	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
Strategy: Beautification and Cleanliness of Public Spaces		Dept/Team: Publi	c Works Operation	S
Program/CIP: Flowers/Holiday Lights/ Beautification  Action Step - Provide Hanging Basket to Main	Streetscape beautification	Clint Dayley Maria	Jun 2013	On Track
Street & Prospector area  Action Step - Provide Holiday Lighting to City Buildings, Parks & Main Street	Festive City appearance	Barndt Clint Dayley Maria Barndt	Dec. 15, 2012	Completed
trategy: Emergency Management: Mitigation		Dept/Team: Emer	gency Managemer	nt
Program/CIP: Emergency Management  Action Step - Update Hazard Inventory &  Vulnerability Analysis (HIVA)	Updated section in the CEMP	Emergency Manager, Emergency Management Group	May 2013	On Track
Action Step - Develop a Continuity of Operations Plan (COOP)	Completed Plan	Emergency Manager	Dec 2015	On Track
Action Step - Develop a Critical Infrastructure Protection Plan	Completed plan with list of recommendations for increased security	Emergency Manager	Jun 2014	On Track
Action Step - Review current MAG plan and provide updates	Updated Park City section to the MAG Mitigation Plan	Emergency Manager	Dec 2014	On Track
trategy: Emergency Management: Preparedness		Dept/Team: Emer	gency Managemer	nt
Program/CIP: Emergency Management				
Action Step - Complete Community Wildfire Protection Plan (CWPP) Comment/Update: Ahead of schedule but waiting of	Completed Plan presented to Council	Emergency Manager; PIO	Dec 2013	On Track
Action Step - Develop an online employee preparedness program	Develop a Power Point with sound program for all employees	Emergency Manager	Jul 2013	On Track
Action Step - Implement the CWPP goals	Engage partners to complete goals	Emergency Manager; PIO; Deputy City Manager	Dec 2013	On Track
Action Step - Continue and expand as able the Be Ready Park City outreach campaign Comment/Update: Received \$10,000 EMPG match	Complete at least two communitywide outreach programs per year	Emergency Manager; PIO	Dec 2013	On Track
Action Step - Become a Storm Ready community	Work with NWS to meet the requirements for designation	Emergency Manager	Jun 2013	On Track

,	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
Strategy: Emergency Management: Recovery		Dept/Team: Emer	gency Manageme	ent
Program/CIP: Emergency Management  Action Step - Begin the process of developing a Recovery Plan for a major disaster	Recovery Plan	Emergency Manager	Jun 2014	On Track
Action Step - Update snow removal contracts to include emergency debris removal	Updated contracts	Emergency Manager, Public Works Operations	Dec 2013	On Track
Strategy: Emergency Management: Response		Dept/Team: Emer	gency Manageme	ent
Program/CIP: Emergency Management  Action Step - Update the three-year training and exercise plan	New plan as required for EMPG compliance	Emergency Manager, Emergency Management Group (EMG)	Feb 2013	On Track
Action Step - Update the two-year employee training matrix	New compliance matrix for updated CEMP	Emergency Manager, Emergency Management Group (EMG)	Dec 2012	Completed
Action Step - Update EOC equipment as needed	Replace aging equipment according to schedule	Emergency Manager	Jun 2013	On Track
Program/CIP: Emergency Mgt Program Equipment Fund  Action Step - Add to EOC equipment	Purchase additional equipment	Emergency Manager	Jun 2013	On Track
Action Step - Add to Response & Building equipment	Purchase additional equipment	Emergency Manager	Jun 2013	On Track

	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>	
trategy: Emergency Management: Security		Dept/Team: Emer	gency Managemer	nt	
Program/CIP: Emergency Management					
Action Step - Convert and update all closed	Centralized digital camera system	Emergency	Jun 2015	On Track	
circuit video systems to centralized network		Manager, IT, Building			
		Maintenance			
Comment/Update: Ahead of schedule					
Action Step - Convert, update and add	Centralized Access control System	Emergency	Dec 2016	On Track	
electronic access control (electronic locks) to		Manager, IT,			
centralized network		Building Maintenance			
Program/CIP: Security Measures & Equipment		······			
Action Step - Purchase necessary equipment	All systems moved to the central	Emergency	Jun 2015	On Track	
and upgrade to digital where possible	network	Manager, IT,			
		Building Maintenance			
Action Step - Purchase new electronic locks	Convert buildings one at a time to	Emergency	Dec 2016	On Track	
and move towards a centralized system	centralized system	Manager, IT,	200 20 10	on maon	
		Building			
		Maintenance			
trategy: Ensure the timely maintenance/ replacement of cor	re infrastructure	Dept/Team: Building, Planning & Engineering			
Program/CIP: Deer Valley Drive Reconstruction					
Action Step - Reconstruction project	Reconstruction of Road	City Engineer	Fall 2013	On Track	
Program/CIP: Royal Street					
Action Step - Reconstruction project	2013 - repair failed section of Royal	City Engineer	Summer 2014	On Track	
	Street. 2014 – construction of retaining				
	wall				

•	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
egy: Environmentally Sensitive Regional Public Transit		Dept/Team: Trans	it & Transportation	<u> </u>
Program/CIP: Park City Mobility  Action Step - Expand mobility capacity or	Add additional ADA vehicle\driver	Transit-Transportati	TBD based on	On Track
service	Add additional ADA vehicle driver	on Manager	demand or route expansion	OII ITACK
Comment/Update: Ongoing monitoring of existing	capacity\demand.			
Program/CIP: Summer Transit Service				
Action Step - Service Expansion	Increase City service core route operating hours to be 7:30-Midnight (June –Sept) 1.5 hour expansion	Transit Operations Team Leader	Jun 2013	On Track
Action Step - Service Expansion	Increase county hours to run until midnight (June - Sept)	Transit Operations Team Leader	Jun 2013	On Track
Action Step - Service Expansion	Expand fixed route service to Quinn's Junction-PC Heights	Transit-Transportati on Manager	TBD based upon PC Heights buildout &	On Track

	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
Program/CIP: Winter Transit Service  Action Step - Implement transit equipment coordinator  Comment/Update: Equipment coordinator position	Equipment coordinator position filled.	Transit Admin Team Leader	Jan 2013	Completed
Action Step - Transit Coaches Replacement and renewal	Procure 5 buses and 3 support vehicles	Transit Admin Team Leader	Dec 2013: 3 support vehicles, 3 buses 2014: 2 buses	On Track
Comment/Update: Staff assembling procurement	documentation.			
Action Step - Service expansion	Expansion Of County service to run until Midnight 1.75 hour expansion	Transit-Admin Team Leader	Jan 2014	On Track
Action Step - Service expansion	Begin service planning coordination with Wasatch County-Heber City	Transit-Transportati on Manager	Dec 2013	On Track
Action Step - Route & stop review	Formal review of all routes based upon data generated by AVL system	Transit – Transportation Manager	Oct 2013	On Track
Action Step - Service Expansion	Expand fixed route service to Quinn's Junction-PC Heights	Transit-Transportati on Manager	TBD based upon PC Heights buildout & occupancy	On Track
egy: Facilitate well defined process regarding special ev	vents and safety and code enforcement	<b>Dept/Team:</b> Buildi	ng, Planning & En	gineering
Program/CIP: Code Enforcement				
Action Step - Special event inspections	Record of site inspections and status for special events	Chief Building Official	End of FY 2013	On Track
Action Step - Increase in inspections	Night and Weekend inspections to increase level or compliance with City	Chief Building Official	End of FY 2013	On Track
	regulations			

y: Historic District Parking	Dept/Team: Transit & Transportation			n
rogram/CIP: Parking Management				
Action Step - HPCA Parking Program coordination	6 hour time limits China Bridge presented to Council for review and direction.	Transit & Transportation Manager	Nov 2012	Complete
Comment/Update: T1 year trial of 6-hour time limits Summer 2013	s underway in China Bridge. Staff will assess e	ffectiveness (working w	ith HMBA) in late	
Action Step - Parking Management Technology	Parking Software, Pay-by-Cell Phone, and License Plate Recognition system implemented	Parking & Fleet Team Leader	Jul 2013	On Track
Comment/Update: Contract approved implementat	ion in process			
Action Step - China Bridge Capital Maintenance Project	China Bridge South Stairwell Refurbish	Parking & Fleet Team Leader	Dec 2012 Revised: Jul 13	Delayed
Comment/Update: Major portions of work complete early summer 2013.	ed in 2012 Minor item (seal coat)delayed due to	cold temps and resche	eduled for completion	n
Action Step - HPCA Parking Program coordination	Enforcement program contract or in-house analysis completed	Parking & Fleet Team Leader	Jan 2013	On Track
Comment/Update: Staff plans to have analysis con				
Action Step - Parking Wayfinding	Coordinate parking wayfinding plan with overall Citywide wayfinding plan.	Transit & Transportation Manager	Oct 2013	On Track
Comment/Update: Initial wayfinding inventory com	pleted			
Action Step - Parking Wayfinding	Coordinate implementation with overall wayfinding project	Transit & Transportation Manager	(unspecified)	On Track

Comment/Update: Deadline sahll be determined when planning work completed (October 2013)

Who's Responsible

Target Date

**Status** 

**Deliverable** 

Strategy: Maintain Recreation, Cemetery and Open Space Infrastructure Dept/Team: Public Works Operations Program/CIP: Cemetery Action Step - Create a headstone Inspection Visitor safety / preservation of Clint Dayley Jarren On Track Jun 2013 Chamberlain program, repair unsafe monuments monuments Program/CIP: Golf Course Capital Improvement projects Action Step - Replace aging driving range Keep range balls within golf course Clint Dayley Oct 2014 On Track fence property Action Step - Realign cart path away from 2 Oct 2014 Improved playing experience Clint Dayley On Track Green Program/CIP: Golf Course Equipment Replacement Action Step - Purchase 3 new Hybrid Greens Clint Dayley Reliable, fuel efficient equipment Apr 2013 Completed Mowers Action Step - Replace Bunker Rake Apr 2013 Reliable equipment Clint Dayley On Track Program/CIP: Golf Course Sprinkler Head Update Action Step - Install sprinkler head conversions Increase sprinkler head efficiency Clint Dayley Oct 2013 On Track Program/CIP: Irrigation controller upgrade in Parks Action Step - Replace outdated 20 year old Reduce system failures due to aging Clint Dayley On Track controllers equipment.

Who's Responsible

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**Status** 

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rogram/CIP: Pavement Management Action Step - Apply 5,000 ton asphalt				
Action Stan Apply 5 000 top copholt				
	A City street network with an average	Blake Fonnesbeck;	Oct 2013	On Track
60,000 Sq. yrs. Slurry	RSL (Remaining Service Life) of 10	Troy Dayley		
33 tons crack seal	years			
rogram/CIP: Snow Plow Blade Replacement				
Action Step - Complete replacement of existing	Reduce downtime for plow blade	Troy Dayley	May 2013	Completed
snow plow blades	failure			
rogram/CIP: Street & Sidewalk Maintenance				
Action Step - Complete an internal street and	Identify and prioritize repair and	Troy Dayley; Jake	Jun 2013	On Track
sidewalk condition assessment	maintenance efforts	Rudolph		
rogram/CIP: Street Lights & Signs				
Action Step - Inspect / replace regulatory street	Compliance of all city regulatory signs	Troy Dayley	Jan 2014	On Track
signage to comply with new MUTCD				
requirements				
Action Step - Retrofit existing lights on Silver	Reduce power use by 45%	Troy Dayley	Jul 2013	On Track
King Dr. to LED				
rogram/CIP: Walkability Maintenance				
Action Step - Perform annual inspection to	Provide safe walkable sidewalks and	Jake Rudolph	Jun 2013	On Track
sidewalks and bike paths, repair potential	bike paths			
hazards				
rogram/CIP: Winter Snow Operations				
Action Step - Continue Implementation of Main	Improved parking, vehicular and	Troy Dayley	2012/13 winter	On Track
Street Mini-haul program	pedestrian travel		season	
Action Step - Maintain sequential plow	Provide safe / drivable streets during	Troy Dayley	2012/13 winter	On Track
priorities. Plow each street to a minimum of	winter months - per priority sequence		season	
20ft within 8 hours following a snow event.				
Action Step - Locate a new snow storage site.	Long term snow storage.	Blake Fonnesbeck; Troy Dayley		On Track

Who's Responsible

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<u>Deliverable</u>

gy: Planning & Operation of State Owned Transport	ation Corridors	Dept/Team: Transit & Transportation		
Program/CIP: Transportation				
Action Step - SR 224 Corridor Plan Implementation	Project co-op agreement with UDOT on SR-224 Lame Dog-Homestake signal and intersection improvements	Transit-Transportati on Manager	Oct 2013	On Track
Comment/Update: Intitial discussions about pro	oject with UDOT Region II Executive and engineer	ing Staff.		
Action Step - SR 248 Corridor Plan Implementation	UDOT project scope and Bid documents for \$2,000,000 in improvements from Richardson Flats (including Richardson Flat Road intersection) to Comstock.	Transit-Transportati on Manager	Feb 2013	On Track
Comment/Update: Scope of project comleted, of	design documents in final stages UDOT Planning l	bid for mid-late February 2	013.	
Action Step - SR 224 Corridor Plan Implementation	Survey Homestake\Lame Dog intersection project area for use in easement negotiations and design drawings	Transit-Transportati on Manager	Jan 2013	Complete
Comment/Update: Survey data compiled				
Action Step - SR 248 Corridor Plan Implementation	Ongoing coordination with UDOT on completion of construction of improvements from Richardson Flats (including Richardson Flat Road intersection) to Comstock.	Transit Transportation Manager	Oct 2013	On Track
•	scheduled for construction by UDOT in summer 20 ay depending on Park City Heights & EPA actions	•	rdson Flat Road	(as
Action Step - Intelligent Highways Plan - Wayfinding	Coordinate concept plan with City Staff and negotiate letter of intent to design, fund and build a smart messaging system on SR-224 and SR-248.	Transit-Transportati on Manager	Dec 2013	On Track
Comment/Update: Staff developing concept pla	an. Intial project discussions have been held with L	JDOT executive and engin	eering staff.	
Action Step - SR-224 Corridor Plan Implementation	Work with UDOT to develop, adopt and begin implementation of an Access Consolidation Plan	Transit-Transportati on Manager	Dec 2014	On Track
Comment/Update: Acess inventory completed.				
Action Step - SR 224 Corridor Plan Implementation	CIP Budget request for design of Homestake\Lame Dog Intersection Improvements	Transit Transportation Manager	Mar 2013	On Track
Comment/Update: Staff refining cost estimates	ı	S		

Who's Responsible

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<u>Deliverable</u>

	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
egy: Provide a Resort Quality Recreation Experience		Dept/Team: Golf S	Shop	
Program/CIP: Driving range improvements				
Action Step - Purchase new ball machine, mats, and balls annually update capital replacement program	Improved driving range facilities	First Assistant Golf Professional	April 2013	On Track
Comment/Update: Ordered range materials including	ng new ball machine, have met with IT and Fin	ance to resolve compatal	oility issues.	
Program/CIP: Golf Management Operations				
Action Step - Review rates, fees, and user mix.	Work with budget to design matrix to put together 5 year proforma	Golf Manager	Nov 2012 Revised: February 2013	In Progress
Comment/Update: Budget Dept. working on forecast	sting model.		•	
Action Step - Provide employee training and feedback	Manual that will include policies and procedures that are not included in the City's P&P manual.	First Assistant Golf Professional	April/ October 2013	In Progress
Comment/Update: Currently collecting information.	•			
Action Step - Retail Operations	Annually attend local golf retail shows and every other year attend the National PGA retail show in Orlando to keep updated on retail trends in golf industry.	Golf Shop coordinator	Winter / Spring 2013	On Track
Comment/Update: Fall 2012 show attended, Spring	2013 March will complete buying for the seas	on.		
Program/CIP: Golf Shop Programs				
Action Step - Volunteer program	Annually asses the program. Create two surveys, one for volunteers and one for users to evaluate program. Utilize results to better program.	Golf Management Team	Fall 2013	Design in progre
Comment/Update: Creating a template survey for e	mployees/volunteers			

egy: Provide Amenities, Facilities, Trails & Infrastructure		Dept/Team: Susta	inability	
Program/CIP: Backcountry Trails Program				
Action Step - Transportation Master Plan	Report Card	Trails & OS Proj	Dec 2012	Delayed
Report Card	Report Gard	Mgr	Revised: Undetermined	Delayed
Comment/Update: Information has been compiled,	working with Engineering Dept to finalize an in	nitial report card.	Ondetermined	
Action Step - Pave Silver Quinn Trail	Paved Trail	Trails & OS Proj	Complete	Completed
Tave Silver Quilli Trail	Tavod Iran	Mgr	Complete	Completed
Program/CIP: Downtown Enhancement Projects				
Action Step - Identify location and complete construction	Build Plaza Downtown	Econ Dev Mgr	Oct 2014	On Track
Action Step - Swede Alley Crosswalks	Completed Crosswalks	Sr. Project Manager	Complete	Completed
Action Step - Sidewalk Reconstruction & Streetscape	Sidewalk & Streetscape Improvements	Sr. Project Manager	Start 2012; complete by 2020	On Track
Action Step - Egyptian Walkway	Completed Walkway	Sr. Project Manager	July 2013	On Track
Action Step - Historic Wall	Preserved Wall	Sr. Project Manager	July 2013	On Track
Action Step - City Hall Plaza	Completed Promenade	Sr. Project Manager	Oct 2014	On Track
Action Step - Coalition Plaza/trailhead	Completed Project	Sr. Project Manager	Oct 2016	On Track
Action Step - Miners Plaza	Completed Project	Sr. Project Manager	Oct 2017	On Track
Program/CIP: Economic & Redevelopment Program				
Action Step - Wi-Fi Network Feasibility Analysis	ID Priority Locations & Cost	Econ Dev Mgr & IT Mgr	Mar 2013 Revised: Fall 2013	Delayed
Action Step - City Way-finding & SMART Messaging	Complete Plan	Econ Dev Mgr	July 2013	Delayed
Comment/Update: Staff considering options and d	efining next steps			
Action Step - Open Space	Methodology for open space procurement	Trails & OS Proj Mgr	Feb 2013	On Track
Comment/Update: COSAC assembled, will establi	sh methodology in February	-		
Action Step - Property Management	Round Valley Mgmt Plan	Trails & OS Proj Mgr	Dec 2012	Completed

Who's Responsible

Target Date

<u>Status</u>

**Deliverable** 

,	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
Program/CIP: Open Space				
Action Step - Osguthorpe Property	Fences and trail construction	Trails & OS Proj Mgr	Aug 2013	On Track
Program/CIP: Urban Trails & Walkability Program				
Action Step - Dan's to Jan's Implementation	Completed Phase I Projects	Trails & OS Proj Mgr	Oct 2014	On Track
Action Step - Wyatt Earp Implementation	Completed Street Improvements	Trails & OS Proj Mgr	Oct 2013	On Track
tegy: Provide Exceptional Customer Service		Dept/Team: Golf	Shop	
Program/CIP: Retail				
Action Step - Analysis or retail sales, conduct survey of users for product selection	Retail buying plan	Golf Shop coordinator	April 2013	In Progress
Comment/Update: Design survey February 2013,	send to all league members March 2013 to ass	ist with buying plan for Fa	all 2013.	
Program/CIP: Survey data				
Action Step - Perform annual customer survey	Use results from survey to update programs and future capital projects	Golf Manager	November 2012	Complete
Comment/Update: Survey results will be included in	in March City Council report.			
Program/CIP: Training and Feedback				
Action Step - Spring customer service training	Training for current staff and new hires	Golf Shop	June 2013	In Progress
and product training	and product training for all employees	coordinator		
Comment/Update: Gathering information from ven	dors for product detail.			

	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
rategy: Provide level of inspection services to ensure qual	ity and safety of housing stock and uses	<b>Dept/Team:</b> Build	ing, Planning & En	gineering
Program/CIP: Arson Inspection Equipment				
Action Step - Arson Investigation	Training and certification to allow for ongoing arson investigations	Deputy Fire Marshall	End of FY 2013	
Program/CIP: Inspections				
Action Step - Education of contractor and home owners on Building codes	Seminars and instructional classes	Chief Building Official	AnnuallyAnnu al (update Fall & Spring)	On Track
Action Step - Customer Satisfaction	Overall rating of BPE Team from results of a satisfaction survey	Chief Building Official	Mar 2013	Delayed
Comment/Update: Same as 16 I believe #16 need				
Action Step - Online services	Creation of computer / input policy for electronic submittals	Chief Building Official	Mar 2013	On Track
Action Step - Architectural inspections	Add required inspections for Planning to sign off prior to issuance of all Final inspections or COOs	Planning Director	Feb 2013	Completed
Comment/Update: The Building Department has a permits on site.	implimented EDEN measures and also requires	Planning sign-offs on all p	ohysical building	
ategy: Public Safety: Education		Dept/Team: Police	e	
Program/CIP: Community Support				
Action Step - Increase social media presence.	<ol> <li>Report to Chief of Police on new social media developments that could be used by department.</li> <li>Use crime mapping internally to help project crime trends.</li> </ol>	Phil Kirk	Jan 2013 Revised: Mar 2013	In progress.
Comment/Update: 1) Officer Powers and I are wo some technical issues that still need to be resolved	orking on posting our "Most Wanted" suspects of			

egy: Public Safety: Preparedness	Dept/Team: Police			
Program/CIP: All programs				
Action Step - Physical Fitness Requirements	All officers meet year one requirements according to four year plan.	Department Administration	Year 1: Nov '12 Year 2: Nov '13	On Track
Comment/Update: Department members are taking regimenes. Many members are hitting the 3rd and a Program/CIP: Community Support		ell as personal fitness pr	ograms and	
Action Step - Establish and continue education with Park City Community Anti-bullying Coalition	Continue to meet with community coalition and set yearly agenda.	Wade Carpenter	Jan 2013	
Program/CIP: Emergency Management				
Action Step - Senior elected officials	Completed training	Wade Carpenter & Hugh Daniels	Jul 2013	ongoing
emergency management training.				
emergency management training.  Action Step - Maintain and update mandatory ICS training.	Monitor new dates of hire to make sure all new employees complete training	Wade Carpenter, Hugh Daniels, Rick Ryan & Phil Kirk	Ongoing Revised: Ongoing	In progress
Action Step - Maintain and update mandatory	all new employees complete training	Wade Carpenter, Hugh Daniels, Rick Ryan & Phil Kirk	Revised: Ongoing	. •
Action Step - Maintain and update mandatory ICS training.  Comment/Update: Training sergeant Vai is working	all new employees complete training	Wade Carpenter, Hugh Daniels, Rick Ryan & Phil Kirk	Revised: Ongoing	. •

Who's Responsible

Target Date

**Status** 

<u>Deliverable</u>

egy: Public Safety: Prevention		Dept/Team: Pol	lice	
Program/CIP: Community Support				
Action Step - Establish victim advocates support.	To have service up and running.	Phil Kirk & Lisa Rogers	Nov 2012	completed
Comment/Update: Tawnya Cazier was hired as the process of selecting and training volunteer advocate		•	ional but she's still in	the
Program/CIP: Patrol Operations				
Action Step - Continue to evaluate community needs and adapt patrol & investigative tactics accordingly.	Presentation on how they are using data from crime reports to adapt tactics.	Phil Kirk & Rick Ryan	Mar '13, Ongoing	In progres
Comment/Update: Phil is still working on this training	ng presentation.			
Program/CIP: Traffic Enforcement				
Action Step - Evaluate traffic enforcement efforts to improve walkability and bike-ability of community.  Comment/Update: Phil is working with Traffic Serge	Report on effectiveness of increased officer presence.  eant Robinson on completing this evaluation.	Phil Kirk	Mar '13, Ongoing	In progres
egy: Public Safety: Response		<b>Dept/Team</b> : Pol	ice	
Program/CIP: Active Shooter Policy - Run, hide, fight				
Action Step - Train employees on how they should respond in given scenarios. Starts in November 2012.	Finish developing policy, schedule training. Conduct the training exercise.	Rick Ryan	Jan 2013	completed
Comment/Update: Employee training was conducted	ed in Decemeber of 2012.			
Program/CIP: Patrol Operations				
Action Step - Increase use of Compstat technology.	Increased officer accountability for reducing crime for their sector.  Evaluate Compstat technology.	Phil Kirk	Jan 2014 Revised: Mar 2013	In progress

Who's Responsible

Target Date

**Status** 

**Deliverable** 

Comment/Update: Phil needs to still work with the patrol sergeants on developing the program and conducting the training.

egy: Pursue Development and Redevelopment Consister	nt with General & Area Plans	Dept/Team: Susta	ainability	
Program/CIP: City's Posture on RDA				
Action Step - Use the Input from the 5 joint meetings to inform implementation of the Area and General Plans	Economic Element of the GP completed	Econ Dev Mgr, Planning Director and Sr. Planner	Mar 2013 Revised: April, 2013	Delayed
Program/CIP: Economic & Redevelopment Program				
Action Step - Parking Redevelopment at PCMR Lot  Comment/Update: Signed Agreement expected Fall	1) LOI 2) RDA Extension 3) Signed Agreement 4) Phase I - Woodward Facility 5) Parking & Transit Ctr Construction	Econ Dev Manager	1)Complete 2)Complete 3)Feb 2013 4)Oct 2013 5) 2014 Revised: 1)Complete 2)Complete 3)Fall 2013 4)Oct 2014 5) 2015	Delayed
Action Step - Treasure Hill Negotiations	Conclude an agreement to: 1) keep ½	City Manager, City	Jun 2013	On Track
Action Step - Treasure Till Negotiations	density at Treasure; 2) Move ½ density to a receiving zone; 3) Keep ski & uphill capacity improvements to Treasure; 4) Ensure hot beds are created	Attorney & Econ Dev Mgr	34H 2013	Off Flack
Action Step - Develop City role in	Policy Discussion w/ Council	Econ Dev Mgr	Apr 2013	On Track
redevelopment of major buildings on Main St.	•	·	•	
Program/CIP: General Plan				
Action Step - Update Economic Element	Complete Chapter	Sr. Planner	TBD Revised: April, 2013	Delayed
Comment/Update: To be completed along with Gen	eral Plan Update			
Program/CIP: Implementation of BOPA Plan				
Action Step - Develop Business Retention and Attraction Plan	Adopted Business Retention and Attraction Plan	Strategic Initiatives Mgr	Apr 2013	On Track
Action Step - Identify Preferred Incentive Tools	Incentive Toolbox	Strategic Initiatives	Apr 2013	On Track

Who's Responsible

Target Date

**Status** 

<u>Deliverable</u>

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Program/CIP: Implementation of LPA RDA Area Plans Action Step - Library Needs Assessment/Expansion	Completed Needs Assessment     Construction	Lib Director; Econ Dev Mgr, & Sr. Project Mgr	1) Complete 2) Dec 2013	On Track
Action Step - Neighborhood Needs Assessment/Construction	Completed Needs Assessment     Construction	P.A. Mgr & Sr. Project Mgr	1) Jul 2013 2) Oct 2015	On Track
rogram/CIP: Land Mgmt Code				
Action Step - Modify LMC to encourage, support vitality, activity while protecting scale and integrity of historic buildings Comment/Update: Following adoption of General Pl	TBD lan	Econ Dev Mgr & Planning Dir	TBD Revised: Aug, 2013	Delayed
gy: Support & Manage World Class Events		Dept/Team: Susta	ninability	
rogram/CIP: Special Events Program				
Action Step - Refine the event process and calendar to balance community goals and ROI	Report to Council concurrent with Economic Health Report	Econ. Dev. Mgr	April 2013	On Track
Action Step - Secure Sundance Agreement thru 2028 & Address MLK Conflict	Study Session Code Changes Possible Changes to Agreement	City Manager and Econ. Dev. Mgr	Apr 2013 May 2013 End 2013	On Track
Action Step - Event Overhaul	Admin Process/ Fee Changes     Temporary Bus Licensing	Econ. Dev. Mgr and Event Project Manager	1) Done 2) May '13	On Track
gy: Utilize facilities as Economic Development Tool		<b>Dept/Team:</b> Recre	eation	
rogram/CIP: Youth & Adult Programs, Tennis Tourname	anto Tannio Drogrammina			
Action Step - More welcoming to visiting tennis players	Tennis Concierge program; Walk-In Tennis Lessons/Clinics; Destination tennis camps	Tennis Director	Spring 2013	On Track
Action Step - Increase/Offer destination tennis tournaments.	Submit bid for Husband/Wife National Indoor Championships; Include prize money to attract top level recreational players; Apply for Wheelchair Tennis tournament; Apply for additional youth sectional tournament	Tennis Director	Fall 2013	On Track
Comment/Update: Didn't receive husband/wife tourn options; holding wheelchair tennis clinic	nament; attending national tennis tournament	directors conference to in	vestigate other	

**Status** Strategy: Utilize Facility as an Economic Development Tool Dept/Team: Ice Arena Program/CIP: Economic Development Compensation Plan, price list, recruit Action Step - Implement Sales and Marketing Operations Delayed November, Plan for PT sales position Manager 2012 Revised: February 2013 Comment/Update: agreement term negotiations took a long time, but are now finalized. The agreement will be going to Council in February Action Step - Host Chamber Kick-Off Event Plan and Host the Winter 2013 Front Desk Nov 2013 On Track Chamber Kick-off Event Supervisor Comment/Update: The Front Desk Supervisor is creating a proposal to submit to the Chamber Action Step -Recreation Master Plan Work with RAB, Recreation Dept. to On Track Operations Dec 2012 Produce a Recreation Master Plan for Manager, Business Revised: Dec Park City Development 2013

Who's Responsible

Manager

Target Date

Comment/Update: The Business Development Manager is working with the Recreation Manager and the RAB. In the process of securing

Deliverable

funding to develop the master plan.

## Preserve & Enhance the Natural Environment

<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
	Dept/Team: Build	ing, Planning & En	gineering
Update of the OTIS program to identify areas of improvement for the infrastructure in Old Town	City Engineer	Biennual (update Nov-Dec)	On Track
Prioritize and program storm water capital projects	City Engineer	Annual (update June)	Delayed
Study to look at the issues associated with creating and maintaining a storm water utility	City Engineer	Jun 2013	On Track
rnative modes of transportation	Dept/Team: Build	ing, Planning & En	gineering
Provide Council a yearly update of the transportation report card	City Engineer	Annual (update Nov-Dec)	On Track
-	Update of the OTIS program to identify areas of improvement for the infrastructure in Old Town  Prioritize and program storm water capital projects  Study to look at the issues associated with creating and maintaining a storm water utility  rnative modes of transportation  Provide Council a yearly update of the	Update of the OTIS program to identify areas of improvement for the infrastructure in Old Town  Prioritize and program storm water capital projects  Study to look at the issues associated with creating and maintaining a storm water utility  The provide Council a yearly update of the City Engineer  City Engineer  City Engineer  City Engineer  City Engineer  City Engineer	Update of the OTIS program to identify areas of improvement for the infrastructure in Old Town  Prioritize and program storm water capital projects  City Engineer  City Engineer  Annual (update June)  Study to look at the issues associated with creating and maintaining a storm water utility  Provide Council a yearly update of the transportation  Dept/Team: Building, Planning & Engineer  Annual (update June)

## Preserve & Enhance the Natural Environment

Program/CIP: Carbon Reduction				
Action Step - Municipal Carbon Footprint Reductions, including Financial Analysis and Savings	1) Annual carbon footprint and ENERGY STAR 2) 2007-2012 muni carbon footprint goal and next steps 3) Facility, fleet, and maintenance (RFP)	Environmental Project Mgr	1) Apr 2013 2) May 2013 3) Jun 2013	On Track
Action Step - Community Carbon Footprint Updates and Mitigation Initiatives  Comment/Update: Summit Community Solar projectin December 2012.	1) Permitting improvements and rebates for residential solar PV – clean tech econ 2) Launch and support car sharing program – outreach & mktg. 3) Communications Initiatives: Websites, Social Media, TV, Radio ct approved by City Council, on track for 2013 residuence.	Environmental Sustainability Manager roll-out. Community ca	1) Mar 2013 2) Nov 2012 3) Apr-Aug 2013 r sharing fully launcl	On Track
Program/CIP: Community and Large-scale Municipal Pr	rograms			
Action Step - Receive policy direction on Dark Skies, Green Biz Program, LEED, ISI, City Codes, and Solar PV	Analysis and recommendation to Council – Assist Capital Projects	Environmental Sustainability Manager	Nov 2012 – Oct 2013	On Track
Comment/Update: Dark Skies presentation comple Sustainable Infrastructure (ISI) protocol is being ap	• •	-		e for
Program/CIP: Low Carbon Diet				
Action Step - Ongoing program implementation	Household carbon emissions reductions	Environmental Project Mgr	Sept 2013 Update	On Track

Who's Responsible

Target Date

**Status** 

<u>Deliverable</u>

### Preserve & Enhance the Natural Environment

egy: Mitigate Mining Legacy Including Mine Waste, Soils	and Physical Hazards	Dept/Team: Susta	inability	
Program/CIP: Mine Hazard Ordinance				
Action Step - Submittal of Mine Hazard	Mine hazard mitigation plans	Environmental Reg.	Dec 2012	Completed
Mitigation Plans		Program Manager		
Comment/Update: Reviewing submittals for comple	teness. Will notify property owners of deffice	encies in Feburary.		
Action Step - Implementation of Plans	Completed Mitigation	Environmental Reg. Program Manager	Dec 2013	On Track
Program/CIP: Prospector Drain				
Action Step - Administrative Order of Consent	AOC ready for Council approval	Environmental	Dec 2012	Completed
(AOC)		Regulatory Affairs		
Comment/Update: AOC has been approved by Cou	ncil and has been sent to Agencies for signa	aturs.		
Program/CIP: Soils Ordinance				
Action Step - GIS Update	New GIS Environmental Information	Environmental Reg.	Feb 2013	On Track
	Resource	Program Manager		
Comment/Update: Currently still uploading data.		-		
Action Step - Develop better public outreach	Public Outreach Plan	Environmental Reg.	May 2012	On Track
		Program Manager		
Program/CIP: Triangle VCP				
Action Step - Evaluate future uses and when	Analysis and recommendation to	Environmental Reg.	TBD	On Track
those uses will be needed.	Council.	Program Manager	Revised: April, 2013	

Who's Responsible

Target Date

**Status** 

**Deliverable** 

Deliverable

Strategy: Develop long range planning practices that achieve the Community's vision and City's Dept/Team: Building, Planning & Engineering Core Values Program/CIP: Landscaping Action Step - Landscaping Ordinance Dec 2013 Adopt an ordinance to better guide the Planning Director On Track community and staff when adding or Revised: N/A changing landscaping Comment/Update: General Plan should be adopted prior to development of a Landscaping Ordinance Program/CIP: Long Range Planning Action Step - Bonanza Park Redevelopment Implementation of Form Based Code Planning Director End of FY On Track Area Plan for BOPA as adopted by City Council 2013 Revised: N/A Comment/Update: The draft General Plan should be in review stages prior to the adoption of a Form Based Code. Action Step - General Plan Draft of an updated General Plan Planning Director Jan 2013 Delayed presented to Planning Commission Revised: March 2013 Comment/Update: Deadline for draft General Plan revised by City Council Action Step - Rocky Mountain Power System 1) Approvals for new substation City Engineer 1) 2015 Upgrade 2) Replacement of overhead power 2) 2023 lines 3) 2023 3) Judge Station upgrade Action Step - Lower Park Redevelopment Area Draft of an area plan presented to City Planning Director Dec 2013 On Track Plan Council Revised: N/A Comment/Update: Pending adoption of General Plan and Form Based Code for Bonanza Park prior to draft of Lower Park Redevelopment Area

Who's Responsible

**Target Date** 

<u>Status</u>

<u>Deliverable</u>

Roster of programs and classes that match community interests and needs utilizing partnerships when possible unity interests & preferences Sept. 2012. D	Jasmina ata was presented to lib	Sep '12 - Ongoing	Completed
match community interests and needs utilizing partnerships when possible		•	Completed
utilizing partnerships when possible	ata was presented to lib	Ongoing	
	ata was presented to lib		
unity interests & preferences Sept. 2012. D	ata was presented to lib		
		orary board and wil	l be
Survey users and report findings to	Trish	Oct 2012	Completed
Library Management Team			
Develop de-selection schedule and	Linda, Jasmina,	Dec 2013	On Track
run reports to identify items to be	Trish & Brianna		
considered for removal from collection			
Programming that meets needs &	Tegan	Dec 2012	Completed
incorporates learning that will prepare			
	Tegan	Sep '12 -	On Track
		Ongoing	
utilizing partnerships when possible			
<u> </u>	<u></u>	<u>.</u>	
·	Tegan	•	On Track
	Develop de-selection schedule and run reports to identify items to be considered for removal from collection  Programming that meets needs &	Develop de-selection schedule and run reports to identify items to be considered for removal from collection  Programming that meets needs & Tegan incorporates learning that will prepare children with 21st Century Skills Roster of programs and classes that match community interests and needs utilizing partnerships when possible  Storytimes that incorporate UKRTR Tegan	Develop de-selection schedule and run reports to identify items to be considered for removal from collection  Programming that meets needs & Tegan Dec 2012 incorporates learning that will prepare children with 21st Century Skills  Roster of programs and classes that match community interests and needs utilizing partnerships when possible  Storytimes that incorporate UKRTR Tegan Sep '12 -

Who's Responsible

Target Date

**Status** 

•	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
tegy: Foster Affordable Housing and Senior Services		Dept/Team: Susta	inability	
December 101D: Affected black in the				
Program/CIP: Affordable Housing  Action Step - Complete feasibility analysis for	Feasibility Study	Rhoda Stauffer	Apr 2013	On Track
mortgage assistance program	reasibility Study	Kiloua Stauliei	Apr 2013	Offitack
Comment/Update: RFP drafted for Feb 2013 release				
Action Step - Identify current physical and	Asset Study	Rhoda Stauffer	Sep 2013	On Track
financial condition of deed-restricted housing.	Asset Study	Miloua Stauliei	3ep 2013	OII Hack
Program/CIP: Senior Services				
Action Step - Expand program and service	1) Partnerships such as Health Dept	Rhoda Stauffer &	1) Jul 2013	On Track
options to encourage wider participation	for Med Education	ReNae Rezac	2) Jan 2013	On Hack
options to encourage wider participation	Identify existing age-in-place		3) Sep 2013	
	services and meet with MAG to discuss		o, oop _o.o	
	expansion			
	3) Develop community service hours			
	program for high school			
Comment/Update: Consistent with adopted senior str				
Action Step - Facilitate the development of	Include senior housing needs in PC	Rhoda Stauffer;	Dec 2012	Delayed
more housing options for seniors	and County General Plans	Planning Staff		
Comment/Update: Input provided t appropriate staff/a	gencies. Plans not yet adopted.			
Action Step - Facilitate the development of	Seek opportunities for housing suitable	Rhoda Stauffer;	Mar 2013	On Track
more housing options for seniors	for senior households	Planning Staff		
tegy: Outreach to Underserved Populations (Latinos, Senior	rs, and Low Income)	Dept/Team: Librar	у	
Program/CIP: Adult Services				
Action Step - Invite key individuals in	Compile ideas for programming based	Library Board &	Dec 2012	Completed
underserved communities to library board	upon input received	Library	Revised:	
meeting(s) to discuss needs		Management Team	Ongoing	
Comment/Update: Leo Nieto from Holy Cross Ministri	es attended library board meeting in Nov 20	12.		
Action Step - Evaluate & Update Book	Donations aligned with stated group	Jasmina & Val	Nov 2012	Completed
Donations for Special Groups	needs			
Program/CIP: Youth Services				
Action Step - Work with current outreach	Programming that builds attendance &	Tegan	Spring 2013	On Track
coordinator to identify needs & adjust as well	raises awareness of library services			
as implement new programming for Latinos				

**Deliverable** Who's Responsible **Target Date Status** Strategy: Promote City Branding & Promotion Dept/Team: Sustainability Program/CIP: Economic & Redevelopment Program Action Step - Participate in Ski Resort N/A Econ Dev Mgr N/A Ongoing Interconnect Concept Plan when Invited Comment/Update: Jon W. and Bill Malone invited to participate as a member of the Economic Committee on Moutnain Transportation Program/CIP: Reusable bag program Action Step - ID if Council is interested in Frame policy and resource discussion **ED Manager** April 2013 On Track pursuing a program with event banners

Deliverable

Strategy: Provide a Variety of High Quality Recreational Opportunities Dept/Team: Recreation Program/CIP: Basketball Courts Action Step - PC MARC Basketball Courts Replace old side backboards with Recreation Fall 2013 Completed larger glass backboards Supervisor Comment/Update: Received RAP tax funding Program/CIP: Tennis Courts Action Step - City Park Tennis Court Expansion **New Courts** Recreation Jul 2013 On Track Manager Comment/Update: Received necessary approvals from planning Department; Construction will start this spring. Action Step - PC MARC Tennis Court **New Courts** Recreation Oct 2013 On Track Expansion Manager Comment/Update: Working with VCBO to redesign certain aspects in an effort to lower the project cost. Program/CIP: Youth & Adult Programming Action Step - Get Out and Play Plan logistics of providing safe Skating Director November. Completed instruction for 80 skaters 2012 Comment/Update: The program began in November, with participants taking classes in: learn to skate, learnt to play hockey, figure skating and speed skating Action Step - Dryland Training Develop a dryland training program **Skating Director** November. Completed that meets the needs of Hockey 2013 players and speed skaters Comment/Update: Off-ice strength and agility training and ballet classes are now being offered to meet the needs of all youth sport participants Action Step - Minority Outreach Programming Work with the PC School District to **Hockey Director** November. On Track identify and invite multicultural youth 2013 who want to learn to skate and/or play ice hockey. Comment/Update: The skating director will be meeting with school and youth group leaders to determint strategies for attracting the underserved portions of the local youth population Develop a Skating program tailored to Action Step - Therapeutic Skating On Track Skating Director November, 2013 Program disabled participants Comment/Update: The skating director will be meeting with the NAC to begin the program development process. Action Step - Adult Sized Hockey Rental Purchase adult sized hockey **Hockey Director** Delayed July, 2013 Equipment equipment for rental to beginner hockey players Comment/Update: Decided to not move forward at this time. There is no ice time available for offering adult Learn to Play hockey classes

Who's Responsible

Target Date

<u>Status</u>

				_
	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
rogram/CIP: Youth & Adult Programs; Tennis Program	s; Childcare			
Action Step - Tennis will develop a program	Talent identification and appropriate	Tennis Director	Fall 2013	On Track
pathways	class placement			
Comment/Update: Developed pathway that identified	es skill level as well as commitment to the gar	ne		
Action Step - Community Wellness	Monthly lunch & learn; Wellness fair	Recreation Supervisor	Fall 2012	On Track
Comment/Update: Holding monthly lunch & learns	and have had two wellness fairs.			
Action Step - Expanded Childcare	Hrs to meet the needs of working	PC MARC	Fall 2012	Completed
	families	Coordinator		
Comment/Update: Had vening hours but they were				
Action Step - Expanded Scholarship program	Create mechanism for department to	Business &	Fall 2012	Completed
	receive donations from public to fund	Marketing		
	scholarships	Coordinator		
Comment/Update: Donations can be made to the s	scholarship program at any time.			
Action Step - Expanded group Fitness	Additional classes added	Recreation	Fall 2012	Completed
Schedule		Coordinator		
Comment/Update: We have continued to add class facility opened.	ses as demand warrents. We are currently off	ering 83 classes a week u	ıp from 58 before	the
y: Provide Adequate & Inviting Physical Space for Libr	ary Services & Operations	Dept/Team: Libra	ry	
rogram/CIP: Lower Park Avenue RDA Plan				
Action Step - Select architect & begin planning	Completed architecture and	Linda	Dec 2012	In Progress
for library expansion project if approved for	engineering plans.	Linda	DCC 2012	iii i logicss
funding by City Council	engineering plans.			

Deliverable Who's Responsible Target Date Status Strategy: Provide Community Programs and Opportunities to "Grow the Game" Dept/Team: Golf Shop Program/CIP: Golf Camps, clinics, private lessons Action Step - Assess the need for additional Jr. On Track Needs assessment for additional **Assistant Golf** May 2013 Revised: June clinics clinics Professional 2013 Comment/Update: Meet with staff to assess current programs and possibe implementation of additional camps later in season to meet new target audience. Action Step - Teaching staff clinics Conduct monthly staff teaching clinics First Assistant Golf May 2013 In Progress Professional Comment/Update: Currently designing curriculum. Plans to include all MOD's in teaching aspect to share ideas etc. Program/CIP: Leagues Action Step - Assess Men's league programs Survey members to implement new **Assistant Golf** May 15 2013 In Progress and participation programs and tournaments Professional Comment/Update: Design survey February 2013, send to all league members March 2013 to assist with buying plan for Fall 2013. Action Step - Assess Women's / Couples Survey members to implement new Golf Shop May 15 2013 In Progress league programs and participation programs and tournaments Coordinator Comment/Update: Design survey February 2013, send to all league members March 2013 to assist with buying plan for Fall 2013. Strategy: Provide Exceptional Customer Service Dept/Team: Ice Arena Program/CIP: Operations Action Step - Provide Wi-Fi Access for Our Installation of Wi-Fi equipment, landing **Arena Operations** Nov 2012 Completed Guests page agreement, public access Manager Comment/Update: Wi-Fi is now available for public use, and our guests are very pleased with this service. Replacement of Class Software Action Step - Replace Existing Arena Front Desk Jul 2013 Completed Management Software Supervisor Comment/Update: Class was replaced with Frintline in early January, 2013. Action Step - Determine Policy Direction for Revenue and Usage Operations March, 2013 On Track Arena Scheduling Comparisons/Projections, Staff Report, Manager Revised: April, Council Meeting 2013 Comment/Update: Will be coming To Council for discussionand direction in Late February or early March. Action Step - Increase Rentable Equipment Purchase and install lockers in the east Building August, 2013 On Track Maintenance Locker Inventory hallway Coordinator Comment/Update: Pricing has been received. Hoping to receive funding for the purchase.

	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
egy: Public Safety: Education		Dept/Team: Police	Э	
Program/CIP: Community Support				
Action Step - Train citizens on public safety.	Understanding of how police	Phil Kirk & Terry	May 2013	On track
(11 week program)	department functions, tactical training, etc.	Knechtel		
Comment/Update: Officer Knechtel has it planned	for May 2013 but doesn't have the exact dates	yet.		
Program/CIP: Emergency Management				
Action Step - Prepare personal safety training for city employees.	Completed training and set dates.	Wade Carpenter, Phil Kirk & Rick Ryan	Jul 2013	On Track
Comment/Update: Training has been conducted ar scenarios have been conducted for the Marsac Em		setting and two practical s	simulated shooting	
		setting and two practical s  Dept/Team: Susta		
scenarios have been conducted for the Marsac Empegy: Retain & Attract Diversified Business Types				
scenarios have been conducted for the Marsac Em				Completed
scenarios have been conducted for the Marsac Employegy: Retain & Attract Diversified Business Types  Program/CIP: Economic & Redevelopment Program Action Step - Define & Test City's Role in High Altitude Destination Action Step - Identify target properties and Development of a Direct Business Recruitment	oloyees.	Dept/Team: Susta	ainability	
scenarios have been conducted for the Marsac Employers: Retain & Attract Diversified Business Types  Program/CIP: Economic & Redevelopment Program Action Step - Define & Test City's Role in High Altitude Destination Action Step - Identify target properties and	Study Session	Dept/Team: Susta	ninability  Complete	Completed

Deliverable

Strategy: Safeguard Historic Preservation through nationally and locally recognized preservation Dept/Team: Building, Planning & Engineering standards Program/CIP: Historic District Design Review Action Step - Annual Historic Site Inventory Updated Historic Site Inventory and Planning Director End of FY Delayed update individual property site forms adopted 2013 by the Historic Preservation Board Revised: End of FY 2014 Comment/Update: CRSA has been awarded an intensive level survey contract for Main Street - it is scheduled to be concluded by end of FY 2014. Results may require an update to the Historic Site Inventory. Action Step - Annual Historic Guidelines Updated Historic Guidelines adopted Planning Director End of FY Delayed update by the Historic Preservation Board and 2013 daily utilization by Planning Staff (Biennial) Revised: End of FY 2013 Comment/Update: A draft update will be produced and brought before the Historic Preseravation Board by end of FY 2013. Action Step - Historic Preservation Guarantee Written policy outlining procedure for Chief Building Mar 2013 Delaved Policy the historic preservation guarantee Official Revised: May requirements for construction on 2013 Historic Sites Comment/Update: Have draft policy completed by Mar 2013 Action Step - Annual Historic Award Planning Director Historic Preservation Board to End of FY Delayed designate an awardee, commission an 2013 Revised: Dec artist to illustrate the awardee, and present the award at a function 2013 Comment/Update: Due to a delay in the award of the 2012 Historic Award the 2013 award is delayed. Revised timeline will be to designate an awardee by August 2013 and present the award by December 2013. Program/CIP: Historic Preservation Action Step - Intensive Level Survey of Main An intensive level survey of each Planning Director End of FY On Track historically designated site to identify 2014 Street Historic District important characteristics for Revised: N/A preservation Comment/Update: Contract awarded to CRSA Program/CIP: Historic Structure Abatement Fund Action Step - Establishment of revolving fund Report presenting abatement projects Chief Building End of FY On Track Official for abatement of dangerous buildings 2013

Who's Responsible

Target Date

<u>Status</u>

	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
Strategy: Select Print & Electronic Material which Meet the Ne	eeds of the Community	Dept/Team: Libra	ary	
Program/CIP: Adult Services				
Action Step - Tailor DVD Collection purchases to more closely align with community preferences	Survey users and report findings to Library Management Team	Trish	Oct 2012	Completed
Strategy: Select Print & Electronic Material which Meet the Ne	eeds of the Community (Adults)	Dept/Team: Libra	ary	
Program/CIP: Adult Services				
Action Step - Offer a greater variety of e-books to the community	Increase e-book collection by 25%	Linda, Jasmina, Tegan & Trish	Dec 2012	Completed
Action Step - Refresh collection by systematically removing out-of-date and low use items from library collection	Develop de-selection schedule and run reports to identify items to be considered for removal from collection	Linda, Jasmina, Trish & Brianna	Dec 2013	On Track
Strategy: Select Print & Electronic Material which Meet the Ne	eeds of the Community (Youth)	<b>Dept/Team:</b> Libra	ary	
Program/CIP: Youth Services				
Action Step - Refresh collection by systematically removing out-of-date and low use items from library collection	Develop de-selection schedule and run reports to identify items to be considered for removal from collection	Tegan	Dec 2013	On Track
Action Step - Offer a greater variety of e-books to the community	Increase e-book collection by 25%	Tegan	Dec 2012	Completed

	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
egy: Access to and Functionality of public facilities		Dept/Team: Public Works Operations		
Program/CIP: ADA Implementation				
Action Step - Install truncated domes to Prospector bike path at intersections	Handicap accessible / ADA compliance	Jake Rudolph	Oct 2013	On Track
Program/CIP: Asset Management				
Action Step - Complete a Building Assessment of all City owned buildings	Preservation of city assets / allocation of current and future funding	Mike Lennon; CH2MHILL	Dec 2012	Completed
Action Step - Exterior coatings for Parks and Golf, Public Works, Swede Alley compactor & Transit Center buildings	Preservation of exterior finishes on buildings	Mike Lennon	Oct 2013	On Track
Program/CIP: Inspections and Contract Supervision				
Action Step - Elevator Inspection	Safety, regulatory compliance	Mike Lennon	Jul 2013	On Track
Action Step - Implementation of building security access cards(FOB) for Public Works, Marsac and Spiro Water Plant	Improved building security and safety	Mike Lennon; Hugh Daniels; Scott Robertson	Jul 2014	On Track
Action Step - Fire suppression inspection	Safety, regulatory compliance	Mike Lennon	Aug 2013	On Track
Program/CIP: Janitorial Services				
Action Step - Re-Bid Janitorial Service Contract	New Contract	Mike Lennon	Jul 2013	On Track
Program/CIP: Spriggs Barn				
Action Step - Implement engineering designs for temporary building stabilization	Preserve structural integrity of building	Mike Lennon; Dave Gustafson	Jan 2013	Completed
egy: Efficient Use of Resources		<b>Dept/Team:</b> Recre	eation	
-67				
Program/CIP: Youth & Adult Programs, Tennis Program	nming; Operations; Marketing			
Action Step - Utilize tennis courts more efficiently	U10 Tennis Lines on all indoor courts	Tennis Director	Winter 2013	Completed
Comment/Update: lines were put on the remaining	2 indoor courts as well as the 3 courts covered	l by the bubble		
Action Step - Utilize Gymnasium more efficiently	Marketing of space to be rented by private groups	Recreation Supervisor	Fall 2012	On Track
Comment/Update: Gymnasium is being well utilize	ed by a variety of community groups; minimal av	ailability/		
Action Step - Web based marketing	Ad Taxi & targeted display ads on the web.	Business & Marketing Coordinator	Winter 2013	On Track
Comment/Update: Ad up & running				

	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
Strategy: Ensure the timely maintenance/ replacement of cor-	e infrastructure	<b>Dept/Team:</b> Build	ing, Planning & En	gineering
Program/CIP: Engineering Project Management				
Action Step - Safety program	Development of a safety program for work performed on Right-of-way. Program starts in FY 2013 and carries through to 2014	City Engineer	FY 2014	On Track
Action Step - ROW Landscape Guideline	Guidelines adopted by City Council to help reduce the water used to maintain landscaping in the ROW	City Engineer	Jun 2013	On Track
Strategy: Facilitate Citizen Engagement, Public Participation	and Timely Communication	Dept/Team: Susta	ainability	
Program/CIP: Community Outreach and Citizen Engage	ement			
Action Step - Develop Virtual Town Hall	Launch Mind Mixer	Phyllis Robinson	Dec 2013	Delayed
Comment/Update: Site launch Feb 4. Advised to d	elay launch during holidays/Sundance.			
Action Step - Research, develop and implement 2013-15 Communications Plan	Communication Plan	Phyllis Robinson	Feb 2013	On Track
Action Step - Conduct citizen education programs to increase public participation	Public Participation Training	Phyllis Robinson; Legal Staff	Winter 2013	On Track
Comment/Update: Training is in participation with L		<u></u>		<u>.</u> <u>.</u>
Action Step - Enhance Consumer Confidence in Water	Water PI contract and program management	Phyllis Robinson; Water Staff	October 2012  – December 2013	On Track
Comment/Update: Scope of project complete. Con	tract to council on 2/7			
Action Step - Develop and Implement Public Information Campaigns for Capital Projects (e.g., Water line, substation, DVD)	Project PI plans and collateral.	Phyllis Robinson; Project Manager	October 2012 – December 2013	On Track
Comment/Update: PI plans developed for 2013 co.	nstruction proejcts			
Action Step - Citizen Satisfaction Survey	National Citizen Survey Complete	Phyllis Robinson	Jul 2013	On Track
Comment/Update: Survey to be administered in Ma	ay 2013			

egy: Fiscally Responsible, Self Sustaining Enterprise Fi	und	Dept/Team: Golf Shop			
Program/CIP: Budget management					
Action Step - Meet with staff, Friends of Golf and budget department annually to review rates and player mix	Use data from golf course model for future rate changes	Golf Manager	Feb 2013	On Track	
Comment/Update: Scheduled to go to Council Ma	rch 2013 with data. Discussion in progress wi	th Budget regarding fee	s/possible rate chang	es.	
Program/CIP: Finance management					
Action Step - Work with finance department and State auditors to accurately report daily sales	New checkout procedure	Golf Manager	Nov. 15 2013 Revised: Nov. 2012	Complete	
Comment/Update: Worked with Finance and State	e Auditor to develop new system.				
Program/CIP: Staff Management					
Action Step - Monitor spring and fall staffing. Assess necessity of each position	Shoulder season staffing plan	Golf Manager	March 2013	On Track	
Comment/Update: Update in progress, maximize	volunteer staff/full time staff to reduce shoulde	r season operating expe	enses.		

Who's Responsible

Target Date

**Status** 

**Deliverable** 

	<u>Deliverable</u>	Who's Responsible	Target Date	<u>Status</u>
ategy: Focus on Efficient Use of Resources	Dept/Team: Ice Arena			
Program/CIP: Operations				
Action Step - Utilize Lobby More Effectively	Rearrange layout of lobby, purchase new furniture and set up to be more welcoming and comfortable	Front Desk Supervisor	November, 2012	Completed
Comment/Update: Purchased bar-height tables as	nd stools from IKEA and have them positioned in	n front of the lobby windo	ws so guests can s	it
and watch the activities. This has been very well r	eceived by our guests.			
Action Step - Replace Rubber Flooring Throughout Facility	Design Layout, Issue Bids and Choose Vendor to Provide/Install Flooring	Operations Manager	Jul 2013 Revised: September 2013	On Track
Comment/Update: Staff has begun developing the	RFP and hopes to publish it by the end of Febr	ruary.		
Action Step - Implement the Use of "Tablets" for Operations Staff	Purchase tablets/software, train staff and have staff use tablets to improve operational efficiency	Building Maintenance Coordinator	January, 2013 Revised: July 2013	Delayed
Comment/Update: Staff has tried to test the techn	ology, but the loaner iPad is not accessing our r	network.		
Action Step - Complete Operations Training Videos	Develop and produce training videos for operations staff to improve standardization and efficiency of training process	Operations Assistant	October, 2012 Revised: October 2013	Delayed
Comment/Update: This project has moved down to	he priority list, but is moving forward slowly.			
Action Step - Renovate the "Concessions" Room	Remove walls and plumbing from the room, determine best use of space and outfit for that function	Building Maintenance Supervisor	Aug 2013	On Track
Comment/Update: The room has been gutted and	l a use has been determined. Now need funds to	o complete renovation.		
egy: Promote Emergency Preparedness and Communit	y Response	Dept/Team: Susta	ainability	
			-	
<b>Program/CIP:</b> Emergency Communications  Action Step - Develop and implement annual preparedness campaign	Multi-media campaign	Phyllis Robinson; Hugh Daniels	Jun 2013	On Track
Action Step - Update Emergency	Updated plans with templates	Phyllis Robinson	Feb 2013	On Track

#### Action Step - Update Emergency Updated plans with templates Phyllis Robinson Feb 2013 On Track Communications Plan Action Step - Staff training for crisis Training and resource sheet Phyllis Robinson Mar 2013 On Track communications Action Step - Conduct a JIC Drill to enhance Drill and evaluation Phyllis Robinson; Jun 2013 On Track Katie Mullaly PIO skills for SCECN Comment/Update: In collaboration with Summit County Health and Summit Emergency Communications Network

	Dept/Team: Recre	Dept/Team: Recreation			
Program/CIP: Operations					
Develop policies & procedures; present to RAB & Council	Recreation Supervisor	March, 2013	On Track		
nt to Council in a manager's report 1/31					
Replacement of Class Software	Recreation Supervisor	Fall 2013	On Track		
ınding					
Complete Memorial wall in cemetery along with policies and procedures for selling plaques.	Recreation Supervisor	Spring 2013	On Track		
nop; Youth & Adult programs; Childcare; Parks & F	Fields				
Installation of Wi-Fi equipment, landing page agreement, public access	Recreation Manager	Spring 2013	Completed		
patrons					
Work with RAB & SBSRD to develop a Recreation Master Plan	Recreation Manager	August, 2013	On Track		
Revamped user friendly recreation website	Recreation Supervisor & Business Marketing Coordinator	Fall 2013	On Track		
	to RAB & Council at to Council in a manager's report 1/31  Replacement of Class Software  Inding  Complete Memorial wall in cemetery along with policies and procedures for selling plaques.  Proposition of Wi-Fi equipment, landing page agreement, public access  Installation of Wi-Fi equipment, landing page agreement, public access  Patrons  Work with RAB & SBSRD to develop a Recreation Master Plan Revamped user friendly recreation	Develop policies & procedures; present to RAB & Council Supervisor  Into Council in a manager's report 1/31  Replacement of Class Software Recreation Supervisor  Inding  Complete Memorial wall in cemetery along with policies and procedures for selling plaques.  Inop; Youth & Adult programs; Childcare; Parks & Fields Installation of Wi-Fi equipment, landing page agreement, public access Manager  Patrons  Work with RAB & SBSRD to develop a Recreation Recreation Master Plan Manager  Revamped user friendly recreation Recreation Website Supervisor & Business Marketing	Develop policies & procedures; present Recreation Supervisor  at to RAB & Council Supervisor  at to Council in a manager's report 1/31  Replacement of Class Software Recreation Supervisor  anding  Complete Memorial wall in cemetery Recreation Spring 2013  along with policies and procedures for Supervisor  selling plaques.  nop; Youth & Adult programs; Childcare; Parks & Fields  Installation of Wi-Fi equipment, landing Recreation Spring 2013  page agreement, public access Manager  patrons  Work with RAB & SBSRD to develop a Recreation August, 2013  Recreation Master Plan Manager  Revamped user friendly recreation Recreation Fall 2013  website Supervisor &  Business Marketing		

Who's Responsible

Target Date

**Status** 

<u>Deliverable</u>

Deliverable Who's Responsible Target Date Status

Strategy: Provide Up-to-Date Technology

Dept/Team: Library

Program/CIP: Technical Services

Action Step - Research similar projects in other Plan for technology hub Library Nov 2012 In Progress

libraries and make recommendations for Park

Management Team

Revised: Aug

City Library 2013

Comment/Update: Project will coincide with planning for the library renovation & expansion.

Action Step - Research the feasibility of Recommendations regarding checking Jasmina Dec 2012 Revised

Action Step - Research the feasibility of Recommendations regarding checking Jasmina Dec 2012 Revised: Dec 2012 Revised:

2013

Comment/Update: Goal has been revised to "Research feasibility of using e-readers purchased for staff training for the public to try out" due to

limitations placed on devices which limit the number of users and must be reconfigured for a new user with each use.

Action Step - Send a library staff person to Report findings to Library Management Linda Dec 2013 Revised

Internet Librarian or Computers in Libraries Team and Director Revised: NA

Conference

Comment/Update: Revision to "Send a staff member to Computers in Libraries Conference or ALA to attend technical track programs" was

made due to similarity of courses offered by ALA as well as more reasonable fees.

Program/CIP: Youth Services

Action Step - Purchase equipment and Starter Digital Media Lab Jasmina, Tegan & Jun 2013 On Track

software and train staff Chris

Comment/Update: Received LSTA grant to supplement funds. Project is on track. Much of the equipment has arrived and staff training is

nderway.

Comment/Update: Routing policy was finalized in January 2013.

<u>Deliverable</u> <u>Who's Responsible</u> <u>Target Date</u> <u>Status</u>

Strategy: Regulate current planning/zoning practices to align with the long range planning practices Dept/Team: Building, Planning & Engineering Program/CIP: Code Amendments May 2013 On Track Action Step - Annual Land Management Code Adoption of amended Code by City Planning Director Revised: N/A Amendments Council Comment/Update: Majority of amendments were adopted in December 2012. Additional amendments may be proposed depending on outcome of discussion with Planning Commission. Program/CIP: Customer Service Action Step - Customer Satisfaction Overall rating of BPE Team from Chief Building Mar 2013 Delayed results of a satisfaction survey Official Revised: May 2013 Comment/Update: Survey will be issued by the end of Mar 2013. Survey will run through April with results compiled by end of May 2013. Program/CIP: Plan/Application Review Action Step - Assessment of turn around time Report comparing FY 2012 and FY Planning Director End of FY Delayed in plan review 2013 turn around time 2013 Revised: July 2013 Comment/Update: FY 2013 should close prior to the issuance of the report for appropriate comparison Action Step - Education of contractor and Seminars and instructional classes Chief Building Biennial On Track Official home owners on Building codes (updates in Spring and Fall) Action Step - Electronic building plans Chief Building Create an adopted policy for storage of Jun 2013 On Track electronic building plans Official Action Step - Staff Report routing Updated staff report routing for Planning Director Completed Jun 2013 Planning Commission reports. Creation of routing policy for staff reports for HPB/BOA reports.

y: Vehicle & Equipment Fleet		Dept/Team: Transit & Transportation		
rogram/CIP: Fleet Management & Maintenance				
Action Step - Shop safety	OSHA compliance program. All program documentation and training complete	Transit & Transportation Manager	Mar 2013	On Track
Comment/Update: Completing final elements of	OSHA compliance program.	•		
Action Step - Asset Management Program	Inventory and evaluate all shop equipment, develop replacement schedule and request funding during City budget process	Fleet Team Leaders	Apr 2013	On Tracl
Comment/Update: Asset inventory and condition	assesment underway.			
Action Step - Fleet software	Evaluate current fleet management software, implement improvements or replace current software	Parking & Fleet Team Leader	Oct 2013	On Track
Comment/Update: Working with IT to inventory a remedy those shortcomings.	and assess shortcomings of current software prog	ram and to determine be	st course of actio	on to
Action Step - Greening fleet and shop	Investigate fleet vehicle and shop practices and procedures to determine options and formal plan for reducing carbon footprint in vehicles and in the shop	Transit & Transportation Manager	Dec 2013	On Trac

Who's Responsible

Target Date

**Status** 

<u>Deliverable</u>