Chapter Three:

Feasibility and Logistics

Section 1: Budget

In general, the two districts agree that with respect to funding, it will be important to formulate a method for quantifying the benefit of a transit link to each region in order to fairly divide the costs. Such an approach would allow for annual updating so that budgets can be adjusted accordingly, and the details of this method and its use could be included in an inter-local agreement. This section looks at potential funding sources and some of the issues that will influence the amount of funds required.

1a. Federal Funding Sources

1ai. Section 5311 Non-Urbanized Area Formula Program:

The non-urbanized area formula program for public transportation is authorized by Title 49 U.S.C. §5311. The Federal Transit Administration (FTA), on behalf of the Secretary of Transportation, apportions the funds appropriated annually to the governor of each state for public transportation projects in nonurbanized areas. The statuary formula is based solely on the nonurbanized population of the states. Each state prepares an annual program of projects, which must provide for fair and equitable distribution of funds within the states, including Indian reservations, and must provide for maximum feasible coordination with transportation services assisted by other federal sources.

Program funds may be used for capital, operating, and administrative assistance to state agencies, local public bodies and nonprofit organizations (including Indian tribes and groups), and operators of public transportation services. There is no limitation on operating assistance. The state must use fifteen percent of its annual apportionment to support intercity bus service, unless the Governor certifies that the intercity bus needs of the state are adequately met. The amount which the state may use for state administration and for planning, and technical assistance activities is limited to fifteen percent of the annual apportionment. A separate annual allocation to the state under Section 5311 (b)(2) the Rural Transit Assistance Program (RTAP), may be used only for training, technical assistance, research, and related support activities. The maximum Federal share for capital and project administration is 80 percent (except for projects to meet the requirement of the Americans with Disabilities Act (ADA), the Clean Air Act, or bicycle access projects, which may be funded at 90 percent). The maximum FTA share for operating assistance is 50 percent of the net operating costs. No local share is required for state administration or RTAP.

These funds may be used to enhance the access of people in non-urbanized areas to health care, shopping, education, employment, public services and recreation; to assist in the maintenance, development, improvement, and use of public transportation systems in rural and small urban areas.

- Available to rural counties and small cities (non-urbanized areas under 50,000 in population);
- FTA apportionment directly to states, program administered by state DOT's;
- Formula based on each state's share of the nation's non-urbanized population;
- Funds may be used for capital or operating purposes;
- Federal matching share for capital projects is 80%;

- State provides 50% of the non-federal share of capital projects (up to 10% of project cost) through the Omnibus and Transit Purposes appropriation in the State Transportation budget;
- Federal matching share for operating projects is 50%; State operating funds (STOA) may be used as federal match;

1aii. Over-the-Road Bus Accessibility Program

- New program to finance the incremental capital and training costs of complying with USDOT's final rule regarding accessibility of over-the-road buses (as required by the Americans with Disabilities Act);
- Apportioned directly to transit systems;
- Program funding awarded by FTA through a competitive grant application process;
- The FFY 2002 Transportation Appropriations Act provides \$6.95 million for this program;
- \$5.25 million is available to providers of fixed-route intercity service; and
- \$1.7 million is available to other providers of over-the-road bus services, including local fixed-route, commuter, and charter and tour services.
- State provides 50% of the non-federal share of capital projects (up to 10% of project cost) through the Omnibus and Transit Purposes appropriation in the State Transportation budget.

Source: New York State Department of Transportation web site http://www.dot.state.ny.us/pubtrans/funding.html#5311, Utah Department of Transportation

1aiii. Rural Transit Assistance Program (RTAP)

Purpose:

The purpose is to provide resources for training, technical assistance, research, and related support services to support rural transit providers.

Eligible Projects:

Eligible projects include activities that support rural transit providers with training and technical assistance, research, and related support services. Each state gets an annual allocation of funds for RTAP that can be used for projects such as newsletters, training courses, scholarships for training, and circuit riders. In addition, RTAP funds are used for a national project that supports the state RTAP managers, maintains a rural transit database, produces training modules, and provides a rural transit resource center. There is no local share requirement.

Contacts:

State Transportation Agencies

Funding:

Funding is \$30.75 million for FYs 1998 - 2003. Funds are allocated to each state by formula, but the minimum amount for a state is \$65,000.

Source: U.S. Department of Transportation – Federal Highway Administration – Planning: Serving Rural America, http://www.fhwa.dot.gov/planning/rural/ruralamerica/4providing.html#tp

1aiv. Section 5316 Job Access and Reverse Commute

- Purpose: To provide funding for local programs that offer job access and reverse commute services to provide transportation for low income individuals who may live in the city core and work in suburban locations.
- Formula program with allocations based on number of low-income persons:

60% to designated recipients in areas with populations over 200,000

20% to States for areas under 200,000

20% to States for non-urbanized areas

States may transfer funds between urbanized and non-urbanized area programs

- States and designated recipients must select grantees competitively
- Projects must be included in a locally-developed human service transportation coordinated plan beginning in FY 2007
- 10% may be used for planning, administration and technical assistance
- Sources for matching funds are expanded (non-DOT Federal funds can be used as match) to encourage coordination with other programs such as those funded by the Department of Health and Human Services

Source: www.fta.dot.gov/documents/FTA JARC Fact Sheet Sept05.pdf

Analysis:

With a population under 8,000, Park City meets size criteria for a "small city" as defined by the rural transit program. Kent Cashel reports that there are few applications for these funds, and that the state of Utah's allocation therefore often goes unused, suggesting that there would be little competition for such funds. Assuming that Park City/Summit County meets all program requirements, this suggests that it would likely be successful in acquiring them and should conduct the necessary research to complete an application for them (much of which is budget data and goals/problem solving capacity of the transit program for which funds would be used).

NOTE: We intend to acquire a clearer picture of the amount of funding that could likely be generated from any of the above federal sources, and whether they are available annually or on a one-time basis. This will be critical in making other budget-related decisions that we touch upon below.

1b. Capital Costs

 Capital costs can be estimated at \$500,000 per vehicle and \$100,000 per ADA compliant bus stop (though this can vary considerably depending on vehicle and stop types selected.

• For stops, costs can range from \$25,000 for a basic roadside stop to upwards of \$1,000,000 for a stop with park-and-ride facilities and other amenities.

Headway of 30 miles/Travel time of 50 Min.:
 1.6 (2 buses each way)

4 Buses X .2 Spare Buses:
 6 Buses X \$500,000:
 12 Stops/Stations X \$50,000:
 \$600,000

\$600,000 Riders / 2,000 Riders: \$300/Rider at System Launch

Source: Johnson, Hal, Chestnut, Chris, UTA; Kent Cashell, Park City Transit., Personal interviews.

1c. Operating & Maintenance Costs

 For these costs, it is estimated at \$35.00 per hour of operation plus \$1.08 per mile for maintenance.

• Another estimate is \$5.00 per mile, which rolls operation and maintenance into one, which is used below to calculate rough costs.

32.5 Miles X 60 Trips: 1950 Miles
 1950 Miles X \$5/mile: \$9,750/Day
 \$9,750 X 292 Days: \$2,847,000/Year

\$2,847,000 X .2 FBR: \$569,400
\$2,847,000 - \$569,400: \$2,277,600

At 33% each:

UTA: \$751,608 PCT: \$751,608 Other: \$751,608

Source: Johnson, Hal., Chestnut, Chris, UTA; Kent Cashell, Park City Transit. Personal interviews.

1d. Establishing Fares

Survey respondents indicate that \$28.00 to \$29.64 would be a 'reasonable' price for a monthly pass. Regular monthly passes for UTA service currently cost \$50.00, while Express Service passes cost \$100.00.

Note how these numbers compare with costs of driving in Chapter 1, Sec. 3e, even when indirect costs - which are borne by everyone, not only drivers - are excluded.

Section 2: Legal and Logistical Issues

Numerous legal and logistical issues arise when two agencies must manage a system that traverses two jurisdictional areas. Below is a list of questions and sub-questions as identified by representatives of Park City Transit and UTA.

2a. Cost-Sharing

- How shall cost-sharing be distributed?
 - **1.** This issue is both legal and political. What is the benefit ratio between the two regions?
 - **2.** How might quantifiable benefit be determined? In terms of demand, vehicles taken off the road, riders served, economic needs met, etc.?
 - **3.** Should benefit be considered in real numbers, or as a percentage of total district service?
 - **4.** Shall maintenance, storage, operation, etc. be distributed 50-50, or according to agency capability? Park City has a greater capacity to manage operation because its operating costs are lower, but UTA is better equipped to maintain equipment. Would such a division be a more practical and financially equitable approach?
 - 5. Can UDOT fulfill a funding role through the 5311 and 5316 programs?

2b. Crossing District Boundaries

- Where does Summit County's boundary end and UTA's begin?
 - **1.** In terms of liability, Park City is self-insured. May it add the inter-county link to its existing policy as an additional risk?
 - **2.** How will the two districts establish a communication system? Could Park City get onto UTA's frequency and train drivers on UTA protocol?
 - **3.** How shall accidents and other incidents be managed along the inter-county corridor?
 - **4.** Once beyond the basic connecting corridor, are there legal restrictions that would prevent pick-up and drop-off, for instance in downtown Salt Lake City or Park City, and if so, what are the geographical boundaries of such restrictions?

2c. Employees

- What issues might arise with drivers potentially being drawn from two separate districts?
 - **1.** How do you establish a pay scale for drivers that will not trigger union issues? What may be the result if drivers collectively bargain with respect to wages?
 - 2. Greater differences exist in terms of driver responsibilities, such as Park City's requirement that drivers clean buses, which UTA does not impose. Therefore, an even more important consideration is how shall mutually acceptable work expectations be established?
 - 3. What is the potential outcome of collective bargaining?

2d. System Management

 Will the system be jointly managed, or shall a third entity be created to fulfill this function?

- **1.** Both parties suggest that an inter-local agreement could include provisions for the majority of inter-agency issues. What steps are needed to bring together each district's legal department, as well as representatives who understand logistical considerations?
- **2.** In addition, both districts have suggested that a joint committee made up of members of each, rather than a separate agency, is a strong option for overseeing the system. What individuals ought to be included on such a committee?
- **3.** How shall a statement be crafted in an inter-local agreement regarding the process and persons responsible for resolving issues as they arise?

Source: Kent Cashel & Chris Chesnut, meeting comments

Analysis:

An inter-local agreement appears to be the best option for covering, in general terms, issues that may arise in the context of inter-agency cooperation. A third entity of some form that represents both agencies is desirable, and specific issues can be addressed by this group as they arise. A mutually approved method for quantifying the benefit of an inter-county system must be established. This will serve not only to determine cost-share, but also help to satisfy concerns among taxpayers in terms of the perception of providing subsidies outside of district boundaries. While each agency's legal department can answer many of the specific legal questions, other specific questions should be identified early, and will likely be answered as negotiations progress.

Section 3: Alternatives

3a. Previous Suggestions

The following alternatives displayed on the following page were recommended based on the results of the Park City Survey summarized in Chapter 3.

				Δ.	nnual		Ridersh	ip Impact	Anr	nual		formance Analy	
Alternatives	Additional	Runs Per	Vehicle S			Total Operating	-0-1-1/2013 AVX 2	/ay Trips)	Farebox	Subsidy	Passenger-	Passenger-	Op. Cost per
	Vehicles (1)	Day	Miles	Hours	Days	Cost	Daily	Annual	Revenue	Required	Trips per VSH	Trips per VSM	Passenger-Tri
REGIONAL COMMUTER SERVICE													
leber City Commuter Service													
Winter Service	1	2	6,292	242	121	\$18,800	22	2,720	\$8,160	\$10,640	11.2	0.4	\$3.91
Non-Winter Service	1	2	12,688	488	244	\$34,150	23	5,490	\$16,470	\$17,680	11.3	0.4	\$3.22
Subtotal	1	2	18,980	730	365	\$52,950	22	8,210	\$24,630	\$28,320	11.2	0.4	\$3.45
Coalville Commuter Service													
Winter Service	1	2	11,858	363	121	\$29,000	19	2,300	\$6,900	\$22,100	6.3	0.2	\$9.61
Non-Winter Service	1	2	21,070	645	215	\$48,650	26	5,490	\$16,470	\$32,180	8.5	0.3	\$5.86
Subtotal	1	2	32,928	1,008	336	\$77,650	23	7,790	\$23,370	\$54,280	7.7	0.2	\$6.97
Camas Commuter Service													
Winter Service	1	2	7,744	363	121	\$24,500	31	3,750	\$11,250	\$13,250	10.3	0.5	\$3.53
Non-Winter Service	1	2	13,760	645	215	\$40,660	26	5,490	\$16,470	\$24,190	8.5	0.4	\$4.41
Subtotal	1	2	21,504	1,008	336	\$65,160	28	9,240	\$27,720	\$37,440	9.2	0.4	\$4.05
All Day Service (Year-Round)	1	5	50,400	2,363	315	\$139,090	19	6,000	\$18,000	\$121,090	2.5	0.1	\$23.18
Salt Lake City Public Commuter Service													
Winter Service													
Three AM & PM Roundtrips - Both Directions	3	2	18,150	484	121	\$47,390	165	20,000	\$60,000	(\$12,610)	41.3	1.1	(\$0.63)
Three Roundtrips - "Uphill" Service Only	3	1	5,687	182	121	\$23,510	116	14,000	\$42,000	(\$18,490)	76.9	2.5	(\$1.32)
EXPAND SENIOR MOBILITY COUNTY SERVICE													
	1	0	13,959	851	365	\$47,890	6	2,280	N/A	\$47,890	2.7	0.2	\$21.00
EXPAND GENERAL DIAL-A-RIDE SERVICE TO	JEREMY RA	NCH / TIMBE	RLINE / SUM	MIT PARK									
Winter	1	N/A	N/A	1,815	121	\$65,410	20	2,451	N/A	\$65,410	1.4	N/A	\$26.69
Non-Winter	1	N/A	N/A	3,660	244	\$128,130	6	1,381	N/A	\$128,130	0.4	N/A	\$92.77
Total	1	N/A	N/A	5,475	365	\$189,840	10	3,832	N/A	\$189,840	0.7	N/A	\$49.54

Alternative One: Winter Salt Lake City and Park City Commuter Services in Both Directions

The most effective route would be begin at the Old Town Transit Center in Park City, and travel along SR 224, I-80, Foothill Drive (SR 186, and South State Street to downtown Salt Lake City. A loop would be served around major employers in downtown Salt Lake City, and at least one stop convenient to TRAX would be served.

Serving Westbound Commuters:

Stops would be limited in order to provide a travel time as close to that of the private operated commuter service. Other possible and major stops would be at Kimball Junction, Jeremy Ranch, Parley's Summit, and the University of Utah.

Serving Eastbound Commuters:

The stops would be similar to the westbound commuters, except that stops would be made at the existing Park-and-Ride lots along Foothill Drive and possibly along I-215.

Schedules should be developed to serve work shifts that start at 7:00 AM, 8:00 AM, and 9:00 AM and end at 4:00 PM, 5:00 PM, and 6:00 PM. An initial service would be a minimum of three runs in each direction during each commute period.

One-way fare of the potential commuter services would be three dollars.

This service is projected to serve approximately 34,700 one-way passenger-trips. It is also estimated that in the first year of service, ridership of roughly 20,000 would be expected and eventually over time, the increasing ridership level will pay off the entire service.

Advantages:

- Both Summit County residents and employees would have access to transit service
 which would reduce the number of vehicles traveling in the area as well as expanding
 the potential employment base for Summit County employers.
- Existing winter employee services contracted by the ski area resorts could be folded into this service, which could be jointly marketed to a variety of user groups.

Disadvantages:

- Staff resources that would be needed to implement the new service
- Need for additional capital funds

Alternative 2: Winter Salt Lake City to Park City Uphill Commuter Service Only

Another alternative is to provide a public commuter bus between Park City and Salt Lake City that would operate in the uphill direction only during the winter season. A reasonable potential public service plan would have the following characteristics.

Serving Westbound Commuters

Service would begin in the morning in Salt Lake City, but would not serve the downtown as shown in the map. Service would begin at the 2100 South TRAX station, serve one or more Park-and-Ride lots near the I-80/I-215 interchange, then would travel westbound along I-80 to SR 224 and finally the Old Town Transit Center in Park City.

Serving Eastbound Commuters

Major stops could be at Parley's Summit, Kimball Junction, The Canyons, Park City Mountain Resort, and the OTTC.

The schedules would be the same as the commuter service in both directions, however, the initial service would be a minimum of three runs up the hill and three runs down the hill in the evening during the commute period.

One-way fare for the potential commuter services would be \$3.00

Advantages:

- Salt Lake City area residents would have access o transit service, which therefore would reduce the number of vehicles traveling in the area.
- Existing winter employee services contracted by the area ski resorts could be jointly marketed to a variety of user groups.
- Lower capital and operating costs

Disadvantage:

Will not include service to the airport

Analysis:

Both alternative bus routes show important stop destinations as to where the potential riders will be picked up and or dropped off. Due to the multiple stop destinations such as University of Utah, downtown Trax station, Kimball Junction, and the Old Town Transit Center, these stops will enable students, employees, and residents to use the system efficiently to get to their

destinations. Though there are disadvantages to the bus service, however, the bus system will improve congestion, traffic, and help increase market revenue as people commute to and from Salt Lake to Summit County.

Source: LSC Transportation Consultants, Inc., Park City/Summit County Short Range Transit Plan Update, Technical Memorandum Number Two

3b. Route Analysis

Salt Lake City/Route Options

Route	Starting Location	Ending Location	Total Time	Total Dist.	Total Cost	Mirrored UTA Route	Mirrored Park City Route	Round Trip Time	Round Trip Milage	Round Trip Cost
2100 South/ Kimball Junction	2100 South Foot Hill	Kimball Junction	18	17.78	\$93.17	N/A	N/A	36	35.56	\$186.33
Parley's Way 2600 E/ Kimball Junction Kmart (Parley's	Parley's Way 2600 E	Kimball Junction	19	17.69	\$92.70	N/A	N/A	38	35.38	\$185.39
Way)/ Kimball Junction	Kmart (Parley's Way)	Kimball Junction Kmart	18	17.40	\$91.18	N/A	N/A	36	34.8	\$182.35
2100 S SLC/Kmart (Parley's Way)	Central Pointe (2100 S) TRAX	(Parley's Way)	20	6.38	\$33.43	30	N/A	40	12.76	\$66.86
2100 S SLC/ Kimball Junction	Central Pointe (2100 S) TRAX	Kimball Junction	38	23.75	\$124.45	30	N/A Kimball	76	47.5	\$248.90
Central Pointe/ Park City	Central Pointe (2100 S) TRAX	Down Town Park City Parley's	50	30.65	\$160.61	30	Junction West Pine Brook	100	61.3	\$321.21
100 S State/ Parley's Way	100 S State	Way 2600 E	30	8.85	\$46.37	5	N/A	60	17.7	\$92.75
100 S State/ Kimball Junction	100 S State	Kimball Junction	49	26.54	\$139.07	5	N/A Kimball	98	53.08	\$278.14
100 S State/Park City	100 S State	Down Town Park City 2100	61	33.41	\$175.07	5	Junction West Pine Brook	122	66.82	\$350.14
West Temple/Foot Hill	319 South West Temple St.	South Foot Hill	29	10.53	\$55.18	14	N/A	58	21.06	\$110.35
West Temple/ Kimbal Junction	319 South West Temple St.	Kimball Junction	37	28.31	\$148.34	14	N/A Kimball	74	56.62	\$296.69
West Temple/Park City	319 South West Temple St.	Down Town Park City	49	35.18	\$184.34	14	Junction West Pine Brook Kimball	98	70.36	\$368.69
Park City/Kimball Junction	Down Town Park City	Kimball Junction	12	6.87	\$36.00	N/A	Junction West Pine Brook	24	13.74	\$72.00
Park City/Kmart	Down Town	Kmart (Parley's			******		Kimball Junction West Pine			*
(Parley's Way)	Park City	Way) Parley's	30	24.27	\$127.17	N/A	Brook Kimball Junction	60	48.54	\$254.35
Park City/Parley's Way 2600 E	Down Town Park City	Way 2600 E	31	24.56	\$128.69	N/A	West Pine Brook Kimball	62	49.12	\$257.39
Park City/2100 South Foot Hill	Down Town Park Citv	2100 South Foot Hill	32	24.65	\$129.17	N/A	Junction West Pine Brook	64	49.3	\$258.33

Round Trip Costs Per Day

Route	Starting Location	Ending Location	Round Trip Time	Round Trip Mileage	1 Round Trip Cost	2 Round Trips
2100 South/ Kimball Junction	2100 South Foot Hill	Kimball Junction	36	35.56	\$186.33	\$372.67
2101 South/ Kimball Junction	Parley's Way 2600 E	Kimball Junction	38	35.38	\$185.39	\$370.78
2100 South/ Kimball Junction	Kmart (Parley's Way)	<i>Kimball</i> <i>Junction</i> Kmart	36	34.8	\$182.35	\$364.70
2100 S SLC	Central Pointe (2100 S) TRAX	(Parley's Way)	40	12.76	\$66.86	\$133.72
2100 S SLC	Central Pointe (2100 S) TRAX	Kimball Junction	76	47.5	\$248.90	\$497.80
2100 S SLC	Central Pointe (2100 S) TRAX	Down Town Park City	100	61.3	\$321.21	\$642.42
Parley's Way SLC	100 S State	Parley's Way 2600 E	60	17.7	\$92.75	\$185.50
Parley's Way SLC	100 S State	Kimball Junction	98	53.08	\$278.14	\$556.28
Parley's Way SLC	100 S State	Down Town Park City	122	66.82	\$350.14	\$700.27
East Millcreek Leg	319 South West Temple St.	2100 South Foot Hill	58	21.06	\$110.35	\$220.71
East Millcreek Leg	319 South West Temple St.	Kimball Junction	74	56.62	\$296.69	\$593.38
East Millcreek Leg	319 South West Temple St.	Down Town Park City	98	70.36	\$368.69	\$737.37
Down Town Park City	Down Town Park City	Kimball Junction Kmart	24	13.74	\$72.00	\$144.00
Down Town Park City	Down Town Park City	(Parley's Way)	60	48.54	\$254.35	\$508.70
Down Town Park City	Down Town Park City	Parley's Way 2600 E	62	49.12	\$257.39	\$514.78
Down Town Park City	Down Town Park City	2100 South Foot Hill	64	49.3	\$258.33	\$516.66

Round Trip Costs Per Day Continued

3 Round Trips	4 Round Trips	5 Round Trips	6 Round Trips	7 Round Trips	8 Round Trips	9 Round Trips	10 Round Trips
\$559.00	\$745.34	\$931.67	\$1,118.01	\$1,304.34	\$1,490.68	\$1,677.01	\$1,863.34
\$556.17	\$741.56	\$926.96	\$1,112.35	\$1,297.74	\$1,483.13	\$1,668.52	\$1,853.91
\$547.06	\$729.41	\$911.76	\$1,094.11	\$1,276.46	\$1,458.82	\$1,641.17	\$1,823.52
\$200.59	\$267.45	\$334.31	\$401.17	\$468.04	\$534.90	\$601.76	\$668.62
\$746.70	\$995.60	\$1,244.50	\$1,493.40	\$1,742.30	\$1,991.20	\$2,240.10	\$2,489.00
\$963.64	\$1,284.85	\$1,606.06	\$1,927.27	\$2,248.48	\$2,569.70	\$2,890.91	\$3,212.12
\$278.24	\$370.99	\$463.74	\$556.49	\$649.24	\$741.98	\$834.73	\$927.48
\$834.42	\$1,112.56	\$1,390.70	\$1,668.84	\$1,946.97	\$2,225.11	\$2,503.25	\$2,781.39
\$1,050.41	\$1,400.55	\$1,750.68	\$2,100.82	\$2,450.96	\$2,801.09	\$3,151.23	\$3,501.37
\$331.06	\$441.42	\$551.77	\$662.13	\$772.48	\$882.84	\$993.19	\$1,103.54
\$890.07	\$1,186.76	\$1,483.44	\$1,780.13	\$2,076.82	\$2,373.51	\$2,670.20	\$2,966.89
\$1,106.06	\$1,474.75	\$1,843.43	\$2,212.12	\$2,580.80	\$2,949.49	\$3,318.18	\$3,686.86
\$215.99	\$287.99	\$359.99	\$431.99	\$503.98	\$575.98	\$647.98	\$719.98
\$763.05	\$1,017.40	\$1,271.75	\$1,526.10	\$1,780.45	\$2,034.80	\$2,289.15	\$2,543.50
\$772.17	\$1,029.56	\$1,286.94	\$1,544.33	\$1,801.72	\$2,059.11	\$2,316.50	\$2,573.89
\$775.00	\$1,033.33	\$1,291.66	\$1,549.99	\$1,808.32	\$2,066.66	\$2,324.99	\$2,583.32

Overall Annual Running Costs

Running Cost for 365 Days A Year For 2100 S SLC/Kimball Junction Route With 25% Fair Box Recovery

Average Round Trips Per Day For 365 Days	5	6	7	8	9
Daily Costs Round Trip Cost	\$1,606.06	\$1,927.27	\$2,248.48	\$2,569.70	\$2,890.91
Minus FBR Fair Box Recovery	\$439,658.93	\$527,590.71	\$615,522.50	\$703,454.28	\$791,386.07
(FBR) Cost Before Fair Box	\$146,552.98	\$175,863.57	\$205,174.17	\$234,484.76	\$263,795.36
Recovery	\$586,211.90	\$703,454.28	\$820,696.66	\$937,939.04	\$1,055,181.42

Running Cost for 365 Days A Year For 100 S State/Kimball Junction Route With 25% Fair Box Recovery

Average Round Trips Per Day For 365 Days	5	6	7	8	9
Daily Costs Round Trip Cost	\$1,750.68	\$2,100.82	\$2,450.96	\$2,801.09	\$3,151.23
Minus FBR Fair Box Recovery	\$479,249.75	\$575,099.69	\$670,949.64	\$766,799.59	\$862,649.54
(FBR) Cost Before Fair Box	\$159,749.92	\$191,699.90	\$223,649.88	\$255,599.86	\$287,549.85
Recovery	\$638,999.66	\$766,799.59	\$894,599.52	\$1,022,399.46	\$1,150,199.39

Running Cost for 365 Days A Year For West Temple/Kimbal Junction Route With 25% Fair Box Recovery

Average Round Trips Per Day For 365 Days	5	6	7	8	9
Daily Costs Round Trip Cost	\$1,483.44	\$1,780.13	\$2,076.82	\$2,373.51	\$2,670.20
Minus FBR Fair Box Recovery	\$406,092.80	\$487,311.35	\$568,529.91	\$649,748.47	\$730,967.03
(FBR) Cost Before Fair Box	\$135,364.27	\$162,437.12	\$189,509.97	\$216,582.82	\$243,655.68
Recovery	\$541.457.06	\$649.748.47	\$758.039.88	\$866.331.30	\$974.622.71

Section 4: Projections

With population increasing by 85% in Salt Lake County and by 346% in Summit County by 2050 (yielding an approximate doubling in study area population), management of traffic congestion, available funding options (such as the rural transit program), anticipated major residential and commercial development areas, and effective promotion of public transit ridership will all become increasingly important considerations. As ridership increases, the addition of stops, frequency, and park-and-ride lots will be justified and must balance speed and efficiency with reaching the major nodes from which riders may be drawn. Higher-than-average incomes mean that promotion of public transit must look not only at providing affordability, but also on meeting needs of time-sensitivity, avoidance of traffic frustrations, environmental benefits, and the opportunity to make travel time productive, such as through the provision of a wireless Internet option.

Population: Households, Household Population, Total Population, Group Quarters, Household Size County and Multi-County District 2000-2050 Projections

County	Category	2005	2010	2020	2030	2040	2050
Salt Lake Salt Lake	Households Household Population	329,497 955,541	362,825 1,037,048	429,889 1,211,775	493,268 1,357,637	551,047 1,490,696	608,614 1,625,063
Salt Lake	Total Population	970,748	1,053,258	1,230,817	1,381,519	1,521,926	1,663,994
Salt Lake Salt Lake	Group Quarters Population Household Size	15,207 2.9	16,210 2.9	19,042	23,882 2.8	31,230 2.7	38,931 2.7
Summit	Households	12,948	16,235	24,524	33,620	43,551	54,813
Summit	Household Population	36,341	44,415	64,873	85,504	107,368	132,460
Summit	Total Population	36,417	44,511	65,001	85,660	107,554	132,681
Summit	Group Quarters Population	76	96	128	156	186	221
Summit	Household Size	2.8	2.7	2.7	2.5	2.5	2.4
Area							
Wasatch Front	Households	507,463	565,333	679,589	780,369	870,671	960,756
Wasatch Front	Household Population	1,496,312	1,639,423	1,935,425	2,168,509	2,378,446	2,591,582
Wasatch Front	Total Population	1,520,189	1,665,238	1,966,372	2,207,282	2,429,057	2,654,682
Wasatch Front	Group Quarters Population	23,877	25,815	30,947	38,773	50,611	63,100
Wasatch Front	Household Size	3.0	2.9	2.9	2.8	2.7	2.7
Mountainland	Households	151,872	181,228	236,852	304,454	379,770	463,307
Mountainland	Household Population	502,556	588,565	750,812	920,316	1,108,158	1,319,823
Mountainland	Total Population	510,532	597,529	763,402	935,965	1,127,626	1,345,024
Mountainland	Group Quarters Population	7,976	8,964	12,590	15,649	19,468	25,201
Mountainland	Household Size	3.3	3.3	3.2	3.0	2.9	2.9
State of Utah State of Utah	Households	827,150	943,143	1,179,874	1,417,632	1,657,488	1,914,879
State of Utah	Household Population	2,488,169	2,788,604	3,429,422	4,015,588	4,611,439	5,256,513
	Total Population Group Quarters Population	2,528, <u>926</u> 40,757	2,833, <u>3</u> 37 44,733	3,486, <u>2</u> 18 56,796	4,086,319 70,731	4,701,369 89,930	5,368,567 112.054
State of Utah State of Utah	Household Size	3.0	3.0	2.9	2.8	2.8	2.8
		440.004.040	440.000.000	400 045 040	444 570 507	450 000 000	107.100.000
United States United States	Households Household Population	112,364,642 287,239,003	119,093,022 300,151,625	132,045,912 326,413,534	144,576,527 352,629,324	156,388,900 378,949,980	167,189,990 405,209,424
United States	Total Population	295,507,134	308,935,581	335,804,546	363,584,435	391,945,658	419,853,587
United States	Group Quarters Population	8,268,131	8,783,956	9,391,012	10,955,111	12,995,678	14,644,163
United States	Household Size	2.6	2.5	2.5	2.4	2.4	2.4

Note: All populations are dated July 1.

Population: Households County and Multi-County District 2000-2050

	2005	2010	2020	2030	2040	2050
County Salt Lake Summit	329,497 12,948	362,825 16,235	429,889 24,524	493,268 33,620	551,047 43,551	608,614 54,813
Area Wasatch Front Mountainland	507,463 151,872	565,333 181,228	679,589 236,852	780,369 304,454	870,671 379,770	960,756 463,307
State of Utah	827,150	943,143	1,179,874	1,417,632	1,657,488	1,914,879
United States	112,364,642	119,093,022	132,045,912	144,576,527	156,388,900	167,189,990

Population: Household Population County and Multi-County District 2000-2050

	2005	2010	2020	2030	2040	2050
County Salt Lake Sanpete	955,541 23,892	1,037,048 26,206	1,211,775 30,895	1,357,637 33,258	1,490,696 35,038	1,625,063 36,678
Area Wasatch Front Mountainland	1,496,312 502,556	1,639,423 588,565	1,935,425 750,812	2,168,509 920,316	2,378,446 1,108,158	2,591,582 1,319,823
State of Utah	2,488,169	2,788,604	3,429,422	4,015,588	4,611,439	5,256,513
United States	287,239,003	300,151,625	326,413,534	352,629,324	378,949,980	405,209,424

Population: Group Quarters County and Multi-County District 2000-2050

	2005	2010	2020	2030	2040	2050
County Salt Lake Summit	15,207 76	16,210 96	19,042 128	23,882 156	31,230 186	38,931 221
Area Wasatch Front Mountainland	23,877 7,976	25,815 8,964	30,947 12,590	38,773 15,649	50,611 19,468	63,100 25,201
State of Utah	40,757	44,733	56,796	70,731	89,930	112,054
United States	8,268,131	8,783,956	9,391,012	10,955,111	12,995,678	14,644,163

Note: All populations are dated July 1.

Population: Household Size County and Multi-County District 2000-2050

County	2005	2010	2020	2030	2040	2050
Salt Lake	2.9	2.9	2.8	2.8	2.7	2.7
Summit	2.8	2.7	2.7	2.5	2.5	2.4
Area						
Wasatch Front	3.0	2.9	2.9	2.8	2.7	2.7
Mountainland	3.3	3.3	3.2	3.0	2.9	2.9
Utah	3.0	3.0	2.9	2.8	2.8	2.8
United States	2.6	2.5	2.5	2.4	2.4	2.4

Population: Total Population County and Multi-County District 2000-2050

County	2005	2010	2020	2030	2040	2050
Salt Lake	970,748	1,053,258	1,230,817	1,381,519	1,521,926	1,663,994
Summit	36,417	44,511	65,001	85,660	107,554	132,681
Area Wasatch						
Front	1,520,189	1,665,238	1,966,372	2,207,282	2,429,057	2,654,682
Mountainland	510,532	597,529	763,402	935,965	1,127,626	1,345,024
State of Utah	2,528,926	2,833,337	3,486,218	4,086,319	4,701,369	5,368,567
United States	295,507,134	308,935,581	335,804,546	363,584,435	391,945,658	419,853,587

2005 Baseline City Population Projections 2000-2050

		,		Population			
Area	Census 2000	2005	2010	2020	2030	2040	2050
State Total	2,233,169	2,528,926	2,833,337	3,486,218	4,086,319	4,701,369	5,368,567
Salt Lake County Alta town Bluffdale city Cottonwood Heights Draper city (pt.) Herriman town Holladay city Midvale city Murray city Riverton city Salt Lake City city Sandy city South Jordan city South Salt Lake city Taylorsville city West Jordan city West Valley City city Balance of Salt Lake County	898,387 370 4,700 36,121 25,220 1,523 19,998 27,029 43,957 25,011 181,743 88,418 29,437 22,038 58,757 78,721 108,896 146,448	970,748 380 6,120 35,423 34,457 11,609 25,247 29,062 35,105 33,845 182,046 92,602 39,316 21,678 59,356 93,193 116,781 154,528	1,053,258 419 8,747 35,562 39,881 20,390 25,148 36,440 38,432 45,588 184,889 96,656 57,219 21,968 61,006 110,189 122,807 147,917	1,230,817 505 24,144 37,906 45,556 28,963 26,193 45,006 40,991 49,346 196,491 107,268 74,898 24,298 68,142 126,427 137,224 197,459	1,381,519 580 41,940 40,764 50,077 38,256 27,142 47,431 42,097 51,773 203,059 111,465 99,168 25,473 71,696 144,925 144,207 241,466	1,521,926 683 48,803 44,812 55,000 52,779 28,574 49,832 44,747 57,486 212,976 116,722 105,211 26,597 75,167 167,337 155,386 279,814	1,663,994 798 56,535 49,476 60,676 61,510 30,306 52,748 47,899 63,081 225,066 123,157 112,482 27,983 79,402 182,080 167,413 323,382
Summit County Coalville city Francis town Henefer town Kamas city Oakley city Park City city (pt.)	29,736 1,382 698 684 1,274 948 7,371	36,417 1,465 815 781 1,529 1,256 9,033	44,511 1,735 1,068 1,022 1,860 1,645 10,987	65,001 2,002 1,822 1,745 2,738 2,807 15,339	85,660 2,558 2,843 2,870 3,529 4,380 19,776	107,554 4,538 4,326 5,092 5,369 6,389 19,325	132,681 7,642 6,985 8,574 8,670 7,409 20,904
Balance of Summit County	17,379	21,537	26,194	38,549	49,703	62,516	72,497

Sources:

- 1) U.S. Census
- 2) Associations of Government; Governor's Office of Planning & Budget Bureau

Notes:

- 1) All populations are date July 1, except for the April 1, 2000 figures produced by the U.S. Census Bureau.
- 2) The Utah Population Estimates Committee produced Vintage 2003 population estimates for the following cities: Leeds, Koosharem, Central Valley, Cottonwood Heights, and Fairfield. The 2000 Census estimates do not reflect the actions of UPEC. These special estimates are the base for the long-term projections that follow.
- 3) 2005 through 2050 subcounty projections were produced by the Associations of Government analysts controlling to GOPB county totals.
- 4) County totals for 2005 through 2050 are the from 2005 Baseline Long Term Demographic and Economic Projection Series.
- 5) Initial projections of subcounty populations maintained a constant share based on the distribution of the most recent Census Bureau estimates.

Employment by Area and NAICS Category By County and Multi-County District 2001-2050 (1of3)

Area	NAICS Sector	2005	2010	2020	2030	2040	2050
Salt Lake	Natural Resources and Mining	3,453	2,908	2,667	2,678	2,752	3,063
Salt Lake	Construction	39,696	44,384	53,902	59,163	62,728	61,830
Salt Lake	Manufacturing	51,852	53,455	58,520	66,471	75,652	89,228
Salt Lake	Trade, Trans., Utilities	135,998	150,173	166,426	178,321	186,937	196,920
Salt Lake	Information	18,794	20,363	21,149	21,237	21,322	22,057
Salt Lake	Financial Activity	79,539	88,945	103,296	113,318	120,348	127,898
Salt Lake	Professional & Business Services	111,856	130,799	164,036	196,655	229,821	271,079
Salt Lake	Education & Health Services	68,395	82,774	124,715	171,749	219,758	274,734
Salt Lake	Leisure & Hospitality	54,005	62,177	73,989	81,577	86,671	90,412
Salt Lake	Other Services	34,005	38,075	44,733	49,925	54,028	58,463
Salt Lake	Government	89,846	101,041	120,867	133,653	142,609	147,850
Salt Lake	Total	687,439	775,094	934,300	1,074,747	1,202,626	1,343,534
0 "		0.47	000	074	000	4.040	4.075
Summit Summit	Natural Resources and Mining Construction	917 2.165	880 2,399	871 2,680	928 3,147	1,049 4,088	1,275 4,937
Summit	Manufacturing	536	590	763	3, 147 1,084	1,594	2,409
Summit	Trade, Trans., Utilities	3,303	3,639	3,928	4,588	5,775	7,395
Summit	Information	306	347	435	587	822	1,175
Summit	Financial Activity	3,826	4,389	5,619	7,271	9,422	12,158
Summit	Professional & Business Services	2.684	3.141	4,195	5.869	8.432	12,237
Summit	Education & Health Services	1,184	1,535	2,555	4,181	6,670	10,080
Summit	Leisure & Hospitality	6,546	7,598	9,508	12,248	15,980	20,647
Summit	Other Services	1,220	1,404	1,713	2,233	3,046	4,177
Summit	Government	2,448	3,071	4,554	5,950	7,317	8,652
Summit	Total	25,135	28,993	36,821	48,086	64,195	85,142

Notes:

¹⁾ Employment in a given year is computed as the annual average of 12 monthly observations and is the number of wage and salary jobs plus the numbers of sole proprietorships and of members of partnerships except for limited partners.

²⁾ NAICS is the acronym for North American Industry Classification System

Employment by Area and NAICS Category By County and Multi-County District 2001-2050 (2of3)

Area	NAICS Sector	2005	2010	2020	2030	2040	2050
Wasatch Front	Resources and Mining	7,691	7,077	6,624	6,455	6,488	6,931
Front Wasatch		,	,	,	,	,	
Front Wasatch	Construction	58,708	65,930	79,660	86,975	91,685	91,222
Front Wasatch	Manufacturing Trade, Trans.,	77,464	80,636	88,937	101,339	116,507	138,182
Front Wasatch	Utilities	183,681	203,344	224,127	238,712	249,779	262,198
Front Wasatch	Information Financial	22,034	23,968	24,930	25,074	25,296	26,291
Front	Activity Professional	102,379	114,900	133,449	146,097	155,203	164,513
Wasatch	& Business						
Front Wasatch	Services Education &	139,941	163,703	204,223	243,325	283,514	332,840
Front Wasatch	Health Services Leisure &	94,305	114,209	171,820	237,661	306,857	386,480
Front Wasatch	Hospitality	75,057	86,397	101,804	111,311	117,721	122,292
Front Wasatch	Other Services	50,253	56,486	66,287	73,998	80,437	87,252
Front Wasatch	Government	144,201	160,130	187,244	203,229	214,077	219,253
Front	Total	955,714	1,076,780	1,289,105	1,474,176	1,647,564	1,837,454
	Natural						
	Resources and						
Mountainland Mountainland	Mining Construction	5,190 21,100	5,104 25,935	4,904 31.446	5,077	5,392 44,734	5,946
Mountainland		22,030	25,935	28,319	36,606 35,737	44,734 44,925	51,605 55,851
Mountainianu	Manufacturing Trade, Trans.,	22,030	24,342	20,319	35,737	44,920	35,651
Mountainland	Utilities	40,465	47,150	53,374	62,511	73,866	85,500
Mountainland	Information Financial	8,833	10,820	12,241	14,135	16,236	18,348
Mountainland	Activity Professional	23,071	26,972	32,661	40,014	48,143	56,050
	& Business						
Mountainland	Services Education &	35,065	43,750	57,381	76,845	101,411	130,378
Mountainland	Health Services	39,132	48,598	73,668	112,676	164,717	231,029
Marratainland	Leisure &	25 270	20.400	27.224	45.007	FC FC2	67 700
Mountainland Mountainland	Hospitality Other Services	25,270 15,319	30,408 18,364	37,224 23,060	45,907 29,633	56,562 37,531	67,728 46,020
Mountainland	Government	30,433	36,756	48,058	58,411	68,514	77,658
Mountainland	Total	265,908	318,199	402,336	517,552	662,031	826,113

Notes

¹⁾ Employment in a given year is computed as the annual average of 12 monthly observations and is the number of wage and salary jobs plus the numbers of sole proprietorships and of members of partnerships except for limited partners.
2) NAICS is the acronym for North American Industry Classification System

Median Age by Gender by County and Multi-County District 2000-2050

County	Gender	2005	2010	2020	2030	2040	2050
Salt Lake	Male	29.7	31.2	33.2	33.6	34.0	34.4
Salt Lake	Female	30.7	31.9	33.3	33.7	34.5	35.2
Salt Lake Summit Summit	Total Male Female	30.2 33.1 33.6	31.5 33.0 33.4	33.2 34.8 34.2	33.6 37.2 36.5	34.2 38.8 37.9	34.8 39.9 38.9
Summit	Total	33.3	33.2	34.5	36.9	38.4	39.4
Area Wasatch Front Wasatch Front Wasatch Front Mountainland Mountainland Mountainland	Male Female Total Male Female Total	29.1 30.1 29.6 26.5 26.2 26.4	30.6 31.2 30.9 28.3 28.7 28.5	32.6 32.7 32.7 29.3 29.3 29.3	33.3 33.5 33.4 30.0 30.0 30.0	33.8 34.3 34.0 31.6 31.7 31.6	34.2 35.0 34.6 32.7 32.9 32.8
State of Utah State of Utah State of Utah	Male Female Total	28.3 28.7 28.5	30.0 30.3 30.2	31.9 32.0 31.9	32.5 32.5 32.5	33.2 33.4 33.3	33.8 34.2 34.0
United States United States United States	Male Female Total	35.0 37.6 36.2	35.6 38.5 37.0	36.7 39.3 38.0	37.7 40.4 39.0	37.6 40.6 39.1	37.8 40.5 39.1

Note: All populations are dated July 1.

Dependency Ratios By County and Multi-County Districts 2000-2050

	Age						
County	Group	2005	2010	2020	2030	2040	2050
Salt Lake	Under 5	15.3	15.1	15.4	15.7	16.2	16.5
Salt Lake	5 to 17	33.1	34.1	36.7	37.3	38.2	39.7
Salt Lake	Under 18	48.3	49.1	52.1	53.0	54.4	56.2
Salt Lake	Over 64	13.1	14.2	20.3	27.0	33.3	39.9
Salt Lake	Dependent	61.5	63.3	72.4	80.0	87.8	96.1
Summit	Under 5	11.5	11.4	11.8	11.9	12.1	12.2
Summit	5 to 17	29.0	27.5	29.2	29.5	29.3	30.2
Summit	Under 18	40.5	38.9	41.0	41.5	41.4	42.4
Summit	Over 64	8.9	12.1	20.3	27.8	31.8	38.0
Summit	Dependent	49.4	51.1	61.3	69.3	73.2	80.5
Area	Llastan F	45.0	45.0	45.5	15.0	400	46.5
Wasatch Front Wasatch Front	Under 5 5 to 17	15.6 34.5	15.3 34.9	15.5 36.9	15.8 37.4	16.2 38.1	16.5 39.7
Wasatch Front	Under 18	50.0	50.2				56.2
				52.5	53.2	54.2	
Wasatch Front	Over 64	13.4	14.2	19.7	26.1	31.6	38.6
Wasatch Front	Dependent	63.5	64.4	72.2	79.3	85.8	94.8
Mountainland Mountainland	Under 5 5 to 17	19.4 36.9	19.1 39.4	17.2 41.8	15.9 37.9	16.0 36.9	16.7 39.1
Mountainland	Under 18	56.3	58.5	59.0	53.8	52.9	55.7
Mountainland	Over 64	9.8	10.3	13.1	16.0	20.7	30.3
Mountainland	Dependent	66.2	68.8	72.1	69.8	73.6	86.0
State of Utah State of Utah	Under 5 5 to 17	16.4 35.2	16.1 35.7	15.8 37.7	15.5 37.0	15.7 36.9	16.0 38.5
State of Utah	Under 18	51.6	51.8	53.4	52.5	52.6	54.5
State of Utah	Over 64	13.9	14.4	18.4	22.8	26.6	33.6
State of Utah	Dependent	65.5	66.1	71.9	75.3	79.1	88.1
United States	Under 5	11.1	11.0	11.4	11.8	11.9	
	5 to 17						12.0
United States United States	Under 18	28.7 39.8	27.3 38.3	28.6 40.0	29.8 41.5	29.7 41.6	30.0 42.0
United States	Over 64	19.8	20.7	27.2	34.6	36.4	37.0
United States	Dependent	59.6	59.0	67.2	76.1	78.0	79.0

Note: All populations are dated July 1.

Salt Lake County/Summit County Ridership Increase Component 2005-2050

Area	2005	2010	2020	2030	2040	2050
Salt Lake County Ridership	29361	31598	36925	41446	45658	49908
Ridership Increase		7.6%	16.9%	12.2%	10.2%	9.3%
Summit County Ridership Ridership Increase	1064	1335 25.5%	1950 46.0%	2570 31.8%	3227 25.6%	3980 23.4%
Combined Ridership Ridership Increase	30425	32933 8.2%	38875 18.0%	44015 13.2%	48884 11.1%	53888 10.2%

Sources:

- 1) U.S. Census Bureau, 2006 Population Estimates, Census 2000, 1990 Census
- 2) http://www.upgrade.slco.org/demographics/population.html
- 3) http://www.governor.utah.gov/dea/05BaselineCityProj.pdf
- 4) http://governor.utah.gov/dea/Rankings/Counties/04CoPerCapInc.PDF
- 5) Bureau of Economic Analysis

Notes:

- 1) Household income is based on a 3.2% annual increase and 22.2% increase per 10 years.
- 2) Ridership is based on estimates that 3% of the total population will be riding transit.
- 3) If information is not provided it is not yet accessible.

Salt Lake County/Summit County Household Income Increase Component 2005-2050

Area	2005	2010	2020	2030	2040	2050
Salt Lake County Average Household Income	\$33,889.90	\$37,889.90	\$51,918.30	\$71,140.58	\$97,479.75	\$133,570.75
Average Household Income Increase		7.6%	16.9%	12.2%	10.2%	9.3%
Summit County Average Household Income Average Household Income Increase	\$48,904.87	\$53,730.76 25.5%	\$64,858.19 46.0%	\$78,290.07 31.8%	\$94,503.64 25.6%	\$114,074.97 23.4%
Combined Average Household Income	\$41,397.38	\$45,810.33	\$58,388.25	\$74,715.33	\$95,991.69	\$123,822.86
Average Household Income Increase		8.2%	18.0%	13.2%	11.1%	10.2%

Sources:

- 1) U.S. Census Bureau, 2006 Population Estimates, Census 2000, 1990 Census
- 2) http://www.upgrade.slco.org/demographics/population.html
- 3) http://www.governor.utah.gov/dea/05BaselineCityProj.pdf
- 4) http://governor.utah.gov/dea/Rankings/Counties/04CoPerCapInc.PDF
- 5) Bureau of Economic Analysis

Notes:

- 1) Household income is based on a 3.2% annual increase and 22.2% increase per 10 years.
- 2) Ridership is based on estimates that 3% of the total population will be riding transit.
- 3) If information is not provided it is not yet accessible.
- 4) During 2005/2006 there were approximately 8223 total commuter round trips between Salt Lake City and Park City per day.

Long-Term Projections:

The Utah Governor's Office of Planning and Budget prepares projections of population by age and sex and employment by industry for counties in Utah to the year 2050. These projections are reviewed below.

Population Size and Change

Salt Lake County's total population is projected to increase to 1.7 million by 2050. This represents an average annual rate of growth from 2000 to 2050 of 1.2 percent, lower than what is projected for the state as a whole: 1.8 percent. The county's share of the state population is projected to decline from 40.2 percent in 2000 to 31.0 percent in 2050. While the projections show continued population growth in Salt Lake County, net in-migration is projected to turn negative in 2022, with net out-migration projected for the remainder of the projection period. Implicit in the projections are assumptions about spatial development patterns and population densities. If population densities increase more rapidly in the county than assumed in the projections, net out-migration would be moderated or perhaps reversed. Natural increase (annual births minus annual deaths) is projected to become increasingly positive. The number of households in Salt Lake County is projected to increase more rapidly than population—more than doubling from 2000 (297,064) to 2050 (608,614). The result is a decline in persons per household, from 2.99 in 2000 to a projected 2.67 in 2050.

Summit County's total population is projected to increase to 132,681 by 2050. This represents an average annual rate of growth from 2000 to 2050 of 3 percent, higher than what is projected for the state as a whole: 1.8 percent. The county's share of the state population is projected to increase from 1.5 percent in 2000 to 2.3 percent in 2050. While the projections show continued population growth in Summit County, percentage of net in-migration is projected decrease from 2.9 percent in 2000 to 1 percent in 2050. Natural increase (annual births minus annual deaths) is projected to become increasingly negative. The number of households in Summit County is projected to increase more rapidly than population—more than doubling from 2000 (10,441) to 2050 (54,813). The result is a decline in persons per household, from 2.88 in 2000 to a projected 2.42 in 2050. Much of this decline in household size is attributable to the aging of the population.

In the rest of the state, persons per household are projected to decline from 3.22 to 2.78. Nationally, average household size is expected to fall from 2.59 to 2.42 Much of this decline in household size is attributable to the aging of the population.

Age Structure

As is true for the state in general, the above-replacement-level fertility rate is assumed to continue, generating successively larger numbers of births in Salt Lake County. The statewide age waves will also continue to create successive echoes and to impact the age structure of the county. As mentioned earlier, recent Utah birth cycles peaked in 1962 and 1980-2, and the echo boom currently underway will possibly peak around 2011. The

national Baby Boom peaked in 1957, while its echo peaked in 1990 at a lower level than the original boom. In contrast to the national age waves, each Utah echo has surpassed the previous in magnitude. Utah's post war boom peaked in 1960, and has had two subsequent echoes, peaking in the early 1980s and again expected to peak again by 2011.

Aging Population

For the nation, median age is expected to increase by 3.7 years, from 35.4 in 2000 to 39.1 in 2050. By comparison, the Utah median age in 2000 was significantly lower, at 27.2 years, and should reach 34.0 years by 2050, an increase of 6.8 years. For Salt Lake County, median age is expected to increase by 5.9 years, going from 28.9 to 34.8 by 2050. For Summit County, median age is expected to increase by 6.1 years, going from 33.3 to 39.4 by 2050. The gap between the Salt Lake County and U.S. median ages will narrow from 6.5 years in 2000 to 4.3 years in 2050. The gap between the Summit County and U.S. median ages will narrow from 2.1 years in 2000 to negative .3 years in 2050. The aging of the population is the combined result of increasing life expectancy and an increase in the share of the population in older age groups.

While the number of persons under 5 years old outnumbered those 65 and older in 2000, by 2013 the ranking reverses in Salt Lake County, and by 2009 in Summit County with the 65-and-older population eventually being more than double this youngest age group by 2050. Similarly, the 60 years and older population in Salt Lake County will surpass the school age population (5 through 17 years old) by 2033 and exceed it by over 70,000 by 2050. Summit County will surpass the school age population (5 through 17 years old) by 2035. The number of persons at least 85 years old in Salt Lake County is projected to increase by a factor of nearly 12, from just over 8,700 in 2000 to over 103,000 in 2050.

If these projections are correct, Summit and Salt Lake counties will decrease in percent of the total state population from 41.5 in 2000 percent to 33.5 percent in 2050. And Salt Lake County's shares of Utah's younger and working-age groups will be nearly proportionate to its share of the total population.

Between 2000 and 2050, the total combined population of Salt Lake and Summit counties is projected to increase by 838,650. Much of this will occur in the 65 years and older age group. The 65-and-older population is projected to be the most rapidly growing age group in Utah. While the total population of the county is projected to increase by 84.3 percent from 2000 to 2050, the 65-and-older population is projected to increase by 380 percent.

Source: Salt Lake County: Demographic and Economic Overview prepared Pamela S. Perlich, Ph.D., December 2006; pages 34,35,42,43.

Analysis:

During the course of the next several decades Summit and Salt Lake counties are expecting rapid growth. Ethnic demographies, median age, sex distribution, annual VMT transit ridership are only a few of the factors that represent the coming exponential growth. Increasing diversity in demography and household income and ridership will ultimately set a tone for future public transit demand.

Currently the combined population of Summit and Salt Lake counties is about 1,014,170. At current growth rates by the year 2040 this population will increase to 1629480. Increasing Salt Lake County from 978701 to 1521926 and Summit County from 35469 to 107554. Currently the average combined household income of Summit and Salt Lake counties is approximately \$41,397.38 and is expected to rise to \$95,991.69 by 2040. Salt Lake County is expected to increase from \$33,889.90 to \$97,479.75 and Summit County from \$48,904.87 to \$94,503.64.

Currently the average combined ridership of Summit and Salt Lake counties is approximately 30425 and is expected to rise to 48884 by 2040. Salt Lake County is expected to increase from 29361 to 45658 and Summit County from 1064 to 3227.

Combined demographic statistics in Salt Lake and Summit counties are to change from 2005 to 2040 as follows:

- Median age from 31.1 to 37.7
- Male population from 50.5% to 50.4%
- Female population from 49.5% to 49.6%
- White population from 77.4% to 21.2%
- Black or African American population from .09% to 2.2%
- American Indian and Alaska Native population from .08% to .04%
- Asian population from 2.2% to 2.5%
- Native Hawaiian/Other Pacific Islander population from 1.1% to .01%
- Some other race population from 4.8% to 7.0%
- Two or more races population from 2.3% to .01%
- Hispanic or Latino (of any race) population from 10.5% to 15.6%

Chapter Four:

Preferred Plan

Section 1: Key Findings

1a. Chapter 1

- Future development will be concentrated in existing nodes & maintain community character
- Sensitive and critical lands in the study area require legal protection.
- Summit County ranks among the worst 20% of U.S. counties for air quality, with 67% of pollutants emitted from mobile sources and commuters producing 261.2 tons daily.
- In 2000, 35.6 percent of Summit County workers made an inter-county commute, representing an increase of 4.7 percent from 1980.
- In 2000, there were 4,501 Summit County residents working in Salt Lake City while 17.3% (2,678 persons) percent of the total work force in Summit County lived in Salt Lake City. A 5% ridership rate would yield 718 daily transit trips among commuters alone.
- A five-day-per-week commute between Park City and Salt Lake City costs drivers \$834.13 per month in direct expenses, and \$1154.20 when indirect costs are included. Survey respondents indicate a willingness to spend \$28-\$30 on a monthly transit pass, with an average rider traveling 3.4 days per week. UTA express service passes currently cost \$100 per month.

1b. Chapter 2

- Summit County was the fastest growing county within the state of Utah, nearly doubling its size. The population has grown from 10,400 in 1980 to an estimated 31,279 in 2001.
- Both Summit and Salt Lake Counties have older populations, smaller households, higher housing costs, and higher incomes than statewide, with Summit County more markedly so.
- However, differences create a significant mismatch between housing costs and job opportunities.
- Many major employers and most activity centers are located in each county's urban core, and are locally accessible along existing transit corridors.
- The majority of non-driving populations are concentrated in eastern and southeastern portions of Summit County.
- Park City transit provides free fixed-route and demand response bus service within Park
 City, and has contracted with Summit County to provide fixed-route and demand re
 sponse services in the Snyderville Basin area, including Quinn's Junction.
- Ridership by Month and Route: The majority of ridership is experienced during the peak winter months, during which 87.0 percent of total one-way passenger-trips were provided over the 28-week period.

- Ridership Trends by Season: Between Winter 2004/2005 to Winter 2005/2006, Kimball service increased by 85,561 one-way passenger-trips (63.3 percent). There was a jump in ridership between Summer 2005 and Summer 2006, with a 111.7 percent increase on the Kimball routes
- Ridership by Time of Day and Season: The greatest number of stops in the peak winter season occurred during the hours of 4:00 PM and 5:00 PM, with the peak rider ship occurring at around 4:00 PM when there was an average of 1,429 stops per hour system wide.
- Ridership by Stop and Season: The Transit Center facility averages the highest passen gers per day, with approximately 2,456 average stops per day (21.3 percent of the total stops system-wide). Transit Center is the most popular facility during the peak summer months, as well, with 599 average stops per day (23.5 percent of the total stops system-wide).
- A 5.2% average annual growth rate of Summit County's work force projects 59,962
 Summit County workers by 2027, and based on the current 10.8% who are commuting
 alone from Salt Lake City, this will place at least 6,476 single-occupant vehicles on I-80
 twice daily.
- More than 64% of surveyed commuters travel to work between 7 and 9 a.m., while over 56% journey home between 4 and 6 p.m., making higher rush-hour frequency extremely viable and enabling a majority to be served within these time windows.
- 83% of likely riders who commute prefer one of the following Summit County stop lo cations: Kimball Junction, Pinebrook, Jeremy Ranch, Downtown Park City, and the Canyons Resort.
- 51% of likely riders who commute prefer one of the following Salt Lake County stop lo cations: I-215/Wasatch Boulevard, the mouth of Parley's Canyon, the University of Utah, Downtown Salt Lake City, and any Trax stop.
- 4-6% of study area commuters have been identified as likely transit users.
- Unique to study area:

The two districts have differential demographics Large number of recreation/resort travelers Large number of downtown attraction travelers Large number of special event travelers

UTA trip purposes are distributed as follows:

45% Work-Related 24% School/College-Related 15% Shopping/Medical/Recreational 16% Other

Likely transit users in the study area share these characteristics:

Fixed schedule
Travel during rush hours
Sensitivity to time

- 65% of UTA users in our study area's income range use express bus service.
- 5% of 2005's 44,690 average annual daily trips would yield 2235 daily transit trips along the inter-county route.

1c. Chapter 3

Federal Funding Sources potentially available to the study area include:

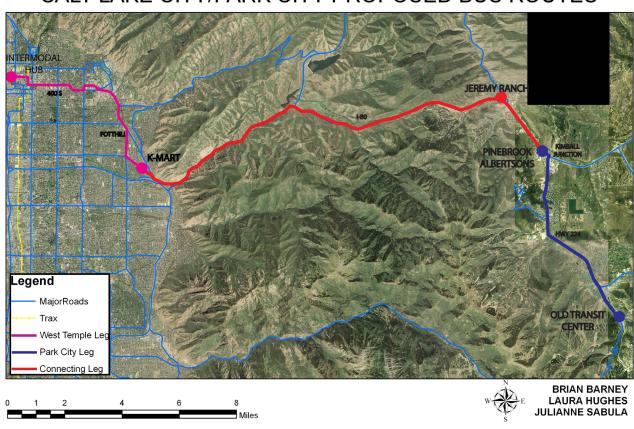
Non-Urbanized Area Formula Program Over-the-Road Bus Accessibility Program Rural Transit Assistance Program Job Access and Reverse Commute Program

- Cost distribution should be established according to quantifiable benefit ratio.
- Operating costs are lower for Park City, while UTA is better equipped to maintain equiptment.
- A 32.5-mile route linking the two districts' transit centers would take 50 minutes and cost \$\$2,277,600 annually for operation and maintenance, to be divided between the two districts and outside sources.
- Capital costs would total \$300 per rider at system launch.
- Legal, logistical, and management issues that arise when crossing district boundaries should be addressed in an inter-local agreement.
- Study area population is projected to double by 2050, allowing for substantial increases in ridership and service expansion.

Section 2: The Plan

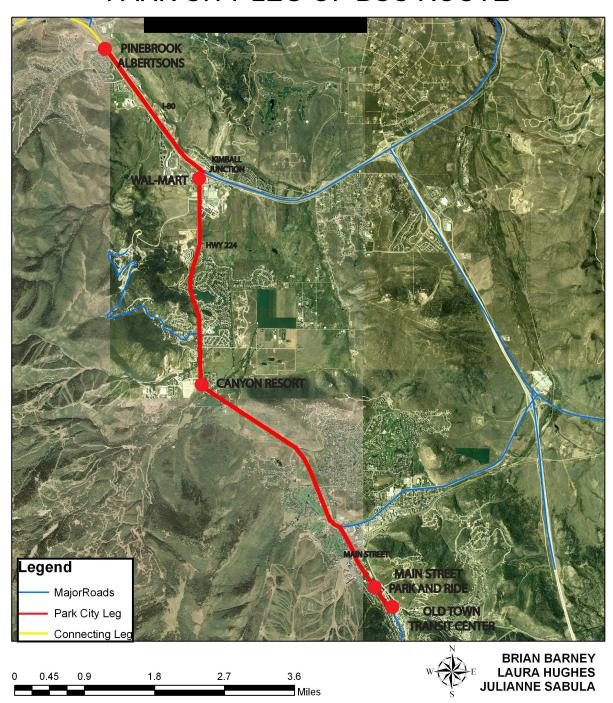
2a. System Map

SALT LAKE CITY/PARK CITY PROPOSED BUS ROUTES



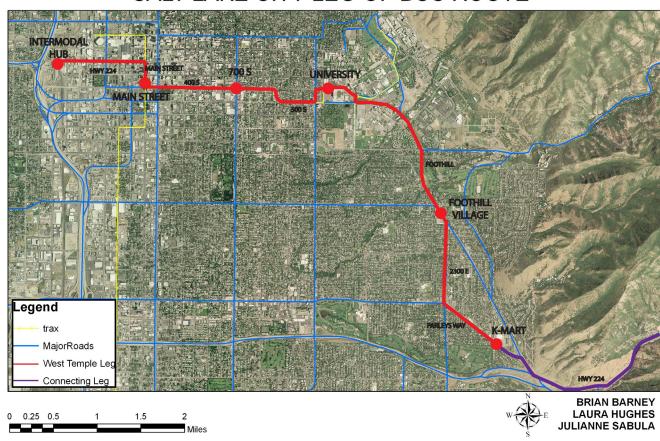
2b. Park City Stop Map

PARK CITY LEG OF BUS ROUTE



2c. Salt Lake City Stop Map

SALT LAKE CITY LEG OF BUS ROUTE



Section 3: How the Plan Addresses Key Issues

3a. Traffic & Environmental Issues

- Preferred stop locations contain park-and-ride potential that will not disrupt existing development, and will be of a design that conforms to community character.
- The preferred route will operate in areas already developed, so that sensitive lands will be unaffected and may even be protected by reducing the need for roadway expansion.
- A 5% ridership rate would mitigate approximately 13.06 tons of air pollutants daily among commuters alone and would take 648 single-occupancy vehicles off the road daily by 2027.
- A \$100 monthly pass would mean a typical study area commuter traveling 3.4 days per week spends about \$7.35 per day, representing a profound savings over driving expenses.

3b. Market Issues

- The preferred route will operate within the time, schedule, and location as to where the majority of travelers are commuting throughout Salt Lake and Summit County.
- The preferred frequency will be higher during rush hours, but will also accommodate evening and weekend workers and visitors.
- Preferred stops correspond with most rider preferences and cater to a variety of trip purposes, either directly or by linking with existing district transit service:

Salt Lakestops:

- K-mart on Parley's Way/Foothill with desired future park-and-ride
- Foothill Village
- University of Utah Stadium Trax Station with existing park-and-ride
- Trolley Trax Station
- Main Street & 400 South
- Intermodal Transit Hub

Summit Stops:

- Albertsons at Pinebrook
- Jeremy Ranch with potential park-and-ride agreement through the L.D.S. Church
- Walmart/Outlet Stores
- The Canyons Resort
- Main Street Park City Transit Center with existing park-and-ride
- Preferred vehicles will provide a combination of motor coach and standard service to meet with mixed market preferences.
- Preferred marketing will target the traveler who wants rapid, reliable service using Frontrunner Commuter Rail branding.

3c. Logistical Issues

 Multiple funding sources are available for the study area's unique characteristics and are underutilized in Utah.

- Costs are affordable in light of both existing and future ridership potential, without sacrificing quality of service.
- Legal and logistical issue can be readily accommodated through an inter-local agree ment supported by historical precedent and overseen by a third-party committee.
- The preferred plan responds to the degree and locations of future growth.

Chapter Five:

Implementation Strategies and Next Steps

Effective implementation strategies and next steps will address further market analysis and targeting, system management and operation, funding and budget issues, equipment and maintenance, and legal and political issues. The following lists such strategies and steps suggested by the conclusions reached in this report.

Section 1: Laying the Groundwork

- Identify persons at Park City Transit, UTA, and any other participating agencies who shall be responsible for initiating the inter-county transit link, with a goal of forming an inter-agency committee to provide oversight and management.
- Conduct a thorough, targeted, scientifically grounded market analysis. This should include rider surveys, origin-destination data, as well as Chamber of Commerce and major employer data.
- Consult with legal representation regarding obligations inherent in transit enabling legislation, regulations impacting the crossing of district boundaries, insurance and li ability, and the negotiation of inter-district employment issues.
- Develop an inter-local agreement that addresses these legal issues, as well as logistical matters such as shared funding, maintenance, and operation.
- Develop a plan for negotiating extra-district logistical issues, such as communications and accidents, break-downs, and delays.
- Work with unions to trouble-shoot potential pay scale and driver responsibility conflicts.
- Develop a promotion strategy that caters to the study areas variety of likely users, including a bifurcated commuter demographic, recreation and tourist travelers, students, and incidental transit users. Such a strategy should emphasize rapid, reliable service and mirror Frontrunner Commuter Rail branding.

Section 2: Sharing Costs & Responsibilities

- Work with the Utah Department of Transportation to obtain available funding for which the system may be eligible (see Chapter 4 for details on applicable federal programs).
- Consider making each district responsible for funding within its own boundaries, while developing a shared funding plan for the portion outside the boundaries of both districts.
- UTA has a greater capacity to manage maintenance, while Park City Transit has lower operational costs. Such a division of responsibilities may therefore prove more feasible than a 50-50 split of each area of responsibility.
- Contact Salt Lake and Summit County major employers to negotiate transit support programs for inter-county commuters (see appendix (X) for contact information).

 Work with key agencies, such as the LDS Church and the owners of the property where the Parley's Way K-Mart is currently located to provide park-and-ride facilities.

Section 3: Getting on the Road

- Pursue the purchase of vehicles that provide a combination of standard bus and motor coach-level options.
- Evaluate improvement and upgrade needs at the following stop locations:

Salt Lakestops:

- K-mart on Parley's Way/Foothill with desired future park-and-ride
- Foothill Village
- University of Utah Stadium Trax Station with existing park-and-ride
- Trolley Trax Station
- Main Street & 400 South
- Intermodal Transit Hub

Summit Stops:

- Albertsons at Pinebrook
- Jeremy Ranch with potential park-and-ride agreement through the L.D.S. Church
- Walmart/Outlet Stores
- The Canvons Resort
- Main Street Park City Transit Center with existing park-and-ride
- Work with key agencies, such as the LDS Church and the owners of the property where the Parley's Way K-Mart is currently located to provide park-and-ride facilities.
- Use projected population, worker, and transportation data, as well as major planned growth areas, to develop detailed system expansion plans through 2030 and beyond.