enforcement (\$22k for vehicle, \$4k annual maintenance, and \$2,400 annual gas). The vehicle request is 70% offset with a decrease in contract services in the Inspections bid.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$180,546	\$252,468	\$252,468	Enhanced LOS
Materials	\$22,516	\$46,626	\$26,626	
Ongoing CIP				
(if applicable) Subtotal	\$203,062	\$299,094	\$279,094	
Revenues				
BPE Fees	\$70,450	\$68,830	\$88,230	
Licenses	\$24,743	\$24,743	\$24,743	
(if applicable) Net Total	\$107,868	\$205,520	\$166,120	
FTEs				
FTR	2.18	2.90	2.90	
PTNB	-	-	-	Results Team Score 135.75
Total	2.18	2.90	2.90	

Section 3: Qualifications for Meeting Criteria in Outcome Area

The Code Enforcement Officers are the only enforcement the City has to enforce on illegal activities that take place in the neighborhoods and are generally generated off of residential complaints. They are there to preserve the neighborhoods from zoning, Code and building violations that could affect the preservation of the Park City Character.

Section 4: Cost Savings/Innovation/Collaboration

Hiring another field Code Enforcement Officer, we have building staff cross-trained to help out on code enforcement issues as needed. But as the economy slowly recovers, the Building staff will be increasingly focused on building projects, with less focus on code enforcement, but will still be able to help out occasionally. Train staff to help in large venue events with Police.

Section 5: Consequences of Funding Proposal at Lower Level

Concerns from the public on the well being of Park City. Currently there are not enough Code Enforcement Officers to patrol Park City during festivals. There has been public outcry that there is not enough Code enforcement as is.

Section 6: Performance Measures

By adding additional field staff, there will be the needed public outreach that the people of Park City want. Code Enforcement will be able to have a presence on the weekend and evenings, a time during which many violations take place and residents complain. Code Enforcement is critical for cities and small towns. It is how the City enforces it's Ordinances/ Zoning. Community Code Enforcement Officers deals with minor infractions and work with residents to give them the security they need and lets them to know that the City is looking out at for their best interest. Total Number of complaints in 2011 : 514 with One Code Officer

Description: Process applications promptly and issue licenses to business owners after all City approvals are obtained.

Council Goal: Public Safety

Desired Outcome: Education: delivery of public safety services, prevention of crime and build mutually beneficial relationship

Section 1: Scope

Current LOS: As administrators of the business license process, business license expertise on the ordinance is required. The process involves the application, administration, education and issuance.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$87,869	\$87,869	\$87,966	Same LOS
Materials	\$5,378	\$5,377	\$5,377	
Ongoing CIP				
(if applicable) Subtotal	\$93,246	\$93,246	\$93,343	
Revenues				
BPE Fees	\$53,303	\$53,303	\$53,303	
Admin IFT	\$19,323	\$19,323	\$19,323	
(if applicable) Net Total	\$20,621	\$20,620	\$20,718	
FTEs				
FTR	1.22	1.22	1.22	
PTNB	0.04	0.04	0.04	
Total	1.26	1.26	1.26	Results Team Score 135.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

This program is necessary to uphold the City Ordinance for business licenses. It is imperative that the process of making sure that the businesses that come to this City are safe for the constituents and our environment is paramount in determining if a license is granted. This program is continually working with Public Safety, the Building Department and the Planning department to ensure the process is adhered to.

Section 4: Cost Savings/Innovation/Collaboration

Collaboration: Business licensing works closely with the Building, Legal, Planning and Police departments. All of these departments must work together to make sure that the businesses that are approved by the City are safe.

Section 5: Consequences of Funding Proposal at Lower Level

Consequences of funding at a lower level is less education and administration for those who are applying for a business license in the City.

Section 6: Performance Measures

Average process time of business licenses in 1 day - 93.74%

Description: Traffic Enforcement is simply stated; the enforcement of traffic laws in order to reduce traffic collisions, their resulting injuries, and to facilitate and expedite the flow of vehicular and pedestrian traffic.

Council Goal: Public Safety

Desired Outcome: Response: deployment of resources efficiently & effectively

Section 1: Scope

Current LOS: A focus on traffic enforcement allows us to meet the many community requests that we have for neighborhood enforcement, school zone enforcement and overall community needs.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$722,524	\$722,524	\$722,524	
Materials	\$52,107	\$52,107	\$52,107	
Ongoing CIP				
(if applicable) Subtotal	\$774,631	\$774,631	\$774,631	
Revenues				
Police Fees	\$52,500	\$52,500	\$53,000	
(if applicable) Net Total	\$722,131	\$722,131	\$721,631	
FTEs				
FTR	7.23	7.23	7.23	
PTNB	0.86	0.86	0.86	
Total	8.09	8.09	8.09	Results Team Score 134.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

Overall traffic enforcement is essential to providing a safe community environment. We are able to reduce neighborhood traffic concerns and reduce the number of traffic accidents involving vehicles and pedestrians.

Section 4: Cost Savings/Innovation/Collaboration

Specifically focusing on areas of concern and complaint allows us to direct traffic enforcement efforts, thus reducing a hit and miss approach. Proper planning and staffing provides effective traffic enforcement efforts.

Section 5: Consequences of Funding Proposal at Lower Level

Reducing funding in this area would prohibit us from providing directed traffic enforcement. We would be handicapped in our ability to meet the many requests for enforcement that we receive from the community. We would also quickly see an upward trend in traffic related accidents in certain areas of the city.

Section 6: Performance Measures

We can easily track the number of traffic enforcement incidents/citations, the reduction in citizen complaints and the reduction of traffic accidents in a specific area. The targeted number of traffic enforcement incidents initiated is 500. As of mid-year 409 contacts were made. School Zone enforcement falls under this program. 200 initiated enforcement actions were targeted and as of mid-year 82 enforcement contacts were made. The total overall number of traffic stops were targeted at 3000 and as of mid-year 4,244 were conducted. Speed trailers are deployed in strategic areas with a targeted number of deployments at 200. Mid year deployments were at 40. However, with the upcoming warmer months, they will provide more opportunities for deployment and the performance measure of 200 will be met.

Description: This program area includes crisis communications during unforeseen and/or sensitive events. It develops and disseminates emergency messages to the community, media and other stakeholders. Develops and maintains an organization crisis communication plan.

Council Goal: Public Safety

Desired Outcome: Preparedness: actions that they can take to keep themselves and their families safe

Section 1: Scope

Current LOS: The current level of service provides for biannual emergency preparedness outreach, timely emergency response with ongoing communications, limited continuing education within the state for the PIO and back-up PIOs, and a limited social media outreach.

Proposed LOS: An Enhanced Level of Service will allow for a biannual preparedness campaign, enhance the level of preparedness through additional training including attendance at the annual National Information Officers Association Training, an enhanced social media campaign including community outreach and training.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$57,190	\$57,190	\$57,190	
Materials	\$5,395	\$9,024	\$8,699	
Ongoing CIP				
(if applicable) Subtotal	\$62,585	\$66,214	\$65,889	
Revenues				
Admin IFT	\$14,129	\$14,129	\$14,129	
(if applicable) Net Total	\$48,457	\$52,086	\$51,761	
FTEs				
FTR	0.48	0.48	0.48	
PTNB	-	-	-	
Total	0.48	0.48	0.48	Results Team Score 133.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

While the City was rated "much above" for its public information services (15 out of 229 benchmark jurisdictions) in the 2011 National Citizen Survey, its emergency preparedness (services that prepare the community for natural disasters or other emergency situations) ranked as "similar" to other benchmark jurisdictions (64 out of 162 jurisdictions.) Proposed enhancement of outreach efforts is based on community survey results.

Section 4: Cost Savings/Innovation/Collaboration

Cost Savings & Collaboration: The City has received a grant for emergency communications and outreach from the state for \$6,000 that must be matched 50%. The enhanced funding request will allow us to meet that match and access the \$6,000 from the state. Resources will be further enhanced through collaborative outreach with the Health Department. We anticipate a direct mail piece, a community outreach event and a business outreach program.

Section 5: Consequences of Funding Proposal at Lower Level

Funding at a lower level will reduce the amount of state funds that we can access. This will require us to dial back our outreach efforts.

Section 6: Performance Measures

Sixty-five percent of respondents in the Community Satisfaction Survey rated the City's Emergency Preparedness as Excellent (18%) or Good (47%). Additionally, 62% of respondents said they were only "somewhat prepared" in the event of a natural disaster/emergency situation. Through enhanced community outreach we would like shift 10% of the "somewhat prepared" households to "fully prepared" households.

Description: Protect life and property by assuring that businesses, both permanent and temporary, comply with applicable fire codes and that fire causes are identified so that corrections in processes or codes can be identified.

Council Goal: Public Safety

Desired Outcome: Education: delivery of public safety services, prevention of crime and build mutually beneficial relationship

Section 1: Scope

Current LOS: This code establishes regulations affecting or related to structures, processes, premises, and safeguards regarding: The hazards of fire and explosion arising from storage, handling or using of structures, materials or devices; Conditions hazardous to life, property or public welfare in the occupancy of structures or premises; Fire hazards in the structure or on premises from occupancy to operation; Matters related to the construction, extension, repair, alteration or removal of fire suppression or alarm systems; and conditions affecting the safety of fire fighters and emergency responders during emergency operations.

Proposed LOS: Increase funding for the Fire Marshal and Deputy Fire Marshal, for tools and equipment, and for fire investigations in the amount of \$5,000 (this is offset with a decrease in office equipment and telephone). In addition, the department is asking to purchase a vehicle for Code Enforcement (\$22k for vehicle, \$4k annual maintenance, and \$2,400 annual gas). The vehicle request is 70% offset with a decrease in contract services in the Inspections bid.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$183,902	\$185,229	\$185,229	Enhanced LOS
Materials	\$19,651	\$44,751	\$24,751	
Ongoing CIP (if applicable)				
Subtotal	\$203,553	\$229,980	\$209,980	
Revenues				
BPE Fees (if applicable)	\$57,830	\$56,450	\$72,430	
Net Total	\$145,723	\$173,530	\$137,550	
FTEs				
FTR	2.09	2.09	2.09	
PTNB	-	-	-	Results Team Score 131.25
Total	2.09	2.09	2.09	

Section 3: Qualifications for Meeting Criteria in Outcome Area

The Deputy Fire Marshal is the key to the Fire Inspection Program. The Deputy Fire Marshal inspects all events that come into Park City for code compliance and educates the public of the basic fire codes. The Deputy Fire Marshal is working with the Police Department and is going to get post certified in order to do criminal citations.

Section 4: Cost Savings/Innovation/Collaboration

The Department of Building Safety collaborates with the Police Department and Fire Marshal to help cover issues and provide customer service in a progressive setting. The Deputy Fire Marshal is getting trained on a 6 week course to get post certified to do criminal investigations, which will help relieve the duties of the Fire Marshal from the Police Chief.

Section 5: Consequences of Funding Proposal at Lower Level

Less timely Fire Inspections, which would hurt special events such as Silly Market, Sundance and other special events and less timely Fire Investigations. Currently there is no funding for tools and equipment for fire investigations.

Section 6: Performance Measures

Through various surveys the public has ranked the fires services of Park City very high. We feel by training the Deputy Fire Marshal with legal codes that we would be able to be more timely on investigations and criminal actions. Which would free the Police Chief /Fire Marshal up for other major events such as riots where buildings have been set ablaze and there are many protesters. The Deputy Fire marshal will be able to take care of all Fire calls and work with Park City Fire and Wasatch county Fire on a daily bases. The Deputy Fire Marshal will inspect all tents and festivals for life safety and code compliance and will work with code enforcement. In 2011 there were 2,280 Inspections with one Fire Inspector.

Description: Emergency Management protects our community by coordinating and integrating all activities necessary to build, sustain and improve the capability to mitigate against, prepare for, respond to and recover from threatened or actual natural disasters, acts of terrorism or other man-made disasters of all sizes.

Council Goal: Public Safety

Desired Outcome: Preparedness: actions that they can take to keep themselves and their families safe

Section 1: Scope

Current LOS: Personnel expense (Contract Services) are for a 25 hour/week contract employee with no benefits who serves as the City's Emergency Program Manager. Additional hours may be approved by the City Manager and are generally covered by an EMPG grant. Additional responsibilities (20%) assigned by the City Manager are covered by the HR budget. The Emergency Manager also receives limited assistance from others in the Executive Department, Police Department and occasional Interns. Materials expense include annual recurring expenses of \$32,000 such as, radio fees, satellite phone fees, Reverse 911 support and service, GETS/WPS fees, ID card program, equipment maintenance, licenses, etc. The remainder covers training, travel, dues & subscriptions, education, conferences, cell phone, mileage, printing, office supplies, etc.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$41,511	\$41,511	\$41,511	Same LOS
Materials	\$100,000	\$100,000	\$100,000	
EOC Equipment Replacement	\$52,000	\$60,000	\$8,000	
Emergency Contingency (if applicable)	\$25,000	\$40,000	\$25,000	
Subtotal	\$218,511	\$241,511	\$174,511	
Revenues				
Police Fees (if applicable)	\$0	\$0	\$0	
Net Total	\$218,511	\$241,511	\$174,511	
FTEs				
FTR	0.30	0.30	0.30	
PTNB	-	-	-	
Total	0.30	0.30	0.30	Results Team Score 131

Section 3: Qualifications for Meeting Criteria in Outcome Area

Emergency Management is part of the Executive Department, resides in the Police Department, and works with every department and manager in the City. It is a key component of preparedness for both city staff as well as the community as a whole. Trains and responds to emergencies and disasters, plans and assists in recovery and mitigation locally and regionally. Emergency Management operates the Emergency Operations Center (EOC) and is the liaison to the County, State and Federal governments for preparedness, response, recovery and mitigation.

Section 4: Cost Savings/Innovation/Collaboration

Cost Savings: While fees have continued to increase, we have been able to hold the line on any increase in the budget by using non-paid interns, using EMPG grant funds, consolidating maintenance on some equipment and developing joint department programs where possible. **Innovation:** We have established a unique EOC model, which has garnered statewide attention and the Emergency Manager has developed a number of policies being adopted by other agencies. **Collaboration:** We have developed a number of interlocal agreements for times of emergencies and involved in a number of local and regional groups in public safety and emergency management.

Section 5: Consequences of Funding Proposal at Lower Level

Personnel: Reduced staffing hours will greatly inhibit our ability to stay current with State and Federal requirements, keep up with staff training, develop our community outreach preparedness program and limit our response to emergencies. **Materials:** Reductions would reduce the ability to attend educational training, conduct exercises, keep all of our equipment in good working condition and up-to-date, greatly impacting our ability to adequately respond to emergencies and disasters. At some levels we would lose some of our response capabilities all together.

Section 6: Performance Measures

NIMCAST Compliance, FEMA EMPG requirements, Training and Exercises, Community Outreach Projects and Interagency Projects

Description: The Youth Services Officer is our school resource officer who is assigned to the schools to assist in providing a safe school environment.

Council Goal: Public Safety

Desired Outcome: Response: deployment of resources efficiently & effectively

Section 1: Scope

Current LOS: The Youth Services Officer works in the elementary school, middle school, high school and alternative high school to keep the campuses safe and to help build strong relationships with youth now and in the future. The School Resource Officer investigates reports of criminal activity and provides intervention to curtail truancy. The School Resource Officer has built a foundation of trust and open communication with the students and school staff.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	Is this the same level of service? Or is it reduced or enhanced LOS?
Personnel	\$142,831	\$142,831	\$142,831	Same LOS
Materials	\$8,000	\$8,000	\$8,000	
Ongoing CIP				
(if applicable) Subtotal	\$150,831	\$150,831	\$150,831	
Revenues				
Police Fees				
(if applicable) Net Total	\$150,831	\$150,831	\$150,831	
FTEs				
FTR	1.44	1.44	1.44	
PTNB	-	-	-	
Total	1.44	1.44	1.44	Results Team Score 119.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

The School Resource Officer is essential in providing the close working relationship that has been developed with the schools in the City. The School Resource Officer provides D.A.R.E. Training for the students, and provides intervention for at-risk students. However, first and foremost, the SRO provides a safe learning environment on the school campuses.

Section 4: Cost Savings/Innovation/Collaboration

The police department has partnered with the Park City School District in funding this position. The school district pays over \$41,000 annually to ensure that this program is in place. Through this collaboration of cost sharing we are able to fund this as a full-time position.

Section 5: Consequences of Funding Proposal at Lower Level

Funding at a lower level would not allow us to have a full-time officer in this position.

Section 6: Performance Measures

Performance measures in this area are consistently met. A full time position allows us to work in partnership with the school district and meet Council direction in providing this service at the schools. The Youth Service Officer (YSO) investigates all criminal activity that occurs at the 4 schools in the Park City limits and assists the sheriff's office at schools in the school boundaries. The YSO is also responsible for the teaching of the D.A.R.E. Program at McPolin Elementary School. Over 360 students attend the D.A.R.E. Program each year. The YSO participates in community programs that are conducted through school collaboration as well as attendance at school activities such as foot ball and basketball games. Truancy has been identified as a targeted issue. Performance measures for Truancy were set at 50 incidents, but as of mid-year 51 incidents were handled.

Program: Public Safety Facility

Department: Debt

Description: Debt Service expense related to Public Safety Facility (2005 Sales Tax Bond)

Council Goal: Public Safety

Desired Outcome: Response: deployment of resources efficiently & effectively

Section 1: Scope

Includes existing debt service payments for land purchases and improvements related to the Public Safety Facility.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Debt	\$197,018	\$197,142	\$197,206	
Revenues				
Sales Tax	\$197,018	\$197,142	\$197,206	
Total	\$0	\$0	\$0	Results Team Score 118.5

Section 3: Qualifications for Meeting Criteria in Outcome Area

The debt associated with the Public Works Safety of 2005 is consistent with Council's desired outcome to provide security and maintenance for the preservation of the City's assets. The Public Safety Facility is an essential structure that provides a hub for all public safety activities. It provides open and responsive access to the community for all their public safety needs.

Section 4: Cost Savings/Innovation/Collaboration

Section 5: Consequences of Funding Proposal at Lower Level

Debt service is an existing obligation that can't legally be reduced.

Section 6: Performance Measures

Sales Tax Revenue - S & P: A+

Program: DARE/Drug Education

Department: DRUG EDUCATION

Description: Drug Abuse Resistance Education (D.A.R.E.) is a collaborative effort involving parents, schools, and Police all working together to teach youth to avoid illegal drugs and violence while helping them become healthy, law abiding citizens.

Council Goal: Public Safety

Desired Outcome: Preparedness: actions that they can take to keep themselves and their families safe

Section 1: Scope

Current LOS: The D.A.R.E. Program currently targets McPolin Elementary, grades Kindergarten through Fifth. Kindergarten through 2nd grade have 2 hours of education each year. Grades 3rd through 4th receive 5 one-hour classes per school year. The 5th graders receive 9 weeks of education. There are 3 classes per grade that are receiving D.A.R.E. Education.

Proposed LOS: No change in level of service.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$18,021	\$18,021	\$18,021	
Materials	\$5,000	\$5,000	\$5,000	
Ongoing CIP				
(if applicable) Subtotal	\$23,021	\$23,021	\$23,021	
Revenues				
(if applicable) Net Total	\$23,021	\$23,021	\$23,021	
FTEs				
FTR	0.20	0.20	0.20	
PTNB	-	-	-	
Total	0.20	0.20	0.20	Results Team Score 116.75

Section 3: Qualifications for Meeting Criteria in Outcome Area

McPolin Elementary, parents and the Police department are actively involved in the success of the D.A.R.E. Program. Students, school faculty, parents and Police department staff attend a year-end Graduation for those students who have successfully completed this program.

Section 4: Cost Savings/Innovation/Collaboration

Joining with the community and addressing this area of concern has an immediate (and hopefully a life long) deterrence for the use of drugs. A strong united front against drug abuse can only strengthen a community overall.

Section 5: Consequences of Funding Proposal at Lower Level

A lower level of funding for this program would steal away the ability we have to educate children at an early age to avoid drug use. We currently provide D.A.R.E. Education for over 360 children per school year. We have been teaching D.A.R.E. at the elementary school level for over 5 years which calculates out to over 1800 children receiving this crucial education

Section 6: Performance Measures

The D.A.R.E. Program is funded solely through the Police department budget. A estimated 400 students were anticipated for the year, with just over 360 students completing the D.A.R.E. training class.

Description: Community Support / Community Policing is a philosophy that promotes organizational strategies, which support the systematic use of partnerships and problem solving techniques, to proactively address the immediate conditions that give rise to public safety issues such as crime, social disorder, and fear of crime.

Council Goal: Public Safety

Desired Response: deployment of resources efficiently & effectively

Outcome:

Section 1: Scope

Every review period, each individual officer selects a Community Oriented Policing Project and presents it to the supervisory team for approval. Once implemented it is that individual officer's responsibility to report on the progress of the project and to ensure that the project is completed. Many projects are on-going, and officers often oversee more than one Community Oriented Policing Project. Projects are designed with community input and citizens needs.

Section 2: Proposed Amount/FTEs

Expenditures	Current FY12	Proposed FY13	Proposed FY14	<i>Is this the same level of service? Or is it reduced or enhanced LOS?</i>
Personnel	\$393,177	\$392,981	\$392,981	
Materials	\$19,000	\$19,000	\$19,000	
Ongoing CIP				
(if applicable) Subtotal	\$412,177	\$411,981	\$411,981	
Revenues				
Police Fees	\$0	\$0	\$0	
(if applicable) Net Total	\$412,177	\$411,981	\$411,981	
FTEs				
FTR	3.83	3.83	3.83	
PTNB	0.21	0.21	0.21	
Total	4.04	4.04	4.04	Results Team Score 114.25

Section 3: Qualifications for Meeting Criteria in Outcome Area

The community is actively involved in the success of the various Community Oriented Policing Projects and have an expectation that these projects will have a positive impact on their individual neighborhoods and the community as a whole. Officers in charge of the projects meet on an individual basis with community members, as well as Homeowner Associations and business owners, and provide updates and gather input for the projects.

Section 4: Cost Savings/Innovation/Collaboration

Joining forces with the community and addressing their needs provides a great tool in our fight against neighborhood and community crime such as burglaries, thefts, graffiti and other more serious crimes. Community Oriented Policing Projects helps reduce the loss to victims of stolen property, criminal mischief and other personal property damage as a result of crime and even traffic accidents.

Section 5: Consequences of Funding Proposal at Lower Level

A reduction in funding levels would affect the Level of Service to the community in the area Community Oriented Policing Projects and we would see a steep and quick rise in personal financial loss and place our citizens at a greater risk of becoming victims of personal and property crime.

Section 6: Performance Measures

Maintain regular contact with community-based organizations and neighborhoods. The target for meetings and community contacts was 70 with an actual number of 177 contacts being made mid-year. Officers attend HOA meetings and community collaboration meetings such as drug awareness and crime prevention measures. These contacts include meetings with businesses to help in robbery prevention and theft prevention. Neighborhood safety tips are provided as well as how to avoid becoming a victim. This performance measure requires that each patrol officer identify a Problem Oriented Policing Project and implement that project. 100% of officers have identified a project and are actively involved with that project.

Resources & Requirements - All Funds Combined

Description	2009 Actual	2010 Actual	2011 Actual	2012 Original Budget	2012 Adj Budget	2013 Budget	Change - 201G to 201H		2014 Plan	Change - 201H to 201I	
							Increase (reduction)	%		Increase (reduction)	%
RESOURCES											
Sales Tax	11,027,464	11,601,845	12,492,244	12,313,000	13,043,000	12,914,000	(129,000)	-1%	16,503,000	3,589,000	28%
Planning Building & Engineering Fees	5,044,383	1,287,132	1,464,715	1,962,187	1,811,327	2,136,751	325,424	18%	2,422,667	285,916	13%
Charges for Services	9,129,312	9,497,866	10,167,015	10,994,471	11,339,161	12,819,556	1,480,395	13%	13,979,464	1,159,908	9%
Intergovernmental Revenue	3,058,819	7,324,484	6,408,589	3,341,000	13,186,545	3,344,000	(9,842,545)	-75%	3,817,200	473,200	14%
Franchise Tax	2,720,272	2,774,320	2,906,981	3,160,000	3,087,000	3,275,000	188,000	6%	3,419,000	144,000	4%
Property Taxes	13,213,009	15,790,260	17,043,800	16,703,315	17,872,904	17,924,873	51,969	0%	18,192,989	268,116	1%
General Government	457,582	459,311	583,030	573,082	679,535	701,288	21,753	3%	726,235	24,947	4%
Other Revenues	10,850,156	16,200,738	10,415,652	11,836,758	13,729,266	6,249,161	(7,480,105)	-54%	6,288,300	39,139	1%
Total	\$55,500,997	\$64,935,955	\$61,482,026	\$60,883,813	\$74,748,738	\$59,364,629	(\$15,384,109)	-21%	\$65,348,855	\$5,984,225	10%
REQUIREMENTS (by function)											
Executive	7,449,017	7,801,370	7,404,256	8,695,350	8,438,325	9,669,614	1,231,289	15%	9,467,960	(201,655)	-2%
Police	3,726,449	3,859,148	4,001,064	4,343,823	4,275,726	4,611,072	335,347	8%	4,687,282	76,210	2%
Public Works	13,603,552	13,635,067	14,531,805	16,403,226	16,901,305	18,660,672	1,759,367	10%	18,940,064	279,392	1%
Library & Recreation	3,834,719	3,699,326	3,762,925	4,322,374	4,153,204	4,511,902	358,698	9%	4,573,067	61,165	1%
Non-Departmental	2,631,084	2,697,864	3,011,637	2,335,743	3,074,586	2,373,370	(701,216)	-23%	2,363,331	(10,038)	0%
Special Service Contracts	360,896	348,000	338,200	450,000	450,000	450,000	0	0%	492,000	42,000	9%
Contingency	0	0	21,850	440,000	440,000	345,000	(95,000)	-22%	330,000	(15,000)	-4%
Capital Outlay	327,443	214,453	183,936	427,676	439,000	519,823	80,823	18%	443,748	(76,075)	-15%
Total	31,933,160	32,255,228	33,255,673	37,418,192	38,172,146	41,141,454	2,969,308	8%	41,297,453	155,999	0%
REQUIREMENTS (by type)											
Personnel	20,553,234	21,098,681	20,907,343	22,934,003	23,007,735	25,112,990	2,105,255	9%	25,598,173	485,183	2%
Materials, Supplies & Services	11,052,483	10,942,094	12,142,544	13,616,513	14,285,411	15,163,641	878,230	6%	14,925,532	(238,109)	-2%
Contingency	0	0	21,850	440,000	440,000	345,000	(95,000)	-22%	330,000	(15,000)	-4%
Capital Outlay	327,443	214,453	183,936	427,676	439,000	519,823	80,823	18%	443,748	(76,075)	-15%
Total	31,933,160	32,255,228	33,255,673	37,418,192	38,172,146	41,141,454	2,969,308	8%	41,297,453	155,999	0%
EXCESS (deficiency) OF RESOURCES OVER REQUIREMENTS											
	\$23,567,837	\$32,680,728	\$28,226,353	\$23,465,621	\$36,576,592	\$18,223,176	(18,353,417)	-50%	\$24,051,402	5,828,227	32%
OTHER FINANCING SOURCES (uses)											
Bond Proceeds	24,477,505	6,092,682	0	11,800,000	16,800,000	5,000,000	(11,800,000)	-70%	17,300,000	12,300,000	246%
Debt Service	(9,834,751)	(12,176,557)	(13,263,748)	(10,426,416)	(10,422,156)	(10,480,443)	(58,287)	1%	(10,467,536)	12,907	0%
Interfund Transfers In	32,800,255	14,840,021	9,898,612	6,957,143	9,177,643	6,594,188	(2,583,455)	-28%	6,587,463	(6,725)	0%
Interfund Transfers Out	(32,800,255)	(14,840,021)	(9,898,612)	(6,957,143)	(9,177,643)	(6,594,188)	2,583,455	-28%	(6,587,463)	6,725	0%
Capital Improvement Projects	(41,241,569)	(64,395,392)	(32,364,689)	(26,860,527)	(84,478,802)	(17,354,536)	67,124,266	-79%	(29,846,421)	(12,491,885)	72%
Total	(26,598,814)	(70,479,267)	(45,628,437)	(25,486,943)	(78,100,958)	(22,834,979)	55,265,980	-71%	(23,013,957)	(178,979)	1%
EXCESS (deficiency) OF RESOURCES OVER REQUIREMENTS AND OTHER SOURCES (uses)											
	(\$3,030,978)	(\$37,798,539)	(\$17,402,084)	(\$2,021,322)	(\$41,524,366)	(\$4,611,803)	36,912,563	-89%	\$1,037,445	5,649,248	-122%
Beginning Balance	97,369,362	111,667,935	85,779,493	31,747,990	68,319,141	26,794,774	(41,524,367)	-61%	22,182,970	(4,611,804)	-17%
Ending Balance	94,338,414	73,869,394	68,377,410	29,726,658	26,794,774	22,182,970	(4,611,804)	-17%	23,220,415	1,037,445	5%

BUDGET SUMMARIES

BUDGET OVERVIEW

Resources & Requirements - All Funds Combined												
Description	Budget (FY 2012)				Budget (FY 2013)				Plan (FY 2014)			
	Original	Adjusted	Change from Original		Original	Adjusted	Change from Original		Original	Adjusted	Change from Original	
			Total	%			Total	%			Total	%
RESOURCES												
Sales Tax	12,313,000	13,043,000	730,000	6%	12,313,000	12,914,000	601,000	5%	12,313,000	16,503,000	4,190,000	34%
Planning Building & Engineering Fees	1,962,187	1,811,327	(150,860)	-8%	1,962,187	2,136,751	174,564	9%	1,962,187	2,422,667	460,480	23%
Charges for Services	10,994,471	11,339,161	344,690	3%	10,994,471	12,819,556	1,825,085	17%	10,994,471	13,979,464	2,984,993	27%
Intergovernmental Revenue	3,341,000	13,186,545	9,845,545	295%	3,341,000	3,344,000	3,000	0%	3,341,000	3,817,200	476,200	14%
Franchise Tax	3,160,000	3,087,000	(73,000)	-2%	3,160,000	3,275,000	115,000	4%	3,160,000	3,419,000	259,000	8%
Property Taxes	16,703,315	17,872,904	1,169,589	7%	16,703,315	17,924,873	1,221,558	7%	16,703,315	18,192,989	1,489,674	9%
General Government	573,082	679,535	106,453	19%	573,082	701,288	128,206	22%	573,082	726,235	153,153	27%
Bond Proceeds	11,800,000	16,800,000	5,000,000	42%	11,800,000	5,000,000	(6,800,000)	-58%	11,800,000	17,300,000	5,500,000	47%
Other Revenues	11,836,758	13,729,266	1,892,508	16%	11,836,758	6,249,161	(5,587,597)	-47%	11,836,758	6,288,300	(5,548,458)	-47%
Sub-Total	\$72,683,813	\$91,548,738	\$18,864,925	26%	\$72,683,813	\$64,364,629	(\$8,319,184)	-11%	\$72,683,813	\$82,648,855	\$9,965,042	14%
Interfund Transfers In	6,957,143	9,177,643	2,220,500	32%	6,957,143	6,594,188	(362,955)	-5%	6,957,143	6,587,463	(369,680)	-5%
Beginning Balance	31,747,990	68,319,141	36,571,151	115%	31,747,990	26,794,774	(4,953,216)	-16%	31,747,990	22,182,970	(9,565,020)	-30%
Total	111,388,946	169,045,522	57,656,576	52%	111,388,946	97,753,591	(13,635,355)	-12%	111,388,946	111,419,288	30,342	0%
REQUIREMENTS (by function)												
Executive	8,695,350	8,438,325	(257,025)	-3%	8,695,350	9,669,614	974,264	11%	8,695,350	9,467,960	772,610	9%
Police	4,343,823	4,275,726	(68,097)	-2%	4,343,823	4,611,072	267,249	6%	4,343,823	4,687,282	343,459	8%
Public Works	16,403,226	16,901,305	498,079	3%	16,403,226	18,660,672	2,257,446	14%	16,403,226	18,940,064	2,536,838	15%
Library & Recreation	4,322,374	4,153,204	(169,170)	-4%	4,322,374	4,511,902	189,528	4%	4,322,374	4,573,067	250,693	6%
Non-Departmental	2,335,743	3,074,586	738,843	32%	2,335,743	2,373,370	37,627	2%	2,335,743	2,363,331	27,588	1%
Special Service Contracts	450,000	450,000	0	0%	450,000	450,000	0	0%	450,000	492,000	42,000	9%
Contingency	440,000	440,000	0	0%	440,000	345,000	(95,000)	-22%	440,000	330,000	(110,000)	-25%
Capital Outlay	427,676	439,000	11,324	3%	427,676	519,823	92,147	22%	427,676	443,748	16,072	4%
Sub-Total	\$37,418,192	\$38,172,146	\$753,954	2%	\$37,418,192	\$41,141,454	\$3,723,262	10%	\$37,418,192	\$41,297,453	\$3,879,261	10%
Debt Service	10,426,416	10,422,156	(4,260)	0%	10,426,416	10,480,443	54,027	1%	10,426,416	10,467,536	41,120	0%
Capital Improvement Projects	26,860,527	84,478,802	57,618,275	215%	26,860,527	17,354,536	(9,505,991)	-35%	26,860,527	29,846,421	2,985,894	11%
Interfund Transfers Out	6,957,143	9,177,643	2,220,500	32%	6,957,143	6,594,188	(362,955)	-5%	6,957,143	6,587,463	(369,680)	-5%
Ending Balance	29,726,658	26,794,774	(2,931,884)	-10%	29,726,658	22,182,970	(7,543,688)	-25%	29,726,658	23,220,415	(6,506,243)	-22%
Total	111,388,936	169,045,521	57,656,585	52%	111,388,936	97,753,590	(13,635,346)	-12%	111,388,936	111,419,287	30,352	0%
REQUIREMENTS (by type)												
Personnel	22,934,003	23,007,735	73,732	0%	22,934,003	25,112,990	2,178,987	10%	22,934,003	25,598,173	2,664,170	12%
Materials, Supplies & Services	13,616,513	14,285,411	668,898	5%	13,616,513	15,163,641	1,547,128	11%	13,616,513	14,925,532	1,309,019	10%
Contingency	440,000	440,000	0	0%	440,000	345,000	(95,000)	-22%	440,000	330,000	(110,000)	-25%
Capital Outlay	427,676	439,000	11,324	3%	427,676	519,823	92,147	22%	427,676	443,748	16,072	4%
Sub-Total	\$37,418,192	\$38,172,146	\$753,954	2%	\$37,418,192	\$41,141,454	\$3,723,262	10%	\$37,418,192	\$41,297,453	\$3,879,261	10%
Debt Service	10,426,416	10,422,156	(4,260)	0%	10,426,416	10,480,443	54,027	1%	10,426,416	10,467,536	41,120	0%
Capital Improvement Projects	26,860,527	84,478,802	57,618,275	215%	26,860,527	17,354,536	(9,505,991)	-35%	26,860,527	29,846,421	2,985,894	11%
Interfund Transfers Out	6,957,143	9,177,643	2,220,500	32%	6,957,143	6,594,188	(362,955)	-5%	6,957,143	6,587,463	(369,680)	-5%
Ending Balance	29,726,658	26,794,774	(2,931,884)	-10%	29,726,658	22,182,970	(7,543,688)	-25%	29,726,658	23,220,415	(6,506,243)	-22%
Total	111,388,936	169,045,521	57,656,585	52%	111,388,936	97,753,590	(13,635,346)	-12%	111,388,936	111,419,287	30,352	0%

Expenditure Summary by Fund and Unit									
Expenditures	2009	2010	2011	2012 Budget		2013 Budget		2014 Budget	
		(actual)		(original)	(adj)	(budget)	% of Total	(budget)	% of Total
Park City Municipal Corporation									
011 General Fund	28,242,933	28,283,748	28,330,700	29,196,884	31,599,351	31,274,687	32%	32,311,653	29%
012 Quinns Recreation Complex	(509,509)	(986,649)	(1,252,975)	(1,683,519)	(1,501,227)	(1,805,635)	-2%	(2,124,686)	-2%
021 Police Special Revenue Fund	22,722	25,072	27,082	0	29,082	29,082	0%	29,082	0%
022 Criminal Forfeiture Restricted Account	10,791	9,454	4,265	(0)	10,176	10,176	0%	10,176	0%
031 Capital Improvement Fund	78,907,419	61,976,558	37,966,230	16,898,677	51,309,469	4,038,613	4%	15,503,270	14%
038 Equipment Replacement Fund	2,497,816	1,540,205	1,773,653	953,625	2,134,319	1,100,521	1%	1,100,521	1%
051 Water Fund	23,341,099	38,610,649	28,399,133	18,852,547	20,671,654	19,975,072	20%	23,166,663	21%
055 Golf Fund	1,753,465	2,723,621	2,472,834	2,445,810	2,448,227	1,943,689	2%	1,671,338	2%
057 Transportation & Parking Fund	20,296,388	26,000,636	26,950,496	19,335,716	33,952,824	19,405,797	20%	21,105,452	19%
062 Fleet Services Fund	2,131,322	2,150,163	2,606,825	2,731,826	2,839,294	2,924,696	3%	2,984,226	3%
064 Self Insurance Fund	3,086,499	2,520,754	2,784,992	2,012,727	2,371,103	1,736,802	2%	1,102,501	1%
070 Debt Service Fund	4,352,316	3,949,794	5,385,536	4,180,753	4,150,539	3,453,288	4%	3,438,438	3%
071 Sales Tax Rev Bonds Debt Svc Fund	26,680,966	12,922,018	5,096,492	5,032,309	5,075,064	5,052,311	5%	5,020,019	5%
Park City Municipal Corporation Total	\$190,814,227	\$179,726,023	\$140,545,264	\$99,957,354	\$155,089,874	\$89,139,099	91%	\$105,318,653	95%
Park City Redevelopment Agency									
033 Redevelopment Agency Lower Park Av	9,874,209	10,885,398	9,340,588	8,266,718	10,206,811	6,049,424	6%	3,942,549	4%
034 Redevelopment Agency Main St	2,645,503	3,120,765	2,986,471	2,400,800	2,984,751	2,044,183	2%	1,886,683	2%
072 RDA Main Street Debt Service	0	0	0	0	0	0	0%	0	0%
076 RDA Lower Park Ave Debt Service	2,568,492	1,480,668	3,143,791	(0)	(0)	(0)	0%	(0)	0%
Park City Redevelopment Agency Total	\$15,088,205	\$15,486,830	\$15,470,850	\$10,667,518	\$13,191,562	\$8,093,607	8%	\$5,829,232	5%
Municipal Building Authority									
035 Municipal Building Authority Fund	4,174,252	2,252,273	1,144,018	764,064	764,085	520,884	1%	271,403	0%
Municipal Building Authority Total	\$4,174,252	\$2,252,273	\$1,144,018	\$764,064	\$764,085	\$520,884	1%	\$271,403	0%
Park City Housing Authority									
036 Park City Housing Authority	71,465	71,465	0	0	0	0	0%	0	0%
Park City Housing Authority Total	\$71,465	\$71,465	\$0	\$0	\$0	\$0	0%	\$0	0%
GRAND TOTAL	\$210,148,148	\$197,536,591	\$157,160,132	\$111,388,936	\$169,045,521	\$97,753,590	100%	\$111,419,287	100%
<i>(Less)</i>									
Interfund Transfer	32,800,255	14,840,021	9,898,612	6,957,143	9,177,643	6,594,188	7%	6,587,463	6%
Ending Balance	94,338,414	73,869,394	68,377,410	29,726,658	26,794,774	22,182,970	23%	23,220,415	21%
TOTAL EXPENDITURE BUDGET	\$83,009,480	\$108,827,176	\$78,884,110	\$74,705,135	\$133,073,104	\$68,976,432	71%	\$81,611,410	73%

Expenditure Summary by Fund and Major Object (FY 2012 Adjusted Budget)									
Description	Operating Budget		Capital	Debt Service	Contingency	Sub-Total	Interfund Transfer	Ending Balance	Total
	Personnel	Mat, Suppls, Services							
Park City Municipal Corporation									
011 General Fund	15,030,657	5,984,632	295,816	0	340,000	21,651,105	4,023,872	5,924,374	31,599,351
012 Quinns Recreation Complex	641,300	353,195	10,000	0	0	1,004,495	1,200	(2,506,922)	(1,501,227)
021 Police Special Revenue Fund	0	0	0	0	0	0	0	29,082	29,082
022 Criminal Forfeiture Restricted Account	0	0	0	0	0	0	0	10,176	10,176
031 Capital Improvement Fund	0	0	50,174,897	0	0	50,174,897	134,366	1,000,206	51,309,469
038 Equipment Replacement Fund	0	0	1,938,798	0	0	1,938,798	0	195,521	2,134,319
051 Water Fund	1,471,100	2,545,045	10,564,189	3,205,433	100,000	17,885,767	1,112,738	1,673,149	20,671,654
055 Golf Fund	710,366	457,460	471,968	32,644	0	1,672,438	133,600	642,189	2,448,227
057 Transportation & Parking Fund	4,540,879	1,172,013	15,370,155	0	0	21,083,047	2,313,892	10,555,886	33,952,824
062 Fleet Services Fund	613,432	1,724,766	5,000	0	0	2,343,198	0	496,096	2,839,294
064 Self Insurance Fund	1	838,300	0	0	0	838,301	0	1,532,802	2,371,103
070 Debt Service Fund	0	0	0	2,258,838	0	2,258,838	0	1,891,701	4,150,539
071 Sales Tax Rev Bonds Debt Svc Fund	0	0	0	4,679,040	0	4,679,040	0	396,024	5,075,064
Park City Municipal Corporation Total	\$23,007,735	\$13,075,411	\$78,830,823	\$10,175,955	\$440,000	\$125,529,923	\$7,719,668	\$21,840,283	\$155,089,874
Park City Redevelopment Agency									
033 Redevelopment Agency Lower Park Av	0	805,000	5,201,412	0	0	6,006,412	507,975	3,692,424	10,206,811
034 Redevelopment Agency Main St	0	405,000	885,568	0	0	1,290,568	950,000	744,183	2,984,751
076 RDA Lower Park Ave Debt Service	0	0	0	0	0	0	0	(0)	(0)
Park City Redevelopment Agency Total	\$0	\$1,210,000	\$6,086,980	\$0	\$0	\$7,296,980	\$1,457,975	\$4,436,607	\$13,191,562
Municipal Building Authority									
035 Municipal Building Authority Fund	0	0	0	246,201	0	246,201	0	517,884	764,085
Municipal Building Authority Total	\$0	\$0	\$0	\$246,201	\$0	\$246,201	\$0	\$517,884	\$764,085
GRAND TOTAL	\$23,007,735	\$14,285,411	\$84,917,803	\$10,422,156	\$440,000	\$133,073,104	\$9,177,643	\$26,794,774	\$169,045,521

Expenditure Summary by Fund and Major Object (FY 2013 Budget)									
Description	Operating Budget		Capital	Debt Service	Contingency	Sub-Total	Interfund Transfer	Ending Balance	Total
	Personnel	Mat, Suppls, Services							
Park City Municipal Corporation									
011 General Fund	15,993,463	6,461,626	380,639	0	245,000	23,080,729	2,294,647	5,899,311	31,274,687
012 Quinns Recreation Complex	661,482	376,605	6,000	0	0	1,044,087	1,200	(2,850,921)	(1,805,635)
021 Police Special Revenue Fund	0	0	0	0	0	0	0	29,082	29,082
022 Criminal Forfeiture Restricted Account	0	0	0	0	0	0	0	10,176	10,176
031 Capital Improvement Fund	0	0	3,458,977	0	0	3,458,977	134,366	445,270	4,038,613
038 Equipment Replacement Fund	0	0	905,000	0	0	905,000	0	195,521	1,100,521
051 Water Fund	2,228,073	2,922,871	9,042,821	3,942,998	100,000	18,236,763	654,000	1,084,309	19,975,072
055 Golf Fund	732,429	457,460	206,005	39,357	0	1,435,251	138,600	369,838	1,943,689
057 Transportation & Parking Fund	4,858,238	1,172,013	534,917	0	0	6,565,168	1,995,000	10,845,630	19,405,797
062 Fleet Services Fund	639,304	1,724,766	5,000	0	0	2,369,070	0	555,626	2,924,696
064 Self Insurance Fund	1	838,300	0	0	0	838,301	0	898,501	1,736,802
070 Debt Service Fund	0	0	0	1,569,714	0	1,569,714	0	1,883,575	3,453,288
071 Sales Tax Rev Bonds Debt Svc Fund	0	0	0	4,678,893	0	4,678,893	0	373,418	5,052,311
Park City Municipal Corporation Total	\$25,112,990	\$13,953,641	\$14,539,359	\$10,230,962	\$345,000	\$64,181,951	\$5,217,813	\$19,739,335	\$89,139,099
Park City Redevelopment Agency									
033 Redevelopment Agency Lower Park Av	0	805,000	3,232,500	0	0	4,037,500	426,375	1,585,549	6,049,424
034 Redevelopment Agency Main St	0	405,000	102,500	0	0	507,500	950,000	586,683	2,044,183
Park City Redevelopment Agency Total	\$0	\$1,210,000	\$3,335,000	\$0	\$0	\$4,545,000	\$1,376,375	\$2,172,232	\$8,093,607
Municipal Building Authority									
035 Municipal Building Authority Fund	0	0	0	249,481	0	249,481	0	271,403	520,884
Municipal Building Authority Total	\$0	\$0	\$0	\$249,481	\$0	\$249,481	\$0	\$271,403	\$520,884
GRAND TOTAL	\$25,112,990	\$15,163,641	\$17,874,359	\$10,480,443	\$345,000	\$68,976,432	\$6,594,188	\$22,182,970	\$97,753,590

Expenditure Summary by Fund and Major Object (FY 2014 Plan)									
Description	Operating Budget		Capital	Debt Service	Contingency	Sub-Total	Interfund Transfer	Ending Balance	Total
	Personnel	Mat. Suppls, Services							
Park City Municipal Corporation									
011 General Fund	16,247,343	6,194,837	304,564	0	230,000	22,976,744	2,295,047	7,039,862	32,311,653
012 Quinns Recreation Complex	672,202	367,095	6,000	0	0	1,045,297	1,200	(3,171,183)	(2,124,686)
021 Police Special Revenue Fund	0	0	0	0	0	0	0	29,082	29,082
022 Criminal Forfeiture Restricted Account	0	0	0	0	0	0	0	10,176	10,176
031 Capital Improvement Fund	0	0	14,471,165	0	0	14,471,165	134,366	897,739	15,503,270
038 Equipment Replacement Fund	0	0	905,000	0	0	905,000	0	195,521	1,100,521
051 Water Fund	2,351,075	2,962,386	11,507,636	3,944,253	100,000	20,865,350	654,000	1,647,313	23,166,663
055 Golf Fund	744,631	456,135	131,005	39,356	0	1,371,127	138,600	161,611	1,671,338
057 Transportation & Parking Fund	4,934,108	1,172,013	1,399,799	0	0	7,505,920	1,995,000	11,604,533	21,105,452
062 Fleet Services Fund	648,813	1,724,766	5,000	0	0	2,378,579	0	605,647	2,984,226
064 Self Insurance Fund	1	838,300	0	0	0	838,301	0	264,200	1,102,501
070 Debt Service Fund	0	0	0	1,563,113	0	1,563,113	0	1,875,325	3,438,438
071 Sales Tax Rev Bonds Debt Svc Fund	0	0	0	4,671,333	0	4,671,333	0	348,686	5,020,019
Park City Municipal Corporation Total	\$25,598,173	\$13,715,532	\$28,730,169	\$10,218,055	\$330,000	\$78,591,929	\$5,218,213	\$21,508,511	\$105,318,653
Park City Redevelopment Agency									
033 Redevelopment Agency Lower Park Av	0	805,000	1,445,000	0	0	2,250,000	419,250	1,273,299	3,942,549
034 Redevelopment Agency Main St	0	405,000	115,000	0	0	520,000	950,000	416,683	1,886,683
Park City Redevelopment Agency Total	\$0	\$1,210,000	\$1,560,000	\$0	\$0	\$2,770,000	\$1,369,250	\$1,689,982	\$5,829,232
Municipal Building Authority									
035 Municipal Building Authority Fund	0	0	0	249,481	0	249,481	0	21,922	271,403
Municipal Building Authority Total	\$0	\$0	\$0	\$249,481	\$0	\$249,481	\$0	\$21,922	\$271,403
GRAND TOTAL	\$25,598,173	\$14,925,532	\$30,290,169	\$10,467,536	\$330,000	\$81,611,410	\$6,587,463	\$23,220,415	\$111,419,287

All Funds Combined									
Revenue	2009	2010	2011	2012		2013		2014	
		(actual)		(original)	(adj)	(budget)	% of Total	(plan)	% of Total
RESOURCES									
Property Taxes	13,213,009	15,790,260	17,043,800	16,703,315	17,872,904	17,924,873	18%	18,192,989	16%
Sales Tax	11,027,464	11,601,845	12,492,244	12,313,000	13,043,000	12,914,000	13%	16,503,000	15%
Franchise Tax	2,720,272	2,774,320	2,906,981	3,160,000	3,087,000	3,275,000	3%	3,419,000	3%
Licenses	1,172,040	1,253,143	1,284,053	1,381,000	1,489,000	1,217,000	1%	1,226,000	1%
Planning Building & Engineering Fees	5,044,383	1,287,132	1,464,715	1,962,187	1,811,327	2,136,751	2%	2,422,667	2%
Other Fees	13,799	49,221	17,707	17,000	25,000	12,000	0%	13,000	0%
Intergovernmental Revenue	3,058,819	7,324,484	6,408,589	3,341,000	13,186,545	3,344,000	3%	3,817,200	3%
Charges for Services	9,129,312	9,497,866	10,167,015	10,994,471	11,339,161	12,819,556	13%	13,979,464	13%
Recreation	2,588,326	2,280,322	1,916,305	2,189,000	2,682,000	2,906,000	3%	2,927,000	3%
Other Service Revenue	101,177	105,644	94,798	105,000	103,000	105,000	0%	106,000	0%
Fines & Forfeitures	527,991	669,476	730,938	754,000	750,200	703,803	1%	704,488	1%
Misc. Revenue	3,223,604	6,233,985	3,462,265	6,956,777	6,827,734	1,126,446	1%	1,129,989	1%
Interfund Transfers In	32,800,255	14,840,021	9,898,612	6,957,143	9,177,643	6,594,188	7%	6,587,463	6%
Special Revenue & Resources	3,223,219	5,608,948	2,909,585	433,981	1,852,332	178,912	0%	181,823	0%
Bond Proceeds	24,477,505	6,092,682	0	11,800,000	16,800,000	5,000,000	5%	17,300,000	16%
Beginning Balance	97,369,362	111,667,935	85,779,493	31,747,990	68,319,141	26,794,774	28%	22,182,970	20%
Total	209,690,537	197,077,282	156,577,101	110,815,864	168,365,987	97,052,303	100%	110,693,053	100%

Change in Fund Balance												
Fund	2009 Actual	2010 Actual	2011 Actual	2012 Adjusted	Change - 2011 to 2012		2013 Budget	Change - 2012 to 2013		2014 Plan	Change - 2013 to 2014	
					Increase (reduction)	%		Increase (reduction)	%		Increase (reduction)	%
Park City Municipal Corporation												
011 General Fund	5,165,031	5,678,978	6,320,932	5,924,374	(396,558)	-6%	5,899,311	(25,063)	0%	7,039,862	1,140,551	19%
012 Quinns Recreation Complex	(1,445,959)	(1,850,004)	(2,187,227)	(2,506,922)	(319,695)	15%	(2,850,921)	(343,999)	14%	(3,171,183)	(320,262)	11%
021 Police Special Revenue Fund	22,522	24,872	27,082	29,082	2,000	7%	29,082	0	0%	29,082	0	0%
022 Criminal Forfeiture Restricted Account	9,455	3,775	4,176	10,176	6,000	144%	10,176	0	0%	10,176	0	0%
031 Capital Improvement Fund	51,656,557	33,954,635	26,823,812	1,000,206	(25,823,606)	-96%	445,270	(554,936)	-55%	897,739	452,469	102%
038 Equipment Replacement Fund	895,151	900,756	1,267,319	195,521	(1,071,798)	-85%	195,521	0	0%	195,521	0	0%
051 Water Fund	13,010,035	6,941,202	6,663,470	1,673,149	(4,990,321)	-75%	1,084,309	(588,840)	-35%	1,647,313	563,004	52%
055 Golf Fund	489,077	1,342,519	1,165,727	642,189	(523,538)	-45%	369,838	(272,351)	-42%	161,611	(208,227)	-56%
057 Transportation & Parking Fund	11,902,704	13,945,235	13,703,979	10,555,886	(3,148,093)	-23%	10,845,630	289,744	3%	11,604,533	758,903	7%
062 Fleet Services Fund	171,968	178,226	409,894	496,096	86,202	21%	555,626	59,530	12%	605,647	50,021	9%
064 Self Insurance Fund	2,212,435	1,730,992	1,867,103	1,532,802	(334,301)	-18%	898,501	(634,301)	-41%	264,200	(634,301)	-71%
070 Debt Service Fund	1,924,529	1,822,996	1,881,265	1,891,701	10,436	1%	1,883,575	(8,126)	0%	1,875,325	(8,250)	0%
071 Sales Tax Rev Bonds Debt Svc Fund	686,335	420,157	408,246	396,024	(12,222)	-3%	373,418	(22,606)	-6%	348,686	(24,732)	-7%
Park City Municipal Corporation Total	\$86,699,839	\$65,094,338	\$58,355,777	\$21,840,283	(\$36,515,494)	-56%	\$19,739,335	(\$2,100,948)	-10%	\$21,508,511	\$1,769,176	9%
Park City Redevelopment Agency												
033 Redevelopment Agency Lower Park Ave	5,283,466	5,634,431	7,823,811	3,692,424	(4,131,387)	-53%	1,585,549	(2,106,875)	-57%	1,273,299	(312,250)	-20%
034 Redevelopment Agency Main St	844,425	1,728,313	1,679,751	744,183	(935,568)	-56%	586,683	(157,500)	-21%	416,683	(170,000)	-29%
076 RDA Lower Park Ave Debt Service	877,945	884,729	(0)	(0)	0	0%	(0)	0	0%	(0)	0	0%
Park City Redevelopment Agency Total	\$7,005,836	\$8,247,473	\$9,503,562	\$4,436,607	(\$5,066,955)	-61%	\$2,172,232	(\$2,264,375)	-51%	\$1,689,982	(\$482,250)	-22%
Municipal Building Authority												
035 Municipal Building Authority Fund	561,274	527,583	518,071	517,884	(187)	0%	271,403	(246,481)	-48%	21,922	(249,481)	-92%
Municipal Building Authority Total	\$561,274	\$527,583	\$518,071	\$517,884	(\$187)	0%	\$271,403	(\$246,481)	-48%	\$21,922	(\$249,481)	-92%
Park City Housing Authority												
036 Park City Housing Authority	71,465	0	0	0	0	0%	0	0	0%	0	0	0%
Park City Housing Authority Total	\$71,465	\$0	\$0	\$0	\$0	0%	\$0	\$0	0%	\$0	\$0	0%
Notes and Explanations of Change in Fund Balance:												
- Fund Balance refers to the amount of revenues on hand in a given year that are not used for expenditures in that year. It is closely related to the concept of a balanced budget, where beginning fund balance (the amount of revenues on hand at the beginning of a year) and the revenues received that year are equal to the expenditures for that year and the ending fund balance (or the amount of revenues remaining on hand at the end of the year). Fund balance is comprised of elements of reserves, funds dedicated to capital projects, and other earmarked funds. For budget purposes, fund balance is calculated on a cash basis and is not to be confused with the net assets or fund balance numbers presented in the Comprehensive Annual Financial Report.												
- Figures shown are the ending balance (or balance as of June 30) for each fiscal year. The beginning balance for any given year is the ending balance from the previous year.												
- Capital projects funds (Funds 31, 33, 34, 35, 36, 38) tend to show large decreases in fund balance between the prior year actual and current year adjusted budget. This is explained by the fact that much of fund balance in these funds is reserved for capital expenses which were budgeted in previous years. Unexpended capital budgets are rolled forward each year as part of the adjusted budget. So funding for capital projects shows up in fund balance <i>actual</i> figures, but disappears in the current year adjusted budget because there is an offsetting budgeted "carryforward" expense. This same phenomenon generally explains large decreases in fund balances for proprietary funds (such as Fund 51, 55, and 57).												
- The Water Fund shows a large decrease in fund balance in FY 2011 due to capital infrastructure improvements which are funded with accumulated impact fees. This will also result in a slow decrease in fund balance in the forthcoming fiscal years.												
- The Fleet Fund is an internal service fund which is intended to run a zero or near-zero balance. As such, any change in fund balance will appear drastic when viewed as a percent change, but the changes are simply the product of the nature of the fund.												

Project by Project Summary

CP0001 Planning/Capital Analysis

Manager: Rockwood *Carryforward* *YTD Expense* *Encumberances*
 Recommended 60,567 38,500 0

Annual analysis of General Impact Fees to determine/justify formula, collection, use. Including GASB 34 planning and implementation.

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031460 IMPACT FEES		7,456		7,456		7,456		7,456		7,456
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0001 Total:		7,456		7,456		7,456		7,456		7,456

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0

CP0002 Information System Enhancement/Upgrades

Manager: Robertson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 186,182 42,441 32,050

Funding of computer expenditures and major upgrads as technology is available. Technological advancements that solve a City need are funded from here. Past examples include web page design and implementation, security systems, document imaging, telephony enhancements, etc.

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031475 TRANS FR GEN FUND		0	65,000	65,000		0		0		0
038453 COMPUTER REPLACEMENT		0		0		0		0		0
051481 WATER SERVICE FEES		0		0		0		0		0
057471 RESORT TAX TRANSPOR		0		0		0		0		0
CP0002 Total:		0	65,000	65,000		0		0		0

Project by Project Summary

CP0003 Old Town Stairs

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Recommended 208,859 160,031 0

An ongoing program to construct or reconstruct stairways in the Old Town Area. Stairways that are in a dilapidated condition beyond effective repair are replaced. Most of the stair projects include retaining walls, drainage improvements and lighting. Like trails, the priority depends on factors such as adjacent development, available easements, community priority and location. Funding comes largely from RDAs so most funding is restricted for use in a particular area. Tread replacements are planned beginning with the oldest in closest proximity to Main Street. New sets proposed include 9th St. with three new blocks at \$300,000 (LPARDA);10th St. with 1 new block at \$100,000 (LPARDA);possible improvements to Crescent Tram pending resolution of the current parcel discussions (no identified funding); Reconstruct 3rd St, 4th St, 5th St, others as prioritized (Main St RDA). See also Project #722.

Council Goals: Preservation of Park City Character; World Class, Multi-seasonal/Resort Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	0	0		0		0		0
034468 PROP TAX INCREMENT RD/		0		0		0		0		0
034477 TRANS FROM DEBT SERVIC		0		0		0		0		0
CP0003 Total:		0	0	0		0		0		0

CP0005 City Park Improvements

Manager: Fisher *Carryforward* *YTD Expense* *Encumberances*
 Recommended 12,836 890 0

As Park City and surrounding areas continue to grow, there is a greater public demand for recreational uses. This project is a continuing effort to complete City Park. The funds will be used to improve and better accommodate the community's needs with necessary recreational amenities.

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031400 OPEN SPACE IMPACT FEES		0		0		0		0		0
031402 STREETS IMPACT FEES		0		0		0		0		0
031451 BOND PROCEEDS		0		0		0		0		0
031460 IMPACT FEES		0		0		0		0		0
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031469 RECR, ARTS&PARK-RAP TA		0		0		0		0		0
031477 TRANS FROM DEBT SERVIC		0	192,000	192,000		0		0		0
031478 TRANSFER FROM CIP		0		0		0		0		0
031485 Transfer from Sales Tax DSF		0		0		0		0		0
033450 BEGINNING BALANCE		0		0		0		0		0
033468 PROP TAX INCREMENT RD/		100,000	50,000	150,000		100,000		100,000		100,000
033477 TRANS FROM DEBT SERVIC		0		0		0		0		0
035477 TRANS FROM DEBT SERVIC		0		0		0		0		0
CP0005 Total:		100,000	242,000	342,000		100,000		100,000		100,000

Project by Project Summary

CP0006 Pavement Management Impl.

Manager: Erickson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 240,366 736,871 0

This project provides the funding necessary to properly maintain and prolong the useful life of City owned streets and parking lots. Annual maintenance projects include crack sealing, slurry sealing and overlays.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031452 CLASS "C" ROAD	143,403	443,403		300,000		300,000		300,000		300,000
031475 TRANS FR GEN FUND		300,000	100,000	300,000	100,000	300,000	100,000	300,000	100,000	300,000
CP0006 Total:	143,403	743,403	100,000	600,000	100,000	600,000	100,000	600,000	100,000	600,000

CP0007 Tunnel Improvements

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 34,850 25,143 0

Maintenance of two mine water source tunnels. Replacement of rotting timber with steel sets and cleanup of mine cave ins. Stabilization of sidewall shifting with split set of bolts and screening.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051481 WATER SERVICE FEES	-229,000	85,150	-12,475	311,100	-11,512	228,888	-14,146	233,466	-16,905	238,135
CP0007 Total:	-229,000	85,150	-12,475	311,100	-11,512	228,888	-14,146	233,466	-16,905	238,135

CP0008 Historical Incentive Grants

Manager: Eddington *Carryforward* *YTD Expense* *Encumberances*
 Recommended 302,230 20,118 0

The historic preservation board continues to look at requests for matching grants for restoration work on a case-by-case basis. The program was modified this year to review grants requests all year long. Funding for this project comes from Main Street and Lower Park RDAs.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
033468 PROP TAX INCREMENT RD/		0		0		0		0		0
034468 PROP TAX INCREMENT RD/		0		0		0		0		0
CP0008 Total:	0	0	0	0	0	0	0	0	0	0

Project by Project Summary

CP0009 Transit Coaches Replacement & Renewal

Manager: Cashel
 Recommended *Carryforward* 2,090,157 *YTD Expense* 0 *Encumberances* 0

This program provides for the replacement of the existing transit fleet and additional vehicles for service expansions. Federal Transit Administration will be providing 80 percent of the purchase cost.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057450 BEGINNING BALANCE		0		0		0		0		0
057458 FEDERAL GRANTS		0		0		768,000		335,000		0
057479 TRANSIT SALES TAX		0		0		192,000		83,750		0
057482 REGIONAL TRANSIT REVEN		0		0		0		0		0
CP0009 Total:		0		0		960,000		418,750		0

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0

CP0010 Water Department service equipment

Manager: McAfee
 Recommended *Carryforward* 43,566 *YTD Expense* 69,471 *Encumberances* 0

Replacement of vehicles and other water department service equipment that is on the timed depreciation schedule.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051481 WATER SERVICE FEES		125,000		60,000		60,000		60,000		70,000
CP0010 Total:		125,000		60,000		60,000		60,000		70,000

Project by Project Summary

CP0013 Affordable Housing Program

Manager: Robinson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 2,913,276 24,776 0

The Housing Advisory Task Force in 1994 recommended the establishment of ongoing revenue sources to fund a variety of affordable housing programs. The city has established the Housing Authority Fund (36-49048) and a Projects Fund (31-49058). Fund 36-49048 will be for the acquisition of units as opportunities become available, provision of employee mortgage assistance, and prior housing loan commitments. It will also provide assistance to developers in the production of units.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031457 FEDERAL CDBG GRANT		0		0		0		0		0
031462 INTEREST EARNINGS	3,586	3,586		0		0		0		0
031467 OTHER MISCELLANEOUS	39,281	39,281		0		0		0		0
031473 SALE OF ASSETS		0		0		0		0		0
031478 TRANSFER FROM CIP		0		0		0		0		0
031486 FEE IN LIEU HOUSING		0		0		0		0		0
033450 BEGINNING BALANCE		0		0		0		0		0
033467 OTHER MISCELLANEOUS		0		0		0		0		0
033468 PROP TAX INCREMENT RD/		0		0		0		0		0
033473 SALE OF ASSETS		0		0		0		0		0
033477 TRANS FROM DEBT SERVIK		0		0		0		0		0
035465 LOAN PROCEEDS		0		0		0		0		0
036450 BEGINNING BALANCE		0		0		0		0		0
CP0013 Total:	42,867	42,867		0		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 None

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 N/A

Project by Project Summary

CP0014 McPolin Farm

Manager: Carey *Carryforward* *YTD Expense* *Encumberances*
 Recommended 26,101 17,269 0

City Farm Phase II - Landscaping. Trailhead parking. Completion of the sidewalks, ADA accessible trail to safely accommodate the passive use of the property. Pads and interpretive signs to display antique farm equipment.

Council Goals: Preservation of Park City Character; Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
031477 TRANS FROM DEBT SERVIC		0		0		0		0		0
031478 TRANSFER FROM CIP		0		0		0		0		0
031485 Transfer from Sales Tax DSF	-6,553	-6,553		0		0		0		0
035477 TRANS FROM DEBT SERVIC		0		0		0		0		0
CP0014 Total:	-6,553	-6,553		0		0		0		0

CP0017 ADA Implementation

Manager: Erickson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 20,948 0 0

Many of the City's buildings have restricted programs due to physical restraints of the buildings. An ADA compliance audit was conducted by the building department and phase one improvements have been made. Additional funds will be needed to continue the program to complete phase 2 and 3 improvements.

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031475 TRANS FR GEN FUND		10,000		10,000		10,000		10,000		10,000
CP0017 Total:		10,000		10,000		10,000		10,000		10,000

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 None

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 None

Project by Project Summary

CP0019 Library Development and Donations

Manager: Tillson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 10,624 15,016 0

Project 579 also includes a category 39124. Public Library development grant. This is a grant made to all public libraries in Utah by the State, based on population and assessed needs. The uses of this money are restricted by State statute, and must be outlined in the Library goals which are set by the Library Board and due to the State Library at the end of October each year.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031463 LIB. UNRES-DONATIONS	3,200	3,200		0		0		0		0
031464 LIBRARY FUNDRAISING DO		0		0		0		0		0
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031474 STATE CONTRIBUTION	12,631	12,631		0		0		0		0
CP0019 Total:	15,831	15,831		0		0		0		0

CP0020 City-Wide Signs Phase I

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 2,077 0

Funded in FY02 - Continue to coordinate and install way-finding and directional signs throughout the City.

Council Goals: World Class, Multi-seasonal/Resort Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		5,000		5,000	20,000	20,000		0		0
033468 PROP TAX INCREMENT RD/		2,500		2,500	15,000	15,000		0		0
034468 PROP TAX INCREMENT RD/		2,500		2,500	15,000	15,000		0		0
CP0020 Total:		10,000		10,000	50,000	50,000		0		0

CP0021 Geographic Information Systems

Manager: Robertson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0 0

Utilize the geographic information system software obtained in grant from ESRI to produce a base map, parcel map, and street center line map. Maps will be used by numerous city departments for planning and design purposes. This program is a joint venture between PCMC & SBSID. An interlocal agreement is pending between PCMC, SBSID, and Summit County.

Council Goals: Effective Transportation and Parking System; Recreation, Open Space, and Trails; Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
051481 WATER SERVICE FEES		6,718		0		0		0		0
CP0021 Total:		6,718		0		0		0		0

Project by Project Summary

CP0025 Bus Shelters

Manager: Cashel
 Recommended *Carryforward* *YTD Expense* *Encumberances*
 335,089 92,000 0

Passenger amenities such as shelters, and benches have proven to enhance transit ridership. This project will provide the funding necessary to redesign and install shelters and benches at new locations. These locations will be determined using rider and staff input as well as rider data. Funding will be 80% FTA funds, 20% transit fund balance.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057450 BEGINNING BALANCE		0		0		0		0		0
057455 DOT CONTRIBUTIONS		0		0		0		0		0
057458 FEDERAL GRANTS		0		0		0		0		0
057475 TRANS FR GEN FUND		0		0		0		0		0
057479 TRANSIT SALES TAX		0		0		0		0		0
057482 REGIONAL TRANSIT REVEN		0		0		0		0		0
CP0025 Total:		0		0		0		0		0

CP0026 Motor Change-out and Rebuild Program

Manager: McAfee
 Recommended *Carryforward* *YTD Expense* *Encumberances*
 6,204 27,277 0

In order to minimize the potential for water distribution interruptions all system pumps and motors are evaluated at least yearly with those indicating a problem taken out of service and either repaired or replaced. Funded by user fees.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051481 WATER SERVICE FEES		25,750	-648	25,875	-537	26,781	-420	27,718	-294	28,688
CP0026 Total:		25,750	-648	25,875	-537	26,781	-420	27,718	-294	28,688

Project by Project Summary

CP0028 5 Year CIP Funding

Manager: Rockwood *Carryforward* *YTD Expense* *Encumberances*
 Recommended 7,073,395 0 0

This account is for identified unfunded projects.

Council Goals: Open and Responsive Government to the Community; Regional Collaboration and Partnerships; Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031473 SALE OF ASSETS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
033451 BOND PROCEEDS		0		0		0		0		0
033468 PROP TAX INCREMENT RD/		0		0		0		0		0
034468 PROP TAX INCREMENT RD/		0		0		0		0		0
034477 TRANS FROM DEBT SERVIC		0		0		0		0		0
038453 COMPUTER REPLACEMENT		0		0		0		0		0
051481 WATER SERVICE FEES		0		0		0		0		0
057467 OTHER MISCELLANEOUS		0		0		0		0		0
057471 RESORT TAX TRANSPOR		0		0		0		0		0
057479 TRANSIT SALES TAX		0		0		0		0		0
CP0028 Total:		0		0		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0

CP0036 Traffic Calming

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 67,757 9,639 2,721

Over the last few years residents have expressed concerns with the speed and number of vehicles, safety of children and walkers. The interest of participation for traffic calming has come in from all areas of town. Funding covers traffic studies, signage, and speed control devices.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031473 SALE OF ASSETS		0		0		0		0		0
031475 TRANS FR GEN FUND		50,000		50,000		50,000		50,000		50,000
033468 PROP TAX INCREMENT RD/		0		0		0		0		0
033470 RENTAL INCOME		0		0		0		0		0
CP0036 Total:		50,000		50,000		50,000		50,000		50,000

Project by Project Summary

CP0040 Water Department Deficiency Correction Projects

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 21,244 620,076 0

This project includes all aspects of daily maintenance, improvements to water system quantity and quality, and master plan projects.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051481 WATER SERVICE FEES	191,356	788,756	-742,132	828,000	96,802	621,311	102,812	643,056	109,111	665,563
CP0040 Total:	191,356	788,756	-742,132	828,000	96,802	621,311	102,812	643,056	109,111	665,563

CP0041 Trails Master Plan Implementation

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Recommended 255,927 81,396 0

Rail Trail from Bonanza to kiosk, Round Valley Trails, Entryway Trail System including trailhead parking. Funds intended to provide a comprehensive system of bicycle, pedestrian, equestrian, cross-country skiing and hiking trails - both paved and back-country. Trails connect the various City neighborhoods, schools, parks and mountain open spaces, resorts and other country trails. Provide high priority recreation and alternative transportation. Trails have been funded largely with grants, development exactions, and external sources as much as possible. City funds have been used to supplement or match grants.

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031469 RECR, ARTS&PARK-RAP TA		0		0		0		0		0
031474 STATE CONTRIBUTION		0		0		0		0		0
031475 TRANS FR GEN FUND		100,000	-200,000	100,000	-100,000	100,000		0		0
031487 RESTAURANT TAX GRANT		0		0		0		0		0
033450 BEGINNING BALANCE		0		0		0		0		0
033467 OTHER MISCELLANEOUS		0		0		0		0		0
033477 TRANS FROM DEBT SERVIC		0		0		0		0		0
CP0041 Total:		100,000	-200,000	100,000	-100,000	100,000		0		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$ 3,500

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$ 0 none

Project by Project Summary

CP0042 Gilmore Open Space Note

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 100,000 0

The City's property acquisitions often require improvements for the City's intended uses. Improvements typically include structural studies, restoration, environmental remediation, removal of debris, basic cleanup, landscaping, and signs.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		100,000		100,000		100,000		0		0
033477 TRANS FROM DEBT SERVIC		0		0		0		0		0
034468 PROP TAX INCREMENT RD/		0		0		0		0		0
CP0042 Total:		100,000		100,000		100,000		0		0

CP0046 Golf Course Improvements

Manager: Erickson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 21,977 40,114 0

This project encompasses all golf course related projects, enlarging tees, fairways, rebuilding greens, restroom upgrade, landscaping, the construction of a fence along the road and other operational maintenance.

Council Goals: World Class, Multi-seasonal/Resort Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
055458 FEDERAL GRANTS		0		0		0		0		0
055459 GOLF FEES		32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000
055467 OTHER MISCELLANEOUS		0		0		0		0		0
055469 RECR, ARTS&PARK-RAP TA		0		0		0		0		0
055487 RESTAURANT TAX GRANT		0		0		0		0		0
CP0046 Total:		32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000	32,000

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 Maintaining ongoing infrastructure.

Project by Project Summary

CP0047 Downtown Enhancements/Design

Manager: Gustafson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 510,406 125,838 0

In the wake of the 2003 Downtown Enhancements Task Force, this project code would be geared toward doing the appropriate design, survey and environmental planning efforts of proposed recommendations of the task force - namely, for the plaza and parking components, pedestrian enhancement for walkways to and from Main Street would also be targeted.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031484 Transfer from Sales Tax DSF	174,435	174,435		0		0		0		0
034467 OTHER MISCELLANEOUS		0		0		0		0		0
034468 PROP TAX INCREMENT RD/		292,000		0		0		0		0
034477 TRANS FROM DEBT SERVIK		0		0		0		0		0
057471 RESORT TAX TRANSPOR		0		0		0		0		0
CP0047 Total:	174,435	466,435		0		0		0		0

CP0051 Bus Maintenance & Operations Facility

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 4,944,768 2,134,731 0

Bus facility includes bus storage facility , bus parking & storage,and a small administration area. This will be funded 80% federal funds and 20% local land match (Iron Horse parcel).

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057450 BEGINNING BALANCE	2,022,597	2,022,597		0		0		0		0
057458 FEDERAL GRANTS	-4,810,441	-4,810,441		0		0		0		0
CP0051 Total:	-2,787,844	-2,787,844		0		0		0		0

Annual Revenue Revenue Description

Annual Impact on Operating Revenue \$ 0

Project by Project Summary

CP0061 Economic Development

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,823 2,000 0

The project was created to provide "seed money" towards public/private partnership ideas. These expenditures are a result of the beginning stages of economic development plan.

Council Goals: World Class, Multi-seasonal/Resort Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
034450 BEGINNING BALANCE		0		0		0		0		0
034467 OTHER MISCELLANEOUS		0		0		0		0		0
034468 PROP TAX INCREMENT RD/		25,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
CP0061 Total:		25,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000

CP0063 Historic Structure Abatement Fund

Manager: Evans *Carryforward* *YTD Expense* *Encumberances*
 Recommended 182,268 0 0

Establishment of revolving fund for abatement of dangerous buildings, fund to be replenished with recovery of city costs by owner of structure.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031462 INTEREST EARNINGS		0		0		0		0		0
031467 OTHER MISCELLANEOUS		0		0		0		0		0
033468 PROP TAX INCREMENT RD/		0		0		0		0		0
034468 PROP TAX INCREMENT RD/		0		0		0		0		0
CP0063 Total:		0		0		0		0		0

Project by Project Summary

CP0069 Judge Water Treatment Plant.

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 38,125 221,308 0

Funded by federal funds, user fees, bonds. This project will fund improvement necessary to meet EPA water quality mandates for the Judge Tunnel source. Federal funding will be utilized as available to complete this project.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051458 FEDERAL GRANTS		0		500,000		1,473,200		0		0
051466 OTHER CONTRIBUTIONS		0		0		0		0		0
051481 WATER SERVICE FEES	-810,125	-38,125	-1,890,250	1,207,750	-6,832,479	294,321	-1,916,257	2,383,743	3,729,450	3,729,450
051493 BOND PROCEEDS (2009-B)		0		0		0		0		0
051495 BOND PROCEEDS (2009-C)		0		0		0		0		0
051496 Water Fund - EXISTING USE	250,000	250,000		0		0		0		0
CP0069 Total:	-560,125	211,875	-1,890,250	1,707,750	-6,832,479	1,767,521	-1,916,257	2,383,743	3,729,450	3,729,450

CP0070 Meter Radio Read

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 105,570 19,349 0

This project will provide funding to upgrade meters to enable remote radio reading of water meters. This process will improve the efficiency and effectiveness of water billing.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051480 WATER IMPACT FEES	-41,435	-21,607		0		0		0		0
051481 WATER SERVICE FEES	-182,386	81,037		0		0		0		0
051493 BOND PROCEEDS (2009-B)		0		0		0		0		0
051496 Water Fund - EXISTING USE		0		0		0		0		0
CP0070 Total:	-223,821	59,430		0		0		0		0

CP0073 Marsac Seismic Renovation

Manager: Gustafson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 86,333 52,616 289

Marsac seismic, HVAC, ADA and associated internal renovations.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE	-16,500	-16,500		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0073 Total:	-16,500	-16,500		0		0		0		0

Project by Project Summary

CP0074 Equipment Replacement - Rolling Stock

Manager: Andersen *Carryforward* *YTD Expense* *Encumberances*
 Recommended 987,997 585,798 0

This project finds the replacement of fleet vehicles based upon a predetermined schedule. The purpose of the project is to ensure the City has the funding to replace equipment that has reached the end of its useful life.

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
038476 TRANS FR GEN FUND-EQU		600,000		650,000		650,000		700,000	50,000	750,000
CP0074 Total:		600,000		650,000		650,000		700,000	50,000	750,000

CP0075 Equipment Replacement - Computer

Manager: Robertson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 115,801 307,943 0

The computer replacement fund is set up to ensure funding to replace computer equipment and peripheral equipment including environmental climate control systems on a 3 to 4 year cycle. The average replacement cost per year approximates \$200,000. Equipment replacement decisions are driven by technological advancements, software requirements, and obsolescence.

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
038476 TRANS FR GEN FUND-EQU	37,000	235,000	37,000	255,000	37,000	255,000	37,000	255,000	37,000	255,000
CP0075 Total:	37,000	235,000	37,000	255,000	37,000	255,000	37,000	255,000	37,000	255,000

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$ 0 none

CP0081 OTIS Water Pipeline Replacement Projects

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 83,196 0

Funded by user fees.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051481 WATER SERVICE FEES		128,750	-43,362	1,732,797	-4,948	252,806	-3,830	261,657	-2,774	270,815
CP0081 Total:		128,750	-43,362	1,732,797	-4,948	252,806	-3,830	261,657	-2,774	270,815

Project by Project Summary

CP0085 Town Plaza

Manager: Gustafson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0

This project is one of three main recommendations of the Task Force for Downtown Enhancements. A central gathering space would be created to assist in the promotion of programmed activities and events in the downtown core.

Phase I - \$450,000 for parking structure shell.
 Phase II - \$2,850,000 for plaza acquisition and construction.

Council Goals: World Class, Multi-seasonal/Resort Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031451 BOND PROCEEDS		0		0	-7,000,000	0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
031484 Transfer from Sales Tax DSF		0		0		0		0		0
034473 SALE OF ASSETS		0		0		0		0		0
CP0085 Total:		0		0	-7,000,000	0		0		0

CP0089 Public Art

Manager: Bakaly *Carryforward* *YTD Expense* *Encumberances*
 Recommended 38,830 25,298 0

This project is designed to fund public art as part of an "Arts Community Master Plan".

Council Goals: Preservation of Park City Character; World Class, Multi-seasonal/Resort Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE	16,500	16,500		0		0		0		0
031475 TRANS FR GEN FUND		0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
031487 RESTAURANT TAX GRANT		0		0		0		0		0
CP0089 Total:	16,500	16,500	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 It is anticipated that there will be further policy discussion about adding an O & M line of \$1,000 per year to the Executive budget to cover maintenance costs

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 None

Project by Project Summary

CP0090 Friends of the Farm

Manager: Carey *Carryforward* *YTD Expense* *Encumberances*
 Recommended 15,327 198 0

Use to produce events to raise money for the Friends of the Farm and use for improvements to the farm.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031466 OTHER CONTRIBUTIONS	12,852	12,852		0		0		0		0
031487 RESTAURANT TAX GRANT		0		0		0		0		0
CP0090 Total:	12,852	12,852		0		0		0		0

CP0091 Golf Maintenance Equipment Replacement

Manager: Erickson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 8,151 47,906 0

This option will move the funding of equipment from the operating line to a CIP account. This CIP will help insure adequate funding is available to meet replacement needs.

Council Goals: World Class, Multi-seasonal/Resort Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
055459 GOLF FEES		98,000	98,000	98,000	98,000	98,000	98,000	98,000	98,000	98,000
055487 RESTAURANT TAX GRANT		0		0		0		0		0
CP0091 Total:		98,000	98,000	98,000	98,000	98,000	98,000	98,000	98,000	98,000

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$ 0

None

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$ 0

Project by Project Summary

CP0092 Open Space Improvements

Manager: Erickson	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	777,467	1,277,753	18,118

This project includes the improvement of Park City's open space parcels to include control of noxious weeds. For maintenance, improvements, and acquisition of Open Space.

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031454 DONATIONS	1,000,000	1,000,000		0		0		0		0
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031474 STATE CONTRIBUTION		0		0		0		0		0
CP0092 Total:	1,000,000	1,000,000		0		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 None

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 None

CP0096 E-Government Software

Manager: Robertson	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Not Recommended	4,903	0	0

This project includes the purchase and installation of software to manage the City's budgetary and financial functions including E-Government capabilities.

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE	-4,903	-4,903		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0096 Total:	-4,903	-4,903		0		0		0		0

Project by Project Summary

CP0097 Bonanza Drive Reconstruction

Manager: Cassel
 Recommended *Carryforward* 1,866,244 *YTD Expense* 1,820,623 *Encumberances* 2,416

To accomodate new water lines, pedestrian enhancements, gutters, storm drains and landscaping. Possible UDOT small urban area funding.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031402 STREETS IMPACT FEES	60,000	60,000		0		0		0		0
031458 FEDERAL GRANTS		0		0		0		0		0
031475 TRANS FR GEN FUND	-60,000	-60,000		0		0		0		0
033468 PROP TAX INCREMENT RD		0		0		0		0		0
CP0097 Total:	0	0		0		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 1,000 increase in operational costs already addressed by shifting maintenance costs of 248 planters to Bonanza Drive

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 None

CP0100 Neighborhood Parks

Manager: Twombly
 Recommended *Carryforward* 45,385 *YTD Expense* 32,909 *Encumberances* 0

This project includes the creation of neighborhood parks through the use of Park and Ice bond proceeds. This includes projects in Park Meadows, Prospecter, and Old Town.

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031400 OPEN SPACE IMPACT FEES		0	15,000	15,000		0		0		0
031451 BOND PROCEEDS		0		0		0		0		0
031454 DONATIONS		0		0		0		0		0
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
031477 TRANS FROM DEBT SERV		0		0		0		0		0
CP0100 Total:	0	0	15,000	15,000	0	0	0	0	0	0

Project by Project Summary

CP0102 Top Soil Assistance Program

Manager: Schoenbacher *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended 10,907 0 0

To help provide top soil to residents of Park City soils ordinance district. \$32,000 will be available for FY2005 and \$15,000 will be available for FY2006 to qualified residents.

Council Goals: Water and Natural Environment

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0102 Total:		0		0		0		0		0

CP0107 Retaining Wall at 41 Sampson Ave

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 55,000 0 0

City contribution of retaining wall at 41 Sampson Avenue (Donnelly House)

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
034468 PROP TAX INCREMENT RD/		0		0		0		0		0
CP0107 Total:		0		0		0		0		0

CP0108 Flagstaff Transit Transfer Fee

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 2,120,452 0 0

Holding account for transit transfer fees dedicated to improvement enhancement of Park City transit system.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057466 OTHER CONTRIBUTIONS	250,000	250,000		0		0		0		0
CP0108 Total:	250,000	250,000		0		0		0		0

Project by Project Summary

CP0115 Public Works Complex Improvements

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 46,286 62,951 0

This project will provide for additional office space & furnishings required to house streets/transit/fleet personnel.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057450 BEGINNING BALANCE		0		0		0		0		0
057466 OTHER CONTRIBUTIONS		0		0		0		0		0
057475 TRANS FR GEN FUND		0		0		0		0		0
CP0115 Total:		0		0		0		0		0

CP0118 Transit GIS/AVL system

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,467,336 1,028,764 0

GIS and AVL systems to provide real time information to passengers and managers to better manage the transit system.

Council Goals: Effective Transportation and Parking System; World Class, Multi-seasonal/Resort Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057458 FEDERAL GRANTS		0		0		0		0		0
057466 OTHER CONTRIBUTIONS		0		0		0		0		0
057479 TRANSIT SALES TAX		0		0		0		0		0
057482 REGIONAL TRANSIT REVEN		0		0		0		0		0
CP0118 Total:		0		0		0		0		0

CP0123 Replace Police Dispatch System

Manager: Robertson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 6,365 3,715 0

Replace police CAD/RMS system to meet Public Safety demands.

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0123 Total:		0		0		0		0		0

Project by Project Summary

CP0128 Quinn's Ice/Fields Phase II

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Recommended 39,321 37,217 0
 Additional development of outdoor playing fields and support facilities

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031462 INTEREST EARNINGS		0		0		0		0		0
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031473 SALE OF ASSETS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
031484 Transfer from Sales Tax DSF		0		0		0		0		0
031490 COUNTY/SP DISTRICT CON	25,000	25,000		0		0		0		0
CP0128 Total:	25,000	25,000		0		0		0		0

CP0131 Conservation Reserve Program

Manager: Schoenbacher *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended 200 0 0

The CRP is a federally funded grant program that aimed at funding land enhancement improvements such as planting trees or grass or building fences in order to control non-point source pollutants from entering a watershed. This project could have funding for 10-15 years.

Council Goals: Water and Natural Environment

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031458 FEDERAL GRANTS		0		0		0		0		0
CP0131 Total:		0		0		0		0		0

CP0136 County Vehicle Replacement Fund

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 199,332 0 0

Holding account for Regional Transit Revenue dedicated to vehicle replacement of county owned equipment.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057482 REGIONAL TRANSIT REVEN		60,911		62,738		64,620		66,558		0
CP0136 Total:		60,911		62,738		64,620		66,558		0

Project by Project Summary

CP0137 Transit Expansion

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,500,803 0 0

These funds are dedicated to purchasing new busses for expanded transit service.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057458 FEDERAL GRANTS		0		0		0		0		0
057479 TRANSIT SALES TAX		0		0		0		0		0
057482 REGIONAL TRANSIT REVEN		0		0		0		0		0
CP0137 Total:		0		0		0		0		0

CP0140 Water System Emergency Power Master Planning

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0 0

Complete study to develop recommendations for emergency backup power needs for the water system.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051481 WATER SERVICE FEES	-126,483	0	130,910	130,910		0		0		0
CP0140 Total:	-126,483	0	130,910	130,910		0		0		0

CP0141 Boothill Transmission Line

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 767,931 753,887 0

Construct transmission lines to deliver source water for the Empire Pass development from the Boothill zone to the Woodside Tank.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051458 FEDERAL GRANTS		0		0		0		0		0
051466 OTHER CONTRIBUTIONS		0		0		0		0		0
051480 WATER IMPACT FEES	-382,583	-382,583		0		0		0		0
051481 WATER SERVICE FEES	-193,644	-193,644		0		0		0		0
051488 BOND PROCEEDS (CIB)		0		0		0		0		0
051493 BOND PROCEEDS (2009-B)		0		0		0		0		0
051495 BOND PROCEEDS (2009-C)		0		0		0		0		0
051496 Water Fund - EXISTING USE	175,398	175,398		0		0		0		0
051497 Water Fund - NEW GROWTH	372,722	372,722		0		0		0		0
CP0141 Total:	-28,107	-28,107		0		0		0		0

Project by Project Summary

CP0142 Racquet Club Program Equipment Replacement

Manager: Fisher *Carryforward* *YTD Expense* *Encumberances*
 Recommended 35,000 68,567 0

For ongoing replacement of fitness equipment.

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031454 DONATIONS		0		0		0		0		0
031470 RENTAL INCOME		50,000		50,000		50,000		50,000		50,000
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0142 Total:		50,000		50,000		50,000		50,000		50,000

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0 none

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0

CP0146 Asset Management/Replacement Program

Manager: Erickson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,149,199 468,847 4,384

Money is dedicated to this account for asset replacement each year. Creation of schedule in FY 07 for Building replacement

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031462 INTEREST EARNINGS		0		0		0		0		0
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031475 TRANS FR GEN FUND		582,709		582,709		582,709		582,709		582,709
CP0146 Total:		582,709		582,709		582,709		582,709		582,709

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0 None

Project by Project Summary

CP0150 Ice Facility Capital Replacement

Manager: Pistey *Carryforward* *YTD Expense* *Encumberances*
 Recommended 57,805 46,297 2,079

For ongoing capital replacement at Quinn's Ice Facility. Funding provided by City and Basin per interlocal agreement.

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
031490 COUNTY/SP DISTRICT CON		50,000		50,000		50,000		50,000		50,000
CP0150 Total:		50,000		50,000		50,000		50,000		50,000

CP0152 Parking Meter Replacement

Manager: Andersen *Carryforward* *YTD Expense* *Encumberances*
 Recommended 46,902 8,325 0

For replacement of parking meters on Main St., parking vehicles, and handheld ticketwriters. Funded by meter fee revenues.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057489 METER REVENUE		28,000	35,000	35,000	36,000	36,000	36,000	36,000	36,000	36,000
CP0152 Total:		28,000	35,000	35,000	36,000	36,000	36,000	36,000	36,000	36,000

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0 None

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0 Ability to maintain current meter revenue stream and program

CP0155 OTIS Phase II(a)

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 244,667 205,568 3,489

Sandridge in FY09, Hillside in FY10, Empire and Upper Lowell in FY11.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031451 BOND PROCEEDS	0	0		0		0		0		0
031475 TRANS FR GEN FUND	1,800,000	1,800,000		0		0		0		0
031484 Transfer from Sales Tax DSF		0		0		0		0		0
CP0155 Total:	1,800,000	1,800,000		0		0		0		0

Project by Project Summary

CP0156 OTIS Phase II(b)

Manager: Howser *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0
 Sullivan Rd in FY12, Rossi Hill Dr in FY13, Swede Alley in FY14

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031402 STREETS IMPACT FEES		0		0		0		0		0
031451 BOND PROCEEDS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0156 Total:		0		0		0		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0

CP0157 OTIS Phase III(a)

Manager: Howser *Carryforward* *YTD Expense* *Encumberances*
 Recommended
 8th through 12th streets in FY15, 13th through 15th in FY16, Silver King in FY17

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031451 BOND PROCEEDS		0		0		0	2,300,000	2,300,000		0
031499 ADDITIONAL RESORT SALE		0		0		0		0	633,333	633,333
CP0157 Total:		0		0		0	2,300,000	2,300,000	633,333	633,333

CP0158 OTIS Phase III(b)

Manager: Howser *Carryforward* *YTD Expense* *Encumberances*
 Recommended
 Ridge Ave in FY18, McHenry Dr in FY19

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031451 BOND PROCEEDS		0		0		0		0		0
CP0158 Total:		0		0		0		0		0

Project by Project Summary

CP0161 Golf Car Loan & Purchase

Manager: Sanchez *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 350,983 0

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE	140,000	140,000		0		0		0		0
055450 BEGINNING BALANCE	70,983	70,983		0		0		0		0
055465 LOAN PROCEEDS	140,000	140,000		0		0		0		0
CP0161 Total:	350,983	350,983		0		0		0		0

CP0163 Quinn's Fields Phase III

Manager: Twombly *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended 0

Construction of remaining 3 planned playing fields, sports lighting for 2 fields, scoreboards for all fields, parking spaces for 167 vehicles, parking lot lights, trails, sidewalks, and supporting irrigation system, utilities, landscaping and seeding.

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031400 OPEN SPACE IMPACT FEES		0		0		0		0		0
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		2,700,000		0		0		0
CP0163 Total:		0		2,700,000		0		0		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$ 100,000

Project by Project Summary

CP0167 Skate Park Repairs

Manager: Fisher *Carryforward* *YTD Expense* *Encumberances*
 Recommended 6,754 6,287 0
 Re-paint fence and re-caulk the concrete joints.

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
033450 BEGINNING BALANCE		5,000		5,000		5,000		5,000		5,000
CP0167 Total:		5,000		5,000		5,000		5,000		5,000

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$ 0

CP0168 Bus Barn Sewer Connection

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 25,000 0 0
 Funding for conversion to storm drain from a dry well on Ironhorse in the old bus barn.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057479 TRANSIT SALES TAX		0		0		0		0		0
CP0168 Total:		0		0		0		0		0

CP0170 Bus Wash Rehab

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 9,129 0 0
 Components for the bus wash rebuild.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057479 TRANSIT SALES TAX		0		0		0		0		0
CP0170 Total:		0		0		0		0		0

Project by Project Summary

CP0171 Upgrade OH Door Rollers

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 33,000 0 0
 Rollers for old bus barn overhead doors.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057479 TRANSIT SALES TAX		0		0		0		0		0
CP0171 Total:		0		0		0		0		0

CP0176 Deer Valley Drive Reconstruction

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,027,177 0 0

Total estimated project cost: \$2,000,000. Unfunded amount is the difference between \$1,000,000 in requested impact fees and local match (which is funded by Transfer from General Fund).

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031402 STREETS IMPACT FEES		0	217,407	217,407		0		0		0
031458 FEDERAL GRANTS		0		0		0		0		0
031475 TRANS FR GEN FUND	60,000	135,000	282,593	282,593		0		0		0
CP0176 Total:	60,000	135,000	500,000	500,000		0		0		0

CP0177 China Bridge Improvements & Equipment

Manager: Andersen *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0 0
 Stairwell Old CB; Fire Sprinkler Upgrade OLD CB; Snow Chute

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	90,000	90,000		0		0		0
CP0177 Total:		0	90,000	90,000		0		0		0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$ 0 None

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$ 0 None

Project by Project Summary

CP0178 Rockport Water, Pipeline, and Storage

Manager: McAfee	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	0	1,009,512	0

This project will construct upgrades to the Mt. Regional Water Pump Station at Rockport and a new pump station and intake that will be owned and operated by WBWCD, all to deliver Park City's reserved water from Rockport and Smith Morehouse reservoirs. Also included is the cost of water from WBWCD and replacement fund for the infrastructure.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051480 WATER IMPACT FEES		415,277	-415,277	0	-415,277	0	-415,277	0	-415,277	0
051481 WATER SERVICE FEES		357,585	684,211	1,041,796	688,833	1,046,418	693,501	1,051,086	698,215	1,055,800
CP0178 Total:		772,862	268,934	1,041,796	273,556	1,046,418	278,224	1,051,086	282,938	1,055,800

CP0180 Corrosion Study of Water System

Manager: McAfee	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	50,000	0	0

Complete study to develop recommendations on improvements of existing and future pipelines based on corrosion conditions.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051481 WATER SERVICE FEES	-50,000	-50,000	51,750	51,750	0	0	0	0	0	0
CP0180 Total:	-50,000	-50,000	51,750	51,750	0	0	0	0	0	0

CP0181 Spiro Building Maintenance

Manager: McAfee	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	0	13,979	0

Construct upgrades to office building supports that are rotting and determine and construct necessary drainage improvements to the building.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051481 WATER SERVICE FEES		70,292		0		0		0		0
CP0181 Total:		70,292		0		0		0		0

Project by Project Summary

CP0184 Judge/Talisker/NPDES

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,464 0 0

Responsibility/liability for the Judge Tunnel NPDES discharge permit will be determined between UPCM/Talisker and Park City.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051481 WATER SERVICE FEES		0		0		0		0		0
CP0184 Total:		0		0		0		0		0

CP0186 Energy Efficiency Study on City Facilities

Manager: Poulson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 55,664 24,175 0

Technical energy audit of all city facilities identifying improvements to reduce energy including grant and alternative funding mechanisms.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0186 Total:		0		0		0		0		0

CP0191 Walkability Maintenance

Manager: Erickson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 170 11,650 0

This funding is provided for the purpose of ongoing maintenance of completed Walkability Projects.

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		45,000		45,000		45,000		45,000		45,000
CP0191 Total:		45,000		45,000		45,000		45,000		45,000

Project by Project Summary

CP0208 Snow Plow Blade Replacement

Manager: Erickson	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	87,434	48,403	32,155

This option will replace our snowplow blades over the next three years.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
031478 TRANSFER FROM CIP		0		0		0		0		0
CP0208 Total:		0		0		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 Future replacement will be completed as part of the equipment replacement schedule.

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 New plow blades have proven to decrease down time during snow storms.

CP0210 Salt Cover

Manager: Erickson	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	85,350	15,677	0

This option will cover our road salt at Public Works

Council Goals: Effective Transportation and Parking System; Water and Natural Environment

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031478 TRANSFER FROM CIP		0		0		0		0		0
CP0210 Total:		0		0		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 None

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0

Project by Project Summary

CP0214 Racquet Club Renovation

Manager: Fisher *Carryforward* *YTD Expense* *Encumberances*
 Recommended 4,693,127 4,440,737 0

A major remodel of the existing Racquet club. Expand group fitness; weight room; cardio; 2 additional tennis courts; walking / jogging track; aquatic center; child care; administration area, and restaurant.

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031451 BOND PROCEEDS		0		0		0		0		0
031454 DONATIONS		0		0		0		0		0
031466 OTHER CONTRIBUTIONS		0		0		0		0		0
031469 RECR, ARTS&PARK-RAP TA		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0214 Total:		0		0		0		0		0

CP0216 Park & Ride (Access Road & Amenities)

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 1,136,296 11,442 0

This project will provide funding to construct an access road from Wasatch County to the new park and ride at Richardson Flats. Intersection improvements at SR-248 are necessary for safe and efficient operations of Park and Ride and Park City Heights.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057458 FEDERAL GRANTS		0		0		0		0		0
CP0216 Total:		0		0		0		0		0

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0

CP0217 Emergency Management Program Startup

Manager: Daniels *Carryforward* *YTD Expense* *Encumberances*
 Recommended 52,793 44,247 0

This project funds Emergency Program Management, the Emergency Operations Center (EOC), City building emergency preparedness supplies, emergency response equipment and supplies, interim mobile command post, community outreach and emergency information technology and communications.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031458 FEDERAL GRANTS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		15,000		15,000		0		0
031478 TRANSFER FROM CIP		0		0		0		0		0
CP0217 Total:		0		15,000		15,000		0		0

Project by Project Summary

CP0226 Walkability Implementation

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended 3,556,356 7,688,444 0

This project funds varying projects related tot he Walkability Community program. The projects to be completed with this funding will be as outlined by the Walkability Steering and CIP committees and as approved by City Council during the 2007 Budget Process

This was cp0190 in the FY2009 budget

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031451 BOND PROCEEDS	-50,000	7,250,000		0		0		0		0
031474 STATE CONTRIBUTION		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
033450 BEGINNING BALANCE		0		0		0		0		0
CP0226 Total:	-50,000	7,250,000		0		0		0		0

CP0227 Park City Water Infrastructure Project

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 464,888 434,043 0

Expenses related to imfrastructure improvements and Rockport Water Importation.

This was cp0179.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051480 WATER IMPACT FEES	-264,302	-225,561	-142,512	0		0		0		0
051481 WATER SERVICE FEES	-272,686	-239,327	-122,713	0		0		0		0
051492 BOND PROCEEDS (2009-A)		0		0		0		0		0
051493 BOND PROCEEDS (2009-B)		0		0		0		0		0
051495 BOND PROCEEDS (2009-C)		0		0		0		0		0
051496 Water Fund - EXISTING USE	74,071	74,071		0		0		0		0
051497 Water Fund - NEW GROWTH	157,400	157,400		0		0		0		0
CP0227 Total:	-305,517	-233,417	-265,225	0		0		0		0

Project by Project Summary

CP0228 Snow Creek Affordable Housing Project

Manager: Robinson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 98,685 2,867 0

For the planning, design, and construction of the Snow Creek Affordable Housing Project.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
033450 BEGINNING BALANCE		0		0		0		0		0
033454 DONATIONS		0		0		0		0		0
033468 PROP TAX INCREMENT RD/		0		0		0		0		0
033473 SALE OF ASSETS		0		0		0		0		0
CP0228 Total:		0		0		0		0		0

CP0229 Dredge Prospector Pond

Manager: Erickson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0 0

Council Goals: Water and Natural Environment

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0229 Total:		0		0		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0

None

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0

None

Project by Project Summary

CP0231 Mortgage Assistance Program

Manager: Robinson
 Recommended *Carryforward* 30,000 *YTD Expense* 0 *Encumberances* 0

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031467 OTHER MISCELLANEOUS		0		0		0		0		0
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0231 Total:		0		0		0		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0 None

CP0233 China Bridge Pocket Park

Manager: Weidenhamer
 Recommended *Carryforward* 202,620 *YTD Expense* 28,185 *Encumberances* 0

Council Goals: World Class, Multi-seasonal/Resort Community; Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031484 Transfer from Sales Tax DSF	-174,435	-174,435		0		0		0		0
CP0233 Total:	-174,435	-174,435		0		0		0		0

CP0234 General Plan Update

Manager: Cassel
 Recommended *Carryforward* 228,230 *YTD Expense* 167,630 *Encumberances* 0

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND	60,000	60,000		0		0		0		0
CP0234 Total:	60,000	60,000		0		0		0		0

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0 none

Project by Project Summary

CP0236 **Triangle Property**

Manager: Foster	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	131,536	31,397	0

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0236 Total:		0		0		0		0		0

CP0238 **Quinn's Junction Transmission Lines**

Manager: McAfee	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended	25,352	222,509	0

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051467 OTHER MISCELLANEOUS		0		0		0		0		0
051480 WATER IMPACT FEES	-8,303	29,310		0		0		0		0
051481 WATER SERVICE FEES	-57,739	-25,352		0		0		0		0
051493 BOND PROCEEDS (2009-B)		0		0		0		0		0
051495 BOND PROCEEDS (2009-C)		0		0		0		0		0
051496 Water Fund - EXISTING USE	74,403	74,403		0		0		0		0
051497 Water Fund - NEW GROWTH	129,366	129,366		0		0		0		0
CP0238 Total:	137,727	207,727		0		0		0		0

CP0239 **PC Heights Capacity Upgrade**

Manager: McAfee	<i>Carryforward</i>	<i>YTD Expense</i>	<i>Encumberances</i>
Recommended		0	

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051467 OTHER MISCELLANEOUS		0		0		0		0		0
051480 WATER IMPACT FEES		0	-297,052	0	-6,021	299,943	310,441	310,441		0
051481 WATER SERVICE FEES		0		0		0		0		0
CP0239 Total:		0	-297,052	0	-6,021	299,943	310,441	310,441		0

Project by Project Summary

CP0240 Quinn's Water Treatment Plant

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 2,854,433 5,406,895 18,586

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051451 BOND PROCEEDS		0		0		0		0		0
051480 WATER IMPACT FEES	-5,896,581	-2,854,433		0	-327,818	0		2,836,282		0
051481 WATER SERVICE FEES		0		0		0		0		0
051493 BOND PROCEEDS (2009-B)		0		0		0		0		0
051495 BOND PROCEEDS (2009-C)		0		0		0		0		0
051496 Water Fund - EXISTING USE	1,990,292	1,990,292		0	119,977	119,977		0		0
051497 Water Fund - NEW GROWTH	4,229,370	4,229,370		0	254,952	254,952		0		0
CP0240 Total:	323,081	3,365,229		0	47,111	374,929		2,836,282		0

CP0241 Promontory Pipeline

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended 78,611 0 0

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051480 WATER IMPACT FEES		0		0		0		0		0
051481 WATER SERVICE FEES	-78,611	-78,611		0		0		0		0
CP0241 Total:	-78,611	-78,611		0		0		0		0

CP0244 Transit Contribution to County

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 569,961 0
 For annual capital contribution to Summit County

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057479 TRANSIT SALES TAX	569,961	569,961		0		0		0		0
CP0244 Total:	569,961	569,961		0		0		0		0

Project by Project Summary

CP0246 Rink Roof for Mechanical Equipment

Manager: Twombly *Carryforward YTD Expense Encumberances*

Recommended

Roof over mechanical equipment at the Ice Rink for screening & protection

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475	TRANS FR GEN FUND	-50,000	-25,000	-25,000	0	-25,000	0	0	0	0	0
CP0246 Total:		-50,000	-25,000	-25,000	0	-25,000	0	0	0	0	0

CP0248 Middle Silver Creek Water Shed

Manager: Foster *Carryforward YTD Expense Encumberances*

Recommended

272,000 37,703 0

Non-water related acres: accrued a liability and expenditure of \$272,000 in the government-wide statements, governmental activities column

Council Goals:

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475	TRANS FR GEN FUND		0		0		0		0		0
CP0248 Total:			0		0		0		0		0

CP0250 Irrigation Controller Replacement

Manager: Erickson *Carryforward YTD Expense Encumberances*

Recommended

133 10,000 0

The Parks Dept. has a total of 38 irrigation controllers located throughout town at all City facilities including, City buildings, athletic fields, parks, school fields, etc. These electronic devices provide irrigation control to landscaped areas by radio communication from the Central computer to the individual field units. Some of these controllers are 20 years old, as they were originally installed in the early 1990s. Over the past three years we've continued to experience many electronic/communication problems with these old outdated field units. We recommend taking a systematic approach by replacing 8-10 controllers a year for the next 5 years.

Council Goals: Water and Natural Environment; Recreation, Open Space, and Trails

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475	TRANS FR GEN FUND		10,000	15,000	25,000	15,000	25,000	15,000	25,000	15,000	25,000
CP0250 Total:			10,000	15,000	25,000	15,000	25,000	15,000	25,000	15,000	25,000

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 None

Project by Project Summary

CP0251 Electronic Record Archiving

Manager: Robertson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0 0

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		85,000		0		0		0		0
CP0251 Total:		85,000		0		0		0		0

CP0252 Park City Heights

Manager: Robinson *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 28,442 0

Predevelopment expenses for PC Hts including consultants (wholly our cost) engineering, traffic and design studies (split with Boyer)

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031451 BOND PROCEEDS	5,500,000	5,500,000		0		0		0		0
031473 SALE OF ASSETS	35,562	35,562		0		0		0		0
CP0252 Total:	5,535,562	5,535,562		0		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0

The project includes developer constructed tracks and park which will have maintenance expenses. Roads in subdivision are public and will require maintenance and snow removal. Time frame beginning FY'13 at the earliest.

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0

Project by Project Summary

CP0253 EECEBG Projects

Manager: Foster *Carryforward* *YTD Expense* *Encumberances*
 Recommended 66,470 20,470 0

Environment projects funded through the 2011 Energy Efficiency and Conservation Block Grant - 100% Federal funded grant with 0% cost share; Pass-through USEP. Total grant award \$217,300.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031458 FEDERAL GRANTS	-46,000	-46,000	0	0	0	0	0	0	0	0
CP0253 Total:	-46,000	-46,000	0	0	0	0	0	0	0	0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$ 0

CP0255 Golf Course Sprinkler Head Upgrade

Manager: Erickson *Carryforward* *YTD Expense* *Encumberances*
 Recommended

The sprinkler heads on the course are 26 years old. These heads are worn out and outdated. The new sprinkler heads are more efficient in water application and distribution uniformity.

Council Goals: World Class, Multi-seasonal/Resort Community; Water and Natural Environment

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
055459 GOLF FEES	0	0	-75,000	75,000	0	0	0	0	0	0
CP0255 Total:	0	0	-75,000	75,000	0	0	0	0	0	0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$ 0

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$ 0

Project by Project Summary

CP0256 Storm Water Improvements

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 100,000 44,157 0

This money would be to fix and repair any of our current storm water issues within the city.

Council Goals: Water and Natural Environment

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031451 BOND PROCEEDS		0		0		0		0		0
031475 TRANS FR GEN FUND		0	80,000	80,000		0		0		0
031499 ADDITIONAL RESORT SALE		0		0		0	1,333,333	1,333,333	1,333,333	1,333,333
CP0256 Total:		0	80,000	80,000		0	1,333,333	1,333,333	1,333,333	1,333,333

CP0257 FEMA Study

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Fema will be evaluating our draining basin - further examining our flood risks under their new risk map program. FEMA requires a cost share in the program.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0257 Total:		0		0		0		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0 none

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0 none

CP0258 Park Meadows Ponds Control Structure

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 25,000 0 0

The existing control structure uses planks that are occasionally removed causing downstream flood. This would replace the wood planks with a lockable gate.

Council Goals: Water and Natural Environment

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
CP0258 Total:		0		0		0		0		0

Project by Project Summary

CP0260 Monitor and Lucky John Drainage

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 65,000 77,114 0

Correct the drainage issue around the Lucky John and Monitor intersection.

Council Goals: Water and Natural Environment

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
CP0260 Total:		0		0		0		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0 none

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0 none

CP0262 High School Bus Sundance Transit Reconstruction

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended 50,000 90,000 0

Sundance transit has added loading to the school bus drop zone at the High School. The City is partnering the School District to re-construct the school bus drop zone to handle the additional capacity.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
057479 TRANSIT SALES TAX		40,000		0		0		0		0
CP0262 Total:		40,000		0		0		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 15,000 This project should alleviate future operating expenses that may occur with the City's partnership between Sundance and the School District. Related to Temp. patching approx. 15 K annually not current being shared by pcmc.

Project by Project Summary

CP0263 Lower Park Avenue RDA

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 0 0

The project entails planning, design, demolition, reconstruction of historic buildings, construction of new buildings, and possible land acquisition in the Lower Park, Woodside, platted Norfolk and Empire Avenues North of 13th Street within the Lower Park Avenue RDA. PM I includes new community center and reconstruction of 2 historic houses at Fire Station area.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
033468 PROP TAX INCREMENT RD/		3,000,000		3,000,000	1,250,000	1,250,000		0		0
CP0263 Total:		3,000,000		3,000,000	1,250,000	1,250,000		0		0

CP0264 Security Projects

Manager: Daniels *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 28,410 0

In early 2008, the City Manager formally established the Building Security Committee (previously ad hoc). The committee has made a number of recommendations on upgrades to signage, camera systems, emergency phones, alarms, etc. However, despite the City Manager's approval of the committee's recommendations, there have been no funds to carry out the plans. Attempts to use the Asset Improvement funds have been denied. Attempts to get departments to fund additions and upgrades have also been unsuccessful. These funds will allow us to move forward with the recommendations. Executive, Information Technology and Building Maintenance are partners in this project.

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	50,000	50,000	25,000	25,000		0		0
033468 PROP TAX INCREMENT RD/		40,000		0		0		0		0
CP0264 Total:		40,000	50,000	50,000	25,000	25,000		0		0

Annual Revenue Revenue Description

Annual Impact on Operating Revenue \$ 0

Project by Project Summary

CP0265 Crescent Tramway Trail (included in cp0047)

Manager: Eddington *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended 0 14,452 0

This request is to secure funds specifically for the improvement of the Crescent Tramway Trail creating an identifiable, safe, and connected pedestrian trail. The Crescent Tramway easement follows the historic rout of a narrow-gauge railroad which was first used in the late 1800s to carry ore from the Crescent Mine to the Park City Smelting Company. The trail begins near the corner of Park Ave and Heber Ave and winds up the foothills. It passes Woodside Ave, Norfolk Ave, and Lowell Ave, before it reaches a plethora of trails within the recreational open space areas. the tram route closed in 1898 after the smelter burned to the ground, and the railroad tracks were pulled up around 1901. The tramway has since been used as a pedestrian path, hiking trail, and bike route. Past development along the Crescent Tramway Trail has made it difficult to follow the pedestrian easement and it is even unrecognizable as a pedestrian trail in areas.

Council Goals: Recreation, Open Space, and Trails

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
033468 PROP TAX INCREMENT RD	-75,000	0		0		0		0		0
CP0265 Total:	-75,000	0		0		0		0		0

CP0266 Prospector Drain - Regulatory Project

Manager: Foster *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 4,068 0

Council Goals: Water and Natural Environment; Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051481 WATER SERVICE FEES		250,000		501,627		1,033,351		532,176		0
CP0266 Total:		250,000		501,627		1,033,351		532,176		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$ 420,000

We are not 100% certain the EPA will require a treatment plant to be built. But this is a realist worst case scenario. In the case where we are require to build a treatment facility, there will be an ongoing operating expense for routine maintenance. 420

Project by Project Summary

CP0267 Soils Repository

Manager: Foster *Carryforward* *YTD Expense* *Encumberances*
 Recommended 125,000 0 0

Should we successfully complete the current negotiations with the EPA on the Multi-Party agreement then Park City would likely need to financially participate in a portion of the construction of a soils repository. These would be a one-time cost. Ongoing costs for the repository would likely be incurred by United Park City Mines. Park City would likely not have a future role in the operation of the repository.

Council Goals: Water and Natural Environment; Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
031473 SALE OF ASSETS		5,500,000		0		0		0		0
031475 TRANS FR GEN FUND	400,000	400,000	-1,100,000	0	300,000	300,000		0	400,000	400,000
051481 WATER SERVICE FEES		0		0		0		0		0
CP0267 Total:	400,000	5,900,000	-1,100,000	0	300,000	300,000		0	400,000	400,000

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 possible future expenses for teams that do digging in town (road, tunnel, etc.) and need to haul contaminated soil, would not expect these expenses sooner than 3-5 yr time frame

CP0268 Tire Mount/Balance Machine (FSFSTM)

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended 15,000 0 0

This option will replace the 12 year old tire machine fleet maintenance utilizes each and every day. The current machine has exceeded its useful life by two years. The new machine will incorporate new safety features that will help ensure efficient and safe mounting/dismounting of tires.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0		0		0		0		0
057479 TRANSIT SALES TAX		0		0		0		0		0
CP0268 Total:		0		0		0		0		0

Project by Project Summary

CP0269 Environmental Revolving Loan Fund

Manager: Foster *Carryforward* *YTD Expense* *Encumberances*
 Recommended 100,000 6,487 0

Council directed project to use left over Johnson Control funds to continue energy efficiency projects within municipal facilities (the goal of the JCI project). Municipal departments can apply for energy efficiency funds and the "loan" is paid back through the energy savings (electricity, fuel, etc.)

Council Goals: Water and Natural Environment; Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031450 BEGINNING BALANCE		0		0		0		0		0
CP0269 Total:		0		0		0		0		0

Annual Cost *Cost Description*
Annual Impact on Operating Budget: \$ 0 None

Annual Revenue *Revenue Description*
Annual Impact on Operating Revenue: \$ 0 Varying - electricity and fuel savings, some of which will be returned to this program

CP0270 Downtown Enhancements Phase II

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals: World Class, Multi-seasonal/Resort Community; Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031451 BOND PROCEEDS		0	0	0	6,000,000	6,000,000	0	0		0
031499 ADDITIONAL RESORT SALE		0	0	0		0	0	0	360,000	360,000
CP0270 Total:		0	0	0	6,000,000	6,000,000	0	0	360,000	360,000

CP0271 Water Rights - Perpetual Lease

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051480 WATER IMPACT FEES		0	-86,563	0	-86,563	0	-86,563	0	-86,563	0
051481 WATER SERVICE FEES		0	-74,537	0	-74,537	0	-74,537	0	-74,537	0
CP0271 Total:		0	-161,100	0	-161,100	0	-161,100	0	-161,100	0

Project by Project Summary

CP0272 Prospector Drain - Regulatory Project

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*

Recommended

This is likely project the City will need to do over the next several years. We are currently in negotiations with the EPA over the water come out of the Prospector Drain and going into the creek. EPA will likely require the City to build a small treatment facility that will address zinc and cadmium that is currently in the water. It is believed that the water contains zinc and cadmium because of historical mining activity.

Council Goals:

Future Funding	12 Adjust	12 Total	13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total
051481 WATER SERVICE FEES		0		0		0		0		0
CP0272 Total:		0		0		0		0		0

CP0273 Landscape Water Checks

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*

Recommended

Council Goals:

Future Funding	12 Adjust	12 Total	13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total
051481 WATER SERVICE FEES		5,000	175	5,175	356	5,356	544	5,544		0
CP0273 Total:		5,000	175	5,175	356	5,356	544	5,544		0

CP0274 PC Heights Development Infrastructure (cap expansion component)

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*

Recommended

Council Goals:

Future Funding	12 Adjust	12 Total	13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total
051480 WATER IMPACT FEES		0	99,500	221,490	103,592	229,242		0		0
051481 WATER SERVICE FEES		0	-105,043	0	-108,194	0		0		0
CP0274 Total:		0	-5,543	221,490	-4,602	229,242		0		0

Project by Project Summary

CP0275 Smart Irrigation Controllers

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*

Recommended 0 0 0

This is an incentive program designed to reduce water demand through the use of technology that adjusts watering amounts based on climatic conditions.

Council Goals:

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051481	WATER SERVICE FEES		6,000	6,420	12,420	6,855	12,855	7,305	13,305	13,770	13,770
CP0275 Total:			6,000	6,420	12,420	6,855	12,855	7,305	13,305	13,770	13,770

CP0276 Water Quality Study

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*

Recommended 0 72,422 0

This is for various water quality related studies and activities such as pipe cleaning, monitoring equipment installation, studies, and research opportunities.

Council Goals:

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051480	WATER IMPACT FEES		0		0		0		0		0
051481	WATER SERVICE FEES	-200,000	200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
051488	BOND PROCEEDS (CIB)		0		0		0		0		0
CP0276 Total:		-200,000	200,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000

CP0277 Rockport Capital Facilities Replacement

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*

Recommended 2,845 77,382 0

Council Goals:

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051480	WATER IMPACT FEES	-58,325	0	-58,325	0	-58,325	0	-58,325	0	-58,325	0
051481	WATER SERVICE FEES	55,480	105,702	64,409	114,631	64,409	114,631	64,409	114,631	64,409	114,631
CP0277 Total:		-2,845	105,702	6,084	114,631	6,084	114,631	6,084	114,631	6,084	114,631

Project by Project Summary

CP0278 Royal Street

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 411,969 0

This project is for the permanent design of Royal St failed section in 2013 and construction of retaining walls in summer of 2014

Council Goals: Water and Natural Environment; Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031402 STREETS IMPACT FEES	404,327	411,969		0		0		0		0
031450 BEGINNING BALANCE		0		0	1,000,000	1,000,000		0		0
031475 TRANS FR GEN FUND		0		0		0	750,000	750,000		0
031498 FEMA FUNDS		0		0		0		0		0
CP0278 Total:	404,327	411,969		0	1,000,000	1,000,000	750,000	750,000		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0 none

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0 None

CP0279 Corridor Study and Strategic Plan

Manager: Cashel *Carryforward* *YTD Expense* *Encumberances*
 Recommended 0 66,926 18,600

Project includes a corridor study and strategic plan for State Route 224 between Thaynes Canyon Drive and the Deer Valley Drive/Bonanza Drive intersection. The resulting Plan will be a guideline for future decisions regarding Walkability projects and connectivity, transportation efficiencies, and access. The Plan will fold into land use and redevelopment decisions regarding the western side of the Bonanza Park district and General Plan discussions.

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031451 BOND PROCEEDS	50,000	50,000		0		0		0		0
033450 BEGINNING BALANCE	50,000	50,000		0		0		0		0
057450 BEGINNING BALANCE	50,000	50,000		0		0		0		0
CP0279 Total:	150,000	150,000		0		0		0		0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0 The study will quantify capital and operating requirements for desired corridor improvements and management

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0 None

Project by Project Summary

CP0280 Aquatics Equipment Replacement

Manager: Fisher
 Recommended *Carryforward* 0 *YTD Expense* 7,346 *Encumberances* 0

There is no capital replacement fund for the two outdoor pools. This will be set up to build a fund balance for the eventual replacement of pool infrastructure and equipment. This year we had to use Asset Management Funds for several repair/replacement items.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
CP0280 Total:	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000

CP0281 Ironhorse Solar Array

Manager: Cashel
 Recommended *Carryforward* *YTD Expense* *Encumberances*

This CIP will fund the design and construction of a 55 KW solar array on the north maintenance building. Project will offset power usage of 90 KWH per year or equivalent electrical consumption of average households

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057458 FEDERAL GRANTS	468,000	468,000		0		0		0		0
057479 TRANSIT SALES TAX	117,000	117,000		0		0		0		0
CP0281 Total:	585,000	585,000		0		0		0		0

CP0282 Fuel Trailer

Manager: Andersen
 Recommended *Carryforward* *YTD Expense* *Encumberances*

Purchase a fuel trailer with capacity enough to refuel emergency generators from city fuel tanks at new fueling facility

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	7,500	7,500		0		0		0
051481 WATER SERVICE FEES		0		0		0		0		0
055459 GOLF FEES		0		0		0		0		0
057479 TRANSIT SALES TAX		0		0		0		0		0
CP0282 Total:		0	7,500	7,500		0		0		0

Project by Project Summary

CP0283 Storm Water Utility Study

Manager: Cassel *Carryforward YTD Expense Encumberances*

Recommended

This study will look at the issues associated with creating and maintaining a storm water utility

Council Goals:

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475	TRANS FR GEN FUND		0	25,000	25,000	0	0	0	0	0	0
CP0283 Total:			0	25,000	25,000	0	0	0	0	0	0

CP0284 Stair Removal at Marsac

Manager: Cassel *Carryforward YTD Expense Encumberances*

Recommended

This is to remove the stairs along Marsac just north of Ontario. The stairs are unsafe and either need to be demolished or rebuilt by adjacent land owners

Council Goals:

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475	TRANS FR GEN FUND		0	40,000	40,000	0	0	0	0	0	0
CP0284 Total:			0	40,000	40,000	0	0	0	0	0	0

CP0285 PCMR Transit Center

Manager: Cashel *Carryforward YTD Expense Encumberances*

Recommended

This CIP will fund the design and construction of a new transits center at Park City Mountain Resort

Council Goals:

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057450	BEGINNING BALANCE		0		0		0	300,000	300,000		0
057458	FEDERAL GRANTS		0		0		0	1,200,000	1,200,000		0
CP0285 Total:			0	0	0	0	0	1,500,000	1,500,000		0

Project by Project Summary

CP0286 Ironhorse Electronic Access Control

Manager: Cashel *Carryforward YTD Expense Encumberances*
 Recommended

This CIP will provide for Electronic Access Control for the 72 doors at Ironhorse Public Works Facility. Costs are shared based upon proportional share of doors. Project will be phased over 3 years.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND	25,000	25,000	25,000	25,000	25,000	25,000		0		0
051481 WATER SERVICE FEES	2,000	2,000	2,000	2,000	2,000	2,000		0		0
057450 BEGINNING BALANCE	45,000	45,000	45,000	45,000	45,000	45,000		0		0
CP0286 Total:	72,000	72,000	72,000	72,000	72,000	72,000		0		0

CP0287 Ironhorse Seasonal Housing

Manager: Cashel *Carryforward YTD Expense Encumberances*
 Recommended

Seasonal housing (Dorm Style) for up to 16 seasonal transit employees to be constructed on Ironhorse Property. Rents will recapture op expenses, capital renewal, and initial capital.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057450 BEGINNING BALANCE	375,000	375,000		0		0		0		0
057458 FEDERAL GRANTS	1,500,000	1,500,000		0		0		0		0
CP0287 Total:	1,875,000	1,875,000		0		0		0		0

CP0288 Transit Signal Priority

Manager: Cashel *Carryforward YTD Expense Encumberances*
 Recommended

This CIP project will install Transit Signal Priority equipment in Signals along SR-248 and SR-224. this system will provide extra

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057450 BEGINNING BALANCE	28,477	28,477		0		0		0		0
057458 FEDERAL GRANTS	113,908	113,908		0		0		0		0
CP0288 Total:	142,385	142,385		0		0		0		0

CP0289 Ironhorse Transit Facility Asset Management

Manager: Cashel
Recommended *Carryforward YTD Expense Encumberances*

This CIP will fund ongoing Capital Renewal needs for the City's expanded Ironhorse Transit facility. This fund will provide for roof, parking garage, HVAC, lifts and equipment capital renewal. Summit County contributes its proportional share.

Council Goals:

Future Funding	12 Adjust	12 Total	13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total
057479 TRANSIT SALES TAX	137,647	137,647	137,647	137,647	137,647	137,647	137,647	137,647	137,647	137,647
057482 REGIONAL TRANSIT REVEN	42,353	42,353	42,353	42,353	42,353	42,353	42,353	42,353	42,353	42,353
CP0289 Total:	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000

CP0290 APP Development

Manager: Lace
Recommended *Carryforward YTD Expense Encumberances*

This App Development request consists of development services required to create and maintain new "Apps" that are becoming an expected part of city services delivery. It is anticipated that several core functions could be offered through Apps on mobile devices, namely requesting information and work from city staff.

Council Goals:

Future Funding	12 Adjust	12 Total	13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total
031475 TRANS FR GEN FUND	65,000	65,000	20,000	20,000	0	0	0	0	0	0
CP0290 Total:	65,000	65,000	20,000	20,000	0	0	0	0	0	0

CP0291 Memorial Wall

Manager: Fisher
Recommended *Carryforward YTD Expense Encumberances*

Council was supportive of building a Memorial Wall at the PC Cemetery. The cost of construction will be recovered through the sale of "plates" that will be installed on the wall.

Council Goals:

Future Funding	12 Adjust	12 Total	13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total
031475 TRANS FR GEN FUND	15,000	15,000	15,000	15,000	0	0	0	0	0	0
CP0291 Total:	15,000	15,000	15,000	15,000	0	0	0	0	0	0

Project by Project Summary

CP0292 Cemetery Improvements

Manager: Fisher *Carryforward YTD Expense Encumberances*

Recommended

City Council has an interest in developing a head stone replacement and restoration program for the cemetery. There is also an interest in using ground penetrating radar to see if the southwest corner of the cemetery can be reclaimed.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	65,000	65,000	35,000	35,000		0		0
CP0292 Total:		0	65,000	65,000	35,000	35,000		0		0

CP0293 Parking System Software

Manager: Andersen *Carryforward YTD Expense Encumberances*

Recommended

Replace existing parking system software and hardware

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057489 METER REVENUE		0	98,000	98,000	0	0		0		0
CP0293 Total:		0	98,000	98,000	0	0		0		0

CP0294 Spriggs Barn

Manager: Erickson *Carryforward YTD Expense Encumberances*

Recommended

This option will provide funding to stabilize the Spriggs Barn from further dilapidation and begin a long rang plan for restoration.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	23,312	23,312	0	0		0		0
CP0294 Total:		0	23,312	23,312	0	0		0		0

Project by Project Summary

CP0295 Police Solar PV Array

Manager: Poulson *Carryforward YTD Expense Encumberances*
 Recommended

This project will install 70 - 85 solar panels on the Park City Police Facility at 2060 Park Avenue. The project will be completed during summer 2012, but it's not clear yet whether it will wrap up before FY-end on July 1, 2012.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031458 FEDERAL GRANTS	46,000	46,000		0		0		0		0
031466 OTHER CONTRIBUTIONS	67,500	67,500		0		0		0		0
CP0295 Total:	113,500	113,500		0		0		0		0

CP0296 Staff Interactive Budgeting Software

Manager: Briggs *Carryforward YTD Expense Encumberances*
 Recommended

Budgeting for Outcomes software to streamline budgeting process. The software will include an easy-to use and aesthetically pleasing interface (dashboard), budget monitoring and reporting, forecasting, adhoc analysis, real-time updates, and a performance measurement component. Software also includes the ability to breakdown current departmental budgets into distinct BFO programs in an user-friendly format. Software also includes advanced budget monitoring capabilities as well as performance measure integration. Should work seamlessly with the Eden Accounting System.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND	200,000	200,000		0		0		0		0
CP0296 Total:	200,000	200,000		0		0		0		0

CP0297 Parking Wayfinding

Manager: Andersen *Carryforward YTD Expense Encumberances*
 Recommended

Wayfinding for Main Street parking resources. First year is for signage and consulting assistance with finding garage and internal garage circulation. Years 2 and 3 are for a smart system to indicate stalls available.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
057489 METER REVENUE	30,000	30,000	30,000	30,000	30,000	30,000		0		0
CP0297 Total:	30,000	30,000	30,000	30,000	30,000	30,000		0		0

Project by Project Summary

CP0298 Historic Preservation

Manager: Eddington *Carryforward* *YTD Expense* *Encumberances*

Recommended

1. National Register historic district study. 2. Intensive level surveys within National Register District. 3. Intensive level surveys of Landmark Buildings. 4. Intensive level surveys of significant buildings.

Council Goals:

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475	TRANS FR GEN FUND	300,000	300,000	0	0	400,000	400,000		0		0
CP0298 Total:		300,000	300,000	0	0	400,000	400,000		0		0

CP0299 Raw Water Line and Tank

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*

Recommended

Council Goals:

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051480	WATER IMPACT FEES		0	58,340	58,340		0		0		0
051481	WATER SERVICE FEES		0	200,410	200,410		0		0		0
CP0299 Total:			0	258,750	258,750		0		0		0

CP0300 Irrigation Screening Facility

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*

Recommended

Council Goals:

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051480	WATER IMPACT FEES		0	116,679	116,679	627,967	627,967	899,924	899,924		0
051481	WATER SERVICE FEES		0	400,821	400,821	2,157,218	2,157,218	3,091,460	3,091,460		0
CP0300 Total:			0	517,500	517,500	2,785,185	2,785,185	3,991,384	3,991,384		0

Project by Project Summary

CP0301 Scada and Telemetry System Replacement

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051481 WATER SERVICE FEES		0		0		0		0		0
CP0301 Total:		0		0		0		0		0

CP0302 Deer Valley Drive - Water Infrastructure

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051481 WATER SERVICE FEES		0	776,250	776,250	803,419	803,419		0		0
CP0302 Total:		0	776,250	776,250	803,419	803,419		0		0

CP0303 Empire Tank Replacement

Manager: McAfee *Carryforward* *YTD Expense* *Encumberances*
 Recommended

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051481 WATER SERVICE FEES		0		0		0	554,359	554,359	803,266	803,266
CP0303 Total:		0		0		0	554,359	554,359	803,266	803,266

Project by Project Summary

CP0304 Quinn's Water Treatment Plant Asset Replacement

Manager: McAfee *Carryforward YTD Expense Encumberances*
 Recommended

With the addition of Quinns Junction Water Treatment Plant (QJWTP), a budget line item is required for asset management of this \$14,000,000 facility. This money will be used to replace valve, pumps, membranes, and other items to be replaced at the facility over time.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051480 WATER IMPACT FEES		0	34,000	34,000	102,000	102,000	102,000	102,000	102,000	102,000
051481 WATER SERVICE FEES		0	16,000	16,000	48,000	48,000	48,000	48,000	48,000	48,000
CP0304 Total:		0	50,000	50,000	150,000	150,000	150,000	150,000	150,000	150,000

CP0305 Quinn's Dewatering

Manager: McAfee *Carryforward YTD Expense Encumberances*
 Recommended

A mechanical dewatering process addition at QJWTP will be required once Judge Tunnel water is treated at this facility. Judge water contains various constituents in particulate form which will be filtered out by the membranes at QJWTP creating a concentrated waste stream that requires treatment. The current waste stream is discharged into the sanitary sewer which is then treated at Snyderville Basin's Silver Creek Facility. However, with the addition of Judge's waste stream, discharge to the sewer will be prohibited as a result of the concentrated metal content.

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
051496 Water Fund - EXISTING USE		0	160,000	160,000	480,000	480,000		0		0
051497 Water Fund - NEW GROWTH		0	340,000	340,000	1,020,000	1,020,000		0		0
CP0305 Total:		0	500,000	500,000	1,500,000	1,500,000		0		0

CP0306 Open Space Acquisition

Manager: Rockwood *Carryforward YTD Expense Encumberances*
 Recommended

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031451 BOND PROCEEDS		0		0	3,000,000	3,000,000	4,000,000	4,000,000		0
031499 ADDITIONAL RESORT SALE		0		0	750,000	750,000	750,000	750,000		0
CP0306 Total:		0		0	3,750,000	3,750,000	4,750,000	4,750,000		0

Project by Project Summary

CP0307 Open Space Conservation Easement Monitoring Fund

Manager: Rockwood *Carryforward YTD Expense Encumberances*
 Recommended

Council Goals:

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031462 INTEREST EARNINGS		0		0		0		0		0
031499 ADDITIONAL RESORT SALE		0		0	750,000	750,000	750,000	750,000		0
CP0307 Total:		0		0	750,000	750,000	750,000	750,000		0

New 13-01 Arson Inspection Equipment (Operating Request)

Manager: Root *Carryforward YTD Expense Encumberances*
 Not Recommended

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	5,000	5,000		0		0		0
New 13-01 Total:		0	5,000	5,000		0		0		0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0

None

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0

Project by Project Summary

New 13-02 McPolin Farm Shed (Asset Management)

Manager: Carey *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND	15,000	15,000	0	0	0	0	0	0	0	0
New 13-02 Total:	15,000	15,000	0	0	0	0	0	0	0	0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0 none

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0 Save staff and volunteer time

New 13-03 EDEN Permits Mobile Web Extensions (IT Budget)

Manager: Root *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND	0	0	6,200	6,200	900	900	900	900	900	900
New 13-03 Total:	0	0	6,200	6,200	900	900	900	900	900	900

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 900 Maintenance Cost

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0 Inspectors would spend less time entering data and would be able to accomplish more inspections with limited man power.

Project by Project Summary

New 13-04 Overhead Doors Fleet Shop (Asset Management)

Manager: Andersen *Carryforward YTD Expense Encumberances*
 Not Recommended

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	95,000	95,000	0	0	0	0	0	0
New 13-04 Total:		0	95,000	95,000	0	0	0	0	0	0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 None

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 Current overhead door repair cost would be reduced

New 13-07 Engineering Incubator (streets will cover one time snow melt)

Manager: Cassel *Carryforward YTD Expense Encumberances*
 Not Recommended

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	8,000	8,000	0	0	0	0	0	0
New 13-07 Total:		0	8,000	8,000	0	0	0	0	0	0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 None

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 None

Project by Project Summary

New 13-10 Monument Reestablishment

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	10,000	10,000	0	0	0	0	0	0
New 13-10 Total:		0	10,000	10,000	0	0	0	0	0	0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0 None

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0 None

New 13-12 Historic Wall on Hillside

Manager: Cassel *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: Preservation of Park City Character

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	75,000	75,000	0	0	0	0	0	0
New 13-12 Total:		0	75,000	75,000	0	0	0	0	0	0

Annual Cost *Cost Description*

Annual Impact on Operating Budget: \$ 0 none

Annual Revenue *Revenue Description*

Annual Impact on Operating Revenue: \$ 0 none

Project by Project Summary

New 13-14 Side Walk Plow (adj. cp0074) 2012 Snow Removal Savings

Manager: Erickson *Carryforward YTD Expense Encumberances*
 Not Recommended

Council Goals: Effective Transportation and Parking System

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	140,000	140,000	0	0	0	0	0	0
New 13-14 Total:		0	140,000	140,000	0	0	0	0	0	0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 Staff and O & M are already approved in FY 2102 Budget Plow would be placed on fleet replacement cycle in cp0074 the annual amount would be \$18K per year.

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 None

New 13-15 Jet Vac Truck (adj. cp0074)

Manager: Erickson *Carryforward YTD Expense Encumberances*
 Not Recommended

Council Goals: Water and Natural Environment

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	0	0	340,000	340,000	0	0	0	0
New 13-15 Total:		0	0	0	340,000	340,000	0	0	0	0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 There is a possibility that this would require additional seasonal staff. Maintenance cost. Increased fleet replacement cost (cp0074) of \$35k per year.

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 Possible savings in property damage as a result of plugged storm drain line.

Project by Project Summary

New 13-16 **Dumpster Screening (Covered by cp0047 & cp0263)**

Manager: Erickson
Not Recommended

Carryforward *YTD Expense* *Encumberances*

Council Goals: Open and Responsive Government to the Community

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475	TRANS FR GEN FUND		0	60,000	60,000		0		0		0
	New 13-16 Total:		0	60,000	60,000		0		0		0

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$ 0 None

New 13-19 **Mobile Command Post (MCP)**

Manager: Daniels
Not Recommended

Carryforward *YTD Expense* *Encumberances*

Council Goals: Preservation of Park City Character

<i>Future Funding</i>		<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475	TRANS FR GEN FUND		0	50,000	50,000	50,000	50,000	35,000	35,000		0
	New 13-19 Total:		0	50,000	50,000	50,000	50,000	35,000	35,000		0

Annual Cost **Cost Description**

Annual Impact on Operating Budget: \$ 4,500 Fleet estimates an annual cost of approximately \$2,500 in fuel and maintenance. There will also be some potential future maintenance expenses for equipment as it ages estimated at \$2,000 per year. Increase in replacement fund for equipment.

Annual Revenue **Revenue Description**

Annual Impact on Operating Revenue: \$ 0 Additional grants may be available for the vehicle and/or equipment. Configuration options may reduce estimated costs. We continue to look for a suitable used MCP at a reduced costs but should we find one we will need to have the funds available to purc

New 13-28 Update Ice Arena Security System (Asset Management)

Manager: Pistey *Carryforward YTD Expense Encumberances*
 Not Recommended

Council Goals: Open and Responsive Government to the Community

Future Funding		12 Adjust	12 Total	13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total
031475	TRANS FR GEN FUND	25,000	25,000	0	0	0	0	0	0	0	0
New 13-28 Total:		25,000	25,000	0	0	0	0	0	0	0	0

Annual Cost Cost Description

Annual Impact on Operating Budget: \$ 0 none

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 Could reduce staff time spent reviewing video by 50%

New 13-33 Main Street Wireless

Manager: Weidenhamer *Carryforward YTD Expense Encumberances*
 Not Recommended

Council Goals: World Class, Multi-seasonal/Resort Community

Future Funding		12 Adjust	12 Total	13 Adjust	13 Total	14 Adjust	14 Total	15 Adjust	15 Total	16 Adjust	16 Total
031475	TRANS FR GEN FUND	0	0	50,000	50,000	50,000	50,000	0	0	0	0
New 13-33 Total:		0	0	50,000	50,000	50,000	50,000	0	0	0	0

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 None

Project by Project Summary

New 13-34 Bonanza Park RDA - Internet Upgrades

Manager: Weidenhamer *Carryforward* *YTD Expense* *Encumberances*
 Not Recommended

Council Goals: World Class, Multi-seasonal/Resort Community

<i>Future Funding</i>	<i>12 Adjust</i>	<i>12 Total</i>	<i>13 Adjust</i>	<i>13 Total</i>	<i>14 Adjust</i>	<i>14 Total</i>	<i>15 Adjust</i>	<i>15 Total</i>	<i>16 Adjust</i>	<i>16 Total</i>
031475 TRANS FR GEN FUND		0	50,000	50,000	50,000	50,000		0		0
New 13-34 Total:		0	50,000	50,000	50,000	50,000		0		0

Annual Revenue Revenue Description

Annual Impact on Operating Revenue: \$ 0 None

Score	CIP #	Project Name	General Fund Funding					Flexible Funding					Inflexible Funding							
			2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017
Recommended																				
Unscored																				
NR	CP0004	Hillside Avenue Design & Widening																		
	CP0007	Tunnel Improvements							85,150	311,100	228,888	233,466	238,135	242,898						
	CP0010	Water Department service equipment							125,000	60,000	60,000	60,000	70,000	70,000						
	CP0022	Sandridge Parking Lot	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0026	Motor Change-out and Rebuild Program							25,750	25,875	26,781	27,718	28,688	29,692						
	CP0030	Public Safety Complex	-7,722	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0040	Water Department Deficiency Correction Projects							788,756	828,000	621,311	643,056	665,563	688,858						
	CP0042	Gilmore Open Space Note	100,000	100,000	100,000	0	0	0							0	0	0	0	0	0
	CP0043	Public Works Storage Parcel							-121,350	0	0	0	0	0	0	0	0	0	0	0
	CP0069	Judge Water Treatment Plant.							-38,125	1,207,750	294,321	2,383,743	3,729,450	385,9980	250,000	500,000	1,473,200	0	0	0
	CP0070	Meter Radio Read							81,037	0	0	0	0	0	-21,607	0	0	0	0	0
	CP0081	OTIS Water Pipeline Replacement Projects							128,750	1,732,797	252,806	261,657	270,815	280,294						
	CP0083	Lower Norfolk & Woodside (North of 13th)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0108	Flagstaff Transit Transfer Fee							0	0	0	0	0	0	250,000	0	0	0	0	0
	CP0122	Police Wireless Network	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0132	Museum Expansion							0	0	0	0	0	0	0	0	0	0	0	0
	CP0134	Impact Fees							0	0	0	0	0	0	0	0	0	0	0	0
	CP0136	County Vehicle Replacement Fund							60,911	62,738	64,620	66,558	0	0	0	0	0	0	0	0
	CP0140	Water System Emergency Power Master Planning							0	130,910	0	0	0	0	0	0	0	0	0	0
	CP0141	Boothill Transmission Line							-193,644	0	0	0	0	0	165,537	0	0	0	0	0
	CP0156	OTIS Phase II(b)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0157	OTIS Phase III(a)							0	0	0	0	0	0	0	0	0	0	0	0
	CP0158	OTIS Phase III(b)							0	0	0	0	0	0	0	0	0	0	0	0
	CP0160	Ice Facility Capital Improvements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0169	Bus Stop Lights							0	0	0	0	0	0	0	0	0	0	0	0
	CP0178	Rockport Water, Pipeline, and Storage							357,585	1,041,796	1,046,418	1,051,086	1,055,800	1060562	415,277	0	0	0	0	0
	CP0180	Corrosion Study of Water System							-50,000	51,750	0	0	0	0	0	0	0	0	0	0
	CP0181	Spiro Building Maintenance							70,292	0	0	0	0	0	0	0	0	0	0	0
	CP0184	Judge/Talisker/NPDES							0	0	0	0	0	0	0	0	0	0	0	0
	CP0185	Wind Power Grant							0	0	0	0	0	0	0	0	0	0	0	0
	CP0195	Ice Expansion Fund							-25,000	0	0	0	0	0	0	0	0	0	0	0
	CP0205	GIS Development	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0207	LED Holiday Lighting							0	0	0	0	0	0	0	0	0	0	0	0
	CP0214	Racquet Club Renovation	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0227	Park City Water Infrastructure Project							-239,327	0	0	0	0	0	5,910	0	0	0	0	0
	CP0228	Snow Creek Affordable Housing Project							0	0	0	0	0	0	0	0	0	0	0	0
	CP0232	Traffic Model							0	0	0	0	0	0	-32,873	0	0	0	0	0
	CP0236	Triangle Property	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0238	Quinn's Junction Transmission Lines							-25,352	0	0	0	0	0	233,079	0	0	0	0	0
	CP0239	PC Heights Capacity Upgrade							0	0	0	0	0	0	0	0	299,943	310,441	0	0
	CP0240	Quinn's Water Treatment Plant							0	0	0	0	0	0	3,365,229	0	374,929	2,836,282	0	2969216
	CP0241	Promontory Pipeline							-78,611	0	0	0	0	0	0	0	0	0	0	0
	CP0244	Transit Contribution to County							569,961	0	0	0	0	0	0	0	0	0	0	0
	CP0246	Rink Roof for Mechanical Equipment	-25,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0247	Quinn's Rec Light Vison							0	0	0	0	0	0	0	0	0	0	0	0
	CP0248	Middle Silver Creek Water Shed	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0249	Sportexe Field Snow Removal	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0252	Park City Heights							35,562	0	0	0	0	0	5,500,000	0	0	0	0	0
	CP0254	Colf Course Controller Upgrade							99,852	0	0	0	0	0	0	0	0	0	0	0
	CP0257	FEMA Study	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0259	Drainage issue at 500 DVD	-60,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0261	Short Range Transit Development Plan							2,681	0	0	0	0	0	29,836	0	0	0	0	0
	CP0271	Water Rights - Perpetual Lease							0	0	0	0	0	0	0	0	0	0	0	0
	CP0272	Prospector Drain - Regulatory Project							0	0	0	0	0	0	0	0	0	0	0	0
	CP0273	Landscape Water Checks							5,000	5,175	5,356	5,544	0	0	0	0	0	0	0	0
	CP0274	PC Heights Development Infrastructure (cap expansion component)							0	0	0	0	0	0	0	221,490	229,242	0	0	0
	CP0275	Smart Irrigation Controllers							6,000	6,210	6,427	6,652	0	0	0	0	0	0	0	0
	CP0276	Water Quality Study							200,000	200,000	0	0	0	0	0	0	0	0	0	0
	CP0277	Rockport Capital Facilities Replacement							105,702	114,631	114,631	114,631	114,631	114,631	0	0	0	0	0	0
	New 13-38	Raw Water Line and Tank							0	200,410	0	0	0	0	0	58,340	0	0	0	0
	New 13-39	Irrigation Screening Facility							0	400,821	2,157,218	3,091,460	0	0	0	116,679	627,967	899,924	0	0
	New 13-40	Scada and Telemetry System Replacement							0	0	0	0	0	950149	0	0	0	0	0	0
	New 13-41	Deer Valley Drive - Water Infrastructure							0	776,250	803,419	0	0	0	0	0	0	0	0	0
	New 13-42	Empire Tank Replacement							0	0	0	554,359	803,266	0	0	0	0	0	0	0
Unscored Total			7,278	100,000	100,000	0	0	0	1,940,669	7,093,475	5,617,576	8,433,372	6,976,348	7,297,064	10,190,427	959,247	3,069,901	4,113,205	0	2969216
Alternative 1																				
	100.2	CP0021 Geographic Information Systems	0	0	0	0	0	0	6,718	0	0	0	0	0	0	0	768,000	335,000	0	0
	26.59	CP0009 Transit Coaches Replacement & Renewal							0	0	192,000	83,750	0	0	0	0	0	0	0	0
	26.09	CP0137 Transit Expansion							0	0	0	0	0	0	0	0	0	0	0	0
Alternative 1 Total			0	0	0	0	0	0	6,718	0	192,000	83,750	0	0	0	0	768,000	335,000	0	0
Alternative 2																				
	24.81	CP0051 Bus Maintenance & Operations Facility							0	0	0	0	0	0	0	0	0	0	0	0
	24.41	CP0006 Pavement Management Impl.	300,000	300,000	300,000	300,000	300,000	300,000	</											

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Score	CIP #	Project Name	General Fund Funding					Flexible Funding					Inflexible Funding								
			2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017	
23.91	CP0001	Planning/Capital Analysis	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
23.78	New 13-21	Ironhorse Seasonal Housing						375,000	0	0	0	0	0	0	1,500,000	0	0	0	0	0	0
23.75	New 13-23	Ironhorse Transit Facility Asset Management						137,647	137,647	137,647	137,647	137,647	137,647	137,647	42,353	42,353	42,353	42,353	42,353	42,353	
23.56	CP0091	Golf Maintenance Equipment Replacement						98,000	98,000	98,000	98,000	98,000	98,000	98,000	0	0	0	0	0	0	0
23.29	CP0028	5 Year CIP Funding	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
23.22	CP0025	Bus Shelters	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
23.06	CP0155	OTIS Phase II(a)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
23	CP0150	Ice Facility Capital Replacement	0	0	0	0	0	0	0	0	0	0	0	0	50,000	50,000	50,000	50,000	50,000	50,000	
	CP0152	Parking Meter Replacement						28,000	35,000	36,000	36,000	36,000	36,000	36,000	0	0	0	0	0	0	
22.56	New 13-17	PCMR Transit Center						0	0	0	300,000	0	0	0	0	0	1,200,000	0	0	0	
22.28	CP0216	Park & Ride (Access Road & Amenities)						0	0	0	0	0	0	0	0	0	0	0	0	0	
22.13	New 13-29	Parking System Software						0	98,000	0	0	0	0	0	0	0	0	0	0	0	
22.03	CP0019	Library Development and Donations						0	0	0	0	0	0	0	15,831	0	0	0	0	0	
21.91	CP0253	EECBG Projects						0	0	0	0	0	0	0	0	0	0	0	0	0	
21.84	CP0146	Asset Management/Replacement Program	582,709	582,709	582,709	582,709	582,709	0	0	0	0	0	0	0	0	0	0	0	0	0	
21.81	CP0226	Walkability Implementation	0	0	0	0	0	0	0	0	0	0	0	0	7,250,000	0	0	0	0	0	
21.72	CP0203	China Bridge Event Parking						0	196,000	121,000	121,000	121,000	121,000	121,000	0	0	0	0	0	0	
21.41	New 13-18	Ironhorse Solar Array						117,000	0	0	0	0	0	0	468,000	0	0	0	0	0	
21.21	CP0115	Public Works Complex Improvements	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
21.16	CP0002	Information System Enhancement/Upgrades	0	65,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	CP0208	Snow Plow Blade Replacement	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
21.09	CP0013	Affordable Housing Program						0	0	0	0	0	0	0	0	0	0	0	0	0	
	CP0075	Equipment Replacement - Computer	235,000	255,000	255,000	255,000	255,000	255,000	0	0	0	0	0	0	0	0	0	0	0	0	
21	CP0176	Deer Valley Drive Reconstruction	135,000	282,593	0	0	0	0	0	0	0	0	0	0	0	217,407	0	0	0	0	
Alternative 2 Total			1,252,709	1,485,302	1,137,709	1,137,709	1,137,709	1,137,709	816,124	671,647	424,647	724,647	424,647	424,647	9,890,951	617,216	399,809	1,599,809	399,809	399,809	
Alternative 3																					
20.91	CP0266	Prospector Drain - Regulatory Project						250,000	501,627	1,033,351	532,176	0	0	0	0	0	0	0	0	0	
20.75	CP0142	Racquet Club Program Equipment Replacement	0	0	0	0	0	50,000	50,000	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	0	
20.69	CP0100	Neighborhood Parks	0	0	0	0	0	0	0	0	0	0	0	0	0	15,000	0	0	0	0	
20.66	CP0267	Soils Repository	400,000	0	300,000	0	400,000	0	5,500,000	0	0	0	0	0	0	0	0	0	0	0	
20.63	CP0258	Park Meadows Ponds Control Structure	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
20.53	CP0118	Transit GIS/AVL system						0	0	0	0	0	0	0	0	0	0	0	0	0	
20.34	CP0128	Quinn's Ice/Fields Phase II	0	0	0	0	0	0	0	0	0	0	0	0	25,000	0	0	0	0	0	
20.16	New 13-32	Police Solar PV Array						0	0	0	0	0	0	0	113,500	0	0	0	0	0	
20.13	CP0279	Corridor Study and Strategic Plan						100,000	0	0	0	0	0	0	50,000	0	0	0	0	0	
20.09	CP0061	Economic Development	0	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	0	25,000	100,000	100,000	100,000	100,000	100,000	
20.06	CP0074	Equipment Replacement - Rolling Stock	600,000	650,000	650,000	700,000	750,000	750,000	0	0	0	0	0	0	0	0	0	0	0	0	
20.03	CP0168	Bus Barn Sewer Connection						0	0	0	0	0	0	0	0	0	0	0	0	0	
19.97	CP0047	Downtown Enhancements/Design						0	0	0	0	0	0	0	466,435	0	0	0	0	0	
19.78	New 13-24	APP Development	65,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
19.75	New 13-25	Memorial Wall	15,000	15,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
19.69	CP0008	Historical Incentive Grants	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
19.64	CP0210	Salt Cover						0	0	0	0	0	0	0	0	0	0	0	0	0	
19.59	CP0278	Royal Street	0	0	0	750,000	0	0	0	1,000,000	0	0	0	0	411,969	0	0	0	0	0	
19.53	New 13-20	Ironhorse Electronic Access Control	25,000	25,000	25,000	0	0	47,000	47,000	47,000	0	0	0	0	0	0	0	0	0	0	
19.16	CP0217	Emergency Management Program Startup	0	15,000	15,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
19.13	CP0263	Lower Park Avenue RDA						0	0	0	0	0	0	0	0	0	0	0	0	0	
19.11	CP0097	Bonanza Drive Reconstruction	-60,000	0	0	0	0	0	0	0	0	0	0	0	3,000,000	3,000,000	1,250,000	0	0	0	
19.06	CP0092	Open Space Improvements						0	0	0	0	0	0	0	60,000	0	0	0	0	0	
19.04	New 13-36	Parking Wayfinding						30,000	30,000	30,000	0	0	0	0	1,000,000	0	0	0	0	0	
19.03	CP0041	Trails Master Plan Implementation	100,000	100,000	100,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	CP0107	Retaining Wall at 41 Sampson Ave	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
18.97	CP0256	Storm Water Improvments	0	80,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
18.91	CP0003	Old Town Stairs	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
18.86	CP0123	Replace Police Dispatch System	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
18.78	New 13-08	Storm Water Utility Study	0	25,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
18.75	CP0020	City-Wide Signs Phase I	5,000	5,000	20,000	0	0	0	0	0	0	0	0	0	5,000	5,000	30,000	0	0	0	

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Score	CIP #	Project Name	General Fund Funding					Flexible Funding					Inflexible Funding							
			2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017
18.72	CP0234	General Plan Update	60,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0085	Town Plaza	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
18.69	CP0167	Skate Park Repairs							5,000	5,000	5,000	5,000	5,000	5,000	5,000					
18.66	CP0171	Upgrade OH Door Rollers							0	0	0	0	0	0	0					
18.63	CP0251	Electronic Record Archiving	85,000	0	0	0	0	0												
18.56	CP0170	Bus Wash Rehab							0	0	0	0	0	0						
18.5	New 13-09	Stair Removal at Marsac	0	40,000	0	0	0	0												
18.47	CP0264	Security Projects	0	50,000	25,000	0	0	0												
18.46	CP0270	Downtown Enhancements Phase II																		
18.34	CP0017	ADA Implementation	10,000	10,000	10,000	10,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	CP0036	Traffic Calming	50,000	50,000	50,000	50,000	50,000	50,000	0	0	0	0	0	0	0	0	0	0	0	0
18.31	New 13-35	Staff Interactive Budgeting Software	200,000	0	0	0	0	0												
18.29	CP0073	Marsac Seismic Renovation	0	0	0	0	0	0	-16,500	0	0	0	0	0	0	0	0	0	0	0
18.22	CP0063	Historic Structure Abatement Fund							0	0	0	0	0	0	0	0	0	0	0	0
18.16	New 13-05	Fuel Trailer	0	7,500	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
18.14	CP0262	High School Bus Sundance Transit Reconstruction	0	0	0	0	0	0	40,000	0	0	0	0	0	0	0	0	0	0	0
18	CP0231	Mortgage Assistance Program	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
17.94	CP0191	Walkability Maintenance	45,000	45,000	45,000	45,000	45,000	45,000												
17.91	CP0090	Friends of the Farm																		
17.78	CP0269	Environmental Revolving Loan Fund							0	0	0	0	0	0	0	0	0	0	0	0
17.72	New 13-27	Aquatics Equipment Replacement	10,000	10,000	10,000	10,000	10,000	10,000												
17.69	CP0005	City Park Improvements							0	0	0	0	0	0	0	0	0	0	0	0
17.64	CP0186	Energy Efficiency Study on City Facilities	0	0	0	0	0	0												
17.59	CP0089	Public Art	0	50,000	50,000	50,000	50,000	50,000	16,500	0	0	0	0	0	0	0	0	0	0	0
	CP0250	Irrigation Controller Replacement	10,000	25,000	25,000	25,000	25,000	25,000												
17.53	CP0177	China Bridge Improvements & Equipment	0	90,000	0	0	0	0												
17.5	CP0229	Dredge Prospector Pond	0	0	0	0	0	150,000												
17.31	CP0014	McPolin Farm	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
17.28	CP0233	China Bridge Pocket Park																		
	New 13-31	Spriggs Barn	0	23,312	0	0	0	0												
Alternative 3 Total			1,620,000	1,385,812	1,375,000	1,690,000	1,380,000	1,130,000	6,022,000	633,627	2,165,351	587,176	55,000	55,000	5,128,385	3,462,000	1,480,000	200,000	200,000	200,000
Alternative 4																				
16.13	CP0260	Monitor and Lucky John Drainage							0	0	0	0	0	0	0	0	0	0	0	0
	New 13-26	Cemetery Improvements	0	65,000	35,000	0	0	0												
15.75	New 13-37	Historic Preservation	300,000	0	400,000	0	0	0												
Alternative 4 Total			300,000	65,000	435,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Recommended Total			3,179,987	3,036,114	3,047,709	2,827,709	2,517,709	2,267,709	8,785,511	8,398,749	8,399,574	9,828,945	7,455,995	7,776,711	25,209,763	5,038,463	5,717,710	6,248,014	599,809	356,902

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Score	CIP #	Project Name	General Fund Funding					Flexible Funding					Inflexible Funding											
			2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017	2012	2013	2014	2015	2016	2017				
Not Recommended																								
Unscored																								
	NR	CP0265 Crescent Tramway Trail (included in cp0047)																	0	0	0	0	0	0
	New 13-01	Arson Inspection Equipment (Operating Request)	0	5,000	0	0	0	0	0															
	New 13-02	McPolin Farm Shed (Asset Management)	15,000	0	0	0	0	0	0															
	New 13-03	EDEN Permits Mobile Web Extensions (IT Budget)	0	6,200	900	900	900	900	900															
	New 13-04	Overhead Doors Fleet Shop (Asset Management)	0	95,000	0	0	0	0	0															
	New 13-07	Engineering Incubator (streets will cover onetime snowmelt)	0	8,000	0	0	0	0	0															
	New 13-10	Monument Reestablishment	0	10,000	0	0	0	0	0															
	New 13-14	Side Walk Plow (adj. cp0074) 2012 Snow Removal Savings	0	140,000	0	0	0	0	0															
	New 13-16	Dumpster Screening (Covered by cp0047 & cp0263)	0	60,000	0	0	0	0	0															
	New 13-28	Update Ice Arena Security System (Asset Management)	25,000	0	0	0	0	0	0															
Unscored Total			40,000	324,200	900	900	900	900	900										0	0	0	0	0	0
Alternative 3																								
	17.25	CP0102 Top Soil Assistance Program	0	0	0	0	0	0	0															
		CP0131 Conservation Reserve Program (\$10,907)																	0	0	0	0	0	0
	17.22	New 13-15 Jet Vac Truck (adj. cp0074)	0	0	340,000	0	0	0	0															
	17.16	CP0268 Tire Mount/Balance Machine (FSFSTM) (\$7,500)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0						
	17.13	CP0163 Quinn's Fields Phase III	0	2,700,000	0	0	0	0	0															
Alternative 3 Total			0	2,700,000	340,000	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Alternative 4																								
	16.41	CP0201 Shell Space (\$13,993)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0						
	16.33	CP0096 E-Government Software	0	0	0	0	0	0	0	-4,903	0	0	0	0	0	0	0	0						
	16.06	New 13-12 Historic Wall on Hillside	0	75,000	0	0	0	0	0															
	15.94	New 13-33 Main Street Wireless	0	50,000	50,000	0	0	0	0															
	14.94	New 13-19 Mobile Command Post (MCP)	0	50,000	50,000	35,000	0	0	0															
	14.78	New 13-34 Bonanza Park RDA - Internet Upgrades	0	50,000	50,000	0	0	0	0															
Alternative 4 Total			0	225,000	150,000	35,000	0	0	0	-4,903	0	0	0	0	0	0	0	0	0	0	0	0	0	
Not Recommended Total			40,000	3,249,200	490,900	35,900	900	900	900	-4,903	0	0	0	0	0	0	0	0	0	0	0	0	0	
Grand Total			3,219,987	6,285,314	3,538,609	2,863,609	2,518,609	2,268,609	8,780,608	8,398,749	8,399,574	9,828,945	7,455,995	7,776,711	25,209,763	5,038,463	5,717,710	6,248,014	599,809	3,569,025				

General Fund - Budget Summary

011- General Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Revenue Summary								
Property Taxes	\$6,936,675	\$7,741,185	\$8,647,083	\$9,607,457	\$8,308,000	\$9,635,000	\$9,690,000	\$9,966,000
Sales Tax	\$8,590,625	\$8,474,078	\$6,988,804	\$8,187,314	\$7,574,291	\$7,801,000	\$7,211,000	\$7,469,000
Franchise Tax	\$2,720,272	\$2,774,320	\$2,906,981	\$2,444,974	\$3,160,000	\$3,087,000	\$3,275,000	\$3,419,000
Planning Building & Engineering Fees	\$1,496,004	\$562,032	\$824,902	\$755,512	\$1,225,000	\$732,000	\$1,095,000	\$1,439,000
Licenses	\$207,304	\$212,092	\$227,704	\$342,920	\$386,000	\$406,000	\$372,000	\$379,000
Recreation	\$1,368,065	\$1,226,661	\$849,890	\$1,296,257	\$964,000	\$1,470,000	\$1,681,000	\$1,702,000
Intergovernmental Revenue	\$83,984	\$119,052	\$136,693	\$125,148	\$116,000	\$105,919	\$119,000	\$119,000
Charges for Services	\$13,048	\$53,642	\$20,516	\$18,204	\$31,000	\$22,000	\$19,000	\$19,000
Fines & Forfeitures	\$27,224	\$22,722	\$23,258	\$18,145	\$24,000	\$23,000	\$23,803	\$24,488
Misc. Revenue	\$551,325	\$277,259	\$348,471	\$259,855	\$585,000	\$352,000	\$346,510	\$354,855
Other Fees	\$13,799	\$49,221	\$17,707	\$33,650	\$17,000	\$25,000	\$12,000	\$13,000
Other Service Revenue	\$101,177	\$105,644	\$94,798	\$74,130	\$105,000	\$103,000	\$105,000	\$106,000
Special Revenue & Resources	\$40,400	\$50,365	\$44,470	\$22,285	\$39,000	\$45,000	\$27,000	\$28,000
Sub-Total:	\$22,149,902	\$21,668,273	\$21,131,278	\$23,185,852	\$22,534,291	\$23,806,919	\$23,976,313	\$25,038,342
Interfund Transactions	\$1,450,444	\$1,450,444	\$1,520,444	\$1,272,348	\$1,388,000	\$1,471,500	\$1,374,000	\$1,374,000
Beginning Balance	\$4,642,588	\$5,165,031	\$5,678,978	\$0	\$5,274,603	\$6,320,932	\$5,924,374	\$5,899,311
Sub-Total:	\$6,093,032	\$6,615,475	\$7,199,422	\$1,272,348	\$6,662,603	\$7,792,432	\$7,298,374	\$7,273,311
Total:	\$28,242,933	\$28,283,748	\$28,330,700	\$24,458,200	\$29,196,894	\$31,599,352	\$31,274,687	\$32,311,654

General Fund - Budget Summary

011- General Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Expense Summary								
Personnel	\$14,142,554	\$14,408,132	\$13,975,748	\$14,144,922	\$14,956,385	\$15,030,657	\$15,993,463	\$16,247,343
Materials, Supplies & Services	\$4,531,519	\$4,862,506	\$5,177,929	\$4,912,877	\$5,877,283	\$5,984,632	\$6,461,626	\$6,194,837
Capital Outlay	\$122,594	\$125,914	\$97,195	\$98,154	\$284,492	\$295,816	\$380,639	\$304,564
Contingency	\$0	\$0	\$21,850	\$91,639	\$340,000	\$340,000	\$245,000	\$230,000
Sub-Total:	\$18,796,667	\$19,396,552	\$19,272,721	\$19,247,592	\$21,458,160	\$21,651,105	\$23,080,729	\$22,976,744
Interfund Transfer	\$4,281,235	\$3,208,218	\$2,737,047	\$1,729,629	\$1,886,872	\$4,023,872	\$2,294,647	\$2,295,047
Ending Balance	\$5,165,031	\$5,678,978	\$6,320,932	\$0	\$5,851,852	\$5,924,374	\$5,899,311	\$7,039,862
Sub-Total:	\$9,446,266	\$8,887,196	\$9,057,979	\$1,729,629	\$7,738,724	\$9,948,246	\$8,193,958	\$9,334,909
Total:	\$28,242,933	\$28,283,748	\$28,330,700	\$20,977,221	\$29,196,884	\$31,599,351	\$31,274,687	\$32,311,653

General Fund - Budget Summary

011- General Fund					2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
REVENUES BY TYPE									
Property Taxes									
31111 - Prop Tax General	\$6,415,910	\$7,042,481	\$7,860,645	\$8,796,026	\$7,681,000	\$9,008,000	\$9,059,000	\$9,330,000	
31121 - Del And Prior Year	\$359,246	\$526,486	\$582,272	\$635,381	\$401,000	\$401,000	\$405,000	\$410,000	
31122 - Interest Del Pro Tx	\$12,332	\$1,035	\$2,049	\$6,787	\$25,000	\$25,000	\$25,000	\$25,000	
31123 - Fee In Lieu	\$149,187	\$171,183	\$202,117	\$169,263	\$201,000	\$201,000	\$201,000	\$201,000	
	\$6,936,675	\$7,741,185	\$8,647,083	\$9,607,457	\$8,308,000	\$9,635,000	\$9,690,000	\$9,966,000	
Sales Tax									
31211 - General Sales Tax	\$3,881,142	\$3,990,274	\$3,966,554	\$3,476,988	\$4,283,000	\$4,240,000	\$4,100,000	\$4,224,000	
31213 - Resort Tax	\$4,709,483	\$4,483,804	\$3,022,250	\$4,710,326	\$3,291,291	\$3,561,000	\$3,111,000	\$3,245,000	
	\$8,590,625	\$8,474,078	\$6,988,804	\$8,187,314	\$7,574,291	\$7,801,000	\$7,211,000	\$7,469,000	
Franchise Tax									
31311 - Fran Tax C Elec	\$996,308	\$1,085,989	\$1,162,381	\$1,044,227	\$1,124,000	\$1,098,000	\$1,165,000	\$1,216,000	
31312 - Fran Tax C GASB	\$838,097	\$821,618	\$945,604	\$765,418	\$992,000	\$969,000	\$1,028,000	\$1,073,000	
31313 - Fran Tax C Phone	\$437,573	\$421,784	\$334,875	\$251,811	\$529,000	\$517,000	\$548,000	\$572,000	
31314 - Fran Tax C Cable TV	\$219,311	\$219,765	\$231,721	\$205,659	\$266,000	\$260,000	\$276,000	\$288,000	
31315 - Fran Tax C Sewers	\$228,984	\$225,164	\$232,400	\$177,859	\$249,000	\$243,000	\$258,000	\$270,000	
	\$2,720,272	\$2,774,320	\$2,906,981	\$2,444,974	\$3,160,000	\$3,087,000	\$3,275,000	\$3,419,000	
Planning Building & Engineering Fees									
32212 - Planning Application	\$805,364	\$57,447	\$42,652	\$51,490	\$223,000	\$50,000	\$199,000	\$262,000	
32214 - Annexation Fee	\$0	\$0	\$0	\$0	\$2,000	\$0	\$2,000	\$3,000	
32215 - Appeals Planning	\$0	\$365	\$0	\$0	\$0	\$0	\$0	\$0	
32311 - Building Permits	\$565,890	\$301,896	\$584,548	\$523,887	\$609,000	\$507,000	\$544,000	\$714,000	
32312 - Electrical Permits	\$35,874	\$18,819	\$33,068	\$27,103	\$25,000	\$26,000	\$23,000	\$30,000	
32313 - Plumbing Permits	\$22,167	\$8,739	\$34,818	\$23,190	\$16,000	\$22,000	\$14,000	\$19,000	
32314 - Mechanical Permits	\$13,328	\$9,691	\$20,499	\$21,175	\$9,000	\$21,000	\$8,000	\$10,000	
32315 - Grading & Excavating	\$1,122	\$869	\$482	\$408	\$0	\$0	\$0	\$1,000	
32316 - Demolition Permits	\$1,160	\$1,140	\$1,480	\$1,840	\$6,000	\$2,000	\$5,000	\$7,000	
32317 - Sign Permits	\$3,060	\$3,150	\$4,624	\$4,822	\$2,000	\$5,000	\$2,000	\$2,000	
32318 - Construction Penalty	\$500	\$0	\$0	\$0	\$0	\$0	\$0	\$1,000	
32319 - ACE FEES	\$14,906	\$15,290	\$2,875	\$3,050	\$4,000	\$3,000	\$3,000	\$4,000	
32320 - FIRE FEE/ISSUANCE FEE	\$0	\$2,762	\$16,948	\$21,400	\$0	\$21,000	\$0	\$0	
32321 - Plan Check Fees	\$5,266	\$114,138	\$2,625	\$3,702	\$259,000	\$4,000	\$232,000	\$304,000	
32322 - APPEALS - BUILDING	\$0	\$0	\$365	\$0	\$0	\$0	\$0	\$0	
32391 - Misc Reimbursables	\$55	\$114	\$0	\$0	\$1,000	\$0	\$1,000	\$1,000	
32411 - Construction Inspections	\$375	\$2,135	\$45,173	\$15	\$33,000	\$0	\$30,000	\$39,000	

General Fund - Budget Summary

011- General Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
32412 - Street Cut Permits	\$16,314	\$6,104	\$23,186	\$57,443	\$2,000	\$56,000	\$2,000	\$2,000	
32414 - Engineering Fees	\$3,958	\$9,387	\$2,800	\$8,000	\$7,000	\$8,000	\$6,000	\$8,000	
32415 - Preinspection Fees	\$45	\$90	\$240	\$135	\$0	\$0	\$0	\$0	
32416 - Land Management Design Rev Fee	\$6,620	\$9,895	\$8,520	\$7,000	\$27,000	\$7,000	\$24,000	\$32,000	
	\$1,496,004	\$562,032	\$824,902	\$755,512	\$1,225,000	\$732,000	\$1,095,000	\$1,439,000	
Licenses									
32122 - Homeowner's Reg	\$1,250	\$1,300	\$1,350	\$1,250	\$2,000	\$2,000	\$2,000	\$2,000	
32131 - Liquor Licenses	\$21,918	\$19,363	\$20,825	\$21,675	\$26,000	\$26,000	\$26,000	\$27,000	
32135 - Festival Facilitation Fee	\$184,136	\$189,680	\$203,879	\$195,639	\$208,000	\$214,000	\$214,000	\$220,000	
32136 - Business License Enhanced Enforcement	\$0	\$0	\$0	\$22,822	\$15,000	\$23,000	\$0	\$0	
32137 - Nightly Rental Enhanced Enforcement	\$0	\$0	\$0	\$0	\$5,000	\$0	\$0	\$0	
32138 - Business License Administrative Fee	\$0	\$0	\$0	\$70,274	\$105,000	\$105,000	\$105,000	\$105,000	
32139 - Nightly Rental Administrative Fee	\$0	\$0	\$0	\$31,302	\$25,000	\$36,000	\$25,000	\$25,000	
32180 - Master Festival License Fees	\$0	\$1,750	\$1,650	\$0	\$0	\$0	\$0	\$0	
	\$207,304	\$212,092	\$227,704	\$342,920	\$386,000	\$406,000	\$372,000	\$379,000	
Intergovernmental Revenue									
33110 - Federal Grants	\$0	\$6,372	\$36,700	\$21,905	\$31,000	\$21,000	\$32,000	\$32,000	
33150 - FEMA Reimbursements	\$0	\$0	\$0	\$18,488	\$0	\$1,552	\$0	\$0	
33252 - State Contribution	\$24,864	\$50,428	\$39,703	\$22,387	\$19,000	\$21,000	\$20,000	\$20,000	
33272 - State Liquor	\$59,121	\$62,252	\$60,290	\$62,367	\$66,000	\$62,367	\$67,000	\$67,000	
	\$83,984	\$119,052	\$136,693	\$125,148	\$116,000	\$105,919	\$119,000	\$119,000	
Recreation									
34610 - Facility Usage Fee	\$37,313	\$29,027	\$2,371	\$160,048	\$25,000	\$205,000	\$47,000	\$47,000	
34611 - Day Camp	\$143,173	\$145,639	\$139,043	\$131,043	\$102,000	\$25,000	\$159,000	\$163,000	
34612 - Classes	\$255,372	\$221,551	\$143,374	\$206,523	\$164,000	\$291,000	\$319,000	\$319,000	
34622 - League Fees	\$43,048	\$42,203	\$47,755	\$49,780	\$35,000	\$34,000	\$48,000	\$49,000	
34624 - Youth League And Classes	\$21,437	\$18,959	\$20,462	\$20,414	\$15,000	\$25,000	\$22,000	\$24,000	
34625 - Fitness Center	\$24,017	\$19,984	\$25,297	\$40,967	\$18,000	\$65,000	\$33,000	\$34,000	
34629 - TENNIS/LEAGUE FEES	\$(1,274)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
34631 - Park Reservation	\$7,048	\$6,781	\$9,265	\$6,855	\$6,000	\$6,000	\$10,000	\$10,000	

General Fund - Budget Summary

011- General Fund	2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12				
34641 - Tennis Court Fees	\$242,727	\$198,456	\$107,552	\$159,850	\$175,000	\$225,000	\$267,000	\$275,000
34644 - Swim Fees	\$74,497	\$74,951	\$22,479	\$19,307	\$54,000	\$1,000	\$77,000	\$80,000
34646 - Tournament Fees	\$13,191	\$8,324	\$9,886	\$10,002	\$10,000	\$16,000	\$15,000	\$15,000
34647 - Tennis Lessons	\$332,998	\$301,433	\$252,661	\$339,977	\$222,000	\$380,000	\$365,000	\$365,000
34648 - Aerobics	\$6,457	\$7,379	\$2,684	\$5,196	\$4,000	\$6,000	\$12,000	\$12,000
34651 - Equipment Rental	\$31,236	\$19,146	\$23,690	\$27,193	\$15,000	\$28,000	\$31,000	\$32,000
34653 - Locker Rental	\$1,267	\$933	\$(77)	\$3,223	\$1,000	\$2,000	\$2,000	\$2,000
34682 - Rec. Card Resident	\$12,576	\$12,515	\$6,140	\$48	\$9,000	\$9,000	\$13,000	\$13,000
34683 - Rec. Card County	\$4,266	\$2,630	\$1,754	\$0	\$4,000	\$4,000	\$5,000	\$5,000
34693 - Special Events Recreation	\$33,882	\$32,689	\$0	\$39,850	\$24,000	\$64,000	\$38,000	\$39,000
34694 - Retail Sales	\$83,520	\$78,431	\$33,599	\$70,382	\$73,000	\$79,000	\$110,000	\$110,000
34696 - Pop & Phone Revenue	\$144	\$0	\$0	\$2,541	\$0	\$2,000	\$0	\$0
34697 - Special Event C Mh	\$1,172	\$5,629	\$1,955	\$0	\$8,000	\$0	\$0	\$0
34698 - Birthday Parties	\$0	\$0	\$0	\$3,058	\$0	\$3,000	\$108,000	\$108,000
	\$1,368,065	\$1,226,661	\$849,890	\$1,296,257	\$964,000	\$1,470,000	\$1,681,000	\$1,702,000
Charges for Services								
34411 - Cemetery Burial	\$6,525	\$6,670	\$8,620	\$5,300	\$6,000	\$6,000	\$4,000	\$4,000
34412 - Cemetery Lots	\$6,300	\$9,437	\$6,600	\$12,300	\$19,000	\$15,000	\$11,000	\$11,000
34510 - Police Charges	\$223	\$1,715	\$5,277	\$604	\$1,000	\$1,000	\$1,000	\$1,000
34512 - Special Events Police	\$0	\$35,820	\$19	\$0	\$5,000	\$0	\$3,000	\$3,000
	\$13,048	\$53,642	\$20,516	\$18,204	\$31,000	\$22,000	\$19,000	\$19,000
Fines & Forfeitures								
35211 - Library Fines & Fee	\$22,674	\$21,022	\$22,408	\$18,145	\$19,000	\$22,000	\$22,803	\$23,488
35312 - Impound	\$0	\$0	\$0	\$0	\$2,000	\$0	\$0	\$0
35315 - Water Citation	\$4,550	\$1,700	\$850	\$0	\$3,000	\$1,000	\$1,000	\$1,000
	\$27,224	\$22,722	\$23,258	\$18,145	\$24,000	\$23,000	\$23,803	\$24,488
Special Revenue & Resources								
39140 - Summit Leadership	\$40,400	\$50,365	\$44,470	\$22,285	\$39,000	\$45,000	\$27,000	\$28,000
	\$40,400	\$50,365	\$44,470	\$22,285	\$39,000	\$45,000	\$27,000	\$28,000
Misc. Revenue								
36111 - Interest Earnings	\$269,321	\$60,255	\$45,991	\$0	\$374,000	\$48,000	\$50,400	\$55,440
36150 - Business Improvement District	\$37,229	\$61,138	\$65,877	\$64,051	\$18,000	\$66,000	\$65,877	\$65,877
36210 - Rental Income	\$39,829	\$20,009	\$37,831	\$10,582	\$47,000	\$35,000	\$35,576	\$36,644
36216 - Fixed Rent C Carl Winter's	\$115,923	\$84,562	\$92,486	\$98,400	\$109,000	\$98,000	\$97,657	\$97,657

General Fund - Budget Summary

011- General Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
36217 - Special Event Rent Carl Winter	\$44,441	\$17,387	\$21,750	\$17,207	\$17,000	\$22,000	\$21,750	\$21,750
36220 - AFFORDABLE HOUSING RENT	\$0	\$0	\$34,092	\$45,483	\$0	\$45,000	\$35,115	\$36,168
36310 - Sale Of Assets	\$5,876	\$0	\$0	\$0	\$2,000	\$0	\$0	\$0
36318 - Company Store	\$0	\$0	\$0	\$0	\$1,000	\$0	\$0	\$0
36321 - Sale Of Public Documents	\$335	\$338	\$215	\$283	\$0	\$0	\$308	\$308
36911 - Other Miscellaneous	\$38,328	\$33,218	\$49,916	\$23,807	\$17,000	\$38,000	\$39,477	\$40,661
36921 - Cash Over Short	\$45	\$22	\$(39)	\$3	\$0	\$0	\$0	\$0
36922 - Cash Over Short Racq Cl	\$(4)	\$328	\$352	\$38	\$0	\$0	\$350	\$350
	\$551,325	\$277,259	\$348,471	\$259,855	\$585,000	\$352,000	\$346,510	\$354,855
Other Fees								
32611 - Special Events	\$13,799	\$49,221	\$18,280	\$3,935	\$15,000	\$25,000	\$10,000	\$11,000
32612 - Spec. Events Triple Crown Bsb	\$0	\$0	\$(573)	\$11,432	\$2,000	\$0	\$2,000	\$2,000
	\$13,799	\$49,221	\$17,707	\$33,650	\$17,000	\$25,000	\$12,000	\$13,000
Other Service Revenue								
34917 - Reimbursed Court Fee	\$101,177	\$105,644	\$94,798	\$74,130	\$105,000	\$103,000	\$105,000	\$106,000
	\$101,177	\$105,644	\$94,798	\$74,130	\$105,000	\$103,000	\$105,000	\$106,000
Sub Total:	\$22,149,902	\$21,668,273	\$21,131,278	\$23,185,852	\$22,534,291	\$23,806,919	\$23,976,313	\$25,038,342
Interfund Transactions								
38161 - Adm Chg Fr Water	\$654,629	\$654,629	\$654,629	\$530,750	\$579,000	\$579,000	\$610,000	\$610,000
38162 - Adm Chg Fr Golf	\$101,085	\$101,085	\$101,085	\$95,348	\$104,000	\$104,000	\$109,000	\$109,000
38163 - Adm Chg Fr Transp	\$634,730	\$634,730	\$634,730	\$527,087	\$575,000	\$575,000	\$525,000	\$525,000
38164 - Adm Chg Fr RDA Main St	\$30,000	\$30,000	\$30,000	\$27,500	\$30,000	\$30,000	\$30,000	\$30,000
38167 - Adm Chg Fr RDA Park Ave	\$30,000	\$30,000	\$100,000	\$91,663	\$100,000	\$183,500	\$100,000	\$100,000
	\$1,450,444	\$1,450,444	\$1,520,444	\$1,272,348	\$1,388,000	\$1,471,500	\$1,374,000	\$1,374,000
Beginning Balance								
39990 - Beginning Balance	\$4,642,588	\$5,165,031	\$5,678,978	\$0	\$5,274,603	\$6,320,932	\$5,924,374	\$5,899,311
	\$4,642,588	\$5,165,031	\$5,678,978	\$0	\$5,274,603	\$6,320,932	\$5,924,374	\$5,899,311
Sub Total:	\$6,093,032	\$6,615,475	\$7,199,422	\$1,272,348	\$6,662,603	\$7,792,432	\$7,298,374	\$7,273,311
Total:	\$28,242,933	\$28,283,748	\$28,330,700	\$24,458,200	\$29,196,894	\$31,599,352	\$31,274,687	\$32,311,654

General Fund - Budget Summary

011- General Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
EXPENDITURES BY DEPARTMENT & TYPE								
40011 - City Council								
Personnel	\$170,226	\$179,334	\$172,361	\$182,626	\$200,844	\$200,844	\$212,647	\$212,647
Materials, Supplies & Services	\$18,790	\$41,309	\$45,665	\$49,249	\$39,858	\$39,858	\$48,858	\$49,358
	\$189,016	\$220,642	\$218,027	\$231,875	\$240,702	\$240,702	\$261,505	\$262,005
40021 - City Manager								
Personnel	\$364,246	\$449,270	\$509,388	\$479,589	\$565,431	\$523,241	\$611,451	\$621,286
Materials, Supplies & Services	\$48,569	\$85,350	\$69,074	\$74,753	\$67,591	\$67,591	\$201,814	\$201,814
	\$412,815	\$534,620	\$578,462	\$554,342	\$633,022	\$590,832	\$813,265	\$823,100
40023 - Elections								
Personnel	\$0	\$1,498	\$0	\$0	\$0	\$0	\$0	\$0
Materials, Supplies & Services	\$1,325	\$12,837	\$1,069	\$4,642	\$13,500	\$13,500	\$500	\$13,500
	\$1,325	\$14,335	\$1,069	\$4,642	\$13,500	\$13,500	\$500	\$13,500
40031 - Legal								
Personnel	\$738,468	\$748,669	\$751,343	\$743,692	\$791,519	\$780,079	\$821,277	\$834,781
Materials, Supplies & Services	\$41,127	\$228,312	\$46,110	\$30,752	\$77,183	\$77,183	\$65,683	\$65,683
Capital Outlay	\$392	\$0	\$0	\$0	\$2,000	\$2,000	\$2,000	\$2,000
	\$779,986	\$976,981	\$797,453	\$774,443	\$870,702	\$859,262	\$888,960	\$902,464
40034 - Budget, Debt & Grants								
Personnel	\$228,692	\$199,202	\$216,242	\$213,386	\$222,032	\$231,802	\$146,908	\$153,139
Materials, Supplies & Services	\$70,656	\$37,949	\$48,192	\$34,679	\$60,641	\$63,316	\$110,973	\$110,973
Capital Outlay	\$2,114	\$189	\$32	\$1,121	\$2,000	\$2,000	\$1,300	\$1,300
	\$301,463	\$237,340	\$264,465	\$249,185	\$284,673	\$297,118	\$259,181	\$265,412
40062 - Human Resources								
Personnel	\$349,577	\$372,118	\$369,464	\$348,801	\$453,745	\$373,355	\$452,840	\$459,246
Materials, Supplies & Services	\$130,691	\$160,293	\$135,886	\$111,934	\$173,477	\$173,477	\$169,477	\$169,477
Capital Outlay	\$32	\$767	\$398	\$0	\$1,500	\$1,500	\$1,500	\$1,500
	\$480,301	\$533,178	\$505,749	\$460,734	\$628,722	\$548,332	\$623,817	\$630,223
40072 - Finance								
Personnel	\$546,815	\$542,303	\$550,447	\$533,137	\$584,913	\$563,853	\$615,765	\$625,449
Materials, Supplies & Services	\$88,197	\$97,174	\$77,887	\$75,378	\$103,125	\$103,125	\$103,125	\$103,125
	\$635,012	\$639,476	\$628,334	\$608,514	\$688,038	\$666,978	\$718,890	\$728,574

General Fund - Budget Summary

011- General Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
40082 - Info Tech & Cust Serv									
Personnel	\$713,857	\$775,426	\$770,524	\$724,235	\$815,568	\$769,358	\$942,182	\$957,146	
Materials, Supplies & Services	\$330,990	\$255,501	\$309,374	\$317,881	\$334,753	\$334,753	\$460,455	\$576,455	
Capital Outlay	\$5,618	\$14,845	\$7,283	\$7,373	\$14,000	\$14,000	\$14,000	\$14,000	
	\$1,050,465	\$1,045,772	\$1,087,181	\$1,049,488	\$1,164,321	\$1,118,111	\$1,416,637	\$1,547,600	
40091 - Bldg Maint Adm									
Personnel	\$314,983	\$322,325	\$314,811	\$329,138	\$331,516	\$348,186	\$388,457	\$393,868	
Materials, Supplies & Services	\$781,038	\$769,845	\$715,247	\$683,094	\$657,972	\$657,972	\$657,972	\$657,972	
Capital Outlay	\$4,022	\$0	\$0	\$0	\$3,100	\$3,100	\$3,100	\$3,100	
	\$1,100,043	\$1,092,170	\$1,030,059	\$1,012,232	\$992,588	\$1,009,258	\$1,049,529	\$1,054,940	
40092 - City Recreation									
Personnel	\$1,086,609	\$1,134,726	\$1,057,298	\$1,115,819	\$1,254,033	\$1,188,373	\$1,325,467	\$1,347,611	
Materials, Supplies & Services	\$206,885	\$184,305	\$192,987	\$174,718	\$232,740	\$232,740	\$248,305	\$248,305	
Capital Outlay	\$5,574	\$7,071	\$2,292	\$22,443	\$21,700	\$21,700	\$34,400	\$34,400	
	\$1,299,067	\$1,326,102	\$1,252,577	\$1,312,980	\$1,508,473	\$1,442,813	\$1,608,172	\$1,630,316	
40093 - Tennis									
Personnel	\$468,721	\$421,656	\$435,908	\$393,973	\$478,010	\$416,710	\$477,576	\$487,615	
Materials, Supplies & Services	\$93,337	\$101,051	\$75,612	\$133,133	\$133,661	\$133,661	\$133,661	\$133,661	
Capital Outlay	\$1,528	\$1,845	\$0	\$8,300	\$3,000	\$3,000	\$3,000	\$3,000	
	\$563,586	\$524,553	\$511,520	\$535,406	\$614,671	\$553,371	\$614,237	\$624,276	
40094 - McPolin Barn									
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$17,973	\$18,228	
Materials, Supplies & Services	\$0	\$0	\$0	\$0	\$0	\$0	\$8,100	\$6,600	
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$350	\$350	
	\$0	\$0	\$0	\$0	\$0	\$0	\$26,423	\$25,178	
40100 - Community & Environment									
Personnel	\$334,621	\$314,052	\$323,902	\$380,282	\$504,640	\$438,780	\$489,436	\$497,404	
Materials, Supplies & Services	\$138,878	\$120,376	\$100,030	\$41,862	\$80,068	\$80,068	\$132,571	\$121,706	
Capital Outlay	\$2,926	\$5,195	\$456	\$107	\$4,740	\$4,740	\$7,537	\$3,462	
	\$476,425	\$439,622	\$424,388	\$422,251	\$589,448	\$523,588	\$629,544	\$622,572	

General Fund - Budget Summary

011- General Fund					2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
40101 - Economy									
Personnel	\$339,693	\$330,732	\$333,960	\$427,000	\$405,221	\$418,461	\$475,578	\$483,015	
Materials, Supplies & Services	\$40,040	\$127,453	\$144,795	\$120,692	\$130,625	\$130,625	\$286,555	\$163,555	
Capital Outlay	\$4,200	\$3,062	\$0	\$0	\$4,700	\$4,700	\$4,700	\$4,700	
	\$383,933	\$461,247	\$478,755	\$547,692	\$540,546	\$553,786	\$766,833	\$651,270	
40102 - Environmental Regulatory									
Personnel	\$0	\$0	\$0	\$87,667	\$84,703	\$84,703	\$87,915	\$89,391	
Materials, Supplies & Services	\$0	\$0	\$0	\$350,352	\$308,714	\$308,714	\$296,714	\$91,000	
	\$0	\$0	\$0	\$438,019	\$393,417	\$393,417	\$384,629	\$180,391	
40116 - Venture Fund									
Materials, Supplies & Services	\$37,165	\$34,522	\$21,749	\$32,276	\$30,000	\$30,000	\$30,000	\$30,000	
	\$37,165	\$34,522	\$21,749	\$32,276	\$30,000	\$30,000	\$30,000	\$30,000	
40117 - Special Meetings									
Materials, Supplies & Services	\$13,537	\$7,912	\$7,018	\$3,430	\$3,000	\$3,000	\$3,000	\$12,000	
	\$13,537	\$7,912	\$7,018	\$3,430	\$3,000	\$3,000	\$3,000	\$12,000	
40135 - Spec. Srv. Cntrt. Unspecified									
Materials, Supplies & Services	\$360,896	\$348,000	\$338,200	\$428,000	\$450,000	\$450,000	\$450,000	\$492,000	
	\$360,896	\$348,000	\$338,200	\$428,000	\$450,000	\$450,000	\$450,000	\$492,000	
40136 - Spec. Srv. Cntrt. Ldrshp 2000									
Personnel	\$3,893	\$7,058	\$5,014	\$6,613	\$6,535	\$6,535	\$6,840	\$6,942	
Materials, Supplies & Services	\$102,092	\$109,235	\$104,564	\$74,125	\$105,833	\$105,833	\$105,800	\$105,800	
	\$105,985	\$116,292	\$109,578	\$80,738	\$112,368	\$112,368	\$112,640	\$112,742	
40146 - Vacancy Factor									
Personnel	\$0	\$0	\$0	\$0	\$(1,165,345)	\$(2)	\$(1,222,990)	\$(1,242,130)	
	\$0	\$0	\$0	\$0	\$(1,165,345)	\$(2)	\$(1,222,990)	\$(1,242,130)	
40148 - Emergency Management									
Materials, Supplies & Services	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$100,000	
Capital Outlay	\$0	\$0	\$0	\$0	\$52,000	\$52,000	\$112,000	\$60,000	
	\$0	\$0	\$0	\$0	\$52,000	\$52,000	\$212,000	\$160,000	

General Fund - Budget Summary

011- General Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
40221 - Police									
Personnel	\$2,896,131	\$3,038,832	\$3,049,082	\$3,059,791	\$3,299,488	\$3,224,807	\$3,583,452	\$3,648,673	
Materials, Supplies & Services	\$170,189	\$95,020	\$214,402	\$176,379	\$238,358	\$244,358	\$146,358	\$146,358	
Capital Outlay	\$53,440	\$63,343	\$72,988	\$47,377	\$53,180	\$61,085	\$53,180	\$53,180	
	\$3,119,759	\$3,197,195	\$3,336,472	\$3,283,547	\$3,591,026	\$3,530,250	\$3,782,990	\$3,848,211	
40222 - Drug Education									
Personnel	\$13,780	\$27,314	\$22,576	\$24,617	\$18,021	\$18,861	\$23,541	\$23,922	
Materials, Supplies & Services	\$2,520	\$1,624	\$0	\$0	\$5,000	\$5,000	\$5,000	\$5,000	
	\$16,299	\$28,938	\$22,576	\$24,617	\$23,021	\$23,861	\$28,541	\$28,922	
40223 - State Liquor Enforcement									
Personnel	\$58,004	\$48,880	\$30,649	\$43,175	\$48,592	\$48,592	\$48,592	\$49,573	
Materials, Supplies & Services	\$1,000	\$0	\$25,340	\$9,625	\$11,474	\$11,474	\$11,474	\$11,474	
	\$59,004	\$48,880	\$55,989	\$52,800	\$60,066	\$60,066	\$60,066	\$61,047	
40231 - Communication Center									
Personnel	\$526,637	\$571,262	\$560,900	\$595,661	\$649,817	\$634,387	\$707,583	\$717,209	
Materials, Supplies & Services	\$58,189	\$76,216	\$98,116	\$63,510	\$73,073	\$88,247	\$85,073	\$85,073	
Capital Outlay	\$3,150	\$15,087	\$2,001	\$5,762	\$1,500	\$4,919	\$1,500	\$1,500	
	\$587,977	\$662,565	\$661,017	\$664,932	\$724,390	\$727,553	\$794,156	\$803,782	
40313 - Engineering									
Personnel	\$246,625	\$277,063	\$247,314	\$258,236	\$276,432	\$285,652	\$306,666	\$311,304	
Materials, Supplies & Services	\$65,048	\$30,857	\$45,322	\$21,285	\$75,605	\$75,605	\$181,176	\$167,051	
Capital Outlay	\$621	\$1,736	\$957	\$0	\$3,300	\$3,300	\$3,300	\$3,300	
	\$312,294	\$309,655	\$293,593	\$279,522	\$355,337	\$364,557	\$491,142	\$481,655	
40342 - Planning Dept.									
Personnel	\$673,059	\$728,950	\$619,466	\$680,782	\$701,542	\$685,182	\$746,546	\$758,483	
Materials, Supplies & Services	\$170,967	\$134,996	\$137,716	\$203,245	\$320,134	\$320,134	\$335,134	\$245,134	
Capital Outlay	\$341	\$6,321	\$998	\$940	\$6,000	\$6,000	\$6,000	\$6,000	
	\$844,367	\$870,267	\$758,179	\$884,967	\$1,027,676	\$1,011,316	\$1,087,680	\$1,009,617	
40352 - Building Dept.									
Personnel	\$1,510,506	\$1,354,023	\$1,213,512	\$1,100,974	\$1,173,659	\$1,165,239	\$1,245,839	\$1,265,811	
Materials, Supplies & Services	\$87,355	\$196,327	\$165,214	\$62,339	\$129,827	\$129,827	\$118,428	\$118,428	
Capital Outlay	\$6,727	\$5,129	\$5,704	\$3,604	\$15,000	\$15,000	\$36,000	\$16,000	
	\$1,604,587	\$1,555,479	\$1,384,429	\$1,166,917	\$1,318,486	\$1,310,066	\$1,400,267	\$1,400,239	

General Fund - Budget Summary

011- General Fund					2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12					
40411 - Public Works Admin.									
Personnel	\$243,023	\$274,270	\$0	\$0	\$0	\$0	\$0	\$0	
Materials, Supplies & Services	\$27,949	\$12,977	\$0	\$0	\$0	\$0	\$0	\$0	
Capital Outlay	\$3,000	\$686	\$0	\$0	\$0	\$0	\$0	\$0	
	\$273,972	\$287,933	\$0	\$0	\$0	\$0	\$0	\$0	
40412 - Parks & Cemetery									
Personnel	\$838,088	\$795,827	\$801,522	\$820,747	\$854,299	\$852,039	\$890,444	\$905,279	
Materials, Supplies & Services	\$396,496	\$355,954	\$402,902	\$334,956	\$483,409	\$483,409	\$487,409	\$483,409	
Capital Outlay	\$7,339	\$0	\$0	\$0	\$15,700	\$15,700	\$15,700	\$15,700	
	\$1,241,923	\$1,151,781	\$1,204,423	\$1,155,702	\$1,353,408	\$1,351,148	\$1,393,553	\$1,404,388	
40421 - Street Maintenance									
Personnel	\$884,803	\$877,938	\$998,927	\$969,657	\$1,118,160	\$1,036,930	\$1,206,877	\$1,224,998	
Materials, Supplies & Services	\$430,632	\$418,960	\$506,786	\$339,788	\$532,253	\$532,253	\$532,253	\$532,253	
Capital Outlay	\$14,313	\$0	\$0	\$20	\$17,100	\$17,100	\$17,100	\$17,100	
	\$1,329,748	\$1,296,898	\$1,505,713	\$1,309,465	\$1,667,513	\$1,586,283	\$1,756,230	\$1,774,351	
40423 - Street Lights Sign									
Materials, Supplies & Services	\$128,129	\$72,263	\$93,382	\$85,360	\$120,300	\$120,300	\$120,300	\$120,300	
Capital Outlay	\$880	\$0	\$0	\$114	\$54,500	\$54,500	\$54,500	\$54,500	
	\$129,009	\$72,263	\$93,382	\$85,474	\$174,800	\$174,800	\$174,800	\$174,800	
40424 - Swede Alley Parking Struct.									
Materials, Supplies & Services	\$72,287	\$56,494	\$64,685	\$50,736	\$71,925	\$71,925	\$71,925	\$71,925	
Capital Outlay	\$0	\$0	\$0	\$0	\$4,500	\$4,500	\$4,500	\$4,500	
	\$72,287	\$56,494	\$64,685	\$50,736	\$76,425	\$76,425	\$76,425	\$76,425	
40551 - Library									
Personnel	\$591,498	\$615,407	\$621,140	\$625,325	\$703,010	\$664,690	\$734,600	\$746,454	
Materials, Supplies & Services	\$118,911	\$130,114	\$134,215	\$125,271	\$165,765	\$165,765	\$181,115	\$183,030	
Capital Outlay	\$6,378	\$637	\$4,086	\$995	\$4,972	\$4,972	\$4,972	\$4,972	
	\$716,787	\$746,157	\$759,440	\$751,591	\$873,747	\$835,427	\$920,687	\$934,456	
40700 - Lump Merit									
Personnel	\$0	\$0	\$0	\$0	\$580,000	\$0	\$580,000	\$580,000	
	\$0	\$0	\$0	\$0	\$580,000	\$0	\$580,000	\$580,000	

General Fund - Budget Summary

011- General Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
40981 - Contingency General									
Contingency	\$0	\$0	\$21,850	\$87,693	\$130,000	\$130,000	\$130,000	\$130,000	
	\$0	\$0	\$21,850	\$87,693	\$130,000	\$130,000	\$130,000	\$130,000	
40982 - Contingency Salary									
Contingency	\$0	\$0	\$0	\$0	\$135,000	\$135,000	\$0	\$0	
	\$0	\$0	\$0	\$0	\$135,000	\$135,000	\$0	\$0	
40985 - Contingency Snow Removal									
Contingency	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	
	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	
40990 - Emergency Contingency									
Contingency	\$0	\$0	\$0	\$3,946	\$25,000	\$25,000	\$65,000	\$50,000	
	\$0	\$0	\$0	\$3,946	\$25,000	\$25,000	\$65,000	\$50,000	
42145 - Sundance									
Materials, Supplies & Services	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	
	\$0	\$0	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	
42170 - Destination Tourism									
Personnel	\$0	\$0	\$0	\$0	\$0	\$70,000	\$70,000	\$70,000	
Materials, Supplies & Services	\$75,000	\$75,000	\$75,000	\$137,187	\$75,000	\$75,000	\$75,000	\$75,000	
	\$75,000	\$75,000	\$75,000	\$137,187	\$75,000	\$145,000	\$145,000	\$145,000	
42180 - Sundance Mitigation									
Materials, Supplies & Services	\$180,500	\$230,433	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	
	\$180,500	\$230,433	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	\$270,000	
42185 - PSSM LONG TERM AGREE									
Materials, Supplies & Services	\$0	\$70,000	\$90,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	
	\$0	\$70,000	\$90,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	
42190 - Shell Space HOA									
Materials, Supplies & Services	\$0	\$7,321	\$10,884	\$10,045	\$13,000	\$13,000	\$13,000	\$13,000	
	\$0	\$7,321	\$10,884	\$10,045	\$13,000	\$13,000	\$13,000	\$13,000	
42200 - LOWER MAIN RDA OPER									
Materials, Supplies & Services	\$0	\$8,962	\$96,100	\$82,612	\$50,000	\$133,500	\$50,000	\$50,000	
	\$0	\$8,962	\$96,100	\$82,612	\$50,000	\$133,500	\$50,000	\$50,000	

General Fund - Budget Summary

011- General Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12		Budget	Budget		
42300 - MAIN STREET OPER									
Materials, Supplies & Services	\$0	\$0	\$2,778	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
	\$0	\$0	\$2,778	\$0	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
42400 - RACQUET CLUB RELOCATION									
Materials, Supplies & Services	\$0	\$109,174	\$250,489	\$93,714	\$75,000	\$75,000	\$0	\$0	\$0
	\$0	\$109,174	\$250,489	\$93,714	\$75,000	\$75,000	\$0	\$0	\$0
43010 - Business Improvement District									
Materials, Supplies & Services	\$42,135	\$58,391	\$61,138	\$65,877	\$64,419	\$64,419	\$64,419	\$64,419	\$64,419
	\$42,135	\$58,391	\$61,138	\$65,877	\$64,419	\$64,419	\$64,419	\$64,419	\$64,419
Sub Total:	\$18,796,667	\$19,396,552	\$19,272,721	\$19,247,592	\$21,458,160	\$21,651,105	\$23,080,729	\$22,976,744	\$22,976,744
Interfund Transfer	\$4,281,235	\$3,208,218	\$2,737,047	\$1,729,629	\$1,886,872	\$4,023,872	\$2,294,647	\$2,295,047	\$2,295,047
Ending Balance	\$5,165,031	\$5,678,978	\$6,320,932	\$0	\$5,851,852	\$5,924,374	\$5,899,311	\$7,039,862	\$7,039,862
Sub Total:	\$9,446,266	\$8,887,196	\$9,057,979	\$1,729,629	\$7,738,724	\$9,948,246	\$8,193,958	\$9,334,909	\$9,334,909
Total:	\$28,242,933	\$28,283,748	\$28,330,700	\$20,977,221	\$29,196,884	\$31,599,351	\$31,274,687	\$32,311,653	\$32,311,653

Quinns Recreation Complex - Budget Summary

012- Quinns Recreation Complex					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Revenue Summary									
General Government	\$457,582	\$459,311	\$583,030	\$630,578	\$573,082	\$679,535	\$701,288	\$726,235	
Misc. Revenue	\$0	\$0	\$14,000	\$6,000	\$18,133	\$6,465	\$0	\$0	
Sub-Total:	\$457,582	\$459,311	\$597,030	\$636,578	\$591,215	\$686,000	\$701,288	\$726,235	
Beginning Balance	\$(967,091)	\$(1,445,959)	\$(1,850,004)	\$0	\$(2,274,735)	\$(2,187,227)	\$(2,506,922)	\$(2,850,921)	
Sub-Total:	\$(967,091)	\$(1,445,959)	\$(1,850,004)	\$0	\$(2,274,735)	\$(2,187,227)	\$(2,506,922)	\$(2,850,921)	
Total:	\$(509,509)	\$(986,648)	\$(1,252,974)	\$636,578	\$(1,683,520)	\$(1,501,227)	\$(1,805,635)	\$(2,124,687)	

Quinns Recreation Complex - Budget Summary

012- Quinns Recreation Complex					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Expense Summary									
Personnel	\$598,296	\$578,974	\$628,326	\$634,129	\$641,840	\$641,300	\$661,482	\$672,202	
Materials, Supplies & Services	\$332,711	\$278,771	\$288,055	\$284,217	\$353,195	\$353,195	\$376,605	\$367,095	
Capital Outlay	\$5,444	\$5,610	\$16,673	\$7,245	\$10,000	\$10,000	\$6,000	\$6,000	
Sub-Total:	\$936,451	\$863,356	\$933,053	\$925,592	\$1,005,035	\$1,004,495	\$1,044,087	\$1,045,297	
Interfund Transfer	\$0	\$0	\$1,200	\$1,100	\$1,200	\$1,200	\$1,200	\$1,200	
Ending Balance	\$(1,445,959)	\$(1,850,004)	\$(2,187,227)	\$0	\$(2,689,754)	\$(2,506,922)	\$(2,850,921)	\$(3,171,183)	
Sub-Total:	\$(1,445,959)	\$(1,850,004)	\$(2,186,027)	\$1,100	\$(2,688,554)	\$(2,505,722)	\$(2,849,721)	\$(3,169,983)	
Total:	== \$(509,509) ==	== \$(986,649) ==	== \$(1,252,975) ==	== \$926,692 ==	== \$(1,683,519) ==	== \$(1,501,227) ==	== \$(1,805,635) ==	== \$(2,124,686) ==	

Quinns Recreation Complex - Budget Summary

012- Quinns Recreation Complex	2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12				
REVENUES BY TYPE								
General Government								
34729 - ROOM RENTAL	\$466	\$5,426	\$3,410	\$0	\$4,417	\$0	\$0	\$0
34730 - Ice Facility Rent	\$115,848	\$141,569	\$193,128	\$215,789	\$210,604	\$232,542	\$235,000	\$240,000
34731 - Ice Facility League Rental	\$70,758	\$85,255	\$103,833	\$116,975	\$87,202	\$126,056	\$128,000	\$130,000
34732 - Ice Facility C Advertising	\$12,509	\$0	\$2,029	\$11,189	\$0	\$12,058	\$14,877	\$15,822
34733 - Ice Facility C Skate Rental	\$23,914	\$0	\$10,850	\$38,532	\$0	\$41,523	\$42,642	\$45,619
34734 - Ice Facility C Concessions	\$4,814	\$0	\$408	\$1,850	\$0	\$1,993	\$2,228	\$2,336
34735 - RETAIL SALES	\$11,565	\$35,235	\$59,180	\$49,111	\$63,810	\$52,925	\$46,410	\$48,560
34736 - Ice Facility C Locker Rental	\$3,489	\$224	\$1,811	\$9,641	\$63	\$10,389	\$24,287	\$25,966
34737 - RENTAL	\$1,668	\$0	\$0	\$6,552	\$0	\$7,060	\$12,419	\$14,902
34738 - SEASON PASSES	\$6,987	\$2,458	\$1,495	\$0	\$1,936	\$0	\$0	\$0
34739 - PARTIES	\$7,212	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34740 - PRIVATE LESSONS	\$2,574	\$47	\$0	\$0	\$0	\$0	\$0	\$0
34741 - SKATE SHARPENING	\$7,689	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34742 - MISCELLANEOUS	\$37	\$0	\$0	\$2,294	\$0	\$2,472	\$2,158	\$2,306
34743 - DROP-IN HOCKEY PUNCH PASS	\$15,098	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34744 - DROP-IN HOCKEY NR	\$212	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34745 - DROP-IN HOCKEY RES	\$13,849	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34746 - STICK & PUCK NR	\$41	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34747 - STICK & PUCK RES	\$3,745	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34748 - STICK & PUCK PUNCH PASS	\$443	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34749 - PUBLIC SKATE NR	\$15,261	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34750 - PUBLIC SKATE RES	\$34,202	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34751 - PUBLIC SKATE PUNCH CARD	\$3,504	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34752 - Ece Fac Cheap Skate NR	\$651	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34753 - CHEAP SKATE RES	\$785	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34754 - COFFEE CLUB NR	\$15	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34755 - COFFEE CLUB RES	\$205	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34757 - LEARN TO SKATE RES	\$31,486	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34758 - ICE FAC LEARN TO SKATE NR	\$24	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34759 - HOCKEY SKILLS & DRLLS RES	\$2,889	\$140	\$0	\$0	\$0	\$0	\$0	\$0

Quinns Recreation Complex - Budget Summary

012- Quinns Recreation Complex					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
34760 - Ece Fac Skills & Drills Punch Card	\$180	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34761 - LEARN TO SKATE REGISTRATION	\$6,725	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34762 - LEARN TO PLAY HOCKEY REGISTRATION	\$7,876	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34763 - ICE FAC - FREESTYLE	\$1,046	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34764 - LEARN TO SKATE SCHOOL PROGRAMS	\$13,601	\$0	\$5,602	\$28,119	\$0	\$30,302	\$30,000	\$30,000	\$30,000
34765 - ICE FAC - LEARN TO SKATE DROP IN	\$1,872	\$44,144	\$60,309	\$67,528	\$54,317	\$72,771	\$75,266	\$82,723	\$82,723
34766 - ICE FAC - FREESTLY PUNCH PASS	\$7,009	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34767 - ICE FAC - SPEEDSKATING PUNCH PASS	\$1,491	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34769 - ICE FAC - HOCKEY DROP IN YOUTH	\$130	\$134,978	\$119,825	\$71,024	\$142,821	\$76,537	\$75,000	\$75,000	\$75,000
34770 - Fields Rental	\$6,512	\$9,608	\$21,296	\$12,063	\$7,854	\$12,999	\$13,000	\$13,000	\$13,000
34773 - ICE FAC - SPEED SKATING DROP IN NR	\$17	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34774 - SPEEDSKATING PASS YOUTH	\$65	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34776 - ICE FAC - STICK & PUCK PASS YOUTH	\$400	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34777 - STAFF DISCOUNT	\$1,635	\$(15)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34778 - ICE FAC - RECREATION CARD	\$2,690	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34780 - ICE EVENTS	\$8,543	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34781 - ICE FACILITY - LEAGUE FINE	\$398	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34784 - ICE FAC - OFF ICE POS REV	\$992	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34785 - ICE FAC - PUNCH PASS	\$0	\$279	\$45	\$0	\$58	\$0	\$0	\$0	\$0
34792 - CURLING PUNCH CARD	\$1,351	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
34793 - CURLING DROP-IN	\$3,282	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
36921 - Cash Over Short	\$(171)	\$(38)	\$(191)	\$(88)	\$0	\$(95)	\$0	\$0	\$0
	\$457,582	\$459,311	\$583,030	\$630,578	\$573,082	\$679,535	\$701,288	\$726,235	\$726,235
Misc. Revenue									

Quinns Recreation Complex - Budget Summary

012- Quinns Recreation Complex					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
36911 - Other Miscellaneous	\$0	\$0	\$14,000	\$6,000	\$18,133	\$6,465	\$0	\$0	
	\$0	\$0	\$14,000	\$6,000	\$18,133	\$6,465	\$0	\$0	
Sub Total:	\$457,582	\$459,311	\$597,030	\$636,578	\$591,215	\$686,000	\$701,288	\$726,235	
Beginning Balance									
39990 - Beginning Balance	\$(967,091)	\$(1,445,959)	\$(1,850,004)	\$0	\$(2,274,735)	\$(2,187,227)	\$(2,506,922)	\$(2,850,921)	
	\$(967,091)	\$(1,445,959)	\$(1,850,004)	\$0	\$(2,274,735)	\$(2,187,227)	\$(2,506,922)	\$(2,850,921)	
Sub Total:	\$(967,091)	\$(1,445,959)	\$(1,850,004)	\$0	\$(2,274,735)	\$(2,187,227)	\$(2,506,922)	\$(2,850,921)	
Total:	\$(509,509)	\$(986,648)	\$(1,252,974)	\$636,578	\$(1,683,520)	\$(1,501,227)	\$(1,805,635)	\$(2,124,687)	

Quinns Recreation Complex - Budget Summary

012- Quinns Recreation Complex	2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12				
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>								
40095 - Ice Facility								
Personnel	\$519,090	\$479,862	\$526,471	\$522,761	\$539,996	\$536,106	\$556,591	\$565,615
Materials, Supplies & Services	\$285,367	\$204,265	\$234,879	\$226,711	\$253,440	\$253,440	\$264,850	\$267,340
Capital Outlay	\$5,444	\$5,610	\$16,673	\$7,245	\$6,000	\$6,000	\$2,000	\$2,000
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	\$809,901	\$689,737	\$778,022	\$756,717	\$799,436	\$795,546	\$823,441	\$834,955
40096 - Fields								
Personnel	\$79,206	\$99,112	\$101,855	\$111,368	\$101,844	\$105,194	\$104,891	\$106,587
Materials, Supplies & Services	\$47,343	\$74,506	\$53,175	\$57,506	\$99,755	\$99,755	\$111,755	\$99,755
Capital Outlay	\$0	\$0	\$0	\$0	\$4,000	\$4,000	\$4,000	\$4,000
	-----	-----	-----	-----	-----	-----	-----	-----
	\$126,549	\$173,619	\$155,030	\$168,874	\$205,599	\$208,949	\$220,646	\$210,342
Sub Total:	\$936,451	\$863,356	\$933,053	\$925,592	\$1,005,035	\$1,004,495	\$1,044,087	\$1,045,297
Interfund Transfer	\$0	\$0	\$1,200	\$1,100	\$1,200	\$1,200	\$1,200	\$1,200
Ending Balance	\$(1,445,959)	\$(1,850,004)	\$(2,187,227)	\$0	\$(2,689,754)	\$(2,506,922)	\$(2,850,921)	\$(3,171,183)
Sub Total:	\$(1,445,959)	\$(1,850,004)	\$(2,186,027)	\$1,100	\$(2,688,554)	\$(2,505,722)	\$(2,849,721)	\$(3,169,983)
Total:	=====	=====	=====	=====	=====	=====	=====	=====
	\$(509,509)	\$(986,649)	\$(1,252,975)	\$926,692	\$(1,683,519)	\$(1,501,227)	\$(1,805,635)	\$(2,124,686)

Water Fund - Budget Summary

051- Water Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Revenue Summary								
Planning Building & Engineering Fees	\$2,704,305	\$615,547	\$448,293	\$473,544	\$504,187	\$475,000	\$684,344	\$828,667
Intergovernmental Revenue	\$0	\$0	\$0	\$0	\$1,375,000	\$0	\$1,375,000	\$598,200
Charges for Services	\$7,190,058	\$7,355,524	\$8,416,666	\$8,507,804	\$8,959,471	\$9,341,161	\$10,749,556	\$11,862,464
Misc. Revenue	\$331,852	\$300,022	\$513,904	\$200,373	\$248,230	\$192,023	\$193,023	\$193,023
Special Revenue & Resources	\$0	\$0	\$168,969	\$0	\$4,500,000	\$4,000,000	\$5,000,000	\$8,300,000
Sub-Total:	\$10,226,215	\$8,271,093	\$9,547,832	\$9,181,721	\$15,586,888	\$14,008,184	\$18,001,923	\$21,782,354
Interfund Transactions	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Beginning Balance	\$13,114,854	\$30,339,556	\$18,851,301	\$0	\$3,265,658	\$6,663,470	\$1,673,149	\$1,084,309
Sub-Total:	\$13,114,854	\$30,339,556	\$18,851,301	\$0	\$3,265,658	\$6,663,470	\$1,973,149	\$1,384,309
Total:	\$23,341,068	\$38,610,650	\$28,399,133	\$9,181,721	\$18,852,546	\$20,671,654	\$19,975,072	\$23,166,663

Water Fund - Budget Summary

051- Water Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Expense Summary								
Personnel	\$1,352,457	\$1,385,053	\$1,417,160	\$1,525,980	\$1,471,100	\$1,471,100	\$2,228,073	\$2,351,075
Materials, Supplies & Services	\$1,604,133	\$1,533,773	\$2,026,029	\$1,574,903	\$2,188,922	\$2,545,045	\$2,922,871	\$2,962,386
Capital Outlay	\$5,087,463	\$25,558,752	\$13,892,307	\$8,621,616	\$7,219,451	\$10,564,189	\$9,042,821	\$11,507,636
Debt Service	\$1,101,424	\$1,999,706	\$3,209,115	\$1,634,332	\$3,205,433	\$3,205,433	\$3,942,998	\$3,944,253
Contingency	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000
Sub-Total:	\$9,145,477	\$30,477,284	\$20,544,611	\$13,356,831	\$14,184,906	\$17,885,767	\$18,236,763	\$20,865,350
Interfund Transfer	\$1,185,586	\$1,192,163	\$1,191,052	\$1,020,019	\$1,112,738	\$1,112,738	\$654,000	\$654,000
Ending Balance	\$13,010,035	\$6,941,202	\$6,663,470	\$0	\$3,554,903	\$1,673,149	\$1,084,309	\$1,647,313
Sub-Total:	\$14,195,621	\$8,133,365	\$7,854,522	\$1,020,019	\$4,667,641	\$2,785,887	\$1,738,309	\$2,301,313
Total:	\$23,341,099	\$38,610,649	\$28,399,133	\$14,376,850	\$18,852,547	\$20,671,654	\$19,975,072	\$23,166,663

Water Fund - Budget Summary

051- Water Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
REVENUES BY TYPE									
Planning Building & Engineering Fees									
32363 - Water Impact Fees	\$2,704,305	\$615,547	\$448,293	\$473,544	\$473,544	\$504,187	\$475,000	\$684,344	\$828,667
	\$2,704,305	\$615,547	\$448,293	\$473,544	\$473,544	\$504,187	\$475,000	\$684,344	\$828,667
Intergovernmental Revenue									
33110 - Federal Grants	\$0	\$0	\$0	\$0	\$0	\$1,375,000	\$0	\$1,375,000	\$598,200
	\$0	\$0	\$0	\$0	\$0	\$1,375,000	\$0	\$1,375,000	\$598,200
Charges for Services									
34111 - Water Service Fees	\$7,145,303	\$7,315,329	\$8,375,576	\$8,474,398	\$8,474,398	\$8,925,971	\$9,307,661	\$10,716,056	\$11,828,964
34112 - Late Fees Water Bil	\$5,022	\$5,379	\$10,331	\$10,804	\$10,804	\$0	\$0	\$0	\$0
34113 - Water Meter Rental	\$200	\$150	\$100	\$400	\$400	\$0	\$0	\$0	\$0
34121 - Sale Of Meters	\$35,832	\$29,067	\$26,759	\$20,203	\$20,203	\$30,000	\$30,000	\$30,000	\$30,000
34123 - Reconnection Fees	\$3,700	\$5,600	\$3,900	\$2,000	\$2,000	\$3,500	\$3,500	\$3,500	\$3,500
	\$7,190,058	\$7,355,524	\$8,416,666	\$8,507,804	\$8,507,804	\$8,959,471	\$9,341,161	\$10,749,556	\$11,862,464
Special Revenue & Resources									
39110 - Donations	\$0	\$0	\$168,969	\$0	\$0	\$0	\$0	\$0	\$0
39220 - Bond Proceeds	\$0	\$0	\$0	\$0	\$0	\$4,500,000	\$4,000,000	\$5,000,000	\$8,300,000
	\$0	\$0	\$168,969	\$0	\$0	\$4,500,000	\$4,000,000	\$5,000,000	\$8,300,000
Misc. Revenue									
36111 - Interest Earnings	\$229,731	\$65,125	\$36,847	\$0	\$0	\$70,207	\$14,000	\$15,000	\$15,000
36112 - Int Earn Spec Accts	\$57,021	\$86,059	\$299,034	\$29,738	\$29,738	\$0	\$0	\$0	\$0
36310 - Sale Of Assets	\$1,800	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
36911 - Other Miscellaneous	\$43,301	\$14,856	\$0	\$0	\$0	\$0	\$0	\$0	\$0
36915 - BUILD AMERICA BOND SUBSIDY	\$0	\$133,982	\$178,023	\$170,635	\$170,635	\$178,023	\$178,023	\$178,023	\$178,023
	\$331,852	\$300,022	\$513,904	\$200,373	\$200,373	\$248,230	\$192,023	\$193,023	\$193,023
Sub Total:	\$10,226,215	\$8,271,093	\$9,547,832	\$9,181,721	\$9,181,721	\$15,586,888	\$14,008,184	\$18,001,923	\$21,782,354
Interfund Transactions									
38211 - Trans Fr Gen Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$300,000
Beginning Balance									
39990 - Beginning Balance	\$13,114,854	\$30,339,556	\$18,851,301	\$0	\$0	\$3,265,658	\$6,663,470	\$1,673,149	\$1,084,309

Water Fund - Budget Summary

051- Water Fund

	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	\$13,114,854	\$30,339,556	\$18,851,301	\$0	\$3,265,658	\$6,663,470	\$1,673,149	\$1,084,309
Sub Total:	\$13,114,854	\$30,339,556	\$18,851,301	\$0	\$3,265,658	\$6,663,470	\$1,973,149	\$1,384,309
Total:	\$23,341,068	\$38,610,650	\$28,399,133	\$9,181,721	\$18,852,546	\$20,671,654	\$19,975,072	\$23,166,663

Water Fund - Budget Summary

051- Water Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
EXPENDITURES BY DEPARTMENT & TYPE									
40103 - blank									
Personnel	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$438	\$808
Materials, Supplies & Services	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$211,320	\$211,320
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$211,758	\$212,128
40450 - Water Billing									
Personnel	\$66,087	\$67,723	\$68,670	\$65,763	\$65,347	\$65,347	\$68,394	\$69,415	\$69,415
Materials, Supplies & Services	\$39,784	\$40,200	\$39,838	\$26,888	\$68,485	\$68,485	\$74,710	\$75,560	\$75,560
	\$105,872	\$107,924	\$108,508	\$92,652	\$133,832	\$133,832	\$143,104	\$144,975	\$144,975
40451 - Water Operations									
Personnel	\$1,281,935	\$1,304,284	\$1,333,906	\$1,435,404	\$1,405,753	\$1,405,753	\$2,159,241	\$2,280,852	\$2,280,852
Materials, Supplies & Services	\$1,564,349	\$1,493,573	\$1,986,191	\$1,548,014	\$2,120,437	\$2,476,560	\$2,636,841	\$2,675,506	\$2,675,506
Capital Outlay	\$107,721	\$49,055	\$17,542	\$9,457	\$43,000	\$43,000	\$43,000	\$43,000	\$43,000
	\$2,954,005	\$2,846,912	\$3,337,639	\$2,992,875	\$3,569,190	\$3,925,313	\$4,839,082	\$4,999,358	\$4,999,358
40740 - 2009A WATER BONDS									
Debt Service	\$0	\$0	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500
	\$0	\$0	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500	\$127,500
40741 - 2009B WATER BONDS									
Debt Service	\$0	\$1,068,478	\$1,167,291	\$233,894	\$1,158,450	\$1,158,450	\$1,900,700	\$1,899,100	\$1,899,100
	\$0	\$1,068,478	\$1,167,291	\$233,894	\$1,158,450	\$1,158,450	\$1,900,700	\$1,899,100	\$1,899,100
40742 - 2009C WATER BONDS									
Debt Service	\$0	\$382,891	\$510,649	\$235,131	\$511,138	\$511,138	\$511,138	\$511,138	\$511,138
	\$0	\$382,891	\$510,649	\$235,131	\$511,138	\$511,138	\$511,138	\$511,138	\$511,138
40743 - 2010 WATER BONDS									
Debt Service	\$0	\$184,197	\$1,094,380	\$848,860	\$1,092,300	\$1,092,300	\$1,087,950	\$1,091,350	\$1,091,350
	\$0	\$184,197	\$1,094,380	\$848,860	\$1,092,300	\$1,092,300	\$1,087,950	\$1,091,350	\$1,091,350
40761 - Bond Debt 2002									
Debt Service	\$791,139	\$53,763	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$791,139	\$53,763	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Water Fund - Budget Summary

051- Water Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
40770 - CIB Bond									
Debt Service	\$310,285	\$310,378	\$309,295	\$188,947	\$316,045	\$316,045	\$315,710	\$315,165	
	\$310,285	\$310,378	\$309,295	\$188,947	\$316,045	\$316,045	\$315,710	\$315,165	
40981 - Contingency General									
Contingency	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	
	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$100,000	\$100,000	
43312 - Tunnel Improvements									
Capital Outlay	\$314,184	\$477,716	\$265,150	\$27,843	\$314,150	\$120,000	\$311,100	\$228,888	
	\$314,184	\$477,716	\$265,150	\$28,098	\$314,150	\$120,000	\$311,100	\$228,888	
43317 - Water Equipment									
Capital Outlay	\$22,687	\$0	\$25,490	\$69,471	\$125,000	\$168,566	\$60,000	\$60,000	
	\$22,687	\$0	\$25,490	\$69,471	\$125,000	\$168,566	\$60,000	\$60,000	
43335 - Computer Aided Mapping									
Capital Outlay	\$2,815	\$8,467	\$0	\$0	\$6,718	\$6,718	\$0	\$0	
	\$2,815	\$8,467	\$0	\$0	\$6,718	\$6,718	\$0	\$0	
43340 - Motor Change Out & Rebuild									
Capital Outlay	\$25,587	\$41,190	\$22,093	\$27,277	\$25,750	\$31,954	\$25,875	\$26,781	
	\$25,587	\$41,190	\$22,093	\$27,277	\$25,750	\$31,954	\$25,875	\$26,781	
43341 - Water Recording Devices									
Capital Outlay	\$28,935	\$6,738	\$0	\$0	\$0	\$0	\$0	\$0	
	\$28,935	\$6,738	\$0	\$0	\$0	\$0	\$0	\$0	
43390 - Judge Water Treatment									
Capital Outlay	\$4,355	\$213,518	\$811,875	\$220,711	\$772,000	\$250,000	\$1,707,750	\$1,767,521	
	\$4,355	\$213,518	\$811,875	\$220,711	\$772,000	\$250,000	\$1,707,750	\$1,767,521	
43391 - Backflow Prevention									
Personnel	\$0	\$2,430	\$4,882	\$776	\$0	\$0	\$0	\$0	
Capital Outlay	\$115,108	\$1,530,136	\$220,337	\$19,349	\$283,251	\$165,000	\$0	\$0	
	\$115,108	\$1,532,565	\$225,219	\$20,124	\$283,251	\$165,000	\$0	\$0	
43392 - JSSD Water Assessment									
Capital Outlay	\$740,942	\$474,495	\$0	\$0	\$0	\$0	\$0	\$0	
	\$740,942	\$474,495	\$0	\$0	\$0	\$0	\$0	\$0	

Water Fund - Budget Summary

051- Water Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12		Budget	Budget		
43417 - Otis Water Pipeline Repl									
Capital Outlay	\$6,536	\$135,465	\$0	\$77,022	\$128,750	\$128,750	\$1,732,797	\$252,806	
	\$6,536	\$135,465	\$0	\$77,022	\$128,750	\$128,750	\$1,732,797	\$252,806	
43428 - Water Dept Infrastructure Imp									
Personnel	\$110	\$0	\$0	\$130	\$0	\$0	\$0	\$0	
Capital Outlay	\$469,030	\$33,307	\$228,756	\$619,963	\$597,400	\$810,000	\$828,000	\$621,311	
	\$469,140	\$33,307	\$228,756	\$620,093	\$597,400	\$810,000	\$828,000	\$621,311	
43467 - Deer Valley Fire Flow Tie In									
Capital Outlay	\$27,002	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$27,002	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
43468 - Solomere Pump Station Upgrade									
Capital Outlay	\$42,733	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$42,733	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
43469 - Emergency Power									
Capital Outlay	\$4,878	\$0	\$0	\$0	\$126,483	\$0	\$130,910	\$0	
	\$4,878	\$0	\$0	\$0	\$126,483	\$0	\$130,910	\$0	
43470 - Boothill Transmission Line									
Personnel	\$0	\$1,741	\$0	\$0	\$0	\$0	\$0	\$0	
Capital Outlay	\$754,859	\$653,146	\$63,658	\$752,189	\$0	\$739,824	\$0	\$0	
	\$754,859	\$654,888	\$63,658	\$752,189	\$0	\$739,824	\$0	\$0	
43513 - Rockport Water, Pipeline, and Storage									
Capital Outlay	\$1,060,712	\$759,620	\$884,862	\$1,177,637	\$772,862	\$772,862	\$1,041,796	\$1,046,418	
	\$1,060,712	\$759,620	\$884,862	\$1,182,591	\$772,862	\$772,862	\$1,041,796	\$1,046,418	
43514 - Park City Water Infrastructure Project - Phase 1									
Personnel	\$4,325	\$6,185	\$0	\$0	\$0	\$0	\$0	\$0	
Capital Outlay	\$1,133,469	\$4,951,370	\$735,112	\$217,021	\$72,100	\$231,471	\$0	\$0	
	\$1,137,795	\$4,957,554	\$735,112	\$217,021	\$72,100	\$231,471	\$0	\$0	
43515 - Corrosion Study of Water System									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$51,750	\$0	
	\$0	\$0	\$0	\$0	\$0	\$0	\$51,750	\$0	

Water Fund - Budget Summary

051- Water Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
43516 - Spiro Building Maintenance									
Capital Outlay	\$3,737	\$545	\$0	\$13,979	\$70,292	\$70,292	\$0	\$0	
	\$3,737	\$545	\$0	\$13,979	\$70,292	\$70,292	\$0	\$0	
43519 - Judge/Talisker/NPDES									
Capital Outlay	\$50,517	\$0	\$0	\$0	\$0	\$1,464	\$0	\$0	
	\$50,517	\$0	\$0	\$0	\$0	\$1,464	\$0	\$0	
43546 - Gap Water Supply									
Capital Outlay	\$27,469	\$22,531	\$0	\$0	\$0	\$0	\$0	\$0	
	\$27,469	\$22,531	\$0	\$0	\$0	\$0	\$0	\$0	
43569 - Quinn's Junction Transmission Lines									
Personnel	\$0	\$2,689	\$9,702	\$2,121	\$0	\$0	\$0	\$0	
Capital Outlay	\$0	\$473,037	\$834,648	\$220,388	\$70,000	\$233,079	\$0	\$0	
	\$0	\$475,726	\$844,350	\$222,509	\$70,000	\$233,079	\$0	\$0	
43570 - PC Heights Capacity Upgrade									
Capital Outlay	\$0	\$2,987	\$0	\$0	\$0	\$0	\$0	\$299,943	
	\$0	\$2,987	\$0	\$0	\$0	\$0	\$0	\$299,943	
43571 - Quinn's Water Treatment Plant									
Capital Outlay	\$144,188	\$1,012,704	\$9,668,241	\$5,082,889	\$3,042,148	\$6,219,662	\$0	\$374,929	
	\$144,188	\$1,012,704	\$9,668,241	\$5,082,889	\$3,042,148	\$6,219,662	\$0	\$374,929	
43572 - PROMONTORY PIPELINE									
Capital Outlay	\$0	\$1,507,392	\$47,389	\$0	\$0	\$0	\$0	\$0	
	\$0	\$1,507,392	\$47,389	\$0	\$0	\$0	\$0	\$0	
43574 - JSSD WATER RIGHTS PURCH									
Capital Outlay	\$0	\$12,830,335	\$0	\$0	\$0	\$0	\$0	\$0	
	\$0	\$12,830,335	\$0	\$0	\$0	\$0	\$0	\$0	
43576 - Osguthorpe Water Fee Credit Purchase									
Capital Outlay	\$0	\$375,000	\$0	\$0	\$0	\$0	\$0	\$0	
	\$0	\$375,000	\$0	\$0	\$0	\$0	\$0	\$0	

Water Fund - Budget Summary

051- Water Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12		Budget	Budget		
43600 - Prospector Drain - Regulatory Project									
Capital Outlay	\$0	\$0	\$0	\$2,268	\$250,000	\$250,000	\$501,627	\$1,033,351	
	\$0	\$0	\$0	\$2,268	\$250,000	\$250,000	\$501,627	\$1,033,351	
43610 - Landscape Water Checks									
Capital Outlay	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$5,175	\$5,356	
	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$5,175	\$5,356	
43611 - PC Heights Development Infrastructure (cap expansion component)									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$221,490	\$229,242	
	\$0	\$0	\$0	\$0	\$0	\$0	\$221,490	\$229,242	
43612 - Smart Irrigation Controllers									
Capital Outlay	\$0	\$0	\$0	\$0	\$6,000	\$6,000	\$12,420	\$12,855	
	\$0	\$0	\$0	\$0	\$6,000	\$6,000	\$12,420	\$12,855	
43613 - Water Quality Study									
Capital Outlay	\$0	\$0	\$0	\$84,152	\$400,000	\$200,000	\$150,000	\$150,000	
	\$0	\$0	\$0	\$100,729	\$400,000	\$200,000	\$150,000	\$150,000	
43614 - Rockport Capital Facilities Replacement									
Capital Outlay	\$0	\$0	\$67,155	\$0	\$108,547	\$108,547	\$114,631	\$114,631	
	\$0	\$0	\$67,155	\$0	\$108,547	\$108,547	\$114,631	\$114,631	
43622 - Ironhorse Electronic Access Control									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000	\$2,000	
	\$0	\$0	\$0	\$0	\$0	\$2,000	\$2,000	\$2,000	
43636 - Raw Water Line and Tank									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$258,750	\$0	
	\$0	\$0	\$0	\$0	\$0	\$0	\$258,750	\$0	
43637 - Irrigation Screening Facility									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$517,500	\$2,785,185	
	\$0	\$0	\$0	\$0	\$0	\$0	\$517,500	\$2,785,185	

Water Fund - Budget Summary

051- Water Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
43639 - Deer Valley Drive - Water Infrastructure									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$776,250	\$803,419	
	\$0	\$0	\$0	\$0	\$0	\$0	\$776,250	\$803,419	
43641 - Quinn's Water Treatment Plant Asset Replacement									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$150,000	
	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$150,000	
43642 - Quinn's Dewatering									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$1,500,000	
	\$0	\$0	\$0	\$0	\$0	\$0	\$500,000	\$1,500,000	
Sub Total:	\$9,145,477	\$30,477,284	\$20,544,611	\$13,356,831	\$14,184,906	\$17,885,767	\$18,236,763	\$20,865,350	
Interfund Transfer	\$1,185,586	\$1,192,163	\$1,191,052	\$1,020,019	\$1,112,738	\$1,112,738	\$654,000	\$654,000	
Ending Balance	\$13,010,035	\$6,941,202	\$6,663,470	\$0	\$3,554,903	\$1,673,149	\$1,084,309	\$1,647,313	
Sub Total:	\$14,195,621	\$8,133,365	\$7,854,522	\$1,020,019	\$4,667,641	\$2,785,887	\$1,738,309	\$2,301,313	
Total:	\$23,341,099	\$38,610,649	\$28,399,133	\$14,376,850	\$18,852,547	\$20,671,654	\$19,975,072	\$23,166,663	

Golf Course Fund - Budget Summary

055- Golf Course Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Revenue Summary								
Recreation	\$1,220,261	\$1,053,661	\$1,066,415	\$1,019,742	\$1,225,000	\$1,212,000	\$1,225,000	\$1,225,000
Intergovernmental Revenue	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Misc. Revenue	\$74,086	\$23,062	\$38,899	\$40,751	\$70,000	\$45,500	\$51,500	\$51,500
Special Revenue & Resources	\$0	\$1,132,822	\$0	\$0	\$0	\$0	\$0	\$0
Sub-Total:	\$1,306,348	\$2,209,544	\$1,105,315	\$1,060,493	\$1,295,000	\$1,257,500	\$1,276,500	\$1,276,500
Interfund Transactions	\$25,000	\$25,000	\$25,000	\$22,913	\$25,000	\$25,000	\$25,000	\$25,000
Beginning Balance	\$422,118	\$489,077	\$1,342,519	\$0	\$1,125,811	\$1,165,727	\$642,189	\$369,838
Sub-Total:	\$447,118	\$514,077	\$1,367,519	\$22,913	\$1,150,811	\$1,190,727	\$667,189	\$394,838
Total:	\$1,753,465	\$2,723,622	\$2,472,834	\$1,083,406	\$2,445,811	\$2,448,227	\$1,943,689	\$1,671,338

Golf Course Fund - Budget Summary

055- Golf Course Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Expense Summary								
Personnel	\$556,309	\$549,042	\$596,551	\$564,576	\$710,366	\$710,366	\$732,429	\$744,631
Materials, Supplies & Services	\$435,767	\$388,466	\$389,342	\$376,090	\$457,460	\$457,460	\$457,460	\$456,135
Capital Outlay	\$106,684	\$281,366	\$158,986	\$395,354	\$231,005	\$471,968	\$206,005	\$131,005
Debt Service	\$31,543	\$31,543	\$31,543	\$32,643	\$23,624	\$32,644	\$39,357	\$39,356
Sub-Total:	\$1,130,303	\$1,250,417	\$1,176,422	\$1,368,663	\$1,422,455	\$1,672,438	\$1,435,251	\$1,371,127
Interfund Transfer	\$134,085	\$130,685	\$130,685	\$122,485	\$133,600	\$133,600	\$138,600	\$138,600
Ending Balance	\$489,077	\$1,342,519	\$1,165,727	\$0	\$889,755	\$642,189	\$369,838	\$161,611
Sub-Total:	\$623,162	\$1,473,204	\$1,296,412	\$122,485	\$1,023,355	\$775,789	\$508,438	\$300,211
Total:	\$1,753,465	\$2,723,621	\$2,472,834	\$1,491,148	\$2,445,810	\$2,448,227	\$1,943,689	\$1,671,338

Golf Course Fund - Budget Summary

055- Golf Course Fund					2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
REVENUES BY TYPE									
Intergovernmental Revenue									
33313 - Restaurant Tax Grant	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$12,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Recreation									
34661 - Golf Fees	\$689,130	\$586,999	\$621,453	\$575,720	\$670,000	\$657,000	\$670,000	\$670,000	\$670,000
34662 - Cart Fees	\$197,623	\$167,006	\$172,375	\$169,054	\$200,000	\$186,000	\$200,000	\$200,000	\$200,000
34663 - Pass Fees	\$63,571	\$54,277	\$46,424	\$41,506	\$66,000	\$68,000	\$66,000	\$66,000	\$66,000
34664 - Driving Range Fees	\$43,724	\$35,340	\$37,985	\$42,149	\$40,000	\$38,000	\$40,000	\$40,000	\$40,000
34665 - Pro Shop Retail Sale	\$177,372	\$172,767	\$148,565	\$156,069	\$200,000	\$212,000	\$200,000	\$200,000	\$200,000
34666 - Golf Lessons	\$45,062	\$34,671	\$37,206	\$33,282	\$46,000	\$48,000	\$46,000	\$46,000	\$46,000
34667 - Golf Lesson Clinics	\$645	\$840	\$675	\$225	\$0	\$0	\$0	\$0	\$0
34668 - Tournament Admin.	\$3,134	\$1,762	\$1,732	\$1,738	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000
	\$1,220,261	\$1,053,661	\$1,066,415	\$1,019,742	\$1,225,000	\$1,212,000	\$1,225,000	\$1,225,000	\$1,225,000
Special Revenue & Resources									
39110 - Donations	\$0	\$1,132,822	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$1,132,822	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Misc. Revenue									
36111 - Interest Earnings	\$19,087	\$4,807	\$2,775	\$0	\$20,000	\$1,500	\$1,500	\$1,500	\$1,500
36210 - Rental Income	\$5,356	\$21,590	\$28,727	\$22,616	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
36911 - Other Miscellaneous	\$50,249	\$(3,829)	\$7,428	\$18,230	\$25,000	\$19,000	\$25,000	\$25,000	\$25,000
36921 - Cash Over Short	\$(605)	\$494	\$(29)	\$(94)	\$0	\$0	\$0	\$0	\$0
	\$74,086	\$23,062	\$38,899	\$40,751	\$70,000	\$45,500	\$51,500	\$51,500	\$51,500
Sub Total:	\$1,306,348	\$2,209,544	\$1,105,315	\$1,060,493	\$1,295,000	\$1,257,500	\$1,276,500	\$1,276,500	\$1,276,500
Interfund Transactions									
38211 - Trans Fr Gen Fund	\$25,000	\$25,000	\$25,000	\$22,913	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
	\$25,000	\$25,000	\$25,000	\$22,913	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Beginning Balance									
39990 - Beginning Balance	\$422,118	\$489,077	\$1,342,519	\$0	\$1,125,811	\$1,165,727	\$642,189	\$369,838	\$369,838
	\$422,118	\$489,077	\$1,342,519	\$0	\$1,125,811	\$1,165,727	\$642,189	\$369,838	\$369,838
Sub Total:	\$447,118	\$514,077	\$1,367,519	\$22,913	\$1,150,811	\$1,190,727	\$667,189	\$394,838	\$394,838

Golf Course Fund - Budget Summary

055- Golf Course Fund

	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Total:	\$1,753,465	\$2,723,622	\$2,472,834	\$1,083,406	\$2,445,811	\$2,448,227	\$1,943,689	\$1,671,338

Golf Course Fund - Budget Summary

055- Golf Course Fund					2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12					
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
40564 - Golf Maintenance									
Personnel	\$261,046	\$287,334	\$313,753	\$327,637	\$400,485	\$400,485	\$417,502	\$424,936	
Materials, Supplies & Services	\$266,729	\$222,234	\$187,724	\$160,280	\$205,622	\$205,622	\$205,622	\$205,622	
Capital Outlay	\$0	\$0	\$0	\$0	\$1,005	\$1,005	\$1,005	\$1,005	
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	\$527,774	\$509,568	\$501,477	\$487,917	\$607,112	\$607,112	\$624,129	\$631,563	
40571 - Golf Pro Shop									
Personnel	\$295,263	\$261,707	\$282,798	\$236,940	\$309,881	\$309,881	\$314,926	\$319,695	
Materials, Supplies & Services	\$169,038	\$166,232	\$201,618	\$215,809	\$251,838	\$251,838	\$251,838	\$250,513	
Capital Outlay	\$663	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Debt Service	\$31,543	\$31,543	\$31,543	\$32,643	\$23,624	\$32,644	\$39,357	\$39,356	
	-----	-----	-----	-----	-----	-----	-----	-----	
	\$496,508	\$459,483	\$515,959	\$485,392	\$585,343	\$594,363	\$606,121	\$609,564	
43367 - Golf Course Improvements									
Capital Outlay	\$38,527	\$118,000	\$12,499	\$40,114	\$32,000	\$53,977	\$32,000	\$32,000	
	-----	-----	-----	-----	-----	-----	-----	-----	
	\$38,527	\$118,000	\$12,499	\$40,114	\$32,000	\$53,977	\$32,000	\$32,000	
43403 - Golf Equipment Replacement									
Capital Outlay	\$56,607	\$163,366	\$146,487	\$44,406	\$98,000	\$106,151	\$98,000	\$98,000	
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	\$56,607	\$163,366	\$146,487	\$44,406	\$98,000	\$106,151	\$98,000	\$98,000	
43498 - Quinn's Fields Phase III									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$210,983	\$0	\$0	
	-----	-----	-----	-----	-----	-----	-----	-----	
	\$0	\$0	\$0	\$0	\$0	\$210,983	\$0	\$0	
43538 - Golf Course Improvement									
Capital Outlay	\$10,887	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	-----	-----	-----	-----	-----	-----	-----	-----	
	\$10,887	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
43587 - Golf Course Controller Upgrade									
Capital Outlay	\$0	\$0	\$0	\$99,852	\$100,000	\$99,852	\$0	\$0	
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	\$0	\$0	\$0	\$99,852	\$100,000	\$99,852	\$0	\$0	
43588 - Golf Course Sprinkler Head Upgrade									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	
	-----	-----	-----	-----	-----	-----	-----	-----	
	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000	\$0	

Golf Course Fund - Budget Summary

055- Golf Course Fund

	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Sub Total:	\$1,130,303	\$1,250,417	\$1,176,422	\$1,368,663	\$1,422,455	\$1,672,438	\$1,435,251	\$1,371,127
Interfund Transfer	\$134,085	\$130,685	\$130,685	\$122,485	\$133,600	\$133,600	\$138,600	\$138,600
Ending Balance	\$489,077	\$1,342,519	\$1,165,727	\$0	\$889,755	\$642,189	\$369,838	\$161,611
Sub Total:	\$623,162	\$1,473,204	\$1,296,412	\$122,485	\$1,023,355	\$775,789	\$508,438	\$300,211
Total:	\$1,753,465	\$2,723,621	\$2,472,834	\$1,491,148	\$2,445,810	\$2,448,227	\$1,943,689	\$1,671,338

Transportation & Parking Fund - Budget Summary

057- Transportation & Parking Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Revenue Summary									
Sales Tax	\$2,436,838	\$3,127,767	\$3,503,440	\$3,286,089	\$3,376,000	\$3,447,000	\$3,622,000	\$3,731,000	
Licenses	\$964,736	\$1,041,050	\$1,056,349	\$934,885	\$995,000	\$1,083,000	\$845,000	\$847,000	
Intergovernmental Revenue	\$2,443,256	\$6,631,022	\$5,630,098	\$3,032,744	\$1,500,000	\$12,573,646	\$1,500,000	\$2,750,000	
Charges for Services	\$1,926,206	\$2,088,700	\$1,729,833	\$1,424,099	\$2,004,000	\$1,976,000	\$2,051,000	\$2,098,000	
Fines & Forfeitures	\$500,767	\$646,753	\$707,679	\$613,281	\$730,000	\$727,200	\$680,000	\$680,000	
Misc. Revenue	\$233,604	\$140,229	\$88,672	\$301	\$0	\$23,000	\$0	\$0	
Other Fees	\$0	\$0	\$0	\$11,300	\$0	\$0	\$0	\$0	
Special Revenue & Resources	\$122,532	\$422,410	\$289,189	\$418,514	\$150,000	\$419,000	\$151,912	\$153,823	
Sub-Total:	\$8,627,939	\$14,097,932	\$13,005,261	\$9,721,213	\$8,755,000	\$20,248,846	\$8,849,912	\$10,259,823	
Beginning Balance	\$11,668,449	\$11,902,704	\$13,945,235	\$0	\$10,580,716	\$13,703,979	\$10,555,886	\$10,845,630	
Sub-Total:	\$11,668,449	\$11,902,704	\$13,945,235	\$0	\$10,580,716	\$13,703,979	\$10,555,886	\$10,845,630	
Total:	\$20,296,388	\$26,000,636	\$26,950,496	\$9,721,213	\$19,335,716	\$33,952,825	\$19,405,797	\$21,105,453	

Transportation & Parking Fund - Budget Summary

057- Transportation & Parking Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Expense Summary									
Personnel	\$3,288,027	\$3,562,229	\$3,685,687	\$3,770,958	\$4,540,879	\$4,540,879	\$4,858,238	\$4,934,108	
Materials, Supplies & Services	\$636,854	\$568,836	\$736,894	\$931,640	\$937,013	\$1,172,013	\$1,172,013	\$1,172,013	
Capital Outlay	\$2,288,062	\$5,867,834	\$6,448,839	\$3,909,483	\$303,090	\$15,370,155	\$534,917	\$1,399,799	
Sub-Total:	\$6,212,943	\$9,998,899	\$10,871,421	\$8,612,081	\$5,780,982	\$21,083,047	\$6,565,168	\$7,505,920	
Interfund Transfer	\$2,180,742	\$2,056,502	\$2,375,096	\$2,121,075	\$2,313,892	\$2,313,892	\$1,995,000	\$1,995,000	
Ending Balance	\$11,902,704	\$13,945,235	\$13,703,979	\$0	\$11,240,842	\$10,555,886	\$10,845,630	\$11,604,533	
Sub-Total:	\$14,083,446	\$16,001,737	\$16,079,075	\$2,121,075	\$13,554,734	\$12,869,778	\$12,840,630	\$13,599,533	
Total:	\$20,296,388	\$26,000,636	\$26,950,496	\$10,733,156	\$19,335,716	\$33,952,824	\$19,405,797	\$21,105,452	

Transportation & Parking Fund - Budget Summary

057- Transportation & Parking Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget	2013 Budget	2014 Plan
REVENUES BY TYPE									
Sales Tax									
31212 - Transit Sales Tax	\$1,533,677	\$1,633,166	\$1,829,357	\$1,715,980	\$1,825,000	\$1,825,000	\$1,891,000	\$1,948,000	\$1,948,000
31214 - Resort Tax Transpor	\$903,161	\$1,494,601	\$1,674,083	\$1,570,109	\$1,551,000	\$1,622,000	\$1,731,000	\$1,783,000	\$1,783,000
	\$2,436,838	\$3,127,767	\$3,503,440	\$3,286,089	\$3,376,000	\$3,447,000	\$3,622,000	\$3,731,000	\$3,731,000
Licenses									
32111 - Business Licenses	\$802,723	\$817,496	\$838,615	\$796,742	\$800,000	\$923,000	\$680,000	\$681,600	\$681,600
32161 - Night Rent Lic Fee	\$162,012	\$223,555	\$217,734	\$138,143	\$195,000	\$160,000	\$165,000	\$165,400	\$165,400
	\$964,736	\$1,041,050	\$1,056,349	\$934,885	\$995,000	\$1,083,000	\$845,000	\$847,000	\$847,000
Intergovernmental Revenue									
33110 - Federal Grants	\$2,443,256	\$6,631,022	\$5,630,098	\$3,032,744	\$1,500,000	\$12,573,646	\$1,500,000	\$2,750,000	\$2,750,000
	\$2,443,256	\$6,631,022	\$5,630,098	\$3,032,744	\$1,500,000	\$12,573,646	\$1,500,000	\$2,750,000	\$2,750,000
Charges for Services									
34211 - Fare Revenue	\$45,997	\$53,979	\$37,252	\$38,778	\$59,000	\$40,000	\$62,000	\$65,000	\$65,000
34221 - Bus Advertising	\$32,928	\$17,080	\$30,072	\$59,700	\$25,000	\$60,000	\$25,000	\$25,000	\$25,000
34230 - Regional Transit Revenue	\$1,847,281	\$2,017,641	\$1,662,510	\$1,325,621	\$1,920,000	\$1,876,000	\$1,964,000	\$2,008,000	\$2,008,000
	\$1,926,206	\$2,088,700	\$1,729,833	\$1,424,099	\$2,004,000	\$1,976,000	\$2,051,000	\$2,098,000	\$2,098,000
Fines & Forfeitures									
35300 - City Fines	\$122,992	\$212,655	\$189,819	\$113,799	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
35301 - Parking Permits	\$55,236	\$92,295	\$94,934	\$98,694	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
35307 - In Car Meters	\$8,653	\$10,758	\$11,204	\$7,356	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000
35308 - Quick Card	\$715	\$491	\$0	\$70	\$1,000	\$0	\$1,000	\$1,000	\$1,000
35309 - Token Sales	\$5,745	\$7,335	\$4,502	\$2,616	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
35310 - Meter Revenue	\$305,163	\$320,126	\$403,767	\$389,028	\$460,000	\$460,000	\$410,000	\$410,000	\$410,000
35311 - In Car Meter (icm) Devices	\$1,736	\$2,125	\$3,454	\$2,158	\$3,200	\$2,200	\$3,200	\$3,200	\$3,200
35312 - Impound	\$528	\$968	\$0	\$(440)	\$800	\$0	\$800	\$800	\$800
	\$500,767	\$646,753	\$707,679	\$613,281	\$730,000	\$727,200	\$680,000	\$680,000	\$680,000
Special Revenue & Resources									
39110 - Donations	\$0	\$14,341	\$60,865	\$40,608	\$0	\$41,000	\$0	\$0	\$0
39126 - Other Contributions	\$122,532	\$408,070	\$228,325	\$377,906	\$150,000	\$378,000	\$151,912	\$153,823	\$153,823
	\$122,532	\$422,410	\$289,189	\$418,514	\$150,000	\$419,000	\$151,912	\$153,823	\$153,823
Misc. Revenue									
36111 - Interest Earnings	\$199,104	\$74,117	\$60,821	\$0	\$0	\$23,000	\$0	\$0	\$0
36310 - Sale Of Assets	\$4,230	\$0	\$25,875	\$0	\$0	\$0	\$0	\$0	\$0

Transportation & Parking Fund - Budget Summary

057- Transportation & Parking Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
36911 - Other Miscellaneous	\$30,223	\$65,798	\$1,963	\$337	\$0	\$0	\$0	\$0	
36921 - Cash Over Short	\$48	\$315	\$13	\$(36)	\$0	\$0	\$0	\$0	
	\$233,604	\$140,229	\$88,672	\$301	\$0	\$23,000	\$0	\$0	
Other Fees	\$0	\$0	\$0	\$11,300	\$0	\$0	\$0	\$0	
Sub Total:	\$8,627,939	\$14,097,932	\$13,005,261	\$9,721,213	\$8,755,000	\$20,248,846	\$8,849,912	\$10,259,823	
Beginning Balance									
39990 - Beginning Balance	\$11,668,449	\$11,902,704	\$13,945,235	\$0	\$10,580,716	\$13,703,979	\$10,555,886	\$10,845,630	
	\$11,668,449	\$11,902,704	\$13,945,235	\$0	\$10,580,716	\$13,703,979	\$10,555,886	\$10,845,630	
Sub Total:	\$11,668,449	\$11,902,704	\$13,945,235	\$0	\$10,580,716	\$13,703,979	\$10,555,886	\$10,845,630	
Total:	\$20,296,388	\$26,000,636	\$26,950,496	\$9,721,213	\$19,335,716	\$33,952,825	\$19,405,797	\$21,105,453	

Transportation & Parking Fund - Budget Summary

057- Transportation & Parking Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
40481 - Transportation Oper									
Personnel	\$3,288,027	\$3,549,068	\$3,656,033	\$3,734,078	\$4,540,879	\$4,540,879	\$4,858,238	\$4,934,108	
Materials, Supplies & Services	\$636,854	\$568,836	\$696,894	\$858,932	\$837,013	\$1,072,013	\$1,072,013	\$1,072,013	
Capital Outlay	\$84,894	\$27,398	\$51,007	\$26,126	\$74,179	\$74,179	\$74,179	\$74,179	
	\$4,009,774	\$4,145,303	\$4,403,935	\$4,619,136	\$5,452,071	\$5,687,071	\$6,004,430	\$6,080,300	
40483 - Capital									
Materials, Supplies & Services	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	\$20,000	
Capital Outlay	\$0	\$0	\$0	\$0	\$10,000	\$10,000	\$10,000	\$10,000	
	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	\$30,000	
42186 - PSSM LONG TERM AGREE									
Materials, Supplies & Services	\$0	\$0	\$0	\$32,708	\$40,000	\$40,000	\$40,000	\$40,000	
	\$0	\$0	\$0	\$32,708	\$40,000	\$40,000	\$40,000	\$40,000	
43011 - HMBA via Chamber									
Materials, Supplies & Services	\$0	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	
	\$0	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	
43304 - Info Systems Enhance Upgrades									
Capital Outlay	\$0	\$833	\$0	\$0	\$0	\$160,496	\$0	\$0	
	\$0	\$833	\$0	\$0	\$0	\$160,496	\$0	\$0	
43316 - Transit Coaches									
Capital Outlay	\$1,400,864	\$2,102,088	\$139,210	\$0	\$0	\$2,090,157	\$0	\$960,000	
	\$1,400,864	\$2,102,088	\$139,210	\$0	\$0	\$2,090,157	\$0	\$960,000	
43339 - Bus Shelters									
Capital Outlay	\$0	\$57,363	\$936	\$92,000	\$0	\$335,089	\$0	\$0	
	\$0	\$57,363	\$936	\$92,000	\$0	\$335,089	\$0	\$0	
43371 - Bus Storage Facility									
Personnel	\$0	\$12,046	\$29,654	\$36,880	\$0	\$0	\$0	\$0	
Capital Outlay	\$239,656	\$1,763,836	\$5,952,430	\$2,082,747	\$0	\$2,156,924	\$0	\$0	
	\$239,656	\$1,775,882	\$5,982,084	\$2,119,627	\$0	\$2,156,924	\$0	\$0	

Transportation & Parking Fund - Budget Summary

057- Transportation & Parking Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
43435 - Flagstaff Transfer Fee									
Capital Outlay	\$0	\$0	\$22,816	\$0	\$0	\$2,370,452	\$0	\$0	
	\$0	\$0	\$22,816	\$0	\$0	\$2,370,452	\$0	\$0	
43443 - Public Works Complex Improveme									
Capital Outlay	\$7,752	\$7,609	\$6,150	\$62,951	\$0	\$46,286	\$0	\$0	
	\$7,752	\$7,609	\$6,150	\$62,951	\$0	\$46,286	\$0	\$0	
43446 - Transit GIS Avl System									
Capital Outlay	\$0	\$0	\$32,664	\$967,014	\$0	\$1,467,336	\$0	\$0	
	\$0	\$0	\$32,664	\$967,014	\$0	\$1,467,336	\$0	\$0	
43465 - County Vehicle Replacement Fun									
Capital Outlay	\$0	\$0	\$34,802	\$0	\$60,911	\$260,243	\$62,738	\$64,620	
	\$0	\$0	\$34,802	\$0	\$60,911	\$260,243	\$62,738	\$64,620	
43466 - Transit Expansion									
Personnel	\$0	\$1,115	\$0	\$0	\$0	\$0	\$0	\$0	
Capital Outlay	\$0	\$5,403	\$0	\$0	\$0	\$1,500,803	\$0	\$0	
	\$0	\$6,517	\$0	\$0	\$0	\$1,500,803	\$0	\$0	
43484 - Parking Meter Replacement									
Capital Outlay	\$248	\$309,571	\$3,279	\$8,325	\$28,000	\$74,902	\$35,000	\$36,000	
	\$248	\$309,571	\$3,279	\$8,325	\$28,000	\$74,902	\$35,000	\$36,000	
43503 - Bus Barn Sewer Connection									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	
	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	
43505 - Bus Wash Rehab									
Capital Outlay	\$0	\$1,582	\$4,289	\$0	\$0	\$9,129	\$0	\$0	
	\$0	\$1,582	\$4,289	\$0	\$0	\$9,129	\$0	\$0	
43506 - Upgrade OH Door Rollers									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$33,000	\$0	\$0	
	\$0	\$0	\$0	\$0	\$0	\$33,000	\$0	\$0	

Transportation & Parking Fund - Budget Summary

057- Transportation & Parking Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
43541 - Park & Ride (Access Road & Amenities)									
Capital Outlay	\$554,648	\$200,756	\$81,891	\$11,442	\$0	\$1,136,296	\$0	\$0	
	\$554,648	\$200,756	\$81,891	\$11,442	\$0	\$1,136,296	\$0	\$0	
43558 - 800 Mhz Radios									
Capital Outlay	\$0	\$98,995	\$0	\$0	\$0	\$0	\$0	\$0	
	\$0	\$98,995	\$0	\$0	\$0	\$0	\$0	\$0	
43562 - Traffic Model									
Capital Outlay	\$0	\$0	\$119,365	\$0	\$0	\$0	\$0	\$0	
	\$0	\$0	\$119,365	\$0	\$0	\$0	\$0	\$0	
43575 - CITY TRANSIT CONTRIBUTION TO COUNTY									
Capital Outlay	\$0	\$1,292,399	\$0	\$569,961	\$0	\$569,961	\$0	\$0	
	\$0	\$1,292,399	\$0	\$569,961	\$0	\$569,961	\$0	\$0	
43594 - Short Range Transit Development Plan									
Capital Outlay	\$0	\$0	\$0	\$32,517	\$90,000	\$32,517	\$0	\$0	
	\$0	\$0	\$0	\$32,517	\$90,000	\$32,517	\$0	\$0	
43596 - High School Bus Sundance Transit Reconstruction									
Capital Outlay	\$0	\$0	\$0	\$40,000	\$40,000	\$40,000	\$0	\$0	
	\$0	\$0	\$0	\$40,000	\$40,000	\$40,000	\$0	\$0	
43603 - Soils Repository									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$62,500	\$0	\$0	
	\$0	\$0	\$0	\$0	\$0	\$62,500	\$0	\$0	
43605 - Tire Mount/Balance Machine (FSFSTM)									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	
	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	
43616 - Corridor Study and Strategic Plan									
Capital Outlay	\$0	\$0	\$0	\$15,956	\$0	\$50,000	\$0	\$0	
	\$0	\$0	\$0	\$15,956	\$0	\$50,000	\$0	\$0	

Transportation & Parking Fund - Budget Summary

057- Transportation & Parking Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
43621 - Ironhorse Solar Array									
Capital Outlay	\$0	\$0	\$0	\$444	\$0	\$585,000	\$0	\$0	
	\$0	\$0	\$0	\$444	\$0	\$585,000	\$0	\$0	
43622 - Ironhorse Electronic Access Control									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000	\$45,000	
	\$0	\$0	\$0	\$0	\$0	\$45,000	\$45,000	\$45,000	
43623 - Ironhorse Seasonal Housing									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$1,875,000	\$0	\$0	
	\$0	\$0	\$0	\$0	\$0	\$1,875,000	\$0	\$0	
43624 - Transit Signal Priority									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$142,385	\$0	\$0	
	\$0	\$0	\$0	\$0	\$0	\$142,385	\$0	\$0	
43625 - Ironhorse Transit Facility Asset Management									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$180,000	\$180,000	\$180,000	
	\$0	\$0	\$0	\$0	\$0	\$180,000	\$180,000	\$180,000	
43630 - Parking System Software									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$98,000	\$0	
	\$0	\$0	\$0	\$0	\$0	\$0	\$98,000	\$0	
43634 - Parking Wayfinding									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	
	\$0	\$0	\$0	\$0	\$0	\$30,000	\$30,000	\$30,000	
Sub Total:	\$6,212,943	\$9,998,899	\$10,871,421	\$8,612,081	\$5,780,982	\$21,083,047	\$6,565,168	\$7,505,920	
Interfund Transfer	\$2,180,742	\$2,056,502	\$2,375,096	\$2,121,075	\$2,313,892	\$2,313,892	\$1,995,000	\$1,995,000	
Ending Balance	\$11,902,704	\$13,945,235	\$13,703,979	\$0	\$11,240,842	\$10,555,886	\$10,845,630	\$11,604,533	
Sub Total:	\$14,083,446	\$16,001,737	\$16,079,075	\$2,121,075	\$13,554,734	\$12,869,778	\$12,840,630	\$13,599,533	
Total:	\$20,296,388	\$26,000,636	\$26,950,496	\$10,733,156	\$19,335,716	\$33,952,824	\$19,405,797	\$21,105,452	

Police Special Revenue Fund - Budget Summary

021- Police Special Revenue Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Revenue Summary									
Intergovernmental Revenue	\$1,600	\$2,550	\$2,210	\$750	\$0	\$2,000	\$0	\$0	\$0
Sub-Total:	\$1,600	\$2,550	\$2,210	\$750	\$0	\$2,000	\$0	\$0	\$0
Beginning Balance	\$21,122	\$22,522	\$24,872	\$0	\$0	\$27,082	\$29,082	\$29,082	\$29,082
Sub-Total:	\$21,122	\$22,522	\$24,872	\$0	\$0	\$27,082	\$29,082	\$29,082	\$29,082
Total:	\$22,722	\$25,072	\$27,082	\$750	\$0	\$29,082	\$29,082	\$29,082	\$29,082

Police Special Revenue Fund - Budget Summary

021- Police Special Revenue Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Expense Summary									
Capital Outlay	\$200	\$200	\$0	\$300		\$0	\$0	\$0	\$0
Sub-Total:	\$200	\$200	\$0	\$300		\$0	\$0	\$0	\$0
Ending Balance	\$22,522	\$24,872	\$27,082	\$0		\$0	\$29,082	\$29,082	\$29,082
Sub-Total:	\$22,522	\$24,872	\$27,082	\$0		\$0	\$29,082	\$29,082	\$29,082
Total:	\$22,722	\$25,072	\$27,082	\$300		\$0	\$29,082	\$29,082	\$29,082

Police Special Revenue Fund - Budget Summary

021- Police Special Revenue Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12		Budget	Budget		
<u>REVENUES BY TYPE</u>									
Intergovernmental Revenue									
33269 - Tobacco Compliance	\$1,600	\$2,550	\$2,210	\$750		\$0	\$2,000	\$0	\$0
	\$1,600	\$2,550	\$2,210	\$750		\$0	\$2,000	\$0	\$0
Sub Total:	\$1,600	\$2,550	\$2,210	\$750		\$0	\$2,000	\$0	\$0
Beginning Balance									
39990 - Beginning Balance	\$21,122	\$22,522	\$24,872	\$0		\$0	\$27,082	\$29,082	\$29,082
	\$21,122	\$22,522	\$24,872	\$0		\$0	\$27,082	\$29,082	\$29,082
Sub Total:	\$21,122	\$22,522	\$24,872	\$0		\$0	\$27,082	\$29,082	\$29,082
Total:	\$22,722	\$25,072	\$27,082	\$750		\$0	\$29,082	\$29,082	\$29,082

Police Special Revenue Fund - Budget Summary

021- Police Special Revenue Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
41001 - Police Special Revenue Fund									
Capital Outlay	\$200	\$200	\$0	\$300	\$0	\$0	\$0	\$0	\$0
	\$200	\$200	\$0	\$300	\$0	\$0	\$0	\$0	\$0
Sub Total:	\$200	\$200	\$0	\$300	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$22,522	\$24,872	\$27,082	\$0	\$0	\$29,082	\$29,082	\$29,082	\$29,082
Sub Total:	\$22,522	\$24,872	\$27,082	\$0	\$0	\$29,082	\$29,082	\$29,082	\$29,082
Total:	\$22,722	\$25,072	\$27,082	\$300	\$0	\$29,082	\$29,082	\$29,082	\$29,082

Criminal Forfeiture Restricted Account - Budget Summary

022- Criminal Forfeiture Restricted Account	2012 YTD Thru				2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget		
Revenue Summary								
Intergovernmental Revenue	\$95	\$0	\$490	\$5,843	\$0	\$6,000	\$0	\$0
Sub-Total:	\$95	\$0	\$490	\$5,843	\$0	\$6,000	\$0	\$0
Beginning Balance	\$10,696	\$9,455	\$3,775	\$0	\$0	\$4,176	\$10,176	\$10,176
Sub-Total:	\$10,696	\$9,455	\$3,775	\$0	\$0	\$4,176	\$10,176	\$10,176
Total:	\$10,791	\$9,455	\$4,264	\$5,843	\$0	\$10,176	\$10,176	\$10,176

Criminal Forfeiture Restricted Account - Budget Summary

022- Criminal Forfeiture Restricted Account					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Expense Summary									
Capital Outlay	\$1,336	\$5,680	\$89	\$1,034	\$0	\$0	\$0	\$0	\$0
Sub-Total:	\$1,336	\$5,680	\$89	\$1,034	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$9,455	\$3,775	\$4,176	\$0	\$0	\$10,176	\$10,176	\$10,176	\$10,176
Sub-Total:	\$9,455	\$3,775	\$4,176	\$0	\$0	\$10,176	\$10,176	\$10,176	\$10,176
Total:	\$10,791	\$9,454	\$4,265	\$1,034	\$0	\$10,176	\$10,176	\$10,176	\$10,176

Criminal Forfeiture Restricted Account - Budget Summary

022- Criminal Forfeiture Restricted Account					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
					6/18/12	Budget	Budget		
					2009 Actual	2010 Actual	2011 Actual		
<u>REVENUES BY TYPE</u>									
Intergovernmental Revenue									
33271 - Confiscations	\$95	\$0	\$490	\$5,843	\$0	\$6,000	\$0	\$0	\$0
	\$95	\$0	\$490	\$5,843	\$0	\$6,000	\$0	\$0	\$0
Sub Total:	\$95	\$0	\$490	\$5,843	\$0	\$6,000	\$0	\$0	\$0
Beginning Balance									
39990 - Beginning Balance	\$10,696	\$9,455	\$3,775	\$0	\$0	\$4,176	\$10,176	\$10,176	\$10,176
	\$10,696	\$9,455	\$3,775	\$0	\$0	\$4,176	\$10,176	\$10,176	\$10,176
Sub Total:	\$10,696	\$9,455	\$3,775	\$0	\$0	\$4,176	\$10,176	\$10,176	\$10,176
Total:	\$10,791	\$9,455	\$4,264	\$5,843	\$0	\$10,176	\$10,176	\$10,176	\$10,176

Criminal Forfeiture Restricted Account - Budget Summary

022- Criminal Forfeiture Restricted Account					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
41001 - Police Special Revenue Fund									
Capital Outlay	\$1,336	\$5,680	\$89	\$1,034		\$0	\$0	\$0	\$0
	\$1,336	\$5,680	\$89	\$1,034		\$0	\$0	\$0	\$0
Sub Total:	\$1,336	\$5,680	\$89	\$1,034		\$0	\$0	\$0	\$0
Ending Balance	\$9,455	\$3,775	\$4,176	\$0		\$0	\$10,176	\$10,176	\$10,176
Sub Total:	\$9,455	\$3,775	\$4,176	\$0		\$0	\$10,176	\$10,176	\$10,176
Total:	\$10,791	\$9,454	\$4,265	\$1,034		\$0	\$10,176	\$10,176	\$10,176

Fleet Services Fund - Budget Summary

062- Fleet Services Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Revenue Summary								
Misc. Revenue	\$49,231	\$0	\$0	\$794	\$0	\$800	\$0	\$0
Sub-Total:	\$49,231	\$0	\$0	\$794	\$0	\$800	\$0	\$0
Interfund Transactions	\$1,882,400	\$1,978,195	\$2,428,600	\$2,226,224	\$2,428,600	\$2,428,600	\$2,428,600	\$2,428,600
Beginning Balance	\$199,690	\$171,968	\$178,226	\$0	\$303,226	\$409,894	\$496,096	\$555,626
Sub-Total:	\$2,082,090	\$2,150,163	\$2,606,826	\$2,226,224	\$2,731,826	\$2,838,494	\$2,924,696	\$2,984,226
Total:	\$2,131,322	\$2,150,163	\$2,606,826	\$2,227,018	\$2,731,826	\$2,839,294	\$2,924,696	\$2,984,226

Fleet Services Fund - Budget Summary

062- Fleet Services Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Expense Summary								
Personnel	\$581,403	\$601,488	\$582,213	\$581,950	\$613,432	\$613,432	\$639,304	\$648,813
Materials, Supplies & Services	\$1,373,361	\$1,369,854	\$1,613,288	\$1,557,607	\$1,754,340	\$1,724,766	\$1,724,766	\$1,724,766
Capital Outlay	\$4,590	\$595	\$1,430	\$278	\$5,000	\$5,000	\$5,000	\$5,000
Sub-Total:	\$1,959,354	\$1,971,937	\$2,196,932	\$2,139,835	\$2,372,772	\$2,343,198	\$2,369,070	\$2,378,579
Ending Balance	\$171,968	\$178,226	\$409,894	\$0	\$359,054	\$496,096	\$555,626	\$605,647
Sub-Total:	\$171,968	\$178,226	\$409,894	\$0	\$359,054	\$496,096	\$555,626	\$605,647
Total:	\$2,131,322	\$2,150,163	\$2,606,825	\$2,139,835	\$2,731,826	\$2,839,294	\$2,924,696	\$2,984,226

Fleet Services Fund - Budget Summary

062- Fleet Services Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
REVENUES BY TYPE								
Misc. Revenue								
36911 - Other Miscellaneous	\$49,231	\$0	\$0	\$794	\$0	\$800	\$0	\$0
	\$49,231	\$0	\$0	\$794	\$0	\$800	\$0	\$0
Sub Total:	\$49,231	\$0	\$0	\$794	\$0	\$800	\$0	\$0
Interfund Transactions								
38110 - Fleet Services Charge	\$926,400	\$1,106,400	\$1,292,600	\$1,184,887	\$1,292,600	\$1,292,600	\$1,292,600	\$1,292,600
38111 - Fuel Sales	\$956,000	\$871,795	\$1,136,000	\$1,041,337	\$1,136,000	\$1,136,000	\$1,136,000	\$1,136,000
	\$1,882,400	\$1,978,195	\$2,428,600	\$2,226,224	\$2,428,600	\$2,428,600	\$2,428,600	\$2,428,600
Beginning Balance								
39990 - Beginning Balance	\$199,690	\$171,968	\$178,226	\$0	\$303,226	\$409,894	\$496,096	\$555,626
	\$199,690	\$171,968	\$178,226	\$0	\$303,226	\$409,894	\$496,096	\$555,626
Sub Total:	\$2,082,090	\$2,150,163	\$2,606,826	\$2,226,224	\$2,731,826	\$2,838,494	\$2,924,696	\$2,984,226
Total:	\$2,131,322	\$2,150,163	\$2,606,826	\$2,227,018	\$2,731,826	\$2,839,294	\$2,924,696	\$2,984,226

Fleet Services Fund - Budget Summary

062- Fleet Services Fund						2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
		2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>										
40471 - Fleet Services Dept										
Personnel		\$581,403	\$601,488	\$582,213	\$581,950	\$613,432	\$613,432	\$639,304	\$648,813	
Materials, Supplies & Services		\$1,373,361	\$1,369,854	\$1,613,288	\$1,557,607	\$1,754,340	\$1,724,766	\$1,724,766	\$1,724,766	
Capital Outlay		\$4,590	\$595	\$1,430	\$278	\$5,000	\$5,000	\$5,000	\$5,000	
		\$1,959,354	\$1,971,937	\$2,196,932	\$2,139,835	\$2,372,772	\$2,343,198	\$2,369,070	\$2,378,579	
Sub Total:		\$1,959,354	\$1,971,937	\$2,196,932	\$2,139,835	\$2,372,772	\$2,343,198	\$2,369,070	\$2,378,579	
Ending Balance		\$171,968	\$178,226	\$409,894	\$0	\$359,054	\$496,096	\$555,626	\$605,647	
Sub Total:		\$171,968	\$178,226	\$409,894	\$0	\$359,054	\$496,096	\$555,626	\$605,647	
Total:		\$2,131,322	\$2,150,163	\$2,606,825	\$2,139,835	\$2,731,826	\$2,839,294	\$2,924,696	\$2,984,226	

Self Insurance Fund - Budget Summary

064- Self Insurance Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Revenue Summary								
Misc. Revenue	\$308,318	\$308,318	\$204,000	\$187,000	\$204,000	\$204,000	\$204,000	\$204,000
Sub-Total:	\$308,318	\$308,318	\$204,000	\$187,000	\$204,000	\$204,000	\$204,000	\$204,000
Interfund Transactions	\$0	\$0	\$850,000	\$0	\$0	\$300,000	\$0	\$0
Beginning Balance	\$2,778,181	\$2,212,435	\$1,730,992	\$0	\$1,808,728	\$1,867,103	\$1,532,802	\$898,501
Sub-Total:	\$2,778,181	\$2,212,435	\$2,580,992	\$0	\$1,808,728	\$2,167,103	\$1,532,802	\$898,501
Total:	\$3,086,499	\$2,520,753	\$2,784,992	\$187,000	\$2,012,728	\$2,371,103	\$1,736,802	\$1,102,501

Self Insurance Fund - Budget Summary

064- Self Insurance Fund						2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
		2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
Expense Summary										
Personnel		\$38,624	\$39,970	\$65,896	\$0	\$1	\$1	\$1	\$1	
Materials, Supplies & Services		\$835,440	\$749,791	\$851,993	\$514,113	\$838,300	\$838,300	\$838,300	\$838,300	
Sub-Total:		\$874,064	\$789,761	\$917,889	\$514,113	\$838,301	\$838,301	\$838,301	\$838,301	
Ending Balance		\$2,212,435	\$1,730,992	\$1,867,103	\$0	\$1,174,426	\$1,532,802	\$898,501	\$264,200	
Sub-Total:		\$2,212,435	\$1,730,992	\$1,867,103	\$0	\$1,174,426	\$1,532,802	\$898,501	\$264,200	
Total:		\$3,086,499	\$2,520,754	\$2,784,992	\$514,113	\$2,012,727	\$2,371,103	\$1,736,802	\$1,102,501	

Self Insurance Fund - Budget Summary

064- Self Insurance Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
REVENUES BY TYPE									
Misc. Revenue									
36991 - Fee For Worker's Comp Self Ins	\$308,318	\$308,318	\$204,000	\$187,000	\$204,000	\$204,000	\$204,000	\$204,000	\$204,000
	-----	-----	-----	-----	-----	-----	-----	-----	-----
Sub Total:	\$308,318	\$308,318	\$204,000	\$187,000	\$204,000	\$204,000	\$204,000	\$204,000	\$204,000
Interfund Transactions									
38141 - Ins C General Fund	\$0	\$0	\$850,000	\$0	\$0	\$300,000	\$0	\$0	\$0
	\$0	\$0	\$850,000	\$0	\$0	\$300,000	\$0	\$0	\$0
Beginning Balance									
39990 - Beginning Balance	\$2,778,181	\$2,212,435	\$1,730,992	\$0	\$1,808,728	\$1,867,103	\$1,532,802	\$898,501	\$898,501
	-----	-----	-----	-----	-----	-----	-----	-----	-----
Sub Total:	\$2,778,181	\$2,212,435	\$2,580,992	\$0	\$1,808,728	\$2,167,103	\$1,532,802	\$898,501	\$898,501
Total:	-----	-----	-----	-----	-----	-----	-----	-----	-----
	\$3,086,499	\$2,520,753	\$2,784,992	\$187,000	\$2,012,728	\$2,371,103	\$1,736,802	\$1,102,501	\$1,102,501

Self Insurance Fund - Budget Summary

064- Self Insurance Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
REVENUES BY TYPE									
Misc. Revenue									
36991 - Fee For Worker's Comp Self Ins	\$308,318	\$308,318	\$204,000	\$187,000	\$204,000	\$204,000	\$204,000	\$204,000	\$204,000
	-----	-----	-----	-----	-----	-----	-----	-----	-----
Sub Total:	\$308,318	\$308,318	\$204,000	\$187,000	\$204,000	\$204,000	\$204,000	\$204,000	\$204,000
Interfund Transactions									
38141 - Ins C General Fund	\$0	\$0	\$850,000	\$0	\$0	\$300,000	\$0	\$0	\$0
	\$0	\$0	\$850,000	\$0	\$0	\$300,000	\$0	\$0	\$0
Beginning Balance									
39990 - Beginning Balance	\$2,778,181	\$2,212,435	\$1,730,992	\$0	\$1,808,728	\$1,867,103	\$1,532,802	\$898,501	\$898,501
	-----	-----	-----	-----	-----	-----	-----	-----	-----
Sub Total:	\$2,778,181	\$2,212,435	\$1,730,992	\$0	\$1,808,728	\$1,867,103	\$1,532,802	\$898,501	\$898,501
	-----	-----	-----	-----	-----	-----	-----	-----	-----
Total:	\$3,086,499	\$2,520,753	\$2,784,992	\$187,000	\$2,012,728	\$2,371,103	\$1,736,802	\$1,102,501	\$1,102,501

Sales Tax Rev Bonds Debt Svc F/T - Budget Summary

070- Sales Tax Rev Bonds Debt Svc F/T					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Revenue Summary									
Misc. Revenue	\$113,879	\$25,842	\$8,547	\$9,351	\$9,351	\$0	\$10,000	\$0	\$0
Special Revenue & Resources	\$0	\$0	\$1,558,592	\$0	\$0	\$0	\$0	\$0	\$0
Sub-Total:	\$113,879	\$25,842	\$1,567,139	\$9,351	\$9,351	\$0	\$10,000	\$0	\$0
Interfund Transactions	\$2,495,195	\$1,999,424	\$1,995,402	\$2,124,430	\$2,124,430	\$2,317,543	\$2,317,543	\$1,561,588	\$1,554,863
Beginning Balance	\$1,743,242	\$1,924,529	\$1,822,996	\$0	\$0	\$1,863,210	\$1,822,996	\$1,891,701	\$1,883,575
Sub-Total:	\$4,238,437	\$3,923,953	\$3,818,398	\$2,124,430	\$2,124,430	\$4,180,753	\$4,140,539	\$3,453,289	\$3,438,438
Total:	\$4,352,317	\$3,949,795	\$5,385,537	\$2,133,781	\$2,133,781	\$4,180,753	\$4,150,539	\$3,453,289	\$3,438,438

Sales Tax Rev Bonds Debt Svc F/T - Budget Summary

070- Sales Tax Rev Bonds Debt Svc F/T	2012 YTD Thru				2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget		
Expense Summary								
Materials, Supplies & Services	\$0	\$0	\$51,663	\$0	\$0	\$0	\$0	\$0
Debt Service	\$2,427,788	\$1,960,837	\$1,946,680	\$524,581	\$2,258,838	\$2,258,838	\$1,569,714	\$1,563,113
Sub-Total:	\$2,427,788	\$1,960,837	\$1,998,342	\$524,581	\$2,258,838	\$2,258,838	\$1,569,714	\$1,563,113
Interfund Transfer	\$0	\$165,962	\$1,505,929	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$1,924,529	\$1,822,996	\$1,881,265	\$0	\$1,921,915	\$1,891,701	\$1,883,575	\$1,875,325
Sub-Total:	\$1,924,529	\$1,988,958	\$3,387,194	\$0	\$1,921,915	\$1,891,701	\$1,883,575	\$1,875,325
Total:	\$4,352,316	\$3,949,794	\$5,385,536	\$524,581	\$4,180,753	\$4,150,539	\$3,453,288	\$3,438,438

Sales Tax Rev Bonds Debt Svc F/T - Budget Summary

070- Sales Tax Rev Bonds Debt Svc F/T	2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12				
REVENUES BY TYPE								
Special Revenue & Resources								
39219 - REFUNDING BONDS ISSUED	\$0	\$0	\$1,525,000	\$0	\$0	\$0	\$0	\$0
39221 - BONDS-ORIGINAL ISSUE PREMIUM	\$0	\$0	\$33,592	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$1,558,592	\$0	\$0	\$0	\$0	\$0
Misc. Revenue								
36112 - Int Earn Spec Accts	\$113,879	\$25,842	\$8,547	\$9,351	\$0	\$10,000	\$0	\$0
	\$113,879	\$25,842	\$8,547	\$9,351	\$0	\$10,000	\$0	\$0
Sub Total:	\$113,879	\$25,842	\$1,567,139	\$9,351	\$0	\$10,000	\$0	\$0
Interfund Transactions								
38130 - City Cont. Transportation	\$269,012	\$270,977	\$270,366	\$246,488	\$268,892	\$268,892	\$0	\$0
38131 - City Cont. General Fund	\$181,860	\$180,547	\$178,247	\$165,066	\$180,072	\$180,072	\$180,847	\$181,247
38135 - City Contr. Water	\$489,957	\$493,534	\$492,423	\$448,932	\$489,738	\$489,738	\$0	\$0
38231 - Transfer From CIP	\$634,366	\$134,366	\$134,366	\$123,167	\$134,366	\$134,366	\$134,366	\$134,366
38234 - Transfer From RDA	\$920,000	\$920,000	\$920,000	\$843,337	\$920,000	\$920,000	\$920,000	\$920,000
38236 - TRANSFER FROM LPA RDA-FUND 33	\$0	\$0	\$0	\$297,440	\$324,475	\$324,475	\$326,375	\$319,250
	\$2,495,195	\$1,999,424	\$1,995,402	\$2,124,430	\$2,317,543	\$2,317,543	\$1,561,588	\$1,554,863
Beginning Balance								
39990 - Beginning Balance	\$1,743,242	\$1,924,529	\$1,822,996	\$0	\$1,863,210	\$1,822,996	\$1,891,701	\$1,883,575
	\$1,743,242	\$1,924,529	\$1,822,996	\$0	\$1,863,210	\$1,822,996	\$1,891,701	\$1,883,575
Sub Total:	\$4,238,437	\$3,923,953	\$3,818,398	\$2,124,430	\$4,180,753	\$4,140,539	\$3,453,289	\$3,438,438
Total:	\$4,352,317	\$3,949,795	\$5,385,537	\$2,133,781	\$4,180,753	\$4,150,539	\$3,453,289	\$3,438,438

Sales Tax Rev Bonds Debt Svc F/T - Budget Summary

070- Sales Tax Rev Bonds Debt Svc F/T					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
40790 - 2005a Sales Tax Rev Bonds									
Debt Service	\$1,739,425	\$1,270,037	\$1,235,613	\$199,719	\$1,239,438	\$1,239,438	\$1,240,214	\$1,240,613	
	\$1,739,425	\$1,270,037	\$1,235,613	\$199,719	\$1,239,438	\$1,239,438	\$1,240,214	\$1,240,613	
40791 - 2005b Sales Tax Rev Bonds									
Debt Service	\$688,363	\$690,800	\$690,900	\$13,450	\$691,400	\$691,400	\$0	\$0	
	\$688,363	\$690,800	\$690,900	\$13,450	\$691,400	\$691,400	\$0	\$0	
40792 - 2010 SALES TAX REV. & REF.									
Materials, Supplies & Services	\$0	\$0	\$51,663	\$0	\$0	\$0	\$0	\$0	
Debt Service	\$0	\$0	\$20,167	\$311,413	\$328,000	\$328,000	\$329,500	\$322,500	
	\$0	\$0	\$71,830	\$311,413	\$328,000	\$328,000	\$329,500	\$322,500	
Sub Total:	\$2,427,788	\$1,960,837	\$1,998,342	\$524,581	\$2,258,838	\$2,258,838	\$1,569,714	\$1,563,113	
Interfund Transfer	\$0	\$165,962	\$1,505,929	\$0	\$0	\$0	\$0	\$0	
Ending Balance	\$1,924,529	\$1,822,996	\$1,881,265	\$0	\$1,921,915	\$1,891,701	\$1,883,575	\$1,875,325	
Sub Total:	\$1,924,529	\$1,988,958	\$3,387,194	\$0	\$1,921,915	\$1,891,701	\$1,883,575	\$1,875,325	
Total:	\$4,352,316	\$3,949,794	\$5,385,536	\$524,581	\$4,180,753	\$4,150,539	\$3,453,288	\$3,438,438	

Debt Service Fund - Budget Summary

071- Debt Service Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Revenue Summary								
Property Taxes	\$2,211,909	\$4,009,000	\$4,570,315	\$4,570,315	\$4,570,315	\$4,580,904	\$4,577,873	\$4,569,989
Misc. Revenue	\$32,439	\$52,023	\$106,021	\$85,860	\$78,414	\$85,914	\$78,414	\$76,612
Special Revenue & Resources	\$23,745,503	\$8,174,661	\$0	\$0	\$0	\$0	\$0	\$0
Sub-Total:	\$25,989,851	\$12,235,683	\$4,676,336	\$4,656,175	\$4,648,729	\$4,666,818	\$4,656,287	\$4,646,601
Beginning Balance	\$691,114	\$686,335	\$420,157	\$0	\$383,580	\$408,246	\$396,024	\$373,418
Sub-Total:	\$691,114	\$686,335	\$420,157	\$0	\$383,580	\$408,246	\$396,024	\$373,418
Total:	\$26,680,966	\$12,922,018	\$5,096,492	\$4,656,175	\$5,032,309	\$5,075,064	\$5,052,311	\$5,020,019

Debt Service Fund - Budget Summary

071- Debt Service Fund					2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Expense Summary									
Materials, Supplies & Services	\$261,213	\$137,262	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Debt Service	\$4,023,942	\$6,063,939	\$4,688,247	\$4,662,323	\$4,689,040	\$4,679,040	\$4,678,893	\$4,671,333	
Sub-Total:	\$4,285,155	\$6,201,201	\$4,688,247	\$4,662,323	\$4,689,040	\$4,679,040	\$4,678,893	\$4,671,333	
Interfund Transfer	\$21,709,476	\$6,300,660	\$0	\$0	\$0	\$0	\$0	\$0	
Ending Balance	\$686,335	\$420,157	\$408,246	\$0	\$343,269	\$396,024	\$373,418	\$348,686	
Sub-Total:	\$22,395,811	\$6,720,817	\$408,246	\$0	\$343,269	\$396,024	\$373,418	\$348,686	
Total:	\$26,680,966	\$12,922,018	\$5,096,492	\$4,662,323	\$5,032,309	\$5,075,064	\$5,052,311	\$5,020,019	

Debt Service Fund - Budget Summary

071- Debt Service Fund					2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
REVENUES BY TYPE									
Property Taxes									
31112 - Prop Tax Debt Serv	\$2,188,909	\$3,997,000	\$4,558,315	\$4,558,315	\$4,558,315	\$4,568,904	\$4,565,873	\$4,557,989	
31121 - Del And Prior Year	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	\$12,000	
31123 - Fee In Lieu	\$11,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$2,211,909	\$4,009,000	\$4,570,315	\$4,570,315	\$4,570,315	\$4,580,904	\$4,577,873	\$4,569,989	
Special Revenue & Resources									
39219 - REFUNDING BONDS ISSUED	\$1,695,000	\$2,025,000	\$0	\$0	\$0	\$0	\$0	\$0	
39220 - Bond Proceeds	\$21,805,000	\$6,000,000	\$0	\$0	\$0	\$0	\$0	\$0	
39221 - BONDS-ORIGINAL ISSUE PREMIUM	\$270,712	\$149,661	\$0	\$0	\$0	\$0	\$0	\$0	
39222 - BONDS-ORIGINAL ISSUE DISCOUNT	\$(25,209)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$23,745,503	\$8,174,661	\$0	\$0	\$0	\$0	\$0	\$0	
Misc. Revenue									
36112 - Int Earn Spec Accts	\$32,439	\$52,023	\$26,019	\$7,446	\$0	\$7,500	\$0	\$0	
36915 - BUILD AMERICA BOND SUBSIDY	\$0	\$0	\$80,002	\$78,414	\$78,414	\$78,414	\$78,414	\$76,612	
	\$32,439	\$52,023	\$106,021	\$85,860	\$78,414	\$85,914	\$78,414	\$76,612	
Sub Total:	\$25,989,851	\$12,235,683	\$4,676,336	\$4,656,175	\$4,648,729	\$4,666,818	\$4,656,287	\$4,646,601	
Beginning Balance									
39990 - Beginning Balance	\$691,114	\$686,335	\$420,157	\$0	\$383,580	\$408,246	\$396,024	\$373,418	
	\$691,114	\$686,335	\$420,157	\$0	\$383,580	\$408,246	\$396,024	\$373,418	
Sub Total:	\$691,114	\$686,335	\$420,157	\$0	\$383,580	\$408,246	\$396,024	\$373,418	
Total:	\$26,680,966	\$12,922,018	\$5,096,492	\$4,656,175	\$5,032,309	\$5,075,064	\$5,052,311	\$5,020,019	

Debt Service Fund - Budget Summary

071- Debt Service Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
40752 - Open Sp 2003 GO Bonds									
Debt Service	\$432,125	\$432,075	\$436,225	\$434,525	\$439,000	\$435,000	\$436,000	\$440,000	
	\$432,125	\$432,075	\$436,225	\$434,525	\$439,000	\$435,000	\$436,000	\$440,000	
40756 - GO Bonds 1999 Series									
Debt Service	\$2,096,792	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$2,096,792	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
40757 - GO Bonds 2000 Series									
Debt Service	\$554,650	\$2,611,322	\$456,915	\$0	\$0	\$0	\$0	\$0	
	\$554,650	\$2,611,322	\$456,915	\$0	\$0	\$0	\$0	\$0	
40760 - GO 2004 Open Sp Ice Bonds									
Debt Service	\$798,521	\$798,259	\$797,409	\$797,249	\$803,000	\$801,000	\$803,000	\$804,000	
	\$798,521	\$798,259	\$797,409	\$797,249	\$803,000	\$801,000	\$803,000	\$804,000	
40779 - GO BONDS-2008 SERIES									
Materials, Supplies & Services	\$126,023	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Debt Service	\$141,853	\$926,469	\$918,581	\$915,356	\$920,000	\$918,000	\$914,000	\$909,000	
	\$267,876	\$926,469	\$918,581	\$915,356	\$920,000	\$918,000	\$914,000	\$909,000	
40780 - GO BONDS-2009 SERIES									
Materials, Supplies & Services	\$135,190	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Debt Service	\$0	\$1,295,815	\$1,414,410	\$1,409,060	\$1,415,000	\$1,413,000	\$1,413,000	\$1,413,000	
	\$135,190	\$1,295,815	\$1,414,410	\$1,409,060	\$1,415,000	\$1,413,000	\$1,413,000	\$1,413,000	
40788 - GO BONDS-2010B SERIES									
Materials, Supplies & Services	\$0	\$109,974	\$0	\$0	\$0	\$0	\$0	\$0	
Debt Service	\$0	\$0	\$585,689	\$579,646	\$582,040	\$582,040	\$581,893	\$574,333	
	\$0	\$109,974	\$585,689	\$579,646	\$582,040	\$582,040	\$581,893	\$574,333	
40789 - GO BONDS-2010A SERIES									
Materials, Supplies & Services	\$0	\$27,287	\$0	\$0	\$0	\$0	\$0	\$0	
Debt Service	\$0	\$0	\$79,018	\$526,488	\$530,000	\$530,000	\$531,000	\$531,000	
	\$0	\$27,287	\$79,018	\$526,488	\$530,000	\$530,000	\$531,000	\$531,000	
Sub Total:	\$4,285,155	\$6,201,201	\$4,688,247	\$4,662,323	\$4,689,040	\$4,679,040	\$4,678,893	\$4,671,333	
Interfund Transfer	\$21,709,476	\$6,300,660	\$0	\$0	\$0	\$0	\$0	\$0	

Debt Service Fund - Budget Summary

071- Debt Service Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Ending Balance	\$686,335	\$420,157	\$408,246	\$0	\$343,269	\$396,024	\$373,418	\$348,686
Sub Total:	\$22,395,811	\$6,720,817	\$408,246	\$0	\$343,269	\$396,024	\$373,418	\$348,686
Total:	\$26,680,966	\$12,922,018	\$5,096,492	\$4,662,323	\$5,032,309	\$5,075,064	\$5,052,311	\$5,020,019

RDA Lower PK Ave Debt Service - Budget Summary

076- RDA Lower PK Ave Debt Service	2012 YTD Thru				2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget		
Expense Summary								
Debt Service	\$595,783	\$595,939	\$2,720,554	\$0	\$0	\$0	\$0	\$0
Sub-Total:	\$595,783	\$595,939	\$2,720,554	\$0	\$0	\$0	\$0	\$0
Interfund Transfer	\$1,094,765	\$0	\$423,237	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$877,945	\$884,729	\$0	\$0	\$0	\$0	\$0	\$0
Sub-Total:	\$1,972,710	\$884,729	\$423,237	\$0	\$0	\$0	\$0	\$0
Total:	\$2,568,492	\$1,480,668	\$3,143,791	\$0	\$0	\$0	\$0	\$0

RDA Lower PK Ave Debt Service - Budget Summary

076- RDA Lower PK Ave Debt Service	2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12				
REVENUES BY TYPE								
Misc. Revenue								
36112 - Int Earn Spec Accts	\$5,266	\$2,723	\$3,133	\$0	\$0	\$0	\$0	\$0
36911 - Other Miscellaneous	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
	-----	-----	-----	-----	-----	-----	-----	-----
	\$5,266	\$2,723	\$403,133	\$0	\$0	\$0	\$0	\$0
Sub Total:	\$5,266	\$2,723	\$403,133	\$0	\$0	\$0	\$0	\$0
Interfund Transactions								
38234 - Transfer From RDA	\$600,000	\$600,000	\$350,000	\$0	\$0	\$0	\$0	\$0
38271 - Trans From Debt Service Fund	\$0	\$0	\$1,505,929	\$0	\$0	\$0	\$0	\$0
	-----	-----	-----	-----	-----	-----	-----	-----
	\$600,000	\$600,000	\$1,855,929	\$0	\$0	\$0	\$0	\$0
Beginning Balance								
39990 - Beginning Balance	\$1,963,226	\$877,945	\$884,729	\$0	\$0	\$0	\$0	\$0
	-----	-----	-----	-----	-----	-----	-----	-----
	\$1,963,226	\$877,945	\$884,729	\$0	\$0	\$0	\$0	\$0
Sub Total:	\$2,563,226	\$1,477,945	\$2,740,658	\$0	\$0	\$0	\$0	\$0
Total:	=====	=====	=====	=====	=====	=====	=====	=====
	\$2,568,492	\$1,480,667	\$3,143,791	\$0	\$0	\$0	\$0	\$0

RDA Lower PK Ave Debt Service - Budget Summary

076- RDA Lower PK Ave Debt Service									
		2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
40778 - 1998 Lower PK Ave RDA Debt Svc									
Debt Service	\$595,783	\$595,939	\$2,720,554	\$0	\$0	\$0	\$0	\$0	\$0
	\$595,783	\$595,939	\$2,720,554	\$0	\$0	\$0	\$0	\$0	\$0
Sub Total:	\$595,783	\$595,939	\$2,720,554	\$0	\$0	\$0	\$0	\$0	\$0
Interfund Transfer	\$1,094,765	\$0	\$423,237	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$877,945	\$884,729	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub Total:	\$1,972,710	\$884,729	\$423,237	\$0	\$0	\$0	\$0	\$0	\$0
Total:	\$2,568,492	\$1,480,668	\$3,143,791	\$0	\$0	\$0	\$0	\$0	\$0

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
Revenue Summary									
Sales Tax	\$0	\$0	\$2,000,000	\$0	\$1,362,709	\$1,795,000	\$2,081,000	\$5,303,000	
Planning Building & Engineering Fees	\$844,074	\$109,553	\$191,521	\$125,671	\$233,000	\$604,327	\$357,407	\$155,000	
Intergovernmental Revenue	\$517,884	\$571,860	\$639,098	\$410,775	\$350,000	\$498,980	\$350,000	\$350,000	
Misc. Revenue	\$1,244,995	\$999,853	\$932,612	\$2,508,419	\$5,750,000	\$5,844,000	\$250,000	\$250,000	
Special Revenue & Resources	\$193,858	\$451,778	\$248,365	\$1,143,205	\$7,300,000	\$13,943,350	\$0	\$9,000,000	
Sub-Total:	\$2,800,810	\$2,133,043	\$4,011,595	\$4,188,071	\$14,995,709	\$22,685,657	\$3,038,407	\$15,058,000	
Interfund Transactions	\$24,552,451	\$8,186,958	\$0	\$0	\$0	\$1,800,000	\$0	\$0	
Beginning Balance	\$51,554,158	\$51,656,557	\$33,954,635	\$0	\$1,902,968	\$26,823,812	\$1,000,206	\$445,270	
Sub-Total:	\$76,106,609	\$59,843,515	\$33,954,635	\$0	\$1,902,968	\$28,623,812	\$1,000,206	\$445,270	
Total:	\$78,907,419	\$61,976,558	\$37,966,230	\$4,188,071	\$16,898,677	\$51,309,469	\$4,038,613	\$15,503,270	

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Expense Summary									
Personnel	\$43,806	\$33,523	\$27,236	\$4,422		\$0	\$0	\$0	\$0
Capital Outlay	\$26,572,690	\$27,854,034	\$10,980,816	\$14,412,378		\$14,895,165	\$50,174,897	\$3,458,977	\$14,471,165
Sub-Total:	\$26,616,496	\$27,887,557	\$11,008,052	\$14,416,800		\$14,895,165	\$50,174,897	\$3,458,977	\$14,471,165
Interfund Transfer	\$634,366	\$134,366	\$134,366	\$123,167		\$134,366	\$134,366	\$134,366	\$134,366
Ending Balance	\$51,656,557	\$33,954,635	\$26,823,812	\$0		\$1,869,146	\$1,000,206	\$445,270	\$897,739
Sub-Total:	\$52,290,923	\$34,089,001	\$26,958,178	\$123,167		\$2,003,512	\$1,134,572	\$579,636	\$1,032,105
Total:	\$78,907,419	\$61,976,558	\$37,966,230	\$14,539,967		\$16,898,677	\$51,309,469	\$4,038,613	\$15,503,270

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
REVENUES BY TYPE									
Sales Tax									
31213 - Resort Tax	\$0	\$0	\$2,000,000	\$0	\$0	\$1,362,709	\$1,795,000	\$2,081,000	\$2,103,000
31214 - Resort Tax Transpor	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,200,000
	\$0	\$0	\$2,000,000	\$0	\$0	\$1,362,709	\$1,795,000	\$2,081,000	\$5,303,000
Planning Building & Engineering Fees									
32361 - Impact Fees	\$844,074	\$109,553	\$191,521	\$125,671	\$125,671	\$233,000	\$604,327	\$357,407	\$155,000
	\$844,074	\$109,553	\$191,521	\$125,671	\$125,671	\$233,000	\$604,327	\$357,407	\$155,000
Intergovernmental Revenue									
33110 - Federal Grants	\$33,544	\$6,549	\$151,559	\$25,741	\$25,741	\$0	\$71,741	\$0	\$0
33252 - State Contribution	\$7,901	\$12,521	\$12,599	\$12,631	\$12,631	\$0	\$19,239	\$0	\$0
33261 - Class "C" Road	\$322,439	\$323,143	\$336,726	\$264,549	\$264,549	\$300,000	\$300,000	\$300,000	\$300,000
33311 - County Sp District Contributio	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
33312 - Recr, Arts&park Rap Tax Grant	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
33313 - Restaurant Tax Grant	\$154,000	\$79,647	\$88,214	\$57,855	\$57,855	\$0	\$58,000	\$0	\$0
	\$517,884	\$571,860	\$639,098	\$410,775	\$410,775	\$350,000	\$498,980	\$350,000	\$350,000
Special Revenue & Resources									
39110 - Donations	\$0	\$0	\$0	\$1,000,150	\$1,000,150	\$0	\$1,000,150	\$0	\$0
39126 - Other Contributions	\$191,408	\$449,578	\$246,315	\$140,355	\$140,355	\$0	\$140,500	\$0	\$0
39129 - Library Fundraising Donation	\$2,450	\$2,200	\$2,050	\$1,950	\$1,950	\$0	\$1,950	\$0	\$0
39131 - Lib. Unres Donations	\$0	\$0	\$0	\$750	\$750	\$0	\$750	\$0	\$0
39220 - Bond Proceeds	\$0	\$0	\$0	\$0	\$0	\$7,300,000	\$12,800,000	\$0	\$9,000,000
	\$193,858	\$451,778	\$248,365	\$1,143,205	\$1,143,205	\$7,300,000	\$13,943,350	\$0	\$9,000,000
Misc. Revenue									
36111 - Interest Earnings	\$859,530	\$259,621	\$158,289	\$4,297	\$4,297	\$0	\$60,000	\$0	\$0
36210 - Rental Income	\$(200)	\$0	\$400	\$0	\$0	\$50,000	\$35,000	\$50,000	\$50,000
36310 - Sale Of Assets	\$0	\$181,595	\$382,026	\$2,255,244	\$2,255,244	\$5,500,000	\$5,500,000	\$0	\$0
36325 - GARAGE REVENUE	\$232,030	\$183,836	\$203,773	\$204,508	\$204,508	\$200,000	\$205,000	\$200,000	\$200,000
36911 - Other Miscellaneous	\$153,635	\$374,801	\$188,125	\$44,371	\$44,371	\$0	\$44,000	\$0	\$0
	\$1,244,995	\$999,853	\$932,612	\$2,508,419	\$2,508,419	\$5,750,000	\$5,844,000	\$250,000	\$250,000

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Sub Total:	\$2,800,810	\$2,133,043	\$4,011,595	\$4,188,071	\$14,995,709	\$22,685,657	\$3,038,407	\$15,058,000
Interfund Transactions								
38211 - Trans Fr Gen Fund	\$0	\$0	\$0	\$0	\$0	\$1,800,000	\$0	\$0
38213 - Gen Fund Trans To Fund 31	\$2,842,975	\$1,648,871	\$0	\$0	\$0	\$0	\$0	\$0
CIP								
38231 - Transfer From CIP	\$0	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0
38271 - Trans From Debt Service Fund	\$21,709,476	\$6,466,622	\$0	\$0	\$0	\$0	\$0	\$0
	\$24,552,451	\$8,186,958	\$0	\$0	\$0	\$1,800,000	\$0	\$0
Beginning Balance								
39990 - Beginning Balance	\$51,554,158	\$51,656,557	\$33,954,635	\$0	\$1,902,968	\$26,823,812	\$1,000,206	\$445,270
	\$51,554,158	\$51,656,557	\$33,954,635	\$0	\$1,902,968	\$26,823,812	\$1,000,206	\$445,270
Sub Total:	\$76,106,609	\$59,843,515	\$33,954,635	\$0	\$1,902,968	\$28,623,812	\$1,000,206	\$445,270
Total:	\$78,907,419	\$61,976,558	\$37,966,230	\$4,188,071	\$16,898,677	\$51,309,469	\$4,038,613	\$15,503,270

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
43300 - Five Year CIP Funding									
Capital Outlay	\$2,247,334	\$0	\$0	\$0	\$0	\$7,073,395	\$0	\$0	
	\$2,247,334	\$0	\$0	\$0	\$0	\$7,073,395	\$0	\$0	
43301 - Engineering & Planning									
Capital Outlay	\$1,125	\$0	\$0	\$6,835	\$7,456	\$68,023	\$7,456	\$7,456	
	\$1,125	\$0	\$0	\$7,186	\$7,456	\$68,023	\$7,456	\$7,456	
43302 - Information Systems Enhancemen									
Capital Outlay	\$4,401	\$21,839	\$49,466	\$10,391	\$0	\$25,686	\$65,000	\$0	
	\$4,401	\$21,839	\$49,466	\$10,391	\$0	\$25,686	\$65,000	\$0	
43307 - Hillside Design And Reconstruc									
Capital Outlay	\$111,515	\$61,875	\$15,722	\$0	\$0	\$0	\$0	\$0	
	\$111,515	\$61,875	\$15,722	\$0	\$0	\$0	\$0	\$0	
43308 - City Park									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$192,000	\$0	
	\$0	\$0	\$0	\$0	\$0	\$0	\$192,000	\$0	
43311 - Pavement Management									
Capital Outlay	\$717,450	\$456,139	\$503,560	\$736,871	\$600,000	\$983,769	\$600,000	\$600,000	
	\$717,450	\$456,139	\$503,560	\$736,871	\$600,000	\$983,769	\$600,000	\$600,000	
43313 - Hist Incentive Spec Serv Cont									
Capital Outlay	\$0	\$0	\$20,900	\$7,850	\$0	\$70,869	\$0	\$0	
	\$0	\$0	\$20,900	\$7,850	\$0	\$70,869	\$0	\$0	
43320 - Affordable Housing									
Capital Outlay	\$373,018	\$336,767	\$0	\$0	\$0	\$1,395,077	\$0	\$0	
	\$373,018	\$336,767	\$0	\$0	\$0	\$1,395,077	\$0	\$0	
43324 - Mcpolin Farm Property Maint									
Capital Outlay	\$0	\$467	\$0	\$0	\$0	\$2,280	\$0	\$0	
	\$0	\$467	\$0	\$0	\$0	\$2,280	\$0	\$0	
43329 - Ada Implementation									
Capital Outlay	\$10,410	\$0	\$3,718	\$0	\$10,000	\$30,948	\$10,000	\$10,000	
	\$10,410	\$0	\$3,718	\$0	\$10,000	\$30,948	\$10,000	\$10,000	

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
43332 - Library Donation Exp									
Capital Outlay	\$9,000	\$8,310	\$15,378	\$12,081	\$0	\$26,455	\$0	\$0	
	\$9,000	\$8,310	\$15,378	\$12,081	\$0	\$26,455	\$0	\$0	
43333 - Directional Signage									
Capital Outlay	\$7,733	\$1,360	\$0	\$1,005	\$5,000	\$5,000	\$5,000	\$20,000	
	\$7,733	\$1,360	\$0	\$1,005	\$5,000	\$5,000	\$5,000	\$20,000	
43334 - Computer Aided Mapping									
Capital Outlay	\$20,435	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$20,435	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
43343 - Public Safety Facility									
Capital Outlay	\$196,738	\$5,049	\$0	\$0	\$0	\$0	\$0	\$0	
	\$196,738	\$5,049	\$0	\$0	\$0	\$0	\$0	\$0	
43349 - Traffic Calming									
Capital Outlay	\$32,637	\$6,034	\$22,088	\$6,918	\$50,000	\$77,912	\$50,000	\$50,000	
	\$32,637	\$6,034	\$22,088	\$6,918	\$50,000	\$77,912	\$50,000	\$50,000	
43354 - Cosac Open Space Acquisition									
Capital Outlay	\$12,017,778	\$10,577,371	\$0	\$0	\$0	\$0	\$0	\$0	
	\$12,017,778	\$10,577,371	\$0	\$0	\$0	\$0	\$0	\$0	
43355 - Library Software									
Capital Outlay	\$610	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$610	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
43356 - Trails Master Plan Implementat									
Personnel	\$6,948	\$4,480	\$0	\$0	\$0	\$0	\$0	\$0	
Capital Outlay	\$213,483	\$65,853	\$45,161	\$78,786	\$100,000	\$355,927	\$100,000	\$100,000	
	\$220,431	\$70,333	\$45,161	\$78,786	\$100,000	\$355,927	\$100,000	\$100,000	
43358 - Property Improvements									
Capital Outlay	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	
	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	
43368 - Downtown Revitalization									
Capital Outlay	\$10,620	\$22,523	\$0	\$1,253	\$0	\$557,435	\$0	\$0	
	\$10,620	\$22,523	\$0	\$1,253	\$0	\$557,435	\$0	\$0	

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
43377 - Olympic Preparation/Legacies									
Capital Outlay	\$168	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	-----	-----	-----	-----	-----	-----	-----	-----	-----
	\$168	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43378 - Cemetery Capital Replacement									
Capital Outlay	\$4,984	\$611	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	-----	-----	-----	-----	-----	-----	-----	-----	-----
	\$4,984	\$611	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43379 - Ice Rink									
Capital Outlay	\$1,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	-----	-----	-----	-----	-----	-----	-----	-----	-----
	\$1,087	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43380 - Economic Study									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
	-----	-----	-----	-----	-----	-----	-----	-----	-----
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$50,000
43381 - Abatement Fund									
Capital Outlay	\$3,698	\$1,500	\$0	\$0	\$0	\$0	\$48,688	\$0	\$0
	-----	-----	-----	-----	-----	-----	-----	-----	-----
	\$3,698	\$1,500	\$0	\$0	\$0	\$0	\$48,688	\$0	\$0
43386 - In Car Computer Systems									
Capital Outlay	\$12,432	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	-----	-----	-----	-----	-----	-----	-----	-----	-----
	\$12,432	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43395 - Marsac Improvements									
Personnel	\$29,866	\$16,227	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$4,092,168	\$1,805,559	\$29,462	\$48,023	\$0	\$69,833	\$0	\$0	\$0
	-----	-----	-----	-----	-----	-----	-----	-----	-----
	\$4,122,034	\$1,821,786	\$29,462	\$48,023	\$0	\$69,833	\$0	\$0	\$0
43401 - Public Art									
Capital Outlay	\$14,653	\$14,029	\$19,994	\$21,153	\$0	\$55,330	\$50,000	\$50,000	\$50,000
	-----	-----	-----	-----	-----	-----	-----	-----	-----
	\$14,653	\$14,029	\$19,994	\$21,153	\$0	\$55,330	\$50,000	\$50,000	\$50,000
43402 - Friends Of The Farm									
Capital Outlay	\$585	\$28,910	\$4,514	\$198	\$0	\$28,179	\$0	\$0	\$0
	-----	-----	-----	-----	-----	-----	-----	-----	-----
	\$585	\$28,910	\$4,514	\$198	\$0	\$28,179	\$0	\$0	\$0

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
43404 - Open Space Improvements									
Personnel	\$0	\$0	\$12	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$149,725	\$1,283,042	\$111,046	\$1,248,227	\$0	\$1,777,467	\$0	\$0	\$0
	\$149,725	\$1,283,042	\$111,059	\$1,248,227	\$0	\$1,777,467	\$0	\$0	\$0
43407 - Tennis Bubble									
Capital Outlay	\$13,689	\$1,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$13,689	\$1,600	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43408 - D.A.R.E. Government Software									
Capital Outlay	\$14,200	\$79,197	\$300	\$0	\$0	\$4,903	\$0	\$0	\$0
	\$14,200	\$79,197	\$300	\$0	\$0	\$4,903	\$0	\$0	\$0
43411 - Neighborhood Parks									
Capital Outlay	\$340,917	\$621,804	\$227,800	\$30,096	\$0	\$45,385	\$15,000	\$0	\$0
	\$340,917	\$621,804	\$227,800	\$30,096	\$0	\$45,385	\$15,000	\$0	\$0
43412 - Biocell Remediation									
Capital Outlay	\$423,861	\$108	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$423,861	\$108	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43413 - Top Soil Assistance Program									
Capital Outlay	\$5,438	\$900	\$900	\$0	\$0	\$10,907	\$0	\$0	\$0
	\$5,438	\$900	\$900	\$0	\$0	\$10,907	\$0	\$0	\$0
43416 - Conservation Reserve Program									
Capital Outlay	\$(633)	\$1,777	\$2,273	\$0	\$0	\$200	\$0	\$0	\$0
	\$(633)	\$1,777	\$2,273	\$0	\$0	\$200	\$0	\$0	\$0
43418 - Lower Norfolk									
Capital Outlay	\$2,322,472	\$201,935	\$2,711	\$0	\$0	\$0	\$0	\$0	\$0
	\$2,322,472	\$201,935	\$2,711	\$0	\$0	\$0	\$0	\$0	\$0
43421 - Bonanza Drive Reconstruction									
Capital Outlay	\$9,289	\$709,936	\$429,873	\$1,818,208	\$0	\$1,866,244	\$0	\$0	\$0
	\$9,289	\$709,936	\$429,873	\$1,818,208	\$0	\$1,866,244	\$0	\$0	\$0
43423 - Mcpolin Farm									
Capital Outlay	\$0	\$21,544	\$58,687	\$17,269	\$0	\$17,268	\$0	\$0	\$0
	\$0	\$21,544	\$58,687	\$17,269	\$0	\$17,268	\$0	\$0	\$0

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
43425 - Golf Improvements									
Capital Outlay	\$0	\$1,132,822	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$1,132,822	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43437 - Deer Valley Dr Neighborhood Bu									
Capital Outlay	\$3,590	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$3,590	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43442 - Storm Drain & Flood Control De									
Capital Outlay	\$9,271	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$9,271	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43447 - Ice Rink - Cash Flow/Fundraising CIP									
Personnel	\$259	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Outlay	\$671	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$930	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43450 - Police Wireless Network									
Capital Outlay	\$34,557	\$9,841	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$34,557	\$9,841	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43451 - Police Dispatch System									
Capital Outlay	\$5,000	\$0	\$995	\$3,715	\$0	\$6,365	\$0	\$0	\$0
	\$5,000	\$0	\$995	\$3,715	\$0	\$6,365	\$0	\$0	\$0
43452 - Kearns Blvd Improvements									
Capital Outlay	\$4,928	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$4,928	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43455 - Mobile Data System									
Capital Outlay	\$2,483	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$2,483	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43456 - Quinns Ice Fields Phase II									
Capital Outlay	\$32,042	\$16,751	\$51,600	\$21,789	\$0	\$64,321	\$0	\$0	\$0
	\$32,042	\$16,751	\$51,600	\$21,789	\$0	\$64,321	\$0	\$0	\$0

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
43460 - Museum Expansion									
Capital Outlay	\$213,306	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0
	\$213,306	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0
43461 - Public Works Equipment									
Capital Outlay	\$18,000	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$18,000	\$6,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43472 - Rac Club Program Equip Replace									
Capital Outlay	\$23,911	\$0	\$0	\$68,567	\$50,000	\$85,000	\$50,000	\$50,000	\$50,000
	\$23,911	\$0	\$0	\$68,567	\$50,000	\$85,000	\$50,000	\$50,000	\$50,000
43477 - Public Works Storage Parcel									
Capital Outlay	\$112,357	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$112,357	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43478 - Asset Mgmt Replacement Program									
Capital Outlay	\$179,716	\$369,910	\$194,785	\$391,283	\$582,709	\$1,731,908	\$582,709	\$582,709	\$582,709
	\$179,716	\$369,910	\$194,785	\$391,283	\$582,709	\$1,731,908	\$582,709	\$582,709	\$582,709
43480 - Walkable Community Safe Ped St									
Capital Outlay	\$3,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$3,650	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43481 - Update Rec Needs * Fac Assess									
Capital Outlay	\$9,388	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$9,388	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43482 - Ice Facility Capital Replace									
Capital Outlay	\$48,504	\$67,518	\$13,971	\$37,565	\$50,000	\$107,805	\$50,000	\$50,000	\$50,000
	\$48,504	\$67,518	\$13,971	\$37,565	\$50,000	\$107,805	\$50,000	\$50,000	\$50,000
43485 - Quinn's Public Improvements									
Capital Outlay	\$16,265	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$16,265	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43488 - Otis Phase II(a)									
Capital Outlay	\$0	\$1,744,115	\$351,319	\$201,029	\$0	\$2,044,667	\$0	\$0	\$0
	\$0	\$1,744,115	\$351,319	\$201,029	\$0	\$2,044,667	\$0	\$0	\$0

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
43521 - Energy Efficiency Study on City Facilities									
Personnel	\$0	\$0	\$(152)	\$9	\$0	\$0	\$0	\$0	
Capital Outlay	\$1,088,767	\$96,923	\$24,303	\$25,145	\$0	\$55,664	\$0	\$0	
	\$1,088,767	\$96,923	\$24,151	\$25,153	\$0	\$55,664	\$0	\$0	
43522 - Historic District Guidelines									
Personnel	\$2,641	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Capital Outlay	\$100,210	\$20,219	\$0	\$0	\$0	\$0	\$0	\$0	
	\$102,851	\$20,219	\$0	\$0	\$0	\$0	\$0	\$0	
43526 - Walkability Implementation									
Personnel	\$0	\$7,826	\$27,243	\$2,510	\$0	\$0	\$0	\$0	
Capital Outlay	\$171,418	\$1,473,796	\$2,648,008	\$3,841,640	\$7,300,000	\$10,806,356	\$0	\$0	
	\$171,418	\$1,481,622	\$2,675,251	\$3,844,149	\$7,300,000	\$10,806,356	\$0	\$0	
43529 - Walkability Maintenance									
Capital Outlay	\$21,940	\$38,113	\$1,718	\$10,350	\$45,000	\$45,170	\$45,000	\$45,000	
	\$21,940	\$38,113	\$1,718	\$10,350	\$45,000	\$45,170	\$45,000	\$45,000	
43535 - China Bridge Event Parking									
Capital Outlay	\$95,079	\$63,357	\$389,324	\$138,918	\$0	\$130,216	\$196,000	\$121,000	
	\$95,079	\$63,357	\$389,324	\$138,918	\$0	\$130,216	\$196,000	\$121,000	
43537 - GIS DEVELOPMENT									
Capital Outlay	\$0	\$52,552	\$0	\$0	\$0	\$0	\$0	\$0	
	\$0	\$52,552	\$0	\$0	\$0	\$0	\$0	\$0	
43539 - Park City Ice Arena Screens and Display Cases									
Capital Outlay	\$33,773	\$330	\$0	\$0	\$0	\$0	\$0	\$0	
	\$33,773	\$330	\$0	\$0	\$0	\$0	\$0	\$0	
43540 - Racquet Club Renovation									
Capital Outlay	\$83,355	\$382,149	\$4,985,796	\$4,353,538	\$0	\$4,693,127	\$0	\$0	
	\$83,355	\$382,149	\$4,985,796	\$4,353,538	\$0	\$4,693,127	\$0	\$0	

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
43542 - Emergency Management Program									
Startup									
Personnel	\$4,092	\$4,925	\$132	\$0	\$0	\$0	\$0	\$0	
Capital Outlay	\$210,490	\$107,381	\$25,113	\$40,920	\$0	\$52,793	\$15,000	\$15,000	
	\$214,581	\$112,306	\$25,245	\$40,920	\$0	\$52,793	\$15,000	\$15,000	
43547 - LED Holiday Lighting									
Capital Outlay	\$22,521	\$0	\$0	\$0	\$0	\$2,779	\$0	\$0	
	\$22,521	\$0	\$0	\$0	\$0	\$2,779	\$0	\$0	
43548 - Snow Plow Blade Replacement									
Capital Outlay	\$755	\$13,443	\$18,368	\$16,248	\$0	\$87,434	\$0	\$0	
	\$755	\$13,443	\$18,368	\$16,248	\$0	\$87,434	\$0	\$0	
43549 - Snow Blade Implements									
Capital Outlay	\$27,065	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$27,065	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
43550 - Salt Cover									
Capital Outlay	\$4,650	\$0	\$0	\$15,677	\$0	\$20,350	\$0	\$0	
	\$4,650	\$0	\$0	\$15,677	\$0	\$20,350	\$0	\$0	
43551 - Back-up Ice resurfacers									
Capital Outlay	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
43552 - 800 Mhz Radios									
Capital Outlay	\$115,864	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$115,864	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
43553 - Snow Removal Equipment									
Capital Outlay	\$26,151	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
	\$26,151	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
43557 - Salt Cover									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	
	\$0	\$0	\$0	\$0	\$0	\$65,000	\$0	\$0	

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
43559 - Dredge Prospector Pond									
Capital Outlay	\$0	\$1,276	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$1,276	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43561 - Mortgage Assistance Program									
Capital Outlay	\$0	\$0	\$10,000	\$0	\$0	\$30,000	\$0	\$0	\$0
	\$0	\$0	\$10,000	\$0	\$0	\$30,000	\$0	\$0	\$0
43563 - China Bridge Pocket Park									
Capital Outlay	\$0	\$11,653	\$2,620	\$28,185	\$0	\$28,185	\$0	\$0	\$0
	\$0	\$11,653	\$2,620	\$28,185	\$0	\$28,185	\$0	\$0	\$0
43564 - General Plan Update									
Capital Outlay	\$0	\$40,409	\$76,362	\$180,386	\$0	\$288,230	\$0	\$0	\$0
	\$0	\$40,409	\$76,362	\$181,938	\$0	\$288,230	\$0	\$0	\$0
43565 - Gas Line Reimbursement to IHC									
Capital Outlay	\$0	\$137,359	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$137,359	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43566 - Triangle Property Environmental Remediation									
Capital Outlay	\$0	\$12,772	\$5,693	\$31,397	\$0	\$131,536	\$0	\$0	\$0
	\$0	\$12,772	\$5,693	\$31,397	\$0	\$131,536	\$0	\$0	\$0
43573 - PARK CITY HEIGHTS PROP									
Capital Outlay	\$0	\$5,500,610	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$5,500,610	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43577 - Irrigation Controller Replacement									
Capital Outlay	\$0	\$0	\$9,867	\$10,000	\$10,000	\$10,133	\$25,000	\$25,000	\$25,000
	\$0	\$0	\$9,867	\$10,000	\$10,000	\$10,133	\$25,000	\$25,000	\$25,000
43578 - Electronic Record Archiving									
Capital Outlay	\$0	\$0	\$0	\$0	\$85,000	\$85,000	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$85,000	\$85,000	\$0	\$0	\$0
43581 - Middle Silver Creek Water Shed									
Capital Outlay	\$0	\$0	\$0	\$37,703	\$0	\$272,000	\$0	\$0	\$0
	\$0	\$0	\$0	\$37,703	\$0	\$272,000	\$0	\$0	\$0

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund									
		2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
43582 - Sportexe Field Snow Removal									
Capital Outlay		\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0
		\$0	\$0	\$8,000	\$0	\$0	\$0	\$0	\$0
43583 - Park City Heights									
Capital Outlay		\$0	\$0	\$269,470	\$28,442	\$0	\$5,535,562	\$0	\$0
		\$0	\$0	\$269,470	\$28,442	\$0	\$5,535,562	\$0	\$0
43584 - EECBG Projects									
Capital Outlay		\$0	\$0	\$145,530	\$20,470	\$0	\$20,470	\$0	\$0
		\$0	\$0	\$145,530	\$20,470	\$0	\$20,470	\$0	\$0
43589 - Storm Water Improvments									
Capital Outlay		\$0	\$0	\$0	\$44,074	\$0	\$100,000	\$80,000	\$0
		\$0	\$0	\$0	\$44,074	\$0	\$100,000	\$80,000	\$0
43591 - Park Meadows Ponds Control Structure									
Capital Outlay		\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0
		\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0
43593 - Monitor and Lucky John Drainage									
Capital Outlay		\$0	\$0	\$0	\$77,114	\$0	\$65,000	\$0	\$0
		\$0	\$0	\$0	\$77,114	\$0	\$65,000	\$0	\$0
43595 - High School Bus Sundance Transit Reconstruction									
Capital Outlay		\$0	\$0	\$0	\$50,000	\$0	\$50,000	\$0	\$0
		\$0	\$0	\$0	\$50,000	\$0	\$50,000	\$0	\$0
43598 - Security Projects									
Capital Outlay		\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$25,000
		\$0	\$0	\$0	\$0	\$0	\$0	\$50,000	\$25,000
43601 - Soils Repository									
Capital Outlay		\$0	\$0	\$0	\$0	\$5,500,000	\$5,962,500	\$0	\$300,000
		\$0	\$0	\$0	\$0	\$5,500,000	\$5,962,500	\$0	\$300,000

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
43604 - Tire Mount/Balance Machine (FSFSTM)									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	
	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	\$0	
43606 - Environmental Revolving Loan Fund									
Capital Outlay	\$0	\$0	\$0	\$6,487	\$0	\$100,000	\$0	\$0	
	\$0	\$0	\$0	\$6,487	\$0	\$100,000	\$0	\$0	
43607 - Downtown Enhancements Phase II									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000,000	
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$6,000,000	
43615 - ROYAL STREET									
Capital Outlay	\$0	\$0	\$0	\$411,969	\$0	\$411,969	\$0	\$1,000,000	
	\$0	\$0	\$0	\$411,969	\$0	\$411,969	\$0	\$1,000,000	
43616 - Corridor Study and Strategic Plan									
Capital Outlay	\$0	\$0	\$0	\$16,196	\$0	\$50,000	\$0	\$0	
	\$0	\$0	\$0	\$16,196	\$0	\$50,000	\$0	\$0	
43617 - Fuel Trailer									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	
	\$0	\$0	\$0	\$0	\$0	\$0	\$7,500	\$0	
43618 - Storm Water Utility Study									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	
	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	
43619 - Stair Removal at Marsac									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0	
	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0	
43622 - Ironhorse Electronic Access Control									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000	
	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000	
43626 - APP Development									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$65,000	\$20,000	\$0	
	\$0	\$0	\$0	\$0	\$0	\$65,000	\$20,000	\$0	

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
43627 - Memorial Wall									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$0
43628 - Cemetery Improvements									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000	\$35,000
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000	\$35,000
43629 - Aquatics Equipment Replacement									
Capital Outlay	\$0	\$0	\$0	\$2,980	\$2,980	\$0	\$10,000	\$10,000	\$10,000
	\$0	\$0	\$0	\$2,980	\$2,980	\$0	\$10,000	\$10,000	\$10,000
43631 - Spriggs Barn									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23,312	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$23,312	\$0
43632 - Police Solar PV Array									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$113,500	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$113,500	\$0	\$0
43633 - Staff Interactive Budgeting Software									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0
43635 - Historic Preservation									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$400,000
	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000	\$0	\$400,000
43643 - Open Space Acquisition									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,750,000
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$3,750,000
43644 - Open Space Conservation Easement Monitoring Fund									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$750,000
Sub Total:	\$26,616,496	\$27,887,557	\$11,008,052	\$14,416,800	\$14,416,800	\$14,895,165	\$50,174,897	\$3,458,977	\$14,471,165
Interfund Transfer	\$634,366	\$134,366	\$134,366	\$123,167	\$123,167	\$134,366	\$134,366	\$134,366	\$134,366
Ending Balance	\$51,656,557	\$33,954,635	\$26,823,812	\$0	\$0	\$1,869,146	\$1,000,206	\$445,270	\$897,739

Capital Improvement Fund - Budget Summary

031- Capital Improvement Fund					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12		Budget	Budget		
Sub Total:	\$52,290,923	\$34,089,001	\$26,958,178	\$123,167		\$2,003,512	\$1,134,572	\$579,636	\$1,032,105
Total:	\$78,907,419	\$61,976,558	\$37,966,230	\$14,539,967		\$16,898,677	\$51,309,469	\$4,038,613	\$15,503,270

Redevelopment Agency Lower Prk - Budget Summary

033- Redevelopment Agency Lower Prk					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
Revenue Summary									
Property Taxes	\$2,764,425	\$2,740,075	\$2,577,316	\$2,415,480	\$2,525,000	\$2,357,000	\$2,357,000	\$2,357,000	
Misc. Revenue	\$161,012	\$2,861,857	\$705,604	\$0	\$0	\$26,000	\$0	\$0	
Sub-Total:	\$2,925,437	\$5,601,932	\$3,282,920	\$2,415,480	\$2,525,000	\$2,383,000	\$2,357,000	\$2,357,000	
Interfund Transactions	\$1,094,765	\$0	\$423,237	\$0	\$0	\$0	\$0	\$0	
Beginning Balance	\$5,854,007	\$5,283,466	\$5,634,431	\$0	\$5,741,718	\$7,823,811	\$3,692,424	\$1,585,549	
Sub-Total:	\$6,948,772	\$5,283,466	\$6,057,668	\$0	\$5,741,718	\$7,823,811	\$3,692,424	\$1,585,549	
Total:	\$9,874,209	\$10,885,398	\$9,340,587	\$2,415,480	\$8,266,718	\$10,206,811	\$6,049,424	\$3,942,549	

Redevelopment Agency Lower Prk - Budget Summary

033- Redevelopment Agency Lower Prk					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
Expense Summary									
Personnel	\$11,800	\$21,692	\$23,884	\$0	\$0	\$0	\$0	\$0	
Materials, Supplies & Services	\$891,285	\$805,225	\$713,739	\$0	\$805,000	\$805,000	\$805,000	\$805,000	
Capital Outlay	\$3,057,658	\$3,794,050	\$329,153	\$94,009	\$3,222,500	\$5,201,412	\$3,232,500	\$1,445,000	
Sub-Total:	\$3,960,743	\$4,620,967	\$1,066,777	\$94,009	\$4,027,500	\$6,006,412	\$4,037,500	\$2,250,000	
Interfund Transfer	\$630,000	\$630,000	\$450,000	\$389,103	\$424,475	\$507,975	\$426,375	\$419,250	
Ending Balance	\$5,283,466	\$5,634,431	\$7,823,811	\$0	\$3,814,743	\$3,692,424	\$1,585,549	\$1,273,299	
Sub-Total:	\$5,913,466	\$6,264,431	\$8,273,811	\$389,103	\$4,239,218	\$4,200,399	\$2,011,924	\$1,692,549	
Total:	\$9,874,209	\$10,885,398	\$9,340,588	\$483,112	\$8,266,718	\$10,206,811	\$6,049,424	\$3,942,549	

Redevelopment Agency Lower Prk - Budget Summary

033- Redevelopment Agency Lower Prk					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
REVENUES BY TYPE									
Property Taxes									
31113 - Prop Tax Increment RDA	\$2,764,425	\$2,740,075	\$2,577,316	\$2,357,498	\$2,525,000	\$2,357,000	\$2,357,000	\$2,357,000	\$2,357,000
	\$2,764,425	\$2,740,075	\$2,577,316	\$2,415,480	\$2,525,000	\$2,357,000	\$2,357,000	\$2,357,000	\$2,357,000
Misc. Revenue									
36111 - Interest Earnings	\$138,627	\$32,414	\$35,288	\$0	\$0	\$26,000	\$0	\$0	\$0
36210 - Rental Income	\$7,098	\$1,492	\$0	\$0	\$0	\$0	\$0	\$0	\$0
36310 - Sale Of Assets	\$0	\$2,782,951	\$669,516	\$0	\$0	\$0	\$0	\$0	\$0
36911 - Other Miscellaneous	\$15,287	\$45,000	\$800	\$0	\$0	\$0	\$0	\$0	\$0
	\$161,012	\$2,861,857	\$705,604	\$0	\$0	\$26,000	\$0	\$0	\$0
Sub Total:	\$2,925,437	\$5,601,932	\$3,282,920	\$2,415,480	\$2,525,000	\$2,383,000	\$2,357,000	\$2,357,000	\$2,357,000
Interfund Transactions									
38271 - Trans From Debt Service Fund	\$1,094,765	\$0	\$423,237	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,094,765	\$0	\$423,237	\$0	\$0	\$0	\$0	\$0	\$0
Beginning Balance									
39990 - Beginning Balance	\$5,854,007	\$5,283,466	\$5,634,431	\$0	\$5,741,718	\$7,823,811	\$3,692,424	\$1,585,549	\$1,585,549
	\$5,854,007	\$5,283,466	\$5,634,431	\$0	\$5,741,718	\$7,823,811	\$3,692,424	\$1,585,549	\$1,585,549
Sub Total:	\$6,948,772	\$5,283,466	\$6,057,668	\$0	\$5,741,718	\$7,823,811	\$3,692,424	\$1,585,549	\$1,585,549
Total:	\$9,874,209	\$10,885,398	\$9,340,587	\$2,415,480	\$8,266,718	\$10,206,811	\$6,049,424	\$3,942,549	\$3,942,549

Redevelopment Agency Lower Prk - Budget Summary

033- Redevelopment Agency Lower Prk					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12		Budget	Budget		
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
40624 - RDA Mitigation									
Materials, Supplies & Services	\$891,285	\$805,225	\$713,739	\$0		\$800,000	\$800,000	\$800,000	\$800,000
	\$891,285	\$805,225	\$713,739	\$0		\$800,000	\$800,000	\$800,000	\$800,000
40627 - Mountainland Housing									
Materials, Supplies & Services	\$0	\$0	\$0	\$0		\$5,000	\$5,000	\$5,000	\$5,000
	\$0	\$0	\$0	\$0		\$5,000	\$5,000	\$5,000	\$5,000
43309 - City Park Improvements									
Capital Outlay	\$3,801	\$5,424	\$2,925	\$775		\$100,000	\$112,836	\$150,000	\$100,000
	\$3,801	\$5,424	\$2,925	\$775		\$100,000	\$112,836	\$150,000	\$100,000
43314 - Hist Spec Ser Cont RDA Lpa									
Capital Outlay	\$0	\$0	\$22,096	\$0		\$0	\$209,726	\$0	\$0
	\$0	\$0	\$22,096	\$0		\$0	\$209,726	\$0	\$0
43322 - Affordable Housing									
Personnel	\$11,800	\$15,898	\$16,735	\$0		\$0	\$0	\$0	\$0
Capital Outlay	\$2,468,182	\$71,801	\$279,111	\$24,191		\$0	\$1,561,066	\$0	\$0
	\$2,479,981	\$87,699	\$295,846	\$24,191		\$0	\$1,561,066	\$0	\$0
43351 - Traffic Calming									
Capital Outlay	\$0	\$5,820	\$2,500	\$0		\$0	\$39,845	\$0	\$0
	\$0	\$5,820	\$2,500	\$0		\$0	\$39,845	\$0	\$0
43502 - Skate Park Repairs									
Capital Outlay	\$1,450	\$850	\$0	\$6,287		\$5,000	\$11,754	\$5,000	\$5,000
	\$1,450	\$850	\$0	\$6,287		\$5,000	\$11,754	\$5,000	\$5,000
43555 - SNOWCREEK AFFORDABLE HOUSING									
Personnel	\$0	\$5,793	\$7,149	\$0		\$0	\$0	\$0	\$0
Capital Outlay	\$584,226	\$3,710,155	\$22,521	\$2,867		\$0	\$98,685	\$0	\$0
	\$584,226	\$3,715,949	\$29,671	\$2,867		\$0	\$98,685	\$0	\$0
43585 - City-Wide Signs Phase I									
Capital Outlay	\$0	\$0	\$0	\$1,072		\$2,500	\$2,500	\$2,500	\$15,000
	\$0	\$0	\$0	\$1,072		\$2,500	\$2,500	\$2,500	\$15,000

Redevelopment Agency Lower Prk - Budget Summary

033- Redevelopment Agency Lower Prk					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
43597 - Lower Park Avenue RDA									
Capital Outlay	\$0	\$0	\$0	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$1,250,000	
	\$0	\$0	\$0	\$0	\$3,000,000	\$3,000,000	\$3,000,000	\$1,250,000	
43598 - Security Projects									
Capital Outlay	\$0	\$0	\$0	\$28,410	\$40,000	\$40,000	\$0	\$0	
	\$0	\$0	\$0	\$28,410	\$40,000	\$40,000	\$0	\$0	
43599 - Crescent Tramway Trail									
Capital Outlay	\$0	\$0	\$0	\$14,452	\$75,000	\$75,000	\$75,000	\$75,000	
	\$0	\$0	\$0	\$14,452	\$75,000	\$75,000	\$75,000	\$75,000	
43616 - Corridor Study and Strategic Plan									
Capital Outlay	\$0	\$0	\$0	\$15,956	\$0	\$50,000	\$0	\$0	
	\$0	\$0	\$0	\$15,956	\$0	\$50,000	\$0	\$0	
Sub Total:	\$3,960,743	\$4,620,967	\$1,066,777	\$94,009	\$4,027,500	\$6,006,412	\$4,037,500	\$2,250,000	
Interfund Transfer	\$630,000	\$630,000	\$450,000	\$389,103	\$424,475	\$507,975	\$426,375	\$419,250	
Ending Balance	\$5,283,466	\$5,634,431	\$7,823,811	\$0	\$3,814,743	\$3,692,424	\$1,585,549	\$1,273,299	
Sub Total:	\$5,913,466	\$6,264,431	\$8,273,811	\$389,103	\$4,239,218	\$4,200,399	\$2,011,924	\$1,692,549	
Total:	\$9,874,209	\$10,885,398	\$9,340,588	\$483,112	\$8,266,718	\$10,206,811	\$6,049,424	\$3,942,549	

Redevelopment Agency Main St - Budget Summary

034- Redevelopment Agency Main St					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12		Budget	Budget		
Revenue Summary									
Property Taxes	\$1,300,000	\$1,300,000	\$1,249,086	\$1,332,891		\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000
Misc. Revenue	\$50,165	\$976,340	\$9,072	\$0		\$0	\$5,000	\$0	\$0
Sub-Total:	\$1,350,165	\$2,276,340	\$1,258,158	\$1,332,891		\$1,300,000	\$1,305,000	\$1,300,000	\$1,300,000
Beginning Balance	\$1,295,338	\$844,425	\$1,728,313	\$0		\$1,100,800	\$1,679,751	\$744,183	\$586,683
Sub-Total:	\$1,295,338	\$844,425	\$1,728,313	\$0		\$1,100,800	\$1,679,751	\$744,183	\$586,683
Total:	\$2,645,503	\$3,120,765	\$2,986,471	\$1,332,891		\$2,400,800	\$2,984,751	\$2,044,183	\$1,886,683

Redevelopment Agency Main St - Budget Summary

034- Redevelopment Agency Main St					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Expense Summary									
Materials, Supplies & Services	\$411,413	\$384,870	\$345,275	\$0	\$0	\$405,000	\$405,000	\$405,000	\$405,000
Capital Outlay	\$439,665	\$57,582	\$11,445	\$262,728	\$262,728	\$319,500	\$885,568	\$102,500	\$115,000
Sub-Total:	\$851,078	\$442,452	\$356,720	\$262,728	\$262,728	\$724,500	\$1,290,568	\$507,500	\$520,000
Interfund Transfer	\$950,000	\$950,000	\$950,000	\$870,837	\$870,837	\$950,000	\$950,000	\$950,000	\$950,000
Ending Balance	\$844,425	\$1,728,313	\$1,679,751	\$0	\$0	\$726,300	\$744,183	\$586,683	\$416,683
Sub-Total:	\$1,794,425	\$2,678,313	\$2,629,751	\$870,837	\$870,837	\$1,676,300	\$1,694,183	\$1,536,683	\$1,366,683
Total:	\$2,645,503	\$3,120,765	\$2,986,471	\$1,133,565	\$1,133,565	\$2,400,800	\$2,984,751	\$2,044,183	\$1,886,683

Redevelopment Agency Main St - Budget Summary

034- Redevelopment Agency Main St									
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan	
REVENUES BY TYPE									
Property Taxes									
31113 - Prop Tax Increment RDA	\$1,300,000	\$1,300,000	\$1,249,086	\$1,285,418	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	
	\$1,300,000	\$1,300,000	\$1,249,086	\$1,332,891	\$1,300,000	\$1,300,000	\$1,300,000	\$1,300,000	
Misc. Revenue									
36111 - Interest Earnings	\$37,394	\$11,442	\$9,072	\$0	\$0	\$5,000	\$0	\$0	
36210 - Rental Income	\$12,771	\$2,474	\$0	\$0	\$0	\$0	\$0	\$0	
36310 - Sale Of Assets	\$0	\$962,424	\$0	\$0	\$0	\$0	\$0	\$0	
	\$50,165	\$976,340	\$9,072	\$0	\$0	\$5,000	\$0	\$0	
Sub Total:	\$1,350,165	\$2,276,340	\$1,258,158	\$1,332,891	\$1,300,000	\$1,305,000	\$1,300,000	\$1,300,000	
Beginning Balance									
39990 - Beginning Balance	\$1,295,338	\$844,425	\$1,728,313	\$0	\$1,100,800	\$1,679,751	\$744,183	\$586,683	
	\$1,295,338	\$844,425	\$1,728,313	\$0	\$1,100,800	\$1,679,751	\$744,183	\$586,683	
Sub Total:	\$1,295,338	\$844,425	\$1,728,313	\$0	\$1,100,800	\$1,679,751	\$744,183	\$586,683	
Total:	\$2,645,503	\$3,120,765	\$2,986,471	\$1,332,891	\$2,400,800	\$2,984,751	\$2,044,183	\$1,886,683	

Redevelopment Agency Main St - Budget Summary

034- Redevelopment Agency Main St					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12		Budget	Budget		
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
40621 - RDA C Operations									
Materials, Supplies & Services	\$9,000	\$11,000	\$0	\$0		\$0	\$0	\$0	\$0
	\$9,000	\$11,000	\$0	\$0		\$0	\$0	\$0	\$0
40623 - RDA Mitigation C Mai									
Materials, Supplies & Services	\$402,413	\$373,870	\$345,275	\$0		\$405,000	\$405,000	\$405,000	\$405,000
	\$402,413	\$373,870	\$345,275	\$0		\$405,000	\$405,000	\$405,000	\$405,000
43306 - Old Town Stairs RDA									
Capital Outlay	\$0	\$0	\$0	\$160,031		\$0	\$208,859	\$0	\$0
	\$0	\$0	\$0	\$160,031		\$0	\$208,859	\$0	\$0
43315 - Historical Incentive Grant									
Capital Outlay	\$(11,065)	\$28,099	\$0	\$12,269		\$0	\$21,635	\$0	\$0
	\$(11,065)	\$28,099	\$0	\$12,269		\$0	\$21,635	\$0	\$0
43326 - Addl Parking Main And Swede									
Capital Outlay	\$1,358	\$0	\$0	\$0		\$0	\$0	\$0	\$0
	\$1,358	\$0	\$0	\$0		\$0	\$0	\$0	\$0
43336 - Sandridge Parking Lot									
Capital Outlay	\$0	\$0	\$8,229	\$0		\$0	\$0	\$0	\$0
	\$0	\$0	\$8,229	\$0		\$0	\$0	\$0	\$0
43369 - Downtown Revitalization									
Capital Outlay	\$0	\$0	\$981	\$80,693		\$292,000	\$419,406	\$0	\$0
	\$0	\$0	\$981	\$80,693		\$292,000	\$419,406	\$0	\$0
43380 - Economic Study									
Capital Outlay	\$4,000	\$29,765	\$0	\$2,000		\$25,000	\$26,823	\$100,000	\$100,000
	\$4,000	\$29,765	\$0	\$2,000		\$25,000	\$26,823	\$100,000	\$100,000
43382 - Abatement Fund									
Capital Outlay	\$0	\$(1,000)	\$0	\$0		\$0	\$133,580	\$0	\$0
	\$0	\$(1,000)	\$0	\$0		\$0	\$133,580	\$0	\$0
43399 - Town Green Complex									
Capital Outlay	\$3,600	\$360	\$0	\$0		\$0	\$0	\$0	\$0
	\$3,600	\$360	\$0	\$0		\$0	\$0	\$0	\$0

Redevelopment Agency Main St - Budget Summary

034- Redevelopment Agency Main St					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget	2013 Budget	2014 Plan
43532 - Shell Space									
Capital Outlay	\$441,772	\$359	\$2,235	\$7,735	\$0	\$17,765	\$0	\$0	
	\$441,772	\$359	\$2,235	\$7,735	\$0	\$17,765	\$0	\$0	
43556 - Retaining Wall at 41 Sampson Ave									
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$55,000	\$0	\$0	
	\$0	\$0	\$0	\$0	\$0	\$55,000	\$0	\$0	
43586 - City-Wide Signs Phase I									
Capital Outlay	\$0	\$0	\$0	\$0	\$2,500	\$2,500	\$2,500	\$15,000	
	\$0	\$0	\$0	\$0	\$2,500	\$2,500	\$2,500	\$15,000	
Sub Total:	\$851,078	\$442,452	\$356,720	\$262,728	\$724,500	\$1,290,568	\$507,500	\$520,000	
Interfund Transfer	\$950,000	\$950,000	\$950,000	\$870,837	\$950,000	\$950,000	\$950,000	\$950,000	
Ending Balance	\$844,425	\$1,728,313	\$1,679,751	\$0	\$726,300	\$744,183	\$586,683	\$416,683	
Sub Total:	\$1,794,425	\$2,678,313	\$2,629,751	\$870,837	\$1,676,300	\$1,694,183	\$1,536,683	\$1,366,683	
Total:	\$2,645,503	\$3,120,765	\$2,986,471	\$1,133,565	\$2,400,800	\$2,984,751	\$2,044,183	\$1,886,683	

Building Authority - Budget Summary

035- Building Authority	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Revenue Summary								
Misc. Revenue	\$49,444	\$221,404	\$16,435	\$1,019	\$3,000	\$1,032	\$3,000	\$0
Special Revenue & Resources	\$3,598,432	\$1,469,595	\$600,000	\$244,982	\$244,981	\$244,982	\$0	\$0
Sub-Total:	\$3,647,876	\$1,690,999	\$616,435	\$246,000	\$247,981	\$246,014	\$3,000	\$0
Beginning Balance	\$526,376	\$561,274	\$527,583	\$0	\$516,083	\$518,071	\$517,884	\$271,403
Sub-Total:	\$526,376	\$561,274	\$527,583	\$0	\$516,083	\$518,071	\$517,884	\$271,403
Total:	\$4,174,252	\$2,252,273	\$1,144,017	\$246,000	\$764,064	\$764,085	\$520,884	\$271,403

Building Authority - Budget Summary

035- Building Authority	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
Expense Summary								
Capital Outlay	\$2,219,918	\$337,359	\$10,000	\$0	\$0	\$0	\$0	\$0
Debt Service	\$1,393,060	\$1,387,331	\$615,947	\$246,201	\$249,481	\$246,201	\$249,481	\$249,481
Sub-Total:	\$3,612,978	\$1,724,690	\$625,947	\$246,201	\$249,481	\$246,201	\$249,481	\$249,481
Ending Balance	\$561,274	\$527,583	\$518,071	\$0	\$514,583	\$517,884	\$271,403	\$21,922
Sub-Total:	\$561,274	\$527,583	\$518,071	\$0	\$514,583	\$517,884	\$271,403	\$21,922
Total:	\$4,174,252	\$2,252,273	\$1,144,018	\$246,201	\$764,064	\$764,085	\$520,884	\$271,403

Building Authority - Budget Summary

035- Building Authority	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
REVENUES BY TYPE								
Special Revenue & Resources								
39210 - Loan Proceeds	\$925,927	\$1,376,913	\$600,000	\$244,982	\$244,981	\$244,982	\$0	\$0
39220 - Bond Proceeds	\$2,672,505	\$92,682	\$0	\$0	\$0	\$0	\$0	\$0
	\$3,598,432	\$1,469,595	\$600,000	\$244,982	\$244,981	\$244,982	\$0	\$0
Misc. Revenue								
36111 - Interest Earnings	\$46,964	\$38,197	\$16,417	\$1,007	\$3,000	\$1,032	\$3,000	\$0
36112 - Int Earn Spec Accts	\$2,480	\$0	\$17	\$12	\$0	\$0	\$0	\$0
36310 - Sale Of Assets	\$0	\$183,207	\$0	\$0	\$0	\$0	\$0	\$0
	\$49,444	\$221,404	\$16,435	\$1,019	\$3,000	\$1,032	\$3,000	\$0
Sub Total:	\$3,647,876	\$1,690,999	\$616,435	\$246,000	\$247,981	\$246,014	\$3,000	\$0
Beginning Balance								
39990 - Beginning Balance	\$526,376	\$561,274	\$527,583	\$0	\$516,083	\$518,071	\$517,884	\$271,403
	\$526,376	\$561,274	\$527,583	\$0	\$516,083	\$518,071	\$517,884	\$271,403
Sub Total:	\$526,376	\$561,274	\$527,583	\$0	\$516,083	\$518,071	\$517,884	\$271,403
Total:	\$4,174,252	\$2,252,273	\$1,144,017	\$246,000	\$764,064	\$764,085	\$520,884	\$271,403

Building Authority - Budget Summary

035- Building Authority									
		2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru 6/18/12	2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
43323 - Afford Housing Units C Purchas									
Capital Outlay		\$32,000	\$244,677	\$0	\$0	\$0	\$0	\$0	\$0
		\$32,000	\$244,677	\$0	\$0	\$0	\$0	\$0	\$0
43534 - Museum Expansion									
Capital Outlay		\$2,187,918	\$92,682	\$10,000	\$0	\$0	\$0	\$0	\$0
		\$2,187,918	\$92,682	\$10,000	\$0	\$0	\$0	\$0	\$0
43536 - MBA 2007 SERIES BONDS									
Debt Service		\$1,393,060	\$1,387,331	\$615,947	\$246,201	\$249,481	\$246,201	\$249,481	\$249,481
		\$1,393,060	\$1,387,331	\$615,947	\$246,201	\$249,481	\$246,201	\$249,481	\$249,481
Sub Total:		\$3,612,978	\$1,724,690	\$625,947	\$246,201	\$249,481	\$246,201	\$249,481	\$249,481
Ending Balance		\$561,274	\$527,583	\$518,071	\$0	\$514,583	\$517,884	\$271,403	\$21,922
Sub Total:		\$561,274	\$527,583	\$518,071	\$0	\$514,583	\$517,884	\$271,403	\$21,922
Total:		\$4,174,252	\$2,252,273	\$1,144,018	\$246,201	\$764,064	\$764,085	\$520,884	\$271,403

Park City Housing Authority - Budget Summary

036- Park City Housing Authority	2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
2009 Actual	2010 Actual	2011 Actual	6/18/12					
Expense Summary								
Interfund Transfer	\$0	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub-Total:	\$71,465	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0
Total:	\$71,465	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0

Park City Housing Authority - Budget Summary

036- Park City Housing Authority					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
Interfund Transfer	\$0	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Ending Balance	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Sub Total:	\$71,465	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total:	\$71,465	\$71,465	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Equipment Replacement CIP - Budget Summary

038- Equipment Replacement CIP					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Revenue Summary									
Misc. Revenue	\$16,515	\$45,054	\$72,896	\$31,595	\$0	\$32,000	\$0	\$0	\$0
Sub-Total:	\$16,515	\$45,054	\$72,896	\$31,595	\$0	\$32,000	\$0	\$0	\$0
Interfund Transactions	\$700,000	\$600,000	\$800,000	\$731,500	\$798,000	\$835,000	\$905,000	\$905,000	\$905,000
Beginning Balance	\$1,781,301	\$895,151	\$900,756	\$0	\$155,625	\$1,267,319	\$195,521	\$195,521	\$195,521
Sub-Total:	\$2,481,301	\$1,495,151	\$1,700,756	\$731,500	\$953,625	\$2,102,319	\$1,100,521	\$1,100,521	\$1,100,521
Total:	\$2,497,816	\$1,540,205	\$1,773,652	\$763,095	\$953,625	\$2,134,319	\$1,100,521	\$1,100,521	\$1,100,521

Equipment Replacement CIP - Budget Summary

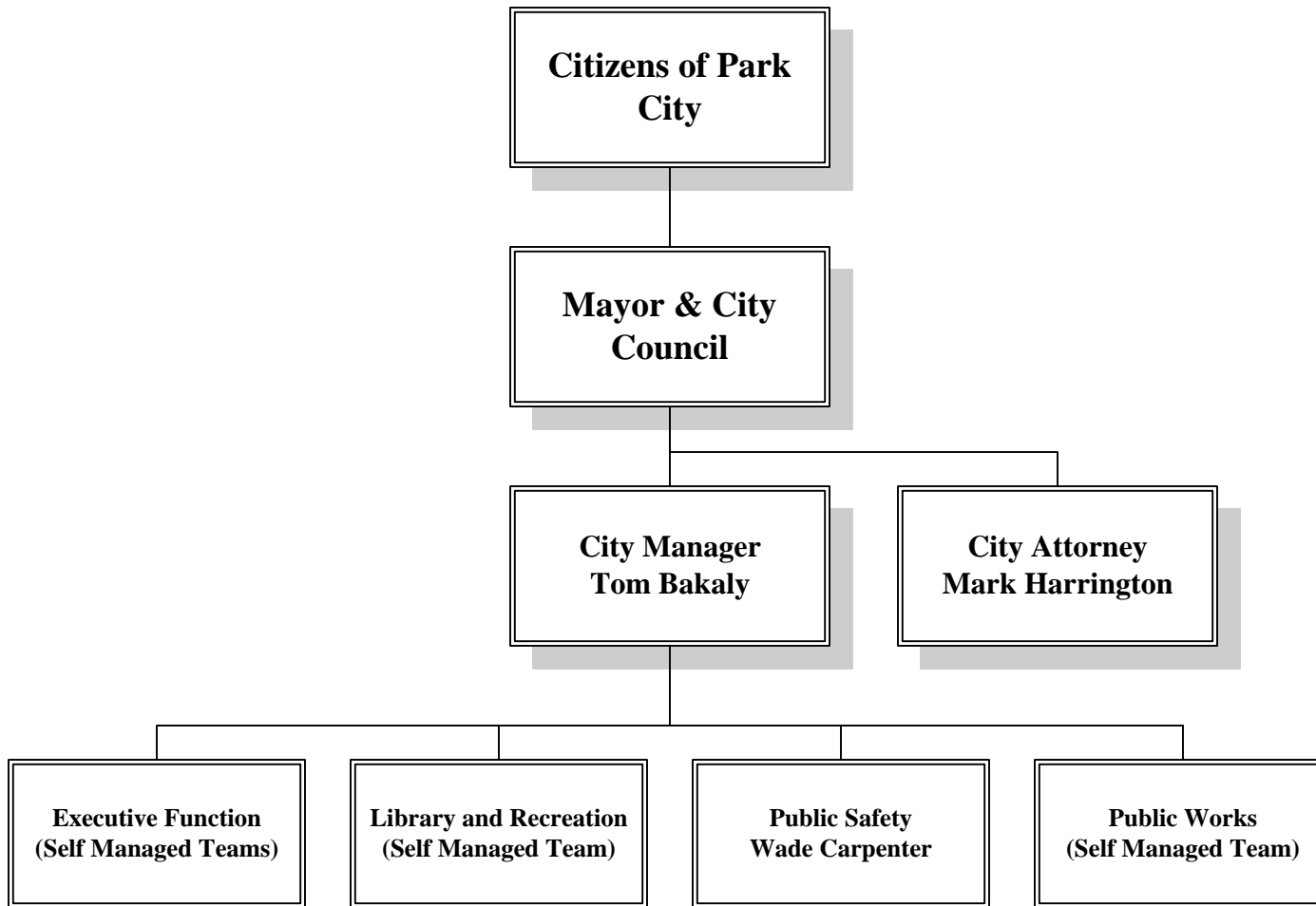
038- Equipment Replacement CIP					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	2012 YTD Thru	6/18/12	Budget	Budget		
Expense Summary									
Capital Outlay	\$1,602,665	\$639,449	\$506,333	\$843,461	\$798,000	\$1,938,798	\$905,000	\$905,000	
Sub-Total:	\$1,602,665	\$639,449	\$506,333	\$843,461	\$798,000	\$1,938,798	\$905,000	\$905,000	
Ending Balance	\$895,151	\$900,756	\$1,267,319	\$0	\$155,625	\$195,521	\$195,521	\$195,521	
Sub-Total:	\$895,151	\$900,756	\$1,267,319	\$0	\$155,625	\$195,521	\$195,521	\$195,521	
Total:	\$2,497,816	\$1,540,205	\$1,773,653	\$843,461	\$953,625	\$2,134,319	\$1,100,521	\$1,100,521	

Equipment Replacement CIP - Budget Summary

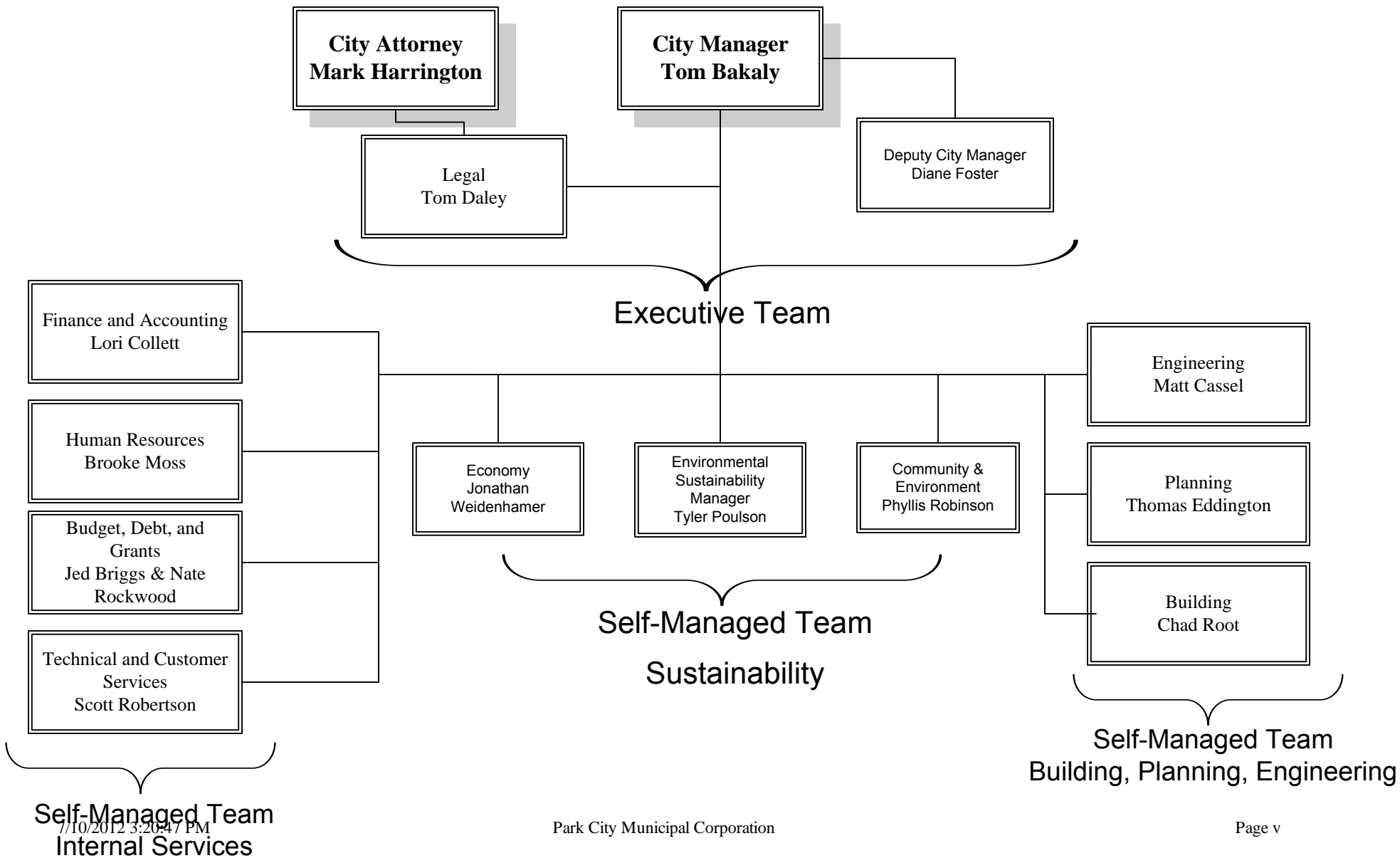
038- Equipment Replacement CIP		2012 YTD Thru				2012 Original Budget	2012 Adjusted Budget	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12					
REVENUES BY TYPE									
Misc. Revenue									
36310 - Sale Of Assets	\$16,515	\$45,054	\$72,896	\$31,595	\$0	\$32,000	\$0	\$0	
	\$16,515	\$45,054	\$72,896	\$31,595	\$0	\$32,000	\$0	\$0	
Sub Total:	\$16,515	\$45,054	\$72,896	\$31,595	\$0	\$32,000	\$0	\$0	
Interfund Transactions									
38210 - Trans Fr Gen Fund Equip Replac	\$700,000	\$600,000	\$800,000	\$731,500	\$798,000	\$835,000	\$905,000	\$905,000	
	\$700,000	\$600,000	\$800,000	\$731,500	\$798,000	\$835,000	\$905,000	\$905,000	
Beginning Balance									
39990 - Beginning Balance	\$1,781,301	\$895,151	\$900,756	\$0	\$155,625	\$1,267,319	\$195,521	\$195,521	
	\$1,781,301	\$895,151	\$900,756	\$0	\$155,625	\$1,267,319	\$195,521	\$195,521	
Sub Total:	\$2,481,301	\$1,495,151	\$1,700,756	\$731,500	\$953,625	\$2,102,319	\$1,100,521	\$1,100,521	
Total:	\$2,497,816	\$1,540,205	\$1,773,652	\$763,095	\$953,625	\$2,134,319	\$1,100,521	\$1,100,521	

Equipment Replacement CIP - Budget Summary

038- Equipment Replacement CIP					2012 YTD Thru	2012 Original	2012 Adjusted	2013 Budget	2014 Plan
	2009 Actual	2010 Actual	2011 Actual	6/18/12	Budget	Budget			
<u>EXPENDITURES BY DEPARTMENT & TYPE</u>									
43305 - Info Sys Enhance Equip Replace									
Capital Outlay	\$0	\$5,063	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$0	\$5,063	\$0	\$0	\$0	\$0	\$0	\$0	\$0
43330 - Replace Rolling Stock									
Capital Outlay	\$1,370,735	\$312,246	\$335,104	\$585,798	\$600,000	\$1,587,997	\$650,000	\$650,000	
	\$1,370,735	\$312,246	\$335,104	\$585,798	\$600,000	\$1,587,997	\$650,000	\$650,000	
43350 - Replace Computer									
Capital Outlay	\$231,930	\$322,139	\$171,229	\$257,663	\$198,000	\$350,801	\$255,000	\$255,000	
	\$231,930	\$322,139	\$171,229	\$257,663	\$198,000	\$350,801	\$255,000	\$255,000	
Sub Total:	\$1,602,665	\$639,449	\$506,333	\$843,461	\$798,000	\$1,938,798	\$905,000	\$905,000	
Ending Balance	\$895,151	\$900,756	\$1,267,319	\$0	\$155,625	\$195,521	\$195,521	\$195,521	
Sub Total:	\$895,151	\$900,756	\$1,267,319	\$0	\$155,625	\$195,521	\$195,521	\$195,521	
Total:	\$2,497,816	\$1,540,205	\$1,773,653	\$843,461	\$953,625	\$2,134,319	\$1,100,521	\$1,100,521	

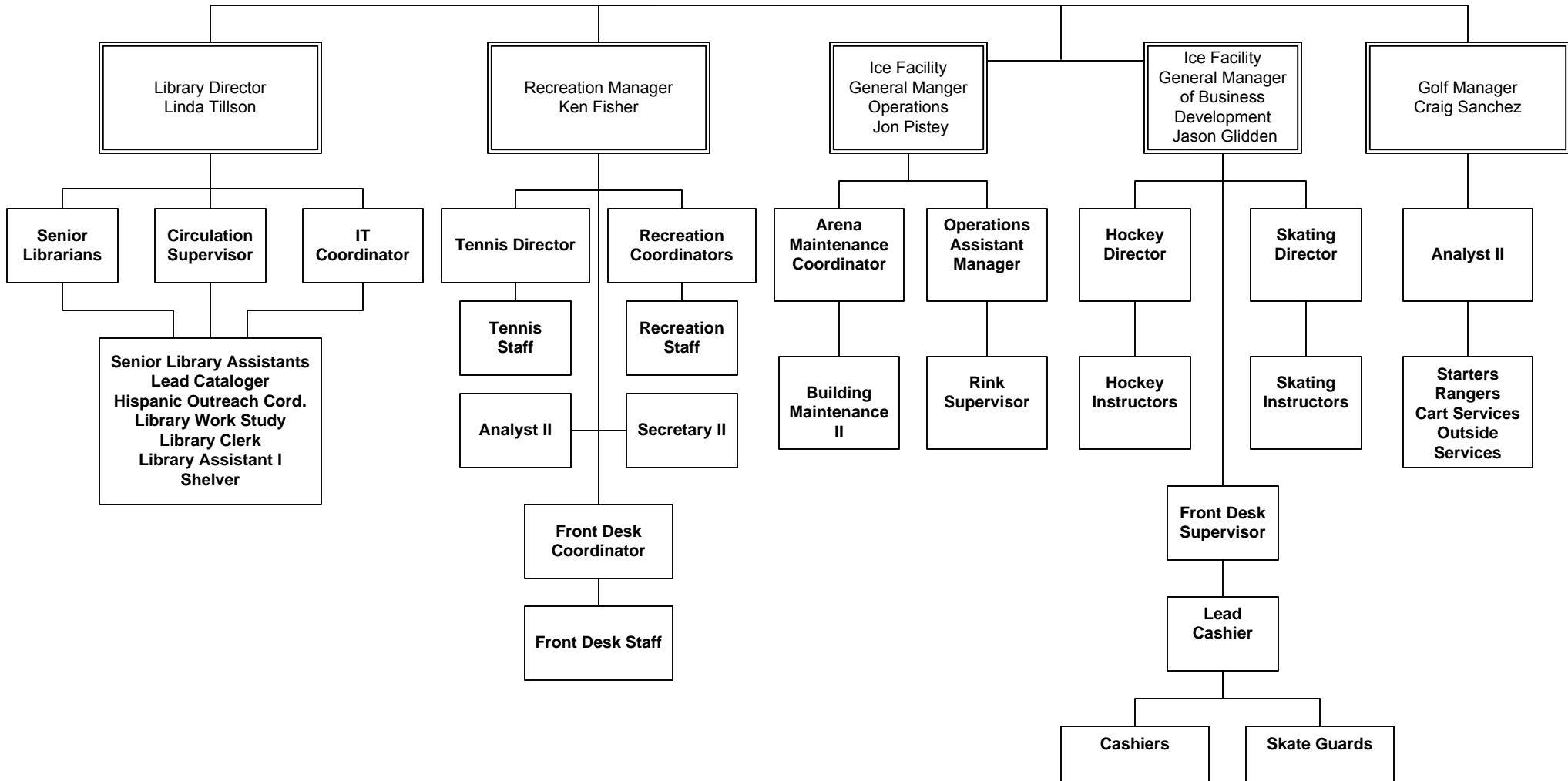


Executive Function

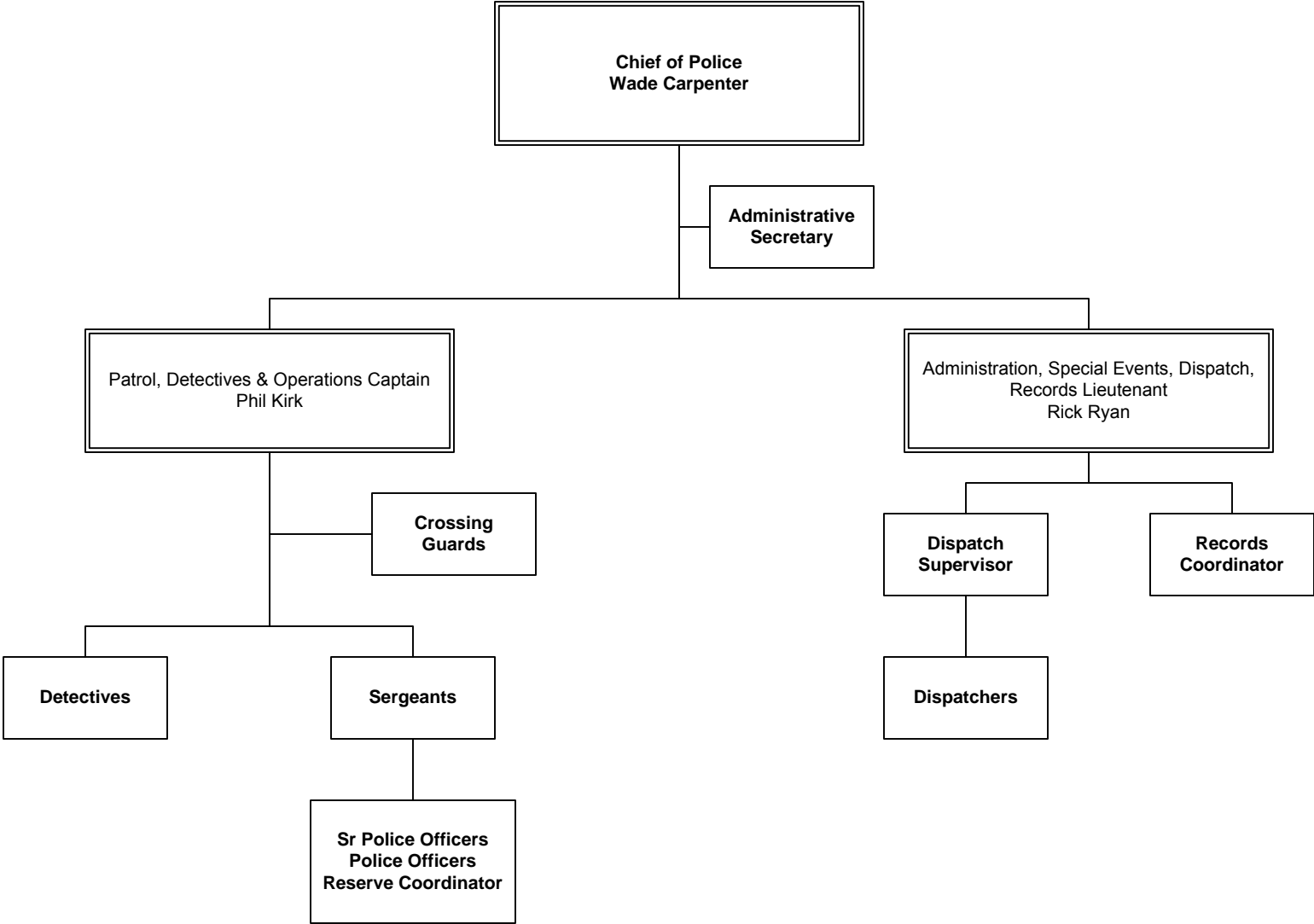


Library & Recreation

Self-managed Team

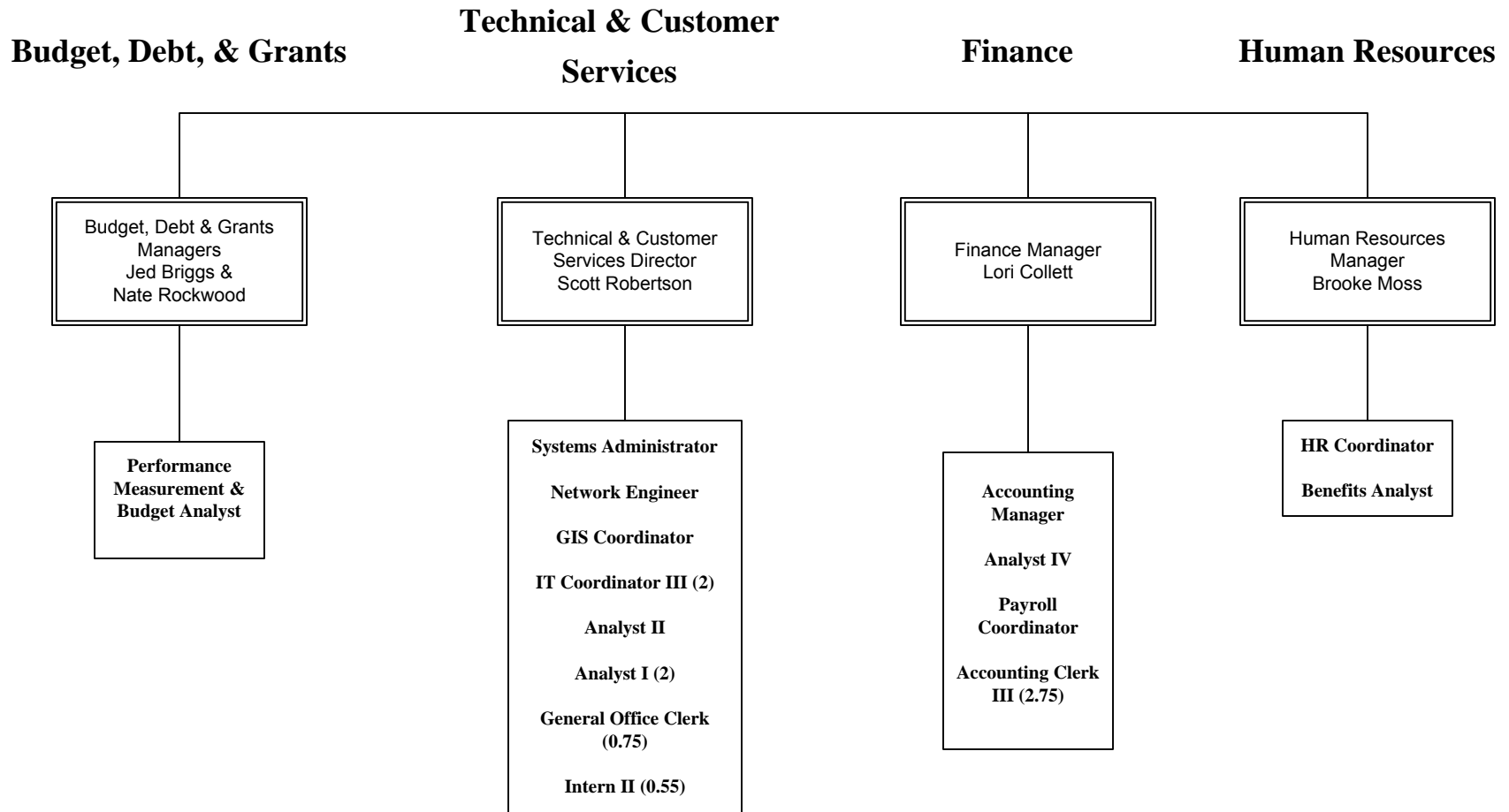


Public Safety



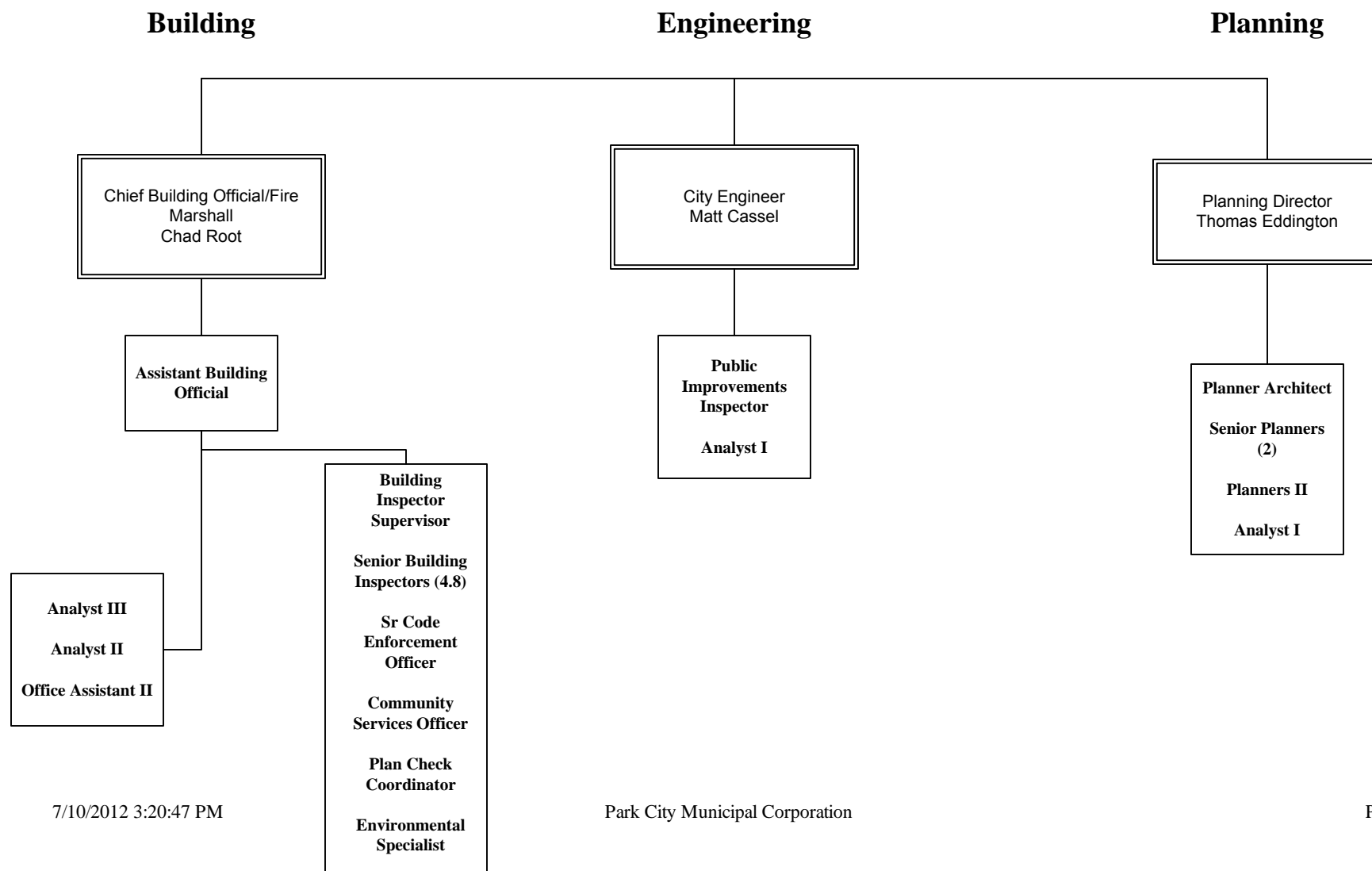
Executive Function

Self-managed Team



Executive Function

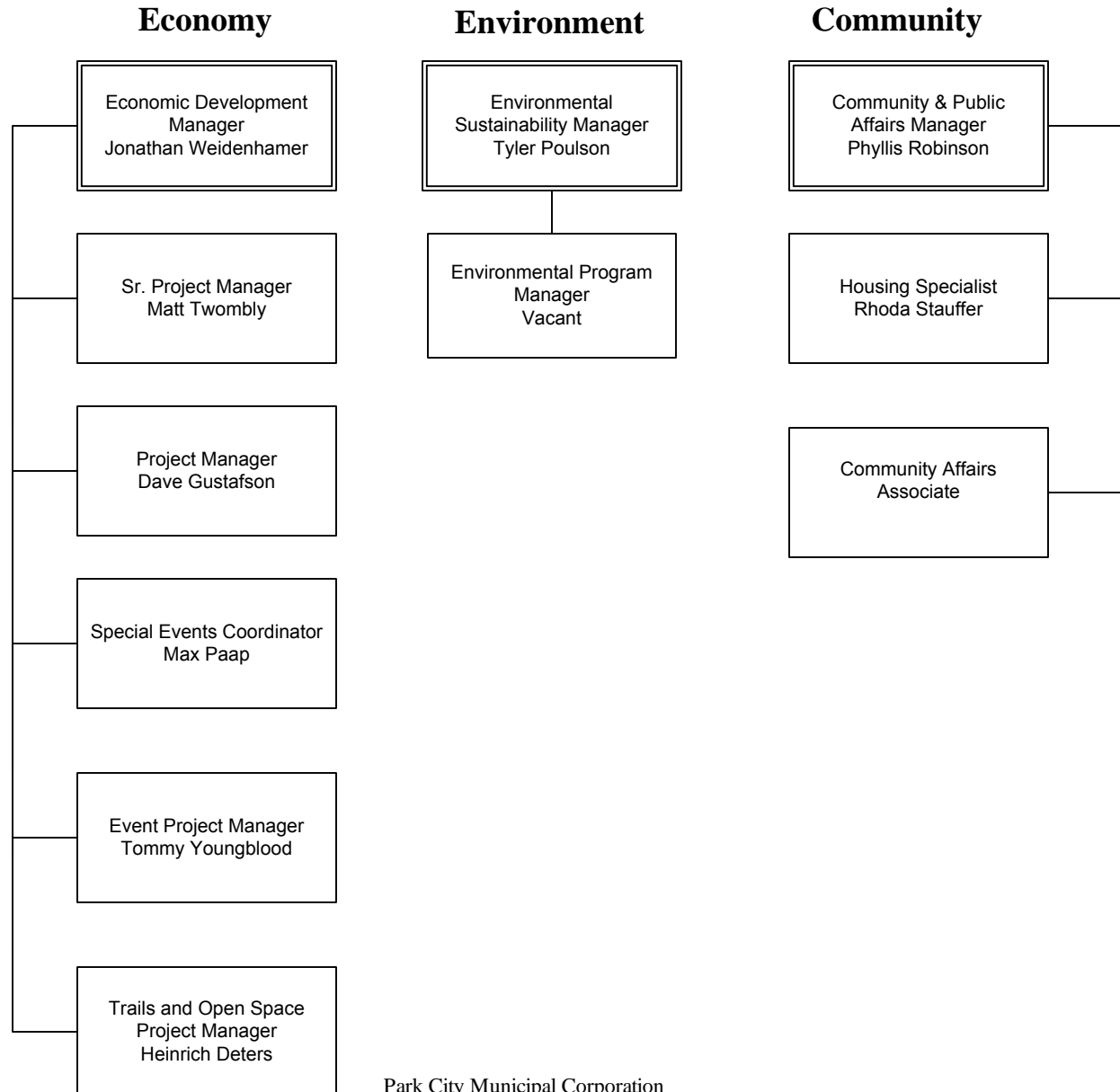
Self-managed Team



Executive Function

Self-managed Team

Sustainability

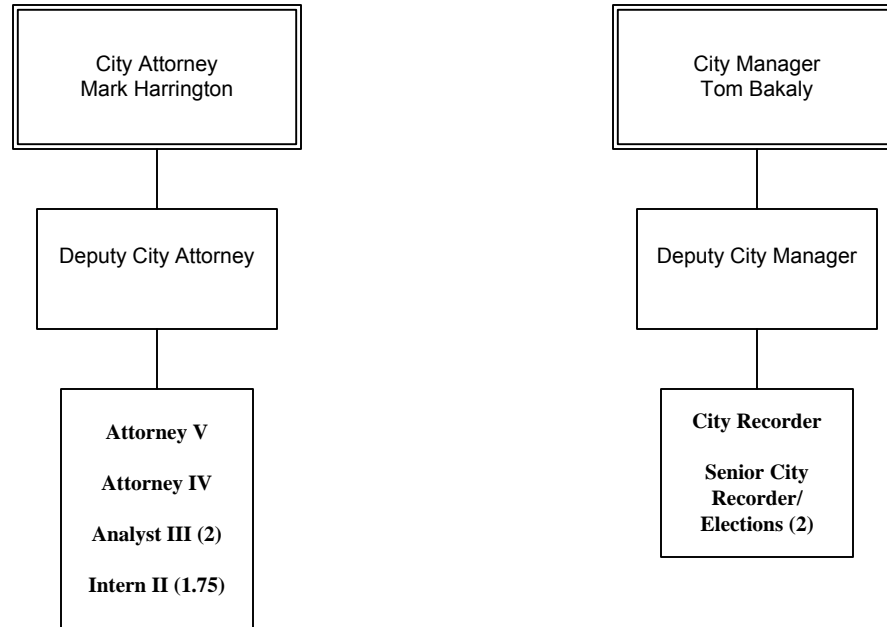


Executive Function

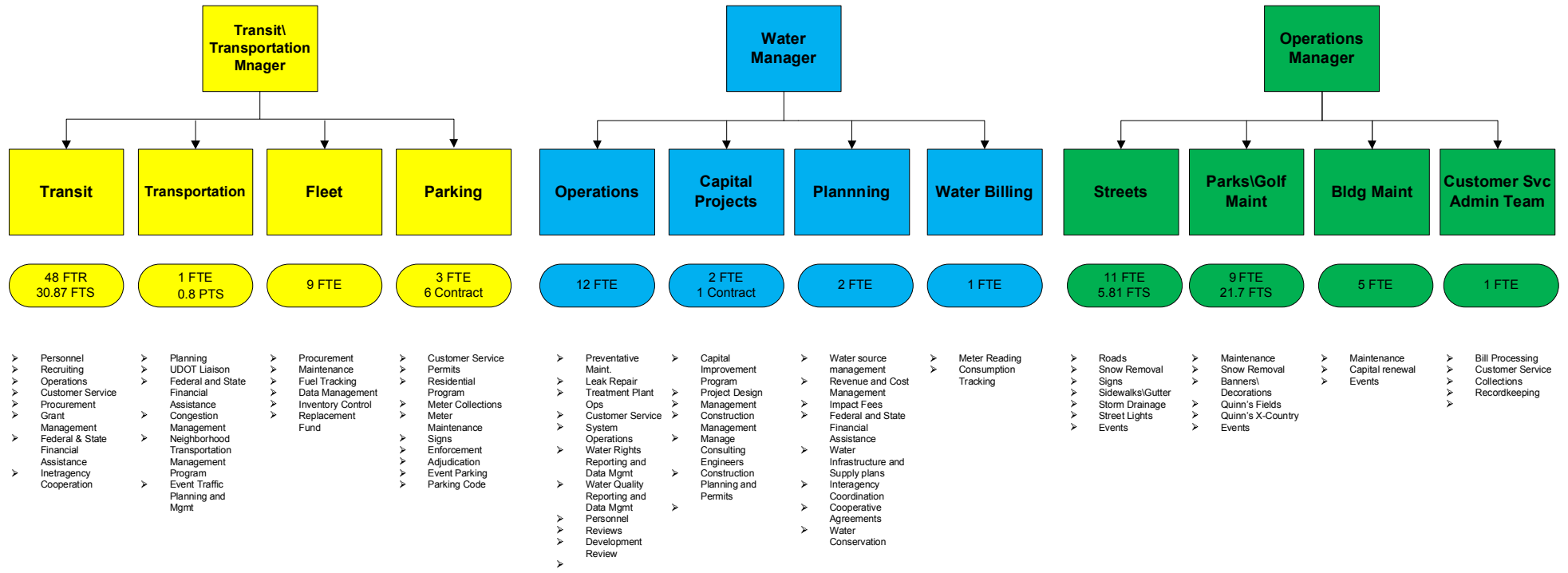
Self-managed Team

Legal Department

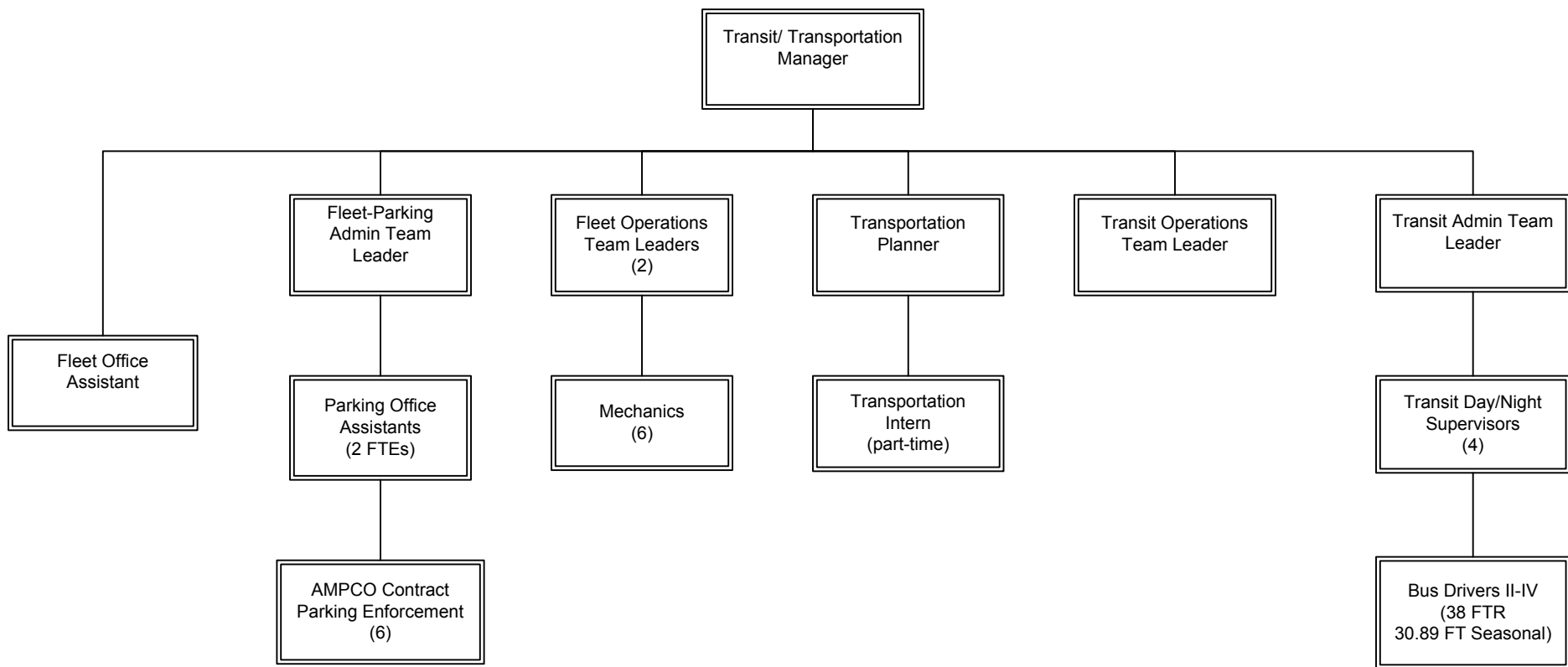
City Manager Dept



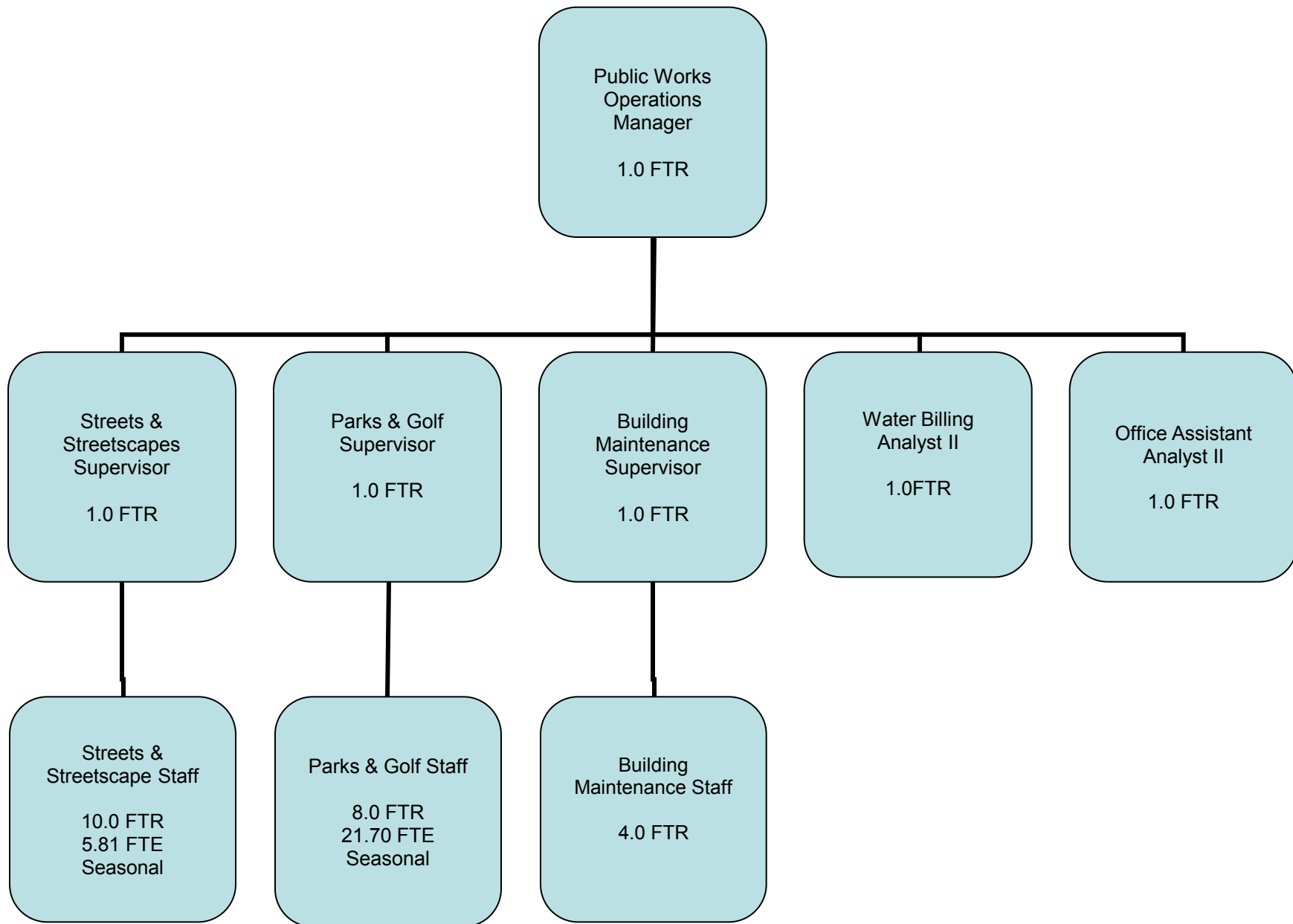
Public Works Interim Reorganization

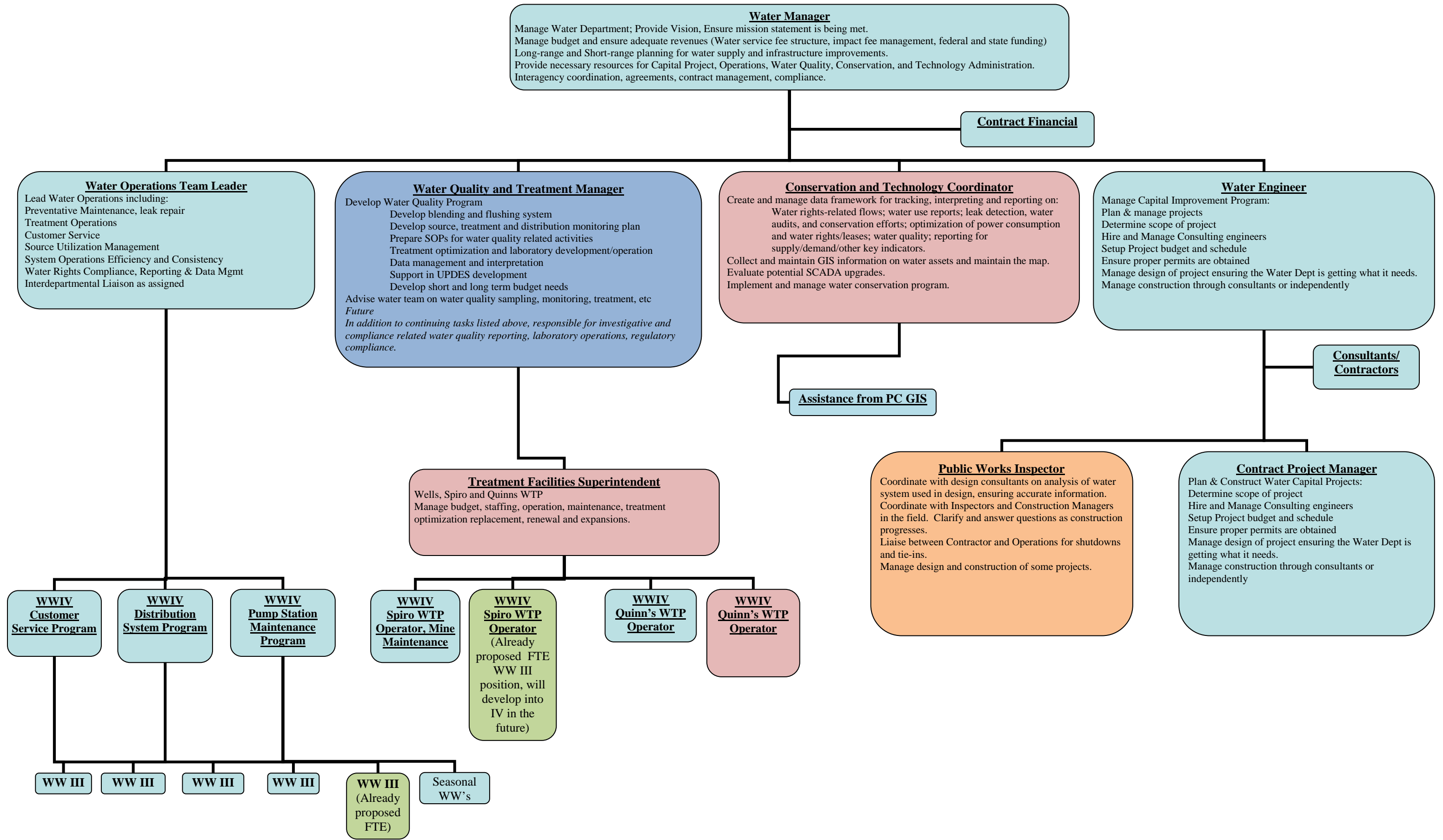


Fleet-Transportation-Transit-Parking



PW Operations





Staffing Summary by Department

Wage Level (FY 2013 Pay Level)

Class Code:	Position Name:	Grade:	Minimum	Hiring Max	Working Level	Maximum	<u>2012 FTEs</u>	<u>2013 FTEs</u>	<u>2014 FTEs</u>
011 General Fund									
40021 City Manager									
<u>Full-Time Regular</u>									
1190	City Manager	A02	\$ 94,277	- \$124,917	- \$131,987	- \$ 145,000	1.00	1.00	1.00
1180	Assistant City Manager	E12	\$ 76,296	- \$101,092	- \$106,814	- \$ 114,444		1.00	1.00
1180	Assistant City Manager	E11	\$ 70,747	- \$93,740	- \$99,046	- \$ 106,121	1.00		
5690	Golf Manager	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828	0.50	0.50	0.50
1112	Senior Recorder/Elections	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085	1.00	1.00	1.00
1110	City Recorder	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	1.00	1.00	1.00
<u>Part-Time Non-Benefitted/Seasonal</u>									
5412	Library Clerk	T04	\$ 17,971	- N/A	- N/A	- \$ 26,964	0.64	1.00	1.00
Total for City Manager							5.14	5.50	5.50
40031 Legal									
<u>Full-Time Regular</u>									
1290	City Attorney	A01	\$ 90,817	- \$120,332	- \$127,143	- \$ 136,225	1.00	1.00	1.00
1280	Deputy City Attorney	E13	\$ 81,184	- \$107,569	- \$113,658	- \$ 121,776	1.00	1.00	1.00
1250	Attorney V	E09	\$ 60,617	- \$80,317	- \$84,863	- \$ 90,925	1.00	1.00	1.00
1240	Attorney IV	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828	1.00	1.00	1.00
1202	Paralegal	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085	2.00	2.00	2.00
<u>Part-Time Non-Benefitted/Seasonal</u>									
8852	Intern II	T03	\$ 16,162	- N/A	- N/A	- \$ 24,237	1.75	1.75	1.75
Total for Legal							7.75	7.75	7.75
40034 Budget, Debt, and Grants									
<u>Full-Time Regular</u>									
1970	Budget Officer	E09	\$ 60,617	- \$80,317	- \$84,863	- \$ 90,925	1.00		
1980	Budget Operations Manager	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828		1.00	1.00
1981	Capital Budget, Debt, and Grants Manager	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828		0.33	0.33
7738	Analyst V	N11	\$ 41,205	- \$54,579	- \$57,678	- \$ 61,805	1.00		
Total for Budget, Debt, and Grants							2.00	1.33	1.33
40062 Human Resources									
<u>Full-Time Regular</u>									
1390	Human Resources Manager	E11	\$ 70,747	- \$93,740	- \$99,046	- \$ 106,121	1.00	1.00	1.00
1370	Human Resources Coordinator	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	1.00		
1340	Human Resources Generalist	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085		2.00	2.00

Staffing Summary by Department

Wage Level (FY 2013 Pay Level)

<u>Class Code:</u>	<u>Position Name:</u>	<u>Grade:</u>	<u>Minimum</u>	<u>Hiring Max</u>	<u>Working Level</u>	<u>Maximum</u>	<u>2012 FTEs</u>	<u>2013 FTEs</u>	<u>2014 FTEs</u>
1330	Benefits Technician	N08	\$ 27,102	\$ 35,901	\$ 37,939	\$ 40,641	1.00		
7730	Analyst I	N07	\$ 23,733	\$ 31,429	\$ 33,218	\$ 35,598		1.00	1.00
<u>Part-Time Non-Benefitted/Seasonal</u>									
8850	Intern I	T02	\$ 15,080	N/A	N/A	\$ 21,943	3.86	1.26	1.26
Total for Human Resources							6.86	5.26	5.26
40072 Finance									
<u>Full-Time Regular</u>									
1590	Finance Manager	E12	\$ 76,296	\$ 101,092	\$ 106,814	\$ 114,444	1.00	1.00	1.00
1580	Accounting Manager	E07	\$ 48,552	\$ 64,331	\$ 67,973	\$ 72,828	1.00	1.00	1.00
7736	Analyst IV	N10	\$ 36,171	\$ 47,923	\$ 50,627	\$ 54,252	1.00	1.00	1.00
1530	Payroll Coordinator	N09	\$ 32,053	\$ 42,474	\$ 44,886	\$ 48,085	1.00	1.00	1.00
1514	Accounting Clerk III	N08	\$ 27,102	\$ 35,901	\$ 37,939	\$ 40,641		1.00	1.00
7732	Analyst II	N08	\$ 27,102	\$ 35,901	\$ 37,939	\$ 40,641	1.00	1.00	1.00
1514	Accounting Clerk III	N07	\$ 23,733	\$ 31,429	\$ 33,218	\$ 35,598	1.00		
<u>Part-Time Non-Benefitted/Seasonal</u>									
1514	Accounting Clerk III	T07	\$ 23,733	N/A	N/A	\$ 35,598	0.75	0.75	0.75
Total for Finance							6.75	6.75	6.75
40082 Technical and Customer Services									
<u>Full-Time Regular</u>									
1690	IT & Customer Service Director	E11	\$ 70,747	\$ 93,740	\$ 99,046	\$ 106,121	1.00	1.00	1.00
1670	Network Engineer	E08	\$ 55,147	\$ 73,069	\$ 77,205	\$ 82,720	1.00	1.00	1.00
1660	GIS Administrator	E07	\$ 48,552	\$ 64,331	\$ 67,973	\$ 72,828	0.50	0.50	0.50
1680	Systems Administrator	E07	\$ 48,552	\$ 64,331	\$ 67,973	\$ 72,828		1.00	1.00
1680	Systems Administrator	E06	\$ 43,003	\$ 56,979	\$ 60,205	\$ 64,505	1.00		
1652	IT Coordinator III	E05	\$ 37,538	\$ 49,738	\$ 52,553	\$ 56,307	2.00	2.00	2.00
1650	IT Coordinator II	E04	\$ 33,454	\$ 44,327	\$ 46,836	\$ 50,181		1.00	1.00
1630	City Records Coordinator	N08	\$ 27,102	\$ 35,901	\$ 37,939	\$ 40,641	1.00	1.00	1.00
7732	Analyst II	N08	\$ 27,102	\$ 35,901	\$ 37,939	\$ 40,641	1.00	1.00	1.00
7730	Analyst I	N07	\$ 23,733	\$ 31,429	\$ 33,218	\$ 35,598	1.00	1.00	1.00
<u>Part-Time Non-Benefitted/Seasonal</u>									
8844	General Office Clerk III	T03	\$ 16,162	N/A	N/A	\$ 24,237	0.75	0.75	0.75
8852	Intern II	T03	\$ 16,162	N/A	N/A	\$ 24,237	0.55	0.55	0.55
Total for Technical and Customer Services							9.80	10.80	10.80
40091 Building Maint.									
<u>Full-Time Regular</u>									

Staffing Summary by Department

Wage Level (FY 2013 Pay Level)

<u>Class Code:</u>	<u>Position Name:</u>	<u>Grade:</u>	<u>Minimum</u>	<u>Hiring Max</u>	<u>Working Level</u>	<u>Maximum</u>	<u>2012 FTEs</u>	<u>2013 FTEs</u>	<u>2014 FTEs</u>
1890	Building Maintenance Supervisor	E07	\$ 48,552	\$ 64,331	\$ 67,973	\$ 72,828		1.00	1.00
1890	Building Maintenance Supervisor	E05	\$ 37,538	\$ 49,738	\$ 52,553	\$ 56,307	1.00		
1824	Building III	N07	\$ 23,733	\$ 31,429	\$ 33,218	\$ 35,598	4.00	4.00	4.00
Total for Building Maint.							5.00	5.00	5.00
40092 City Recreation									
<u>Full-Time Regular</u>									
5790	Recreation Manager	E08	\$ 55,147	\$ 73,069	\$ 77,205	\$ 82,720	1.00	1.00	1.00
5782	Recreation Supervisor	E05	\$ 37,538	\$ 49,738	\$ 52,553	\$ 56,307	3.00	3.00	3.00
7734	Analyst III	N09	\$ 32,053	\$ 42,474	\$ 44,886	\$ 48,085	1.00	1.00	1.00
5766	Front Desk Coordinator	N08	\$ 27,102	\$ 35,901	\$ 37,939	\$ 40,641		1.00	1.00
7732	Analyst II	N08	\$ 27,102	\$ 35,901	\$ 37,939	\$ 40,641	0.44	0.25	0.25
5766	Front Desk Coordinator	N07	\$ 23,733	\$ 31,429	\$ 33,218	\$ 35,598	1.00	1.00	1.00
5763	Front Desk Team Leader	N06	\$ 21,653	\$ 28,704	\$ 30,326	\$ 32,482	2.00	2.00	2.00
7722	Office Assistant II	N05	\$ 19,822	\$ 26,270	\$ 27,768	\$ 29,734	1.00		
1822	Building II	N04	\$ 17,971	\$ 23,816	\$ 25,168	\$ 26,964	1.00	1.00	1.00
<u>Part-Time Non-Benefitted/Seasonal</u>									
5754	Recreation Instructor VII	T12	\$ 43,139	N/A	N/A	\$ 62,400	0.25	0.43	0.43
5752	Recreation Instructor VI	T09	\$ 32,053	N/A	N/A	\$ 48,085	0.18	0.18	0.18
5730	Recreation Worker VI	T06	\$ 21,653	N/A	N/A	\$ 32,482	0.16	0.16	0.16
5728	Recreation Worker V	T05	\$ 19,822	N/A	N/A	\$ 29,734	1.88	1.88	1.88
5748	Recreation Instructor IV	T05	\$ 19,822	N/A	N/A	\$ 29,734	0.98	0.98	0.98
5726	Recreation Worker IV	T04	\$ 17,971	N/A	N/A	\$ 26,964	1.56	2.06	2.06
5760	Recreation Front Desk Clerk	T04	\$ 17,971	N/A	N/A	\$ 26,964	3.84	3.84	3.84
5724	Recreation Worker III	T03	\$ 16,162	N/A	N/A	\$ 24,237	0.54	1.20	1.20
5744	Recreation Instructor II	T03	\$ 16,162	N/A	N/A	\$ 24,237	0.85	0.85	0.85
1810	Assistant Custodian I	T02	\$ 15,080	N/A	N/A	\$ 21,943	0.33	0.33	0.33
5714	Official/Referee II	T02	\$ 15,080	N/A	N/A	\$ 21,943	1.00	1.00	1.00
5742	Recreation Instructor I	T02	\$ 15,080	N/A	N/A	\$ 21,943	2.80	2.20	2.20
5720	Recreation Worker I	T01	\$ 15,080	N/A	N/A	\$ 19,758	2.47	2.47	2.47
Total for City Recreation							27.28	27.83	27.83
40093 Tennis									
<u>Part-Time Non-Benefitted/Seasonal</u>									
5110	Tennis Pro	T12	\$ 43,139	N/A	N/A	\$ 62,400	2.50	2.50	2.50
5754	Recreation Instructor VII	T12	\$ 43,139	N/A	N/A	\$ 62,400	4.02	4.48	4.48

Staffing Summary by Department

Class Code:	Position Name:	Grade:	Wage Level (FY 2013 Pay Level)				2012 FTEs	2013 FTEs	2014 FTEs
			Minimum	Hiring Max	Working Level	Maximum			
5726	Recreation Worker IV	T04	\$ 17,971	- N/A	- N/A	- \$ 26,964	0.87	0.87	0.87
Total for Tennis						7.39	7.85	7.85	
40094 McPolin Barn									
<u>Full-Time Regular</u>									
7732	Analyst II	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641		0.25	0.25
Total for McPolin Barn						0.00	0.25	0.25	
40100 Community & Environment									
<u>Full-Time Regular</u>									
1792	Environmental Affairs Director	E10	\$ 65,795	- \$87,178	- \$92,113	- \$ 98,692	1.00	1.00	1.00
3390	Public & Community Affairs Director	E10	\$ 65,795	- \$87,178	- \$92,113	- \$ 98,692	1.00	1.00	1.00
2010	Sustainability Affordable Housing/Project Mana	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	1.00	1.00	1.00
2000	Sustainability Environmental/Project Manager	E05	\$ 37,538	- \$49,738	- \$52,553	- \$ 56,307	1.00	1.00	1.00
7732	Analyst II	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	0.65	0.65	0.65
Total for Community & Environment						4.65	4.65	4.65	
40101 Economy									
<u>Full-Time Regular</u>									
2080	Special Projects & Economic Development Cor	E10	\$ 65,795	- \$87,178	- \$92,113	- \$ 98,692		1.00	1.00
2080	Special Projects & Economic Development Cor	E09	\$ 60,617	- \$80,317	- \$84,863	- \$ 90,925	1.00		
2070	Parks Planner/Project Manager	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828		1.00	1.00
2070	Parks Planner/Project Manager	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	1.00		
2020	Sustainability Trails/Project Manager	E05	\$ 37,538	- \$49,738	- \$52,553	- \$ 56,307	1.00	1.00	1.00
1750	Events Coordinator	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085	1.00	1.00	1.00
7732	Analyst II	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	0.25	0.25	0.25
Total for Economy						4.25	4.25	4.25	
40102 Environmental Regulatory									
<u>Full-Time Regular</u>									
2030	Environmental Engineer	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828	0.80	0.80	0.80
Total for Environmental Regulatory						0.80	0.80	0.80	
40136 Leadership									
<u>Full-Time Regular</u>									
7732	Analyst II	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	0.10	0.10	0.10
Total for Leadership						0.10	0.10	0.10	
40221 Police									
<u>Full-Time Regular</u>									
2190	Chief of Police	E13	\$ 81,184	- \$107,569	- \$113,658	- \$ 121,776		1.00	1.00

Staffing Summary by Department

Wage Level (FY 2013 Pay Level)

<u>Class Code:</u>	<u>Position Name:</u>	<u>Grade:</u>	<u>Minimum</u>	<u>Hiring Max</u>	<u>Working Level</u>	<u>Maximum</u>	<u>2012 FTEs</u>	<u>2013 FTEs</u>	<u>2014 FTEs</u>
2190	Chief of Police	E12	\$ 76,296	- \$101,092	- \$106,814	- \$ 114,444	1.00		
2180	Police Captain	E09	\$ 60,617	- \$80,317	- \$84,863	- \$ 90,925	2.00	2.00	2.00
2160	Sergeant	N13	\$ 47,112	- \$63,003	- \$66,580	- \$ 71,344		6.00	6.00
2160	Sergeant	N12	\$ 43,139	- \$57,158	- \$60,403	- \$ 64,713	6.00		
2142	Senior Police Officer	N10	\$ 36,171	- \$47,923	- \$50,627	- \$ 54,252	16.80	16.80	16.80
2144	Detective	N10	\$ 36,171	- \$47,923	- \$50,627	- \$ 54,252	1.00	1.00	1.00
2140	Police Officer	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085	4.00	4.00	4.00
7732	Analyst II	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085		1.00	2.00
7732	Analyst II	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	1.00		-1.00
<u>Part-Time Non-Benefitted/Seasonal</u>									
2124	Special Events Police Officer	T10	\$ 36,171	- N/A	- N/A	- \$ 54,252	0.42	0.42	0.42
2122	Reserve Police Officer	T06	\$ 21,653	- N/A	- N/A	- \$ 32,482	1.73	1.73	1.73
Total for Police							33.95	33.95	33.95
40222 Drug Education									
<u>Full-Time Regular</u>									
2142	Senior Police Officer	N10	\$ 36,171	- \$47,923	- \$50,627	- \$ 54,252	0.20	0.20	0.20
Total for Drug Education							0.20	0.20	0.20
40223 State Liquor Enforcement									
<u>Part-Time Non-Benefitted/Seasonal</u>									
2124	Special Events Police Officer	T10	\$ 36,171	- N/A	- N/A	- \$ 54,252	0.10	0.10	0.10
2122	Reserve Police Officer	T06	\$ 21,653	- N/A	- N/A	- \$ 32,482	1.20	1.20	1.20
Total for State Liquor Enforcement							1.30	1.30	1.30
40231 Communication Center (Dispatch)									
<u>Full-Time Regular</u>									
2220	Dispatch Coordinator	E05	\$ 37,538	- \$49,738	- \$52,553	- \$ 56,307	1.00	1.00	1.00
2206	Police Records Coordinator	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085		1.00	1.00
2206	Police Records Coordinator	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	1.00		
2204	Records Clerk	N07	\$ 23,733	- \$31,429	- \$33,218	- \$ 35,598		1.00	1.00
2210	Dispatcher	N07	\$ 23,733	- \$31,429	- \$33,218	- \$ 35,598	7.00	7.00	7.00
2204	Records Clerk	N06	\$ 21,653	- \$28,704	- \$30,326	- \$ 32,482	1.00		
Total for Communication Center (Dispatch)							10.00	10.00	10.00
40313 Engineering									
<u>Full-Time Regular</u>									
3490	City Engineer	E12	\$ 76,296	- \$101,092	- \$106,814	- \$ 114,444		1.00	1.00
3490	City Engineer	E11	\$ 70,747	- \$93,740	- \$99,046	- \$ 106,121	1.00		

Staffing Summary by Department

Class Code:	Position Name:	Grade:	Wage Level (FY 2013 Pay Level)				2012 FTEs	2013 FTEs	2014 FTEs
			Minimum	Hiring Max	Working Level	Maximum			
4120	Public Works Inspector	N10	\$ 36,171	- \$47,923	- \$50,627	- \$ 54,252	0.75	0.75	0.75
7730	Analyst I	N07	\$ 23,733	- \$31,429	- \$33,218	- \$ 35,598	1.00	1.00	1.00
Total for Engineering						2.75	2.75	2.75	
40342 Planning									
<u>Full-Time Regular</u>									
3290	Planning Director	E10	\$ 65,795	- \$87,178	- \$92,113	- \$ 98,692			1.00
3290	Planning Director	E09	\$ 60,617	- \$80,317	- \$84,863	- \$ 90,925	1.00	1.00	
3230	Planner Architect	E08	\$ 55,147	- \$73,069	- \$77,205	- \$ 82,720	1.00	1.00	1.00
3224	Senior Planner	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828	2.00	2.00	2.00
3222	Planner II	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	1.00	1.00	1.00
3060	Planning Technician	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	1.00	1.00	1.00
7732	Analyst II	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	1.00	1.00	1.00
Total for Planning						7.00	7.00	7.00	
40352 Building									
<u>Full-Time Regular</u>									
3080	Chief Building Official	E09	\$ 60,617	- \$80,317	- \$84,863	- \$ 90,925	1.00	1.00	1.00
3078	Assistant Building Official	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828	1.00	1.00	1.00
3024	Building Inspector Supervisor	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	1.00	2.00	2.00
3050	Plan Check Coordinator	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	1.00	2.00	2.00
3022	Senior Building Inspector	N11	\$ 41,205	- \$54,579	- \$57,678	- \$ 61,805	5.00	4.00	4.00
3012	Sr. Code Enforcement Officer	N10	\$ 36,171	- \$47,923	- \$50,627	- \$ 54,252			
3010	Code Enforcement Officer	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085		1.00	1.00
3012	Sr. Code Enforcement Officer	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085	1.00		
7734	Analyst III	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085	1.00		
3010	Code Enforcement Officer	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	1.00		
7732	Analyst II	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641		1.00	1.00
5514	Parks III	N06	\$ 21,653	- \$28,704	- \$30,326	- \$ 32,482		1.00	1.00
7722	Office Assistant II	N05	\$ 19,822	- \$26,270	- \$27,768	- \$ 29,734	1.00		
Total for Building						13.00	13.00	13.00	
40412 Parks and Cemetery									
<u>Full-Time Regular</u>									
5590	Parks & Golf Supervisor	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828		0.50	0.50
5590	Parks & Golf Supervisor	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	0.50		
5516	Parks IV	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	4.00	4.50	4.50

Staffing Summary by Department

Wage Level (FY 2013 Pay Level)

<u>Class Code:</u>	<u>Position Name:</u>	<u>Grade:</u>	<u>Minimum</u>	<u>Hiring Max</u>	<u>Working Level</u>	<u>Maximum</u>	<u>2012 FTEs</u>	<u>2013 FTEs</u>	<u>2014 FTEs</u>
5514	Parks III	N07	\$ 23,733	- \$31,429	- \$33,218	- \$ 35,598			
5514	Parks III	N06	\$ 21,653	- \$28,704	- \$30,326	- \$ 32,482	0.50		
<u>Part-Time Non-Benefitted/Seasonal</u>									
4414	Streets III	T07	\$ 23,733	- N/A	- N/A	- \$ 35,598	3.51	3.51	3.51
5514	Parks III	T06	\$ 21,653	- N/A	- N/A	- \$ 32,482	2.64	2.64	2.64
5512	Parks II	T05	\$ 19,822	- N/A	- N/A	- \$ 29,734	5.40	5.40	5.40
5510	Parks I	T02	\$ 15,080	- N/A	- N/A	- \$ 21,943	2.29	2.29	2.29
Total for Parks and Cemetery							18.84	18.84	18.84
40421 Street Maint.									
<u>Full-Time Regular</u>									
4150	PW Operations Manager	E09	\$ 60,617	- \$80,317	- \$84,863	- \$ 90,925	1.00	1.00	1.00
4490	Streets & Streetscape Supervisor	E08	\$ 55,147	- \$73,069	- \$77,205	- \$ 82,720		1.00	1.00
4490	Streets & Streetscape Supervisor	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	1.00		
4416	Streets IV	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085	2.00	2.00	2.00
5516	Parks IV	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	0.50	1.00	1.00
4414	Streets III	N07	\$ 23,733	- \$31,429	- \$33,218	- \$ 35,598	6.50	6.00	6.00
7730	Analyst I	N07	\$ 23,733	- \$31,429	- \$33,218	- \$ 35,598	1.00	1.00	1.00
7724	Office Assistant III	N06	\$ 21,653	- \$28,704	- \$30,326	- \$ 32,482	0.50	0.50	0.50
<u>Part-Time Non-Benefitted/Seasonal</u>									
4414	Streets III	T07	\$ 23,733	- N/A	- N/A	- \$ 35,598	3.82	3.82	3.82
4412	Streets II	T05	\$ 19,822	- N/A	- N/A	- \$ 29,734	1.15	1.15	1.15
Total for Street Maint.							17.47	17.47	17.47
40551 Library									
<u>Full-Time Regular</u>									
5490	Library Director	E10	\$ 65,795	- \$87,178	- \$92,113	- \$ 98,692		1.00	1.00
5490	Library Director	E09	\$ 60,617	- \$80,317	- \$84,863	- \$ 90,925	1.00		
5480	Senior Librarian	E05	\$ 37,538	- \$49,738	- \$52,553	- \$ 56,307	2.00	2.00	2.00
1648	IT Coordinator I	E03	\$ 29,515	- \$39,108	- \$41,321	- \$ 44,273	1.00	1.00	1.00
5430	Cataloguing Librarian	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085	1.00	1.00	1.00
5422	Circulation Team Leader	N07	\$ 23,733	- \$31,429	- \$33,218	- \$ 35,598	2.00	2.00	2.00
<u>Part-Time Non-Benefitted/Seasonal</u>									
5414	Library Assistant	T06	\$ 21,653	- N/A	- N/A	- \$ 32,482	1.14	1.14	1.14
5416	Senior Library Assistant	T06	\$ 21,653	- N/A	- N/A	- \$ 32,482	0.25	0.25	0.25
7724	Office Assistant III	T06	\$ 21,653	- N/A	- N/A	- \$ 32,482	0.25	0.25	0.25

Staffing Summary by Department

Wage Level (FY 2013 Pay Level)

<u>Class Code:</u>	<u>Position Name:</u>	<u>Grade:</u>	<u>Minimum</u>	<u>Hiring Max</u>	<u>Working Level</u>	<u>Maximum</u>	<u>2012 FTEs</u>	<u>2013 FTEs</u>	<u>2014 FTEs</u>
5412	Library Clerk	T04	\$ 17,971	- N/A	- N/A	- \$ 26,964	1.25	1.25	1.25
5410	Library Aide	T01	\$ 15,080	- N/A	- N/A	- \$ 19,758	1.48	1.48	1.48
Total for Library							11.37	11.37	11.37
012 Quinn's Recreation Fund									
40095 Ice Facility									
<u>Full-Time Regular</u>									
3586	Operations Manager	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	1.00	1.00	1.00
3588	Business Operations Manager	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	1.00	1.00	1.00
3528	Ice Arena Operations Assistant	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	1.00	1.00	1.00
1826	Building IV	N07	\$ 23,733	- \$31,429	- \$33,218	- \$ 35,598	1.00	1.00	1.00
3540	Ice Front Desk Supervisor	N07	\$ 23,733	- \$31,429	- \$33,218	- \$ 35,598	1.00	1.00	1.00
<u>Part-Time Non-Benefitted/Seasonal</u>									
3510	Hockey Coordinator	T09	\$ 32,053	- N/A	- N/A	- \$ 48,085	0.75	0.75	0.75
3520	Skating Coordinator	T09	\$ 32,053	- N/A	- N/A	- \$ 48,085	0.30	0.30	0.30
5730	Recreation Worker VI	T06	\$ 21,653	- N/A	- N/A	- \$ 32,482	0.72	0.72	0.72
1822	Building II	T04	\$ 17,971	- N/A	- N/A	- \$ 26,964	0.25	0.25	0.25
5726	Recreation Worker IV	T04	\$ 17,971	- N/A	- N/A	- \$ 26,964	1.70	1.70	1.70
5760	Recreation Front Desk Clerk	T04	\$ 17,971	- N/A	- N/A	- \$ 26,964	0.32	0.32	0.32
Total for Ice Facility							9.04	9.04	9.04
40096 Fields									
<u>Full-Time Regular</u>									
5516	Parks IV	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	1.00	1.00	1.00
<u>Part-Time Non-Benefitted/Seasonal</u>									
5512	Parks II	T05	\$ 19,822	- N/A	- N/A	- \$ 29,734	1.00	1.00	1.00
Total for Fields							2.00	2.00	2.00
051 Water Fund									
40450 Water Billing									
<u>Full-Time Regular</u>									
7732	Analyst II	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	1.00	1.00	1.00
Total for Water Billing							1.00	1.00	1.00
40451 Water Operations									
<u>Full-Time Regular</u>									
4590	Water Manager	E11	\$ 70,747	- \$93,740	- \$99,046	- \$ 106,121	1.00	1.00	1.00
4560	Water Project Manager	E08	\$ 55,147	- \$73,069	- \$77,205	- \$ 82,720	1.00	1.00	1.00
1660	GIS Administrator	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828	0.25	0.25	0.25

Staffing Summary by Department

Wage Level (FY 2013 Pay Level)

<u>Class Code:</u>	<u>Position Name:</u>	<u>Grade:</u>	<u>Minimum</u>	<u>Hiring Max</u>	<u>Working Level</u>	<u>Maximum</u>	<u>2012 FTEs</u>	<u>2013 FTEs</u>	<u>2014 FTEs</u>
1981	Capital Budget, Debt, and Grants Manager	E07	\$ 48,552	\$ 64,331	\$ 67,973	\$ 72,828		0.33	0.33
2030	Environmental Engineer	E07	\$ 48,552	\$ 64,331	\$ 67,973	\$ 72,828	0.20	0.20	0.20
4560	Water Project Manager	E07	\$ 48,552	\$ 64,331	\$ 67,973	\$ 72,828	1.00		
4540	Water Operations Team Leader	E06	\$ 43,003	\$ 56,979	\$ 60,205	\$ 64,505	1.00	1.00	1.00
4120	Public Works Inspector	N10	\$ 36,171	\$ 47,923	\$ 50,627	\$ 54,252	1.00	1.00	1.00
4526	Water Worker IV	N10	\$ 36,171	\$ 47,923	\$ 50,627	\$ 54,252		5.00	5.00
7736	Analyst IV	N10	\$ 36,171	\$ 47,923	\$ 50,627	\$ 54,252	1.00	1.00	1.00
4524	Water Worker III	N09	\$ 32,053	\$ 42,474	\$ 44,886	\$ 48,085		7.00	8.00
4526	Water Worker IV	N09	\$ 32,053	\$ 42,474	\$ 44,886	\$ 48,085	4.00		
4524	Water Worker III	N08	\$ 27,102	\$ 35,901	\$ 37,939	\$ 40,641	6.00		
7724	Office Assistant III	N06	\$ 21,653	\$ 28,704	\$ 30,326	\$ 32,482	0.25	0.25	0.25
<u>Part-Time Non-Benefitted/Seasonal</u>									
4514	Water Laborer III	T06	\$ 21,653	N/A	N/A	\$ 32,482	0.50	0.50	0.50
4510	Water Laborer I	T04	\$ 17,971	N/A	N/A	\$ 26,964	1.35	1.35	1.35
Total for Water Operations							17.55	19.88	20.88
055 Golf Fund									
40564 Golf Maintenance									
<u>Full-Time Regular</u>									
5590	Parks & Golf Supervisor	E07	\$ 48,552	\$ 64,331	\$ 67,973	\$ 72,828		0.50	0.50
5590	Parks & Golf Supervisor	E06	\$ 43,003	\$ 56,979	\$ 60,205	\$ 64,505	0.50		
5516	Parks IV	N08	\$ 27,102	\$ 35,901	\$ 37,939	\$ 40,641	1.50	1.50	1.50
<u>Part-Time Non-Benefitted/Seasonal</u>									
5512	Parks II	T05	\$ 19,822	N/A	N/A	\$ 29,734	7.20	7.20	7.20
5510	Parks I	T02	\$ 15,080	N/A	N/A	\$ 21,943	0.39	0.39	0.39
Total for Golf Maintenance							9.60	9.60	9.60
40571 Golf									
<u>Full-Time Regular</u>									
5690	Golf Manager	E07	\$ 48,552	\$ 64,331	\$ 67,973	\$ 72,828	0.50	0.50	0.50
5650	Assistant Golf Pro	E04	\$ 33,454	\$ 44,327	\$ 46,836	\$ 50,181	1.00	1.00	1.00
7732	Analyst II	N08	\$ 27,102	\$ 35,901	\$ 37,939	\$ 40,641	0.56	0.50	0.50
<u>Part-Time Non-Benefitted/Seasonal</u>									
5650	Assistant Golf Pro	T06	\$ 21,653	N/A	N/A	\$ 32,482	1.69	1.69	1.69
5614	Golf Course Starter	T03	\$ 16,162	N/A	N/A	\$ 24,237	0.75	0.75	0.75
5612	Golf Course Ranger	T02	\$ 15,080	N/A	N/A	\$ 21,943	0.50	0.50	0.50

Staffing Summary by Department

Wage Level (FY 2013 Pay Level)

<u>Class Code:</u>	<u>Position Name:</u>	<u>Grade:</u>	<u>Minimum</u>	<u>Hiring Max</u>	<u>Working Level</u>	<u>Maximum</u>	<u>2012 FTEs</u>	<u>2013 FTEs</u>	<u>2014 FTEs</u>
5610	Golf Cart Servicer	T01	\$ 15,080	- N/A	- N/A	- \$ 19,758	0.49	0.49	0.49
Total for Golf							5.49	5.43	5.43

057 Transportation and Parking Fund

40481 Transportation

Full-Time Regular

4292	Transit & Transportation Manager	E13	\$ 81,184	- \$107,569	- \$113,658	- \$ 121,776		1.00	1.00
4292	Transit & Transportation Manager	E12	\$ 76,296	- \$101,092	- \$106,814	- \$ 114,444	1.00		
4272	Senior Transportation Planner	E08	\$ 55,147	- \$73,069	- \$77,205	- \$ 82,720	1.00	1.00	1.00
1660	GIS Administrator	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828	0.25	0.25	0.25
1981	Capital Budget, Debt, and Grants Manager	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828		0.33	0.33
4280	Transit Administration Team Leader	E07	\$ 48,552	- \$64,331	- \$67,973	- \$ 72,828		1.00	1.00
4140	Parking and Fleet Administration Team Leader	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	1.00	1.00	1.00
4280	Transit Administration Team Leader	E06	\$ 43,003	- \$56,979	- \$60,205	- \$ 64,505	1.00		
4262	Operations Team Leader	N11	\$ 41,205	- \$54,579	- \$57,678	- \$ 61,805		1.00	1.00
4120	Public Works Inspector	N10	\$ 36,171	- \$47,923	- \$50,627	- \$ 54,252	0.25	0.25	0.25
4250	Transit Shift Supervisor	N10	\$ 36,171	- \$47,923	- \$50,627	- \$ 54,252		4.00	4.00
4262	Operations Team Leader	N10	\$ 36,171	- \$47,923	- \$50,627	- \$ 54,252	1.00		
4250	Transit Shift Supervisor	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085	4.00		
4216	Bus Driver IV	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	2.00	2.00	2.00
4214	Bus Driver III	N07	\$ 23,733	- \$31,429	- \$33,218	- \$ 35,598	36.00	36.00	36.00
4414	Streets III	N07	\$ 23,733	- \$31,429	- \$33,218	- \$ 35,598	1.00	1.00	1.00
7724	Office Assistant III	N06	\$ 21,653	- \$28,704	- \$30,326	- \$ 32,482	1.25	1.25	1.25
7722	Office Assistant II	N05	\$ 19,822	- \$26,270	- \$27,768	- \$ 29,734	1.00	1.00	1.00

Part-Time Non-Benefitted/Seasonal

4112	Parking Adjudicator	T09	\$ 32,053	- N/A	- N/A	- \$ 48,085	0.20	0.20	0.20
4214	Bus Driver III	T07	\$ 23,733	- N/A	- N/A	- \$ 35,598	8.75	8.75	8.75
4414	Streets III	T07	\$ 23,733	- N/A	- N/A	- \$ 35,598	0.70	0.70	0.70
4212	Bus Driver II	T05	\$ 19,822	- N/A	- N/A	- \$ 29,734	22.05	22.05	22.05
4210	Bus Driver I	T04	\$ 17,971	- N/A	- N/A	- \$ 26,964	0.09	0.09	0.09

Total for Transportation

82.54 82.87 82.87

062 Fleet Fund

40471 Fleet Services

Full-Time Regular

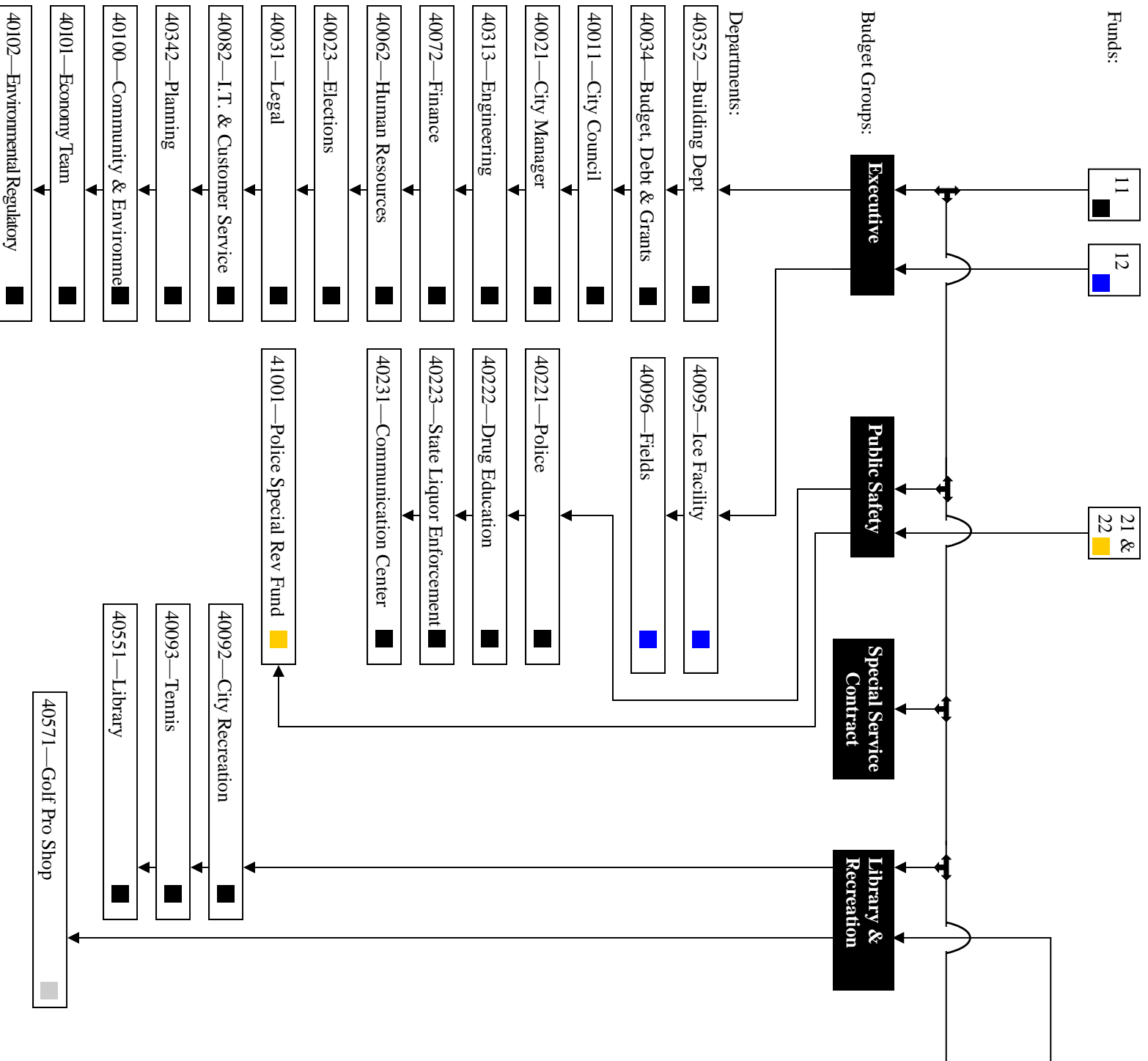
4680	Fleet Operations Team Leader	N11	\$ 41,205	- \$54,579	- \$57,678	- \$ 61,805	2.00	2.00	2.00
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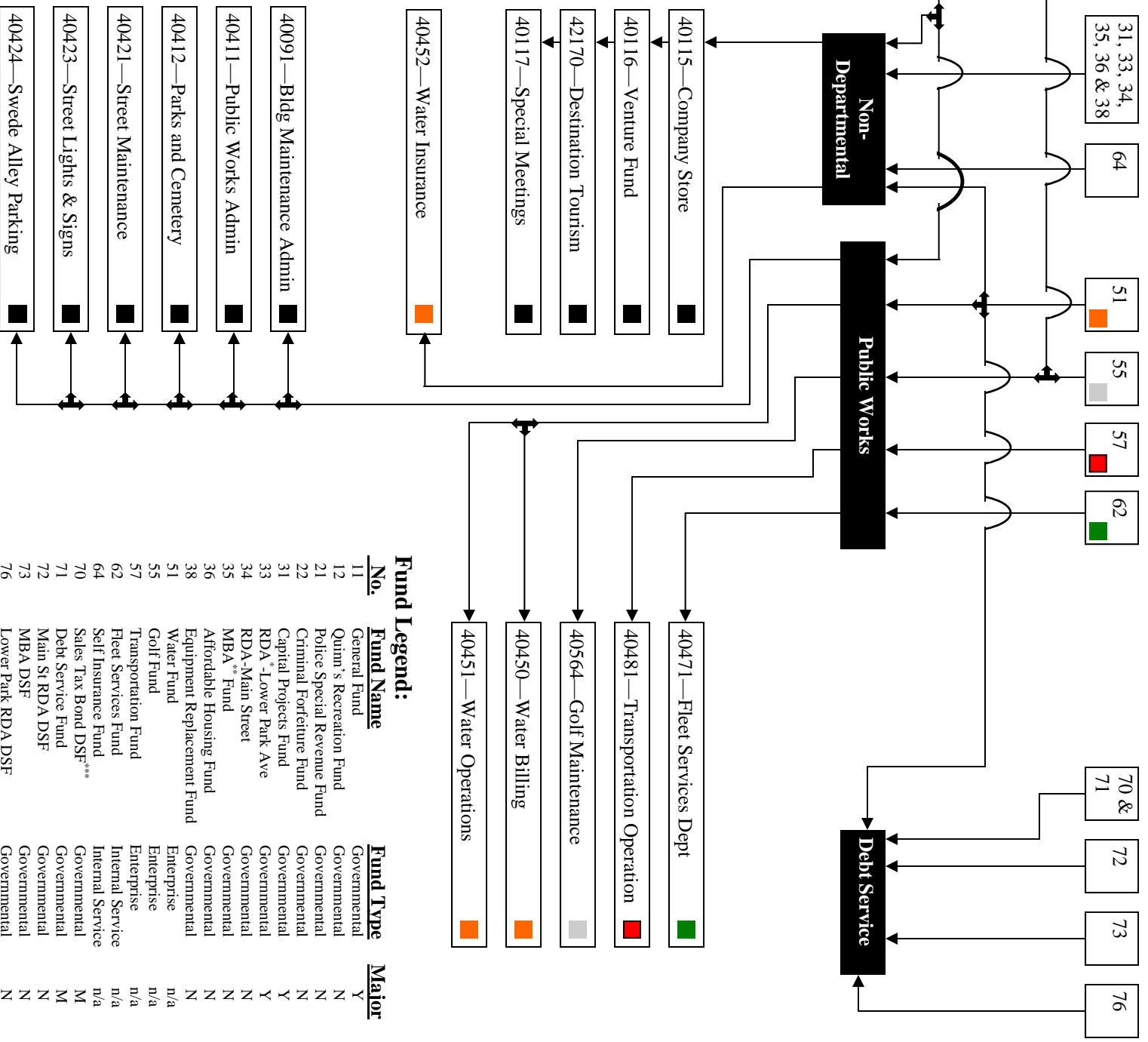
Staffing Summary by Department

<u>Class Code:</u>	<u>Position Name:</u>	<u>Grade:</u>	<u>Wage Level (FY 2013 Pay Level)</u>				<u>2012 FTEs</u>	<u>2013 FTEs</u>	<u>2014 FTEs</u>
			<u>Minimum</u>	<u>Hiring Max</u>	<u>Working Level</u>	<u>Maximum</u>			
4652	Mechanic II	N09	\$ 32,053	- \$42,474	- \$44,886	- \$ 48,085	1.00	1.00	1.00
4650	Mechanic I	N08	\$ 27,102	- \$35,901	- \$37,939	- \$ 40,641	5.00	5.00	5.00
Total for Fleet Services							8.00	8.00	8.00
							338.86	341.81	342.81

Fund-Department Matrix

Relationships between funds and departments through budget groups





Fund Legend:

<u>No.</u>	<u>Fund Name</u>	<u>Fund Type</u>	<u>Major</u>
11	General Fund	Governmental	Y
12	Quinn's Recreation Fund	Governmental	N
21	Police Special Revenue Fund	Governmental	N
22	Criminal Forfeiture Fund	Governmental	N
31	Capital Projects Fund	Governmental	Y
33	RDA* -Lower Park Ave	Governmental	Y
34	RDA*-Main Street	Governmental	N
35	MBA** Fund	Governmental	N
36	Affordable Housing Fund	Governmental	N
38	Equipment Replacement Fund	Governmental	N
51	Water Fund	Enterprise	n/a
55	Golf Fund	Enterprise	n/a
57	Transportation Fund	Enterprise	n/a
62	Fleet Services Fund	Internal Service	n/a
64	Self Insurance Fund	Internal Service	n/a
70	Sales Tax Bond DSF	Governmental	M
71	Debt Service Fund	Governmental	M
72	Main St RDA DSF	Governmental	N
73	MBA DSF	Governmental	N
76	Lower Park RDA DSF	Governmental	N

* Redevelopment Agency
 **Municipal Building Authority
 ***Debt Service Fund

GLOSSARY - of Terms and Abbreviations

2006 Adj / 06Adj - The adjusted FY 2006 budget.

2006 Org / 06Org - The adopted original FY 2006 budget.

Accrual - The basis of accounting under which revenues are recorded when earned and expenditures are recorded as soon as they result in liabilities for benefits received, notwithstanding that the receipt of cash or the payment of cash may take place, in whole or in part, in another accounting period.

ADA - Americans with Disabilities Act.

Appropriation - Resources that are set apart by official action for a particular use or purpose.

Appropriated Budget - The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget includes all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

ASD - Administrative Services Department.

Assessed value - The value to which the property tax rate is applied in order to determine the tax liability of the property.

BA - Municipal Building Authority. A legally separate organization that is controlled and administered by the City.

Beg. Balance - Beginning Balance.

Bonded Debt - Debt issued by a government agency that guarantees payment of the original investment plus interest by a specified future date.

Bonded Delinquency - A process in which the City can participate that allows for the issuing of bonds, secured by delinquent property taxes, that ensures the anticipated resources from property taxes can be achieved.

BORC - Budget Option Review Committee.

Budget officer - City Manager.

Budgetary Control - When an annual appropriated budget is adopted by the legislative body and subsequently signed into law, it carries with it maximum expenditure authorizations that cannot be exceeded legally.

Capital investment - The amount of funds allocated to the acquisition, construction, and/or major repair of infrastructure, equipment, and buildings.

Capital / Capital Outlay - Major equipment and facilities that have a useful life of more than one year and a cost in excess of \$1,000.

CCLC - City Council Liaison Committee.

CD - Community Development Department.

Centrally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the State rather than by the local taxing jurisdiction.

Charg. For Serv. - Charges For Services.

CIP - Capital Improvement Project(s)/Program.

Collection % - The rate of collection of property taxes in a given year and on a five year average.

GLOSSARY - of Terms and Abbreviations

Contingencies / Contingency / Cont. - An amount of funds identified for unanticipated expenditure. The legislative body must approve use of these funds by transferring them to specific areas.

Cost allocation plan - A part of the City's overall Comprehensive Financial Management plan that identifies specific direct cost centers and allocates all indirect costs to those centers.

Cost Recovery - The extent that fees are used to recover associated costs of a function.

Cost-effectiveness - A cost benefit type of evaluation of an activity.

CTAC - Citizens Technical Advisory Committee.

Current level - A basic level of service equal to the current (FY2000-01) level of service.

D.A.R.E. - Drug Abuse Resistance Education program.

Debt - Accumulated amount owed by the City in the future.

Debt Service - The annual payments (principal & interest) made by the city against it's outstanding Debt.

Direct debt - General Obligation debt directly incurred by the City that is to be paid back by the property owners of the City.

Direct costs - Costs that are fixed in nature and directly associated to the operation and maintenance of the department.

Disadvantaged Business Enterprise (DBE) - A business owned and controlled by a woman or a person defined by 49 Code of Federal Regulations part 26 to be socially and economically disadvantaged.

Emergency personnel - Police officers and water workers.

ESC - Employee Steering Committee.

ESL - English as a second language.

Essential services - Services that must be provided by the City.

Excise Tax Revenue Bonds - Debt secured only by a specific tax (Class "C" Road Funds).

Expenditures - Payments for goods or services that decrease the net financial resources available for future purchases.

Fair market value - "The amount at which property would change hands between a willing buyer and a willing seller, neither being under any compulsion to buy or sell and both having reasonable knowledge of the relevant facts."

Fiduciary Funds - The trust and agency funds - are used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units, and/or other funds.

FTA - Federal Transit Administration.

FTE - Full-time equivalent, which is 2,080 hours per year.

GFOA - Government Finance Officers Association of the United States and Canada.

GG - General government, meaning the City Manager.

GO - General Obligation Bonds - Debt issue secured by the full faith and credit of the City. These bonds must have been approved by an election of the citizenry, in which they have authorized the city to levy property tax sufficient to pay both the bonds' principal and interest.

GLOSSARY - of Terms and Abbreviations

Golden Triangle - An area that includes the City and a portion of the county and is bounded by I-80 and the west side of US 40, which is essentially Snyderville Basin. In July 1, 1992, the area was expanded to include the school district boundaries.

Governmental Fund - The fund through which most governmental functions typically are financed. It was established to account for all financial resources, except those required to be accounted for in other funds.

GRAMA - Utah's record management law.

Historical incentive grant - A grant program funded from RDA tax increment that provides an incentive for property owners to improve the exterior appearance of older historical buildings.

HMBA - Historic Main Street Business Alliance.

HMO's - Health Maintenance Organization.

Housing allowance - A program for encouraging employees to live within the Park City area (Golden Triangle).

Housing Authority - A legally separate organization that is controlled and administered by the City. The authority currently has a Capital Projects fund in this budget.

ICMA - International City Managers Association.

Impact Fees - A charge levied on building related activities that is used to offset the increased demand for facilities, which results from related development.

Independent contractors - A contractor who is not an employee of the City.

Indirect costs - Support costs associated with doing business as a City.

Interfund transactions - Financial transactions between funds.

KPCW - Local non-profit radio station.

Locally assessed property - A classification of property, under Utah State statutes, for which assessed value is determined by the local county assessor.

LS - Leisure Services.

MS&S / M&S - Materials, Services, and Supplies - an expenditure classification.

Magnesium chloride - A chemical used for de-icing roads.

Management Team - City Manager and Department heads.

Materials, Supplies & Services - An expenditure classification.

MBA - Municipal Building Authority - A legally separate organization that is a mechanism for financing needed city facilities. The Authority acquires and/or builds facilities by borrowing money secured by a lease agreement between the City and the Authority.

Modified Accrual - The basis of accounting (required for use by governmental funds) under which revenues are recognized in the period in which they become available and measurable, and expenditures are recognized at the time a liability is incurred pursuant to appropriation authority.

ND - Non-departmental - A cost accumulation center where costs that can not be directly identified and allocated to specific programs or functions are accumulated.

GLOSSARY - of Terms and Abbreviations

NDG - Non-departmental Grants - Grant costs associated with funds given to outside organizations.

New growth - Increase in the City's property tax base that has resulted from new construction.

Non-appropriated Budget - A financial plan for an organization, program, activity, or function approved in a manner authorized by constitution, charter, statute, or ordinance, but not subject to appropriation and is therefore outside the boundaries of "appropriated budget."

No Tax Increase - A term within the Utah State statutes meaning the organization will receive the same amount of property tax in a given year that it received in the prior year—only adjusted for new growth.

OEA - Outside temporary employment agency.

Options - Incremental increases or decreases in current levels.

Osguthorpe property - A key property within the City's entry way that was acquired for City use.

Other Rev. - Other Revenues includes Recreation, Other Service Revenues, Fines and Forfeitures, Miscellaneous Revenues, and Special Revenues and Resources.

OTIS - Old Town Improvement Study

PAC - Personnel Advisory Committee - A group of employees, representing all departments, that reviews and recommends changes to personnel policies and provides the body from which a grievance board would be drawn.

Pavement management - A comprehensive plan for the routine maintenance of City streets.

PCMC - Park City Municipal Corporation

Pocket plazas - Small, park-like plazas located along main street in areas that were previously vacant lots. The majority of these plazas are located on private property, which has been improved through a joint effort by the City and the property owner.

Primary residential property - A property designation under Utah State statutes that provides for a discount from fair market value for assessed value purposes. A primary residency is an owner occupied and/or property rented in blocks of 30 days or more.

Program and Resource Analysis - a study that analyzed the services and programs Park City has to offer.

Proprietary Funds - to account for operations that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

PS - Public Safety Department

PW - Public Works Department.

Racquet Club - A recreation facility owned and operated by the City.

RDA - Redevelopment Agency - A legally separate organization that is controlled and administered by the City. The agency currently has two Capital Projects Funds and a Debt Service Fund included in this budget document.

GLOSSARY - of Terms and Abbreviations

Recession plan - A specific plan for identifying and addressing unanticipated shortfalls in revenues.

Resort city sales tax - A special sales tax allowed under Utah State law for City's who's housing makeup consists of a majority of non primary residences.

School fields master plan - An agreement between the City and the School District in which the City has a long-term plan for improvements and maintenance of School grounds in exchange for use of those grounds for City recreational programs.

Sensitive Lands - A designation of property under the City's Land Management Plan that requires and/or restricts the type of development that can occur on the property because of the sensitive nature of the views.

SID - Special Improvement District - A mechanism used to finance and charge to benefitting proprietes the costs of specific improvements.

SLAC - Service Level Analysis Committee.

SLOC - Salt Lake Olympic Committee.

Special event - A large event with a major impact on the city.

Special Revenue Funds - Funds that account for the proceeds of specific revenue sources (other that expendable trusts or for major capital projects) that are legally restricted to expenditure for specified purposes.

Supplemental retirement - A retirement program provided by the City in addition to the State operated retirement system.

Third-class city - A classification under Utah State Law that specifies the form of government that a city can have and the systems that they must adopt.

Trails master plan - A comprehensive master plan for the development of inter-linked bike and hiking trails throughout the City.

Truth in Taxation - Utah State's legislation regulating property taxes.

UDOT - Utah Department of Transportation.

Utah Money Management Act - Utah State Legislation directing how city funds can be invested.

Utah Interlocal Finance Authority - A special authority, organized at the County level, which oversees and conducts the bonded delinquency program.

Utelite - A material used on roads during the winter to help reduce slippery conditions.

VMS - Vehicle Maintenance System.

Wellness Program - An employee program being developed to encourage a healthy life style. This is part of a comprehensive plan for addressing the increasing cost of health insurance.